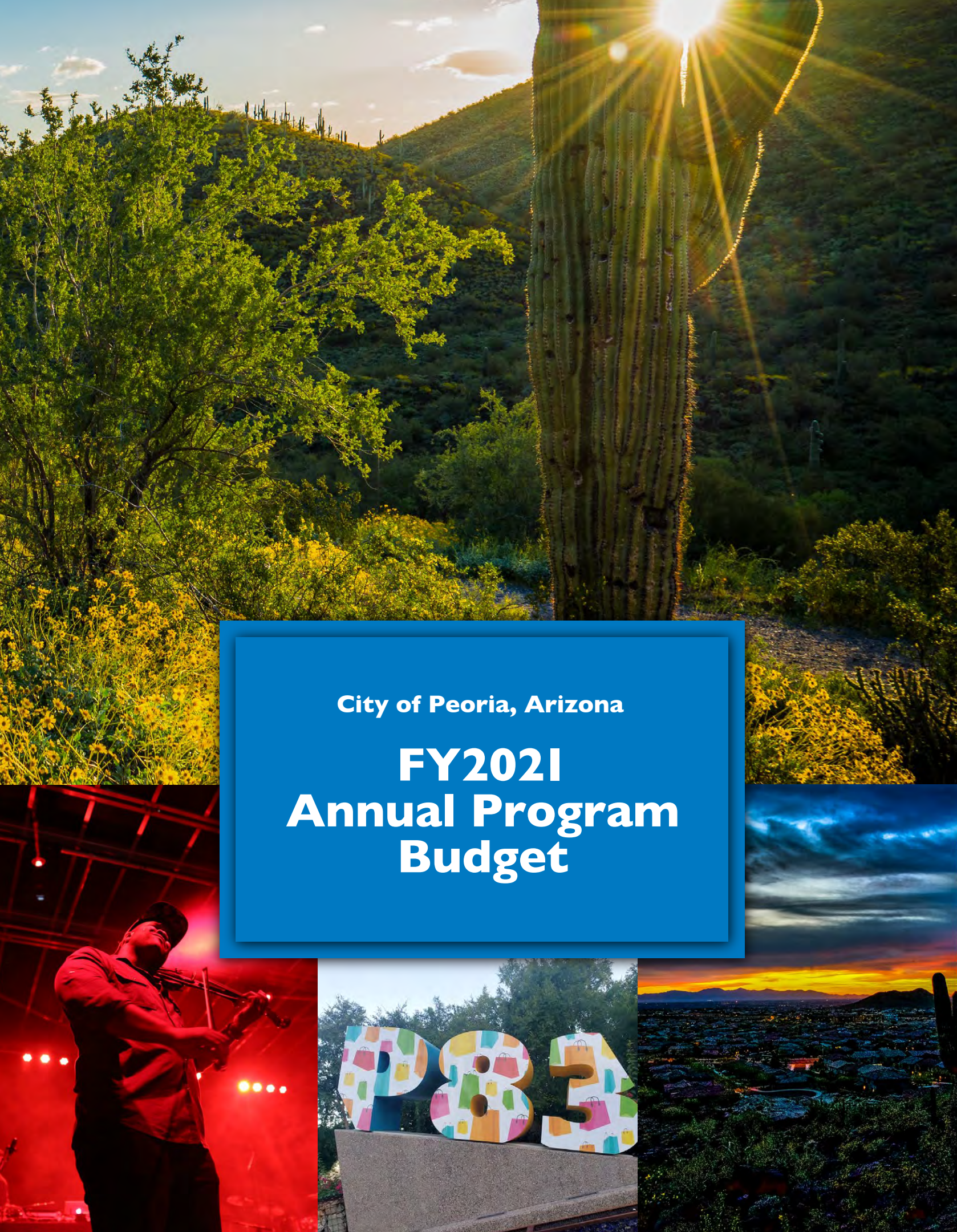




City of Peoria, Arizona

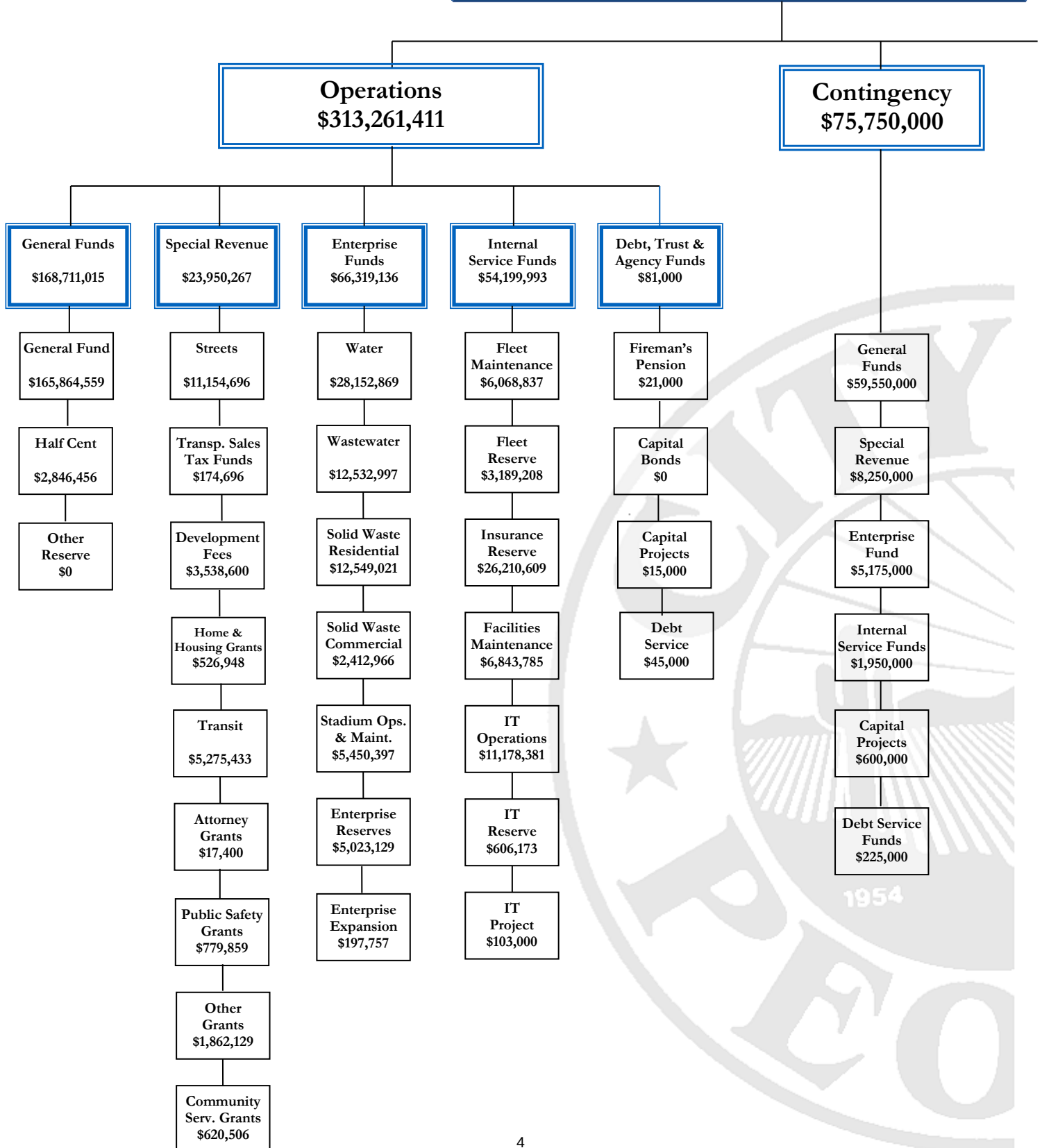
FY2021 Annual Program Budget





City of Peoria
Annual Program Budget
Fiscal Year 2021

Total Fiscal Year 2021 Budget \$665,000,000



Long-Term Debt
\$42,251,565



Capital Projects
\$233,737,024

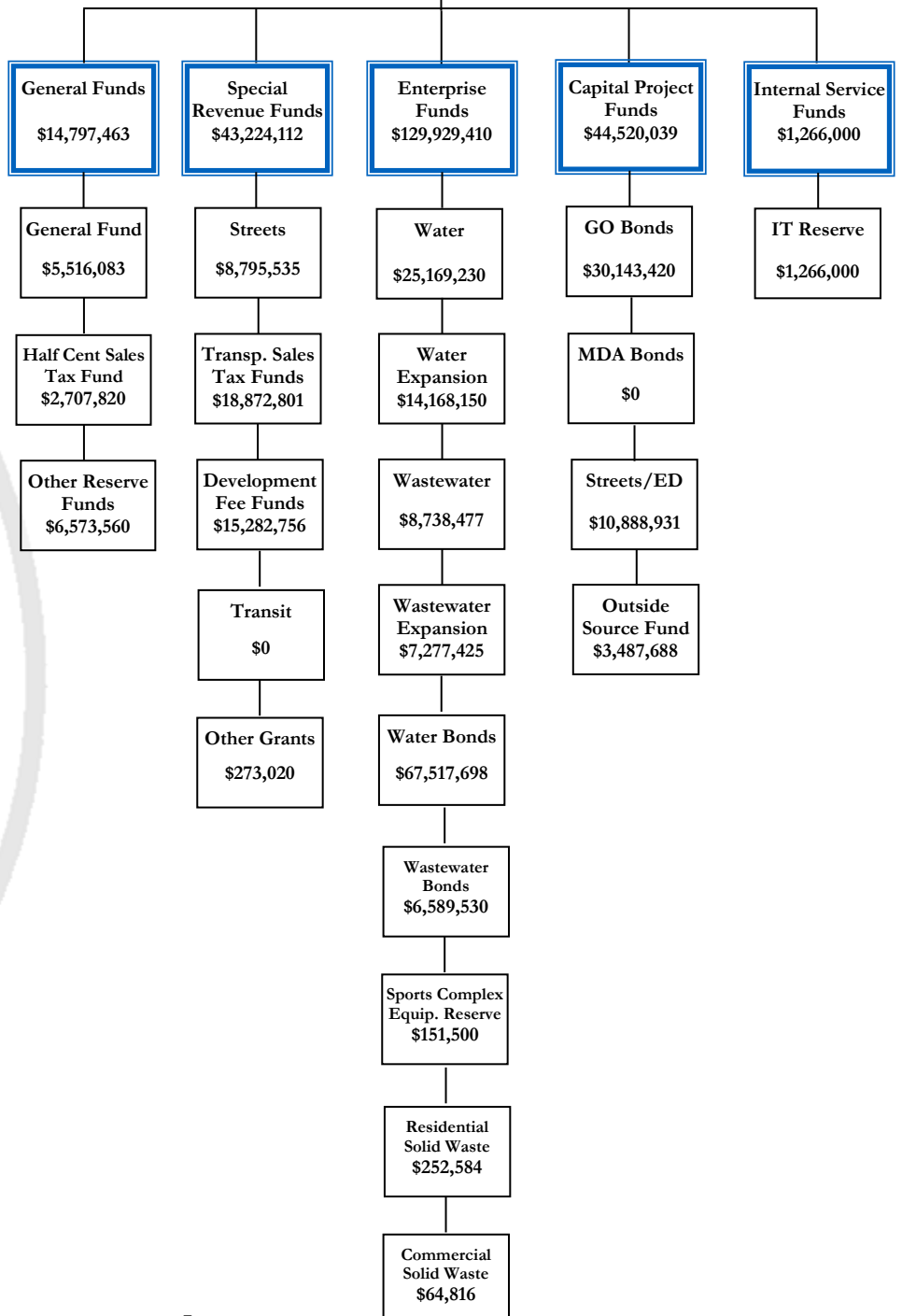


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How to Make the Most of This Document

This document communicates the visions of the City's leadership, and spells out the organizational and financial operations for each of the City's departments. In an effort to assist users in navigating through the Annual Program Budget, the following guide has been provided:

Introduction

This section provides a thumbnail sketch of the City of Peoria, including a list of Peoria's Core Values, a look at our Mayor and City Council, a comprehensive organizational chart of the city's management and departments, a profile of the city, some interesting statistics and demographic information, and a copy of the Distinguished Budget Presentation Award for the FY 2019 budget.

City Manager's Budget Message

The City Manager's Budget Message provides an overview of the major issues and operational priorities within the FY 2020 Budget.

Long-Range Forecast

This section offers an overview of the City's financial planning practices, including:

- The financial policies that guide the City's fiscal planning and management.
- The budget policies that are the framework of the budget.
- The long-range outlook for city finances.

Budget Summary

This summary offers an overview of the city's finances and examines:

- The budget process, calendar and amendment policy.
- Financial and operational discussions for all major operating funds.
- Historical trends for financial data and personnel.
- Organizational charts showing the City's structure and distribution of funding.

Revenue Section

The Revenue section offers a detailed discussion on the various revenue sources within the City and includes a historical summary of revenue for each fund.

Programs/Performance Management

The Programs/Performance Management section includes an overview of the City's Performance Management program and department summaries that describe their mission, service activities, key performance indicators and funding and staffing levels. The divisions within each department are closely examined, detailing programs, operational goals and additional performance measures for each division.

Capital Improvement Plan

The Capital Improvement Plan section focuses on funding for major, one-time infrastructure improvement projects throughout the city. Included here is a complete introduction and explanation of the CIP. This section also includes a project listing of the entire 10-year plan.

Schedules

The Schedules use detailed tables to summarize the City's financial activities in a comprehensive, numeric format.

Appendix

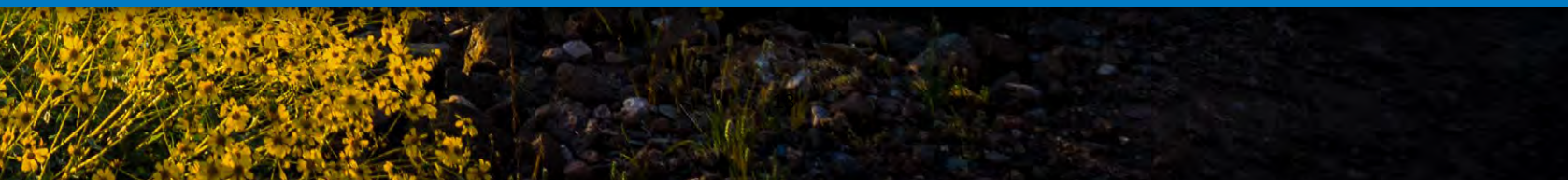
The Appendix includes the official budget adoption resolution, a glossary of important financial and budgetary terms, a listing of acronyms found within the document, and the Acknowledgements page.



An aerial view of the Peoria Sports Complex

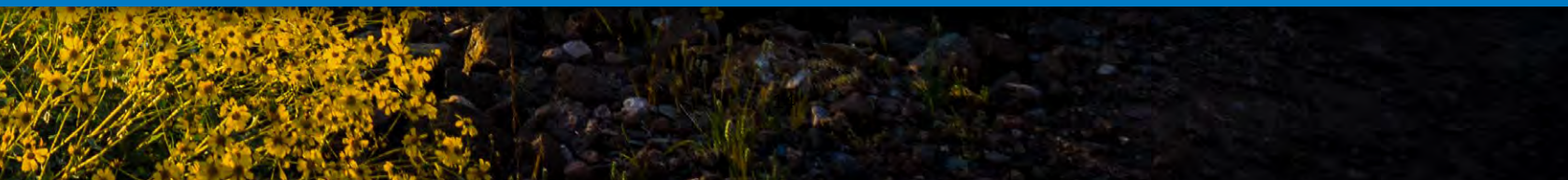


Budget Message





Budget Message



CITY MANAGER BUDGET MESSAGE

Fiscal Year 2021

Mayor Carlat and Members of the Peoria City Council,

I am pleased to provide you with a proposed FY 2021 Annual Budget and 10-Year Capital Improvement Program for the City of Peoria. This spending plan is very different from the one we were contemplating just a month earlier, and may require further adjustments down the road. Although we find ourselves in the midst of global economic uncertainty, you can rest assured that our financial foundation is strong and we will get through this as we always have.

The proposed budget totals \$665 million, which represents a 0.75 percent decrease from the prior year. The budget for the general fund, the city's primary operating fund, is \$165.8 million – a 1.19 percent increase. The \$233.7 million capital budget for FY 2021 represents an 8.86 percent decrease over the FY 2020 plan, while the 10-year capital improvement program totals \$783.2 million, a 7.82 percent increase from last year's program.

COVID-19 AND OUR NEW REALITY

While we were putting together the FY 2021 budget before the onset of Covid-19, local and national economic indicators were overwhelmingly positive. The U.S. economy had added 225,000 jobs in January, and the unemployment rate was 3.6 percent. The Dow Jones Industrial Average was steadily gaining value and peaked above 29,000 mid-February. Personal and household incomes were steadily increasing. The U.S. was enjoying its longest economic expansion in history.

Here in Arizona, the outlook was even more positive. Arizona ranked third in overall economic momentum, third in personal income growth, fourth in population growth, and fifth in employment growth, according to the Joint Legislative Budget Committee. State general fund revenues were up 10.2 percent through December. Housing permits were also up considerably from the previous year, resulting in strong gains in construction employment.

All of this economic momentum was trickling down to Peoria, and we were anticipating another strong year in FY 2021.

Then came Covid-19.

When the calendar turned to 2020, most of us had not even heard of the novel coronavirus that causes Covid-19 disease. By late February, however, fears about Covid-19 led to the largest one-week declines in stock markets worldwide since the 2008 financial crisis. President Trump officially declared a national emergency on March 13. Not long thereafter, government- and self-imposed social distancing measures effectively shut down large swaths of the global economy, leading to tens of millions of job losses in the U.S. in a matter of just a couple of weeks.

By then it was painfully obvious that we were confronting a new reality characterized by unprecedented economic uncertainty. As a result, we made the decision to propose a "baseline"

budget for FY 2021 that reverted back, with some exceptions, to the ongoing spending levels of FY 2020. This strategy included the elimination of all new positions contemplated for FY 2021. The supplemental requests ultimately retained in the budget fall into one of five categories:

- (1) state or federal mandate,
- (2) needed to maintain existing service levels,
- (3) needed to maintain or replace existing assets,
- (4) generate new revenues to offset new costs, and
- (5) retain long-term contract positions

We know the impact of the current economic contraction on city revenues will be significant—at least in the short term—but we do not know how significant. We will not have useful data on our sales tax revenues until May when March collections are reported. Even then, those numbers will reflect only a partial month of economic damage, since the orders to limit restaurant service and close bars, theaters, and gyms did not come until the latter part of March. We will not have sales tax data for April—the first full month of economic damage—until June.

The budget we are proposing assumes steep revenue losses for the last quarter of FY 2020 and into FY 2021. This assumption amounts to a 2.28 percent decrease in overall general fund revenues for FY 2020 compared to the previous year. For FY 2021, the decrease is even more significant—an additional 4.86 percent in overall general fund revenues. Some revenues will be impacted more quickly and more profoundly than others. For example, we are forecasting a 15 percent decline in sales tax revenues for FY 2021, while property tax and urban revenue sharing (income tax) are going up.

These numbers are imperfect estimates based on a complete lack of useful data. We do not recommend taking any specific action based on these numbers. However, it is imperative that we begin to control spending in the event that the impact on our revenues is even more severe than we are forecasting. We have already taken several measures to this end. In addition to removing all new positions and many other supplemental requests from the proposed budget, we have frozen discretionary travel, required city manager approval to fill vacant positions, and instructed department directors to carefully scrutinize spending requests in their areas. We will be working with you in the coming weeks to determine the best approach to employee compensation in FY 2021.

We will continue to closely monitor developments in the national and local economies and assess their impacts on the city's financial position. As an organization, we are prepared to take any measures that may be needed to ensure Peoria's long-term financial sustainability.

USE OF FUND RESERVES

The City Council-adopted *Principles of Sound Financial Management* has established strong policies on reserve levels for our major operating funds. It is important to remember that much of these reserves are established to address immediate and dramatic fiscal difficulties. To address such emergencies, the budget includes contingency appropriation for crisis events, but does not apply any reserves to address recurring expenses. As a result, the budget remains compliant with the city's stated policies.

Our fund reserves give us the flexibility we need to continue to provide services to the community in the event of a sudden loss of revenue such as we are sure to experience in the coming months. It remains to be seen whether and to what extent we may need to tap into these reserves to address the current economic situation. We will only use reserves as a last resort because doing so would not solve any structural deficit, would instantly deplete reserves carefully accumulated over many years, and would require a plan to restore the reserves. We are fortunate to have cash balances over and above our required reserves in most of our major operating funds that can also be used to help bridge any short-term deficits.

BUDGET APPROACH

Setting long-term priorities for the city is one of the most important responsibilities for Peoria's elected officials. The City Council's policy goals are policy statements that set the direction for the organization and act as a touchstone for making financial and operational decisions to achieve community expectations. The following livability initiatives are reflected throughout the recommended budget:

Superior Public Safety
Smart Growth
Economic Prosperity
Arts, Culture, and Recreational Enrichment
Integrated Transportation
Healthy Neighborhoods
Superior Public Service



Over the past few months, staff has briefed the City Council on significant policy issues that advance these initiatives. These briefings included discussions on public safety, neighborhood and human services, parks and recreation, utility services and rates, economic development initiatives, and overall financial and economic conditions.

Each year, as part of the city's strategic budgeting approach, department directors challenge their employees to evaluate their operations and identify opportunities for addressing community needs. Using this information, department directors then align their work plans with the Council's policy goals and submit budget plans that achieve desired performance outcomes.

The result is a proposed budget for FY 2021 that works within existing resources, but also includes modest additions to ensure service levels are maintained and the Council's priorities are addressed. Also, the plan strives to maintain, refresh or replace existing assets as needed, while also addressing the demands of new growth throughout the city. This balanced approach ensures that services and amenities are planned for and distributed in such a way that enhances business

opportunities and the quality of life for our citizens and visitors. Lastly, the budget includes resources to further the economic development opportunities and initiatives approved by Council in the adopted Economic Development Implementation Strategy II (EDIS II).

TAXES, RATES AND USER FEES

The budget as submitted limits the financial burden placed on our residents through rates and fees. The FY 2021 recommended budget assumes no increase to the overall property tax rate for the upcoming year. The city's retail sales tax rate remains at 1.8 percent.

The FY 2021 budget includes a utility rate adjustment at 1.6 percent for the average residential user of water and wastewater services. Additionally, the budget includes a 25-cent increase to the stormwater fee and a 6 percent increase to residential solid waste services. The solid waste rate increase is necessary to address growing cost pressures, reduced recycling revenues and increased landfill costs. In total, the average residential utility customer can expect a combined rate adjustment of approximately 2.73 percent for FY 2021. Overall, Peoria residents continue to enjoy comparatively low utility rates among Valley cities.

The city regularly evaluates its user charges to ensure that appropriate fees are assessed for the services we provide. For FY 2021, no user fee changes are included with this budget. The analysis of the recreation fee structure and full cost of service is underway and the results will be presented to City Council during the fiscal year.

BUDGET PRIORITIES

The city's top priority is to preserve and enhance the high quality of life Peoria residents have come to expect. The FY 2021 budget provides the financial resources necessary to meet these expectations.

Superior Public Safety. Superior public safety is an indispensable component of Peoria's overall quality of life. This budget underscores the city's ongoing commitment to this critical local responsibility. We continue to invest in new technologies to enable the Police Department to achieve its mission to preserve life and property. Examples include upgraded computers for patrol vehicles, mobile phones for patrol officers, crime analytic software replacement, and electronic forensic equipment. Additionally, new vehicles and equipment for our patrol division will assist in the implementation of a fourth squad during higher call volume times and to help the organization continue its emphasis on community based policing. The Fire-Medical Department is enhancing its training efforts with new EMS training equipment and arson training. The capital program includes several projects to expand, rehabilitate, or otherwise improve fire stations.

Economic Prosperity. One of the keys to any community's quality of life is a vibrant and diversified economic base, with both a qualified workforce and quality jobs. As such, the recommended budget includes investments in a number of economic development initiatives and projects. Additionally, the budget includes some one-time funding to continue our economic development strategy and enhance marketing efforts to attract and retain businesses in Peoria.

Healthy Neighborhoods. The budget includes a number of neighborhood-focused initiatives. Funding continues for the successful neighborhood grant program, which offers financial support to neighborhoods seeking to design and complete various projects in their neighborhoods. The

continuation of a cooperative agreement in the West Valley is included to provide homeless outreach and system navigation to the homeless in the community. Lastly, the continuation of the park and retention basin refresh programs are proposed to address existing landscaping and aesthetics improvements within and around our neighborhoods.

Integrated Transportation. As always, a robust capital program for streets and traffic signals provides funding to continue developing and maintaining Peoria's roadway network. In the transit area, we are replacing the call center phone system as well as two 10-passenger Dial-A-Ride buses. The replacement buses are funded by the Federal Transit Administration and regional transit funds.

Arts, Cultural & Recreational Enrichment. Peoria has long boasted premier recreation programs and facilities, special events, and arts and cultural programs. The city also has a long history of providing family-friendly and culturally diverse events. The FY 2021 budget includes funding to continue these programs and events throughout the community, though some events may need to be cancelled or postponed if the coronavirus pandemic persists. Additionally, the budget supports a number of one-time requests to repair and maintain key amenities at various parks and community facilities throughout the city.

Superior Public Services. Peoria residents and businesses expect that clean water will flow whenever they turn the faucet, that their trash and recycling will be picked up on time, and that their concerns will be addressed in a responsive, professional manner. The proposed budget continues to provide the resources needed to consistently exceed our customers' expectations. Funding for street striping equipment for better road visibility, a street sweeper for keeping the road surfaces clean, and wayfinding signage on city trails supports Peoria's focus on services that citizens use every day.

Smart Growth. One of the most important considerations of a growing city like Peoria is an assured water supply. This budget keeps pace with the increasing costs of water purchases and supports continued efforts to encourage the most efficient use of this precious resource. We continue to support requests for contract inspectors to ensure that construction in the city complies with all national and local standards. Finally, our capital improvement program identifies the infrastructure investments needed to keep up with new growth.

CAPITAL IMPROVEMENT PROGRAM

Each year the staff reviews and updates the Capital Improvement Program (CIP). The CIP provides a schedule of planned improvements over the next 10 years and identifies the revenue sources that will pay for those improvements. As the community grows, new projects and amenities are needed to serve a growing population and maintain service levels. This has become more challenging as funding sources that were traditionally used to offset these costs are no longer available or have been significantly restricted. As we updated the capital program, we took a hard look at community needs and re-prioritized projects, timing, and funding to create a balanced set of amenities that will serve our community and further Council goals.

The recommended CIP includes major investments in parks, roadways, public safety facilities, and water and sewer infrastructure. This includes funding for the construction of several major projects already underway, including the expansion of the Pyramid Peak Water Treatment Plant, the Happy Valley Road Widening between Lake Pleasant Parkway and the Agua Fria River,

Paloma Community Park, and a new neighborhood park in the Meadows subdivision. Other notable projects in the CIP include a recreation center at Paloma Community Park, regional drainage improvements at 67th and Pinnacle Peak, a new fire station in northern Peoria, a planned replacement of the aging fleet building, increased capacity at the Jomax WRF, and expansion of reclaimed water infrastructure.

Economic Development has become a significant category within the capital program. One major focus area of the city's economic development efforts is the entertainment district surrounding the Peoria Sports Complex. The CIP includes financial participation in support of the Peoria Forward Plan with Arizona State University to create a future Innovation Center at P83. Other investments include a pedestrian and shade initiative and 83rd Avenue streetscaping in Old Town.

Equally as important is the responsibility to maintain existing assets. You will see various projects throughout the CIP related to facilities replacement and refurbishment. In addition, we continue to maintain more than 1,500 lane miles of roadway, 1,000 miles of sidewalk, and 127 signalized intersections through a combination of maintenance programs in the capital program.

CONCLUSION

Rarely have we been confronted with as much uncertainty as we now face heading into FY 2021. The budget as proposed is a prudent spending plan, but it is not a finished product. We are prepared to make adjustments to the final budget throughout the fiscal year as the current economic situation evolves in order to ensure that our financial future is sustainable and that we can continue to meet the expectations of our community. I am confident that Peoria will emerge from our current challenges stronger than ever before.

I wish to thank the Mayor and City Council for their guidance and support throughout the development of this proposed budget. In addition, I wish to thank the Finance and Budget Department staff, our deputy city managers, department directors, and all of the employees of the city who have contributed to make the FY 2021 budget a reality.

Sincerely,



Jeff Tyne
City Manager

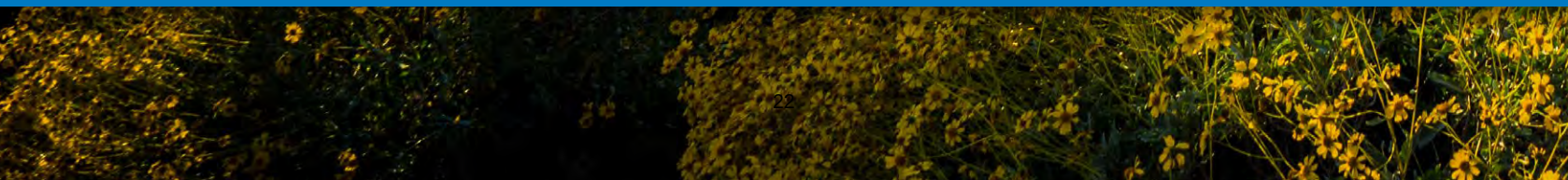


Introduction





Introduction





City of Peoria Principal Officials of the City Fiscal Year 2021

Cathy Carlat
Mayor

Michael Finn
Vice Mayor

Bridget Binsbacher
Councilmember

Jon Edwards
Councilmember

Vicki Hunt
Councilmember

Denette Dunn
Councilmember

Bill Patena
Councilmember

Jeff Tyne
City Manager

Erik Strunk
Deputy City Manager

Katie Gregory
Deputy City Manager

Andrew Granger
Deputy City Manager

George Anagnost
Municipal Judge

Thomas Adkins
Governmental Affairs Director

Kris Dalmolin
Information Technology Director

Vanessa Hickman
City Attorney

Bobby Ruiz
Fire Chief

Jennifer Stein
Director of Communications

John Sefton
Parks, Recreation & Community Facilities Director

Art Miller
Police Chief

Kevin Burke
Public Works Director

Adina Lund
Development and Engineering Director

Rhonda Geriminsky
City Clerk

Rick Buss
Economic Development Services Director

Christine Nickel
Human Resources Director

Sonia Andrews
Chief Financial Officer

Chris Hallett
Neighborhood & Human Services Director

Chris Jacques
Planning and Community Development Director

Cape Powers
Water Services Director



City of Peoria Core Values

“The City of Peoria team members share a commitment to provide quality service for our community.”

P Professional

Demonstrates professional skills and knowledge needed to perform the job; keeps informed of developments in the professional field and applies this knowledge to the job; encourages and supports the development of subordinate personnel.

E Ethical

Maintains the highest standards of personal integrity, truthfulness, honesty, and fairness in carrying out public duties; avoids any improprieties; trustworthy, maintains confidentiality; never uses City position or power for personal gain.

O Open

Communicates effectively orally and in writing; involves appropriate individuals and keeps others informed; acts as a team member; participates and supports committees/boards/commissions/task forces; approachable; receptive to new ideas; supports diversity and treats others with respect; actively listens.

R Responsive

Consistently emphasizes and supports customer service; takes responsibility to respond to all customers in a prompt, efficient, friendly, and patient manner; represents the City in an exemplary manner with civic groups/organizations and the public.

I Innovative

Demonstrates original thinking, ingenuity, and creativity by introducing new ideas or courses of action; supports innovative problem-solving by identifying and implementing better methods and procedures; takes responsible risks; demonstrates initiative and “follows through” on development and completion of assignments.

A Accountable

Accepts responsibility; committed to providing quality service to our community; plans, organizes, controls and delegates appropriately; work produced is consistent and completed within required timeframes; implements or recommends appropriate solutions to problems; acknowledges mistakes; manages human and financial resources appropriately.



City of Peoria Council Districts



**Vice Mayor
Michael Finn**
Palo Verde District



**Mayor
Cathy Carlat**



**Mayor Pro-Tem
Jon Edwards**
Willow District



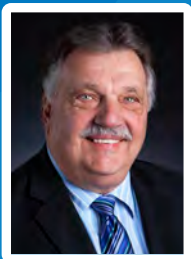
**Councilmember
Bridget Binsbacher**
Mesquite District



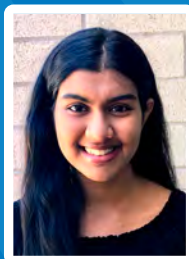
**Councilmember
Vicki Hunt**
Acacia District



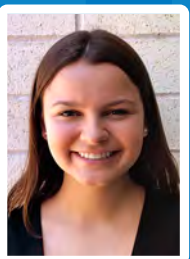
**Councilmember
Denette Dunn**
Pine District



**Councilmember
Bill Patena**
Ironwood District



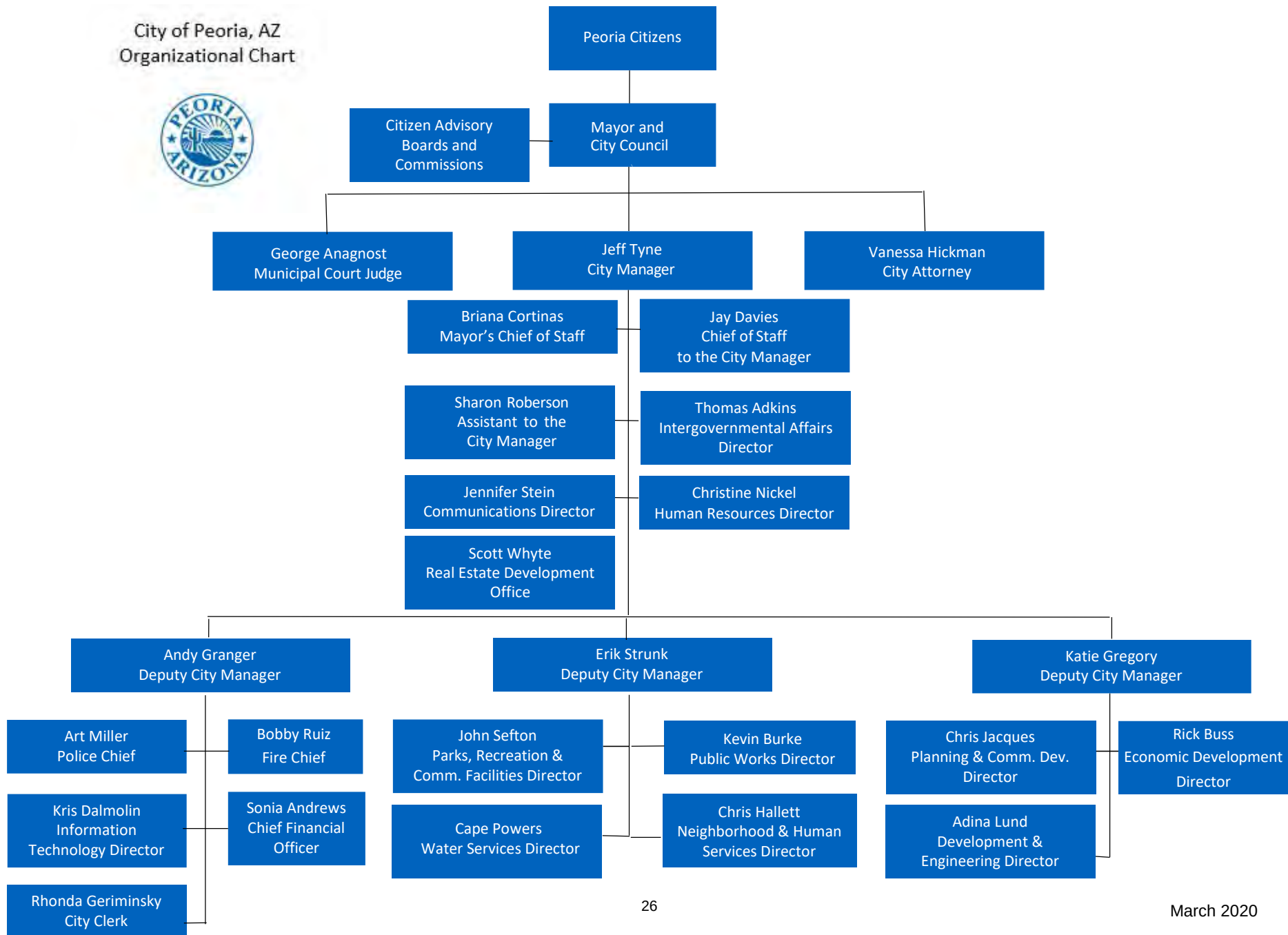
**Youth Council
Liaison
Ritika Ravindran**



**Youth Council
Liaison
Brighton Greathouse**



City of Peoria, AZ
Organizational Chart



Introduction

The City of Peoria is committed to promoting an excellent quality of life for our residents. To do so, we continue to look to engage the citizens in our neighborhoods and ultimately our entire community. The FY 2021 budget includes resources that will enable the city to continue to provide exceptional services and enhance the quality of life for our residents. The following offers a glimpse of Peoria's residents, the recreational and cultural amenities within our borders, discussion on our business environment, and a brief overview of services the City of Peoria provides.

Peoria at a Glance

Peoria is a dynamic and innovative community in the Greater Phoenix region. Encompassing more than 179 square miles of beautifully varied landscapes, Peoria boasts an enviably quality of life that is enjoyed by tens of thousands of residents. Our citizens have strong housing choices, from traditional neighborhoods to large master-planned communities, from multi-family options to ranch homes nestled up against desert mountains and rich vegetation. Peoria is also an emerging employment center for innovative, high value companies. These companies are attracted by a skilled workforce and one of the top public school districts in the state. Peoria is a well-run city for people who love having options.

A Glimpse of History



**Early Peoria
Pioneers**

The first settlers in what is now known as the City of Peoria were farmers from Peoria, Illinois, who migrated to this area during the late 19th and early 20th centuries and named this new community after their hometown. With the Arizona Canal providing irrigation for the area's arid but fertile lands, and with access to

railroad lines, these settlers developed a thriving agricultural community. Peoria consisted of just one square mile of land when it was incorporated in 1954. The community started to change in the 1960s after Del Webb began developing Sun City, a retirement community west of Peoria. A series of annexations during the 1980s and 1990s designed to preserve desert open space and manage quality growth resulted in expanding Peoria's land area to the 179 square miles it covers today. Not only did the annexations create the fourth largest incorporated area in Arizona, they also included Lake Pleasant, the second largest lake in Arizona and a premier recreational asset.



Snow-capped mountains surrounding Lake Pleasant provide a rare but beautiful sight

Local Demographics

Peoria has been a top choice of families for many years. The combination of safe, well-planned neighborhoods and multiple recreational and cultural opportunities makes Peoria a prosperous community in which to live, work and play. The Peoria Unified School District and the Deer Valley Unified School District, two of the finest school districts in the state, have contributed to the city's strong educational reputation. Affordable, high quality housing choices are another factor in Peoria's growth, with a median home sales price around \$298,200*. Peoria has one of the lowest unemployment rates in the Phoenix metropolitan area, representing a young, highly-skilled workforce that enjoys the high quality of life they find in Peoria.

*Zillow – May, 2020

Population

As the Valley of the Sun became one of the fastest growing areas in the nation, Peoria welcomed thousands of new residents. The 2000 U.S. Census identified the City of Peoria as the fifth fastest-growing city in the nation for cities over 100,000 in population in the 1990s. Peoria's population rapidly grew from 12,000 in 1980 to an estimated 139,000 in 2005. The 2010 Census put the city's population at just over 154,000 and the estimated population for 2020 has grown to 180,161**.

**Maricopa Association of Governments (MAG)



Climate

Peoria is part of the Valley of the Sun, and the climate is warm and semi-arid. Featuring 300 days of sunshine, Peoria has a low annual rainfall with high temperatures in the summer months. Winters in this desert environment are normally sunny and comfortable with occasional freezing point temperatures during the three coldest months (December, January and February). The average year-round temperature is in the low 70's.

Peoria's Quality of Life

The quality of life in Peoria is one of the highest in Arizona. USA Today named Peoria one of the top 10 unique destinations to experience the outdoors, selected for its proximity to Phoenix, the Sonoran Desert and Lake Pleasant. "We know that our city's treasure is the perfect combination of beautiful desert spaces, mountains, trails and the vast, cool waters of Lake Pleasant," said Mayor Cathy Carlata. In the last year, the city of Peoria has been recognized for the Best Place to Get a Job, Best Ballpark in the Valley, and Best City to raise a family. In addition, Money Magazine recently rated Peoria as the No. 1 Best City to Live in Arizona. The results of the most recent survey conducted by the city indicated that nearly every resident (93%) rated the overall quality of life in Peoria as either "excellent" or "good," and 98% of the residents would recommend living in Peoria to someone who asks, which is much higher than comparable cities.

From its stunning northern topography to its diverse workforce, excellent climate, widely varied amenities, and educational opportunities, Peoria is an increasingly popular place to live and work. To strengthen Peoria as a community, the city continues to invest in quality of life initiatives. These include new parks, trails, and open spaces.

Hikers enjoy one of Peoria's beautiful desert trails

Amenities

Parks and Recreation

Peoria offers many unique opportunities for residents and visitors alike to enjoy themselves. A wide range of facilities can be found throughout the city, including the Peoria Community Center, Women's Club, Sunrise Family Center, three outdoor swimming pools, 34 neighborhood parks (including four with dog-friendly areas), private golf courses, walking trails, mountain hiking trails, Rio Vista Recreation Center and Community Park, and Pioneer Community Park. Our newest addition—Paloma Community Park—is currently under construction, with first-phase amenities available for use by the fall of 2020. The city also operates the Main Library and Sunrise Mountain Library, which are valuable assets to our citizens, providing access to a wide variety of materials including e-books, Wi-Fi hotspots and Culture Passes. The Sunrise Mountain Branch Library is the home of the “Be Water” art sculpture and the temporary art piece “Totem: The Plant Princess.”

The City's first community park, **Rio Vista**, continues to be a popular destination since its opening. The park features amenities such as ramadas for family and group functions, an urban fishing lake, a skateboard park, playground equipment, water splash pad, sand volleyball courts, softball/baseball fields, Veterans Memorial and the 52,000 square foot Recreation Center. The Veterans Memorial was recently expanded and enhanced. Its entry feature highlights the five military branches, and a flag wall displays the flags of each military branch. The Senator John McCain Vietnam Veterans Memorial Plaza provides an honorable respite for visitors along with the 1968 Huey helicopter on display.



**A Huey helicopter is featured in Peoria's
Vietnam Memorial Plaza**



Rio Vista Community Park has a lovely lake

Pioneer Community Park features a variety of amenities such as an urban fishing lake, lighted six-diamond softball complex, four multi-use lighted fields, dog park, water splash pad, playground equipment, and ramadas, all of which continue to expand the recreational opportunities for our citizens. In addition to serving our citizens, the community parks also play host to many out of town guests throughout the year. Over the course of the year, the community parks will host 70-80 tournament events that attract teams from all areas of the United States, Canada and Mexico.



The splash pad and urban fishing lake are just two of the numerous amenities at Pioneer Community Park



Paloma Community Park, the third and newest community park, will be constructed over two phases. The first phase is 85 acres and will include amenities such as lighted fields, an inclusive playground with splash pad, an urban fishing lake, a dog park and pickleball courts. Paloma Community Park will open in the fall of 2020.

The City coordinates numerous programs, activities and events that include aquatics, AM/PM (before and after-school child care), Summer Recreation, Tiny Tots, Summer Camp, Little Learners, Youth and Adult Sports, Senior Programs, Adaptive Recreation programs, Outdoor Recreation, Teen Programs, Special Interest Classes and Special Events (July 4th, Halloween, Easter, etc.). The City operates the Rio Vista Recreation Center which offers two full-size basketball/multi-sport courts, two racquetball courts, class-rooms, a large multi-purpose room, climbing wall, gaming room, indoor walking track, fitness area and much more. The Peoria Community Center has a game room, fitness room, two large multi-purpose rooms and five classrooms.

The City operates Centennial Pool, Sunrise Pool, and Peoria Pool, which are all located on high school campuses. The pools include such amenities as a zero-depth entry for children, water slides, diving boards and competitive racing lanes and offer swim lessons, aquatic fitness and open play programming.

There are 34 neighborhood parks with assorted amenities that may include any or all of the following: lighted walking/jogging paths, basketball courts, volleyball courts, tennis courts, pickleball courts, shaded playgrounds, turf areas, ramadas and more. The city's 35th neighborhood park, Liberty Park, is currently under construction and is anticipated to be completed in the fall of 2020. The park is located on Williams Road, between 99th and 95th Avenues, and will feature an inclusive-shaded playground, ramadas, rest-rooms, lighted multi-use field and two pickleball courts.

Outdoor Opportunities

Lake Pleasant, annexed by the city in 1996, is the second largest man-made lake in Arizona and is less than 20 miles from the center of town. The 10,000-acre lake boasts two full-service marinas and is an ideal destination for boating, fishing and water sports enthusiasts.

Peoria boasts more than 75 miles of hiking, biking and horseback riding trails. The **mountain and river trail system** is very popular among Peoria's residents and visitors. There are more than 11 miles of mountain hiking trails in Peoria with trailheads offering access to Sunrise, West Wing, Calderwood Butte and East Wing Mountains. Trailhead amenities include off-street parking, restroom facilities, and chilled drinking fountains.

When complete, the **New River Multi-Use Trail System** is planned to be more than 25 miles in length with more than 18 miles of the trail located within Peoria. The City is pleased that it has completed a continuous segment along the New River from Olive Avenue to Williams Road. The New River system aligns along some of the City's local shopping, dining and entertainment venues, making it a fun way to reach your destination.

The **Skunk Creek Trail** in Peoria is approximately 1.5 miles in length and connects the New River Trail with the trail along the Arizona Canal Diversion Channel (ACDC). The ACDC continues for several miles east and southeast through Glendale, Phoenix and into Scottsdale. This trail connects to the Peoria Sports Complex/P83 Entertainment District, making it a convenient and enjoyable way to access a baseball game along with the other entertainment venues around the Sports Complex area.

Both trails are designed to accommodate all non-vehicular users, including walkers, joggers, strollers, bicyclists, and roller bladers. There is a designated trailhead at 83rd Avenue just south of the Sports Complex which accommodates equestrians as well. Additional trailheads can be found at 75th Avenue and Deer Valley Road as well as 83rd Avenue and Village Parkway.

Preservation of our natural resources is a high priority. The preservation of Sunrise Mountain - 317 acres of beautiful, mountainous open space - will ensure that this signature landmark will be available for Peoria residents to enjoy now and forever.



A panoramic view of beautiful Lake Pleasant

For the baseball fan, Peoria's place on the national map was first etched when the **Peoria Sports Complex** opened in 1994, for the San Diego Padres and Seattle Mariners, becoming the first first two-team Major League Baseball spring training and player development facility.

In 2014, both teams agreed to train in Peoria for another 20 years, causing the facility to undergo extensive renovations over a multi-year period. The team clubhouses were updated in 2014, and the stadium followed suit during 2015-16 with improvements and construction of concourses, outdoor group areas, an enlarged team store, an expanded ticket office, an indoor event space, shaded seating and a youth playground. The 12,518 seat stadium and 13 baseball fields host a number of community events as well as professional and amateur baseball events, while serving as the year-round player development home of both MLB teams.



The Peoria Sports Complex

Gorgeous greens, flowing water, year-round play and convenient access to several award-winning courses located in and around Peoria make the Valley of the Sun a dream destination for golf enthusiasts. Quintero Golf Course, located near Lake Pleasant, was ranked the Best Public Course by both *Golf Digest* and *Golf Weekly* magazines.



The Seventh Hole at Quintero Golf Course, a gem nestled in the midst of the beautiful desert

Culture and the Arts

City Hall art gallery, special events, and fantastic theater make Peoria an ideal arts and culture destination. Two theaters featuring quality plays and musicals are located within Peoria. **The Peoria Center for the Performing Arts** is the West Valley's destination for performing arts. It is a state-of-the-art facility featuring a 280-seat main stage auditorium, a 60-seat black box theater, classrooms, elegant lobby, dressing rooms, backstage support areas and office space. The Center operates year-round, presenting plays, musicals, comedies, a music series, and more. The Center is also available to groups for rentals. TheaterWorks acts as the resident

company and creates award-winning theater and offers a variety of programs, including musicals and plays, summer camps for children, theater academy classes, puppetry performances, and special events. It provides some of the most comprehensive programming of any performing arts organization in Arizona.

The Arizona Broadway Theatre is the West Valley's only year-round professional theater company to offer professional musicals and a refined dining experience. It showcases locally and nationally acclaimed artists onstage and behind the scenes. It is conveniently located in the P83 Entertainment District.



Arizona Broadway Theatre

Located inside Peoria City Hall, the **West Valley Art Museum** brings people from all over Arizona to experience high quality art with a variety of themes. Collection showcases and new exhibits are unveiled year-round, making the museum a beloved, cultural venue in Peoria.



The Blooming Spire is an example of Peoria's public art

The city of Peoria is proud to support the arts. Throughout the city, you will see examples of investment in public art, many of which are located throughout Peoria's historic district, known as Old Town Peoria, and public art is expanding throughout the city.

Peoria introduced its temporary art program through IN FLUX, which features emerging artists in the public arena. Each installation is up for one year and then is replaced with new art each year. There are two temporary pieces of art located at the libraries.



This Barrel Cactus Art can be found at Deer Village Park

Business

It is the mission of the Economic Development Services Department to significantly develop and advance a vibrant economic ecosystem that is world class, sustainable and future ready, by developing and cultivating relationships and strategic partnerships designed to bring leads to locates, while also providing exceptional customer service and horizontal and vertical integration to the existing businesses of Peoria. Peoria has attracted companies from across the world in many targeted industry clusters, including advanced manufacturing, software, health care, and finance. This success has been enabled by a Mayor and City Council that has worked to build a business-friendly environment. This includes allocating resources to strategic initiatives and programs that have attracted these companies. Included below are Peoria's top 10 employers, demonstrating a diverse and robust economy within the community.

Peoria's Top 10 Major Employers*

- ❖ Peoria Unified School District
- ❖ City of Peoria
- ❖ Walmart
- ❖ Antigua Group, Inc.
- ❖ Immanuel Campus of Care
- ❖ Oak Craft Elegant Cabinetry
- ❖ Fry's Food Stores
- ❖ Arizona Medical Clinic, Ltd.
- ❖ Brookdale Senior Living
- ❖ West USA Realty

*Source: City of Peoria Economic Development Services

Location and Infrastructure

Peoria is strategically located within the northwest area of the Greater Phoenix region. The City has a highly accessible transportation infrastructure and services that support current economic development efforts. There are four state highways which provide easy and quick connections to the rest of the region, with the Loop 101 as the primary freeway through the city. The Loop 101 and the Loop 303 provide convenient access to Interstates 10 and 17, which connect to multiple large and mid-sized metropolitan areas in California, Texas, the Southwest, and Mexico.

The Loop 303, connecting I-10 to I-17, is a newer outer loop freeway that runs seven miles through Peoria's northern region, providing convenient access for Peoria's fastest growing sector and opening thousands of acres of State Land and private land for commercial development, augmenting an exceptional quality of life and high wage employment.

The Atchison, Topeka & Santa Fe Railroad (a portion of the Burlington Northern Santa Fe Railroad system) has a main line that runs through the southern area of the city. The availability of rail-served sites affords Peoria the opportunity to compete for industries needing rail service, including manufacturers and distributors.

Strong telecommunication networks provide Peoria with the necessary bandwidth to attract knowledge economy companies which use knowledge to create goods and services. Cox Communications and CenturyLink are two providers that provide gigabit and other fiber optic services throughout the city. Zona Communications is the primary provider in northern Peoria and has recently invested millions of dollars in system upgrades to ensure it can meet business demands.

Targeted Industries

Peoria has identified several key targeted industries that will provide the community with world class jobs and business opportunities. Staff have identified these industries as being critical to providing a sustainable community while attracting companies that are future ready and can grow and expand. These industries include: advanced business and financial services; advanced manufacturing; aerospace and defense; bioscience and healthcare; film and digital media; hospitality and tourism; research and development; and technology and innovation. There is a combination of factors that points toward the growth of these leading industries in Peoria. We have a large, technically-skilled workforce currently employed in these industries within a 30-minute drive time of many strategic locations throughout the city. This workforce will continue to drive the success of our programs and attract new residents as businesses expand.

The recently launched and award-winning Business Concierge program and the City's partnerships with Arizona Small Business Development Center and ASU-Peoria Forward provide many valuable services to the business community to create and preserve small business jobs and revenue right here in our city. These collaborations create important synergies and offer a seamless continuum of customer service for Peoria businesses.

Retail Trade/Arts and Entertainment

Peoria has created a community with a very high quality of life and has been among the fastest growing communities in the state. This tremendous growth over the last two decades has fueled the need to expand retail services. Peoria has responded by targeting retail opportunities to meet the needs of residents and improve the community service offerings.

The P83 Entertainment District is becoming one of Phoenix metropolitans' destination of choice

for restaurants, sports and entertainment, including theaters and other amenities. The newly renovated Park West, located on Northern Avenue, has recently undergone expansive renovation and has attracted several new chef-driven restaurants. The new 83 Marketplace, located at 83rd Avenue and Happy Valley Road, will open in Fall 2020 and be Peoria's newest premiere development featuring pedestrian access to family friendly, high-end retail restaurants.



**An entry monument in
the P83 Entertainment District**

Stadium Point is a planned 1,000,000+ square foot vertical mixed use development that will be located at the heart of the P83 district. It will include Class A office space, full service hotel, signature restaurants, retail, entertainment options, and upscale urban residential living. This combination of uses and the location of Stadium Point will result in a world-class destination that will showcase Peoria's commitment to business development.

City Government

The City of Peoria is a **Council-Manager government**. The City Council sets city policy and direction, while the city manager is responsible for the day-to-day operations of the city. Peoria's mayor is elected to four-year terms to serve the community "at large," while each of the six council members is elected to four-year terms in specific geographic districts. Peoria's boards and commissions are made up of Peoria citizens who wish to serve their community. These volunteers are appointed to review complex issues and provide informed recommendations to the Peoria City Council.



Peoria City Hall

City Services

Peoria's excellent public safety departments make the city one of the safest in Arizona. The **Peoria Fire-Medical Department** operates eight stations throughout the city, including a station at Lake Pleasant. The department provides paramedic-level emergency medical care, fire suppression, hazardous materials response and mitigation, technical rescue, fire inspection/investigation, fire-related public education, emergency management services, and emergency ambulance transportation. All services are delivered by the men and women of the Peoria Fire-Medical Department, and in cooperation with our local, regional and statewide partners.



A firefighter pulls hose from an engine in a training exercise

The **Peoria Police Department** provides law enforcement, investigates criminal incidents and traffic accidents, provides traffic safety and enforcement, and provides crime prevention and community-oriented policing services through programs such as the Citizen's Police Academy, ride-along programs, and school resource officers. In September 2017, the Pinnacle Peak Public Safety Facility was opened to serve the ever-expanding population of our city more effectively.



Peoria Police Officers and canines



**Peoria Leadership Institute attendees
visit the Fire Department**

Utilities provided by the city include water, wastewater and solid waste services. The **Greenway Water Treatment Plant** is a state-of-the-art water treatment plant that treats Salt River Project water. The plant also enables the city to further reduce its dependence on groundwater and comply with state law regarding conversion to renewable surface water for most of our water supply. The **Butler Water Reclamation Plant** will not only serve our residents for many years to come, but allows reclaimed water generated by the plant to provide an additional water resource that can be used for landscape irrigation or groundwater recharge credits.



Greenway Water Treatment Plant

Peoria residents and business owners can get a behind-the-scenes look at how city government operates. Through the “**University of Peoria**,” the city offers the Peoria Leadership Institute, an eight-week program (one night per week) that provides an in-depth look at all operations of city government. Class members learn more about the city’s governmental structure, its budget and finances, public works, utility, police and fire operations through interactive discussions with city staff. The **Peoria Leadership Institute** is open to any Peoria resident free of charge. In addition, both the Peoria Police and Fire-Medical departments offer citizen’s academies that provide similar insight into the operations of these vital city departments.



The Peoria Community Center

The **Community Assistance Resource Center**, located at the Peoria Community Center, opened in June, 2019. The 2,000 square foot Resource Center provides space for outside nonprofits in exchange for providing easy and local access to human and social service programs for Peoria residents. The Resource Center currently houses 19 non-profit agencies offering services ranging from at-risk youth, aid for seniors and job placement assistance. In its first year of operation, more than 1,400 connections to services were made.



In the city of Peoria, sustainability is at the forefront of all we do. “Sustainable U” is one of many sustainability initiatives led by the city to provide our residents with practical educational tools.

Through a series of environmentally-related workshops, residents increase their understanding and awareness of the many sensible ways they can save money and the environment through everyday actions.

Industry experts teach residents about water conservation in the home, proper landscape irrigation, recycling, composting, energy efficiency and more. In Peoria, we welcome even the smallest changes because we know that together they have a great impact.



The Community Garden located just northeast of City Hall is an excellent example of how Peoria works with citizens and students to create an environment of sustainable education



Education

Peoria’s educational system is top-notch at all levels. **Peoria Unified School District** serves most of the city of Peoria. This open-enrollment district is one of the largest school districts in Arizona, serving more than 37,000 students. PUSD consistently beats state and county test scores and boasts a 95% high school graduation rate. It prides itself on excelling academics, arts, athletics and Career and Technical Education programs.

A small number of Peoria schools are part of the **Deer Valley Unified School District**. Its “A” rating makes it one of the top districts in Arizona. DVUSD’s mission is to provide extraordinary opportunities to every learner and prides itself in providing a variety of programs designed to make its students college- and career-ready.



The original Peoria High School is designated as a Peoria Place of Pride

Peoria has numerous charter schools for students of various ages, as well as private schools, religious schools and pre-schools. Peoria is home to a BASIS charter school, a premier school that has been recognized by the Washington Post as one of the "Top-Performing Schools with Elite Students". BASIS Peoria is a tuition-free charter school and features a top-ranked liberal arts curriculum that inspires students to love learning, to develop a fascination

for critical inquiry, to be independent and formulate their own goals, and to graduate prepared for top-tier colleges.

The Northwest Valley offers a plethora of opportunities for higher education. Arizona State University West Campus, Arizona Christian University, Midwestern University, Huntington University, and Trine University provide the spectrum of education and training from osteopathic medicine to engineering technology.

Higher education is also a top priority for the City of Peoria and the city is currently engaged with a university recruiter to help secure higher education expansions of residential universities.



Full-day kindergarten is offered at no cost in the Peoria Unified School District



West Wing Elementary is an A+ School of Excellence



Urban fishing is a popular activity at Rio Vista Community Park



A rainbow frames Centennial Plaza after a summer rain

Peoria at a Glance

Form of Government: Council-Manager

Date of Incorporation: June 6, 1954

Fire Protection

Number of Stations.....	8
Number of Employees	220
Avg. Response Time (minutes)	5.77
Number of Incidents:	
Emergency Medical Support	21,269
Fire Calls	970
Miscellaneous	2,661

Police Protection

Number of Employees:	
Sworn	203
Non-Sworn	101
Priority 1 Response Time (minutes)	5.30
Number of calls answered	252,238

City Employees

(as of July 1, 2020)

Full-time	1,257.45
Part-time FTE's	20.20
Total authorized FTE's	1,277.65

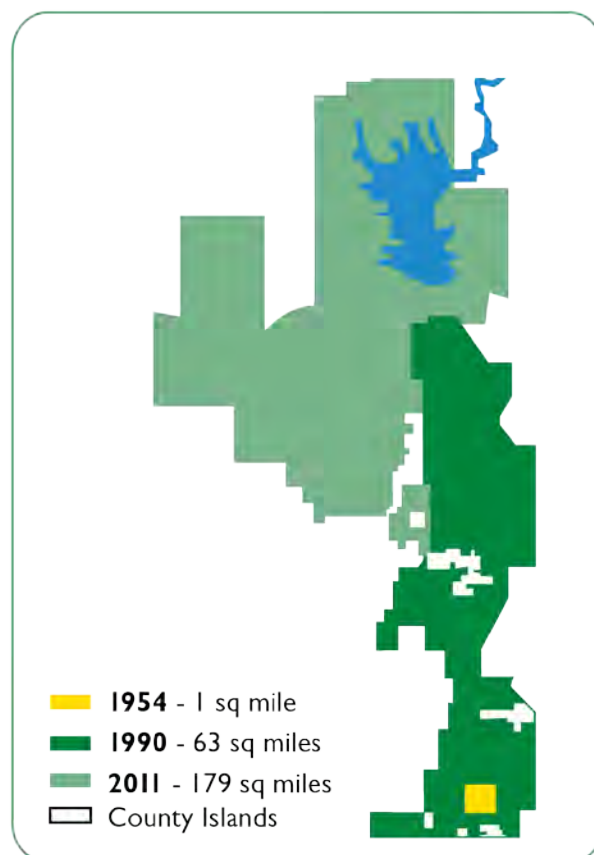
Recreation

Community Parks	2
Urban Lakes	2
Splash Grounds	2
Skate Park	1
Neighborhood Parks.....	34
Ramadas	105
Tennis Courts	25
Pickleball Courts.....	6
Swimming Pools	3
Sports Complex	1
Community Lake.....	1
Miles of Mountain and Multi-Use Trails.....	32
Dog Parks	5

Peoria Unified School District

Number of Schools	
Elementary Schools (grades K-8).....	34
High Schools (grades 9-12)	8
Number of Students	
Elementary	24,750
High School.....	12,450

Annexed Area in Peoria



1965.....	2.5	1995.....	96.5
1975.....	7.0	2000.....	153.2
1980.....	23.0	2005.....	178.0
1985.....	30.8	2011.....	179.1
1990.....	63.0		

Streets and Utilities

Streets*

Lane miles of streets maintained – 1,586	
Arterial.....	429
Collectors.....	238
Residential.....	919
Streetlights Maintained..... 16,493	

*Source - City of Peoria Streets Department



Above, street maintenance crews at work repaving city streets. At right, a street in Vistancia is in the process of being repaved.

Utilities**

Number of active customers	
Water.....	59,229
Wastewater.....	62,147
Residential Solid Waste.....	59,649

Water Data:

Treatment plant capacity

Pyramid Peak.....	11.0 mil gal/day
Greenway.....	16.0 mil gal/day
Quintero.....	.043 mil gal/day
Annual consumption.....	9,640,565,000
Number of active wells in system.....	30
Available storage capacity.....	42 mil gal

Wastewater data:

Treatment plant capacity

Beardsley Plant.....	4.0 mil gal/day
Jomax Plant.....	2.25 mil gal/day
Butler Plant.....	10.0 mil gal/day

Annual wastewater treated

Beardsley Plant.....	1,113 mil gal
Jomax Plant.....	256 mil gal
Butler Plant.....	2,607 mil gal

Solid Waste:

Residential tonnage processed.....	59,819
Commercial tonnage processed.....	19,697
Recycle tonnage processed.....	16,859
Total tonnage processed.....	96,375

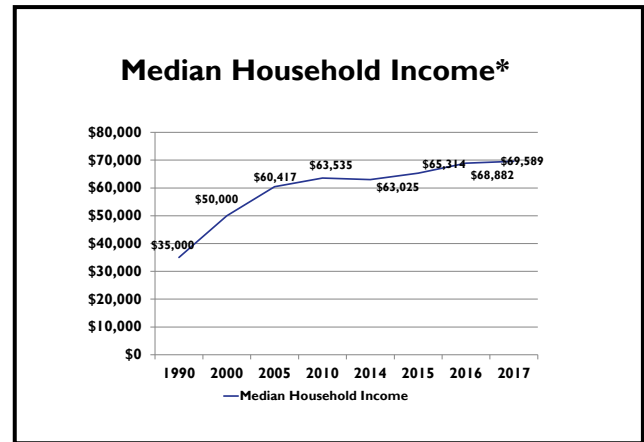
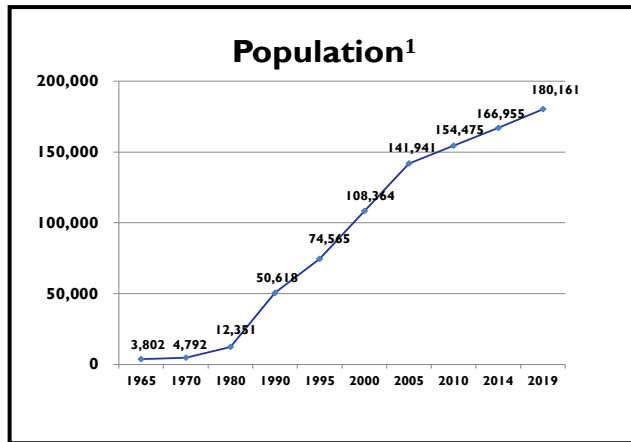
**Source - City of Peoria Utilities Department



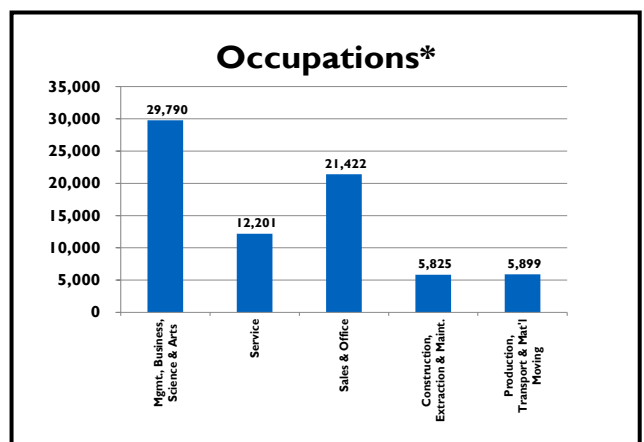
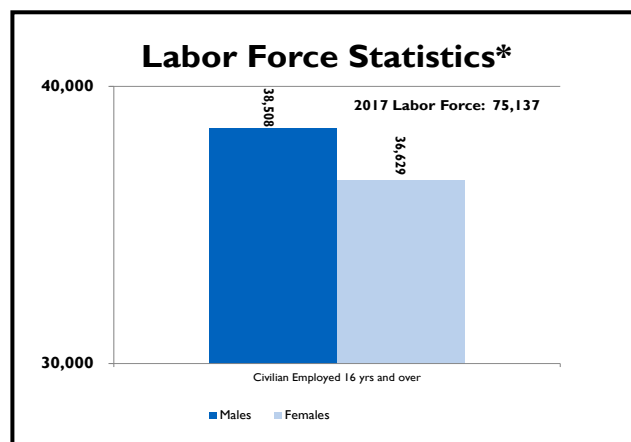
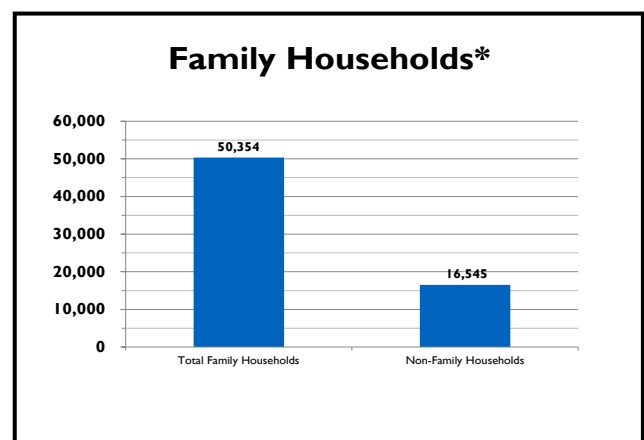
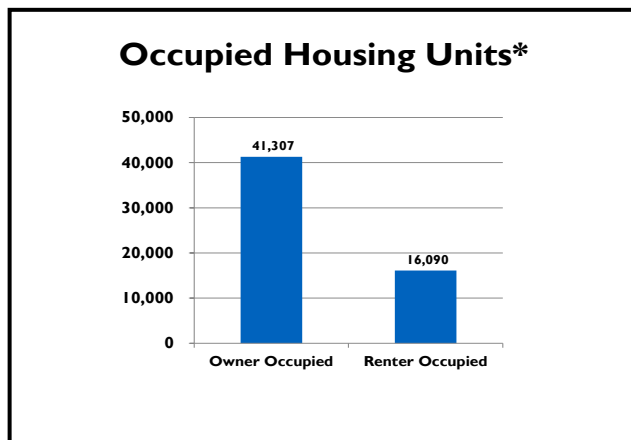
Election Statistics

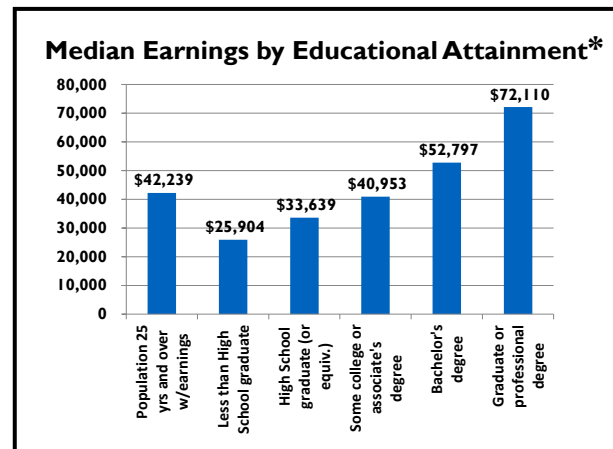
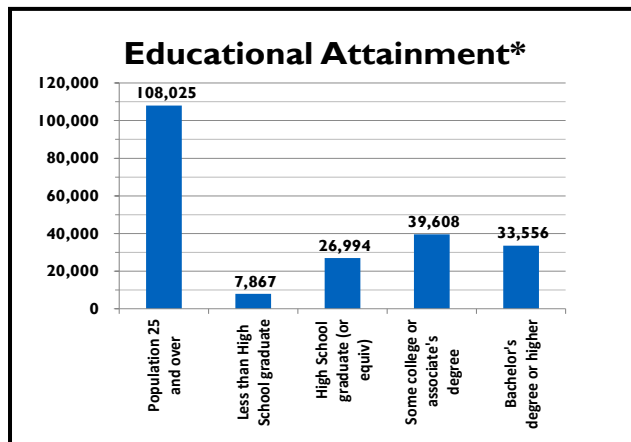
Date	Type of Election	Registered Voters	Votes Cast	% of Registered Voters Voting
September 13, 2005	Special (Sales Tax)	66,276	9,704	14.70%
November 8, 2005	Special (All Mail) (Franchise)	64,018	13,417	20.96%
September 12, 2006	Primary (Mayor/Districts/Charter Amendment)	62,328	15,799	25.35%
November 7, 2006	General (Mayor/Ironwood/Palo Verde Runoff)	63,544	38,539	60.65%
September 2, 2008	Primary (District/Charter Amendments/Franchise)	70,987	15,595	21.98%
November 4, 2008	Special (Bonds) and Recall (Acacia)	76,323	61,955	81.17%
August 24, 2010	Primary (Mayor/Districts/Charter Amendments/Franchise)	83,247	24,331	29.23%
November 2, 2010	General (Acacia Runoff)	7,595	3,202	42.16%
August 28, 2012	Primary (District/Charter Amendments)	85,592	20,319	23.74%
November 6, 2012	General (Ironwood/Willow Runoff)	29,447	24,082	81.73%
August 26, 2014	Primary (Mayor/District/Charter Amendment)	89,604	22,319	24.91%
November 4, 2014	General (Palo Verde Runoff) and Special Primary (Mesquite)	15,498 16,725	6,973 8,201	44.99% 49.03%
March 10, 2015	Special General (Mesquite Runoff)	16,582	5,189	31.29%
August 30, 2016	Primary (District/Charter Amendment)	94,990	27,308	28.75%
November 8, 2016	General (Sales Tax)	99,020	75,904	76.66%
August 28, 2018	Primary (Mayor/District)	102,354	34,899	34.10%
November 6, 2018	General (Acacia Runoff)	14,446	7,711	53.38%
August 27, 2019	Special to Fill Vacancy (Pine)	15,258	2,819	18.48%

Demographics

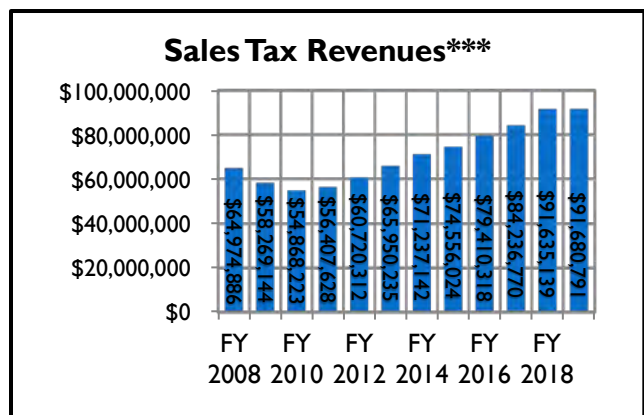
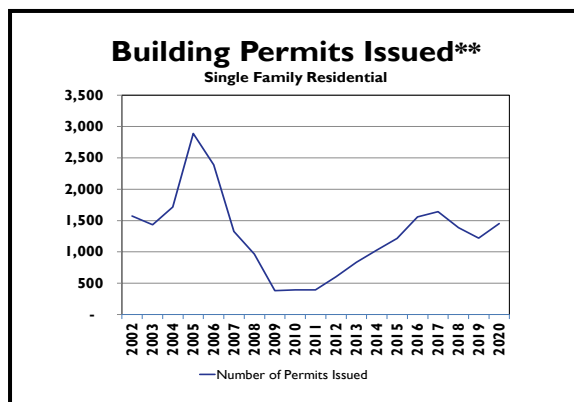


¹Source – U.S. Census Bureau and MAG estimates





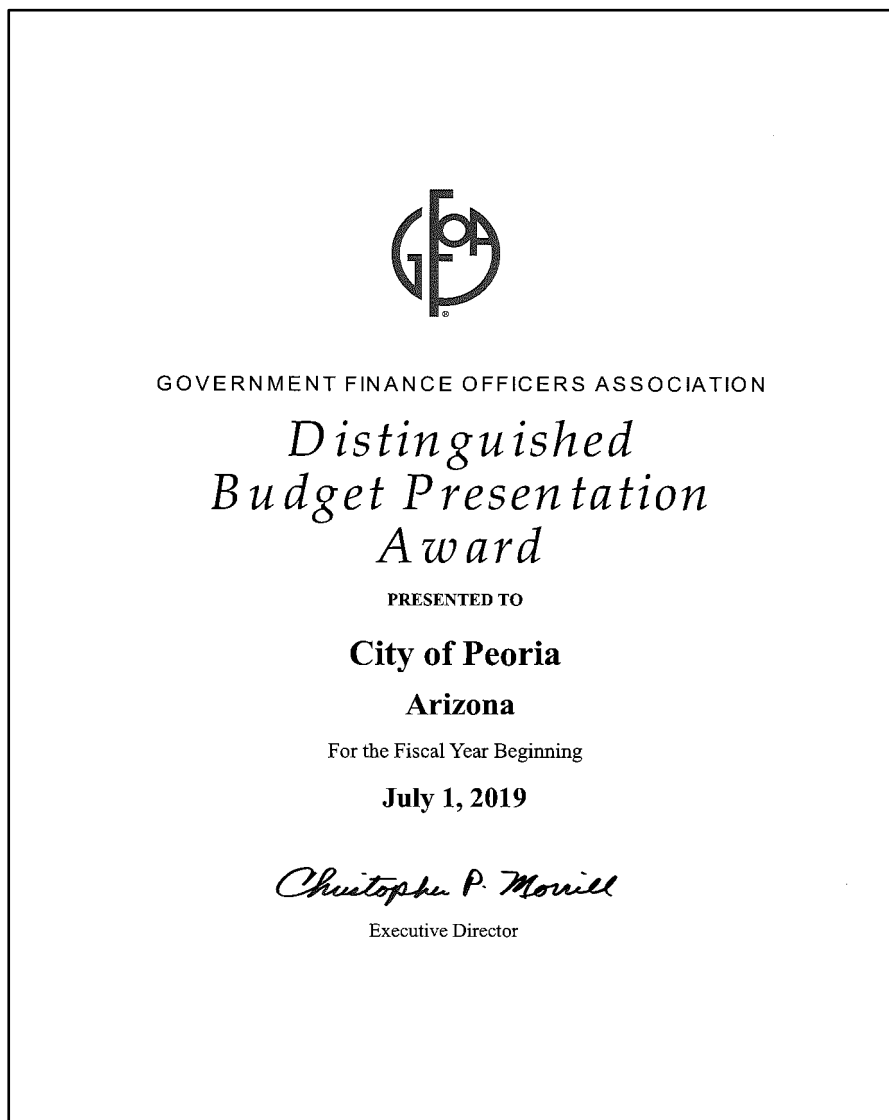
*Source – U.S. Census Bureau, 2013-2017 American Community Survey 5-Year Estimates



**Source – City of Peoria Development and Engineering Department

***Source – City of Peoria Finance Department





The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Budget Presentation to the City of Peoria, Arizona for its annual budget for the fiscal year beginning July 1, 2019.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



A view of Peoria's stunning desert landscape at Lake Pleasant





Budget Summary



Budget Summary

Budget Summary

The FY 2021 budget process was unique, to put it mildly. Staff throughout the organization worked months to develop a proposed budget for the City Council. This budget, however, never saw the light of day. Just as we were putting the final touches on the budget the coronavirus pandemic struck, forcing us to go back to the drawing board and strip out most of the proposed new spending in anticipation of revenue losses from the economic shutdown that ensued. The plan that eventually made it to the City Council was a “baseline” budget that reverted back to the ongoing spending levels of FY 2020.

The budget ultimately adopted by the City Council is based on a general fund forecast that assumed FY 2020 year-end revenues would be \$6.2 million, or 4 percent, lower than the previous forecast, with FY 2021 revenues falling an additional 5 percent. While these forecasts were made with little, if any, data about the actual impacts of the pandemic on the city’s revenues, they do reveal a structural deficit that the

city is preparing to address. As such, further adjustments to the adopted budget are anticipated during the fiscal year.

The budget as adopted is balanced in that the city has the resources to cover all budgeted expenditures for FY 2021. However, the city’s Council-adopted financial policies define a “balanced budget” as one in which ongoing expenditures are funded by ongoing revenues. If the five-year forecast shows a structural imbalance between ongoing revenues and ongoing expenditures, as it currently does, the policies require the city to take steps to achieve structural balance. As the financial picture becomes more clear during the coming months, staff will update the five-year forecast and propose steps to eliminate any deficit.

This section summarizes the FY 2021 budget framework and spending plan.

FY 2021 BUDGET CALENDAR

<u>Activity</u>	<u>Date</u>
CIP Budget Requests Due	October 31, 2019
Council Workshop – Financial Update	November 15, 2019
Department Budget Review Sessions	January, 2020
City Council Budget Study Session	May 5, 2020
Adopt Tentative Budget	May 19, 2020
Hold Public Hearing on Budget and Property Tax Levy	June 2, 2020
Adopt Final Budget	June 2, 2020
Adopt Property Tax Levy	June 16, 2020

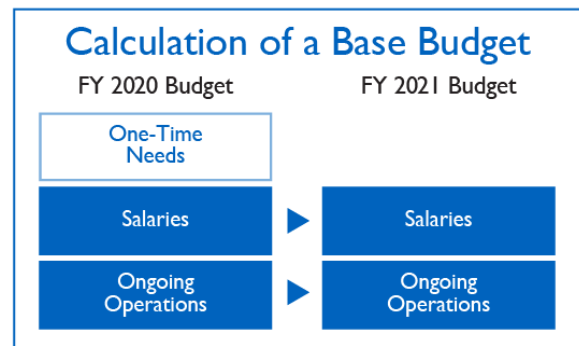
Budget Methodology

Peoria uses a program and performance-based budgeting methodology.

A key component of performance-based budgeting is tying department performance to long-term Council and organizational goals. As such, departments have identified performance measures that align with these broader organizational goals. Department budget requests are intended to ensure that performance targets and outcomes are being achieved.

In some cases, the allotted base budget is not sufficient to support existing department operations. In the case where additional funding is desired, departments may submit a “supplemental” request for additional resources. Conversely, in acknowledgment of decreased revenue streams, reductions to budgets may need to be considered. In these cases, departments may submit a “supplemental” request to reduce the budget. All supplemental requests are closely reviewed and must compete for limited funding. The approved requests are then incorporated into the department base budget.

The city’s budget practices create incentives for departments to save money. Departments not expending their budget appropriation during the year may request to carry over some of those funds into the next fiscal year. This allows for any savings achieved through efficiencies in one year to be utilized for one-time uses in the next year. Department managers justify carryover requests by proposing uses of funds that are directly related to the needs of the City Council and community. The appropriation for these funds may be used as a one-time source in the upcoming fiscal year’s budget.



Budget Review

Department budget submittals are typically due around the end of the calendar year. Once these submittals are received, the Management and Budget Division staff closely reviews all requests for conformance with organizational policies and objectives. Where there are question or concerns, budget staff reach out to department leadership for discussion and clarification. From there, the departments discuss their budget submittals with the executive management team and the Management and Budget Division staff in meetings held in late January and early February. Using the information gathered in these meetings, the executive team and budget staff balance the proposed requests within the available resources in each fund. The city manager’s recommended balanced budget, delivered with an overview of the city’s financial condition, is then presented to the City Council in study session. Requested changes are incorporated into the tentative and final budgets for formal adoption by the City Council.

Budget Adoption

Consistent with Title 42, Chapter 17, Article 3, Arizona Revised Statutes, the proposed budget was presented to the City Council for tentative adoption on May 19, 2020, after the initial study session. The adoption of the tentative budget sets the maximum appropriation for the fiscal year. The budget is then transmitted to the general public in the form of a newspaper insert and public hearing notices. After completing public hearings, the Council adopts a final budget and tax levy pursuant to the City Charter and Arizona Revised Statutes. As shown in the calendar on a previous page, the FY 2021 final budget was adopted on June 2, 2020, and the property tax levy was adopted on June 16, 2020.

State Law

All funds within the city have been set up with expenditure appropriation in the budget. Section 42-17101, Arizona Revised Statutes, requires the adoption of a tentative budget on or before the third Monday in July. The tentative budget sets the maximum spending appropriation for the city. Once this amount is set, the city cannot spend over that amount for the fiscal year.

Article IX, Section 20 of the Arizona Constitution imposes an expenditure limitation for the annual budget appropriation in municipal governments. The limitation requirements also appear in section 41-563, Arizona Revised Statutes. Should the state-imposed limit not allow for sufficient funds to meet the city's needs, the budget law provides four options to potentially solve this problem:

1. A local home rule (alternative expenditure limitation)
2. A permanent base adjustment
3. One-time override
4. A capital projects accumulation fund

The voters of the City of Peoria adopted the Home Rule Option in 1989, 1993, 1997, 2001, and most recently in 2003. In the March 2003 general election, voters approved a permanent base adjustment, which allowed the city to continue appropriating funds beyond the state limit until a new base adjustment is necessary.

The approval of a permanent adjustment eliminated the need for voter approval every four years, and budget staff does not envision another base adjustment within the current 10-year forecast.

The maximum legal expenditure limit is \$983,058,380 in Fiscal Year 2021. This compares to the total appropriation of \$665,000,000 in the proposed budget. In addition, the city estimates that \$234,565,705 would be qualified for exclusions from the expenditure limitation. The budget includes funding for current needs and carryover allowances for the upcoming year.

Budget Amendment Policy

During the fiscal year, the budget is monitored continually by both the Management and Budget Division and individual departments. The city may not exceed the total expenditure appropriation originally authorized by the City Council. However, the Council may amend the approved budget during the fiscal year. This may require a corresponding change in another fund to assure compliance with the total legal expenditure limitation.

Current city policy requires Council approval for transfer of expenditure authority between funds and all transfers of expenditure authority over \$50,000. In addition, expenditures to be supported from reserves or contingency accounts also require City Council approval. The city manager may authorize transfers within a fund up to \$50,000.

Budget Basis

The city maintains its financial records in accordance with Generally Accepted Accounting Principles (GAAP) for governmental entities. The basic financial statements include government-wide financial statements as well as fund financial statements. The government-wide financial statements are prepared on a full accrual accounting basis and show governmental activities, business-type activities and a total for the government (excluding fiduciary activities). Governmental fund statements are prepared on a modified accrual basis of accounting. Proprietary fund statements are prepared on the full accrual basis.

Under the modified accrual basis of accounting, revenues are recognized when they are “measurable and available”. “Measurable” means the amount can be determined and “available” means collectible within the current period or soon thereafter to pay liabilities of the current period. Expenditures are recorded when the related liability is incurred, except for unmatured interest on general long-term debt, which is recognized when due, and certain compensated absences, claims and judgments which are recognized when the obligations are expected to be liquidated with the expendable available financial resources.

For enterprise fund types, including the water, wastewater, solid waste, and Sports Complex funds, financial records are maintained on an accrual basis of accounting. For budgetary purposes, the city does not recognize non-cash accounting entries, such as depreciation expense, in the enterprise funds. Governmental fund types include the general fund, special revenue funds, capital project funds, debt service funds, and trust and agency funds.

The city has attempted to minimize the differences between GAAP (modified accrual) reporting and budget (cash) basis reporting. Variances that have not been eliminated include: (1) non-cash entries such as depreciation and accrued employee compensated absences that are recognized for GAAP but not for budget, and (2) the 45-day encumbrance recognition for budget that is not GAAP. The Comprehensive Annual

Financial Report (CAFR) is prepared after the close of each fiscal year and reflects how well the city has met its budget plan after the aforementioned differences are recognized.

Performance Management

The City of Peoria is focused on continually improving operational performance. The organization is accountable to its residents by demonstrating progress toward the achievement of goals, objectives and performance measures within every service delivery area. The city has employed a number of performance management practices to make informed decisions on operational needs and resource allocation.

A strategic approach was utilized during the FY 2021 budget process. The departments addressed their operational needs through a review and update of their operating plans. Departments identified and reaffirmed their core services, key operational goals, and objectives and performance indicators. Multi-year performance measurement data was used to make financial decisions that ensured that the recommended FY 2021 budget addressed the business needs of the city while focusing on quality and effective service delivery to the citizens.

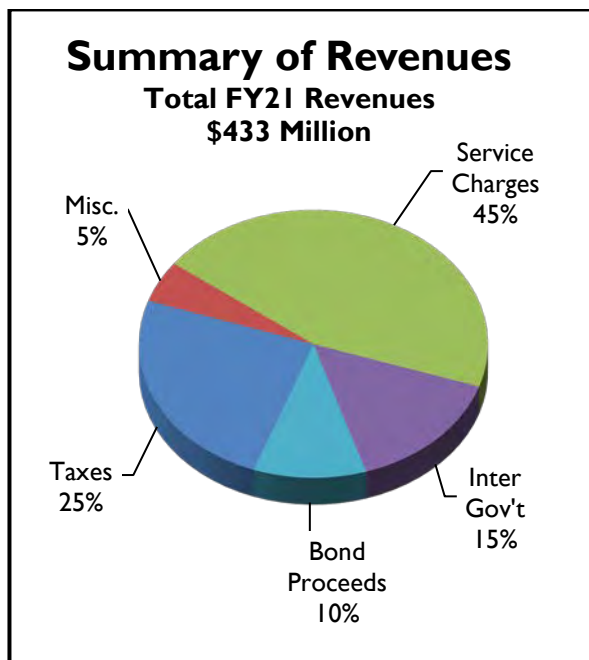
Budget Summary

The City of Peoria's FY 2020 proposed budget appropriation totals \$665 million. The operating budget totals \$313 million, an increase of less than one percent from the prior year. The tables on this page and the following page provide a summary of the sources and uses of funds.

Revenues

The FY 2021 estimated revenues total \$433 million. Projected revenues are realized from a variety of sources, including tax collections, state-shared revenues, user fees, and utility billings.

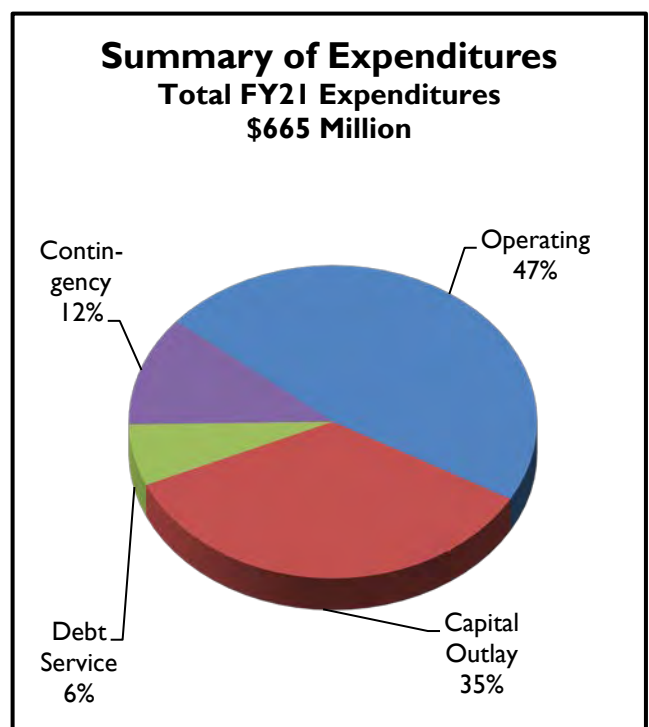
In FY 2021, the city estimates revenue from service charges at \$194 million (45 percent), taxes at \$107 million (25 percent), inter-governmental revenues at \$65 million (15 percent), and bond proceeds at \$45 million (10 percent). The remaining categories represent \$22 million (5 percent).



Expenditures

The \$665 million proposed budget is comprised of four major segments. The operating budget totals \$313 million (47 percent) and debt service is \$42 million (6 percent). Approximately \$76 million (12 percent) is set aside for contingency accounts. Capital improvements total \$234 million, which is 35 percent of the total FY 2021 budget.

Mostly due to the scheduled use of one-time monies in the capital improvement program, expenditures exceed revenues in FY 2021. The other factor in expenditures exceeding revenues is the contingency, which is a reserve that rolls over each year.



TOTAL REVENUES BY TYPE

(In Millions)

<u>Description</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>	<u>FY20</u>	<u>FY21</u>	<u>% Change</u>
Fines, Licenses, Permits & Rents	\$8.0	\$8.5	\$8.1	\$9.6	\$9.6	0%
Bond Proceeds	\$19.3	\$65.7	\$100.4	\$60.8	\$45.1	-26%
Charges for Services	\$165.1	\$174.7	\$187.2	\$198.7	\$194.2	-2%
Intergovernmental Revenue	\$58.8	\$62.7	\$61.6	\$65.3	\$64.9	-1%
Taxes	\$102.4	\$108.9	\$116.5	\$119.4	\$106.9	-11%
Miscellaneous Revenue	\$10.9	\$10.2	\$19.9	\$10.6	\$7.6	-28%
Interest Income	\$1.3	\$1.8	\$2.6	\$4.3	\$4.4	2%
Total Revenues	\$365.9	\$432.5	\$496.3	\$468.7	\$432.7	-8%

TOTAL BUDGETED USES

(In Millions)

<u>Description</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>	<u>FY20</u>	<u>FY21</u>	<u>% Change</u>
Operations	\$269.1	\$277.3	\$294.4	\$311.7	\$313.3	1%
Capital	\$128.7	\$212.2	\$277.1	\$256.4	\$233.7	-9%
Debt Service	\$43.7	\$45.9	\$41.5	\$42.9	\$42.2	-2%
Contingencies	\$55.5	\$54.6	\$47.0	\$59.0	\$75.8	28%
Total Revenues	\$497.0	\$590.0	\$660.0	\$670.0	\$665.0	-1%

Financial Reserves

Peoria's financial plan continues to emphasize the need for strong financial reserves. The collective ending balance for all funds is projected at \$153 million, not including contingency appropriation.

There are many factors to consider when preparing a financial plan. Some of these factors include the fluctuation of revenues due to changes in the economic environment, the changes in population, and the changes in the political environment. The City plans to maintain strong financial reserves in order to continue the

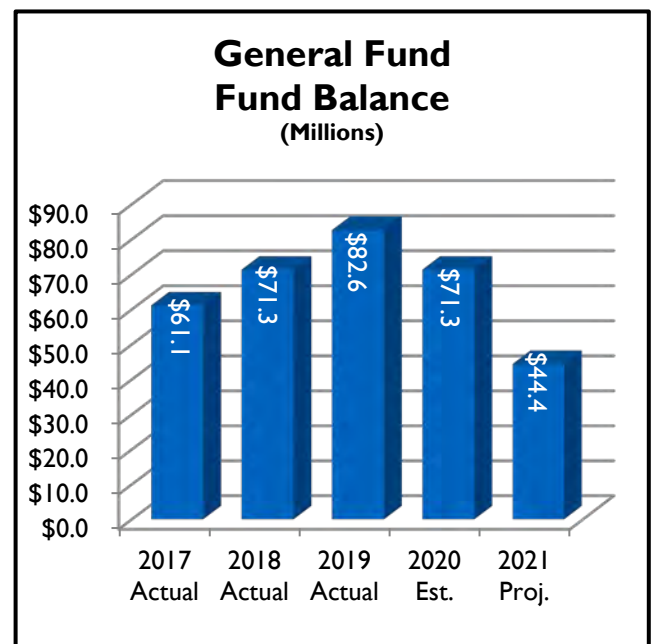
level of services being provided to Peoria residents and businesses.

The following chart outlines the financial plan for FY 2021. The total sources, including beginning fund balances, are estimated at \$849 million and total uses are estimated at \$696 million. The city is positioned to sustain fund balances at or near stated reserve requirements.

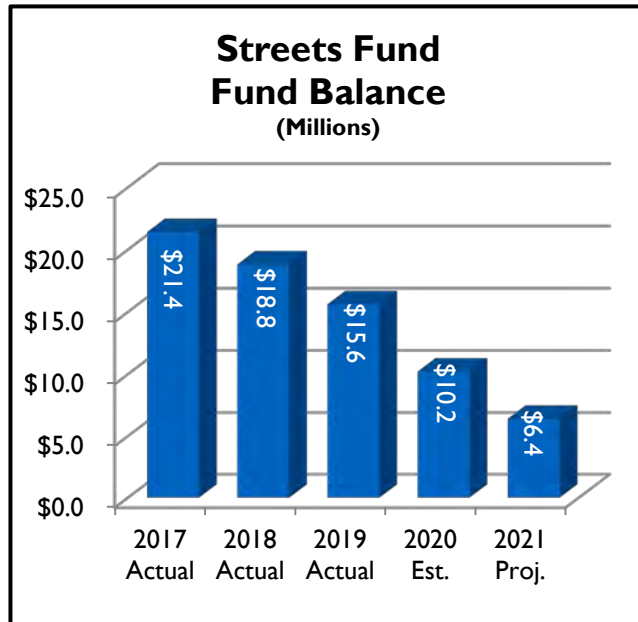
FINANCIAL PLAN SUMMARY (In millions)				
<u>Fund Categories</u>	<u>Estimated Balance 7/1/2020</u>	<u>Total Sources</u>	<u>Total Uses</u>	<u>Estimated Balance 6/30/2021</u>
General	\$106.6	\$171.4	\$260.4	\$17.4
Special Revenue	\$66.5	\$51.1	\$85.5	\$32.0
Enterprise	\$143.2	\$131.9	\$221.0	\$54.0
Internal Service	\$28.4	\$57.2	\$57.5	\$28.0
Capital Project	\$17.2	\$28.3	\$45.1	\$.4
Debt Service	\$23.5	\$23.7	\$26.1	\$21.1
Total All Funds	\$385.4	\$463.6	\$695.6	\$152.9

Fund Balance Analysis

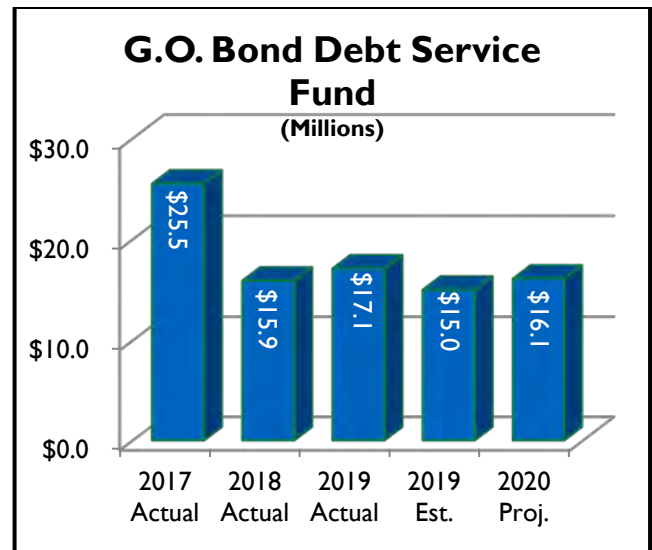
General Fund. In the general fund, the ending fund balance for FY 2020 reflects the city's strong growth cycle over the past few years. The reserve goal is equal to 35 percent of the average actual general fund revenues for the preceding five fiscal years. Fund balance is expected to decline through FY 2021, reflecting the use of fund balance above the reserve requirement to address one-time needs and potential revenue losses. The ending fund balance could be higher if the city were to receive economic stimulus funds from either the federal or state governments. The city does not expect to spend policy reserves in FY 2021.



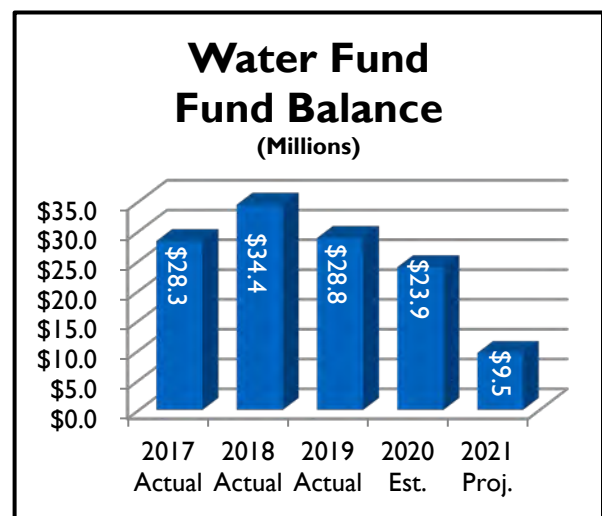
Streets Fund. The Streets Fund is supported by two major revenue sources - Highway User Fund distributions from the State of Arizona and a portion of the city's sales tax on utilities. The fund pays for ongoing operations such as street maintenance, street sweeping, signs, striping, and traffic signal maintenance, as well as one-time capital projects. The city has been using available balances in this fund over the last few years to invest in major street rehabilitation efforts and a conversion of street lights to LED bulbs, which has reduced the fund balance. The major revenue sources supporting this fund are expected to be negatively impacted by the coronavirus-induced recession, which further reduces the fund balance. Even so, the fund balance remains healthy over the five-year forecast period.



G.O. Bond Debt Service Fund. In 2017, the Governor signed HB 2011 (Laws 2017, Chapter 212), which amended section 35-458, Arizona Revised Statutes. Consistent with the new legislation, the cash reserves for the G.O. Bond Debt Service Fund have been reduced to less than 10 percent of the annual payments of principal and interest. The 10-year Capital Improvement Plan programs the use of any excess reserve.



Water Fund Unreserved Fund Balance. The targeted debt coverage ratio for the water fund is two times the debt service payments and the working capital goal is 25 percent of the operating expenditures for the current fiscal year. The reason for the declining fund balance is the city utilizes additional funds above the reserve requirement to pay for one-time projects in the following fiscal year. Water Fund balance does not include \$10 million held in reserves.

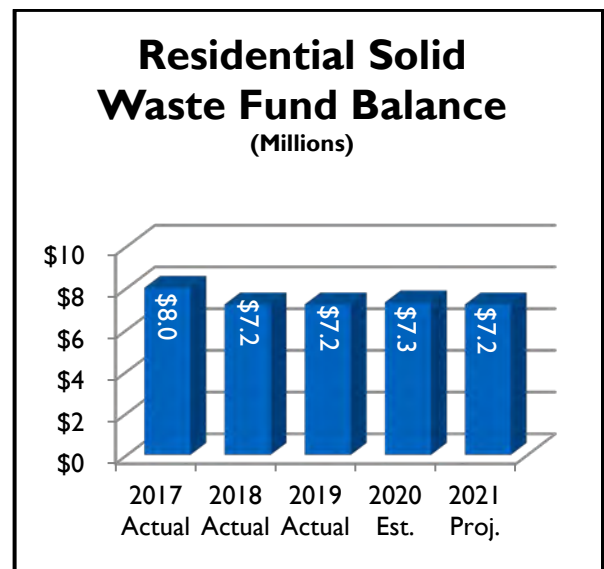
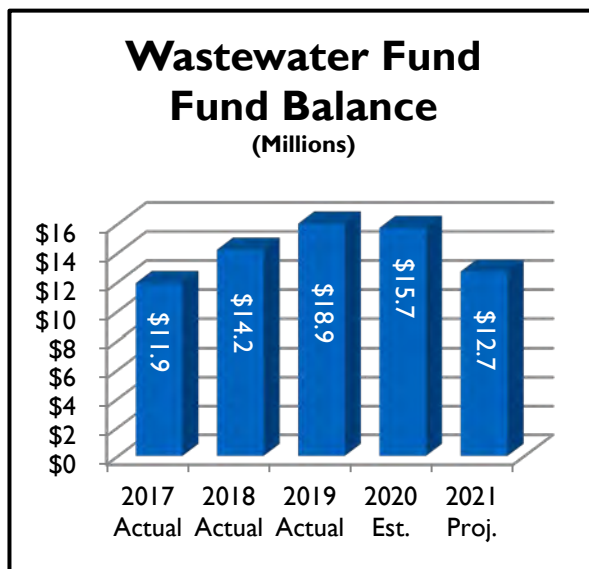


Wastewater Fund Unreserved Fund Balance.

The targeted debt coverage ratio for the wastewater fund is two times the debt service payments and the working capital goal is 25 percent of the operating expenditures for the current fiscal year. The reason for the declining fund balance is the city utilizes additional funds above the reserve requirement to pay for one-time projects in the following fiscal year. Wastewater Fund balance does not include \$9.4 million held in reserves.

Residential Solid Waste Fund Unreserved Fund Balance.

The residential solid waste fund has continued to stabilize after some significant operation requirements which caused this fund balance to decrease over the past few years. The targeted goal for working capital is 20 percent of actual operating expenditures in the current fiscal year. Residential solid waste fund balance does not include \$1.3 million held in reserves.

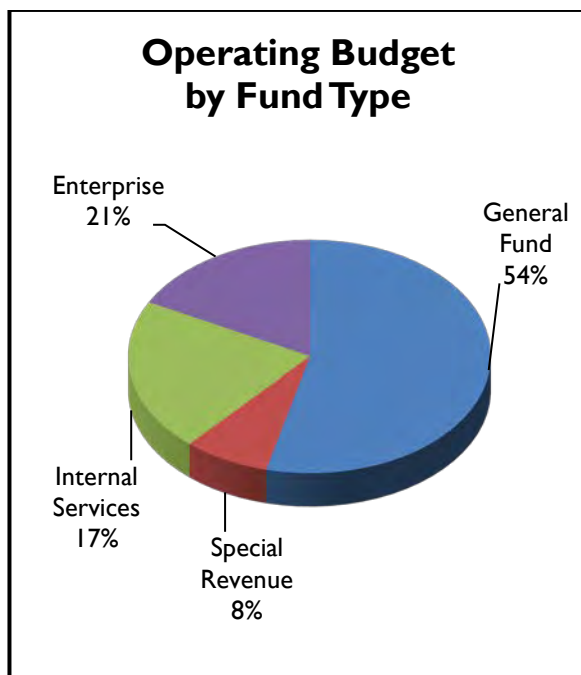


Operating Budget

The FY 2021 operating budget of \$313 million represents an increase of just \$1.5 million - less than one percent - over last year's operating budget. The operating budget includes \$13.6 million in one-time expenditures. These one-time expenditures are made up of \$5.2 million in new one-time requests, \$6.1 million for replacement of existing vehicles, and \$2.3 million in carryovers from the FY 2020 budget.

The negligible growth in the operating budget is a direct result of the coronavirus pandemic, which led the city to develop a "baseline" budget that reverted back, with some exceptions, to the ongoing spending levels of FY 2020. This operating budget provides the resources necessary to maintain the quality of service our residents and businesses have come to expect, while preserving our community's long-term financial viability.

The general fund makes up 54 percent of the total operating budget and is the largest component of the city's organization. Other fund categories include enterprise funds (21 percent), internal service funds (17 percent), and special revenue funds (8 percent).



Staffing Summary

The most obvious difference between the FY 2021 budget and the last several budgets is that this one does not add any new positions. Employee compensation accounts for more than half of the total operating budget, and city leadership did not think it prudent to add new positions amid such economic uncertainty.

As such, authorized staffing remains constant at 1,277.65 full-time equivalent positions. Additional information about authorized positions can be found in the department pages in the Programs section and in the Schedules section at the end of this document.

Department Summary

The Police Department continues to receive the resources needed to serve and protect Peoria's residents and businesses. The FY 2021 budget ensures that the department will continue to keep up with the latest technology for law enforcement, with approved requests for criminal investigations data storage, electronic forensic equipment, cell phones for all patrol officers, upgraded patrol laptops, and replacement crime analytic software. The budget also funds contract communications support and legal advisory services, critical incident stress management, and a police sergeant vehicle for a new fourth patrol squad. Finally, grant funding is being used to pay for two contract Victim Advocates to provide direct services and assistance to victims of crime, as well as emotional support and crisis intervention.

Beginning in FY 2021, the city will begin providing Fire-Medical Department first responders with an initial oncology consultation and cancer screening services. The goal is to diagnose cancer earlier in hopes of achieving better outcomes for employees and cost containment for the Workers' Compensation Program. Other additions to the department budget for FY 2021 include a service body for the fire mechanics' truck, EMS training equipment, and arson training.

Neighborhood & Human Services is entering its third year as a department, and the approved budget provides resources to continue to deliver quality special events and popular programs such as AM/PM, Adult Day services, Neighborhood Pride, and the neighborhood grant program. The budget includes continued funding for homeless outreach and emergency shelter services—efforts that began with the formation of this new department. Also included are funds for a contract graffiti abatement technician, Old Town holiday lighting, arts installation and arts programming, and general operational costs.

The Parks, Recreation and Community Facilities Department is preparing to open two new parks in FY 2021—Paloma Community Park and Liberty Neighborhood Park. The ongoing budgets for these two parks were included in the FY 2020 budget, but the department is still in the process of hiring new positions. Approved supplemental requests for FY 2021 include additional O&M costs for recently completed capital projects and a replacement chipper. The Peoria Sports Complex is increasing its budget for utility cost increases, and received one-time funding for building automation upgrades and roofing repairs.

The Public Works Department is one of the largest in the city in terms of both dollars and FTEs. Not surprisingly, the department's FY 2021 includes a number of new ongoing and one-time additions to the budget. Notable ongoing additions include residential solid waste containers, storm water maintenance, fleet fuel and maintenance, O&M costs for recently completed capital projects, and Dial-A-Ride cost increases. Notable one-time items include a towable trash pump, truck wash repair, water

heaters and cooler replacements, Bobcat tractor, and transit call center phone system replacement.

Most of the FY 2021 additions to the Water Services budget are related to operating cost increases in such areas as water supply costs, electricity, refuse collection, and janitorial services. Other notable additions include AMWUA membership dues increase, support for The Nature Conservancy Fund, a new water distribution backhoe, a utility service truck bed, and a wastewater collection CCTV van.

The Economic Development Services Department continues to work to achieve the goals of the Council-adopted Economic Development Implementation Strategy (EDIS II). The FY 2021 budget allocates one-time funding to support this effort, including advertising and marketing, community promotions and sponsorships, economic impact studies and other consulting services, and small business assistance.

The Development and Engineering Department reviews and permits all construction activity in Peoria. To help manage its workload while maintaining the expected level of service during the current building boom, the department employs several contract employees—a practice that has been requested to continue in FY 2021.

Other notable additions to the budget in FY 2021 include the 2020 primary and general elections, redistricting, additional hardware and software maintenance costs, and historic artifact preservation and storage.

Operating Budget History

GENERAL FUND	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Mayor & Council	\$686,642	\$734,412	\$797,530	\$813,602	\$785,695
City Leadership & Management	\$3,181,726	\$3,395,012	\$3,892,099	\$3,915,921	\$4,008,920
Office of Communications	\$1,604,463	\$1,486,494	\$1,585,670	\$1,786,396	\$1,682,162
Development & Engineering	\$7,867,085	\$7,836,108	\$7,990,720	\$8,386,790	\$8,543,689
Economic Development Services	\$2,035,195	\$2,075,271	\$1,564,038	\$1,810,082	\$1,696,660
Human Resources	\$2,536,747	\$3,392,258	\$3,511,978	\$3,737,998	\$3,780,383
City Clerk	\$1,194,130	\$918,624	\$1,162,564	\$968,293	\$1,256,978
City Attorney	\$3,349,167	\$3,376,223	\$3,369,069	\$3,504,728	\$3,652,587
Municipal Court	\$1,972,926	\$2,052,320	\$2,125,190	\$2,236,090	\$2,275,532
Non-Departmental	\$1,626,256	\$1,553,263	\$1,418,733	\$1,344,317	\$1,228,284
Finance	\$9,999,914	\$10,029,066	\$11,260,286	\$11,373,952	\$11,613,727
Planning & Community Dev.	\$3,271,258	\$3,386,708	\$1,965,532	\$2,091,958	\$1,818,507
Police	\$44,648,274	\$47,089,555	\$48,372,423	\$50,861,583	\$51,726,681
Fire	\$30,015,194	\$32,390,086	\$36,402,598	\$38,298,170	\$38,919,305
Parks, Rec & Comm Facilities	\$23,918,437	\$24,954,301	\$28,441,111	\$21,259,100	\$21,216,364
Neighborhood & Human Svcs	-	-	-	\$10,842,810	\$10,942,938
Public Works	\$709,285	\$626,009	\$651,393	\$679,867	\$716,147
Half-Cent Sales Tax and Other	\$3,037,917	\$3,260,501	\$3,072,224	\$3,036,426	\$2,846,456
Management and Budget	\$716,699	\$979,246	-	-	-
SPECIAL REVENUE FUNDS					
Streets Funds	\$10,184,149	\$10,477,468	\$10,544,967	\$10,964,572	\$11,154,696
Housing & Community Dev.	\$434,116	\$329,104	\$349,993	\$501,627	\$526,948
Transit	\$1,091,924	\$2,825,328	\$5,015,753	\$4,902,291	\$5,275,433
Grants & Miscellaneous	\$10,343,301	\$10,263,999	\$10,167,612	\$7,827,706	\$6,993,190
ENTERPRISE FUNDS					
Water Fund	\$23,412,402	\$24,350,814	\$26,660,699	\$27,894,377	\$28,350,626
Wastewater Fund	\$11,278,621	\$11,368,949	\$11,346,201	\$11,842,495	\$12,532,997
Enterprise Reserves	\$2,231,100	\$1,816,798	\$3,423,876	\$3,128,619	\$5,023,129
Solid Waste Funds	\$14,507,957	\$14,598,131	\$14,559,469	\$15,474,690	\$14,961,987
Sports Complex	\$4,895,041	\$5,284,247	\$5,392,795	\$5,557,764	\$5,450,397
INTERNAL SERVICE FUNDS					
Fleet Maintenance	\$5,337,188	\$5,421,912	\$5,212,372	\$5,896,318	\$6,068,837
Fleet Reserve	\$3,861,538	\$1,392,660	\$2,987,604	\$6,249,112	\$3,189,208
Insurance Reserve	\$20,823,028	\$22,121,149	\$22,946,920	\$25,479,105	\$26,210,609
Facilities Maintenance	\$5,950,564	\$6,280,454	\$6,249,637	\$6,823,883	\$6,843,785
IT Operations	\$10,167,291	\$10,509,022	\$10,422,719	\$10,669,059	\$11,178,381
IT Reserve	\$976,010	\$561,731	\$609,502	\$1,067,453	\$606,173
IT Projects	\$1,247,810	\$188,200	\$898,634	\$418,000	\$103,000
Trust, Agency & Debt Svc	\$30,600	\$30,600	\$66,850	\$71,175	\$81,000
TOTAL	\$269,143,955	\$277,356,023	\$294,438,761	\$311,716,329	\$313,261,411

Grant Funds

The city applies for various federal, state and local grants to supplement other funding sources in a variety of programs. Some of these grant programs, such as the Community Block Development (CDBG), are ongoing programs. Other grants, like the Arizona Forestry Division's Forestry Community Challenge Grant, are one-time, project-specific grants. Highlights of the FY 2021 major grants are summarized below.

U.S. Department of Justice

The Police Department provides support to crime victims through a grant funded Victim Assistance Program. The grant provides funding for the support services staff. The staff services include crisis intervention, emotional support, transportation (when needed), case management, care referrals and assistance with court order requests. The budgeted grant expenditures for FY 2021 are \$299,566.

Developmental Disabilities Grant - State of Arizona Department of Economic Security

The Community Services Department offers an Adaptive Recreation Program that is contracted with the Department of Economic Security Division of Developmental Disabilities (DD) to offer a variety of day treatment and training services and recently expanded to include respite services. The primary goal of all DD contracted programs is to enhance social and independent living skills through various recreational opportunities, community outings and service projects. All programs are staffed on a 1:3 staff to participant ratio, so a high level of independence is required. For FY 2021, the city has budgeted expenditures of \$620,506.

Community Development Block Grant

The Community Development Block Grant Program (CDBG) is federally funded through the United States Department of Housing and Urban Development. The FY 2021 CDBG budget totals \$1.5 million. These monies will be used for various housing rehabilitation projects, as well as housing assistance and social service programs. The city partners with many non-profit agencies to provide critical programs to its residents with funding from this program.

HOME Grant

The HOME grant is also federally funded by the United States Department of Housing and Urban Development. This program is designated specifically for carrying out income-eligible housing strategies through acquisition, rehabilitation, and new construction. The FY 2021 budget for the HOME grant is \$526,948.

State Forfeiture

These monies or other assets are confiscated through criminal prosecution under the State Asset Forfeiture Statutes. The monies are held by the County Attorney's Office until disbursed for authorized expenditures. For FY 2021, the city has budgeted expenditures of \$178,097 from the State Anti-Racketeering Fund. These funds are used by the Police Department and the City Attorney's Office for training, supplies, and equipment.

Internal Service Funds

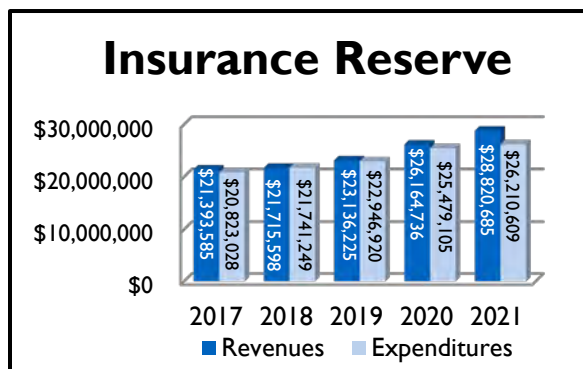
The internal service funds are a group of funds that account for services provided to other divisions and departments of the city government. The internal service funds consist of fleet replacement reserve, insurance reserve, facilities maintenance, fleet maintenance, information technology, and IT replacement reserve. These funds are financed by service charges to all other funds, departments, and divisions of the city that employ their services.

Fleet Replacement Reserve

The Fleet Replacement Reserve account is for purchases of city vehicles and accumulates funds to replace vehicles as scheduled. Charges to the departments are calculated based on the estimated cost of replacement and estimated useful life of the vehicles assigned to the department. Equipment reserves for enterprise operations are now maintained in separate replacement funds for their designated vehicles. In FY 2021, the fleet reserve funds anticipate combined revenues of \$3,630,767. Revenues come from annual replacement charges, transfers from other funds, and interest earnings. Expenditures are budgeted at \$3,357,449. These reserve funds have healthy balances that can accommodate the budgeted expenditures.

Insurance Reserve

The Insurance Reserve Fund accounts for the risk management function of the city, as well as claims paid under the city's self-funded risk, health, dental, and workers' compensation programs. The city carries excess insurance coverage and uses third-party administrators to monitor the self-funded programs. The FY 2021 budget for this fund is \$26,210,609.



Facilities Maintenance

Facilities Maintenance, including Facilities Administration and Custodial Services, is a division within the Public Works Department. Facilities Maintenance provides for the maintenance and operation of most municipal facilities. The costs of this division are allocated through service charges to city departments based on square footage of occupied space, maintenance records, and custodial requirements. Specific requests for maintenance, capital repairs, or remodeling that are not part of the normal maintenance budgeted by the Facilities Maintenance Division are directly charged to the requesting division. The FY 2021 appropriation totals \$6,903,544.

Fleet Maintenance

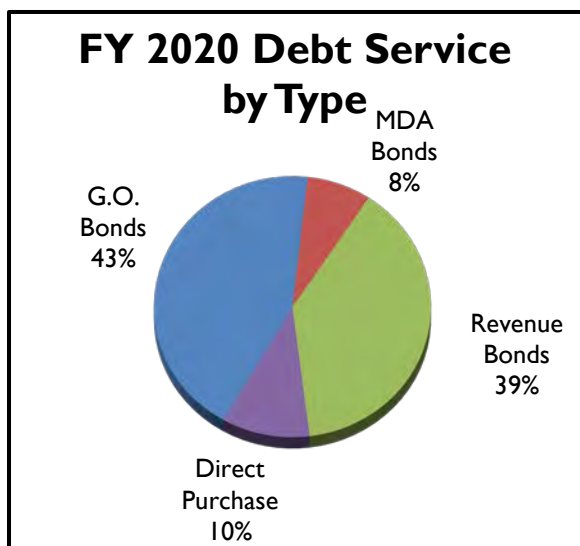
A division of the Public Works Department, Fleet Maintenance is responsible for maintenance and operation of the city's fleet of vehicles and machinery. Fleet Maintenance uses a direct billing system to charge the other city departments based on the actual services provided to that department during the fiscal year. Fleet Maintenance is also responsible for purchasing new vehicles and tracking fuel for the city fleet. The Fleet Maintenance Fiscal Year 2021 operating budget is \$6,068,837.

Information Technology

The Information Technology Department is responsible for most of the information-based technology systems and services of the city. IT service charges, allocated to the user departments, are calculated for each division using factors such as the number of computer terminals and number of peripheral units. The city maintains a sophisticated local area network that provides distributed data and application servers, an Internet gateway and city website, financial and payroll functions, discrete law enforcement and judicial networks, as well as specialized applications and data warehousing for the city. The total budget for IT operations in Fiscal Year 2021 is \$11,178,381. The department also has a budget of \$103,000 for IT projects.

Debt Service

Bond financing is a primary source used to finance long-term capital projects, especially capital infrastructure. The city's debt plan is an integral tool for one of the main financing sources of the Capital Improvement Plan. Outstanding debt, capacity limitations and cash flow analysis are all reviewed as part of the capital budgeting process, while the annual debt service payments are incorporated into the operating budget. Depending on the need and the type of project being financed, several types of debt (as shown in the graph) are available.

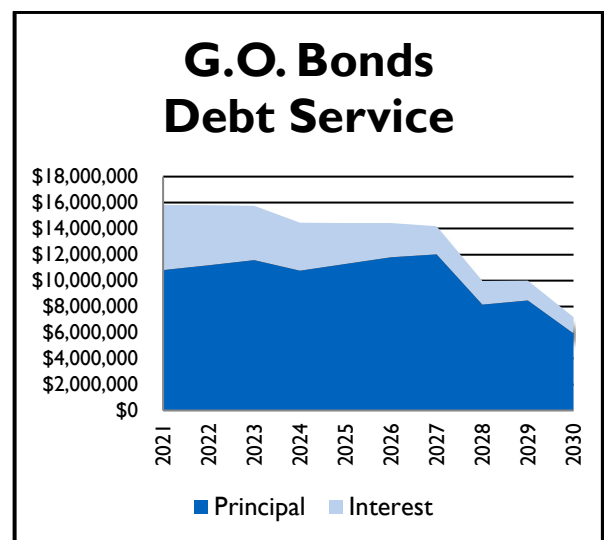


General Obligation Bonds

General obligation (G.O.) bonds require voter approval and are backed by the taxing authority of the city. These bonds are generally used to finance projects with strong public support and that do not themselves produce revenues. Arizona law limits the amount of G.O. bonds the city can have outstanding based on the assessed valuation of the property located within the city limits. Financing for water, sewer, storm sewer, lighting, street and traffic facilities, parks and open space preserves and recreational facilities projects is limited to 20 percent of the assessed valuation. Financing for all other projects, such as municipal buildings, is limited to 6 percent of the assessed valuation.

Periodically, the three rating agencies review Peoria's general obligation credit. In April 2019, Fitch Ratings and Moody's Investors Service affirmed their ratings of AAA and Aa1, respectively. These ratings reflect the city's large and growing property tax base, consistently strong reserves, and sound financial management policies. High bond ratings help the city obtain favorable interest rates on bond sales and thus generate considerable savings for Peoria taxpayers.

In May 2019 Peoria issued \$33.1 million in new general obligation bonds, \$20 million of which is for Paloma Community Park. With this latest issue, the city has \$137.7 million in general obligation debt outstanding. The city intends to sell an additional \$23.1 million in general obligation debt sometime during FY 2021.



G.O. Bond Ratings

Moody's	Aa1
Standard & Poor's	AA+
Fitch	AAA

Excise Tax Supported Debt

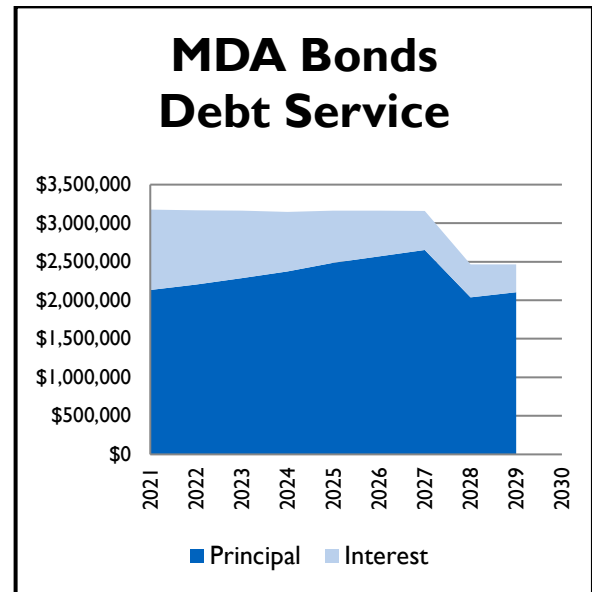
Peoria has debt secured by excise taxes and issued through either the Municipal Development Authority or through direct bank loans. The excise taxes used to repay the MDA bonds include the city's half-cent sales tax and transportation sales tax.

Municipal Development Authority (MDA) bonds do not require voter authorization. These bonds are backed by a long-term lease agreement that is supported by a pledge of the city's sales taxes (or other revenue sources such as franchise taxes and state-shared revenues). The amount of MDA bonds that may be issued is limited only by the market's perception of the city's ability to repay the bonds. These bonds often have restrictive covenants requiring a reserve of pledged revenues equal to some multiple of the maximum debt service payment on the bonds.

The Peoria Municipal Development Authority is a non-profit corporation created by the city as a financing mechanism for the purpose of financing the construction or acquisition of capital improvement projects. A significant advantage of the MDA structure is that certain municipal capital needs can be financed without triggering statutory municipal debt bonding approvals.

Peoria's total outstanding debt for Municipal Development Authority bonds is \$29,990,000.

In 2017, the city refunded (refinanced) the 2006 and 2008 MDA issues using direct bank loans. Peoria's total outstanding debt for bank loans secured by excise taxes is \$22,225,000.



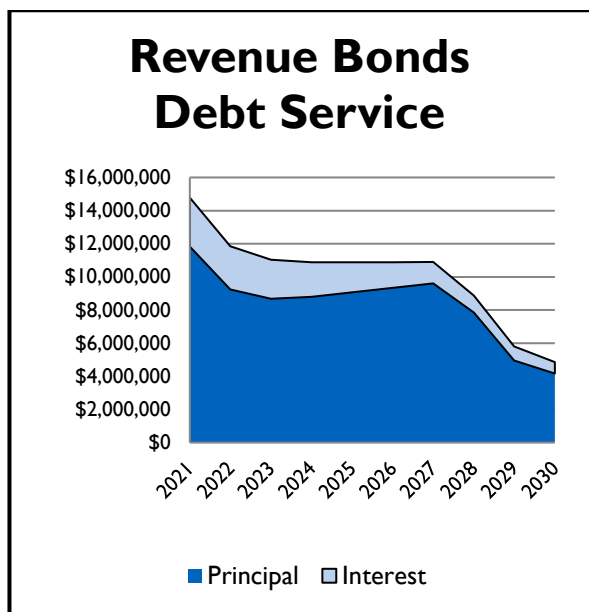
MDA Bond Ratings

Moody's	Aa2
Standard & Poor's	AA+
Fitch	AA+

Revenue Bonds and Loans

This category of debt includes revenue bonds issued by the city as well as loans obtained from the Water Infrastructure Financing Authority of Arizona (WIFA). In Peoria, revenue bonds and loans are most often used to finance utility projects, backed by the user fees of the utility. Like G.O. bonds, revenue bonds require voter approval. Unlike G.O. bonds, however, revenue bonds are limited only by the ability of the revenue source to support the debt service.

Peoria's total outstanding debt for revenue bonds and loans is \$105,863,364. The city has plans to sell \$14.5 million in new water revenue bonds and \$6.5 million in new wastewater revenues bonds during FY 2021.



Debt Management

Proper debt management provides for the protection and eventual enhancement of bond ratings; the maintenance of adequate debt service reserves; and compliance with debt instrument provisions and required disclosures to investors, underwriters and rating agencies. These policy guidelines, as outlined in the Principals of Sound Financial Management, are used when evaluating the purpose, necessity and condition under which decisions are made to issue debt. They are also meant to supplement the legal framework of public debt law provided by the Arizona Constitution, state statutes, federal tax laws and the city's bond resolutions and covenants.

All projects funded with G.O. bonds or revenue bonds can only be undertaken after voter approval through a citywide election. In the last bond election held in November 2008, Peoria voters authorized bonds totaling \$387 million to fund the building of needed infrastructure.

Revenue Bond Ratings

Moody's	Aa2
Standard & Poor's	AA
Fitch	AA

Financial Indicators

The city uses a number of measures to assess its long-term ability to support existing debt. Two of these measures are discussed here.

General Obligation Debt as a Percentage of Assessed Value. The city's ability to repay its long-term debt can be measured by the amount of debt outstanding as a percentage of assessed property valuation. An increase in long-term debt as a percentage of assessed valuation can mean that the city's ability to repay is diminishing. The city's total assessed valuation is provided by Maricopa County each year. An increase in property values enhances the city's ability to finance long-term debt, while a decrease in property values has the opposite effect. The city maintains its debt level well below the levels mandated by the Arizona Constitution.

Net Bonded Debt Per Capita. General obligation debt per capita relates debt outstanding to population changes. Long-term debt should not exceed the city's resources for paying the debt. As the population increases, infrastructure and capital needs and the accompanying debt can be expected to increase, as is the case for the City of Peoria. If G.O. debt is increasing as population stabilizes, this may indicate that the city's ability to repay debt service is diminishing.

DEBT CAPACITY ANALYSIS

20% Limitation as of June 30, 2020

(Water, Sewer, Storm Drain, Streets, Parks and Recreation Projects)

Secondary Assessed Valuation	\$1,659,287,324
Allowable 20% Bonds Outstanding	\$331,857,465
Less 20% Bonds Outstanding	<u>\$133,978,031</u>
Unused 20% Debt Capacity	<u>\$197,879,434</u>

6% Limitation as of June 30, 2020

(All Other General Government Projects)

Secondary Assessed Valuation	\$1,659,287,324
Allowable 6% Bonds Outstanding	\$99,557,239
Less 6% Bonds Outstanding	<u>\$973,220</u>
Unused 6% Debt Capacity	<u>\$98,584,020</u>

Net General Bonded Debt to Assessed Value / Net Bonded Debt Per Capita

<u>Description</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>
Population	160,432	164,212	168,192	172,259	179,800	180,161	180,771
Secondary Assessed Value (Millions)	\$1,156	\$1,178	\$1,245	\$1,340	\$1,440	\$1,557	\$1,659
Net Bonded Debt (Millions)	\$119	\$144	\$133	\$120	\$140	\$120	\$120
Pct. of Net Bonded Debt to Assessed Value	10%	12%	11%	9%	10%	8%	8%
Net Bonded Debt Per Capita	\$743	\$879	\$788	\$696	\$779	\$664	\$664

From 2015 to 2019, figures are based on the Comprehensive Annual Financial Report, adjusted for mid-decade census estimates. The remaining years are budget estimates.



Financial Planning



Financial Planning



Financial Planning

The City has an important responsibility to its citizens to carefully account for public funds, to manage its finances wisely, and to plan for the adequate funding of services desired by the public. The City's financial goals are broad, fairly timeless statements of the financial position the City seeks to attain. The City's overall financial goals are:

- To deliver quality services in an affordable, efficient, and cost-effective basis, providing full value for each dollar.
- To maintain an adequate financial base to sustain a sufficient level of municipal services, thereby preserving the quality of life in the City of Peoria.
- To have the ability to withstand local and regional economic fluctuations, to adjust to changes in the service requirements of our community, and to respond to changes in Federal and State priorities and funding as they affect the City's residents.
- To maintain a high bond credit rating to ensure the City's access to the bond markets and to provide assurance to the City's taxpayers that the City government is well managed and financially sound.

Achieving these goals not only helps the City to enhance its financial health, it also enhances the image and credibility of the City with the public, bond rating agencies, and investors. The City achieves these goals through its strict adherence to fiscal management policies.

Council-Adopted Financial Policies

The City's budget is closely aligned with the financial policies established by the Peoria City Council. The *Principles of Sound Financial Management* are intended to establish guidelines for the City's overall fiscal planning and management. The policies support the continued financial strength and stability of the City of Peoria as reflected in its financial goals.

Fund Balance Objectives

Fund balance is an important indicator of the City's financial position. Adequate fund balances are maintained to allow the City to continue providing services to the community in case of economic downturns and/or unexpected emergencies or requirements.

General Fund. The City of Peoria's unassigned General Fund balance will be maintained to provide the City with sufficient working capital and a comfortable margin of safety to address emergencies, sudden loss of revenue, unforeseen needs, and economic downturns without borrowing. The unassigned fund balance is maintained in three different reserves:

- The City will maintain an "Emergency Reserve" of 10 percent of the average actual General Fund revenues for the preceding five fiscal years. The Emergency Reserve is for unexpected, large-scale events where damage in excess of \$250,000 is incurred and immediate, remedial action must be taken to protect the health and safety of residents. If used, funds must be approved by City Council and the City shall strive to restore this reserve the next fiscal year.

- The City will maintain an “Operating Reserve” with an upper goal of 15 percent of the average actual General Fund revenues for the preceding five fiscal years. The Operating Reserve is intended for unexpected events whose impact exceeds \$500,000, such as a failure of the State to remit revenues to the City, unexpected mandates, unexpected loss of State Shared revenues, continuance of critical City services due to unanticipated events, or to offset the unexpected loss of a significant funding source for the remainder of the fiscal year.

If used, funds must be approved by City Council and the City shall strive to restore this reserve within two fiscal years.

- The City will maintain a “Budget Stabilization Reserve” with an upper goal of an additional 10 percent of the average actual General Fund revenues for the preceding five fiscal years. The Budget Stabilization Reserve may be used to provide funding to deal with fluctuations in fiscal cycles and operating requirements that exceed \$500,000.

If used, funds must be approved by City Council and the City shall strive to restore this reserve within three fiscal years.

The funds in excess of the stated goals should not be used to support recurring operating expenditures. Instead, they may be used to supplement “pay as you go” capital outlay, fund one-time operating expenditures, or prepay existing debt.

Half-Cent Sales Tax. The Council has established a special one-half (½) cent sales tax designated primarily for debt service, reserves, and capital needs. These funds must be recorded and expended separately. The one-half (½) cent expenditures and reserves are prioritized as follows:

- First Priority - The debt service for Municipal Development Authority (MDA) bonds for which the payment source is one-half cent sales tax revenues including administrative, accounting and legal costs connected with the bond payment.
- Second Priority - Fund Balance.
 - ✓ Half-Cent Sales Tax debt service reserve should be at least \$1,000,000 for outstanding bonds being paid from the one-half cent sales tax.

- ✓ Half Cent Sales Tax reserve goal is 35 percent of the average actual revenues for preceding five fiscal years.

- Third Priority - Capital, economic development, and community promotions expenditures.
- Fourth Priority - Specific City operational expenditures may be identified by Council through the annual budget process to be funded through the one-half cent sales tax revenues.

Enterprise Funds. Government enterprises generate revenue to recover the cost of providing certain services, including water, wastewater, and solid waste. User charges are established to recover the cost of providing these services. Accounting systems must be established to separate these revenues and expenses. The City’s financial policies establish targets for the enterprise funds as follows:

- The debt service coverage ratio of 2.0 times the amount of the debt service payments, exclusive of expansion fee revenue.
- A minimum cash reserve fund balance for the water and wastewater operating funds equal to 25 percent of the actual operating expenditures for the current fiscal year.
- The City will maintain a “Rate Stabilization Fund” in water and wastewater equal to 5 percent of the average actual revenues for the preceding three fiscal years. The Rate Stabilization Fund may be used to moderate significant rate increases.
- The City will maintain a “Debt Stabilization Fund” in water and wastewater with an upper goal of 50 percent of the maximum annual debt service payments in the following five years. The Debt Stabilization Fund is intended to provide additional security to insure the City’s ability to meet debt service obligations.
- The City will maintain an “Asset Maintenance Fund” in water and wastewater with an upper goal of two percent of the enterprise fund infrastructure assets. The Asset Maintenance Fund may be used to provide funding for the repair and maintenance of critical infrastructure.
- A minimum cash reserve fund balance for the solid waste operating funds equal to 20 percent of the actual operating expenditures for the current year.

Streets Fund. The City's Streets Fund supports most activities related to transportation within the City. This includes all street maintenance, traffic signal operations, and street signing activities. Any transit-related operations, however, are supported through a separate Transit Fund. The primary source of revenue for the Streets Fund is collections from the State Highway User Revenue Fund. This includes revenue from the sale of gasoline, diesel fuels and other transportation-related fees. A 3/10 of one cent (0.3¢) sales tax specifically designated for transportation generates additional revenue for the fund.

Transit Fund. The City's Transit Fund supports all public transit services operated by the City of Peoria, including the citywide Dial-a-Ride bus system, fixed route bus service, travel reduction and clean air programs, and the POGO circulator bus route that began in April 2019. The majority of the funding comes from City's Transportation Sales Tax Fund. In the past, most of funding for transit operations was derived from the state's allocation of Arizona Lottery proceeds, termed the Local Transportation Assistance Fund (LTAF), but this changed when the State of Arizona stopped the distribution of the LTAF funds in February 2010. The state did reinstate a portion of the LTAF funding that is generated solely from Powerball Lottery sales.

Fiscal Planning

The City of Peoria identifies and allocates resources among numerous and complex competing needs. The primary vehicle for this planning is the preparation, monitoring, and analysis of the City's budget. It is increasingly important to incorporate a long-term perspective and to monitor the performance of the programs competing to receive funding. The fiscal planning process includes the following:

Annual Budget. The City will establish a balanced annual operating budget. Current operating expenditures, including debt service, will be funded with current revenues. The budget will not postpone expenditures, use one-time (non-recurring) sources to fund ongoing (recurring) uses, or use external borrowing for operational requirements.

Long-Range Forecasting. The City will annually update a five-year long-range forecast, incorporating both projected revenues and expenditures for the City's major operating funds. The five-year revenue

forecast will only include revenues that are anticipated to be sustainable over the five-year period. Expenditure projections should include anticipated operating impacts of the adopted capital improvement program.

Insurance Reserves. Insurance reserves shall be maintained at a level which, together with any purchased insurance, will adequately indemnify the City's capital assets and its elected officials, officers and directors against loss. When cost effective, the City will further control its exposure to risk through the use of "hold harmless" agreements in City contracts, and by requiring contractors to carry liability insurance.

Replacement Funds. Provisions will be made in the annual operating budget for sufficient maintenance and replacement dollars to ensure that all capital acquisitions, computer hardware and software, and other equipment are properly maintained and replaced in accordance with approved capital and equipment replacement schedules.

Capital Improvements

The City Manager will submit a 10-year Capital Improvement Program for review by the City Council, pursuant to the timeline established in the budget preparation schedule. The program will be updated annually and include the cost of construction and operating expenditures. No capital improvement projects will be authorized or awarded until the funding sources have been established to finance the project.

When current revenues or resources are available for capital improvement projects, consideration will be given first to those capital assets with the shortest useful lives, and for assets whose nature make them comparatively more difficult to finance with bonds or lease financing.

Control Measures and Compliance

Management must ensure compliance with the legally adopted budget. In addition, purchases and expenditures must comply with legal requirements and policies and procedures set forth by the City.

- The City's annual financial statements and bond representations shall fully disclose all significant events, financial obligations, and other related issues as provided by the departments to the Chief Financial Officer.
- Accounting and budgeting functions will comply with standards and guidelines issued by the Governmental Accounting Standards Board, the National Council on Governmental Accounting, the American Institute of Certified Public Accountants, and the Government Finance Officers Association.
- The City shall conduct a review of its development impact fees on a regular basis. Periodically, the City will also recalculate the full costs of activities supported by user fees to identify the impact of inflation and other attendant costs and recommend adjustments where necessary.
- The City shall comply with all state and federal regulations concerning financial management and reporting.

Debt Management Policy

The Debt Management Policy provides for the preservation and eventual enhancement of the City's bond ratings, the maintenance of adequate debt service reserves, compliance with debt instrument covenants and provisions, and required disclosures to investors, underwriters, and rating agencies.

The City utilizes long-term debt to finance capital projects with long useful lives. Financing capital projects with debt provides for an "intergenerational equity," as the actual users of the capital asset pay for its cost over time.

Long-Term Debt

- The City will not use long-term debt to fund current operations or smaller projects that can be financed from current revenues or resources. The City will first attempt to utilize "pay-as-you-go" capital financing and/or the use of operating funds or impact fees where applicable.
- The issuance of variable rate debt by the City will be subject to the most careful review, and will be issued only in a prudent and fiscally responsible manner.
- The term of any bond or lease obligation issue will not exceed the useful life of the capital project/facility or equipment for which the borrowing is intended.

Short-Term Debt

The City does not intend to issue commercial paper or bond anticipation notes for periods longer than two years, or for the term of a project.

Long-Range Forecast

According to the Government Finance Officers Association, there are four critical principles that overlay a good budget process:

1. Establish broad goals to guide government decision making.
2. Develop approaches to achieve goals.
3. Develop a budget consistent with approaches to achieve goals.
4. Evaluate performance and make adjustments.

To properly apply these principles requires timely and accurate information regarding the expected conditions and events that can shape our community in the future.

The long-range financial forecast is developed annually at the start of the City's budget process. This forecast offers the City Council and management an extended outlook on the flow of expected revenues and expenditures, and helps to define the critical issues and priorities for the upcoming fiscal year.

Shifts in demographic and economic conditions, as well as changes in societal values, all impact how governments operate. This is especially notable in communities such as Peoria, where the City must continually assess its ability to support important programs and services well into the future. By evaluating important trends and economic conditions, the City is better able to gauge our ability to provide services over an extended period of time.

To assist with this evaluation, the City of Peoria Finance and Budget Department uses forecast models for each of its operating funds. The models attempt to balance planned or anticipated resources against the expected demands for service in the community. The long-range plan is designed to address a number of recurring issues, such as:

- How will Peoria meet the challenges of growth in the future?
- What is the impact of potential citizen initiatives and legislative actions affecting Arizona cities?
- How will the City respond to adverse economic or emergency conditions?

- How do we deal with cost increases that exceed the rate of inflation?

These and other questions are incorporated into models, which in turn project financial trends for a five-year planning period.

Based on this information, Council utilized the results of the long-range forecast to develop guidelines for the FY 2021 budget process. To be useful, a financial plan must establish a balance between expected service activities and the City's ability to support these activities. As a result, useful financial forecasts must include much more than simple exported statistical data. Great care must be given to assessing the long-term impacts of events and conditions.

Economic Outlook

The local economic outlook is based on several expert forecasting sources, including the Joint Legislative Budget Committee, Elliott Pollack, Jim Rounds, RL Brown, George Hammond, and economists at the Greater Phoenix Blue Chip Consensus. In addition, city staff closely monitors commercial and residential development activity in Peoria.

The city's revenue stream is inseparably connected to national and state economic conditions. The coronavirus (COVID-19) pandemic wrecked what had been a very favorable national economy. Prior to the contagion, economic indicators were good. The U.S. economy had added 225,000 jobs in January, and the unemployment rate was 3.6 percent. The Dow Jones Industrial Average (DJIA) was steadily gaining value and peaked above 29,000 mid-February.

As a result of the virus, however, the DJIA entered a bear market, bottoming out at 18,591. The market has somewhat recovered, but the gains could be tenuous. The unemployment for April was 14.7%, the highest on record, with 20.5 million lost jobs.

In terms of the state economy, post-coronavirus, state General Fund revenues (sales tax, income tax, etc.) were 31.9% below the same month in the prior year in April. State sales tax in April declined by about 5%, essentially the same as Peoria's local sales tax.

Peoria has seen a dip in construction activity. April 2020 single-family building permits declined 20 percent to 107, compared to 133 permits in April 2019.

The City's revenue forecasts are based on historical data and trends, assumptions on population changes, and economic projections. Staff reviews revenue trends, economic conditions, and the pertinent driving factors behind revenue activity. All major revenue sources and fund types are identified and reviewed for activity and variances to budgeted levels. City revenue estimates are continually updated based on this discussion and analysis, which results in more accurate revenue forecasting.

Financial Projection

Among the primary assumptions utilized in the forecast are economic growth rates, retail sales activity, state-shared revenues, census population, and residential development activity.

The long-range financial forecast for FY 2021 includes a narrative discussion on the long-range models for each of the operating funds. Specifically, the Management and Budget staff undertook extensive reviews of the following funds:

General Fund. The General Fund supports most general government activities, including public safety, development services, parks, recreation and general government functions. The fund is supported by various revenue sources, including sales and property taxes, user fees and state-shared funding.

Streets Fund. The Streets Fund provides for much of the City's street and traffic operations. The fund is largely supported by the State's Highway User Revenues (fuel taxes) as well as the City's 3/10 of one cent transportation sales tax.

Transit Fund. The City's Dial-a-Ride and fixed route transit systems are all funded out of the Transit Fund. This fund is supported by Transit related revenues, the City's 3/10 of one cent transportation sales tax, and a distribution from the State of Arizona's Local Transportation Assistance Fund II (LTAFII), which are proceeds from Powerball Lottery sales.

Water Fund. The City's water operations act as a separate enterprise, relying solely on water rates to support their activities.

Wastewater Fund. The City's sewer collection and disposal operations also act as an enterprise, supported by wastewater rates.

Solid Waste Funds. The City's residential and commercial solid waste functions provide for the collection and disposal of refuse within the City of Peoria. The funds rely on user fees to pay for its operations.

Sports Complex Fund. The Sports Complex fund includes monies to support the maintenance, operation, and debt requirements related to the Peoria Sports Complex. The City's share of all ticket, rental, and concession revenue collected from the complex are deposited in this fund. The City's Half Cent Sales Tax Fund provides additional financial support.

Operational Impacts of Capital Plan

The Capital Improvement Program has direct and sometimes significant impacts on Peoria's operating budget. Upon their completion, most capital projects require ongoing costs for operation and maintenance. New buildings require electricity, water and sewer service, and maintenance and repair. New roads require regular sweeping as well as periodic crack filling and sealing, patching, milling, minor resurfacing, and replacement of stripes and markings. New parks and landscaped rights of way (such as medians and streets shoulders) require irrigation, fertilizing, mowing, and trimming. Some projects, such as a recreation center, require additional employees.

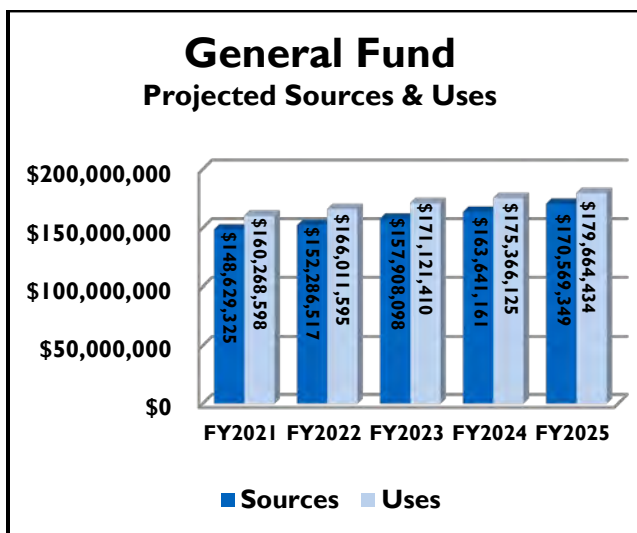
Departments submitting capital projects estimate the operations and maintenance costs of each project based on cost guidelines that are updated each year. The departments also consider any additional revenues or savings the city can reasonably expect to recognize upon completion of the project. For example, membership fees from a new recreation center help to offset the increased operating costs. The net operating costs are included not only in the project request, but also in the long-range forecasts of the respective funds, to ensure that we properly account for operating budget impacts of all capital projects.

Operating budget impact is a key criterion in deciding which projects to fund and when. If the city cannot afford the additional operations and maintenance costs of a project, the project will not be funded until those

costs can be absorbed by the operating budget, regardless of the relative merits of the project. Departments must submit a supplemental request to obtain the additional budget needed to operate and maintain capital projects. Supplemental requests for CIP operation and maintenance costs must compete with other requests for funding.

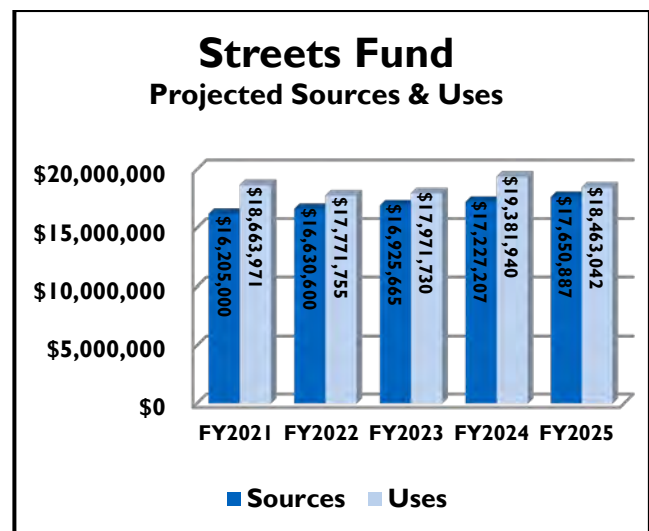
Forecasts of Major Operating Funds

General Fund. The financial uncertainty stemming from the coronavirus pandemic led city staff to be extremely conservative with revenue projections. Sales tax revenues, which make up more than 40 percent of total general fund revenues, are particularly susceptible to economic cycles and consumer spending, and are projected to decline by 15 percent in FY 2021. As a result, for the first time in many years, the five-year forecast for the general fund shows a structural deficit. The projected deficits could be better or worse as we begin to receive actual revenue data, but the executive team and budget staff are already working on strategies for eliminating any deficit, as required by the Principles of Sound Financial Management.



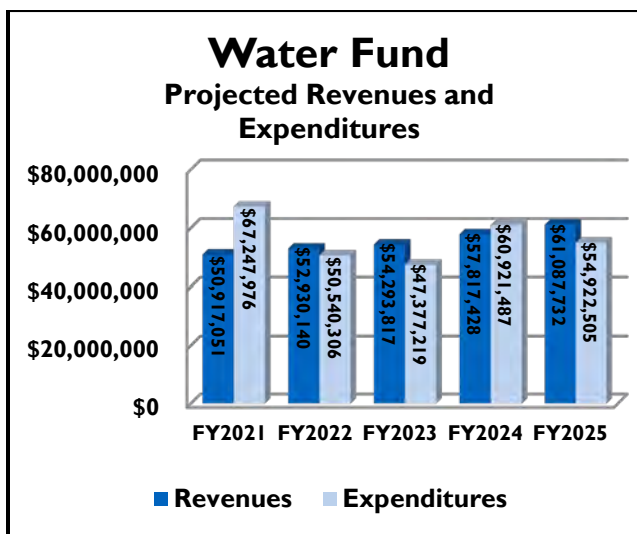
Streets Fund. The City's Streets Fund consists of proceeds from various sources, with HURF as its primary revenue source. Arizona's Highway User Revenue Fund (HURF) is comprised of revenues including gasoline tax and motor vehicle license taxes and registration fees. These funds are collected and distributed to the State Highway Fund and to local governments. Additionally, contributions from the city's 3/10 of one cent (0.3¢) transportation sales tax help to stabilize this fund.

It is not uncommon to see uses exceeding sources in one or more years of the forecast. This is because of "pay-as-you-go" capital projects funded by available fund balance. However, the five-year forecast assumes a 10 percent drop in HURF revenues in FY 2021 due to the effects of the coronavirus pandemic on automobile travel. Like the general fund, we will adjust the forecast as revenue data becomes available, but if this scenario were to materialize, we would need to make some adjustments in order to bring ongoing expenditures in line with ongoing revenues.



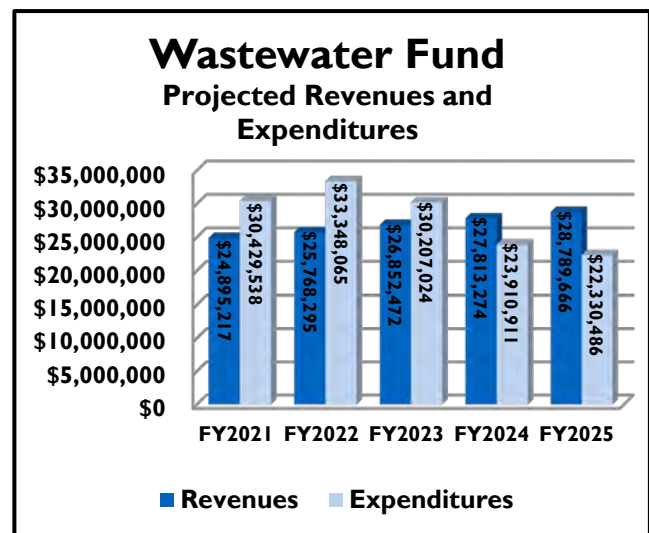
Water Fund. The City of Peoria provides water service to approximately 60,000 accounts within the city limits. All costs for water service are accounted for in the City's Water Fund. The fund is responsible for capital facility needs, debt service payments, and operating costs for water service-related activities.

Due to economic hardship associated with the COVID-19 pandemic, City Council has pushed back the scheduled water rate increase by six months to January 2021. The January 2021 adjustment will ensure that the city will continue to meet financial policies for operating reserves and debt service coverage. The forecast includes necessary rate increases over the multi-year rate plan to meet the future operational and capital needs of the system. With these assumptions, the forecast indicates the Water Fund will be financially self-sustaining into the future. Because of pay-as-you-go capital projects funded with available fund balance, expenditures may exceed revenues in any given year.

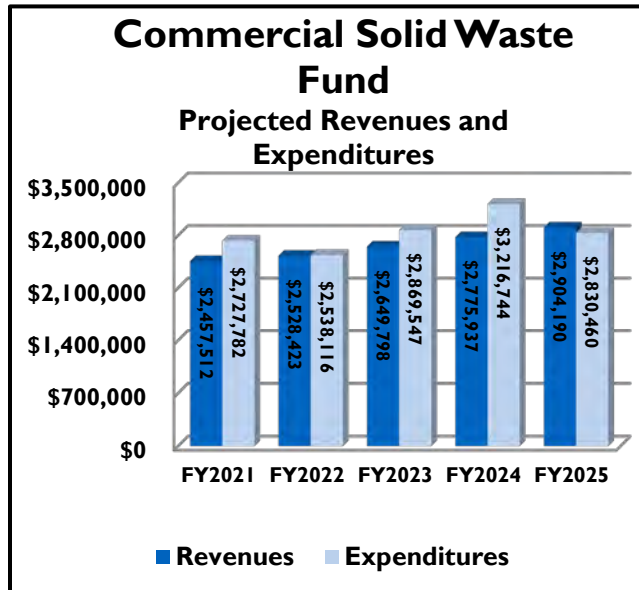


Wastewater Fund. The city provides wastewater services to approximately 61,700 accounts. Costs for these activities are accounted for in the Wastewater Fund. The fund is responsible for supporting the operating costs, capital needs, and debt service requirements for wastewater-related facilities. The fund relies on wastewater service charges to support its activities.

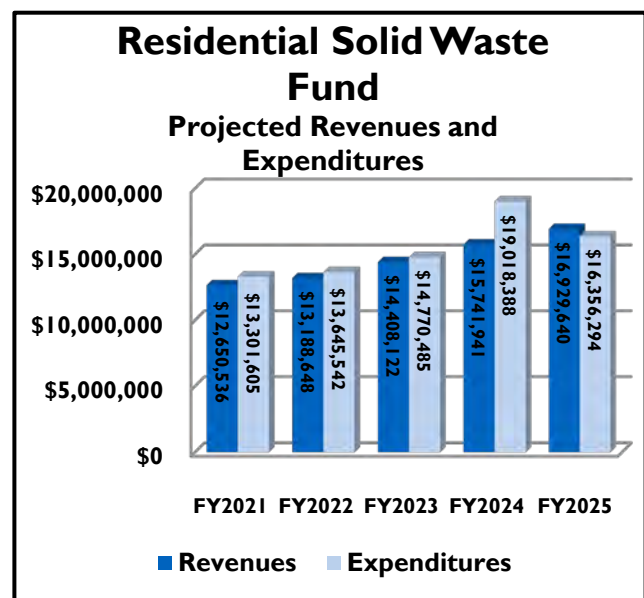
As with the other rate increases, the City Council has pushed back the scheduled wastewater rate increase by six months to January 2021. The January 2021 adjustment will ensure that the city will continue to meet financial policies for operating reserves and debt service coverage. The forecast includes necessary rate increases over the next two years to meet the future operational and capital needs of the system. With these assumptions, the forecast indicates that the Wastewater Fund will be financially self-sustaining into the future. Because of pay-as-you-go capital projects funded with available fund balance, expenditures may exceed revenues in any given year.



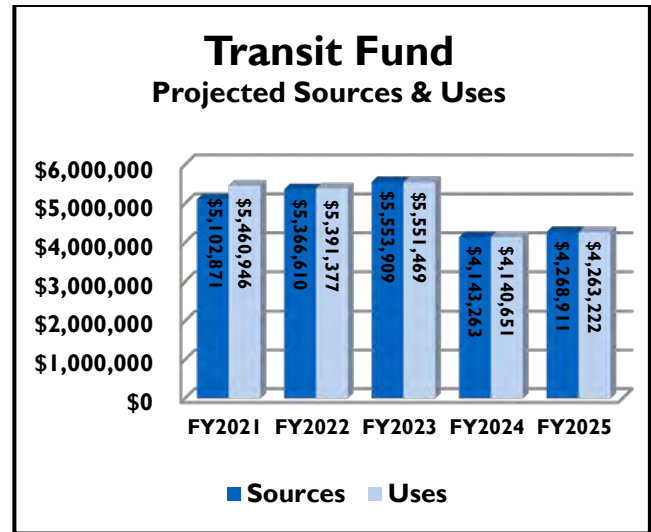
Commercial Solid Waste Fund. The commercial solid waste operation offers both container and roll-off service to Peoria businesses and multi-family developments. Businesses have the option of selecting between the city and private companies for their solid waste services. It is essential for the operation to maintain competitive pricing while also generating sufficient revenues to meet the city's financial policies. The FY 2021 budget includes a four percent increase in rates, which was also delayed to January 2021. Future increases are planned through the remainder of the forecast period to ensure that the Commercial Solid Waste Fund will be financially self-sustaining into the future. Because of pay-as-you-go capital projects funded with available fund balance, expenditures may exceed revenues in any given year.



Residential Solid Waste Fund. The residential solid waste operation provides trash collection, recycling, and loose trash pickup for approximately 59,600 residential accounts. The city's residential solid waste operation is the sole provider of service for Peoria residents. The FY 2021 budget includes a six percent increase in rates. As stated previously, this rate increase has been delayed to January 2021 in recognition of the economic hardship associated with COVID-19. Future increases are planned through the remainder of the forecast period to ensure that the Residential Solid Waste Fund will be financially self-sustaining into the future. Because of pay-as-you-go capital projects funded with available fund balance, expenditures may exceed revenues in any given year.

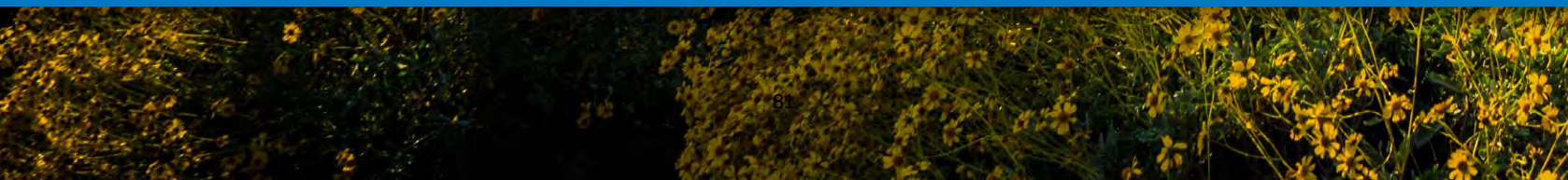


Transit Fund. The transit operation provides a citywide Dial-A-Ride demand response bus system, a fixed route bus service along 83rd Avenue between Camelback Road and just north of Bell Road, a City Travel Reduction Program, and a Clean Air Campaign. In April 2019, the city began offering a circulator route service in the northern part of the city operated by Valley Metro. This new circulator route is funded through the City's 3/10 of one cent transportation sales tax. In February 2010, the State of Arizona elected to stop the distribution of LTAF funds, which was approximately \$855,000 per year to the City. In 2013, the State of Arizona began distributing LTAFII funds from Powerball Lottery sales, which is an estimated \$400,000 per year. The City has had to subsidize the remaining balance with Transportation Sales Tax revenues, and will need to carefully consider operational decisions and/or continue the support from other sources to make this fund sustainable over the long term.



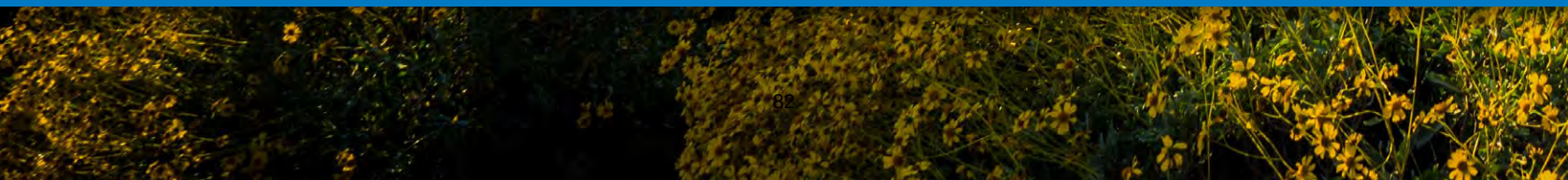


Revenue Summary





Revenue Summary



Revenue Summary

Total revenues for Fiscal Year 2021 are estimated at \$432.8 million, a decrease of 3.1% compared to the prior year's estimate of \$468.7 million. Estimated FY 2021 bond proceeds decrease revenues by approximately \$8 million, offsetting many category increases. Bond proceeds can fluctuate from year to year with the timing of major projects and/or the actual receipt of proceeds. When this source is excluded, the City's FY 2021 revenue sources are forecasted to decrease by 1.5% below the FY 2020 estimated total. FY 2021's budgeted revenues reflect an eventual recovery to pre-COVID-19 revenue levels.

The coronavirus (COVID-19) pandemic wrecked what had been a very favorable national economy. Prior to the contagion, economic indicators were good. The U.S. economy had added 225,000 jobs in January, and the unemployment rate was 3.6%. The Dow Jones Industrial Average (DJIA) was steadily gaining value and peaked above 29,000 mid-February.

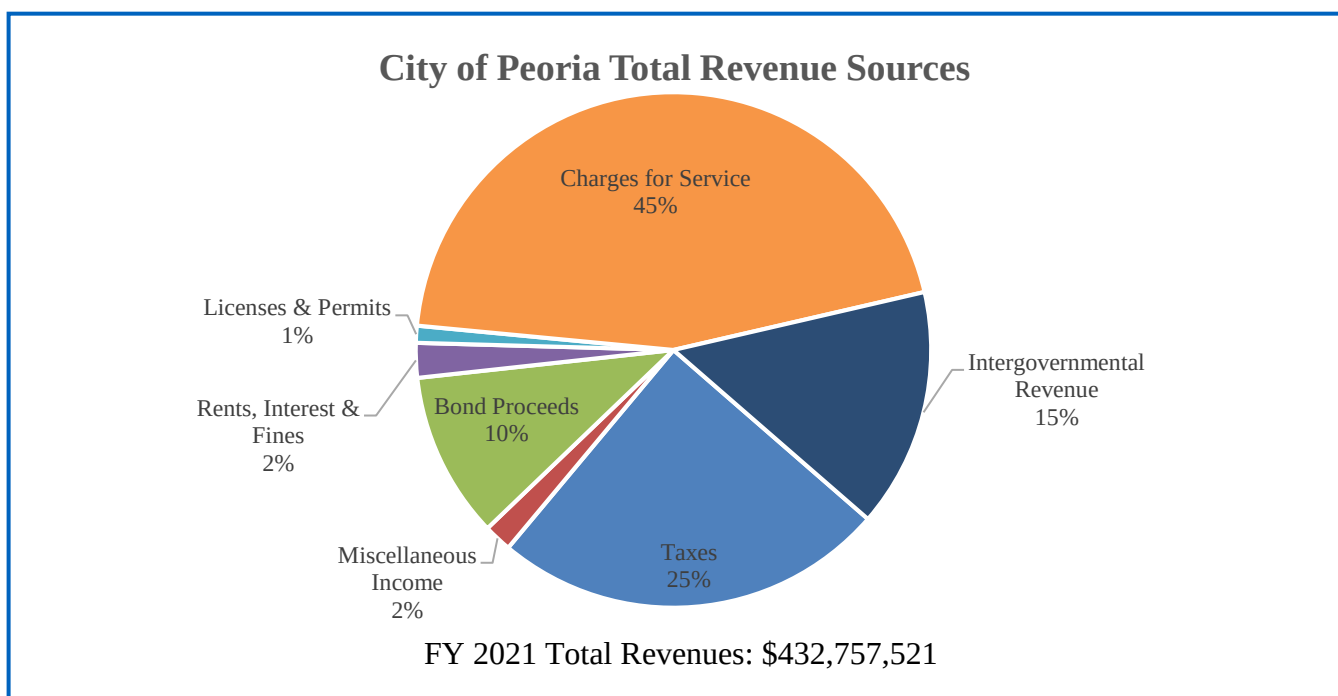
As a result of the virus, however, the DJIA entered a bear market, bottoming out at 18,591. The market has somewhat recovered, but the gains could be tenuous. The unemployment for April was 14.7%, the highest on record, with 20.5 million lost jobs.

In terms of the state economy, post-coronavirus, state General Fund revenues (sales tax, income tax, etc.) were 31.9% below the same month in the prior year in April. State sales tax in April declined by about 5%, essentially the same as Peoria's local sales tax.

Peoria has seen a dip in construction activity. April 2020 single-family building permits declined 20% to 107, compared to 133 permits in April 2019.

The City's revenue forecasts are based on historical data and trends, assumptions on population changes, and economic projections. Staff review revenue trends, economic conditions, and the pertinent driving factors behind revenue activity. All major revenue sources and fund types are identified and reviewed for activity and variances to budgeted levels. City revenue estimates are continually updated based on this discussion and analysis, which results in more accurate revenue forecasting.

City revenues can be categorized into seven major sources, as depicted in the graph below. Charges for Service account for the largest percentage of revenue by source, at an estimated \$194.2 million, or 45% of total revenues. Revenue in this category comes from sources both internal and external to the City. Of the total amount, \$98.6 million (without bond proceeds) is projected from external enterprise activity, or 50%



of the category. Enterprise activity is primarily from user rates and fees for city services provided to residents such as water, wastewater and solid waste services. The second largest portion of Charges for Services revenue is projected from internal service charges to City departments, which represent \$52.0 million.

The remaining portion of the City's Charges for Services revenue is primarily from City-provided services such as recreation programs, development

services and the collection of impact fees for development activity.

Tax revenues account for 25% of total City revenue. The estimated tax revenue for FY 2021 is \$106.8 million, which includes collections from local sales, franchise, and property taxes. Sales tax collections are estimated at \$76.4 million, or 72% of total tax revenue. The City's major remaining revenue sources are described in greater detail in the following sections.

Total Revenues by Fund (\$ in Millions)					
Fund	FY17 Actual	FY18 Actual	FY19 Actual	FY20 Estimate	FY21 Budget
General	\$135.0	\$144.6	\$149.4	\$146.2	\$141.0
Bond	2.2	6.7	33.6	53.9	47.2
Water	41.8	47.9	45.2	48.7	51.2
Wastewater	22.3	21.5	24.4	24.2	25.2
Insurance Reserve	20.2	22.0	24.7	25.4	26.1
Half-Cent Sales Tax	21.2	25.6	23.5	22.8	19.3
Impact Fees	16.4	16.2	18.4	16.1	14.8
Other	4.0	5.5	6.7	11.4	7.9
Debt Service	16.0	45.9	17.4	18.5	19.6
Streets	14.2	15.9	15.9	16.1	14.1
Transportation Sales Tax	13.1	16.0	14.9	14.1	11.9
Residential Sanitation	9.7	10.2	10.8	11.8	12.7
Information Technology	9.1	9.5	11.5	9.4	10.0
Grant	3.5	2.7	2.7	2.6	6.4
Facilities	6.0	6.3	6.1	6.9	6.9
Fleet Maintenance	4.7	5.3	5.3	6.0	6.0
Sports Complex	4.1	3.2	3.6	4.0	3.6
Fleet Reserve	2.6	2.4	3.1	2.6	2.8
Commercial Sanitation	2.3	2.2	2.3	2.4	2.5
Sanitation Equip. Reserve	1.2	1.3	1.4	1.7	1.7
Information Tech. Reserve	0.7	0.8	0.8	0.8	0.8
Transit	0.9	0.7	1.3	1.0	0.9
Economic Development Reserve	0.8	0.1	0.1	0.1	0.1
Improvement Districts	2.2	0.0	0.0	0.0	0.0
Fund Totals	\$354.2	\$412.5	\$423.1	\$446.7	\$432.8

City Sales Tax Revenue

Sources

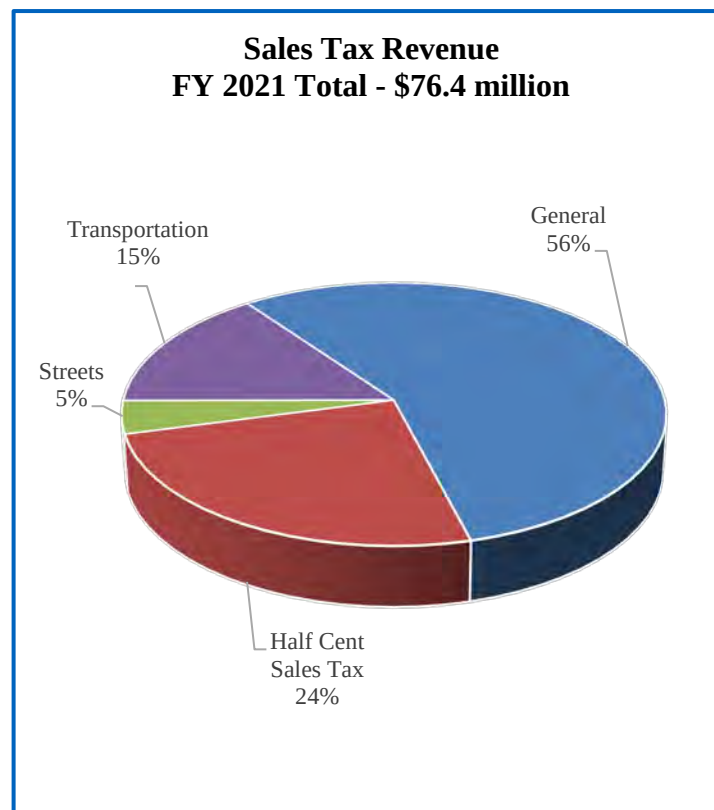
The Peoria City Sales Tax is a 1.8% tax on most taxable activities within the City, with a 3.3% tax on utilities, a 2.8% tax on restaurants and bars, a 2.8% tax on amusements, and a 5.6% tax on hotels and motels.

Uses

Of the total City Sales Tax, the General Fund receives 1% for various general governmental purposes, 0.3% goes to the Transportation Sales Tax Fund, and the Half-Cent Sales Tax Fund receives 0.5% to be primarily designated by Council for debt service, economic development, and capital needs. Of the 3.3% tax on utilities, Council has designated 1.5% to be deposited in the Streets Fund to offset electricity and maintenance of the street lighting system.

Projection

The City is projecting \$76.4 million in sales tax revenue for FY 2021. This is a 15.4% decrease from the FY 2020 estimate of \$90.3 million. The decrease reflects a reduction in revenue associated with the pandemic.



Property Tax Revenue

Sources

The City's Property Tax is collected based on the assessed valuation of residential and commercial property within the City of Peoria. In FY 2009, the City Council reduced the tax rate by \$0.05 per hundred dollars of assessed value, resulting in a combined rate of \$1.44, where it remains today. In FY 2019, the secondary rate decreased by \$0.10 per hundred dollars of assessed value while the primary rate increased by \$0.10 per hundred dollars of assessed value. The result was a net zero on the total combined rate of \$1.44.

Uses

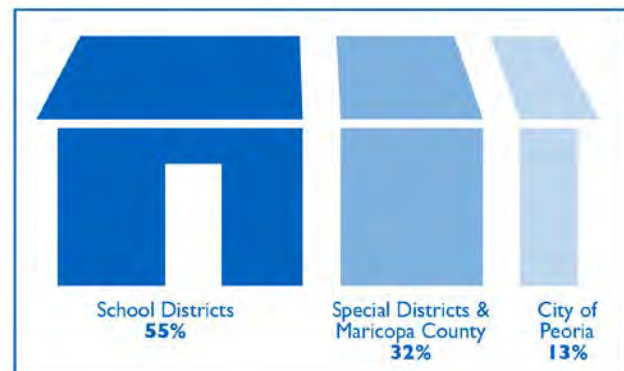
The City Property Tax has two components: the primary property tax can be used for general government operations and maintenance, while the secondary property tax is used to repay the principal and interest on general obligation bonds. There is a limit on the primary property tax; the primary may only increase 2% above the city's "annual maximum allowable levy" for the prior year.

In 2015, under Proposition 117, the State converted to a new system of limited property valuation, which creates a single value for both the primary and secondary tax levies and a 5% cap on assessed value increases.

Projection

According to figures provided by the Maricopa County Assessor's office, the City's primary assessed valuation in FY 2021 is estimated to increase modestly from the previous year's valuation. FY 2021's stabilizing valuation makes the seventh consecutive year of increases following the low collection point in FY 2014, yet still 14% below the high point in FY 2009. The primary tax rate will remain at \$0.29 per \$100 of assessed valuation. As a result, the levy revenue for FY 2021 is estimated at \$4.8 million, a 6.6% increase.

The secondary tax rate remains at \$1.15 per \$100 of assessed valuation. As a result, the secondary levy revenue for FY 2021 is estimated at \$19.1 million, a 6.6% increase.



Property Tax Rate and Levy

Property Tax Rates (per \$100 of assessed valuation)	FY17 <u>Actual</u>	FY18 <u>Actual</u>	FY19 <u>Actual</u>	FY20 <u>Estimate</u>	FY21 <u>Budget</u>
Primary	\$0.19	\$0.19	\$0.29	\$0.29	\$0.29
Secondary	<u>\$1.25</u>	<u>\$1.25</u>	<u>\$1.15</u>	<u>\$1.15</u>	<u>\$1.15</u>
Total	\$1.44	\$1.44	\$1.44	\$1.44	\$1.44
Property Tax Revenues (\$ in millions)					
Primary Tax Levy	\$2.4	\$2.5	\$4.2	\$4.5	\$4.8
Secondary Tax Levy	<u>\$15.5</u>	<u>\$16.5</u>	<u>\$16.6</u>	<u>\$17.9</u>	<u>\$19.1</u>
Total	\$17.9	\$19.0	\$20.7	\$22.4	\$23.9

State Shared Revenue

Sources

State Shared revenues from four sources make up the largest component of the City's Intergovernmental Revenue. Cities in Arizona receive a portion of certain tax revenues collected by the State of Arizona based primarily on share of population. In 2016, the City completed a mid-decade census to reflect growth since 2010's U.S. Census. The revised census indicated that Peoria's growth increased by approximately 4.8% between 2010 and 2016.

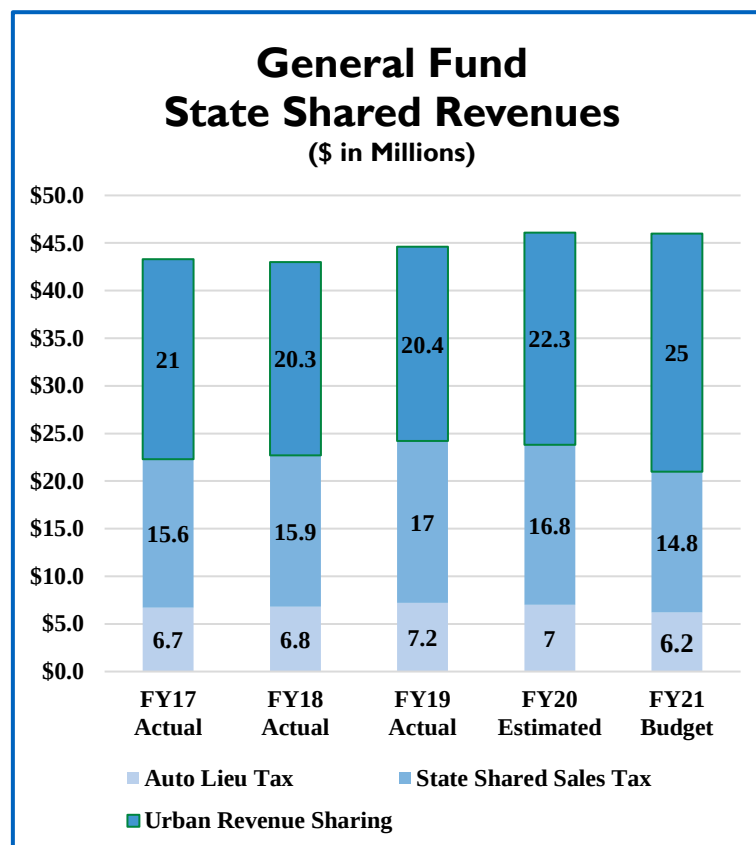
The largest of the four components, Urban Revenue Sharing, is based on state individual and corporate income tax collections two years prior to their distribution. State Shared Sales Tax revenues reflect monthly distributions of the state's current year sales tax collections. The third component, Auto Lieu Tax, is based on current year distributions of the state's vehicle license collections within Maricopa and Yavapai Counties. The fourth source, Highway User Revenues are discussed in the next section.

Uses

The first three State Shared sources represent over 30% of the General Fund operating budget. Revenues from these sources can be used for any general government activity.

Projection

In Fiscal Year 2021, the budgeted State Shared revenues applied to the General Fund are \$46.0 million, representing a 0.2% decrease below the \$46.1 million estimate for FY 2020. The FY 2021 estimates reflect an estimated \$2.0 million loss in state shared sales tax, along with smaller losses in the auto lieu tax. Because urban revenue sharing is based on state income tax collection from two years prior, this funding source is projected to grow by \$2.7 million in FY 2021.



Highway User (HURF) Revenue

Sources

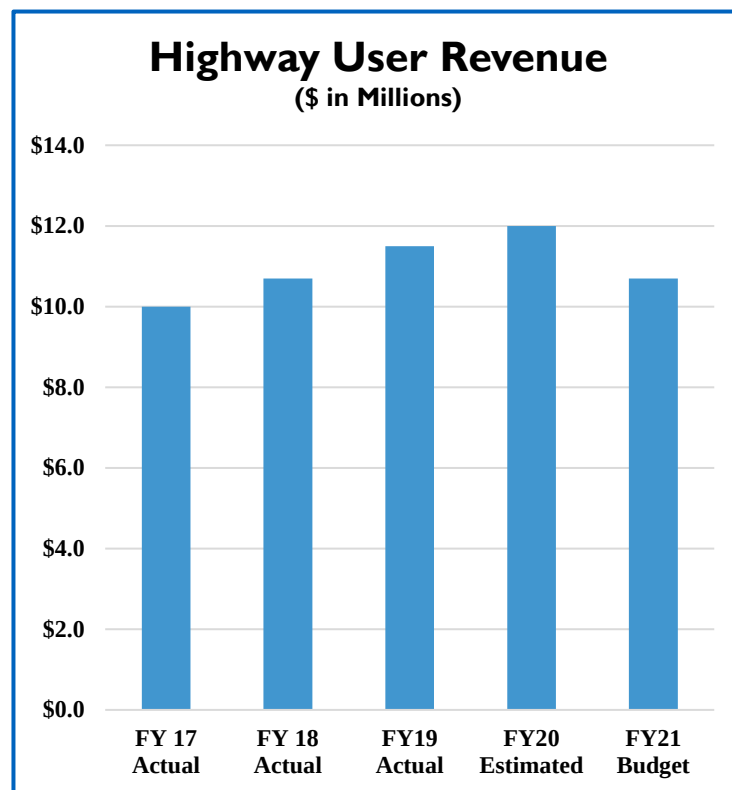
The HURF revenues are generated from the State-collected gasoline tax. Currently, the gas tax is levied at a rate of \$0.18 per gallon and distributed to cities and towns under two formulas. The first formula deposits \$0.13 of the \$0.18 in a fund from which 30% is allocated to cities and towns. One-half of the monies received under this formula are distributed on the basis of the population and the remaining half of the monies are distributed on the basis of “county of origin” of gasoline sales. This portion is then allocated in relation to the population of all incorporated cities and towns in the county.

Uses

The HURF revenues are restricted solely for street and highway related uses. Eligible activities for HURF revenues include right-of-way acquisition, street construction, maintenance and improvements, and debt service on highway and street bonds. The HURF funds are collected and placed in the City’s Streets Fund.

Projection

The Fiscal Year 2021 projection for HURF revenues is \$10.7 million, an 11.2% decrease below the prior year’s estimate of \$12.0 million. The City estimates COVID-19-related restrictions will result in less travel and fuel tax paid in FY 2021.



License and Permit Revenue

Sources

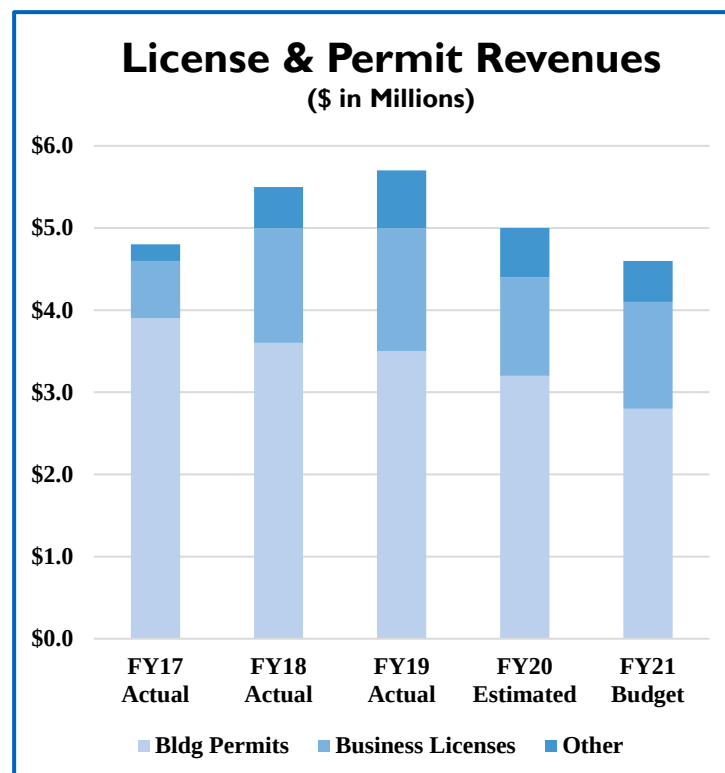
License and Permit revenue includes collections received by the city for the cost of providing services to specific users. Revenues include collections for building permits, sales tax licenses, engineering services and inspections.

Uses

The majority of license and permit revenue is collected by Development and Engineering along with the Finance Department, and the monies are placed in the City's General Fund.

Projection

Licenses and Permits are projected to generate \$4.6 million in FY 2021. Building permit revenues are anticipated to contribute \$2.8 million, or 60% of this total. Sales Tax licenses and revenues from other business license categories are anticipated to contribute \$1.3 million, representing 29% of the total. Growth in permit-based revenues reflects a continued optimistic outlook for construction activity within the City. The City budgets this source at a level deemed to be reliable to avoid dependence on a revenue stream that can fluctuate from year to year.



Water Utility Revenue

Sources

The revenues to support the City's water utility are mainly generated from user fees for water service. This fund also includes charges for new service installation, new meter charges, disconnect/reconnect services, and meter inspections. However, the largest component of the water utility revenue is the water utility fee. Updates are performed to the City's economic forecasting model to ensure that the user fees are set at the appropriate level to cover the costs of providing water services to the residents of Peoria.

Uses

All revenue collected from water utilities remains in the City's Water Operating Fund. The fund is used to support the Water Services Department's water operations, debt payments and a portion of the fund's annual capital improvement program.

Projection

At its May 21, 2019 public hearing, City Council adopted a 1.0% and 1.8% water rate increase in FY 2020 and FY 2021, respectively. Due to COVID-19 hardship, Council has pushed the FY 2021 rate increase back six months. The average resident will see their monthly water bill increase by \$0.71 in January 2021. Adjustments and modest residential account growth are projected to increase water revenues to \$50.9 million in FY 2021.

Water Operating Revenue (in Millions)					
<u>Account Description</u>	<u>FY17 Actual</u>	<u>FY18 Actual</u>	<u>FY19 Actual</u>	<u>FY20 Estimate</u>	<u>FY21 Budget</u>
Water Fees	\$38.6	\$42.6	\$40.4	\$43.8	\$46.1
Reclaimed Water Fees	0.7	0.8	0.7	0.8	0.9
New Service Fees	0.6	0.6	0.5	0.6	0.6
Water Meter Charges	0.5	0.4	0.4	0.5	0.7
Disconnect/Reconnect Fees	0.2	0.2	0.2	0.2	0.2
Quintero WTP Fees	0.3	0.3	0.3	0.3	0.3
Non Potable Water Fees	0.2	0.3	0.2	0.2	0.3
Interest Income	0.2	0.4	0.6	0.5	0.2
Other	0.3	2.0	1.6	1.5	1.6
Total Water Utility	\$41.6	\$47.6	\$44.9	\$48.4	\$50.9

Wastewater Utility Revenue

Sources

Wastewater utility revenues are mainly generated from user fees for wastewater collection and treatment services. Revenues also include an environmental-based charge to recover the costs of a required wastewater pre-treatment program. The wastewater user charge for residential customers is calculated based on water usage during the winter months, and remains effective for one year.

Uses

All revenues collected from wastewater utilities remain in the City's Wastewater Operating Fund. The fund is used to support the wastewater operations within the Utilities Department.

Projection

At its May 21, 2019 public hearing, City Council adopted a 1.2% and 1.4% wastewater rate increase in FY 2020 and FY 2021, respectively. Due to COVID-19 hardship, Council has pushed the FY 2021 rate increase back six months. The average resident will see their monthly wastewater bill increase by \$0.38 in January 2021. Projected revenues for FY 2021 are \$24.9 million, an increase of \$900,000 from the previous year's estimate.

Wastewater Operating Revenue (in Millions)					
<u>Account Description</u>	<u>FY17 Actual</u>	<u>FY18 Actual</u>	<u>FY19 Actual</u>	<u>FY20 Estimate</u>	<u>FY21 Budget</u>
Wastewater Fees	\$20.3	\$21.1	\$22.0	\$22.2	\$22.9
EPA Mandate Fees	0.9	0.9	1.0	1.0	1.0
Allocated Interdept. Svc. Chrgs.	0.7	0.7	0.8	0.5	0.7
Utility Late Fees	0.1	0.1	0.1	0.1	0.1
Other	0.1	0.1	0.2	0.2	0.2
Total Wastewater Utility	\$22.1	\$22.9	\$24.1	\$24.0	\$24.9

Solid Waste Fund Revenue

Sources

The City collects user fees and charges for Residential and Commercial Solid Waste services and segregates revenues from each service into their respective operating funds. Residential customers receive weekly trash and recycling service as part of the monthly fee. Commercial services are provided to city businesses and multi-family developments based on their individual requirements.

Uses

The revenues collected from the Residential Solid Waste and Commercial Solid Waste activities are used to recover the costs of each service's operations.

Projection

At its May 21, 2019 public hearing, City Council adopted a 6% increase for residential solid waste in both FY 2020 and FY 2021, as well as a 4% increase for commercial solid waste. Due to COVID-19 hardship, Council has pushed the FY 2021 rate increase back six months. The average resident will see their monthly solid waste bill increase by \$0.92 in January 2021. Fiscal Year 2021 revenues for combined Solid Waste operations are estimated at \$15.1 million, about 7.0% higher than the projected 14.1 million for FY 2020.

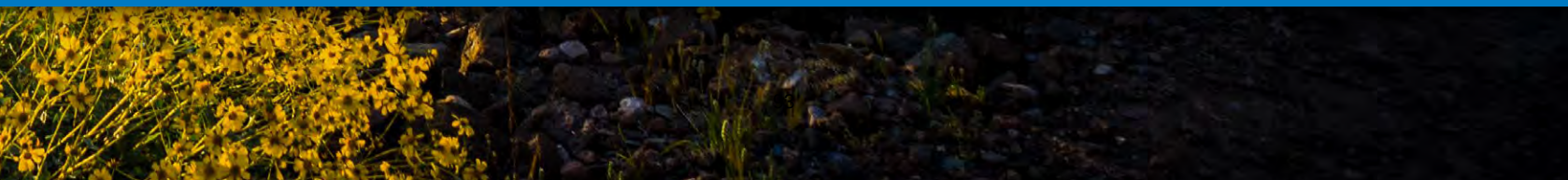
The majority of revenue - 83% - is generated from residential user fees, with \$12.6 million expected in FY 2021. Commercial user fees are estimated to contribute 17%, or about \$2.5 million in projected revenues for FY 2021.

Solid Waste Operating Revenue (in Millions)					
<u>Fund</u>	<u>FY17 Actual</u>	<u>FY18 Actual</u>	<u>FY19 Actual</u>	<u>FY20 Estimate</u>	<u>FY21 Budget</u>
Commercial Solid Waste Fund	\$2.3	\$2.2	\$2.3	\$2.4	\$2.5
Residential Solid Waste Fund	9.6	10.2	10.8	11.7	12.6
Total Solid Waste	\$11.9	\$12.4	\$13.1	\$14.1	\$15.1



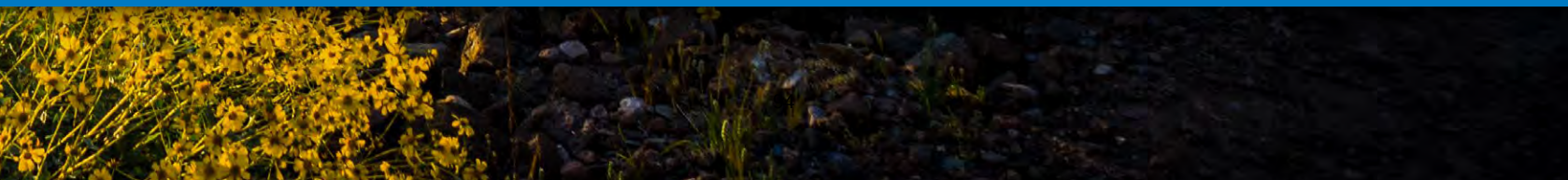


Programs – Performance Management





Programs – Performance Management



Performance Management

Why Measure Performance?

The City of Peoria is focused on providing high quality services to our residents, and continually improving on our performance as an organization. Yet with the economic realities and a greater demand for certain services, the city is challenged to find ways to provide quality services at appropriate levels of service and at an affordable cost. Peoria staff strive to support core programs and services Peoria residents have come to expect. But how do we know if we are meeting the expectations of our residents? What indicators do we have that tell us how well we are doing? Are we as efficient as we could be at delivering our services? What results are we trying to achieve?

The concept of Performance Management is to develop activities to ensure that goals are being met in an efficient and effective manner. For Peoria, performance management is the framework all departments use to communicate their desired results, and to evaluate our success. Through a continuous cycle of planning strategically, budgeting resources, managing our operations and evaluating our results, the city's spending plan more closely aligns with community priorities and expectations.

Throughout the year, under the leadership of the City Manager, departments review and report on agreed-upon performance measures to assess the efficiency and effectiveness of the services they deliver. Based on this analysis, departments update their department operating strategies to identify desired outcomes, address service delivery objectives and to address Community/Council priorities and organizational goals. For that reason, performance management

helps the city assist the community in understanding city operations, enhances governmental accountability and effectively allocates limited resources to core service activities.

Transparency and Accountability

Performance management sets the stage for becoming a more transparent government organization. By sharing our results in various performance reports, we can communicate our progress to employees, the City Council, and Peoria residents. In many ways, performance data acts as a service contract between the city and the community, holding departments and service providers accountable for delivering results.



Efficient Allocation of Resources

With a limited amount of dollars available, a “performance-based” budgeting approach helps guide how we will utilize resources to meet goals. This approach focuses on aligning financial decisions with community goals and measurable outcomes. In turn, this helps ensure that residents are receiving the highest value for their dollar.

Continuous Service Improvement

In an effort toward continual improvement, departments undertake ongoing evaluations of their performance data. Peoria managers continually evaluate performance trends, compare data to other jurisdictions, and regularly report on performance data. Peoria is one of 11 cities that have been working together since 2011 with the Alliance for Innovation and Arizona State University to improve local government performance. The Valley Benchmark Cities is a collaborative of designated representatives from the largest cities in the Phoenix metropolitan area to identify common demographic, financial and performance information, to provide and discuss that information to better understand similarities and differences between our complex and diverse operations and to share information, resources and best practices with one another. These proactive measures help us to quickly respond and adapt to changes in our community.

Peoria was an active participant in the International City Management Association (ICMA)’s Center for Performance Analytics (CPA) program from 2007 until the program’s ending in 2017, and was recognized each year for our achievements in creating and improving our performance management program. For seven years, we received the Certificate of Excellence, the highest award bestowed by ICMA CPA.

Strategic Approach

Performance measurement is most effective when integrated as part of an overall strategic

approach to operations. Department spending plans focused on community and organizational priorities and on measurable results for our citizens. These results are noted in the following department summaries and individual division details.

Organizational Priorities

Setting organization-wide objectives often begins with a vision: What should the community look like in five years? What should be expected in ten or more years? Well-articulated and measurable objectives provide a yardstick by which an organization can establish annual targets. From there, supporting objectives and operational strategies can then be set consistently throughout the organization.

Setting these long-term priorities for the City is one of the most important responsibilities for Peoria’s elected officials. Prior to the start of the budget process, the City Council re-affirmed their 24-month Council Livability Initiatives. These broad policy statements have set the direction for the organization, and act as a touchstone for making financial and operational decisions. Each year, department directors develop service plans with measurable objectives for achieving these goals. The Council Livability Initiatives for the FY 2021 budget year are:



**Superior
Public Safety**



**Arts, Cultural and
Recreational
Enrichment**



**Economic
Prosperity**



**Healthy
Neighborhoods**



Organizational Strategic Plan

Another set of priorities come within the organization itself. The city staff-developed **Organizational Strategic Plan** offers every employee insight into our long-term vision, values and standards. The tenets provide a common foundation upon which to work. The Strategic Plan identifies five focus areas that define the expectations of employees as they conduct business and serve the community. The focus areas are:

- Provide Excellent Customer Service
- Enhance Organizational Development
- Increase Information Sharing
- Promote Sustainability
- Promote Civic Engagement

Each department is responsible for creating strategies and performance measures that support these tenets.

Department Plans

To assist the city leadership in making informed budget recommendations, departments develop organizational priorities into various policies, programs, services, and activities. Each department develops a longer-term plan, with a 2-3 year horizon. However, departments reassess their plans annually as part of the budget process.

A major theme in the FY 2021 budget development was to explore creative ways to maintain service levels on core services and to implement cost-saving efficiencies wherever possible. Departments aligned their core services and addressed future trends in our changing community. In some cases, this approach results in adjusting the way we utilize staff, manage our processes, and conduct our overall business. Yet in doing so, such changes are not expected to impact our current service levels and still preserve the things that make Peoria a great place to live.

Aligning departmental goals, objectives and performance measures with the City's broader strategic direction fosters more data-driven decision making.

Cascading Measures

For performance measures to be useful, such data must be used in decision-making. Yet what is relevant to line-level staff may not be critical to elected officials. In recognition of this, the City utilizes a cascading format for tracking and managing data.

At the highest level, measures are aligned with broader community outcomes such as quality of life improvements, crime reduction, neighborhood stabilization and economic development. Measurement is typically provided in the form of outcome measures with performance targets that indicate how well we are doing relative to past performance, such as violent crimes per 1000/population, citizen satisfaction ratings and the city's overall bond ratings.

The next level of performance monitoring focuses on measures that support the achievement of the organizational goals. Performance data at this level often judge department efficiency and workforce effectiveness and help determine if departments are on target in meeting budgetary and service delivery goals. Examples can include park maintenance cost per acre, turnaround time for plan review, and emergency

response times. These measures require regular review and analysis.

Lastly, additional performance data is collected at the department level to provide department managers and supervisors performance data that helps guide daily operational decisions. This data often includes workload data related to specific programs, and is valuable for analyzing current trends, staffing and resources needs. Examples may include the number of recreation program registrations, number of permits issued or total visits to the city's website.

Survey Results

Surveys, both internal and external, are another tool used to measure the city's performance. The National Citizen Survey measures residents' opinions about city services, frequency of using city facilities and overall perceptions of quality of life, and provides data that guides the city's programs and budget from year to year.

Peoria's most recent citizen survey was conducted by the National Research Center, which conducts the National Citizen Survey (NCS). Since the NCS was introduced in 2001, local governments in over 41 states have participated in conducting a survey of their own. This provides the ability to benchmark Peoria's survey results against those from more than 400 jurisdictions throughout the country. Some local cities who participate in this survey include Scottsdale and Chandler.

In the most recent citizen survey, nearly every resident (93%) rated the overall quality of life in Peoria as either "excellent" or "good." Most residents also agreed with the overall direction the city is taking. These results are much higher than cities comparable to ours. The citizen surveys are undertaken periodically at the direction of the City Council.



Operating Budget Summary

City Attorney

Expenditures by Category	FY2018 Actual	FY2019 Actual	FY2020 Budget	FY2020 Estimate	FY2021 Budget	Pct Chg
Personal Services	\$2,807,249	\$2,831,943	\$3,078,152	\$3,080,286	\$3,229,510	4.92%
Contractual Services	\$2,595,077	\$3,110,136	\$2,953,773	\$3,004,937	\$2,962,755	0.30%
Commodities	\$58,749	\$56,148	\$84,410	\$75,378	\$83,650	-0.90%
Total Expenditures	\$5,461,075	\$5,998,228	\$6,116,335	\$6,160,601	\$6,275,915	2.61%

Expenditures by Division	FY2018 Actual	FY2019 Actual	FY2020 Budget	FY2020 Estimate	FY2021 Budget	Pct Chg
Civil	\$2,216,505	\$2,176,917	\$2,283,838	\$2,329,407	\$2,383,370	4.36%
Victims' Assistance Prg	\$245,838	\$228,217	\$242,913	\$242,913	\$250,200	3.00%
Criminal	\$882,493	\$909,688	\$977,977	\$976,674	\$1,019,017	4.20%
Claims & Insurance	\$1,911,045	\$2,521,202	\$2,383,038	\$2,383,038	\$2,379,246	-0.16%
Claims Admin	\$201,724	\$162,204	\$211,169	\$211,169	\$226,682	7.35%
St Anti-Racketeering-Cao	\$3,468	\$0	\$17,400	\$17,400	\$17,400	0.00%
Total Expenditures	\$5,461,075	\$5,998,228	\$6,116,335	\$6,160,601	\$6,275,915	2.61%

Staffing by Division	FY2018 Actual	FY2019 Actual	FY2020 Budget	FY2020 Estimate	FY2021 Budget	Pct Chg
Civil	15.00	15.00	15.00	15.00	15.00	0.00%
Victims' Assistance Prg	2.00	2.00	2.00	2.00	2.00	0.00%
Criminal	7.00	7.00	7.00	7.00	7.00	0.00%
Claims Admin	2.00	2.00	2.00	2.00	2.00	0.00%
Total Staffing	26.00	26.00	26.00	26.00	26.00	0.00%



DEPARTMENT MISSION

To provide high-quality legal services to our clients and to achieve the interests of justice.

DEPARTMENT DESCRIPTION

The City Attorney is the legal advisor to the City of Peoria, including the Mayor and City Council; the City Manager's Office; City departments; employees and staff; and the boards, commissions and committees of the City.

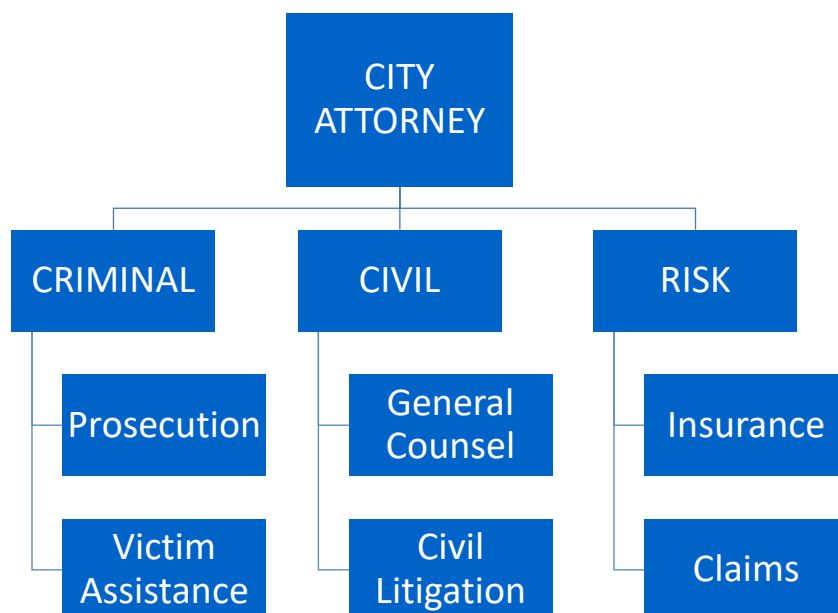
The City Attorney's Office (CAO) is funded from the City's general fund, and the CAO manages legal claims against the City through the self-insurance risk fund, as well as with independent insurance policies. The Civil Division serves as the City's general counsel and provides legal advice and legal counsel to the departments, boards, commissions and committees operating throughout the City to interpret and provide legal guidance on federal, state and local laws as they pertain to City services and activities, business and transactional matters. The CAO provides legal advice and representation related to administrative hearings, licensing, development, permits, taxes, elections, community services, public records, transportation, and natural resources, as well as prepares and reviews City ordinances and resolutions. The Civil Division provides legal representation in court (local, state and federal) that not only safeguards the interests of the City, but also ensures that goals and objectives of a rapidly-expanding modern city continue to be protected. The CAO Criminal Division protects the residents of the City, prosecutes misdemeanor charges and City Code violations in the Peoria Municipal Court and oversees the deferred prosecution program. The CAO Criminal Division provides victim services and protects the constitutional rights of crime victims.

A complete description of all the operations of the City Attorney's Office may be found at <https://www.peoriaaz.gov/government/departments/city-attorney>.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



ORGANIZATIONAL CHART





PURPOSE

The City Attorney's Office Criminal Division prosecutes crimes that occur in the City, and provides victim assistance services to the victims of those crimes, including important notifications regarding their case, support and advocacy, and contacts with community service agencies. The Criminal Division provides three major functions: Criminal Prosecution, Victim Assistance Services, and Deferred Prosecution/Probation.

ACCOMPLISHMENTS

- Cleared backlog of over 400 submittals of cases from police department.
- Donated \$2500 in forfeiture funds to the Arizona Coalition for Victim Services for the annual Arizona Victim Assistance Academy. The focus of the Academy is to improve the quality of services provided to crime victims statewide.
- Victim Services served just over 6.5% more crime victims in 2019 and issued nearly 5% more notifications to crime victims.

INITIATIVES

- The Criminal Division, in cooperation with the Police Department and the Court, is creating policies, procedures, and guidelines for Commercial Motor Vehicle inspection cases with the addition of a full-time officer assigned to Commercial Motor Vehicles.

BUDGET NOTES

A balanced budget, with no requests for increases for either the Criminal Division or Victim Assistance.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
Number of matters opened	3,200	3,600	3,700	3,800
Number of cases resolved	1,700	1,800	1,900	2,000
Number of notifications sent to victims	5,878	6,150	6,400	6,600
Number of victims served	1,815	1,936	2,000	2,050

PURPOSE

The City Attorney's Office Civil Division provides general counsel legal services to the Mayor, City Council, Departments in development, licensing/ permits, community services, business, economic development, compliance, elections, public records, general transactional matters, administrative hearings and litigation proceedings. The Civil division provides overall legal management and administration for the City's Insurance and Claims Management unit. The Civil Division has attorneys, paralegals, legal administrators and legal specialists to provide comprehensive legal services to city departments, employees, and staff for all legal matters involving the City, from parks to police, to streets and water services.

ACCOMPLISHMENTS

- Vetting and purchase of comprehensive insurance coverage for the City, including property, liability, fleet, and cyber-threat coverages.
- Several Departmental Code updates and drafting of Ordinances and Resolutions.
- Code Amending Ordinance to clarify definition of votes cast.
- Legal support for 2019 Primary Election.
- Provided legal services in support of economic development matters.
- Supported launch of POGO.
- Legal support for negotiations to improve Peoria's access to long-term water storage.
- Provided legal advice and services to Human Resources in Employee-related matters.

- Legal guidance on Mayor and Council recommended changes to the City Charter.
- Provided legal assistance regarding intergovernmental agreements (IGAs) involving the Police Department, ASU, the Central Arizona Project (CAP), Valley Metro, Tohono O'odham Nation and others.
- Review and redaction of steadily increasing volume of public records and body worn camera public records requests.

INITIATIVES

- Provide legal support on coordination of a State Trust Land annexation strategy.
- Improve response times to public records requests.
- Implement updates and upgrades to RiskMaster, CAO claims management software solution.

BUDGET NOTES

Critical importance of supplemental request to add an FTE to improve response times to ever-increasing public record requests.

Acknowledging that the current public health emergency has drastically realigned city budget priorities, and that approval of this request is unlikely, this is the first substantive request brought forward that will address the growing caseload of public record requests. This request brings important focus to an area of mandatory essential services that will continue to erode until allocated more resources to address it, if not in the next, perhaps in a later fiscal year.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



Operating Budget Summary

City Clerk

Expenditures by Category	FY2018 Actual	FY2019 Actual	FY2020 Budget	FY2020 Estimate	FY2021 Budget	Pct Chg
Personal Services	\$680,549	\$741,288	\$734,095	\$734,095	\$734,358	0.04%
Contractual Services	\$221,860	\$268,321	\$228,798	\$228,798	\$502,220	119.50%
Commodities	\$11,103	\$8,348	\$5,400	\$5,400	\$20,400	277.78%
Total Expenditures	\$913,512	\$1,017,958	\$968,293	\$968,293	\$1,256,978	29.81%

Expenditures by Division	FY2018 Actual	FY2019 Actual	FY2020 Budget	FY2020 Estimate	FY2021 Budget	Pct Chg
City Clerk	\$913,512	\$1,017,958	\$968,293	\$968,293	\$1,256,978	29.81%
Total Expenditures	\$913,512	\$1,017,958	\$968,293	\$968,293	\$1,256,978	29.81%

Staffing by Division	FY2018 Actual	FY2019 Actual	FY2020 Budget	FY2020 Estimate	FY2021 Budget	Pct Chg
City Clerk	7.00	7.00	7.00	7.00	6.00	-14.29%
Total Staffing	7.00	7.00	7.00	7.00	6.00	-14.29%



DEPARTMENT MISSION

To connect citizens with City government by providing transparency and public access through its activities as Clerk to the City Council, Chief Elections Officer and Chief Records Management Officer.

DEPARTMENT OVERVIEW

It is the priority of the City Clerk's Office to support and sustain the City Council goals and provide transparency and public access to City Government. The City Clerk's Office serves as an important link between citizens and municipal government by providing professional and technical support to the City Council and the City Manager in the delivery of effective government services. A majority of the key functions and service activities of the City Clerk's Office are mandated by City Charter, City Code, or State Statute.

Clerk to the City Council

The City Clerk provides support to the City Council by administering City Council meetings through preparation of the agendas, packets and minutes. Services encompass supporting administrative, statutory and non-statutory functions including tracking and execution of all city contracts, annexations and code changes. In addition, the City Clerk provides training and ensures compliance with open meeting laws for City Council and Boards and Commissions.

Chief Elections Officer

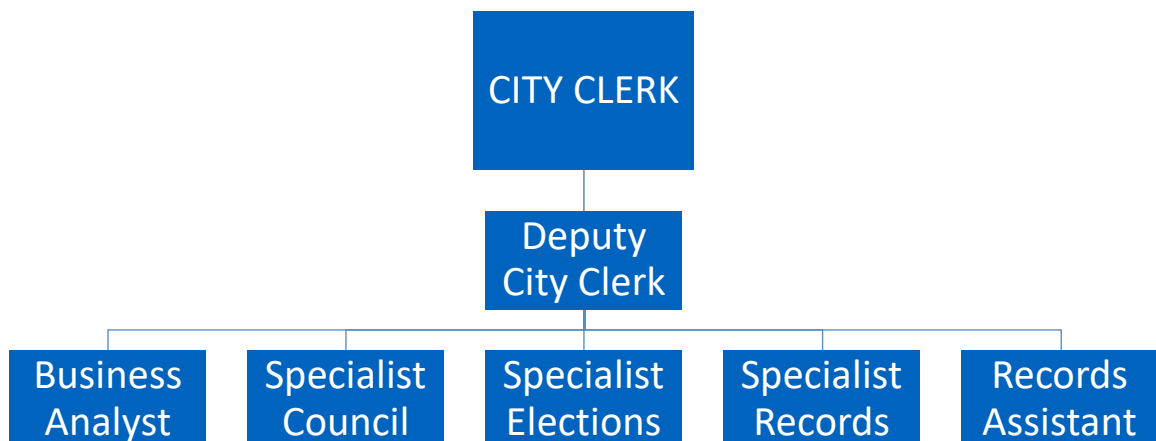
The City Clerk is the Chief Elections Officer for the City and is responsible for administering all aspects of municipal elections with adherence to strict statutory requirements. Services include conducting primary, general, recall and other special elections, campaign finance related filings, preparation and distribution of publicity pamphlets and tracking and implementing election related legislation.

Chief Records Management Officer

The City Clerk is the official keeper of all city documents. Services include administering city records through an electronic data management process, administering public records requests, providing records management training and consultation to City departments, as well as, providing customized, physical records management services to every department and division within the city.

<https://www.peoriaaz.gov/government/departments/city-clerk-office>

ORGANIZATIONAL CHART





PURPOSE

The purpose of the City Clerk's Office is to connect citizens with City government by providing transparency and public access through its activities as Clerk to the City Council, Chief Elections Officer and Chief Records Management Officer.

ACCOMPLISHMENTS

- Developed and rolled out a new Board and Commission member online training
- Completed Phase I of citywide public records request automation
- Hired and training a Business Analyst to increase automation within the office
- Developed desktop procedures for recording documents, recruitment records, automated public records requests, contract processing and offsite storage of records
- Prepared three years of Ordinances and Resolutions and 10 years of City Council meeting minutes for citizen access through an online public portal
- Consolidated four Boards/Commissions into two and developed proposed code changes for Council approval on all Boards/Commissions

INITIATIVES

- Develop a citywide Records Management Policy
- Draft a desktop procedure for Council vacancies and propose changes to Council Policy 1-3 regarding Council vacancies
- Finalize an election complaint procedure
- Begin development of an automated Board and Commission/Open Meeting Law Compliance/Council Subcommittee process
- Begin redistricting efforts

BUDGET NOTES

The City Clerk's Office has requested budget supplements for the following:

- Elections
- Redistricting
- Part-time contract Management Analyst

LIVE PEORIA These icons indicate the Live Peoria goals addressed within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
Provide transparency and public access to city government through compliance with open meeting law.	100%	99.32%	100%	100%
Average number of days to complete public information requests without redactions	2.1	2.26	2.3	2.3
Average number of days to complete public information requests with redactions	17.2	26.81	30	30

Operating Budget Summary

Development and Engineering

Expenditures by Category	FY2018 Actual	FY2019 Actual	FY2020 Budget	FY2020 Estimate	FY2021 Budget	Pct Chg
Personal Services	\$6,935,616	\$7,192,726	\$8,044,955	\$8,048,265	\$8,260,352	2.68%
Contractual Services	\$1,534,808	\$1,496,841	\$1,600,367	\$1,497,056	\$1,576,121	-1.52%
Commodities	\$84,932	\$66,462	\$64,973	\$51,434	\$67,948	4.58%
Capital Outlay	\$83,112	\$99,921	\$85,000	\$85,000	\$85,000	0.00%
Total Expenditures	\$8,638,468	\$8,855,951	\$9,795,295	\$9,681,755	\$9,989,421	1.98%

Expenditures by Division	FY2018 Actual	FY2019 Actual	FY2020 Budget	FY2020 Estimate	FY2021 Budget	Pct Chg
Building Development	\$2,604,927	\$2,642,652	\$3,036,370	\$2,974,816	\$3,026,639	-0.32%
Engineering Admin	\$767,583	\$732,966	\$901,228	\$888,823	\$926,275	2.78%
Site Development	\$1,023,640	\$967,315	\$1,043,545	\$1,037,040	\$1,124,624	7.77%
Engineering Services	\$1,283,341	\$1,455,276	\$1,572,503	\$1,560,965	\$1,580,122	0.48%
Architectural Services	\$615,451	\$628,513	\$636,951	\$629,761	\$660,536	3.70%
Eng Inspection Svc	\$1,052,104	\$1,104,182	\$1,196,193	\$1,188,095	\$1,225,493	2.45%
Traffic Engineering	\$1,291,422	\$1,325,047	\$1,408,505	\$1,402,255	\$1,445,732	2.64%
Total Expenditures	\$8,638,468	\$8,855,951	\$9,795,295	\$9,681,755	\$9,989,421	1.98%

Staffing by Division	FY2018 Actual	FY2019 Actual	FY2020 Budget	FY2020 Estimate	FY2021 Budget	Pct Chg
Building Development	24.50	24.00	24.00	24.00	24.00	0.00%
Engineering Admin	4.00	5.00	5.00	5.00	5.00	0.00%
Site Development	8.00	8.00	8.00	8.00	8.00	0.00%
Engineering Services	9.50	10.75	11.00	11.00	11.00	0.00%
Architectural Services	5.00	4.00	4.00	4.00	4.00	0.00%
Eng Inspection Svc	8.00	9.00	9.00	9.00	9.00	0.00%
Traffic Engineering	6.00	6.00	6.00	6.00	6.00	0.00%
Total Staffing	65.00	66.75	67.00	67.00	67.00	0.00%



DEVELOPMENT & ENGINEERING

DEPARTMENT MISSION

To provide quality engineering, architectural, and development services to the citizens of Peoria through management of the capital improvement program, traffic engineering, property acquisition, right-of-way inspections, site development, and building development that will enhance the quality of life for years to come.

DEPARTMENT DESCRIPTION

The City of Peoria's Development and Engineering Department is the focal point of all construction activity within the City of Peoria. Our staff of more than 60 professionals from many different disciplines work together to provide the best possible service to a diverse customer base that includes elected officials and City staff, residents and business owners, professional engineers and architects, and developers and homebuilders. The department oversees the design and construction of most of the projects in the City's Capital Improvement Program (CIP), including drainage, facilities, parks, streets, traffic control, water, and wastewater projects. The department also reviews and approves civil and building plans for all private development projects; issues construction permits for those projects, and inspects the projects during construction.

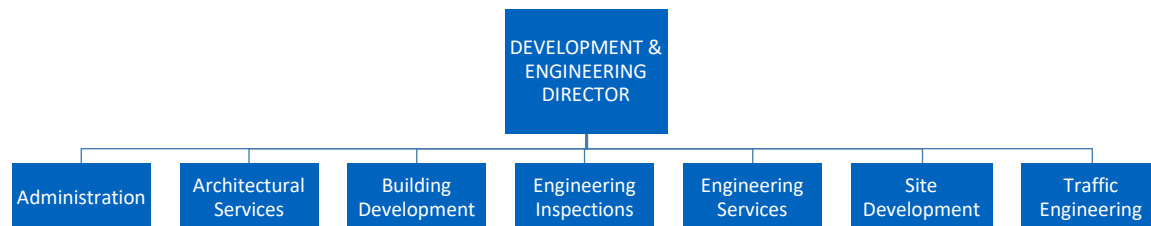
Funding comes from both the General Fund and the Highway User Revenue Fund. The various capital project funds also support the department by paying for those staff members who help deliver capital projects. User fees offset the cost of development-related services.

<https://www.peoriaaz.gov/government/departments/development-and-engineering-department>

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



ORGANIZATIONAL CHART





PURPOSE

The Administration Division provides overall management direction and support. Division staff provides financial, administrative, and technical support to the department.

ACCOMPLISHMENTS

- Completed the Development Impact Fee study and implemented new impact fees for streets, fire, parks, law, fire, water, wastewater and water resources.
- Developed and managed the department operating budget.
- Processed pay applications within established timeframes.
- Administered the Department's records management program.
- Addressed citizen inquiries via the telephone, website or in person in a timely manner.

INITIATIVES

- Effectively prepare and manage the fiscal year operating budget.
- Provide timely and accurate processing of payment requests from vendors.
- Manage the development impact fee program.
- Maintain departmental records according to adopted records schedule.
- Provide accurate and timely information to customers via the phone, web or in person.
- Provide clear, consistent and responsible communication.
- Provide leadership and serve on regional/valley wide committees related to various engineering issues.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
Percentage of completed pay applications within established timeframes	*	*	95%	95%

*New reporting measure



PURPOSE

The Architectural Services Division is responsible for providing professional architectural services for publicly-funded capital facilities (parks, libraries, public safety buildings, and courts), including the planning, programming, design, and construction management.

ACCOMPLISHMENTS

- Completed underground infrastructure at Paloma Community Park.
- Completed modifications to the Senator John McCain Memorial Plaza at the Rio Vista Veteran's Memorial
- Finalized design of three neighborhood parks: Country Meadows (renovations), Sonoran Mountain Ranch (renovations), and the Meadows subdivision (new park).
- Advanced planned and constructed (Phase 1) of PSAB 911 Dispatch Workstations
- Initiated design agreements for:
 - Centennial Plaza Decades Walk Expansion
 - DCSB Development Counter Modifications
- Selected Architect/ Engineer and Construction Manager for Jomax WRF Operations Building

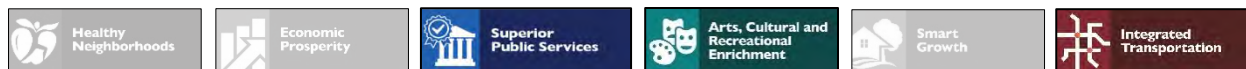
INITIATIVES

- Ensure measured completion of key neighborhood park capital projects in support of neighborhood needs and fiscal responsibilities.

BUDGET NOTES

- The Architectural Services Division extends its planning and project management skills to operational projects of greater complexity, ensuring that customer goals and timelines are achieved. Key noteworthy projects include City Hall Council Suite door relocation and PSAB 911 Dispatch Workstations. These projects enhance working relationships across City departments.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
% Budget Variance on Completed Capital Projects (Parks, Recreation, & Community Facilities, Neighborhood & Human Services, Police, Fire, Economic Development, Water Services, and/or City Management)	-1.7%	-14.0%	-5.4%	-3.0%
Budget Value (Initial) of Completed Capital Projects (Parks, Recreation, & Community Facilities, Neighborhood & Human Services, Police, Fire, Economic Development, Water Services, and/or City Management)	\$12.49M	\$4.69M	\$6.67M	\$50.60M



PURPOSE

The Building Development Division is responsible for the implementation and regulation of the City's adopted building codes. Whether people live, work, or visit businesses within Peoria, our codes provide minimum safeguards for everyone. It is the goal of the division to provide a timely and accurate review of construction plans, issuance of permits, and timely building inspections. This is best accomplished through a cooperative and transparent process that also helps customers achieve their goals.

ACCOMPLISHMENTS

- Performed same day inspections at a rate of 95%
- Maintained lower turnaround times for plan review completing in less calendar days than City guidelines.
- Updated City Building Codes from the 2015 to the 2018 editions of the International Codes

- Created an automated customer service survey generated at the time of plan review completion and project completion

INITIATIVES

- Provide professional level inspection services
- Perform inspections on the same day as requested at a rate of 95%
- Strive to continue to complete plan reviews in quicker turnaround times than City guidelines
- Provide accurate and timely permit processing and issuance

BUDGET NOTES

- The City of Peoria has 15 different application types that can be submitted, reviewed, and permitted electronically. The electronic document review (EDR) process enables customers to submit applications and construction drawings in PDF format 24 hours a day, seven days a week.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
Average number of business days for 1 st review the following plan types*:				
• Residential Standard Plans	6	9	9	10
• Residential Plot Plans	1.5	1.5	2	2
• Custom Homes	10	11	10	10
• New Commercial	11	9	13	14
• Tenant Improvement	9	10	10	10
• Solar	9	3	3	3
% of plan reviews processed as Electronic Document Review (EDR) **	12%	22%	38%	45%
% of building inspections performed on scheduled date	98.5%	98.6%	98%	95%

* Review times are calculated using business days and are based on a 4-day workweek (not including holidays). Plan review times vary by application type. Actual and target plan review turnaround times are less than City standard.

** EDR implementation was a phased approach. All applications went live in FY20.



Engineering Inspection Services

PURPOSE

The Engineering Inspection Division is responsible for the inspection of non-City owned utilities and small cell sites, private development and publicly funded right-of-way infrastructure, including water, wastewater, storm drains, bridges, traffic signals, and roadways.

ACCOMPLISHMENTS

- Conducted approximately 2,400 inspections related to permits issued for non-city owned utilities and small cell sites, residential/commercial private development and CIP projects.
- An electronic mailbox specific to Traffic Control Plans (TCPs) was created - tcp@peoriaaz.gov. All TCPs (with the exception of those for Public Works projects), are submitted and approved through the TCP mailbox. Upon approval, the TCPs are then linked to the AZ511 website.
- Reviewed and approved 651 traffic control plans.
- Developed process for construction and inspection of the Small Cell Sites, fiber and power connections in the public rights-of-way.

- Filled Engineering Inspector and Contract Engineering Inspector positions.
- Strengthened communications with City departments and continued effective working relationships with municipalities and agencies.
- Assisted with completion of the Stormwater Management Plan update as obligated by the City's Municipal Separate Storm Sewer System Permit (MS4).

INITIATIVES

- Provide professional level inspection services.
- Respond to inspection requests within 24 hours.
- Collaborate with other municipalities throughout the Phoenix metropolitan area on standardizing inspection methods and processes.
- Continue to track, monitor and record Storm Water Pollution Prevention Plan (SWPPP) Best Practices in accordance with the City's Municipal Separate Storm Sewer System Permit (MS4).
- Provide training on inspection specifications, details, and methods, ensuring compliance with local, state and federal regulations.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
Number of utility permits issued/inspected	578	704	780	704
Number of ROW permits issued/inspected related to development	797	812	695	695
Number of CIP permits issued	221	203	210	203
Number of small cell sites submitted for design review and construction/inspections completed	6	41	100	150



PURPOSE

The Engineering Services Division is responsible for providing professional engineering and property acquisition services for publicly funded capital infrastructure (streets, traffic control, drainage, water, and wastewater projects), including the planning, programming, design, and construction management for improvement and expansion of municipal infrastructure. The division also coordinates the acquisition of real property, ROW, and easements for the rest of the City and provides technical support to internal and external customers of the Development and Engineering Department.

ACCOMPLISHMENTS

- Completed the following CIP projects:
 - 103rd Ave; Northern Ave to Olive Ave
 - Pinnacle Peak Road; 91st Ave to 95th Ave
 - New River Multi-Use Path; Williams Road to Pinnacle Peak Road
 - Peoria Auto District
 - 67th Ave and Peoria Ave Monument Sign
 - Lake Pleasant Pkwy Waterline; 87th Ave to 95th Ave
 - Phase I of Section 12 Near Term Drainage
 - Deer Valley Rd and 95th Ave Traffic Signal
 - 83rd Ave and Ludlow Dr Traffic Signal

- Completed the 2019 update to the Peoria Engineering Standards Manual (PESM)
- Updated City Code for compliance with SB 1140 - Video Licensing
- Acquired and disposed of numerous deeds, roadway dedications, and various types of easements

INITIATIVES

- Provide superior capital project delivery services
- Coordinate preparation of CIP with other city departments and work with internal stakeholders to develop estimates for CIP projects for each specific project stage
- Update and maintain GIS layer for Small Cell Sites
- Manage the 2020 update to the PESM.
- Complete timely acquisition, disposal, and management of City owned property to meet infrastructure needs, providing professional real estate services to other departments and property owners

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
Average Number of Capital Projects Assigned to PM (Traffic Control, Water, Wastewater, Drainage, and Streets)	9.0	10	10	9.0
Budget Value of Initiated Capital Projects (Traffic Control, Water, Wastewater, Drainage, and Streets)	\$83.6M	\$92.3M	\$70.4M	\$56.6M



PURPOSE

The Site Development Division is responsible for reviewing final engineering documents for private development and public infrastructure. Division staff ensures compliance with City policies and standards and with any associated agency requirements (state and county).

ACCOMPLISHMENTS

- Established a review and permitting process for Small Cell Sites, complying with Arizona Revised Statutes and the Federal Communications Commission regulations
- Worked in conjunction with City departments and stakeholders to develop the Peoria Engineering Standards Manual (PESM)
- Permitted and approved Engineering plans for 731 new residential lots in FY18 and 1,680 in FY19

INITIATIVES

- Continue to work with the development community to increase the usage of the City's Electronic Document Review (EDR) process
- Update the City's Custom Home Plan Submittal Guide to include a grading and drainage plan review checklist
- Improve the Small Cell Site submittal and review process to reduce coordination conflict
- Create Standard Operating Procedures (SOPs) for various tasks performed by Site Development staff

BUDGET NOTES

- The Site Development Division has transitioned to supporting EDR for all final engineering plan types. This has resulted in the reduction of paper copies and applicant visits to the City to make physical submittals.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
Average number of business days to review 1 st submittal of Civil Engineering plans.*	14	16	15	15
% of Engineering plan reviews processed as Electronic Document Review (EDR). **	37%	85%	85%	90%

* Review times are calculated using business days and are based on a 4-day workweek (not including holidays). City standard for 1st review of Civil Engineering plans is 21 business days.

** EDR for dry utilities went live in FY19.



PURPOSE

The Traffic Engineering Division is responsible for plan review, design, long-range planning, and operation of the Traffic Management Center (TMC) connecting 127 traffic signals within the City's transportation network. These undertakings are accomplished through compliance of traffic engineering standards, traffic impact studies, pavement marking and signing plan reviews, traffic count coordination, traffic investigations, and school safety coordination. The division also handles the Resident Traffic Program (formerly known as the Neighborhood Traffic Management Program).

ACCOMPLISHMENTS

- Activated three new traffic signals: Deer Valley Rd/95th Ave, 77th Ave/Peoria Ave, and 83rd Ave/Ludlow Dr.
- Modernized the Traffic Management Center (TMC) with a new 4k video wall, and additional processors and workstations
- Upgraded to new High Definition CCTVs from the original analog cameras
- Acquired two MCDOT traffic signals with full rehabilitation at 91st Ave and Pinnacle Peak Rd.
- Added new 10G fiber optic data ring in southern portion of city
- Provided outreach to all Peoria Unified School District (PUSD) schools and coordinated 15 on-site traffic and congestion reviews

- Initiated pilot green bike lane program in three specific locations to review effect, longevity, and safety enhancements
- Published new Traffic Impact Analysis Guidelines for developers to expedite review process
- Added interactive traffic maps to website for Traffic Engineers and Economic Development
- Received MAG grants for: adaptive traffic signal system along Lake Pleasant Pkwy and Olive Ave, a DCR for feasibility report to add a pedestrian bridge across Grand Ave and Burlington Northern Santa Fe (BNSF) railroad tracks for Peoria High School, construction of Skunk Creek pedestrian bridge in P83, a new traffic signal at 107th Ave and Rose Garden Ln, and emerging technologies on Cactus Rd.

INITIATIVES

- Continue ongoing CCTV camera replacement
- Assist with deployment of new “emerging” technologies” MAG partnership
- Work with regional Olive Ave/Dunlap Ave partnership on adaptive traffic signal project
- Create comprehensive crash database with Peoria Police Department

BUDGET NOTES

- The Traffic Engineering Division utilizes state of the art video detection at a majority of City intersections that provides performance measures, including arrival of vehicles on a red light. This information is used to help time the traffic signal and corridors.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
Congestion Management (# of CCTVs)	67	78	115	130
Traffic Signals (# of new signals activated)	1	1	5	4
Resident Traffic Program (# of projects)	3	2	2	2
Traffic and School Safety (# of schools)	8	17	5	5
Pedestrian and Bicycle Programs (# of miles of bike lanes addressed)	113	121	125	130

Operating Budget Summary

Economic Development Services

Expenditures by Category	FY2018 Actual	FY2019 Actual	FY2020 Budget	FY2020 Estimate	FY2021 Budget	Pct Chg
Personal Services	\$1,057,303	\$900,444	\$981,744	\$983,840	\$998,352	1.69%
Contractual Services	\$672,098	\$497,892	\$739,688	\$644,116	\$680,308	-8.03%
Commodities	\$18,000	\$17,904	\$18,650	\$18,712	\$18,000	-3.49%
Total Expenditures	\$1,747,402	\$1,416,241	\$1,740,082	\$1,646,668	\$1,696,660	-2.50%

Expenditures by Division	FY2018 Actual	FY2019 Actual	FY2020 Budget	FY2020 Estimate	FY2021 Budget	Pct Chg
Economic Development Services Administration	\$507,995	\$448,268	\$0	\$0	\$0	NA
Economic Development Services	\$1,239,407	\$967,973	\$1,740,082	\$1,646,668	\$1,696,660	-2.50%
Total Expenditures	\$1,747,402	\$1,416,241	\$1,740,082	\$1,646,668	\$1,696,660	-2.50%

Staffing by Division	FY2018 Actual	FY2019 Actual	FY2020 Budget	FY2020 Estimate	FY2021 Budget	Pct Chg
Economic Development Services Administration	3.00	0.00	0.00	0.00	0.00	NA
Economic Development Services	5.00	7.00	7.00	7.00	7.00	0.00%
Total Staffing	8.00	7.00	7.00	7.00	7.00	0.00%



ECONOMIC DEVELOPMENT

DEPARTMENT MISSION

It is the mission of the Economic Development Services Department to significantly develop and advance a vibrant economic ecosystem that is World Class, Sustainable and Future Ready, by developing and cultivating relationships and strategic partnerships designed to bring leads to locates, while also providing exceptional customer service and horizontal and vertical integration to the existing businesses of Peoria.

DEPARTMENT DESCRIPTION

The City of Peoria's EDS team provides support to executive management in support of the Council's Livability goal, Economic Prosperity.

Focusing on creating a World Class, Sustainable, Future Ready city, the EDS team works diligently to promote the assets and opportunity that the City of Peoria has to offer on a local, regional, national, and international level.

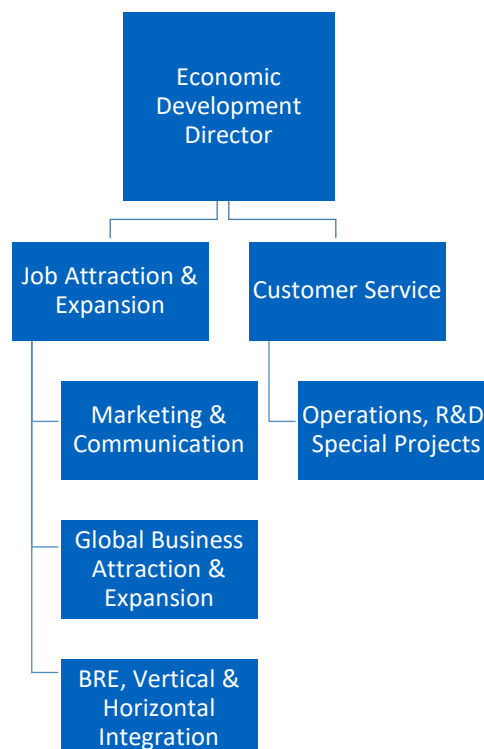
Continuing the targeted efforts to bring visibility of the City on a regional, national, and global scale through targeted activities, relationships, and strategic partnerships is a critical component of success for the department and City.

<https://www.peoriaed.com>

LIVE PEORIA These icons indicate the Live Peoria goals addressed by the department



ORGANIZATIONAL CHART





PURPOSE

It is the mission of the Economic Development Services Department to significantly develop and advance a vibrant economic ecosystem that is World Class, Sustainable and Future Ready, by developing and cultivating relationships and strategic partnerships designed to bring leads to locates, while also providing exceptional customer service and horizontal and vertical integration to the existing businesses of Peoria.

ACCOMPLISHMENTS

- On October 30th, an RFP for Stadium Point was publicly issued. Staff led all pre-marketing efforts for this game changing 1M+ Square Foot Vertical Mixed Use Project
- During FY20, EDS services expanded to include a Comprehensive Customer Service Program, highlighted by the Business Concierge Program. This program provides a unique customer service experience to local businesses.
- The business concierge program in collaboration with Peoria Forward and SBDC, Peoria was awarded the West Valley Excellence in Innovation Award at WESTMARC's annual Best of the West Awards.
- The EDS contract management system was internationally recognized by the International Economic Development Council and received a Gold Award for Innovation Programs and Initiatives.
- In conjunction with Huntington University, EDS hosted the second annual Peoria Film Festival. The festival was a huge success with a 30% increase in audience attendance.
- We had many wins within the City this past year. Wins from advanced manufacturing, such as Wasserstrom and their 71K square foot expansion, to strengthening our financial services industry with the new addition of Bell Bank.
- Staff developed the Prospect and Project Tracking matrix to track leads to locates while also tracking marketing, operations and special projects. The matrix totaled \$55M in Capital Expenditures with over 550 jobs created.

INITIATIVES

- Enhance the business concierge program by creating short informative videos to be easily accessed online
- Research new workshop options for ASU and SBDC to fulfill small business needs
- Increase Class A office space
- Preserve and increase industrial and commercial space
- Update marketing campaign and complete marketing collateral for all targeted industries
- From the pipeline, close qualified prospects at a level of at least \$200 million in CapEx
- From the pipeline, close qualified prospects with at least 500 jobs
- Through various channel marketing and outreach efforts, generate a minimum of 200 leads
- For Project Stadium Point, our initiative is to follow the project timeline: Begin the selection process in January, interviews in February, selection in March, DA agreement in April and Council approval in May and groundbreaking by January of 2021 or sooner.

BUDGET NOTES

EDS will prioritize our spending in accordance to the City of Peoria management goals, with a specific focus on ROI. Fiscally responsible decisions will be made in all areas.



Economic Development

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
Increase awareness of concierge program by maintaining a (+/-) 5% variance in customer service requests from FY20 total	0	0	100	(+/-)5%
Retain current jobs in Peoria while attracting additional jobs to Peoria	41,905	43,616	45,000	+2%

Operating Budget Summary

Finance and Budget

Expenditures by Category	FY2018 Actual	FY2019 Actual	FY2020 Budget	FY2020 Estimate	FY2021 Budget	Pct Chg
Personal Services	\$3,650,567	\$3,768,979	\$4,147,997	\$4,147,997	\$4,252,765	2.53%
Contractual Services	\$1,238,720	\$1,249,992	\$1,442,392	\$1,391,782	\$1,451,277	0.62%
Commodities	\$54,213	\$91,755	\$114,156	\$109,424	\$76,681	-32.83%
Total Expenditures	\$4,943,500	\$5,110,727	\$5,704,545	\$5,649,203	\$5,780,723	1.34%

Expenditures by Division	FY2018 Actual	FY2019 Actual	FY2020 Budget	FY2020 Estimate	FY2021 Budget	Pct Chg
Finance Admin	\$315,639	\$321,989	\$343,186	\$342,536	\$361,252	5.26%
Financial Services	\$1,691,138	\$1,415,469	\$1,673,611	\$1,633,651	\$1,718,446	2.68%
Tax Audit & Collections	\$1,031,394	\$1,134,200	\$1,327,183	\$1,319,726	\$1,355,847	2.16%
Management and Budget	\$847,911	\$936,231	\$945,965	\$945,240	\$952,792	0.72%
Materials Management	\$599,213	\$817,001	\$876,967	\$874,867	\$834,613	-4.83%
Inventory Control	\$458,204	\$485,836	\$537,633	\$533,183	\$557,773	3.75%
Total Expenditures	\$4,943,500	\$5,110,727	\$5,704,545	\$5,649,203	\$5,780,723	1.34%

Staffing by Division	FY2018 Actual	FY2019 Actual	FY2020 Budget	FY2020 Estimate	FY2021 Budget	Pct Chg
Finance Admin	2.00	2.00	2.00	2.00	2.00	0.00%
Financial Services	15.00	13.00	13.00	13.00	13.00	0.00%
Tax Audit & Collections	7.00	7.00	7.00	7.00	7.00	0.00%
Management and Budget	6.00	6.00	6.00	6.00	6.00	0.00%
Materials Management	7.00	7.00	7.00	7.00	7.00	0.00%
Inventory Control	5.00	5.00	5.00	5.00	5.00	0.00%
Total Staffing	42.00	40.00	40.00	40.00	40.00	0.00%

Operating Budget Summary

Finance Utilities

Expenditures by Category	FY2018 Actual	FY2019 Actual	FY2020 Budget	FY2020 Estimate	FY2021 Budget	Pct Chg
Personal Services	\$2,697,579	\$2,795,095	\$3,090,610	\$3,090,610	\$3,192,666	3.30%
Contractual Services	\$1,501,478	\$1,522,249	\$1,841,244	\$1,839,744	\$1,742,105	-5.38%
Commodities	\$337,314	\$412,510	\$574,219	\$425,719	\$530,119	-7.68%
Capital Outlay	\$349,029	\$331,238	\$368,114	\$423,114	\$368,114	0.00%
Total Expenditures	\$4,885,399	\$5,061,093	\$5,874,187	\$5,779,187	\$5,833,004	-0.70%

Expenditures by Division	FY2018 Actual	FY2019 Actual	FY2020 Budget	FY2020 Estimate	FY2021 Budget	Pct Chg
Customer Service	\$2,778,599	\$2,131,836	\$2,426,341	\$2,426,341	\$2,361,678	-2.67%
Revenue Administration	\$592,723	\$630,516	\$857,490	\$762,490	\$774,435	-9.69%
Meter Services	\$1,514,077	\$1,596,131	\$1,708,287	\$1,708,287	\$1,733,627	1.48%
Utility Billing	\$0	\$702,610	\$882,069	\$882,069	\$963,264	9.21%
Total Expenditures	\$4,885,399	\$5,061,093	\$5,874,187	\$5,779,187	\$5,833,004	-0.70%

Staffing by Division	FY2018 Actual	FY2019 Actual	FY2020 Budget	FY2020 Estimate	FY2021 Budget	Pct Chg
Customer Service	22.00	15.00	15.00	15.00	15.00	0.00%
Revenue Administration	5.00	5.00	5.00	5.00	5.00	0.00%
Meter Services	11.00	11.00	11.00	11.00	11.00	0.00%
Utility Billing	0.00	7.00	7.00	7.00	7.00	0.00%
Total Staffing	38.00	38.00	38.00	38.00	38.00	0.00%



DEPARTMENT MISSION

To provide responsible fiscal stewardship and professional financial management with integrity, accountability, and exceptional customer service.

DEPARTMENT DESCRIPTION

The City of Peoria's Finance and Budget Department provides a wide variety of financial services and support to departments and executive management to ensure responsible management of public funds, superior public service and fulfillment of Council goals. Primary functions include development and management of the city's budget, financial accounting and reporting, disbursements, procurement, revenue administration, utility rate setting and sales tax and business licensing services.

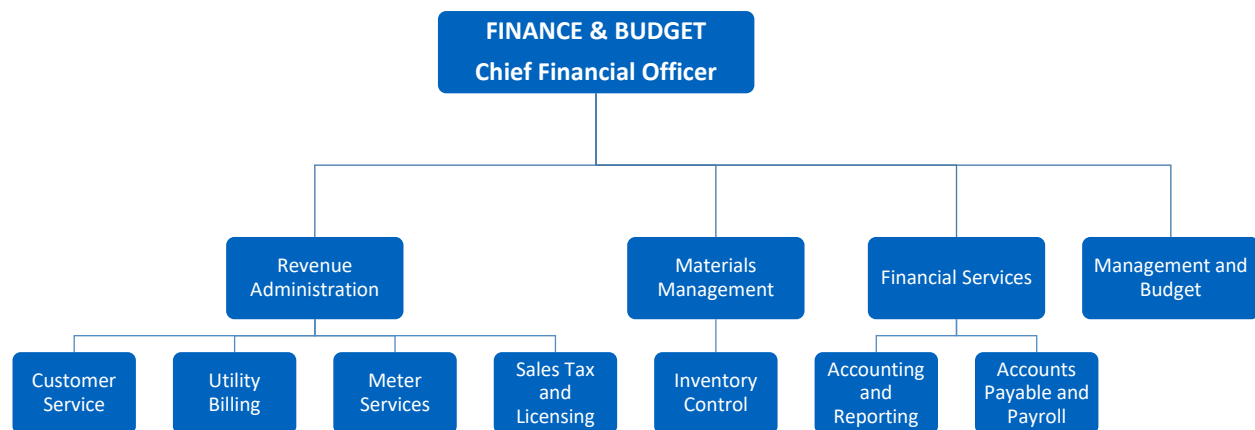
Funding comes from both the general fund and utility funds. The Revenue Administration division primarily serves external customers while the Materials Management, Financial Services, and Management and Budget divisions provide services to internal customers in various departments.

<https://www.peoriaaz.gov/government/departments/finance>

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



ORGANIZATIONAL CHART





Revenue Administration

PURPOSE

To provide residents and businesses with superior public services in utility billing and collections, meter services, business tax and licensing and other miscellaneous billing services through efficient and effective practices, excellent customer service and responsible handling of public funds.

ACCOMPLISHMENTS

- Implemented Citizenserve to provide customers with automation and online solutions for business license applications
- Implemented improvements to call center phone system to enhance customer experience and operational efficiencies
- Increased sales tax audit recoveries

INITIATIVES

- Implement One-Stop Payment solution to enhance customer payment options, improve efficiencies and PCI compliance

BUDGET NOTES

No significant change in division budget from prior year.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department

 Healthy Neighborhoods  Economic Prosperity  Superior Public Services  Arts, Cultural and Recreational Enrichment  Smart Growth  Integrated Transportation				
PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
Metering Services				
Total water meter accounts	57,337	58,440	59,319	59,600
- Number of service orders resolved within 24 hours	99.3%	99.6%	97.0%	97.0%
Billing				
Total utility accounts	62,815	64,215	65,199	65,600
- Delinquency percent	6%	6%	5%	5%
- Percent of customers billed electronically	28.0%	32.8%	34.3%	36.0%
- Percent of customers paid electronically	94.5%	94.8%	95.6%	97.5%
Sales Tax, Business License & Collections				
- Audit recoveries	\$0.4M	\$1.4M	\$1.0M	\$1.0M
- Percent of applications processed within 30 days	97%	98%	98%	99%
- Percent of licenses renewed electronically	N/A	N/A	18%	50%
Customer Service:				
Total Calls Answered	77,361	82,938	85,298	81,500
- Calls abandoned rate	8%	9%	9%	9%
- Average speed of answer	1:33	1:26	1:25	1:00
- Average call handling time	4:02	4:12	4:01	3:45



Materials Management

PURPOSE

To provide centralized purchasing, warehousing and management of surplus property, mail distribution and copy center. The principal objective of the Materials Management Division is to acquire quality goods and services that meet the City's needs at a reasonable price while ensuring a fair and competitive process in compliance with legal procurement requirements.

ACCOMPLISHMENTS

- Implemented Amazon Business to allow departments greater flexibility in procurement while enhancing controls and monitoring of internet purchases
- Implemented E-procurement to increase efficiency, cost savings, and improve transparency in the city's procurement practices

INITIATIVES

- Enhance contract and vendor management to improve procurement effectiveness and performance

BUDGET NOTES

No significant change in division budget from prior year.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
Percent of Formal Solicitations awarded within 120 days	96%	86%	85%	85%
Compliance with Procurement Code	Yes	Yes	Yes	Yes
# of Protests Received/Sustained	0/0	0/0	0/0	0/0



PURPOSE

To provide accurate and timely financial information that complies with Generally Accepted Accounting Principles and to ensure responsible management of public funds.

ACCOMPLISHMENTS

- Received the GFOA Certificate of Achievement for Excellence in Financial Reporting for the 34th consecutive year
- Obtained a bond rating upgrade for water and wastewater from Aa3 to Aa2
- Obtained a \$6.7 million loan for drainage improvements with a \$1 million principal forgiveness from the Arizona Water Infrastructure and Financing Authority
- Completed \$30.4 million in general obligation bond issuance for various infrastructure projects

- Completed implementation of ADP Vantage, which eliminated paper timesheets and outsourced Payroll processing

INITIATIVES

- Receive the GFOA Certificate of Achievement for Excellence in Financial Reporting for the 35th consecutive year
- Enhance financial reporting to provide greater transparency
- Facility debt issuances to secure funding for the city's capital program
- Develop roadmap for future replacement or major upgrade of financial system

BUDGET NOTES

No significant changes to division budget from the prior year.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the division



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
Bond ratings for general obligation bonds:				
- Standard & Poor's	AA+	AA+	AA+	AA+
- Moody's Investor Services	Aa1	Aa1	Aa1	Aa1
- Fitch Ratings	AA+	AAA	AAA	AAA
Bond ratings for water/wastewater revenue bonds:				
- Standard & Poor's	AA	AA	AA	AA
- Moody's Investor Services	Aa3	Aa2	Aa2	Aa2
- Fitch Ratings	AA	AA	AA	AA
Compliance with the Principles of Sound Financial Management	Yes	Yes	Yes	Yes
Received "clean" audit opinion from independent CPA firm	Yes	Yes	Yes	Yes
Compliance with Investment Policy	Yes	Yes	Yes	Yes
Compliance with Debt Policy	Yes	Yes	Yes	Yes
Percent of vendor invoices paid within 30 days of invoice date	82%	86%	85%	85%
Percent of A/P payments made electronically	52%	60%	65%	65%



PURPOSE

To ensure Peoria's long-term financial viability by adhering to industry best practices and the city's own Principles of Sound Financial Management and leading a results-driven budget process grounded on accurate forecasts of revenues and expenditures.

ACCOMPLISHMENTS

- Received the GFOA Distinguished Budget Presentation Award for the 26th consecutive year
- Developed an easy to read Budget-In-Brief
- Established affordable rate adjustments for water, wastewater, and solid waste.
- Coordinated the impact fee study for water and wastewater
- Participated in the water and wastewater bond ratings upgrade

INITIATIVES

- Receive the GFOA Distinguished Budget Presentation Award for the 27th consecutive year
- Identify new budget preparation and management software solution
- Develop new rate models for water, wastewater and solid waste
- Publish a cost allocation plan to provide transparency for internal charges
- Revamp the program section of the annual program budget document

BUDGET NOTES

No significant changes to the budget.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
Maintain a (+-) 3% variance in budget forecasts from the original forecast (September) to the final forecast (March Study Session).	+1.71%	+0.13%	0.00%	<3%
Maintain a (+-) 3% variance in revenue forecasts from the original forecast (September) to the final forecast (March Study Session).	+0.90%	+0.13%	+0.21%	<3%

Operating Budget Summary

Fire-Medical

Expenditures by Category	FY2018 Actual	FY2019 Actual	FY2020 Budget	FY2020 Estimate	FY2021 Budget	Pct Chg
Personal Services	\$25,964,877	\$29,092,827	\$32,685,597	\$32,766,340	\$33,357,537	2.06%
Contractual Services	\$4,755,341	\$4,684,632	\$4,888,314	\$4,695,496	\$4,823,609	-1.32%
Commodities	\$874,801	\$1,912,543	\$1,008,883	\$1,015,844	\$719,159	-28.72%
Capital Outlay	\$0	\$625,976	\$30,000	\$30,000	\$40,000	33.33%
Total Expenditures	\$31,595,019	\$36,315,978	\$38,612,794	\$38,507,680	\$38,940,305	0.85%

Expenditures by Division	FY2018 Actual	FY2019 Actual	FY2020 Budget	FY2020 Estimate	FY2021 Budget	Pct Chg
Fire Admin	\$1,063,236	\$1,188,662	\$1,457,897	\$1,457,897	\$1,456,575	-0.09%
Fire Prevention	\$1,116,982	\$1,060,608	\$1,176,289	\$1,176,289	\$1,180,991	0.40%
Fire Support Services	\$998,106	\$1,030,426	\$901,350	\$900,450	\$1,021,033	13.28%
Emergency Medical Services	\$800,570	\$1,551,108	\$955,755	\$923,475	\$1,093,887	14.45%
Fire Training	\$480,028	\$406,644	\$516,843	\$516,835	\$532,185	2.97%
Emergency Management	\$197,768	\$236,233	\$254,222	\$254,071	\$257,979	1.48%
Fire Operations	\$25,062,286	\$27,943,875	\$27,779,924	\$27,779,760	\$28,163,827	1.38%
Ambulance Operations	\$1,781,717	\$2,814,707	\$5,287,995	\$5,287,084	\$5,212,828	-1.42%
Homeland Security Grant	\$73,926	\$66,290	\$86,519	\$86,519	\$0	-100.00%
Community Paramedicine IGA	\$0	\$0	\$175,000	\$110,000	\$0	-100.00%
Vol Firefighter Pension Trust	\$20,400	\$17,425	\$21,000	\$15,300	\$21,000	0.00%
Total Expenditures	\$31,595,019	\$36,315,978	\$38,612,794	\$38,507,680	\$38,940,305	0.85%

Staffing by Division	FY2018 Actual	FY2019 Actual	FY2020 Budget	FY2020 Estimate	FY2021 Budget	Pct Chg
Fire Admin	7.00	8.00	8.00	8.00	8.00	0.00%
Fire Prevention	8.00	8.00	8.00	8.00	8.00	0.00%
Fire Support Services	4.00	4.00	4.00	4.00	4.00	0.00%
Emergency Medical Services	3.00	3.00	3.00	3.00	3.00	0.00%
Fire Training	1.00	1.00	1.00	1.00	1.00	0.00%
Emergency Management	0.50	1.00	1.00	1.00	1.00	0.00%
Fire Operations	155.00	155.00	155.00	155.00	155.00	0.00%
Ambulance Operations	16.00	32.00	40.00	40.00	40.00	0.00%
Total Staffing	194.50	212.00	220.00	220.00	220.00	0.00%



DEPARTMENT MISSION

The Peoria Fire-Medical Department is committed to protecting and caring for our neighbors, our guests and each other while maintaining the communities trust and respect through superior life safety services.

DEPARTMENT DESCRIPTION

The City of Peoria's Fire-Medical Department provides paramedic-level emergency medical care, fire suppression, hazardous materials response and mitigation, technical rescue, fire inspections and investigations, fire-related public education, emergency management and preparedness, and emergency medical transportation services. All services are delivered by the men and women of the Peoria Fire-Medical Department, and in cooperation with our local, regional and statewide partners. The department is staffed by 220 personnel and operates eight fire stations throughout the city, including a station at Lake Pleasant.

The Fire-Medical Department consists of eight divisions: Administration, Support Services, Operations, Training, Fire Prevention/Community Involvement, Emergency Management, Emergency Medical Services, and Emergency Medical Transportation Services. Each division maintains a budget, performance measures, and is overseen by a Deputy Fire Chief who reports directly to the Fire Chief.

Funding comes from the general fund, impact fees, grants and Capital Improvement Projects.

<https://www.peoriaaz.gov/government/departments/fire-medical>

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department.



ORGANIZATIONAL CHART





Administration and Support Services

PURPOSE

The Peoria Fire-Medical Department's Administration and Support Services Divisions provide overall leadership and support to the department including strategic planning, budget/financial management, grant administration, personnel and payroll, contract administration, fire station and equipment maintenance/repair, computer-aided dispatch coordination, fire fleet maintenance/repair and purchasing in order to ensure the efficient daily operations of the Fire-Medical Department.

ACCOMPLISHMENTS

- Established a new Employee Wellness Program for Firefighters to support mental and physical wellbeing
- Renewed a ten-year lease agreement for Fire Station 199 at Lake Pleasant
- Accepted two federal grants from the Arizona Department of Homeland Security to support special operations teams
- Capital Improvement Project replaced entire inventory of radio communication equipment for the department
- Renovated Fire Station 193 to add an apparatus bay and fitness room to accommodate an ambulance
- Two sets of PPE issued to every sworn member as part of cancer prevention
- Decon policy and training completed
- New fleet/equipment tracking software

INITIATIVES

- Replace the outdated records management system with a web-based solution
- Perform the required self-assessment to retain accredited status through the Center for Public Safety Excellence
- Renovate Fire Station 192 to accommodate additional staff and apparatus
- Fire Station 195 addition of training room, bunk rooms and apparatus bay
- Procurement process to replace all firefighter Self-Contained Breathing Apparatus
- Replace the current Fire Boat with a bigger, more durable boat configured to optimize patient rescue and treatment
- Capital Improvement Project to increase the connectivity to the Fire Support Services Building
- Begin data analysis for the placement of next fire station
- Replacement of a frontline Fire Truck

BUDGET NOTES

The administration/support services divisions received a \$100,000 one-time funding supplemental process to replace the department's records management system and a \$150,000 one-time supplemental to upgrade the support service building's connectivity and the City's network.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
Ensure operations fleet is in service 98% of total service hours annually.	98.5%	97.9%	98%	>98%



PURPOSE

The Peoria Fire-Medical Department's Operations and Training Divisions provide fire protection, technical rescue, hazardous material emergency responses and fire/rescue boat operations. The Operations Division currently staffs seven front-line fire engines, three reserve fire engines, two ladder trucks with fire support and technical rescue capabilities (i.e. swift water, trench, confined space and high angle rescue), two ladder tenders, one technical rescue support truck, two types of brush trucks, one hazardous materials technical rescue truck, two Battalion Command vehicles, one fireboat, and one 6x6 Utility Terrain Vehicle. The divisions are responsible for the coordination of fire suppression and rescue training, employee professional development and continuing education, in addition to supervisory and managerial development to all field personnel.

ACCOMPLISHMENTS

- Completed a grant proposal and received a grant for a Hazardous Materials incident response robot
- Fire incident simulation studio was created and the new training has been very successful

INITIATIVES

- Replace the current Fire Boat with a bigger, more durable boat for better patient care and firefighting capabilities
- Implement a new process of tracking training hours in the current software to better assess training needs
- Research new and improved firefighter helmets
- Research new training for response to battery storage facilities

BUDGET NOTES

The divisions used existing budget to create a new and innovative way to train firefighters with a simulation software.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
Total response time of 1st arriving unit for fire suppression incident is 7:00 minutes or less from time of call 90% of the time	84%	80%	82%	90%
ISO Standards require 220 hours of training in multiple disciplines.	N/A	100%	100%	100%



Fire Prevention and Emergency Management

PURPOSE

The Peoria Fire-Medical Department's Fire Prevention and Emergency Management divisions provide inspection services, plan review, issuance of permits, fire code enforcement, fire cause investigations, internal safety investigations, and citizen safety programs. The divisions direct emergency preparedness, homeland security programming, maintaining contracts with Maricopa County and the State in the area of Emergency Management, conducting yearly emergency drills with City staff to improve citywide preparedness, maintaining mandatory National Incident Management System (NIMS) training records for all employees, as well as providing workplace safety training and review for City staff.

ACCOMPLISHMENTS

- Purchased a large format printer for converting building plans to digital
- Fire Inspectors have been present at all City Special events to do fire inspections and consult of fire safety
- Fire Crews are scheduled throughout the year to visit schools and teach fire safety, CPR and first aid
- Completed IGA with Maricopa County Department of Emergency Management

INITIATIVES

- Scan building plans to make an electronic historical record for fire inspection proposes
- Research the need for a juvenile firesetter program
- Train new fire inspectors on aspects of basic plan review
- Review and update the City's Emergency Operations Plan (EOP)

BUDGET NOTES

The Fire Prevention division was able to find and utilize existing budget to purchase a large format scanner to begin the project of scanning all paper copies of building plans.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
Inspect 100% of occupied businesses annually	79%	77%	80%	100%
Fire plan review average turnaround time (days)	9.14	10.75	10	10



Emergency Medical and Emergency Transportation

PURPOSE

The Peoria Fire-Medical Department's Emergency Medical and Emergency Transportation Services Divisions manage the emergency medical supply acquisition, emergency medical services training, maintaining certification requirements, emergency ambulance transportation coordination, the deployment of city-operated emergency ambulance services, and emergency ambulance transportation contracts with outside vendors. They also coordinate the response activities for the Low Acuity Response Unit, and the Community Paramedicine Program. The divisions are responsible for the operation of five full-time emergency response ambulances capable of transporting patients and the medical billing for all transported patients.

ACCOMPLISHMENTS

- Successfully launched a fifth ambulance into service and hired seven firefighters to operate
- Hired a billing specialist and administrative assistant to support ambulance operations
- Became a participating partner in the Electronic Health Information Exchange (HIE)

- Received a grant to be the administrator of a community paramedicine program in conjunction with other municipal fire departments
- Seven firefighters completed paramedic school

INITIATIVES

- Medical Supply Dispensing Machines at seven (7) Fire Stations for inventory control and tracking without the need for additional staff hours
- Analyze the need for an additional ambulance and billing staff
- Send billing staff to ambulance coder certificate course

BUDGET NOTES

The divisions' budgets increased by 1.6% to support the operation of a fifth ambulance.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
Total travel time of an ambulance is less than 10:00 minutes from time of call 90% of the time	84%	89%	90%	90%
Accounts Receivable Net Collection Percentage	N/A	79.8%	80%	80%

Operating Budget Summary

Human Resources

Expenditures by Category	FY2018 Actual	FY2019 Actual	FY2020 Budget	FY2020 Estimate	FY2021 Budget	Pct Chg
Personal Services	\$2,081,844	\$2,439,882	\$2,522,205	\$2,537,205	\$2,498,327	-0.95%
Contractual Services	\$20,465,603	\$22,174,603	\$24,023,588	\$22,029,881	\$24,799,034	3.23%
Commodities	\$94,591	\$61,909	\$80,103	\$76,353	\$90,703	13.23%
Total Expenditures	\$22,642,037	\$24,676,395	\$26,625,896	\$24,643,439	\$27,388,064	2.86%

Expenditures by Division	FY2018 Actual	FY2019 Actual	FY2020 Budget	FY2020 Estimate	FY2021 Budget	Pct Chg
Human Resources	\$2,311,285	\$3,390,850	\$3,737,998	\$3,637,998	\$3,780,383	1.13%
Training	\$396,414	\$0	\$0	\$0	\$0	NA
Workers Compensation Self-Insurance	\$1,790,942	\$2,957,803	\$2,284,750	\$2,241,856	\$2,630,000	15.11%
Employee Benefits - Health	\$16,996,098	\$17,183,819	\$19,365,148	\$17,715,066	\$19,699,681	1.73%
Employee Benefits - Dental/Vision	\$1,135,251	\$1,139,339	\$1,235,000	\$1,045,519	\$1,275,000	3.24%
Employee Event Fund	\$2,975	\$3,000	\$3,000	\$3,000	\$3,000	0.00%
Employee Wellness Prg	\$9,072	\$1,583	\$0	\$0	\$0	NA
Total Expenditures	\$22,642,037	\$24,676,395	\$26,625,896	\$24,643,439	\$27,388,064	2.86%

Staffing by Division	FY2018 Actual	FY2019 Actual	FY2020 Budget	FY2020 Estimate	FY2021 Budget	Pct Chg
Human Resources	19.00	20.50	21.50	21.50	21.50	0.00%
Training	1.00	0.00	0.00	0.00	0.00	NA
Total Staffing	20.00	20.50	21.50	21.50	21.50	0.00%



DEPARTMENT MISSION

Supporting Superior Public Service through people!

DEPARTMENT DESCRIPTION

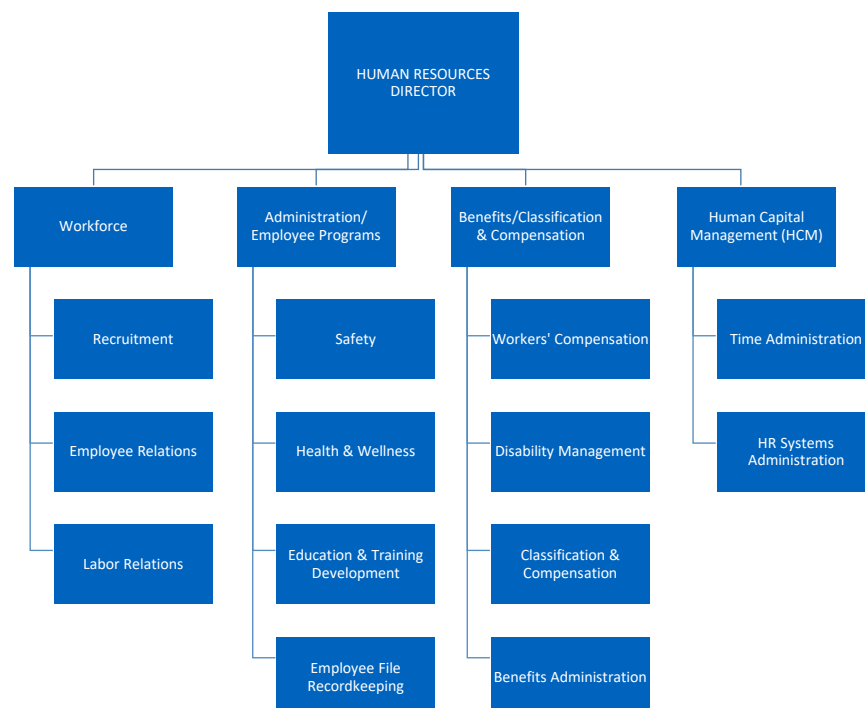
The City of Peoria Human Resources Department, through strategic partnerships and collaboration, recruits, develops and retains a high performing and diverse workforce. Human Resources fosters a healthy, safe, and productive work environment in order to maximize individual and organizational potential and position the City of Peoria as an employer of choice and support City employees in providing Superior Public Service.

<https://www.peoriaaz.gov/government/departments/human-resources>

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



ORGANIZATIONAL CHART





PURPOSE

The City of Peoria Human Resources department is a business partner, working collaboratively with all other city departments. We are focused on delivering high quality customer service with collaboration, compassion and commitment. We seek to provide Superior Public Service in benefits and compensation programs, recruitment, training, employee and labor relations, safety and employee development.

ACCOMPLISHMENTS

- Implemented ADP Vantage Human Capital System for Time, Benefits, Recruitment and Human Resources
- Selected a third party administrator to provide Workers' Compensation claims management and Nurse Triage services to the City of Peoria workforce
- Held 41 wellness events (screenings, seminars, flu clinics, etc.)
- Received Platinum level of the Healthy Arizona Worksites Program (HAWP) for the third year in a row
- Implemented in-person blood pressure screenings and health coaching
- Updated the leadership development programs
- Successfully negotiated a three year Memorandum of Understanding for Firefighters (PFFA Local 493) in effect through June 30, 2023
- Developed a partnership with the SkillBridge program allowing the City of Peoria to offer opportunities for veterans transitioning from military to civilian life. Three veterans were placed in the program in year one.

INITIATIVES

- Evaluate available benefit offerings to expand options provided to employees, including voluntary benefits and services
- Finalize the review and update of all Personnel Administrative Regulations (PARs)
- Completion of the Public Entity Partnership Program (PEPP) with ADOSH
- Receive Platinum level of the Healthy Arizona Worksites Program (HAWP) for the fourth year in a row
- Apply for the Voluntary Protection Program (VPP) with ADOSH
- Implement the Extended Onboarding program to all departments, offering check-ins with new employees from a member of the recruiting team at least twice during the first year of employment
- Develop a tracking and reporting system for discipline, grievance, and investigation procedures



Human Resources

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
Percentage of new hires and competitively selected probationary employees that pass probation	86%	91%	91%	90%
Percent of employees that voluntarily leave and would recommend the city as a place of employment	97%	97%	97%	98%
Number of in-person learning opportunities provided to employees*		113	78	80

*New measure in FY19

Operating Budget Summary

Information Technology

Expenditures by Category	FY2018 Actual	FY2019 Actual	FY2020 Budget	FY2020 Estimate	FY2021 Budget	Pct Chg
Personal Services	\$4,075,885	\$4,000,986	\$5,158,095	\$5,153,595	\$5,390,823	4.51%
Contractual Services	\$4,486,831	\$4,488,212	\$5,719,196	\$5,286,910	\$5,617,736	-1.77%
Commodities	\$683,366	\$682,418	\$1,268,390	\$1,279,582	\$718,295	-43.37%
Capital Outlay	\$635,048	\$1,157,415	\$2,679,309	\$2,604,918	\$1,426,700	-46.75%
Total Expenditures	\$9,881,131	\$10,329,031	\$14,824,990	\$14,325,005	\$13,153,554	-11.27%

Expenditures by Division	FY2018 Actual	FY2019 Actual	FY2020 Budget	FY2020 Estimate	FY2021 Budget	Pct Chg
IT Operations	\$8,065,230	\$7,758,647	\$10,321,665	\$9,953,721	\$10,230,574	-0.88%
Radio System Operations	\$829,989	\$971,197	\$1,000,180	\$991,714	\$947,807	-5.24%
Res For System Comp Eqt	\$462,657	\$701,905	\$2,298,793	\$2,254,793	\$1,426,000	-37.97%
Res For Personal Comp Eqt	\$337,189	\$384,508	\$488,568	\$488,568	\$446,173	-8.68%
IT Projects	\$186,066	\$512,775	\$715,784	\$636,209	\$103,000	-85.61%
Total Expenditures	\$9,881,131	\$10,329,031	\$14,824,990	\$14,325,005	\$13,153,554	-11.27%

Staffing by Division	FY2018 Actual	FY2019 Actual	FY2020 Budget	FY2020 Estimate	FY2021 Budget	Pct Chg
IT Operations	40.00	40.00	41.00	41.00	42.00	2.44%
Radio System Operations	2.00	2.00	2.00	2.00	2.00	0.00%
Total Staffing	42.00	42.00	43.00	43.00	44.00	2.33%



INFORMATION TECHNOLOGY

DEPARTMENT MISSION

To provide high quality, reliable and secure technology services with a focus on innovation, fiscal responsibility and exceptional customer service.

DEPARTMENT DESCRIPTION

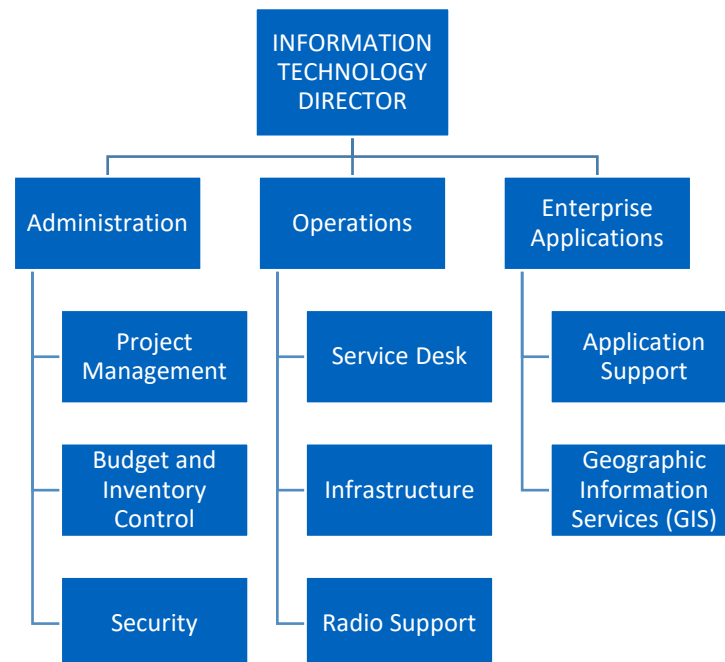
The City of Peoria's Information Technology Departments provides technology support and resources to all City departments. The Information Technology Department provides citywide technical support to executive management in support of the Council's goals, provides professional, technical support to all city departments, and provides exemplary service to the customers and citizens of the City.

Funding comes from internal service charges.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



ORGANIZATIONAL CHART





PURPOSE

To provide leadership and operational support for the Information Technology Department while also providing project management to city departments for all technology driven initiatives.

ACCOMPLISHMENTS

- Tracked and maintained licensing for all desktops and servers during upgrades of both platforms
- Coordinated the purchase of the Microsoft Enterprise Agreement allowing the City to move to Office365
- Managed multiple high profile projects to completion for several city departments. Projects such as ADP, PerfectMind and the Tyler New World upgrade
- Completed the process analysis and improvement for Project Management within IT
- Maintained a strong security posture on all systems and applications, including ACJIS certification and PCI compliance

INITIATIVES

- Evaluate all licensing and propose improvements to purchasing and tracking
- Participate in the implementation of a new inventory tracking system
- Identify opportunities for Lean improvements, specifically driving towards paperless processes
- Continue providing professional project management to city departments
- Perform an internal process review to improve the flow of work throughout Information Technology
- Address all compensating controls within our PCI-RO
- Disaster recovery simulation.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
Adherence to budgeted expenses*			98%	100%
Cost Optimization*			95%	98%
Security Compliance – Identify security best practices for the City of Peoria, document and disseminate*			98%	100%

*New measure in FY20

PURPOSE

To provide operational services including service desk support, network infrastructure, engineering, systems administration and radio support.

ACCOMPLISHMENTS

- Upgraded network infrastructure hardware at key sites throughout the city
- Upgraded over 100 servers from an end of life operating system to a newer, supported version
- Upgraded 1,400 PCs and laptops from an end of life operating system to a newer, supported version
- Improved the design and architecture of both the network and server infrastructure, providing a more reliable and secure platform for city departments
- Maintained security and compliance on all infrastructure and personal computing devices

INITIATIVES

- Implement the Office365 solution for email, file storage and collaboration
- Evaluate and propose a new wireless architecture for key city buildings and locations
- Implement a new management suite of software allowing for more automated processes in inventory, desktop management and license tracking

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
Ticket Handling Time – Tickets will meet SLA agreed upon response*			93%	95%
Backup and restore success rate – Backup rate and successful restore operations*			93%	95%
Service Desk Tier 1 Resolution Rate – Calls are resolved at the Tier 1 level*			93%	98%
Security Compliance Rate – All infrastructure is compliant with identified security best practices*			95%	100%

*New measure in FY20



Enterprise Applications

PURPOSE

To provide enterprise application support including GIS support for all city departments. Enterprise applications include services such as financials, payroll, permitting, work order and asset management, electronic document management; and systems for individual departments including library, utility billing, cashiering, sales tax, and utilities systems.

ACCOMPLISHMENTS

- Upgraded operating system and SQL for multiple applications to maintain compliancy
- Application upgrades successfully completed for several systems
- Assisted in the automation of manual processes within applications and interfaces, improving the functionality of systems for end users
- Completed multiple public facing web apps for GIS related information and needs

INITIATIVES

- Establish an application portfolio for all applications supported by IT
- Consolidate database instances throughout the environment
- Establish a development environment for all applications in production and maintain these environments in tandem with production
- Working with departments, create maintenance calendars for all Tier 1 and Tier 2 applications
- Analyze and propose solution for known and unknown Access databases throughout the environment

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
Problem Resolution Rate – Problems are identified and resolved with either a full resolution or known workaround*			93%	95%
Preventive Maintenance Backlog – Identify and maintain a preventive maintenance process for all supported applications*			Tier 1 completion	Tier 1 & 2 completion
Security Compliance Rate – All applications are compliant with identified security best practices*			95%	100%

*New measure in FY20

Operating Budget Summary

Leadership and Management

Expenditures by Category	FY2018 Actual	FY2019 Actual	FY2020 Budget	FY2020 Estimate	FY2021 Budget	Pct Chg
Personal Services	\$2,740,008	\$2,918,988	\$3,131,665	\$3,131,215	\$3,412,580	8.97%
Contractual Services	\$447,411	\$766,262	\$1,044,986	\$1,047,737	\$575,045	-44.97%
Commodities	\$16,767	\$32,981	\$21,417	\$22,976	\$21,295	-0.57%
Total Expenditures	\$3,204,185	\$3,718,231	\$4,198,068	\$4,201,928	\$4,008,920	-4.51%

Expenditures by Division	FY2018 Actual	FY2019 Actual	FY2020 Budget	FY2020 Estimate	FY2021 Budget	Pct Chg
City Manager's Office	\$2,533,686	\$2,548,038	\$2,765,754	\$2,746,145	\$2,989,909	8.10%
Governmental Affairs	\$458,681	\$471,294	\$557,310	\$557,310	\$531,735	-4.59%
Office of Sustainability	\$211,818	\$54,730	\$0	\$23,469	\$0	NA
Office of Real Estate Development	\$0	\$644,169	\$875,004	\$875,004	\$487,276	-44.31%
Total Expenditures	\$3,204,185	\$3,718,231	\$4,198,068	\$4,201,928	\$4,008,920	-4.51%

Staffing by Division	FY2018 Actual	FY2019 Actual	FY2020 Budget	FY2020 Estimate	FY2021 Budget	Pct Chg
City Manager's Office	15.00	15.00	15.00	15.00	15.00	0.00%
Governmental Affairs	2.00	2.00	2.00	2.00	2.00	0.00%
Office of Sustainability	1.00	0.00	0.00	0.00	0.00	NA
Office of Real Estate Development	0.00	2.00	2.00	2.00	2.00	0.00%
Total Staffing	18.00	19.00	19.00	19.00	19.00	0.00%



LEADERSHIP AND MANAGEMENT

DEPARTMENT MISSION

To support the Council Goals through leading and coordinating internal and external services; local, regional and national coalition building; and advocacy on behalf of the City.

DEPARTMENT DESCRIPTION

The Leadership and Management Department implements Council priorities and provides management direction and leadership of the organization in a fair, transparent and accountable manner. The office aligns municipal service delivery with community needs, council priorities and organizational goals.

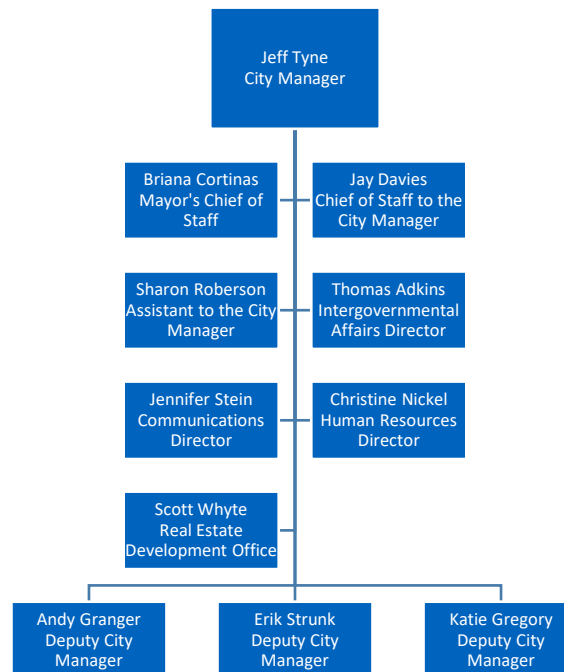
The Leadership and Management Department advances community relations and civic engagement through effective and frequent communication with our citizens. Earning and maintaining the trust and confidence of those we serve is critical to our ability to perform our jobs effectively. The Leadership and Management Department is a leader in ethical organizational behavior through adopting and modeling the City Employee's Code of Ethics.

<https://www.peoriaaz.gov/government/departments/city-manager>

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



ORGANIZATIONAL CHART





PURPOSE

To implement and support Council priorities and provide management direction and leadership of the organization in a fair, transparent and accountable manner. The office aligns municipal service delivery with community needs, council priorities and organizational goals.

ACCOMPLISHMENTS

- Professional credentialing of all eligible departments
- Partnership with Arizona State University's School of Sustainability for Project Cities initiative
- Led strategic cross-functional teams to engage internal stakeholders in advancing key Council priorities and livability initiatives

INITIATIVES

- Continue to lead economic development efforts to revitalize Old Town, P83 and the Vistancia Commercial Core
- Continue to work with Arizona State University and the School of Sustainability to complete Project Cities initiative
- Support Charter Review Process and coordinate placement of amendments on General Ballot for voter approval
- Lead Census 2020 efforts and outreach in hard-to-count areas of the City
- Lead coordinated regional planning and policy development efforts for Proposition 400 Extension

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
Professional credentialing of all eligible departments	4	4	4	4
Meet community needs, council priorities and organizational goals through efficient and effective service delivery. Measured through % of citizen inquiries responded to or acted upon within two business days	98%	98%	99%	100%
Recognition of budget excellence by Government Finance Officers Association - Receive GFOA Distinguished Budget Award	Yes	Yes	Yes	Yes



PURPOSE

To create new development opportunities on strategic sites throughout the City to achieve the goals identified in the Council-adopted Economic Development Implementation Strategy (EDIS II). The target sites become ready for development through land acquisition, pre-development work, and the creation of development programs.

ACCOMPLISHMENTS

- Completed the Old Town Conceptual Design
- Created a new master land use plan for Peoria Place
- Assisted Planning in updates to the Zoning Ordinance and Design Review Manual

INITIATIVES

- Creation of new development opportunities in Peoria Place, Old Town, NEC 303/LPP, NWC 303/LPP, Deer Valley/LPP and 303/Happy Valley
- Lead efforts to acquire land, amend entitlements and complete design concepts
- Complete PAD amendments for CoreWest and Skunk Creek properties



Office of Real Estate Development

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
Land Acquisition - Acquiring properties for development opportunities, to support economic development	Skunk Creek	Napa Building	None	Properties in Old Town (Aparicio, Washington block remainder; key shop; car wash; remainder parcel for 83 rd Ave realignment; 91 st Ave/Olive; Smitty's
Due diligence work completed on key development parcels - Creation of new development opportunities	N/A	Peoria Place	ASLD Parcels (4)	Development program; conceptual land use/site plan for 130+/- acres near Grand/Olive
Entitlements/Amendments – Create/amend existing zoning/PADs to reflect desired development	N/A	Draft Zoning Ordinance & Design Review Manual Updates	Peoria Place PAD Amend; completion of the Zoning Ordinance & Design Review Manual Updates	Skunk Creek PAD Amendment; CoreWest PAD
Creation of development and design concepts for targeted areas – Completion of Design Concepts	N/A	Old Town	OTDC	Grand Avenue Corridor

Operating Budget Summary

Mayor and Council

Expenditures by Category	FY2018 Actual	FY2019 Actual	FY2020 Budget	FY2020 Estimate	FY2021 Budget	Pct Chg
Personal Services	\$318,807	\$388,215	\$448,825	\$448,825	\$411,046	-8.42%
Contractual Services	\$338,052	\$346,427	\$353,452	\$329,316	\$363,324	2.79%
Commodities	\$12,322	\$16,162	\$11,325	\$7,279	\$11,325	0.00%
Total Expenditures	\$669,181	\$750,803	\$813,602	\$785,420	\$785,695	-3.43%

Expenditures by Division	FY2018 Actual	FY2019 Actual	FY2020 Budget	FY2020 Estimate	FY2021 Budget	Pct Chg
Mayor & City Council	\$669,181	\$750,803	\$813,602	\$785,420	\$785,695	-3.43%
Total Expenditures	\$669,181	\$750,803	\$813,602	\$785,420	\$785,695	-3.43%

DEPARTMENT MISSION

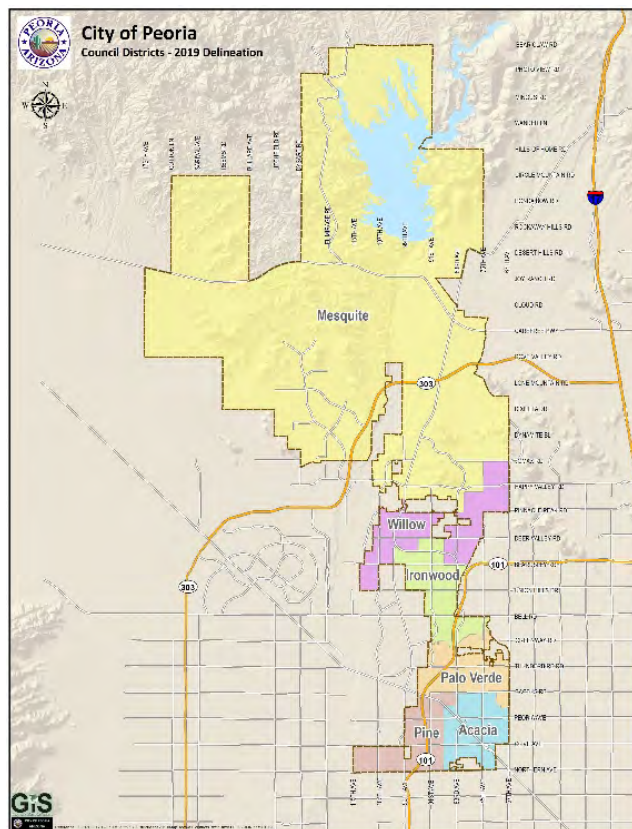
To serve the residents of Peoria by promoting the community's future, creating a positive community legacy and striving for economic viability and sustainability through actions that serve the best interests of the public.

DEPARTMENT DESCRIPTION

The City of Peoria is a council-manager form of government. The City Council sets city policy and direction, while the city manager is responsible for the day-to-day operations of the city. Peoria's mayor is elected to four-year terms to serve the community "at large," while each of the six council members is elected to four-year terms in specific geographic districts.

The City Council is responsible for the legislative function of the municipality such as establishing policy, passing local ordinances, voting appropriations, and developing an overall vision for the community. Livability initiatives driven by City Council include: Superior Public Safety; Smart Growth; Economic Prosperity; Arts, Culture and Recreational Enrichment; Integrated Transportation; Healthy Neighborhoods; and Superior Public Services.

<https://www.peoriaaz.gov/government/mayor-and-city-council>



Operating Budget Summary

Municipal Court

Expenditures by Category	FY2018 Actual	FY2019 Actual	FY2020 Budget	FY2020 Estimate	FY2021 Budget	Pct Chg
Personal Services	\$1,650,529	\$1,789,150	\$1,938,513	\$1,936,963	\$1,829,914	-5.60%
Contractual Services	\$484,849	\$485,101	\$529,548	\$535,045	\$519,924	-1.82%
Commodities	\$24,067	\$20,545	\$24,680	\$20,733	\$24,680	0.00%
Total Expenditures	\$2,159,445	\$2,294,796	\$2,492,741	\$2,492,741	\$2,374,518	-4.74%

Expenditures by Division	FY2018 Actual	FY2019 Actual	FY2020 Budget	FY2020 Estimate	FY2021 Budget	Pct Chg
Municipal Court	\$1,928,747	\$2,086,606	\$2,236,090	\$2,236,090	\$2,275,532	1.76%
Ftg Trust Fund (Court)	\$0	\$0	\$24,700	\$24,700	\$0	-100.00%
Municipal Court Enhancement Fd	\$230,698	\$208,190	\$231,951	\$231,951	\$98,986	-57.32%
Total Expenditures	\$2,159,445	\$2,294,796	\$2,492,741	\$2,492,741	\$2,374,518	-4.74%

Staffing by Division	FY2018 Actual	FY2019 Actual	FY2020 Budget	FY2020 Estimate	FY2021 Budget	Pct Chg
Municipal Court	20.00	20.00	20.00	20.00	20.45	2.25%
Municipal Court Enhancement Fd	0.90	0.90	0.90	0.90	0.45	-50.00%
Total Staffing	20.90	20.90	20.90	20.90	20.90	0.00%



MUNICIPAL COURT MISSION

To ensure the prompt and fair adjudication of all cases and instill public confidence in the Courts through transparency, accessibility, communication and education.

DEPARTMENT DESCRIPTION

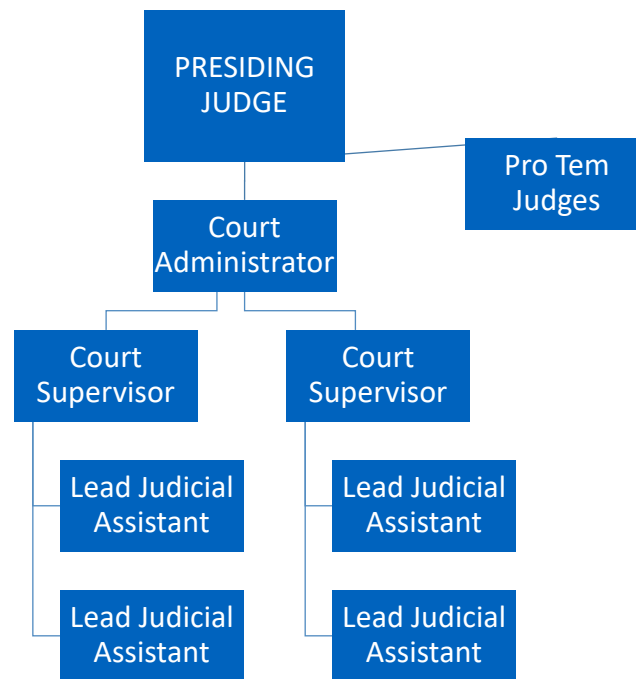
The City Court is dedicated to providing the community with an independent judiciary, which serves the public by the fair and impartial administration of justice.

<https://www.peoriaaz.gov/government/departments/city-court>

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



ORGANIZATIONAL CHART





PURPOSE

To promote and preserve the rule of law and protection of citizen rights by providing a fair, independent, and impartial forum for the peaceful resolution of legal conflicts according to the law.

ACCOMPLISHMENTS

- Participation with Veterans Stand-Down & Veterans Stand-Up. Event designed to assist veterans that include addressing fines/warrants driver's license suspensions.
- Compliance with the standards and requirements set by Committee on Judicial Education summarized in the AZ Code of Judicial Administration Section 1-302, court staff must complete a minimum of 16 hours of continuing education per calendar year. Minimum number of COJET training hours required 336. Number of COJET hours completed is 423. Court staff received ETHICS, Computer Network, Active Shooter Awareness, Anti-Discrimination and Harassment as part of the required training.
- Entering final phase for the Court Security Standards adopted by Arizona Supreme Court Administrative Order 2017-015.

INITIATIVES

- Introduction to offsite cash payments project "Pay Near Me." Offsite Cash Payments (OCP) allow cash-preferred customers a secure and convenient method for paying court financial obligations without visiting the court.
- Linked directly to the Fair Justice Initiatives and the Supreme Court of Arizona's Strategic Agenda, the AOC is currently working on another project to improve access to justice through technology with online payment plans to allow customers convenience. Portal is for new payment agreements only; minimum down payment based on total balance; option to enroll in monthly automatic payments (credit card). Text reminders for payment due dates and missed payments.
- Legislation passed in the 2018 session to make changes to parts of the protective order process beginning January 1, 2020. AZPOINT is a technology project that supports implementation of the revised statutes. AZPOINT has three components—a petition portal, a clerk portal, and a service portal. Court working with AOC with installing public PC's in the lobby for accessibility.

LIVE PEORIA These icons indicate the Live Peoria goals addressed within the department

PERFORMANCE MEASURES	     			
	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
% of cases with customer service complaints	<1%	<1%	<1%	<1%
% of cases adjudicated (Cases closed/Cases opened)	126%	131%	130%	128%*
% of cases referred to judicial commission	0%	0%	0%	0%
% of qualified cases receiving court appointed counsel	100%	100%	100%	100%
% of qualified cases receiving interpreter services for foreign languages and sign language	100%	100%	100%	100%
% of timely disbursements for bond refunds, restitution orders, fees to other government agencies and payment for services to vendors and jurors	100%	100%	100%	100%

Operating Budget Summary

Neighborhood & Human Services

Expenditures by Category	FY2018 Actual	FY2019 Actual	FY2020 Budget	FY2020 Estimate	FY2021 Budget	Pct Chg
Personal Services	\$7,408,605	\$6,015,418	\$6,710,337	\$6,721,613	\$6,959,914	3.72%
Contractual Services	\$4,303,074	\$3,825,424	\$6,753,910	\$5,660,749	\$6,336,451	-6.18%
Commodities	\$563,556	\$545,307	\$701,693	\$707,342	\$615,170	-12.33%
Capital Outlay	\$1,083,814	\$820,488	\$1,157,787	\$1,157,787	\$212,020	-81.69%
Total Expenditures	\$13,359,049	\$11,206,637	\$15,323,727	\$14,247,491	\$14,123,555	-7.83%

Expenditures by Division	FY2018 Actual	FY2019 Actual	FY2020 Budget	FY2020 Estimate	FY2021 Budget	Pct Chg
Arts Commission	\$59,354	\$116,405	\$130,471	\$130,471	\$180,563	38.39%
Peoria Center for Performing Arts	\$491,159	\$417,793	\$519,235	\$538,135	\$554,201	6.73%
Percent For The Arts	\$1,309,193	\$629,147	\$1,648,349	\$1,587,349	\$539,612	-67.26%
Code Compliance	\$1,827,910	\$1,054,225	\$1,143,600	\$1,143,600	\$1,078,535	-5.69%
Community Assistance	\$957,953	\$691,223	\$1,261,682	\$1,197,432	\$1,205,541	-4.45%
Community Engagement	\$0	\$0	\$0	\$0	\$387,806	NA
NHS Administration	\$1,540,741	\$985,076	\$904,840	\$891,454	\$681,813	-24.65%
Am/Pm Program	\$1,712,877	\$1,770,331	\$2,004,945	\$2,004,945	\$2,062,577	2.87%
Little Learners Program	\$402,875	\$387,601	\$423,253	\$423,253	\$425,245	0.47%
Summer Recreation Program	\$353,397	\$302,961	\$459,505	\$425,241	\$424,951	-7.52%
Summer Camp Program	\$728,575	\$825,111	\$853,648	\$887,912	\$917,846	7.52%
Active Adult Program	\$184,020	\$188,623	\$209,129	\$208,315	\$211,080	0.93%
Adaptive Recreation Program	\$181,336	\$203,519	\$187,680	\$186,806	\$187,255	-0.23%
Special Events Program	\$1,163,811	\$1,209,635	\$1,626,940	\$1,506,140	\$1,263,100	-22.36%
Teen Program	\$234,571	\$198,386	\$309,441	\$311,187	\$266,099	-14.01%
Community Center	\$976,183	\$973,531	\$1,017,371	\$1,021,187	\$1,096,326	7.76%
Home Grant	\$180,469	\$15,446	\$501,627	\$323,662	\$526,948	5.05%
Comm Dev Block Grant	\$485,254	\$729,700	\$1,483,470	\$821,525	\$1,493,551	0.68%
Neighborhood Stabilization Grant III	\$108,268	\$1,610	\$0	\$0	\$0	NA
Adult Day Prg Grant	\$461,104	\$506,313	\$638,541	\$638,877	\$620,506	-2.82%
Total Expenditures	\$13,359,049	\$11,206,637	\$15,323,727	\$14,247,491	\$14,123,555	-7.83%

Staffing by Division	FY2018 Actual	FY2019 Actual	FY2020 Budget	FY2020 Estimate	FY2021 Budget	Pct Chg
Arts Commission	0.50	0.95	0.95	1.16	1.16	22.11%
Peoria Center for Performing Arts	1.00	0.55	0.55	0.68	0.68	23.64%
Percent For The Arts	1.00	1.00	1.00	1.00	1.00	0.00%
Code Compliance	21.00	10.00	10.00	9.00	9.00	-10.00%
Community Assistance	5.08	4.80	4.80	4.80	4.80	0.00%
Community Engagement	0.00	0.00	0.00	2.00	2.00	NA
NHS Administration	13.50	3.00	4.00	3.00	3.00	-25.00%
Am/Pm Program	3.80	3.00	3.00	3.19	3.19	6.33%
Little Learners Program	2.10	2.35	2.35	2.23	2.23	-5.11%
Summer Recreation Program	0.30	0.55	0.55	0.52	0.52	-5.45%
Summer Camp Program	0.70	1.35	1.35	1.46	1.46	8.15%
Active Adult Program	1.05	1.05	1.05	1.09	1.09	3.81%

Operating Budget Summary

Neighborhood & Human Services

Adaptive Recreation Program	0.70	0.70	0.70	0.74	0.74	5.71%
Special Events Program	2.40	2.00	2.00	1.66	1.66	-17.00%
Teen Program	0.70	0.75	0.75	0.39	0.39	-48.00%
Community Center	3.00	3.00	3.00	3.13	3.13	4.33%
Comm Dev Block Grant	0.92	0.95	0.95	0.95	0.95	0.00%
Adult Day Prg Grant	6.25	7.25	7.25	7.25	7.25	0.00%
Total Staffing	64.00	43.25	44.25	44.25	44.25	0.00%



NEIGHBORHOOD & HUMAN SERVICES

DEPARTMENT MISSION

To improve the quality of life in Peoria by engaging residents, promoting safe and healthy neighborhoods and creating a sense of community and pride.

DEPARTMENT DESCRIPTION

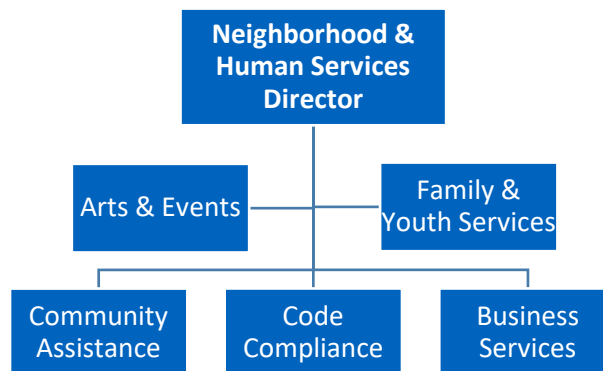
The City of Peoria's Neighborhood and Human Services Department provides residents and visitors alike with various citywide programs, including an array of youth programs, adaptive and active adult programming, city special events, arts and cultural experiences, code enforcement and community assistance. The operation and management of these areas are fulfilled by the divisions outlined below.

<https://www.peoriaaz.gov/government/departments/neighborhood-and-human-services>

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



ORGANIZATIONAL CHART





PURPOSE

To provide Peoria citizens with arts and cultural opportunities, special events and placemaking experiences, that educate, inform, enrich, inspire, and entertain, as well as enhance the quality of life in Peoria.

ACCOMPLISHMENTS

- Completed placemaking streetscape projects in Old Town: 1) Expansion of Decorative pots; 2) Intersection street painting
- Created regular placemaking programming in Old Town that started with “Music on the Plaza” and has grown to “Peoria’s 2nd Saturdays”
- Successfully implemented the temporary art program INFLUX and it is now in its second year
- Partnered with several new organizations to provide innovative community programming and events in Peoria, such as Vistancia JazzFest, Devour the World, Park West Farmer’s Market
- Integrated POGO transportation into major events
- Incorporated a Sensory Room at large events to be more inclusive to individuals with disabilities.

INITIATIVES

- Increase the exposure of the Arts Grants Program to bring new arts programs to Peoria
- Review ADA assessment for the PCPA and rank the priorities for facility updates
- Upgrade the level of entertainment/talent at events such as “All American Festival” and “Peoria Country Music Fest”
- Increase the opportunities to feature local talent and artists at events, such as the recurring monthly Peoria’s 2nd Saturdays.

BUDGET NOTES

- The Arts and Special Events Divisions have been combined into one and are reflected as such in this recap.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
Number of Special Events, including placemaking	44	67	40	60
Number of Special Event community applications	48	57	60	60
Total attendance at the Peoria Center for the Performing Arts	63,512	64,232	34,000	60,000
Public Art collection (large-scale)	21	25	27	28



Community Assistance Division

PURPOSE

The purpose of the Community Assistance Division is to provide programs and services to residents, neighborhood associations, and non-profit partners to enhance the quality of life in Peoria.

ACCOMPLISHMENTS

- Completed construction of the new Community Assistance Resource Center located within the City's Community Center
- Contracted with 19 non-profit agencies to provide on-site services at the Community Assistance Resource Center
- Awarded first place in the Best Neighborhood Program category at the National Neighborhoods USA Conference for the City's Neighborhood Pride Program
- Assisted 28,843 residents through local and federal grants.
- Received no findings, concerns or suggestions from the City's Single Audit review of HUD programs

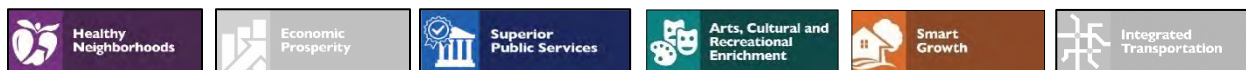
INITIATIVES

- Complete the Consolidated Plan, which guides the use of grant funds from the U.S. Department of Housing and Urban Development (HUD) for the five (5) year period FY21-FY25
- Initiate a Community Engagement Section to focus on community outreach and providing liaison assistance to traditional neighborhoods
- Create My Peoria Grants to assist traditional neighborhoods with small capital improvements and resident engagement
- Formalize homeless Point-in-Time (PIT) count procedures for the City, including inter-departmental responsibilities
- Procure services and oversee contracts for homeless navigation and outreach activities as well as shelter bed night services
- Partner with non-profit partners to provide direct services for residents at the Community Assistance Resource Center

BUDGET NOTES

Division 1000-0590 was created for the Community Engagement Section

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
Value of in-kind labor from volunteers providing services to residents through non-profit agencies or programs	\$3.89M	\$2.12M	\$1.72M	\$1.89M
Maintain timely expenditure of HUD grant funds by ensuring less than 1.5 times the current grant allocation is undisbursed in the City's line of credit with the U.S. Treasury	.58	.71	.70	<1.50
Residents served through Peoria SUPPORT program and non-profit partners at the Community Assistance Resource Center	N/A	N/A	1,400	1,600



PURPOSE

To provide meaningful leisure opportunities that sustain lifelong interests, introduce new activities, and increase socialization that enhances quality of life.

ACCOMPLISHMENTS

- The active adult program offered new outdoor recreation opportunities. This includes urban hikes and city scavenger hunts. Archery and Adult Kayak Exploration were also offered, successfully teaching the basic knowledge of these sports as well as important safety requirements.
- Increased usage of Silver Sneakers, Optum/Renew fitness, and Silver&Fit insurance fitness coverage. Over 125 individuals have taken advantage of these insurance programs.

INITIATIVES

- Introduce alternative and offsite classes to expand lifelong learning opportunities
- Collaborate with youth programs, as well as community organizations, to offer inclusive events, such as trips, dances, and special events

BUDGET NOTES

The Active Adult Program continues to meet budgeted projected expenses and cost recovery.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
Active adult participation	18,033	19,624	16,274	16,000
Customer Satisfaction - Above average/excellent	90%	91%	94%	95%



PURPOSE

The purpose of the Code Compliance Division is to implement the City's adopted ordinances and provide educational outreach by assisting communities to maintain safe and healthy neighborhoods.

ACCOMPLISHMENTS

- Opened 7,554 code cases
- Addressed 9,047 Code Violations
- Addressed 13 structures via enhanced abatement
- Completed 23 Special cleanup projects
- Completed three Code 101 training sessions for the community
- Created a link for the public to access, track and report violations directly to the Citizenserve program
- Participated in an Ad Hoc Council/Code Subcommittee for code amendments.
- Codified five sections of city code for administrative cleanup.

INITIATIVES

- Protect the public's health and safety in the neighborhoods by updating and keeping all city codes current
- Continue reviewing and improving processes to address the needs of the community through educational and outreach programs.
- Create ways to improve response times
- Create ways the public can easily access information concerning code issues
- Updating codes under the Ad Hoc Subcommittee for: accessory structures, food trucks and signage.

BUDGET NOTES

Continued focus on citywide property abatements and cleanup projects.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
% of code violation cases resolved through (CY):				
-Voluntary compliance	94%	97%	95%	95%
- Induced compliance judicial process	6%	3%	5%	5%



Family and Youth Services – AM/PM

PURPOSE

The AM/PM program is focused on providing a quality, enriching experience for participants by implementing a structured curriculum, excellent staff training and ongoing parent communication.

ACCOMPLISHMENTS

- Opened a new AM/PM site at Academy of Math and Science
- Restructured administrative support to assist in streamlining roles and responsibilities
- Developed champion teams to focus on marketing, communications, programming, training and culture building
- Ensured 100% of all AM/PM staff completed camp orientation training and additional topic specific monthly trainings.
- Increase champion team site visits to ensure program quality

INITIATIVES

- Develop and implement a first 30-day training program for all recreation leaders
- Provide culture-building events to enforce the Superior Public Service components
- Develop and implement programming objectives targeting educational, healthy and character enrichment curriculums
- Develop and implement a 12-month marketing and communication calendar to provide effective and timely messaging
- Explore a new accommodation process to better meet the needs of all youth
- Explore and develop the possibility of implementing a youth scholarship pilot program at a Title 1 school

BUDGET NOTES

This budget will continue to be evaluated as improvements and efficiencies are developed, and budget implementation will support the current initiatives. Due to the closure of programs for COVID-19, there will be a decrease in revenue and registrations will vary.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
Revenue will decrease	\$2,373,044	\$2,530,763	\$1,957,587	\$1,771,534
Registrations will vary	2,215	2,036	2,395	1,800



Family and Youth Services – Lil' Learners

PURPOSE

Little Learners preschool is focused on providing a warm, welcoming and engaging early childhood environment for youth to succeed and prepare for kindergarten.

ACCOMPLISHMENTS

- Completed the cement painting on the outside playground
- Ensured 100% of all preschool staff completed required trainings
- Reviewed ADA compliance report and have begun making updates and corrections to the facility.
- Developed a new absence policy for Lil' Learner participants to reduce various program costs, such as food, recreation supplies and trip admissions

INITIATIVES

- Implement the Youth Program Strategic Plan – Training, Communication, Culture Building and Programming
- Expand staff training hours to increase knowledge in Department of Health Services (DHS) and City policies to ensure program growth
- Continue to provide opportunities for quality programming with a variety of attendance options
- Develop and track Kindergarten readiness testing -- Delayed due to COVID-19 program closures and subsequent rehiring of staff.

BUDGET NOTES

This budget will continue to be evaluated to ensure that staffing and program costs are operating at a highly efficient level and supporting the current initiatives. Registration and revenue will decline due to the closing of programs during the COVID-19 pandemic.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
Revenue will vary	\$470,481	\$505,143	\$347,126	\$384,696
Registrations will vary	98	98	*80	80

*Part-time (PT) participant slots changed to full time. Some PT slots were 2 or 3 days a week, making it 1 time slot. Not all registered participants received childcare due to the COVID-19 pandemic.



Family and Youth Services – Summer Rec

PURPOSE

Summer Rec is focused on providing a safe, enriching and creative place for youth to grow, learn and develop friendships during the summer months.

ACCOMPLISHMENTS

- Adjusted operation hours to follow the PUSD normal school day (8am-3pm)
- Expanded STEM/STEAM enrichment opportunities through newly added on-site trips such as Limitless Learning and Building Bonanza
- Offered more variety for fieldtrips, providing new opportunities for youth
- Ensured 100% of all summer rec staff completed orientation training
- Developed and implemented an online Parent's Guide to provide communication for field trips
- Successfully implemented online registration

INITIATIVES

- Implement the Youth Program Strategic Plan – Training, Communication, Culture Building and Programming

BUDGET NOTES

This budget will continue to be evaluated to ensure that staffing and program costs are operating at a highly efficient level and supporting the initiatives. Due to program closures during COVID-19, revenue and registration will show a significant decrease.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
Revenue will vary	\$124,283	\$93,187	\$31,770	\$317,70
Registration will vary	823	585	185	185



Family and Youth Services – Summer Camp

PURPOSE

Summer Camp is focused on providing a safe, enriching and creative space for youth to grow, learn and develop friendships during the summer months.

ACCOMPLISHMENTS

- Expanded STEM/STEAM enrichment opportunities through newly added on-site trips such as Limitless Learning and Building Bonanza
- Exceeded revenue goal by 7%
- Ensured 100% of all summer camp staff completed orientation training
- Developed and implemented an online parent's guide to provide communication for field trips
- Successfully implemented online registration

INITIATIVES

- Implement Youth Program Strategic Plan – Training, Communication, Culture Building and Programming
- Expand staff training hours to increase knowledge in Department of Health Services (DHS) and City policies
- Develop and implement an enhanced STEM/STEAM programs at all Summer Camps
- Increase levels of parent communication by providing camp specific welcome letters weekly newsletter outlining upcoming activities

BUDGET NOTES

This budget will continue to be evaluated to ensure that staffing and program costs are operating at a highly efficient level and supporting the initiatives. Due to program closures during COVID-19, revenue and registration will show a significant decrease.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
*Revenue is anticipated to decrease	\$840,061	\$864,453	\$506,651	\$285,922
*Registrations are anticipated to vary	1,307	1,420	900	1,065

*Summer Camp operated normally in July and August of 2019 however, as of June 15, 2020, there will only be 3 sites with 54 participants (ratio of 1 to 9).



PURPOSE

The Adaptive Program recognizes that meaningful leisure activities can have a positive and often profound impact on the lives of persons with disabilities. Therefore, we are committed to providing a wide range of integrated and specialized activities.

ACCOMPLISHMENTS

- The Adaptive Time to Shine Theater Program saw rapid growth for the last production.
- Implementation of the Sensory Room at city signature special events enhanced the July 4, Halloween, and the Old Town Holiday Festival to make them more inclusive and accessible.
- Special Olympics sports opportunities expanded to include golf, bringing the total number of Special Olympics Sports offered to ten.
- Developed an outdoor Adventure Program, which includes archery, hiking, kayaking, and skiing.

INITIATIVES

- Research expansion of program to include those with physical disabilities.
- Develop a transition program for students exiting the school system and wanting to stay involved in Special Olympics programs in a community based setting.

BUDGET NOTES

FY20 budget will see a decline in attendance that will carry over to FY21 due to COVID-19 related protocols and guidelines implemented.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
% surveys rated above average to excellent	91%	96%	96%	96%
Participation	18,985	19,191	7,350	6,620

PURPOSE

The City of Peoria's Teen Program offers a variety of activities and events for teenagers and young adults. We specialize in creating activities that are engaging for teens and their friends, as well as the opportunity to meet new people.

ACCOMPLISHMENTS

- Collaborated with teen coordinators in neighboring cities to brainstorm and share resources and program information. This resulted in a successful trip to Snowbowl and the possibility of future activities.

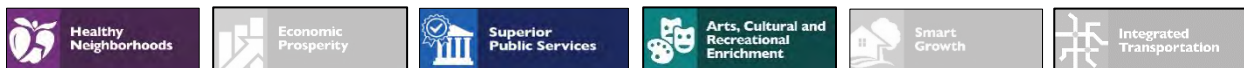
INITIATIVES

- Introduce alternative and offsite classes to expand lifelong learning opportunities.
- Bring together all the different divisions to market a collective, inclusive and diverse teen program.

BUDGET NOTES

The Teen program budget has remained steady and supports the current initiatives. The Teen program budget will see a decline this year due to the COVID-19 pandemic, less participation and registrations are anticipated.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
Decline in participation due to less participants, smaller group sizes	4,145	3,557	900	900
Maintain current programming	4	7	1	1



PURPOSE

The Community Center is a place for the community to meet and engage in social events, community meetings, and recreational activities for all ages and abilities. It provides valuable resources for the benefit of residents in need through the Community Assistance Resource Center and additional partnering agencies.

ACCOMPLISHMENTS

- Food distribution programs have expanded this year to include Phoenix Rescue Mission providing monthly food distribution on Saturday mornings.
- Eight community events were held at the Center this past year, highlighted by the Community Picnic.
- The Community Center has acquired multiple community partners that make special events and programs possible. Those partners include Sonic, Sky Zone, Axiom Church, Girl Scouts Cactus Pine, St Mary's Food Bank, and Heart Pantry.

INITIATIVES

- Increase marketing for rental opportunities.
- Expand summer programming for youth and teens. This is on hold until we resume programming.

BUDGET NOTES

The Community Center budget continues to be evolving with the addition of the Community Assistance Resource Center.

Due to temporary closure, facility rentals were suspended beginning the 3rd quarter, including all non-profits and private events. Food programs have seen an increase due to Covid-19 and it is anticipated that this will continue into FY21.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



Food Programs	FY19 Meals Provided	FY20 Meals Estimate	FY21 Meals Target
Congregate Meals	9,737	10,500	11,025
Home Delivered Meals	20,670	21,840	22,932
Thursday Brown Bag	7,848	8,400	8,400
Phoenix Rescue Mission	2,116	3,250	3,250
Kids Café/Summer Meal Programs	6,275	4,800	6,300
TOTAL	46,646	48,790	51,907

Healthy Neighborhoods	FY18 Actual	FY19 Actual	FY20 Estimate	FY21 Target
Family events	715	955	1,400	1,000



DES/DDD Contracted Adaptive Programs

PURPOSE

The City of Peoria has been a contracted provider for the Department of Economic Security, Division of Developmental Disabilities (DES/DDD) since 1987. Services offered include Day Treatment and Training Adults, summer and after school programs, recreation, volunteer work, life skills development and community integration. Services expanded in 2017 to include Group Supported Employment. All programs are overseen by a Certified Therapeutic Recreation Specialist.

ACCOMPLISHMENTS

Group Supported Employment launched a food cart business, Prickly Pete's Snack Cart. All members successfully obtained Food Handlers Cards, prepared fresh homemade goods, and learned valuable customer service skills.

In FY19, the City received from AZ Health Care Cost Containment System (AHCCCS) Value Based Purchasing data score of 93%. This indicates that Peoria is in the highest tier in prompt response to referrals and customer services to members registered in contracted programs and those seeking services.

INITIATIVES

- Expand summer program opportunities (once programming resumes)
- Increase job opportunities for Group Supported Employment.

BUDGET NOTES

DES/DDD contracted programs have historically been 100% cost recovery, however, FY20 brought unprecedented changes due to COVID-19. As revenue is based on the number of units billed for, the suspension of programs affected the cost recovery.

Revenue is based on DES/DDD's published reimbursement rate, which is contingent upon the Arizona State budget appropriations. Program was adjusted to different service delivery, worked with DDD to maintain billable hours and care for clients.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
Surveys rated above average to excellent	93%	99%	90%	90%
Growth will remain steady FY 20-21	354	372	250	250

Operating Budget Summary

Non-Departmental

Expenditures by Category	FY2018 Actual	FY2019 Actual	FY2020 Budget	FY2020 Estimate	FY2021 Budget	Pct Chg
Personal Services	\$1,578	\$0	\$0	\$0	\$0	NA
Contractual Services	\$4,253,162	\$3,854,771	\$5,264,937	\$5,247,216	\$4,160,018	-20.99%
Commodities	(\$85,399)	(\$82,861)	\$69,000	\$69,000	\$69,000	0.00%
Capital Outlay	\$364,116	\$4,263,968	\$1,487,857	\$575,534	\$2,553,542	71.63%
Total Expenditures	\$4,533,457	\$8,035,878	\$6,821,794	\$5,891,750	\$6,782,560	-0.58%

Expenditures by Division	FY2018 Actual	FY2019 Actual	FY2020 Budget	FY2020 Estimate	FY2021 Budget	Pct Chg
Non-Departmental	\$1,033,647	\$881,371	\$1,553,410	\$1,534,300	\$1,228,284	-20.93%
Half Cent Sales Tax	\$3,499,810	\$7,154,507	\$5,268,384	\$4,357,450	\$5,554,276	5.43%
Total Expenditures	\$4,533,457	\$8,035,878	\$6,821,794	\$5,891,750	\$6,782,560	-0.58%

Operating Budget Summary

Office of Communications

Expenditures by Category	FY2018 Actual	FY2019 Actual	FY2020 Budget	FY2020 Estimate	FY2021 Budget	Pct Chg
Personal Services	\$940,324	\$1,011,386	\$1,136,148	\$1,136,148	\$1,217,061	7.12%
Contractual Services	\$388,388	\$386,320	\$507,950	\$1,202,468	\$430,753	-15.20%
Commodities	\$34,896	\$71,239	\$194,698	\$199,998	\$34,348	-82.36%
Capital Outlay	\$0	\$62,803	\$0	\$0	\$0	NA
Total Expenditures	\$1,363,608	\$1,531,749	\$1,838,796	\$2,538,614	\$1,682,162	-8.52%

Expenditures by Division	FY2018 Actual	FY2019 Actual	FY2020 Budget	FY2020 Estimate	FY2021 Budget	Pct Chg
Public Information Office	\$1,021,827	\$1,026,578	\$1,221,010	\$1,221,010	\$1,220,323	-0.06%
Peoria Channel II	\$341,781	\$505,171	\$617,786	\$1,317,604	\$461,839	-25.24%
Total Expenditures	\$1,363,608	\$1,531,749	\$1,838,796	\$2,538,614	\$1,682,162	-8.52%

Staffing by Division	FY2018 Actual	FY2019 Actual	FY2020 Budget	FY2020 Estimate	FY2021 Budget	Pct Chg
Public Information Office	6.00	6.00	7.00	7.00	7.00	0.00%
Peoria Channel II	3.00	3.00	3.00	3.00	3.00	0.00%
Total Staffing	9.00	9.00	10.00	10.00	10.00	0.00%



OFFICE OF COMMUNICATIONS

DEPARTMENT MISSION

The Office of Communications (OC) exists to proactively communicate engaging information to residents, customers and employees; provide useful municipal information to residents and help foster community pride; and help develop a sense of organizational pride among employees. The department's key target audiences include city departments, elected officials, and members of the media, general public, business owners and visitors.

DEPARTMENT DESCRIPTION

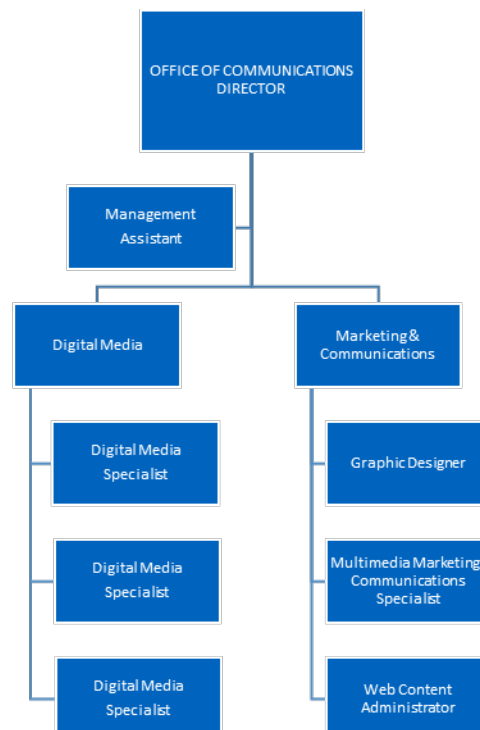
The Office of Communications is a dynamic department of communicators providing digital and traditional communications to effectively inform and engage the residents, businesses and visitors of Peoria, national audiences and city staff. In addition, the office provides communications expertise and production resources for all City of Peoria departments to achieve their communication goals. The department's signature function is media relations, which is conveyed in traditional and digital platforms. The goal is to develop and implement marketing and public relations programs, resident communications and visitor publicity that promote Peoria and ensure the city's key messages are delivered to target audiences in an accurate, timely and cost-effective manner.

<https://www.peoriaaz.gov/government/departments/communications>

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



ORGANIZATIONAL CHART





PURPOSE

The Office of Communications provides digital and traditional communications to effectively inform and engage the residents, businesses, and visitors of Peoria, national audiences and city staff. In addition, the office provides communications expertise and production resources for all City of Peoria departments to achieve their communication goals.

ACCOMPLISHMENTS

- Social Media numbers increased by 63,000 followers across all platforms.
- Social media engagements went up by 73%; there were 165,000 engagements.
- Recommended, implemented and continually refined a new Google Adwords campaign for the economic development department, increasing click through rates and decreasing bounce rates significantly.
- 2,000 posts during the year on social media outlets.
- Created a 30-minute State of the City video for the Mayor.
- Developed Northwest Meets Southwest program to attract potential development interest to Peoria.
- National Media outreach leading to stand-alone Peoria articles in USA Today and Forbes.
- Brought back Peoria Film Fest.
- Continued to implement the branding initiative- Peoria is the Place.
- Destination Creation for Old Town-working with Economic Development to market and redevelop Old Town. It started with profiling Old Town businesses and the development of the People of Peoria series.
- Began the comprehensive Census outreach effort.
- Working with ASU project cities on placemaking survey and water conservation messaging.
- Popup Peoria Storefront at Park West.
- Finalized Hotel Feasibility study that indicated Peoria not only needs a full-service hotel, but could also successfully support an upscale project.
- Digital Kiosks-Implemented and set-up digital, visual communication (6 feet tall) to share city information in an interactive way. Currently housed at the library, it can move to any city location.
- Digital Lab-Secured funding to teach students digital media creation at our library in partnership with Huntington University.
- From through November 2019, we have received 1.35 million website visitors, a 5.87% increase from 2018.

- The impact of the Coronavirus has affected our goals for FY20. The Peoria Leadership Institute will, most likely, have to be postponed until FY21. Additionally, our supplemental requests for the website refresh and tourism program will have to be put on hold due to the budget impact of COVID19.
- The team has provided consistent crisis communications and issues management both internally and externally during the Coronavirus pandemic. For example, a special COVID-19 webpage was immediately developed to house the number of press releases, videos, graphics and information related to the virus. The COVID-19 info page has been updated 184 times since this has occurred (about 3 weeks). The OC Team created the #inittogether campaign in conjunction with the Mayor's Office and Economic Development Department. This included the creation of social media, graphics and communications outreach for the small business initiative. Further, the team has provided constant updates and social media posts multiple times a day in regards to the impact on our city. The second phase included developing a virtual strategy to record and deliver City classes, events and programs to residents via a digital platform. For example, after 2nd Saturdays was cancelled, the OC recommended that we create a Virtual 2nd Saturdays, featuring Pop-up Dinner Demos, music and an artisan preview.

INITIATIVES

- Branding initiatives to various target markets, businesses and tourists to educate and inform, including POGO and recycling.
- Channel 11 deployed live broadcast technology, including new Spring Training Cameras, equipment upgrade and technology advancements.
- Redesign of Peoria Channel 11, moved to all Peoria-related content.
- Designed and implemented several marketing strategies and campaigns for high profile city initiatives.
- Developed an internal marketing strategy, dubbed Live Peoria, to build awareness among employees about the city's six livability goals.
- Developed and launched a comprehensive online reputation management program that was specifically focused on website and search content, researching, claiming and managing city listings on search sites (primarily Google) as well as responding to reviews and comments.



Office of Communications

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
Peoria Leadership Institute graduates rate the overall quality and depth of information as excellent	95%	96%	0%~	97%
Generate users of city's social media pages (total followers)	128,000	135,000	170,000*	173,000
City-generated news items (New measurements)	375	400	390+	410
Increase viewership of Channel 11 programming online	27,500	28,750	29,800	30,000
Increase Peoria Centric video productions	250	255	275	300
Increase total web traffic to the city's (5) websites	1,154,983	1,200,000	1,341,600	1,381,848

*The team has invested in boosting posts to reach a greater audience, which has led to an increase in followers. The city also established the Peoria Eats Instagram page and the HR Careers Instagram page. However, the effect of COVID19 could affect the number of followers we have, as that is not our primary focus during crisis communications.

+Due to the impact of the Coronavirus, our new items took a pause to focus on crisis communications.

~The Peoria Leadership Institute's status is currently unknown. It looks as though it will not take place in FY20.

Operating Budget Summary

Parks, Recreation and Community Facilities

Expenditures by Category	FY2018 Actual	FY2019 Actual	FY2020 Budget	FY2020 Estimate	FY2021 Budget	Pct Chg
Personal Services	\$9,005,240	\$10,899,464	\$13,305,224	\$13,291,841	\$13,677,123	2.80%
Contractual Services	\$9,762,722	\$9,476,963	\$11,799,559	\$11,121,945	\$11,298,109	-4.25%
Commodities	\$1,304,921	\$1,352,584	\$1,942,308	\$1,771,859	\$1,654,079	-14.84%
Capital Outlay	\$557,985	\$651,051	\$331,950	\$203,950	\$505,950	52.42%
Total Expenditures	\$20,630,869	\$22,380,062	\$27,379,041	\$26,389,595	\$27,135,261	-0.89%

Expenditures by Division	FY2018 Actual	FY2019 Actual	FY2020 Budget	FY2020 Estimate	FY2021 Budget	Pct Chg
PRCF Administration	\$0	\$1,205,858	\$1,594,759	\$1,574,252	\$1,547,082	-2.99%
Swimming Pools	\$1,203,471	\$1,143,580	\$1,421,104	\$1,421,104	\$1,440,902	1.39%
Outdoor Recreation Program	\$32,720	\$3,501	\$22,447	\$21,399	\$22,528	0.36%
Special Interest Classes - Youth	\$220,401	\$168,139	\$174,155	\$173,155	\$146,102	-16.11%
Special Interest Classes - Adult	\$39,926	\$34,854	\$43,022	\$43,022	\$17,845	-58.52%
Sports Programs - Youth	\$666,743	\$596,842	\$699,561	\$689,561	\$729,217	4.24%
Sports Programs - Adult	\$375,694	\$274,372	\$491,859	\$421,097	\$476,354	-3.15%
Rio Vista Community Park	\$855,810	\$841,279	\$999,151	\$999,151	\$1,034,860	3.57%
Rio Vista Rec Center	\$1,490,199	\$1,594,789	\$1,618,050	\$1,622,207	\$1,567,159	-3.15%
Pioneer Community Park	\$1,011,167	\$1,010,149	\$1,266,574	\$1,266,574	\$1,320,193	4.23%
Paloma Community Park	\$0	\$171	\$1,187,204	\$611,454	\$1,157,277	-2.52%
Main Library	\$2,628,994	\$2,667,904	\$2,908,517	\$2,908,517	\$2,909,084	0.02%
Branch Library	\$1,705,340	\$1,745,317	\$1,875,022	\$1,875,022	\$1,766,113	-5.81%
Parks North	\$1,683,448	\$1,561,673	\$2,204,442	\$2,077,572	\$2,101,551	-4.67%
Parks South	\$1,740,489	\$1,467,829	\$1,805,839	\$1,803,254	\$1,822,597	0.93%
Park Rangers	\$0	\$370,329	\$721,197	\$707,590	\$775,235	7.49%
Contracted Landscape Maintenance	\$1,492,938	\$1,664,962	\$1,922,521	\$1,909,047	\$1,935,503	0.68%
Trails Maintenance	\$277,896	\$271,015	\$437,853	\$437,853	\$446,762	2.03%
101 Pylon Signs	\$11,590	\$6,938	\$0	\$0	\$0	NA
Complex Operations/Maint	\$4,419,797	\$4,541,665	\$5,027,022	\$4,997,022	\$4,719,655	-6.11%
Spring Training	\$597,618	\$541,948	\$730,742	\$730,742	\$730,742	0.00%
Sports Complex Capital Reserve	\$703	\$0	\$0	\$0	\$0	NA
Sports Complex Improvement Reserve	\$13,943	\$288,618	\$100,000	\$0	\$100,000	0.00%
Sports Complex GA Surcharge	\$73,652	\$155,077	\$100,000	\$100,000	\$151,500	51.50%
Complex Eqt Reserve	\$88,330	\$223,254	\$28,000	\$0	\$217,000	675.00%
Total Expenditures	\$20,630,869	\$22,380,062	\$27,379,041	\$26,389,595	\$27,135,261	-0.89%

Staffing by Division	FY2018 Actual	FY2019 Actual	FY2020 Budget	FY2020 Estimate	FY2021 Budget	Pct Chg
PRCF Administration	0.00	12.50	12.50	12.50	12.50	0.00%
Swimming Pools	3.34	4.60	4.60	4.60	4.60	0.00%
Special Interest Classes - Youth	0.87	0.42	0.42	0.42	0.42	0.00%
Special Interest Classes - Adult	0.20	0.17	0.17	0.12	0.12	-29.41%
Sports Programs - Youth	2.78	2.30	2.30	3.00	3.00	30.43%
Sports Programs - Adult	1.88	1.24	1.24	1.24	1.24	0.00%

Operating Budget Summary

Parks, Recreation and Community Facilities

Rio Vista Community Park	5.00	4.00	4.00	4.33	4.33	8.25%
Rio Vista Rec Center	9.00	9.60	9.60	8.90	8.90	-7.29%
Pioneer Community Park	3.50	3.99	3.99	4.32	4.32	8.27%
Paloma Community Park	0.00	0.24	6.24	5.58	5.58	-10.58%
Main Library	17.25	17.23	17.23	16.48	16.48	-4.35%
Branch Library	12.50	12.48	12.48	12.73	12.73	2.00%
Parks North	12.85	12.07	12.07	11.72	11.72	-2.90%
Parks South	11.90	11.12	11.12	11.72	11.72	5.40%
Park Rangers	0.00	6.24	8.24	8.24	8.24	0.00%
Contracted Landscape Maintenance	1.00	1.61	1.61	1.61	1.61	0.00%
Trails Maintenance	2.00	3.74	3.74	3.74	3.74	0.00%
Complex Operations/Maint	18.50	18.50	18.50	18.50	18.50	0.00%
Total Staffing	102.57	122.05	130.05	129.75	129.75	-0.23%



PARKS, RECREATION & COMMUNITY FACILITIES

DEPARTMENT MISSION

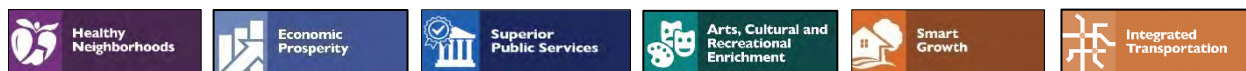
To meet the needs of the citizens of Peoria by developing, implementing and maintaining quality programs, services, events and facilities that are cost effective, creative, and responsive to citizen input.

DEPARTMENT DESCRIPTION

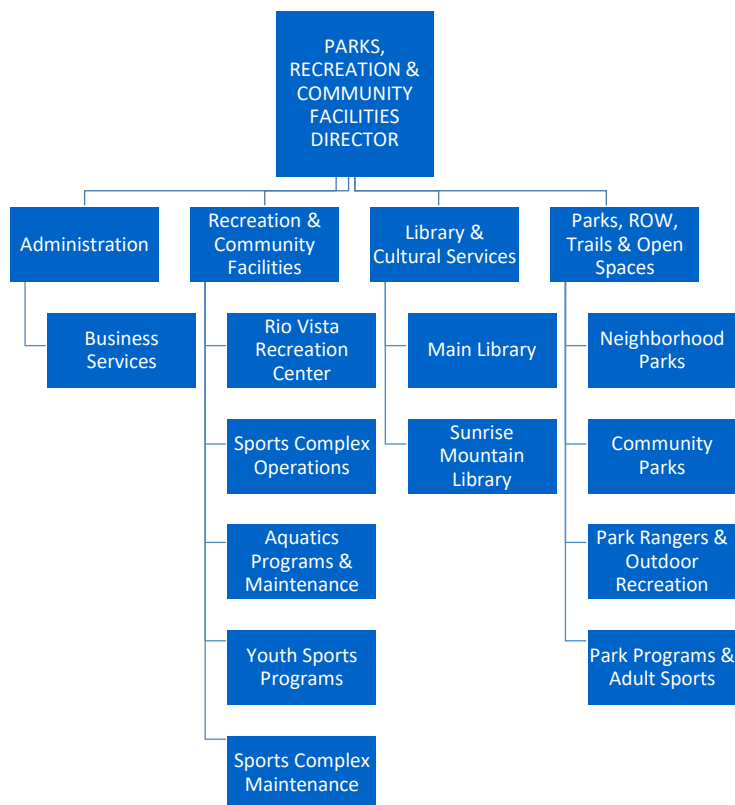
The Parks, Recreation & Community Facilities department manages the city's recreation programs and community facilities, neighborhood and community parks, open space, trails, park rangers, right-of-way maintenance, library system, and the Peoria Sports Complex. The primary focus of the Department is to provide a wide array of recreation and leisure services, programs and community facility operations, and events that enhance the quality of life for residents. The Department offers residents programming and facilities through opportunities from open access to highly personalized leisure experiences. The Department provides stewardship for and designs the park, open space, trails, and facility planning with a focus on sustainability and balanced preservation. Every amenity and program is centric to the community's health and wellness and enriches life in and around Peoria, every day.

<https://www.peoriaaz.gov/government/departments/parks-recreation-and-community-facilities>

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



ORGANIZATIONAL CHART





PURPOSE

Business Services provides support to the Parks, Recreation and Community Facilities Department and Neighborhood and Human Services Department. The division is directly responsible for the overall management of financial administration, human resources, employee recruitment guidance and support, technology administration, and Boards and Commissions support.

ACCOMPLISHMENTS

- Implemented PerfectMind - the registration, membership, and facility rental system
- Completed comprehensive fee review
- Assisted staff in the transition from PeopleSoft to ADP payroll and timekeeping functions

INITIATIVES

- Receive CAPRA accreditation for the second time
- Recommend fee changes to the City Council
- Create manuals and guiding documents for departmental staff

BUDGET NOTES

Division budget is up from FY 19 due to necessary budget adjustments between Neighborhood and Human Services Administration and Parks, Recreation and Community Facilities Administration, as well as a budget transfer for PerfectMind expenses from the IT Department.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
HR related actions in ADP	N/A	2,220*	1,500	1,750
New accounts created	5,029	5,423	5,600	5,700
Registrations (Total)	48,747	37,175	41,500	43,000
Number of Refunds	1,978	3,197	5,000**	3,900
Phone Calls (Front Desk)	N/A	41,643	38,000	43,500

*Estimate based on actual ADP entries [Will be less in future years as set-up and transition caused an inflation in HR-related actions processed.]

**With COVID-19 cancellations and programmatic changes, this estimate may be vastly different at the end of the fiscal year.

PURPOSE

To respond to the recreational needs of the community by providing opportunities for aquatic activities which contribute to the leisure time, physical development, and well-being of the participants.

ACCOMPLISHMENTS

- Over 9,200 participants registered for our aquatic programs during the 2019 season
- Received \$13,700 in grants to offer free/reduced swim lessons
- Hosted our 11th Annual Winter Water Safety Day and Polar Plunge; 130 participants took the plunge and raised over \$2,400 for the swim lesson scholarship fund
- Received APRA's Outstanding Aquatics Program award for the event with the Michael Phelps Foundation
- Was featured in Aquatics International as a winner of the Best of Aquatics – Community Outreach award for the partnership with the Michael Phelps Foundation

- Partnered with SRP to host the 4th Annual “Verano Sano” event
- Participated in the World’s Largest Swim Lesson with over 1,200 participants that day

INITIATIVES

- Restructure the schedule of swim lessons and training classes to help alleviate facility congestion during certain time periods
- Mainstream in-service agendas to make better use of training time for the part-time staff
- Bring in someone to speak to the part-time staff to improve lifeguard vigilance and awareness
- Continue to monitor and be more cognizant of expenditures (specifically our part-time staff hours)

BUDGET NOTES

Division budget absorbed projected FY21 utility increases for gas, water, electric and sewage within existing operating budget.

No supplemental requests for FY21.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
Maintain a 90% or higher overall satisfaction (above average/excellent) rating from swim lesson participant surveys	98%	97%	97%	97%
Maintain a 90% or higher overall satisfaction (above average/excellent) rating from swim team participant surveys	91%	90%	91%	91%
Maintain a 90% or higher overall satisfaction (above average/excellent) rating from dive team participant surveys	92%	90%	91%	91%



PURPOSE

To provide recreational opportunities to the community by providing a safe environment where children can learn essential life skills through team sports. To contribute to a healthy community by encouraging physical fitness and a high quality of life.

ACCOMPLISHMENTS

- Had over 4,800 participants registered and played in six separate sports during 2019
- Had 459 volunteer coaches donate over 9,000+ hours to teach, mentor and uplift children during 2019
- Received \$26,000 in grants from AZSTA (Arizona Sports & Tourism Authority) for essential sports and first aid equipment
- Provided nearly 200 scholarships for youth to participate in our leagues in 2019
- Partnered with Peter Piper Pizza to provide end-of-season parties to over 190 teams in 2019
- Partnered with Phoenix Rising Youth Football Club to provide coaches' training to soccer coaches in 2019
- Partnered with Arizona State University on two separate studies pertaining to youth sports

INITIATIVES

- Evaluate program offerings to prioritize based on participant volume and cost recovery efficiencies
- Establish expanded partnerships with various organizations to enhance coaching education program at no additional cost
- Increase league awareness in low enrollment areas of the city

BUDGET NOTES

No notable changes to the budget.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
Provide youth sports recreation opportunities for children in community	5,341 Participants	4,869 Participants	4,900 Participants	5,000 Participants
Maintain a 90% or higher overall satisfaction (above average/excellent) rating from participant surveys	82%	84%	88%	90%



Adult Sports

PURPOSE

Provide recreational organized sports leagues that promote active and social engagement in an inclusive, safe environment.

ACCOMPLISHMENTS

- 475 teams participated in basketball, flag football, indoor volleyball, sand volleyball and softball leagues
- Increased social media presence that provided 1,535% ROI after first campaign
- Created efficiencies in operation to recover 85% of direct and indirect costs
- Implemented new, web-based registration and payroll systems, Perfect Mind and ADP
- Replaced in person pre-season communication strategies with digital methods to meet customer requests
- Hired and trained one full-time coordinator and three part-time staff

INITIATIVES

- Maintain team registration in leagues within cost recovery goals
- Seek out public-private partnerships to enhance current and future programs at no additional cost
- Transition from traditional communication and marketing strategies to digital platforms

BUDGET NOTES

No notable changes to the budget.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
Provide recreational organized sports leagues	641 Teams	475 Teams	463 Teams	500 Teams



Rio Vista Recreation Center

PURPOSE

To provide exceptional customer service with quality recreation, fitness and rental facilities and programs. To contribute to an overall healthy community and high quality of life.

ACCOMPLISHMENTS

- Medicare supplemental pass holders increased by 25% over the previous year
- Rental revenue increased 18% over the previous year
- Partnered with Peoria PD and Neighborhood Services Department to provide quarterly homeless outreach events serving over 200 homeless in the area
- Received Arizona Sports and Tourism Authority grant to replace cardio equipment

INITIATIVES

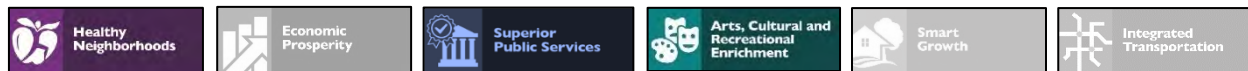
- Replace treadmills and other cardio equipment on the fitness floor
- Evaluate family programming throughout the year for prioritization by participant volume and cost recovery efficiency
- Develop additional customer surveys in an effort to improve customer overall satisfaction

BUDGET NOTES

Division budget absorbed projected FY21 utility increases for gas, water, electric and sewage within existing operating budget.

No supplemental requests for FY21.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
Provide daily group fitness classes in an effort create a Healthy Neighborhood	33,476 Participants	32,166 Participants	33,000 Participants	34,000 Participants
Provide recreation opportunities for drop in programming with pickle ball, fitness challenges, youth fit programs and teen volunteers	5,313 Participants	4,896 Participants	5,000 Participants	5,250 Participants
Maintain a 90% or higher overall satisfaction (above average/excellent) rating from rec center surveys	92%	92%	95%	95%



PURPOSE

To provide exceptional recreation experiences for the City of Peoria residents and various external user groups, while offering a diverse range of amenities.

ACCOMPLISHMENTS

- Completed landscape enhancement project to the John McCain Veteran's Memorial Plaza
- Successfully hosted 94 youth and adult sports tournament and events at Rio Vista and Pioneer Community Park, which promotes tourism and provides an economic impact
- Hosted City of Peoria youth soccer, adult flag football, and adult softball leagues
- Held Special Olympics Bocce, softball and soccer tournaments
- Partnered with Diamond Girls Softball Association and Rio Vista Little League to host play for their leagues

INITIATIVES

- Complete renovation of Rio Vista Community Park Playground in FY 2021
- Increase amount of green recycled waste by utilizing PAT contract in the community parks
- Replace windscreen at maintenance shop and backstop pads on phase II at Rio Vista
- Complete construction of Paloma Community Park by fall 2020
- Increase human capital by filling vacant positions and hiring new positions approved at Paloma
- Continue to be an economic driver and attract tourism through tournament promotion

BUDGET NOTES

Have successfully managed budgets through the community park system; however, increases in utilities and increasing commodities pricing will continue to put pressure to maintain the current levels of service. Savings due to Paloma Community Park currently under construction and not yet open.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
% of responses on Rio Vista Community Park patron survey rating experience as good to excellent	97%	96%	97%	98%
% of responses on Pioneer Community Park patron survey rating experience as good to excellent	93%	95%	97%	98%
% of responses on Paloma Community Park patron survey rating experience as good to excellent	N/A	N/A	N/A	98%



Libraries & Special Interest Classes

PURPOSE

Enriching Peoria's evolving community through equal access to information, while offering inclusive programs, innovative technology and diverse collections.

ACCOMPLISHMENTS

- Purchased and provided free lending to our patrons of 30 more Wi-Fi hotspots for them to take home and use to access the internet
- Completed and presented the new Strategic Plan to Mayor and Council
- Continue to hold two big events that consistently bring more of our community to the libraries: Bravo Peoria in spring at SML and Explore the Library in fall at Main
- Provided three new programs to the community:
 - A Seed Library at each branch
 - An 8-week series of STEAM programs at the Main Library
 - Explore-to-Go Kits patrons can check out
- Re-classed the SIC position from 20 hours to a 40 hour FTE that will oversee programming and outreach

INITIATIVES

- Enrich lives by providing a means of social and cultural interaction
- Provide a flexible and adaptable physical space that is accessible to all residents and adequately supports collections and services
- Improve marketing, outreach, and communications with patrons, media, and stakeholders
- Provide the highest level of customer service to all residents
- Enhance existing collections and services
- Promote successful Centennial celebration events throughout the year

BUDGET NOTES

The library system has seen a decrease in total circulation over the past two years. This is a national trend as well; however, with the recent upgrade to the non-fiction collection, we hope to slow the decline.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



Healthy
Neighborhoods



Economic
Prosperity



Superior
Public Services



Arts, Cultural and
Recreational
Enrichment



Smart
Growth



Integrated
Transportation

PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
Total Circulation (Physical & Digital)	1,868,293	1,812,867	1,794,346	1,700,000
Total Visits (Physical Visits)	553,968	525,343	534,843	540,000



Neighborhood Parks

PURPOSE

The purpose of the Peoria Neighborhood Parks Division is to enhance the community and neighborhood value by maintaining safe and clean amenities and landscape spaces that promote outdoor recreation, play and active lifestyles.

ACCOMPLISHMENTS

- Received the American Society of Irrigation Consultants Excellence in Irrigation Merit Award
- Received an Excellence in Landscaping Award from the Arizona Landscape Contractors Association
- Participated in the preparation and execution of approximately 65 special events
- Leveraged human capital by hiring nine new employees to fill vacant positions
- Issued an RFP and selected a landscape company to execute mowing in the parks
- Converted Murphy LL Field into a new girls softball field utilizing operating funds

INITIATIVES

- Implement a standardization program for replacement of site furnishings to complement future project development
- Implement water management initiative to include the purchase of new “Smart” controller technology
- Install GPS into all Neighborhood Parks vehicles

BUDGET NOTES

Division budgets were down significantly due to an absence of employees, savings to water, and the Meadows Park not being open.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
Stabilize water usage to +/-5% through effective management using evapotranspiration and central control operation systems.	\$675,775	\$594,909 ↓12%	\$600,000 ↑1%	<3%



Park Rangers/Outdoor Recreation Programs

PURPOSE

Provide front line customer service to the public while preserving natural habitat and enforcing rules and ordinances of city maintained parks, trails, and open space. Plan and implement outdoor recreational, educational and interpretive programs.

ACCOMPLISHMENTS

- Transitioned division from the Police Department to Parks, Recreation and Community Facilities
- Hired and trained four rangers with one dedicated to outdoor programs
- Implemented new hotline and phone messaging system for internal and external customers to communicate direct to rangers on duty
- Responded to 452 calls for service
- Contributed 95 hours of in-person outreach in parks, trails and open space
- Completed training on new, web-based registration and payroll systems, Perfect Mind and ADP

INITIATIVES

- Develop a Park Ranger bike program, to enable staff to efficiently patrol city parks and recreation areas while remaining easily accessible to the public
- Complete the recruitment and training of two new Park Rangers associated with Paloma Community Park
- Develop and implement quality outdoor recreational opportunities, which promote health and outdoor education
- Develop and implement outreach opportunities, which promote preservation of our natural resources and ecosystems

BUDGET NOTES

No notable changes to the budget.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
Citizen Service Calls Completed	575	293	333	400



Contracted Landscape Maintenance

PURPOSE

To provide oversight and sustainable management of City maintained landscaping and urban forest ensuring the aesthetics, functionality, and environment are protected. Administer landscape maintenance contracts following best management practices and accountability in the execution of landscape maintenance city-wide.

ACCOMPLISHMENTS

- Executed new contract for ROW landscape maintenance services and transitioned new contractors
- Updated Infrastructure Design Guidelines
- Conducted an Urban Forest tree inventory on City-maintained property
- Received the Tree City USA designation for the 11th consecutive year and the City's first Growth Award
- Executed nine landscape enhancement projects

INITIATIVES

- Build landscape irrigation asset mapping in GIS using field collection and irrigation as-built plans
- Develop baseline landscape densities and ROW landscape quality assessment
- Manage irrigation water according to evapotranspiration per State Drought Contingency recommendation
- Maintain at least \$2 per Capita spending on Community Forestry expenditures

BUDGET NOTES

Division water budget went down by 8.4% due to failed contractor leaving systems off after winter. Expecting higher usage in FY20 with systems fully operational. Current allocation is expected to cover FY21 3% utility rate increase. Increased rainfall and lower summer temperatures in 2019 also influenced reduction.

Planted 98 trees in city landscapes

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
Stabilize water usage to +/-5% through effective management using evapotranspiration and central control operation systems	\$303,965	\$290,501 -4.2%	\$266,092 -8.4%	\$306,705 +15.2%
Maintain at least \$2 per Capita spending on Community Forestry expenditures*	\$2.30	\$6.30	\$7.63	\$7.99

*This performance measure is a mandate of the Tree City USA status through the Arbor Day Foundation



Trails & Open Space

PURPOSE

To facilitate the operations and maintenance of City owned multi-use pathways and mountain hiking trails within river or wash corridors and open-space preserves.

ACCOMPLISHMENTS

- Completed New River Trailhead at Westbrook Village
- Completed New River Trail extension from William to Pinnacle Peak
- Completed Trails Wayfinding Study
- Completed two Eagle Scout projects on mountain trails
- Replaced 15 deteriorating gabion benches and 5 stone trash cans with standard park amenities
- Installed 5 bike repair stations for trail users
- Replaced and upgraded lighting in Olive Av tunnel

INITIATIVES

- Continue with Wayfinding signage installation on mountain trails
- Mile Markers
- Directional Markers
- Identify wildcat hiking trails in preserves for inclusion into trail system and redevelop naming system to incorporate added trails
- Collaborate with Park Rangers on standard operating procedures for maintenance and outdoor programming
- Increase revenues by attracting more race events, providing exceptional customer service to race promoters
- Plan and implement maintenance for Pinnacle Peak to Happy Valley Rd. New River Trail expansion

BUDGET NOTES

Seeking grant funding through AZ Parks and Trails to offset and assist with growth and expansion.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
Linear Feet of Trail Added	0	3,387	6,078	6,078
Acres of Open Space Added	0	460	2,198	2,198



Sports Complex Operations

PURPOSE

To provide a venue for Major League Baseball Spring Training that not only engages community baseball fans, but also a venue for community members to engage in diverse programming and enjoy a variety of activities utilizing multiple outdoor assets as well indoor amenities found in the colonnade.

ACCOMPLISHMENTS

- Increased Spring Training Group Ticket Sales by 6% for ticket only groups, 1% for Colonnade Groups, and 15 % for Pavilion groups
- High School Tournament or Scouting Event booked every available weekend (26) outside of Spring Training or Maintenance Closures
- Obtained a 3-year contract for sponsorship naming rights for the Terrace with Sam Adams, named 'Sammy's on Third'
- Collected back payments due from the Mariners for Clubhouse solar program from FY14 through FY19
- Completed an Economic Impact Study (Cactus League) that showed Peoria's contribution to the local economy is \$36M GDP for Spring Training and a GDP by state of \$34.6M for non-Spring Training events

INITIATIVES

- Increase Spring Training ticket fundraising program by \$3,000
- Create cross-promotional campaign between Spring Training, Rio Vista and Youth Sports
- Develop new loyalty or incentive program to promote local buyer repeat sales for areas surrounding Peoria
- Increase current Peoria 'Resident Reward' by 20% in the program's 4th year.
- Continue to be an economic driver and attract tourism through Spring Training and non-Spring Training events

BUDGET NOTES

- Added a line item for 'Hosted Software Services'
- Carrying over FY20 Supplemental for 'Cactus League Membership' as there were no decisions made for use for FY20.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
Mariners/Padres Field Use	3,088	3,375	4,388	4,000
Stadium Usage	1,110	976	849	978
Sports Complex # of Events Held	327	534	593	484

Operating Budget Summary

Planning and Community Development

Expenditures by Category	FY2018 Actual	FY2019 Actual	FY2020 Budget	FY2020 Estimate	FY2021 Budget	Pct Chg
Personal Services	\$1,189,260	\$1,176,722	\$1,502,704	\$1,503,704	\$1,579,048	5.08%
Contractual Services	\$292,891	\$199,518	\$579,054	\$576,849	\$229,559	-60.36%
Commodities	\$8,913	\$16,287	\$10,200	\$11,405	\$9,900	-2.94%
Total Expenditures	\$1,491,063	\$1,392,527	\$2,091,958	\$2,091,958	\$1,818,507	-13.07%

Expenditures by Division	FY2018 Actual	FY2019 Actual	FY2020 Budget	FY2020 Estimate	FY2021 Budget	Pct Chg
Community Dev Administration	\$509,682	\$486,671	\$497,968	\$497,968	\$487,904	-2.02%
Planning	\$981,382	\$905,856	\$1,593,990	\$1,593,990	\$1,330,603	-16.52%
Total Expenditures	\$1,491,063	\$1,392,527	\$2,091,958	\$2,091,958	\$1,818,507	-13.07%

Staffing by Division	FY2018 Actual	FY2019 Actual	FY2020 Budget	FY2020 Estimate	FY2021 Budget	Pct Chg
Community Dev Administration	3.00	3.00	3.00	3.00	3.00	0.00%
Planning	7.00	10.00	10.00	10.00	10.00	0.00%
Total Staffing	10.00	13.00	13.00	13.00	13.00	0.00%



PLANNING & COMMUNITY DEVELOPMENT

DEPARTMENT MISSION

To guide and enrich Peoria's current and future physical, social, and economic character through strategic planning and guiding development activities in alignment with the community's long-term goals and policies.

DEPARTMENT DESCRIPTION

The Planning Department plays a central role in guiding the growth and redevelopment within our City. The Department is primarily responsible for the development of long-range policies and the processing of current development applications.

Our staff is committed to:

- Respecting and balancing the multitude of community interests
- Improving the quality of the built environment
- Protecting natural and culturally significant areas
- Fostering a vibrant economy
- Promoting a variety of housing and lifestyle options
- Providing quick and accurate service
- Finding practical, common sense solutions

<https://www.peoriaaz.gov/government/departments/planning-and-zoning>

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



ORGANIZATIONAL CHART



PURPOSE

The Planning Department's Administration Division provides overall management, direction, and support for the Community & Strategic Planning Division. In addition, the Administration Division is responsible for the management and support of the department's overall budget and policy initiatives. A majority of the division's budget and time is allocated in direct support of our various planning and strategic initiatives.

ACCOMPLISHMENTS

- Prepared agendas, transmitted legal notices, assembled packets, compiled minutes and provided meeting support for the following boards and commission meetings in 2019:
 - o Board of Adjustment: 3
 - o Design Review Board: 4
 - o Historic Preservation Commission: 5
 - o Planning & Zoning Commission: 16
- Provided support to the Complete Count Committee in preparation for the 2020 Census

INITIATIVES

- Enhance reporting of Planning Department metrics in support of Community & Strategic Planning Division
- Digitize archived planning applications as a means to improve expediency and efficiency in fulfilling records requests from internal and external customers
- Review and identify methods to enhance the customer's online and digital experience
- Promote increased submittal of planning applications electronically

BUDGET NOTES

No notable changes to budget.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
Total number of board/commission meetings held and supported	20	26	25	28
Total number of development applications received and processed for reviewing	204	211	191	198



Community & Strategic Planning

PURPOSE

The Community & Strategic Planning Division works collaboratively with other departments to ensure each development proposal meets or exceeds all applicable regulations and is of the highest quality possible. It is also important to ensure services are rendered as quickly, thoroughly, and as efficiently as possible; thus processes are continuously reviewed for improvement.

ACCOMPLISHMENTS

- Completion of the 2040 Peoria General Plan comprehensive rewrite
- State Selection Board approval of State Land Annexations of key strategic parcels
- Placement of Peoria Jailhouse on National Register of Historic Places
- Adoption of Old Town Mixed-Use District and Administrative Relief Zoning Code Amendments
- Reconstitution of Design Review Board

INITIATIVES

- Placement of the General Plan on the ballot for ratification in Fall/2020
- Completion of Accela improvements that will enable customers to submit all remaining planning applications electronically through ACA/EDR interface
- Review and modernization of Zoning Ordinance regulations with regard to: Non-Residential Zoning Districts, Parking, Mobile Food Vendors; Accessory Structures; Group Homes and Small-Cell Site regulations
- Systematical review and refinement of design guidelines and policies within the Peoria Design Review Manual, beginning with Non-Residential and Mixed-Use standards
- Issue an RFP and selection of consultants to provide on-call historic, archaeological, and environmental professional services
- Collaboration with State Land Department on final annexation and entitlement of key areas

BUDGET NOTES

Division budget went down by 23.1 percent due to the completion of two significant multi-year projects previously funded through supplemental requests.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
Provide thorough and timely review of development cases:				
• Conditional Use Permits	10	13	17	21
• General Plan Amendment	13	27	17	21
• Preliminary Plats	19	20	21	21
• Rezonings	17	13	19	21
• Site Plan Reviews	17	15	17	21
• Temporary Use Permits	7	3	7	21

Operating Budget Summary

Police

Expenditures by Category	FY2018 Actual	FY2019 Actual	FY2020 Budget	FY2020 Estimate	FY2021 Budget	Pct Chg
Personal Services	\$36,647,560	\$39,776,500	\$41,572,835	\$42,485,187	\$42,692,995	2.69%
Contractual Services	\$7,865,974	\$8,132,851	\$8,692,604	\$8,296,131	\$8,717,099	0.28%
Commodities	\$1,265,661	\$1,157,430	\$1,455,862	\$1,261,796	\$1,075,413	-26.13%
Capital Outlay	\$384,039	\$115,196	\$463,160	\$365,893	\$0	-100.00%
Total Expenditures	\$46,163,234	\$49,181,977	\$52,184,461	\$52,409,007	\$52,485,507	0.58%

Expenditures by Division	FY2018 Actual	FY2019 Actual	FY2020 Budget	FY2020 Estimate	FY2021 Budget	Pct Chg
Police Administration	\$2,658,982	\$2,722,849	\$2,759,150	\$2,754,257	\$2,870,352	4.03%
Criminal Investigation	\$4,824,235	\$5,480,386	\$5,845,751	\$6,003,786	\$5,986,067	2.40%
Patrol Services - South	\$12,272,752	\$13,732,317	\$15,247,313	\$15,154,508	\$15,554,664	2.02%
Patrol Services - North	\$9,927,174	\$9,815,255	\$9,670,292	\$9,926,671	\$9,921,068	2.59%
Operations Support	\$5,573,462	\$6,519,837	\$6,847,685	\$7,092,606	\$6,878,390	0.45%
Pd Technical Support	\$4,558,913	\$4,537,511	\$4,633,762	\$4,677,410	\$4,963,832	7.12%
Staff Services	\$1,318,756	\$1,583,165	\$1,435,125	\$1,429,218	\$1,447,959	0.89%
Pd Communications	\$3,010,752	\$3,207,323	\$3,815,783	\$3,944,152	\$3,499,930	-8.28%
Strategic Planning	\$630,306	\$696,537	\$677,250	\$676,575	\$604,419	-10.75%
St Anti-Racketeering-Pd	\$547,268	\$114,385	\$337,170	\$218,054	\$178,097	-47.18%
Federal Forfeiture	\$79,992	\$237,466	\$91,246	\$45,267	\$82,475	-9.61%
COPS Universal Hiring Grant	\$47,749	\$32,138	\$30,247	\$30,247	\$0	-100.00%
GITEM Grant	\$108,541	\$100,412	\$101,795	\$78,573	\$101,889	0.09%
School Resource Officer IGA	\$212,000	\$0	\$0	\$0	\$0	NA
Postal Inspection System Grant	\$1,126	\$406	\$5,987	\$4,021	\$5,993	0.10%
Victims Of Crime Act Grant	\$63,840	\$68,822	\$161,812	\$72,580	\$299,566	85.13%
Justice Assistance Grant	\$62,823	\$19,857	\$69,991	\$39,391	\$17,286	-75.30%
Governor of Highway Safety Grants (GOHS)	\$158,392	\$230,745	\$303,132	\$165,265	\$34,967	-88.46%
Bulletproof Vest Partnership	\$0	\$13,862	\$19,644	\$19,592	\$16,753	-14.72%
Homeland Security CFDA#	\$100,714	\$49,849	\$114,826	\$61,706	\$10,300	-91.03%
Citizen Donations-Pd	\$2,642	\$15,171	\$6,500	\$5,382	\$1,500	-76.92%
Police Explorer Trust Fd	\$2,813	\$3,685	\$10,000	\$9,746	\$10,000	0.00%
Total Expenditures	\$46,163,234	\$49,181,977	\$52,184,461	\$52,409,007	\$52,485,507	0.58%

Staffing by Division	FY2018 Actual	FY2019 Actual	FY2020 Budget	FY2020 Estimate	FY2021 Budget	Pct Chg
Police Administration	12.00	11.00	11.00	11.00	11.00	0.00%
Criminal Investigation	37.00	37.00	37.00	37.00	37.00	0.00%
Patrol Services - South	78.00	96.00	97.00	97.00	97.00	0.00%
Patrol Services - North	61.00	57.00	57.00	57.00	57.00	0.00%
Operations Support	37.00	40.00	40.00	40.00	40.00	0.00%
Pd Technical Support	12.00	13.00	13.00	13.00	13.00	0.00%
Staff Services	7.00	7.00	7.00	7.00	7.00	0.00%
Pd Communications	34.00	35.00	35.00	35.00	35.00	0.00%
Strategic Planning	6.00	6.00	6.00	6.00	6.00	0.00%

Operating Budget Summary

Police

Victims Of Crime Act Grant	1.00	1.00	1.00	1.00	1.00	0.00%
Total Staffing	285.00	303.00	304.00	304.00	304.00	0.00%



DEPARTMENT MISSION

The Peoria Police Department is committed to partnering with the community to maintain trust, ensure a high quality of life and safety, and preserve life and property.

DEPARTMENT DESCRIPTION

The City of Peoria's Police Department has a strong Community-Oriented Policing philosophy, which shapes the way the Department operates. Integral to the Community-Oriented Policing philosophy are programs such as Citizen Police Academies, Bicycle Patrols and the Volunteer Program. The Peoria Police Department shares a commitment to provide quality services for the community and to make our city safe.

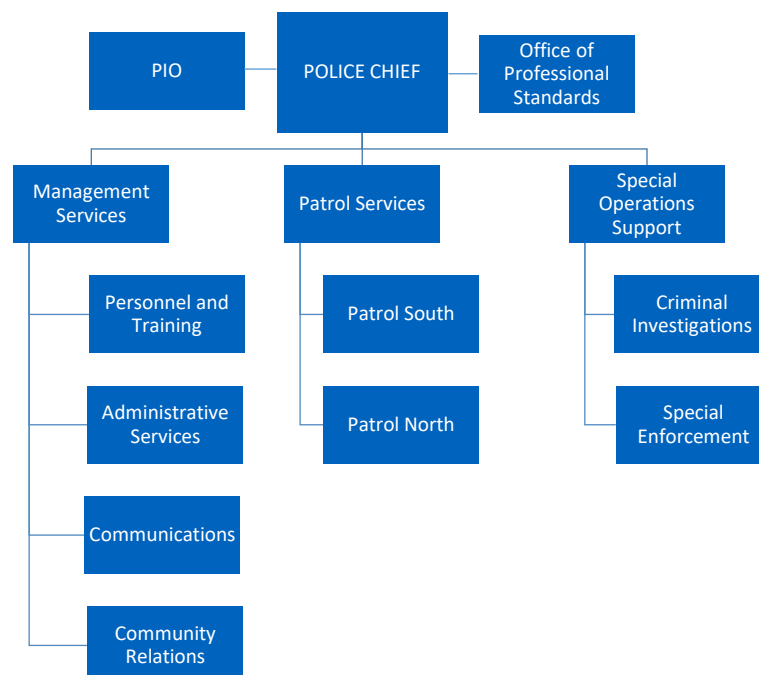
Funding comes mainly from the general fund with supplemental funding from grant, donation and forfeiture sources. Patrol Services, Criminal Investigations, Community Relations, Special Operations Support and Communications primarily serve external customers while Police Administration, Personnel and Training, and Administrative Support provide services to internal customers in both the Police Department and various city departments.

<https://www.peoriaaz.gov/government/departments/police>

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



ORGANIZATIONAL CHART





PURPOSE

Police Administration is responsible for the overall management direction and support of the Police Department including responding to Council and legislative activities, media and community relations, public information, accreditation requirements and management of the Professional Standards Unit (Internal Affairs).

ACCOMPLISHMENTS

- Three officers participated in the Road to Hope Bike Ride honoring fallen police officers
- Participated in the Inaugural First Responder Appreciation event at an Arizona Cardinals Game

INITIATIVES

- Administrative Functions
- Professional Standards Functions
- Public information/Media Relations
- Management of Police Department Operations
- Accreditation Administration

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
Average response time to priority one calls (CY)				
-Call to Dispatch (CY)	1:48	1:45	1:43	1:41
-Dispatch to Arrival (CY)	5:39	5:18	5:05	5:00
Calls for Service per 1,000 residents (CY)				
- Citizen Initiated (CY)	302	285	290	300
- Officer Initiated (CY)	221	193	195	210
UCR Part I crimes per 1,000 residents (CY)				
- Violent Crimes (CY)	2.3	2.3	2.2	2.1
- Property Crimes (CY)	18.9	18.3	18.1	17.8
% of UCR Part I crimes cleared (CY)	24.2%	24.0%	24.5%	25.2%



PURPOSE

The Operations Division comprises Patrol Services and is responsible for partnering with the community to provide professional, responsible and proactive law enforcement. Activities include responding to calls, crime analysis and strategic planning.

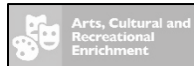
ACCOMPLISHMENTS

- Implemented re-districting to more effectively respond to citizen needs
- Re-districting more evenly distributed workload amongst Patrol
- 40% of Peoria Police Officers are currently trained in Crisis Intervention to better serve the City's diverse needs

INITIATIVES

- Operations Functions
- Management Functions
- Administrative Support
- Crime Analysis
- Provide Strategic Planning Information

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department





PURPOSE

The Support Services Division oversees Criminal Investigations and Special Operations Support. Criminal Investigations is responsible for investigating criminal offenses, following up with victims of crime and working with other agencies to address social and criminal offenses. Special Operations Support is responsible for the School Resource Officer Program, traffic enforcement, accident investigation and reconstruction, special investigations related to gang and drug concerns and the Tactical Enforcement Unit (SWAT).

ACCOMPLISHMENTS

- In partnership with the Peoria Unified School District, the department offered a free Youth Citizen Police Academy at four different schools during the month of June
- Total traffic accidents reduced by over 15% (over 400) from the prior year
- Total number of DUI's down 7% from prior year

INITIATIVES

- Investigations
- Court Functions
- Administrative Functions
- AFIS(Automated Fingerprint Identification System) and Photo Systems
- Pawn Functions
- Enforcement of State Traffic Laws
- Traffic Safety Programs Administration
- Management of Operations
- Education/Public Outreach
- School Resource Officer Program

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department





PURPOSE

The Management Services Division oversees the following sections: Personnel and Training, Administrative Services, Communications and Community Relations.

ACCOMPLISHMENTS

- Hosted a new and improved Citizen's Academy focusing on giving participants the ability to try everything hands on
- Launched the restructuring of the 911 Call Center to provide an updated, state of the art facility in which to better serve and respond to the citizens of Peoria.
- Animal Control hosted five free events for the residents of Peoria, which included services such as spay and neuter, vaccinations, and micro-chipping. Each event reached maximum capacity.

INITIATIVES

- Personnel and Training Services is responsible for recruitment and background investigations, firearms training and weapons inventory and Police personnel training.
- Administrative Services is responsible for the department's payroll, budget/financial management, grant administration, fleet, equipment and technology, property and evidence standards and compliance and records management.
- Communications (911 Call Center) is responsible for answering and dispatching calls for service and processing warrants in the computer aided dispatch system.
- Community Relations is focused on improving quality of life by creating safer neighborhoods. Activities include the animal control program, community referral services, and crime prevention and educational activities.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



Operating Budget Summary

Public Works

Expenditures by Category	FY2018 Actual	FY2019 Actual	FY2020 Budget	FY2020 Estimate	FY2021 Budget	Pct Chg
Personal Services	\$11,674,598	\$11,998,550	\$14,353,763	\$14,359,602	\$14,829,652	3.32%
Contractual Services	\$19,846,803	\$21,606,224	\$24,189,693	\$23,305,053	\$24,632,211	1.83%
Commodities	\$4,191,106	\$4,455,184	\$4,964,009	\$4,960,753	\$5,130,007	3.34%
Capital Outlay	\$3,403,207	\$5,234,252	\$6,018,963	\$5,962,890	\$6,303,279	4.72%
Total Expenditures	\$39,115,714	\$43,294,210	\$49,526,428	\$48,588,298	\$50,895,149	2.76%

Expenditures by Division	FY2018 Actual	FY2019 Actual	FY2020 Budget	FY2020 Estimate	FY2021 Budget	Pct Chg
Public Works Administration	\$620,966	\$638,793	\$679,867	\$679,867	\$716,147	5.34%
Commercial Front Load	\$1,639,608	\$1,693,107	\$1,799,000	\$1,799,000	\$1,866,824	3.77%
Commercial Roll-Off	\$560,056	\$574,565	\$634,535	\$634,535	\$610,958	-3.72%
Solid Waste Admin	\$818,569	\$624,214	\$711,132	\$711,132	\$808,419	13.68%
Residential Collection	\$7,207,454	\$7,247,677	\$8,085,127	\$7,101,997	\$8,385,498	3.72%
Residential Recycling	\$2,324,437	\$2,441,610	\$2,912,097	\$2,912,097	\$3,002,125	3.09%
Solid Waste Environmental	\$432,916	\$481,134	\$584,506	\$584,506	\$605,563	3.60%
Solid Waste Eqt Reserve	\$1,522,964	\$1,663,986	\$1,103,500	\$1,103,500	\$2,522,000	128.55%
Drainage Systems Operations	\$847,374	\$934,041	\$1,189,619	\$1,189,619	\$1,291,388	8.55%
Fleet Maintenance	\$5,051,152	\$5,124,278	\$5,896,318	\$5,896,318	\$6,068,837	2.93%
Fleet Reserve	\$1,099,635	\$2,035,091	\$3,183,986	\$3,128,986	\$2,469,708	-22.43%
Streets/Transit Equipment Reserve	\$231,282	\$126,495	\$1,464,500	\$1,464,500	\$719,500	-50.87%
Facilities Admin	\$404,299	\$437,435	\$464,120	\$464,120	\$439,939	-5.21%
Daytime Facility Services	\$1,595,894	\$1,617,219	\$2,021,871	\$2,021,871	\$2,144,432	6.06%
Nighttime Facilities Services	\$735,224	\$755,116	\$895,791	\$895,791	\$925,957	3.37%
Utility Management	\$1,022,937	\$952,004	\$995,766	\$995,766	\$994,722	-0.10%
Facilities Operating Projects	\$667,433	\$545,742	\$796,738	\$796,738	\$714,942	-10.27%
Technical Operations	\$1,448,866	\$1,562,511	\$1,649,597	\$1,649,597	\$1,623,793	-1.56%
Streets Admin	\$916,292	\$954,596	\$989,952	\$989,952	\$997,062	0.72%
Signs And Striping	\$1,065,862	\$1,082,205	\$1,162,265	\$1,162,265	\$1,280,609	10.18%
Traffic Signal Maintenance	\$2,875,039	\$2,767,300	\$3,206,941	\$3,206,941	\$3,143,633	-1.97%
Street Maintenance	\$2,936,074	\$3,165,630	\$3,295,729	\$3,295,729	\$3,335,831	1.22%
Sweeper Operations	\$838,241	\$845,280	\$901,180	\$901,180	\$951,829	5.62%
Transit Division	\$2,253,140	\$5,024,179	\$4,902,291	\$5,002,291	\$5,275,433	7.61%
Total Expenditures	\$39,115,714	\$43,294,210	\$49,526,428	\$48,588,298	\$50,895,149	2.76%

Staffing by Division	FY2018 Actual	FY2019 Actual	FY2020 Budget	FY2020 Estimate	FY2021 Budget	Pct Chg
Public Works Administration	3.00	3.00	3.00	3.00	3.00	0.00%
Commercial Front Load	5.60	5.10	5.10	5.10	5.10	0.00%
Commercial Roll-Off	2.35	2.10	2.10	2.10	2.10	0.00%
Solid Waste Admin	4.00	4.00	4.00	4.00	4.00	0.00%
Residential Collection	29.30	31.05	32.80	32.80	32.80	0.00%
Residential Recycling	12.00	13.00	13.00	13.00	13.00	0.00%
Solid Waste Environmental	3.00	3.00	4.00	4.00	4.00	0.00%

Operating Budget Summary

Public Works

Drainage Systems Operations	4.20	4.20	4.20	4.20	4.20	0.00%
Fleet Maintenance	12.00	14.00	14.00	14.00	14.00	0.00%
Facilities Admin	3.00	3.00	3.00	3.00	3.00	0.00%
Daytime Facility Services	11.00	11.00	11.00	11.00	11.00	0.00%
Nighttime Facilities Services	10.75	10.75	10.75	10.75	10.75	0.00%
Facilities Operating Projects	4.00	4.00	4.00	4.00	4.00	0.00%
Technical Operations	9.00	9.00	9.00	9.00	9.00	0.00%
Streets Admin	5.80	5.80	5.80	5.80	5.80	0.00%
Signs And Striping	7.00	7.00	7.00	7.00	7.00	0.00%
Traffic Signal Maintenance	6.00	6.00	6.00	6.00	6.00	0.00%
Street Maintenance	16.00	16.00	16.00	16.00	16.00	0.00%
Sweeper Operations	4.00	4.00	5.00	5.00	5.00	0.00%
Transit Division	7.50	9.50	9.50	9.50	9.50	0.00%
Total Staffing	159.50	165.50	169.25	169.25	169.25	0.00%



DEPARTMENT MISSION

To preserve and enhance the City of Peoria's infrastructure and programs for future generations through sustainable practices, superior public service and efficient operation and maintenance.

DEPARTMENT DESCRIPTION

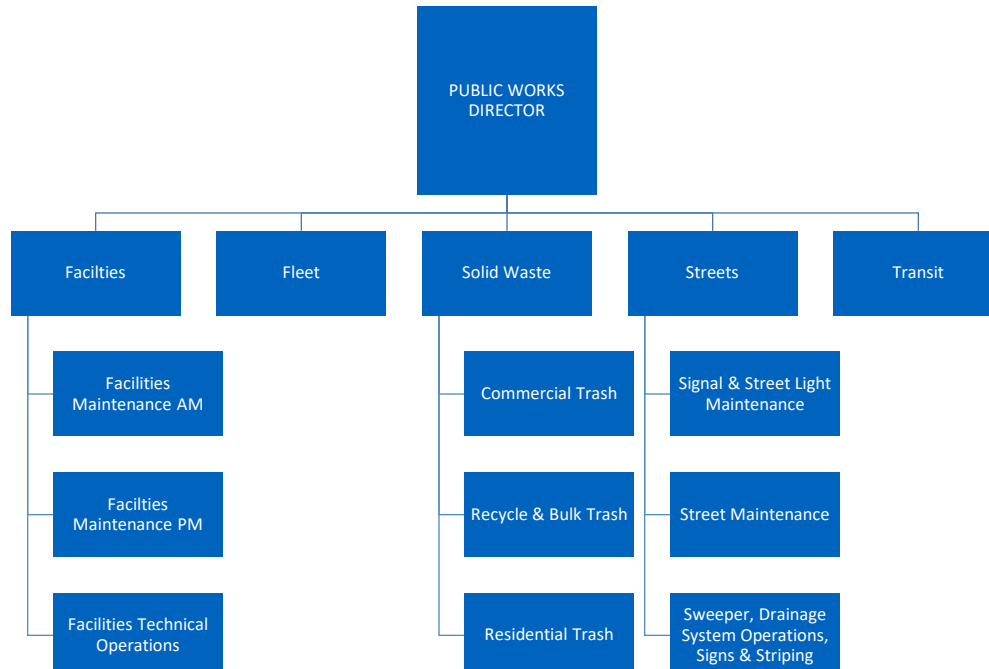
The Public Works Department maintains the City's infrastructure, provides solid waste and transit services to our residents, and supports other departments with fleet and facility services. Each division has their own set of programs and services, all working with the City's vision: to maintain our residents' quality of life, to be recognized as leaders in service delivery, and to be responsible stewards for the City's resources and assets.

<https://www.peoriaaz.gov/government/departments/public-works-and-utilities>

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



ORGANIZATIONAL CHART



PURPOSE

To reduce and eliminate adverse impacts of waste materials on human health and the environment to support economic development and superior quality of life.

ACCOMPLISHMENTS

- Created and implemented action plan to reduce recycling contamination throughout the City through education and outreach
- Reduced contamination in the Varney area by half
- Created recycling videos focused on the what's and what not's of recycling
- Created safe and efficient metrics for Solid Waste Equipment Operators to ensure timely and effective customer service
- Installed 360 degree cameras on new vehicles, minimizing "blind spots" and lowering the risk of potential accidents;
- Collaborated with the City of Phoenix to upgrade its Materials Recycling Facility. This upgrade will process recycling more efficiently, lowering processing fees, while diverting more material away from landfills.
- Collaborated with the City of Glendale to create future cells at its landfill. This partnership allows the City to minimize residential solid waste fees.

INITIATIVES

- Install and implement Routeware - a routing and fleet optimization software. Doing so will allow the division to transition to paperless routes, while also providing valuable metrics.
- Reduce recycling contamination throughout the city to 19%

BUDGET NOTES

Division was awarded additional funding to install Routeware. Division also received funding to support ongoing maintenance costs.

Division requested funding to help with education and outreach. Solid Waste also received a grant to pilot various measures that would reduce contamination in residential recycling bins. This will be implemented in FY2021.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY2018	Actual FY2019	Estimate FY2020	Target FY2021
Number of residential households collected	57,259	58,786	59,887	61,087
Number of bulk trash homes serviced	28,870	30,235	33,843	34,000
Tons of recycled material collected	16,386	16,125	15,888	16,133

PURPOSE

Provide the highest quality fleet maintenance services at the lowest possible cost. Recognize our customers cannot do the job without their equipment, and therefore, focus on keeping vehicles on the road and out of the shop. When in the shop, return them to service as soon as possible.

ACCOMPLISHMENTS

- Recognized 'Top 50 Fleets' through Government Fleet Magazine and '100 Best Fleets' through 100 Best Fleets of the Americas, Governing Magazine
- Fifth consecutive year as an ASE Blue Seal of Excellence facility
- 5,665 work orders opened on more than 735 different pieces of equipment accomplished by 14,133 labor hours. This work included 1,692 PM's.
- Managed the facilities, product, and record keeping to dispense 737,763 gallons of fuel
- Fleet Information Management System upgrade and Fuel Management system replacement

INITIATIVES

- Maintain skilled staff in a competitive market environment for technicians
- Maintain 100% ASE certification among Fleet technicians for ASE Blue Seal of Excellence
- 2021 APWA recertification for the Fleet Division
- Acquisition, training, and experience to begin implementation and maintenance of New Way side loader refuse trucks for Solid Waste, new to the City of Peoria
- Completion of Fleet shop awning project as part of effort to maintain service level agreements despite facility limitations and the subsequent work environment for technicians
- Complete FIMS programming and internal process changes to reduce work order and parts request paper consumption

BUDGET NOTES

Diesel fuel prices varied from \$2.28 to \$3.03 in FY 20.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
% of repairs with one-day turn around	76	77	72	70
% of Fleet Available	96	95	94	90

PURPOSE

To provide quality operations and maintenance management, while continuing to preserve and enhance the City's facilities and programs for future generations.

ACCOMPLISHMENTS

- Replacement of the Chiller at PCPA- increase energy efficiency and performance
- Mechanical system tracking upgrade throughout the City. Enhancing management, monitoring, and efficiency of electrical systems throughout City Facilities
- UPS Battery Replacement Program - increase back up power and redundancy to critical systems
- LED Lighting upgrades and Emergency Lighting program. Enhances efficiency and safety throughout the City Facilities
- MOC Asphalt and Lighting Program to increase the life of the MOC pavement and increase efficiency and visibility throughout the complex

INITIATIVES

- Implement Facility Coordinators Program to enhance communication and responsiveness
- Elevator Maintenance and Replacement Program to maintain and replace aging system
- Fire Alarm Upgrade to City Hall Complex to improve and enhance fire notification system
- Reorganize the Facilities Management area to consolidate and enhance facility personnel coordination and communication

BUDGET NOTES

Developing metrics to identify opportunities to reduce response times on repairs and maintenance.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
Reduce total electricity consumed by 1% per year	7,363,700	7,007,400	6,970,000	6,900,000
Maintain turnaround time benchmark on AC, plumbing and electronic work orders.	Unknown	Unknown	Yes	Yes

PURPOSE

To maintain the City's right of way infrastructure in the best possible condition by applying sound industry practices and technical evaluation criteria to prioritize the optimal budget and project sequence to accomplish the right treatment at the right time.

ACCOMPLISHMENTS

- Treated 33 miles of the City's roads to achieve a city-wide, average pavement condition rating of 74
- Initiated the second technical condition survey for all city roads, added parking lots for facilities and parks
- Reduced residential street sweeping cycles from 10 to 8 week intervals
- Executed maintenance services to 200 acres of basins and channels thereby increasing the level of service for these areas
- Retrofit LED streetlights on arterial and collector roads as a part of the sustainability initiative to save \$200,000 per year on arterials alone
- APWA Professional Manager of the Year awarded to the division manager
- Replaced 218 aged streetlight poles and installed LED fixtures
- Renovated traffic signal systems with battery back-ups, and flashing yellow arrows

INITIATIVES

- Integrate technical survey results to produce the next 5-year Pavement Management Plan
- Incorporate Facilities parking lots to the division's Street network and Parks Parking lots inventory for the purpose of planning and executing operations, maintenance and pavement preservation projects
- Enhance services by adding a project coordinator to manage project timelines, coordination with other projects and agencies, facilitate communications in multi-media format and facilitate contractual maintenance of the city's unique amenities such as P83 and Auto Mall features.

BUDGET NOTES

Division budget increased in the Drainage System Operations to facilitate a higher level of service in landscaped basins and channels.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
Average number of days to repair streetlight outage	11	10	10	10
Average number of weeks to complete residential sweeping cycle	10	8	8	8
Average Pavement Condition Rating	72	72	74	74



PURPOSE

Deliver transit options that link people to their community - One Peoria. Provide mobility that is affordable, comfortable and efficient to ensure connectivity throughout and beyond Peoria. Our residents' quality of life is improved by transit services that focus on safety, innovation, service excellence and sustainability.

ACCOMPLISHMENTS

- Completed the Peoria Park and Ride project, which used sustainable features including pervious concrete
- Pilot tested a northern route of service on the city's first circulator – Peoria On The Go (POGO). Exploring modifications for an expanded service area.
- Completed the Transit Master Plan, which provides a framework for future transit services
- Demonstrated Autonomous Vehicle in P83 during Spring Training.

INITIATIVES

- Evaluate transit options as presented in the Transit Master Plan and determine plan for future Transit projects
- Create a Transit Education Plan to teach interested residents how to use various transit services
- Evaluate new technology to improve communications with riders

BUDGET NOTES

83rd Avenue Fixed Route approved for regional funding in FY23.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
Fixed route revenue miles of service provided	266,294	355,366	408,000	425,000
Maintain 95 percent, or better, on-time service for Dial-A-Ride	98%	98%	96%	96%

Operating Budget Summary

Water Services

Expenditures by Category	FY2018 Actual	FY2019 Actual	FY2020 Budget	FY2020 Estimate	FY2021 Budget	Pct Chg
Personal Services	\$7,173,539	\$8,000,785	\$9,917,097	\$9,911,674	\$10,185,159	2.70%
Contractual Services	\$25,056,218	\$25,561,177	\$26,724,808	\$26,730,398	\$27,736,556	3.79%
Commodities	\$2,429,441	\$2,450,833	\$2,781,428	\$2,781,156	\$2,764,151	-0.62%
Capital Outlay	\$100,647	\$151,886	\$731,832	\$874,832	\$892,741	21.99%
Total Expenditures	\$34,759,845	\$36,164,681	\$40,155,165	\$40,298,060	\$41,578,607	3.54%

Expenditures by Division	FY2018 Actual	FY2019 Actual	FY2020 Budget	FY2020 Estimate	FY2021 Budget	Pct Chg
Water Services-Water/Ww Admin	\$1,366,551	\$1,431,672	\$1,423,366	\$1,423,366	\$2,338,905	64.32%
Water Services-Operations Admin	\$1,843,489	\$2,184,955	\$1,116,853	\$1,116,748	\$130,000	-88.36%
Greenway Potbl Wtr Trt Plant	\$2,810,682	\$3,084,166	\$3,188,511	\$3,188,511	\$3,213,325	0.78%
Quintero Treatment Plant	\$429,169	\$441,644	\$423,672	\$423,672	\$437,610	3.29%
Production Svcs	\$4,746,840	\$4,286,356	\$4,493,612	\$4,493,612	\$4,544,189	1.13%
Distribution Services	\$2,355,649	\$2,494,510	\$2,936,098	\$2,936,098	\$3,088,552	5.19%
Blue Staking	\$353,620	\$387,020	\$477,689	\$477,689	\$465,004	-2.66%
Sustainability & Conservation	\$0	\$984	\$658,141	\$658,141	\$624,250	-5.15%
Planning and Engineering	\$0	(\$37,206)	\$2,124,965	\$2,124,965	\$2,403,625	13.11%
Environmental Resources	\$1,051,775	\$1,130,832	\$515,452	\$515,452	\$448,001	-13.09%
Water Supply	\$7,484,324	\$8,322,991	\$9,031,087	\$9,031,087	\$9,256,468	2.50%
Drinking Water Environmental	\$1,278,806	\$1,365,101	\$1,336,492	\$1,336,492	\$1,332,940	-0.27%
Wtr Eqt Reserve	\$32,759	\$66,763	\$358,000	\$501,000	\$263,500	-26.40%
Beardsley Water Reclamation Facility	\$1,617,746	\$1,643,380	\$1,623,096	\$1,623,096	\$2,119,373	30.58%
Wastewater Collection/Prevention	\$2,117,205	\$1,989,258	\$2,214,821	\$2,214,821	\$2,208,324	-0.29%
Wastewater Environmental	\$818,440	\$890,184	\$1,046,899	\$1,046,899	\$1,028,626	-1.75%
Jomax Water Reclamation Facility	\$1,201,180	\$1,284,440	\$1,434,060	\$1,434,060	\$1,449,214	1.06%
Butler Water Reclamation Facility	\$5,176,481	\$5,125,514	\$5,523,619	\$5,523,619	\$5,727,460	3.69%
Ww Eqt Reserve	\$41,362	\$63,438	\$228,732	\$228,732	\$499,241	118.26%
BOR Water SMART R14AP00071	\$33,767	\$8,681	\$0	\$0	\$0	NA
Total Expenditures	\$34,759,845	\$36,164,681	\$40,155,165	\$40,298,060	\$41,578,607	3.54%

Staffing by Division	FY2018 Actual	FY2019 Actual	FY2020 Budget	FY2020 Estimate	FY2021 Budget	Pct Chg
Water Services-Water/Ww Admin	6.00	4.00	4.00	5.00	5.00	25.00%
Water Services-Operations Admin	9.00	2.00	2.00	0.00	0.00	-100.00%
Greenway Potbl Wtr Trt Plant	9.60	9.60	9.60	9.60	9.60	0.00%
Quintero Treatment Plant	0.40	0.40	0.40	0.40	0.40	0.00%
Production Svcs	8.20	8.20	8.20	8.20	8.20	0.00%
Distribution Services	12.55	12.55	13.55	13.55	13.55	0.00%
Blue Staking	2.00	3.00	3.00	3.00	3.00	0.00%
Sustainability & Conservation	0.00	2.00	2.00	2.00	2.00	0.00%
Planning and Engineering	0.00	11.00	12.00	12.00	12.00	0.00%
Environmental Resources	5.50	2.50	2.50	2.50	2.50	0.00%
Drinking Water Environmental	7.25	6.25	6.25	6.25	6.25	0.00%
Beardsley Water Reclamation Facility	4.00	4.00	5.00	5.00	5.00	0.00%

Operating Budget Summary

Water Services

Wastewater Collection/Prevention	10.25	10.25	10.25	10.25	10.25	0.00%
Wastewater Environmental	4.25	5.25	5.25	5.25	5.25	0.00%
Jomax Water Reclamation Facility	3.00	4.00	4.00	4.00	4.00	0.00%
Butler Water Reclamation Facility	10.00	10.00	10.00	11.00	11.00	10.00%
Total Staffing	92.00	95.00	98.00	98.00	98.00	0.00%



DEPARTMENT MISSION

To offer water services in a safe, reliable and responsible manner to enhance the quality of life in Peoria.

DEPARTMENT DESCRIPTION

The Water Services department maintains the city's assets and resources, and provides water services to our residents. The department's vision: To maintain our residents' quality of life, to be recognized as leaders in service delivery, and to be responsible stewards for the City's resources and assets.

The Water Services administrative division provides overall direction, management, support and administrative services for the entire department. This division ensures quality and consistent customer service for each of the department's programs and visions of the department. Water Services is organized into five divisions:

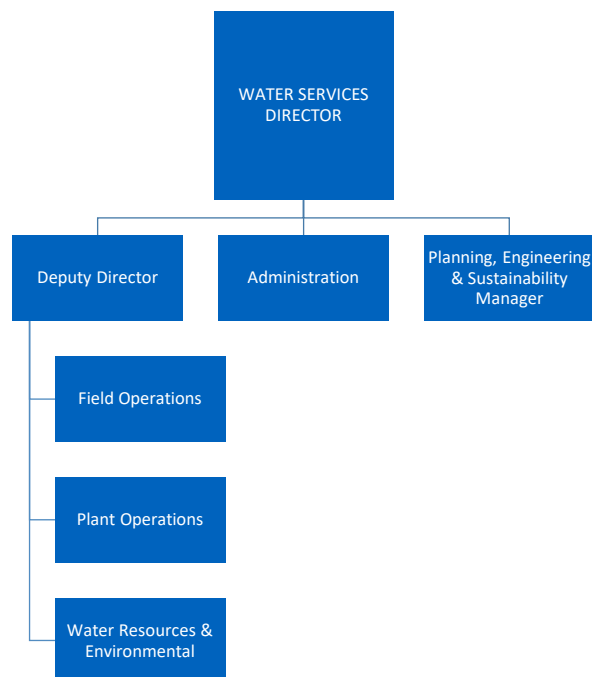
- Administration
- Plant operations
- Field operations
- Planning, engineering and sustainability
- Water resources and environmental

<https://www.peoriaaz.gov/government/departments/water-services>

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



ORGANIZATIONAL CHART





PURPOSE

The Water Services Administrative Division provides overall direction, management, support and administrative services for the department. This division ensures quality and consistent customer service for each of the department's operations.

ACCOMPLISHMENTS

- Produce the amount of potable water needed for customers
- Compliance with all water and wastewater regulations
- Effectively treat all water received from the water reclamation facilities
- Operate within established departmental and capital improvement project (CIP) budgets

INITIATIVES

- Effective utility management
- Key performance indicators
- Develop and monitor operating and CIP Budgets
- Internal/external customer service
- Staff development
- Develop/implement policy & procedures
- Support to divisions

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department





Water Treatment Plants

PURPOSE

This division maintains and operates the Greenway and Quintero Water Treatment Plants. The Greenway Water Treatment Plant treats surface water from the Salt River Project and Verde rivers for potable water (drinking water) use by our customers. This includes the operation and maintenance of the treatment plant equipment, on site drinking water storage reservoir, and the pumping station that delivers the water. The Quintero water treatment plant supplies water to the Quintero community located in the far northwest portion of Peoria.

INITIATIVES

- Operate and maintain the Greenway and Quintero water treatment plants
- Maintain treatment process equipment
- Optimize treatment processes to increase treatment efficiency
- Maintain and monitor SCADA
- Maintain building & grounds
- Develop and update standard operating procedures as needed

ACCOMPLISHMENTS

- The current expansion of the Pyramid Peak Water Treatment Plant is underway. It will increase the current City of Peoria's capacity from 11 million gallons per day (MGD) to 24 MGD
- Completed pilot testing of Nano-Bubble technology for the control of algae growth within the treatment plant
- Continue to integrate operational goals for maintaining compliance with Arizona Department of Environmental Quality for the treatment of surface water
- Maintain compliance status with OSHA Process Safety Management requirements

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
Total million gallons treated	6,768	6,590	6,681	6,700
Water treatment plants cost per 1000 gallons	\$0.42	\$0.48	\$0.45	\$0.43



Water Production Services

PURPOSE

The Water Production division is responsible for the operation, maintenance and repair of all well, reservoirs, booster pumps and pressure reducing stations.

ACCOMPLISHMENTS

- Maintain an adequate supply of potable drinking water
- Rehabilitation of Patterson W211 and Vistancia W406 well sites
- Annual chlorine system preventative maintenance program performed on 23 in-service wells
- Tank cleaning and inspection performed on six reservoirs

INITIATIVES

- Inspections and maintenance of well, reservoir storage and booster stations
- Maintenance and repair of the chlorine disinfection system
- Regulatory compliance and customer service
- Monitor and control of the SCADA system
- 150lb chlorine cylinder replacement

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
Annual chlorine preventative maintenance program for 23 in-service wells	100%	100%	100%	100%
Rehabilitate 10% of operating wells yearly	10%	10%	10%	10%
Tank Cleaning and Inspection Program: Clean and Inspect 25% of in-service tanks yearly	32%	27%	23%	27%



Water Distribution Services

PURPOSE

The Water Services Field Operations division is comprised of five sections that maintain the water production system, the water distribution system, the wastewater collection system, the reclaimed water system and the Arizona 811 Blue Stake program for the City of Peoria.

The Water Distribution section is responsible for monitoring, maintaining and repairing the city's water distribution system. This division ensures efficient and reliable delivery of potable water to our customers, as well as maintains adequate pressure and flow for fire-fighting purposes.

ACCOMPLISHMENTS

- Maintenance and repair of all fire hydrants in the water distribution system
- Exercise 20% of all 6" to 30" main line water valves in the water distribution system
- Assessment, repair and replacement of 20% of air relief valves
- Response to water main breaks with limited customer service disruptions
- Maintenance and repair of residential and commercial services
- Maintenance and repair of distribution mains

INITIATIVES

- Water service and main line maintenance and repairs
- Fire hydrant preventative maintenance program
- Valve exercise preventative maintenance program
- Regulatory compliance & customer service
- Water distribution system flush

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
Fire hydrant maintenance program: Perform preventative maintenance on all fire hydrants in the distribution system	100%	100%	100%	100%
Valve exercise maintenance program: Exercise 20% of all valves in the water distribution system each year	20%	21%	20%	20%
Repair inoperative fire hydrants within 5 working days	100%	100%	100%	100%



Arizona 811 Blue Staking

PURPOSE

The Arizona 811 Blue Stake division provides underground utility marking services for City water, wastewater, reclaim water, stormwater and fiber optics.

ACCOMPLISHMENTS

- Staying in compliance with the Arizona Revised statute 40-360.22 811 Law
 - Each request must be completed within two business days by 5pm
- Locating and marking of underground utilities which include water, wastewater, reclaim water, stormwater and fiber optic cable within the distribution system
- All emergency blue stake requests were responded to within two hours
- All non-emergency requests were responded to within two working days

INITIATIVES

- Locate Peoria underground utilities
- Respond to all blue stake requests per state statute requirements
- Regulatory compliance and customer service

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
Number of 811 ticket requests completed from the Blue Stake Center	11,681	11,249	12,498	13,000



Planning, Engineering and Sustainability

PURPOSE

The Water Services Planning, Engineering and Sustainability section ensures a sustainable water supply for Peoria residents and businesses, now and in the future. This section is responsible for coordinating and acquiring water rights, planning for the cost-effective acquisition and/or development of additional supplies, planning the water and wastewater capital improvement programs (CIP) through master planning and system studies, development interaction, system infrastructure condition and efficiency evaluations, and CIP project delivery.

Additionally, in its water conservation capacity, this section oversees and updates the city's water conservation program, which is necessary to maintain regulatory compliance and to achieve reductions in indoor and outdoor water use. One of the main purposes of the water conservation unit is to keep the city in compliance with the Assured Water Supply rules. The section is also largely responsible for the city's sustainability action plan.

ACCOMPLISHMENTS

- Successfully delivered the FY20 water/wastewater CIP
- Oversaw the completion of several large water/wastewater related development projects
- Managed the city's water portfolio and created strategies for long term source planning

INITIATIVES

- Implement sustainability and water conservation program
- Manage water portfolio and develop supplies
- Analyze water supply and demand
- Analyze water/wastewater system efficiency
- Oversee water services CIP delivery
- Developer coordination

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
Ensure all CIP projects remain within approved budgets	100%	100%	100%	100%



Environmental Resources Administration

PURPOSE

Environmental Resources Administration provides administrative and management support for the environmental resources division, which includes environmental resources administration, drinking water environmental and wastewater environmental divisions.

Management support includes guidance on technical programs implemented by the drinking water environmental and wastewater environmental divisions, assistance with preparation and maintenance of associated budgets, and business systems support. Administrative support includes ordering and purchasing of supplies and services, mailing, recordkeeping, and other administrative responsibilities.

ACCOMPLISHMENTS

- Provided administrative support to the Treatment Operations Division
- Provided technical guidance and support to other City Departments on environmental regulatory issues (e.g. municipal operations center site improvements – stormwater retention basin)

INITIATIVES

- Management and administration of the environmental resources division
- Facilitates budget review and development for the environmental resources division
- Orders and purchases supplies and services
- Provides support for division business systems
- Liaison to the information technology department
- Prepare weekly update reports to department management
- Provides guidance and information to division, department, and city on environmental regulatory issues
- Respond to public records requests
- Customer service

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department





Drinking Water Environmental

PURPOSE

The Drinking Water Environmental Division provides environmental compliance support and monitoring for the city's water services operations, and provides sampling and analytical support for the city's drinking water, wastewater and biosolids programs.

This division is also responsible for the protection of public health through implementation and enforcement of existing backflow/cross connection city code requirements.

Additionally, this division operates and manages the city's environmental laboratory.

ACCOMPLISHMENTS

- Successfully added a number of new analyses to the city's Arizona Department of Health Services laboratory license, allowing the city to conduct more analyses in house
- Transitioned the data entry process for the backflow/cross connection program to a user based process, reducing data entry by city personnel

- Prepared and published the annual Water Quality Report, aka Consumer Confidence Report (CCR)
- Shifted focus of backflow/cross connection enforcement to reduce the number of and length of time that backflow devices remain out of compliance

INITIATIVES

- Ensure drinking water regulatory compliance by submittal of timely, accurate, and complete compliance reports
- Perform compliance and operational laboratory testing
- Maintain an adequately stocked and prepared certified laboratory that is capable of providing analytical support, generating data of known quality, any time

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
Backflow inspections completed	7,141	7,034	7,580	7,300
Sampling parameters completed	7,743	7,808	6,566	7,400



Water Reclamation Facilities

PURPOSE

Wastewater is treated and reclaimed at the Butler, Beardsley, and Jomax Water Reclamation Facilities. Reclaimed water produced at these facilities meets all state and federal water quality requirements and is either recharged back into the local underground aquifers or is reused directly on landscape and turf areas. The Beardsley Water Reclamation Facility treats wastewater for those areas north of Beardsley Road. The Butler Water Reclamation Facility treats wastewater for those areas south of Beardsley Road and east of the Agua Fria. The Jomax Water Reclamation Facility treats wastewater for those areas located in the Vistancia development.

ACCOMPLISHMENTS

- Completed the year with zero discharge violations at all facilities
- Completed 100% of our capital improvement projects at all of the water reclamation facilities
- Received safety awards from AZ Water for zero lost days at all water reclamation plants
- Completed the final stages of the new Aquifer Storage and Recovery well

INITIATIVES

- Maintain treatment process equipment
- Regulatory compliance
- Customer service
- Maintain building and grounds

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
Total million gallons of wastewater treated	3,867	4,125	4,240	4,300
Wastewater Reclamation Facilities cost per 1000 gallons	\$1.84	\$1.76	\$1.80	\$1.84



Wastewater Collection/Reclaimed Services

PURPOSE

The Wastewater Collections section is responsible for operating and maintaining the City's wastewater collection, or sanitary sewer system, and water reclamation system. This includes sewer mains, sewer laterals, lift stations, non-potable reservoirs and non-potable booster stations.

ACCOMPLISHMENTS

- 15" Happy Valley Road sewer Line rehabilitation from 87th Ave to 91st Ave
- 30" Beardsley Road sewer line rehabilitation from 91st ave to 111th Ave
- 30" Bell Road sewer line rehabilitation from 91st Avenue south to Paradise Lane
- L203 Tierra del Rio lift station wet well rehabilitation. Installation of new Flygt pumps and a biological odor scrubber.
- Roach Treatment Program - 9,772 sewer manholes were treated

INITIATIVES

- Inspection and maintenance of lift stations
- Sewer main line cleaning
- Manhole treatment (roach control)
- Regulatory compliance
- Customer service
- Closed Circuit Television (CCTV) sewer line inspection
- Sanitary Sewer Overflows (SSO)

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
Number of sanitary sewer overflows (SSO) - Best management practice is less than one per 100 miles of sewer. Peoria has 812 miles of sewer lines.	1	6	5	5
Sewer line Cleaning Program: Clean 20% of all sewer lines in the collection system each year	18%	14.3%	20%	20%
Roach treatment program: Spray treatment of 33% of all manholes	50%	55%	33%	33%



Wastewater Environmental

PURPOSE

The Wastewater Environmental section provides environmental compliance sampling and analysis support for the City's wastewater and drinking water programs as well as compliance support and reporting for the wastewater, pretreatment, and stormwater programs; City Code enforcement of chapters 24 and 25, and air quality permits.

ACCOMPLISHMENTS

- With a focus on P83 area Food Service Establishments (FSEs), the Fats, Oils, and Grease (FOG) program enforcement has led to a significant reduction of FOG in the collection system
- Coordinated citywide communication efforts, prepared and submitted the annual compliance report for the Municipal Separate Storm Sewer System (MS4) Phase II permit
- Submitted required compliance reports to ADEQ and the County
- Transitioned from hard mailing and emailing ADEQ required compliance reports to online reporting via the myDEQ portal. This has made reporting more accurate and efficient.

INITIATIVES

- Wastewater sampling and reporting
- Drinking water sampling
- Biosolids sampling and reporting
- Water reclamation sampling and reporting
- Industrial pretreatment regulations and reporting
- FOG Inspections and enforcement
- Review plans
- Stormwater inspections, enforcement, and reporting
- Customer service
- Air quality permits
- Outreach

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department

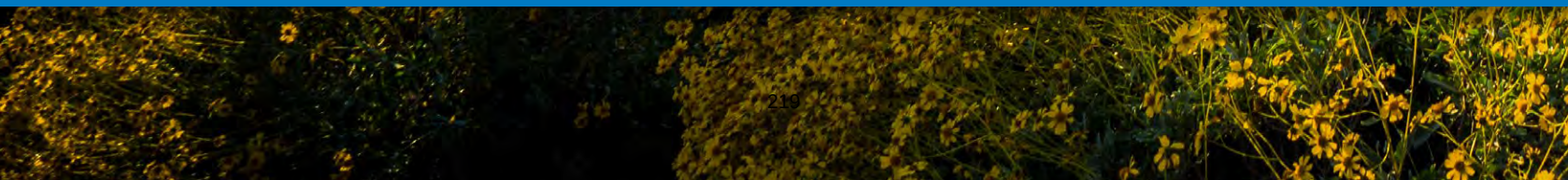


PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
FOG Inspections Completed	441	525	150*	200*

*Increased focus on and enforcement in P83 area has resulted in a significant reduction in total inspections, but significant reduction in fats, oils, and grease discharging into the sanitary sewer in this area.



Capital Improvement Program





Capital Improvement Program



Introduction

Each year, the City of Peoria invests significant time and resources to design, construct and maintain the infrastructure and facilities needed to deliver municipal services to residents and businesses. Because of the high costs associated with building and maintaining capital assets, the city must carefully balance the need for such assets with our requirements to sustain a strong financial position. This is accomplished through the Capital Improvement Program (CIP) – a 10-year plan for addressing present and future infrastructure needs.



The newly constructed Monroe Street median in Old Town adjoins City Hall

Peoria's CIP is a 10-year balanced plan that addresses projects that are needed, or will be needed, across a broad spectrum of areas. It is balanced because we have identified funding sources based on reliable revenues to support both the capital costs and the operating costs for each project in the 10-year program. Each year, a great deal of effort is put into updating this plan to ensure not only that critical needs are being met, but also that the cost, scope and timing of *all* projects are coordinated throughout.

Coordinating the timing of different projects in the same area is particularly important, since it helps us to minimize service disruptions.

Capital projects are non-routine expenditures that generally cost more than \$100,000 and have a useful life of five years or more. Capital projects include design and construction, as well as the acquisition of land and the purchase of fixed assets. A fixed asset is any single item or single cohesive system that has a life expectancy of at least one year and a value of at least \$5,000. All land is capitalized as a fixed asset, regardless of cost.

The first year of the program is the only year that is appropriated by the City Council. This becomes the capital budget, which is an important piece of the city's overall annual budget. The Fiscal Year 2021 capital budget includes not only newly funded projects, but also any project costs carried over from the previous year. The last nine years of the CIP are for planning purposes; future funding is not guaranteed and the plan is subject to change. The CIP is a dynamic plan that can change significantly from year to year. At the discretion of the City Council, new projects can even be added to the capital budget after it has been adopted.

The 10-year Capital Improvement Program totals \$783,151,742. For FY 2021 alone, budgeted capital projects total \$233,737,024. This document provides detailed information about



Solar Panel Parking Canopy at the Development & Community Services Building

each project in the CIP, including scope, schedule, project costs, funding sources and future operating costs. It is intended to be a communication device, informing stakeholders of the city's plans for capital investment.

Financial Policies

The City of Peoria *Principles of Sound Financial Management* establish guidelines for the city's overall fiscal planning and management, including the Capital Improvement Program. This document is available in its entirety on the city's website (Peoriaaz.gov) under the Finance and Budget Department. Several of the policies relate directly to the CIP, most notably Policy 8 – Capital Improvement Program. Following are some excerpts from this policy.

- The city manager will annually submit a financially-balanced, multi-year Capital Improvement Program for review by the City Council (8.01).
- The Capital Improvement Program shall provide an estimate of each project's costs, anticipated sources of revenue for financing the project, and an estimate of each project on city revenues and operating budgets (8.02).
- The city will match programs and activities identified in the Capital Improvement Program with associated funding sources (8.03).
- Efforts will be made to allocate sufficient funds in the multi-year capital plan and operating budgets for condition assessment, preventative and major maintenance, and repair and replacement of critical infrastructure assets (8.04).
- The city's objective is to incorporate "Pay-As-You-Go" funding (using available cash resources) in the annual Capital Improvement Program. This will supplement funding from other sources such as IGAs, bonds, impact fees and grants (8.05).
- When current revenues or resources are available for capital improvement projects, consideration will be given first to those capital assets with the shortest useful life and/or to those capital assets whose nature makes them comparatively more difficult to finance with bonds or lease financing (8.06).
- The first year of the adopted capital plan will be the capital budget for that fiscal year (8.07).
- Periodic status reports will be presented to City Council to share project progress and identify significant issues associated with a project (8.08).
- Within 90 days of the completion of a capital project, any remaining appropriated funds for the project will revert to the fund balance of the funding source (8.09).
- The Capital Improvement Program will be updated annually as a multi-departmental effort (8.10).



New bus shelters prominently display Peoria's flag

CIP Development Process

Capital improvement planning has proven to be a year-round process, with city departments continually re-evaluating and prioritizing their capital needs. However, the process is most involved from October through April. It is during this period that city staff identifies and prioritizes projects, estimates project costs, determines available resources and, ultimately, submits a recommended program to the City Council.



**Festive wraps in the P83 Entertainment District.
Play ball!**

The Management and Budget Division coordinates the annual update of the 10-year CIP as part of the annual budget process. Division staff also forecast revenues for the various funds used to finance capital projects, and set the financial parameters for the development of the CIP. Capital projects originate in the operating departments, where subject matter experts identify needs based on master planning documents and other technical criteria.

Once project requests have been submitted and the financial parameters established, a preliminary plan is prepared for the review of the CIP Management Committee. This committee is made up of the deputy city managers and directors of city departments that have a significant stake in the delivery of capital projects (including Finance and Budget). The

CIP Management Committee is responsible for evaluating project requests in light of available resources and developing a financially balanced plan that addresses City Council goals and priorities. This group also ensures that projects are properly scoped and that the timing of projects is coordinated. Once complete, the city manager forwards the recommended Capital Improvement Program to the City Council for approval.

FY 2021-2030 CIP BY FUNDING SOURCE		
Funding Source	10-Year Total	Pct. of Total
Enterprise – Operating	\$172,649,369	22%
G.O. Bonds	\$166,017,423	21%
Governmental - Operating	\$81,196,008	10%
Impact Fees	\$110,430,435	14%
Other Capital	\$11,444,231	2%
Outside Sources	\$18,841,476	2%
Revenue Bonds	\$142,158,606	19%
Transportation Sales Tax	\$80,414,194	10%
Total	\$783,151,742	100%

The following is an overview of the CIP process:

September – October. Operating departments identify projects, define project scopes, prepare cost estimates, and prioritize projects based on direction received from the city manager and City Council. Department directors review project requests before final submittal.

November – December. Capital project requests are submitted to the Management and Budget Division. Division staff use revenue forecasts and financial models to prepare a preliminary CIP.

January – March. The CIP Management Committee meets to review the proposed plan,

making adjustments as needed. Budget finalizes the recommended CIP for the consideration of the City Council.

April – May. The City Council receives the CIP and offers its recommendations during study sessions, then the City Council approves the Capital Improvement Program at one of its regular meetings, usually on the same day as the adoption of the Tentative Budget, and finally the City Council approves the Capital Improvement Program at one of its regular meetings, usually on the same day as the adoption of the Tentative Budget.



A morning sunrise over Peoria's Auto District along Bell Road

Programming Projects in the CIP

Capital improvements are the “bricks and mortar” from which the City of Peoria delivers services to residents and businesses within its borders.

FY 2021-2030 CIP BY PROJECT TYPE		
Project Type	10-Year Total	Pct. of Total
Drainage	\$30,196,142	4%
Economic Development	\$12,133,089	2%
Operational Facilities	\$41,001,284	5%
Parks	\$141,816,497	18%
Public Safety	\$21,911,142	3%
Streets & Traffic Control	\$152,654,812	21%
Wastewater	\$135,322,541	17%
Water	\$234,638,365	30%
Total	\$783,151,742	100%

By preventing the deterioration of existing infrastructure and by adding new infrastructure in response to growth, capital improvements help to ensure that the city can continue to provide the level of service our customers have come to expect. Many different types of projects make up the Capital Improvement Program, including the following:

- Office buildings, police and fire stations, court facilities, libraries, and recreation centers.
- Parks, trails, open space, right-of-way landscaping, and sports facilities.
- Roads, bridges, sidewalks, street lights, traffic signals, and sound walls.
- Storm drains, channels, retention basins, and drywells.

- Water and wastewater treatment plants, pipes, storage facilities, and pump stations.
- Information technology infrastructure and major software applications.

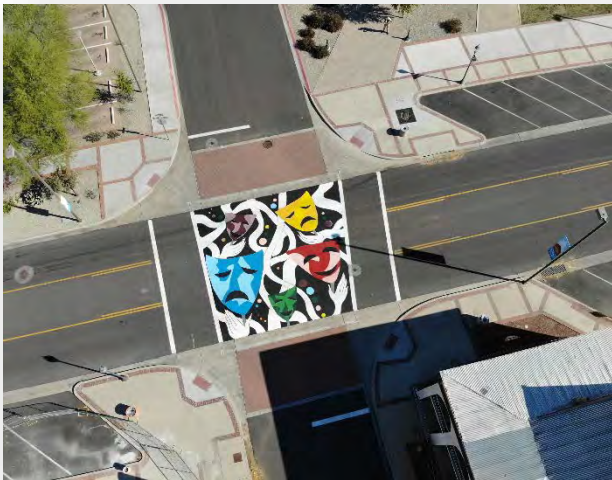
Specific projects in these broad categories spring from long-range plans, City Council goals and priorities, and staff recommendations. Long-range planning is critical to ensuring a sustainable future for the City of Peoria. Planning efforts such as those encompassed by the City’s General Plan and the various master plans (for parks, trails, streets, water, wastewater, etc.) provide helpful guidance to departments in identifying and prioritizing capital projects. Specific sections of the General Plan, such as the Circulation Element, tie directly with the CIP, as do each of the master plans. As such, the CIP is one of the mechanisms by which long-range plans become reality.

The goals and priorities of the City Council are another key source of capital projects. Many of the projects in the CIP, particularly those that benefit a specific neighborhood or area, come directly from the communication of concerned citizens with their elected representatives. The City Council’s Policy Goals provide near-term direction to city staff. The *Live Peoria Goals* for fiscal year 2021 are: (1) Superior Public Safety, (2) Smart Growth, (3) Economic Prosperity, (4) Arts, Culture and Recreational Enrichment, (5) Integrated Transportation, (6) Healthy Neighborhoods, and (7) Superior Public Service.

The CIP includes major investments in parks, roadways, public safety facilities, and water and sewer infrastructure. This includes funding for the construction of several major projects already underway, including the expansion of the Pyramid Peak Water Treatment Plant, the Happy

Valley Road Widening between Lake Pleasant Parkway and the Agua Fria River, Paloma Community Park, and a new neighborhood park in the Meadows subdivision. Notable new projects to the CIP this year include Recreation Center at Paloma Community Park, Fire Station 8, Peoria Center for Performing Arts Ticket and Concessions Renovation, Airnasiums at Neighborhood Parks, and Olive Avenue Safety Improvements.

In addition, the FY 2021 CIP continues to devote long term investment in the **Park and Recreation Facility Refurbishment Program**, which aims to replace vital city-owned assets in the park system, such as playground equipment, fitness equipment, and library checkout machines that have passed their useful life and/or require upgrades.



Artwork displays vividly in Old Town Peoria intersections

Continuation of the successful **Community Works Program**, which provides funding for projects that have a local benefit or that may arise during the fiscal year but are not identified in the capital budget.

Old Town Streetscape contemplates design and construction of identity creation improvements for Old Town, including primary entry identification signage, wayfinding signage,



Senator John McCain Vietnam Memorial Plaza at Rio Vista Park

landscaping, pedestrian and/or visibility enhancements.

Last fiscal year, **The Pedestrian and Shade Initiative** recommended ways to address non-motorized safety issues and create safer, better connected walking networks shielded from the Arizona sun. As a result, **Airnasiums at Neighborhood Parks** will provide shade structures at recreational sports courts, such as basketball at two selected neighborhood parks.

Improvements to Country Meadows Park in the Pine District is currently underway. This project entails the update of park amenities that was determined through a public input process. A design professional was chosen to assist the city in facilitating public meeting(s) and preparing visuals of amenity alternatives. Amenities at Country Meadows Park include an airnasium, full surfacing, and lighting repairs to existing facility.

Construction of the first phase of **Paloma Community Park** is underway in northern Peoria and will be open by the end of summer 2020. A second phase of the park is programmed over the next three fiscal years. In addition, a new **Recreation Center** will be designed and constructed thereafter, which will provide similar

amenities Peoria residents enjoy at Rio Vista Community Park.

The City is partnering with the City of Glendale to expand Peoria's treatment capacity at the **Pyramid Peak Water Treatment Plant** by an additional 13 million gallons per day. Additional treatment capacity at the plant and the additional facilities to support the delivery of additional capacity will provide service to planned growth areas in the northern areas of Peoria.

The City continues to implement water conservation policies and sustainability measures to protect Peoria's water sources long into the future. Therefore, the **Reclaimed Water System Upgrades and Improvements** project ensures the reclaimed water distribution system is compliant and efficient for users, which includes new extensions and rehabilitation work.

Inspection and rehabilitation of trunk sewer lines around the city to ensure continuous and reliable service.

The City will **Rehabilitate and Upgrade Well Production Sites** to address reliability and water quality issues as these facilities age. The City will also upgrade sites with new technologies as appropriate, allowing the system to continue to operate reliably providing redundancy, and ensuring water quality.

The **Skunk Creek Multi-Use Path** project will provide missing connections to the city of Glendale (at 73rd Avenue) and crucial connections into the **Peoria Sports Complex and P83 Entertainment District**.

The **Bus Stop Improvement Program** supports the City's existing transit network through construction of new bus stops and replacement of existing bus stops, which includes shelters, shade structures, seating, bike racks, landscaping and lighting.

Replacement and/or upgrades to critical **Communication and Information Technology Infrastructure** are all addressed in this plan.



The Park & Ride in Old Town Peoria at night

Widening Happy Valley Parkway over the Agua Fria from Lake Pleasant Parkway to the west end of the bridge over the Agua Fria River. This will include the widening of the bridge, striping and signage, street lighting, ADA ramps, landscape and irrigation.

Development in the north and northwest portions of the city will require that additional treatment capacity be added at both the **Beardsley and Jomax Wastewater Reclamation Facilities (WRFs)**.

The City will continue the multi-year **Water Meter Replacement Program** to replace aging customer water meters that have reached the end of their useful lives. As part of the transmission system's maintenance, the City will replace and/or rehabilitate waterlines that have been identified as being at risk of failure.

Impacts on the Operating Budget

The Capital Improvement Program has direct and sometimes significant impacts on Peoria's operating budget. Upon their completion, most capital projects require ongoing costs for operation and maintenance. New buildings require electricity, water and sewer service, and maintenance and repair. New roads require regular sweeping as well as periodic crack filling and sealing, patching, milling, minor resurfacing, and replacement of stripes and markings. New parks and landscaped rights of way (such as medians and streets shoulders) require irrigation,

fertilizing, mowing, and trimming. Some projects, such as a recreation center, require additional employees.

Departments submitting capital projects estimate the operations and maintenance costs of each project based on cost guidelines that are updated each year. The departments also consider any additional revenues or savings the city can reasonably expect to recognize upon completion of the project. For example, membership fees from a new recreation center help to offset the increased operating costs. The net operating costs are included not only in the project request, but also in the long-range forecasts of the respective funds, to ensure that we properly account for operating budget impacts of all capital projects.



A beautiful rainbow appears over the Peoria Sports Complex

OPERATING IMPACTS BY PROJECT TYPE					
Project Type	FY2021	FY2022	FY2023	FY2024	FY2025
Drainage	\$60,811	\$114,811	\$124,811	\$159,811	\$171,411
Economic Development	\$0	\$40,000	\$40,000	\$40,000	\$40,000
Operational Facilities	\$6,500	\$13,000	\$19,500	\$26,000	\$32,500
Parks & Recreation	\$1,926,206	\$2,181,518	\$2,276,464	\$2,276,464	\$2,536,498
Public Safety	\$0	\$26,600	\$33,640	\$46,720	\$48,720
Streets & Traffic Control	\$407,850	\$414,295	\$500,865	\$648,825	\$651,365
Water & Wastewater	\$0	\$5,400	\$6,300	\$240,400	\$246,000
Total	\$2,401,367	\$2,795,624	\$3,001,580	\$3,438,220	\$3,726,494

Financing the CIP

The Capital Improvement Program for fiscal years 2021-2030 is a \$783,151,742 million investment in 216 different capital projects over the next 10 years. The program represents a significant investment of city resources in infrastructure, facilities, and recreational assets, and is designed to address the highest priority needs of the community. It is both financially feasible and can be accomplished within the suggested time frame.

The 10-year plan relies on several major revenue sources to finance capital projects. The use of these funding sources is governed not only by federal and state law, but also by the city's own *Principals of Sound Financial Management*. Funding for many of the projects in the CIP comes from more than one source. For example, a single roadway project might be funded with general obligation bonds, impact fees, transportation sales tax, and federal transportation funds.

The amount of revenue available for allocation to projects in the CIP each year is based on financial projections by staff in the Management and Budget Division. To develop these projections, staff vigilantly monitors and analyzes retail sales figures, construction (development) activity, residential and commercial property values, water and wastewater usage, state revenues, interest rates, and local and national economic trends. Much of the work involved in the development of the CIP involves matching identified project needs (and the associated costs) with available funding sources. The major sources used to pay for capital projects in the CIP are discussed below.

General Obligation Bonds

General Obligation (G.O.) Bonds are a common method used to raise revenues for large-scale municipal projects. G.O. bonds are backed by the



General obligation bonds helped pay for Pioneer Community Park, which opened for play in fall 2013

full faith and credit of the city, meaning that they are guaranteed by the full taxing power of the city. Peoria only issues debt for projects when it truly makes sense to do so. This is determined by a number of different criteria, including the following:

- The useful life of the project will not exceed the term of the bond (usually 20 years).
- Pay-as-you-go financing is either not available or not sufficient to fund the project. (Pay-as-you-go financing refers to cash-based sources such as operating revenues and impact fees.)
- The project will benefit future residents of Peoria, so the use of pay-as-you-go financing will unfairly burden current residents.

In Peoria, G.O. bonds are backed by the city's property tax collections. Beginning in 1980, state law mandated the separation of city property taxes into two components: the primary tax levy and the secondary levy. The primary levy may be imposed for any governmental purpose, but has strict limitations on how much can be levied. The secondary levy may only be used to retire the principal and interest on G.O. bonds issued by the city. As a result, it is the secondary levy that is used to finance many of Peoria's capital projects.



The inside of the Arrowhead Shores water reservoir during its rehabilitation

Debt Policies. The *Principles of Sound Financial Management* include policies governing the use of property-tax supported bonds:

- Tax supported bonds are bonds for which funds used to make annual debt service expenditures are derived from ad valorem (property) tax revenue of the city (11.07a).
- The target for the maturity of general obligation bonds will typically be between 20 and 30 years. The target for the “average weighted maturities” for general obligation bonds of the city will be 12.5 years (11.07b).
- Generally, the city will structure general obligation bond issues to create level debt service payments over the life of the issue (11.07c).
- Debt supported by the city’s general fund will not exceed 10 percent of the annual general fund revenues (11.07d).

- Secondary property tax rates will be determined each year as part of the budgetary process (pursuant to state law) to pay the necessary debt service payments of general obligation bonds currently outstanding or expected to be issued within the fiscal year (11.07e).
- In accordance with requirements of the State of Arizona Constitution, total bonded debt will not exceed the 20 percent limitation and 6 percent limitation of the total secondary assessed valuation of taxable property in the city (11.07f).
- Reserve funds, when required, will be provided to adequately meet debt service requirements in subsequent years (11.07g).
- Interest earnings on bond fund balances will only be used to pay debt service on the bonds unless otherwise committed for other uses or purposes of the project (11.07h).
- The term of any bond will not exceed the useful life of the capital project/facility or equipment for which borrowing is intended (11.07i).



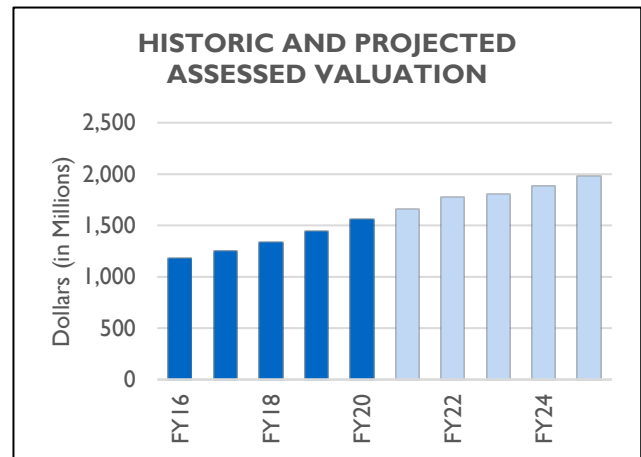
A welcoming rest station along the New River Trail

Assessed Valuation. As mentioned above, it is the secondary levy that is used to pay the principal and interest on general obligation bonds. The secondary assessed value of a property is calculated by multiplying that property’s full cash value, as determined by the county assessor, by an assessment ratio (varies

by property class). Thus, Peoria's secondary assessed valuation is the sum of the secondary assessed valuation of all properties within the incorporated area of Peoria. The city's secondary property tax levy, then, is the secondary assessed valuation multiplied by the secondary property tax rate, which is \$1.15 per \$100 of assessed valuation. For FY 2021, Peoria's secondary assessed valuation is \$1.7 billion and the secondary levy is \$19.1 million.

The secondary property tax is unlimited in that a city may levy the amount necessary to meet its debt service obligations. However, in November 2012 Arizona voters approved Proposition 117, which caps the growth of the secondary assessed valuation to five percent over the previous year's amount. This means that the city would have to raise its secondary property tax rate if the growth in assessed valuation were insufficient to meet its debt service obligations using the existing rate. Fortunately, despite this new limit on the secondary assessed valuation, the city is still in a position to meet its needs with the existing rate for the foreseeable future.

General Obligation Debt Limitations. The Arizona Constitution limits a city's bonded



indebtedness (outstanding principal) to 20 percent or six percent of its secondary assessed valuation, depending on the type of project involved. Projects in the 20 percent category include water, sewer, drainage, artificial lighting, open space preserves, parks, playgrounds and recreational facilities, public safety and emergency services facilities, and streets and transportation. Projects in the six percent category include economic development, historic preservation and cultural facilities, general government facilities, and libraries.



An iridescent artwork—Blooming Spire—overlooks the Four Corners in Northern Peoria

Voter Authorization. Regardless of whether or not the city has available revenues or constitutional capacity to issue and pay for new bonds, the city must have authorization from the voters through a citywide bond referendum in order to issue G.O. bonds for capital projects. Peoria voters have authorized the use of bonds for various capital needs in bond elections held in 1985, March 1990, September 1994, September 1996, September 2000, May 2005, and November 2008. In the most recent bond election, held November 4, 2008, voters authorized the use of \$378 million in bonds in three categories: Streets, Bridges, Traffic Control and Transportation, and Drainage (\$277 million); Public Safety, Technology, and Municipal Operations (\$60 million); and Parks, Recreation, and Trails (\$41 million).

Bond sale proceeds must be used for the purposes specified in the bond election publicity pamphlet and ballot. Unspent bond proceeds in one category may be used to pay for projects in that same category, but may not be used to pay for projects in another category. The city takes very seriously its responsibility to properly apply voter authorization, and has systems in place to track the use of voter authorization.

Property Tax Rate. This 10-year plan was developed to comply with House Bill 2011 (HB2011). Passed in April 2017, HB2011 restricts Arizona municipalities' ability to levy annual property taxes for debt service and caps their debt service reserves at 10 percent of the current year's General Obligation (G.O.) bonds principal and interest payments. Peoria has managed its secondary levy to ensure the ability to meet its G.O. bonds principal and interest payments without causing spikes in the property tax rates year to year.

In Fiscal Year 2021, Peoria will levy a \$0.29 primary property tax rate and \$1.15 secondary property tax rate per \$100 of assessed valuation.

Revenue Bonds

The city uses revenue bonds to support major capital improvements in its water and wastewater systems. Revenue bonds are secured by water and wastewater utility rate revenues rather than the full faith and credit of the city. As such, revenue bonds typically carry a slightly higher interest rate than general obligation bonds. Like G.O. bonds, revenue bond-funded projects can only be undertaken if they have voter authorization from a citywide bond referendum.

There are no legal or statutory limits on the amount of revenue bonds that may be issued. However, there are other constraints that limit the amount of revenue bonds that city can sell.

For example, the issue will be required to have a debt coverage ratio of at least 1.25, which means that the projected net revenues from the project must be at least 125 percent of the highest maximum debt service requirement on outstanding bonds plus the debt service on new bonds to be issued. In addition, each of the outstanding bond issues must have a debt service reserve requirement sufficient to cover at least one year of debt service.

Included under revenue bonds, though technically not "bonds" at all, are loan agreements with WIFA. WIFA is a program created by the State of Arizona, pursuant to federal regulations regarding water pollution and safe drinking water law, to provide financing to local communities for water and wastewater projects. Like revenue bonds, these loan agreements are backed by water and wastewater utility rate revenues. Most recently, the city entered into a loan agreement with WIFA to finance the expansion of the Pyramid Peak Water Treatment Plant.

Municipal Development Authority Bonds

For certain projects, the city uses bonds issued by the non-profit Peoria Municipal Development Authority to pay for capital improvements. MDA bonds are secured by the city's excise tax and other undesignated revenues. The use of property taxes for this purpose is specifically prohibited. MDA bonds typically carry a higher interest rate than general obligation bonds, but they are advantageous in that they are not subject to constitutional debt limits or coverage ratios and they do not require voter approval.



The newly renovated Seattle Mariners' clubhouse is being financed with MDA bonds

Under this method of financing, the city acquires the desired facilities from the non-profit corporation by means of a lease-purchase contract. The MDA issues its own bonds to obtain the funds necessary for the construction of the facilities. The facilities financed with the MDA bonds are then leased to the city for lease-rental payments that mirror the semi-annual interest and principal payments on the bonds.

The Peoria Municipal Development Authority has issued bonds three times since 2006. Most recently, in July 2012, the Peoria MDA issued \$35.5 million in MDA bonds to finance clubhouse and stadium improvements at the Peoria Sports Complex. In March 2006, the MDA issued \$6.7 million in bonds to finance the

construction of the Peoria Center for the Performing Arts. These bonds are being repaid with the city's half-cent sales tax revenues and, in the case of the theater, with the one percent charge to capital projects for public art. In February 2008, the MDA issued \$47 million for the construction of the missing segment of Happy Valley Road from 91st Avenue to Terramar Boulevard and for the widening of 83rd Avenue from Williams Road to Calle Lejos. These bonds are being repaid with the city's transportation sales tax revenues.

Development Impact Fees

A development impact fee is a charge on new development to pay for the construction or expansion of off-site capital improvements that are necessitated by and benefit the new development. Impact fees, which are collected when building permits are issued for a given project, cannot be used for operations, maintenance, or repair of existing facilities. The City of Peoria assesses impact fees for transportation, law enforcement, fire protection, water expansion, wastewater expansion and water resources.

Impact fees are an important source of revenue for the capital program, and help to ensure that residential and commercial growth in Peoria helps pay for a portion of the Capital Improvement required to support new growth in the City. Impact fee revenues are subject to fluctuations in economic and market forces. As such, staff regularly updates forecasts of impact fee revenues and the associated fund balance models to reflect the most current economic and development information.

Operating Fund Revenues

Where possible, the city uses available cash, or “Pay-As-You-Go” funding, to pay for capital projects. Pay-As-You-Go funding comes from several operating funds, including the general fund, the water and wastewater utility funds, and the streets fund. Each year, the city identifies one-time, non-recurring revenues from these funds that can be used to support capital needs. The amount available in these funds for capital projects is limited, however, because of the uncertainty of available revenues and the need to support ongoing operations.

The city’s half-cent sales tax fund also can be used to support capital projects, provided that such projects are consistent with the City Council policy governing the use of revenues from this tax. A variety of economic development projects have been supported by this revenue source over the years.



The expansion of the Pinnacle Peak Public Safety Facility was financed with development impact fees

Grant and Intergovernmental Revenues

City departments aggressively pursue grants and other outside funding sources to help support capital projects. The city frequently shares the costs of capital projects with neighboring cities, the Flood Control District of Maricopa County (FCDMC), the Maricopa County Department of Transportation (MCDOT), the Arizona Department of Transportation (ADOT), and



Federal dollars paid for much of the Beardsley Road Connector project, which provides enhanced freeway access for residents living in the northern reaches of Peoria

other agencies. The Development and Engineering, Public Works, Water Services, and Intergovernmental Affairs departments work closely with the Maricopa Association of Governments (MAG), the Water and Infrastructure Financing Authority of Arizona (WIFA), and other agencies to secure pass-through federal funds, low-interest loans, and other favorable funding sources for capital projects.

In fact, Peoria has been very successful in securing or advancing outside funding for transportation projects. Administered through ADOT, the improvements at 75th Avenue and Cactus Road and Peoria Avenue intersections were largely funded by the Highway Safety Improvement Program (HSIP) totaling \$11.3 million. In addition, Federal Congestion Mitigation and Air Quality (CMAQ) money paid for nearly 100 percent of the construction costs for new sidewalk and bike lanes along 83rd Avenue from Happy Valley Road to Jomax Road.

The city also has received significant outside dollars for transit projects. Managed through the Regional Public Transportation Agency (RPTA or Valley Metro), the Peoria Park and Ride was awarded \$3.1 million by the Federal Transit Administration. Moreover, Peoria received an additional \$6.2 million recently in reduced-

interest WIFA loans for the ongoing expansion of the Pyramid Peak Water Treatment Plant.

Transportation Sales Tax

In 2004, the City Council appointed a 23-member Citizen Transportation Committee to evaluate Peoria's future transportation requirements and consider the various alternatives for funding these improvements. Based on its review, the committee put forward a recommendation to the City Council to increase the city sales tax by three-tenths of a percent to pay for transportation needs. The City Council referred this recommendation to the voters, who, on September 13, 2005, approved Proposition 300 increasing the city sales tax for transportation purposes.

Transportation sales tax (TST) revenues are deposited into a separate fund from which expenditures are made for various transportation purposes. Consistent with the Citizen Transportation Committee's original recommendation, the city earmarks in its forecasts each year \$1.5 million for a transit circulator, \$1.4 million for transit operations, and \$400,000 for operational support. Any unspent monies in these three areas are allocated to street capital projects, along with the balance of revenues collected. The transportation sales tax fund also pays the debt service on the MDA bonds issued for the construction of Happy Valley Road and the widening of 83rd Avenue widening from Williams to Calle Lejos, which is approximately \$4 million per year.

Major projects completed to date using primarily transportation sales tax revenues include Paradise Lane right-turn lane improvements, 103rd Avenue from Northern Avenue to Olive Avenue, and 83rd Avenue Sidewalks and Bike Lanes. Upcoming projects being primarily funded utilizing TST are Jomax Road from Loop 303 to Vistancia Boulevard, 67th Avenue, 75th Avenue and 91st Avenue Landscape Enhancements, installation of CCTV equipment citywide, and future bus stop improvements. Other projects that

have been funded at least partially with this source include the Northern Parkway, Deer Valley Road from 109th Avenue to Lake Pleasant Parkway, and Peoria Avenue Bus Stop Improvements. This fund also supports a number of ongoing programs, including the Traffic Signal Program, Traffic Signal Interconnect Program, Residential Roads Rehabilitation and Preservation Program and Bridge Maintenance Program.



The City was reimbursed almost \$21 million for its Happy Valley Road project through Maricopa County's Arterial Life Cycle Program

County Transportation Sales Tax (Prop. 400 Reimbursements)

On November 2, 2004, Maricopa County voters approved Proposition 400, which authorized a 20-year continuation of the half-cent sales tax for transportation projects. By state law, use of the revenues from this sales tax must be consistent with the Regional Transportation Plan (RTP) adopted by the Maricopa Association of Governments (MAG) Regional Council on November 25, 2003. The RTP provides a blueprint for future transportation investments in the region through FY 2026, including freeways and other routes on the state highway system, major arterial streets and intersection improvements, and public transit systems.

To receive disbursements of county transportation sales tax through the ALCP, a city must first expend its own sources on an eligible project and then request reimbursement up to 70 percent of those expenditures. To date, Peoria has received \$86.4 million in ALCP reimbursements for the following projects: Lake Pleasant Parkway (\$42.67 million), Happy Valley Road (\$20.63 million), 75th Avenue and Thunderbird Road Intersection Improvements (\$1.89 million), Beardsley Rd from the Loop 101 to 83rd Ave & Lake Pleasant Parkway (\$6.13 million), the Loop 101 Beardsley Road to Union

Hills Drive (\$10.85 million), 83rd Avenue from Butler Drive to Mountain View Road (\$3.23 million), and Happy Valley Road from Lake Pleasant Parkway to Loop 303 (\$0.95 million). Since most of these projects were constructed in advance of the scheduled reimbursements, the city has allocated these reimbursement dollars toward other capital projects that would have used the same sources for which the original projects were reimbursed.



Along 83rd Avenue, an inviting entry monument welcomes Peoria citizens and visitors

Capital Improvement Program FY 2021-2030

Summary by Funding Source

Fund Number and Name	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
1000 - General Fund	\$5,516,083	\$101,000	\$0	\$0	\$0	\$0	\$5,617,083
1111 - Percent for the Arts	\$273,020	\$329,473	\$0	\$0	\$0	\$0	\$602,493
1210 - Half Cent Fund	\$2,707,820	\$139,277	\$139,277	\$139,277	\$139,277	\$499,834	\$3,764,762
1900 - Econ Dev Fund	\$4,003,900	\$638,483	\$0	\$0	\$0	\$0	\$4,642,383
1970 - Municipal Asset Reserve	\$2,569,660	\$0	\$0	\$350,000	\$0	\$0	\$2,919,660
2003 - Sports Complex GA Surcharge	\$151,500	\$0	\$0	\$0	\$0	\$0	\$151,500
2050 - Water Fund	\$25,169,230	\$11,739,110	\$7,950,838	\$20,256,360	\$12,629,188	\$29,768,837	\$107,513,563
2161 - Water Expansion	\$866,597	\$0	\$0	\$0	\$0	\$0	\$866,597
2162 - Water Expansion	\$632,527	\$0	\$0	\$0	\$0	\$0	\$632,527
2163 - Water Expansion	\$1,684,465	\$755,723	\$305,569	\$779,295	\$500,000	\$5,000	\$4,030,052
2164 - Water Expansion	\$6,134,888	\$0	\$0	\$0	\$0	\$0	\$6,134,888
2165 - Water Expansion	\$1,669,125	\$237,855	\$1,304,720	\$2,717,000	\$3,101,000	\$5,116,500	\$14,146,200
2166 - Water Expansion	\$3,180,548	\$2,327,853	\$4,087,750	\$203,250	\$2,504,250	\$11,743,096	\$24,046,747
2167 - Water Resource	\$0	\$0	\$0	\$1,758,020	\$541,176	\$1,468,186	\$3,767,382
2222 - W/S Rev Bonds (Wtr)	\$14,662,201	\$0	\$0	\$0	\$0	\$0	\$14,662,201
2271 - WIFA Revenue Bonds	\$51,000,616	\$0	\$0	\$0	\$0	\$0	\$51,000,616
2272 - WIFA Loan	\$1,854,881	\$0	\$0	\$0	\$0	\$0	\$1,854,881
2273 - Future WIFA Revenue Bonds	\$0	\$0	\$0	\$36,360,000	\$0	\$31,691,378	\$68,051,378
2400 - Wastewater Fund	\$8,738,477	\$15,754,358	\$12,181,490	\$5,121,800	\$2,237,600	\$16,151,465	\$60,185,190
2453 - Prp W/S Rev Bonds 2003 (WW)	\$6,589,530	\$0	\$0	\$0	\$0	\$0	\$6,589,530
2506 - Wastewater Expansion	\$4,111,409	\$452,852	\$2,548,700	\$0	\$0	\$29,500	\$7,142,461
2507 - Wastewater Expansion	\$1,950,289	\$127,429	\$450,859	\$0	\$0	\$138,058	\$2,666,635
2509 - Wastewater Expansion	\$1,215,727	\$0	\$0	\$125,403	\$0	\$0	\$1,341,130
2590 - Commercial Solid Waste	\$64,816	\$8,137	\$240,000	\$499,593	\$0	\$0	\$812,546
2600 - Residential Solid Waste	\$252,584	\$32,549	\$500,000	\$3,201,437	\$0	\$0	\$3,986,570
2700 - Stormwater Fund	\$0	\$0	\$75,000	\$0	\$0	\$0	\$75,000
3400 - IT Reserve	\$1,266,000	\$254,000	\$254,000	\$0	\$0	\$0	\$1,774,000
4150 - Non-Bond Capital	\$621,500	\$0	\$0	\$0	\$0	\$0	\$621,500
4253 - GO Bonds 2019	\$8,610,857	\$0	\$0	\$0	\$0	\$0	\$8,610,857
4254 - Future GO Bonds	\$21,532,563	\$14,106,145	\$25,512,286	\$12,948,514	\$28,610,602	\$54,696,456	\$157,406,566
4550 - Other Capital	\$10,267,431	\$0	\$555,300	\$0	\$0	\$0	\$10,822,731
4810 - Outside Sources	\$3,487,688	\$4,508,788	\$7,845,000	\$1,000,000	\$1,000,000	\$1,000,000	\$18,841,476
7000 - Highway User Fund	\$8,795,535	\$5,675,724	\$5,607,550	\$7,051,896	\$5,842,800	\$28,827,122	\$61,800,627
7003 - DIF - Streets Central	\$1,690,509	\$1,702,500	\$3,490,531	\$135,200	\$241,300	\$7,555,600	\$14,815,640
7006 - DIF - Streets North	\$9,277,260	\$0	\$0	\$0	\$0	\$0	\$9,277,260
7010 - Transportation Sales Tax	\$18,872,801	\$5,827,870	\$9,206,100	\$4,778,500	\$8,492,500	\$33,236,423	\$80,414,194
7932 - DIF - Law Enf	\$0	\$0	\$0	\$9,000	\$0	\$9,000	\$18,000

Capital Improvement Program FY 2021-2030

Summary by Funding Source

Fund Number and Name	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
7937 - DIF - Fire	\$3,001,986	\$0	\$0	\$9,000	\$1,926,306	\$6,009,000	\$10,946,292
7942 - DIF - Parks Zn 2	\$1,313,001	\$0	\$0	\$0	\$0	\$0	\$1,313,001
7943 - DIF - Parks Zn 3	\$0	\$0	\$0	\$9,000	\$95,497	\$8,940,623	\$9,045,120
7944 - DIF - Parks Zn 1	\$0	\$0	\$0	\$9,000	\$154,853	\$9,000	\$172,853
7945 - DIF - Parks Zn 2	\$0	\$0	\$0	\$9,000	\$49,650	\$9,000	\$67,650
Total	\$233,737,024	\$64,719,126	\$82,254,970	\$97,470,545	\$68,065,999	\$236,904,078	\$783,151,742

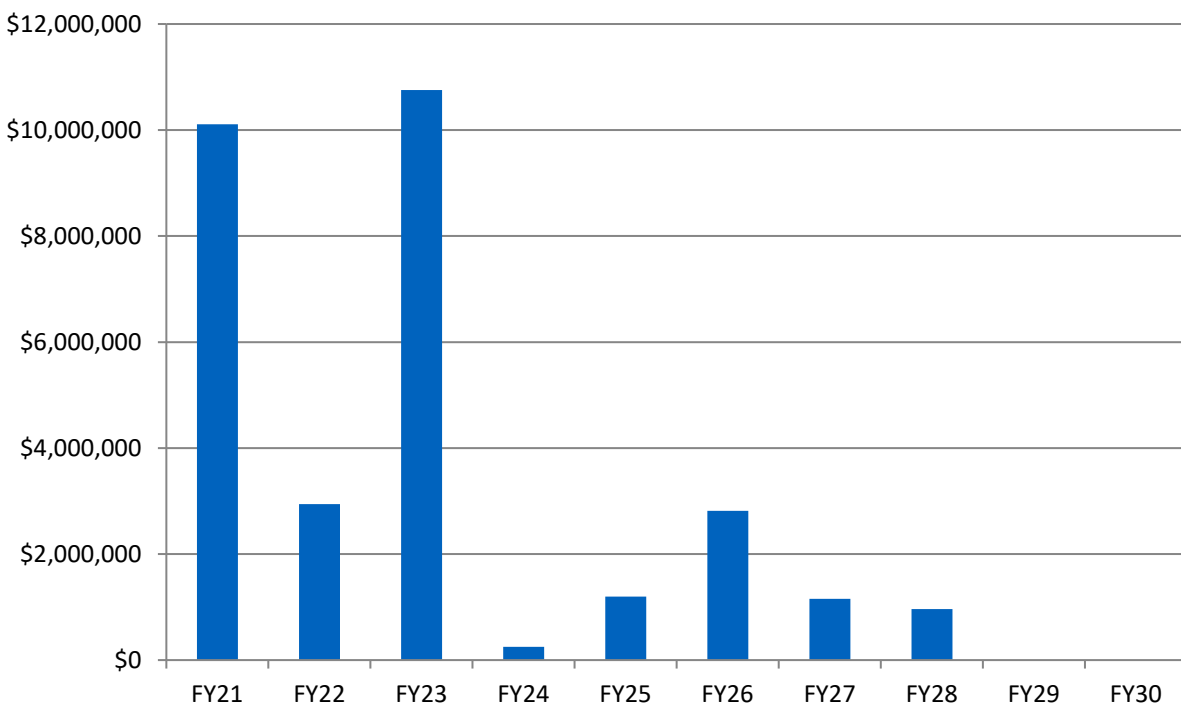
Drainage

Storm water flows through the City of Peoria typically from the northeast to the southwest. As development occurs, the additional impervious surface area impacts the effective drainage of these flows, driving the need for drainage infrastructure. The city partners with the development community to ensure that onsite drainage issues are addressed during the development process. The city's Capital Improvement Program addresses regional drainage issues through the drainage projects contained herein.

Drainage projects in the Capital Improvement Program are typically funded from General Obligation Bonds, with additional funding

provided by such outside sources as the Flood Control District of Maricopa County. The city partnered with FCDMC recently in the initial study of 67th Avenue from Happy Valley to Pinnacle Peak Road as a response to the regional storm drainage plan to provide a 100-Year level of drainage protection in the area. Drainage projects in the 10-year program include a project to mitigate the impact of storm water in Terramar, and continuation of funding for the Neighborhood Drainage program to identify areas with minor drainage issues and provide for the investigation, evaluation and, where appropriate, implementation of drainage solutions.

Drainage Total - \$30,196,412



Drainage

Summary by Funding Source

Fund Number and Name	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
2272 - WIFA Loan	\$1,836,516	\$0	\$0	\$0	\$0	\$0	\$1,836,516
4253 - GO Bonds 2019	\$289,782	\$0	\$0	\$0	\$0	\$0	\$289,782
4254 - Future GO Bonds	\$7,184,254	\$1,321,550	\$4,856,860	\$171,000	\$959,200	\$2,159,450	\$16,652,314
4810 - Outside Sources	\$800,000	\$1,618,500	\$5,900,000	\$0	\$0	\$0	\$8,318,500
7003 - DIF - Streets Central	\$0	\$0	\$0	\$82,000	\$241,300	\$2,776,000	\$3,099,300
Total - Drainage	\$10,110,552	\$2,940,050	\$10,756,860	\$253,000	\$1,200,500	\$4,935,450	\$30,196,412

Drainage

Summary by Project

Project Name	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
67th & Pinnacle Pk Regional Drainage Improvements	\$3,400,000	\$2,223,250	\$10,756,860	\$0	\$0	\$0	\$16,380,110
91st Av & Hatfield Rd Drainage Facilities	\$100,000	\$0	\$0	\$0	\$158,200	\$1,075,700	\$1,333,900
Bedford Village Units 1 and 2 Basin Upgrades	\$0	\$0	\$0	\$171,000	\$801,000	\$0	\$972,000
Greenway Channel Repairs	\$0	\$0	\$0	\$0	\$0	\$1,083,750	\$1,083,750
Neighborhood Drainage Program	\$589,147	\$0	\$0	\$0	\$0	\$0	\$589,147
New River & Jomax Rd Concrete Box Culvert	\$0	\$0	\$0	\$82,000	\$241,300	\$2,776,000	\$3,099,300
Olive Av & 99th Av - Storm Drain Outfall Repair	\$1,157,000	\$518,500	\$0	\$0	\$0	\$0	\$1,675,500
Section 12 Neighborhood Drainage Improvements	\$2,126,298	\$0	\$0	\$0	\$0	\$0	\$2,126,298
Storm Drain Land Preservation - Land Preservation	\$800,000	\$0	\$0	\$0	\$0	\$0	\$800,000
Terramar Drainage Modifications	\$1,271,357	\$0	\$0	\$0	\$0	\$0	\$1,271,357
Union Hills Channel	\$626,750	\$0	\$0	\$0	\$0	\$0	\$626,750
Westgreen & Summersett Village Drainage	\$40,000	\$198,300	\$0	\$0	\$0	\$0	\$238,300
Total - Drainage	\$10,110,552	\$2,940,050	\$10,756,860	\$253,000	\$1,200,500	\$4,935,450	\$30,196,412

Drainage

67th & Pinnacle Pk Regional Drainage Improvements

Project Number: EN00651**Project Location:** 67th Av & Pinnacle Pk Rd**Council District:** Mesquite**Live Peoria Goal:** Superior Public Services

This project provides for the 67th Avenue & Pinnacle Peak Road Regional Storm Drain improvements. The project includes coordination with the Flood Control District of Maricopa County (FCDMC), design, right-of-way and land acquisition, utility coordination, utility relocation and extensions, as determined, materials testing, construction and construction administration for a regional storm drain system as conceptualized by the 2017 Drainage Study. The improvements may consist of storm water basins, channel improvements, box culverts, storm drains, laterals and catch basins which are an extension of the overall drainage system. The City will partner with FCDMC on the regional drainage aspects of this project. This project will likely include processing of utility agreements (APS, Cox, CenturyLink, SRP, SWG, etc.) for design and construction, and development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Land Acquisiti	Future GO Bonds	Base	\$300,000	\$0	\$0	\$0	\$0	\$0	\$300,000
Design	Outside Sources	Base	\$800,000	\$0	\$0	\$0	\$0	\$0	\$800,000
Design	Future GO Bonds	Base	\$800,000	\$0	\$0	\$0	\$0	\$0	\$800,000
Construction	Outside Sources	Base	\$0	\$1,100,000	\$5,900,000	\$0	\$0	\$0	\$7,000,000
Construction	Future GO Bonds	Base	\$1,500,000	\$1,100,000	\$4,667,000	\$0	\$0	\$0	\$7,267,000
Chargebacks	Future GO Bonds	Base	\$0	\$12,250	\$143,190	\$0	\$0	\$0	\$155,440
Arts	Future GO Bonds	Base	\$0	\$11,000	\$46,670	\$0	\$0	\$0	\$57,670
Total Budget			\$3,400,000	\$2,223,250	\$10,756,860	\$0	\$0	\$0	\$16,380,110

Operating Impacts	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
	\$0	\$0	\$0	\$35,000	\$35,000	\$175,000	\$245,000
Total Operating Impacts	\$0	\$0	\$0	\$35,000	\$35,000	\$175,000	\$245,000

Drainage

91st Av & Hatfield Rd Drainage Facilities

Project Number: EN00631**Project Location:** 91st Av & Hatfield Rd**Council District:** Mesquite**Live Peoria Goal:** Superior Public Services

This project provides for the coordination with SRP, adjacent property owners, public involvement, study, design, right-of-way acquisition, utility coordination, construction, and construction administration for the update of the Glendale/Peoria Area Drainage Master Plan (ADMP) and for the construction of the proposed retention basin and associated drainage improvements located at the northwest corner of 91st Avenue and Hatfield Road. The improvements will include: clearing and grubbing, excavation and construction of a retention basin in accordance with SRP design guidelines, area inlets, storm drain pipe, trench drains, desert and a landscape palate. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc.) design and construction agreements, development agreements, and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Study	Future GO Bonds	Carryover	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
Land Acquisiti	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$30,000	\$30,000
Design	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$120,000	\$0	\$120,000
Construction	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$970,000	\$970,000
Chargebacks	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$37,000	\$66,000	\$103,000
Arts	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$1,200	\$9,700	\$10,900
Total Budget			\$100,000	\$0	\$0	\$0	\$158,200	\$1,075,700	\$1,333,900

Operating Impacts	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
	\$0	\$0	\$0	\$0	\$0	\$249,000	\$249,000
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$249,000	\$249,000

Drainage

Bedford Village Units 1 and 2 Basin Upgrades

Project Number: EN00682**Project Location:** Bedford Village Units 1 and 2 Basins**Council District:** Acacia**Live Peoria Goal:** Superior Public Services

This project provides for the coordination with adjacent property owners, public involvement, study, design, utility coordination, utility relocation, construction and construction administration for the Bedford Village Unit 1 and Bedford Village 2 storm water basin improvements. The improvements include: reconstructing the outfall of the Bedford Village Unit 1 basin, constructing a parallel storm drain bleed-off from 82nd Avenue to 83rd Avenue, constructing a bleed-off connection to the Bedford Village 2 basin, cleaning the existing drywell, installing new drywells, reconstructing spillways, modifying perimeter walls, regrading basins, as needed, and refreshing the landscape in both basins. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Study	Future GO Bonds	Base	\$0	\$0	\$0	\$50,000	\$0	\$0	\$50,000
Design	Future GO Bonds	Base	\$0	\$0	\$0	\$100,000	\$0	\$0	\$100,000
Construction	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$771,287	\$0	\$771,287
Chargebacks	Future GO Bonds	Base	\$0	\$0	\$0	\$20,000	\$22,000	\$0	\$42,000
Arts	Future GO Bonds	Base	\$0	\$0	\$0	\$1,000	\$7,713	\$0	\$8,713
Total Budget			\$0	\$0	\$0	\$171,000	\$801,000	\$0	\$972,000

Operating Impacts	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
	\$0	\$0	\$0	\$0	\$0	\$138,500	\$138,500
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$138,500	\$138,500

Drainage

Greenway Channel Repairs

Project Number: EN00681**Project Location:** West Side and South Side of S03T04NR01E**Council District:** Ironwood**Live Peoria Goal:** Superior Public Services

This project provides for the coordination with adjacent property owners, public involvement, design, construction and construction administration for the rehabilitation of the existing Greenway channel by employing several construction methods depending on need and location. Numerous areas of the Greenway channel do not drain causing ponding and subsequent vector problems, which pose a health concern. The project will employ various fixes such as removing the non-draining areas and replacing the rebar reinforced shotcrete, hence allowing for positive flow. Other areas will be allowed to drain by the use of installing a low flow channel. Other areas of the channel's rebar reinforced shotcrete are cracked or non-existent, and at these locations the existing cracked shotcrete will be removed and new rebar reinforced shotcrete will be installed. Sufficient expansion and contraction joints will be installed to reduce the possibility of future cracking. Currently, the Greenway Channel has three drop structures which does not allow for the safe passage of maintenance equipment along the bottom of the channel. At these locations, concrete ramps will be installed allowing for safe passage without changing the hydraulic characteristics of the channel. Currently, there is no safe access from the top of the channel to the bottom of the channel, so the project will install two access ramps where personnel and equipment can safely travel down to the bottom of the channel. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Design	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$100,000	\$100,000
Construction	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$925,000	\$925,000
Chargebacks	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$48,500	\$48,500
Arts	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$10,250	\$10,250
Total Budget			\$0	\$0	\$0	\$0	\$0	\$1,083,750	\$1,083,750

Drainage

Neighborhood Drainage Program

Project Number: EN00458**Project Location:** Citywide**Council District:** Multiple**Live Peoria Goal:** Superior Public Services

This program will identify areas with minor drainage issues and provide for the investigation and evaluation of drainage solutions, coordination with adjacent property owners, public involvement, design, right-of-way acquisition, utility coordination, utility relocation and extensions, as determined, materials testing, construction and construction administration. The improvements may include, but are not limited to, installing drywells, connecting pipes and inlets to the adjacent storm drain systems, re-grading to improve the function of the storm water system or modifying connector pipes and inlets, and restoring landscape and irrigation systems, as needed. Processing of utility agreements (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc) and intergovernmental agreements may also be required.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Construction	Future GO Bonds	Carryover	\$89,147	\$0	\$0	\$0	\$0	\$0	\$89,147
Construction	Future GO Bonds	Base	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000
Total Budget			\$589,147	\$0	\$0	\$0	\$0	\$0	\$589,147

Operating Impacts	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000	\$40,000	\$80,000
Total Operating Impacts	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000	\$40,000	\$80,000

Drainage

New River & Jomax Rd Concrete Box Culvert

Project Number: EN00354**Project Location:** New River and Jomax Rd**Council District:** Mesquite**Live Peoria Goal:** Superior Public Services

This project is for the hydrologic study, design, coordination with adjacent property owners, public involvement, right-of-way acquisition, utility coordination, utility relocation and extensions, materials testing, construction and construction administration for an additional box culvert crossing for New River at Jomax Road. The roadway will be resurfaced in the immediate vicinity of the area disturbed for constructing the crossing. Earthwork, to direct drainage into the crossing, will be necessary both up and down stream of the crossing. The landscaping, sidewalks and streetlights will be restored. Permits for work in the Floodplain, 404 and off-site will be applied for and obtained. Federal Emergency Management Agency (FEMA) floodplain approvals and map changes will also be necessary. Processing of utility agreements (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc) for design and construction, and intergovernmental agreements may also be required.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Study	DIF - Streets Central	Base	\$0	\$0	\$0	\$80,000	\$0	\$0	\$80,000
Design	DIF - Streets Central	Base	\$0	\$0	\$0	\$0	\$230,000	\$0	\$230,000
Construction	DIF - Streets Central	Base	\$0	\$0	\$0	\$0	\$0	\$2,700,000	\$2,700,000
Chargebacks	DIF - Streets Central	Base	\$0	\$0	\$0	\$2,000	\$9,000	\$49,000	\$60,000
Arts	DIF - Streets Central	Base	\$0	\$0	\$0	\$0	\$2,300	\$27,000	\$29,300
Total Budget			\$0	\$0	\$0	\$82,000	\$241,300	\$2,776,000	\$3,099,300

Operating Impacts	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
	\$0	\$0	\$0	\$0	\$0	\$16,000	\$16,000
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$16,000	\$16,000

Drainage

Olive Av & 99th Av - Storm Drain Outfall Repair

Project Number: EN00680**Project Location:** SEC Olive Av & 99th Av**Council District:** Pine**Live Peoria Goal:** Superior Public Services

This project provides for the coordination with adjacent property owners, public involvement, design, construction, and construction administration for the repair and rehabilitation of the existing Olive Avenue storm drain outfall located at the southeast corner of Olive Avenue and east of 99th Avenue. The City will partner with FCDMC to remove the existing concrete grass pavers which are in disrepair, re-line the channel with 6-inch thick shotcrete that will be embedded with rebar, and provide maintenance access. Additional improvements will include: adding a guardrail along Olive Avenue for safety purposes and adding bank protection at the existing downstream headwall located at Olive Avenue. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Design	Future GO Bonds	Carryover	\$120,000	\$0	\$0	\$0	\$0	\$0	\$120,000
Design	Outside Sources	Base	\$0	\$58,500	\$0	\$0	\$0	\$0	\$58,500
Design	Future GO Bonds	Base	\$117,000	\$0	\$0	\$0	\$0	\$0	\$117,000
Construction	Outside Sources	Base	\$0	\$460,000	\$0	\$0	\$0	\$0	\$460,000
Construction	Future GO Bonds	Base	\$920,000	\$0	\$0	\$0	\$0	\$0	\$920,000
Total Budget			\$1,157,000	\$518,500	\$0	\$0	\$0	\$0	\$1,675,500

Operating Impacts	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
	\$0	\$0	\$0	\$0	\$1,600	\$8,000	\$9,600
Total Operating Impacts	\$0	\$0	\$0	\$0	\$1,600	\$8,000	\$9,600

Drainage

Section 12 Neighborhood Drainage Improvements

Project Number: EN00119**Project Location:** 67th Ave & Pinnacle Peak Rd - 67th Ave to New River**Council District:** Mesquite**Live Peoria Goal:** Superior Public Services

The project includes the design, right-of-way and land acquisition, utility coordination, utility relocation and extensions, as determined, materials testing, construction and construction administration, for the near term drainage improvements identified in the approved drainage study completed in 2017. The near term drainage improvements will provide flood protection to the area bounded by Pinnacle Peak Road, 67th Avenue, Happy Valley Road and New River as soon as possible. These improvements will not provide 100-year protection until the regional improvements are constructed. The near term improvements will consist of basins, channels, roadway and storm drain improvements. This project will also include processing of utility agreements (APS, Cox, CenturyLink, SWG, etc.) for design and construction, and development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Land Acquisiti	GO Bonds 2019	Carryover	\$90,577	\$0	\$0	\$0	\$0	\$0	\$90,577
Construction	GO Bonds 2019	Carryover	\$199,205	\$0	\$0	\$0	\$0	\$0	\$199,205
Construction	WIFA Loan	Carryover	\$1,836,516	\$0	\$0	\$0	\$0	\$0	\$1,836,516
Total Budget			\$2,126,298	\$0	\$0	\$0	\$0	\$0	\$2,126,298

Operating Impacts	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
	\$19,511	\$73,511	\$73,511	\$73,511	\$73,511	\$367,555	\$681,110
Total Operating Impacts	\$19,511	\$73,511	\$73,511	\$73,511	\$73,511	\$367,555	\$681,110

Storm Drain Land Preservation - Land Preservation

Project Number: EN00524**Project Location:** Citywide**Council District:** Citywide**Live Peoria Goal:** Superior Public Services

This project focuses on the preparation of legal descriptions and exhibits, title reports, appraisals, and the purchase and preservation of high priority lands for use as storm water management basins as identified in the City's Storm Drainage Master Plan provides. Preserving the land now will allow the City to construct the storm water management basins as future storm drain projects are funded.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Construction	Future GO Bonds	Base	\$800,000	\$0	\$0	\$0	\$0	\$0	\$800,000
Total Budget			\$800,000	\$0	\$0	\$0	\$0	\$0	\$800,000

Operating Impacts	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
	\$0	\$0	\$10,000	\$10,000	\$20,000	\$160,000	\$200,000
Total Operating Impacts	\$0	\$0	\$10,000	\$10,000	\$20,000	\$160,000	\$200,000

Drainage

Terramar Drainage Modifications

Project Number: EN00727**Project Location:** Terramar Park and Terramar Blvd; N/O Happy Valley Rd**Council District:** Willow**Live Peoria Goal:** Superior Public Services

This project provides for the coordination with adjacent property owners, public involvement, study, design, utility coordination, utility relocation, construction and construction administration for two (2) projects: 1. the drainage modifications at Terramar Park; 2. construction of manholes along the Terramar Storm Drain. Project 1. This project will provide for the preparation of a drainage statement, design and construction of two 18" culverts , or other size as determined by the drainage statement, in series with the existing 12" culvert, remove and replace sections of existing sidewalk, remove the two existing 6" conduits, backfill the erosion area, refresh the river rock in the channel and install erosion protection at the upstream and down stream headwalls. Project 2. This project will provide the construction of four manholes located along the Terramar Storm Drain pipe and clean-out the pipe. Both projects will include traffic control, restoration of landscape and irrigation, repair existing striping and signage. These projects may also require processing of utility company (APS, Cox, Centurylink, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Design	Future GO Bonds	Base	\$146,000	\$0	\$0	\$0	\$0	\$0	\$146,000
Construction	Future GO Bonds	Base	\$1,125,357	\$0	\$0	\$0	\$0	\$0	\$1,125,357
Total Budget			\$1,271,357	\$0	\$0	\$0	\$0	\$0	\$1,271,357

Operating Impacts	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
	\$17,000	\$17,000	\$17,000	\$17,000	\$17,000	\$85,000	\$170,000
	\$500	\$500	\$500	\$500	\$500	\$2,500	\$5,000
Total Operating Impacts	\$17,500	\$17,500	\$17,500	\$17,500	\$17,500	\$87,500	\$175,000

Drainage

Union Hills Channel

Project Number: EN00137**Project Location:** Union Hills Dr from 107th Av to 111th Av**Council District:** Willow**Live Peoria Goal:** Superior Public Services

This project provides for the City's proportionate share of the regional drainage project, including study, land acquisition, design, utility coordination, utility relocation and extension, materials testing, construction and construction administration for a storm drainage project to capture the drainage from determined storm water outfalls located in Sun City, and drainage along Union Hills Drive from the vicinity of 107th Avenue and Union Hills Drive. Construction for Phases 1 and 2 were completed in June 2018. Phase 3 was not designed or will be constructed as part of this project. In accordance with the approved IGA, the City has one more payment for Phases 1 and 2.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Construction	Future GO Bonds	Base	\$626,750	\$0	\$0	\$0	\$0	\$0	\$626,750
Total Budget			\$626,750	\$0	\$0	\$0	\$0	\$0	\$626,750

Operating Impacts	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
	\$7,400	\$7,400	\$7,400	\$7,400	\$7,400	\$37,000	\$74,000
	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$15,000	\$30,000
Total Operating Impacts	\$10,400	\$10,400	\$10,400	\$10,400	\$10,400	\$52,000	\$104,000

Westgreen & Summersett Village Drainage

Project Number: EN00722**Project Location:** SRP Powerline Corridor between 91st Av & 89th Av**Council District:** Pine**Live Peoria Goal:** Superior Public Services

This project provides for the coordination with adjacent property owners, public involvement, design, ROW acquisition, utility coordination, construction and construction administration for the perfection of a license agreement on SRP property (142-32-003B) to store drainage run-off, access for maintenance of drainage facilities and construction of the drainage facilities. The improvements will include: clearing and grubbing, grading new storm water management basins, and apply decomposed granite and pre-emergent. This project may also require processing of utility company (APS, Cox, Centurylink, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

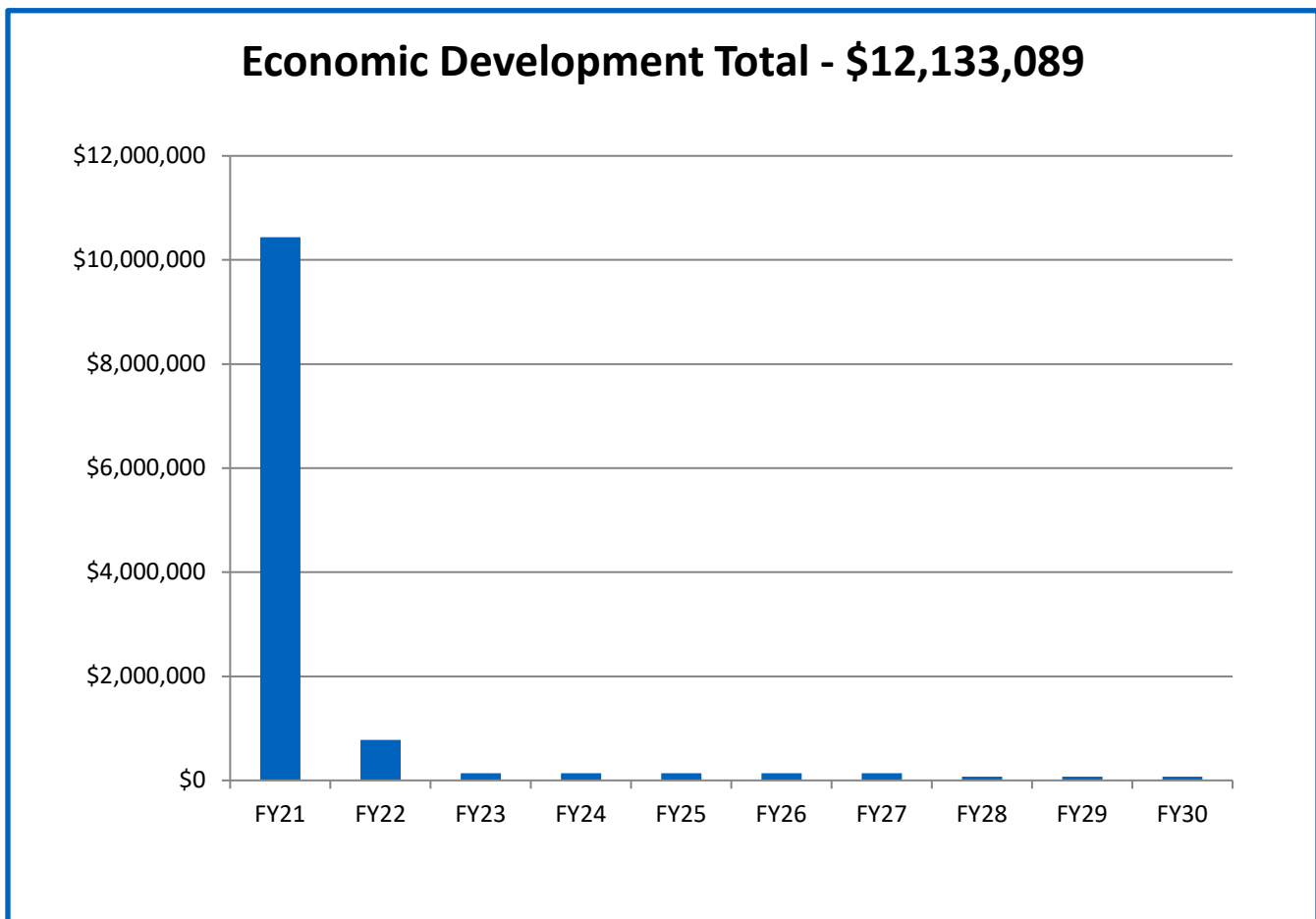
Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Design	Future GO Bonds	Base	\$40,000	\$0	\$0	\$0	\$0	\$0	\$40,000
Construction	Future GO Bonds	Base	\$0	\$192,000	\$0	\$0	\$0	\$0	\$192,000
Chargebacks	Future GO Bonds	Base	\$0	\$4,380	\$0	\$0	\$0	\$0	\$4,380
Arts	Future GO Bonds	Base	\$0	\$1,920	\$0	\$0	\$0	\$0	\$1,920
Total Budget			\$40,000	\$198,300	\$0	\$0	\$0	\$0	\$238,300

Operating Impacts	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
	\$5,400	\$5,400	\$5,400	\$5,400	\$5,400	\$27,000	\$54,000
Total Operating Impacts	\$5,400	\$5,400	\$5,400	\$5,400	\$5,400	\$27,000	\$54,000

Economic Development

Economic competitiveness is one of the City Council's six policy goals, which is defined as a key element to the community's quality of life dependent on a vibrant and diversified economic base, both a qualified workforce and quality jobs. As such, key priorities include creating employment corridors and jobs, securing direct investment in the city, attracting institutions of higher education and health care campuses, and building community in Old Town and the entertainment district.

Economic development projects are supported by the general fund, half-cent sales tax fund, general obligation bonds, and county transportation sales tax reimbursements. Economic development projects in the 10-year plan include the Old Town Parcel Assembly and Tenant Improvements, Old Town Streetscape and the Pedestrian and Shade Initiative.



Economic Development

Summary by Funding Source

Fund Number and Name	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
1000 - General Fund	\$2,533,382	\$0	\$0	\$0	\$0	\$0	\$2,533,382
1210 - Half Cent Fund	\$2,551,601	\$139,277	\$139,277	\$139,277	\$139,277	\$499,834	\$3,608,543
1900 - Econ Dev Fund	\$3,852,681	\$638,483	\$0	\$0	\$0	\$0	\$4,491,164
7000 - Highway User Fund	\$1,500,000	\$0	\$0	\$0	\$0	\$0	\$1,500,000
Total - Economic Development	\$10,437,664	\$777,760	\$139,277	\$139,277	\$139,277	\$499,834	\$12,133,089

Economic Development

Summary by Project

Project Name	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Arrowhead Equities (Huntington Univ. Building)	\$73,760	\$73,760	\$73,760	\$73,760	\$73,760	\$368,800	\$737,600
Commercial Abatement	\$473,623	\$0	\$0	\$0	\$0	\$0	\$473,623
Denaro Medical Plaza	\$175,000	\$0	\$0	\$0	\$0	\$0	\$175,000
GE Avionics (Aviage Systems)	\$673,000	\$0	\$0	\$0	\$0	\$0	\$673,000
Maxwell Technologies	\$1,109,000	\$0	\$0	\$0	\$0	\$0	\$1,109,000
Modern Round	\$65,517	\$65,517	\$65,517	\$65,517	\$65,517	\$131,034	\$458,619
Old Town Parcel Assembly & Tenant Improvements	\$466,194	\$0	\$0	\$0	\$0	\$0	\$466,194
Old Town Streetscape	\$6,000,000	\$0	\$0	\$0	\$0	\$0	\$6,000,000
Pedestrian and Shade Initiative	\$533,382	\$0	\$0	\$0	\$0	\$0	\$533,382
Peoria Forward Plan - ASU	\$868,188	\$638,483	\$0	\$0	\$0	\$0	\$1,506,671
Total - Economic Development	\$10,437,664	\$777,760	\$139,277	\$139,277	\$139,277	\$499,834	\$12,133,089

Economic Development

Arrowhead Equities (Huntington Univ. Building)

Project Number: ED00023**Project Location:** 83rd Av, S/O Bell Rd**Council District:** Willow**Live Peoria Goal:** Economic Prosperity

This project qualifies for assistance under the City's P83 Building Reuse Program, an economic development tool used to encourage a more diverse use of existing vacant buildings in the P83 area (a key investment zone), to include professional office, entertainment and retail tenants. Arrowhead Equities made substantial capital investment by purchasing a vacant building and completing interior tenant improvements in order to attract a targeted industry to the area. As a result, Huntington University executed a long-term lease with Arrowhead Equities and opened the Arizona Center for Digital Media Arts. Huntington University will have a fiscal/economic impact for Peoria through job creation and increased foot traffic in the area.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Other	Half Cent Fund	Base	\$73,760	\$73,760	\$73,760	\$73,760	\$73,760	\$368,800	\$737,600
Total Budget			\$73,760	\$73,760	\$73,760	\$73,760	\$73,760	\$368,800	\$737,600

Commercial Abatement

Project Number: ED00025**Project Location:** Citywide**Council District:** All**Live Peoria Goal:** Economic Prosperity

Commercial structures that are not properly maintained fall into disrepair and could become hazardous to the public. The abatement program utilizes code enforcement activities to identify the hazards and resolve through demolition if the structure cannot be repaired in a cost effective fashion. The City has budgeted \$500,000 to abate any commercial structures where owners are not compliant.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Other	Half Cent Fund	Carryover	\$466,288	\$0	\$0	\$0	\$0	\$0	\$466,288
Other	Half Cent Fund	Carryover	\$1	\$0	\$0	\$0	\$0	\$0	\$1
Land Acquisiti	Half Cent Fund	Carryover	\$7,334	\$0	\$0	\$0	\$0	\$0	\$7,334
Total Budget			\$473,623	\$0	\$0	\$0	\$0	\$0	\$473,623

Economic Development

Denaro Medical Plaza

Project Number: ED00021**Project Location:** NWC of Happy Valley Road & Lake Pleasant Pkwy**Council District:** Mesquite**Live Peoria Goal:** Economic Prosperity

The City of Peoria has an EDA with Denaro Ventures, LLC to build a 24,500 medical office building at Denaro Medical Plaza in northern Peoria. HonorHealth is the tenant in the build-to-suit development. The Economic Development Activities Agreement includes that reimbursement to the project is only for City sewer and water lines and "left in" and "left out" turn lanes, for an amount not to exceed \$175,000 contingent upon the tenant hiring 57 FTE/benefited positions with average mid-point salaries at \$98,047 by December 1, 2020.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Other	Econ Dev Fund	Carryover	\$175,000	\$0	\$0	\$0	\$0	\$0	\$175,000
Total Budget			\$175,000	\$0	\$0	\$0	\$0	\$0	\$175,000

GE Avionics (Aviage Systems)

Project Number: ED00015**Project Location:** Thunderbird Rd, W/O Loop 101**Council District:** Pine**Live Peoria Goal:** Economic Prosperity

The Economic Development Implementation Strategy identifies the attraction of targeted industries as a key objective in diversifying the economy and workforce in the City of Peoria. As part of the strategy, the Economic Development Services Department (EDS) actively pursues targeted industries to Peoria, as part of an overall sales and marketing effort to attract high technology and innovative technology users, as well as other targeted industries.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Other	Econ Dev Fund	Carryover	\$673,000	\$0	\$0	\$0	\$0	\$0	\$673,000
Total Budget			\$673,000	\$0	\$0	\$0	\$0	\$0	\$673,000

Maxwell Technologies

Project Number: ED00008**Project Location:** Thunderbird Rd, W/O Loop 101**Council District:** Ironwood**Live Peoria Goal:** Economic Prosperity

Maxwell Technologies is a developer and producer of advanced energy storage and power delivery products. In June 2012, the City of Peoria was awarded the Maxwell Technologies expansion project. The project absorbed a 120,000 square foot vacant shell space; creating a functioning manufacturing facility that is located on Ludlow Drive in Peoria. Initially, the facility concentrated on the manufacturing and engineering of products with plans to incorporate research and development functions in future growth.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Other	Econ Dev Fund	Carryover	\$1,109,000	\$0	\$0	\$0	\$0	\$0	\$1,109,000
Total Budget			\$1,109,000	\$0	\$0	\$0	\$0	\$0	\$1,109,000

Economic Development

Modern Round

Project Number: ED00022**Project Location:** 83rd Av, S/O Bell Road**Council District:** Willow**Live Peoria Goal:** Economic Prosperity

This project qualifies for assistance under the City's P83 Building Reuse Program, an economic development tool used to encourage a more diverse use of existing vacant buildings in the P83 area (a key investment zone), to include professional office, entertainment and retail tenants. Modern Round made substantial capital investment and tenant improvements to a vacant building in order to open/operate an entertainment-based business in the P83 area. Modern Round will have a significant fiscal and economic impact for Peoria through job creation, gross taxable sales and attracting people to the area.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Other	Half Cent Fund	Base	\$65,517	\$65,517	\$65,517	\$65,517	\$65,517	\$131,034	\$458,619
Total Budget			\$65,517	\$65,517	\$65,517	\$65,517	\$65,517	\$131,034	\$458,619

Old Town Parcel Assembly & Tenant Improvements

Project Number: ED00024**Project Location:** 83rd Av & Washington St, Old Town Peoria**Council District:** Acacia**Live Peoria Goal:** Economic Prosperity

This project entails land acquisition, hazardous materials testing, abatement, structural forensics, historic documentation and salvage, and demolition expenses related to the commercial properties in Old Town Peoria between 83rd Avenue and 84th Drive, Washington Street to Jefferson Street. The City purchased the former Kosier Hardware property in 2016 and in partnership with Arizona Department of Environmental Quality (ADEQ), is conducting due-diligence testing of the Peoria Dry Cleaners prior to property acquisition. Consistent with prior property acquisitions on the block, the City will stabilize the properties for dust control compliance. This project will provide an additional off-street area for Old Town events and will be undertaken in phases which best align with the timing of property acquisitions. Project savings from the initial phase will be rolled forward to successive phases.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Study	Econ Dev Fund	Carryover	\$27,378	\$0	\$0	\$0	\$0	\$0	\$27,378
Other	Half Cent Fund	Carryover	\$436,916	\$0	\$0	\$0	\$0	\$0	\$436,916
Land Acquisiti	Econ Dev Fund	Carryover	\$115	\$0	\$0	\$0	\$0	\$0	\$115
Land Acquisiti	Half Cent Fund	Carryover	\$1,785	\$0	\$0	\$0	\$0	\$0	\$1,785
Total Budget			\$466,194	\$0	\$0	\$0	\$0	\$0	\$466,194

Economic Development

Old Town Streetscape

Project Number: EN00646**Project Location:** 83rd Av; Monroe St to Grand Av**Council District:** Acacia**Live Peoria Goal:** Economic Prosperity

This project is part of the City's Old Town Revitalization through Strategic Public Investment which focuses on creating a 'place to be' for families, while improving the economic vitality of the Old Town area. Key features of this project include pedestrian amenities, wider sidewalks, bulb-outs, protected crossings, trees, landscaping, shade features, lighting, banners, and signage. The first step of the project includes a Design Concept Report (DCR), which focuses on the area of 83rd Avenue from Monroe Street through Grand Avenue. The next steps of the project will include design and construction of recommended prioritized improvements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Other	General Fund	Carryover	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000
Design	Econ Dev Fund	Base	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$1,000,000
Construction	Highway User Fund	Base	\$1,500,000	\$0	\$0	\$0	\$0	\$0	\$1,500,000
Construction	Half Cent Fund	Base	\$1,500,000	\$0	\$0	\$0	\$0	\$0	\$1,500,000
Construction	General Fund	Base	\$1,500,000	\$0	\$0	\$0	\$0	\$0	\$1,500,000
Total Budget			\$6,000,000	\$0	\$0	\$0	\$0	\$0	\$6,000,000

Operating Impacts	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Non-Personnel	\$0	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000	\$360,000
Total Operating Impacts	\$0	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000	\$360,000

Pedestrian and Shade Initiative

Project Number: EN00645**Project Location:** Citywide**Council District:** Various**Live Peoria Goal:** Healthy Neighborhoods

This is a request to hire a consultant for the purpose of creating a Pedestrian and Shade Master Plan for the City of Peoria. The master plan will recommend ways to address non-motorized safety issues and create safer, better connected walking networks. The plan will also recommend ways to improve thermal comfort in Peoria through such means as trees, other vegetation, and structures. These findings are especially relevant as rapid and extensive urbanization has led to an urban heat island along arterial streets and further defined along bus routes.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Construction	General Fund	Carryover	\$533,382	\$0	\$0	\$0	\$0	\$0	\$533,382
Total Budget			\$533,382	\$0	\$0	\$0	\$0	\$0	\$533,382

*Economic Development***Peoria Forward Plan - ASU****Project Number:** ED00028**Project Location:** P83 Entertainment District**Council District:** Ironwood**Live Peoria Goal:** *Economic Prosperity*

ASU's Entrepreneurship + Innovation team will work with the City to implement a high-impact partnership to grow and scale the entrepreneurial ecosystem within the City of Peoria and accelerate economic development with the launch and support of innovative companies. The new Peoria Forward Plan business model builds on past efforts by entering into a collaborative partnership to deliver a broad range of services to entrepreneurs and provide access to the technical support, training, investor connections and commercialization expertise delivered by ASU and SkySong Innovations. As a part of this proposal, ASU will grow Peoria's entrepreneurial base and attraction through events, workshops, trainings, media/marketing, mentorship, human capital development and peer-to-peer connectivity. ASU will launch programs and build upon unique blends of biotechnology and entrepreneurship.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Other	Econ Dev Fund	Carryover	\$395,000	\$0	\$0	\$0	\$0	\$0	\$395,000
Other	Econ Dev Fund	Base	\$473,188	\$638,483	\$0	\$0	\$0	\$0	\$1,111,671
Total Budget			\$868,188	\$638,483	\$0	\$0	\$0	\$0	\$1,506,671

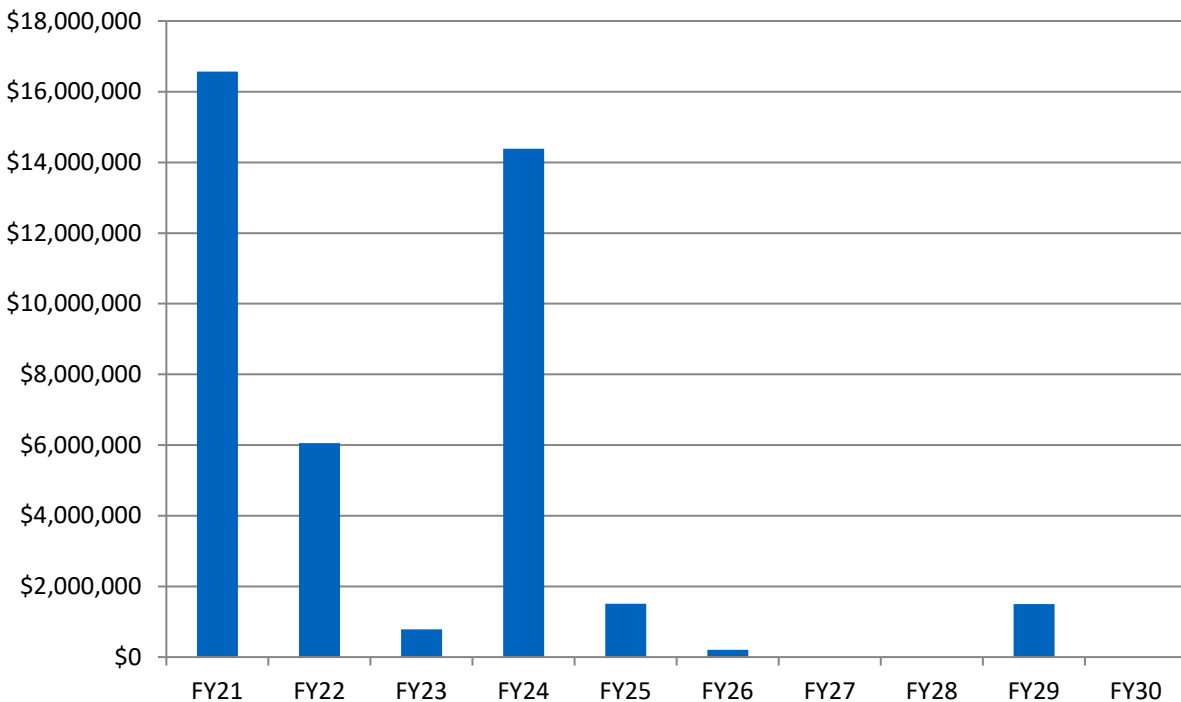
Operational Facilities

Operational facilities are the “bricks and mortar” from which the City of Peoria provides services to its residents and businesses. Increasingly, operational facilities also include the technology infrastructure and systems that facilitate service delivery in the information age. Projects include the construction of new facilities, as well as the maintenance, rehabilitation, renovation, and expansion of existing facilities.

Operational facilities projects are funded from a variety of different sources, depending on the use

of the facility. Sources include general obligation bonds, operating funds, and outside sources. Projects in the 10-year program include Community Works Program, which provides funding for projects that have a local benefit or that may arise during the fiscal year, overhauling the fleet shop, renovation of the main library, energy efficiency projects at city facilities citywide and the replacement and/or upgrades to critical communication and information technology infrastructure.

Operational Facilities Total - \$41,001,284



Operational Facilities

Summary by Funding Source

Fund Number and Name	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
1000 - General Fund	\$842,809	\$0	\$0	\$0	\$0	\$0	\$842,809
1111 - Percent for the Arts	\$273,020	\$329,473	\$0	\$0	\$0	\$0	\$602,493
1210 - Half Cent Fund	\$156,219	\$0	\$0	\$0	\$0	\$0	\$156,219
1900 - Econ Dev Fund	\$151,219	\$0	\$0	\$0	\$0	\$0	\$151,219
1970 - Municipal Asset Reserve	\$2,284,660	\$0	\$0	\$350,000	\$0	\$0	\$2,634,660
2003 - Sports Complex GA Surcharge	\$1,500	\$0	\$0	\$0	\$0	\$0	\$1,500
2050 - Water Fund	\$299,356	\$135,620	\$0	\$375,200	\$0	\$0	\$810,176
2161 - Water Expansion	\$8,580	\$0	\$0	\$0	\$0	\$0	\$8,580
2162 - Water Expansion	\$5,664	\$0	\$0	\$0	\$0	\$0	\$5,664
2163 - Water Expansion	\$21,013	\$0	\$0	\$125,403	\$0	\$0	\$146,416
2164 - Water Expansion	\$54,103	\$0	\$0	\$0	\$0	\$0	\$54,103
2166 - Water Expansion	\$31,490	\$0	\$0	\$0	\$0	\$0	\$31,490
2222 - W/S Rev Bonds (Wtr)	\$145,170	\$0	\$0	\$0	\$0	\$0	\$145,170
2271 - WIFA Revenue Bonds	\$504,709	\$0	\$0	\$0	\$0	\$0	\$504,709
2272 - WIFA Loan	\$18,365	\$0	\$0	\$0	\$0	\$0	\$18,365
2400 - Wastewater Fund	\$61,101	\$67,810	\$0	\$375,200	\$0	\$0	\$504,111
2453 - Prp W/S Rev Bonds 2003 (WW)	\$59,296	\$0	\$0	\$0	\$0	\$0	\$59,296
2506 - Wastewater Expansion	\$39,705	\$0	\$0	\$0	\$0	\$0	\$39,705
2507 - Wastewater Expansion	\$30,230	\$0	\$0	\$0	\$0	\$0	\$30,230
2509 - Wastewater Expansion	\$26,138	\$0	\$0	\$125,403	\$0	\$0	\$151,541
2590 - Commercial Solid Waste	\$39,816	\$8,137	\$0	\$499,593	\$0	\$0	\$547,546
2600 - Residential Solid Waste	\$202,584	\$32,549	\$0	\$3,201,437	\$0	\$0	\$3,436,570
3400 - IT Reserve	\$1,266,000	\$254,000	\$254,000	\$0	\$0	\$0	\$1,774,000
4150 - Non-Bond Capital	\$3,653	\$0	\$0	\$0	\$0	\$0	\$3,653
4253 - GO Bonds 2019	\$967,622	\$0	\$0	\$0	\$0	\$0	\$967,622
4254 - Future GO Bonds	\$5,422,480	\$5,225,310	\$526,792	\$7,888,765	\$1,509,272	\$1,602,000	\$22,174,619
4550 - Other Capital	\$86,806	\$0	\$0	\$0	\$0	\$0	\$86,806
4810 - Outside Sources	\$260,000	\$0	\$0	\$0	\$0	\$0	\$260,000
7000 - Highway User Fund	\$927,652	\$0	\$0	\$1,350,922	\$0	\$0	\$2,278,574
7003 - DIF - Streets Central	\$37,509	\$0	\$0	\$53,200	\$0	\$53,200	\$143,909

Operational Facilities

Summary by Funding Source

Fund Number and Name	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
7006 - DIF - Streets North	\$402,260	\$0	\$0	\$0	\$0	\$0	\$402,260
7010 - Transportation Sales Tax	\$1,791,869	\$0	\$0	\$0	\$0	\$0	\$1,791,869
7932 - DIF - Law Enf	\$0	\$0	\$0	\$9,000	\$0	\$9,000	\$18,000
7937 - DIF - Fire	\$132,400	\$0	\$0	\$9,000	\$0	\$9,000	\$150,400
7942 - DIF - Parks Zn 2	\$13,000	\$0	\$0	\$0	\$0	\$0	\$13,000
7943 - DIF - Parks Zn 3	\$0	\$0	\$0	\$9,000	\$0	\$9,000	\$18,000
7944 - DIF - Parks Zn 1	\$0	\$0	\$0	\$9,000	\$0	\$9,000	\$18,000
7945 - DIF - Parks Zn 2	\$0	\$0	\$0	\$9,000	\$0	\$9,000	\$18,000
Total - Operational Facilities	\$16,567,998	\$6,052,899	\$780,792	\$14,390,123	\$1,509,272	\$1,700,200	\$41,001,284

Operational Facilities

Summary by Project

Project Name	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Arts Distribution FY2021	\$1,959,783	\$0	\$0	\$0	\$0	\$0	\$1,959,783
Building Equipment Renovation and Replacement	\$375,000	\$0	\$0	\$0	\$0	\$0	\$375,000
Building Fixture and Finish Renovation	\$545,000	\$0	\$0	\$0	\$0	\$0	\$545,000
Bus Stop Improvement Program	\$1,410,348	\$0	\$0	\$0	\$0	\$0	\$1,410,348
Chargeback Distribution FY2021	\$2,500,000	\$0	\$0	\$0	\$0	\$0	\$2,500,000
City Hall Finance Call Center Improvements	\$23,004	\$244,116	\$0	\$0	\$0	\$0	\$267,120
Citywide Security Program	\$430,000	\$0	\$0	\$0	\$0	\$0	\$430,000
Community Works Program	\$1,191,000	\$0	\$0	\$0	\$0	\$0	\$1,191,000
Council Chambers Building Repair Program	\$80,000	\$353,500	\$0	\$252,500	\$0	\$202,000	\$888,000
Fleet Shop Replacement	\$0	\$2,351,810	\$0	\$13,689,423	\$0	\$0	\$16,041,233
Fuel Island Replacement at Fire Station No. 3	\$0	\$500,000	\$0	\$0	\$0	\$0	\$500,000
Impact Fee Study	\$0	\$0	\$0	\$98,200	\$0	\$98,200	\$196,400
Infrastructure Cabling	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000
LED Emergency Lighting	\$275,000	\$0	\$0	\$0	\$0	\$0	\$275,000
LED Lighting Retrofit	\$23,800	\$0	\$0	\$0	\$0	\$0	\$23,800
Neighborhood and Human Services ADA Compliance	\$75,000	\$0	\$0	\$0	\$0	\$0	\$75,000
Neighborhood and Human Services Facility Refurbish	\$396,000	\$0	\$0	\$0	\$0	\$0	\$396,000
Network Infrastructure Repl - Tech Center Core	\$0	\$1,400,000	\$0	\$0	\$0	\$1,400,000	\$2,800,000
Network Infrastructure Replacement - DCSB	\$282,000	\$0	\$0	\$0	\$0	\$0	\$282,000
Network Infrastructure Replacement - Microwave WAN	\$60,000	\$0	\$0	\$0	\$0	\$0	\$60,000
Network Infrastructure Replacement - WiFi	\$300,000	\$0	\$0	\$0	\$0	\$0	\$300,000
Network Infrastructure Replacement-Sports Complex	\$220,000	\$0	\$0	\$0	\$0	\$0	\$220,000
PCPA Ticket and Concessions Renovation	\$0	\$329,473	\$0	\$0	\$0	\$0	\$329,473
Peoria Center for Performing Arts Storage Building	\$18,950	\$0	\$0	\$0	\$0	\$0	\$18,950
Peoria Center for the Performing Arts - ADA Study	\$61,000	\$0	\$0	\$0	\$0	\$0	\$61,000

Operational Facilities

Summary by Project

Project Name	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Public Safety Admin Building EOC Renovations	\$0	\$0	\$526,792	\$0	\$0	\$0	\$526,792
Public Safety Building Needs	\$330,000	\$0	\$0	\$350,000	\$0	\$0	\$680,000
Radio Subscriber Replacements	\$254,000	\$254,000	\$254,000	\$0	\$0	\$0	\$762,000
Renovate Main Library	\$3,143,914	\$0	\$0	\$0	\$0	\$0	\$3,143,914
Roof Replacement	\$225,000	\$0	\$0	\$0	\$1,509,272	\$0	\$1,734,272
Solid Waste Remodel	\$240,000	\$0	\$0	\$0	\$0	\$0	\$240,000
Sports Complex Maintenance Building	\$0	\$620,000	\$0	\$0	\$0	\$0	\$620,000
Vistancia Radio Site	\$1,999,199	\$0	\$0	\$0	\$0	\$0	\$1,999,199
Total - Operational Facilities	\$16,567,998	\$6,052,899	\$780,792	\$14,390,123	\$1,509,272	\$1,700,200	\$41,001,284

Operational Facilities

Arts Distribution FY2021

Project Number: AT02021**Project Location:****Council District:****Live Peoria Goal:**

Section 2-129 of the City Code requires that all "capital projects submitted for inclusion in the City's capital improvement program ... shall include an amount equal to 1 percent of the project cost of such capital improvement for public art." This project, whose purpose is purely administrative, holds appropriation for all arts charges. Projects are charged the percent for the arts as qualifying capital expenditures are made throughout the fiscal year.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Arts	Wastewater Expansion	Base	\$39,705	\$0	\$0	\$0	\$0	\$0	\$39,705
Arts	Half Cent Fund	Base	\$15,000	\$0	\$0	\$0	\$0	\$0	\$15,000
Arts	Econ Dev Fund	Base	\$10,000	\$0	\$0	\$0	\$0	\$0	\$10,000
Arts	Municipal Asset Reserve	Base	\$22,930	\$0	\$0	\$0	\$0	\$0	\$22,930
Arts	Sports Complex GA Sur	Base	\$1,500	\$0	\$0	\$0	\$0	\$0	\$1,500
Arts	Water Fund	Base	\$197,811	\$0	\$0	\$0	\$0	\$0	\$197,811
Arts	Water Expansion	Base	\$8,580	\$0	\$0	\$0	\$0	\$0	\$8,580
Arts	Water Expansion	Base	\$5,664	\$0	\$0	\$0	\$0	\$0	\$5,664
Arts	Water Expansion	Base	\$13,221	\$0	\$0	\$0	\$0	\$0	\$13,221
Arts	Water Expansion	Base	\$54,103	\$0	\$0	\$0	\$0	\$0	\$54,103
Arts	Water Expansion	Base	\$31,490	\$0	\$0	\$0	\$0	\$0	\$31,490
Arts	W/S Rev Bonds (Wtr)	Base	\$145,170	\$0	\$0	\$0	\$0	\$0	\$145,170
Arts	WIFA Revenue Bonds	Base	\$504,709	\$0	\$0	\$0	\$0	\$0	\$504,709
Arts	WIFA Loan	Base	\$18,365	\$0	\$0	\$0	\$0	\$0	\$18,365
Arts	General Fund	Base	\$46,697	\$0	\$0	\$0	\$0	\$0	\$46,697
Arts	GO Bonds 2019	Base	\$77,305	\$0	\$0	\$0	\$0	\$0	\$77,305
Arts	DIF - Fire	Base	\$23,365	\$0	\$0	\$0	\$0	\$0	\$23,365
Arts	Transportation Sales Tax	Base	\$156,868	\$0	\$0	\$0	\$0	\$0	\$156,868
Arts	DIF - Streets North	Base	\$88,700	\$0	\$0	\$0	\$0	\$0	\$88,700
Arts	DIF - Streets Central	Base	\$19,906	\$0	\$0	\$0	\$0	\$0	\$19,906
Arts	Highway User Fund	Base	\$79,980	\$0	\$0	\$0	\$0	\$0	\$79,980
Arts	Wastewater Fund	Base	\$54,099	\$0	\$0	\$0	\$0	\$0	\$54,099
Arts	Future GO Bonds	Base	\$149,069	\$0	\$0	\$0	\$0	\$0	\$149,069
Arts	Prp W/S Rev Bonds 200	Base	\$59,296	\$0	\$0	\$0	\$0	\$0	\$59,296
Arts	Non-Bond Capital	Base	\$3,653	\$0	\$0	\$0	\$0	\$0	\$3,653
Arts	Residential Solid Waste	Base	\$2,006	\$0	\$0	\$0	\$0	\$0	\$2,006
Arts	Commercial Solid Waste	Base	\$394	\$0	\$0	\$0	\$0	\$0	\$394
Arts	Wastewater Expansion	Base	\$11,896	\$0	\$0	\$0	\$0	\$0	\$11,896
Arts	Wastewater Expansion	Base	\$18,495	\$0	\$0	\$0	\$0	\$0	\$18,495
Arts	DIF - Parks Zn 2	Base	\$13,000	\$0	\$0	\$0	\$0	\$0	\$13,000
Arts	Other Capital	Base	\$86,806	\$0	\$0	\$0	\$0	\$0	\$86,806
Total Budget			\$1,959,783	\$0	\$0	\$0	\$0	\$0	\$1,959,783

Operational Facilities

Building Equipment Renovation and Replacement

Project Number: PW00050**Project Location:** Citywide**Council District:** All**Live Peoria Goal:** Smart Growth

This program provides replacement for major building systems and equipment.

1. Building Assessment Study: A comprehensive Building Assessment Study is planned to be conducted over a three-year duration. The program is planned for FY20 – FY22. Year one will assess Public Safety facilities, year two will assess General Government facilities, and year three will assess Community Services Facilities (not including the Sports Complex) and Water Services facilities (building systems, but not including process systems) (\$75K per year FY20-22).

2. Elevator Refurbishment Program- Replace elevators in City Hall and the Main Library over 4 years, FY21-FY24. Replace elevators in City Hall FY21 for \$85K and FY 22 for \$85K. The elevators will be over 30 years old and in need of replacement and refurbishment.

3. Replace the Coolers (6) and AC (1) at the Fleet Facility (\$90K FY21)

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Construction	Municipal Asset Reserve	Carryover	\$125,000	\$0	\$0	\$0	\$0	\$0	\$125,000
Study	Municipal Asset Reserve	Base	\$75,000	\$0	\$0	\$0	\$0	\$0	\$75,000
Equipment	Municipal Asset Reserve	Base	\$175,000	\$0	\$0	\$0	\$0	\$0	\$175,000
Total Budget			\$375,000	\$0	\$0	\$0	\$0	\$0	\$375,000

Building Fixture and Finish Renovation

Project Number: PW00060**Project Location:** Citywide**Council District:** Citywide**Live Peoria Goal:** Smart Growth

This program provides for the renovation of building fixtures and finishes. The Facilities Division reviews requests from departments and staff to assess fixtures, paint and flooring.

1. Community Center and Women's Club. Paint the interior of the Community Center (\$65K). Paint the interior and exterior of the Women's Club (\$20K).

2. Sunrise Pool House – Place a new coating on the roof of the Sunrise Pool House (\$20K)

3. Carpet Replacement DCSB (\$290K) and Pinnacle Peak Sub Station (\$50K).

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Construction	Municipal Asset Reserve	Carryover	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
Other	Municipal Asset Reserve	Base	\$445,000	\$0	\$0	\$0	\$0	\$0	\$445,000
Total Budget			\$545,000	\$0	\$0	\$0	\$0	\$0	\$545,000

Operational Facilities

Bus Stop Improvement Program

Project Number: EN00673**Project Location:** Citywide**Council District:** Mesquite**Live Peoria Goal:** Integrated Transportation

In FY21 and thereafter, funds are for additional bus stops, replacement bus stops, refurbishments and/or repairs. Funds will be used for installation of bus stop improvements citywide as needed on existing routes (Peoria Avenue, Thunderbird Road, 83rd Avenue, and/or POGO). The bus stop improvements projects may include the following: bus pullouts to allow buses to pick up and discharge passengers outside of the traffic flow, bus stops (no pullout), transit shelters which could provide weather protection, seating, bike racks, landscaping, lighting and other passenger amenities.

Bus stop improvements may include engineering design, existing drainage relocations and modifications, coordination with adjacent property owners, public involvement, ROW/easement acquisition, utility coordination, utility relocation, construction and construction administration. This may also require processing of utility company (APS, Cox, Qwest, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Land Acquisiti	Transportation Sales Tax	Carryover	\$70,000	\$0	\$0	\$0	\$0	\$0	\$70,000
Construction	Transportation Sales Tax	Carryover	\$641,348	\$0	\$0	\$0	\$0	\$0	\$641,348
Construction	Outside Sources	Carryover	\$260,000	\$0	\$0	\$0	\$0	\$0	\$260,000
Land Acquisiti	Transportation Sales Tax	Base	\$30,000	\$0	\$0	\$0	\$0	\$0	\$30,000
Design	Transportation Sales Tax	Base	\$41,000	\$0	\$0	\$0	\$0	\$0	\$41,000
Construction	Transportation Sales Tax	Base	\$368,000	\$0	\$0	\$0	\$0	\$0	\$368,000
Total Budget			\$1,410,348	\$0	\$0	\$0	\$0	\$0	\$1,410,348

Operating Impacts	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Non-Personnel	\$4,500	\$9,000	\$13,500	\$18,000	\$22,500	\$180,000	\$247,500
Total Operating Impacts	\$4,500	\$9,000	\$13,500	\$18,000	\$22,500	\$180,000	\$247,500

Operational Facilities

Chargeback Distribution FY2021

Project Number: CB02021**Project Location:****Council District:****Live Peoria Goal:**

Personnel costs associated with the design, acquisition of land, construction, and inspection of a capital project are charged back to that project. This project, whose purpose is purely administrative, holds appropriation for all chargebacks. Individual capital projects are charged throughout the fiscal year for staff time dedicated to the delivery of those projects.

Budget by Fiscal Year

Category	Funding Source	Carryover /		FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base								
Chargebacks	DIF - Fire	Base		\$109,035	\$0	\$0	\$0	\$0	\$0	\$109,035
Chargebacks	Transportation Sales Tax	Base		\$484,653	\$0	\$0	\$0	\$0	\$0	\$484,653
Chargebacks	DIF - Streets North	Base		\$313,560	\$0	\$0	\$0	\$0	\$0	\$313,560
Chargebacks	DIF - Streets Central	Base		\$17,603	\$0	\$0	\$0	\$0	\$0	\$17,603
Chargebacks	Highway User Fund	Base		\$167,672	\$0	\$0	\$0	\$0	\$0	\$167,672
Chargebacks	Future GO Bonds	Base		\$795,615	\$0	\$0	\$0	\$0	\$0	\$795,615
Chargebacks	Wastewater Expansion	Base		\$14,242	\$0	\$0	\$0	\$0	\$0	\$14,242
Chargebacks	Wastewater Expansion	Base		\$11,735	\$0	\$0	\$0	\$0	\$0	\$11,735
Chargebacks	Wastewater Fund	Base		\$7,002	\$0	\$0	\$0	\$0	\$0	\$7,002
Chargebacks	Water Expansion	Base		\$7,792	\$0	\$0	\$0	\$0	\$0	\$7,792
Chargebacks	Water Fund	Base		\$101,545	\$0	\$0	\$0	\$0	\$0	\$101,545
Chargebacks	Econ Dev Fund	Base		\$141,219	\$0	\$0	\$0	\$0	\$0	\$141,219
Chargebacks	Half Cent Fund	Base		\$141,219	\$0	\$0	\$0	\$0	\$0	\$141,219
Chargebacks	General Fund	Base		\$187,108	\$0	\$0	\$0	\$0	\$0	\$187,108
Total Budget				\$2,500,000	\$0	\$0	\$0	\$0	\$0	\$2,500,000

Operational Facilities

City Hall Finance Call Center Improvements

Project Number: PW00530**Project Location:** Peoria Municipal Complex**Council District:** Acacia**Live Peoria Goal:** Superior Public Services

This project entails an initial space study and the subsequent design and renovation of the City Hall second floor Finance Department call center suite. Desired improvements include additional space for growth, sound control measures, improved lighting, visual aids, and security monitors. Total capital costs include design, construction, administrative fees, furniture, fixtures, and information technology costs.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Equipment	Wastewater Fund	Base	\$0	\$1,861	\$0	\$0	\$0	\$0	\$1,861
Equipment	Residential Solid Waste	Base	\$0	\$893	\$0	\$0	\$0	\$0	\$893
Equipment	Commercial Solid Waste	Base	\$0	\$223	\$0	\$0	\$0	\$0	\$223
Equipment	Water Fund	Base	\$0	\$3,721	\$0	\$0	\$0	\$0	\$3,721
Design	Residential Solid Waste	Base	\$0	\$4,532	\$0	\$0	\$0	\$0	\$4,532
Design	Water Fund	Base	\$0	\$18,884	\$0	\$0	\$0	\$0	\$18,884
Design	Commercial Solid Waste	Base	\$0	\$1,133	\$0	\$0	\$0	\$0	\$1,133
Design	General Fund	Base	\$23,004	\$0	\$0	\$0	\$0	\$0	\$23,004
Design	Wastewater Fund	Base	\$0	\$9,442	\$0	\$0	\$0	\$0	\$9,442
Construction	Residential Solid Waste	Base	\$0	\$23,348	\$0	\$0	\$0	\$0	\$23,348
Construction	Water Fund	Base	\$0	\$97,282	\$0	\$0	\$0	\$0	\$97,282
Construction	Commercial Solid Waste	Base	\$0	\$5,837	\$0	\$0	\$0	\$0	\$5,837
Construction	Wastewater Fund	Base	\$0	\$48,641	\$0	\$0	\$0	\$0	\$48,641
Chargebacks	Water Fund	Base	\$0	\$14,571	\$0	\$0	\$0	\$0	\$14,571
Chargebacks	Wastewater Fund	Base	\$0	\$7,285	\$0	\$0	\$0	\$0	\$7,285
Chargebacks	Residential Solid Waste	Base	\$0	\$3,497	\$0	\$0	\$0	\$0	\$3,497
Chargebacks	Commercial Solid Waste	Base	\$0	\$874	\$0	\$0	\$0	\$0	\$874
Arts	Wastewater Fund	Base	\$0	\$581	\$0	\$0	\$0	\$0	\$581
Arts	Residential Solid Waste	Base	\$0	\$279	\$0	\$0	\$0	\$0	\$279
Arts	Water Fund	Base	\$0	\$1,162	\$0	\$0	\$0	\$0	\$1,162
Arts	Commercial Solid Waste	Base	\$0	\$70	\$0	\$0	\$0	\$0	\$70
Total Budget			\$23,004	\$244,116	\$0	\$0	\$0	\$0	\$267,120

Operational Facilities

Citywide Security Program

Project Number: PW00506**Project Location:** Citywide**Council District:** Various**Live Peoria Goal:** Superior Public Services

1. Replace cameras, emergency phones, software and servers on a rotational basis. Install additional cameras to enhance security and update surveillance capabilities (\$210K). Cameras are recommended to be replaced after 5 years, this request looks at deferring camera replacements to 8 years, thus we will be replacing 1/8 of the cameras per year (73 out of 584).
2. Renovate lobby of Water Services and Facilities enhance security. Install window, furniture, remote door access in the Water Services Area. Install remote access in the Facilities area (\$50K).
3. DCSB entrance camera and monitor to enhance security. (\$20K).
4. Main Library miscellaneous security enhancements (\$100K).
5. Conduct a citywide study in FY21 of existing cameras as it pertains to priority, cost, data storage/retention policy, quantity, locations and current technology (\$50K).

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Study	Municipal Asset Reserve	Base	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000
Equipment	Municipal Asset Reserve	Base	\$380,000	\$0	\$0	\$0	\$0	\$0	\$380,000
Total Budget			\$430,000	\$0	\$0	\$0	\$0	\$0	\$430,000

Operational Facilities

Community Works Program

Project Number: COP0001**Project Location:** Citywide**Council District:** All**Live Peoria Goal:** Arts, Culture and Recreational Enrichment

The program provides a mechanism to fund smaller projects addressing more localized needs that may otherwise be overlooked in the capital program and projects that either the Council feels are advantageous to meet the city's mission or present a timely opportunity that could be missed if pursued under the regular CIP approval process, or address an immediate need that cannot or should not wait for the regular CIP approval process.

Locks - \$300,000.00

Wayfinding Signage - \$100,000.00

Quick Response for Streets - \$114,000.00

Entry Monuments - \$80,000.00

NTMP - \$60,000.00

Ped, Bike, Signing/Striping - \$65,000.00

Wall Painting - \$75,000.00

Streetlight Infill - \$50,000.00

Green Bike-\$50,000.00

Streetlight @ AFC & Mariners Way-\$6000.00

Quick response for weed abatement, ROW maintenance (\$50,000), & storm damage (\$50,000)

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Construction	Highway User Fund	Carryover	\$180,000	\$0	\$0	\$0	\$0	\$0	\$180,000
Construction	General Fund	Carryover	\$11,000	\$0	\$0	\$0	\$0	\$0	\$11,000
Construction	Highway User Fund	Base	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000
Construction	General Fund	Base	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000
Total Budget			\$1,191,000	\$0	\$0	\$0	\$0	\$0	\$1,191,000

Operating Impacts	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
	\$2,000	\$4,000	\$6,000	\$8,000	\$10,000	\$80,000	\$110,000
Total Operating Impacts	\$2,000	\$4,000	\$6,000	\$8,000	\$10,000	\$80,000	\$110,000

*Operational Facilities***Council Chambers Building Repair Program****Project Number:** PW00510**Project Location:** Peoria Municipal Complex**Council District:** Acacia**Live Peoria Goal:** Superior Public Services

The Council Chambers building is reaching an age where the building envelope and building technical systems are reaching the end of their serviceable life. The funding in this program will provide for the planned repair, replacement, and upgrade of these systems on a prioritized need basis.

1. In FY22, repair of exterior soffits, metal fascia's, gutters, and the replacement of the concrete tile roof (\$353K).
2. In FY24, funding anticipates building HVAC system replacements and ADA upgrades (\$252K).
3. In FY26, funding includes replacement of carpet, furnishings, and paint (\$202K).

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Construction	Municipal Asset Reserve	Carryover	\$80,000	\$0	\$0	\$0	\$0	\$0	\$80,000
Construction	Future GO Bonds	Base	\$0	\$350,000	\$0	\$250,000	\$0	\$200,000	\$800,000
Arts	Future GO Bonds	Base	\$0	\$3,500	\$0	\$2,500	\$0	\$2,000	\$8,000
Total Budget			\$80,000	\$353,500	\$0	\$252,500	\$0	\$202,000	\$888,000

Operational Facilities

Fleet Shop Replacement

Project Number: PW00308**Project Location:** Municipal Operations Center**Council District:** Acacia**Live Peoria Goal:** Superior Public Services

This project entails the design and construction of a new fleet maintenance facility sized and equipped to meet the needs of the City's fleet growth and changes in the delivery of fleet maintenance services. This new facility will be located at the Municipal Operations Center, allowing for phased construction and the transition of fleet operations from the outdated 28 year old facility into the new. A new facility will remedy ADOSH and ADEQ compliance challenges. The initial programming, phasing study, design, and permitting will precede construction by two years and will determine the feasibility of achieving a 45,000 sq. ft. facility size target. The construction phase funding is a placeholder based on fund source availability and is subject to upward adjustment in a future capital year. This year's estimate was increased by 7% based upon Engineering's recommended inflation factor. The capital budget will fund all site infrastructure expenses, existing building decommissioning, city paid development costs, building FF&E and all required technology systems.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Design	Future GO Bonds	Base	\$0	\$2,190,711	\$0	\$0	\$0	\$0	\$2,190,711
Construction	Commercial Solid Waste	Base	\$0	\$0	\$0	\$490,000	\$0	\$0	\$490,000
Construction	Highway User Fund	Base	\$0	\$0	\$0	\$1,325,000	\$0	\$0	\$1,325,000
Construction	Water Fund	Base	\$0	\$0	\$0	\$368,000	\$0	\$0	\$368,000
Construction	Future GO Bonds	Base	\$0	\$0	\$0	\$7,072,889	\$0	\$0	\$7,072,889
Construction	Water Expansion	Base	\$0	\$0	\$0	\$123,000	\$0	\$0	\$123,000
Construction	Residential Solid Waste	Base	\$0	\$0	\$0	\$3,140,000	\$0	\$0	\$3,140,000
Construction	Wastewater Fund	Base	\$0	\$0	\$0	\$368,000	\$0	\$0	\$368,000
Construction	Wastewater Expansion	Base	\$0	\$0	\$0	\$123,000	\$0	\$0	\$123,000
Chargebacks	Water Fund	Base	\$0	\$0	\$0	\$3,520	\$0	\$0	\$3,520
Chargebacks	Water Expansion	Base	\$0	\$0	\$0	\$1,173	\$0	\$0	\$1,173
Chargebacks	Wastewater Fund	Base	\$0	\$0	\$0	\$3,520	\$0	\$0	\$3,520
Chargebacks	Wastewater Expansion	Base	\$0	\$0	\$0	\$1,173	\$0	\$0	\$1,173
Chargebacks	Highway User Fund	Base	\$0	\$0	\$0	\$12,672	\$0	\$0	\$12,672
Chargebacks	Commercial Solid Waste	Base	\$0	\$0	\$0	\$4,693	\$0	\$0	\$4,693
Chargebacks	Residential Solid Waste	Base	\$0	\$0	\$0	\$30,037	\$0	\$0	\$30,037
Chargebacks	Future GO Bonds	Base	\$0	\$129,533	\$0	\$492,647	\$0	\$0	\$622,180
Arts	Water Fund	Base	\$0	\$0	\$0	\$3,680	\$0	\$0	\$3,680
Arts	Wastewater Expansion	Base	\$0	\$0	\$0	\$1,230	\$0	\$0	\$1,230
Arts	Residential Solid Waste	Base	\$0	\$0	\$0	\$31,400	\$0	\$0	\$31,400
Arts	Wastewater Fund	Base	\$0	\$0	\$0	\$3,680	\$0	\$0	\$3,680
Arts	Future GO Bonds	Base	\$0	\$31,566	\$0	\$70,729	\$0	\$0	\$102,295
Arts	Water Expansion	Base	\$0	\$0	\$0	\$1,230	\$0	\$0	\$1,230
Arts	Highway User Fund	Base	\$0	\$0	\$0	\$13,250	\$0	\$0	\$13,250
Arts	Commercial Solid Waste	Base	\$0	\$0	\$0	\$4,900	\$0	\$0	\$4,900
Total Budget			\$0	\$2,351,810	\$0	\$13,689,423	\$0	\$0	\$16,041,233

Operational Facilities

Fuel Island Replacement at Fire Station No. 3

Project Number: PW00545**Project Location:** 83rd Av & Emile Zola Av**Council District:** Palo Verde**Live Peoria Goal:** Superior Public Safety

This project entails the decommissioning and removal of the underground diesel fuel tank and dispensing pump located at the Peoria Fire Station No. 3 (FS193). This fueling system is approaching 30 years in service and replacement is required by the US EPA. The replacement solution will be a dual fuel, above ground tank and dispenser solution mimicking the installation recently constructed at the new Police Patrol Services Building at the PPPSF Campus. The project will restore the asphalt and concrete hardscape on the north side of the Fire Station to like new condition. The project budget includes design, construction, administrative fees, and required Information Technology costs.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Design	Future GO Bonds	Base	\$0	\$68,568	\$0	\$0	\$0	\$0	\$68,568
Construction	Future GO Bonds	Base	\$0	\$389,462	\$0	\$0	\$0	\$0	\$389,462
Chargebacks	Future GO Bonds	Base	\$0	\$37,440	\$0	\$0	\$0	\$0	\$37,440
Arts	Future GO Bonds	Base	\$0	\$4,530	\$0	\$0	\$0	\$0	\$4,530
Total Budget			\$0	\$500,000	\$0	\$0	\$0	\$0	\$500,000

Impact Fee Study

Project Number: CD00007**Project Location:** Citywide**Council District:** All**Live Peoria Goal:** Smart Growth

This study will update City impact fees. These fees should be updated every five years to ensure that they accurately recover the cost of constructing infrastructure required by new development. The project will be coordinated with the Finance Department.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Study	DIF - Parks Zn 2	Base	\$0	\$0	\$0	\$9,000	\$0	\$9,000	\$18,000
Study	DIF - Parks Zn 1	Base	\$0	\$0	\$0	\$9,000	\$0	\$9,000	\$18,000
Study	DIF - Parks Zn 3	Base	\$0	\$0	\$0	\$9,000	\$0	\$9,000	\$18,000
Study	DIF - Fire	Base	\$0	\$0	\$0	\$9,000	\$0	\$9,000	\$18,000
Study	DIF - Law Enf	Base	\$0	\$0	\$0	\$9,000	\$0	\$9,000	\$18,000
Study	DIF - Streets Central	Base	\$0	\$0	\$0	\$53,200	\$0	\$53,200	\$106,400
Total Budget			\$0	\$0	\$0	\$98,200	\$0	\$98,200	\$196,400

*Operational Facilities***Infrastructure Cabling****Project Number:** IT00037**Project Location:** Citywide**Council District:** All**Live Peoria Goal:** Superior Public Services

This project entails the network infrastructure replacement, including all network infrastructure equipment. Infrastructure cabling needs to be replaced due to aging fiber and cabling and increased connectivity demands. Funding is being requested almost annually to replace segments of the cabling and fiber connectivity.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Equipment	IT Reserve	Base	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000
Total Budget			\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000

LED Emergency Lighting**Project Number:** PW00515**Project Location:** Citywide**Council District:** All**Live Peoria Goal:** Superior Public Services

This project provides for the replacement and upgrade of existing lights to more energy efficient light emitting diode (LED) lights. In some cases, this means retrofitting the entire fixture in addition to new bulbs or batteries that are required.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Equipment	Municipal Asset Reserve	Carryover	\$275,000	\$0	\$0	\$0	\$0	\$0	\$275,000
Total Budget			\$275,000	\$0	\$0	\$0	\$0	\$0	\$275,000

Operational Facilities

LED Lighting Retrofit

Project Number: PW00514**Project Location:** Citywide**Council District:** All**Live Peoria Goal:** Smart Growth

The City performed a preliminary energy audit of 23 city facilities in August 2015 to assess if there were potential energy savings and solar opportunities. This preliminary audit produced promising results, which then prompted city staff to move forward with the in-depth audit in October 2016. After careful financial analysis and extensive internal review, the city recommended moving forward with a light emitting diode (LED) lighting retrofit project in six out of the 23 city facilities due to the favorable payback results. The remaining facilities that were not considered - due to the longer payback period - were mostly driven by labor costs and technological considerations such as if the install included ballasts only or entire retrofit, wiring, and whether or not they are interior vs exterior, fixture size and location, etc.

Staff proposes an alternative pathway to continuing to convert LED lighting throughout city facilities. Based on a previous a 2017 cost estimate, staff recommends retrofitting (utilizing in-house staff) the following facilities over a three-year period. By completing this project in-house, the city can save approximately 30%-40% in labor costs. Performing in-house (based on 30% labor costs), \$1,417,326 or \$472,442 per year for 3-year phase project. If the aforementioned projects come in below estimates, staff would like to continue to move forward with any remaining retrofits until the city is utilizing 100% LED technology.

Proposed Buildings:

- Interior DCSB (except engineering)
- Interior PSAB (possibly exterior)
- ES 194 (interior)
- ES 195 (interior and exterior)
- ES 197 (interior)
- MOC (interior and exterior)

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Equipment	Municipal Asset Reserve	Carryover	\$23,800	\$0	\$0	\$0	\$0	\$0	\$23,800
Total Budget			\$23,800	\$0	\$0	\$0	\$0	\$0	\$23,800

Neighborhood and Human Services ADA Compliance

Project Number: NH00006**Project Location:** Citywide**Council District:** Acacia**Live Peoria Goal:** Arts, Culture and Recreational Enrichment

This request will address ADA deficiencies at Sunrise Family Center, the Community Center, Peoria Center for the Performing Arts, and the Womens Club.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Construction	General Fund	Base	\$75,000	\$0	\$0	\$0	\$0	\$0	\$75,000
Total Budget			\$75,000	\$0	\$0	\$0	\$0	\$0	\$75,000

Operational Facilities

Neighborhood and Human Services Facility Refurbish

Project Number: NH00007**Project Location:** Citywide**Council District:****Live Peoria Goal:** Arts, Culture and Recreational Enrichment

This is a request to repair, replace/refurbish items at the following locations: Community Center, Womens Club, Sunrise Family Center and the Peoria Center for the Performing Arts.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Construction	Municipal Asset Reserve	Base	\$202,930	\$0	\$0	\$0	\$0	\$0	\$202,930
Construction	Percent for the Arts	Base	\$193,070	\$0	\$0	\$0	\$0	\$0	\$193,070
Total Budget			\$396,000	\$0	\$0	\$0	\$0	\$0	\$396,000

Network Infrastructure Repl - Tech Center Core

Project Number: IT00008**Project Location:** Peoria Municipal Complex**Council District:** Acacia**Live Peoria Goal:** Superior Public Services

This project entails the network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all city departments.

Core infrastructure in the Technology Center Data Center, including network storage, will require replacement in FY22 and FY29.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Equipment	Future GO Bonds	Base	\$0	\$1,400,000	\$0	\$0	\$0	\$1,400,000	\$2,800,000
Total Budget			\$0	\$1,400,000	\$0	\$0	\$0	\$1,400,000	\$2,800,000

Network Infrastructure Replacement - DCSB

Project Number: IT00015**Project Location:** Peoria Municipal Complex**Council District:** Acacia**Live Peoria Goal:** Superior Public Services

This project entails the network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all City departments.

Infrastructure in the Development and Community Services Building (DCSB) will require replacement in FY21 and FY28.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Equipment	IT Reserve	Base	\$282,000	\$0	\$0	\$0	\$0	\$0	\$282,000
Total Budget			\$282,000	\$0	\$0	\$0	\$0	\$0	\$282,000

Operational Facilities

Network Infrastructure Replacement - Microwave WAN

Project Number: IT00026**Project Location:** Citywide**Council District:** Various**Live Peoria Goal:** Superior Public Services

This project entails the network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically five to seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all city departments.

Microwave WAN infrastructure equipment at various city locations will require replacement in FY21, FY24, and FY27.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Equipment	IT Reserve	Base	\$60,000	\$0	\$0	\$0	\$0	\$0	\$60,000
Total Budget			\$60,000	\$0	\$0	\$0	\$0	\$0	\$60,000

Network Infrastructure Replacement - WiFi

Project Number: IT00036**Project Location:** Citywide**Council District:** All**Live Peoria Goal:** Superior Public Services

This project entails the network infrastructure replacement, including all network infrastructure equipment. Network equipment and systems would be replaced as it reaches the end of its useful life (typically seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all city departments.

Network infrastructure equipment allowing wireless access in City facilities will require replacement in FY21.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Equipment	IT Reserve	Carryover	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
Equipment	IT Reserve	Base	\$200,000	\$0	\$0	\$0	\$0	\$0	\$200,000
Total Budget			\$300,000	\$0	\$0	\$0	\$0	\$0	\$300,000

*Operational Facilities***Network Infrastructure Replacement-Sports Complex****Project Number:** IT00019**Project Location:** Peoria Sports Complex**Council District:** Willow**Live Peoria Goal:** Superior Public Services

This project entails the network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all City departments.

Infrastructure at the Sports Complex will require replacement in FY21 and FY28.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Equipment	IT Reserve	Base	\$220,000	\$0	\$0	\$0	\$0	\$0	\$220,000
Total Budget			\$220,000	\$0	\$0	\$0	\$0	\$0	\$220,000

PCPA Ticket and Concessions Renovation**Project Number:** NH00003**Project Location:** 10580 N. 83rd Av**Council District:** Acacia**Live Peoria Goal:** Arts, Culture and Recreational Enrichment

This project entails an interior tenant improvement of the ticketing and concessions functions within the Peoria Center for the Performing Arts. The internal functions will be swapped to allow concessions service to the building exterior via the underutilized walk-up ticket counters. No net increase in building square footage is anticipated. The project includes the design, construction, development permits and fees, and internal project management expenses.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Design	Percent for the Arts	Base	\$0	\$65,457	\$0	\$0	\$0	\$0	\$65,457
Construction	Percent for the Arts	Base	\$0	\$237,646	\$0	\$0	\$0	\$0	\$237,646
Chargebacks	Percent for the Arts	Base	\$0	\$26,370	\$0	\$0	\$0	\$0	\$26,370
Total Budget			\$0	\$329,473	\$0	\$0	\$0	\$0	\$329,473

Operational Facilities

Peoria Center for Performing Arts Storage Building

Project Number: NH00002**Project Location:** 10580 N. 83rd Dr**Council District:** Acacia**Live Peoria Goal:** Arts, Culture and Recreational Enrichment

The storage unit provides architecturally compatible, enclosed 528 square feet storage building located on the south side of the Peoria Center for Performing Arts. The facility will house theater equipment that currently crowds the performance venues, incurring violation notices during annual fire department inspections. The storage will also be used to house furniture, games, and stage equipment for the multitude of placemaking events in Old Town. This projects supports the arts and livability priorities of the Mayor and Council. The project includes the design, construction, development permits and fees, and internal project management expenses.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Design	Percent for the Arts	Base	\$3,723	\$0	\$0	\$0	\$0	\$0	\$3,723
Construction	Percent for the Arts	Base	\$15,227	\$0	\$0	\$0	\$0	\$0	\$15,227
Total Budget			\$18,950	\$0	\$0	\$0	\$0	\$0	\$18,950

Peoria Center for the Performing Arts - ADA Study

Project Number: NH00004**Project Location:** 10580 N. 83rd Dr**Council District:** Acacia**Live Peoria Goal:** Healthy Neighborhoods

This is a request to conduct an ADA Study at the Peoria Center for Performing Arts and to correct any defeciciencies.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Study	Percent for the Arts	Carryover	\$61,000	\$0	\$0	\$0	\$0	\$0	\$61,000
Total Budget			\$61,000	\$0	\$0	\$0	\$0	\$0	\$61,000

Operational Facilities

Public Safety Admin Building EOC Renovations

Project Number: PW00540**Project Location:** Peoria Municipal Complex**Council District:** Acacia**Live Peoria Goal:** Superior Public Services

This project entails the renovation of multiple conference rooms and the computer training lab in the Public Safety Administration Building to better accommodate the City's Emergency Operations Center (EOC). Now nearly 20 years old, existing building conference rooms serve as the EOC during times of activation. This tenant improvement will refresh the carpet, finishes, and lighting in the highly used Peoria conference room and will reconfigure the adjacent computer lab, Arizona conference room, and computer training lab allowing EOC equipment to be deployed for training and maintenance. The capital budget includes design, development fees, construction, and any necessary information technology expenditures. In addition, remaining savings from project budget will be used to purchase other items such as furniture.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Equipment	Future GO Bonds	Base	\$0	\$0	\$15,982	\$0	\$0	\$0	\$15,982
Design	Future GO Bonds	Base	\$0	\$0	\$57,629	\$0	\$0	\$0	\$57,629
Construction	Future GO Bonds	Base	\$0	\$0	\$411,589	\$0	\$0	\$0	\$411,589
Chargebacks	Future GO Bonds	Base	\$0	\$0	\$36,900	\$0	\$0	\$0	\$36,900
Arts	Future GO Bonds	Base	\$0	\$0	\$4,692	\$0	\$0	\$0	\$4,692
Total Budget			\$0	\$0	\$526,792	\$0	\$0	\$0	\$526,792

Public Safety Building Needs

Project Number: PW00090**Project Location:** Citywide**Council District:** All**Live Peoria Goal:** Superior Public Services

1. Paint the Interior of Fire Stations 192 and 195 (\$30K).
2. Repair Roofs at Fire Station 193 (\$60 K) and 194 (\$25K).
3. Repair Roof the flat roof portion of PSAB (\$190K).
4. Install Roof Hatch at Fire Station 194 (\$25K).

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Other	Municipal Asset Reserve	Base	\$30,000	\$0	\$0	\$350,000	\$0	\$0	\$380,000
Construction	Municipal Asset Reserve	Base	\$300,000	\$0	\$0	\$0	\$0	\$0	\$300,000
Total Budget			\$330,000	\$0	\$0	\$350,000	\$0	\$0	\$680,000

Operational Facilities

Radio Subscriber Replacements

Project Number: IT00018**Project Location:** Citywide**Council District:** Various**Live Peoria Goal:** Superior Public Services

The City's subscriber radio units deployed citywide will require replacement because they've reached the end of their life. Subscriber replacements began in FY16 and will continue through FY23.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Equipment	IT Reserve	Base	\$254,000	\$254,000	\$254,000	\$0	\$0	\$0	\$762,000
Total Budget			\$254,000	\$254,000	\$254,000	\$0	\$0	\$0	\$762,000

Renovate Main Library

Project Number: PW00509**Project Location:** Peoria Municipal Complex**Council District:** Acacia**Live Peoria Goal:** Superior Public Services

The Main Library, constructed in 1991, has had no major renovations or furniture replacements since its construction. This project originally planned for interior and building systems refurb/replacement. In FY17, furniture modernization was prioritized; FY18 focused on fixed seating and ADA enhancements in the Willow Room, roof and HVAC system repairs, while developing a strategic plan for service delivery that includes citizen engagement and will inform how Main Library renovations will respond to system-wide needs. Starting in FY2020 and continuing through FY2021, the Main Library will undergo a first phase of interior renovations and fire alarm system upgrades (new FY21 funding), followed by a second phase of exterior patio and site improvements, each designed to improve the library patron experience and enliven the outdated concrete plaza in favor of comfortable shade and event friendly spaces.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Construction	Future GO Bonds	Carryover	\$1,395,051	\$0	\$0	\$0	\$0	\$0	\$1,395,051
Construction	GO Bonds 2019	Carryover	\$180,317	\$0	\$0	\$0	\$0	\$0	\$180,317
Construction	GO Bonds 2019	Carryover	\$70,000	\$0	\$0	\$0	\$0	\$0	\$70,000
Design	Future GO Bonds	Base	\$13,990	\$0	\$0	\$0	\$0	\$0	\$13,990
Construction	Future GO Bonds	Base	\$1,484,556	\$0	\$0	\$0	\$0	\$0	\$1,484,556
Total Budget			\$3,143,914	\$0	\$0	\$0	\$0	\$0	\$3,143,914

Operational Facilities

Roof Replacement

Project Number: PW00150**Project Location:** Peoria Municipal Complex**Council District:** All**Live Peoria Goal:** Smart Growth

The City Hall roof will be in excess of 30 years old in FY25 when the replacement roof is recommended for restoration. The replacement will include a complete replacement of the underlayment, new tiles and flashing material. In FY2017, the four corner ridges of the City Hall roof were repaired at a cost of \$15K. (\$1,509,272 FY25).

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Construction	Future GO Bonds	Carryover	\$225,000	\$0	\$0	\$0	\$0	\$0	\$225,000
Construction	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$1,494,599	\$0	\$1,494,599
Arts	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$14,673	\$0	\$14,673
Total Budget			\$225,000	\$0	\$0	\$0	\$1,509,272	\$0	\$1,734,272

Solid Waste Remodel

Project Number: PW00520**Project Location:** Municipal Operations Center**Council District:****Live Peoria Goal:** Smart Growth

This project entails improvement to the Solid Waste Office at the Municipal Operations Center (MOC), which includes the construction of a technical Operations Control Room and two new offices, reconfiguration of the Drivers Room, reconfiguration of cubicles for Lead Equipment Operators and Solid Waste Inspectors, and replacement of flooring. Work will require professional design services and accompanying building infrastructure improvements (HVAC, electrical, lighting, life safety systems, network data systems, etc.)

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Design	Residential Solid Waste	Base	\$20,086	\$0	\$0	\$0	\$0	\$0	\$20,086
Design	Commercial Solid Waste	Base	\$4,914	\$0	\$0	\$0	\$0	\$0	\$4,914
Construction	Residential Solid Waste	Base	\$180,492	\$0	\$0	\$0	\$0	\$0	\$180,492
Construction	Commercial Solid Waste	Base	\$34,508	\$0	\$0	\$0	\$0	\$0	\$34,508
Total Budget			\$240,000	\$0	\$0	\$0	\$0	\$0	\$240,000

Operational Facilities

Sports Complex Maintenance Building

Project Number: CS00240**Project Location:** Peoria Sports Complex**Council District:** Ironwood**Live Peoria Goal:** Arts, Culture and Recreational Enrichment

This project provides an architecturally compatible, enclosed 820 square feet maintenance building expansion located on the north side of the Peoria Sports Complex Maintenance Building. The facility expansion will provide conditioned shared office space for maintenance technicians and dry storage for parts, supplies, and small equipment. The project assumes a small quantity of building envelope maintenance (ex: weatherproofing) during construction. The project includes the design, construction, development permits and fees, and internal project management expenses.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Equipment	Future GO Bonds	Base	\$0	\$17,822	\$0	\$0	\$0	\$0	\$17,822
Design	Future GO Bonds	Base	\$0	\$94,047	\$0	\$0	\$0	\$0	\$94,047
Construction	Future GO Bonds	Base	\$0	\$462,872	\$0	\$0	\$0	\$0	\$462,872
Chargebacks	Future GO Bonds	Base	\$0	\$39,690	\$0	\$0	\$0	\$0	\$39,690
Arts	Future GO Bonds	Base	\$0	\$5,569	\$0	\$0	\$0	\$0	\$5,569
Total Budget			\$0	\$620,000	\$0	\$0	\$0	\$0	\$620,000

Vistancia Radio Site

Project Number: IT00034**Project Location:** Vistancia**Council District:** Mesquite**Live Peoria Goal:** Superior Public Services

Due to current radio system coverage that is less than sufficient in the northern area, an additional radio site is being requested in the Vistancia area. Site development, including environmental studies will be conducted. The new site will include a shelter, tower, generator, radio equipment, and microwave backhaul equipment.

Budget by Fiscal Year

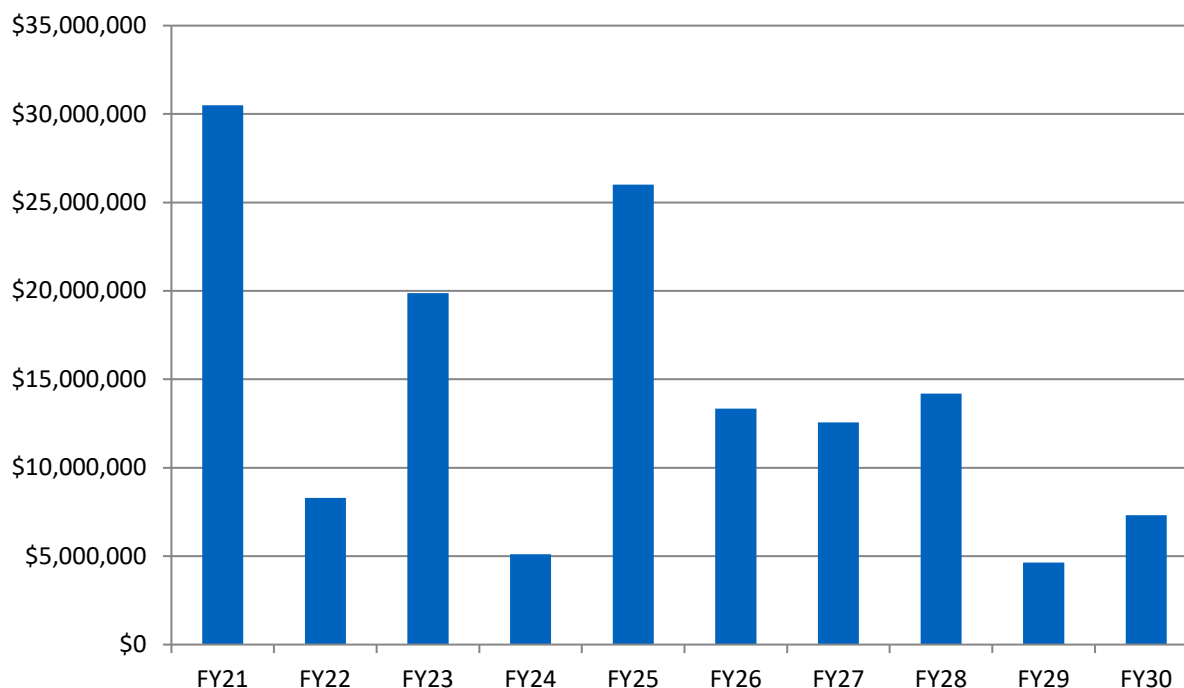
Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Equipment	Future GO Bonds	Carryover	\$1,359,199	\$0	\$0	\$0	\$0	\$0	\$1,359,199
Equipment	GO Bonds 2019	Carryover	\$640,000	\$0	\$0	\$0	\$0	\$0	\$640,000
Total Budget			\$1,999,199	\$0	\$0	\$0	\$0	\$0	\$1,999,199

Parks & Recreation

Quality of life initiatives, such as those represented by parks, libraries, open space, and trails projects, are an important component of the Capital Improvement Program. Rio Vista and Pioneer Community Park each offer lighted ball fields, extensive picnic grounds, shaded playgrounds, a water play area, batting cages, an urban lake, and much, much more. Neighborhood parks provide recreational amenities close to home, while the city's ever-growing network of trails accommodates walkers, joggers, strollers, bicyclists, roller-bladers, and equestrians.

Funding for parks, libraries, open space, and trails projects is primarily from general obligation bonds and development impact fees. Projects in the 10-year program include development of the second phase of Paloma Community Park in the northern portion of Peoria, further improvements and expansion to the New River Trail system, continuation of a neighborhood parks refresh program as well as a continued commitment to maintaining the city's retention basins.

Parks & Recreation Total - \$141,816,497



Parks & Recreation

Summary by Funding Source

Fund Number and Name	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
1000 - General Fund	\$2,139,892	\$101,000	\$0	\$0	\$0	\$0	\$2,240,892
1970 - Municipal Asset Reserve	\$285,000	\$0	\$0	\$0	\$0	\$0	\$285,000
2003 - Sports Complex GA Surcharge	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000
4150 - Non-Bond Capital	\$142,500	\$0	\$0	\$0	\$0	\$0	\$142,500
4253 - GO Bonds 2019	\$7,267,702	\$0	\$0	\$0	\$0	\$0	\$7,267,702
4254 - Future GO Bonds	\$7,879,404	\$5,654,536	\$18,311,847	\$4,108,485	\$24,711,983	\$42,108,123	\$102,774,378
4550 - Other Capital	\$10,180,625	\$0	\$555,300	\$0	\$0	\$0	\$10,735,925
4810 - Outside Sources	\$1,142,688	\$2,545,788	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$7,688,476
7942 - DIF - Parks Zn 2	\$1,300,001	\$0	\$0	\$0	\$0	\$0	\$1,300,001
7943 - DIF - Parks Zn 3	\$0	\$0	\$0	\$0	\$95,497	\$8,931,623	\$9,027,120
7944 - DIF - Parks Zn 1	\$0	\$0	\$0	\$0	\$154,853	\$0	\$154,853
7945 - DIF - Parks Zn 2	\$0	\$0	\$0	\$0	\$49,650	\$0	\$49,650
Total - Parks & Recreation	\$30,487,812	\$8,301,324	\$19,867,147	\$5,108,485	\$26,011,983	\$52,039,746	\$141,816,497

Parks & Recreation

Summary by Project

Project Name	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
99th Ave and Olive Trailhead	\$142,688	\$2,507,245	\$0	\$0	\$0	\$0	\$2,649,933
ACDC/Skunk Creek Trail Connection	\$260,000	\$0	\$0	\$0	\$0	\$0	\$260,000
Airnasium at Neighborhood Parks	\$600,000	\$0	\$0	\$0	\$0	\$0	\$600,000
Aloravita South Neighborhood Park	\$0	\$0	\$0	\$0	\$0	\$19,281,375	\$19,281,375
Ball Field Lighting	\$340,150	\$0	\$0	\$0	\$0	\$0	\$340,150
Centennial Plaza Decades Walk Expansion 10-20 Yrs	\$158,297	\$0	\$0	\$0	\$0	\$0	\$158,297
Country Meadows Park Improvements	\$1,500,000	\$0	\$0	\$0	\$0	\$0	\$1,500,000
Improvements – Suncliff BN115/ RW0084	\$190,000	\$0	\$0	\$0	\$0	\$0	\$190,000
Inclusive Playground at Rio Vista Community Park	\$1,154,458	\$0	\$0	\$0	\$0	\$0	\$1,154,458
Mountain Trail Improvements	\$0	\$434,300	\$0	\$0	\$0	\$0	\$434,300
Neighborhood Park at Mystic	\$0	\$0	\$0	\$0	\$0	\$10,037,195	\$10,037,195
Neighborhood Park at Northpoint (Vistancia)	\$0	\$0	\$0	\$0	\$0	\$11,952,509	\$11,952,509
Neighborhood Parks Refresh Program	\$323,795	\$0	\$0	\$0	\$0	\$0	\$323,795
New River Trail - Happy Valley Rd to Jomax	\$0	\$0	\$0	\$0	\$320,500	\$3,574,000	\$3,894,500
New River Trail - Villa Lindo and Pinnacle Pk	\$0	\$0	\$0	\$0	\$0	\$2,686,500	\$2,686,500
New River Trail Connections	\$332,111	\$0	\$0	\$0	\$0	\$0	\$332,111
New River Trail; Williams Rd to Happy Valley Rd	\$986,980	\$0	\$0	\$0	\$0	\$0	\$986,980
Paloma Community Park	\$16,669,532	\$2,136,570	\$18,867,147	\$0	\$0	\$0	\$37,673,249
Paloma Community Park Trails	\$400,000	\$0	\$0	\$0	\$0	\$0	\$400,000
Park and Recreation Facility Refurbishment	\$1,050,000	\$0	\$0	\$0	\$0	\$0	\$1,050,000
Parks, Recreation and Community Fac Master Plan	\$100,000	\$0	\$0	\$0	\$300,000	\$0	\$400,000
Parks, Recreation, Community Fac ADA Compliance	\$75,000	\$101,000	\$0	\$0	\$0	\$0	\$176,000
Pool Renovation and Refurbishment Program	\$285,000	\$0	\$0	\$0	\$0	\$0	\$285,000
Recreation Center at Paloma Community Park	\$0	\$0	\$0	\$3,491,477	\$21,493,458	\$0	\$24,984,935
Retention Basin Refresh Program	\$432,800	\$0	\$0	\$0	\$0	\$0	\$432,800
Rio Vista Skate Park	\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000

Parks & Recreation

Summary by Project

Project Name	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Skunk Creek Multi-Use Path	\$494,415	\$2,122,209	\$0	\$0	\$0	\$0	\$2,616,624
Sonoran Mountain Ranch Park Improvements	\$300,000	\$0	\$0	\$0	\$0	\$0	\$300,000
Stadium Improvements (AZSTA)	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$6,000,000
Sunrise Mountain Trailhead	\$0	\$0	\$0	\$617,008	\$2,898,025	\$0	\$3,515,033
The Meadows Neighborhood Park	\$3,262,064	\$0	\$0	\$0	\$0	\$0	\$3,262,064
Trailhead at BLM 160	\$0	\$0	\$0	\$0	\$0	\$2,460,950	\$2,460,950
Trailhead at the NWC of 83rd Ave and Happy Valley	\$0	\$0	\$0	\$0	\$0	\$1,047,217	\$1,047,217
Westwing Park - ADA Connection to Maya Way	\$180,522	\$0	\$0	\$0	\$0	\$0	\$180,522
Total - Parks & Recreation	\$30,487,812	\$8,301,324	\$19,867,147	\$5,108,485	\$26,011,983	\$52,039,746	\$141,816,497

Parks & Recreation

99th Ave and Olive Trailhead

Project Number: CS00088**Project Location:** 99th Av & Olive Av**Council District:** Pine**Live Peoria Goal:** Arts, Culture and Recreational Enrichment

This project is for design and construction of an access point to the New River Trail system with comfort facilities such as a shade ramadas, drinking fountain, and resting areas. Coordination is necessary with the Maricopa County Flood Control District through the existing IGA. The extent of remediation of buried landfill debris within the trailhead and access road impact area is under evaluation. A \$165,000 US EPA Brownfield assessment grant was received in FY 2019 and will fund environmental assessment professional services prior to any final land acquisition.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Study	Outside Sources	Carryover	\$142,688	\$0	\$0	\$0	\$0	\$0	\$142,688
Construction	Future GO Bonds	Base	\$0	\$2,482,421	\$0	\$0	\$0	\$0	\$2,482,421
Arts	Future GO Bonds	Base	\$0	\$24,824	\$0	\$0	\$0	\$0	\$24,824
Total Budget			\$142,688	\$2,507,245	\$0	\$0	\$0	\$0	\$2,649,933

Operating Impacts

	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Personnel	\$0	\$20,000	\$20,000	\$20,000	\$20,000	\$100,000	\$180,000
Non-Personnel	\$15,000	\$88,450	\$88,450	\$88,450	\$88,450	\$442,250	\$811,050
Capital	\$0	\$25,000	\$0	\$0	\$0	\$0	\$25,000
Total Operating Impacts	\$15,000	\$133,450	\$108,450	\$108,450	\$108,450	\$542,250	\$1,016,050

ACDC/Skunk Creek Trail Connection

Project Number: CS00232**Project Location:** ACDC from 75th Av to Skunk Creek**Council District:** Ironwood**Live Peoria Goal:** Integrated Transportation

This project provides for the coordination with adjacent property owners, public involvement, drainage study, design, ROW acquisition, utility coordination, utility relocation, burying overhead facilities, construction and construction administration for the connection between Skunk Creek Trail and 75th Avenue. This project is a gap-fill initiative to maintain a contiguous off-street shared-use path along the north bank of Arizona Canal Diversion Channel (ACDC). This project will add 0.2 miles to the ACDC Trail and provide separation from vehicular travel to connect a multi-family apartment complex from the west to the two proposed Marriott hotels to the east. The project will also provide a pedestrian bridge across Skunk Creek and an at-grade connection to 75th Avenue, located south of Paradise Lane. Future phases will include a pedestrian underpass to connect the Skunk Creek Trail to the ACDC Trail. Project also includes a study task to update an existing Design Concept Report as required. This project may also require processing of utility company (APS, Cox, Centurylink, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Construction	Future GO Bonds	Base	\$260,000	\$0	\$0	\$0	\$0	\$0	\$260,000
Total Budget			\$260,000	\$0	\$0	\$0	\$0	\$0	\$260,000

Parks & Recreation

Airtasium at Neighborhood Parks

Project Number: CS00235**Project Location:** Citywide**Council District:****Live Peoria Goal:** Arts, Culture and Recreational Enrichment

As a citywide initiative, staff continues to seek opportunities for increasing the amount of shaded play, activity, and fitness features in neighborhoods. As such, this project provides capacity for two additional neighborhood park airtasiums—a steel shade canopy installed at current basketball/activity courts.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Construction	Future GO Bonds	Base	\$600,000	\$0	\$0	\$0	\$0	\$0	\$600,000
Total Budget			\$600,000	\$0	\$0	\$0	\$0	\$0	\$600,000

Aloravita South Neighborhood Park

Project Number: CS00130**Project Location:** Northern Peoria**Council District:** Mesquite**Live Peoria Goal:** Arts, Culture and Recreational Enrichment

This project is 15 to 20 acres and includes land acquisition, design and construction of a neighborhood park with typical amenities such as playgrounds, picnic shelters, hard court surfacing, landscaping, restroom, possible lighted multi-use fields, etc.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Land Acquisiti	DIF - Parks Zn 3	Base	\$0	\$0	\$0	\$0	\$0	\$2,118,802	\$2,118,802
Equipment	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$3,112,956	\$3,112,956
Design	DIF - Parks Zn 3	Base	\$0	\$0	\$0	\$0	\$0	\$852,935	\$852,935
Construction	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$12,962,631	\$12,962,631
Chargebacks	DIF - Parks Zn 3	Base	\$0	\$0	\$0	\$0	\$0	\$19,734	\$19,734
Chargebacks	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$76,162	\$76,162
Arts	DIF - Parks Zn 3	Base	\$0	\$0	\$0	\$0	\$0	\$8,529	\$8,529
Arts	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$129,626	\$129,626
Total Budget			\$0	\$0	\$0	\$0	\$0	\$19,281,375	\$19,281,375

Operating Impacts

	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Personal OPS	\$0	\$0	\$0	\$0	\$0	\$268,476	\$268,476
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$316,479	\$316,479
Capital OPS	\$0	\$0	\$0	\$0	\$0	\$28,500	\$28,500
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$613,455	\$613,455

Parks & Recreation

Ball Field Lighting

Project Number: CS00195**Project Location:** 95th Av & Williams Rd**Council District:** Mesquite**Live Peoria Goal:** Arts, Culture and Recreational Enrichment

This project entails the installation of multi-use field lighting in northern part of the City as parks are developed. A current site under review is the Meadows Park which will be next to a potential future school site.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Construction	Future GO Bonds	Carryover	\$40,150	\$0	\$0	\$0	\$0	\$0	\$40,150
Construction	GO Bonds 2019	Carryover	\$300,000	\$0	\$0	\$0	\$0	\$0	\$300,000
Total Budget			\$340,150	\$0	\$0	\$0	\$0	\$0	\$340,150

Operating Impacts	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Non-Pers OPS	\$16,000	\$16,000	\$16,000	\$16,000	\$16,000	\$64,000	\$144,000
Total Operating Impacts	\$16,000	\$16,000	\$16,000	\$16,000	\$16,000	\$64,000	\$144,000

Centennial Plaza Decades Walk Expansion 10-20 Yrs

Project Number: CS00229**Project Location:** Peoria Municipal Complex**Council District:** Acacia**Live Peoria Goal:** Arts, Culture and Recreational Enrichment

This project entails a hardscape only extension of the Centennial Plaza Decades Walk to the next 10-20 year increment. This extension will encroach into the existing concrete fire lane and presumes the creation of a traffic rated profile for heavier delivery trucks and fire apparatus.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Construction	General Fund	Carryover	\$158,297	\$0	\$0	\$0	\$0	\$0	\$158,297
Total Budget			\$158,297	\$0	\$0	\$0	\$0	\$0	\$158,297

Country Meadows Park Improvements

Project Number: CS00203**Project Location:** W. Butler Dr & N. 111th Av**Council District:** Pine**Live Peoria Goal:** Arts, Culture and Recreational Enrichment

This project entails updating park amenities that was determined through a public input process in FY20. The City will utilize its contracted Parks Job Order Contractor(s) to advise on project costs and for project construction in FY21. Amenities at Country Meadows Park will include an airnasium, minor enhancements of existing playgrounds, fall surfacing, lighting repairs, and/or a restroom refresh undertaken concurrently.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Construction	Future GO Bonds	Carryover	\$1,500,000	\$0	\$0	\$0	\$0	\$0	\$1,500,000
Total Budget			\$1,500,000	\$0	\$0	\$0	\$0	\$0	\$1,500,000

Parks & Recreation

Improvements – Suncliff BNI 15/ RW0084

Project Number: CS00233**Project Location:** 115th Av alignment; Butler Dr to Olive Av**Council District:** Pine**Live Peoria Goal:** Arts, Culture and Recreational Enrichment

This project will construct a stabilized, decomposed-granite walking path with limited landscape enhancements from Butler Drive to Olive Avenue along the parcel west of the Suncliff subdivision approximately one-half mile in length. In addition, this project will provide minimal landscaping and passive park appurtenances at a nearby well-site parcel accessible in the Suncliff subdivision from 114th Lane.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Construction	Future GO Bonds	Base	\$190,000	\$0	\$0	\$0	\$0	\$0	\$190,000
Total Budget			\$190,000	\$0	\$0	\$0	\$0	\$0	\$190,000

Inclusive Playground at Rio Vista Community Park

Project Number: CS00205**Project Location:** Rio Vista Community Park**Council District:** Palo Verde**Live Peoria Goal:** Arts, Culture and Recreational Enrichment

This project entails installing/replacing inclusive/accessible play areas at Rio Vista Community Park. This request expands the amenities offered to an expanded population.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Construction	Future GO Bonds	Carryover	\$1,154,458	\$0	\$0	\$0	\$0	\$0	\$1,154,458
Total Budget			\$1,154,458	\$0	\$0	\$0	\$0	\$0	\$1,154,458

Parks & Recreation

Mountain Trail Improvements

Project Number: CS00217**Project Location:** Sunrise and WestWing Mountains**Council District:** Mesquite**Live Peoria Goal:** Arts, Culture and Recreational Enrichment

This project entails improving the existing soft surface trails on Sunrise Mountain and Westwing Mountain and enhance the safety and sustainability of our preserve areas. In addition to soft surface trail improvements, this project will be utilized to eliminate wildcat trails and improve drainage impacts on designated trails.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Construction	Future GO Bonds	Base	\$0	\$430,000	\$0	\$0	\$0	\$0	\$430,000
Arts	Future GO Bonds	Base	\$0	\$4,300	\$0	\$0	\$0	\$0	\$4,300
Total Budget			\$0	\$434,300	\$0	\$0	\$0	\$0	\$434,300

Operating Impacts	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Personnel	\$0	\$0	\$20,000	\$20,000	\$20,000	\$100,000	\$160,000
Non-Personnel	\$0	\$0	\$22,000	\$22,000	\$22,000	\$110,000	\$176,000
Total Operating Impacts	\$0	\$0	\$42,000	\$42,000	\$42,000	\$210,000	\$336,000

Neighborhood Park at Mystic

Project Number: CS00192**Project Location:** Mystic**Council District:** Mesquite**Live Peoria Goal:** Arts, Culture and Recreational Enrichment

This park is 10 acres and improvements will include land acquisition, design and construction of a neighborhood park with typical amenities such as: playground, picnic shelters, restroom, parking, turf area, hard court surfacing, lighted ball fields, etc.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Land Acquisiti	DIF - Parks Zn 3	Base	\$0	\$0	\$0	\$0	\$0	\$1,099,265	\$1,099,265
Land Acquisiti	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$1,707,093	\$1,707,093
Design	DIF - Parks Zn 3	Base	\$0	\$0	\$0	\$0	\$0	\$415,061	\$415,061
Design	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$644,564	\$644,564
Construction	DIF - Parks Zn 3	Base	\$0	\$0	\$0	\$0	\$0	\$2,352,014	\$2,352,014
Construction	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$3,652,534	\$3,652,534
Chargebacks	DIF - Parks Zn 3	Base	\$0	\$0	\$0	\$0	\$0	\$37,563	\$37,563
Chargebacks	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$58,333	\$58,333
Arts	DIF - Parks Zn 3	Base	\$0	\$0	\$0	\$0	\$0	\$27,720	\$27,720
Arts	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$43,048	\$43,048
Total Budget			\$0	\$0	\$0	\$0	\$0	\$10,037,195	\$10,037,195

Operating Impacts	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Personnel	\$0	\$0	\$0	\$0	\$56,751	\$283,765	\$340,516
Non-Personnel	\$0	\$0	\$0	\$0	\$91,511	\$457,555	\$549,066
	\$0	\$0	\$0	\$0	\$28,500	\$0	\$28,500
Total Operating Impacts	\$0	\$0	\$0	\$0	\$176,762	\$741,320	\$918,082

Parks & Recreation

Neighborhood Park at Northpoint (Vistancia)

Project Number: CS00159**Project Location:** Vistancia**Council District:** Mesquite**Live Peoria Goal:** Arts, Culture and Recreational Enrichment

This park is 12 acres and improvements will include land acquisition, design and construction of a neighborhood park with typical amenities, such as a playground, picnic shelters, restroom, parking, turf area, hard court surfacing, lighted ball fields, etc.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Land Acquisiti	DIF - Parks Zn 3	Base	\$0	\$0	\$0	\$0	\$0	\$1,428,033	\$1,428,033
Equipment	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$1,904,967	\$1,904,967
Design	DIF - Parks Zn 3	Base	\$0	\$0	\$0	\$0	\$0	\$545,834	\$545,834
Design	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$720,049	\$720,049
Construction	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$7,173,338	\$7,173,338
Chargebacks	DIF - Parks Zn 3	Base	\$0	\$0	\$0	\$0	\$0	\$20,675	\$20,675
Chargebacks	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$75,221	\$75,221
Arts	DIF - Parks Zn 3	Base	\$0	\$0	\$0	\$0	\$0	\$5,458	\$5,458
Arts	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$78,934	\$78,934
Total Budget			\$0	\$0	\$0	\$0	\$0	\$11,952,509	\$11,952,509

Operating Impacts	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Personal OPS	\$0	\$0	\$0	\$0	\$0	\$227,034	\$227,034
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$250,560	\$250,560
Capital	\$0	\$0	\$0	\$0	\$0	\$28,500	\$28,500
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$506,094	\$506,094

Neighborhood Parks Refresh Program

Project Number: CS00019**Project Location:** Citywide**Council District:****Live Peoria Goal:** Arts, Culture and Recreational Enrichment

This program entails the partial renovation/refresh of existing City maintained neighborhood parks, which include heavy vegetative cleanup with tree crown cleaning and shrub cleanup, irrigation repairs/replacement to landscape drip systems as necessary, replacement of lost trees and/or shrubs and top-dress existing granite with new granite or stabilized DG (depending on site conditions), and utility location services for tree planting. Option to review turf grass condition to apply where appropriate. In addition, this program will work in combination with Facilities requests, such as the soft scrap from the curb into the park to provide an aesthetically pleasing view from the roadway and matching with the improvement from the outer ring to improvements within the park. It will allow staff to place and reconfigure the right tree/plant in the proper place. An example would be removing Sissoo trees away from sidewalks and replanting with an appropriate species that will not impact walkways. The parks to be refurbished in FY 21 will be Hayes and Deer Village.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Construction	General Fund	Carryover	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
Construction	General Fund	Base	\$223,795	\$0	\$0	\$0	\$0	\$0	\$223,795
Total Budget			\$323,795	\$0	\$0	\$0	\$0	\$0	\$323,795

Parks & Recreation

New River Trail - Happy Valley Rd to Jomax

Project Number: CS00165**Project Location:** New River - South of HVR to Jomax Rd (East Side)**Council District:** Mesquite**Live Peoria Goal:** Arts, Culture and Recreational Enrichment

This project provides for the coordination with adjacent property owners, public involvement, design, ROW acquisition, utility coordination, utility relocation, construction and construction administration for the New River trail along the east side of New River extending from south of Happy Valley Road to Jomax Road. The improvements will include: clearing and grubbing construction of 12' wide concrete trail with an 8' soft trail and 2' shoulders, pedestrian bridges, drainage facilities, environmental clearances and hydro seeding. This project may also require processing of utility company (APS, Cox, Qwest, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Land Acquisiti	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$1,400,000	\$1,400,000
Design	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$250,000	\$0	\$250,000
Construction	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$2,000,000	\$2,000,000
Chargebacks	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$68,000	\$154,000	\$222,000
Arts	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$2,500	\$20,000	\$22,500
Total Budget			\$0	\$0	\$0	\$0	\$320,500	\$3,574,000	\$3,894,500

Operating Impacts	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
	\$0	\$0	\$0	\$0	\$0	\$71,332	\$71,332
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$71,332	\$71,332

Parks & Recreation

New River Trail - Villa Lindo and Pinnacle Pk

Project Number: CS00196**Project Location:** West Side New River; Pinnacle Pk Rd to Happy Valley Rd**Council District:** Willow**Live Peoria Goal:** Arts, Culture and Recreational Enrichment

This project provides for the coordination with adjacent property owners, public involvement, a study phase which will include: assessing the feasibility of various trail alignment alternatives, identifying amenities, trail easements, 404 issues, environmental issues, archeological issues. The study will refine the plan for one alternative and complete an in-depth evaluation of the approximate costs and impacts and prepare concept level 15% plans. The project also includes the design, ROW acquisition, utility coordination, utility relocation, extending utilities, construction and construction administration for two sections of New River Trail: 1. approximately 1,800 ft. of new concrete trail along the west side of New River from the proposed Riverwalk subdivision to the south boundary of the Caballos Del Rio subdivision and 2. approximately 1,000 ft. of new concrete trail along Pinnacle Pk Rd extending from the Riverwalk subdivision trail, a pedestrian bridge over New River and a connection to the trail on the east side of New River. The improvements will include: acquisition of necessary trail easements, environmental evaluation, clearing and grubbing, excavation and grading, construction of a 12' wide concrete trail, a 8' wide soft trail, and the construction of a pedestrian bridge. The proposed trail will follow existing dirt paths. This project may also require processing of utility company (APS, Cox, Qwest, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Study	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$160,000	\$160,000
Design	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$250,000	\$250,000
Construction	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$2,100,000	\$2,100,000
Chargebacks	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$153,000	\$153,000
Arts	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$23,500	\$23,500
Total Budget			\$0	\$0	\$0	\$0	\$0	\$2,686,500	\$2,686,500

Operating Impacts	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
	\$0	\$0	\$0	\$0	\$0	\$94,000	\$94,000
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$94,000	\$94,000

Parks & Recreation

New River Trail Connections

Project Number: CS00202**Project Location:** Citywide**Council District:** All**Live Peoria Goal:** Arts, Culture and Recreational Enrichment

This project provides for the coordination with adjacent property owners, public involvement, design, ROW acquisition, utility coordination, utility relocation, construction and construction administration for 7 trail connections between existing developments and the New River Trail System throughout the City. The improvements will include: clearing and grubbing, grading, construction of new sections of trail connecting the New River Trail System to adjacent development. This project may also require processing of utility company (APS, Cox, Qwest, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Construction	Future GO Bonds	Carryover	\$49,111	\$0	\$0	\$0	\$0	\$0	\$49,111
Land Acquisiti	Future GO Bonds	Base	\$30,000	\$0	\$0	\$0	\$0	\$0	\$30,000
Design	Future GO Bonds	Base	\$43,000	\$0	\$0	\$0	\$0	\$0	\$43,000
Construction	Future GO Bonds	Base	\$210,000	\$0	\$0	\$0	\$0	\$0	\$210,000
Total Budget			\$332,111	\$0	\$0	\$0	\$0	\$0	\$332,111

Operating Impacts	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
	\$0	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000	\$45,000
Total Operating Impacts	\$0	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000	\$45,000

Parks & Recreation

New River Trail; Williams Rd to Happy Valley Rd

Project Number: CS00128**Project Location:** E/O New River; Pinnacle Peak Rd and Happy Valley Rd**Council District:** Mesquite**Live Peoria Goal:** Arts, Culture and Recreational Enrichment

New River Trail; Williams Rd to Happy Valley Rd. This project is separated into 2 Phases; Phase 1 - Williams Rd to Pinnacle Pk Rd and, Phase 2 - Pinnacle Pk Rd to Happy Valley Rd.

Phase 1 - Provides for the coordination with the City of Glendale, adjacent property owners, public involvement, design, ROW acquisition, utility coordination, construction and construction administration for the construction of the low-water crossing at New River connecting the City's trail that terminates at Williams Rd on the west side of New River to the City of Glendale's New River Trail Path to be located on the east side of New River. Glendale's trail will extend from Hillcrest Blvd to Pinnacle Pk Rd. The trail project is scheduled to commence construction in October 2018 and be completed by March 2019. Phase 2 - Provides for the coordination with adjacent property owners, public involvement, design, land acquisition, utility coordination, construction and construction administration for the remaining sections of the trail along the east side of New River and extending from Pinnacle Peak Road to south of Happy Valley Road. The improvements will include: clearing and grubbing, obtaining new easements, construction of a concrete trail. This project may also require processing of design and construction agreements, development and intergovernmental agreements. The design and land acquisition phases of the trail is in progress.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Land Acquisiti	Future GO Bonds	Carryover	\$20,611	\$0	\$0	\$0	\$0	\$0	\$20,611
Land Acquisiti	Non-Bond Capital	Carryover	\$142,500	\$0	\$0	\$0	\$0	\$0	\$142,500
Construction	Future GO Bonds	Carryover	\$718,606	\$0	\$0	\$0	\$0	\$0	\$718,606
Construction	GO Bonds 2019	Carryover	\$105,263	\$0	\$0	\$0	\$0	\$0	\$105,263
Total Budget			\$986,980	\$0	\$0	\$0	\$0	\$0	\$986,980

Operating Impacts	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Personal OPS	\$5,500	\$5,500	\$5,500	\$5,500	\$5,500	\$27,500	\$55,000
	\$8,500	\$22,000	\$22,000	\$22,000	\$22,000	\$110,000	\$206,500
Total Operating Impacts	\$14,000	\$27,500	\$27,500	\$27,500	\$27,500	\$137,500	\$261,500

Parks & Recreation

Paloma Community Park

Project Number: CS00059**Project Location:** Lake Pleasant Parkway at Dixileta Dr.**Council District:** Mesquite**Live Peoria Goal:** Arts, Culture and Recreational Enrichment

This project entails the development of a community park in the northern portion of Peoria. In FY 2015, a study was conducted that concluded that the New River Dam impoundment area near Lake Pleasant Parkway and Dixileta Drive was the most viable location for the next community park. The study evaluated multiple parcels and analyzed landform factors, infrastructure requirements, and costs of acquisition. Park test fit concepts were presented to the public in early 2016 in a series of public meetings. Park amenities will be similar to those offered at Rio Vista and Pioneer Community Parks including lighted fields, playgrounds, ball courts, a fishing lake, and a possible trailhead. Funding will be used for expenses related to, design, construction, development fees, outside agency and public utility agreements, and park related capital equipment costs. A future phase of development (not funded) includes a recreation center and pool.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Other	GO Bonds 2019	Carryover	\$366,534	\$0	\$0	\$0	\$0	\$0	\$366,534
Equipment	Other Capital	Carryover	\$800,000	\$0	\$0	\$0	\$0	\$0	\$800,000
Construction	DIF - Parks Zn 2	Carryover	\$1,300,001	\$0	\$0	\$0	\$0	\$0	\$1,300,001
Construction	Other Capital	Carryover	\$7,400,000	\$0	\$0	\$0	\$0	\$0	\$7,400,000
Construction	GO Bonds 2019	Carryover	\$4,333,944	\$0	\$0	\$0	\$0	\$0	\$4,333,944
Equipment	Other Capital	Base	\$600,000	\$0	\$555,300	\$0	\$0	\$0	\$1,155,300
Design	Future GO Bonds	Base	\$1,869,053	\$0	\$0	\$0	\$0	\$0	\$1,869,053
Construction	Future GO Bonds	Base	\$0	\$2,001,891	\$18,017,017	\$0	\$0	\$0	\$20,018,908
Chargebacks	Future GO Bonds	Base	\$0	\$114,660	\$114,660	\$0	\$0	\$0	\$229,320
Arts	Future GO Bonds	Base	\$0	\$20,019	\$180,170	\$0	\$0	\$0	\$200,189
Total Budget			\$16,669,532	\$2,136,570	\$18,867,147	\$0	\$0	\$0	\$37,673,249

Operating Impacts	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Personal OPS	\$806,088	\$806,088	\$983,407	\$983,407	\$983,407	\$4,920,035	\$9,482,432
Non-Pers OPS	\$1,087,084	\$1,087,084	\$1,078,711	\$1,078,711	\$1,078,711	\$5,393,555	\$10,803,856
Total Operating Impacts	\$1,893,172	\$1,893,172	\$2,062,118	\$2,062,118	\$2,062,118	\$10,313,590	\$20,286,288

Parks & Recreation

Paloma Community Park Trails

Project Number: CS00218**Project Location:** Paloma Community Park**Council District:** Mesquite**Live Peoria Goal:** Arts, Culture and Recreational Enrichment

This project entails improving the trails that will connect WestWing Mountain and Paloma Community Park. In addition, the IGA with Maricopa County Flood Control District and the City of Peoria for Paloma Community Park states that the City will be issued a recreational use easement for the open space between Paloma Community Park and Sonoran Mountain Ranch Park. Within this parcel there are existing wildcat trails that exist because of non-permitted use. This project will provide the resources to better define a trails system. With the recreational use easement, the City of Peoria will have a unique recreational asset that not many cities have. These trail improvements will provide the connectivity of Sunrise Mt. to WestWing Mt., WestWing Mt. to Paloma Community Park, Paloma Community Park to Sonoran Mt. Ranch Park, and Sonoran Mt. Ranch Park to Eastwing Mt.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Study	Future GO Bonds	Base	\$25,000	\$0	\$0	\$0	\$0	\$0	\$25,000
Design	Future GO Bonds	Base	\$75,000	\$0	\$0	\$0	\$0	\$0	\$75,000
Construction	Future GO Bonds	Base	\$300,000	\$0	\$0	\$0	\$0	\$0	\$300,000
Total Budget			\$400,000	\$0	\$0	\$0	\$0	\$0	\$400,000

Operating Impacts	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Personnel	\$0	\$80,194	\$80,194	\$80,194	\$80,194	\$400,970	\$721,746
Non-Personnel	\$0	\$3,078	\$3,078	\$3,078	\$3,078	\$15,390	\$27,702
Capital	\$0	\$31,000	\$0	\$0	\$0	\$0	\$31,000
Total Operating Impacts	\$0	\$114,272	\$83,272	\$83,272	\$83,272	\$416,360	\$780,448

Park and Recreation Facility Refurbishment

Project Number: CS00185**Project Location:** Citywide**Council District:****Live Peoria Goal:** Arts, Culture and Recreational Enrichment

This funding will be used for asset replacement and maintenance projects based on operational priority, such as pool maintenance, park refurbishment, refurbishment of practice fields and turf, landscape features, trail improvements and repairs, asset replacement such as playground equipment, fitness equipment, library checkout machines and air conditioning units, and Parks, Recreation and Community Facility building maintenance and improvements such as paint, furniture and flooring replacements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Construction	General Fund	Carryover	\$900,000	\$0	\$0	\$0	\$0	\$0	\$900,000
Construction	Sports Complex GA Sur	Base	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000
Total Budget			\$1,050,000	\$0	\$0	\$0	\$0	\$0	\$1,050,000

Parks & Recreation

Parks, Recreation and Community Fac Master Plan

Project Number: CS00067**Project Location:** Citywide**Council District:** Citywide**Live Peoria Goal:** Arts, Culture and Recreational Enrichment

This project entails updating the comprehensive Community Services Master Plan (CSMP) to guide and assist with development and prioritization, especially in the northern portion of the city. The project will include a thorough inventory analysis, benchmarking study, community input surveys, public meetings and comments to help direct the future program and development of parks, recreation, open spaces, and trails.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Study	Other Capital	Carryover	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
Study	DIF - Parks Zn 2	Base	\$0	\$0	\$0	\$0	\$49,650	\$0	\$49,650
Study	DIF - Parks Zn 1	Base	\$0	\$0	\$0	\$0	\$154,853	\$0	\$154,853
Study	DIF - Parks Zn 3	Base	\$0	\$0	\$0	\$0	\$95,497	\$0	\$95,497
Total Budget			\$100,000	\$0	\$0	\$0	\$300,000	\$0	\$400,000

Parks, Recreation, Community Fac ADA Compliance

Project Number: CS00177**Project Location:** Citywide**Council District:** All**Live Peoria Goal:** Arts, Culture and Recreational Enrichment

Title II of the Americans with Disabilities Act (ADA) requires that all municipal sites and facilities be evaluated for accessibility to the programs and services provided, including those that existed before 1992. In September 2010, the Department of Justice published a new ADA Title II regulation that included new accessibility standards known as the "2010 ADA Standards for Accessible Design". The City of Peoria is required to use these standards to evaluate all existing sites.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Construction	General Fund	Carryover	\$75,000	\$0	\$0	\$0	\$0	\$0	\$75,000
Construction	General Fund	Base	\$0	\$100,000	\$0	\$0	\$0	\$0	\$100,000
Chargebacks	General Fund	Base	\$0	\$1,000	\$0	\$0	\$0	\$0	\$1,000
Total Budget			\$75,000	\$101,000	\$0	\$0	\$0	\$0	\$176,000

Parks & Recreation

Pool Renovation and Refurbishment Program

Project Number: CS00238**Project Location:** Sunrise Pool**Council District:** Mesquite**Live Peoria Goal:** Arts, Culture and Recreational Enrichment

The Pool Renovation and Refurbishment Program addresses maintenance needs at three aquatic facilities in Peoria. The first priority is Sunrise Pool due to it being the highest used aquatic facility in the City. In fact, the last summer experienced nearly 10,000 open swim paid admissions, 5,000 registrations for swim lessons, 130 lifeguard/instructor trainings, and more than 30 private rentals. The maintenance issues being addressed at this location will include a full re-plaster and refurbishment of the play features.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Construction	Municipal Asset Reserve	Base	\$285,000	\$0	\$0	\$0	\$0	\$0	\$285,000
Total Budget			\$285,000	\$0	\$0	\$0	\$0	\$0	\$285,000

Recreation Center at Paloma Community Park

Project Number: CS00167**Project Location:** Paloma Community Park**Council District:** Mesquite**Live Peoria Goal:** Arts, Culture and Recreational Enrichment

This project entails the design and construction of a multi-generational recreation center to serve north Peoria residents. A study will be conducted at the onset of this project to evaluate the programs and amenities offered at the City's recreation and community centers as a means of validating the new building's program spaces and square footage. The infrastructure at the Northern Community Park has been designed in anticipation of up to a 60,000 sf facility inside the park at the foot of West Wing Mountain. Total capital costs include design, construction, land acquisition expenses, administrative fees, furniture, fixtures, and information technology to achieve a facility similar to the Rio Vista Recreation Center. The building will seek LEED silver certification consistent with City sustainability objectives.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Equipment	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$331,171	\$0	\$331,171
Design	Future GO Bonds	Base	\$0	\$0	\$0	\$3,241,464	\$0	\$0	\$3,241,464
Construction	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$20,737,316	\$0	\$20,737,316
Chargebacks	Future GO Bonds	Base	\$0	\$0	\$0	\$217,598	\$217,598	\$0	\$435,196
Arts	Future GO Bonds	Base	\$0	\$0	\$0	\$32,415	\$207,373	\$0	\$239,788
Total Budget			\$0	\$0	\$0	\$3,491,477	\$21,493,458	\$0	\$24,984,935

Operating Impacts

	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Personal OPS	\$0	\$0	\$0	\$0	\$0	\$4,184,000	\$4,184,000
Non-Personnel	\$0	\$0	\$0	\$0	\$0	\$2,915,500	\$2,915,500
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$7,099,500	\$7,099,500

Parks & Recreation

Retention Basin Refresh Program

Project Number: CS00004**Project Location:** Citywide**Council District:****Live Peoria Goal:** Arts, Culture and Recreational Enrichment

Partial renovation or refresh of existing storm water retention basins owned by the City based on a prioritized ranking of current landscape conditions. Landscape renovations to include heavy vegetative cleanup with tree crown cleaning, irrigation repairs and replacement as necessary. Replacement of lost trees and/or shrubs. Top-dress existing granite with new granite. Includes utility location services for tree planting. Funds will be utilized to execute the prioritized list of retention basins. The refresh will include irrigation repairs, plant replacements, DG refresh and tree lifting. The majority of the vegetative refurbishment will occur 20-30 feet off the boundary property lines. The priorities will be based on the prioritized list.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Construction	General Fund	Carryover	\$209,000	\$0	\$0	\$0	\$0	\$0	\$209,000
Construction	General Fund	Base	\$223,800	\$0	\$0	\$0	\$0	\$0	\$223,800
Total Budget			\$432,800	\$0	\$0	\$0	\$0	\$0	\$432,800

Rio Vista Skate Park

Project Number: CS00215**Project Location:** Rio Vista Community Park**Council District:** Palo Verde**Live Peoria Goal:** Arts, Culture and Recreational Enrichment

This project entails the completion of a structural study for the existing skate park to investigate and determine solutions for vertical and horizontal cracking in concrete throughout the entire surface. The intent of the study is to determine if the continuation of crack repairs are sustainable long term or if it is needed to alter design elements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Study	General Fund	Carryover	\$25,000	\$0	\$0	\$0	\$0	\$0	\$25,000
Design	General Fund	Carryover	\$25,000	\$0	\$0	\$0	\$0	\$0	\$25,000
Construction	General Fund	Base	\$200,000	\$0	\$0	\$0	\$0	\$0	\$200,000
Total Budget			\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000

Operating Impacts

	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Personnel	\$6,500	\$6,500	\$6,500	\$6,500	\$6,500	\$32,500	\$65,000
Non-Personnel	\$250	\$250	\$250	\$250	\$250	\$1,250	\$2,500
Total Operating Impacts	\$6,750	\$6,750	\$6,750	\$6,750	\$6,750	\$33,750	\$67,500

Parks & Recreation

Skunk Creek Multi-Use Path

Project Number: CS00146**Project Location:** 73rd Av to 83rd Av**Council District:** Willow**Live Peoria Goal:** Arts, Culture and Recreational Enrichment

This project entails the design and construction of the Skunk Creek Multi-use Path, which will provide missing connections to the city of Glendale (at 73rd Avenue) and crucial connections into the Peoria Sports Complex and P83 Entertainment District. The City of Peoria received a Design Assistance grant from MAG to pursue a Design Concept Report (DCR) for 15% design for the undeveloped Skunk Creek Multi-Use Path segments. The City of Peoria was awarded a \$1,545,788 grant from MAG (CMAQ) for FY 2022 towards the construction of two segments on City of Peoria and/or Flood Control District of Maricopa County land; 73rd to 75th Ave, and 75th Ave. to 83rd Ave. Any additional grant funding received would be prioritized toward trail lighting, landscape improvements, and 75th Ave crossing enhancements. Project expenditures will include City procured professional services, development fees, and ADOT project administration charges.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Design	Future GO Bonds	Base	\$238,633	\$0	\$0	\$0	\$0	\$0	\$238,633
Construction	Outside Sources	Base	\$0	\$1,545,788	\$0	\$0	\$0	\$0	\$1,545,788
Construction	Future GO Bonds	Base	\$255,782	\$496,519	\$0	\$0	\$0	\$0	\$752,301
Chargebacks	Future GO Bonds	Base	\$0	\$59,479	\$0	\$0	\$0	\$0	\$59,479
Arts	Future GO Bonds	Base	\$0	\$20,423	\$0	\$0	\$0	\$0	\$20,423
Total Budget			\$494,415	\$2,122,209	\$0	\$0	\$0	\$0	\$2,616,624

Operating Impacts

	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Personnel	\$0	\$14,000	\$14,000	\$14,000	\$14,000	\$70,000	\$126,000
Non-Pers OPS	\$0	\$17,000	\$17,000	\$17,000	\$17,000	\$85,000	\$153,000
Total Operating Impacts	\$0	\$31,000	\$31,000	\$31,000	\$31,000	\$155,000	\$279,000

Sonoran Mountain Ranch Park Improvements

Project Number: CS00204**Project Location:** N. Chaffen Blvd & W. Miner Trail**Council District:** Mesquite**Live Peoria Goal:** Arts, Culture and Recreational Enrichment

This project entails the update of park amenities that will be determined through a public input process. A design professional will be chosen to assist the City in facilitating public meeting(s) and preparing visuals of amenity alternatives. The City will utilize its contracted Parks Job Order Contractor(s) to advise on project costs and for project construction in the subsequent year. Amenities at Sonoran Mountain Ranch Park could include a hard court shade structure, enhanced playground shade, skate pad, misting pad, or fenced dog run. Minor enhancements of existing playground fall surfacing, lighting repairs, and/or a restroom refresh would be undertaken concurrently.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Construction	Future GO Bonds	Carryover	\$300,000	\$0	\$0	\$0	\$0	\$0	\$300,000
Total Budget			\$300,000	\$0	\$0	\$0	\$0	\$0	\$300,000

Parks & Recreation

Stadium Improvements (AZSTA)

Project Number: CS00213**Project Location:** Peoria Sports Complex**Council District:** Ironwood**Live Peoria Goal:** Arts, Culture and Recreational Enrichment

As the Peoria Sports Complex facility continues to mature, there is a need to ensure that it retains its attractiveness and first choice for residents and visitors. Therefore, these improvements are intended to provide enhancements to the team clubhouses and stadium.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Construction	Outside Sources	Base	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$6,000,000
Total Budget			\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$6,000,000

Sunrise Mountain Trailhead

Project Number: CS00206**Project Location:** 87th and Happy Valley**Council District:** Mesquite**Live Peoria Goal:** Arts, Culture and Recreational Enrichment

This project entails the design and construction of a trailhead, semi-improved mountain trail, restroom building and related parking and resting node appurtenances at Sunrise Mountain.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Equipment	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$10,500	\$0	\$10,500
Design	Future GO Bonds	Base	\$0	\$0	\$0	\$576,969	\$0	\$0	\$576,969
Construction	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$2,825,006	\$0	\$2,825,006
Chargebacks	Future GO Bonds	Base	\$0	\$0	\$0	\$33,930	\$33,930	\$0	\$67,860
Arts	Future GO Bonds	Base	\$0	\$0	\$0	\$6,109	\$28,589	\$0	\$34,698
Total Budget			\$0	\$0	\$0	\$617,008	\$2,898,025	\$0	\$3,515,033

Operating Impacts

	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Personnel	\$0	\$0	\$0	\$0	\$33,272	\$166,360	\$199,632
Non-Personnel	\$0	\$0	\$0	\$0	\$50,000	\$250,000	\$300,000
Total Operating Impacts	\$0	\$0	\$0	\$0	\$83,272	\$416,360	\$499,632

Parks & Recreation

The Meadows Neighborhood Park

Project Number: CS00086**Project Location:** Northern Camino a Lago Area (south of Pinnacle Peak Rd.)**Council District:** Ironwood**Live Peoria Goal:** Arts, Culture and Recreational Enrichment

This project entails the development of a neighborhood park in the north section of the Camino a Lago community (The Meadows). This project includes land acquisition, design and construction of a 10-acre neighborhood park with typical amenities such as playgrounds, picnic shelters, hard court surfacing, landscaping, restroom, lighted multi-use fields, etc.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Construction	Other Capital	Carryover	\$1,100,103	\$0	\$0	\$0	\$0	\$0	\$1,100,103
Construction	GO Bonds 2019	Carryover	\$2,161,961	\$0	\$0	\$0	\$0	\$0	\$2,161,961
Total Budget			\$3,262,064	\$0	\$0	\$0	\$0	\$0	\$3,262,064

Operating Impacts	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Personal OPS	\$46,914	\$46,914	\$46,914	\$46,914	\$46,914	\$187,656	\$422,226
Non-Pers OPS	\$115,370	\$115,370	\$115,370	\$115,370	\$115,370	\$461,480	\$1,038,330
Capital OPS	\$28,500	\$0	\$0	\$0	\$0	\$0	\$28,500
Total Operating Impacts	\$190,784	\$162,284	\$162,284	\$162,284	\$162,284	\$649,136	\$1,489,056

Trailhead at BLM 160

Project Number: CS00237**Project Location:** 99th and Dynamite**Council District:** Mesquite**Live Peoria Goal:** Arts, Culture and Recreational Enrichment

This project entails the design and construction of a desert style trailhead at the terminus of 99th Ave, at the Dynamite Blvd alignment. The improvements will be located on the south end of the 160 acre leased BLM land parcel and accessed from 99th Avenue. The trailhead amenities will be similar to the Skunk Creek Trailhead with related parking and resting node appurtenances plus a semi-improved accessible trail, restroom building, and cultural display. The capital budget will fund all site infrastructure expenses, cultural investigation, park equipment, and city paid development costs.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Land Acquisiti	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$15,000	\$15,000
Design	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$397,004	\$397,004
Construction	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$1,966,808	\$1,966,808
Chargebacks	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$58,500	\$58,500
Arts	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$23,638	\$23,638
Total Budget			\$0	\$0	\$0	\$0	\$0	\$2,460,950	\$2,460,950

Operating Impacts	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Non-Personnel	\$0	\$0	\$0	\$0	\$0	\$200,000	\$200,000
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$200,000	\$200,000

Parks & Recreation

Trailhead at the NWC of 83rd Ave and Happy Valley

Project Number: CS00220**Project Location:** 83rd Ave & Cortez Place Alignment**Council District:** Mesquite**Live Peoria Goal:** Arts, Culture and Recreational Enrichment

This project entails the design and construction of an estimated 1.5 acre desert style trailhead as an amenity within the future Aloravita masterplanned community west of 83rd Avenue nearest the Cortez Place alignment. The improvements may be constructed through a development agreement with subdivision cost sharing opportunities not yet determined. The trailhead amenities will be similar to the New River Trail Westbrook Trailhead with related parking and resting node appurtenances plus a semi-improved accessible trail, trail signage, and historic / educational display. The capital budget will fund all site infrastructure expenses, cultural investigation, park-trailhead equipment, and city paid development costs.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Land Acquisiti	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$10,000	\$10,000
Design	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$216,470	\$216,470
Construction	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$767,125	\$767,125
Chargebacks	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$43,786	\$43,786
Arts	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$9,836	\$9,836
Total Budget			\$0	\$0	\$0	\$0	\$0	\$1,047,217	\$1,047,217

Operating Impacts	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$133,088	\$133,088
Non-Personnel	\$0	\$0	\$0	\$0	\$0	\$200,000	\$200,000
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$333,088	\$333,088

Parks & Recreation

Westwing Park - ADA Connection to Maya Way

Project Number: CS00230**Project Location:** Westwing Park and Maya Way**Council District:** Mesquite**Live Peoria Goal:** Healthy Neighborhoods

This project provides for the coordination with City departments, adjacent property owners, public involvement, design, utility coordination, utility relocation, construction and construction administration for the construction of a ADA ramp and an 8-foot wide concrete path extending from Maya Way to the Westwing Park sidewalk along the west side of the parking lot. The improvements will include: clearing and grubbing, grading, saw cut along existing pavement, install new pavement, concrete path, decomposed granite, a handicap ramp, restore landscape and irrigation system and striping and signage. This project may also require processing of utility company (APS, Cox, Centurylink, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

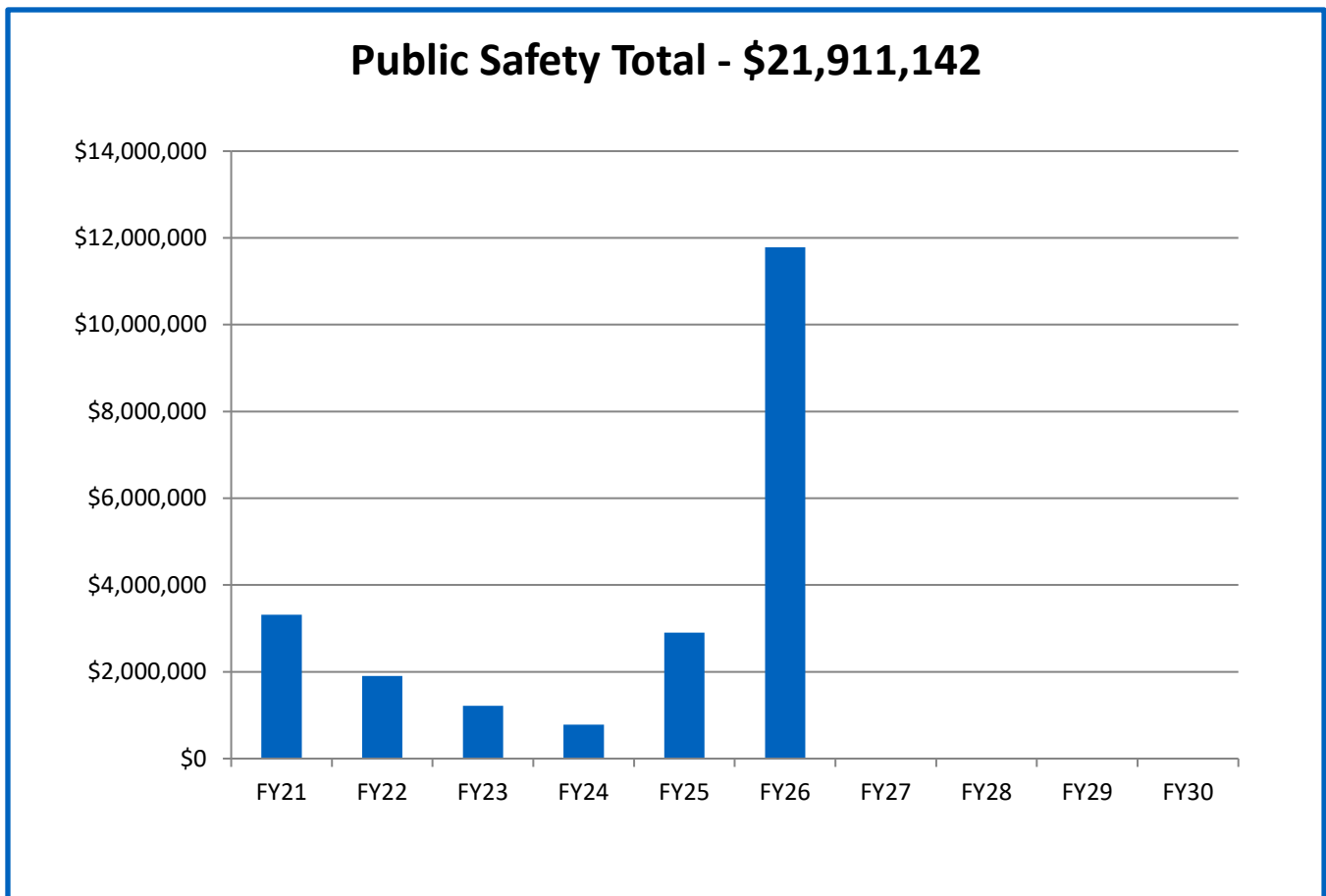
Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Construction	Other Capital	Carryover	\$180,522	\$0	\$0	\$0	\$0	\$0	\$180,522
Total Budget			\$180,522	\$0	\$0	\$0	\$0	\$0	\$180,522

Operating Impacts	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Personnel	\$0	\$760	\$760	\$760	\$760	\$3,800	\$6,840
Non-Personnel	\$0	\$830	\$830	\$830	\$830	\$4,150	\$7,470
Total Operating Impacts	\$0	\$1,590	\$1,590	\$1,590	\$1,590	\$7,950	\$14,310

Public Safety

Peoria's public safety functions include not only the Police and Fire-Medical departments, but also the City Attorney's Office and the Municipal Court. Capital needs for these functions are addressed either as operational facilities, such as the Municipal Court Expansion, or as public safety projects. Public safety projects include police precincts, fire stations, ladder trucks, and training facilities.

Public safety projects in the 10-year program are funded primarily through operating revenues, general obligation bonds, and development impact fees. Public Safety projects include expansion of the dorm at Fire Station No. 2, installation of an emergency-only traffic signal at Fire Station No. 7, and design and construction of a new fire station in northern Peoria.



Public Safety

Summary by Funding Source

Fund Number and Name	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
4254 - Future GO Bonds	\$446,420	\$1,904,749	\$1,216,787	\$780,264	\$980,147	\$5,786,883	\$11,115,250
7937 - DIF - Fire	\$2,869,586	\$0	\$0	\$0	\$1,926,306	\$6,000,000	\$10,795,892
Total - Public Safety	\$3,316,006	\$1,904,749	\$1,216,787	\$780,264	\$2,906,453	\$11,786,883	\$21,911,142

Public Safety

Summary by Project

Project Name	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Fire Station No. 1 Covered High Bay Parking	\$0	\$0	\$0	\$165,802	\$980,147	\$0	\$1,145,949
Fire Station No. 2 Dorm Expansion	\$2,329,086	\$0	\$0	\$0	\$0	\$0	\$2,329,086
Fire Station No. 4 Bay Expansion and Renovations	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000
Fire Station No. 5 Expansion	\$246,420	\$1,904,749	\$0	\$0	\$0	\$0	\$2,151,169
Fire Station No. 7 Jomax Emergency Traffic Signal	\$590,500	\$0	\$0	\$0	\$0	\$0	\$590,500
Fire Station No. 8	\$0	\$0	\$0	\$0	\$1,926,306	\$11,786,883	\$13,713,189
Fire Support Services Building High Bay Parking	\$0	\$0	\$86,578	\$614,462	\$0	\$0	\$701,040
Public Safety Admin Building Locker Room Improvs	\$0	\$0	\$1,130,209	\$0	\$0	\$0	\$1,130,209
Total - Public Safety	\$3,316,006	\$1,904,749	\$1,216,787	\$780,264	\$2,906,453	\$11,786,883	\$21,911,142

Public Safety

Fire Station No. 1 Covered High Bay Parking**Project Number:** FD00025**Project Location:** 8065 W. Peoria Ave**Council District:** Acacia**Live Peoria Goal:** Superior Public Safety

This project entails the expansion of the Fire Station No. 1 secure parking lot and the addition of high bay covered parking canopies for the storage of accessory/support apparatus. The metal parking canopies will mimic those constructed at the mid-city Pinnacle Peak Public Safety Campus. These added canopies allow for the relocation of support equipment that is currently staged in various fire station bays.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Equipment	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$10,699	\$0	\$10,699
Design	Future GO Bonds	Base	\$0	\$0	\$0	\$136,800	\$0	\$0	\$136,800
Construction	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$932,384	\$0	\$932,384
Chargebacks	Future GO Bonds	Base	\$0	\$0	\$0	\$27,360	\$27,360	\$0	\$54,720
Arts	Future GO Bonds	Base	\$0	\$0	\$0	\$1,642	\$9,704	\$0	\$11,346
Total Budget			\$0	\$0	\$0	\$165,802	\$980,147	\$0	\$1,145,949

Operating Impacts	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Non-Personnel	\$0	\$0	\$0	\$0	\$0	\$10,000	\$10,000
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$10,000	\$10,000

Fire Station No. 2 Dorm Expansion**Project Number:** FD00011**Project Location:** 18500 N. 89th Ave**Council District:** Ironwood**Live Peoria Goal:** Superior Public Safety

This project entails the expansion of Peoria Fire-Medical Station No. 2 to include four to six dorm rooms, additional crew office, secure surface parking, medical supply storage and a remote mid-height apparatus bay for the low acuity unit. Fire Station No. 2 was constructed in 2004 and capital budget limitations led to the need to phase the station's dorm capacity with growth in services. The expansion of the station will also entail modifications to existing site retention and landscaping. Additional City project expenses include expanded IT infrastructure, alarm radio system expansion, and dorm furnishings.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Design	Future GO Bonds	Carryover	\$200,000	\$0	\$0	\$0	\$0	\$0	\$200,000
Equipment	DIF - Fire	Base	\$84,465	\$0	\$0	\$0	\$0	\$0	\$84,465
Design	DIF - Fire	Base	\$11,796	\$0	\$0	\$0	\$0	\$0	\$11,796
Construction	DIF - Fire	Base	\$2,032,825	\$0	\$0	\$0	\$0	\$0	\$2,032,825
Total Budget			\$2,329,086	\$0	\$0	\$0	\$0	\$0	\$2,329,086

Operating Impacts	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Non-Personnel	\$0	\$21,600	\$21,600	\$21,600	\$21,600	\$108,000	\$194,400
Total Operating Impacts	\$0	\$21,600	\$21,600	\$21,600	\$21,600	\$108,000	\$194,400

Public Safety

Fire Station No. 4 Bay Expansion and Renovations**Project Number:** FD13300**Project Location:** 9800 W. Olive Ave.**Council District:** Pine**Live Peoria Goal:** Superior Public Safety

This project entails the minor renovations include a commercial kitchen exhaust hood, millwork replacements and interior and exterior painting in FY2021. In the outer years, which have not been funded, an expansion of Fire Station No. 4 to accommodate additional fire-medical apparatus through the lengthening of the existing two apparatus bays, allowing end-to-end parking. A small expansion of the existing south lobby will house an examination room and public ADA restroom. Site improvements will address drainage and hardscape impacts.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Construction	DIF - Fire	Base	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000
Total Budget			\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000

Operating Impacts	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Non-Personnel	\$0	\$0	\$0	\$13,080	\$13,080	\$65,400	\$91,560
Total Operating Impacts	\$0	\$0	\$0	\$13,080	\$13,080	\$65,400	\$91,560

Fire Station No. 5 Expansion**Project Number:** FD00027**Project Location:** 23100 N. Lake Pleasant Pkwy**Council District:** Willow**Live Peoria Goal:** Superior Public Safety

This project entails a renovation and expansion of the Fire Department portion of the Pinnacle Peak Public Safety Facility (PPPSF). Improvements will include a detached bay for ambulance or low acuity apparatus, additional dorms and restrooms, reconfiguration of the public lobby for secure access to the Police department, interior painting, and a refresh of living environment appurtenances. Site security fencing and gates to protect the existing apparatus bay will be explored. Total capital costs include design, construction, administrative fees, furniture fixtures and equipment, and information technology costs.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Equipment	Future GO Bonds	Base	\$0	\$72,401	\$0	\$0	\$0	\$0	\$72,401
Design	Future GO Bonds	Base	\$246,420	\$0	\$0	\$0	\$0	\$0	\$246,420
Construction	Future GO Bonds	Base	\$0	\$1,767,802	\$0	\$0	\$0	\$0	\$1,767,802
Chargebacks	Future GO Bonds	Base	\$0	\$46,868	\$0	\$0	\$0	\$0	\$46,868
Arts	Future GO Bonds	Base	\$0	\$17,678	\$0	\$0	\$0	\$0	\$17,678
Total Budget			\$246,420	\$1,904,749	\$0	\$0	\$0	\$0	\$2,151,169

Operating Impacts	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Non-Personnel	\$0	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000	\$45,000
Total Operating Impacts	\$0	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000	\$45,000

Public Safety

Fire Station No. 7 Jomax Emergency Traffic Signal

Project Number: FD13101**Project Location:** Jomax Rd at 77th Av Alignment**Council District:** Mesquite**Live Peoria Goal:** Superior Public Safety

The Jomax Fire Station #7 Emergency Traffic Signal project includes the design, land acquisition, and construction of an emergency (only) traffic signal in front of the fire station on Jomax Road at approximately the 77th Av alignment. During an emergency call, the departure of fire apparatus from the fire station bay(s) will trigger the signal to stop east and west bound traffic on Jomax Road, thereby avoiding traffic conflict. The signal will be clearly identified as serving the fire station (only) and does not interrupt normal traffic flow.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Land Acquisiti	DIF - Fire	Base	\$30,000	\$0	\$0	\$0	\$0	\$0	\$30,000
Design	DIF - Fire	Base	\$80,000	\$0	\$0	\$0	\$0	\$0	\$80,000
Construction	DIF - Fire	Base	\$480,500	\$0	\$0	\$0	\$0	\$0	\$480,500
Total Budget			\$590,500	\$0	\$0	\$0	\$0	\$0	\$590,500

Operating Impacts	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
	\$0	\$0	\$40	\$40	\$40	\$200	\$320
	\$0	\$0	\$7,000	\$7,000	\$7,000	\$35,000	\$56,000
Total Operating Impacts	\$0	\$0	\$7,040	\$7,040	\$7,040	\$35,200	\$56,320

Public Safety

Fire Station No. 8

Project Number: FD00008**Project Location:** Northern Peoria**Council District:** Mesquite**Live Peoria Goal:** Superior Public Safety

This project provides funding to construct a fire station in the northwest section of the city. The facility would mimic the City's district fire station 4 bay prototype and be programmed at approximately 14,150 square feet. Total capital cost includes administrative fees, engineering and design, furniture, fixtures, land, construction, and equipment. Costs include one traffic signal. This building is priced to include LEED silver level certification consistent with city sustainability objectives. The station will start off housing a fire engine and rescue. Depending on the continued development of the area, the department predicts a ladder truck and ladder tender will need to be added in FY2029.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Land Acquisiti	DIF - Fire	Base	\$0	\$0	\$0	\$0	\$663,368	\$0	\$663,368
Equipment	DIF - Fire	Base	\$0	\$0	\$0	\$0	\$0	\$1,102,414	\$1,102,414
Equipment	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$1,063,257	\$1,063,257
Design	DIF - Fire	Base	\$0	\$0	\$0	\$0	\$1,180,436	\$0	\$1,180,436
Construction	DIF - Fire	Base	\$0	\$0	\$0	\$0	\$0	\$4,812,376	\$4,812,376
Construction	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$4,641,443	\$4,641,443
Chargebacks	DIF - Fire	Base	\$0	\$0	\$0	\$0	\$69,998	\$35,632	\$105,630
Chargebacks	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$34,366	\$34,366
Arts	DIF - Fire	Base	\$0	\$0	\$0	\$0	\$12,504	\$49,578	\$62,082
Arts	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$47,817	\$47,817
Total Budget			\$0	\$0	\$0	\$0	\$1,926,306	\$11,786,883	\$13,713,189

Operating Impacts	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Personal OPS	\$0	\$0	\$0	\$0	\$0	\$11,400,000	\$11,400,000
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$1,290,000	\$1,290,000
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$12,690,000	\$12,690,000

Public Safety

Fire Support Services Building High Bay Parking

Project Number: FD00026**Project Location:** 8557 N. 78th Ave**Council District:** Acacia**Live Peoria Goal:** Superior Public Safety

This project entails the addition of high bay covered parking canopies for the storage of Fire-Medical reserve, in-for-service, and department support and service vehicles. The metal parking canopies will be high bay and oversized to fully shade long wheelbase fire apparatus and will be equipped with plug-in power and data for on-board equipment and electronics. The extra-deep canopies can accommodate standard wheelbase vehicles in a double parked configuration. These new canopies can be constructed within existing hard-surface, secured parking area with minimal on-site infrastructure impacts.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Equipment	Future GO Bonds	Base	\$0	\$0	\$0	\$5,350	\$0	\$0	\$5,350
Design	Future GO Bonds	Base	\$0	\$0	\$69,296	\$0	\$0	\$0	\$69,296
Construction	Future GO Bonds	Base	\$0	\$0	\$0	\$586,603	\$0	\$0	\$586,603
Chargebacks	Future GO Bonds	Base	\$0	\$0	\$16,425	\$16,425	\$0	\$0	\$32,850
Arts	Future GO Bonds	Base	\$0	\$0	\$857	\$6,084	\$0	\$0	\$6,941
Total Budget			\$0	\$0	\$86,578	\$614,462	\$0	\$0	\$701,040

Operating Impacts	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Non-Personnel	\$0	\$0	\$0	\$0	\$2,000	\$10,000	\$12,000
Total Operating Impacts	\$0	\$0	\$0	\$0	\$2,000	\$10,000	\$12,000

Public Safety Admin Building Locker Room Improvs

Project Number: PD00026**Project Location:** Peoria Municipal Complex**Council District:** Acacia**Live Peoria Goal:** Superior Public Safety

This project entails the renovation of the locker and shower core of the Public Safety Administration Building. Now nearly 20 years old, the locker and shower facilities no longer adequately address the uniform and equipment storage needs of a more diverse population of officers. This project proposes a renovation to match the north precinct's model of larger ventilated lockers with device charging capabilities located in a common area, supported by private restroom and shower compartments. The capital budget includes design, development fees, construction, and any necessary information technology expenditures.

Budget by Fiscal Year

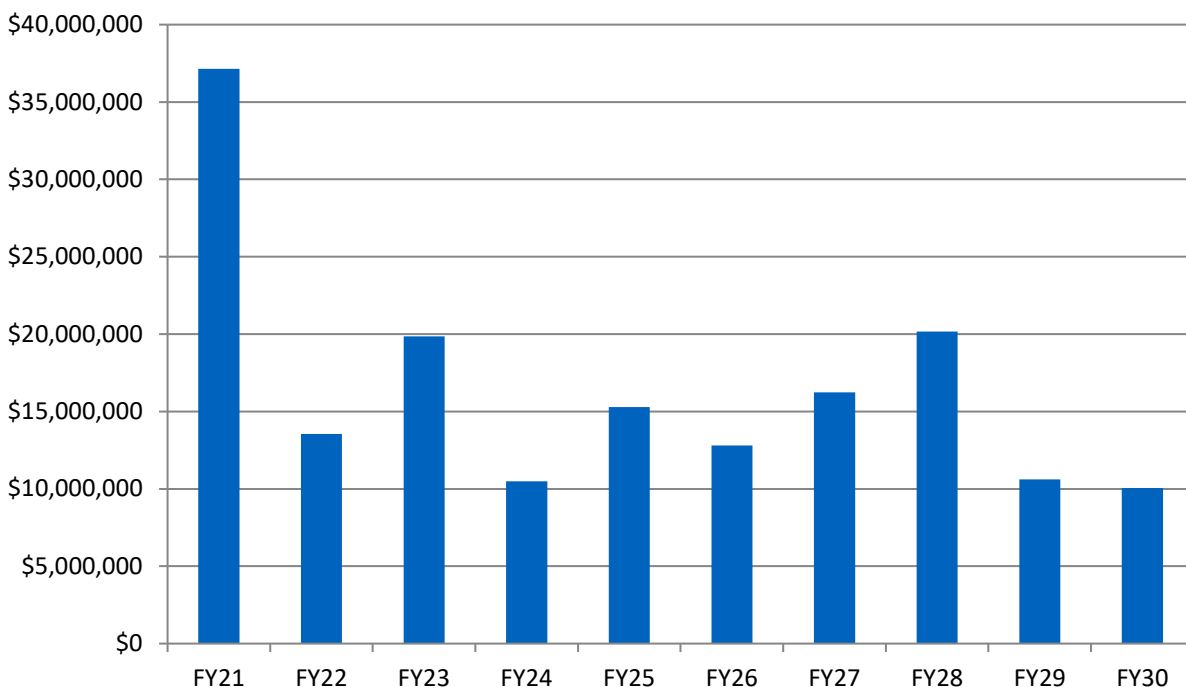
Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Equipment	Future GO Bonds	Base	\$0	\$0	\$23,105	\$0	\$0	\$0	\$23,105
Design	Future GO Bonds	Base	\$0	\$0	\$115,723	\$0	\$0	\$0	\$115,723
Construction	Future GO Bonds	Base	\$0	\$0	\$939,964	\$0	\$0	\$0	\$939,964
Chargebacks	Future GO Bonds	Base	\$0	\$0	\$40,860	\$0	\$0	\$0	\$40,860
Arts	Future GO Bonds	Base	\$0	\$0	\$10,557	\$0	\$0	\$0	\$10,557
Total Budget			\$0	\$0	\$1,130,209	\$0	\$0	\$0	\$1,130,209

Streets and Traffic Control

Transportation-related issues are a high priority for the City of Peoria. The Capital Improvement Program addresses traffic congestion by constructing new roadways, adding lanes to existing roadways, widening intersections, and enhancing traffic management systems. The maintenance and preservation of roadways is an important component of the program, which provides the necessary resources for scheduled pavement maintenance applications throughout the city.

Transportation projects in the city's 10-year plan are funded from operating revenues, general obligation bonds, development impact fees, the city's three-tenths of a cent transportation sales tax, and reimbursements from Maricopa County's half-cent transportation sales tax. Major projects in the plan include the widening of Happy Valley Parkway from Lake Pleasant Parkway to Loop 303, extending Jomax Road from Vistancia Blvd to the Loop 303, and landscape enhancements along 67th, 75th, and 91st avenues.

Streets & Traffic Control Total - \$166,132,412



Streets

Summary by Funding Source

Fund Number and Name	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
2163 - Water Expansion	\$0	\$0	\$0	\$0	\$500,000	\$0	\$500,000
2222 - W/S Rev Bonds (Wtr)	\$800,000	\$0	\$0	\$0	\$0	\$0	\$800,000
4150 - Non-Bond Capital	\$475,347	\$0	\$0	\$0	\$0	\$0	\$475,347
4253 - GO Bonds 2019	\$85,751	\$0	\$0	\$0	\$0	\$0	\$85,751
4254 - Future GO Bonds	\$600,005	\$0	\$600,000	\$0	\$450,000	\$3,040,000	\$4,690,005
4810 - Outside Sources	\$1,200,000	\$344,500	\$945,000	\$0	\$0	\$0	\$2,489,500
7000 - Highway User Fund	\$6,058,883	\$5,366,724	\$5,298,550	\$5,391,974	\$5,533,800	\$27,282,122	\$54,932,053
7003 - DIF - Streets Central	\$1,653,000	\$1,702,500	\$3,490,531	\$0	\$0	\$4,726,400	\$11,572,431
7006 - DIF - Streets North	\$8,875,000	\$0	\$0	\$0	\$0	\$0	\$8,875,000
7010 - Transportation Sales Tax	\$15,749,932	\$4,918,870	\$6,949,500	\$3,436,500	\$7,892,500	\$29,287,423	\$68,234,725
Total - Streets	\$35,497,918	\$12,332,594	\$17,283,581	\$8,828,474	\$14,376,300	\$64,335,945	\$152,654,812

Traffic Control

Summary by Funding Source

Fund Number and Name	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
7000 - Highway User Fund	\$309,000	\$309,000	\$309,000	\$309,000	\$309,000	\$1,545,000	\$3,090,000
7010 - Transportation Sales Tax	\$1,331,000	\$909,000	\$2,256,600	\$1,342,000	\$600,000	\$3,949,000	\$10,387,600
Total - Traffic Control	\$1,640,000	\$1,218,000	\$2,565,600	\$1,651,000	\$909,000	\$5,494,000	\$13,477,600

Streets

Summary by Project

Project Name	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
103rd Av; Northern Ave to Olive Ave - Full Street	\$370,000	\$0	\$0	\$0	\$0	\$0	\$370,000
107th Av; Williams Rd to Hatfield Rd Rdwy	\$273,000	\$0	\$0	\$0	\$0	\$9,992,700	\$10,265,700
67th Av; Olive Av to Redfield Rd Landscape Enhance	\$702,454	\$0	\$0	\$0	\$0	\$0	\$702,454
67th Ave Widening; Pinnacle Peak to Happy Valley	\$1,390,000	\$1,702,500	\$3,490,531	\$0	\$0	\$0	\$6,583,031
75th Av & Cactus Rd Intersection Improvements	\$30,000	\$0	\$0	\$0	\$0	\$0	\$30,000
75th Av; Grand Av to Tbird Rd Landscape Enhancemnt	\$1,178,154	\$0	\$0	\$0	\$0	\$0	\$1,178,154
85th Av & Olive Av Traffic Signal	\$100,000	\$0	\$1,281,000	\$0	\$0	\$0	\$1,381,000
89th Av & Cactus Rd	\$0	\$0	\$956,000	\$0	\$0	\$0	\$956,000
91st Av; Mtn Vw Rd to Grand Av Landscape Enhancemn	\$535,906	\$0	\$0	\$0	\$0	\$0	\$535,906
ADA Accessibility	\$682,121	\$532,574	\$209,400	\$532,574	\$209,400	\$2,016,522	\$4,182,591
BASIS Charter School Deceleration Lane	\$430,000	\$0	\$0	\$0	\$0	\$0	\$430,000
Bridge Maintenance & Guardrail Replacement Program	\$450,000	\$327,000	\$327,000	\$327,000	\$327,000	\$1,635,000	\$3,393,000
Cactus Rd; 67th Av-83rd Av Shade & Landscape	\$0	\$0	\$0	\$0	\$0	\$2,396,498	\$2,396,498
City Parking Lots - Parks & Facilities	\$622,334	\$0	\$600,000	\$0	\$450,000	\$900,000	\$2,572,334
Corrine Drive Street Improvements	\$257,000	\$0	\$0	\$0	\$0	\$0	\$257,000
Deer Valley Rd; 109th Ave to Lake Pleasant Pkwy	\$1,285,722	\$0	\$0	\$0	\$0	\$0	\$1,285,722
El Mirage Rd; Blackstone Dr to Westland Rd	\$1,870,000	\$0	\$0	\$0	\$0	\$0	\$1,870,000
Grand Av - Wrought Iron Fence Concrete Footing	\$435,000	\$0	\$0	\$0	\$0	\$0	\$435,000
Happy Valley Pkwy Widening; LPP to Agua Fria	\$5,063,422	\$0	\$0	\$0	\$0	\$0	\$5,063,422
Happy Valley Rd; LPP to 97th Av Safety Study	\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000
Jomax Rd Improvements; 72nd Dr to 75th Ave	\$0	\$0	\$0	\$0	\$0	\$2,497,200	\$2,497,200
Jomax Rd; Loop 303 to Vistancia Blvd	\$8,703,081	\$0	\$0	\$0	\$0	\$0	\$8,703,081
Lake Pleasant Parkway Sidewalk	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
Northern Parkway	\$1,000,000	\$1,021,500	\$1,021,500	\$1,021,500	\$5,107,500	\$1,705,244	\$10,877,244

Streets

Summary by Project

Project Name	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Olive Ave-Loop 101 to 99th Ave Safety Improvements	\$317,000	\$1,410,370	\$0	\$0	\$0	\$0	\$1,727,370
Pavement Management Program - Preservation	\$3,455,445	\$3,500,000	\$3,500,000	\$3,500,000	\$3,500,000	\$18,750,000	\$36,205,445
Pavement Management Program - Rehabilitation	\$2,524,752	\$2,550,000	\$2,550,000	\$2,550,000	\$2,550,000	\$14,000,000	\$26,724,752
Peoria Av; 69th Av-79th Av Shade & Landscape	\$0	\$0	\$0	\$0	\$0	\$1,540,577	\$1,540,577
Pinnacle Peak Rd; 91st Ave-Lake Pleasant Pkwy	\$1,440,765	\$0	\$0	\$0	\$0	\$0	\$1,440,765
Quick Response Street Repairs	\$175,000	\$176,750	\$176,750	\$202,000	\$202,000	\$1,111,000	\$2,043,500
Rural Area Road Maintenance	\$460,936	\$0	\$0	\$0	\$465,000	\$465,000	\$1,390,936
Sidewalks Annual Program	\$100,000	\$107,400	\$107,400	\$107,400	\$107,400	\$429,600	\$959,200
Sonoran Mountain Ranch Emergency Access	\$0	\$0	\$101,500	\$88,000	\$958,000	\$0	\$1,147,500
Streetlight Pole Replacement & Infill Program	\$569,734	\$500,000	\$500,000	\$500,000	\$500,000	\$2,500,000	\$5,069,734
Technical Pavement Condition Survey & Support	\$71,092	\$0	\$255,000	\$0	\$0	\$510,000	\$836,092
Thunderbird Rd; 67th Av-81st Av Shade & Landscape	\$0	\$0	\$0	\$0	\$0	\$1,746,604	\$1,746,604
Traffic Signal 107th Av & Rose Garden Ln	\$0	\$317,000	\$1,320,500	\$0	\$0	\$0	\$1,637,500
Traffic Signal Vistancia Blvd & Ridgeline Rd	\$655,000	\$0	\$0	\$0	\$0	\$0	\$655,000
Traffic Signal-Lake Pleasant Rd & Rose Garden Ln	\$0	\$187,500	\$887,000	\$0	\$0	\$0	\$1,074,500
Utility Undergrounding Program	\$0	\$0	\$0	\$0	\$0	\$2,140,000	\$2,140,000
Total - Streets	\$35,497,918	\$12,332,594	\$17,283,581	\$8,828,474	\$14,376,300	\$64,335,945	\$152,654,812

Traffic Control

Summary by Project

Project Name	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Fiber Optics Installation	\$366,000	\$0	\$0	\$0	\$0	\$0	\$366,000
Install CCTV Equipment Citywide	\$220,000	\$0	\$0	\$0	\$0	\$0	\$220,000
Jomax Road; LPP to Tierra Del Rio Safety Study	\$0	\$102,000	\$0	\$0	\$0	\$0	\$102,000
North Peoria Communications Backup	\$0	\$0	\$1,656,600	\$0	\$0	\$0	\$1,656,600
Northern Peoria Circulation Study	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
Traffic Management Center Equipment Replacement	\$0	\$0	\$0	\$535,000	\$0	\$535,000	\$1,070,000
Traffic Signal Interconnect Project (TSIP)	\$0	\$207,000	\$0	\$207,000	\$0	\$414,000	\$828,000
Traffic Signal Program	\$645,000	\$600,000	\$600,000	\$600,000	\$600,000	\$3,000,000	\$6,045,000
Traffic Signal Renovation and Replacement	\$309,000	\$309,000	\$309,000	\$309,000	\$309,000	\$1,545,000	\$3,090,000
Total - Traffic Control	\$1,640,000	\$1,218,000	\$2,565,600	\$1,651,000	\$909,000	\$5,494,000	\$13,477,600

Streets

103rd Av; Northern Ave to Olive Ave -Full Street**Project Number:** EN00422**Project Location:** 103rd Av; Northern Av to Olive Av**Council District:** Pine**Live Peoria Goal:** Integrated Transportation

The first phase of this project provided for the geotechnical investigation to determine the limits of the old City of Glendale landfill impacting 103rd Av, public meetings and a preliminary traffic study and these tasks have been completed. The second phase of this project provides for an additional public meeting, final design, ROW acquisition, materials testing, construction, construction administration, signal modifications, utility coordination, utility relocation, and undergrounding overhead facilities as needed, replacement of a section of existing water line, drainage facilities, coordination with the 103rd Av & Butler Dr well site improvements, reconstruction and construction of the 103rd Av street improvements from Northern Av to Olive Av and construction of a new fence along the old Glendale landfill and golf course. This project will likely include processing utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc) design and construction agreements, as well as development and intergovernmental agreements. The improvements will include clearing and grubbing, saw cut along existing pavement, install new pavement, construct curb and gutter, concrete sidewalk, landscaping and irrigation system, signing and striping, and construction of a combination screen wall and fence around the Glendale Landfill.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Land Acquisiti	Transportation Sales Tax	Carryover	\$120,000	\$0	\$0	\$0	\$0	\$0	\$120,000
Construction	Transportation Sales Tax	Carryover	\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000
Total Budget			\$370,000	\$0	\$0	\$0	\$0	\$0	\$370,000

Operating Impacts	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Non-Personnel	\$57,000	\$57,000	\$57,000	\$57,000	\$57,000	\$285,000	\$570,000
	\$14,000	\$14,000	\$14,000	\$14,000	\$14,000	\$70,000	\$140,000
Total Operating Impacts	\$71,000	\$71,000	\$71,000	\$71,000	\$71,000	\$355,000	\$710,000

Streets

107th Av; Williams Rd to Hatfield Rd Rdwy**Project Number:** EN00636**Project Location:** 107th Av; Williams Rd to Hatfield Rd**Council District:** Mesquite**Live Peoria Goal:** Integrated Transportation

This project provides for the coordination with adjacent property owners, Maricopa County, Arizona State Land Dept, public involvement, utility companies and other stakeholders. Project will also include alignment analysis, cross-section development, design, environmental analysis, signalization, lighting, landscape, water, wastewater, ITE improvements, bicycle and pedestrian and facilities, drainage design, rights-of-way acquisition, utility coordination, utility relocation, construction and construction administration for the widening and reconstruction of 107th Avenue from Williams Rd to Hatfield Road. Sections of 107th Ave from Williams to Hatfield will be widened to a 2-1-2 with bike lanes on both sides, the proposed section will not have raised medians and will required signal modifications at Williams and Tessmer Blvd. Drainage north of Tessmer would be roadside channels collecting into a 2 - acre basin in the NEC of Tessmer and 107th. Scuppers will be installed periodically to collect street drainage and outfall the into the proposed channel. Other improvements will include: street lighting, traffic signals, traffic signal interconnect conduits, new pavement, curb, gutter, valley gutter and apron, sidewalks, driveways , handicap ramps, striping and signage. No roadside landscaping is included. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Study	DIF - Streets Central	Carryover	\$273,000	\$0	\$0	\$0	\$0	\$0	\$273,000
Study	DIF - Streets Central	Base	\$0	\$0	\$0	\$0	\$0	\$350,000	\$350,000
Land Acquisiti	DIF - Streets Central	Base	\$0	\$0	\$0	\$0	\$0	\$1,100,000	\$1,100,000
Design	DIF - Streets Central	Base	\$0	\$0	\$0	\$0	\$0	\$700,000	\$700,000
Construction	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$7,400,000	\$7,400,000
Chargebacks	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$289,000	\$289,000
Chargebacks	DIF - Streets Central	Base	\$0	\$0	\$0	\$0	\$0	\$72,000	\$72,000
Arts	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$74,500	\$74,500
Arts	DIF - Streets Central	Base	\$0	\$0	\$0	\$0	\$0	\$7,200	\$7,200
Total Budget			\$273,000	\$0	\$0	\$0	\$0	\$9,992,700	\$10,265,700

Operating Impacts

	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
	\$0	\$0	\$0	\$17,500	\$17,500	\$87,500	\$122,500
	\$0	\$0	\$0	\$114,000	\$114,000	\$570,000	\$798,000
Total Operating Impacts	\$0	\$0	\$0	\$131,500	\$131,500	\$657,500	\$920,500

Streets

67th Av; Olive Av to Redfield Rd Landscape Enhance

Project Number: EN00593**Project Location:** West side 67th Av; Olive Av to Redfield Rd**Council District:** Palo Verde, Acacia**Live Peoria Goal:** Superior Public Services

This project provides for the coordination with adjacent property owners, public involvement, utility coordination, construction and construction administration for refreshing decomposed granite, enhancing landscape and irrigation system, repair, wash and paint existing perimeter walls along the west side of 67th Avenue between Olive Avenue and Redfield Road. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Construction	Transportation Sales Tax	Carryover	\$502,454	\$0	\$0	\$0	\$0	\$0	\$502,454
Construction	Transportation Sales Tax	Base	\$200,000	\$0	\$0	\$0	\$0	\$0	\$200,000
Total Budget			\$702,454	\$0	\$0	\$0	\$0	\$0	\$702,454

Streets

67th Ave Widening; Pinnacle Peak to Happy Valley**Project Number:** EN00100**Project Location:** 67th Av from Pinnacle Peak Rd to Happy Valley Rd**Council District:** Mesquite**Live Peoria Goal:** Integrated Transportation

This project provides for the coordination with adjacent property owners, developers, public involvement, study, design, right-of-way acquisition, intergovernmental agreements, utility coordination, utility relocation, burying overhead facilities, construction and construction administration for the widening of 67th Avenue between Pinnacle Peak Road and Happy Valley Road. The project will include roadway and traffic signal improvements to the Happy Valley Rd intersection to add turn lanes where feasible and to improve traffic operations. When completed, the cross section of the 67th Avenue roadway will be three lanes in each direction with bike lanes from Pinnacle Peak Rd to Happy Valley Rd. Additional improvements will include adding new curbs, gutters, and sidewalks, street lighting, traffic signal interconnect conduits, storm drain improvements, ADA sidewalk ramps, signing and striping, landscaping, and a raised landscaped median where feasible for traffic safety and landscape enhancement along the corridor. In addition, the existing 12kv overhead power lines along the west side of 67th Ave from Pinnacle Peak Rd to Hatfield Road will be undergrounded with this project. This project will be coordinated with the Section 12 Neighborhood Drainage Improvements (EN00119) currently under construction this year as well as the 67th Ave & Pinnacle Peak Rd Regional Drainage CIP project (EN00651) and the 67th Ave 16" Waterline CIP project (UT00440) currently funded in the CIP program. It is staff's intent to design and construct all three of these CIP projects simultaneously as a single project. This project may also require processing of utility company (APS, Cox, Qwest, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Study	Transportation Sales Tax	Carryover	\$10,000	\$0	\$0	\$0	\$0	\$0	\$10,000
Land Acquisiti	DIF - Streets Central	Base	\$475,000	\$582,000	\$0	\$0	\$0	\$0	\$1,057,000
Design	DIF - Streets Central	Base	\$905,000	\$0	\$0	\$0	\$0	\$0	\$905,000
Construction	DIF - Streets Central	Base	\$0	\$1,100,000	\$3,418,348	\$0	\$0	\$0	\$4,518,348
Chargebacks	DIF - Streets Central	Base	\$0	\$15,000	\$38,000	\$0	\$0	\$0	\$53,000
Arts	DIF - Streets Central	Base	\$0	\$5,500	\$34,183	\$0	\$0	\$0	\$39,683
Total Budget			\$1,390,000	\$1,702,500	\$3,490,531	\$0	\$0	\$0	\$6,583,031

Operating Impacts

	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
	\$0	\$0	\$15,000	\$15,000	\$15,000	\$75,000	\$120,000
	\$0	\$6,000	\$6,000	\$6,000	\$6,000	\$30,000	\$54,000
Total Operating Impacts	\$0	\$6,000	\$21,000	\$21,000	\$21,000	\$105,000	\$174,000

Streets

75th Av & Cactus Rd Intersection Improvements

Project Number: EN00088**Project Location:** 75th Av & Cactus Rd**Council District:** Palo Verde**Live Peoria Goal:** Integrated Transportation

This project provides for the coordination with adjacent property owners, public involvement, pre-design services, noise study, traffic study, design, right-of-way acquisition, utility coordination, utility relocations, utility extensions, burying overhead facilities as determined, materials testing, construction, construction administration, for intersection widening improvements. This project will likely include processing of utility agreements (APS, Cox, CenturyLink, SRP, SWG, EPNG, etc.) for design and construction, as well as development and intergovernmental agreements. The improvements include installation of a section of 16" waterline, additional turn lanes (both right and left), additional through lanes determined through an analysis and projection of traffic data, installation of raised medians for access management, paving, curb, gutter, driveways, pavement marking, signing and striping, street lighting, traffic signal modifications/upgrades, interconnect conduit and ITS facilities, sidewalks, pedestrian access ramps, landscaping and irrigation.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Construction	Transportation Sales Tax	Carryover	\$30,000	\$0	\$0	\$0	\$0	\$0	\$30,000
Total Budget			\$30,000	\$0	\$0	\$0	\$0	\$0	\$30,000

75th Av; Grand Av to Tbird Rd Landscape Enhancemnt

Project Number: EN00592**Project Location:** E & W Sides; 75th Ave; Grand Ave to Thunderbird Rd**Council District:** Acacia, Palo Verde**Live Peoria Goal:** Superior Public Services

This project provides for the coordination with adjacent property owners, public involvement, utility coordination, construction and construction administration for refreshing decomposed granite, enhancing landscape and irrigation system, repair, wash and paint existing perimeter walls along the east and west sides of 75th Avenue between Olive Avenue and Thunderbird Road and refreshing the 3 basins maintained by the city along the east side of 75th Avenue at Eva Street and Sanna Street. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Construction	Transportation Sales Tax	Carryover	\$778,154	\$0	\$0	\$0	\$0	\$0	\$778,154
Construction	Transportation Sales Tax	Base	\$400,000	\$0	\$0	\$0	\$0	\$0	\$400,000
Total Budget			\$1,178,154	\$0	\$0	\$0	\$0	\$0	\$1,178,154

Operating Impacts

	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
	\$8,400	\$8,400	\$8,400	\$8,400	\$8,400	\$42,000	\$84,000
Total Operating Impacts	\$8,400	\$8,400	\$8,400	\$8,400	\$8,400	\$42,000	\$84,000

Streets

85th Av & Olive Av Traffic Signal

Project Number: EN00657**Project Location:** Olive Av & 85th Av**Council District:** Acacia**Live Peoria Goal:** Integrated Transportation

This project provides for the coordination with adjacent property owners, public involvement, ROW acquisition, utility coordination, utility relocation, burying overhead facilities, materials testing, construction and construction administration for a traffic signal at 85 Avenue and Olive Avenue and intersection modifications. The improvements will include: saw cut along existing pavement, install new pavement, curb, gutter, and handicap ramps, upgrades to existing handicap ramps, re-striping and signage of intersection, relocating an existing wall. This project may also require processing of utility company (APS, Cox, Qwest, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Land Acquisiti	Transportation Sales Tax	Base	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
Construction	Transportation Sales Tax	Base	\$0	\$0	\$930,000	\$0	\$0	\$0	\$930,000
Construction	Outside Sources	Base	\$0	\$0	\$250,000	\$0	\$0	\$0	\$250,000
Chargebacks	Transportation Sales Tax	Base	\$0	\$0	\$91,700	\$0	\$0	\$0	\$91,700
Arts	Transportation Sales Tax	Base	\$0	\$0	\$9,300	\$0	\$0	\$0	\$9,300
Total Budget			\$100,000	\$0	\$1,281,000	\$0	\$0	\$0	\$1,381,000

Operating Impacts	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
	\$0	\$11,000	\$11,000	\$11,000	\$11,000	\$55,000	\$99,000
Total Operating Impacts	\$0	\$11,000	\$11,000	\$11,000	\$11,000	\$55,000	\$99,000

Streets

89th Av & Cactus Rd**Project Number:** EN00724**Project Location:** 89th Av & Cactus Rd**Council District:** Palo Verde**Live Peoria Goal:** Integrated Transportation

This project provides for the coordination with adjacent property owners, public involvement, design, ROW/easement acquisition, utility coordination, utility relocation, construction and construction administration for the traffic signal at 89th Avenue and Cactus Road. The improvements may include but not limited to: construction of the traffic signal equipment, micro-seal and restriping of the intersection, and new ADA handicap ramps. This project may also require processing of utility company (APS, Cox, Qwest, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Design	Transportation Sales Tax	Base	\$0	\$0	\$85,000	\$0	\$0	\$0	\$85,000
Construction	Transportation Sales Tax	Base	\$0	\$0	\$582,000	\$0	\$0	\$0	\$582,000
Construction	Outside Sources	Base	\$0	\$0	\$220,000	\$0	\$0	\$0	\$220,000
Chargebacks	Transportation Sales Tax	Base	\$0	\$0	\$60,000	\$0	\$0	\$0	\$60,000
Arts	Transportation Sales Tax	Base	\$0	\$0	\$9,000	\$0	\$0	\$0	\$9,000
Total Budget			\$0	\$0	\$956,000	\$0	\$0	\$0	\$956,000

Operating Impacts	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
	\$79,250	\$7,925	\$7,925	\$7,925	\$7,925	\$39,625	\$150,575
Total Operating Impacts	\$79,250	\$7,925	\$7,925	\$7,925	\$7,925	\$39,625	\$150,575

91st Av; Mtn Vw Rd to Grand Av Landscape Enhancemn**Project Number:** EN00594**Project Location:** E & W Side of 91st Av; Mtn Vw Rd to Grand Av**Council District:** Pine, Acacia**Live Peoria Goal:** Superior Public Services

This project provides for the coordination with adjacent property owners, public involvement, utility coordination, construction and construction administration for refreshing decomposed granite, enhancing landscape and irrigation system, repair, wash and paint existing perimeter walls along the east and west sides of 91st Avenue between Mountain View Road and Grand Avenue. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Construction	Transportation Sales Tax	Carryover	\$310,906	\$0	\$0	\$0	\$0	\$0	\$310,906
Construction	Transportation Sales Tax	Base	\$225,000	\$0	\$0	\$0	\$0	\$0	\$225,000
Total Budget			\$535,906	\$0	\$0	\$0	\$0	\$0	\$535,906

Streets

ADA Accessibility

Project Number: PW00025**Project Location:** Citywide**Council District:** Various**Live Peoria Goal:** Superior Public Services

This program funds the City's ongoing effort to comply with the requirements of the Americans with Disabilities Act (ADA). The funds will be used to address 3 projects; 1) to procure a consultant for the purpose of identifying accessibility deficiencies within the public right-of-way, including existing curb ramps, sidewalks and driveways and recommending improvements needed to achieve full compliance with ADA requirements and city-approved policies (ADA Transition Plan); 2) respond to individual ADA requests and as ADA deficiencies are identified, the program funding will be used to design and construct the improvements and; 3) the ADA regulations identify that specific asphalt and concrete repair treatments that are considered to be alterations require installation of curb ramps within the scope of the project.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Construction	Highway User Fund	Carryover	\$482,121	\$0	\$0	\$0	\$0	\$0	\$482,121
Study	Highway User Fund	Base	\$100,000	\$0	\$100,000	\$0	\$100,000	\$200,000	\$500,000
Construction	Highway User Fund	Base	\$100,000	\$515,000	\$100,000	\$515,000	\$100,000	\$1,745,000	\$3,075,000
Chargebacks	Highway User Fund	Base	\$0	\$12,000	\$8,400	\$12,000	\$8,400	\$52,800	\$93,600
Arts	Highway User Fund	Base	\$0	\$5,574	\$1,000	\$5,574	\$1,000	\$18,722	\$31,870
Total Budget			\$682,121	\$532,574	\$209,400	\$532,574	\$209,400	\$2,016,522	\$4,182,591

Operating Impacts	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
	\$3,200	\$660	\$3,200	\$660	\$3,200	\$8,380	\$19,300
Total Operating Impacts	\$3,200	\$660	\$3,200	\$660	\$3,200	\$8,380	\$19,300

Streets

BASIS Charter School Deceleration Lane**Project Number:** EN00637**Project Location:** LPP between Yearling and Remuda Dr**Council District:** Mesquite**Live Peoria Goal:** Integrated Transportation

This project provides for the design, coordination with adjacent property owners, public involvement, utility coordination, utility relocation, construction and construction administration for the construction of the extension of the Basis Charter School deceleration lane. The improvements will include: clearing and grubbing, saw cut along existing pavement, install new pavement, curb, gutter, sidewalk, and handicap ramps, drainage improvements, and relocation of streetlights. This project may also require processing of utility company (APS, Cox, Qwest, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Design	Transportation Sales Tax	Base	\$80,000	\$0	\$0	\$0	\$0	\$0	\$80,000
Construction	Transportation Sales Tax	Base	\$350,000	\$0	\$0	\$0	\$0	\$0	\$350,000
Total Budget			\$430,000	\$0	\$0	\$0	\$0	\$0	\$430,000

Operating Impacts	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Non-Pers OPS	\$0	\$1,400	\$1,400	\$1,400	\$1,400	\$7,000	\$12,600
	\$0	\$1,300	\$1,300	\$1,300	\$1,300	\$6,500	\$11,700
Total Operating Impacts	\$0	\$2,700	\$2,700	\$2,700	\$2,700	\$13,500	\$24,300

Bridge Maintenance & Guardrail Replacement Program**Project Number:** EN00243**Project Location:** Citywide**Council District:** Various**Live Peoria Goal:** Integrated Transportation

This project provides for the inventory and assessment of the City's guardrail assets and coordination with adjacent property owners, public involvement, design, utility coordination, utility relocation, construction and construction administration for replacement, repair and safety upgrades to roadway guardrail citywide. The improvements may include clearing and grubbing, saw cutting along existing pavement, installing new pavement, curb, gutter, valley gutter and apron, sidewalk, and handicap ramps, removing and replacing existing guardrail systems. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc) design and construction agreements, development and intergovernmental agreements. In addition, this project provides funding for the ongoing bridge and culvert maintenance and management program.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Design	Transportation Sales Tax	Base	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000	\$500,000
Construction	Transportation Sales Tax	Base	\$400,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,250,000	\$2,650,000
Chargebacks	Transportation Sales Tax	Base	\$0	\$24,000	\$24,000	\$24,000	\$24,000	\$120,000	\$216,000
Arts	Transportation Sales Tax	Base	\$0	\$3,000	\$3,000	\$3,000	\$3,000	\$15,000	\$27,000
Total Budget			\$450,000	\$327,000	\$327,000	\$327,000	\$327,000	\$1,635,000	\$3,393,000

Streets

Cactus Rd; 67th Av-83rd Av Shade & Landscape**Project Number:** EN00689**Project Location:** Cactus Rd; 67th Av to 83rd Av**Council District:** Palo Verde**Live Peoria Goal:** Superior Public Services

This project provides for the coordination with adjacent property owners, public involvement, utility coordination, construction and construction administration for refreshing decomposed granite, enhancing landscape and irrigation system, repair, wash and paint existing perimeter walls along Cactus Rd between 67th Avenue and 83rd Avenue. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Design	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$190,000	\$190,000
Construction	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$2,083,498	\$2,083,498
Chargebacks	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$103,000	\$103,000
Arts	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$20,000	\$20,000
Total Budget			\$0	\$0	\$0	\$0	\$0	\$2,396,498	\$2,396,498

Operating Impacts	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
	\$0	\$0	\$0	\$0	\$0	\$61,800	\$61,800
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$61,800	\$61,800

Streets

City Parking Lots - Parks & Facilities

Project Number: PW00995**Project Location:** Citywide**Council District:** Various**Live Peoria Goal:** Superior Public Services

In addition to Parks Parking Lots, the Streets Division will also begin managing Facilities Parking Lots to apply its Pavement Management Program of condition indexing and life cycling as the criteria for determining priority and treatment application. In FY20, the lots will be surveyed electronically and integrated to the pavement management software. Thereafter, the programmed treatments will be applied and the Streets Division will manage the lifecycles of both Facilities and Parks Parking Lots based upon the program and allocated funding.

The proposed parking lot maintenance areas shown below are subject to change after the electronic survey data has been entered into the city's pavement management software program. The program will evaluate this parking lot condition data to help establish a budget-based prioritization of projects for the next several years.

Potential Project Parking Lot Areas (Next 6 Fiscal Years):

City Hall; City Hall Library; Fire Services Building; Beardsley Back Lot; DCSB Large Crack Repair; Monroe Park; Parkridge Park; Apache Park; Roundtree Park; Park & Ride East/West; Fire Stations; Community Center; PSAB; Butler/Beardsley Treatment Plants; Roundtree Ranch Park; Hayes Park; Sweetwater Park; Country Meadows Park; Westgreen Park; Sundance Park; Braewood Park; Sunset Park; Westwing Park; Varney Park; Windrose Park; and Rio Vista Park

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Other	GO Bonds 2019	Carryover	\$17,917	\$0	\$0	\$0	\$0	\$0	\$17,917
Construction	Future GO Bonds	Carryover	\$5	\$0	\$0	\$0	\$0	\$0	\$5
Construction	GO Bonds 2019	Carryover	\$411	\$0	\$0	\$0	\$0	\$0	\$411
Construction	GO Bonds 2019	Carryover	\$4,001	\$0	\$0	\$0	\$0	\$0	\$4,001
Other	Future GO Bonds	Base	\$600,000	\$0	\$600,000	\$0	\$450,000	\$900,000	\$2,550,000
Total Budget			\$622,334	\$0	\$600,000	\$0	\$450,000	\$900,000	\$2,572,334

Streets

Corrine Drive Street Improvements

Project Number: EN00627**Project Location:** Corrine Dr; 71st Av to 70th Dr**Council District:** Palo Verde**Live Peoria Goal:** Superior Public Services

This project provides for the coordination with adjacent property owners, public involvement, drainage statement, design, utility coordination, utility relocation, construction and construction administration for the construction of the Corrine Dr. Half street improvements adjacent to 7046 W Corrine Drive, and mill & overlay the existing pavement on Corrine Dr from 71st Av to 70th Dr. This project may also require processing of utility company (APS, Cox, Qwest, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Design	Transportation Sales Tax	Base	\$37,000	\$0	\$0	\$0	\$0	\$0	\$37,000
Construction	Transportation Sales Tax	Base	\$220,000	\$0	\$0	\$0	\$0	\$0	\$220,000
Total Budget			\$257,000	\$0	\$0	\$0	\$0	\$0	\$257,000

Operating Impacts	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$5,000	\$10,000
Total Operating Impacts	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$5,000	\$10,000

Deer Valley Rd; 109th Ave to Lake Pleasant Pkwy

Project Number: EN00395**Project Location:** Deer Valley Rd; 109th Ave to Lake Pleasant Pkwy**Council District:** Willow**Live Peoria Goal:** Integrated Transportation

This project provides for the coordination with adjacent property owners and Maricopa County Department of Transportation (MCDOT), public involvement, acquisition of right-of-way, utility coordination, utility relocation, design, materials testing, construction, construction administration for land acquisition and construction of a roundabout at 109th Avenue and Deer Valley Road, and construction of an entry monument just east of the intersection of 109th Avenue and Deer Valley Road.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Land Acquisiti	Transportation Sales Tax	Carryover	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000
Land Acquisiti	Non-Bond Capital	Carryover	\$110,000	\$0	\$0	\$0	\$0	\$0	\$110,000
Construction	Transportation Sales Tax	Carryover	\$760,375	\$0	\$0	\$0	\$0	\$0	\$760,375
Construction	Non-Bond Capital	Carryover	\$365,347	\$0	\$0	\$0	\$0	\$0	\$365,347
Total Budget			\$1,285,722	\$0	\$0	\$0	\$0	\$0	\$1,285,722

Operating Impacts	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
	\$0	\$0	\$5,530	\$5,530	\$5,530	\$106,000	\$122,590
	\$0	\$0	\$29,500	\$29,500	\$29,500	\$147,500	\$236,000
Total Operating Impacts	\$0	\$0	\$35,030	\$35,030	\$35,030	\$253,500	\$358,590

Streets

El Mirage Rd; Blackstone Dr to Westland Rd**Project Number:** EN00699**Project Location:** El Mirage Rd; Blackstone Dr to Westland Rd**Council District:** Mesquite**Live Peoria Goal:** Integrated Transportation

This project provides for the coordination with the Master Planned Community known as Lake Pleasant Heights. The City has entered into a Development Agreement with Lake Pleasant Heights and in accordance with the terms of the agreement, the landowners are responsible for the coordinated planning, design, engineering, construction, acquisition, installation of certain infrastructure. The City reserves the right to upsize infrastructure to serve other properties. Upsizing of the infrastructure will be paid by the City. Specifically, this Agreement will allow the City to enhance the Secondary Access along El Mirage Road from Blackstone Drive to Westland Road to a full width roadway. If an all-weather access road is to be constructed by the Landowner(s), the City will fund the differential costs between the full width roadway and an all-weather access road. The City shall only fund the portion across State Land ownership, with funding not to exceed 50% of the total project cost for this section of roadway. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Construction	DIF - Streets North	Carryover	\$1,870,000	\$0	\$0	\$0	\$0	\$0	\$1,870,000
Total Budget			\$1,870,000	\$0	\$0	\$0	\$0	\$0	\$1,870,000

Grand Av - Wrought Iron Fence Concrete Footing**Project Number:** EN00728**Project Location:** N/O Grand Av; approx. 200' west of 88th Av to 83rd Av**Council District:** Acacia**Live Peoria Goal:** Superior Public Services

This project provides for the coordination with adjacent property owners (ADOT, ACC, BNSFRR and PUSD) public involvement, study, design, utility coordination, construction and construction administration of a concrete single curb to be placed along the bottom of the existing wrought iron fencing located along the north side of the fence within the BNSF ROW extending from the concrete barrier west of 88th Av and 83rd Av, approximately 4,000 LF and installation of hostile landscape and irrigation system modifications along the north side of Grand Av between the curb and gutter and the wrought iron fence. The improvements will include: clearing and grubbing the existing landscape and irrigation system. This project may also require processing of utility company (APS, Cox, Centurylink, SRP, EPNG, SWG, ADOT, BNSFRR, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Design	Transportation Sales Tax	Base	\$70,000	\$0	\$0	\$0	\$0	\$0	\$70,000
Construction	Transportation Sales Tax	Base	\$365,000	\$0	\$0	\$0	\$0	\$0	\$365,000
Total Budget			\$435,000	\$0	\$0	\$0	\$0	\$0	\$435,000

Operating Impacts	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$15,000	\$30,000
Total Operating Impacts	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$15,000	\$30,000

Streets

Happy Valley Pkwy Widening; LPP to Agua Fria

Project Number: EN00463**Project Location:** Happy Valley Pkwy; LPP to Agua Fria River**Council District:** Mesquite**Live Peoria Goal:** Integrated Transportation

This project provides for the coordination with MCDOT, the State Land Department, and adjacent property owners, public involvement, design, ROW acquisition and annexation, utility coordination, utility relocation, burying overhead facilities, construction and construction administration for the widening of Happy Valley Parkway from Lake Pleasant Parkway to the west end of the bridge over the Agua Fria River. The specific improvements will include clearing and grubbing, saw cut along existing pavement, install new pavement, micro-seal, curb, gutter, valley gutter and apron, sidewalk and ADA ramps, widening and installing drainage facilities, widening of the bridge and accommodating the Agua Fria River trail connection under the bridge, striping and signage, street lighting, and landscape and irrigation. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, SWG, EPNG, etc.) design and construction agreements, development and intergovernmental agreements, and annexing the western portion of the parkway.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Construction	Transportation Sales Tax	Carryover	\$5,000,000	\$0	\$0	\$0	\$0	\$0	\$5,000,000
Construction	GO Bonds 2019	Carryover	\$63,422	\$0	\$0	\$0	\$0	\$0	\$63,422
Total Budget			\$5,063,422	\$0	\$0	\$0	\$0	\$0	\$5,063,422

Operating Impacts	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Non-Personnel	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$10,000	\$20,000
Non-Personnel	\$33,000	\$33,000	\$33,000	\$33,000	\$33,000	\$165,000	\$330,000
Non-Personnel	\$105,000	\$105,000	\$105,000	\$105,000	\$105,000	\$525,000	\$1,050,000
Total Operating Impacts	\$140,000	\$140,000	\$140,000	\$140,000	\$140,000	\$700,000	\$1,400,000

Happy Valley Rd; LPP to 97th Av Safety Study

Project Number: EN00695**Project Location:** Happy Valley Rd East of Lake Pleasant Pkwy**Council District:** Mesquite**Live Peoria Goal:** Integrated Transportation

This project provides for the coordination with adjacent property owners, public involvement, and conduct a Access Management study for the three (3) commercial driveways along the north side of Happy Valley Rd adjacent to the Lake Pleasant Crossing development and the two (2) commercial driveways along the south side of Happy Valley Rd adjacent to Mountain side Crossing development.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Study	Transportation Sales Tax	Base	\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000
Total Budget			\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000

Streets

Jomax Rd Improvements; 72nd Dr to 75th Ave

Project Number: EN00591**Project Location:** Jomax Rd; 72nd Dr Alignment to 75th Ave**Council District:** Mesquite**Live Peoria Goal:** Integrated Transportation

This project provides for the coordination with adjacent property owners, public involvement, design, right-of-way acquisition, utility coordination, utility relocation, construction and construction administration for the construction of the south 1/2 street improvements on Jomax Road between the 72nd Drive alignment and 75th Avenue. The improvements will include: clearing and grubbing, saw cutting along existing pavement, constructing approximately 1,400 lf of Jomax Road roadway improvements to accommodate a cross section consisting of 2-1-2 with bike lanes. Other improvements include: connecting to the existing curb and gutter at the east end and transitioning back to two lanes west of 75th Avenue, curb, gutter, 8' wide sidewalk, extending storm drain culverts, relocating two air release valves, installing conduit at the intersection of 75th Avenue for a future traffic signal, streetlights, landscape and irrigation and extension of an 8" water lateral south along the 74th Drive alignment. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Land Acquisiti	DIF - Streets Central	Base	\$0	\$0	\$0	\$0	\$0	\$300,000	\$300,000
Design	DIF - Streets Central	Base	\$0	\$0	\$0	\$0	\$0	\$220,000	\$220,000
Construction	DIF - Streets Central	Base	\$0	\$0	\$0	\$0	\$0	\$1,900,000	\$1,900,000
Chargebacks	DIF - Streets Central	Base	\$0	\$0	\$0	\$0	\$0	\$56,000	\$56,000
Arts	DIF - Streets Central	Base	\$0	\$0	\$0	\$0	\$0	\$21,200	\$21,200
Total Budget			\$0	\$0	\$0	\$0	\$0	\$2,497,200	\$2,497,200

Operating Impacts	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Non-Personnel	\$0	\$0	\$0		\$0	\$6,000	
Non-Personnel	\$0	\$0	\$0	\$0	\$0	\$45,900	\$45,900
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$51,900	\$45,900

Streets

Jomax Rd; Loop 303 to Vistancia Blvd**Project Number:** EN00585**Project Location:** Jomax Rd; Loop 303 to Vistancia Blvd**Council District:** Mesquite**Live Peoria Goal:** Integrated Transportation

This project has three distinct phases. Phase I was for the preparation of a Design Concept Report (DCR) for Jomax Road between El Mirage Road and Tierra del Rio Boulevard. The DCR has been completed and provides the following information: alternatives alignments, provides recommendations for the preferred alignment, cross section information, intersection configurations, right-of-way needs, environmental analysis, identifies biological and culturally sensitive sites, lighting, landscape, water, wastewater, ITE improvements, pedestrian/bike facilities, trail facilities, and drainage plans and arts for this section of the Jomax Road corridor, utility coordination, preparation of 15% plans, construction cost estimates and public involvement. Phase 2 includes the coordination with adjacent property owners and government agencies (ADOT, ASLD, USACOE, FCDMC, utility companies, and other stakeholders), public involvement, design, land acquisition from ASLD, biological, environmental clearances, right-of-way legal descriptions and appraisals, utility coordination, utility relocation, materials testing, construction and construction administration of Jomax Road between Loop 303 and Vistancia Boulevard. Phase 2 will include purchasing the ASLD land, construction of four lanes and a wide median, a drainage channel along the north side of the roadway, natural landscape theme improvements, and reconstruction and signalization of the intersection of Vistancia Boulevard and Jomax Road. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, EPCOR, etc) design and construction agreements, development agreements, and intergovernmental agreements (IGA); Phase 3 involves the negotiating an IGA with ADOT for improvements at the Loop 303 and Jomax Road Traffic Interchange (TI). Specifically, the agreement will include aesthetics for the TI, bike lanes, a wider sidewalk, constructing the traffic signal and lighting to City standards, and the City paying for necessary sleeves under Loop 303 for a future water line and interconnect conduit. The City will agree to maintain the Loop 303 TI striping, underdeck lighting, ITE equipment, and traffic signals.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Study	Transportation Sales Tax	Carryover	\$17,181	\$0	\$0	\$0	\$0	\$0	\$17,181
Land Acquisiti	Transportation Sales Tax	Carryover	\$1,494,500	\$0	\$0	\$0	\$0	\$0	\$1,494,500
Construction	Transportation Sales Tax	Carryover	\$41,400	\$0	\$0	\$0	\$0	\$0	\$41,400
Construction	W/S Rev Bonds (Wtr)	Carryover	\$800,000	\$0	\$0	\$0	\$0	\$0	\$800,000
Construction	DIF - Streets North	Base	\$6,350,000	\$0	\$0	\$0	\$0	\$0	\$6,350,000
Total Budget			\$8,703,081	\$0	\$0	\$0	\$0	\$0	\$8,703,081

Operating Impacts	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
	\$0	\$11,000	\$11,000	\$11,000	\$11,000	\$55,000	\$99,000
	\$0	\$0	\$34,000	\$34,000	\$34,000	\$170,000	\$272,000
Total Operating Impacts	\$0	\$11,000	\$45,000	\$45,000	\$45,000	\$225,000	\$371,000

Streets

Lake Pleasant Parkway Sidewalk

Project Number: EN00480**Project Location:** LPP; Williams Rd to Jomax Rd**Council District:** Willow and Mesquit **Live Peoria Goal:** Integrated Transportation

This project provides for the coordination with adjacent property owners, public involvement, design, ROW acquisition, utility coordination, utility relocation, materials testing, construction, construction administration for the construction of a concrete sidewalk ranging in width from 5 feet to 8 feet, along the east side of Lake Pleasant Parkway between Deer Valley Road and Jomax Road. The improvements will include re-grading the existing drainage channel, constructing a new concrete sidewalk, upgrading ramps, installing decomposed granite, restoring some landscaping, and traffic signal modifications at Yearling Road and Hatfield Road. This project may also require processing of utility company (APS, Cox, Qwest, SRP, EPNG, SWG, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Construction	Transportation Sales Tax	Carryover	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
Total Budget			\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000

Operating Impacts

	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$6,000	\$13,500
Total Operating Impacts	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$6,000	\$13,500

Northern Parkway

Project Number: EN00142**Project Location:** Northern Ave from 71st Ave to 115th Ave**Council District:** Acacia/Pine **Live Peoria Goal:** Integrated Transportation

This project provides for the City's contribution toward land acquisition and construction to convert the existing Northern Avenue to an eight-lane, limited access "regionally significant" arterial roadway that will be designated Northern Parkway. The project will construct overpasses at the intersections of mile roadways, including bridged mainline overpasses, median barriers, exit and entrance ramps, traffic signals, landscape and irrigation, barrier walls, utility relocations, and drainage improvements, paving, curb, gutters, street lighting, pavement markings and signing. Per the City Attorney's Office, the City has a contractual obligation to contribute financially to this project under the terms of a 2008 intergovernmental agreement. The project budget reflects the latest financial plan formalized in the Arterial Life Cycle Program published by the Maricopa Association of Governments (MAG).

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Construction	Transportation Sales Tax	Base	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,000,000	\$1,656,677	\$10,656,677
Chargebacks	Transportation Sales Tax	Base	\$0	\$11,500	\$11,500	\$11,500	\$57,500	\$32,000	\$124,000
Arts	Transportation Sales Tax	Base	\$0	\$10,000	\$10,000	\$10,000	\$50,000	\$16,567	\$96,567
Total Budget			\$1,000,000	\$1,021,500	\$1,021,500	\$1,021,500	\$5,107,500	\$1,705,244	\$10,877,244

Operating Impacts

	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Non-Pers OPS						\$115,000	
Non-Pers OPS						\$400,000	
Total Operating Impacts						\$515,000	

Streets

Olive Ave-Loop 101 to 99th Ave Safety Improvements

Project Number: EN00731**Project Location:** Olive Avenue-Loop 101 to 99th Avenue**Council District:** Pine**Live Peoria Goal:** Integrated Transportation

This project provides for the coordination with adjacent property owners, public involvement, utility coordination, utility relocation, design, construction and construction administration for a project that will address numerous access and safety concerns along Olive Avenue from the Loop 101 to 99th Avenue. The first phase-“Study & Design Phase” will be comprised of looking at the need of a signal at 98th lane and Olive Avenue, access at the QT gas station located on the corner of 95th Avenue and Olive Avenue, access to Olive Business Park located on the corner of 93rd Avenue and Olive Avenue, access and exiting safety at the Fire Station located at 9800 W Olive Avenue –Olive Avenue Fire Station No. 4, in addition, the study will also address vehicular access and safety along Olive Avenue from the Loop 101 to 99th Avenue. The second phase-“Construction Phase” will install and construct the recommended safety improvements, which could include but not limited to: installing signal at 98th Lane and median modification, access control, left turn storage modifications, median modification to correct negative offsets at 93rd Avenue, and installation of raised median for safety purposes. Specific improvements will include but not limited to: removal of existing curb, asphalt, landscaping, irrigation, and traffic signs, and the installation of, but not limited to, new curb, new concrete pavers, new pavements, new signs, micro seal, and new signage and striping. This project must also be coordinated with SRP since there is an existing irrigation easement that crosses Olive Avenue with the project’s limits. Project will include coordination with ADOT and extensive public outreach. This project may also require processing of utility company (APS, Cox, Qwest, SRP, EPNG, SWG, etc.), design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover /		FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base								
Study	Transportation Sales Tax	Base		\$120,000	\$0	\$0	\$0	\$0	\$0	\$120,000
Land Acquisiti	Transportation Sales Tax	Base		\$11,000	\$0	\$0	\$0	\$0	\$0	\$11,000
Design	Transportation Sales Tax	Base		\$186,000	\$0	\$0	\$0	\$0	\$0	\$186,000
Construction	Transportation Sales Tax	Base		\$0	\$1,337,000	\$0	\$0	\$0	\$0	\$1,337,000
Chargebacks	Transportation Sales Tax	Base		\$0	\$60,000	\$0	\$0	\$0	\$0	\$60,000
Arts	Transportation Sales Tax	Base		\$0	\$13,370	\$0	\$0	\$0	\$0	\$13,370
Total Budget				\$317,000	\$1,410,370	\$0	\$0	\$0	\$0	\$1,727,370

Operating Impacts

	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		\$8,000	\$8,000	\$8,000	\$8,000	\$40,000	
Total Operating Impacts		\$8,000	\$8,000	\$8,000	\$8,000	\$40,000	

Streets

Pavement Management Program - Preservation

Project Number: PW00138**Project Location:** Citywide**Council District:** Any**Live Peoria Goal:** Integrated Transportation

In a Pavement Management Program, the ultimate goal is to preserve good pavement in good condition for as long as possible, thereby avoiding the much greater costs of rehabilitation and reconstruction. Pavement preservation is ideally accomplished by early/frequent and less expensive surface treatments such as seal coats, slurry, micro and chip seals - the right treatment at the right time. Specific application is determined by the existing condition, desired outcome and allocated budget. In some cases, more than one application will be utilized and often, the work will include concrete as well. Our technical data report of FY17 indicated that Peoria streets are in better condition than most of our counterparts. Since that time, the stated goal has been to maintain or exceed that condition rating through an effective program of pavement management.

In FY21, the Streets Division will have updated data from our technical condition survey to provide benchmarks and validation of the program as established by our program and Pavement Management Software.

It is projected that estimated 130 lane miles of roadway will receive seal coats, slurry, or micro seal treatments in FY21. Project locations shown below:

Seal Coat:

Township of Peoria; Cedarbrook; Monroe Park Estates; Alta Loma; Foxboro; Countryside Manor; Westgreen Estates; Bristol Manor I & II; Fairwood Unit 8; Tierra Del Rio Parcel 6, 9, 11, 12, 23, 27, & 28; Grand Manor

Slurry Seal:

Deer Valley Estates & Fletcher Heights Phase 2A & 2B; Suncliff V; Westgreen Estates I, IV, V, VI, VII; Foxdale; Villa Del Oeste; Pioneer Village III; Parkridge I, II, III, IV, V

Micro Seal:

Desert Harbor Drive; Deer Valley Road, from 83rd Avenue to 95th Avenue; Union Hills Drive, from 107th Avenue to 111th Avenue; Lake Pleasant Parkway, from Beardsley Road to 95th Avenue; Peoria Avenue, from 67th Avenue to 83rd Avenue; 89th Avenue, from Olive Avenue to Northern Avenue; 87th Avenue, from Northern Avenue to Olive Avenue.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Construction	Transportation Sales Tax	Base	\$742,574	\$742,574	\$742,574	\$742,574	\$742,574	\$4,950,495	\$8,663,365
Construction	Highway User Fund	Base	\$2,712,871	\$2,722,772	\$2,722,772	\$2,722,772	\$2,722,772	\$13,613,860	\$27,217,819
Arts	Transportation Sales Tax	Base	\$0	\$7,426	\$7,426	\$7,426	\$7,426	\$49,505	\$79,209
Arts	Highway User Fund	Base	\$0	\$27,228	\$27,228	\$27,228	\$27,228	\$136,140	\$245,052
Total Budget			\$3,455,445	\$3,500,000	\$3,500,000	\$3,500,000	\$3,500,000	\$18,750,000	\$36,205,445

Streets

Pavement Management Program - Rehabilitation

Project Number: PWI3000**Project Location:** Citywide**Council District:** Various**Live Peoria Goal:** Integrated Transportation

In FY17, the Streets Division commissioned a technical survey of all Peoria paved roads. This survey included the electronic collection of data used to evaluate every city street based upon age, condition and historical maintenance. This data has been entered into our pavement management software to facilitate the generation of maintenance plans based upon budget and objectively assessed criteria.

In FY21, the Streets Division will continue its annual pavement projects based upon the technical-condition survey and the objective planning criteria. Pavement management includes concrete curb, gutter, sidewalk, ADA-compliant ramps and other concrete features of the infrastructure, which may be done in advance or simultaneously with the pavement work.

Rehabilitation requires, by mandate, that all adjacent curb and sidewalk is brought to the current ADA standards so this can result in 30% or more of the project total costs. In an ideal program of maintenance, each segment of road is maintained to postpone the need for significant rehabilitation, because pavement rehab is very expensive.

At FY20 rate of funding, between PW00138 and PWI3000, each road could be treated (preserved or rehabilitated) approximately every 10 years and the city could maintain an average PCI of 74. Without the increase in years FY21 and subsequent, each road would be treated approximately every 15 years and the average PCI would decrease to 61 by 2030. In an optimal program of maintenance, each segment of road is treated every 7-10 years.

11.14 lane miles of arterial roadways will be rehabilitated in FY21. Project locations include Peoria Avenue, from 83rd Avenue to Loop 101; and 75th Avenue, from Peoria Avenue to Olive Avenue.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Design	Transportation Sales Tax	Base	\$32,673	\$32,673	\$32,673	\$32,673	\$32,673	\$196,040	\$359,405
Design	Highway User Fund	Base	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$125,000	\$250,000
Construction	Transportation Sales Tax	Base	\$1,204,950	\$1,204,950	\$1,204,950	\$1,204,950	\$1,204,950	\$7,229,700	\$13,254,450
Construction	Highway User Fund	Base	\$1,262,129	\$1,262,129	\$1,262,129	\$1,262,129	\$1,262,129	\$6,310,645	\$12,621,290
Arts	Transportation Sales Tax	Base	\$0	\$12,377	\$12,377	\$12,377	\$12,377	\$74,260	\$123,768
Arts	Highway User Fund	Base	\$0	\$12,871	\$12,871	\$12,871	\$12,871	\$64,355	\$115,839
Total Budget			\$2,524,752	\$2,550,000	\$2,550,000	\$2,550,000	\$2,550,000	\$14,000,000	\$26,724,752

Streets

Peoria Av; 69th Av-79th Av Shade & Landscape**Project Number:** EN00690**Project Location:** Peoria Av; 69th Av to 79th Av**Council District:** Acacia**Live Peoria Goal:** Superior Public Services

This project provides for the coordination with adjacent property owners, public involvement, utility coordination, construction and construction administration for refreshing decomposed granite, enhancing landscape and irrigation system, repair, wash and paint existing perimeter walls along Peoria Avenue between 69th Avenue and 79th Avenue. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Design	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$125,000	\$125,000
Construction	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$1,335,477	\$1,335,477
Chargebacks	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$67,100	\$67,100
Arts	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$13,000	\$13,000
Total Budget			\$0	\$0	\$0	\$0	\$0	\$1,540,577	\$1,540,577

Operating Impacts	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
	\$0	\$0	\$0	\$0	\$0	\$42,000	\$42,000
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$42,000	\$42,000

Streets

Pinnacle Peak Rd; 91st Ave-Lake Pleasant Pkwy

Project Number: EN00015**Project Location:** Pinnacle Peak Rd; 91st Ave to Lake Pleasant Pkwy**Council District:** Mesquite**Live Peoria Goal:** Integrated Transportation

This project provides for the coordination with adjacent property owners, developer of The Meadows, and the Maricopa County Department of Transportation (MCDOT), public involvement, design, right-of-way acquisition, annexation, utility coordination, burying overhead utilities, utility relocation, materials testing, construction and construction administration for roadway improvements to Pinnacle Peak Road from 91st Avenue to Lake Pleasant Parkway to City standards. The improvements will include clearing and grubbing, saw cutting along existing pavement, installing drainage facilities, new pavement, curb, gutter, valley gutter and apron, sidewalk, ramps, streetlights, traffic signal modifications, and landscaping and irrigation system. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Land Acquisiti	Transportation Sales Tax	Carryover	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000
Construction	Transportation Sales Tax	Carryover	\$90,765	\$0	\$0	\$0	\$0	\$0	\$90,765
Construction	Outside Sources	Carryover	\$1,200,000	\$0	\$0	\$0	\$0	\$0	\$1,200,000
Total Budget			\$1,440,765	\$0	\$0	\$0	\$0	\$0	\$1,440,765

Operating Impacts

	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
	\$17,600	\$17,600	\$17,600	\$17,600	\$17,600	\$88,000	\$176,000
	\$54,300	\$54,300	\$54,300	\$54,300	\$54,300	\$173,760	\$445,260
Total Operating Impacts	\$71,900	\$71,900	\$71,900	\$71,900	\$71,900	\$261,760	\$621,260

Quick Response Street Repairs

Project Number: PW00027**Project Location:** Citywide**Council District:** Any**Live Peoria Goal:** Superior Public Services

Major Street Repairs includes urgent, unplanned, or unfunded street work that may not be a planned part of other programs or typical maintenance operations. This may include logical collaboration with other projects or proactive work such as adding asphalt to a half-street developer improvement or CIP project to deliver a total project. This work typically consists of paving, milling, overlaying, and/or resurfacing of roadways (including concrete curb, gutter, valley gutter, and apron improvements).

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Construction	Highway User Fund	Base	\$175,000	\$175,000	\$175,000	\$200,000	\$200,000	\$1,100,000	\$2,025,000
Arts	Highway User Fund	Base	\$0	\$1,750	\$1,750	\$2,000	\$2,000	\$11,000	\$18,500
Total Budget			\$175,000	\$176,750	\$176,750	\$202,000	\$202,000	\$1,111,000	\$2,043,500

Streets

Rural Area Road Maintenance

Project Number: PW00163**Project Location:** Citywide**Council District:** Mesquite/Willow**Live Peoria Goal:** Integrated Transportation

This project provides for the application of a rubberized chip, seal coats or other treatments, asphalt and/or concrete in rural, residential areas of the city where city standard roadways do not exist and natural washes or water intrusion cause erosion. In order to facilitate resident and emergency services access, reduce dust and meet PM10 regulations, the road surfaces must be treated approximately every five years. These dirt roads include: 94th Avenue, from Prickly Pear Trail to Briles Road; Prickly Pear Trail, from 92nd Avenue to 94th Avenue; 92nd Avenue, from Happy Valley Parkway to Jomax Road; 93rd Avenue, from Happy Valley Parkway to Jomax Road; 79th Avenue, from Pinnacle Peak Road to Peay Drive; 77th Avenue, from Pinnacle Peak Road to Avenida Del Sol; Hatfield Road, from 91st Avenue to 93rd Avenue; Hatfield Road, from 89th Avenue to 91st Avenue; Camino Del Oro, from 78th Avenue to 79th Avenue; and Briles Road, from 94th Avenue to 95th Avenue. Other rural/unpaved roads may be added.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Construction	Highway User Fund	Carryover	\$460,936	\$0	\$0	\$0	\$0	\$0	\$460,936
Construction	Highway User Fund	Base	\$0	\$0	\$0	\$0	\$460,805	\$460,805	\$921,610
Arts	Highway User Fund	Base	\$0	\$0	\$0	\$0	\$4,195	\$4,195	\$8,390
Total Budget			\$460,936	\$0	\$0	\$0	\$465,000	\$465,000	\$1,390,936

Sidewalks Annual Program

Project Number: PW00046**Project Location:** Citywide**Council District:** Various**Live Peoria Goal:** Superior Public Services

This sidewalk program provides for the coordination with adjacent property owners, utility coordination, drainage study, design, construction, construction administration, public involvement, utility relocation, right-of-way acquisition, materials testing, for installing concrete sidewalks. This program addresses sidewalk deficiencies along arterial streets due to lack of adjacent development or older developments that did not complete the sidewalk improvements. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Construction	Highway User Fund	Base	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$400,000	\$900,000
Chargebacks	Highway User Fund	Base	\$0	\$6,400	\$6,400	\$6,400	\$6,400	\$25,600	\$51,200
Arts	Highway User Fund	Base	\$0	\$1,000	\$1,000	\$1,000	\$1,000	\$4,000	\$8,000
Total Budget			\$100,000	\$107,400	\$107,400	\$107,400	\$107,400	\$429,600	\$959,200

Operating Impacts

	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
	\$600	\$600	\$600	\$600	\$600	\$3,000	\$6,000
Total Operating Impacts	\$600	\$600	\$600	\$600	\$600	\$3,000	\$6,000

Streets

Sonoran Mountain Ranch Emergency Access

Project Number: EN00599**Project Location:** 75th Av Alignment; Bajada Rd to 74th Ln**Council District:** Mesquite**Live Peoria Goal:** Integrated Transportation

This project provides for the coordination with adjacent property owners, public involvement, design, ROW acquisition, utility coordination, utility relocation, construction and construction administration for providing an emergency access road starting from 75th Avenue (2800 feet north of Jomax) and ending at approximately 3000 feet to the north at 74th Lane. The proposed emergency access roadway will be restricted and accessed only during emergencies. The proposed access road will be coordinated with development and is planned to be part of the Aloravita development's internal roadway network. In addition, a 12-inch potable waterline will be installed as part of this project. This project may also require processing of utility company (APS, Cox, Qwest, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Land Acquisiti	Transportation Sales Tax	Base	\$0	\$0	\$0	\$80,000	\$0	\$0	\$80,000
Design	Transportation Sales Tax	Base	\$0	\$0	\$75,000	\$0	\$0	\$0	\$75,000
Construction	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$300,000	\$0	\$300,000
Construction	Water Expansion	Base	\$0	\$0	\$0	\$0	\$500,000	\$0	\$500,000
Chargebacks	Transportation Sales Tax	Base	\$0	\$0	\$26,500	\$8,000	\$149,250	\$0	\$183,750
Arts	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$8,750	\$0	\$8,750
Total Budget			\$0	\$0	\$101,500	\$88,000	\$958,000	\$0	\$1,147,500

Operating Impacts	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Non-Personnel	\$0	\$0	\$0	\$5,000	\$5,000	\$25,000	\$35,000
Non-Personnel	\$0	\$0	\$0	\$5,000	\$5,000	\$25,000	\$35,000
Total Operating Impacts	\$0	\$0	\$0	\$10,000	\$10,000	\$50,000	\$70,000

Streets

Streetlight Pole Replacement & Infill Program

Project Number: PW11160**Project Location:** Citywide**Council District:** Various**Live Peoria Goal:** Healthy Neighborhoods

This program provides for the replacement of old streetlights and citizen requests for new/additional streetlights in residential areas. There are 2,750 streetlights that are more than 30 years old. At the time of their installation, it was common to direct-bury the poles into the ground. Over time, water has damaged most of these poles and each year, several fall due to rust at the pole's base. Each pole replacement costs approximately \$5,500 so the total replacement cost for all would be more than \$15,000,000. At the proposed rate, we will continue to prioritize replacement of the oldest poles and those in areas of significant water exposure from landscape and irrigation. This program is also utilized to address incidental requests for streetlight infill in existing communities based upon established criteria that is consistent with the city's street lighting guidelines. On average, we complete 2-5 infill installations per year.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Other	Highway User Fund	Carryover	\$2,401	\$0	\$0	\$0	\$0	\$0	\$2,401
Other	Highway User Fund	Carryover	\$67,333	\$0	\$0	\$0	\$0	\$0	\$67,333
Other	Highway User Fund	Base	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,500,000	\$5,000,000
Total Budget			\$569,734	\$500,000	\$500,000	\$500,000	\$500,000	\$2,500,000	\$5,069,734

Streets

Technical Pavement Condition Survey & Support

Project Number: PW00512**Project Location:** Citywide**Council District:** All**Live Peoria Goal:** Integrated Transportation

Pavement preservation is integral to a fiscally sound program of pavement management. Allocated funds are applied to pavements where the greatest cost benefit will be realized in extended lifecycles and enhanced fiscal management through pavement lifecycle management.

In FY17, the Streets Division employed the first electronic survey of its entire pavement network. The results of this survey were provided to Council and City leadership as the official launch to a new, technology-based prioritization of our pavement program.

In FY20, the next technical survey not only re-prioritized our projects, but it also validated the program and benchmarked our progress against ourselves and other cities around the country. The survey provides multiple levels of data reporting on the conditions of our pavement surfaces as well as structure and sub-structure. Based upon data collected and allocated budgets, the electronic survey allows the streets division to prioritize maintenance projects based upon the objective data. The data provision further facilitates transparency in our operation and benchmarks with other agencies.

The electronic survey results are transmitted to the city's Hansen work order system and the Streets Division's Lucity Pavement Management software. It is then used to run various reports and scenarios to plan future maintenance projects and forecast conditions based upon a variety of budget-based scenarios. A citywide complete technical survey will be repeated every three (3) years to update the changed conditions for maximum efficiency of our pavement management program.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Study	Highway User Fund	Carryover	\$71,092	\$0	\$0	\$0	\$0	\$0	\$71,092
Other	Highway User Fund	Base	\$0	\$0	\$255,000	\$0	\$0	\$510,000	\$765,000
Total Budget			\$71,092	\$0	\$255,000	\$0	\$0	\$510,000	\$836,092

Streets

Thunderbird Rd; 67th Av-81st Av Shade & Landscape**Project Number:** EN00691**Project Location:** Thunderbird Rd; 67th Av to 81st Av**Council District:** Palo Verde**Live Peoria Goal:** Superior Public Services

This project provides for the coordination with adjacent property owners, public involvement, utility coordination, construction and construction administration for refreshing decomposed granite, enhancing landscape and irrigation system, repair, wash and paint existing perimeter walls along Thunderbird Road between 67th Avenue and 81st Avenue. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Design	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$140,000	\$140,000
Construction	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$1,516,904	\$1,516,904
Chargebacks	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$75,500	\$75,500
Arts	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$14,200	\$14,200
Total Budget			\$0	\$0	\$0	\$0	\$0	\$1,746,604	\$1,746,604

Operating Impacts

FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
\$0	\$0	\$0	\$0	\$0	\$45,900	\$45,900
Total Operating Impacts						
\$0	\$0	\$0	\$0	\$0	\$45,900	\$45,900

Traffic Signal 107th Av & Rose Garden Ln**Project Number:** EN00708**Project Location:** 107th Avenue & Rose Garden Lane**Council District:** Willow**Live Peoria Goal:** Integrated Transportation

This project provides for the coordination with adjacent property owners, public involvement, design, ROW/easement acquisition, utility coordination, utility relocation, construction and construction administration for the traffic signal at 107th Ave and Rose Garden Lane. The improvements will include construction of the traffic signal equipment, micro-seal and restriping of the intersection, and new ADA handicap ramps. This project may also require processing of utility company (APS, Cox, Qwest, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Land Acquisiti	Transportation Sales Tax	Base	\$0	\$25,000	\$0	\$0	\$0	\$0	\$25,000
Design	Transportation Sales Tax	Base	\$0	\$127,650	\$0	\$0	\$0	\$0	\$127,650
Construction	Transportation Sales Tax	Base	\$0	\$0	\$805,445	\$0	\$0	\$0	\$805,445
Construction	Outside Sources	Base	\$0	\$157,000	\$475,000	\$0	\$0	\$0	\$632,000
Chargebacks	Transportation Sales Tax	Base	\$0	\$6,073	\$32,000	\$0	\$0	\$0	\$38,073
Arts	Transportation Sales Tax	Base	\$0	\$1,277	\$8,055	\$0	\$0	\$0	\$9,332
Total Budget			\$0	\$317,000	\$1,320,500	\$0	\$0	\$0	\$1,637,500

Operating Impacts

FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
\$0	\$7,010	\$7,010	\$7,010	\$7,010	\$35,050	\$63,090
Total Operating Impacts						
\$0	\$7,010	\$7,010	\$7,010	\$7,010	\$35,050	\$63,090

Streets

Traffic Signal Vistancia Blvd & Ridgeline Rd

Project Number: EN00709**Project Location:** Vistancia Blvd and Ridgeline Rd**Council District:** Mesquite**Live Peoria Goal:** Integrated Transportation

This project provides for the coordination with adjacent property owners, public involvement, ROW acquisition, utility coordination, utility relocation, construction and construction administration for the construction of the traffic signal at the intersection of Vistancia Blvd and Ridgeline Rd, median modifications, replacement of existing ramps to meet current ADA standards, removal of existing streetlights, micro-sealing, re-striping and signage of the intersection. This project may also require processing of utility company (APS, Cox, Centurylink, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Land Acquisiti	DIF - Streets North	Base	\$5,000	\$0	\$0	\$0	\$0	\$0	\$5,000
Construction	DIF - Streets North	Base	\$650,000	\$0	\$0	\$0	\$0	\$0	\$650,000
Total Budget			\$655,000	\$0	\$0	\$0	\$0	\$0	\$655,000

Operating Impacts	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
	\$0	\$8,400	\$8,400	\$8,400	\$8,400	\$42,000	\$75,600
Total Operating Impacts	\$0	\$8,400	\$8,400	\$8,400	\$8,400	\$42,000	\$75,600

Traffic Signal-Lake Pleasant Rd & Rose Garden Ln

Project Number: EN00697**Project Location:** Lake Pleasant Rd & Rose Garden Lane**Council District:** Willow**Live Peoria Goal:** Integrated Transportation

This project provides for the coordination with adjacent property owners, public involvement, design, ROW/easement acquisition, utility coordination, utility relocation, construction and construction administration for the traffic signal at LPR and Rose Garden Lane. The improvements will include: construction of the traffic signal equipment, micro-seal and restriping of the intersection, new ADA handicap ramps, construction of a mountable curb and reconstruction of the sidewalk on the east side for the maintenance access. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Design	Transportation Sales Tax	Base	\$0	\$0	\$120,000	\$0	\$0	\$0	\$120,000
Construction	Transportation Sales Tax	Base	\$0	\$0	\$710,000	\$0	\$0	\$0	\$710,000
Construction	Outside Sources	Base	\$0	\$187,500	\$0	\$0	\$0	\$0	\$187,500
Chargebacks	Transportation Sales Tax	Base	\$0	\$0	\$48,700	\$0	\$0	\$0	\$48,700
Arts	Transportation Sales Tax	Base	\$0	\$0	\$8,300	\$0	\$0	\$0	\$8,300
Total Budget			\$0	\$187,500	\$887,000	\$0	\$0	\$0	\$1,074,500

Operating Impacts	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
	\$0	\$7,000	\$7,000	\$7,000	\$7,000	\$35,000	\$63,000
Total Operating Impacts	\$0	\$7,000	\$7,000	\$7,000	\$7,000	\$35,000	\$63,000

Streets

Utility Undergrounding Program

Project Number: EN00563**Project Location:** Citywide**Council District:** Various**Live Peoria Goal:** Superior Public Services

This project provides for the coordination with adjacent property owners, public involvement, design, right-of-way acquisition, utility coordination, utility relocations, materials testing, construction and construction management for a utility undergrounding program. The improvements will include trenching; installing conduit, cabinets, pedestals, etc.; pulling new wire; removing existing overhead facilities; and installing a new streetlight system. This program will also include processing of agreements (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc) for design and construction, as well as development agreements and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Design	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$200,000	\$200,000
Construction	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$1,800,000	\$1,800,000
Chargebacks	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$120,000	\$120,000
Arts	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$20,000	\$20,000
Total Budget			\$0	\$0	\$0	\$0	\$0	\$2,140,000	\$2,140,000

Traffic Control

Fiber Optics Installation

Project Number: EN00716**Project Location:** Lone Mtn; Vistancia - El Mirage & El Mirage; Vistancia - Lone Mt**Council District:** Mesquite**Live Peoria Goal:** Integrated Transportation

This project provides for the coordination with adjacent property owners, utility coordination, construction and construction administration for the installation of fiber optic cable within existing conduit along Lone Mountain Pkwy from Vistancia Blvd to SR 303 and along El Mirage Rd from Vistancia Blvd to Lone Mountain Pkwy. The improvements will include: pull and proof existing conduit, repair damaged conduit as needed, install/pull fiber optic cable, splice connections, add vaults, as needed, restore landscape and irrigation system, as needed. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Construction	Transportation Sales Tax	Base	\$366,000	\$0	\$0	\$0	\$0	\$0	\$366,000
Total Budget			\$366,000	\$0	\$0	\$0	\$0	\$0	\$366,000

Operating Impacts	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
	\$0	\$3,200	\$3,200	\$3,200	\$3,200	\$16,000	\$28,800
Total Operating Impacts	\$0	\$3,200	\$3,200	\$3,200	\$3,200	\$16,000	\$28,800

Install CCTV Equipment Citywide

Project Number: EN00666**Project Location:** Citywide**Council District:** All**Live Peoria Goal:** Superior Public Services

This project provides for the coordination with adjacent property owners, public involvement, utility coordination, utility relocation, installation and construction administration for closed-circuit television cameras (CCTV) coverage. This project provides for two years of funding for the expansion of the city's closed-circuit television cameras (CCTV) coverage at various signalized intersections. The CCTV deployment includes installation of the following components: pan-tilt-zoom high-definition CCTV cameras and other equipment, cabling and power supplies as needed. This project may also require processing of utility company (APS, Cox, Qwest, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Construction	Transportation Sales Tax	Base	\$220,000	\$0	\$0	\$0	\$0	\$0	\$220,000
Total Budget			\$220,000	\$0	\$0	\$0	\$0	\$0	\$220,000

Operating Impacts	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
	\$21,000	\$21,000	\$21,000	\$21,000	\$21,000	\$105,000	\$210,000
Total Operating Impacts	\$21,000	\$21,000	\$21,000	\$21,000	\$21,000	\$105,000	\$210,000

*Traffic Control***Jomax Road; LPP to Tierra Del Rio Safety Study****Project Number:** EN00723**Project Location:** Jomax Road from LPP to TDR**Council District:** Mesquite**Live Peoria Goal:** Integrated Transportation

This project provides for the coordination with adjacent property owners, public involvement, utility coordination, utility relocation, design, construction and construction administration for the Jomax Rd from Lake Pleasant Parkway to Tierra del Rio (107th Av) safety study. The consultant will review crash history, intersection sight distance, speed limit(s), turning movements, volumes, vehicle types, and other analysis. The study will provided recommendations for the following: the high number of U-turns at Lake Pleasant Parkway and Jomax Road, improvements for intersection sight distance for all the roadways along Jomax Road and Tierra Del Rio, and the appropriate speed limit for the corridor. This project may also require processing of utility company (APS, Cox, Qwest, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Study	Transportation Sales Tax	Base	\$0	\$100,000	\$0	\$0	\$0	\$0	\$100,000
Chargebacks	Transportation Sales Tax	Base	\$0	\$2,000	\$0	\$0	\$0	\$0	\$2,000
Total Budget			\$0	\$102,000	\$0	\$0	\$0	\$0	\$102,000

Traffic Control

North Peoria Communications Backup

Project Number: EN00675**Project Location:** North of Paradise Lane**Council District:** Citywide**Live Peoria Goal:** Integrated Transportation

This project provides for the coordination with adjacent property owners, public involvement, design, ROW/easement acquisition, utility coordination, utility relocation, construction and construction administration for a proposed fiber trunk line that will provide redundancy for the northern portion of Peoria (the area north of Bell Road). The northern portion of Peoria continues to grow with more and more development coming into this area. Currently the entire north part of Peoria is served by one fiber trunk line that runs from Union Hills Drive up 83rd Avenue and along the Lake Pleasant Parkway alignment. This fiber line provides communication to the traffic signals and ITS infrastructure (including CCTV's), however, the City's IT Department also uses this fiber line to connect to City facilities including the Sunrise Mountain Library, the Pinnacle Peak Public Safety Facility, and in the future, the Paloma Community Park. In addition, the Public Works Department is now looking at connecting their infrastructure (SCADA) to this communication line as well. This project would provide a backup connection to the north part of Peoria in the event of a fiber break or other interruption, communication would continue to work. This project may also require processing of utility company (APS, Cox, Qwest, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Study	Transportation Sales Tax	Base	\$0	\$0	\$65,000	\$0	\$0	\$0	\$65,000
Design	Transportation Sales Tax	Base	\$0	\$0	\$160,000	\$0	\$0	\$0	\$160,000
Construction	Transportation Sales Tax	Base	\$0	\$0	\$1,300,000	\$0	\$0	\$0	\$1,300,000
Chargebacks	Transportation Sales Tax	Base	\$0	\$0	\$117,000	\$0	\$0	\$0	\$117,000
Arts	Transportation Sales Tax	Base	\$0	\$0	\$14,600	\$0	\$0	\$0	\$14,600
Total Budget			\$0	\$0	\$1,656,600	\$0	\$0	\$0	\$1,656,600

Operating Impacts	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
	\$0	\$2,000	\$2,000	\$2,000	\$2,000	\$10,000	\$18,000
Total Operating Impacts	\$0	\$2,000	\$2,000	\$2,000	\$2,000	\$10,000	\$18,000

Traffic Control

Northern Peoria Circulation Study

Project Number: EN00726**Project Location:** Northern Peoria**Council District:** Mesquite**Live Peoria Goal:** Integrated Transportation

This project provides for the coordination with adjacent property owners and public involvement. The Northern Peoria Circulation Study will examine the planned and proposed roadway alignments around the Loop 303 and SR-74 corridors. This area is mostly undeveloped and contains mountainous terrain and major wash corridors. The study will further study the topographic conditions and regional connections through Phoenix, Surprise, and unincorporated Maricopa County. The results will guide a future Major General Plan Amendment for the Circulation Plan to ensure future developments are creating a contiguous roadway network. This project may also require processing of utility company (APS, Cox, Qwest, SRP, EPNG, SWG, etc.) agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Study	Transportation Sales Tax	Base	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
Total Budget			\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000

Traffic Management Center Equipment Replacement

Project Number: EN00433**Project Location:** Development and Community Services Building**Council District:** Acacia**Live Peoria Goal:** Superior Public Services

This project provides for design, installation, and construction administration for equipment replacement at the City's Traffic Management Center (TMC). Project will provide funding for periodic equipment replacement in TMC located in the Development and Community Services Building. This equipment includes the video wall monitors, computer hardware and switches, video conferencing equipment, and other related equipment. The City was awarded federal CMAQ funds to offset the costs of the first equipment replacement.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Construction	Transportation Sales Tax	Base	\$0	\$0	\$0	\$500,000	\$0	\$500,000	\$1,000,000
Chargebacks	Transportation Sales Tax	Base	\$0	\$0	\$0	\$30,000	\$0	\$30,000	\$60,000
Arts	Transportation Sales Tax	Base	\$0	\$0	\$0	\$5,000	\$0	\$5,000	\$10,000
Total Budget			\$0	\$0	\$0	\$535,000	\$0	\$535,000	\$1,070,000

*Traffic Control***Traffic Signal Interconnect Project (TSIP)****Project Number:** PW00133**Project Location:** Citywide**Council District:****Live Peoria Goal:** Integrated Transportation

This project provides for the coordination with adjacent property owners, public involvement, design, ROW/easement acquisition, utility coordination, utility relocation, construction and construction administration to extend the fiber optic system and to provide communications to the city's traffic signals. This funding will provide the additional conduit, fiber optic cable, computer networking equipment, communication lines and ITS equipment (CCTV cameras, dynamic message signs, etc.). The fiber optics communication system will aid in maintaining the coordination of the city's traffic signals, as well as obtaining valuable intersection information from a central location. This project may also require processing of utility company (APS, Cox, Qwest, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Design	Transportation Sales Tax	Base	\$0	\$25,000	\$0	\$25,000	\$0	\$50,000	\$100,000
Construction	Transportation Sales Tax	Base	\$0	\$175,000	\$0	\$175,000	\$0	\$350,000	\$700,000
Chargebacks	Transportation Sales Tax	Base	\$0	\$5,000	\$0	\$5,000	\$0	\$10,000	\$20,000
Arts	Transportation Sales Tax	Base	\$0	\$2,000	\$0	\$2,000	\$0	\$4,000	\$8,000
Total Budget			\$0	\$207,000	\$0	\$207,000	\$0	\$414,000	\$828,000

Operating Impacts	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
	\$0	\$7,000	\$0	\$7,000	\$0	\$84,000	\$98,000
Total Operating Impacts	\$0	\$7,000	\$0	\$7,000	\$0	\$84,000	\$98,000

Traffic Control

Traffic Signal Program

Project Number: EN00170**Project Location:** Citywide**Council District:** Citywide**Live Peoria Goal:** Integrated Transportation

The Traffic Signal Program provides funding for traffic studies, coordination with adjacent property owners, public involvement, design, materials testing, construction and construction administration for various traffic control improvements/enhancements. These improvements may include, but are not limited to, new signals, modification of existing signals and handicap ramps, the purchase and installation of miscellaneous traffic signal equipment, intelligent transportation system equipment, speed display signs, CCTV, etc. This project may also require processing of utility company (APS, Cox, Qwest, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Construction	Transportation Sales Tax	Carryover	\$75,000	\$0	\$0	\$0	\$0	\$0	\$75,000
Design	Transportation Sales Tax	Base	\$20,000	\$0	\$0	\$0	\$0	\$0	\$20,000
Construction	Transportation Sales Tax	Base	\$550,000	\$550,000	\$550,000	\$550,000	\$550,000	\$2,750,000	\$5,500,000
Chargebacks	Transportation Sales Tax	Base	\$0	\$44,500	\$44,500	\$44,500	\$44,500	\$222,500	\$400,500
Arts	Transportation Sales Tax	Base	\$0	\$5,500	\$5,500	\$5,500	\$5,500	\$27,500	\$49,500
Total Budget			\$645,000	\$600,000	\$600,000	\$600,000	\$600,000	\$3,000,000	\$6,045,000

Operating Impacts	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
	\$7,000	\$14,000	\$21,000	\$28,000	\$35,000	\$280,000	\$385,000
Total Operating Impacts	\$7,000	\$14,000	\$21,000	\$28,000	\$35,000	\$280,000	\$385,000

Traffic Signal Renovation and Replacement

Project Number: PW00993**Project Location:** Citywide**Council District:** All**Live Peoria Goal:** Integrated Transportation

There are 129 signalized intersections in the City. This project provides for the replacement of wiring, signal cabinets, battery back-ups, and controllers at an average rate of 6 intersections per year.

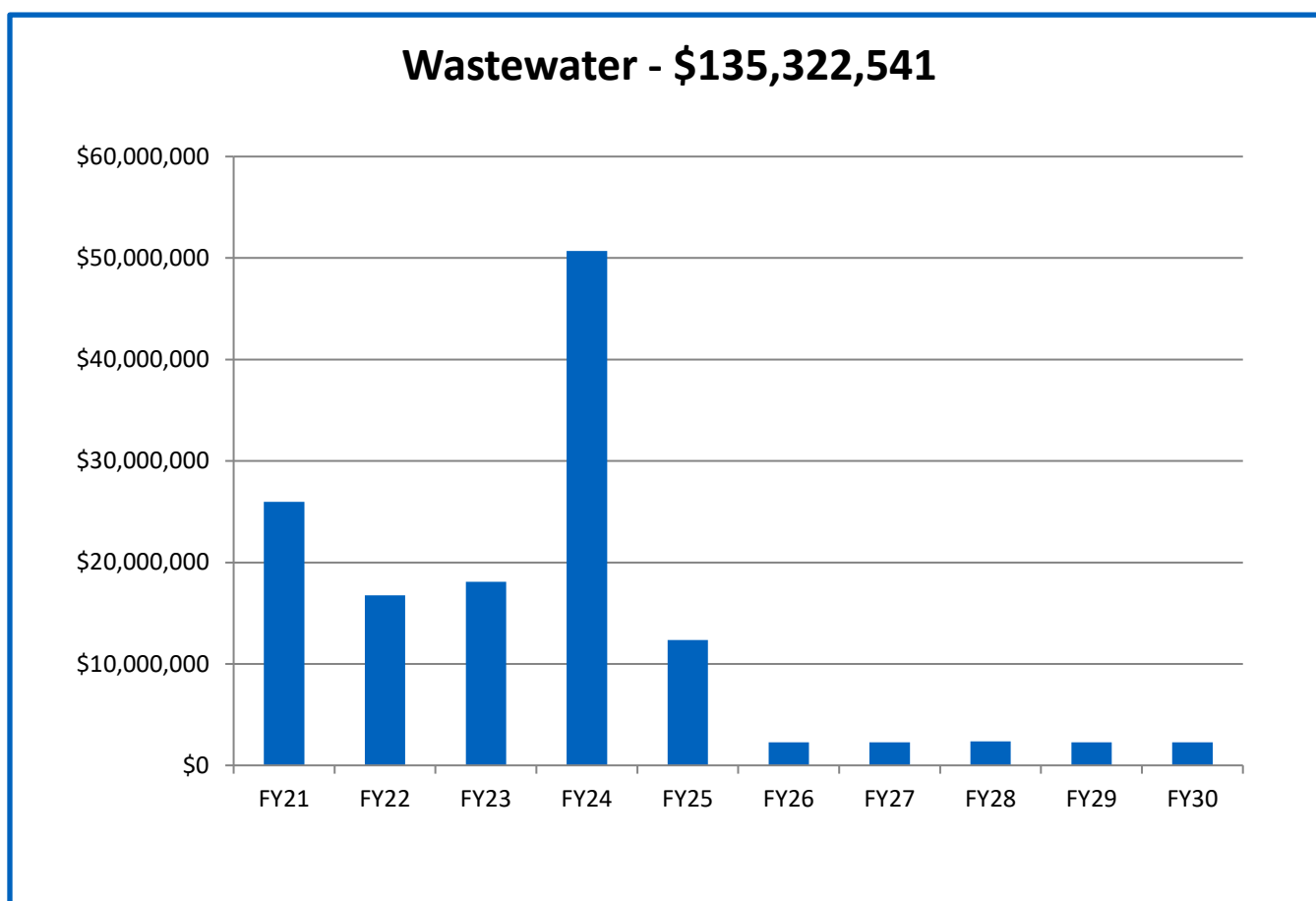
Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Other	Highway User Fund	Base	\$309,000	\$309,000	\$309,000	\$309,000	\$309,000	\$1,545,000	\$3,090,000
Total Budget			\$309,000	\$309,000	\$309,000	\$309,000	\$309,000	\$1,545,000	\$3,090,000

Wastewater

The measure of success when collecting and treating wastewater is when no one so much as wonders how it is done. It takes a complex network of infrastructure to make this operation seamless. In addition to building and operating large water treatment and reclamation facilities, the City of Peoria ensures that infrastructure is in place from an individual residence or commercial establishment, along roadway alignments, to the treatment facility. Facilities within Peoria also can reuse a portion of flows, providing a new, non-potable water resource opportunity.

Wastewater infrastructure is funded primarily through operating revenues from rate payers, as well as revenue bonds and development impact fees. The 10-year program includes funding for the oversizing of selected wastewater trunk sewers to provide collection system capacity for new development in northern areas of the City and additional treatment capacity be added to meet the needs of continuing development in the north and northwest portions of the City.



Wastewater

Summary by Funding Source

Fund Number and Name	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
2050 - Water Fund	\$3,636,533	\$490,452	\$2,313,700	\$8,887,400	\$10,199,900	\$499,500	\$26,027,485
2162 - Water Expansion	\$77,685	\$0	\$0	\$0	\$0	\$0	\$77,685
2163 - Water Expansion	\$327,905	\$741,678	\$0	\$0	\$0	\$0	\$1,069,583
2164 - Water Expansion	\$735,698	\$0	\$0	\$0	\$0	\$0	\$735,698
2165 - Water Expansion	\$0	\$0	\$0	\$1,000,000	\$0	\$0	\$1,000,000
2166 - Water Expansion	\$1,216,817	\$2,032,858	\$1,880,000	\$0	\$0	\$0	\$5,129,675
2273 - Future WIFA Revenue Bonds	\$0	\$0	\$0	\$36,360,000	\$0	\$0	\$36,360,000
2400 - Wastewater Fund	\$6,262,643	\$12,951,801	\$11,111,390	\$4,446,600	\$2,162,600	\$10,813,000	\$47,748,034
2453 - Prp W/S Rev Bonds 2003 (WW)	\$6,530,234	\$0	\$0	\$0	\$0	\$0	\$6,530,234
2506 - Wastewater Expansion	\$4,071,704	\$428,249	\$2,419,200	\$0	\$0	\$0	\$6,919,153
2507 - Wastewater Expansion	\$1,920,059	\$127,429	\$370,359	\$0	\$0	\$117,558	\$2,535,405
2509 - Wastewater Expansion	\$1,189,589	\$0	\$0	\$0	\$0	\$0	\$1,189,589
Total - Wastewater	\$25,968,867	\$16,772,467	\$18,094,649	\$50,694,000	\$12,362,500	\$11,430,058	\$135,322,541

Wastewater

Summary by Project

Project Name	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
101st Ave & Northern Lift Station Pretreat (L103)	\$300,000	\$0	\$0	\$0	\$0	\$0	\$300,000
Agua Fria Lift Station - Wastewater Campus Land	\$200,000	\$0	\$4,200,000	\$0	\$0	\$0	\$4,400,000
Beardsley WRF Equipment Upgrade and Replacement	\$60,000	\$60,000	\$60,000	\$125,000	\$125,000	\$625,000	\$1,055,000
Beardsley WRF Expansion	\$9,338,976	\$9,903,353	\$9,903,353	\$0	\$0	\$0	\$29,145,682
Butler IPS Equipment Upgrade and Replacement	\$101,000	\$101,000	\$120,000	\$150,000	\$101,000	\$505,000	\$1,078,000
Butler WRF Equipment Upgrade and Replacement	\$240,000	\$240,000	\$150,000	\$150,000	\$150,000	\$750,000	\$1,680,000
Butler WRF Headworks Rehabilitation	\$579,300	\$0	\$0	\$0	\$0	\$0	\$579,300
Butler WRF Recharge Wells	\$563,638	\$0	\$0	\$0	\$0	\$0	\$563,638
El Mirage Road Sewer Infrastructure Upsizing	\$500,000	\$0	\$606,000	\$0	\$0	\$0	\$1,106,000
Emergency Generator Equipment Upgrades	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000	\$400,000
Jomax WRF Equipment Upgrade and Replacement	\$60,000	\$125,000	\$125,000	\$125,000	\$125,000	\$625,000	\$1,185,000
Jomax WRF Expansion	\$3,398,451	\$0	\$0	\$46,147,500	\$10,100,000	\$0	\$59,645,951
Jomax WRF Operations Building	\$3,806,986	\$3,835,592	\$0	\$0	\$0	\$0	\$7,642,578
Lift Station Reconditioning	\$960,000	\$398,950	\$388,850	\$388,850	\$388,850	\$1,944,250	\$4,469,750
LPH Mystic Wastewater Oversizing	\$0	\$0	\$67,359	\$0	\$0	\$117,558	\$184,917
Manhole Rehabilitation	\$799,444	\$378,725	\$378,725	\$378,725	\$378,725	\$1,893,625	\$4,207,969
Miscellaneous Local Wastewater Line Improvements	\$700,000	\$204,000	\$204,000	\$204,000	\$204,000	\$1,020,000	\$2,536,000
Reclaimed Water System Upgrades and Improvements	\$0	\$555,500	\$42,925	\$42,925	\$42,925	\$214,625	\$898,900
SROG Line Assessment & Repair	\$221,104	\$223,347	\$501,437	\$0	\$0	\$0	\$945,888
Trunk Sewer Line Inspection	\$844,440	\$0	\$600,000	\$0	\$0	\$0	\$1,444,440
Trunk Sewer Rehabilitation	\$400,000	\$0	\$0	\$2,235,000	\$0	\$0	\$2,635,000
Wastewater System Additional R & M Expense	\$1,107,000	\$707,000	\$707,000	\$707,000	\$707,000	\$3,535,000	\$7,470,000
West Agua Fria Wastewater Lines	\$1,748,528	\$0	\$0	\$0	\$0	\$0	\$1,748,528
Total - Wastewater	\$25,968,867	\$16,772,467	\$18,094,649	\$50,694,000	\$12,362,500	\$11,430,058	\$135,322,541

Wastewater

101st Ave & Northern Lift Station Pretreat (L103)

Project Number: UT00398**Project Location:** 101st Av & Northern Av**Council District:** Pine**Live Peoria Goal:** Superior Public Services

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, and all related sitework for realigning the existing 18" influent sewer lines, the installation of an in-line channel grinder and replacing the electrical and instrumentation equipment. This project may also include processing of utility company (APS, Cox, CenturyLink, SRP, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Construction	Prp W/S Rev Bonds 200	Carryover	\$300,000	\$0	\$0	\$0	\$0	\$0	\$300,000
Total Budget			\$300,000	\$0	\$0	\$0	\$0	\$0	\$300,000

Agua Fria Lift Station - Wastewater Campus Land

Project Number: UT00284**Project Location:** CAP Canal and Agua Fria River**Council District:** Mesquite**Live Peoria Goal:** Smart Growth

This project will purchase a site for a future wastewater treatment facility campus. This project site is identified in the Integrated Water Utilities Master Plan and will be used for a regional wastewater lift station that will provide service for the portion of the city located north of the Central Arizona Project (CAP) canal and east of the Agua Fria River.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Study	Prp W/S Rev Bonds 200	Carryover	\$200,000	\$0	\$0	\$0	\$0	\$0	\$200,000
Land Acquisiti	Wastewater Expansion	Base	\$0	\$0	\$2,419,200	\$0	\$0	\$0	\$2,419,200
Land Acquisiti	Wastewater Fund	Base	\$0	\$0	\$700,800	\$0	\$0	\$0	\$700,800
Land Acquisiti	Water Fund	Base	\$0	\$0	\$1,080,000	\$0	\$0	\$0	\$1,080,000
Total Budget			\$200,000	\$0	\$4,200,000	\$0	\$0	\$0	\$4,400,000

Wastewater

Beardsley WRF Equipment Upgrade and Replacement

Project Number: UT00317**Project Location:** Beardsley Water Reclamation Facility**Council District:** Willow**Live Peoria Goal:** Superior Public Services

This program will replace and update existing plant equipment at the Beardsley WRF that has reached the end of its life cycle. In addition, this program may be used for design and construction of minor site and operations improvements at the facility. Typical projects under this program may include the addition, rehabilitation or replacement of pumps, motors, chemical systems and other common equipment necessary for wastewater treatment.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Equipment	Wastewater Fund	Base	\$45,000	\$45,000	\$45,000	\$93,800	\$93,800	\$469,000	\$791,600
Equipment	Water Fund	Base	\$15,000	\$15,000	\$15,000	\$31,200	\$31,200	\$156,000	\$263,400
Total Budget			\$60,000	\$60,000	\$60,000	\$125,000	\$125,000	\$625,000	\$1,055,000

Beardsley WRF Expansion

Project Number: UT00314**Project Location:** Beardsley Water Reclamation Facility**Council District:** Willow**Live Peoria Goal:** Superior Public Services

This project will include design and construction on an expansion to the Beardsley Water Reclamation Facility (WRF) located along 111th Avenue between Union Hills Road and Beardsley Road. The current plant treatment capacity is 4 million gallons per day (MGD). Development north of Beardsley Road and east of the Agua Fria River requires an expansion in treatment capacity to 6 MGD.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Study	Wastewater Fund	Carryover	\$8,046	\$0	\$0	\$0	\$0	\$0	\$8,046
Design	Prp W/S Rev Bonds 200	Carryover	\$100,630	\$0	\$0	\$0	\$0	\$0	\$100,630
Design	Water Expansion	Carryover	\$400,000	\$0	\$0	\$0	\$0	\$0	\$400,000
Design	Wastewater Expansion	Base	\$2,949,227	\$0	\$0	\$0	\$0	\$0	\$2,949,227
Design	Wastewater Fund	Base	\$184,306	\$0	\$0	\$0	\$0	\$0	\$184,306
Design	Water Expansion	Base	\$312,986	\$0	\$0	\$0	\$0	\$0	\$312,986
Design	Water Fund	Base	\$752,728	\$0	\$0	\$0	\$0	\$0	\$752,728
Construction	Wastewater Expansion	Base	\$1,021,281	\$424,009	\$0	\$0	\$0	\$0	\$1,445,290
Construction	Wastewater Fund	Base	\$532,234	\$7,368,560	\$6,805,300	\$0	\$0	\$0	\$14,706,094
Construction	Water Expansion	Base	\$903,831	\$2,012,731	\$1,861,386	\$0	\$0	\$0	\$4,777,948
Construction	Water Fund	Base	\$2,173,707	\$0	\$1,138,614	\$0	\$0	\$0	\$3,312,321
Arts	Wastewater Expansion	Base	\$0	\$4,240	\$0	\$0	\$0	\$0	\$4,240
Arts	Wastewater Fund	Base	\$0	\$73,686	\$68,053	\$0	\$0	\$0	\$141,739
Arts	Water Expansion	Base	\$0	\$20,127	\$18,614	\$0	\$0	\$0	\$38,741
Arts	Water Fund	Base	\$0	\$0	\$11,386	\$0	\$0	\$0	\$11,386
Total Budget			\$9,338,976	\$9,903,353	\$9,903,353	\$0	\$0	\$0	\$29,145,682

Operating Impacts

	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
	\$0	\$0	\$0	\$2,400	\$2,400	\$12,000	\$16,800
Total Operating Impacts	\$0	\$0	\$0	\$2,400	\$2,400	\$12,000	\$16,800

Wastewater

Butler IPS Equipment Upgrade and Replacement

Project Number: UT00422**Project Location:** 99th Av & Northern Av**Council District:** Pine**Live Peoria Goal:** Superior Public Services

The Butler Influent Pumping Station (IPS) is the primary wastewater pumping station through which all flow that is treated at the Butler Water Reclamation Facility (WRF) passes. This program provides for replacement, major rehabilitation, and assessment of process components, such as motors, pumps, bar screens, odor control systems, electrical and instrumentation associated with the Butler IPS to ensure continuous service.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Equipment	Wastewater Fund	Base	\$101,000	\$101,000	\$120,000	\$150,000	\$101,000	\$505,000	\$1,078,000
Total Budget			\$101,000	\$101,000	\$120,000	\$150,000	\$101,000	\$505,000	\$1,078,000

Butler WRF Equipment Upgrade and Replacement

Project Number: UT00333**Project Location:** Butler Water Reclamation Facility**Council District:** Acacia**Live Peoria Goal:** Superior Public Services

This program will replace and update existing plant equipment at the Butler WRF that has reached the end of its life cycle. In addition, this program may be used for design and construction of minor site and operations improvements at the facility. Typical projects under this program may include the addition, rehabilitation or replacement of pumps, motors, chemical systems and other common equipment necessary for wastewater treatment.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Equipment	Wastewater Fund	Base	\$180,000	\$180,000	\$112,500	\$112,500	\$112,500	\$562,500	\$1,260,000
Equipment	Water Fund	Base	\$60,000	\$60,000	\$37,500	\$37,500	\$37,500	\$187,500	\$420,000
Total Budget			\$240,000	\$240,000	\$150,000	\$150,000	\$150,000	\$750,000	\$1,680,000

Butler WRF Headworks Rehabilitation

Project Number: UT00100**Project Location:** Butler Water Reclamation Facility**Council District:** Acacia**Live Peoria Goal:** Superior Public Services

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, and all related sitework for the rehabilitation of the concrete influent screening channels inside of the Butler WRF Headworks Building including channel isolation, concrete repairs, and coating installation.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Construction	Prp W/S Rev Bonds 200	Carryover	\$579,300	\$0	\$0	\$0	\$0	\$0	\$579,300
Total Budget			\$579,300	\$0	\$0	\$0	\$0	\$0	\$579,300

Wastewater

Butler WRF Recharge Wells

Project Number: UT00309**Project Location:** Butler Water Reclamation Facility**Council District:** Acacia**Live Peoria Goal:** Smart Growth

This project will design and construct new groundwater recharge wells in the Butler Wastewater Basin. The project will provide for the project coordination, public involvement, pre-design studies, design, right of way acquisition, construction, materials testing, construction administration, and utility coordination for installation of a new recharge well, reclaimed water piping to the well, and all associated site and electrical equipment. The next proposed site location will focus on areas near the City Hall Campus.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Study	Wastewater Expansion	Carryover	\$8,771	\$0	\$0	\$0	\$0	\$0	\$8,771
Study	Wastewater Expansion	Carryover	\$17,644	\$0	\$0	\$0	\$0	\$0	\$17,644
Study	Water Expansion	Carryover	\$25,698	\$0	\$0	\$0	\$0	\$0	\$25,698
Study	Water Expansion	Carryover	\$28,125	\$0	\$0	\$0	\$0	\$0	\$28,125
Study	Water Expansion	Carryover	\$29,860	\$0	\$0	\$0	\$0	\$0	\$29,860
Construction	Wastewater Expansion	Carryover	\$6,275	\$0	\$0	\$0	\$0	\$0	\$6,275
Construction	Wastewater Expansion	Carryover	\$55,452	\$0	\$0	\$0	\$0	\$0	\$55,452
Construction	Wastewater Expansion	Carryover	\$11,677	\$0	\$0	\$0	\$0	\$0	\$11,677
Construction	Wastewater Expansion	Carryover	\$71,875	\$0	\$0	\$0	\$0	\$0	\$71,875
Construction	Water Expansion	Carryover	\$299,780	\$0	\$0	\$0	\$0	\$0	\$299,780
Construction	Water Fund	Carryover	\$8,481	\$0	\$0	\$0	\$0	\$0	\$8,481
Total Budget			\$563,638	\$0	\$0	\$0	\$0	\$0	\$563,638

Operating Impacts	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
	\$0	\$0	\$0	\$61,000	\$61,000	\$305,000	\$427,000
Total Operating Impacts	\$0	\$0	\$0	\$61,000	\$61,000	\$305,000	\$427,000

Wastewater

El Mirage Road Sewer Infrastructure Upsizing

Project Number: UT00432**Project Location:** El Mirage Rd from Westland Rd to Jomax Rd**Council District:** Mesquite**Live Peoria Goal:** Smart Growth

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, and utility coordination for the installation of a new trunk sewer main primarily along El Mirage Road from Jomax Road to Westland Road. The project will be constructed by a local developer, but the City will fund 'oversizing' of the sewer main to account for capacity needs of future development. The oversizing cost will be paid for by future developers through impact fee assessment.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Construction	Prp W/S Rev Bonds 200	Carryover	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000
Construction	Wastewater Expansion	Base	\$0	\$0	\$300,000	\$0	\$0	\$0	\$300,000
Construction	Wastewater Fund	Base	\$0	\$0	\$300,000	\$0	\$0	\$0	\$300,000
Arts	Wastewater Expansion	Base	\$0	\$0	\$3,000	\$0	\$0	\$0	\$3,000
Arts	Wastewater Fund	Base	\$0	\$0	\$3,000	\$0	\$0	\$0	\$3,000
Total Budget			\$500,000	\$0	\$606,000	\$0	\$0	\$0	\$1,106,000

Emergency Generator Equipment Upgrades

Project Number: UT00514**Project Location:** Citywide**Council District:** Various**Live Peoria Goal:** Superior Public Services

This program provides funding to repair, rehabilitate and replace emergency generators at various facilities within the Water Services Department.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Equipment	Wastewater Fund	Base	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000	\$400,000
Total Budget			\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000	\$400,000

Wastewater

Jomax WRF Equipment Upgrade and Replacement

Project Number: UT00323**Project Location:** Jomax Water Reclamation Facility**Council District:** Mesquite**Live Peoria Goal:** Superior Public Services

This program will replace and update existing plant equipment at the Jomax WRF that has reached the end of its life cycle. In addition, this program may be used for design and construction of minor site and operations improvements at the facility. Typical projects under this program may include the addition, rehabilitation or replacement of pumps, motors, chemical systems and other common equipment necessary for wastewater treatment.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Equipment	Wastewater Fund	Base	\$45,000	\$93,800	\$93,800	\$93,800	\$93,800	\$469,000	\$889,200
Equipment	Water Fund	Base	\$15,000	\$31,200	\$31,200	\$31,200	\$31,200	\$156,000	\$295,800
Total Budget			\$60,000	\$125,000	\$125,000	\$125,000	\$125,000	\$625,000	\$1,185,000

Jomax WRF Expansion

Project Number: UT00388**Project Location:** Jomax Water Reclamation Facility**Council District:** Mesquite**Live Peoria Goal:** Smart Growth

This project will include design and construction of an expansion to the Jomax Water Reclamation Facility (WRF) located just north of the Beardsley Canal and west of the Agua Fria River. The current treatment capacity of the Jomax WRF is 2.25 million gallons per day (MGD). Development in the north and northwest portions of the City will require that additional treatment capacity be added at this facility. As currently planned, the WRF expansion costs represent the City's costs of a 1.5MGD expansion to a 4.5MGD capacity.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Study	Prp W/S Rev Bonds 200	Carryover	\$626	\$0	\$0	\$0	\$0	\$0	\$626
Design	Prp W/S Rev Bonds 200	Carryover	\$2,243,475	\$0	\$0	\$0	\$0	\$0	\$2,243,475
Construction	Wastewater Expansion	Carryover	\$796,525	\$0	\$0	\$0	\$0	\$0	\$796,525
Construction	Water Expansion	Carryover	\$310,000	\$0	\$0	\$0	\$0	\$0	\$310,000
Construction	Water Expansion	Carryover	\$47,825	\$0	\$0	\$0	\$0	\$0	\$47,825
Construction	Future WIFA Revenue B	Base	\$0	\$0	\$0	\$36,000,000	\$0	\$0	\$36,000,000
Construction	Water Expansion	Base	\$0	\$0	\$0	\$990,099	\$0	\$0	\$990,099
Construction	Water Fund	Base	\$0	\$0	\$0	\$8,700,495	\$10,000,000	\$0	\$18,700,495
Arts	Future WIFA Revenue B	Base	\$0	\$0	\$0	\$360,000	\$0	\$0	\$360,000
Arts	Water Expansion	Base	\$0	\$0	\$0	\$9,901	\$0	\$0	\$9,901
Arts	Water Fund	Base	\$0	\$0	\$0	\$87,005	\$100,000	\$0	\$187,005
Total Budget			\$3,398,451	\$0	\$0	\$46,147,500	\$10,100,000	\$0	\$59,645,951

Operating Impacts

	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
	\$0	\$0	\$900	\$900	\$900	\$13,500	\$16,200
Total Operating Impacts	\$0	\$0	\$900	\$900	\$900	\$13,500	\$16,200

Wastewater

Jomax WRF Operations Building

Project Number: UT00389**Project Location:** Jomax Water Reclamation Facility**Council District:** Mesquite**Live Peoria Goal:** Superior Public Services

This project provides funding to construct a new operations building at the Jomax WRF. The facility mimics the building program at the Beardsley WRF Admin building, but reduced in scale to approximately 8000 square feet. The total capital cost includes administrative fees, engineering and design, furniture, fixtures, construction, and specialty equipment. Consistent with other City of Peoria water/wastewater treatment facilities, security, information technology, and audio visual systems are also included. This building is priced to include LEED silver level certification consistent with city sustainability objectives.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Design	Water Fund	Carryover	\$140,000	\$0	\$0	\$0	\$0	\$0	\$140,000
Design	Prp W/S Rev Bonds 200	Carryover	\$475,000	\$0	\$0	\$0	\$0	\$0	\$475,000
Design	Wastewater Fund	Base	\$29,693	\$0	\$0	\$0	\$0	\$0	\$29,693
Design	Wastewater Expansion	Base	\$6,373	\$0	\$0	\$0	\$0	\$0	\$6,373
Design	Wastewater Expansion	Base	\$5,251	\$0	\$0	\$0	\$0	\$0	\$5,251
Design	Water Fund	Base	\$7,163	\$0	\$0	\$0	\$0	\$0	\$7,163
Construction	Wastewater Expansion	Base	\$413,216	\$0	\$0	\$0	\$0	\$0	\$413,216
Construction	Wastewater Expansion	Base	\$340,460	\$123,872	\$0	\$0	\$0	\$0	\$464,332
Construction	Water Fund	Base	\$464,454	\$373,527	\$0	\$0	\$0	\$0	\$837,981
Construction	Wastewater Fund	Base	\$1,925,376	\$2,510,158	\$0	\$0	\$0	\$0	\$4,435,534
Construction	Water Expansion	Base	\$0	\$720,977	\$0	\$0	\$0	\$0	\$720,977
Chargebacks	Water Fund	Base	\$0	\$6,990	\$0	\$0	\$0	\$0	\$6,990
Chargebacks	Water Expansion	Base	\$0	\$13,491	\$0	\$0	\$0	\$0	\$13,491
Chargebacks	Wastewater Fund	Base	\$0	\$46,973	\$0	\$0	\$0	\$0	\$46,973
Chargebacks	Wastewater Expansion	Base	\$0	\$2,318	\$0	\$0	\$0	\$0	\$2,318
Arts	Water Fund	Base	\$0	\$3,735	\$0	\$0	\$0	\$0	\$3,735
Arts	Water Expansion	Base	\$0	\$7,210	\$0	\$0	\$0	\$0	\$7,210
Arts	Wastewater Expansion	Base	\$0	\$1,239	\$0	\$0	\$0	\$0	\$1,239
Arts	Wastewater Fund	Base	\$0	\$25,102	\$0	\$0	\$0	\$0	\$25,102
Total Budget			\$3,806,986	\$3,835,592	\$0	\$0	\$0	\$0	\$7,642,578

Operating Impacts

	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
	\$0	\$0	\$0	\$132,000	\$132,000	\$660,000	\$924,000
Total Operating Impacts	\$0	\$0	\$0	\$132,000	\$132,000	\$660,000	\$924,000

Wastewater

Lift Station Reconditioning

Project Number: UT00116**Project Location:** Citywide**Council District:** Various**Live Peoria Goal:** Superior Public Services

This program addresses ongoing needs at all City of Peoria lift stations. The funds will be used to address pre-treatment, odor control, corrosion prevention, eye wash units, equipment upgrades and replacements. The city has 13 lift stations in the wastewater collection system.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Construction	Prp W/S Rev Bonds 200	Carryover	\$560,000	\$0	\$0	\$0	\$0	\$0	\$560,000
Construction	Wastewater Fund	Base	\$400,000	\$395,000	\$385,000	\$385,000	\$385,000	\$1,925,000	\$3,875,000
Arts	Wastewater Fund	Base	\$0	\$3,950	\$3,850	\$3,850	\$3,850	\$19,250	\$34,750
Total Budget			\$960,000	\$398,950	\$388,850	\$388,850	\$388,850	\$1,944,250	\$4,469,750

LPH Mystic Wastewater Oversizing

Project Number: UT00446**Project Location:** Lake Pleasant Heights Development**Council District:** Mesquite**Live Peoria Goal:** Smart Growth

This project provides for additional wastewater collection capacity in the system serving the Lake Pleasant Heights (LPH) development and adjacent developments in the future. The LPH development will construct the trunk sewer infrastructure necessary to serve the development's requirements. The City is funding the over-sizing of selected wastewater trunk sewer lines to provide collection system capacity for new developments in the surrounding areas.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Construction	Wastewater Expansion	Base	\$0	\$0	\$66,692	\$0	\$0	\$116,394	\$183,086
Arts	Wastewater Expansion	Base	\$0	\$0	\$667	\$0	\$0	\$1,164	\$1,831
Total Budget			\$0	\$0	\$67,359	\$0	\$0	\$117,558	\$184,917

Wastewater

Manhole Rehabilitation

Project Number: UT00307**Project Location:** Citywide**Council District:** Various**Live Peoria Goal:** Superior Public Services

This program will repair and rehabilitate sewer manholes, manhole rings and manhole covers throughout the City's wastewater collection system. The City has over 14,000 manholes with an expected life of 30 to 50 years. Manholes to be rehabilitated were identified in a sewer line assessment study.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Construction	Wastewater Fund	Carryover	\$426,944	\$0	\$0	\$0	\$0	\$0	\$426,944
Construction	Wastewater Fund	Base	\$372,500	\$372,500	\$372,500	\$372,500	\$372,500	\$1,862,500	\$3,725,000
Chargebacks	Wastewater Fund	Base	\$0	\$2,500	\$2,500	\$2,500	\$2,500	\$12,500	\$22,500
Arts	Wastewater Fund	Base	\$0	\$3,725	\$3,725	\$3,725	\$3,725	\$18,625	\$33,525
Total Budget			\$799,444	\$378,725	\$378,725	\$378,725	\$378,725	\$1,893,625	\$4,207,969

Miscellaneous Local Wastewater Line Improvements

Project Number: UT00191**Project Location:** Citywide**Council District:** Various**Live Peoria Goal:** Superior Public Services

This program provides funding to rehabilitate, realign, assess or extend the City's existing wastewater collection system to ensure its continued compliant and efficient operation. Examples include, but are not limited to, sewer extensions in coordination with street improvement projects, realignment/rehabilitation of downtown alley sewer mains, assessment of the air relief valves and immediate need sewer repairs. The City has approximately 860 miles of sewer pipe.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Construction	Prp W/S Rev Bonds 200	Carryover	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000
Construction	Wastewater Fund	Base	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000	\$2,000,000
Chargebacks	Wastewater Fund	Base	\$0	\$2,000	\$2,000	\$2,000	\$2,000	\$10,000	\$18,000
Arts	Wastewater Fund	Base	\$0	\$2,000	\$2,000	\$2,000	\$2,000	\$10,000	\$18,000
Total Budget			\$700,000	\$204,000	\$204,000	\$204,000	\$204,000	\$1,020,000	\$2,536,000

Wastewater

Reclaimed Water System Upgrades and Improvements

Project Number: UT00511**Project Location:** Citywide**Council District:** Various**Live Peoria Goal:** Superior Public Services

This program provides ongoing funding to assess, rehabilitate, or extend the City's existing reclaimed water distribution system to ensure its continued compliant and efficient operation. Examples include, but are not limited to, reclaimed waterline extensions in coordination with street improvement projects, realignment/rehabilitation of existing mains, assessment of the air relief valves and immediate need reclaimed waterline repairs. In addition, this program will be used to address various reclaimed water facility equipment and rehabilitation needs. This includes the rehabilitation of a reclaimed water reservoir at the Vistancia 1/2 Reclaimed Water Storage Facility in FY21.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Construction	Wastewater Fund	Base	\$0	\$550,000	\$42,500	\$42,500	\$42,500	\$212,500	\$890,000
Arts	Wastewater Fund	Base	\$0	\$5,500	\$425	\$425	\$425	\$2,125	\$8,900
Total Budget			\$0	\$555,500	\$42,925	\$42,925	\$42,925	\$214,625	\$898,900

SROG Line Assessment & Repair

Project Number: UT00321**Project Location:** 99th Av; Northern Av to Olive Av**Council District:** Pine**Live Peoria Goal:** Superior Public Services

This project will fund a portion of an assessment and rehabilitation effort to be done to the 99th Avenue West Sub Regional Operating Group (SROG) interceptor. Under the SROG agreement, the City of Peoria is responsible for 21.68 percent of all capital costs associated with this line. In addition, the agreement details a 56 percent cost share of assessment and rehabilitation of a flow meter vault (GL02). The rehabilitation of GL02 and GL03 flow meters will be included in this project.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Construction	Wastewater Fund	Carryover	\$52,000	\$0	\$0	\$0	\$0	\$0	\$52,000
Construction	Wastewater Fund	Base	\$169,104	\$221,136	\$496,472	\$0	\$0	\$0	\$886,712
Arts	Wastewater Fund	Base	\$0	\$2,211	\$4,965	\$0	\$0	\$0	\$7,176
Total Budget			\$221,104	\$223,347	\$501,437	\$0	\$0	\$0	\$945,888

Wastewater

Trunk Sewer Line Inspection

Project Number: UT00322**Project Location:** Citywide**Council District:** All**Live Peoria Goal:** Superior Public Services

This project will perform an inspection and assessment of all sanitary sewer mains 15 inches and larger within the wastewater collection system on a five-year basis to ensure their structural and operational viability. In addition, this project will perform an assessment of the City's existing sanitary sewer force mains. These assessments will identify any existing or potential structural and operational issues.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Study	Wastewater Fund	Carryover	\$844,440	\$0	\$0	\$0	\$0	\$0	\$844,440
Study	Wastewater Fund	Base	\$0	\$0	\$600,000	\$0	\$0	\$0	\$600,000
Total Budget			\$844,440	\$0	\$600,000	\$0	\$0	\$0	\$1,444,440

Trunk Sewer Rehabilitation

Project Number: UT00296**Project Location:** Citywide**Council District:** Various**Live Peoria Goal:** Superior Public Services

This project will provide design and construction funding to rehabilitate trunk sewer mains identified as deficient in the City's trunk sewer condition assessment study.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Construction	Prp W/S Rev Bonds 200	Carryover	\$400,000	\$0	\$0	\$0	\$0	\$0	\$400,000
Design	Wastewater Fund	Base	\$0	\$0	\$0	\$200,000	\$0	\$0	\$200,000
Construction	Wastewater Fund	Base	\$0	\$0	\$0	\$2,000,000	\$0	\$0	\$2,000,000
Chargebacks	Wastewater Fund	Base	\$0	\$0	\$0	\$15,000	\$0	\$0	\$15,000
Arts	Wastewater Fund	Base	\$0	\$0	\$0	\$20,000	\$0	\$0	\$20,000
Total Budget			\$400,000	\$0	\$0	\$2,235,000	\$0	\$0	\$2,635,000

Wastewater System Additional R & M Expense

Project Number: UT00436**Project Location:** Citywide**Council District:** Various**Live Peoria Goal:** Superior Public Services

This program will provide for major repair, maintenance, and rehabilitation of our wastewater infrastructure.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Other	Prp W/S Rev Bonds 200	Carryover	\$400,000	\$0	\$0	\$0	\$0	\$0	\$400,000
Other	Wastewater Fund	Base	\$707,000	\$707,000	\$707,000	\$707,000	\$707,000	\$3,535,000	\$7,070,000
Total Budget			\$1,107,000	\$707,000	\$707,000	\$707,000	\$707,000	\$3,535,000	\$7,470,000

Wastewater

West Agua Fria Wastewater Lines

Project Number: UT00171**Project Location:** Vistancia Development**Council District:** Mesquite**Live Peoria Goal:** Superior Public Services

This project will provide additional wastewater collection capacity throughout the Vistancia community. The Vistancia Utilities Master Plan identified the wastewater trunk sewers that are needed to support the Vistancia wastewater system. The City is funding the oversizing of selected wastewater trunk sewers to provide collection system capacity for new development in surrounding areas. Future developers will contribute to this cost through impact fee assessment. Trunk mains are primarily located along Vistancia Blvd and El Mirage Rd.

Budget by Fiscal Year

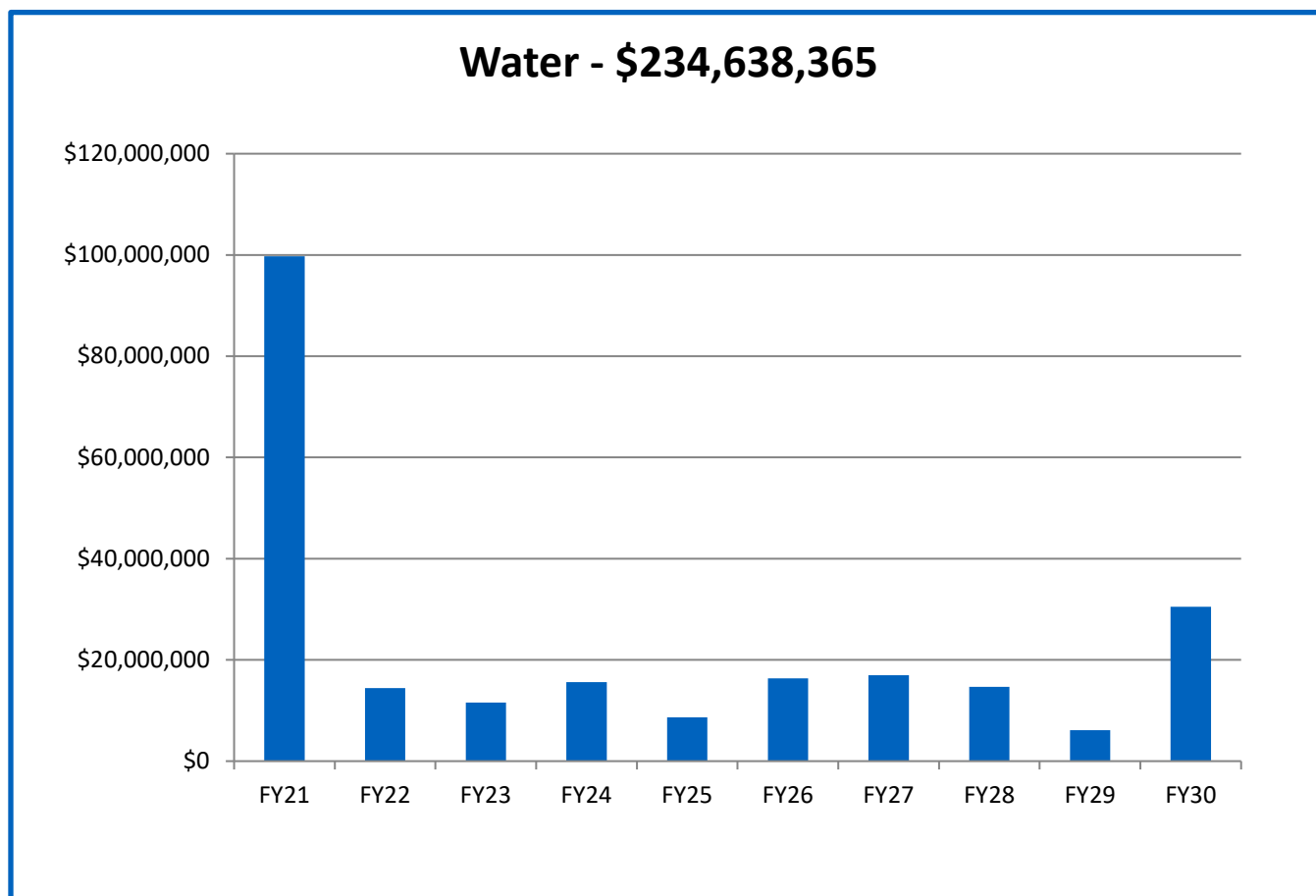
Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Construction	Wastewater Expansion	Carryover	\$770,000	\$0	\$0	\$0	\$0	\$0	\$770,000
Construction	Wastewater Expansion	Carryover	\$382,325	\$0	\$0	\$0	\$0	\$0	\$382,325
Construction	Prp W/S Rev Bonds 200	Carryover	\$271,203	\$0	\$0	\$0	\$0	\$0	\$271,203
Construction	Wastewater Expansion	Base	\$325,000	\$0	\$0	\$0	\$0	\$0	\$325,000
Total Budget			\$1,748,528	\$0	\$0	\$0	\$0	\$0	\$1,748,528

Water

Water operations are considerably more complex than one might imagine. Acquisition of the water itself is only the first step, whether it comes from renewable sources like the Colorado River or the city's own well sites. A successful water operation depends upon large treatment facilities, as well as a network of infrastructure to distribute water to the facilities for treatment and then ultimately to the users.

Like wastewater projects, water infrastructure is funded primarily through operating revenues from user fees, revenue bonds, and development

impact fees. The 10-year program includes funding for an additional 10 million gallons per day of treatment capacity to serve the growing needs for water in the northern portion of Peoria, replacement of water meters that are using transmission technology and equipment that has reached the end of its useful life as well as upgrading existing water distribution and production sites to address reliability and efficiency issues as these facilities age. These upgrades allow the system to continue to operate with reliability, efficiency, and redundancy as well as ensuring water quality.



Water

Summary by Funding Source

Fund Number and Name	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
2050 - Water Fund	\$21,233,341	\$11,113,038	\$5,637,138	\$10,993,760	\$2,429,288	\$29,269,337	\$80,675,902
2161 - Water Expansion	\$858,017	\$0	\$0	\$0	\$0	\$0	\$858,017
2162 - Water Expansion	\$549,178	\$0	\$0	\$0	\$0	\$0	\$549,178
2163 - Water Expansion	\$1,335,547	\$14,045	\$305,569	\$653,892	\$0	\$5,000	\$2,314,053
2164 - Water Expansion	\$5,345,087	\$0	\$0	\$0	\$0	\$0	\$5,345,087
2165 - Water Expansion	\$1,669,125	\$237,855	\$1,304,720	\$1,717,000	\$3,101,000	\$5,116,500	\$13,146,200
2166 - Water Expansion	\$1,932,241	\$294,995	\$2,207,750	\$203,250	\$2,504,250	\$11,743,096	\$18,885,582
2167 - Water Resource	\$0	\$0	\$0	\$1,758,020	\$541,176	\$1,468,186	\$3,767,382
2222 - W/S Rev Bonds (Wtr)	\$13,717,031	\$0	\$0	\$0	\$0	\$0	\$13,717,031
2271 - WIFA Revenue Bonds	\$50,495,907	\$0	\$0	\$0	\$0	\$0	\$50,495,907
2273 - Future WIFA Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$31,691,378	\$31,691,378
2400 - Wastewater Fund	\$2,414,733	\$2,734,747	\$1,070,100	\$300,000	\$75,000	\$5,338,465	\$11,933,045
2506 - Wastewater Expansion	\$0	\$24,603	\$129,500	\$0	\$0	\$29,500	\$183,603
2507 - Wastewater Expansion	\$0	\$0	\$80,500	\$0	\$0	\$20,500	\$101,000
2590 - Commercial Solid Waste	\$25,000	\$0	\$240,000	\$0	\$0	\$0	\$265,000
2600 - Residential Solid Waste	\$50,000	\$0	\$500,000	\$0	\$0	\$0	\$550,000
2700 - Stormwater Fund	\$0	\$0	\$75,000	\$0	\$0	\$0	\$75,000
4810 - Outside Sources	\$85,000	\$0	\$0	\$0	\$0	\$0	\$85,000
Total - Water	\$99,710,207	\$14,419,283	\$11,550,277	\$15,625,922	\$8,650,714	\$84,681,962	\$234,638,365

Water

Summary by Project

Project Name	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
67th Ave 16-in Waterline - Pinnacle Pk to Hatfield	\$150,000	\$0	\$1,467,350	\$0	\$0	\$0	\$1,617,350
75th Ave 16-inch Waterline - Cholla to Thunderbird	\$0	\$0	\$253,500	\$2,528,500	\$0	\$0	\$2,782,000
75th Avenue and Grand PRV Upgrade (PI01)	\$520,127	\$0	\$0	\$0	\$0	\$0	\$520,127
Agua Fria Booster Station - Phase II	\$0	\$0	\$0	\$0	\$1,310,000	\$3,924,000	\$5,234,000
Arrowhead Shores Site Rehabilitation	\$422,126	\$0	\$0	\$0	\$0	\$0	\$422,126
Asset Management Program	\$496,721	\$100,000	\$0	\$0	\$0	\$0	\$596,721
Bailey Well Site Improvements	\$536,500	\$0	\$0	\$0	\$0	\$0	\$536,500
CAP Pump Station Rehabilitation - Quintero	\$3,697,632	\$0	\$0	\$0	\$0	\$0	\$3,697,632
Desert Harbor Well Rehabilitation	\$0	\$0	\$0	\$1,421,500	\$0	\$0	\$1,421,500
El Mirage Road Waterline Upsizing	\$0	\$0	\$0	\$1,717,000	\$0	\$0	\$1,717,000
Fire Hydrant Infill and Replacement	\$161,584	\$168,200	\$168,200	\$168,200	\$168,200	\$841,000	\$1,675,384
Greenway WTP 8 MGD Expansion	\$0	\$0	\$0	\$0	\$0	\$31,691,378	\$31,691,378
Greenway WTP Equipment Upgrade and Replacement	\$1,135,000	\$302,000	\$102,000	\$102,000	\$178,000	\$566,000	\$2,385,000
Integrated Water Utility Master Plan (IWUMP)	\$0	\$370,000	\$240,000	\$0	\$0	\$0	\$610,000
Jomax Booster Station Upgrades	\$3,245,147	\$0	\$0	\$0	\$0	\$0	\$3,245,147
Jomax Waterline - Loop 303 to El Mirage Road	\$0	\$0	\$0	\$0	\$0	\$2,001,500	\$2,001,500
Lake Plsnt Pkwy 24-inch Waterline; Loop 303 - SR74	\$0	\$0	\$0	\$0	\$0	\$6,437,104	\$6,437,104
LPH Mystic Water Oversizing	\$331,027	\$0	\$95,483	\$0	\$0	\$0	\$426,510
Miscellaneous Local Waterline Improvements	\$250,000	\$257,500	\$257,500	\$257,500	\$257,500	\$1,287,500	\$2,567,500
MOC Reservoir (RI01) Site Improvements	\$427,822	\$0	\$0	\$0	\$0	\$0	\$427,822
New River Utility Co. Acquisition & Improvements	\$2,500,000	\$0	\$0	\$0	\$0	\$0	\$2,500,000
Patterson Reservoir - Existing Well Connection	\$200,000	\$0	\$0	\$0	\$0	\$6,486,794	\$6,686,794
Pyramid Peak Water Treatment Plant - Upgrades	\$4,549,465	\$0	\$0	\$0	\$0	\$0	\$4,549,465
Pyramid Peak Water Treatment Plant Expansion	\$54,185,859	\$0	\$0	\$0	\$0	\$0	\$54,185,859

Water

Summary by Project

Project Name	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Quintero WTP Equipment Upgrade and Replacement	\$343,430	\$100,000	\$50,000	\$50,000	\$50,000	\$250,000	\$843,430
Reclaimed Water Master Plan Implementation	\$5,940,595	\$9,073,000	\$0	\$0	\$0	\$0	\$15,013,595
SCADA Equipment Replacement	\$450,000	\$450,000	\$550,000	\$550,000	\$150,000	\$750,000	\$2,900,000
Sports Complex/WIIS Well Connection	\$0	\$0	\$0	\$2,875,989	\$0	\$0	\$2,875,989
Sweetwater Well Site Rehabilitation	\$0	\$0	\$256,216	\$2,243,375	\$0	\$0	\$2,499,591
Technology and Security Master Plan	\$215,000	\$0	\$0	\$0	\$0	\$0	\$215,000
Terramar Booster Pump Station Rehabilitation	\$3,550,000	\$0	\$0	\$0	\$0	\$0	\$3,550,000
Utility Billing System	\$0	\$0	\$2,810,000	\$0	\$0	\$0	\$2,810,000
Water & Wastewater Rate Study	\$218,345	\$0	\$100,000	\$0	\$0	\$200,000	\$518,345
Water Facility Reconditioning	\$2,300,000	\$808,000	\$808,000	\$808,000	\$808,000	\$4,040,000	\$9,572,000
Water Line Assessment and Replacement	\$2,548,020	\$0	\$0	\$0	\$0	\$0	\$2,548,020
Water Meter Replacement Program	\$293,354	\$0	\$0	\$0	\$0	\$14,605,000	\$14,898,354
Water System Additional R&M Expense	\$883,750	\$892,588	\$892,588	\$892,588	\$892,588	\$4,462,940	\$8,917,042
Water/Wastewater Hydraulic Model Update	\$250,000	\$50,000	\$50,000	\$50,000	\$0	\$0	\$400,000
Water/Wastewater/Expansion Fee Update	\$0	\$0	\$100,000	\$0	\$0	\$100,000	\$200,000
Weedville Well Site Rehabilitation	\$3,129,975	\$0	\$0	\$0	\$0	\$0	\$3,129,975
Wellhead Water Quality Mitigation	\$3,433,337	\$0	\$0	\$0	\$0	\$0	\$3,433,337
Wells - New Construction	\$1,324,354	\$261,140	\$2,064,720	\$203,250	\$1,194,250	\$2,475,560	\$7,523,274
West Agua Fria Water Lines	\$1,871,037	\$237,855	\$1,284,720	\$0	\$0	\$0	\$3,393,612
Westland Reservoir/Booster Station - Phase II	\$0	\$0	\$0	\$0	\$3,101,000	\$3,095,000	\$6,196,000
White Mountain Apache Tribe Water Rights Purchase	\$0	\$0	\$0	\$1,758,020	\$541,176	\$1,468,186	\$3,767,382
Zone 1/2 PRV Upgrades (91st and Cactus)	\$150,000	\$1,349,000	\$0	\$0	\$0	\$0	\$1,499,000
Total - Water	\$99,710,207	\$14,419,283	\$11,550,277	\$15,625,922	\$8,650,714	\$84,681,962	\$234,638,365

Water

67th Ave 16-in Waterline - Pinnacle Pk to Hatfield**Project Number:** UT00440**Project Location:** 67th Av; Pinnacle Peak Rd to Hatfield Rd**Council District:** Mesquite**Live Peoria Goal:** Superior Public Services

This project provides for the coordination with adjacent property owners, public involvement, design, ROW acquisition, utility coordination, utility relocation, burying overhead facilities, construction and construction administration for the installation of approx. 5,800 LF of new 16-inch ductile iron waterline on Pinnacle Peak Road between 67th and 70th Avenue and on 67th Avenue between Pinnacle Peak Road and Hatfield Road. This project may also require processing of utility company (APS, Cox, Qwest, SRP, EPNG, SWG, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Design	Water Fund	Base	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000
Construction	Water Fund	Base	\$0	\$0	\$1,435,000	\$0	\$0	\$0	\$1,435,000
Chargebacks	Water Fund	Base	\$0	\$0	\$18,000	\$0	\$0	\$0	\$18,000
Arts	Water Fund	Base	\$0	\$0	\$14,350	\$0	\$0	\$0	\$14,350
Total Budget			\$150,000	\$0	\$1,467,350	\$0	\$0	\$0	\$1,617,350

Operating Impacts

FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
\$0	\$0	\$0	\$5,600	\$5,600	\$28,000	\$39,200
Total Operating Impacts	\$0	\$0	\$5,600	\$5,600	\$28,000	\$39,200

75th Ave 16-inch Waterline - Cholla to Thunderbird**Project Number:** UT00400**Project Location:** 75th Av; Cholla St to Thunderbird Rd**Council District:** Palo Verde**Live Peoria Goal:** Superior Public Services

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, and all related sitework for installation of new ductile iron waterlines to replace existing AC and PVC pipe along 75th Avenue from Cholla Street to Thunderbird Road. This excludes segments constructed with the Thunderbird Road and Cactus Road intersection widening projects. The project will install a new 16 inch waterline, including fittings, valves, and hydrants and abandon the existing replaced waterlines.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Design	Water Fund	Base	\$0	\$0	\$250,000	\$0	\$0	\$0	\$250,000
Construction	Water Fund	Base	\$0	\$0	\$0	\$2,500,000	\$0	\$0	\$2,500,000
Chargebacks	Water Fund	Base	\$0	\$0	\$3,500	\$3,500	\$0	\$0	\$7,000
Arts	Water Fund	Base	\$0	\$0	\$0	\$25,000	\$0	\$0	\$25,000
Total Budget			\$0	\$0	\$253,500	\$2,528,500	\$0	\$0	\$2,782,000

Operating Impacts

FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
\$0	\$0	\$0	\$0	\$5,600	\$28,000	\$33,600
Total Operating Impacts	\$0	\$0	\$0	\$5,600	\$28,000	\$33,600

Water

75th Avenue and Grand PRV Upgrade (P101)

Project Number: UT00408**Project Location:** 75th Av & Grand Av**Council District:** Acacia**Live Peoria Goal:** Superior Public Services

Project includes the abandonment and demolition of an existing pressure-reducing valve (PRV) station located at 75th Avenue and Grand Avenue. A new PRV station, located in the same vicinity, will be constructed per City standards. The project will upsize the existing 8-inch PRV to a 10-inch, and add a 4-inch low flow bypass as well.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Construction	W/S Rev Bonds (Wtr)	Carryover	\$520,127	\$0	\$0	\$0	\$0	\$0	\$520,127
Total Budget			\$520,127	\$0	\$0	\$0	\$0	\$0	\$520,127

Agua Fria Booster Station - Phase II

Project Number: UT00501**Project Location:** Agua Fria Booster Station**Council District:** Mesquite**Live Peoria Goal:** Superior Public Services

This project is the second phase of construction for a new water booster pump station located just west of Lake Pleasant Parkway along the Lone Mountain Parkway alignment. This second phase will include pre-design, design, utility coordination, permitting and construction for additional pump station capacity to meet further development demand.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Design	Water Expansion	Base	\$0	\$0	\$0	\$0	\$500,000	\$0	\$500,000
Construction	Water Expansion	Base	\$0	\$0	\$0	\$0	\$782,178	\$3,861,386	\$4,643,564
Chargebacks	Water Expansion	Base	\$0	\$0	\$0	\$0	\$15,000	\$24,000	\$39,000
Arts	Water Expansion	Base	\$0	\$0	\$0	\$0	\$12,822	\$38,614	\$51,436
Total Budget			\$0	\$0	\$0	\$0	\$1,310,000	\$3,924,000	\$5,234,000

Arrowhead Shores Site Rehabilitation

Project Number: UT00312**Project Location:** Betty Elyse Ln and 87th Ave**Council District:** Ironwood**Live Peoria Goal:** Superior Public Services

This project includes the complete site rehabilitation of the Arrowhead Shores Reservoir/Booster Pump Station Site including the evaluation and possible replacement of existing electrical equipment, booster pumps, disinfection equipment, and yard piping. Additional items include reservoir rehabilitation, site grading, and installation of security equipment to bring the site to current City standards.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Construction	Water Expansion	Carryover	\$336,455	\$0	\$0	\$0	\$0	\$0	\$336,455
Construction	Water Fund	Carryover	\$85,671	\$0	\$0	\$0	\$0	\$0	\$85,671
Total Budget			\$422,126	\$0	\$0	\$0	\$0	\$0	\$422,126

Water

Asset Management Program

Project Number: UT00256**Project Location:** Citywide**Council District:** Various**Live Peoria Goal:** Superior Public Services

This project provides funding to complete an analysis of our existing Water Services assets, and update databases that are currently used to track equipment condition. Once this study is completed, the second phase of the project would be the purchase and implementation of asset management software.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Study	Wastewater Fund	Carryover	\$28,066	\$0	\$0	\$0	\$0	\$0	\$28,066
Study	Water Fund	Carryover	\$68,655	\$0	\$0	\$0	\$0	\$0	\$68,655
Study	Wastewater Fund	Base	\$200,000	\$50,000	\$0	\$0	\$0	\$0	\$250,000
Study	Water Fund	Base	\$200,000	\$50,000	\$0	\$0	\$0	\$0	\$250,000
Total Budget			\$496,721	\$100,000	\$0	\$0	\$0	\$0	\$596,721

Bailey Well Site Improvements

Project Number: UT00414**Project Location:** Cactus Rd and 75th Av**Council District:** Palo Verde**Live Peoria Goal:** Superior Public Services

The Bailey Well Site (W108) is located near the southwest corner of 75th Avenue and Cactus Road. This project will fund well site improvements including a new wall and access gates, site grading, site lighting and a new dry well to bring the site up to current City standards.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Design	Water Fund	Base	\$48,000	\$0	\$0	\$0	\$0	\$0	\$48,000
Construction	Water Fund	Base	\$488,500	\$0	\$0	\$0	\$0	\$0	\$488,500
Total Budget			\$536,500	\$0	\$0	\$0	\$0	\$0	\$536,500

Water

CAP Pump Station Rehabilitation - Quintero

Project Number: UT00274**Project Location:** I63rd Av & Jomax Rd**Council District:** Mesquite**Live Peoria Goal:** Superior Public Services

This project provides for the project coordination, public involvement, pre-design studies, design, land acquisition, construction, materials testing, construction administration, utility coordination, and all related sitework for the rehabilitation of an existing raw water booster pump station that provides raw water to the Quintero Water Treatment Facility. The CAP Pump Station is the only source of water for the Quintero community. The station is outdated and not up to current City standards. The project includes backfill of an existing basin, replacement of pump station piping, replacement of aging pumps, and the relocation and replacement of existing electrical equipment that is beyond its expected lifespan. The site itself is located outside of the City's limits at I63rd Avenue and Jomax Road.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Construction	W/S Rev Bonds (Wtr)	Carryover	\$3,272,632	\$0	\$0	\$0	\$0	\$0	\$3,272,632
Construction	Water Fund	Base	\$425,000	\$0	\$0	\$0	\$0	\$0	\$425,000
Total Budget			\$3,697,632	\$0	\$0	\$0	\$0	\$0	\$3,697,632

Desert Harbor Well Rehabilitation

Project Number: UT00510**Project Location:** 91st Av and Greenway Rd to Arrowhead Shores Well**Council District:** Ironwood**Live Peoria Goal:** Superior Public Services

This project will recommission the waterline from the Desert Harbor Well to the Arrowhead Shores Reservoir in order to facilitate mixing of two water sources including the Desert Harbor Well and the Arrowhead Shores Well. The Desert Harbor Well is currently only used to supply water to the Desert Harbor HOA Lake. This project will not interrupt that service, but will allow some of the well capacity to be used for potable purposes. In addition to rehabilitation of the waterline, the site will be brought up to current City standards. Design for this project has already been completed.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Construction	Water Fund	Base	\$0	\$0	\$0	\$1,400,000	\$0	\$0	\$1,400,000
Chargebacks	Water Fund	Base	\$0	\$0	\$0	\$7,500	\$0	\$0	\$7,500
Arts	Water Fund	Base	\$0	\$0	\$0	\$14,000	\$0	\$0	\$14,000
Total Budget			\$0	\$0	\$0	\$1,421,500	\$0	\$0	\$1,421,500

Water

El Mirage Road Waterline Upsizing**Project Number:** UT00430**Project Location:** El Mirage Rd - Lone Mntn to Westland Reservoir**Council District:** Mesquite**Live Peoria Goal:** Smart Growth

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, and utility coordination for the installation of new waterline along El Mirage Road from Lone Mountain Road to the Westland Reservoir Facility. The waterline will be constructed by an area developer, but the City will include funding for 'oversize' of that waterline to account for future development. This oversize component is typically repaid by future developers through impact fee assessment.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Construction	Water Expansion	Base	\$0	\$0	\$0	\$1,700,000	\$0	\$0	\$1,700,000
Arts	Water Expansion	Base	\$0	\$0	\$0	\$17,000	\$0	\$0	\$17,000
Total Budget			\$0	\$0	\$0	\$1,717,000	\$0	\$0	\$1,717,000

Fire Hydrant Infill and Replacement**Project Number:** UT00204**Project Location:** Citywide**Council District:** Various**Live Peoria Goal:** Superior Public Services

This is an ongoing program to install new fire hydrants in areas of the city where fire hydrant spacing exceeds city infrastructure guidelines. In addition, this program will provide for the systematic replacement of fire hydrants in the water distribution system that are determined to be obsolete and/or for which replacement parts are no longer available. There are currently a total of 10,100 fire hydrants in our water distribution system. This program will provide for replacement of approximately 16 hydrants per year.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Construction	Water Fund	Base	\$161,584	\$161,584	\$161,584	\$161,584	\$161,584	\$807,920	\$1,615,840
Chargebacks	Water Fund	Base	\$0	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000	\$45,000
Arts	Water Fund	Base	\$0	\$1,616	\$1,616	\$1,616	\$1,616	\$8,080	\$14,544
Total Budget			\$161,584	\$168,200	\$168,200	\$168,200	\$168,200	\$841,000	\$1,675,384

Water

Greenway WTP 8 MGD Expansion

Project Number: UT00311**Project Location:** Greenway Water Treatment Plant**Council District:** Palo Verde**Live Peoria Goal:** Superior Public Services

This project provides for an 8 million gallons per day (MGD) expansion of the Greenway Water Treatment Plant from its current capacity of 16 MGD to 24 MGD. The treatment plant was master planned to be expanded further to an ultimate capacity of 32 MGD. This project includes sizing major treatment processes to increase existing capacity.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Design	Future WIFA Revenue B	Base	\$0	\$0	\$0	\$0	\$0	\$3,521,584	\$3,521,584
Construction	Future WIFA Revenue B	Base	\$0	\$0	\$0	\$0	\$0	\$27,710,176	\$27,710,176
Chargebacks	Future WIFA Revenue B	Base	\$0	\$0	\$0	\$0	\$0	\$150,000	\$150,000
Arts	Future WIFA Revenue B	Base	\$0	\$0	\$0	\$0	\$0	\$309,618	\$309,618
Total Budget			\$0	\$0	\$0	\$0	\$0	\$31,691,378	\$31,691,378

Greenway WTP Equipment Upgrade and Replacement

Project Number: UT00316**Project Location:** Greenway Water Treatment Plant**Council District:** Palo Verde**Live Peoria Goal:** Superior Public Services

The Greenway Water Treatment Plant was constructed in 2001, and like any critical facility, requires equipment and component replacement and rehabilitation on a periodic basis to ensure continuous and reliable operation. Projects may involve any items necessary for the water treatment process, but typically include equipment such as pumps, motors, mixers, influent screens, chemical treatment components, and miscellaneous building and site improvements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Equipment	Water Fund	Base	\$1,135,000	\$302,000	\$102,000	\$102,000	\$178,000	\$566,000	\$2,385,000
Total Budget			\$1,135,000	\$302,000	\$102,000	\$102,000	\$178,000	\$566,000	\$2,385,000

Water

Integrated Water Utility Master Plan (IWUMP)

Project Number: UT00271**Project Location:** Citywide**Council District:** Various**Live Peoria Goal:** Smart Growth

This project will update the 2015 Integrated Water Utilities Master Plan (IWUMP), which addresses the City's water, wastewater, and reuse systems, as well as the City's water portfolio. The IWUMP will identify the water resources needed to support the City's adopted General Plan Land Use map. This will be accomplished by determining the amount of potable and reuse water required along with the amount of wastewater generated at build-out. These requirements must be identified to determine future water resource, production, distribution, collection, and treatment facility requirements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Study	Wastewater Expansion	Base	\$0	\$24,603	\$0	\$0	\$0	\$0	\$24,603
Study	Wastewater Fund	Base	\$0	\$166,497	\$120,100	\$0	\$0	\$0	\$286,597
Study	Water Expansion	Base	\$0	\$33,855	\$22,547	\$0	\$0	\$0	\$56,402
Study	Water Expansion	Base	\$0	\$14,045	\$9,353	\$0	\$0	\$0	\$23,398
Study	Water Fund	Base	\$0	\$131,000	\$88,000	\$0	\$0	\$0	\$219,000
Total Budget			\$0	\$370,000	\$240,000	\$0	\$0	\$0	\$610,000

Jomax Booster Station Upgrades

Project Number: UT00285**Project Location:** Jomax Rd and Terramar Blvd**Council District:** Mesquite**Live Peoria Goal:** Superior Public Services

This project provides for the project coordination, public involvement, pre-design studies, design, land acquisition, construction, materials testing, construction administration, utility coordination, and all related sitework for an upgrade to the existing Jomax Booster Pump Station, located at Jomax Road and Terramar Blvd. The City is actively working with the City of Glendale on an expansion of the Pyramid Peak Water Treatment Plant (PPWTP), which will provide more water for future growth in northern areas of the City. This project will increase the booster pump capacity at the Jomax Booster Station site to move the additional water where it is needed. Included in this upgrade are new booster pumps, additional electrical capacity and equipment, a new backup generator, and new site piping associated with these improvements. This project will also include modifications to an existing turnout structure from the PPWTP located at 67th Avenue and Jomax Road and pump upgrades at the Sonoran Mountain Ranch Booster Station located at 75th Avenue and Jomax Road to further assist with proper delivery of the new water source.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Study	Water Fund	Carryover	\$3,520	\$0	\$0	\$0	\$0	\$0	\$3,520
Construction	Outside Sources	Carryover	\$85,000	\$0	\$0	\$0	\$0	\$0	\$85,000
Construction	Water Expansion	Carryover	\$2,146,716	\$0	\$0	\$0	\$0	\$0	\$2,146,716
Construction	Water Expansion	Carryover	\$94,643	\$0	\$0	\$0	\$0	\$0	\$94,643
Construction	Water Fund	Carryover	\$415,268	\$0	\$0	\$0	\$0	\$0	\$415,268
Construction	Water Expansion	Base	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000
Total Budget			\$3,245,147	\$0	\$0	\$0	\$0	\$0	\$3,245,147

Water

Jomax Waterline - Loop 303 to El Mirage Road**Project Number:** UT00503**Project Location:** Jomax Blvd and El Mirage Rd**Council District:** Mesquite**Live Peoria Goal:** Superior Public Services

This project will add a new ductile iron water distribution main along Jomax Boulevard between the Loop 303 and El Mirage Road. This new watermain will be needed to meet local growth demands not covered by developers.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Design	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$150,000	\$150,000
Construction	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$1,800,000	\$1,800,000
Chargebacks	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$32,000	\$32,000
Arts	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$19,500	\$19,500
Total Budget			\$0	\$0	\$0	\$0	\$0	\$2,001,500	\$2,001,500

Lake Plsnt Pkwy 24-inch Waterline; Loop 303 - SR74**Project Number:** UT00269**Project Location:** Lake Pleasant Pkwy; Loop 303 to SR74**Council District:** Mesquite**Live Peoria Goal:** Smart Growth

This project is part of the infrastructure necessary to gain access to the Lake Pleasant Water Treatment Plant (LPWTP), but will also provide water for future development north of the Loop 303. Funding is provided for installation of a 24-inch waterline and appurtenances on Lake Pleasant Parkway from Loop 303 to a future take out structure south of LPWTP.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Other	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$260,956	\$260,956
Other	Water Fund	Base	\$0	\$0	\$0	\$0	\$0	\$554,984	\$554,984
Construction	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$4,934,968	\$4,934,968
Construction	Water Fund	Base	\$0	\$0	\$0	\$0	\$0	\$535,637	\$535,637
Chargebacks	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$73,262	\$73,262
Chargebacks	Water Fund	Base	\$0	\$0	\$0	\$0	\$0	\$22,591	\$22,591
Arts	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$49,350	\$49,350
Arts	Water Fund	Base	\$0	\$0	\$0	\$0	\$0	\$5,356	\$5,356
Total Budget			\$0	\$0	\$0	\$0	\$0	\$6,437,104	\$6,437,104

Water

LPH Mystic Water Oversizing

Project Number: UT00445**Project Location:** Lake Pleasant Heights Development**Council District:** Mesquite**Live Peoria Goal:** Superior Public Services

This project provides for additional transmission capacity in the water system serving the Lake Pleasant Heights (LPH) development and adjacent developments in the future. The LPH development will fund the transmission mains necessary to serve the development's requirements. The City is funding the over-sizing of selected transmission mains to provide water distribution capacity for new developments in the surrounding areas.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Construction	Water Expansion	Carryover	\$261,097	\$0	\$0	\$0	\$0	\$0	\$261,097
Construction	Water Expansion	Base	\$69,930	\$0	\$94,538	\$0	\$0	\$0	\$164,468
Arts	Water Expansion	Base	\$0	\$0	\$945	\$0	\$0	\$0	\$945
Total Budget			\$331,027	\$0	\$95,483	\$0	\$0	\$0	\$426,510

Miscellaneous Local Waterline Improvements

Project Number: UT00203**Project Location:** Citywide**Council District:** Various**Live Peoria Goal:** Superior Public Services

This program provides funding to upgrade the City's existing water distribution system to ensure its continued efficient and reliable operation. These funds may be used to replace system isolation valves, pipe and other appurtenances that have reached or exceeded their life expectancy. In addition, this project may construct water line extensions in advance of street improvement projects.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Construction	Water Fund	Base	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,250,000	\$2,500,000
Chargebacks	Water Fund	Base	\$0	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000	\$45,000
Arts	Water Fund	Base	\$0	\$2,500	\$2,500	\$2,500	\$2,500	\$12,500	\$22,500
Total Budget			\$250,000	\$257,500	\$257,500	\$257,500	\$257,500	\$1,287,500	\$2,567,500

MOC Reservoir (R101) Site Improvements

Project Number: UT00434**Project Location:** Municipal Operations Center**Council District:** Acacia**Live Peoria Goal:** Superior Public Services

This project will provide for pre-design, design, permitting, utility coordination and construction of site improvements at the MOC Reservoir Site. These improvements will include the replacement of aging pumps and other associated equipment to bring the site to current City standards.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Design	Water Fund	Carryover	\$427,822	\$0	\$0	\$0	\$0	\$0	\$427,822
Total Budget			\$427,822	\$0	\$0	\$0	\$0	\$0	\$427,822

Water

New River Utility Co. Acquisition & Improvements

Project Number: UT00390**Project Location:** Deer Valley Rd./Beardsley Rd. & 83rd Ave**Council District:** Willow**Live Peoria Goal:** Superior Public Services

This project entails preliminary costs associated with the purchase of the New River Utility Company water system such as water resource acquisition costs, system improvement costs, meter replacement costs, and costs associated with the integration of the water system into the City's water production and distribution system. This project excludes the cost of the purchase of the utility.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Other	Water Fund	Carryover	\$1,500,000	\$0	\$0	\$0	\$0	\$0	\$1,500,000
Other	Water Fund	Carryover	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$1,000,000
Total Budget			\$2,500,000	\$0	\$0	\$0	\$0	\$0	\$2,500,000

Patterson Reservoir - Existing Well Connection

Project Number: UT00328**Project Location:** 107th Ave - Deer Valley to Williams Rd**Council District:** Willow**Live Peoria Goal:** Superior Public Services

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, and utility coordination for the installation of waterline, as needed, to connect three existing well sites to the Patterson Reservoir (W211) site. The location of the existing wells are 104th Ave. and Deer Valley Rd., 105th Ave. and Rose Garden Ln., and 102nd Ave. and Patrick Ln. Each of these wells has water quality issues, primarily cloudy water resulting from dissolved air in the water. By sending the water from each well to a reservoir site, the water can be treated at one central location and provide additional water system redundancy in the area. The expected pipeline route will be along 107th Ave. between Deer Valley Rd. and Williams Rd.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Construction	Water Fund	Carryover	\$200,000	\$0	\$0	\$0	\$0	\$0	\$200,000
Construction	Water Fund	Base	\$0	\$0	\$0	\$0	\$0	\$6,392,866	\$6,392,866
Chargebacks	Water Fund	Base	\$0	\$0	\$0	\$0	\$0	\$30,000	\$30,000
Arts	Water Fund	Base	\$0	\$0	\$0	\$0	\$0	\$63,928	\$63,928
Total Budget			\$200,000	\$0	\$0	\$0	\$0	\$6,486,794	\$6,686,794

Water

Pyramid Peak Water Treatment Plant - Upgrades

Project Number: UT00037**Project Location:** Pyramid Peak Water Treatment Plant**Council District:** Mesquite**Live Peoria Goal:** Smart Growth

This project is for capital costs associated with the Pyramid Peak Water Treatment Plant, including anticipated design and construction costs for projects identified as necessary as a result of recent condition assessments and subsequent design efforts. Peoria currently owns 11 MGD of capacity at the plant, representing 23 percent of the plant's capacity and is responsible for 23 percent of the cost for plant improvements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Construction	W/S Rev Bonds (Wtr)	Carryover	\$4,549,465	\$0	\$0	\$0	\$0	\$0	\$4,549,465
Total Budget			\$4,549,465	\$0	\$0	\$0	\$0	\$0	\$4,549,465

Pyramid Peak Water Treatment Plant Expansion

Project Number: UT00334**Project Location:** Pyramid Peak Water Treatment Plant**Council District:** Mesquite**Live Peoria Goal:** Smart Growth

The project will provide for the design, permitting, construction, construction administration, and project management of an expansion of the City of Glendale Pyramid Peak Water Treatment Plant. The project includes addition of a new treatment train, chemical feed systems, solids disposal facilities, pumping equipment, distribution or transmission piping, SCADA, instrumentation, electrical, mechanical, and other ancillary equipment, structures, and appurtenances.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Other	WIFA Revenue Bonds	Carryover	\$25,000	\$0	\$0	\$0	\$0	\$0	\$25,000
Construction	WIFA Revenue Bonds	Carryover	\$1,457,174	\$0	\$0	\$0	\$0	\$0	\$1,457,174
Construction	WIFA Revenue Bonds	Carryover	\$49,013,733	\$0	\$0	\$0	\$0	\$0	\$49,013,733
Construction	Water Expansion	Carryover	\$1,362,311	\$0	\$0	\$0	\$0	\$0	\$1,362,311
Construction	Water Expansion	Carryover	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000
Construction	Water Expansion	Carryover	\$153,000	\$0	\$0	\$0	\$0	\$0	\$153,000
Construction	Water Fund	Carryover	\$355,516	\$0	\$0	\$0	\$0	\$0	\$355,516
Other	Water Expansion	Base	\$1,669,125	\$0	\$0	\$0	\$0	\$0	\$1,669,125
Total Budget			\$54,185,859	\$0	\$0	\$0	\$0	\$0	\$54,185,859

Water

Quintero WTP Equipment Upgrade and Replacement

Project Number: UT00418**Project Location:** Quintero Water Treatment Plant**Council District:** Mesquite**Live Peoria Goal:** Superior Public Services

The Quintero Water Treatment Plant was constructed in 2005, and like any critical facility, requires equipment and component replacement and rehabilitation on a periodic basis to ensure continuous and reliable operation. Projects include rebuilding pumps, upgrading disinfection facilities, treatment components, and site aesthetics.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Other	Water Fund	Carryover	\$193,430	\$0	\$0	\$0	\$0	\$0	\$193,430
Equipment	Water Fund	Base	\$150,000	\$100,000	\$50,000	\$50,000	\$50,000	\$250,000	\$650,000
Total Budget			\$343,430	\$100,000	\$50,000	\$50,000	\$50,000	\$250,000	\$843,430

Reclaimed Water Master Plan Implementation

Project Number: UT00505**Project Location:** Citywide**Council District:** Various**Live Peoria Goal:** Superior Public Services

This project provides for coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, administration, utility coordination, and all related sitework for the expansion of the reclaimed water system. A study will determine the actual projects to achieve the highest and best use of reclaimed water resources. Projects may include extension of the purple pipe system to serve additional customers, expansion of recharge capabilities within the city, connection of systems to increase operation efficiency, and improvements to ensure beneficial use of all reclaimed water produced.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Construction	Wastewater Fund	Base	\$1,485,149	\$2,245,792	\$0	\$0	\$0	\$0	\$3,730,941
Construction	Water Fund	Base	\$4,455,446	\$6,737,376	\$0	\$0	\$0	\$0	\$11,192,822
Arts	Wastewater Fund	Base	\$0	\$22,458	\$0	\$0	\$0	\$0	\$22,458
Arts	Water Fund	Base	\$0	\$67,374	\$0	\$0	\$0	\$0	\$67,374
Total Budget			\$5,940,595	\$9,073,000	\$0	\$0	\$0	\$0	\$15,013,595

Water

SCADA Equipment Replacement

Project Number: UT00266**Project Location:** Citywide**Council District:** Various**Live Peoria Goal:** Superior Public Services

This program will replace, upgrade and add supervisory control and data acquisition (SCADA) equipment and associated communication network equipment at water, wastewater, and reclaimed water facilities operated by the City. Included in the project will be the items necessary for full functionality, such as programmable logic controllers (PLCs), monitoring devices, flow meters, radios, sensors, transducers, and related support equipment and housings.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Equipment	Wastewater Fund	Base	\$225,000	\$225,000	\$275,000	\$275,000	\$75,000	\$375,000	\$1,450,000
Equipment	Water Fund	Base	\$225,000	\$225,000	\$275,000	\$275,000	\$75,000	\$375,000	\$1,450,000
Total Budget			\$450,000	\$450,000	\$550,000	\$550,000	\$150,000	\$750,000	\$2,900,000

Sports Complex/W115 Well Connection

Project Number: UT00327**Project Location:** Peoria Sports Complex**Council District:** Willow**Live Peoria Goal:** Superior Public Services

This project will design and construct a new 12-inch waterline primarily along 83rd Avenue between the Peoria Sports Complex Reservoir Site and the W115 Well located just west of 83rd Avenue at Bell Road. The W115 Well is currently offline for water quality concerns. The new pipeline will be used to convey water from this well to a site where it can be treated or blended with other potable water sources to increase the City's water supply in the area. In addition, this project includes the evaluation, design and possible installation of wellhead treatment equipment at the Sports Complex site. A FY23 study will help further identify whether or not the project will need to include wellhead treatment.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Construction	Water Expansion	Base	\$0	\$0	\$0	\$647,418	\$0	\$0	\$647,418
Construction	Water Fund	Base	\$0	\$0	\$0	\$2,200,096	\$0	\$0	\$2,200,096
Arts	Water Expansion	Base	\$0	\$0	\$0	\$6,474	\$0	\$0	\$6,474
Arts	Water Fund	Base	\$0	\$0	\$0	\$22,001	\$0	\$0	\$22,001
Total Budget			\$0	\$0	\$0	\$2,875,989	\$0	\$0	\$2,875,989

Water

Sweetwater Well Site Rehabilitation

Project Number: UT00442**Project Location:** 12740 N. 91st Avenue**Council District:** Palo Verde**Live Peoria Goal:** Superior Public Services

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, and all related sitework for rehabilitation of the existing Sweetwater Well Site. This project may also include processing of utility company (APS, Cox, Qwest/Centurylink, SRP, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Construction	Water Expansion	Base	\$0	\$0	\$250,000	\$0	\$0	\$0	\$250,000
Construction	Water Fund	Base	\$0	\$0	\$0	\$2,217,484	\$0	\$0	\$2,217,484
Chargebacks	Water Expansion	Base	\$0	\$0	\$3,716	\$0	\$0	\$0	\$3,716
Chargebacks	Water Fund	Base	\$0	\$0	\$0	\$3,716	\$0	\$0	\$3,716
Arts	Water Expansion	Base	\$0	\$0	\$2,500	\$0	\$0	\$0	\$2,500
Arts	Water Fund	Base	\$0	\$0	\$0	\$22,175	\$0	\$0	\$22,175
Total Budget			\$0	\$0	\$256,216	\$2,243,375	\$0	\$0	\$2,499,591

Technology and Security Master Plan

Project Number: UT00304**Project Location:** Citywide**Council District:** Various**Live Peoria Goal:** Superior Public Services

This project merges three previous master plans into a consolidated plan, linking planning efforts for utilities technology, Supervisory Control and Data Acquisition (SCADA) and security into a single master plan. The plan was last updated in 2008.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Study	Water Expansion	Carryover	\$171,000	\$0	\$0	\$0	\$0	\$0	\$171,000
Study	Water Expansion	Carryover	\$13,500	\$0	\$0	\$0	\$0	\$0	\$13,500
Study	Water Expansion	Carryover	\$30,500	\$0	\$0	\$0	\$0	\$0	\$30,500
Total Budget			\$215,000	\$0	\$0	\$0	\$0	\$0	\$215,000

Water

Terramar Booster Pump Station Rehabilitation

Project Number: UT00412**Project Location:** Jomax Rd and Terramar Blvd**Council District:** Mesquite**Live Peoria Goal:** Superior Public Services

This project includes the complete site rehabilitation of the Terramar Reservoir/Booster Station site including the evaluation and possible replacement of existing electrical equipment, booster pumps, disinfection equipment, and yard piping. Additional items include reservoir rehabilitation, site grading, and installation of security equipment to bring the site to current City standards.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Construction	W/S Rev Bonds (Wtr)	Carryover	\$3,050,000	\$0	\$0	\$0	\$0	\$0	\$3,050,000
Construction	Water Fund	Base	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000
Total Budget			\$3,550,000	\$0	\$0	\$0	\$0	\$0	\$3,550,000

Utility Billing System

Project Number: UT00160**Project Location:** Citywide**Council District:** All**Live Peoria Goal:** Superior Public Services

This project will replace the existing utility billing system with a new customer information system (CIS) for utility billing and revenue collection. This system will interface with other city information systems, such as meter reading, fixed asset accounting, financial accounting and e-government software. The current utility billing system needs to be replaced to handle new accounts as the number of customers increases.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Other	Stormwater Fund	Base	\$0	\$0	\$75,000	\$0	\$0	\$0	\$75,000
Other	Residential Solid Waste	Base	\$0	\$0	\$500,000	\$0	\$0	\$0	\$500,000
Other	Commercial Solid Waste	Base	\$0	\$0	\$240,000	\$0	\$0	\$0	\$240,000
Other	Wastewater Expansion	Base	\$0	\$0	\$60,000	\$0	\$0	\$0	\$60,000
Other	Wastewater Expansion	Base	\$0	\$0	\$100,000	\$0	\$0	\$0	\$100,000
Other	Wastewater Fund	Base	\$0	\$0	\$600,000	\$0	\$0	\$0	\$600,000
Other	Water Expansion	Base	\$0	\$0	\$35,000	\$0	\$0	\$0	\$35,000
Other	Water Fund	Base	\$0	\$0	\$1,200,000	\$0	\$0	\$0	\$1,200,000
Total Budget			\$0	\$0	\$2,810,000	\$0	\$0	\$0	\$2,810,000

Water

Water & Wastewater Rate Study

Project Number: UT00298**Project Location:** Citywide**Council District:** All**Live Peoria Goal:** Superior Public Services

This study will update the City's water and wastewater rates. Rates will be reviewed to ensure that they cover the costs of system operations and maintenance, fund the system's capital program requirements, and support the financial strength of the enterprise funds. Studies are anticipated to be performed with the help of outside consultants and coordinated with staff from the Finance and Water Services departments. During the interim years between full studies, staff anticipates a lower level of annual support to update information and findings.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Study	Residential Solid Waste	Carryover	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000
Study	Commercial Solid Waste	Carryover	\$25,000	\$0	\$0	\$0	\$0	\$0	\$25,000
Study	Wastewater Fund	Carryover	\$63,345	\$0	\$0	\$0	\$0	\$0	\$63,345
Study	Water Fund	Carryover	\$80,000	\$0	\$0	\$0	\$0	\$0	\$80,000
Study	Wastewater Fund	Base	\$0	\$0	\$50,000	\$0	\$0	\$100,000	\$150,000
Study	Water Fund	Base	\$0	\$0	\$50,000	\$0	\$0	\$100,000	\$150,000
Total Budget			\$218,345	\$0	\$100,000	\$0	\$0	\$200,000	\$518,345

Water Facility Reconditioning

Project Number: UT00206**Project Location:** Citywide**Council District:** Various**Live Peoria Goal:** Superior Public Services

This program will upgrade and recondition over 40 existing water distribution and production facilities. Water Services staff will prioritize projects to be included in this program based on operational needs and facility condition. Types of projects included under this program are water reservoir rehabilitation, booster pump station upgrades and rehabilitation, and various site improvements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Construction	Water Fund	Carryover	\$1,500,000	\$0	\$0	\$0	\$0	\$0	\$1,500,000
Construction	Water Fund	Base	\$800,000	\$800,000	\$800,000	\$800,000	\$800,000	\$4,000,000	\$8,000,000
Arts	Water Fund	Base	\$0	\$8,000	\$8,000	\$8,000	\$8,000	\$40,000	\$72,000
Total Budget			\$2,300,000	\$808,000	\$808,000	\$808,000	\$808,000	\$4,040,000	\$9,572,000

Water

Water Line Assessment and Replacement

Project Number: UT00335**Project Location:** Citywide**Council District:** Various**Live Peoria Goal:** Superior Public Services

This project will entail the identification, design, and replacement of small diameter water mains throughout the city to minimize main breaks, service outages, and property damage.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Construction	Water Fund	Carryover	\$300,000	\$0	\$0	\$0	\$0	\$0	\$300,000
Design	Water Fund	Base	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000
Construction	Water Fund	Base	\$2,198,020	\$0	\$0	\$0	\$0	\$0	\$2,198,020
Total Budget			\$2,548,020	\$0	\$0	\$0	\$0	\$0	\$2,548,020

Water Meter Replacement Program

Project Number: UT00326**Project Location:** Citywide**Council District:** All**Live Peoria Goal:** Superior Public Services

The City's inventory of over 55,000 water meters includes approximately 6,000 meters that were not replaced during the first phase of this project. To ensure that the City's water billing data meets accuracy standards going forward, the most cost-effective approach is to replace meters at the end of their lifecycle on a consistent basis. Staff will, however, continue to explore alternatives that might reduce the number of meters to be replaced. Replacement labor will be provided by contracted staff.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Equipment	Water Fund	Carryover	\$1,590	\$0	\$0	\$0	\$0	\$0	\$1,590
Construction	Wastewater Fund	Carryover	\$208,173	\$0	\$0	\$0	\$0	\$0	\$208,173
Construction	Water Fund	Carryover	\$83,591	\$0	\$0	\$0	\$0	\$0	\$83,591
Equipment	Wastewater Fund	Base	\$0	\$0	\$0	\$0	\$0	\$4,863,465	\$4,863,465
Equipment	Water Fund	Base	\$0	\$0	\$0	\$0	\$0	\$9,741,535	\$9,741,535
Total Budget			\$293,354	\$0	\$0	\$0	\$0	\$14,605,000	\$14,898,354

Water System Additional R&M Expense

Project Number: UT00438**Project Location:** Citywide**Council District:** Various**Live Peoria Goal:** Superior Public Services

This project will provide for major repair, maintenance, assessment and rehabilitation of our water distribution and treatment infrastructure.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Construction	Water Fund	Base	\$883,750	\$883,750	\$883,750	\$883,750	\$883,750	\$4,418,750	\$8,837,500
Arts	Water Fund	Base	\$0	\$8,838	\$8,838	\$8,838	\$8,838	\$44,190	\$79,542
Total Budget			\$883,750	\$892,588	\$892,588	\$892,588	\$892,588	\$4,462,940	\$8,917,042

Water

Water/Wastewater Hydraulic Model Update

Project Number: UT00428**Project Location:** Citywide**Council District:** Various**Live Peoria Goal:** Superior Public Services

This project provides a study to evaluate the City's existing computer models used to assist in operation and planning of the City's water and wastewater systems. The study will evaluate the accuracy of the existing model through a process known as hydraulic model calibration, add new infrastructure to the model, and perform scenario modeling used to plan for future development per the City's 2015 Integrated Water Utility Master Plan. The City's intent is to update this model every five years to ensure the model remains accurate for use.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Study	Wastewater Fund	Carryover	\$180,000	\$0	\$0	\$0	\$0	\$0	\$180,000
Study	Water Fund	Carryover	\$20,000	\$0	\$0	\$0	\$0	\$0	\$20,000
Study	Wastewater Fund	Base	\$25,000	\$25,000	\$25,000	\$25,000	\$0	\$0	\$100,000
Study	Water Fund	Base	\$25,000	\$25,000	\$25,000	\$25,000	\$0	\$0	\$100,000
Total Budget			\$250,000	\$50,000	\$50,000	\$50,000	\$0	\$0	\$400,000

Water/Wastewater/Expansion Fee Update

Project Number: UT00070**Project Location:** Citywide**Council District:** All**Live Peoria Goal:** Smart Growth

This study will update water and wastewater expansion fees. These fees are required to be updated every two years to ensure that they accurately recover the cost of constructing infrastructure required by new development. The project will be coordinated with the Finance and Budget Department.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Study	Wastewater Expansion	Base	\$0	\$0	\$20,500	\$0	\$0	\$20,500	\$41,000
Study	Wastewater Expansion	Base	\$0	\$0	\$29,500	\$0	\$0	\$29,500	\$59,000
Study	Water Expansion	Base	\$0	\$0	\$25,000	\$0	\$0	\$25,000	\$50,000
Study	Water Expansion	Base	\$0	\$0	\$20,000	\$0	\$0	\$20,000	\$40,000
Study	Water Expansion	Base	\$0	\$0	\$5,000	\$0	\$0	\$5,000	\$10,000
Total Budget			\$0	\$0	\$100,000	\$0	\$0	\$100,000	\$200,000

Water

Weedville Well Site Rehabilitation

Project Number: UT00441**Project Location:** 14017 N. 73rd Avenue**Council District:** Palo Verde**Live Peoria Goal:** Superior Public Services

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, and related sitework for rehabilitation of the existing Weedville Well and Reservoir sites. The project will be a joint project with SRP to drill and equip a new well. In addition, the City will rehabilitate the existing reservoir and booster pump station site to bring it up to current City standards. This project may also include processing of utility company (APS, Cox, Qwest/Centurylink, SRP, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Construction	Water Expansion	Carryover	\$1,029,975	\$0	\$0	\$0	\$0	\$0	\$1,029,975
Construction	Water Expansion	Base	\$292,072	\$0	\$0	\$0	\$0	\$0	\$292,072
Construction	Water Fund	Base	\$1,807,928	\$0	\$0	\$0	\$0	\$0	\$1,807,928
Total Budget			\$3,129,975	\$0	\$0	\$0	\$0	\$0	\$3,129,975

Wellhead Water Quality Mitigation

Project Number: UT00272**Project Location:** Citywide**Council District:** Various**Live Peoria Goal:** Superior Public Services

This project will provide for arsenic treatment at various well sites in Utility project UT00312, UT00327, UT00328, and UT00394 on an as needed basis. The treatment technology will allow the reduction of arsenic levels to allowable regulatory limits. Well blending may be utilized in addition to arsenic treatment to achieve regulatory compliance. Water quality testing and blending capabilities will be considered in determining if arsenic treatment is required.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
		Base							
Construction	W/S Rev Bonds (Wtr)	Carryover	\$2,324,807	\$0	\$0	\$0	\$0	\$0	\$2,324,807
Construction	Water Expansion	Carryover	\$424,035	\$0	\$0	\$0	\$0	\$0	\$424,035
Construction	Water Expansion	Carryover	\$684,495	\$0	\$0	\$0	\$0	\$0	\$684,495
Total Budget			\$3,433,337	\$0	\$0	\$0	\$0	\$0	\$3,433,337

Water

Wells - New Construction

Project Number: UT00117**Project Location:** Citywide**Council District:** Various**Live Peoria Goal:** Smart Growth

The City currently uses surface water as its primary water supply. However, it is still necessary to drill and equip new wells to produce groundwater for meeting system redundancy requirements and future water demands. Currently the City's water system is made up of approximately 33% groundwater, but droughts and the uncertainty of future surface water supply makes the production of groundwater an important task. This project provides for the project coordination, public involvement, pre-design studies, design, land acquisition, construction, materials testing, construction administration, and utility coordination for the installation and equipping of new groundwater wells. Groundwater wells are typically built in three phases: test well to determine feasibility of the location, drilling of the well, and equipping of the well to pump water into the system. With land acquisition included, this is typically a three-year process.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Study	Water Expansion	Carryover	\$3,831	\$0	\$0	\$0	\$0	\$0	\$3,831
Land Acquisiti	Water Expansion	Carryover	\$70,000	\$0	\$0	\$0	\$0	\$0	\$70,000
Construction	Water Expansion	Carryover	\$1,230,001	\$0	\$0	\$0	\$0	\$0	\$1,230,001
Construction	Water Expansion	Carryover	\$20,522	\$0	\$0	\$0	\$0	\$0	\$20,522
Study	Water Expansion	Base	\$0	\$0	\$0	\$200,000	\$0	\$0	\$200,000
Land Acquisiti	Water Expansion	Base	\$0	\$0	\$0	\$0	\$80,000	\$0	\$80,000
Equipment	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$2,200,000	\$2,200,000
Design	Water Expansion	Base	\$0	\$250,000	\$0	\$0	\$0	\$220,000	\$470,000
Construction	Water Expansion	Base	\$0	\$0	\$2,000,000	\$0	\$1,100,000	\$0	\$3,100,000
Chargebacks	Water Expansion	Base	\$0	\$8,640	\$44,720	\$3,250	\$3,250	\$53,360	\$113,220
Arts	Water Expansion	Base	\$0	\$2,500	\$20,000	\$0	\$11,000	\$2,200	\$35,700
Total Budget			\$1,324,354	\$261,140	\$2,064,720	\$203,250	\$1,194,250	\$2,475,560	\$7,523,274

Operating Impacts

	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
	\$0	\$0	\$0	\$33,100	\$33,100	\$231,700	\$297,900
Total Operating Impacts	\$0	\$0	\$0	\$33,100	\$33,100	\$231,700	\$297,900

Water

West Agua Fria Water Lines

Project Number: UT00170**Project Location:** Vistancia Development**Council District:** Mesquite**Live Peoria Goal:** Smart Growth

This project provides for additional transmission capacity in the water system throughout the Vistancia community. The Vistancia Utilities Master Plan identifies the water transmission mains that are needed to supply the Vistancia area. The City is funding the oversizing of selected transmission mains to provide water distribution capacity for new development in surrounding areas. This additional capacity will ultimately be paid by future developers through the collection of impact fees.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Construction	Water Expansion	Carryover	\$975,987	\$0	\$0	\$0	\$0	\$0	\$975,987
Construction	Water Fund	Carryover	\$310,800	\$0	\$0	\$0	\$0	\$0	\$310,800
Construction	Water Expansion	Base	\$0	\$235,500	\$1,272,000	\$0	\$0	\$0	\$1,507,500
Construction	Water Fund	Base	\$584,250	\$0	\$0	\$0	\$0	\$0	\$584,250
Arts	Water Expansion	Base	\$0	\$2,355	\$12,720	\$0	\$0	\$0	\$15,075
Total Budget			\$1,871,037	\$237,855	\$1,284,720	\$0	\$0	\$0	\$3,393,612

Westland Reservoir/Booster Station - Phase II

Project Number: UT00502**Project Location:** Westland Reservoir**Council District:** Mesquite**Live Peoria Goal:** Superior Public Services

This project will provide for pre-design, design, permitting, utility coordination and construction of a new 3.5 million gallon reservoir and additional booster pump capacity at the existing Westland Reservoir site. These additions will help to meet further growth demands north of the CAP canal and west of the Agua Fria River.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Design	Water Expansion	Base	\$0	\$0	\$0	\$0	\$600,000	\$0	\$600,000
Construction	Water Expansion	Base	\$0	\$0	\$0	\$0	\$2,450,000	\$3,000,000	\$5,450,000
Chargebacks	Water Expansion	Base	\$0	\$0	\$0	\$0	\$20,500	\$65,000	\$85,500
Arts	Water Expansion	Base	\$0	\$0	\$0	\$0	\$30,500	\$30,000	\$60,500
Total Budget			\$0	\$0	\$0	\$0	\$3,101,000	\$3,095,000	\$6,196,000

Water

White Mountain Apache Tribe Water Rights Purchase

Project Number: UT00234**Project Location:** CAP Canal**Council District:** All**Live Peoria Goal:** Smart Growth

This project addresses a potential future shortage of renewable water resources as identified in the 2015 Integrated Water Utilities Master Plan. This project will purchase an additional 1,289 acre-feet of White Mountain Apache Tribe water.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Other	Water Resource	Base	\$0	\$0	\$0	\$1,758,020	\$541,176	\$1,468,186	\$3,767,382
Total Budget			\$0	\$0	\$0	\$1,758,020	\$541,176	\$1,468,186	\$3,767,382

Zone 1/2 PRV Upgrades (91st and Cactus)

Project Number: UT00261**Project Location:** 91st Av and Cactus Rd**Council District:** Palo Verde**Live Peoria Goal:** Superior Public Services

Project includes the abandonment and demolition of two existing pressure reducing valve (PRV) stations located on the southwest and southeast corners at 91st Avenue and Cactus Road. A new PRV station, located in a concrete vault, will be installed on the northeast corner of the intersection. The new PRV will serve the function of both existing PRV's.

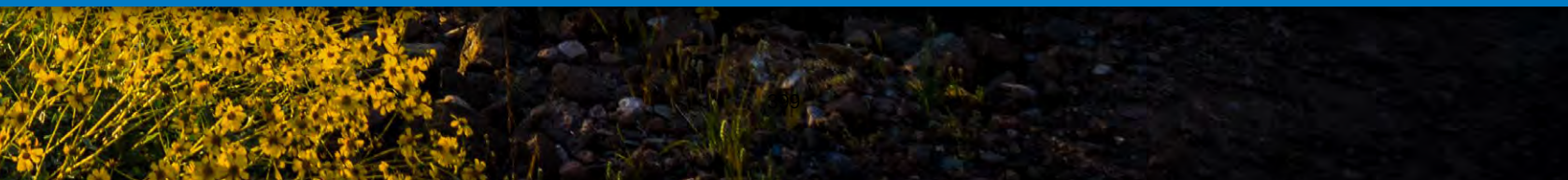
Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
Construction	Water Fund	Carryover	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000
Construction	Water Fund	Base	\$0	\$1,300,000	\$0	\$0	\$0	\$0	\$1,300,000
Chargebacks	Water Fund	Base	\$0	\$36,000	\$0	\$0	\$0	\$0	\$36,000
Arts	Water Fund	Base	\$0	\$13,000	\$0	\$0	\$0	\$0	\$13,000
Total Budget			\$150,000	\$1,349,000	\$0	\$0	\$0	\$0	\$1,499,000

Operating Impacts	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 26-30	Total
	\$0	\$5,400	\$5,400	\$5,400	\$5,400	\$27,000	\$48,600
Total Operating Impacts	\$0	\$5,400	\$5,400	\$5,400	\$5,400	\$27,000	\$48,600

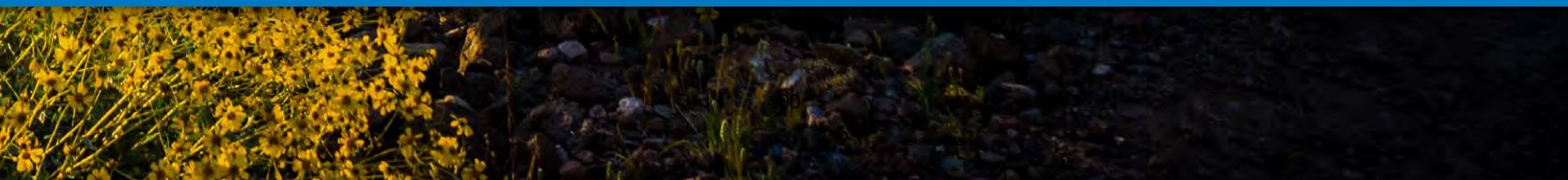


Schedules





Schedules



Schedules

The schedules summarize the City's financial activities in a comprehensive, numeric format. These include detailed tables on the following functions:

- Schedule 1 starts with beginning balances for each fund and tracks the money coming in, tracks the money going out, and arrives at a projected ending balance for each fund.
- Schedule 2 is a multi-year look at all revenues (money in).
- Schedule 3 is a multi-year look at all operating, day-to-day expenditures (money out).
- Schedule 4 is an examination of transfers or charges for services performed by departments within the city for other city departments.
- Schedule 5 is a list of the City's tax levy and rate.
- Schedule 6 is a multi-year listing of personnel by department.
- Schedule 7 is a multi-year look at personnel by position.
- Schedule 8 is a list of the City's debt obligations and payment requirements.
- Schedule 9 is a list of operating capital expenditures over \$5,000.
- Schedule 10 is a list of the City's Capital Improvement Projects for the upcoming year.
- Schedule 11 is a summary of new budget requests, called "supplementals."
- Schedule 12 is a list of projected Streetlight and Maintenance Improvement Districts revenues.
- Schedule 13 is a view of Sources and Uses by fund type and account category.
- Schedule 14 is State of Arizona Auditor General Schedule A which shows the estimated revenues and expenditures.
- Schedule 15 is State of Arizona Auditor General Schedule B which summarizes the tax levy and tax rate information.
- Schedule 16 is State of Arizona Auditor General Schedule C which is a summary of the fund type of revenues other than property taxes.
- Schedule 17 is State of Arizona Auditor General Schedule D which shows the fund type of other financing sources/uses and interfund transfers.
- Schedule 18 is State of Arizona Auditor General Schedule E which summarizes by the department expenditures within each fund type.
- Schedule 19 is State of Arizona Auditor General Schedule F which is a summary of fund expenditures/expenses by department.
- Schedule 20 is State of Arizona Auditor General Schedule G which is a summary of the number of Full-Time Equivalent Employees and estimated Personnel Compensation by fund type.

Schedule 1 - All Funds Summary

FUND NAME	ESTIMATED BALANCE 7/1/20	PROJECTED REVENUES	TRANSFERS IN	TOTAL SOURCES
1 General Fund	\$71,285,540	\$141,024,201	\$9,036,424	\$221,346,165
2 Half Cent Sales Tax Fund	\$30,209,038	\$19,275,560	-	\$49,484,598
3 Other Reserve Funds	\$5,063,343	\$90,000	\$1,950,000	\$7,103,343
Total General & Other	\$106,557,921	\$160,389,761	\$10,986,424	\$277,934,106
4 Streets	\$10,167,770	\$14,105,000	\$2,062,613	\$26,335,383
5 Streetlight Improvement Districts	\$6,766	\$1,062,613	-	\$1,069,379
6 Maintenance Improvement Districts	\$911	\$89,544	-	\$90,455
7 Transportation Sales Tax Fund	\$21,142,658	\$11,929,660	-	\$33,072,318
8 Development Fee Funds	\$31,607,835	\$9,731,496	-	\$41,339,331
9 Public Housing	-	-	-	-
10 Home and Housing Grants	-	\$526,948	-	\$526,948
11 Transit	\$416,229	\$915,871	\$4,187,000	\$5,519,100
12 Attorney Grants	\$17	\$17,400	-	\$17,417
13 Public Safety Grants	\$635,019	\$729,907	-	\$1,364,926
14 Other Grants	\$2,006,568	\$5,036,551	-	\$7,043,119
15 Community Service Grants	\$469,474	\$678,000	-	\$1,147,474
Total Special Revenue Funds	\$66,453,247	\$44,822,990	\$6,249,613	\$117,525,850
16 Water	\$23,852,268	\$50,917,051	-	\$74,769,319
17 Water Replacement & Reserves	\$10,411,934	\$1,765,670	\$130,000	\$12,307,604
18 Water Expansion	\$12,333,614	\$4,292,299	-	\$16,625,913
19 Water Bonds	\$50,604,958	\$16,912,740	-	\$67,517,698
20 Water Improvement Districts	-	-	-	-
21 Wastewater	\$15,689,793	\$24,895,217	\$2,577,237	\$43,162,247
22 Wastewater Replacement & Reserves	\$9,430,897	\$302,507	\$152,241	\$9,885,645
23 Wastewater Expansion	\$7,951,409	\$768,324	-	\$8,719,733
24 Wastewater Bonds	-	\$6,589,530	-	\$6,589,530
25 Wastewater Improvement Districts	-	-	-	-
26 Residential Solid Waste	\$7,323,758	\$12,650,536	-	\$19,974,294
27 Commercial Solid Waste	\$1,828,016	\$2,457,512	-	\$4,285,528
28 Solid Waste Reserves	\$2,126,500	\$1,711,345	-	\$3,837,845
29 Solid Waste Expansion	\$703	-	-	\$703
30 Sports Complex Operations/Maintenance	\$395,303	\$3,274,000	\$2,120,295	\$5,789,598
31 Sports Complex Equipment Reserves	\$1,228,059	\$343,291	-	\$1,571,350
Total Enterprise Funds	\$143,177,212	\$126,880,022	\$4,979,773	\$275,037,007
32 Fleet Maintenance	\$328,970	\$6,002,500	-	\$6,331,470
33 Fleet Reserve	\$9,280,663	\$2,838,448	\$55,000	\$12,174,111
34 Insurance Reserve	\$16,565,477	\$26,070,685	\$2,750,000	\$45,386,162
35 Facilities Maintenance	\$43,460	\$6,860,084	-	\$6,903,544
36 Information Technology	\$1,139,054	\$10,007,719	\$941,537	\$12,088,310
37 Information Technology Reserve	\$831,989	\$782,863	\$799,713	\$2,414,565
38 Information Technology Projects	\$168,378	-	\$75,000	\$243,378
Total Internal Service Funds	\$28,357,991	\$52,562,299	\$4,621,250	\$85,541,540
39 Fireman's Pension	\$10,645	\$300	\$15,300	\$26,245
40 Agency Funds	-	-	-	-
Total Trust & Agency Funds	\$10,645	\$300	\$15,300	\$26,245
41 General Obligation Bonds	\$6,588,091	\$23,719,823	-	\$30,307,914
42 MDA Bonds	\$66,226	-	-	\$66,226
43 HURF Bonds	-	-	-	-
44 Capital Projects - Streets/Economic Development	\$10,612,271	\$1,137,905	-	\$11,750,176
45 Improvement Districts	-	-	-	-
46 Facility Projects	-	-	-	-
47 Outside Source Fund	-	\$3,487,688	-	\$3,487,688
Total Capital Projects Funds	\$17,266,588	\$28,345,416	-	\$45,612,004
48 General Obligation Bonds	\$15,018,872	\$19,475,804	-	\$34,494,676
49 Other Bonds	\$8,518,784	\$280,929	\$3,975,284	\$12,774,997
50 Improvement Districts	-	-	-	-
Total Debt Service Funds	\$23,537,656	\$19,756,733	\$3,975,284	\$47,269,673
All Funds Total	\$385,361,260	\$432,757,521	\$30,827,644	\$848,946,425

Schedule 1 - All Funds Summary

OPERATIONS	CAPITAL PROJECTS	LONG-TERM DEBT	CONTINGENCY	TOTAL EXPENDITURE	TRANSFERS OUT	TOTAL USES	ESTIMATED BALANCE 6/30/21	
\$165,864,559	\$5,516,083	-	\$34,150,000	\$205,530,642	\$5,560,193	\$211,090,835	\$10,255,330	1
\$2,846,456	\$2,707,820	-	\$25,000,000	\$30,554,276	\$11,880,305	\$42,434,581	\$7,050,017	2
-	\$6,573,560	-	\$400,000	\$6,973,560	-	\$6,973,560	\$129,783	3
\$168,711,015	\$14,797,463	-	\$59,550,000	\$243,058,478	\$17,440,498	\$260,498,976	\$17,435,130	
\$11,154,696	\$8,795,535	-	\$500,000	\$20,450,231	-	\$20,450,231	\$5,885,152	4
-	-	-	-	-	\$1,062,613	\$1,062,613	\$6,766	5
-	-	-	-	-	\$89,544	\$89,544	\$911	6
\$174,696	\$18,872,801	-	\$3,500,000	\$22,547,497	\$8,704,598	\$31,252,095	\$1,820,223	7
\$3,538,600	\$15,282,756	-	\$775,000	\$19,596,356	-	\$19,596,356	\$21,742,975	8
-	-	-	-	-	-	-	-	9
\$526,948	-	-	-	\$526,948	-	\$526,948	-	10
\$5,275,433	-	-	\$50,000	\$5,325,433	-	\$5,325,433	\$193,667	11
\$17,400	-	-	-	\$17,400	-	\$17,400	\$17	12
\$779,859	-	-	-	\$779,859	\$4,820	\$784,679	\$580,247	13
\$1,862,129	\$273,020	-	\$3,425,000	\$5,560,149	\$226,093	\$5,786,242	\$1,256,877	14
\$620,506	-	-	-	\$620,506	-	\$620,506	\$526,968	15
\$23,950,267	\$43,224,112	-	\$8,250,000	\$75,424,379	\$10,087,668	\$85,512,047	\$32,013,803	
\$28,152,869	\$25,169,230	\$8,978,640	\$2,000,000	\$64,300,739	\$2,947,237	\$67,247,976	\$7,521,343	16
\$1,684,888	-	-	\$250,000	\$1,934,888	-	\$1,934,888	\$10,372,716	17
\$197,757	\$14,168,150	-	\$200,000	\$14,565,907	-	\$14,565,907	\$2,060,006	18
-	\$67,517,698	-	-	\$67,517,698	-	\$67,517,698	-	19
-	-	-	-	-	-	-	-	20
\$12,532,997	\$8,738,477	\$7,385,823	\$1,500,000	\$30,157,297	\$272,241	\$30,429,538	\$12,732,709	21
\$499,241	-	-	\$150,000	\$649,241	-	\$649,241	\$9,236,404	22
-	\$7,277,425	-	\$100,000	\$7,377,425	-	\$7,377,425	\$1,342,308	23
-	\$6,589,530	-	-	\$6,589,530	-	\$6,589,530	-	24
-	-	-	-	-	-	-	-	25
\$12,549,021	\$252,584	-	\$500,000	\$13,301,605	-	\$13,301,605	\$6,672,689	26
\$2,412,966	\$64,816	-	\$250,000	\$2,727,782	-	\$2,727,782	\$1,557,746	27
\$2,522,000	-	-	\$50,000	\$2,572,000	-	\$2,572,000	\$1,265,845	28
-	-	-	-	-	-	-	\$703	29
\$5,450,397	-	-	\$50,000	\$5,500,397	-	\$5,500,397	\$289,201	30
\$317,000	\$151,500	-	\$125,000	\$593,500	-	\$593,500	\$977,850	31
\$66,319,136	\$129,929,410	\$16,364,463	\$5,175,000	\$217,788,009	\$3,219,478	\$221,007,487	\$54,029,520	
\$6,068,837	-	-	\$200,000	\$6,268,837	-	\$6,268,837	\$62,633	32
\$3,189,208	-	-	\$125,000	\$3,314,208	-	\$3,314,208	\$8,859,903	33
\$26,210,609	-	-	\$1,500,000	\$27,710,609	-	\$27,710,609	\$17,675,553	34
\$6,843,785	-	-	-	\$6,843,785	-	\$6,843,785	\$59,759	35
\$11,178,381	-	-	\$50,000	\$11,228,381	\$80,000	\$11,308,381	\$779,929	36
\$606,173	\$1,266,000	-	\$75,000	\$1,947,173	-	\$1,947,173	\$467,392	37
\$103,000	-	-	-	\$103,000	-	\$103,000	\$140,378	38
\$54,199,993	\$1,266,000	-	\$1,950,000	\$57,415,993	\$80,000	\$57,495,993	\$28,045,547	
\$21,000	-	-	-	\$21,000	-	\$21,000	\$5,245	39
-	-	-	-	-	-	-	-	40
\$21,000	-	-	-	\$21,000	-	\$21,000	\$5,245	
\$15,000	\$30,143,420	-	\$100,000	\$30,258,420	-	\$30,258,420	\$49,494	41
-	-	-	-	-	-	-	\$66,226	42
-	-	-	-	-	-	-	-	43
-	\$10,888,931	-	\$500,000	\$11,388,931	-	\$11,388,931	\$361,245	44
-	-	-	-	-	-	-	-	45
-	-	-	-	-	-	-	-	46
-	\$3,487,688	-	-	\$3,487,688	-	\$3,487,688	-	47
\$15,000	\$44,520,039	-	\$600,000	\$45,135,039	-	\$45,135,039	\$476,965	
-	-	\$18,345,932	\$125,000	\$18,470,932	-	\$18,470,932	\$16,023,744	48
\$45,000	-	\$7,541,170	\$100,000	\$7,686,170	-	\$7,686,170	\$5,088,827	49
-	-	-	-	-	-	-	-	50
\$45,000	-	\$25,887,102	\$225,000	\$26,157,102	-	\$26,157,102	\$21,112,571	
\$313,261,411	\$233,737,024	\$42,251,565	\$75,750,000	\$665,000,000	\$30,827,644	\$695,827,644	\$153,118,781	

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2020 Estimate	FY 2021 Budget
<u>General Fund</u>						
Taxes						
	Sales Tax-Advertising	\$30,529	\$30,202	\$38,315	\$25,000	\$22,000
	Sales Tax-Constr Contracting	\$4,770,622	\$5,677,199	\$5,059,539	\$5,200,000	\$2,900,000
	Sales Tax-Job Printing	\$14,028	\$22,952	\$16,632	\$17,500	\$15,400
	Sales Tax-Publishing	\$65,109	\$63,413	\$40,715	\$30,000	\$26,400
	Sales Tax-Restaurants/Bars	\$7,382,446	\$8,134,757	\$8,329,641	\$8,000,000	\$7,040,000
	Sales Tax-Rent/Tangible Prop	\$787,192	\$1,146,912	\$1,176,964	\$1,202,000	\$1,057,760
	Sales Tax-Commercial Rental	\$1,784,995	\$1,803,668	\$1,787,140	\$1,841,000	\$1,620,080
	Sales Tax-Vehicle Rental	\$222,634	\$313	\$0	\$0	\$0
	Sales Tax-Hotels/Motels	\$835,830	\$906,571	\$1,056,065	\$900,000	\$792,000
	Sales Tax-Apts/Rm House/Resid	\$1,833,876	\$1,950,737	\$2,025,912	\$2,046,000	\$1,800,480
	Sales Tax-Trailer Courts	\$28,664	\$0	\$0	\$0	\$0
	Sales Tax-Retail	\$24,191,753	\$24,925,101	\$26,763,841	\$25,575,000	\$22,506,000
	Sales Tax-Amusements	\$729,992	\$699,572	\$890,048	\$700,000	\$616,000
	Sales Tax-Utilities	\$2,430,922	\$2,700,158	\$2,459,021	\$2,700,000	\$2,376,000
	Sales Tax-Cable T.V.	\$9	\$43	\$0	\$0	\$0
	Sales Tax-Telecommunication	\$523,405	\$453,353	\$387,646	\$450,000	\$396,000
	Sales Tax-Penalties/Interest	\$198,461	\$62,554	\$106,544	\$75,000	\$66,000
	Sales Tax Recoveries	\$285,574	\$187,736	\$742,773	\$400,000	\$352,000
	Use Tax	\$690,892	\$948,359	\$1,249,067	\$1,250,000	\$1,100,000
	Property Tax	\$2,355,348	\$2,524,295	\$4,169,989	\$4,514,821	\$4,811,933
	Govt Prop Lease Excise Tax Rev	\$5,969	\$5,969	\$5,969	\$0	\$0
	SRP In-lieu Tax	\$37,149	\$36,868	\$53,930	\$35,000	\$30,000
	Utility Franchise	\$3,048,285	\$3,290,277	\$3,262,607	\$3,386,400	\$3,422,117
	Cablevision Franchise	\$1,435,640	\$1,657,286	\$1,659,902	\$1,700,000	\$1,700,000
	Small Cell Annual Fees	\$17,756	\$87,768	\$3,100	\$4,900	\$0
	Subtotal - Taxes	\$53,707,080	\$57,316,062	\$61,285,361	\$60,052,621	\$52,650,170
Intergovernmental Revenue						
	State Shared Sales Tax	\$15,631,512	\$15,894,140	\$17,018,021	\$16,800,000	\$14,784,000
	Urban Revenue Sharing	\$20,949,613	\$20,334,388	\$20,366,698	\$22,275,578	\$25,052,808
	Peoria Distr Share-Pool	\$262,372	\$284,189	\$114,821	\$241,507	\$239,358
	Grant Revenue	\$15,000	\$14,000	\$5,000	\$0	\$0
	Grant Revenue-Comm Svc	\$129,446	\$8,026	\$8,138	\$8,537	\$0
	Grant Revenue - Federal	\$0	\$39,855	\$0	\$8,537	\$0
	Auto Lieu Tax	\$6,728,814	\$6,799,997	\$7,262,809	\$6,998,500	\$6,158,680
	FEMA Reimbursements	\$35,856	\$0	\$0	\$0	\$0
	Subtotal - Intergovernmental Revenue	\$43,752,613	\$43,374,594	\$44,775,487	\$46,332,659	\$46,234,846
Charges for Service						
	Pawn Shop Transaction Fees	\$81,000	\$87,266	\$68,281	\$50,000	\$80,000
	Planning Appl/Review Fee	\$284,020	\$521,388	\$432,677	\$375,000	\$400,000
	Subdiv Final Plat Fee/Appl	\$66,520	\$39,421	\$68,003	\$30,000	\$35,389
	Engineering Applications	\$38,644	\$60,273	\$67,872	\$60,000	\$35,320
	Plan Check Fees	\$1,274,703	\$1,170,508	\$1,170,366	\$1,100,000	\$906,136
	Water Inspection Fees	\$185,177	\$214,953	\$290,986	\$260,000	\$163,782
	Sewer Inspection Fees	\$142,499	\$150,676	\$366,232	\$288,270	\$206,134
	Street Inspection Fees	\$377,974	\$420,551	\$549,912	\$525,000	\$309,519
	Grading/Drainage Insp Fees	\$245,951	\$174,663	\$311,027	\$255,000	\$175,062
	Plans/Spec Doc Fees	\$0	\$7,050	\$14,750	\$13,000	\$7,676
	Landscape Fees	\$0	\$69,280	\$91,520	\$72,038	\$47,627
	Eng Plan Check-Grd/Drng	\$186,470	\$134,360	\$218,310	\$110,000	\$113,609

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2020 Estimate	FY 2021 Budget
	Eng Plan Chk-Offsite Imp	\$0	\$0	\$0	\$3,600	\$0
	Eng Plan Chk-Street Light	\$33,080	\$28,260	\$31,320	\$11,000	\$16,299
	Addressing Fee	\$30,875	\$17,775	\$36,875	\$11,000	\$19,190
	Water Review Fee-Eng	\$94,700	\$66,360	\$101,800	\$45,000	\$52,977
	Sewer Review Fee-Eng	\$95,510	\$72,260	\$103,080	\$40,000	\$53,643
	Street Review Fee-Eng	\$198,980	\$131,300	\$147,410	\$55,000	\$76,712
	Storm Drainage Report-Eng	\$33,561	\$36,336	\$53,003	\$25,000	\$27,583
	Traffic Impact Report-Eng	\$12,300	\$10,436	\$10,568	\$2,500	\$5,500
	Storm Water Mgmt Rpt-Eng	\$22,800	\$36,710	\$60,320	\$20,000	\$31,391
	Retaining Wall Inspection	\$39,704	\$63,203	\$91,013	\$50,000	\$51,226
	Retaining Wall Review Fee	\$22,000	\$14,000	\$12,140	\$6,000	\$6,318
	Traffic Plan Check Fee	\$76,430	\$84,710	\$96,550	\$95,000	\$54,344
	Concrete Inspection	\$239,033	\$292,893	\$456,277	\$425,000	\$256,816
	Dry Utility Review	\$65,250	\$150,500	\$229,150	\$195,000	\$119,250
	Fire-Plans Review Fee	\$96,869	\$101,863	\$100,270	\$80,000	\$75,000
	Fire-New Bldg Inspection Fee	\$34,519	\$35,751	\$37,748	\$30,000	\$30,000
	New Const Inspect-After hours	\$3,300	\$2,600	\$2,700	\$2,500	\$500
	ALS Ambulance Transport	\$324,200	\$2,845,502	\$2,180,645	\$4,200,000	\$4,858,350
	Expedited Plan Check Fee	\$3,600	\$4,560	\$2,400	\$3,000	\$1,858
	Expedited Eng Svc Rev Fees	\$27,348	\$36,980	\$38,424	\$2,000	\$19,996
	Reimb for O/S Inspec O/T	\$9,412	\$25,713	\$18,544	\$28,000	\$9,650
	SLID Appl/Process Fee	\$23,355	\$7,335	\$15,885	\$12,503	\$8,267
	MID Appl/Process Fee	\$30,645	\$11,820	\$15,540	\$12,232	\$8,087
	Filming Application and Fees	\$0	\$0	\$100	\$100	\$0
	Homeowners Assoc Academy Fee	\$580	\$1,130	\$440	\$700	\$0
	Shopping Cart Retrieval Fee Rev	\$0	\$0	\$50	\$0	\$0
	Advanced Life Support Fees	\$437,160	\$307,897	\$300,241	\$150,000	\$150,000
	EMS Contract Misc Fees	\$406,590	\$373,220	\$314,457	\$275,000	\$275,000
	Fire Svc to County Islands	\$144,432	\$160,739	\$177,487	\$180,000	\$140,000
	Fire EMT Services	\$32,688	\$24,751	\$5,359	\$15,000	\$15,000
	Fire- Commercial Inspections	\$381,026	\$398,566	\$469,115	\$375,000	\$375,000
	Fire-Resale Revenue	\$6,641	\$6,348	\$4,712	\$7,000	\$7,000
	Swimming Pool Fees	\$337,500	\$331,428	\$302,642	\$200,000	\$411,278
	Swim Pool Admin Fees-Txb	\$1,061	\$1,265	\$1,240	\$0	\$0
	Rec Revenue-Outdoor	\$4,443	\$3,608	\$1,700	\$900	\$5,957
	Rec Revenue-AM/PM Program	\$2,355,700	\$2,372,812	\$2,530,763	\$1,925,000	\$2,194,807
	Rec Revenue-Tot Time Prog	\$426,290	\$470,481	\$505,144	\$335,000	\$466,010
	Rec Revenue-Summer Rec Prg	\$158,346	\$125,281	\$93,187	\$35,000	\$182,467
	Rec Retl-Txb-Summer Rec	\$359	\$0	\$0	\$0	\$0
	Rec Revenue-Summer Camp	\$857,481	\$840,061	\$864,453	\$500,000	\$977,666
	Recreational Revenue	\$292	\$881	\$1,771	\$400	\$0
	Rec Revenue-SIC - Adult	\$33,242	\$18,215	\$20,340	\$13,000	\$20,655
	Rec Revenue-SIC - Youth	\$130,286	\$126,429	\$121,649	\$81,000	\$102,109
	Rec Revenue-Sports Programs - Adult	\$263,320	\$269,266	\$214,617	\$156,000	\$385,534
	Rec Revenue-Sports Programs - Youth	\$380,016	\$329,758	\$300,935	\$164,000	\$472,646
	Rec Revenue-Senior Program	\$62,830	\$81,031	\$76,682	\$65,000	\$57,567
	Rec Revenue-Adapt Rec Prog	\$70,103	\$68,106	\$84,355	\$65,000	\$50,606
	Rec Revenue-Special Events	\$208,513	\$201,470	\$206,021	\$135,000	\$235,000
	Rec Revenue-Teen Program	\$68,493	\$71,834	\$46,904	\$15,000	\$71,561
	Rio Vista Rec Center Memberships	\$761,103	\$702,645	\$699,241	\$440,000	\$845,566
	Rio Vista Retail Sales	\$28	\$42	\$28	\$0	\$0
	Rio Vista Program Revenues	\$1,300	\$13,865	\$5,236	\$41,000	\$100,663

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2020 Estimate	FY 2021 Budget
	Library Copy/Print Fees - Main	\$12,918	\$14,826	\$13,898	\$10,000	\$11,000
	Library Copy/Print Fees - Branch	\$8,534	\$8,031	\$8,968	\$9,000	\$6,500
	Prfrmng Arts Ctr-Beverage sales	\$446	\$1,735	\$2,421	\$0	\$0
	Recycling Program Revenue	\$10,069	\$7,488	\$7,471	\$5,000	\$5,000
	Fees for General Services	\$20,710	\$8,538	\$7,504	\$5,000	\$5,000
	Fees for Gen Svcs-Fire	\$439,299	\$229,647	\$229,587	\$450	\$0
	Fees for General Svcs-Police	\$47,435	\$47,347	\$50,051	\$45,000	\$45,000
	Lien Filing Fees	\$1,739	\$1,385	\$1,471	\$720	\$0
	In Kind Revenues	\$3,000	\$4,800	\$2,800	\$0	\$0
	Ticket Sales-Other	\$0	\$4,069	\$13,183	\$4,100	\$0
	Allocated Interdept Svc Chrgs	\$14,749,191	\$15,165,568	\$15,788,868	\$15,553,913	\$15,136,535
	CIP Engineering Charges	\$1,587,179	\$1,627,017	\$1,604,320	\$1,600,000	\$2,500,000
	CIP Finance Charges	\$60,000	\$120,000	\$58,154	\$60,000	\$60,000
	Subtotal - Charges for Service	\$28,870,772	\$31,668,835	\$32,629,160	\$30,959,926	\$33,574,338
Licenses & Permits						
	Bldg Permit & Insp-Commercial	\$459,930	\$489,203	\$597,317	\$490,000	\$551,279
	Bldg Permit & Insp-Residential	\$3,418,708	\$3,154,257	\$2,878,387	\$2,767,886	\$2,228,543
	Occupational Business License	\$223,086	\$226,123	\$217,984	\$236,400	\$225,000
	Bingo License Fees	\$0	\$5	\$10	\$0	\$0
	Sales Tax Licenses	\$348,666	\$1,052,503	\$1,197,160	\$850,000	\$1,000,000
	Fire Code Revenues	\$51,053	\$65,710	\$74,951	\$70,000	\$50,000
	Liquor Licenses and Permits	\$84,386	\$88,689	\$88,197	\$90,000	\$90,000
	Alarm Permits	\$65,989	\$59,509	\$74,368	\$75,000	\$70,000
	Utility Revocable Permits	\$0	\$215,796	\$505,403	\$397,815	\$263,012
	Park Permits-Sports Prg	\$39,099	\$39,504	\$36,864	\$25,000	\$67,952
	Field Permits-Sports Prg	\$47,491	\$38,841	\$42,250	\$23,000	\$61,157
	Off-Track Betting License	\$0	\$600	\$0	\$500	\$500
	Pool Drainage Permits	\$40,226	\$74,502	\$0	\$0	\$0
	Telecommunications License	\$0	\$4,000	\$8,000	\$4,000	\$0
	Court Fines and Forfeitures	\$564,353	\$635,529	\$695,854	\$675,000	\$682,000
	Traffic School Receipts	\$306,356	\$496,044	\$398,149	\$325,000	\$328,000
	Code Enforcement Fines	\$1,905	\$662	\$22,363	\$10,000	\$1,500
	Deferred Prosecution Fees	\$37,040	\$50,700	\$58,790	\$40,000	\$40,000
	Incarceration Fees	\$69,524	\$111,262	\$118,342	\$115,000	\$116,000
	Enhanced School Zone Fines	\$424	\$424	\$537	\$500	\$500
	Red Light Process Svc Fee	\$35	\$0	\$0	\$0	\$0
	Red Light Admin Fees	\$100	\$0	\$0	\$0	\$0
	Court Fines-Public Safety-PD	\$91,246	\$53,019	\$104,667	\$75,000	\$60,000
	Court Fines-Public Safety-Attorney	\$22,299	\$17,013	\$30,166	\$30,000	\$15,000
	Court Fines-Police-Safety Equipment	\$13,406	\$14,285	\$16,260	\$20,000	\$20,000
	Library Fines and Forfeitures - Main	\$49,455	\$46,672	\$43,495	\$30,000	\$42,000
	Library Fines and Forfeitures - Branch	\$46,976	\$49,506	\$50,597	\$34,000	\$47,000
	False Alarm Fines-Police	\$66,677	\$70,310	\$81,570	\$125,000	\$75,000
	PD Impound Admin Fee	\$164,071	\$182,878	\$152,619	\$100,000	\$120,000
	Subtotal - Licenses & Permits	\$6,212,501	\$7,237,544	\$7,494,298	\$6,609,101	\$6,154,443
Rents						
	General Rent Revenue	\$48,675	\$39,757	\$39,735	\$40,000	\$40,000
	Rio Vista Ramada Rentals	\$59,448	\$55,786	\$50,369	\$26,000	\$65,000
	Pioneer Park Ramada Rentals	\$43,805	\$42,599	\$42,419	\$29,000	\$44,000
	Paloma Park Ramada Rentals	\$0	\$0	\$0	\$0	\$30,000
	Rio Vista Field Permits/Rental	\$89,521	\$152,795	\$137,600	\$75,000	\$130,000
	Pioneer Park Field Permits/Rental	\$135,927	\$193,450	\$196,316	\$106,000	\$190,000

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2020 Estimate	FY 2021 Budget
	Trails Permits/Rental	\$0	\$0	\$7,429	\$8,000	\$5,000
	Paloma Park Field Permit/Rental	\$0	\$0	\$0	\$0	\$135,000
	Rio Vista Concessions Rent	\$26,743	\$25,062	\$26,694	\$20,000	\$25,000
	Pioneer Park Concessions Rent	\$24,963	\$32,211	\$26,122	\$20,000	\$25,000
	Paloma Park Concession Rent	\$0	\$0	\$0	\$0	\$20,000
	Rio Vista Rec Center Rentals	\$155,872	\$139,502	\$164,454	\$118,000	\$248,301
	Rent Rev-Swim Pool	\$13,604	\$18,131	\$18,832	\$19,000	\$15,103
	Rent Rev-Comm Center	\$42,537	\$39,333	\$27,573	\$20,000	\$25,000
	Rent Revenue - Salty Senioritas	\$35,191	\$17,595	\$0	\$0	\$0
	Rent Revenue - Alter Group	\$154,717	\$172,776	\$177,095	\$175,000	\$175,000
	Rent-AZ Broadway Theater(KLOS)	\$64,446	\$53,363	\$53,773	\$50,000	\$50,000
	Rent Revenue - Arts Ctr Ticket Surchrg	\$13,230	\$20,587	\$19,750	\$13,000	\$0
	Subtotal - Rents	\$908,679	\$1,002,948	\$988,161	\$719,000	\$1,222,404
Interest Income						
	Interest Income	\$479,954	\$836,872	\$1,302,115	\$1,200,000	\$875,000
Miscellaneous Income						
	Misc Police Revenues	\$167,101	\$265,439	\$197,198	\$150,000	\$150,000
	Reimb Revenue-General	\$298,712	\$42,849	\$31,522	\$30,000	\$30,000
	State Fire Reimbursement	\$352,266	\$682,800	\$589,219	\$100,000	\$100,000
	Reimbursement-Jury Duty	\$132	\$123	\$516	\$36	\$0
	Reimbursement for O/T	\$6,056	\$4,815	\$2,481	\$2,500	\$2,500
	Reimb-Damage to City Prop.	\$0	\$0	\$0	\$112	\$0
	Reimb-Comm Svcs	\$36,630	\$18,814	\$6,893	\$2,690	\$500
	Reimbursement-Recording Fees	\$0	\$54	\$0	\$0	\$0
	Reimb Rev-Empl Overpymt	\$31	\$0	\$126	\$0	\$0
	Repymt Zone Revenues	\$181,373	\$0	\$0	\$0	\$0
	Contributions - General	\$0	\$1,500	\$0	\$0	\$0
	Cash Over/Short	(\$788)	\$1,434	\$0	\$1,322	\$0
	Cash Over/Short-Comm Svcs	\$0	(\$80)	\$0	\$0	\$0
	Misc A/R Penalties	\$1,154	\$6,008	\$2,729	\$2,000	\$5,000
	Auction Proceeds	\$11,643	\$5,386	\$5,170	\$5,000	\$5,000
	Other Revenue	\$51,746	\$2,169,558	\$102,164	\$20,000	\$20,000
	Subtotal - Miscellaneous Income	\$1,106,056	\$3,198,700	\$938,018	\$313,660	\$313,000
	Total - General Fund	\$135,037,655	\$144,635,555	\$149,412,599	\$146,186,967	\$141,024,201

Half-Cent Sales Tax Fund

Taxes

Sales Tax-Advertising	\$15,267	\$16,823	\$19,161	\$12,500	\$11,000
Sales Tax-Constr Contracting	\$2,385,740	\$3,153,612	\$2,530,326	\$2,600,000	\$1,450,000
Sales Tax-Job Printing	\$7,015	\$9,707	\$8,318	\$8,750	\$7,700
Sales Tax-Publishing	\$32,560	\$36,167	\$20,362	\$15,000	\$13,200
Sales Tax-Restaurants/Bars	\$1,845,870	\$2,254,841	\$2,082,760	\$2,000,000	\$1,760,000
Sales Tax-Rent/Tangible Prop	\$393,667	\$637,032	\$588,608	\$601,000	\$528,880
Sales Tax-Commercial Rental	\$892,548	\$1,005,065	\$893,760	\$920,500	\$810,040
Sales Tax-Vehicle Rental	\$111,337	\$156	\$0	\$0	\$0
Sales Tax-Hotels/Motels	\$92,882	\$116,987	\$78,244	\$100,000	\$100,000
Sales Tax-Apts/Rm House/Resid	\$917,125	\$1,055,720	\$1,013,203	\$1,023,000	\$900,240
Sales Tax-Trailer Courts	\$14,335	\$0	\$0	\$0	\$0
Sales Tax-Retail	\$12,080,019	\$14,499,020	\$13,275,825	\$12,787,500	\$11,253,000
Sales Tax-Amusements	\$182,523	\$199,644	\$222,548	\$175,000	\$154,000

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2020 Estimate	FY 2021 Budget
	Sales Tax-Utilities	\$1,215,461	\$1,460,974	\$1,229,511	\$1,350,000	\$1,188,000
	Sales Tax-Cable T.V.	\$5	\$22	\$0	\$0	\$0
	Sales Tax-Telecommunication	\$261,750	\$256,267	\$193,866	\$225,000	\$198,000
	Sales Tax-Penalties/Interest	\$92,149	\$36,742	\$52,237	\$37,500	\$33,000
	Sales Tax Recoveries	\$136,978	\$120,247	\$367,687	\$200,000	\$176,000
	Use Tax	\$345,499	\$569,715	\$624,659	\$625,000	\$550,000
	Subtotal - Taxes	\$21,022,730	\$25,428,740	\$23,201,076	\$22,680,750	\$19,133,060
Interest Income						
	Interest Income	\$110,801	\$107,863	\$256,640	\$150,000	\$142,500
Miscellaneous Income						
	Reimb Revenue-General	\$34,116	\$20,119	\$10,000	\$10,000	\$0
	Auction Proceeds	\$0	\$102	\$0	\$0	\$0
	Other Revenue	\$11,656	\$3,500	\$0	\$0	\$0
	Subtotal - Miscellaneous Income	\$45,772	\$23,722	\$10,000	\$10,000	\$0
	Total - Half-Cent Sales Tax Fund	\$21,179,303	\$25,560,325	\$23,467,716	\$22,840,750	\$19,275,560

Transportation Sales Tax Fund

Taxes

Sales Tax-Advertising	\$9,162	\$10,095	\$11,498	\$7,500	\$6,600
Sales Tax-Constr Contracting	\$1,431,616	\$1,892,394	\$1,518,448	\$1,560,000	\$870,000
Sales Tax-Job Printing	\$4,210	\$5,825	\$5,069	\$5,250	\$4,620
Sales Tax-Publishing	\$19,538	\$21,703	\$12,219	\$9,000	\$7,920
Sales Tax-Restaurants/Bars	\$1,106,902	\$1,352,135	\$1,248,816	\$1,200,000	\$1,056,000
Sales Tax-Rent/Tangible Prop	\$236,228	\$382,265	\$353,215	\$360,600	\$317,328
Sales Tax-Commercial Rental	\$535,592	\$603,109	\$536,331	\$552,300	\$486,024
Sales Tax-Vehicle Rental	\$66,810	\$94	\$0	\$0	\$0
Sales Tax-Hotels/Motels	\$111,396	\$140,305	\$123,979	\$120,000	\$105,600
Sales Tax-Apts/Rm House/Resid	\$550,341	\$633,506	\$608,012	\$613,800	\$540,144
Sales Tax-Trailer Courts	\$8,602	\$0	\$0	\$0	\$0
Sales Tax-Retail	\$7,394,434	\$8,885,451	\$8,161,988	\$7,672,500	\$6,751,800
Sales Tax-Amusements	\$109,453	\$119,719	\$133,442	\$105,000	\$92,400
Sales Tax-Utilities	\$729,277	\$876,584	\$737,706	\$810,000	\$712,800
Sales Tax-Cable T.V.	\$3	\$13	\$0	\$0	\$0
Sales Tax-Telecommunication	\$157,069	\$153,778	\$116,337	\$135,000	\$118,800
Sales Tax-Penalties/Interest	\$0	\$0	\$0	\$22,500	\$19,800
Sales Tax Recoveries	\$82,150	\$72,114	\$220,582	\$105,600	\$109,824
Use Tax	\$207,263	\$341,870	\$374,848	\$375,000	\$330,000
Subtotal - Taxes	\$12,760,046	\$15,490,962	\$14,162,491	\$13,654,050	\$11,529,660

Interest Income

Interest Income	\$291,167	\$336,231	\$521,801	\$450,000	\$400,000

Miscellaneous Income

Reimb Revenue-General	\$0	\$136,456	\$176,184	\$721	\$0

Total - Transportation Sales Tax Fund **\$13,051,213** **\$15,963,648** **\$14,860,477** **\$14,104,771** **\$11,929,660**

Information Technology Fund

Charges for Service

Interdepartmental Svc Chg	\$9,072,676	\$9,418,275	\$9,389,018	\$9,398,000	\$9,985,719

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2020 Estimate	FY 2021 Budget
Interest Income						
	Interest Income	\$12,995	\$20,532	\$44,044	\$20,000	\$22,000
Miscellaneous Income						
	Reimb Revenue-General	\$11,708	\$14,567	\$10,124	\$10,596	\$0
	Contributions - General	\$0	\$0	\$2,058,640	\$0	\$0
	Subtotal - Miscellaneous Income	\$11,708	\$14,567	\$2,068,764	\$10,596	\$0
Total - Information Technology Fund		\$9,097,379	\$9,453,375	\$11,501,826	\$9,428,596	\$10,007,719
<u>Economic Development Reserve Fund</u>						
Intergovernmental Revenue						
	Grant Revenue - Federal	\$3,600	\$0	\$0	\$0	\$0
Interest Income						
	Interest Income	\$51,797	\$64,486	\$95,121	\$80,000	\$80,000
Miscellaneous Income						
	Other Revenue	\$702,484	\$0	\$0	\$0	\$0
Total - Economic Development Reserve Fund		\$757,881	\$64,486	\$95,121	\$80,000	\$80,000
<u>Information Technology Reserve Fund</u>						
Charges for Service						
	Interdepartmental Svc Chg	\$717,525	\$753,831	\$750,010	\$765,149	\$760,863
Interest Income						
	Interest Income	\$14,563	\$19,694	\$43,351	\$20,000	\$22,000
Miscellaneous Income						
	Auction Proceeds	\$306	\$20,480	\$11,262	\$6,243	\$0
Total - Information Technology Reserve Fund		\$732,394	\$794,005	\$804,623	\$791,392	\$782,863
<u>Facilities Fund</u>						
Charges for Service						
	Recycling Program Revenue	\$746	\$0	\$0	\$0	\$0
	Interdepartmental Svc Chg	\$5,972,345	\$6,307,548	\$6,105,740	\$6,855,940	\$6,857,384
	Subtotal - Charges for Service	\$5,973,091	\$6,307,548	\$6,105,740	\$6,855,940	\$6,857,384
Interest Income						
	Interest Income	\$3,043	\$4,312	\$4,518	\$2,500	\$2,700
Miscellaneous Income						
	Reimb Revenue-General	\$0	\$0	\$0	\$246	\$0
	Auction Proceeds	\$833	\$1,505	\$0	\$4,129	\$0
	Subtotal - Miscellaneous Income	\$833	\$1,505	\$0	\$4,375	\$0
Total - Facilities Fund		\$5,976,967	\$6,313,365	\$6,110,259	\$6,862,815	\$6,860,084

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2020 Estimate	FY 2021 Budget
<u>Fleet Maintenance Fund</u>						
	Charges for Service					
	Recycling Program Revenue	\$1,062	\$0	\$0	\$0	\$0
	Interdepartmental Svc Chg	\$4,650,079	\$5,269,581	\$5,330,648	\$5,950,282	\$6,000,000
	Subtotal - Charges for Service	\$4,651,141	\$5,269,581	\$5,330,648	\$5,950,282	\$6,000,000
	Interest Income					
	Interest Income	\$2,765	\$4,295	\$6,406	\$2,300	\$2,500
	Miscellaneous Income					
	Reimb Revenue-General	\$858	\$338	\$75	\$460	\$0
	Total - Fleet Maintenance Fund	\$4,654,764	\$5,274,214	\$5,337,130	\$5,953,042	\$6,002,500
<u>Fleet Reserve Fund</u>						
	Charges for Service					
	Interdepartmental Svc Chg	\$2,289,925	\$2,238,831	\$2,293,918	\$2,553,277	\$2,698,448
	Interest Income					
	Interest Income	\$74,505	\$104,984	\$185,752	\$98,000	\$105,000
	Miscellaneous Income					
	Contributions - General	\$0	\$0	\$584,841	\$0	\$0
	Auction Proceeds	\$192,113	\$79,203	\$35,989	(\$13,404)	\$35,000
	Subtotal - Miscellaneous Income	\$192,113	\$79,203	\$620,830	(\$13,404)	\$35,000
	Total - Fleet Reserve Fund	\$2,556,543	\$2,423,018	\$3,100,500	\$2,637,873	\$2,838,448
<u>Debt Service Fund</u>						
	Taxes					
	Property Tax	\$15,534,907	\$16,511,044	\$16,600,691	\$17,903,602	\$19,081,804
	SRP In-lieu Tax	\$244,402	\$121,276	\$213,862	\$213,862	\$244,000
	Subtotal - Taxes	\$15,779,309	\$16,632,320	\$16,814,553	\$18,117,464	\$19,325,804
	Interest Income					
	Interest Income	\$199,103	\$304,749	\$350,061	\$300,000	\$300,000
	Miscellaneous Income					
	Reimb Revenue-General	\$0	\$0	\$207,472	\$135,592	\$0
	Bond Proceeds					
	Proceeds of Refunding Bonds	\$0	\$28,975,000	\$0	\$0	\$0
	Loan Proceeds	\$0	\$0	\$0	\$0	\$130,929
	Subtotal - Bond Proceeds	\$0	\$28,975,000	\$0	\$0	\$130,929
	Total - Debt Service Fund	\$15,978,412	\$45,912,069	\$17,372,085	\$18,553,056	\$19,756,733
<u>Bond Fund</u>						
	Interest Income					
	Interest Income	\$147,689	\$108,385	\$49,183	\$551,564	\$350,000

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2020 Estimate	FY 2021 Budget
Miscellaneous Income						
	Reimb Revenue-General	\$0	\$0	\$0	\$0	\$1,854,881
Miscellaneous Income						
	Reimb Revenue-General	\$1,000,000	\$25,238	\$0	\$0	\$0
Bond Proceeds						
	Bond Proceeds	\$0	\$0	\$30,420,000	\$2,627,177	\$44,719,497
	Bond Proceeds -	\$0	\$0	\$3,146,339	\$0	\$0
	Loan Proceeds	\$1,066,079	\$6,523,217	\$0	\$50,765,019	\$297,715
	Subtotal - Bond Proceeds	\$1,066,079	\$6,523,217	\$33,566,339	\$53,392,196	\$45,017,212
	Total - Bond Fund	\$2,213,768	\$6,656,839	\$33,615,522	\$53,943,760	\$47,222,093
<u>Commercial Sanitation Fund</u>						
Charges for Service						
	Utility Late Fee Charges	\$1,439	\$1,418	\$1,412	\$1,618	\$1,600
	Field Trip Svc Fee-Utilities	\$22,405	\$21,125	\$21,853	\$22,286	\$22,000
	Recycling Program Revenue	\$10,325	\$0	\$0	\$0	\$0
	Commercial Sanitation Fees	\$878,983	\$932,579	\$1,038,045	\$1,050,480	\$1,109,307
	Roll-Off Sanitation Fees	\$614,053	\$612,287	\$596,475	\$631,770	\$638,719
	San Fees-Comm Multi-Fam Clc	\$607,290	\$541,100	\$515,988	\$526,084	\$555,545
	Commercial Recycling Fees	\$123,212	\$105,837	\$89,449	\$95,020	\$100,341
	Commercial Special Hauls	\$3,440	(\$150)	\$0	\$0	\$0
	Subtotal - Charges for Service	\$2,261,147	\$2,214,196	\$2,263,222	\$2,327,258	\$2,427,512
Interest Income						
	Interest Income	\$17,270	\$23,553	\$31,905	\$30,000	\$30,000
Miscellaneous Income						
	Reimb Revenue-General	\$0	\$4,364	\$0	\$271	\$0
	Total - Commercial Sanitation Fund	\$2,278,417	\$2,242,113	\$2,295,126	\$2,357,529	\$2,457,512
<u>Residential Sanitation Fund</u>						
Charges for Service						
	Utility Late Fee Charges	\$40,549	\$37,329	\$39,042	\$26,703	\$27,000
	Recycling Program Revenue	\$300,519	\$138,035	\$10,011	\$5,925	\$0
	Special Haul Fees	\$16,250	\$27,020	\$51,750	\$33,264	\$33,000
	San Fees-Res Multi-Fam Clc	\$144,725	\$148,579	\$149,892	\$162,165	\$174,327
	San Fees-Automated Clc	\$6,641,968	\$6,924,256	\$7,023,917	\$11,322,059	\$12,193,858
	Residential Recycling Fees	\$2,267,978	\$2,671,429	\$3,280,209	\$0	\$0
	Multi-Family Resid Recycling	\$50,811	\$55,666	\$61,544	\$30,923	\$0
	Allocated Interdept Svc Chrgs	\$117,000	\$111,000	\$108,250	\$112,000	\$128,351
	Subtotal - Charges for Service	\$9,579,800	\$10,113,314	\$10,724,616	\$11,693,039	\$12,556,536
Interest Income						
	Interest Income	\$73,486	\$92,306	\$119,921	\$94,000	\$94,000
Miscellaneous Income						
	Reimb Revenue-General	\$0	\$106	\$50	\$100	\$0
	Auction Proceeds	\$0	\$0	\$0	(\$15,836)	\$0
	Subtotal - Miscellaneous Income	\$0	\$106	\$50	(\$15,736)	\$0

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2020 Estimate	FY 2021 Budget
<i>Total - Residential Sanitation Fund</i>		\$9,653,286	\$10,205,726	\$10,844,587	\$11,771,303	\$12,650,536
<i>Sanitation Equipment Reserve Fund</i>						
Charges for Service						
	Interdepartmental Svc Chg	\$1,181,571	\$1,205,847	\$1,318,776	\$1,647,892	\$1,684,345
Interest Income						
	Interest Income	\$21,918	\$26,178	\$35,618	\$17,000	\$17,000
Miscellaneous Income						
	Auction Proceeds	\$0	\$15,510	\$25,980	\$10,000	\$10,000
<i>Total - Sanitation Equipment Reserve Fund</i>		\$1,203,489	\$1,247,535	\$1,380,373	\$1,674,892	\$1,711,345
<i>Sports Complex Fund</i>						
Charges for Service						
	Sports Complex Program Revenue	\$44,621	\$31,235	\$16,712	\$15,000	\$15,000
	Recycling Program Revenue	\$0	\$0	\$1,472	\$0	\$0
	In Kind Revenues	\$18,000	\$12,500	\$16,000	\$0	\$0
	Ticket Sales-Spring Trg	\$710,058	\$660,676	\$628,422	\$745,000	\$745,000
	Ticket Sales- Facility Surchg	\$187,782	\$0	\$154,054	\$170,000	\$170,000
	Ticket Sales- Non Gen Admiss Surchg	\$140,980	\$13,750	\$105,461	\$90,000	\$50,000
	Ticket.com Annual Fee	\$10,000	\$0	\$10,000	\$10,000	\$10,000
	Ticket.com Convenience Fee	\$34,680	\$0	\$24,377	\$35,000	\$35,000
	Program Sales	\$12,672	\$49	\$0	\$0	\$0
	Adv Sales-BB Std/Sp Trng	\$328,666	\$261,405	\$238,245	\$260,000	\$275,000
	Adv Sales-BB Std-Non Sp Trn	\$5,572	\$0	\$0	\$5,000	\$5,000
	Adv Sales - Pylon Signs	\$0	\$16,618	\$87,719	\$70,000	\$50,000
	Interdepartmental Svc Chg	\$99,334	\$103,004	\$119,339	\$119,485	\$105,791
	Subtotal - Charges for Service	\$1,592,365	\$1,099,237	\$1,401,800	\$1,519,485	\$1,460,791
Rents						
	General Rent Revenue	\$84,272	\$57,358	\$48,269	\$60,000	\$74,000
	Genl Rent Rev-Sp Cmplx	\$60,958	\$84,092	\$79,977	\$90,000	\$90,000
	Rent Revenue - Chili Davis	\$32,258	\$41,829	\$54,946	\$40,000	\$40,000
	Rent Rev-Fields	\$226,014	\$373,149	\$282,859	\$312,000	\$300,000
	Rent Rev-Fld/Clh/Padres	\$123,692	\$0	\$94,668	\$95,000	\$95,000
	Rent Rev-Fld/Clh/Mariners	\$129,459	\$0	\$229,357	\$135,000	\$130,000
	Rent Rev-Stadium	\$112,973	\$46,934	\$63,627	\$66,000	\$50,000
	Rent Rev-Novelties/Sp Tr	\$331,506	\$270,013	\$263,400	\$260,000	\$260,000
	Rent Rev/Stad Concssn/Sp Tr	\$866,927	\$803,770	\$742,032	\$775,000	\$805,000
	Rent Rev/Stad Conc/Non Sp Tr	\$107,454	\$54,287	\$66,888	\$65,000	\$65,000
	Rent Rev-Parking/Sp Tr	\$252,599	\$220,609	\$191,126	\$210,000	\$210,000
	Rent Rev-Parking/Non Sp Tr	\$0	\$23,043	\$0	\$0	\$0
	Subtotal - Rents	\$2,328,112	\$1,975,083	\$2,117,149	\$2,108,000	\$2,119,000
Interest Income						
	Interest Income	\$12,461	\$27,813	\$40,255	\$33,500	\$37,500
Miscellaneous Income						
	Reimb Revenue-General	\$184,930	\$51,357	\$5,189	\$0	\$0
	Auction Proceeds	\$743	\$0	\$3,887	\$2,296	\$0

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2020 Estimate	FY 2021 Budget
	Other Revenue	\$1,792	\$0	\$1,150	\$287,485	\$0
	Subtotal - Miscellaneous Income	\$187,465	\$51,357	\$10,226	\$289,781	\$0
	<i>Total - Sports Complex Fund</i>	\$4,120,403	\$3,153,489	\$3,569,431	\$3,950,766	\$3,617,291
<u>Streets Fund</u>						
	Taxes					
	Sales Tax-Utilities	\$3,647,062	\$4,383,747	\$3,689,379	\$3,600,000	\$3,060,000
	Intergovernmental Revenue					
	Highway User Revenue	\$10,015,436	\$10,705,087	\$11,489,891	\$11,997,802	\$10,660,000
	Charges for Service					
	Recycling Program Revenue	\$1,901	\$0	\$0	\$0	\$0
	Street Mnt Fees-Solid Waste	(\$13,543)	\$0	\$0	\$0	\$0
	Street Cut Surcharge	\$0	\$29,060	\$36,109	\$15,000	\$10,000
	Fog Seal Revenues	\$21,089	\$219,132	\$168,231	\$25,000	\$25,000
	Allocated Interdept Svc Chrgs	\$295,000	\$295,000	\$0	\$100,000	\$100,000
	CIP Engineering Charges	\$63,787	\$6,930	\$540	\$0	\$0
	Subtotal - Charges for Service	\$368,234	\$550,122	\$204,880	\$140,000	\$135,000
	Interest Income					
	Interest Income	\$181,400	\$250,570	\$348,197	\$350,000	\$250,000
	Miscellaneous Income					
	Reimb Revenue-General	\$648	\$0	\$209,020	\$0	\$0
	Reimbursement-Jury Duty	\$0	\$312	\$0	\$0	\$0
	Auction Proceeds	\$0	\$0	\$0	\$40,146	\$0
	Other Revenue	\$0	\$0	\$0	\$2,256	\$0
	Subtotal - Miscellaneous Income	\$648	\$312	\$209,020	\$42,402	\$0
	<i>Total - Streets Fund</i>	\$14,212,780	\$15,889,838	\$15,941,367	\$16,130,204	\$14,105,000
<u>Transit Fund</u>						
	Intergovernmental Revenue					
	Intergovtl Participation	\$0	\$0	\$380,268	\$0	\$0
	Grant Revenue	\$680,130	\$465,308	\$445,245	\$445,245	\$597,071
	Grant Revenue - Federal	\$117,720	\$132,335	\$108,489	\$166,000	\$0
	Subtotal - Intergovernmental Revenue	\$797,850	\$597,643	\$934,002	\$611,245	\$597,071
	Charges for Service					
	Transit Collections	\$27,255	\$26,208	\$32,987	\$30,000	\$25,000
	Advertising-Bus Shelters	\$18,272	\$4,100	\$13,083	\$20,000	\$20,000
	Subtotal - Charges for Service	\$45,527	\$30,307	\$46,070	\$50,000	\$45,000
	Interest Income					
	Interest Income	\$7,913	\$24,213	\$60,740	\$40,000	\$20,000
	Miscellaneous Income					
	Reimb Revenue-General	\$0	\$0	\$240,600	\$270,564	\$253,800
	Contributions - General	\$0	\$500	\$0	\$0	\$0
	Subtotal - Miscellaneous Income	\$0	\$500	\$240,600	\$270,564	\$253,800
	<i>Total - Transit Fund</i>	\$851,290	\$652,663	\$1,281,412	\$971,809	\$915,871

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2020 Estimate	FY 2021 Budget
<u>Wastewater Fund</u>						
Charges for Service						
	Utility Late Fee Charges	\$72,453	\$63,070	\$67,320	\$44,719	\$45,000
	Wastewater Fees	\$20,243,471	\$19,483,528	\$22,007,174	\$22,133,542	\$22,901,634
	EPA Mandate Fee	\$922,824	\$879,273	\$983,627	\$1,004,635	\$1,021,714
	Recycling Program Revenue	\$2,426	\$0	\$0	\$0	\$0
	Interdepartmental Svc Chg	\$106,733	\$113,161	\$120,626	\$118,238	\$161,507
	Allocated Interdept Svc Chrgs	\$749,385	\$707,252	\$759,875	\$543,729	\$696,869
	Subtotal - Charges for Service	\$22,097,292	\$21,246,284	\$23,938,622	\$23,844,863	\$24,826,724
Interest Income						
	Interest Income	\$152,063	\$239,776	\$444,745	\$351,000	\$351,000
Miscellaneous Income						
	Reimb Revenue-General	\$91,523	\$12,187	\$16,719	\$20,000	\$20,000
	Reimbursement-Jury Duty	\$24	\$0	\$0	\$0	\$0
	Auction Proceeds	\$0	\$7,571	\$1,259	\$3,814	\$0
	Subtotal - Miscellaneous Income	\$91,547	\$19,758	\$17,978	\$23,814	\$20,000
	Total - Wastewater Fund	\$22,340,902	\$21,505,817	\$24,401,345	\$24,219,677	\$25,197,724

Water Fund

Charges for Service						
	Non-Potable Water Fees	\$235,279	\$260,121	\$206,125	\$221,788	\$290,427
	Reclaimed Water Fees	\$676,744	\$797,182	\$658,440	\$761,288	\$885,744
	Water Fees	\$38,499,314	\$42,604,014	\$39,883,770	\$43,711,418	\$46,094,287
	Utility Late Fee Charges	\$97,367	\$99,856	\$91,872	\$61,123	\$62,162
	New Service Fee-Water	\$563,865	\$547,870	\$511,078	\$563,013	\$572,584
	Water Meter Charges	\$467,433	\$370,437	\$400,931	\$476,969	\$663,390
	Disconnect/Reconnect Fees	\$217,680	\$207,039	\$211,790	\$200,403	\$203,810
	Damaged Property Fees	\$10,071	\$28,092	\$20,405	\$5,530	\$5,624
	Utility Delinquent Letter Fee	\$53,018	\$50,813	\$49,270	\$47,326	\$48,131
	Utilities Tampering Fees	\$7,040	\$7,040	\$7,470	\$5,388	\$5,479
	Field Trip Svc Fee-Utilities	\$13,470	\$14,050	\$15,620	\$15,799	\$16,068
	Quintero WTP Fees	\$256,800	\$256,800	\$256,800	\$256,800	\$256,800
	Recycling Program Revenue	\$0	\$0	\$4,904	\$722	\$0
	Fees for General Services	\$0	\$0	\$24,054	\$25,000	\$25,000
	Lien Filing Fees	\$0	\$0	\$995	\$865	\$1,500
	Interdepartmental Svc Chg	\$96,399	\$103,057	\$119,996	\$127,289	\$150,280
	Allocated Interdept Svc Chrgs	\$12,235	\$12,235	\$17,670	\$0	\$47,705
	Subtotal - Charges for Service	\$41,206,715	\$45,358,606	\$42,481,190	\$46,480,721	\$49,328,991
Interest Income						
	Interest Income	\$322,927	\$484,124	\$745,633	\$633,000	\$289,000
Miscellaneous Income						
	Reimb Revenue-General	\$301,041	\$2,001,470	\$1,629,693	\$1,549,242	\$1,588,340
	Contributions - General	\$0	\$0	\$339,096	\$0	\$0
	Auction Proceeds	\$0	\$13,129	\$8,353	\$10,000	\$10,000
	Subtotal - Miscellaneous Income	\$301,041	\$2,014,599	\$1,977,142	\$1,559,242	\$1,598,340
	Total - Water Fund	\$41,830,683	\$47,857,329	\$45,203,965	\$48,672,963	\$51,216,331

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2020 Estimate	FY 2021 Budget
<u>Impact Fees Fund</u>						
	Charges for Service					
	Neighborhood Park Dev Fees	\$1,329,285	\$1,324,583	\$1,180,696	\$996,793	\$955,790
	Citywide Park/Rec Fac Dev Fee	(\$931)	\$0	\$0	\$0	\$0
	Library Dev Fees	(\$209)	\$0	\$0	\$0	\$0
	Law Enforcement Dev Fees	\$1,031,911	\$852,915	\$944,456	\$701,178	\$795,605
	Fire & Emergency Dev Fees	\$833,319	\$678,750	\$781,697	\$615,294	\$1,182,334
	Streets Dev Fee	\$6,349,721	\$6,571,238	\$7,764,138	\$7,046,434	\$6,482,465
	Intersection Dev Fee	(\$95)	\$0	\$0	\$0	\$0
	Water Expansion Fees	\$3,509,047	\$3,539,789	\$3,879,987	\$4,052,151	\$3,449,135
	Water Resource Project Fee	\$1,404,473	\$1,133,298	\$1,225,586	\$858,042	\$785,164
	Wastewater Expansion Fees	\$1,355,169	\$1,361,338	\$1,424,243	\$1,162,560	\$702,324
	Subtotal - Charges for Service	\$15,811,690	\$15,461,911	\$17,200,804	\$15,432,452	\$14,352,817
	Interest Income					
	Interest Income	\$565,165	\$718,926	\$1,198,961	\$620,617	\$439,302
	Total - Impact Fees Fund	\$16,376,855	\$16,180,837	\$18,399,765	\$16,053,069	\$14,792,119
<u>Improvement District Fund</u>						
	Interest Income					
	Interest Income	\$14,682	\$14,078	\$0	\$0	\$0
	Miscellaneous Income					
	Assessment Principal	\$2,036,876	\$0	\$0	\$0	\$0
	Assessment Interest	\$117,039	\$0	\$0	\$0	\$0
	Assessment Penalties	\$17,354	\$0	\$0	\$0	\$0
	Assessment Admin Charges	\$50	\$0	\$0	\$0	\$0
	Subtotal - Miscellaneous Income	\$2,171,319	\$0	\$0	\$0	\$0
	Total - Improvement District Fund	\$2,186,001	\$14,078	\$0	\$0	\$0
<u>Insurance Reserve Fund</u>						
	Charges for Service					
	Employee Health Ins Contrib	\$2,321,309	\$2,504,633	\$2,669,277	\$2,946,357	\$2,942,953
	COBRA Health Ins Contrib	\$253,563	\$254,321	\$323,708	\$318,820	\$250,000
	Employee Dental Ins Contrib	\$333,117	\$359,559	\$362,870	\$394,517	\$390,000
	COBRA Dental Ins Contributions	\$13,474	\$13,881	\$17,736	\$15,000	\$20,000
	Interdepartmental Svc Chg	\$2,544,636	\$2,638,375	\$2,632,064	\$2,598,437	\$2,483,804
	Employer Dental Ins Contrib	\$145,758	\$156,604	\$168,654	\$170,522	\$185,000
	Employer Health Ins Contrib	\$11,667,147	\$12,584,741	\$14,031,227	\$15,508,414	\$16,066,211
	Employer Dental Ins Contrib	\$550,762	\$588,788	\$607,228	\$653,885	\$685,000
	Employer Workers Comp Contrib	\$1,760,233	\$2,018,528	\$2,023,164	\$2,343,721	\$2,687,717
	Subtotal - Charges for Service	\$19,589,999	\$21,119,431	\$22,835,929	\$24,949,673	\$25,710,685
	Interest Income					
	Interest Income	\$261,819	\$306,664	\$443,916	\$259,996	\$340,000
	Miscellaneous Income					
	Reimb Revenue-General	\$18,665	\$400	\$0	\$0	\$0
	Reimb from Workers Comp	\$0	\$0	\$1,127,225	\$0	\$0
	Reimb-Damage to City Prop.	\$252,867	\$457,421	\$270,177	\$126,003	\$0

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2020 Estimate	FY 2021 Budget
	Reimbursement-Claims	\$70,965	\$105,892	\$36,604	\$43,736	\$20,000
	Auction Proceeds	\$0	\$0	\$0	\$3,742	\$0
	Other Revenue	\$83	\$0	\$0	\$0	\$0
	Subtotal - Miscellaneous Income	\$342,580	\$563,712	\$1,434,006	\$173,481	\$20,000
	<i>Total - Insurance Reserve Fund</i>	\$20,194,398	\$21,989,807	\$24,713,851	\$25,383,150	\$26,070,685

Grant Fund

Intergovernmental Revenue

Intergovtl Participation	\$0	\$0	\$0	\$0	\$3,000,000
Grant Revenue	\$369,374	\$689,397	\$463,328	\$746,521	\$780,882
Grant Revenue-Comm Svc	\$0	\$0	\$61,900	\$0	\$0
Grant Revenue - Federal	\$2,353,819	\$974,807	\$1,639,066	\$1,636,942	\$2,425,224
Grant Revenue-Comm Devl	\$0	\$6,000	\$0	\$0	\$0
Program Income Federal Grants	\$228,058	\$175,744	\$12,254	\$0	\$0
Seizure Revenue	\$284,961	\$630,731	\$351,405	\$223,547	\$222,400
Subtotal - Intergovernmental Revenue	\$3,236,212	\$2,476,680	\$2,527,953	\$2,607,010	\$6,428,506

Charges for Service

Recreational Retl Sales-Txb	\$0	\$0	\$327	\$1,661	\$0

Interest Income

Interest Income	\$2,611	\$3,372	\$7,856	\$5,761	\$5,800

Miscellaneous Income

Reimb Revenue-General	\$212,000	\$212,000	\$212,000	\$0	\$0
Auction Proceeds	\$3,779	\$0	\$0	\$0	\$0
Subtotal - Miscellaneous Income	\$215,779	\$212,000	\$212,000	\$0	\$0

<i>Total - Grant Fund</i>	\$3,454,602	\$2,692,052	\$2,748,136	\$2,614,432	\$6,434,306

Other Fund

Taxes

Street Light ID Tax	\$698,960	\$804,195	\$788,299	\$1,065,538	\$1,062,613
Maintenance ID Tax	\$132,607	\$115,963	\$104,942	\$94,947	\$89,544
Subtotal - Taxes	\$831,567	\$920,158	\$893,241	\$1,160,485	\$1,152,157

Intergovernmental Revenue

Peoria Distr Share-Pool	\$0	\$0	\$159,961	\$0	\$0
State Ins Dept Rebate	\$378	\$383	\$463	\$100	\$100
Intergovtl Partic-	\$0	\$0	\$0	\$700,000	\$1,000,000
Grant Revenue - Federal	\$0	\$0	\$128,530	\$0	\$0
Muni Court Allocation (FTG)	\$10,923	\$7,115	\$9,988	\$5,000	\$5,000
Subtotal - Intergovernmental Revenue	\$11,301	\$7,499	\$298,942	\$705,100	\$1,005,100

Charges for Service

Utility Late Fee Charges	\$1,019	\$704	\$755	\$1,100	\$1,100
Storm Water Fee	\$895,434	\$852,894	\$960,275	\$1,187,100	\$1,456,290
Interdepartmental Svc Chg	\$358,194	\$425,560	\$490,205	\$350,000	\$350,000
Subtotal - Charges for Service	\$1,254,647	\$1,279,158	\$1,451,235	\$1,538,200	\$1,807,390

Fines & Forfeitures

Court Fines and Forfeitures	\$0	(\$101)	\$0	\$0	\$0
JCEF Revenue	\$15,663	\$17,548	\$18,433	\$17,000	\$10,000
Court Enhancement Fee	\$122,257	\$69,894	\$130,631	\$131,000	\$120,000
Subtotal - Fines & Forfeitures	\$137,920	\$87,341	\$149,064	\$148,000	\$130,000

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2020 Estimate	FY 2021 Budget
Interest Income						
	Interest Income	\$312,351	\$327,790	\$488,743	\$295,200	\$215,105
Miscellaneous Income						
	Misc Police Revenues	\$0	\$2,000	\$0	\$0	\$0
	Reimb Revenue-General	\$1,635,411	\$3,216,344	\$701,361	\$7,708,040	\$3,489,188
	Reimbursement for O/T	\$0	\$0	\$50	\$0	\$0
	Contributions - General	\$65,125	\$2,887	\$2,650,831	\$1,982	\$10,000
	Commissions	\$2,554	\$0	\$0	\$0	\$0
	Auction Proceeds	\$3,158	\$0	\$0	\$0	\$0
	Other Revenue	\$4,131	\$3,588	\$1,447	\$0	\$0
	Subtotal - Miscellaneous Income	\$1,710,379	\$3,224,819	\$3,353,689	\$7,710,022	\$3,499,188
	<i>Total - Other Fund</i>	\$4,258,165	\$5,846,765	\$6,634,914	\$11,557,007	\$7,808,940
Total - All Funds Revenue		\$354,197,551	\$412,528,948	\$423,092,128	\$446,739,823	\$432,757,521

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2020 Budget	FY 2020 Estimate	FY 2021 Budget
General & Other							
General Fund							
	<u>City Attorney</u>						
	Civil	\$2,162,116	\$2,216,505	\$2,176,917	\$2,283,838	\$2,329,407	\$2,383,370
	Victims' Assistance Prg	\$247,136	\$245,838	\$228,217	\$242,913	\$242,913	\$250,200
	Criminal	\$887,393	\$882,493	\$909,688	\$977,977	\$976,674	\$1,019,017
	Sub-total:	\$3,296,646	\$3,344,837	\$3,314,821	\$3,504,728	\$3,548,994	\$3,652,587
	<u>City Clerk</u>						
	City Clerk	\$1,107,573	\$913,512	\$1,017,958	\$968,293	\$968,293	\$1,256,978
	Sub-total:	\$1,107,573	\$913,512	\$1,017,958	\$968,293	\$968,293	\$1,256,978
	<u>Development and Engineering</u>						
	Building Development	\$2,630,260	\$2,604,927	\$2,642,652	\$3,036,370	\$2,974,816	\$3,026,639
	Engineering Admin	\$803,200	\$767,583	\$732,966	\$901,228	\$888,823	\$926,275
	Site Development	\$1,028,123	\$1,023,640	\$967,315	\$1,043,545	\$1,037,040	\$1,124,624
	Engineering Services	\$1,262,207	\$1,283,341	\$1,455,276	\$1,572,503	\$1,560,965	\$1,580,122
	Architectural Services	\$655,163	\$615,451	\$628,513	\$636,951	\$629,761	\$660,536
	Eng Inspection Svc	\$985,506	\$1,052,104	\$1,104,182	\$1,196,193	\$1,188,095	\$1,225,493
	Sub-total:	\$7,364,459	\$7,347,046	\$7,530,904	\$8,386,790	\$8,279,500	\$8,543,689
	<u>Economic Development Services</u>						
	Economic Development Services Ad	\$442,429	\$507,995	\$448,268	\$0	\$0	\$0
	Economic Development Services	\$1,193,389	\$1,239,407	\$967,973	\$1,810,082	\$1,646,668	\$1,696,660
	Sub-total:	\$1,635,817	\$1,747,402	\$1,416,241	\$1,810,082	\$1,646,668	\$1,696,660
	<u>Finance and Budget</u>						
	Finance Admin	\$396,338	\$315,639	\$321,989	\$343,186	\$342,536	\$361,252
	Financial Services	\$1,686,878	\$1,691,138	\$1,415,469	\$1,667,611	\$1,633,651	\$1,718,446
	Tax Audit & Collections	\$1,134,345	\$1,031,394	\$1,134,200	\$1,327,183	\$1,319,726	\$1,355,847
	Management and Budget	\$905,405	\$847,911	\$936,231	\$945,965	\$945,240	\$952,792
	Materials Management	\$723,952	\$599,213	\$817,001	\$876,967	\$874,867	\$834,613
	Inventory Control	\$388,697	\$458,204	\$485,836	\$537,633	\$533,183	\$557,773
	Sub-total:	\$5,235,615	\$4,943,500	\$5,110,727	\$5,698,545	\$5,649,203	\$5,780,723
	<u>Finance Utilities</u>						
	Customer Service	\$2,866,096	\$2,778,599	\$2,131,836	\$2,362,561	\$2,426,341	\$2,361,678
	Revenue Administration	\$398,382	\$592,723	\$630,516	\$722,490	\$762,490	\$774,435
	Meter Services	\$1,552,684	\$1,514,077	\$1,596,131	\$1,708,287	\$1,708,287	\$1,733,627
	Utility Billing	\$0	\$0	\$702,610	\$882,069	\$882,069	\$963,264
	Sub-total:	\$4,817,161	\$4,885,399	\$5,061,093	\$5,675,407	\$5,779,187	\$5,833,004
	<u>Fire-Medical</u>						
	Fire Admin	\$591,912	\$1,063,236	\$1,188,662	\$1,457,897	\$1,457,897	\$1,456,575
	Fire Prevention	\$1,269,512	\$1,116,982	\$1,060,608	\$1,176,289	\$1,176,289	\$1,180,991
	Fire Support Services	\$670,634	\$998,106	\$1,030,426	\$901,350	\$900,450	\$1,021,033
	Emergency Medical Services	\$813,463	\$800,570	\$1,551,108	\$923,650	\$923,475	\$1,093,887
	Fire Training	\$593,076	\$480,028	\$406,644	\$516,843	\$516,835	\$532,185
	Emergency Management	\$182,413	\$197,768	\$236,233	\$254,222	\$254,071	\$257,979
	Fire Operations	\$23,837,242	\$25,062,286	\$27,943,875	\$27,779,924	\$27,779,760	\$28,163,827
	Ambulance Operations	\$1,433,239	\$1,781,717	\$2,814,707	\$5,287,995	\$5,287,084	\$5,212,828
	Sub-total:	\$29,391,491	\$31,500,694	\$36,232,263	\$38,298,170	\$38,295,861	\$38,919,305
	<u>Human Resources</u>						
	Human Resources	\$2,218,465	\$2,311,285	\$3,390,850	\$3,737,998	\$3,637,998	\$3,780,383
	Training	\$198,419	\$396,414	\$0	\$0	\$0	\$0
	Sub-total:	\$2,416,884	\$2,707,699	\$3,390,850	\$3,737,998	\$3,637,998	\$3,780,383

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2020 Budget	FY 2020 Estimate	FY 2021 Budget
<u>Leadership and Management</u>							
	City Manager's Office	\$2,507,883	\$2,533,686	\$2,548,038	\$2,741,754	\$2,746,145	\$2,989,909
	Governmental Affairs	\$423,473	\$458,681	\$471,294	\$557,310	\$557,310	\$531,735
	Office of Sustainability	\$216,324	\$211,818	\$54,730	\$0	\$23,469	\$0
	Office of Real Estate Development	\$0	\$0	\$644,169	\$616,857	\$875,004	\$487,276
	Sub-total:	\$3,147,680	\$3,204,185	\$3,718,231	\$3,915,921	\$4,201,928	\$4,008,920
<u>Mayor and Council</u>							
	Mayor & City Council	\$622,873	\$669,181	\$750,803	\$813,602	\$785,420	\$785,695
	Sub-total:	\$622,873	\$669,181	\$750,803	\$813,602	\$785,420	\$785,695
<u>Municipal Court</u>							
	Municipal Court	\$1,826,013	\$1,928,747	\$2,086,606	\$2,236,090	\$2,236,090	\$2,275,532
	Sub-total:	\$1,826,013	\$1,928,747	\$2,086,606	\$2,236,090	\$2,236,090	\$2,275,532
<u>Neighborhood & Human Services</u>							
	Arts Commission	\$79,379	\$59,354	\$116,405	\$130,471	\$130,471	\$180,563
	Peoria Center for Performing Arts	\$343,273	\$491,159	\$417,793	\$519,235	\$538,135	\$554,201
	Code Compliance	\$1,846,640	\$1,827,910	\$1,054,225	\$1,186,100	\$1,143,600	\$1,078,535
	Community Assistance	\$959,886	\$957,953	\$691,223	\$1,214,182	\$1,197,432	\$1,205,541
	Community Engagement	\$0	\$0	\$0	\$0	\$0	\$387,806
	NHS Administration	\$1,597,383	\$1,540,741	\$985,076	\$821,710	\$891,454	\$681,813
	Am/Pm Program	\$1,630,252	\$1,712,877	\$1,770,331	\$2,004,945	\$2,004,945	\$2,062,577
	Little Learners Program	\$368,306	\$402,875	\$387,601	\$423,253	\$423,253	\$425,245
	Summer Recreation Program	\$341,233	\$353,397	\$302,961	\$459,486	\$425,241	\$424,951
	Summer Camp Program	\$768,171	\$728,575	\$825,111	\$853,648	\$887,912	\$917,846
	Active Adult Program	\$161,731	\$184,020	\$188,623	\$209,129	\$208,315	\$211,080
	Adaptive Recreation Program	\$161,578	\$181,336	\$203,519	\$187,680	\$186,806	\$187,255
	Special Events Program	\$1,104,298	\$1,163,811	\$1,209,635	\$1,506,140	\$1,506,140	\$1,263,100
	Teen Program	\$240,212	\$234,571	\$198,386	\$309,441	\$311,187	\$266,099
	Community Center	\$899,832	\$976,183	\$973,531	\$1,017,371	\$1,021,187	\$1,096,326
	Sub-total:	\$10,502,174	\$10,814,762	\$9,324,421	\$10,842,791	\$10,876,078	\$10,942,938
<u>Non-Departmental</u>							
	Non-Departmental	\$928,175	\$1,033,647	\$881,371	\$1,368,517	\$1,534,300	\$1,228,284
	Gen Fund Capital Projects	\$1,424,403	\$2,275,332	\$2,381,918	\$7,603,317	\$2,410,147	\$5,516,083
	Sub-total:	\$2,352,578	\$3,308,979	\$3,263,289	\$8,971,834	\$3,944,447	\$6,744,367
<u>Office of Communications</u>							
	Public Information Office	\$1,049,986	\$1,021,827	\$1,026,578	\$1,177,010	\$1,221,010	\$1,220,323
	Peoria Channel 11	\$334,810	\$341,781	\$505,171	\$609,386	\$1,317,604	\$461,839
	Sub-total:	\$1,384,796	\$1,363,608	\$1,531,749	\$1,786,396	\$2,538,614	\$1,682,162
<u>Parks, Recreation and Community Facilities</u>							
	PRCF Administration	\$0	\$0	\$1,205,858	\$1,495,112	\$1,574,252	\$1,547,082
	Swimming Pools	\$1,256,092	\$1,203,471	\$1,143,580	\$1,421,104	\$1,421,104	\$1,440,902
	Outdoor Recreation Program	\$31,752	\$32,720	\$3,501	\$22,447	\$21,399	\$22,528
	Special Interest Classes - Youth	\$219,235	\$220,401	\$168,139	\$174,155	\$173,155	\$146,102
	Special Interest Classes - Adult	\$51,350	\$39,926	\$34,854	\$43,022	\$43,022	\$17,845
	Sports Programs - Youth	\$682,870	\$666,743	\$596,842	\$699,561	\$689,561	\$729,217
	Sports Programs - Adult	\$348,734	\$375,694	\$274,372	\$491,859	\$421,097	\$476,354
	Rio Vista Community Park	\$878,816	\$855,810	\$841,279	\$981,209	\$999,151	\$1,034,860
	Rio Vista Rec Center	\$1,538,530	\$1,490,199	\$1,594,789	\$1,642,491	\$1,622,207	\$1,567,159
	Pioneer Community Park	\$1,047,410	\$1,011,167	\$1,010,149	\$1,266,574	\$1,266,574	\$1,320,193
	Paloma Community Park	\$0	\$0	\$171	\$1,187,204	\$611,454	\$1,157,277
	Main Library	\$2,540,841	\$2,628,994	\$2,667,904	\$2,899,980	\$2,908,517	\$2,909,084
	Branch Library	\$1,736,420	\$1,705,340	\$1,745,317	\$1,875,022	\$1,875,022	\$1,766,113

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2020 Budget	FY 2020 Estimate	FY 2021 Budget
<u>Parks, Recreation and Community Facilities</u>							
	Parks North	\$1,772,240	\$1,683,448	\$1,561,673	\$2,201,990	\$2,077,572	\$2,101,551
	Parks South	\$1,490,151	\$1,740,489	\$1,467,829	\$1,803,387	\$1,803,254	\$1,822,597
	Park Rangers	\$0	\$0	\$370,329	\$721,197	\$707,590	\$775,235
	Contracted Landscape Maintenance	\$1,534,173	\$1,492,938	\$1,664,962	\$1,892,572	\$1,909,047	\$1,935,503
	Trails Maintenance	\$0	\$277,896	\$271,015	\$440,214	\$437,853	\$446,762
	101 Pylon Signs	\$0	\$11,590	\$6,938	\$0	\$0	\$0
	Sub-total:	\$15,128,615	\$15,436,826	\$16,629,501	\$21,259,100	\$20,561,831	\$21,216,364
<u>Planning and Community Development</u>							
	Community Dev Administration	\$497,389	\$509,682	\$486,671	\$497,968	\$497,968	\$487,904
	Planning	\$1,081,930	\$981,382	\$905,856	\$1,593,990	\$1,593,990	\$1,330,603
	Sub-total:	\$1,579,319	\$1,491,063	\$1,392,527	\$2,091,958	\$2,091,958	\$1,818,507
<u>Police</u>							
	Police Administration	\$2,620,402	\$2,658,982	\$2,722,849	\$2,759,150	\$2,754,257	\$2,870,352
	Criminal Investigation	\$4,946,751	\$4,824,235	\$5,480,386	\$5,845,751	\$6,003,786	\$5,986,067
	Patrol Services - South	\$10,953,843	\$12,272,752	\$13,732,317	\$15,245,963	\$15,154,508	\$15,554,664
	Patrol Services - North	\$8,483,347	\$9,927,174	\$9,815,255	\$9,670,292	\$9,926,671	\$9,921,068
	Operations Support	\$5,443,918	\$5,573,462	\$6,519,837	\$6,859,807	\$7,092,606	\$6,878,390
	Pd Technical Support	\$4,246,182	\$4,558,913	\$4,537,511	\$4,633,762	\$4,677,410	\$4,963,832
	Staff Services	\$1,052,455	\$1,318,756	\$1,583,165	\$1,435,125	\$1,429,218	\$1,447,959
	Pd Communications	\$2,902,990	\$3,010,752	\$3,207,323	\$3,734,483	\$3,944,152	\$3,499,930
	Strategic Planning	\$665,629	\$630,306	\$696,537	\$677,250	\$676,575	\$604,419
	Sub-total:	\$41,315,516	\$44,775,333	\$48,295,180	\$50,861,583	\$51,659,183	\$51,726,681
<u>Public Works</u>							
	Public Works Administration	\$638,072	\$620,966	\$638,793	\$679,867	\$679,867	\$716,147
	Sub-total:	\$638,072	\$620,966	\$638,793	\$679,867	\$679,867	\$716,147
General Fund Total:		\$133,763,282	\$141,003,738	\$150,705,958	\$171,539,155	\$167,381,119	\$171,380,642
Half Cent Sales Tax Fund							
<u>Non-Departmental</u>							
	Half Cent Sales Tax	\$8,476,129	\$3,675,946	\$7,155,895	\$5,613,386	\$4,357,450	\$5,554,276
Half Cent Sales Tax Fund Total:		\$8,476,129	\$3,675,946	\$7,155,895	\$5,613,386	\$4,357,450	\$5,554,276
Other Reserve Funds							
<u>Non-Departmental</u>							
	Economic Development	\$833,400	\$360,180	\$420,900	\$2,989,851	\$287,692	\$4,003,900
	Muni Off Complex Reserve	\$266,925	\$851,459	\$453,311	\$2,752,210	\$1,962,657	\$2,569,660
Other Reserve Funds Total:		\$1,100,325	\$1,211,639	\$874,211	\$5,742,061	\$2,250,349	\$6,573,560
Special Revenue Funds							
Attorney Grants							
<u>City Attorney</u>							
	St Anti-Racketeering-Cao	\$708	\$3,468	\$0	\$17,400	\$17,400	\$17,400
Attorney Grants Total:		\$708	\$3,468	\$0	\$17,400	\$17,400	\$17,400
Community Service Grants							

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2020 Budget	FY 2020 Estimate	FY 2021 Budget
<u>Community Services</u>							
	Library Svc & Technology Grant	\$9,475	\$0	\$21,855	\$0	\$8,000	\$0
<u>Neighborhood & Human Services</u>							
	Adult Day Prg Grant	\$474,821	\$461,104	\$506,313	\$637,541	\$638,877	\$620,506
Community Service Grants Total:		\$484,295	\$461,104	\$528,168	\$637,541	\$646,877	\$620,506
Development Fee Funds							
<u>Non-Departmental</u>							
	Streets Dev Zone 1	\$0	\$0	\$705,214	\$728,106	\$41,250	\$0
	Streets Zone 3 Dev Fee	\$302,847	\$663,438	\$73,134	\$7,494,357	\$8,490,382	\$2,229,109
	Intersection Zone 3 Dev Fee	\$5,329,655	\$2,089,071	\$1,899,937	\$5,970,000	\$0	\$12,277,260
	Street Impact Fees - Zone 1 - Post 1-	\$0	\$48,783	\$545,206	\$0	\$0	\$0
	Intersection Impact Fees - Zone 2 -	\$0	\$0	\$53,116	\$683,350	\$631,909	\$0
	Neighbrhd Park Dev Zone 2	\$0	\$610	\$257,266	\$0	\$0	\$0
	Neighborhood Park Dev Zone 2 - Po	\$0	\$39,335	\$788,416	\$33,353	\$470,964	\$0
	Neighborhood Park Dev Zone 3 - Po	\$0	\$2,014	\$757,548	\$0	\$0	\$0
	Ctywd Park/Rec Fac Dev	\$57,153	\$179,255	\$445,241	\$1,396,912	\$956,325	\$0
	Citywide Park/Rec Facility Dev - Pos	\$1,319,481	\$668,965	\$110	\$0	\$32,978	\$0
	Open Space Dev	\$0	\$0	\$0	\$105,000	\$105,015	\$0
	River Corridors/Trails Dev	\$774	\$1,221	\$93,328	\$325,582	\$238,123	\$0
	Law Enforcement Dev	\$5,420,907	\$1,659,009	\$120,297	\$0	\$0	\$0
	Law Enforcement Dev - Post 1-1-201	\$330,181	\$0	\$0	\$0	\$0	\$0
	Law Enforcement Dev - Post 8-1-201	\$401,558	\$19,201	\$9,000	\$0	\$0	\$0
	Fire & Emerg Svc Dev	\$0	\$25,291	\$1,103,607	\$125,800	\$125,651	\$0
	Fire & Emergency Svc Dev Post 8-1-	\$0	\$8,200	\$0	\$0	\$0	\$3,001,986
	General Govt Dev	\$775,557	\$0	\$801	\$1,360,000	\$0	\$0
	Parks Zone 1 - Post 8-1-2014	\$0	\$852,404	\$428,560	\$0	\$0	\$0
	Parks Zone 2 - Post 8-1-2014	\$0	\$11,458	\$5,906	\$1,753,272	\$291,810	\$1,313,001
	Parks Zone 3 - Post 8-1-2014	\$0	\$7,290	\$17,486	\$2,877,169	\$2,877,146	\$0
Development Fee Funds Total:		\$13,938,113	\$6,275,545	\$7,304,176	\$22,852,901	\$14,261,553	\$18,821,356
Home and Housing Grants							
<u>Neighborhood & Human Services</u>							
	Home Grant	\$100,865	\$180,469	\$15,446	\$501,627	\$323,662	\$526,948
Home and Housing Grants Total:		\$100,865	\$180,469	\$15,446	\$501,627	\$323,662	\$526,948
Other Grants							
<u>Community Services</u>							
	Prop 302 Grant Program	\$83,364	\$75,221	\$88,883	\$0	\$88,927	\$0
<u>Human Resources</u>							
	Employee Event Fund	\$3,000	\$2,975	\$3,000	\$3,000	\$3,000	\$3,000
	Employee Wellness Prg	\$12,808	\$9,072	\$1,583	\$0	\$0	\$0
<u>Municipal Court</u>							
	Ftg Trust Fund (Court)	\$0	\$0	\$0	\$0	\$24,700	\$0
	Municipal Court Enhancement Fd	\$200,773	\$230,698	\$208,190	\$231,951	\$231,951	\$98,986

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2020 Budget	FY 2020 Estimate	FY 2021 Budget
<u>Municipal Court</u>							
<u>Neighborhood & Human Services</u>							
	Percent For The Arts	\$90,614	\$1,309,193	\$629,147	\$1,484,814	\$1,587,349	\$539,612
	Comm Dev Block Grant	\$647,579	\$485,254	\$729,700	\$1,483,470	\$821,525	\$1,493,551
	Neighborhood Stabilization Grant III	\$22,895	\$108,268	\$1,610	\$0	\$0	\$0
<u>Public Works</u>							
	CMAQ-91/Olive Intersec Improv	\$519,690	\$0	\$0	\$0	\$0	\$0
<u>Water Services</u>							
	BOR Water SMART R14AP00071	\$8,269	\$33,767	\$8,681	\$0	\$0	\$0
Other Grants Total:		\$1,588,993	\$2,254,448	\$1,670,794	\$3,203,235	\$2,757,452	\$2,135,149

Public Safety Grants

<u>Fire-Medical</u>							
	Homeland Security Grant	\$20,731	\$73,926	\$66,290	\$0	\$86,519	\$0
	Community Paramedicine IGA	\$0	\$0	\$0	\$0	\$110,000	\$0
<u>Police</u>							
	Az Auto Theft Grant	\$186	\$1,140	\$160	\$0	\$0	\$0
	St Anti-Racketeering-Pd	\$205,379	\$547,268	\$114,385	\$258,023	\$218,054	\$178,097
	Federal Forfeiture	\$76,837	\$79,992	\$237,466	\$5,000	\$45,267	\$82,475
	COPS Universal Hiring Grant	\$24,800	\$47,749	\$32,138	\$0	\$30,247	\$0
	GITEM Grant	\$92,628	\$108,541	\$100,412	\$101,795	\$78,573	\$101,889
	School Resource Officer IGA	\$0	\$212,000	\$0	\$0	\$0	\$0
	Postal Inspection System Grant	\$1,162	\$1,126	\$406	\$5,987	\$4,021	\$5,993
	Victims Of Crime Act Grant	\$80,314	\$63,840	\$68,822	\$118,312	\$72,580	\$299,566
	Justice Assistance Grant	\$1,134	\$62,823	\$19,857	\$17,274	\$39,391	\$17,286
	Governor of Highway Safety Grants (	\$105,659	\$158,392	\$230,745	\$34,939	\$165,265	\$34,967
	Bulletproof Vest Partnership	\$96	\$0	\$13,862	\$16,753	\$19,592	\$16,753
	Federal DEA IGA	\$0	\$0	\$12,471	\$21,014	\$11,201	\$21,033
	Tohono O'Odham Grant	\$12,282	\$19,225	\$61,900	\$0	\$0	\$0
	Homeland Security CFDA#	\$36,000	\$100,714	\$49,849	\$10,300	\$61,706	\$10,300
	Citizen Donations-Pd	\$445	\$2,642	\$15,171	\$1,500	\$5,382	\$1,500
	Police Explorer Trust Fd	\$4,054	\$2,813	\$3,685	\$10,000	\$9,746	\$10,000
Public Safety Grants Total:		\$661,707	\$1,482,192	\$1,027,618	\$600,897	\$957,544	\$779,859

Streets

<u>Development and Engineering</u>							
	Traffic Engineering	\$1,250,130	\$1,291,422	\$1,325,047	\$1,408,505	\$1,402,255	\$1,445,732
<u>Public Works</u>							
	Streets Admin	\$931,823	\$916,292	\$954,596	\$989,952	\$989,952	\$997,062
	Signs And Striping	\$1,098,329	\$1,065,862	\$1,082,205	\$1,162,265	\$1,162,265	\$1,280,609
	Traffic Signal Maintenance	\$2,753,943	\$2,875,039	\$2,767,300	\$3,206,941	\$3,206,941	\$3,143,633
	Street Maintenance	\$2,767,749	\$2,936,074	\$3,165,630	\$3,295,729	\$3,295,729	\$3,335,831
	Sweeper Operations	\$791,898	\$838,241	\$845,280	\$901,180	\$901,180	\$951,829
	Streets Oper Capital Projects	\$4,368,026	\$8,826,106	\$10,042,183	\$11,429,373	\$12,536,911	\$8,795,535

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2020 Budget	FY 2020 Estimate	FY 2021 Budget

Public Works

Streets Total:	\$13,961,898	\$18,749,037	\$20,182,241	\$22,393,945	\$23,495,233	\$19,950,231

Transit

Public Works

Transit Division	\$1,054,333	\$2,253,140	\$5,024,179	\$4,902,291	\$5,002,291	\$5,275,433

Transit Total:	\$1,054,333	\$2,253,140	\$5,024,179	\$4,902,291	\$5,002,291	\$5,275,433

Transportation Sales Tax Fund

Non-Departmental

Transportation Sales Tax	\$7,478,949	\$7,325,058	\$9,544,950	\$23,226,055	\$14,975,948	\$19,047,497

Transportation Sales Tax Fund Total:	\$7,478,949	\$7,325,058	\$9,544,950	\$23,226,055	\$14,975,948	\$19,047,497

Enterprise Funds

Commercial Solid Waste

Public Works

Commercial Front Load	\$1,885,553	\$1,639,608	\$1,693,107	\$1,799,000	\$1,799,000	\$1,866,824
Commercial Roll-Off	\$439,175	\$560,056	\$574,565	\$634,535	\$634,535	\$610,958

Commercial Solid Waste Total:	\$2,324,729	\$2,199,664	\$2,267,672	\$2,433,535	\$2,433,535	\$2,477,782

Residential Solid Waste

Public Works

Solid Waste Admin	\$566,437	\$818,569	\$624,214	\$711,132	\$711,132	\$808,419
Residential Collection	\$6,779,688	\$7,207,454	\$7,247,677	\$8,085,127	\$7,101,997	\$8,385,498
Residential Recycling	\$2,267,596	\$2,324,437	\$2,441,610	\$2,912,097	\$2,912,097	\$3,002,125
Solid Waste Environmental	\$382,972	\$432,916	\$481,134	\$584,506	\$584,506	\$605,563

Residential Solid Waste Total:	\$9,996,693	\$10,783,376	\$10,794,635	\$12,292,862	\$11,309,732	\$12,801,605

Solid Waste Expansion

Public Works

Solid Waste Expansion	\$775,002	\$819,069	\$1,831,054	\$925,270	\$3,329,115	\$0

Solid Waste Expansion Total:	\$775,002	\$819,069	\$1,831,054	\$925,270	\$3,329,115	\$0

Solid Waste Reserves

Public Works

Solid Waste Eqt Reserve	\$1,496,932	\$1,522,964	\$1,663,986	\$1,103,500	\$1,103,500	\$2,522,000

Water Services

Ww Expansion (Unz)	\$0	\$7,580	\$0	\$0	\$0	\$0

Solid Waste Reserves Total:	\$1,496,932	\$1,530,544	\$1,663,986	\$1,103,500	\$1,103,500	\$2,522,000

Sports Complex Equipment Reserves

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2020 Budget	FY 2020 Estimate	FY 2021 Budget
<u>Parks, Recreation and Community Facilities</u>							
	Sports Complex Capital Reserve	\$109,952	\$703	\$0	\$0	\$0	\$0
	Sports Complex Improvement Reserv	\$0	\$13,943	\$288,618	\$100,000	\$0	\$100,000
	Sports Complex GA Surcharge	\$27,471	\$73,652	\$155,077	\$100,000	\$100,000	\$151,500
	Complex Eqt Reserve	\$116,644	\$88,330	\$223,254	\$28,000	\$0	\$217,000
Sports Complex Equipment Reserves Total:		\$254,067	\$176,627	\$666,948	\$228,000	\$100,000	\$468,500
Sports Complex Operations/Maintenance							
<u>Parks, Recreation and Community Facilities</u>							
	Complex Operations/Maint	\$4,614,505	\$4,419,797	\$4,541,665	\$4,827,022	\$4,997,022	\$4,719,655
	Spring Training	\$598,417	\$597,618	\$541,948	\$730,742	\$730,742	\$730,742
	Soccer Club	\$65,093	\$0	\$0	\$0	\$0	\$0
Sports Complex Operations/Maintenance Total:		\$5,278,015	\$5,017,416	\$5,083,613	\$5,557,764	\$5,727,764	\$5,450,397
Wastewater							
<u>Water Services</u>							
	Beardsley Water Reclamation Facility	\$1,640,703	\$1,617,746	\$1,643,380	\$1,623,096	\$1,623,096	\$2,119,373
	Wastewater Collection/Prevention	\$2,001,901	\$2,117,205	\$1,989,258	\$2,214,821	\$2,214,821	\$2,208,324
	Wastewater Environmental	\$907,088	\$818,440	\$890,184	\$1,046,899	\$1,046,899	\$1,028,626
	Jomax Water Reclamation Facility	\$1,206,453	\$1,201,180	\$1,284,440	\$1,434,060	\$1,434,060	\$1,449,214
	Butler Water Reclamation Facility	\$5,198,436	\$5,176,481	\$5,125,514	\$5,523,619	\$5,523,619	\$5,727,460
	Ww Oper Capital Projects	\$1,974,775	\$4,317,537	\$3,351,526	\$17,557,485	\$10,632,115	\$8,738,477
	Ww Debt Service	\$6,157,541	\$6,239,306	\$6,073,994	\$6,884,572	\$6,884,572	\$7,385,823
Wastewater Total:		\$19,086,898	\$21,487,895	\$20,358,296	\$36,284,552	\$29,359,182	\$28,657,297
Wastewater Bonds							
<u>Water Services</u>							
	Prp W/S Rev Bonds 2021 (WW)	\$0	\$0	\$0	\$0	\$0	\$6,589,530
Wastewater Bonds Total:		\$0	\$0	\$0	\$0	\$0	\$6,589,530
Wastewater Expansion							
<u>Water Services</u>							
	Wastewater Impact Fees - East of Ag	\$209,361	\$70,992	\$202,815	\$0	\$126,323	\$4,111,409
	Wastewater Impact Fees - West of Ag	\$1,922	\$15,392	\$37,545	\$1,178,850	\$86,457	\$1,950,289
	Wastewater Impact Fees - Post 1-1-20	\$39,942	\$527,476	\$381,366	\$785,226	\$8,189	\$1,215,727
Wastewater Expansion Total:		\$251,225	\$613,860	\$621,726	\$1,964,076	\$220,969	\$7,277,425
Wastewater Replacement & Reserves							
<u>Water Services</u>							
	Ww Eqt Reserve	\$29,543	\$41,362	\$63,438	\$219,500	\$228,732	\$499,241
Wastewater Replacement & Reserves Total:		\$29,543	\$41,362	\$63,438	\$219,500	\$228,732	\$499,241
Water							
<u>Water Services</u>							
	Water Services-Water/Ww Admin	\$1,738,057	\$1,366,551	\$1,431,672	\$1,280,366	\$1,423,366	\$2,338,905

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2020 Budget	FY 2020 Estimate	FY 2021 Budget
<u>Water Services</u>							
	Water Services-Operations Admin	\$1,800,715	\$1,843,489	\$2,184,955	\$1,116,853	\$1,116,748	\$0
	Greenway Potbl Wtr Trt Plant	\$2,939,159	\$2,810,682	\$3,084,166	\$3,188,511	\$3,188,511	\$3,213,325
	Quintero Treatment Plant	\$353,555	\$429,169	\$441,644	\$423,672	\$423,672	\$437,610
	Production Svcs	\$4,473,421	\$4,746,840	\$4,286,356	\$4,486,251	\$4,493,612	\$4,544,189
	Distribution Services	\$1,936,606	\$2,355,649	\$2,494,510	\$2,936,098	\$2,936,098	\$3,088,552
	Blue Staking	\$335,277	\$353,620	\$387,020	\$477,689	\$477,689	\$465,004
	Sustainability & Conservation	\$0	\$0	\$984	\$637,787	\$658,141	\$624,250
	Planning and Engineering	\$0	\$0	(\$37,206)	\$2,119,611	\$2,124,965	\$2,403,625
	Environmental Resources	\$1,160,738	\$1,051,775	\$1,130,832	\$526,160	\$515,452	\$448,001
	Water Supply	\$6,230,557	\$7,484,324	\$8,322,991	\$9,031,087	\$9,031,087	\$9,256,468
	Drinking Water Environmental	\$1,266,305	\$1,278,806	\$1,365,101	\$1,336,492	\$1,336,492	\$1,332,940
	Wtr Oper Capital Projects	\$8,075,827	\$6,680,462	\$7,206,611	\$30,580,435	\$14,803,018	\$25,169,230
	Water Debt Service	\$5,865,751	\$6,022,614	\$7,472,981	\$7,875,562	\$7,875,562	\$8,978,640
Water Total:		\$36,175,968	\$36,423,981	\$39,772,617	\$66,016,574	\$50,404,413	\$62,300,739
Water Bonds							
<u>Non-Departmental</u>							
	WIFA 2019 Loan (Pinnacle Pk)	\$0	\$0	\$1,134,793	\$5,800,131	\$0	\$1,854,881
<u>Water Services</u>							
	Prp W/S Rev Bonds 2021 (Wtr)	\$0	\$0	\$0	\$0	\$0	\$14,662,201
	WIFA Loan 2017 (Pyramid Peak)	\$25,000	\$1,430,948	\$6,218	\$50,765,019	\$0	\$51,000,616
	WIFA Bonds New River Purchase	\$851,744	\$545,555	\$7,550	\$2,627,177	\$2,673,289	\$0
Water Bonds Total:		\$876,744	\$1,976,503	\$1,148,560	\$59,192,327	\$2,673,289	\$67,517,698
Water Expansion							
<u>Water Services</u>							
	Wtr Expansion	\$868,548	\$121,846	\$1,916,472	\$687,680	\$13,550	\$866,597
	Water Impact Fees - Post 1-1-2012	\$10,892	\$220,394	\$2,963,438	\$2,050,815	\$840,226	\$632,527
	Water Impact Fees - South of Bell Rd	\$190,394	\$5,776	\$236,968	\$1,367,007	\$719,820	\$1,684,465
	Water Impact Fees - North of Bell Rd	\$1,511,153	\$505,035	\$2,025,268	\$12,896,256	\$4,506,297	\$6,134,888
	Water Impact Fees - Vistancia	\$0	\$0	\$0	\$0	\$0	\$1,669,125
	Water Impact Fees - North of Bell	\$0	\$0	\$0	\$0	\$0	\$3,180,548
	Water Resource Fees - Post 8-1-2014	\$830,427	\$340,565	\$236,280	\$333,800	\$367,850	\$197,757
Water Expansion Total:		\$3,411,414	\$1,193,617	\$7,378,425	\$17,335,558	\$6,447,743	\$14,365,907
Water Replacement & Reserves							
<u>Public Works</u>							
	Drainage Systems Operations	\$1,072,256	\$847,374	\$934,041	\$1,189,619	\$1,189,619	\$1,291,388
<u>Water Services</u>							
	Water Services-Operations Admin	\$0	\$0	\$0	\$110,000	\$0	\$130,000
	Wtr Eqt Reserve	\$284,161	\$32,759	\$66,763	\$278,000	\$501,000	\$263,500
Water Replacement & Reserves Total:		\$1,356,417	\$880,133	\$1,000,804	\$1,577,619	\$1,690,619	\$1,684,888

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2020 Budget	FY 2020 Estimate	FY 2021 Budget

Internal Service Funds

Facilities Maintenance

Public Works

Facilities Admin	\$394,481	\$404,299	\$437,435	\$464,120	\$464,120	\$439,939
Daytime Facility Services	\$1,342,925	\$1,595,894	\$1,617,219	\$2,021,871	\$2,021,871	\$2,144,432
Nighttime Facilities Services	\$851,605	\$735,224	\$755,116	\$895,791	\$895,791	\$925,957
Utility Management	\$1,007,823	\$1,022,937	\$952,004	\$995,766	\$995,766	\$994,722
Facilities Operating Projects	\$740,916	\$667,433	\$545,742	\$796,738	\$796,738	\$714,942
Technical Operations	\$1,492,421	\$1,448,866	\$1,562,511	\$1,649,597	\$1,649,597	\$1,623,793

Facilities Maintenance Total:	\$5,830,171	\$5,874,653	\$5,870,028	\$6,823,883	\$6,823,883	\$6,843,785

Fleet Maintenance

Public Works

Fleet Maintenance	\$4,534,497	\$5,051,152	\$5,124,278	\$5,896,318	\$5,896,318	\$6,068,837

Fleet Maintenance Total:	\$4,534,497	\$5,051,152	\$5,124,278	\$5,896,318	\$5,896,318	\$6,068,837

Fleet Reserve

Public Works

Fleet Reserve	\$3,284,384	\$1,099,635	\$2,035,091	\$5,384,612	\$3,128,986	\$2,469,708
Streets/Transit Equipment Reserve	\$149,348	\$231,282	\$126,495	\$864,500	\$1,464,500	\$719,500

Fleet Reserve Total:	\$3,433,732	\$1,330,916	\$2,161,586	\$6,249,112	\$4,593,486	\$3,189,208

Information Technology

Information Technology

IT Operations	\$8,783,777	\$8,065,230	\$7,758,647	\$9,678,879	\$9,953,721	\$10,230,574
Radio System Operations	\$958,273	\$829,989	\$971,197	\$990,180	\$991,714	\$947,807

Information Technology Total:	\$9,742,050	\$8,895,219	\$8,729,844	\$10,669,059	\$10,945,435	\$11,178,381

Information Technology Projects

Information Technology

IT Projects	\$327,448	\$186,066	\$512,775	\$418,000	\$636,209	\$103,000

Information Technology Projects Total:	\$327,448	\$186,066	\$512,775	\$418,000	\$636,209	\$103,000

Information Technology Reserve

Information Technology

Res For System Comp Eqt	\$766,016	\$462,657	\$701,905	\$2,301,235	\$2,254,793	\$1,426,000
Res For Personal Comp Eqt	\$790,785	\$337,189	\$384,508	\$493,453	\$488,568	\$446,173

Information Technology Reserve Total:	\$1,556,800	\$799,846	\$1,086,413	\$2,794,688	\$2,743,361	\$1,872,173

Insurance Reserve

City Attorney

Claims & Insurance	\$2,030,297	\$1,911,045	\$2,521,202	\$2,383,038	\$2,383,038	\$2,379,246

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2020 Budget	FY 2020 Estimate	FY 2021 Budget
	<u>City Attorney</u>						
	Claims Admin	\$168,928	\$201,724	\$162,204	\$211,169	\$211,169	\$226,682
	<u>Human Resources</u>						
	Workers Compensation Self-Insuranc	\$1,582,088	\$1,790,942	\$2,957,803	\$2,284,750	\$2,241,856	\$2,630,000
	Employee Benefits - Health	\$14,340,600	\$16,996,098	\$17,183,819	\$19,365,148	\$17,715,066	\$19,699,681
	Employee Benefits - Dental/Vision	\$998,295	\$1,135,251	\$1,139,339	\$1,235,000	\$1,045,519	\$1,275,000
	Insurance Reserve Total:	\$19,120,208	\$22,035,061	\$23,964,368	\$25,479,105	\$23,596,648	\$26,210,609

Trust & Agency Funds

Fireman's Pension

Fire-Medical

Vol Firefighter Pension Trust	\$20,400	\$20,400	\$17,425	\$21,000	\$15,300	\$21,000

Fireman's Pension Total:	\$20,400	\$20,400	\$17,425	\$21,000	\$15,300	\$21,000

Capital Projects Funds

Capital Projects - Streets/Economic Development

Non-Departmental

Streets Capital Prj	\$41,695	\$233,145	\$2,630	\$696,691	\$75,191	\$621,500
Capital Reimbursements from ALCP	\$3,887,287	\$2,344,919	\$3,936,589	\$14,904,207	\$5,588,633	\$10,267,431

Projects - Streets/Economic Development Total:	\$3,928,983	\$2,578,064	\$3,939,219	\$15,600,898	\$5,663,824	\$10,888,931

General Obligation Bonds

Non-Departmental

GO Bonds 2015 (1)	\$6,881,617	\$4,267,723	\$365,690	\$0	\$0	\$0
GO Bonds 2015 (2)	\$2,069,664	\$4,024,400	\$1,966,266	\$0	\$0	\$0
GO Bonds 2019	\$0	\$0	\$3,372,842	\$25,918,918	\$21,053,133	\$8,625,857
Future GO Bonds	\$0	\$0	\$109,598	\$7,417,090	\$1,727,389	\$21,532,563

General Obligation Bonds Total:	\$8,951,281	\$8,292,123	\$5,814,396	\$33,336,008	\$22,780,522	\$30,158,420

MDA Bonds

Non-Departmental

Energy Efficiency Project Loan	\$0	\$3,467,644	\$1,360,145	\$0	\$175,883	\$0

MDA Bonds Total:	\$0	\$3,467,644	\$1,360,145	\$0	\$175,883	\$0

Outside Source Fund

Non-Departmental

Capital Prj-Outside Sources	\$1,392,273	\$2,061,114	\$532,796	\$9,236,400	\$8,602,038	\$3,487,688

Outside Source Fund Total:	\$1,392,273	\$2,061,114	\$532,796	\$9,236,400	\$8,602,038	\$3,487,688

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2020 Budget	FY 2020 Estimate	FY 2021 Budget

Debt Service Funds

General Obligation Bonds

Non-Departmental

Go Bonds Debt Service	\$18,063,977	\$16,608,719	\$15,921,713	\$19,959,062	\$20,343,791	\$18,345,932

General Obligation Bonds Total:	\$18,063,977	\$16,608,719	\$15,921,713	\$19,959,062	\$20,343,791	\$18,345,932

Improvement Districts

Non-Departmental

Parks West I.D. #0601 Debt Svc	\$476,550	\$2,220,825	\$0	\$0	\$0	\$0

Improvement Districts Total:	\$476,550	\$2,220,825	\$0	\$0	\$0	\$0

Other Bonds

Non-Departmental

Mda Debt Service	\$7,586,708	\$4,403,542	\$3,165,676	\$3,906,126	\$3,189,251	\$3,179,376

Non-GO Bond Debt	\$0	\$156,549	\$3,864,332	\$3,968,703	\$903,203	\$3,975,283

Solar Lease 2017	\$0	\$0	\$449,549	\$429,988	\$429,988	\$431,511

Other Bonds Total:	\$7,586,708	\$4,560,091	\$7,479,557	\$8,304,817	\$4,522,442	\$7,586,170

City Total:	\$348,888,323	\$352,001,724	\$379,199,949	\$611,149,981	\$468,794,612	\$589,250,000

Schedule 4 - Transfers

Transfers From Fund	Transfers To	General Fund	Sports Complex	Streets / Transit Funds	Wastewater Op Fund	Information Tech. Funds	CIP / Debt Funds	EBTF / WC Trust Funds	Fleet Reserves	Total Transferred
General		-	-	-	-	\$789,893	\$1,965,300	\$2,750,000	\$55,000	\$5,560,193
Percent for the Arts		-	-	-	-	-	\$226,093	-	-	\$226,093
Half Cent Sales Tax		\$8,586,880	\$2,120,295	-	-	\$941,537	\$231,593	-	-	\$11,880,305
Water		\$240,000	-	-	\$2,577,237	-	-	-	\$130,000	\$2,947,237
Wastewater		\$120,000	-	-	-	-	-	-	\$152,241	\$272,241
Information Technology		-	-	-	-	\$80,000	-	-	-	\$80,000
Transportation Sales Tax		-	-	\$5,187,000	-	-	\$3,517,598	-	-	\$8,704,598
Victims of Crime Act Grant		-	-	-	-	\$4,820	-	-	-	\$4,820
Street Light Districts		-	-	\$1,062,613	-	-	-	-	-	\$1,062,613
Maintenance Imprvmnt Districts		\$89,544	-	-	-	-	-	-	-	\$89,544
		\$9,036,424	\$2,120,295	\$6,249,613	\$2,577,237	\$1,816,250	\$5,940,584	\$2,750,000	\$337,241	\$30,827,644

City of Peoria

Schedule 5 - Tax Levy and Tax Rate Information

DESCRIPTION	BUDGET FY 2017	BUDGET FY 2018	BUDGET FY 2019	PROJECTED FY 2020	PROJECTED FY 2021
Fiscal Year Budget Amount	\$497,000,000	\$590,000,000	\$660,000,000	\$670,000,000	\$665,000,000
Qualifiable Exclusions (estimated)	\$163,702,476	\$218,324,661	\$255,555,576	\$258,891,798	\$234,565,705
Total Estimated Expenditures	\$333,297,524	\$371,675,339	\$404,444,424	\$411,108,202	\$430,434,295
Expenditure Limitation	\$850,064,200	\$855,005,604	\$897,368,483	\$943,442,911	\$983,058,380
b1. Maximum Allowable Primary Property Tax Levy (ARS 42-17051)					
Primary Assessed Valuation	\$1,244,818,886	\$1,340,187,710	\$1,439,919,582	\$1,556,834,972	\$1,659,287,324
Maximum Allowable Primary Tax Levy	\$5,017,186	\$5,236,306	\$5,648,804	\$5,760,312	\$6,200,757
b2. Amount Received from Primary Property Taxation in Prior Year in Excess of the Sum of that Year's Maximum Allowable Primary Property Tax Levy [ARS 42-17005]	N/A	N/A	N/A	N/A	N/A
b3. Property Tax Levy Amounts					
Secondary Assessed Valuation	\$1,244,818,886	\$1,340,187,710	\$1,439,919,582	\$1,556,834,972	\$1,659,287,324
A. Secondary Property Tax Levy	\$15,560,236	\$16,752,346	\$16,559,075	\$17,903,602	\$19,081,804
B. Primary Property Tax Levy	\$2,365,156	\$2,546,357	\$4,175,767	\$4,514,821	\$4,811,933
Total Property Tax Levy Amount	\$17,925,392	\$19,298,703	\$20,734,842	\$22,418,424	\$23,893,737
b4. Property Taxes Collected (Estimated)					
A. Primary Property Tax	\$2,246,898	\$2,419,039	\$3,966,978	\$4,289,080	\$4,571,337
Prior Year's	\$118,258	\$127,318	\$208,788	\$225,741	\$240,597
B. Secondary Property Tax	\$14,782,224	\$15,914,729	\$15,731,121	\$17,008,422	\$18,127,714
Prior Year's	\$778,012	\$837,617	\$827,954	\$895,180	\$954,090
Total Current Year's Collections	\$17,029,122	\$18,333,768	\$19,698,100	\$21,297,502	\$22,699,051
Total Prior Year's Collections	\$896,270	\$964,935	\$1,036,742	\$1,120,921	\$1,194,687
Total Property Tax Levy Collected	\$17,925,392	\$19,298,703	\$20,734,842	\$22,418,424	\$23,893,737
City of Peoria Tax Rate					
A. Primary Property Tax Rate	\$0.1900	\$0.1900	\$0.2900	\$0.2900	\$0.2900
B. Secondary Property Tax Rate	\$1.2500	\$1.2500	\$1.1500	\$1.1500	\$1.1500
Total Property Tax Rate	\$1.4400	\$1.4400	\$1.4400	\$1.4400	\$1.4400

Arizona law limits the amount of tax supported debt that a city may issue. This limitation for bonds to finance water, wastewater, storm drain, streets, public safety, parks and recreation projects is 20% of the municipality's assessed valuation. The limit for bonds to finance all other projects is 6% of the municipality's assessed valuation. The current debt limits and indebtedness are shown below.

Calculation of legal limitations

20% Bonds	
Secondary assessed valuation	\$1,659,287,324
Bond Indebtedness Limitation	\$331,857,465
Debt Outstanding as of 07/01/20	\$135,375,103
Principal Payments FY21	(\$10,158,274)
Proposed Debt FY21	\$18,406,324
Estimated Debt outstanding FY21	\$143,623,153
Remaining limitation available	\$188,234,312
6% Bonds	
Secondary assessed valuation	\$1,659,287,324
Bond Indebtedness Limitation	\$99,557,239
Debt Outstanding as of 07/01/20	\$2,278,027
Principal Payments FY21	(\$648,127)
Proposed Debt FY21	4,708,495
Estimated Debt outstanding FY21	\$6,338,395
Remaining limitation available	\$93,218,844

Truth in Taxation Calculation

Previous year's primary levy	=	Tax Rate
Current net assessed valuation(AV)		
<u>\$4,514,821</u>	=	\$0.2788
\$1,619,570,569		
Current AV-Existing Property	\$1,619,570,569	
Prior year Levy	\$4,514,821	
Prior Year Tax Rate	\$0.2900	
Rate to Receive Prior Year Levy	\$0.2788	
New property valuation	\$39,716,755	
Growth in Levy-New Property	\$110,730	
Increase-Exclusive of New Property	\$181,392	

Schedule 6 - Personnel Summary By Department

Department	Budget FY 2018	Budget FY 2019	Budget FY 2020	Base Change	Revised FY 2020	Change in Position	Budget FY 2021
City Attorney	26.00	26.00	26.00	0.00	26.00	0.00	26.00
City Clerk	7.00	7.00	7.00	0.00	7.00	-1.00	6.00
Development and Engineering	65.00	67.25	67.00	0.00	67.00	0.00	67.00
Economic Development Services	8.00	7.00	7.00	0.00	7.00	0.00	7.00
Finance and Budget	43.00	41.00	40.00	0.00	40.00	0.00	40.00
Finance Utilities	37.00	38.00	38.00	0.00	38.00	0.00	38.00
Fire-Medical	194.50	212.00	220.00	0.00	220.00	0.00	220.00
Human Resources	20.00	20.50	21.50	0.00	21.50	0.00	21.50
Information Technology	42.00	42.00	43.00	0.00	43.00	1.00	44.00
Leadership and Management	18.00	18.00	19.00	0.00	19.00	0.00	19.00
Municipal Court	20.90	20.90	20.90	0.00	20.90	0.00	20.90
Neighborhood & Human Services	63.75	52.63	44.25	0.00	44.25	0.00	44.25
Office of Communications	9.00	9.00	10.00	0.00	10.00	0.00	10.00
Parks, Recreation and Community Faciliti	102.95	112.57	130.05	-0.30	129.75	0.00	129.75
Planning and Community Development	10.00	12.00	13.00	0.00	13.00	0.00	13.00
Police	285.00	303.00	304.00	0.00	304.00	0.00	304.00
Public Works	160.50	165.50	169.25	0.00	169.25	0.00	169.25
Water Services	91.00	95.00	98.00	0.00	98.00	0.00	98.00
City Totals:	1,203.60	1,249.35	1,277.95	-0.30	1,277.65	0.00	1,277.65

Footnote: This schedule includes all Full-time positions and only Part-time positions that receive benefits.

Schedule 7 – Authorized Personnel*

Fund/Dept	Division	Budget FY 2018	Budget FY 2019	Budget FY 2020	Base Change	Revised FY 2020	Change in Position	Budget FY 2021

City Attorney

General Fund

1000 - 0200 Civil

Assistant City Attorney	Full	4.00	4.00	3.00	0.00	3.00	0.00	3.00
Business Systems Analyst	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Chief Asst. City Attorney	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
City Attorney	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Legal Administrator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Legal Assistant	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
Legal Specialist	Full	3.00	3.00	3.00	0.00	3.00	0.00	3.00
Paralegal	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
Sr. Assistant City Attorney	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
		15.00	15.00	15.00	0.00	15.00	0.00	15.00

1000 - 0210 Victims' Assistance Prg

Legal Specialist	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Victim Assistance Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
		2.00	2.00	2.00	0.00	2.00	0.00	2.00

1000 - 0230 Criminal

Assistant City Prosecutor	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
Legal Assistant	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
Legal Specialist	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Paralegal	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Sr Assistant City Prosecutor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
		7.00	7.00	7.00	0.00	7.00	0.00	7.00

Insurance Reserve Fund

3200 - 3610 Risk Management

Claims Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Legal Specialist	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
		2.00	2.00	2.00	0.00	2.00	0.00	2.00

City Attorney Totals:		26.00	26.00	26.00	0.00	26.00	0.00	26.00

City Clerk

General Fund

1000 - 0150 City Clerk

City Clerk	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
City Clerk Specialist I	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
City Clerk Specialist II	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Deputy City Clerk	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Records Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Management Analyst	Full	1.00	1.00	1.00	0.00	1.00	-1.00	0.00
		7.00	7.00	7.00	0.00	7.00	-1.00	6.00

City Clerk Totals:		7.00	7.00	7.00	0.00	7.00	-1.00	6.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2018	Budget FY 2019	Budget FY 2020	Base Change	Revised FY 2020	Change in Position	Budget FY 2021
Development and Engineering									
General Fund									
1000 - 0650 Building Safety									
	Building Inspector I	Full	9.00	9.00	9.00	-1.00	8.00	0.00	8.00
	Building Inspector II	Full	1.00	1.00	1.00	1.00	2.00	0.00	2.00
	Building Inspector III	Full	3.00	3.00	3.00	0.00	3.00	0.00	3.00
	Building Official & Inspection Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Deputy Engineering Director	Full	0.50	0.50	0.50	0.00	0.50	0.00	0.50
	Development Services Supervisor	Full	0.50	0.50	0.50	0.00	0.50	0.00	0.50
	Development Technician I	Full	3.00	3.00	3.00	0.00	3.00	0.00	3.00
	Plans Examiner I	Full	3.00	2.00	2.00	0.00	2.00	0.00	2.00
	Plans Examiner II	Full	1.00	2.00	2.00	0.00	2.00	0.00	2.00
	Plans Review Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Residential Field Inspection Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant II - Classified	Full	0.50	0.00	0.00	0.00	0.00	0.00	0.00
	Management Assistant	Full	0.00	0.50	0.00	0.00	0.00	0.00	0.00
			24.50	24.50	24.00	0.00	24.00	0.00	24.00
1000 - 0750 Engineering Admin									
	Business Services Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Development & Engineering Director	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Management Assistant	Full	0.00	0.00	3.00	0.00	3.00	0.00	3.00
	Engineering Director	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Engineering Technician II	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Real Estate Coordinator	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			4.00	4.00	5.00	0.00	5.00	0.00	5.00
1000 - 0810 Development Engineering									
	Civil Engineer	Full	1.00	1.00	2.00	0.00	2.00	0.00	2.00
	Deputy Engineering Director	Full	0.50	0.50	0.50	0.00	0.50	0.00	0.50
	Development Plan Reviewer	Full	1.00	2.00	1.00	0.00	1.00	0.00	1.00
	Development Services Supervisor	Full	0.50	0.50	0.50	0.00	0.50	0.00	0.50
	Development Technician I	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Engineering Technician II	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Plans Review Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Site Development Manager	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Administrative Assistant II - Classified	Full	0.50	0.00	0.00	0.00	0.00	0.00	0.00
	Civil Engineer	Part	0.50	0.50	0.00	0.00	0.00	0.00	0.00
	Development Project Specialist	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Engineering Supervisor	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Management Assistant	Full	0.00	0.50	0.00	0.00	0.00	0.00	0.00
			8.00	9.00	8.00	0.00	8.00	0.00	8.00
1000 - 0812 Capital Engineering									
	CIP Project Manager I	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	CIP Project Manager II	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Civil Engineer	Full	3.75	3.75	4.00	0.00	4.00	0.00	4.00
	Deputy Engineering Director	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Engineering Supervisor	Full	1.00	2.00	2.00	0.00	2.00	0.00	2.00
	Engineering Technician II	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Real Estate Coordinator	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Engineering Supervisor	Part	0.75	0.00	0.00	0.00	0.00	0.00	0.00
	Management Assistant	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			9.50	9.75	11.00	0.00	11.00	0.00	11.00
1000 - 0813 Design and Construction									
	Architect	Full	1.00	2.00	2.00	0.00	2.00	0.00	2.00
	Architectural Services Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	CIP Project Manager I	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	CIP Project Manager II	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Management Assistant	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			5.00	5.00	4.00	0.00	4.00	0.00	4.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2018	Budget FY 2019	Budget FY 2020	Base Change	Revised FY 2020	Change in Position	Budget FY 2021
1000 - 0820 Eng Inspection Svc									
	Engineering Inspection Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Engineering Inspector	Full	5.00	6.00	6.00	0.00	6.00	0.00	6.00
	Lead Engineering Inspector	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
			8.00	9.00	9.00	0.00	9.00	0.00	9.00
Streets Fund									
7000 - 7043 Traffic Engineering									
	Assistant City Traffic Engineer	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	City Traffic Engineer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Intelligent Transportation System Engin	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	ITS Technician	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Transportation Planning Engineer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Engineering Technician II	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			6.00	6.00	6.00	0.00	6.00	0.00	6.00
Development and Engineering Totals:			65.00	67.25	67.00	0.00	67.00	0.00	67.00
Economic Development Services									
General Fund									
1000 - 0351 Economic Development Administration									
	Economic Development Assistant	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
	Economic Development Operations Sp	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
	Economic Development Services Direct	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Executive Assistant	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Management Analyst	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			3.00	3.00	0.00	0.00	0.00	0.00	0.00
1000 - 0352 Economic Development									
	Business Attraction Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Business Development Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Chief Business Attraction Officer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Economic Development Agreement Co	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Economic Development Assistant	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Economic Development Operations Sp	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Economic Development Services Direct	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Economic Development Project Manag	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			5.00	4.00	7.00	0.00	7.00	0.00	7.00
Economic Development Services Totals:			8.00	7.00	7.00	0.00	7.00	0.00	7.00
Finance and Budget									
General Fund									
1000 - 0400 Finance Admin									
	Chief Financial Officer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Finance & Accounting Asst	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			2.00	2.00	2.00	0.00	2.00	0.00	2.00
1000 - 0410 Financial Services									
	Accountant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Accounting Specialist	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Accounting Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Accounting Technician II	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Accounting Technician III	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Deputy Finance Director	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Payroll Specialist	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Payroll Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Sr Accountant	Full	4.00	3.00	3.00	0.00	3.00	0.00	3.00
	Business Systems Supervisor	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Finance Coordinator	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Finance Manager	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			15.00	15.00	13.00	0.00	13.00	0.00	13.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2018	Budget FY 2019	Budget FY 2020	Base Change	Revised FY 2020	Change in Position	Budget FY 2021
1000 - 0420 Tax Audit & Collections									
	Customer Services Rep II	Full	2.00	1.00	1.00	0.00	1.00	0.00	1.00
	Revenue Collection Specialist	Full	3.00	3.00	3.00	0.00	3.00	0.00	3.00
	Sales Tax & Licensing Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Sales Tax Auditor	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Associate Sales Tax Auditor	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			9.00	7.00	7.00	0.00	7.00	0.00	7.00
1000 - 0430 Management & Budget									
	Budget Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Budget Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Deputy Finance Director	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Management & Budget Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Sr Budget Analyst	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Management & Budget Director	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			6.00	5.00	6.00	0.00	6.00	0.00	6.00
1000 - 0440 Materials Management									
	Administrative Assistant II - Classified	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Buyer I	Full	1.00	0.00	1.00	0.00	1.00	0.00	1.00
	Contract Administrator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Contract Officer	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Materials Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Purchasing Supervisor	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Buyer II	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
			6.00	7.00	7.00	0.00	7.00	0.00	7.00
1000 - 0500 Inventory Control									
	Buyer I	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Inventory Control Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Storekeeper	Full	3.00	3.00	3.00	0.00	3.00	0.00	3.00
			5.00	5.00	5.00	0.00	5.00	0.00	5.00
Finance and Budget Totals:			43.00	41.00	40.00	0.00	40.00	0.00	40.00
<u>Finance Utilities</u>									
<i>General Fund</i>									
1000 - 0450 Customer Service									
	Customer Services Rep II	Full	17.00	17.00	12.00	0.00	12.00	0.00	12.00
	Lead Customer Services Rep	Full	3.00	3.00	2.00	0.00	2.00	0.00	2.00
	Utility Services Supervisor	Full	1.00	2.00	1.00	0.00	1.00	0.00	1.00
			21.00	22.00	15.00	0.00	15.00	0.00	15.00
1000 - 0460 Revenue Administration									
	Administrative Assistant II - Classified	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Business Systems Analyst	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Business Systems Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Revenue Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			5.00	5.00	5.00	0.00	5.00	0.00	5.00
1000 - 0470 Meter Services									
	Dispatcher	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Lead Water Meter Technician	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Utility Services Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Water Meter Technician I	Full	5.00	5.00	5.00	0.00	5.00	0.00	5.00
	Water Meter Technician II	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
			11.00	11.00	11.00	0.00	11.00	0.00	11.00
1000 - 0480 Utility Billing									
	Customer Services Rep II	Full	0.00	0.00	5.00	0.00	5.00	0.00	5.00
	Lead Customer Services Rep	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Utility Services Supervisor	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
			0.00	0.00	7.00	0.00	7.00	0.00	7.00
Finance Utilities Totals:			37.00	38.00	38.00	0.00	38.00	0.00	38.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2018	Budget FY 2019	Budget FY 2020	Base Change	Revised FY 2020	Change in Position	Budget FY 2021
Fire-Medical									
General Fund									
1000 - 1200 Fire Admin									
	Administrative Assistant II - Classified	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Deputy Fire Chief	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Executive Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Fire and Life Safety Educ Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Fire Chief	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Fire Engineer - PIO	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Management Analyst	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Management Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant II	Full	0.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Public Information Officer	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			7.00	8.00	8.00	0.00	8.00	0.00	8.00
1000 - 1210 Fire Prevention									
	Administrative Assistant II - Classified	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Deputy Fire Chief	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Fire Prevention Inspector	Full	4.00	4.00	4.00	0.00	4.00	0.00	4.00
	Fire Prevention Inspector Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Plans Examiner II	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			8.00	8.00	8.00	0.00	8.00	0.00	8.00
1000 - 1220 Fire Support Services									
	Automotive Technician II	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Fire Physical Resources Spvrs	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Lead Automotive Technician	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			4.00	4.00	4.00	0.00	4.00	0.00	4.00
1000 - 1230 Emergency Medical Services									
	Administrative Assistant I	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Deputy Fire Chief	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Emergency Management Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			3.00	3.00	3.00	0.00	3.00	0.00	3.00
1000 - 1240 Fire Training									
	Fire Captain	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			1.00	1.00	1.00	0.00	1.00	0.00	1.00
1000 - 1250 Emergency Management									
	Emergency Management Coordinator	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Emergency Management & Safety Coord	Full	0.50	0.00	0.00	0.00	0.00	0.00	0.00
			0.50	1.00	1.00	0.00	1.00	0.00	1.00
1000 - 1260 Fire Operations									
	Deputy Fire Chief	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Fire Battalion Chief	Full	6.00	6.00	6.00	0.00	6.00	0.00	6.00
	Fire Battalion Support Officer	Full	5.00	5.00	5.00	0.00	5.00	0.00	5.00
	Fire Captain	Full	33.00	33.00	33.00	1.00	34.00	0.00	34.00
	Fire Engineer	Full	32.00	32.00	32.00	-1.00	31.00	0.00	31.00
	Firefighter	Full	78.00	78.00	78.00	0.00	78.00	0.00	78.00
			155.00	155.00	155.00	0.00	155.00	0.00	155.00
1000 - 1270 Ambulance Operations									
	Automotive Technician II	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Fire Battalion Chief	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Firefighter	Full	14.00	28.00	35.00	0.00	35.00	0.00	35.00
	Medical Billing Specialist	Full	1.00	1.00	2.00	0.00	2.00	0.00	2.00
	Medical Billing Supervisor	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Fire Captain	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			16.00	32.00	40.00	0.00	40.00	0.00	40.00
Fire-Medical Totals:			194.50	212.00	220.00	0.00	220.00	0.00	220.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division	Budget FY 2018	Budget FY 2019	Budget FY 2020	Base Change	Revised FY 2020	Change in Position	Budget FY 2021

Human Resources

General Fund

1000 - 0070 Human Resources

Business Systems Analyst	Full	1.00	1.00	2.00	-1.00	1.00	0.00	1.00
Deputy Human Resources Director	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
Executive Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
HR Safety & Training Coordinator	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
HR Systems Administrator	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
Human Resources Analyst	Full	2.00	2.00	3.00	0.00	3.00	0.00	3.00
Human Resources Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Human Resources Consultant	Full	3.00	3.00	3.00	0.00	3.00	0.00	3.00
Human Resources Director	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Human Resources Manager	Full	2.00	3.00	2.00	0.00	2.00	0.00	2.00
Human Resources Safety Specialist	Part	0.50	0.50	0.50	0.00	0.50	0.00	0.50
Human Resources Specialist	Full	4.00	4.00	3.00	0.00	3.00	0.00	3.00
Human Resources Supervisor	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
Human Resources Technician	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Safety Administrator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Dept Training & Compliance Spc	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
Emergency Management & Safety Coord	Full	0.50	0.00	0.00	0.00	0.00	0.00	0.00
Sr Human Resources Analyst	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
		19.00	20.50	21.50	0.00	21.50	0.00	21.50

1000 - 0080 Training

Human Resources Manager	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
		1.00	0.00	0.00	0.00	0.00	0.00	0.00

Human Resources Totals:		20.00	20.50	21.50	0.00	21.50	0.00	21.50

Information Technology

Information Technology Fund

3300 - 3750 IT Operations

Application Systems Analyst	Full	6.00	6.00	6.00	-1.00	5.00	0.00	5.00
Application Systems Supervisor	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
Applications/GIS Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Business Systems Analyst	Full	0.00	0.00	0.00	0.00	0.00	1.00	1.00
Customer Services Rep II	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
Database Administrator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Executive Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
GIS Analyst	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
GIS Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
GIS Technician	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
Information Technology Director	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
IT Operations Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
IT Project Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
IT Project Manager	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
IT Security Administrator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
IT Technical Support Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
IT Technician II	Full	5.00	5.00	5.00	0.00	5.00	0.00	5.00
Lead Systems Engineer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Management Analyst	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Network Administrator	Full	4.00	4.00	4.00	-1.00	3.00	0.00	3.00
Network Engineer	Full	2.00	2.00	2.00	1.00	3.00	0.00	3.00
Network Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Programmer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Radio Systems Engineer	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
Sr Application Systems Analyst	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Sr Management Analyst	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Systems Engineer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
		40.00	40.00	41.00	0.00	41.00	1.00	42.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2018	Budget FY 2019	Budget FY 2020	Base Change	Revised FY 2020	Change in Position	Budget FY 2021
3300 - 3760 Radio System Operations									
	Application Systems Analyst	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Lead Radio Systems Engineer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Radio Systems Engineer	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			2.00	2.00	2.00	0.00	2.00	0.00	2.00
Information Technology Totals:			42.00	42.00	43.00	0.00	43.00	1.00	44.00

Leadership and Management

General Fund

1000 - 0020 City Manager's Office

Administrative Assistant II - Classified	Part	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Assistant to the City Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Chief of Staff to the City Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
City Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Council Assistant	Full	3.00	3.00	3.00	0.00	3.00	0.00	3.00
Council Assistant to the Mayor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Deputy City Manager	Full	3.00	3.00	3.00	0.00	3.00	0.00	3.00
Internal Controls Program Manager	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
Management Assistant to the CM	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Mayor's Chief of Staff	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Sr Executive Assistant	Full	2.00	1.00	1.00	0.00	1.00	0.00	1.00
		15.00	14.00	15.00	0.00	15.00	0.00	15.00

1000 - 0025 Governmental Affairs

Intergovernmental Affairs Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Intergovernmental Affairs Director	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
		2.00	2.00	2.00	0.00	2.00	0.00	2.00

1000 - 0026 Office of Sustainability

Economic Efficiency & Sustainability M	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
		1.00	0.00	0.00	0.00	0.00	0.00	0.00

1000 - 0027 Office of Real Estate Development

Real Estate Development Officer	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
Real Estate Development Project Mana	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
		0.00	2.00	2.00	0.00	2.00	0.00	2.00

Leadership and Management Totals: **18.00** **18.00** **19.00** **0.00** **19.00** **0.00** **19.00**

Municipal Court

General Fund

1000 - 0250 Municipal Court

Court Administrator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Court Supervisor	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
Judge Pro Tem	Full	0.00	0.00	0.00	0.00	0.00	0.45	0.45
Judicial Assistant	Full	8.00	8.00	8.00	0.00	8.00	0.00	8.00
Lead Judicial Assistant	Full	4.00	4.00	4.00	0.00	4.00	0.00	4.00
Municipal Judge	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Municipal Security Guard	Full	4.00	4.00	4.00	0.00	4.00	0.00	4.00
		20.00	20.00	20.00	0.00	20.00	0.45	20.45

Municipal Court Enhancement Fd Fund

8062 - 8062 Municipal Court Enhancement Fd

Judge Pro Tem	Part	0.90	0.90	0.90	0.00	0.90	-0.45	0.45
		0.90	0.90	0.90	0.00	0.90	-0.45	0.45

Municipal Court Totals: **20.90** **20.90** **20.90** **0.00** **20.90** **0.00** **20.90**

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2018	Budget FY 2019	Budget FY 2020	Base Change	Revised FY 2020	Change in Position	Budget FY 2021
Neighborhood & Human Services									
General Fund									
1000 - 0042 Arts Commission									
	Arts & Events Superintendent	Full	0.00	0.00	0.00	0.33	0.33	0.00	0.33
	Arts & Theater Manager	Full	0.00	0.45	0.45	-0.12	0.33	0.00	0.33
	Arts Coordinator	Part	0.00	0.50	0.50	0.00	0.50	0.00	0.50
	Arts & Culture Coordinator	Part	0.50	0.00	0.00	0.00	0.00	0.00	0.00
			0.50	0.95	0.95	0.21	1.16	0.00	1.16
1000 - 0043 Peoria Center for Performing Arts									
	Arts & Events Superintendent	Full	0.00	0.00	0.00	0.34	0.34	0.00	0.34
	Arts & Theater Manager	Full	1.00	0.55	0.55	-0.21	0.34	0.00	0.34
			1.00	0.55	0.55	0.13	0.68	0.00	0.68
1000 - 0550 Neighborhood Services									
	Administrative Assistant II - Classified	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Code Compliance Officer	Full	7.00	6.00	6.00	0.00	6.00	0.00	6.00
	Code Compliance Supervisor	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Neighborhood Services Manager	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Animal Control Officer	Full	4.00	0.00	0.00	0.00	0.00	0.00	0.00
	Lead Animal Control Officer	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Lead Code Compliance Officer	Full	0.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Neighborhood Imp. Specialist	Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
	Park Ranger Supervisor	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Police Services Manager	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Police Services Officer	Full	5.00	0.00	0.00	0.00	0.00	0.00	0.00
	Public Education Specialist	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			21.00	9.00	10.00	-1.00	9.00	0.00	9.00
1000 - 0570 Community Assistance									
	Administrative Assistant II - Classified	Part	0.00	0.63	0.75	0.00	0.75	0.00	0.75
	Community Assistance Manager	Full	0.80	0.80	0.80	0.00	0.80	0.00	0.80
	Housing & Development Grants Coordi	Full	0.75	0.75	0.75	0.00	0.75	0.00	0.75
	Human Services Coordinator I	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Human Services Coordinator II	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Neighborhood Programs Coordinator	Full	1.00	1.00	0.50	0.00	0.50	0.00	0.50
	Neighborhood Imp. Specialist	Full	0.53	0.53	0.00	0.00	0.00	0.00	0.00
			5.08	5.71	4.80	0.00	4.80	0.00	4.80
1000 - 0590 Community Engagement									
	Neighborhood Imp. Specialist	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Recreation Coordinator	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
			0.00	0.00	0.00	2.00	2.00	0.00	2.00
1000 - 1400 NHS Administration									
	Deputy Director of Neighborhood & Hu	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Management Assistant	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Neighborhood & Human Services Direc	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant II - Classified	Full	3.75	1.75	0.00	0.00	0.00	0.00	0.00
	Administrative Assistant II - Classified	Part	0.50	0.75	0.00	0.00	0.00	0.00	0.00
	Business Services Manager	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Business Systems Supervisor	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Community Services Director	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Customer Service Rep I - Classified	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
	Customer Services Rep I - Classified	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Customer Services Rep II	Full	2.00	1.00	0.00	0.00	0.00	0.00	0.00
	Executive Assistant	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Lead Customer Services Rep	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
	Management Analyst	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Recreation Manager	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			13.25	12.50	4.00	-1.00	3.00	0.00	3.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2018	Budget FY 2019	Budget FY 2020	Base Change	Revised FY 2020	Change in Position	Budget FY 2021
1000 - 1420 Am/Pm Program									
	Recreation Coordinator	Full	2.60	2.60	2.30	-0.60	1.70	0.00	1.70
	Recreation Manager	Full	0.00	0.00	0.00	0.39	0.39	0.00	0.39
	Recreation Superintendent	Full	0.60	0.60	0.30	0.20	0.50	0.00	0.50
	Recreation Supervisor	Full	0.60	0.60	0.40	0.20	0.60	0.00	0.60
			<u>3.80</u>	<u>3.80</u>	<u>3.00</u>	<u>0.19</u>	<u>3.19</u>	<u>0.00</u>	<u>3.19</u>
1000 - 1430 Little Learners Program									
	Recreation Manager	Full	0.00	0.00	0.00	0.08	0.08	0.00	0.08
	Recreation Programmer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Recreation Specialist I	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Recreation Superintendent	Full	0.00	0.00	0.05	0.00	0.05	0.00	0.05
	Recreation Supervisor	Full	0.00	0.00	0.30	-0.20	0.10	0.00	0.10
	Recreation Coordinator	Full	0.10	0.10	0.00	0.00	0.00	0.00	0.00
			<u>2.10</u>	<u>2.10</u>	<u>2.35</u>	<u>-0.12</u>	<u>2.23</u>	<u>0.00</u>	<u>2.23</u>
1000 - 1440 Summer Recreation Program									
	Recreation Coordinator	Full	0.30	0.30	0.45	-0.05	0.40	0.00	0.40
	Recreation Manager	Full	0.00	0.00	0.00	0.02	0.02	0.00	0.02
	Recreation Superintendent	Full	0.00	0.00	0.05	0.00	0.05	0.00	0.05
	Recreation Supervisor	Full	0.00	0.00	0.05	0.00	0.05	0.00	0.05
			<u>0.30</u>	<u>0.30</u>	<u>0.55</u>	<u>-0.03</u>	<u>0.52</u>	<u>0.00</u>	<u>0.52</u>
1000 - 1450 Summer Camp Program									
	Recreation Coordinator	Full	0.50	0.50	0.90	0.00	0.90	0.00	0.90
	Recreation Manager	Full	0.00	0.00	0.00	0.06	0.06	0.00	0.06
	Recreation Superintendent	Full	0.00	0.00	0.30	-0.05	0.25	0.00	0.25
	Recreation Supervisor	Full	0.20	0.20	0.15	0.10	0.25	0.00	0.25
			<u>0.70</u>	<u>0.70</u>	<u>1.35</u>	<u>0.11</u>	<u>1.46</u>	<u>0.00</u>	<u>1.46</u>
1000 - 1490 Active Adult Program									
	Family & Youth Services Supervisor	Full	0.00	0.00	0.00	0.10	0.10	0.00	0.10
	Recreation Coordinator	Full	0.85	0.85	0.85	-0.10	0.75	0.00	0.75
	Recreation Manager	Full	0.00	0.00	0.00	0.04	0.04	0.00	0.04
	Recreation Superintendent	Full	0.20	0.20	0.20	0.00	0.20	0.00	0.20
			<u>1.05</u>	<u>1.05</u>	<u>1.05</u>	<u>0.04</u>	<u>1.09</u>	<u>0.00</u>	<u>1.09</u>
1000 - 1500 Adaptive Recreation Program									
	Family & Youth Services Supervisor	Full	0.00	0.00	0.00	0.40	0.40	0.00	0.40
	Recreation Manager	Full	0.00	0.00	0.00	0.04	0.04	0.00	0.04
	Recreation Superintendent	Full	0.30	0.30	0.30	0.00	0.30	0.00	0.30
	Recreation Coordinator	Full	0.40	0.40	0.40	-0.40	0.00	0.00	0.00
			<u>0.70</u>	<u>0.70</u>	<u>0.70</u>	<u>0.04</u>	<u>0.74</u>	<u>0.00</u>	<u>0.74</u>
1000 - 1510 Special Events Program									
	Arts & Events Superintendent	Full	0.00	0.00	0.00	0.33	0.33	0.00	0.33
	Arts & Theater Manager	Full	0.00	0.00	0.00	0.33	0.33	0.00	0.33
	Recreation Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Recreation Superintendent	Full	0.40	0.40	0.00	0.00	0.00	0.00	0.00
	Recreation Supervisor	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			<u>2.40</u>	<u>2.40</u>	<u>2.00</u>	<u>-0.34</u>	<u>1.66</u>	<u>0.00</u>	<u>1.66</u>
1000 - 1520 Teen Program									
	Recreation Coordinator	Full	0.50	0.50	0.35	-0.15	0.20	0.00	0.20
	Recreation Manager	Full	0.00	0.00	0.00	0.04	0.04	0.00	0.04
	Recreation Superintendent	Full	0.00	0.00	0.30	-0.15	0.15	0.00	0.15
	Recreation Supervisor	Full	0.20	0.20	0.10	-0.10	0.00	0.00	0.00
			<u>0.70</u>	<u>0.70</u>	<u>0.75</u>	<u>-0.36</u>	<u>0.39</u>	<u>0.00</u>	<u>0.39</u>
1000 - 1530 Community Center									
	Administrative Assistant II - Classified	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Family & Youth Services Supervisor	Full	0.00	0.00	0.00	0.35	0.35	0.00	0.35
	Recreation Coordinator	Full	1.60	1.60	1.60	-0.55	1.05	0.00	1.05
	Recreation Manager	Full	0.00	0.00	0.00	0.33	0.33	0.00	0.33
	Recreation Superintendent	Full	0.40	0.40	0.40	0.00	0.40	0.00	0.40
			<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>0.13</u>	<u>3.13</u>	<u>0.00</u>	<u>3.13</u>

Schedule 7 – Authorized Personnel*

Fund/Dept	Division	Budget FY 2018	Budget FY 2019	Budget FY 2020	Base Change	Revised FY 2020	Change in Position	Budget FY 2021

Percent for the Arts Fund

1111 - 0120 Percent For The Arts

Arts Coordinator	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
Arts & Culture Coordinator	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
		1.00	1.00	1.00	0.00	1.00	0.00	1.00

Community Development Block Grant Fund

7110 - 7160 Comm Dev Block Grant

Community Assistance Manager	Full	0.20	0.20	0.20	0.00	0.20	0.00	0.20
Housing & Development Grants Coordi	Full	0.25	0.25	0.25	0.00	0.25	0.00	0.25
Neighborhood Programs Coordinator	Full	0.00	0.00	0.50	0.00	0.50	0.00	0.50
Neighborhood Imp. Specialist	Full	0.47	0.47	0.00	0.00	0.00	0.00	0.00
		0.92	0.92	0.95	0.00	0.95	0.00	0.95

Adult Day Program Fund

7180 - 7250 Adult Day Prg Grant

Family & Youth Services Supervisor	Full	0.00	0.00	0.00	0.15	0.15	0.00	0.15
Recreation Coordinator	Full	0.15	1.15	1.15	-0.15	1.00	0.00	1.00
Recreation Specialist I	Full	4.00	4.00	4.00	0.00	4.00	0.00	4.00
Recreation Specialist II	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
Recreation Superintendent	Full	0.10	0.10	0.10	0.00	0.10	0.00	0.10
		6.25	7.25	7.25	0.00	7.25	0.00	7.25

Neighborhood & Human Services Totals:	63.75	52.63	44.25	0.00	44.25	0.00	44.25

Office of Communications

General Fund

1000 - 0040 Public Information Office

Digital Media Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Graphics Designer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Marketing Communications Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Marketing/Communications Analyst	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
Multi-Media Marketing Specialist	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
Office of Communications Director	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Web Content Administrator	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
Management Assistant	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
Web Administrator	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
		6.00	6.00	7.00	0.00	7.00	0.00	7.00

1000 - 0041 Peoria Channel 11

Digital Media Specialist	Full	3.00	3.00	3.00	0.00	3.00	0.00	3.00
		3.00	3.00	3.00	0.00	3.00	0.00	3.00

Office of Communications Totals:	9.00	9.00	10.00	0.00	10.00	0.00	10.00

Parks, Recreation and Community Facil

General Fund

1000 - 1390 PRCF Administration

Administrative Assistant II - Classified	Part	0.00	0.00	0.75	0.75	1.50	0.00	1.50
Administrative Assistant II - Classified	Full	0.00	0.00	1.75	-0.75	1.00	0.00	1.00
Business Services Manager	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
Business Systems Supervisor	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
Customer Service Rep I - Classified	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
Customer Services Rep I - Classified	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
Customer Services Rep II	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
Executive Assistant	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
Lead Customer Services Rep	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
Management Analyst	Full	0.00	1.00	2.00	0.00	2.00	0.00	2.00
Parks, Recreation and Community Facil	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
Parks, Recreation and Community Faci	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
		0.00	3.00	12.50	0.00	12.50	0.00	12.50

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2018	Budget FY 2019	Budget FY 2020	Base Change	Revised FY 2020	Change in Position	Budget FY 2021
1000 - 1410 Swimming Pools									
	Aquatics Maintenance Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Aquatics Maintenance Worker I	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Recreation Coordinator	Full	0.75	1.00	2.00	0.00	2.00	0.00	2.00
	Recreation Superintendent	Full	0.34	0.34	0.20	0.00	0.20	0.00	0.20
	Recreation Supervisor	Full	0.00	0.00	0.40	0.00	0.40	0.00	0.40
			3.09	3.34	4.60	0.00	4.60	0.00	4.60
1000 - 1460 Outdoor Recreation Program									
	Recreation Coordinator	Full	0.25	0.00	0.00	0.00	0.00	0.00	0.00
			0.25	0.00	0.00	0.00	0.00	0.00	0.00
1000 - 1470 Special Interest Classes - Youth									
	Library & Cultural Svcs Manager	Full	0.00	0.00	0.02	0.00	0.02	0.00	0.02
	Recreation Coordinator	Full	0.00	0.00	0.00	0.40	0.40	0.00	0.40
	Recreation Coordinator	Part	0.42	0.42	0.40	-0.40	0.00	0.00	0.00
	Recreation Supervisor	Full	0.45	0.45	0.00	0.00	0.00	0.00	0.00
			0.87	0.87	0.42	0.00	0.42	0.00	0.42
1000 - 1471 Special Interest Classes - Adult									
	Library & Cultural Svcs Manager	Full	0.00	0.00	0.02	0.00	0.02	0.00	0.02
	Recreation Coordinator	Full	0.00	0.00	0.00	0.10	0.10	0.00	0.10
	Recreation Coordinator	Part	0.10	0.10	0.15	-0.15	0.00	0.00	0.00
	Recreation Supervisor	Full	0.10	0.10	0.00	0.00	0.00	0.00	0.00
			0.20	0.20	0.17	-0.05	0.12	0.00	0.12
1000 - 1480 Sports Programs - Youth									
	Recreation Coordinator	Full	1.70	1.70	1.00	0.70	1.70	0.00	1.70
	Recreation Superintendent	Full	0.33	0.33	0.30	0.00	0.30	0.00	0.30
	Recreation Supervisor	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Recreation Programmer	Full	0.75	0.75	0.00	0.00	0.00	0.00	0.00
			2.78	2.78	2.30	0.70	3.00	0.00	3.00
1000 - 1481 Sports Programs - Adult									
	Neighborhood & Comm Parks Manager	Full	0.00	0.00	0.11	0.00	0.11	0.00	0.11
	Recreation Coordinator	Full	1.30	1.30	1.00	0.00	1.00	0.00	1.00
	Recreation Superintendent	Full	0.33	0.33	0.13	0.00	0.13	0.00	0.13
	Recreation Programmer	Full	0.25	0.25	0.00	0.00	0.00	0.00	0.00
			1.88	1.88	1.24	0.00	1.24	0.00	1.24
1000 - 1531 Rio Vista Community Park									
	Irrigation Technician	Full	0.50	0.50	0.50	0.00	0.50	0.00	0.50
	Neighborhood & Comm Parks Manager	Full	0.25	0.25	0.12	0.00	0.12	0.00	0.12
	Parks & Sports Equip. Mechanic	Full	0.50	0.50	0.25	0.00	0.25	0.00	0.25
	Parks & Sports Fac Crew Leader	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Parks & Sports Fac Worker III	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Parks Superintendent	Full	0.00	0.00	0.00	0.33	0.33	0.00	0.33
	Recreation Superintendent	Full	0.00	0.00	0.13	0.00	0.13	0.00	0.13
	Sports Facilities Maint Coordinator	Full	1.50	1.50	1.00	0.00	1.00	0.00	1.00
	Management Analyst	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Park Ranger	Full	0.00	5.00	0.00	0.00	0.00	0.00	0.00
	Park Ranger Supervisor	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
	Parks & Sports Fac Worker I	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Recreation Coordinator	Full	0.25	0.25	0.00	0.00	0.00	0.00	0.00
			5.00	11.00	4.00	0.33	4.33	0.00	4.33
1000 - 1532 Rio Vista Rec Center									
	Custodian	Full	3.00	3.00	3.00	0.00	3.00	0.00	3.00
	Customer Services Rep I - Classified	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Recreation Coordinator	Full	0.00	0.00	1.00	-0.70	0.30	0.00	0.30
	Recreation Programmer	Part	1.05	1.05	1.50	0.00	1.50	0.00	1.50
	Recreation Programmer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Recreation Superintendent	Full	1.00	1.00	0.50	0.00	0.50	0.00	0.50
	Recreation Supervisor	Full	0.45	0.45	0.60	0.00	0.60	0.00	0.60
	Recreation Coordinator	Part	0.50	0.50	0.00	0.00	0.00	0.00	0.00
			9.00	9.00	9.60	-0.70	8.90	0.00	8.90

Schedule 7 – Authorized Personnel*

Fund/Dept	Division	Budget FY 2018	Budget FY 2019	Budget FY 2020	Base Change	Revised FY 2020	Change in Position	Budget FY 2021
1000 - 1533 Pioneer Community Park								
	Irrigation Technician	Full	1.00	1.00	0.50	0.00	0.50	0.50
	Neighborhood & Comm Parks Manager	Full	0.25	0.25	0.11	0.00	0.11	0.11
	Parks & Sports Equip. Mechanic	Full	0.00	0.00	0.25	0.00	0.25	0.25
	Parks & Sports Fac Crew Leader	Full	2.00	1.00	2.00	0.00	2.00	2.00
	Parks Superintendent	Full	0.00	0.00	0.00	0.33	0.33	0.33
	Recreation Superintendent	Full	0.00	0.00	0.13	0.00	0.13	0.13
	Sports Facilities Maint Coordinator	Full	1.00	1.00	1.00	0.00	1.00	1.00
	Recreation Coordinator	Full	0.25	0.25	0.00	0.00	0.00	0.00
			4.50	3.50	3.99	0.33	4.32	4.32
1000 - 1534 Paloma Community Park								
	Irrigation Technician	Full	0.00	0.00	1.00	0.00	1.00	1.00
	Neighborhood & Comm Parks Manager	Full	0.00	0.00	0.11	0.00	0.11	0.11
	Parks & Sports Equip. Mechanic	Full	0.00	0.00	1.00	0.00	1.00	1.00
	Parks & Sports Fac Worker I	Full	0.00	0.00	2.00	0.00	2.00	2.00
	Parks Maintenance Coordinator	Full	0.00	0.00	1.00	0.00	1.00	1.00
	Parks Superintendent	Full	0.00	0.00	1.00	-0.66	0.34	0.34
	Recreation Superintendent	Full	0.00	0.00	0.13	0.00	0.13	0.13
			0.00	0.00	6.24	-0.66	5.58	5.58
1000 - 1540 Main Library								
	Librarian	Full	5.00	4.00	4.00	0.00	4.00	4.00
	Librarian	Part	1.25	2.25	2.25	0.00	2.25	2.25
	Librarian II	Full	1.00	1.00	1.00	0.00	1.00	1.00
	Library & Cultural Svcs Manager	Full	1.00	1.00	0.48	0.00	0.48	0.48
	Library Assistant I	Part	1.50	1.50	1.50	0.00	1.50	1.50
	Library Assistant II	Part	1.50	1.50	1.50	0.00	1.50	1.50
	Library Assistant III	Full	2.00	2.00	2.00	-1.00	1.00	1.00
	Library Services Coordinator	Full	1.00	1.00	1.00	0.00	1.00	1.00
	Library Specialist	Full	3.00	3.00	3.00	0.00	3.00	3.00
	Library Systems Administrator	Full	0.00	0.00	0.50	0.00	0.50	0.50
	Recreation Coordinator	Full	0.00	0.00	0.00	0.25	0.25	0.25
			17.25	17.25	17.23	-0.75	16.48	16.48
1000 - 1550 Branch Library								
	Librarian	Full	2.00	2.00	2.00	0.00	2.00	2.00
	Librarian	Part	1.50	1.50	1.50	0.00	1.50	1.50
	Librarian II	Full	1.00	1.00	1.00	0.00	1.00	1.00
	Library & Cultural Svcs Manager	Full	0.00	0.00	0.48	0.00	0.48	0.48
	Library Assistant I	Part	3.13	3.00	3.00	0.00	3.00	3.00
	Library Assistant III	Full	1.00	1.00	1.00	0.00	1.00	1.00
	Library Services Coordinator	Full	1.00	1.00	1.00	0.00	1.00	1.00
	Library Specialist	Full	2.00	2.00	2.00	0.00	2.00	2.00
	Library Systems Administrator	Full	0.00	0.00	0.50	0.00	0.50	0.50
	Recreation Coordinator	Full	0.00	0.00	0.00	0.25	0.25	0.25
	Librarian III	Full	1.00	0.00	0.00	0.00	0.00	0.00
	Library Systems Supervisor	Full	0.00	1.00	0.00	0.00	0.00	0.00
			12.63	12.50	12.48	0.25	12.73	12.73
1000 - 1560 Parks North								
	Administrative Assistant II - Classified	Part	0.00	0.35	0.35	0.15	0.50	0.50
	Graffiti Abatement Technician	Full	0.50	0.50	0.50	0.00	0.50	0.50
	Irrigation Technician	Full	1.00	1.00	1.00	0.00	1.00	1.00
	Neighborhood & Comm Parks Manager	Full	0.25	0.25	0.11	0.00	0.11	0.11
	Parks & Sports Fac Worker I	Full	2.00	2.00	2.00	0.00	2.00	2.00
	Parks & Sports Fac Worker II	Full	1.00	1.00	2.00	0.00	2.00	2.00
	Parks & Sports Fac Worker III	Full	5.00	5.00	4.00	0.00	4.00	4.00
	Parks Maintenance Coordinator	Full	1.00	1.00	1.50	-0.50	1.00	1.00
	Parks Superintendent	Full	0.50	0.50	0.00	0.50	0.50	0.50
	Recreation Superintendent	Full	0.00	0.00	0.11	0.00	0.11	0.11
	Parks Supervisor	Full	1.00	1.00	0.50	-0.50	0.00	0.00
	Recreation Coordinator	Full	0.25	0.25	0.00	0.00	0.00	0.00
			12.50	12.85	12.07	-0.35	11.72	11.72

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2018	Budget FY 2019	Budget FY 2020	Base Change	Revised FY 2020	Change in Position	Budget FY 2021
1000 - 1570 Parks South									
	Administrative Assistant II - Classified	Part	0.00	0.40	0.40	0.10	0.50	0.00	0.50
	Graffiti Abatement Technician	Full	0.50	0.50	0.50	0.00	0.50	0.00	0.50
	Irrigation Technician	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Neighborhood & Comm Parks Manager	Full	0.25	0.25	0.11	0.00	0.11	0.00	0.11
	Parks & Sports Fac Worker I	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Parks & Sports Fac Worker II	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Parks & Sports Fac Worker III	Full	6.00	6.00	5.00	0.00	5.00	0.00	5.00
	Parks Maintenance Coordinator	Full	1.00	1.00	0.50	0.50	1.00	0.00	1.00
	Parks Superintendent	Full	0.50	0.50	0.00	0.50	0.50	0.00	0.50
	Recreation Superintendent	Full	0.00	0.00	0.11	0.00	0.11	0.00	0.11
	Parks Supervisor	Full	0.00	0.00	0.50	-0.50	0.00	0.00	0.00
	Recreation Coordinator	Full	0.25	0.25	0.00	0.00	0.00	0.00	0.00
			11.50	11.90	11.12	0.60	11.72	0.00	11.72
1000 - 1590 Park Rangers									
	Neighborhood & Comm Parks Manager	Full	0.00	0.00	0.11	0.00	0.11	0.00	0.11
	Park Ranger	Full	0.00	0.00	7.00	0.00	7.00	0.00	7.00
	Park Ranger Supervisor	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Recreation Superintendent	Full	0.00	0.00	0.13	0.00	0.13	0.00	0.13
			0.00	0.00	8.24	0.00	8.24	0.00	8.24
1000 - 1600 Contracted Landscape Maintenance									
	Landscape Coordinator	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Neighborhood & Comm Parks Manager	Full	0.00	0.00	0.11	0.00	0.11	0.00	0.11
	Parks Superintendent	Full	0.00	0.00	0.50	0.00	0.50	0.00	0.50
			0.00	1.00	1.61	0.00	1.61	0.00	1.61
1000 - 1610 Trails Maintenance									
	Neighborhood & Comm Parks Manager	Full	0.00	0.00	0.11	0.00	0.11	0.00	0.11
	Parks & Sports Fac Worker I	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Parks & Sports Fac Worker III	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Parks Superintendent	Full	0.00	0.00	0.50	0.00	0.50	0.00	0.50
	Recreation Superintendent	Full	0.00	0.00	0.13	0.00	0.13	0.00	0.13
	Landscape Coordinator	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			3.00	3.00	3.74	0.00	3.74	0.00	3.74
Sports Complex Fund									
2000 - 2000 Complex Operations/Maint									
	Administrative Assistant I - Classified	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant II - Classified	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Community Facility Maintenance Super	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Deputy Director of Parks, Recreation a	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Facilities Technician II	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Irrigation Technician	Full	0.50	0.50	1.00	0.00	1.00	0.00	1.00
	Parks & Sports Equip. Mechanic	Full	0.50	0.50	0.50	0.00	0.50	0.00	0.50
	Parks & Sports Fac Worker II	Full	3.00	3.00	3.00	0.00	3.00	0.00	3.00
	Parks & Sports Fac Worker III	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Recreation Manager	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Sales & Sponsorship Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Sports Complex Operations Coordinato	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Sports Complex Superintendent	Full	2.00	2.00	1.00	0.00	1.00	0.00	1.00
	Sports Complex Ticket Ops Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Sports Facilities Maint Coordinator	Full	0.00	1.00	1.00	1.00	2.00	0.00	2.00
	Sports Facilities Superintendent	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Building Automation Technician	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Deputy Director of Community Services	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Parks & Sports Fac Crew Leader	Full	2.00	1.00	0.00	0.00	0.00	0.00	0.00
	Sports Facilities Maint Coor	Full	0.50	0.50	1.00	-1.00	0.00	0.00	0.00
			18.50	18.50	18.50	0.00	18.50	0.00	18.50
ks, Recreation and Community Facilities Totals:			102.95	112.57	130.05	-0.30	129.75	0.00	129.75

Schedule 7 – Authorized Personnel*

Fund/Dept	Division	Budget FY 2018	Budget FY 2019	Budget FY 2020	Base Change	Revised FY 2020	Change in Position	Budget FY 2021

Planning and Community Development

General Fund

1000 - 0600 Community Dev Administration

Development Administration Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Executive Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Planning & Comm Dev Director	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
		3.00	3.00	3.00	0.00	3.00	0.00	3.00

1000 - 0610 Planning

Development Plan Reviewer	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
Planner	Full	2.00	3.00	3.00	0.00	3.00	0.00	3.00
Planning Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Planning Specialist	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
Principal Planner	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Sr Planner	Full	3.00	3.00	3.00	0.00	3.00	0.00	3.00
		7.00	9.00	10.00	0.00	10.00	0.00	10.00

Planning and Community Development Totals:		10.00	12.00	13.00	0.00	13.00	0.00	13.00

Police

General Fund

1000 - 1000 Police Administration

Accreditation/Compliance Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Administrative Assistant II - Classified	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Deputy Police Chief	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
Executive Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Management Services Deputy Director	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Police Chief	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Police Commander	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Police Lieutenant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Police Officer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Police Sergeant	Full	2.00	2.00	1.00	0.00	1.00	0.00	1.00
		12.00	12.00	11.00	0.00	11.00	0.00	11.00

1000 - 1010 Criminal Investigation

Administrative Assistant II - Classified	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Civilian Investigator	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
Crime Scene Technician	Full	3.00	3.00	3.00	0.00	3.00	0.00	3.00
Police Investigative Officer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Police Lieutenant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Police Officer	Full	23.00	23.00	22.00	0.00	22.00	0.00	22.00
Police Sergeant	Full	4.00	4.00	4.00	0.00	4.00	0.00	4.00
Police Services Officer	Full	1.00	2.00	1.00	0.00	1.00	0.00	1.00
Police Support Assistant	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
Victim Services Coordinator	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
Lead Police Services Officer	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
Victim Assistance Coordinator	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
		37.00	39.00	37.00	0.00	37.00	0.00	37.00

1000 - 1020 Patrol Services - South

Administrative Assistant II - Classified	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Animal Control Officer	Full	0.00	4.00	4.00	0.00	4.00	0.00	4.00
Crime Analyst	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Lead Animal Control Officer	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
Lead Police Services Officer	Full	1.00	2.00	1.00	0.00	1.00	0.00	1.00
Police Commander	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Police Lieutenant	Full	3.00	3.00	3.00	0.00	3.00	0.00	3.00
Police Officer	Full	54.00	57.00	60.00	-1.00	59.00	0.00	59.00
Police Sergeant	Full	6.00	6.00	7.00	1.00	8.00	0.00	8.00
Police Services Officer	Full	11.00	14.00	15.00	0.00	15.00	0.00	15.00
Police Services Supervisor	Full	0.00	0.00	2.00	0.00	2.00	0.00	2.00
Public Education Specialist	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
Crime Prevention Education Coordinator	Full	0.00	2.00	0.00	0.00	0.00	0.00	0.00
		78.00	92.00	97.00	0.00	97.00	0.00	97.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2018	Budget FY 2019	Budget FY 2020	Base Change	Revised FY 2020	Change in Position	Budget FY 2021
1000 - 1021 Patrol Services - North									
	Administrative Assistant II - Classified	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Crime Analyst	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Commander	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Lieutenant	Full	3.00	3.00	3.00	0.00	3.00	0.00	3.00
	Police Officer	Full	49.00	49.00	46.00	0.00	46.00	0.00	46.00
	Police Sergeant	Full	6.00	6.00	5.00	0.00	5.00	0.00	5.00
			61.00	61.00	57.00	0.00	57.00	0.00	57.00
1000 - 1025 Operations Support									
	Civilian Investigator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Lieutenant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Officer	Full	28.00	28.00	30.00	0.00	30.00	0.00	30.00
	Police Sergeant	Full	6.00	6.00	7.00	0.00	7.00	0.00	7.00
	Vehicle Impound Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			37.00	37.00	40.00	0.00	40.00	0.00	40.00
1000 - 1030 Pd Technical Support									
	Police Property Evidence Tech	Full	3.00	3.00	3.00	0.00	3.00	0.00	3.00
	Police Records Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Support Assistant	Full	7.00	8.00	8.00	0.00	8.00	0.00	8.00
	Property & Evidence Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			12.00	13.00	13.00	0.00	13.00	0.00	13.00
1000 - 1040 Staff Services									
	Administrative Assistant II - Classified	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Lieutenant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Officer	Full	3.00	3.00	3.00	0.00	3.00	0.00	3.00
	Police Sergeant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Training and Recruitment Superv	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			7.00	7.00	7.00	0.00	7.00	0.00	7.00
1000 - 1050 Pd Communications									
	Communications Specialist	Full	26.00	27.00	27.00	0.00	27.00	0.00	27.00
	Communications Supervisor	Full	6.00	6.00	6.00	0.00	6.00	0.00	6.00
	Police Communications Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Services Specialist	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			34.00	35.00	35.00	0.00	35.00	0.00	35.00
1000 - 1060 Strategic Planning									
	Administrative Assistant II - Classified	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	HR Systems Administrator	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Management Assistant	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Police Admin Services Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Equipment Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Business Systems Analyst	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			6.00	6.00	6.00	0.00	6.00	0.00	6.00
Victims of Crime Act (VOCA) Grant Fund									
7460 - 7710 Victims Of Crime Act Grant									
	Victim Advocate	Full	1.00	0.00	0.00	1.00	1.00	0.00	1.00
	Program Asst - Victim Services	Full	0.00	1.00	1.00	-1.00	0.00	0.00	0.00
			1.00	1.00	1.00	0.00	1.00	0.00	1.00
Police Totals:			285.00	303.00	304.00	0.00	304.00	0.00	304.00

Public Works

General Fund

1000 - 0900 Public Works Administration

Deputy Director of Public Works	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
Executive Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Public Works Director	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
Dep Director PW - Utilities	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
Public Works & Utilities Dir	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
		3.00	3.00	3.00	0.00	3.00	0.00	3.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2018	Budget FY 2019	Budget FY 2020	Base Change	Revised FY 2020	Change in Position	Budget FY 2021
Commercial Solid Waste Fund									
2590 - 2720 Commercial Front Load									
	Equipment Operator	Full	4.00	4.00	4.00	0.00	4.00	0.00	4.00
	Lead Equipment Operator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Solid Waste Supervisor	Full	0.10	0.10	0.10	0.00	0.10	0.00	0.10
	Equipment Operator	Part	0.50	0.50	0.00	0.00	0.00	0.00	0.00
			5.60	5.60	5.10	0.00	5.10	0.00	5.10
2590 - 2730 Commercial Roll-Off									
	Equipment Operator	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Solid Waste Supervisor	Full	0.10	0.10	0.10	0.00	0.10	0.00	0.10
	Equipment Operator	Part	0.25	0.25	0.00	0.00	0.00	0.00	0.00
			2.35	2.35	2.10	0.00	2.10	0.00	2.10
Residential Solid Waste Fund									
2600 - 2750 Solid Waste Admin									
	Administrative Assistant II - Classified	Full	2.00	2.00	2.00	-1.00	1.00	0.00	1.00
	Management Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Solid Waste Inspector	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Solid Waste Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			4.00	4.00	4.00	0.00	4.00	0.00	4.00
2600 - 2760 Residential Collection									
	Equipment Operator	Full	22.00	23.00	27.00	0.00	27.00	0.00	27.00
	Lead Equipment Operator	Full	3.00	3.00	3.00	0.00	3.00	0.00	3.00
	Solid Waste Supervisor	Full	1.80	1.80	1.80	0.00	1.80	0.00	1.80
	Solid Waste Worker	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Equipment Operator	Part	1.50	1.50	0.00	0.00	0.00	0.00	0.00
			29.30	30.30	32.80	0.00	32.80	0.00	32.80
2600 - 2770 Residential Recycling									
	Equipment Operator	Full	10.00	11.00	11.00	0.00	11.00	0.00	11.00
	Lead Equipment Operator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Public Works Superintendent	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Solid Waste Supervisor	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			12.00	13.00	13.00	0.00	13.00	0.00	13.00
2600 - 2810 Solid Waste Environmental									
	Environmental Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Solid Waste Inspector	Full	2.00	2.00	3.00	0.00	3.00	0.00	3.00
			3.00	3.00	4.00	0.00	4.00	0.00	4.00
Storm Water Drainage System Fund									
2700 - 2900 Storm Drain - NPDES									
	Administrative Assistant II - Classified	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Lead Transportation Technician	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Public Works Operations Manager	Full	0.20	0.20	0.20	0.00	0.20	0.00	0.20
	Transportation Technician I	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Transportation Technician II	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			4.20	4.20	4.20	0.00	4.20	0.00	4.20
Fleet Maintenance Fund									
3000 - 3420 Fleet Maintenance									
	Automotive Technician I	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Automotive Technician II	Full	6.00	8.00	7.00	0.00	7.00	0.00	7.00
	Fleet Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Fleet Service Writer	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Fleet Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Lead Automotive Technician	Full	1.00	1.00	2.00	0.00	2.00	0.00	2.00
	Management Assistant	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Administrative Assistant II - Classified	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Management Analyst	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			12.00	14.00	14.00	0.00	14.00	0.00	14.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2018	Budget FY 2019	Budget FY 2020	Base Change	Revised FY 2020	Change in Position	Budget FY 2021
Facilities Fund									
3250 - 3650 Facilities Admin									
	Administrative Assistant II - Classified	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Business Systems Analyst	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Facilities Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			3.00	3.00	3.00	0.00	3.00	0.00	3.00
3250 - 3660 Daytime Facility Services									
	Custodian	Part	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Custodian	Full	5.00	5.00	5.00	0.00	5.00	0.00	5.00
	Facilities Maintenance Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Facilities Technician I	Full	3.00	3.00	3.00	0.00	3.00	0.00	3.00
	Lead Custodian	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			11.00	11.00	11.00	0.00	11.00	0.00	11.00
3250 - 3661 Nighttime Facilities Services									
	Custodian	Part	0.75	0.75	0.75	0.00	0.75	0.00	0.75
	Custodian	Full	5.00	5.00	5.00	0.00	5.00	0.00	5.00
	Facilities Maintenance Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Facilities Operations Tech	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Facilities Technician I	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Facilities Technician II	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Lead Custodian	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			10.75	10.75	10.75	0.00	10.75	0.00	10.75
3250 - 3690 Facilities Operating Projects									
	City Security Systems Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Construction Superintendent	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Public Works Project Coordinator	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Civil Engineer	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			5.00	4.00	4.00	0.00	4.00	0.00	4.00
3250 - 3700 Technical Operations									
	Facilities Operations Tech	Full	3.00	3.00	3.00	0.00	3.00	0.00	3.00
	Facilities Technical Operations Supervi	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Facilities Technician II	Full	3.00	3.00	3.00	0.00	3.00	0.00	3.00
	Lead Facilities Systems Operations Tec	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
			9.00	9.00	9.00	0.00	9.00	0.00	9.00
Streets Fund									
7000 - 7000 Streets Admin									
	Administrative Assistant II - Classified	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Management Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Public Works Operations Manager	Full	0.80	0.80	0.80	0.00	0.80	0.00	0.80
	Public Works Superintendent	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Street Maintenance Supervisor	Full	3.00	3.00	2.00	0.00	2.00	0.00	2.00
			5.80	5.80	5.80	0.00	5.80	0.00	5.80
7000 - 7010 Signs And Striping									
	Lead Transportation Technician	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Street Maintenance Worker	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Transportation Mtce Specialist	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Transportation Technician I	Full	3.00	3.00	3.00	0.00	3.00	0.00	3.00
	Transportation Technician II	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			7.00	7.00	7.00	0.00	7.00	0.00	7.00
7000 - 7020 Traffic Signal Maintenance									
	Lead Traffic Signal Technician	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Traffic Signal Specialist	Full	0.00	0.00	3.00	0.00	3.00	0.00	3.00
	Traffic Signal Technician Assistant	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Transportation Technician I	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Traffic Signal Technician I	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Traffic Signal Technician III	Full	3.00	3.00	0.00	0.00	0.00	0.00	0.00
			6.00	6.00	6.00	0.00	6.00	0.00	6.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2018	Budget FY 2019	Budget FY 2020	Base Change	Revised FY 2020	Change in Position	Budget FY 2021
7000 - 7030 Street Maintenance									
	Equipment Operator	Full	4.00	4.00	4.00	0.00	4.00	0.00	4.00
	Lead Equipment Operator	Full	3.00	3.00	2.00	0.00	2.00	0.00	2.00
	Lead Public Works Inspector	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Pavement Maintenance Coordtr	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Public Works Inspector	Full	2.00	2.00	3.00	0.00	3.00	0.00	3.00
	Street Maintenance Worker	Full	5.00	5.00	5.00	0.00	5.00	0.00	5.00
	Transportation Technician II	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			16.00	16.00	16.00	0.00	16.00	0.00	16.00
7000 - 7040 Sweeper Operations									
	Equipment Operator	Full	3.00	3.00	4.00	0.00	4.00	0.00	4.00
	Lead Equipment Operator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			4.00	4.00	5.00	0.00	5.00	0.00	5.00
Transit Fund									
7150 - 7200 Transit Division									
	Transit Dispatcher	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Transit Manager	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Transit Operator I	Full	2.00	3.00	3.00	0.00	3.00	0.00	3.00
	Transit Operator I	Part	1.50	1.50	1.50	0.00	1.50	0.00	1.50
	Transit Operator II	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Transit Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			7.50	9.50	9.50	0.00	9.50	0.00	9.50
Public Works Totals:			160.50	165.50	169.25	0.00	169.25	0.00	169.25
Water Services									
Water Utility Fund									
2050 - 2050 Utilities-Water/Ww Admin									
	Administrative Assistant II - Classified	Full	1.00	0.00	0.00	1.00	1.00	0.00	1.00
	Business Systems Analyst	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Deputy Director of Utilities	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Sr Management Analyst	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Water Services Director	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Dep Director PW - Utilities	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Dept Training & Compliance Spc	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Economic Efficiency & Sustainability M	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
	Planning & Operations Mgr.	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
			5.00	6.00	4.00	1.00	5.00	0.00	5.00
2050 - 2055 Utilities Operations Admin									
	Administrative Assistant II - Classified	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Civil Engineer	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
	Lead SCADA Instrumentation Control S	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Management Assistant	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	SCADA Instrument Control Spclst	Full	3.00	4.00	0.00	0.00	0.00	0.00	0.00
	SCADA Supervisor	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Utilities Operations Manager	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			8.00	10.00	2.00	-2.00	0.00	0.00	0.00
2050 - 2060 Greenway Potbl Wtr Trt Plant									
	Lead Utility Plant Operator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Utility Plant Operator I	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Utility Plant Operator II	Full	5.60	5.60	5.60	0.00	5.60	0.00	5.60
	Utility Treatment Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			9.60	9.60	9.60	0.00	9.60	0.00	9.60
2050 - 2061 Quintero Treatment Plant									
	Utility Plant Operator II	Full	0.40	0.40	0.40	0.00	0.40	0.00	0.40
			0.40	0.40	0.40	0.00	0.40	0.00	0.40

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2018	Budget FY 2019	Budget FY 2020	Base Change	Revised FY 2020	Change in Position	Budget FY 2021
2050 - 2070 Production Svcs									
	Lead Utility System Operator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Utilities Operations Manager	Full	0.20	0.20	0.20	0.00	0.20	0.00	0.20
	Utility Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Utility System Operator I	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Utility System Operator II	Full	4.00	4.00	4.00	0.00	4.00	0.00	4.00
			8.20	8.20	8.20	0.00	8.20	0.00	8.20
2050 - 2080 Distribution Services									
	Administrative Assistant II - Classified	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Lead Utility System Operator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Utilities Operations Manager	Full	0.55	0.55	0.55	0.00	0.55	0.00	0.55
	Utility Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Utility System Operator I	Full	3.00	3.00	4.00	0.00	4.00	0.00	4.00
	Utility System Operator II	Full	5.00	5.00	5.00	1.00	6.00	0.00	6.00
	Utility System Op Apprentice	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			12.55	12.55	13.55	0.00	13.55	0.00	13.55
2050 - 2090 Blue Staking									
	Utility Locator II	Full	2.00	3.00	3.00	0.00	3.00	0.00	3.00
			2.00	3.00	3.00	0.00	3.00	0.00	3.00
2050 - 2105 Sustainability & Conservation									
	Environmental Conservation Ast	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Sustainability & Water Conservation Co	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Economic Efficiency & Sustainability M	Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
			0.00	0.00	2.00	0.00	2.00	0.00	2.00
2050 - 2115 Planning and Engineering									
	Civil Engineer	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Lead SCADA Instrumentation Control S	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Management Analyst	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Management Assistant	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Planning & Operations Manager	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	SCADA Instrument Control Spclst	Full	0.00	0.00	4.00	0.00	4.00	0.00	4.00
	SCADA Supervisor	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Utility Mechanic II	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Water Policy Administrator	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
			0.00	0.00	12.00	0.00	12.00	0.00	12.00
2050 - 2120 Environmental Administration									
	Administrative Assistant II - Classified	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Business Systems Analyst	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Environmental Resources Manager	Full	0.50	0.50	0.50	0.00	0.50	0.00	0.50
	Environmental Conservation Ast	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
	Environmental Resources Supv	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Environmental Technician I	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Management Analyst	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Water Policy Administrator	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			5.50	4.50	2.50	0.00	2.50	0.00	2.50
2050 - 2135 Drinking Water Environmental									
	Cross Connection Inspector	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Cross Connection Specialist	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Environmental Chemist	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Environmental Compliance Inspector	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Environmental Compliance Supervisor	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Environmental Resources Manager	Full	0.25	0.25	0.25	0.00	0.25	0.00	0.25
	Business Systems Analyst	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Environmental Quality Compliance Coo	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			7.25	7.25	6.25	0.00	6.25	0.00	6.25

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2018	Budget FY 2019	Budget FY 2020	Base Change	Revised FY 2020	Change in Position	Budget FY 2021
Wastewater Utility Fund									
2400 - 2470 Beardsley Water Reclamation Facility									
	Lead Utility Plant Operator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Utility Plant Operator I	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Utility Plant Operator II	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Utility Treatment Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			4.00	4.00	5.00	0.00	5.00	0.00	5.00
2400 - 2480 Wastewater Collection/Prevention									
	Lead Utility System Operator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Utilities Operations Manager	Full	0.25	0.25	0.25	0.00	0.25	0.00	0.25
	Utility Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Utility System Operator I	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Utility System Operator II	Full	6.00	6.00	6.00	0.00	6.00	0.00	6.00
			10.25	10.25	10.25	0.00	10.25	0.00	10.25
2400 - 2490 Wastewater Environmental									
	Environmental Compliance Inspector	Full	2.00	3.00	3.00	0.00	3.00	0.00	3.00
	Environmental Compliance Supervisor	Full	1.00	0.00	1.00	0.00	1.00	0.00	1.00
	Environmental Resources Manager	Full	0.25	0.25	0.25	0.00	0.25	0.00	0.25
	Lead Environmental Compliance Inspec	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Environmental Quality Compliance Coor	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			5.25	5.25	5.25	0.00	5.25	0.00	5.25
2400 - 2495 Jomax Water Reclamation Facility									
	Lead Utility Plant Operator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Utility Plant Operator I	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Utility Plant Operator II	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
			3.00	4.00	4.00	0.00	4.00	0.00	4.00
2400 - 2496 Butler Water Reclamation Facility									
	Lead Utility Plant Operator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Utilities Operations Manager	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Utility Mechanic II	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Utility Plant Operator I	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Utility Plant Operator II	Full	5.00	5.00	5.00	0.00	5.00	0.00	5.00
	Utility Treatment Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			10.00	10.00	10.00	1.00	11.00	0.00	11.00
Water Services Totals:			91.00	95.00	98.00	0.00	98.00	0.00	98.00
City Totals:			1,203.60	1,249.35	1,277.95	-0.30	1,277.65	0.00	1,277.65
	Full		1,182.50	1,226.50	1,257.75	-0.75	1,257.00	0.45	1,257.45
	Part		21.10	22.85	20.20	0.45	20.65	-0.45	20.20

*Schedule 7 - Authorized Personnel: This schedule counts Full Time Equivalents (FTE's) by position. (1.0 FTE is equal to 2,080 hours). Included are all Full-time positions and only Part-time positions that receive benefits.

Schedule 8 - Debt Service

	ORIGINAL ISSUE	OUTSTANDING 6/30/2020	PRINCIPAL	INTEREST	ISSUANCE COSTS	CONTRACT PAYMENTS	TOTAL REQUIREMENTS
GENERAL OBLIGATION BONDS							
Existing Debt:							
GO Series 2010	\$29,170,000	\$7,755,000	\$0	\$355,876	\$0	\$141	\$356,017
GO Series 2012A	\$14,715,000	\$10,410,000	\$685,000	\$330,887	\$0	\$189	\$1,016,076
GO Series 2012B	\$13,690,000	\$4,480,000	\$1,455,000	\$103,300	\$0	\$81	\$1,558,381
GO Series 2015A	\$30,325,000	\$26,105,000	\$1,270,000	\$846,932	\$0	\$474	\$2,117,406
GO Series 2015B	\$66,425,000	\$55,560,000	\$6,280,000	\$2,220,894	\$0	\$1,009	\$8,501,903
GO Series 2019	\$30,420,000	\$28,055,000	\$890,000	\$1,072,650	\$0	\$510	\$1,963,160
2019 WIFA Loan - Section 12 Drainage	\$6,288,130	\$5,288,130	\$226,401	\$82,902	\$0	\$96	\$309,399
Sub-Total Existing GO Debt	\$191,033,130	\$137,653,130	\$10,806,401	\$5,013,441	\$0	\$2,500	\$15,822,342
Proposed Debt:							
Proposed GO Debt	\$23,114,819	\$23,114,819	\$2,071,090	\$200,000	\$250,000	\$2,500	\$2,523,590
Total GO Debt	\$214,147,949	\$160,767,949	\$12,877,491	\$5,213,441	\$250,000	\$5,000	\$18,345,932
MUNICIPAL DEVELOPMENT AUTHORITY							
Existing Debt:							
MDA Series 2011 GRIC Water Rights	\$7,920,000	\$4,230,000	\$540,000	\$160,900	\$0	\$2,750	\$703,650
MDA Series 2012	\$35,510,000	\$25,760,000	\$1,590,000	\$882,976	\$0	\$2,750	\$2,475,726
Sub-Total Existing MDA Debt	\$43,430,000	\$29,990,000	\$2,130,000	\$1,043,876	\$0	\$5,500	\$3,179,376
Proposed Debt:							
Proposed MDA Debt	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total MDA Debt	\$43,430,000	\$29,990,000	\$2,130,000	\$1,043,876	\$0	\$5,500	\$3,179,376
DIRECT PURCHASE DEBT							
2017 WF Direct Purchase (2006 MDA)	\$3,220,000	\$2,550,000	\$405,000	\$47,185	\$0	\$2,750	\$454,935
2017 WF Direct Purchase (2008 MDA)	\$25,755,000	\$19,675,000	\$3,130,000	\$387,598	\$0	\$2,750	\$3,520,348
Ameresco Solar Project	\$5,199,304	\$5,028,244	\$179,912	\$205,599	\$0	\$1,000	\$386,511
Total Direct Purchase Debt	\$34,174,304	\$27,253,244	\$3,714,912	\$640,382	\$0	\$6,500	\$4,361,794
WATER & SEWER REVENUE BONDS							
Existing Debt:							
WIFA 2002 - Greenway Wtr Trmt	\$1,964,789	\$399,528	\$128,064	\$13,219	\$0	\$277	\$141,560
WIFA 2006 - Butler WWTRP Ph1	\$27,183,342	\$12,350,856	\$1,608,745	\$353,784	\$0	\$276	\$1,962,805
WIFA 2008 - Butler WWTRP Ph2	\$42,741,541	\$21,233,179	\$2,362,842	\$660,906	\$0	\$0	\$3,023,748
WIFA 2008 - Butler WWTRP Ph3	\$8,575,253	\$4,754,600	\$458,937	\$157,475	\$0	\$0	\$616,412
WIFA 2009 - Sect A Sewer Rehab	\$727,612	\$394,354	\$39,357	\$13,026	\$0	\$98	\$52,481
WIFA 2009 - Water Facilities	\$8,030,340	\$4,360,496	\$398,229	\$83,228	\$0	\$0	\$481,457
WIFA 2009 - Sewer Facilities	\$3,733,794	\$1,922,035	\$201,682	\$36,424	\$0	\$0	\$238,106
WIFA 2009 - Beardsley WRF PH3	\$4,371,597	\$2,461,798	\$227,006	\$76,836	\$0	\$0	\$303,842
WIFA 2009 - Pinnacle Peak Waterline	\$757,624	\$425,117	\$36,855	\$13,136	\$0	\$0	\$49,991
WIFA 2015 - New River Utilities	\$12,389,991	\$10,094,007	\$608,800	\$234,657	\$0	\$0	\$843,457
2010 Water & Sewer Revenue Bonds Refunding (Series 1998A and 2000)	\$15,780,000	\$1,395,000	\$1,395,000	\$27,900	\$0	\$0	\$1,422,900
2012 Water & Sewer Revenue Bonds Refunding	\$23,280,000	\$3,040,000	\$2,240,000	\$76,800	\$0	\$0	\$2,316,800
WIFA 2017 - Pyramid Peak Water	\$49,013,733	\$43,032,394	\$2,126,846	\$1,160,528	\$0	\$0	\$3,287,374
Sub-total Existing Water & Sewer Revenue Debt	\$198,549,616	\$105,863,364	\$11,832,363	\$2,907,919	\$0	\$651	\$14,740,933
Proposed Debt:							
Proposed Water Revenue Bonds	\$14,500,000	\$14,500,000	\$539,628	\$435,000	\$145,000	\$1,000	\$1,120,628
Proposed Wastewater Revenue Bonds	\$6,500,000	\$6,500,000	\$241,902	\$195,000	\$65,000	\$1,000	\$502,902
Total Water & Sewer Revenue Bonds	\$219,549,616	\$126,863,364	\$12,613,893	\$3,537,919	\$210,000	\$2,651	\$16,364,463
GRAND TOTALS	\$511,301,869	\$344,874,557	\$31,336,296	\$10,435,618	\$460,000	\$19,651	\$42,251,565

Schedule 9 - Summary of Operating Capital

Fund/Division	Account	FY 2021	Comment

Fleet Reserve Fund

Public Works

Fleet Reserve	542501	\$40,000	Replaces Veh#1503 CHEVROLET MALIBU
Fleet Reserve	542501	\$25,208	Estimated carryover for vehicles not purchased in prior year.
Fleet Reserve	542501	\$30,000	Replaces Veh#869 CHEVROLET MALIBU
Fleet Reserve	542501	\$55,000	FY21 Supp: Patrol Sergeant Vehicle-Automobiles (Includes Upfit)
Fleet Reserve	542502	\$65,000	Replaces Veh#1833 FORD EXPLORER PPV
Fleet Reserve	542502	\$50,000	Replaces Veh#1344 FORD EXPLORER
Fleet Reserve	542502	\$65,000	Replaces Veh#1596 FORD CROWN VIC
Fleet Reserve	542502	\$65,000	Replaces Veh#1659 FORD CROWN VIC
Fleet Reserve	542502	\$55,000	Replaces Veh#1721 FORD F250 SUPER DUTY
Fleet Reserve	542502	\$42,500	Replaces Veh#1193 FORD F250
Fleet Reserve	542502	\$55,000	Replaces Veh#1787 FORD F250
Fleet Reserve	542502	\$40,000	Replaces Veh#1300 FORD EXPLORER
Fleet Reserve	542502	\$70,000	Replaces Veh#1679 CHEVROLET 3500 EXPRESS VAN
Fleet Reserve	542502	\$65,000	Replaces Veh#1714 CHEVROLET TAHOE
Fleet Reserve	542502	\$50,000	Replaces Veh#1440 FORD F350
Fleet Reserve	542502	\$36,000	Replaces Veh#1410 FORD F350 SUPER CAB
Fleet Reserve	542502	\$687,000	Replaces Veh#1672 SPARTAN GA41G-2142
Fleet Reserve	542502	\$39,500	Replaces Veh#1730 FORD F250 SUPER DUTY
Fleet Reserve	542502	\$39,500	Replaces Veh#1569 FORD F250 SUPER DUTY
Fleet Reserve	542502	\$70,000	Replaces Veh#1928 FORD EXPEDITION XLT
Fleet Reserve	542502	\$70,000	Replaces Veh#1913 FORD EXPEDITION XLT
Fleet Reserve	542502	\$65,000	Replaces Veh#1832 FORD EXPLORER PPV
Fleet Reserve	542502	\$70,000	Replaces Veh#1827 FORD EXPEDITION XLT
Fleet Reserve	542502	\$65,000	Replaces Veh#1763 FORD EXPLORER PPV
Fleet Reserve	542502	\$70,000	Replaces Veh#1732 FORD EXPEDITION XLT
Fleet Reserve	542502	\$65,000	Replaces Veh#1846 CHEVROLET TAHOE
Fleet Reserve	542502	\$65,000	Replaces Veh#1782 CHEVROLET TAHOE
Fleet Reserve	542502	\$65,000	Replaces Veh#1595 FORD CROWN VIC
Fleet Reserve	542502	\$55,000	Carryover Veh# 1375 Ford F450
Fleet Reserve	542502	\$55,000	Replaces Veh#1564 FORD F450 SUPERDUTY
Fleet Reserve	542505	\$30,000	Replaces Veh#1819 TORO 5040
Fleet Reserve	542505	\$10,000	Replaces Veh#1689 CLUB CAR CARRYALL 252
Fleet Reserve	542505	\$100,000	Replaces Veh#1753 TORO REELMASTER 7000
Fleet Reserve	542505	\$10,000	Replaces Veh#1777 CLUB CAR TURF 252 ELEC
Fleet Reserve	542505	\$30,000	Replaces Veh#1804 TORO 5040

Total - Public Works \$2,469,708

Total - Fleet Reserve Fund \$2,469,708

Fleet Services Fund

Public Works

Fleet Maintenance	540500	\$28,000	FY21 Supp: Truck Wash Repair-Buildings & Improvements

Total - Public Works \$28,000

Total - Fleet Services Fund \$28,000

Schedule 9 - Summary of Operating Capital

Fund/Division	Account	FY 2021	Comment

General Fund

Finance Utilities

Meter Services	543008	\$368,114	Meters for regular replacement program.

Total - Finance Utilities		\$368,114	

Fire-Medical

Fire Support Services	542004	\$40,000	FY21 Supp: Service body for Fire Mechanics Truck-Automotive Equipment

Total - Fire-Medical		\$40,000	

Parks, Recreation and Community Facilities

Parks South	542006	\$35,000	FY21 Supp: Chipper - Equipment-Other Equipment

Total - Parks, Recreation and Community Facilities		\$35,000	

Total - General Fund		\$443,114	

Highway User Fund

Development and Engineering

Traffic Engineering	542006	\$85,000	

Total - Development and Engineering		\$85,000	

Public Works

Signs And Striping	542006	\$125,000	FY21 Supp: Bobcat Tractor with Striping Obliteration Tools-Bobcat, Trailer with Oblit Equip

Total - Public Works		\$125,000	

Total - Highway User Fund		\$210,000	

IT Reserve Fund

Information Technology

Res For System Comp Eqt	542008	\$80,000	FY21 Supp: PCI Firewall Replacement-PCI Firewall Replacement
Res For System Comp Eqt	542008	\$80,000	FY21 Server Replacements
Res For Personal Comp Eqt	543007	\$700	FY21 Supp: Fixed-Term Grant-Funded Victim Advocates (2)-Data Drop (2)

Total - Information Technology		\$160,700	

Total - IT Reserve Fund		\$160,700	

Public Transit Fund

Public Works

Transit Division	542505	\$172,071	FY21 Supp: Transit Replacement Buses-Replacement Dial-A-ride buses

Total - Public Works		\$172,071	

Total - Public Transit Fund		\$172,071	

Solid Waste Equipment Reserve Fund

Public Works

Solid Waste Eqt Reserve	542501	\$20,000	Estimated carryover for vehicles not purchased in prior year.

Schedule 9 - Summary of Operating Capital

Fund/Division	Account	FY 2021	Comment
Solid Waste Eqt Reserve	542502	\$360,000	Replaces Veh#1816 PETERBILT 320
Solid Waste Eqt Reserve	542502	\$342,000	Replaces Veh#1950 PETERBILT 320
Solid Waste Eqt Reserve	542502	\$360,000	Replaces Veh#1860 PETERBILT 320
Solid Waste Eqt Reserve	542502	\$360,000	Replaces Veh#1861 PETERBILT 320
Solid Waste Eqt Reserve	542502	\$360,000	Replaces Veh#1863 PETERBILT 320
Solid Waste Eqt Reserve	542502	\$360,000	Replaces Veh#1815 PETERBILT 320
Solid Waste Eqt Reserve	542502	\$360,000	Replaces Veh#1813 PETERBILT 320
Total - Public Works		\$2,522,000	
<i>Total - Solid Waste Equipment Reserve Fund</i>		<i>\$2,522,000</i>	

Sports Complex Fund

Parks, Recreation and Community Facilities

Complex Operations/Maint	542505	\$3,950	
Total - Parks, Recreation and Community Facilities		\$3,950	
<i>Total - Sports Complex Fund</i>		<i>\$3,950</i>	

Sports Complex Eqt Reserve Fund

Parks, Recreation and Community Facilities

Complex Eqt Reserve	542505	\$14,000	Carryover Veh# 1636 Repl
Complex Eqt Reserve	542505	\$42,000	Replaces Veh#1748 TORO 3100D
Complex Eqt Reserve	542505	\$10,000	Replaces Veh#1637 CLUB CAR CARRYALL 252
Complex Eqt Reserve	542505	\$78,000	Replaces Veh#1751 TORO 5610
Complex Eqt Reserve	542505	\$14,000	Carryover Veh# 1637 Repl
Complex Eqt Reserve	542505	\$29,000	Replaces Veh#1750 TORO WORKMAN HDX-D
Complex Eqt Reserve	542505	\$30,000	Replaces Veh#1757 TORO 5040
Total - Parks, Recreation and Community Facilities		\$217,000	
<i>Total - Sports Complex Eqt Reserve Fund</i>		<i>\$217,000</i>	

Sports Complex Improvement Reserve Fund

Parks, Recreation and Community Facilities

Sports Complex Improvement Reserve	540500	\$100,000	FY21 Carryover: Premium Seating Sports Complex
Total - Parks, Recreation and Community Facilities		\$100,000	
<i>Total - Sports Complex Improvement Reserve Fund</i>		<i>\$100,000</i>	

Storm Water Drainage System Fund

Public Works

Drainage Systems Operations	542006	\$27,000	FY21 Supp: Towable 6 inch Trash Pump-other equipment
Total - Public Works		\$27,000	
<i>Total - Storm Water Drainage System Fund</i>		<i>\$27,000</i>	

Schedule 9 - Summary of Operating Capital

Fund/Division	Account	FY 2021	Comment

Streets/Transit Equipment Reserve Fund

Public Works

Streets/Transit Equipment Reserve	542501	\$5,000	Estimated carryover for vehicles not purchased in prior year.
Streets/Transit Equipment Reserve	542502	\$37,500	Replaces Veh#1389 FORD F150 SUPER CAB
Streets/Transit Equipment Reserve	542502	\$325,000	Replaces Veh#1678 UD TRUCKS UD3300 - SWEEPER
Streets/Transit Equipment Reserve	542502	\$83,000	Replaces Veh#1988 FORD E350
Streets/Transit Equipment Reserve	542502	\$83,000	Replaces Veh#1989 FORD E350
Streets/Transit Equipment Reserve	542502	\$145,000	Carryover Veh# 1263 Ford F550
Streets/Transit Equipment Reserve	542502	\$41,000	Replaces Veh#1331 CHEVROLET COLORADO

Total - Public Works \$719,500

Total - Streets/Transit Equipment Reserve Fund \$719,500

Wastewater Equipment Reserve Fund

Water Services

Ww Eqt Reserve	542501	\$5,000	Estimated carryover for vehicles not purchased in prior year.
Ww Eqt Reserve	542502	\$222,000	Replaces Veh#1340 FORD E450
Ww Eqt Reserve	542502	\$152,241	FY21 Supp: Wastewater Collection CCTV Van-Trucks and Vans
Ww Eqt Reserve	542502	\$120,000	Carryover Veh# 1287 Ford F650

Total - Water Services \$499,241

Total - Wastewater Equipment Reserve Fund \$499,241

Water Equipment Reserve Fund

Water Services

Water Services-Operations Admin	542502	\$130,000	FY21 Supp: Water Distribution Backhoe-Trucks and Vans
Wtr Eqt Reserve	542502	\$39,500	Replaces Veh#1545 FORD F250
Wtr Eqt Reserve	542502	\$33,000	Replaces Veh#910 FORD F150
Wtr Eqt Reserve	542502	\$36,000	Replaces Veh#1573 FORD F150 SUPER CAB
Wtr Eqt Reserve	542502	\$155,000	Replaces Veh#1286 FORD F650

Total - Water Services \$393,500

Total - Water Equipment Reserve Fund \$393,500

Total - Operating Capital \$7,965,784

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2021

Project Type -

Arts Distribution FY2022

AT02021	Water Expansion	2161-2221-525515	CIPOT	\$8,580
Project Total				\$8,580

Arts Distribution FY2023

AT02021	Water Impact Fees - Post 1-1-2012	2162-2222-525515	CIPOT	\$5,664
Project Total				\$5,664

Arts Distribution FY2024

AT02021	Water Impact Fees - North of Bell Rd	2164-2224-525515	CIPOT	\$54,103
Project Total				\$54,103

Total - \$68,347

Project Type - Drainage

67th & Pinnacle Pk Regional Drainage Improvements

EN00651	Future GO Bonds	4254-4254-540000	CIPDR	\$300,000
EN00651	Future GO Bonds	4254-4254-543004	CIPDR	\$2,300,000
EN00651	Capital Projects-Outside Srces	4810-4810-543004	CIPDR	\$800,000
Project Total				\$3,400,000

91st Av & Hatfield Rd Drainage Facilities

EN00631	Future GO Bonds	4254-4254-520099	CIPDR	\$100,000
Project Total				\$100,000

Neighborhood Drainage Program

EN00458	Future GO Bonds	4254-4254-543004	CIPDR	\$589,147
Project Total				\$589,147

Olive Av & 99th Av - Storm Drain Outfall Repair

EN00680	Future GO Bonds	4254-4254-543004	CIPDR	\$1,157,000
Project Total				\$1,157,000

Section 12 Neighborhood Drainage Improvements

EN00119	WIFA 2019 Loan (Pinnacle Pk)	2272-2298-543004	CIPDR	\$1,836,516
EN00119	GO Bonds 2019	4253-4253-540000	CIPDR	\$90,577
EN00119	GO Bonds 2019	4253-4253-543004	CIPDR	\$199,205
Project Total				\$2,126,298

Storm Drain Land Preservation - Land Preservation

EN00524	Future GO Bonds	4254-4254-540000	CIPDR	\$800,000
Project Total				\$800,000

Terramar Drainage Modifications

EN00727	Future GO Bonds	4254-4254-543004	CIPDR	\$1,271,357
Project Total				\$1,271,357

Union Hills Channel

EN00137	Future GO Bonds	4254-4254-543004	CIPDR	\$626,750
Project Total				\$626,750

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2021

Project Type - Drainage

Westgreen & Summersett Village Drainage

EN00722	Future GO Bonds	4254-4254-543004	CIPDR	\$40,000
Project Total				\$40,000

Total - Drainage \$10,110,552

Project Type - Economic Development

Arrowhead Equities (Huntington Univ. Building)

ED00023	Half Cent Sales Tax	1210-0350-522099	CIPOT	\$73,760
Project Total				\$73,760

ASU Peoria Forward

ED00028	Economic Development	1900-1900-522099	CIPOT	\$395,000
Project Total				\$395,000

Commercial Abatement

ED00025	Half Cent Sales Tax	1210-0350-520045	CIPOT	\$1
ED00025	Half Cent Sales Tax	1210-0350-540000	CIPOT	\$7,334
ED00025	Half Cent Sales Tax	1210-0350-541003	CIPOT	\$466,288
Project Total				\$473,623

Denaro Medical Plaza

ED00021	Economic Development	1900-1900-522070	CIPOT	\$175,000
Project Total				\$175,000

GE Avionics (Aviage Systems)

ED00015	Economic Development	1900-1900-522070	CIPOT	\$673,000
Project Total				\$673,000

Maxwell Technologies

ED00008	Economic Development	1900-1900-522070	CIPOT	\$1,109,000
Project Total				\$1,109,000

Modern Round

ED00022	Half Cent Sales Tax	1210-0350-522099	CIPOT	\$65,517
Project Total				\$65,517

Old Town Parcel Assembly & Tenant Improvements

ED00024	Half Cent Sales Tax	1210-0350-540000	CIPOF	\$1,785
ED00024	Half Cent Sales Tax	1210-0350-541003	CIPOF	\$136,916
ED00024	Half Cent Sales Tax	1210-0350-541003	CIPOT	\$300,000
ED00024	Economic Development	1900-1900-520099	CIPOF	\$27,378
ED00024	Economic Development	1900-1900-540000	CIPOF	\$115
Project Total				\$466,194

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2021

Project Type - Economic Development

Old Town Streetscape

EN00646	General	EN00646	1000-0310-522099	CIPOT	\$500,000
EN00646	General	EN00646	1000-0310-541003	CIPOT	\$1,500,000
EN00646	Half Cent Sales Tax	EN00646	1210-0350-541003	CIPOT	\$1,500,000
EN00646	Economic Development	EN00646	1900-1900-541003	CIPOT	\$1,000,000
EN00646	Highway User	EN00646	7000-7050-541003	CIPOT	\$1,500,000

Project Total \$6,000,000

Pedestrian and Shade Initiative

EN00645	General	EN00645	1000-0310-541003	CIPOT	\$533,382

Project Total \$533,382

Peoria Forward Plan - ASU

ED00028	Economic Development	ED00028	1900-1900-522099	CIPOT	\$473,188

Project Total \$473,188

Total - Economic Development \$10,437,664

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2021

Project Type - Operational Facilities

Arts Distribution FY2021

AT02021	General	1000-0310-525515	CIPOT	\$46,697
AT02021	Half Cent Sales Tax	1210-0350-525515	CIPOT	\$15,000
AT02021	Economic Development	1900-1900-525515	CIPOT	\$10,000
AT02021	Municipal Asset Reserve	1970-1970-525515	CIPOT	\$22,930
AT02021	Sports Complex GA Surcharge	2003-2023-525515	CIPOT	\$1,500
AT02021	Water	2050-2140-525515	CIPOT	\$197,811
AT02021	Water Impact Fees - South of Bell Rd	2163-2223-525515	CIPOT	\$13,221
AT02021	Wtr IF 2019 N of Bell	2166-2226-525515	CIPOT	\$31,490
AT02021	Prp W/S Rev Bonds 2021 (Wtr)	2222-2292-525515	CIPOT	\$145,170
AT02021	WIFA Loan 2017 (Pyramid Peak)	2271-2297-525515	CIPOT	\$504,709
AT02021	WIFA 2019 Loan (Pinnacle Pk)	2272-2298-525515	CIPOT	\$18,365
AT02021	Wastewater	2400-2550-525515	CIPOT	\$54,099
AT02021	Prp W/S Rev Bonds 2021 (WW)	2453-2573-525515	CIPOT	\$59,296
AT02021	Wastewater Impact Fees - East of Agua Fria	2506-2626-525515	CIPOT	\$39,705
AT02021	Wastewater Impact Fees - West of Agua Fria	2507-2627-525515	CIPOT	\$18,495
AT02021	Wastewater Impact Fees - Post 1-1-2012	2509-2629-525515	CIPOT	\$11,896
AT02021	Commercial Solid Waste	2590-2720-525515	CIPOT	\$394
AT02021	Residential Solid Waste	2600-2760-525515	CIPOT	\$2,006
AT02021	Non-Bond Capital Prj	4150-4150-525515	CIPOT	\$3,653
Non-Bond Capital Projects				
AT02021	GO Bonds 2019	4253-4253-525515	CIPOT	\$77,305
AT02021	Future GO Bonds	4254-4254-525515	CIPOT	\$149,069
AT02021	Other Capital	4550-4550-525515	CIPOT	\$86,806
AT02021	Highway User	7000-7050-525515	CIPOT	\$79,980
AT02021	Streets Dev Zone 2 - Post 8-1-2014	7003-7053-525515	CIPOT	\$19,906
AT02021	Street IF 2014 WofAguaFria	7006-7056-525515	CIPOT	\$88,700
AT02021	Transportation Sales Tax	7010-7075-525515	CIPOT	\$156,868
AT02021	Fire & Emergency Svc Dev Post 8-1-2014	7937-7937-525515	CIPOT	\$23,365
AT02021	Parks Zone 2-Post 8/1/14	7942-7942-525515	CIPOT	\$13,000

Project Total \$1,891,436

Building Equipment Renovation and Replacement

PW00050	Municipal Asset Reserve	1970-1970-520099	CIPOF	\$75,000
PW00050	Municipal Asset Reserve	1970-1970-541003	CIPOF	\$125,000
PW00050	Municipal Asset Reserve	1970-1970-542002	CIPOF	\$175,000

Project Total \$375,000

Building Fixture and Finish Renovation

PW00060	Municipal Asset Reserve	1970-1970-524002	CIPOF	\$445,000
PW00060	Municipal Asset Reserve	1970-1970-540500	CIPOF	\$100,000

Project Total \$545,000

Bus Stop Improvement Program

EN00673	Capital Projects-Outside Srces	4810-4810-543001	CIPST	\$260,000
EN00673	Transportation Sales Tax	7010-7075-540000	CIPST	\$100,000
EN00673	Transportation Sales Tax	7010-7075-543001	CIPST	\$1,050,348

Project Total \$1,410,348

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2021

Project Type - Operational Facilities

Chargeback Distribution FY2021

CB02021	General	1000-0310-544001	CIPOT	\$187,108
CB02021	Half Cent Sales Tax	1210-0350-544001	CIPOT	\$141,219
CB02021	Economic Development	1900-1900-544001	CIPOT	\$141,219
CB02021	Water	2050-2140-544001	CIPOT	\$101,545
CB02021	Water Impact Fees - South of Bell Rd	2163-2223-544001	CIPOT	\$7,792
CB02021	Wastewater	2400-2550-544001	CIPOT	\$7,002
CB02021	Wastewater Impact Fees - West of Agua Fria	2507-2627-544001	CIPOT	\$11,735
CB02021	Wastewater Impact Fees - Post 1-1-2012	2509-2629-544001	CIPOT	\$14,242
CB02021	Future GO Bonds	4254-4254-544001	CIPOT	\$795,615
CB02021	Highway User	7000-7050-544001	CIPOT	\$167,672
CB02021	Streets Dev Zone 2 - Post 8-1-2014	7003-7053-544001	CIPOT	\$17,603
CB02021	Street IF 2014 WofAguaFria	7006-7056-544001	CIPOT	\$313,560
CB02021	Transportation Sales Tax	7010-7075-544001	CIPOT	\$484,653
CB02021	Fire & Emergency Svc Dev Post 8-1-2014	7937-7937-544001	CIPOT	\$109,035
Project Total				\$2,500,000

City Hall Finance Call Center Improvements

PW00530	General	1000-0310-540500	CIPOF	\$23,004
Project Total				\$23,004

Citywide Security Program

PW00506	Municipal Asset Reserve	1970-1970-520099	CIPOF	\$50,000
PW00506	Municipal Asset Reserve	1970-1970-542001	CIPOF	\$380,000
Project Total				\$430,000

Community Works Program

COP0001	General	1000-0310-543005	CIPOF	\$500,000
COP0001	General	1000-0310-543005	CIPPK	\$11,000
COP0001	Highway User	7000-7050-543001	CIPOF	\$680,000
Project Total				\$1,191,000

Council Chambers Building Repair Program

PW00510	Municipal Asset Reserve	1970-1970-540500	CIPOF	\$80,000
Project Total				\$80,000

Infrastructure Cabling

IT00037	IT Reserve	3400-3800-541003	CIPOF	\$150,000
Project Total				\$150,000

LED Emergency Lighting

PW00515	Municipal Asset Reserve	1970-1970-542006	CIPOF	\$275,000
Project Total				\$275,000

LED Lighting Retrofit

PW00514	Municipal Asset Reserve	1970-1970-542006	CIPOF	\$23,800
Project Total				\$23,800

Neighborhood and Human Services ADA Compliance

NH00006	General	1000-0310-541003	CIPOF	\$75,000
Project Total				\$75,000

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2021

Project Type - Operational Facilities

Neighborhood and Human Services Facility Refurbish

NH00007	Percent for the Arts	1111-0120-541003	CIPOF	\$193,070
NH00007	Municipal Asset Reserve	1970-1970-541003	CIPOF	\$202,930
Project Total				\$396,000

Network Infrastructure Replacement - DCSB

IT00015	IT Reserve	3400-3800-541003	CIPOF	\$282,000
Project Total				\$282,000

Network Infrastructure Replacement - Microwave WAN

IT00026	IT Reserve	3400-3800-541003	CIPOF	\$60,000
Project Total				\$60,000

Network Infrastructure Replacement - WiFi

IT00036	IT Reserve	3400-3800-541003	CIPOF	\$300,000
Project Total				\$300,000

Network Infrastructure Replacement-Sports Complex

IT00019	IT Reserve	3400-3800-541003	CIPOF	\$220,000
Project Total				\$220,000

Peoria Center for Performing Arts Storage Building

NH00002	Percent for the Arts	1111-0120-540500	CIPOF	\$18,950
Project Total				\$18,950

Peoria Center for the Performing Arts - ADA Study

NH00004	Percent for the Arts	1111-0120-520099	CIPOF	\$61,000
Project Total				\$61,000

Public Safety Building Needs

PW00090	Municipal Asset Reserve	1970-1970-541002	CIPOF	\$300,000
PW00090	Municipal Asset Reserve	1970-1970-541003	CIPOF	\$30,000
Project Total				\$330,000

Radio Subscriber Replacements

IT00018	IT Reserve	3400-3800-541003	CIPOF	\$254,000
Project Total				\$254,000

Renovate Main Library

PW00509	GO Bonds 2019	4253-4253-540500	CIPOF	\$70,000
PW00509	GO Bonds 2019	4253-4253-541003	CIPOF	\$180,317
PW00509	Future GO Bonds	4254-4254-540500	CIPOF	\$2,893,597
Project Total				\$3,143,914

Roof Replacement

PW00150	Future GO Bonds	4254-4254-540500	CIPOF	\$225,000
Project Total				\$225,000

Solid Waste Remodel

PW00520	Commercial Solid Waste	2590-2720-540500	CIPOF	\$39,422
PW00520	Residential Solid Waste	2600-2760-540500	CIPOF	\$200,578
Project Total				\$240,000

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2021

Project Type - Operational Facilities

Vistancia Radio Site

IT00034	GO Bonds 2019	4253-4253-541003	CIPOF	\$640,000
IT00034	Future GO Bonds	4254-4254-541003	CIPOF	\$1,359,199
Project Total				\$1,999,199

Total - Operational Facilities \$16,499,651

Project Type - Parks & Recreation

99th Ave and Olive Trailhead

CS00088	Capital Projects-Outside Srces	4810-4810-520099	CIPRT	\$142,688
Project Total				\$142,688

ACDC/Skunk Creek Trail Connection

CS00232	Future GO Bonds	4254-4254-543005	CIPPK	\$260,000
Project Total				\$260,000

Airnasium at Neighborhood Parks

CS00235	Future GO Bonds	4254-4254-543005	CIPPK	\$600,000
Project Total				\$600,000

Ball Field Lighting

CS00195	GO Bonds 2019	4253-4253-543005	CIPPK	\$300,000
CS00195	Future GO Bonds	4254-4254-543005	CIPPK	\$40,150
Project Total				\$340,150

Centennial Plaza Decades Walk Expansion 10-20 Yrs

CS00229	General	1000-0310-543005	CIPPK	\$158,297
Project Total				\$158,297

Country Meadows Park Improvements

CS00203	Future GO Bonds	4254-4254-543005	CIPPK	\$1,500,000
Project Total				\$1,500,000

Improvements – Suncliff BN115/ RW0084

CS00233	Future GO Bonds	4254-4254-543005	CIPPK	\$190,000
Project Total				\$190,000

Inclusive Playground at Rio Vista Community Park

CS00205	Future GO Bonds	4254-4254-543005	CIPPK	\$1,154,458
Project Total				\$1,154,458

Neighborhood Parks Refresh Program

CS00019	General	1000-0310-524004	CIPPK	\$100,000
CS00019	General	1000-0310-543005	CIPPK	\$223,795
Project Total				\$323,795

New River Trail Connections

CS00202	Future GO Bonds	4254-4254-540000	CIPPK	\$30,000
CS00202	Future GO Bonds	4254-4254-543005	CIPPK	\$302,111
Project Total				\$332,111

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2021
<i>Project Type - Parks & Recreation</i>				
<u>New River Trail; Williams Rd to Happy Valley Rd</u>				
CS00128	Non-Bond Capital Prj	4150-4150-540000	CIPRT	\$142,500
	Non-Bond Capital Projects			
CS00128	GO Bonds 2019	4253-4253-543005	CIPRT	\$105,263
CS00128	Future GO Bonds	4254-4254-540000	CIPRT	\$20,611
CS00128	Future GO Bonds	4254-4254-543005	CIPPK	\$718,606
			Project Total	\$986,980
<u>Paloma Community Park</u>				
CS00059	GO Bonds 2019	4253-4253-543005	CIPPK	\$4,333,944
CS00059	GO Bonds 2019	4253-4253-543007	CIPPK	\$366,534
CS00059	Future GO Bonds	4254-4254-543005	CIPPK	\$1,869,053
CS00059	Other Capital	4550-4550-542003	CIPPK	\$1,400,000
CS00059	Other Capital	4550-4550-543005	CIPPK	\$7,400,000
CS00059	Parks Zone 2-Post 8/1/14	7942-7942-543005	CIPPK	\$1,300,001
			Project Total	\$16,669,532
<u>Paloma Community Park Trails</u>				
CS00218	Future GO Bonds	4254-4254-520099	CIPPK	\$25,000
CS00218	Future GO Bonds	4254-4254-543005	CIPPK	\$375,000
			Project Total	\$400,000
<u>Park and Recreation Facility Refurbishment</u>				
CS00185	General	1000-0310-543005	CIPPK	\$900,000
CS00185	Sports Complex GA Surcharge	2003-2023-543005	CIPPK	\$150,000
			Project Total	\$1,050,000
<u>Parks, Recreation and Community Fac Master Plan</u>				
CS00067	Other Capital	4550-4550-520099	CIPPK	\$100,000
			Project Total	\$100,000
<u>Parks, Recreation, Community Fac ADA Compliance</u>				
CS00177	General	1000-0310-543005	CIPPK	\$75,000
			Project Total	\$75,000
<u>Pool Renovation and Refurbishment Program</u>				
CS00238	Municipal Asset Reserve	1970-1970-543005	CIPPK	\$285,000
			Project Total	\$285,000
<u>Retention Basin Refresh Program</u>				
CS00004	General	1000-0310-524004	CIPPK	\$209,000
CS00004	General	1000-0310-543005	CIPPK	\$223,800
			Project Total	\$432,800
<u>Rio Vista Skate Park</u>				
CS00215	General	1000-0310-520099	CIPPK	\$25,000
CS00215	General	1000-0310-543005	CIPPK	\$225,000
			Project Total	\$250,000
<u>Skunk Creek Multi-Use Path</u>				
CS00146	Future GO Bonds	4254-4254-543005	CIPPK	\$494,415
			Project Total	\$494,415

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2021

Project Type - Parks & Recreation

Sonoran Mountain Ranch Park Improvements

CS00204	Future GO Bonds	4254-4254-543005	CIPPK	\$300,000
Project Total				\$300,000

Stadium Improvements (AZSTA)

CS00213	Capital Projects-Outside Srces	4810-4810-543005	CIPPK	\$1,000,000
Project Total				\$1,000,000

The Meadows Neighborhood Park

CS00086	GO Bonds 2019	4253-4253-543005	CIPPK	\$2,161,961
CS00086	Other Capital	4550-4550-543005	CIPPK	\$1,100,103
Project Total				\$3,262,064

Westwing Park - ADA Connection to Maya Way

CS00230	Other Capital	4550-4550-543005	CIPPK	\$180,522
Project Total				\$180,522

Total - Parks & Recreation \$30,487,812

Project Type - Public Safety

Fire Station No. 2 Dorm Expansion

FD00011	Future GO Bonds	4254-4254-540500	CIPPS	\$200,000
FD00011	Fire & Emergency Svc Dev Post 8-1-2014	7937-7937-540500	CIPPS	\$2,044,621
FD00011	Fire & Emergency Svc Dev Post 8-1-2014	7937-7937-542002	CIPPS	\$84,465
Project Total				\$2,329,086

Fire Station No. 4 Bay Expansion and Renovations

FD13300	Fire & Emergency Svc Dev Post 8-1-2014	7937-7937-540500	CIPPS	\$150,000
Project Total				\$150,000

Fire Station No. 5 Expansion

FD00027	Future GO Bonds	4254-4254-540500	CIPPS	\$246,420
Project Total				\$246,420

Fire Station No. 7 Jomax Emergency Traffic Signal

FD13101	Fire & Emergency Svc Dev Post 8-1-2014	7937-7937-540000	CIPPS	\$30,000
FD13101	Fire & Emergency Svc Dev Post 8-1-2014	7937-7937-540500	CIPPS	\$560,500
Project Total				\$590,500

Total - Public Safety \$3,316,006

Project Type - Streets

103rd Av; Northern Ave to Olive Ave -Full Street

EN00422	Transportation Sales Tax	7010-7075-540000	CIPST	\$120,000
EN00422	Transportation Sales Tax	7010-7075-543001	CIPST	\$250,000
Project Total				\$370,000

107th Av; Williams Rd to Hatfield Rd Rdwy

EN00636	Streets Dev Zone 2 - Post 8-1-2014	7003-7053-520099	CIPST	\$273,000
Project Total				\$273,000

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2021
<i>Project Type - Streets</i>				
<u>67th Av; Olive Av to Redfield Rd Landscape Enhance</u>				
EN00593	Transportation Sales Tax	7010-7075-543001	CIPST	\$702,454
			Project Total	\$702,454
<u>67th Ave Widening; Pinnacle Peak to Happy Valley</u>				
EN00100	Streets Dev Zone 2 - Post 8-1-2014	7003-7053-540000	CIPST	\$475,000
EN00100	Streets Dev Zone 2 - Post 8-1-2014	7003-7053-543001	CIPST	\$905,000
EN00100	Transportation Sales Tax	7010-7075-520099	CIPST	\$10,000
			Project Total	\$1,390,000
<u>75th Av; Grand Av to Tbird Rd Landscape Enhancemnt</u>				
EN00592	Transportation Sales Tax	7010-7075-543001	CIPST	\$1,178,154
			Project Total	\$1,178,154
<u>75th Ave & Cactus Rd Intersection Improvements</u>				
EN00088	Transportation Sales Tax	7010-7075-543001	CIPST	\$30,000
			Project Total	\$30,000
<u>85th Av & Olive Av Traffic Signal</u>				
EN00657	Transportation Sales Tax	7010-7075-540000	CIPST	\$100,000
			Project Total	\$100,000
<u>91st Av; Mtn Vw Rd to Grand Av Landscape Enhancemn</u>				
EN00594	Transportation Sales Tax	7010-7075-543001	CIPST	\$535,906
			Project Total	\$535,906
<u>ADA Accessibility</u>				
PW00025	Highway User	7000-7050-520099	CIPST	\$100,000
PW00025	Highway User	7000-7050-543001	CIPST	\$582,121
			Project Total	\$682,121
<u>BASIS Charter School Deceleration Lane</u>				
EN00637	Transportation Sales Tax	7010-7075-543001	CIPST	\$430,000
			Project Total	\$430,000
<u>Bridge Maintenance & Guardrail Replacement Program</u>				
EN00243	Transportation Sales Tax	7010-7075-543001	CIPST	\$450,000
			Project Total	\$450,000
<u>City Parking Lots - Parks & Facilities</u>				
PW00995	GO Bonds 2019	4253-4253-524004	CIPOF	\$17,917
PW00995	GO Bonds 2019	4253-4253-541003	CIPOF	\$4,001
PW00995	GO Bonds 2019	4253-4253-543004	CIPOF	\$411
PW00995	Future GO Bonds	4254-4254-543001	CIPST	\$600,005
			Project Total	\$622,334
<u>Corrine Drive Street Improvements</u>				
EN00627	Transportation Sales Tax	7010-7075-543001	CIPST	\$257,000
			Project Total	\$257,000

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2021
<i>Project Type - Streets</i>				
<u>Deer Valley Rd; 109th Ave to Lake Pleasant Pkwy</u>				
EN00395	Non-Bond Capital Prj	4150-4150-540000	CIPST	\$110,000
	Non-Bond Capital Projects			
EN00395	Non-Bond Capital Prj	4150-4150-543001	CIPST	\$365,347
	Non-Bond Capital Projects			
EN00395	Transportation Sales Tax	7010-7075-540000	CIPST	\$50,000
EN00395	Transportation Sales Tax	7010-7075-543001	CIPST	\$760,375
			Project Total	\$1,285,722
<u>El Mirage Rd; Blackstone Dr to Westland Rd</u>				
EN00699	Street IF 2014 WofAguaFria	7006-7056-543001	CIPST	\$1,870,000
			Project Total	\$1,870,000
<u>Grand Av - Wrought Iron Fence Concrete Footing</u>				
EN00728	Transportation Sales Tax	7010-7075-541003	CIPST	\$435,000
			Project Total	\$435,000
<u>Happy Valley Pkwy Widening; LPP to Agua Fria</u>				
EN00463	GO Bonds 2019	4253-4253-543001	CIPST	\$63,422
EN00463	Transportation Sales Tax	7010-7075-543001	CIPST	\$5,000,000
			Project Total	\$5,063,422
<u>Happy Valley Rd; LPP to 97th Av Safety Study</u>				
EN00695	Transportation Sales Tax	7010-7075-520099	CIPST	\$250,000
			Project Total	\$250,000
<u>Jomax Rd; Loop 303 to Vistancia Blvd</u>				
EN00585	Prp W/S Rev Bonds 2021 (Wtr)	2222-2292-543001	CIPST	\$800,000
EN00585	Street IF 2014 WofAguaFria	7006-7056-543001	CIPST	\$6,350,000
EN00585	Transportation Sales Tax	7010-7075-520099	CIPST	\$17,181
EN00585	Transportation Sales Tax	7010-7075-540000	CIPST	\$1,494,500
EN00585	Transportation Sales Tax	7010-7075-543001	CIPST	\$41,400
			Project Total	\$8,703,081
<u>Lake Pleasant Parkway Sidewalk</u>				
EN00480	Transportation Sales Tax	7010-7075-543001	CIPST	\$100,000
			Project Total	\$100,000
<u>Northern Parkway</u>				
EN00142	Transportation Sales Tax	7010-7075-543001	CIPST	\$1,000,000
			Project Total	\$1,000,000
<u>Olive Ave-Loop 101 to 99th Ave Safety Improvements</u>				
EN00731	Transportation Sales Tax	7010-7075-520099	CIPST	\$120,000
EN00731	Transportation Sales Tax	7010-7075-540000	CIPST	\$11,000
EN00731	Transportation Sales Tax	7010-7075-543001	CIPST	\$186,000
			Project Total	\$317,000

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2021

Project Type - Streets

Pavement Management Program - Preservation

PW00138	Highway User	7000-7050-543001	CIPST	\$2,712,871
PW00138	Transportation Sales Tax	7010-7075-543001	CIPST	\$742,574
Project Total				\$3,455,445

Pavement Management Program - Rehabilitation

PW13000	Highway User	7000-7050-543001	CIPST	\$1,287,129
PW13000	Transportation Sales Tax	7010-7075-543001	CIPST	\$1,237,623
Project Total				\$2,524,752

Pinnacle Peak Rd; 91st Ave-Lake Pleasant Pkwy

EN00015	Capital Projects-Outside Srces	4810-4810-543001	CIPST	\$1,200,000
EN00015	Transportation Sales Tax	7010-7075-540000	CIPST	\$150,000
EN00015	Transportation Sales Tax	7010-7075-543001	CIPST	\$90,765
Project Total				\$1,440,765

Quick Response Street Repairs

PW00027	Highway User	7000-7050-543001	CIPST	\$175,000
Project Total				\$175,000

Rural Area Road Maintenance

PW00163	Highway User	7000-7050-543001	CIPST	\$460,936
Project Total				\$460,936

Sidewalks Annual Program

PW00046	Highway User	7000-7050-543001	CIPST	\$100,000
Project Total				\$100,000

Streetlight Pole Replacement & Infill Program

PW11160	Highway User	7000-7050-524010	CIPST	\$567,333
PW11160	Highway User	7000-7050-543001	CIPST	\$2,401
Project Total				\$569,734

Technical Pavement Condition Survey & Support

PW00512	Highway User	7000-7050-520099	CIPST	\$71,092
Project Total				\$71,092

Traffic Signal Vistancia Blvd & Ridgeline Rd

EN00709	Street IF 2014 WofAguaFria	7006-7056-543001	CIPST	\$655,000
Project Total				\$655,000

Total - Streets \$35,497,918

Project Type - Traffic Control

Fiber Optics Installation

EN00716	Transportation Sales Tax	7010-7075-543001	CIPTC	\$366,000
Project Total				\$366,000

Install CCTV Equipment Citywide

EN00666	Transportation Sales Tax	7010-7075-543001	CIPTC	\$220,000
Project Total				\$220,000

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2021

Project Type - Traffic Control

Northern Peoria Circulation Study

EN00726	Transportation Sales Tax	7010-7075-520099	CIPTC	\$100,000
Project Total				\$100,000

Traffic Signal Program

EN00170	Transportation Sales Tax	7010-7075-543001	CIPTC	\$645,000
Project Total				\$645,000

Traffic Signal Renovation and Replacement

PW00993	Highway User	7000-7050-542006	CIPTC	\$309,000
Project Total				\$309,000

Total - Traffic Control ***\$1,640,000***

Project Type - Wastewater

101st Ave & Northern Lift Station Pretreat (L103)

UT00398	Prp W/S Rev Bonds 2021 (WW)	2453-2573-543003	CIPWW	\$300,000
Project Total				\$300,000

Agua Fria Lift Station - Wastewater Campus Land

UT00284	Prp W/S Rev Bonds 2021 (WW)	2453-2573-520099	CIPWW	\$200,000
Project Total				\$200,000

Beardsley WRF Equipment Upgrade and Replacement

UT00317	Water	2050-2140-542006	CIPWW	\$15,000
UT00317	Wastewater	2400-2550-542006	CIPWW	\$45,000
Project Total				\$60,000

Beardsley WRF Expansion

UT00314	Water	2050-2140-543003	CIPWW	\$2,926,435
UT00314	Water Impact Fees - North of Bell Rd	2164-2224-543003	CIPWW	\$400,000
UT00314	Wtr IF 2019 N of Bell	2166-2226-543003	CIPWW	\$1,216,817
UT00314	Wastewater	2400-2550-520099	CIPWW	\$8,046
UT00314	Wastewater	2400-2550-543003	CIPWW	\$716,540
UT00314	Prp W/S Rev Bonds 2021 (WW)	2453-2573-543003	CIPWW	\$100,630
UT00314	Wastewater Impact Fees - East of Agua Fria	2506-2626-543003	CIPWW	\$3,970,508
Project Total				\$9,338,976

Butler IPS Equipment Upgrade and Replacement

UT00422	Wastewater	2400-2550-542006	CIPWW	\$101,000
Project Total				\$101,000

Butler WRF Equipment Upgrade and Replacement

UT00333	Water	2050-2140-542006	CIPWW	\$60,000
UT00333	Wastewater	2400-2550-542006	CIPWW	\$180,000
Project Total				\$240,000

Butler WRF Headworks Rehabilitation

UT00100	Prp W/S Rev Bonds 2021 (WW)	2453-2573-543003	CIPWW	\$579,300
Project Total				\$579,300

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2021
<i>Project Type - Wastewater</i>				
<u>Butler WRF Recharge Wells</u>				
UT00309	Water	2050-2140-543002	CIPWR	\$8,481
UT00309	Water Impact Fees - Post 1-1-2012	2162-2222-520099	CIPWR	\$29,860
UT00309	Water Impact Fees - South of Bell Rd	2163-2223-520099	CIPWR	\$28,125
UT00309	Water Impact Fees - South of Bell Rd	2163-2223-543003	CIPWW	\$299,780
UT00309	Water Impact Fees - North of Bell Rd	2164-2224-520099	CIPWR	\$25,698
UT00309	Wastewater Impact Fees - East of Agua Fria	2506-2626-520099	CIPWR	\$9,155
UT00309	Wastewater Impact Fees - East of Agua Fria	2506-2626-520099	CIPWW	\$8,489
UT00309	Wastewater Impact Fees - East of Agua Fria	2506-2626-543002	CIPWR	\$71,875
UT00309	Wastewater Impact Fees - East of Agua Fria	2506-2626-543003	CIPWW	\$11,677
UT00309	Wastewater Impact Fees - West of Agua Fria	2507-2627-520099	CIPWR	\$8,771
UT00309	Wastewater Impact Fees - West of Agua Fria	2507-2627-543002	CIPWR	\$55,452
UT00309	Wastewater Impact Fees - West of Agua Fria	2507-2627-543003	CIPWW	\$6,275
Project Total				\$563,638
<u>El Mirage Road Sewer Infrastructure Upsizing</u>				
UT00432	Prp W/S Rev Bonds 2021 (WW)	2453-2573-543003	CIPWW	\$500,000
Project Total				\$500,000
<u>Emergency Generator Equipment Upgrades</u>				
UT00514	Wastewater	2400-2550-542006	CIPWW	\$40,000
Project Total				\$40,000
<u>Jomax WRF Equipment Upgrade and Replacement</u>				
UT00323	Water	2050-2140-542006	CIPWW	\$15,000
UT00323	Wastewater	2400-2550-542006	CIPWW	\$45,000
Project Total				\$60,000
<u>Jomax WRF Expansion</u>				
UT00388	Water Impact Fees - Post 1-1-2012	2162-2222-543003	CIPWW	\$47,825
UT00388	Water Impact Fees - North of Bell Rd	2164-2224-543003	CIPWW	\$310,000
UT00388	Prp W/S Rev Bonds 2021 (WW)	2453-2573-520099	CIPWW	\$626
UT00388	Prp W/S Rev Bonds 2021 (WW)	2453-2573-543003	CIPWW	\$2,243,475
UT00388	Wastewater Impact Fees - West of Agua Fria	2507-2627-543003	CIPWW	\$796,525
Project Total				\$3,398,451
<u>Jomax WRF Operations Building</u>				
UT00389	Water	2050-2140-543003	CIPWW	\$611,617
UT00389	Wastewater	2400-2550-543003	CIPWW	\$1,955,069
UT00389	Prp W/S Rev Bonds 2021 (WW)	2453-2573-543003	CIPWW	\$475,000
UT00389	Wastewater Impact Fees - West of Agua Fria	2507-2627-543003	CIPWW	\$345,711
UT00389	Wastewater Impact Fees - Post 1-1-2012	2509-2629-543003	CIPWW	\$419,589
Project Total				\$3,806,986
<u>Lift Station Reconditioning</u>				
UT00116	Wastewater	2400-2550-543003	CIPWW	\$400,000
UT00116	Prp W/S Rev Bonds 2021 (WW)	2453-2573-543003	CIPWW	\$560,000
Project Total				\$960,000

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2021

Project Type - Wastewater

Manhole Rehabilitation

UT00307	Wastewater	2400-2550-543003	CIPWW	\$799,444
Project Total				\$799,444

Miscellaneous Local Wastewater Line Improvements

UT00191	Wastewater	2400-2550-543003	CIPWW	\$200,000
UT00191	Prp W/S Rev Bonds 2021 (WW)	2453-2573-543003	CIPWW	\$500,000
Project Total				\$700,000

SROG Line Assessment & Repair

UT00321	Wastewater	2400-2550-543003	CIPWW	\$221,104
Project Total				\$221,104

Trunk Sewer Line Inspection

UT00322	Wastewater	2400-2550-520099	CIPWW	\$844,440
Project Total				\$844,440

Trunk Sewer Rehabilitation

UT00296	Prp W/S Rev Bonds 2021 (WW)	2453-2573-543003	CIPWW	\$400,000
Project Total				\$400,000

Wastewater System Additional R & M Expense

UT00436	Wastewater	2400-2550-524013	CIPWW	\$707,000
UT00436	Prp W/S Rev Bonds 2021 (WW)	2453-2573-524013	CIPWW	\$400,000
Project Total				\$1,107,000

West Agua Fria Wastewater Lines

UT00171	Prp W/S Rev Bonds 2021 (WW)	2453-2573-543003	CIPWW	\$271,203
UT00171	Wastewater Impact Fees - West of Agua Fria	2507-2627-543003	CIPWW	\$707,325
UT00171	Wastewater Impact Fees - Post 1-1-2012	2509-2629-543003	CIPWW	\$770,000
Project Total				\$1,748,528

Total - Wastewater \$25,968,867

Project Type - Water

Weedville Well Site Rehabilitation

UT00441	Water	2050-2140-543002	CIPWR	\$1,807,928
UT00441	Water Impact Fees - South of Bell Rd	2163-2223-543002	CIPWR	\$292,072
Project Total				\$2,100,000

67th Ave 16-in Waterline - Pinnacle Pk to Hatfield

UT00440	Water	2050-2140-543002	CIPWR	\$150,000
Project Total				\$150,000

75th Avenue and Grand PRV Upgrade (P101)

UT00408	Prp W/S Rev Bonds 2021 (Wtr)	2222-2292-543002	CIPWR	\$520,127
Project Total				\$520,127

Arrowhead Shores Site Rehabilitation

UT00312	Water	2050-2140-543002	CIPWR	\$85,671
UT00312	Water Impact Fees - North of Bell Rd	2164-2224-543002	CIPWR	\$336,455
Project Total				\$422,126

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2021
<i>Project Type - Water</i>				
<u>Asset Management Program</u>				
UT00256	Water	2050-2140-520099	CIPWR	\$268,655
UT00256	Wastewater	2400-2550-520099	CIPWR	\$200,000
UT00256	Wastewater	2400-2550-520099	CIPWW	\$28,066
			Project Total	\$496,721
<u>Bailey Well Site Improvements</u>				
UT00414	Water	2050-2140-543002	CIPWR	\$536,500
			Project Total	\$536,500
<u>CAP Pump Station Rehabilitation - Quintero</u>				
UT00274	Water	2050-2140-543002	CIPWR	\$425,000
UT00274	Prp W/S Rev Bonds 2021 (Wtr)	2222-2292-543002	CIPWR	\$3,272,632
			Project Total	\$3,697,632
<u>Fire Hydrant Infill and Replacement</u>				
UT00204	Water	2050-2140-543002	CIPWR	\$161,584
			Project Total	\$161,584
<u>Greenway WTP Equipment Upgrade and Replacement</u>				
UT00316	Water	2050-2140-542006	CIPWR	\$1,135,000
			Project Total	\$1,135,000
<u>Jomax Booster Station Upgrades</u>				
UT00285	Water	2050-2140-520099	CIPWR	\$3,520
UT00285	Water	2050-2140-543002	CIPWR	\$415,268
UT00285	Water Impact Fees - Post 1-1-2012	2162-2222-543002	CIPWR	\$94,643
UT00285	Water Impact Fees - North of Bell Rd	2164-2224-543002	CIPWR	\$2,146,716
UT00285	Wtr IF 2019 N of Bell	2166-2226-543002	CIPWR	\$500,000
UT00285	Capital Projects-Outside Srces	4810-4810-543002	CIPWR	\$85,000
			Project Total	\$3,245,147
<u>LPH Mystic Water Oversizing</u>				
UT00445	Water Impact Fees - North of Bell Rd	2164-2224-543002	CIPWR	\$261,097
UT00445	Wtr IF 2019 N of Bell	2166-2226-543002	CIPWR	\$69,930
			Project Total	\$331,027
<u>Miscellaneous Local Waterline Improvements</u>				
UT00203	Water	2050-2140-543002	CIPWR	\$250,000
			Project Total	\$250,000
<u>MOC Reservoir (R101) Site Improvements</u>				
UT00434	Water	2050-2140-543002	CIPWR	\$427,822
			Project Total	\$427,822
<u>New River Utility Co. Acquisition & Improvements</u>				
UT00390	Water	2050-2140-541003	CIPWR	\$1,000,000
UT00390	Water	2050-2140-543002	CIPWR	\$1,500,000
			Project Total	\$2,500,000
<u>Patterson Reservoir - Existing Well Connection</u>				
UT00328	Water	2050-2140-543002	CIPWR	\$200,000
			Project Total	\$200,000

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2021
<i>Project Type - Water</i>				
<u>Pyramid Peak Water Treatment Plant - Upgrades</u>				
UT00037	Prp W/S Rev Bonds 2021 (Wtr)	2222-2292-543002	CIPWR	\$4,549,465
			Project Total	\$4,549,465
<u>Pyramid Peak Water Treatment Plant Expansion</u>				
UT00334	Water	2050-2140-543002	CIPPS	\$355,516
UT00334	Water Expansion	2161-2221-543002	CIPPS	\$153,000
UT00334	Water Impact Fees - North of Bell Rd	2164-2224-543002	CIPWR	\$150,000
UT00334	Water Impact Fees - Vistancia	2165-2225-541003	CIPWR	\$1,669,125
UT00334	Wtr IF 2019 N of Bell	2166-2226-543002	CIPWR	\$1,362,311
UT00334	WIFA Loan 2017 (Pyramid Peak)	2271-2297-541003	CIPWR	\$49,013,733
UT00334	WIFA Loan 2017 (Pyramid Peak)	2271-2297-543002	CIPWR	\$1,457,174
UT00334	WIFA Loan 2017 (Pyramid Peak)	2271-2297-561002	CIPWR	\$25,000
			Project Total	\$54,185,859
<u>Quintero WTP Equipment Upgrade and Replacement</u>				
UT00418	Water	2050-2140-524012	CIPWR	\$193,430
UT00418	Water	2050-2140-542006	CIPWR	\$150,000
			Project Total	\$343,430
<u>Reclaimed Water Master Plan Implementation</u>				
UT00505	Water	2050-2140-543002	CIPWR	\$4,455,446
UT00505	Wastewater	2400-2550-543003	CIPWW	\$1,485,149
			Project Total	\$5,940,595
<u>SCADA Equipment Replacement</u>				
UT00266	Water	2050-2140-542006	CIPWR	\$225,000
UT00266	Wastewater	2400-2550-542006	CIPWR	\$225,000
			Project Total	\$450,000
<u>Technology and Security Master Plan</u>				
UT00304	Water Impact Fees - Post 1-1-2012	2162-2222-520099	CIPWR	\$30,500
UT00304	Water Impact Fees - South of Bell Rd	2163-2223-520099	CIPWR	\$13,500
UT00304	Water Impact Fees - North of Bell Rd	2164-2224-520099	CIPWR	\$171,000
			Project Total	\$215,000
<u>Terramar Booster Pump Station Rehabilitation</u>				
UT00412	Water	2050-2140-543002	CIPWR	\$500,000
UT00412	Prp W/S Rev Bonds 2021 (Wtr)	2222-2292-543002	CIPWR	\$3,050,000
			Project Total	\$3,550,000
<u>Water & Wastewater Rate Study</u>				
UT00298	Water	2050-2140-520099	CIPWR	\$80,000
UT00298	Wastewater	2400-2550-520099	CIPWR	\$63,345
UT00298	Commercial Solid Waste	2590-2720-520099	CIPWR	\$25,000
UT00298	Residential Solid Waste	2600-2760-520099	CIPWR	\$50,000
			Project Total	\$218,345
<u>Water Facility Reconditioning</u>				
UT00206	Water	2050-2140-543002	CIPWR	\$2,300,000
			Project Total	\$2,300,000

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2021

Project Type - Water

Water Line Assessment and Replacement

UT00335	Water	2050-2140-543002	CIPWR	\$2,548,020
Project Total				\$2,548,020

Water Meter Replacement Program

UT00326	Water	2050-2140-541003	CIPWR	\$83,591
UT00326	Water	2050-2140-542006	CIPWR	\$1,590
UT00326	Wastewater	2400-2550-541003	CIPWR	\$208,173
Project Total				\$293,354

Water System Additional R&M Expense

UT00438	Water	2050-2140-543002	CIPWR	\$883,750
Project Total				\$883,750

Water/Wastewater Hydraulic Model Update

UT00428	Water	2050-2140-520099	CIPWR	\$45,000
UT00428	Wastewater	2400-2550-520099	CIPWR	\$205,000
Project Total				\$250,000

Weedville Well Site Rehabilitation

UT00441	Water Impact Fees - South of Bell Rd	2163-2223-543002	CIPWR	\$1,029,975
Project Total				\$1,029,975

Wellhead Water Quality Mitigation

UT00272	Water Expansion	2161-2221-543002	CIPWR	\$684,495
UT00272	Water Impact Fees - Post 1-1-2012	2162-2222-543002	CIPWR	\$424,035
UT00272	Prp W/S Rev Bonds 2021 (Wtr)	2222-2292-543002	CIPWR	\$2,324,807
Project Total				\$3,433,337

Wells - New Construction

UT00117	Water Expansion	2161-2221-543002	CIPWR	\$20,522
UT00117	Water Impact Fees - North of Bell Rd	2164-2224-520099	CIPWR	\$3,831
UT00117	Water Impact Fees - North of Bell Rd	2164-2224-540000	CIPWR	\$70,000
UT00117	Water Impact Fees - North of Bell Rd	2164-2224-543002	CIPWR	\$1,230,001
Project Total				\$1,324,354

West Agua Fria Water Lines

UT00170	Water	2050-2140-543002	CIPWR	\$895,050
UT00170	Water Impact Fees - North of Bell Rd	2164-2224-543002	CIPWR	\$975,987
Project Total				\$1,871,037

Zone 1/2 PRV Upgrades (91st and Cactus)

UT00261	Water	2050-2140-543002	CIPWR	\$150,000
Project Total				\$150,000

Total - Water \$99,710,207

Total FY 21 CIP \$233,737,024

Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2021 One-time Cost	FY 2021 Ongoing Cost	FY 2021 Total Cost
<u>General Fund</u>					
City Clerk					
City Clerk	0150-01	Primary and General Elections	\$182,120	\$0	\$182,120
City Clerk	0150-02	Contract Management Analyst - Fixed Term	\$40,000	\$0	\$40,000
City Clerk	0150-03	Redistricting	\$100,000	\$0	\$100,000
		Total - City Clerk	\$322,120	\$0	\$322,120
Development and Engineering					
Building Development	0650-01	Building Inspector I (Contract)	\$88,817	\$0	\$88,817
Engineering Admin	0750-01	Administrative Assistant II (Contract)	\$68,338	\$0	\$68,338
Eng Inspection Svc	0820-01	Engineering Inspector (Contract)	\$91,777	\$0	\$91,777
		Total - Development and Engineering	\$248,932	\$0	\$248,932
Economic Development Services					
Economic Development Services	0352-01	Sales and Marketing Overnight Travel	\$40,000	\$0	\$40,000
Economic Development Services	0352-02	Community Promotions and Sponsorships	\$35,000	\$0	\$35,000
Economic Development Services	0352-03	Economic Development Consulting Services	\$39,600	\$0	\$39,600
Economic Development Services	0352-04	Operational Costs	\$0	\$17,863	\$17,863
Economic Development Services	0352-05	Advertising/ Marketing	\$0	\$35,900	\$35,900
Economic Development Services	0352-06	Small Business Development Center (SBDC)	\$107,890	\$0	\$107,890
Economic Development Services	0352-07	Professional Services - Impact Studies	\$15,000	\$0	\$15,000
Economic Development Services	0352-08	Smart Cities Region Consortium	\$25,000	\$0	\$25,000
		Total - Economic Development Services	\$262,490	\$53,763	\$316,253
Finance					
Inventory Control	0500-01	Electric Heavy Duty Walking Stacker	\$16,000	\$0	\$16,000
		Total - Finance	\$16,000	\$0	\$16,000
Finance Utilities					
Customer Service	0450-01	Contract - Fixed Term Benefit CSR Position	\$58,350	\$0	\$58,350
		Total - Finance Utilities	\$58,350	\$0	\$58,350
Fire-Medical					
Fire Prevention	1210-01	Arson Training	\$9,450	\$0	\$9,450
Fire Support Services	1220-05	Service Body for Fire Mechanics Truck	\$40,000	\$0	\$40,000
Emergency Medical Services	1230-02	EMS Training Equipment	\$11,640	\$0	\$11,640
		Total - Fire-Medical	\$61,090	\$0	\$61,090
Human Resources					
Human Resources	0070-02	Fire Cancer Screening Program	\$250,000	\$0	\$250,000
		Total - Human Resources	\$250,000	\$0	\$250,000

Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2021 One-time Cost	FY 2021 Ongoing Cost	FY 2021 Total Cost
Leadership and Management					
City Manager's Office	0020-08	Council Assistant	\$124,752	\$193	\$124,945
Governmental Affairs	0025-01	State and Federal Services	\$75,000	\$0	\$75,000
Governmental Affairs	0025-02	Peoria's Share for Federal Representation	\$21,818	\$0	\$21,818
Governmental Affairs	0025-03	Luke Fighter Country Partnership	\$35,000	\$0	\$35,000
Office of Real Estate Development	0027-01	Land Development Consulting Services	\$100,000	\$0	\$100,000
		Total - Leadership and Management	\$356,570	\$193	\$356,763
Mayor and Council					
Mayor & City Council	0010-01	State of the City	\$17,800	\$0	\$17,800
		Total - Mayor and Council	\$17,800	\$0	\$17,800
Neighborhood & Human Services					
Peoria Center for Performing Arts	0043-01	Peoria Center for Performing Arts Ticket Surcharge	\$20,000	\$0	\$20,000
Peoria Center for Performing Arts	0043-02	Peoria Center for Performing Arts Operations	\$26,000	\$16,800	\$42,800
Code Compliance	0550-03	Graffiti Abatement Technician - Part-time Contract	\$45,000	\$0	\$45,000
Community Assistance	0570-01	FY21 Neighborhood Grant Funding	\$150,000	\$0	\$150,000
Community Assistance	0570-02	FY21 Homeless Outreach and System Navigator	\$75,000	\$0	\$75,000
Community Assistance	0570-03	FY21 Emergency Shelter Services	\$79,200	\$0	\$79,200
Community Engagement	0590-01	Create Community Engagement Program Budget	\$65,000	\$0	\$65,000
Am/Pm Program	1420-01	Sick Time Benefits	\$0	\$33,400	\$33,400
Am/Pm Program	1420-02	21st Century Grant Program	\$25,000	\$0	\$25,000
Special Events Program	1510-03	ParkFest!	\$62,245	\$0	\$62,245
Special Events Program	1510-04	MLK Event	\$23,500	\$0	\$23,500
Special Events Program	1510-05	Veterans Day Event	\$31,000	\$0	\$31,000
Special Events Program	1510-08	2nd Saturdays	\$148,000	\$0	\$148,000
Special Events Program	1510-09	Partnership Events	\$196,600	\$0	\$196,600
Special Events Program	1510-1	Special Events Coordinator (Fixed Term, One Year)	\$84,826	\$0	\$84,826
Special Events Program	1510-11	Old Town Holiday Lighting - Base Budget Event Adj	\$55,000	\$0	\$55,000
Special Events Program	1510-13	Boards and Commissions Recognition Dinner	\$5,000	\$0	\$5,000
Special Events Program	1510-14	Somos Peoria	\$176,000	\$0	\$176,000
Special Events Program	1510-15	Bravo Peoria/Explore the Library	\$20,132	\$0	\$20,132
		Total - Neighborhood & Human Services	\$1,287,503	\$50,200	\$1,337,703
Non-Departmental					
Non-Departmental	0300-01	Project Cities	\$50,000	\$0	\$50,000
Non-Departmental	0300-02	Historic Artifact Preservation & Storage	\$75,000	\$0	\$75,000
Non-Departmental	0300-03	Utility Box Wraps	\$10,000	\$0	\$10,000
		Total - Non-Departmental	\$135,000	\$0	\$135,000
Parks, Recreation and Community Facilities					
Parks South	1570-02	Chipper - Equipment	\$35,000	\$0	\$35,000

Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2021 One-time Cost	FY 2021 Ongoing Cost	FY 2021 Total Cost
Contracted Landscape Maintenance	1600-02	CIP Ongoing Operations & Maintenance	\$0	\$49,400	\$49,400
		Total - Parks, Recreation and Community Facilities	\$35,000	\$49,400	\$84,400
Police					
Police Administration	1000-01	Contract Legal Advisor	\$80,000	\$0	\$80,000
Police Administration	1000-04	Critical Incident Stress Management	\$14,000	\$6,000	\$20,000
Criminal Investigation	1010-02	Criminal Investigations Data Storage	\$75,000	\$0	\$75,000
Criminal Investigation	1010-04	Electronic Forensic Equipment	\$25,000	\$0	\$25,000
Patrol Services - South	1020-03	Patrol Sergeant Vehicle	\$70,143	\$15,975	\$86,118
Patrol Services - South	1020-04	Police MDC Replacement	\$80,000	\$0	\$80,000
Operations Support	1025-05	Canine Vehicle Heat Alarm System (5)	\$4,495	\$840	\$5,335
Pd Technical Support	1030-01	Telestaff Outbound Phone Calls	\$0	\$6,000	\$6,000
Pd Technical Support	1030-02	Contract Personnel - Telephone Report Writing Unit	\$52,000	\$0	\$52,000
Pd Technical Support	1030-03	SmartForce Renewal	\$42,400	\$0	\$42,400
Pd Technical Support	1030-04	Predictive Policing	\$24,000	\$0	\$24,000
Pd Technical Support	1030-07	Crime Analytic Replacement Software	\$45,000	\$30,000	\$75,000
Pd Technical Support	1030-08	Patrol Cell Phones	\$30,000	\$0	\$30,000
Pd Communications	1050-01	Communications Support - Contract Personnel	\$25,000	\$0	\$25,000
		Total - Police	\$567,038	\$58,815	\$625,853
		Total - General Fund	\$3,617,893	\$212,371	\$3,830,264
<u>Percent for the Arts Fund</u>					
Neighborhood & Human Services					
Percent For The Arts	0120-02	Arts Programming	\$42,000	\$0	\$42,000
Percent For The Arts	0120-03	Art Grants	\$34,800	\$0	\$34,800
		Total - Neighborhood & Human Services	\$76,800	\$0	\$76,800
		Total - Percent for the Arts Fund	\$76,800	\$0	\$76,800
<u>Sports Complex Fund</u>					
Parks, Recreation and Community Facilities					
Complex Operations/Maint	2000-03	Utility Increases	\$0	\$27,217	\$27,217
Complex Operations/Maint	2000-05	Stadium & Clubhouse Roofing Repairs	\$70,000	\$0	\$70,000
Complex Operations/Maint	2000-06	Building Automation Upgrade and Repairs	\$50,295	\$0	\$50,295
		Total - Parks, Recreation and Community Facilities	\$120,295	\$27,217	\$147,512
		Total - Sports Complex Fund	\$120,295	\$27,217	\$147,512

Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2021 One-time Cost	FY 2021 Ongoing Cost	FY 2021 Total Cost
<u>Water Fund</u>					
Water Services					
Water Services-Water/Ww Admin	2050-01	AMWUA City Membership Dues Increase	\$0	\$25,000	\$25,000
Water Services-Water/Ww Admin	2050-02	Refuse Collection and Janitorial Cost Increases	\$0	\$68,718	\$68,718
Production Svcs	2070-01	Production Budget Adjustments	\$0	\$49,160	\$49,160
Production Svcs	2070-03	Water Production Utility Service Truck Bed #2120	\$12,000	\$0	\$12,000
Distribution Services	2080-02	Water Distribution Backhoe	\$130,000	\$21,000	\$151,000
Distribution Services	2080-03	Water Distribution Budget Adjustments	\$3,800	\$28,700	\$32,500
Sustainability & Conservation	2105-01	The Nature Conservancy Fund	\$30,000	\$0	\$30,000
Water Supply	2125-01	Source Water Budget Adjustment	\$0	\$152,000	\$152,000
		Total - Water Services	\$175,800	\$344,578	\$520,378
		Total - Water Fund	\$175,800	\$344,578	\$520,378
<u>Wastewater Fund</u>					
Water Services					
Beardsley Water Reclamation Facility	2470-02	Beardsley WRF Budget Adjustments	\$20,000	\$5,000	\$25,000
Wastewater Collection/Prevention	2480-01	Wastewater Collection CCTV Van	\$152,241	\$37,500	\$189,741
		Total - Water Services	\$172,241	\$42,500	\$214,741
		Total - Wastewater Fund	\$172,241	\$42,500	\$214,741
<u>Residential Solid Waste Fund</u>					
Public Works					
Residential Collection	2760-01	Residential Containers	(\$68,327)	\$160,000	\$91,673
Residential Collection	2760-02	Satellite Lifter System - R&M	\$0	\$10,000	\$10,000
		Total - Public Works	(\$68,327)	\$170,000	\$101,673
		Total - Residential Solid Waste Fund	(\$68,327)	\$170,000	\$101,673
<u>Storm Water Drainage System Fund</u>					
Public Works					
Drainage Systems Operations	2900-01	Towable 6" Trash Pump	\$27,000	\$800	\$27,800
Drainage Systems Operations	2900-02	Grounds and Det- Drywell, Handrail, Safety Program	(\$50,000)	\$100,000	\$50,000
		Total - Public Works	(\$23,000)	\$100,800	\$77,800

Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2021 One-time Cost	FY 2021 Ongoing Cost	FY 2021 Total Cost
<i>Total - Storm Water Drainage System Fund (\$23,000) \$100,800 \$77,800</i>					
<u>Fleet Services Fund</u>					
Public Works					
Fleet Maintenance	3420-02	Truck Wash Repair	\$28,000	\$0	\$28,000
Fleet Maintenance	3420-03	ADAS Calibration Equipment	\$20,000	\$1,000	\$21,000
Fleet Maintenance	3420-04	Fuel & Maintenance for Supplemental Vehicles	\$0	\$77,000	\$77,000
		Total - Public Works	\$48,000	\$78,000	\$126,000
		<i>Total - Fleet Services Fund</i>	<i>\$48,000</i>	<i>\$78,000</i>	<i>\$126,000</i>
<u>Insurance Reserve Fund</u>					
City Attorney					
Claims Admin	3610-01	RiskMaster Software Upgrade to Cloud	\$0	\$10,000	\$10,000
		Total - City Attorney	\$0	\$10,000	\$10,000
		<i>Total - Insurance Reserve Fund</i>	<i>\$0</i>	<i>\$10,000</i>	<i>\$10,000</i>
<u>Facilities Maintenance Fund</u>					
Public Works					
Daytime Facility Services	3660-03	Replace Floor Scrubbers and Vacuums	\$17,300	\$0	\$17,300
Daytime Facility Services	3660-04	Water Heaters and Cooler Replacement Program	\$70,000	\$10,000	\$80,000
Daytime Facility Services	3660-05	Daytime Building R&M Costs	\$0	\$53,840	\$53,840
Facilities Operating Projects	3690-03	Glazing Seals at Sunrise Mountain Library	\$25,000	\$0	\$25,000
Technical Operations	3700-02	UPS Battery Replacement Costs	\$20,000	\$0	\$20,000
Technical Operations	3700-07	Technical Operations Building R & M	\$27,000	\$0	\$27,000
		Total - Public Works	\$159,300	\$63,840	\$223,140
		<i>Total - Facilities Maintenance Fund</i>	<i>\$159,300</i>	<i>\$63,840</i>	<i>\$223,140</i>
<u>Information Technology Fund</u>					
Information Technology					
IT Operations	3750-05	Additional Software & Hardware Maintenance	\$105,000	\$146,420	\$251,420
		Total - Information Technology	\$105,000	\$146,420	\$251,420

Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2021 One-time Cost	FY 2021 Ongoing Cost	FY 2021 Total Cost
<i>Total - Information Technology Fund</i>					
<u>IT Reserve Fund</u>					
Information Technology					
Res For System Comp Eqt	3800-01	PCI Firewall Replacement	\$80,000	\$20,000	\$100,000
		Total - Information Technology	\$80,000	\$20,000	\$100,000
		<i>Total - IT Reserve Fund</i>	<i>\$80,000</i>	<i>\$20,000</i>	<i>\$100,000</i>
<u>Highway User Fund</u>					
Public Works					
Signs And Striping	7010-02	Bobcat Tractor with Striping Obliteration Tools	\$125,000	\$2,300	\$127,300
Signs And Striping	7010-04	Sign and Sign Supplies	\$0	\$30,000	\$30,000
Traffic Signal Maintenance	7020-02	Traffic Signals Ford Pickup Truck Accessories	\$19,190	\$1,900	\$21,090
Sweeper Operations	7040-01	Sweeper Backup	\$0	\$17,700	\$17,700
Sweeper Operations	7040-02	Refuse Collection	\$0	\$25,000	\$25,000
		Total - Public Works	\$144,190	\$76,900	\$221,090
		<i>Total - Highway User Fund</i>	<i>\$144,190</i>	<i>\$76,900</i>	<i>\$221,090</i>
<u>Home Grant Fund</u>					
Neighborhood & Human Services					
Home Grant	7150-01	HOME Grant Funding	\$48,643	\$0	\$48,643
		Total - Neighborhood & Human Services	\$48,643	\$0	\$48,643
		<i>Total - Home Grant Fund</i>	<i>\$48,643</i>	<i>\$0</i>	<i>\$48,643</i>
<u>Public Transit Fund</u>					
Public Works					
Transit Division	7200-02	Regional ADA Increase	\$0	\$300,000	\$300,000
Transit Division	7200-05	Transit Replacement Buses	\$172,071	\$0	\$172,071
Transit Division	7200-06	Transit Call Center Phone System Replacement	\$12,000	\$1,000	\$13,000
		Total - Public Works	\$184,071	\$301,000	\$485,071
		<i>Total - Public Transit Fund</i>	<i>\$184,071</i>	<i>\$301,000</i>	<i>\$485,071</i>

Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2021 One-time Cost	FY 2021 Ongoing Cost	FY 2021 Total Cost
<u>Adult Day Program Grant Fund</u>					
Neighborhood & Human Services Adult Day Prg Grant	7250-01	Increase Summer Program Locations	\$3,074	\$9,500	\$12,574
		Total - Neighborhood & Human Services	\$3,074	\$9,500	\$12,574
		Total - Adult Day Program Grant Fund	\$3,074	\$9,500	\$12,574
<u>State Anti-Racketeering - PD Fund</u>					
Police					
	7500-01	Leadership Training	\$15,000	\$0	\$15,000
	7500-02	SWAT Vests	\$55,000	\$0	\$55,000
	7500-03	Intoxilyzer	\$9,997	\$0	\$9,997
	7500-04	SWAT Training Funds	\$15,000	\$0	\$15,000
	7500-05	Moving Radar	\$3,500	\$0	\$3,500
		Total - Police	\$98,497	\$0	\$98,497
		Total - State Anti-Racketeering - PD Fund	\$98,497	\$0	\$98,497
<u>Federal Forfeiture Fund</u>					
Police					
	7520-01	Weapons Refurbishment	\$64,775	\$0	\$64,775
	7520-02	Fit Test Equipment	\$12,700	\$0	\$12,700
		Total - Police	\$77,475	\$0	\$77,475
		Total - Federal Forfeiture Fund	\$77,475	\$0	\$77,475
<u>Victims of Crime Act Grant Fund</u>					
Police					
	7710-01	Fixed-Term Grant-Funded Victim Advocates (2)	\$157,324	\$386	\$157,710
		Total - Police	\$157,324	\$386	\$157,710
		Total - Victims of Crime Act Grant Fund	\$157,324	\$386	\$157,710
		Total - Additions/(Reductions)	\$5,177,276	\$1,603,512	\$6,780,788

Schedule 12 - Improvement Districts Revenues

Description	Projected FY2021	Description	Projected FY2021	Description	Projected FY2021
SLID 1 Westfield Gardens	\$ 2,354	SLID 131 Bay Pointe @ V.L.	\$ 8,222	SLID 1013 Vistancia A28	\$ 3,236
SLID 2 Autumn Point	\$ 2,604	SLID 135 Sun Cliff Iiv	\$ 6,574	SLID 1014 Vistancia A29	\$ 2,047
SLID 3 Vistas Avenida II	\$ 1,912	SLID 136 Ironwood Phase 1A	\$ 3,302	SLID 1016 Sonoran Mountain Ranch Parcel 14	\$ 3,384
SLID 4 Cypress Point Estates II @ WBV	\$ 3,090	SLID 137 Ironwood Phase 1B	\$ 2,327	SLID 1017 Vistancia Parcel G2	\$ 2,207
SLID 5 Shavano	\$ 3,185	SLID 138 Ironwood Phase 2A	\$ 1,738	SLID 1018 Park Rose	\$ 3,349
SLID 6 Bell Park Central	\$ 4,561	SLID 139 Ironwood Phase 2B	\$ 1,390	SLID 1019 Vistancia North G-1	\$ 2,648
SLID 7 Bell Park & Parcels 2B-8	\$ 12,297	SLID 140 Ironwood Phase 3A	\$ 936	SLID 1020 Plaza Del Rio Phase I	\$ 735
SLID 8 Foxwood Unit Four	\$ 3,185	SLID 141 Ironwood Phase 3B	\$ 866	SLID 1021 Plaza Del Rio Phase 2	\$ 1,698
SLID 9 Vista Crossing	\$ 2,019	SLID 142 Ironwood Phase 4A	\$ 869	SLID 1022 Tierra Del Rio Parcel 6	\$ 8,679
SLID 10 Vista Pinnacle	\$ 4,365	SLID 143 Ironwood Phase 4B	\$ 1,043	SLID 1023 Tierra Del Rio North - Parcel 28	\$ 2,501
SLID 11 North Shores @ Ventana Lakes	\$ 1,471	SLID 144 Crosswinds	\$ 3,622	SLID 1024 Plaza Del Rio Phase 3	\$ 2,942
SLID 12 Vistas @ Desert Harbor Phase I	\$ 2,645	SLID 145 Sun Cliff III	\$ 1,216	SLID 1025 Rio Estates	\$ 1,274
SLID 13 Village Terrace	\$ 2,551	SLID 146 Ryland @ Silvercreek	\$ 5,561	SLID 1029 Grand Manor	\$ 2,273
SLID 14 The Coves/Ventana Lakes	\$ 6,526	SLID 147 Harbor Shores @ Desert Harbor	\$ 1,324	SLID 1030 Tierra Del Rio Parcel 10A	\$ 2,501
SLID 15 Windwood	\$ 1,752	SLID 148 Sun Aire Estates, UNIT 6	\$ 2,389	SLID 1031 Tierra Del Rio Parcel 9	\$ 3,671
SLID 16 Lakeside Unit 2 @ Ventana Lakes	\$ 4,105	SLID 149 Silverton 2	\$ 8,689	SLID 1032 Tierra Del Rio Parcel 13A	\$ 2,648
SLID 17 Arrowhead Shores I	\$ 5,290	SLID 150 Dove Valley Ranch Parcel 6	\$ 9,558	SLID 1033 Camino a Lago South, Unit 8	\$ 3,384
SLID 18 Arrowhead Shores II	\$ 4,849	SLID 151 Dove Valley Ranch Parcel 3B	\$ 5,909	SLID 1034 Camino a Lago South, Unit 7	\$ 2,501
SLID 19 Westfield Gardens 2	\$ 1,351	SLID 152 Dove Valley Ranch Parcel 3C	\$ 5,387	SLID 1035 Tierra Del Rio Parcel 4a	\$ 3,209
SLID 20 Cactus Point Crossing	\$ 3,055	SLID 153 Dove Valley Ranch Parcel 3F	\$ 2,500	SLID 1038 Camino a Lago South, Unit 5	\$ 3,678
SLID 21 Country Meadows Estates	\$ 3,381	SLID 154 Dove Valley Ranch Parcel 2B & 2C	\$ 2,085	SLID 1039 Camino a Lago South, Unit 6	\$ 4,413
SLID 22 The Gardens @ V.L.	\$ 10,647	SLID 155 Dove Valley Ranch Parcel 2D	\$ 6,049	SLID 1045 Tierra Del Rio Parcel 4B	\$ 1,030
SLID 23 Brookside Village I & II	\$ 3,090	SLID 156 Dove Valley Ranch Parcel 2E	\$ 3,650	SLID 1046 Terramar 9B	\$ 1,618
SLID 24 Country Meadows Unit 11	\$ 367	SLID 157 Dove Valley Ranch Parcel 2F	\$ 2,954	SLID 1048 Tierra Del Rio Parcel 12	\$ 5,002
SLID 25 Vista Point, Village Terrace II & III @ WBV	\$ 4,500	SLID 159 Terramar Parcel 7A	\$ 2,942	SLID 1049 Tierra Del Rio Parcel 11	\$ 4,561
SLID 26 Calbrisa	\$ 3,584	SLID 160 Terramar Parcel 11	\$ 2,634	SLID 1050 Sunset Ranch IIA	\$ 2,072
SLID 27 Torrey Pines I & II	\$ 5,443	SLID 161 Skyview Place	\$ 4,146	SLID 1053 The Meadows Parcel 11	\$ 8,238
SLID 28 The Landings @ V.L. includes South Bay	\$ 5,376	SLID 162 Arrowhead Shadows	\$ 4,625	SLID 1054 The Meadows Parcel 12A	\$ 6,767
SLID 29 Sweetwater Place	\$ 4,459	SLID 163 Greystone Heritage @ V.L.	\$ 2,354	SLID 1055 Sunset Ranch IIB	\$ 1,471
SLID 30 Vistas @ Desert Harbor Unit II	\$ 2,920	SLID 164 Erin Groves	\$ 4,943	SLID 1056 The Meadows Parcel 12B	\$ 6,767
SLID 31 Westfield Gardens III	\$ 2,498	SLID 166 Bay Point Unit Two @ V.L.	\$ 5,103	SLID 1057 The Meadows ParcelL 9	\$ 10,365
SLID 32 83rd Ave & Thunderbird	\$ 7,804	SLID 167 Springer Ranch 2	\$ 2,548	SLID 1058 Vistancia Parcel F3 - Phase 1	\$ 1,030
SLID 33 Crystal Cove	\$ 3,972	SLID 171 Greystone II Heritage @ V.L.	\$ 3,998	SLID 1059 Vistancia Parcel F3 - Phase 2	\$ 441
SLID 34 Villas @ Desert Harbor	\$ 1,177	SLID 172 Erin Groves 2	\$ 2,708	SLID 1060 Vistancia Parcel F4 Phase 1	\$ 1,177
SLID 36 Arrowhead Cove	\$ 3,384	SLID 174 Hunter Field Estates	\$ 1,387	SLID 1061 Vistancia Parcel F4 Ph2	\$ 147
SLID 37 Vistas Fairways @ WBV	\$ 4,345	SLID 176 Twin Palms	\$ 2,711	SLID 1062 Vistancia Parcel F4 PH 3	\$ 588
SLID 39 Bridlewood	\$ 10,739	SLID 177 Desert Star Subdivision	\$ 10,212	SLID 1063 Vistancia Parcel F5	\$ 1,324
SLID 40 The Shores @ V.L.	\$ 1,324	SLID 179 Westwing Mountain Parcel 1A	\$ 2,781	SLID 1065 Vistancia Parcel F1 Phase 1	\$ 1,177
SLID 41 Fairway Views @ WBV	\$ 3,236	SLID 183 Westwing Mountain Parcel 4	\$ 521	SLID 1066 Vistancia North Phase 3 Parcel F1 Ph	\$ 797
SLID 42 Sweetwater Place II	\$ 1,433	SLID 184 Westwing Mountain Parcel 5	\$ 348	SLID 1067 The Meadows Parcel 4A	\$ 7,355
SLID 43 Steeple Hill	\$ 4,259	SLID 185 Westwing Mountain Parcel 6	\$ 695	SLID 1068 Sunset Ranch IIC	\$ 548
SLID 44 Paradise Shores	\$ 2,568	SLID 187 Westwing Mountain Parcel 8	\$ 2,085	SLID 1069 Sunset Ranch IID	\$ 294
SLID 45 Calle Lejos Estates	\$ 2,059	SLID 188 Westwing Mountain Parcel 9	\$ 2,433	SLID 1070 Sunset Ranch IIE	\$ 1,030
SLID 46 Eagle Ridge @ WBV	\$ 4,413	SLID 189 Westwing Mountain Parcel 10	\$ 1,912	SLID 1071 Umbria Estates	\$ 441
SLID 47 Olive Park	\$ 2,070	SLID 190 Westwing Mountain Parcel 11	\$ 2,426	SLID 1072 Tierra Del Rio Parcel 1	\$ 2,059
SLID 48 Paseo Verde Estates	\$ 5,261	SLID 191 Westwing Mountain Parcel 12	\$ 2,259	SLID 1073 Tierra Del Rio Parcel 13B	\$ 1,030
SLID 49 The Boardwalk	\$ 4,708	SLID 195 South Bay Unit 2 @ Ventana Lakes	\$ 3,476	SLID 1074 Sunset Ranch IIF	\$ 656
SLID 50 Parkridge I & II	\$ 21,460	SLID 197 Sun Cliff V	\$ 5,697	SLID 1075 Tierra Del Rio Parcel 10B	\$ 1,324
SLID 51 Scotland Hills @ WBV	\$ 2,648	SLID 198 Fletcher Heights 3A	\$ 17,416	SLID 1076 Tierra Del Rio Parcel 27	\$ 9,706
SLID 54 Wildflower Point I	\$ 3,531	SLID 199 Fletcher Heights 3B	\$ 5,097	SLID 1077 Terramar Parcel 10B	\$ 1,606
SLID 55 Crystal Bay @ Desert Harbor	\$ 735	SLID 201 Central Park Subdivision	\$ 5,384	SLID 1078 The Meadows Parcel 4B	\$ 6,099
SLID 56 Diamond Cove @ Desert Harbor	\$ 3,692	SLID 202 Starlight Canyon	\$ 1,390	SLID 1079 Tierra Buena	\$ 1,276
SLID 57 Alta Vista Estates	\$ 15,688	SLID 204 North Ranch	\$ 5,581	SLID 1080 Tierra Del Rio Parcel 23	\$ 9,304
SLID 58 Sweetwater Ridge	\$ 9,895	SLID 205 Tuscany Shores - Desert Harbor Parce	\$ 2,354	SLID 1081 Sunset Ranch IIG	\$ 588
SLID 59 Hunter Ridge	\$ 4,119	SLID 206 West Valley Ranch	\$ 2,368	SLID 1082 Sunset Ranch IIH	\$ 588
SLID 60 Arrowhead Horizons	\$ 3,090	SLID 207 Sunset Ranch	\$ 2,287	SLID 1083 Tierra Buena II	\$ 637
SLID 61 Cactus Place	\$ 1,177	SLID 208 Sonoran Mountain Ranch Parcel 1	\$ 4,561	SLID 1084 Tierra Del Rio Parcel 22	\$ 4,413
SLID 62 Legacy Place	\$ 3,345	SLID 209 Sonoran Mountain Ranch Parcel 2	\$ 4,708	SLID 1085 Peoria Village	\$ 3,012
SLID 63 Granite Run	\$ 5,590	SLID 210 Vistancia Village A Par A37	\$ 1,618	SLID 1086 Vistancia Parcel A18	\$ 1,030
SLID 64 Willow Ridge @ WBV	\$ 6,473	SLID 211 Vistancia Village A Par A36	\$ 2,207	SLID 1087 Vistancia Parcel A21/A22	\$ 1,471
SLID 66 New River Shores	\$ 5,737	SLID 212 Vistancia Village A Par A33	\$ 2,059	SLID 1088 Lizard Trails	\$ 735
SLID 70 Sweetwater Ridge Unit 3	\$ 797	SLID 213 Vistancia Village Par A 32	\$ 1,765	SLID 1089 Tierra Del Rio Parcel 20A & 21A	\$ 5,496
SLID 71 Teresia	\$ 3,668	SLID 214 Vistancia Village A Par A14	\$ 1,471	SLID 1090 Tierra Del Rio Parcel 21B	\$ 1,471
SLID 72 Country Club Estates @ WBV	\$ 1,765	SLID 215 Vistancia Village A Par A13	\$ 1,177	SLID 1091 Sunrise Vista	\$ 588
SLID 73 Fletcher Heights Phase 1A	\$ 25,713	SLID 216 Vistancia Village Par A12	\$ 1,912	SLID 1096 Sierra Ridge Estates	\$ 2,312
SLID 76 Silverton	\$ 10,739	SLID 218 Vistancia Village A Par A10B	\$ 1,765	SLID 1097 Terramar Cove	\$ 883
SLID 77 Deer Village Unit 3	\$ 2,354	SLID 221 Cibola Vista 1B	\$ 883	SLID 1101 Tierra Del Rio Parcel 2	\$ 4,194
SLID 78 Deer Village Unit 1	\$ 5,531	SLID 222 Cibola Vista 2	\$ 4,266	SLID 1102 Tierra Del Rio Parcel 3A	\$ 3,299
SLID 79 Deer Village Unit 2	\$ 3,825	SLID 223 Cibola Vista 3	\$ 4,266	SLID 1103 Tierra Del Rio Parcel 20B	\$ 3,236
SLID 80 Deer Village Unit 4	\$ 2,795	SLID 224 Cibola Vista 4	\$ 3,384	SLID 1109 Sunset Ranch Parcel IJ	\$ 1,030
SLID 82 Pivotal Peoria Center Tracts C & D	\$ 3,504	SLID 225 Cibola Vista 5	\$ 5,884	SLID 1110 Trailside At Happy Valley Phase 1	\$ 7,368
SLID 83 Fairmont Unit 1	\$ 8,525	SLID 226 Sonoran Mountain Ranch Parcel 4.1	\$ 4,119	SLID 1111 Three Olive Park	\$ 5,296
SLID 84 Fairmont Unit 2	\$ 5,293	SLID 227 Sonoran Mountain Ranch Parcel 4.2	\$ 3,079	SLID 1112 Trailside At Happy Valley Phase 2	\$ 1,312
SLID 93 Terramar Parcel 1	\$ 8,431	SLID 228 Sonoran Mountain Ranch Parcel 5	\$ 2,942	SLID 1113 The Meadows 2A	\$ 3,090
SLID 94 Terramar Parcel 2A	\$ 869	SLID 229 Sonoran Mountain Ranch Parcel 6	\$ 4,697	SLID 1114 The Meadows Parcel 2B	\$ 3,531
SLID 95 Terramar Parcel 3	\$ 4,882	SLID 230 Sonoran Mountain Ranch Parcel 7	\$ 5,002	SLID 1115 Trailside At Happy Valley Phase 3	\$ 3,531
SLID 96 Terramar Parcel 4A	\$ 2,996	SLID 231 Sonoran Mountain Ranch Parcel 9A Ph	\$ 3,090	SLID 1116 Trailside At Happy Valley Phase 4	\$ 3,507
SLID 97 Terramar Parcel 5	\$ 2,795	SLID 232 Sonoran Mountain Ranch Parcel 9A Ph	\$ 2,059	SLID 1117 Vistancia Village A Parcel A5	\$ 883
SLID 98 Terramar Parcel 6	\$ 6,219	SLID 233 Westwing Ph 2 Par 18	\$ 3,118	SLID 1118 Vistancia Village D Parcel D3B	\$ 853
SLID 99 Terramar Parcel 7B	\$ 3,464	SLID 234 Westwing Ph 2 Par 19	\$ 1,390	SLID 1120 Vistancia Village D Parcel D2	\$ 957
SLID 101 Terramar Parcel 9A	\$ 2,059	SLID 235 Westwing Ph 2 Par 29	\$ 4,518	SLID 1121 Vistancia Village D Parcel D1	\$ 1,324
SLID 102 Terramar Parcel 10A	\$ 1,177	SLID 236 Westwing Ph 2 Par 15	\$ 3,302	SLID 1123 The Meadows Parcel 1 & 3 Phase 1	\$ 6,026
SLID 104 Dove Valley Ranch Parcel 2A3	\$ 4,171	SLID 237 Sonoran Mtn Ranch 9b	\$ 1,912	SLID 1133 Trenton Park	\$ 2,073
SLID 107 Fletcher Heights Phase 1B	\$ 12,955	SLID 238 Casa Del Rey	\$ 16,035		
SLID 108 Fletcher Heights Phase 1C	\$ 6,430	SLID 239 Westwing Ph 2 Par 21	\$ 1,559		
SLID 110 South Bay @ Ventana Lakes	\$ 2,954	SLID 240 Westwing Ph 2 Par 22	\$ 2,078		
SLID 114 Fletcher Heights Phase 2A	\$ 15,426	SLID 1000 Sonoran Mountain Ranch Parcel 10	\$ 6,914	MID 1 Cactus Point Crossing	\$ 7,897
SLID 116 Tierra Norte V	\$ 4,663	SLID 1001 Vistancia Village A Parcel A9	\$ 2,059	MID 2 Westfield Gardens II	\$ 6,704
SLID 117 Summersett Village	\$ 15,562	SLID 1002 Fletcher Farms	\$ 3,678	MID 3 Bell Park (Parcel 5)	\$ 5,027
SLID 119 Dove Valley Ranch Parcel 3A	\$ 3,128	SLID 1004 Vistancia Village A Parcel G10	\$ 1,177	MID 4 Country Meadows	\$ 6,637
SLID 121 Dove Valley Ranch Parcels 3D & 3E	\$ 8,168	SLID 1005 Vistancia Phase 2 Parcel A-8	\$ 1,324	MID 5 Crystal Cove	\$ 17,114
SLID 122 Clearview Estates	\$ 6,256	SLID 1006 Vistancia Phase 2 Parcel A-15	\$ 1,912	MID 6 Westfield Gardens III	\$ 13,591
SLID 123 Terramar Parcel 2B	\$ 6,018	SLID 1007 Vistancia North Parcel G-11	\$ 883	MID 7 Sweetwater Place	\$ 10,110
SLID 125 Terramar Parcel 12	\$ 6,339	SLID 1008 Riverstone Estates	\$ 3,090	MID 10 Tierra Norte III	\$ 8,039
SLID 126 Terramar Parcel 13	\$ 4,226	SLID 1009 Vistancia Village A Parcel G3	\$ 2,501	MID 69 Stonebridge	\$ 7,863
SLID 127 Terramar Parcel 14	\$ 2,795	SLID 1010 Vistancia Parcel A-7	\$ 883	MID 1025 Bedford Village 1	\$ 4,764
SLID 128 Peoria Mountain Vistas	\$ 6,082	SLID 1011 Varney Village	\$ 441	MID 1044 Bedford Village 2	\$ 1,799
SLID 129 Fletcher Heights Phase 2B	\$ 15,814	SLID 1012 Vistancia North Parcel G-4	\$ 1,177		
				TOTAL	\$ 1,062,613

Schedule 13 - Sources and Uses

FUND NAME	GENERAL AND OTHER FUNDS	SPECIAL REVENUE	ENTERPRISE FUNDS	INTERNAL SERVICES	TRUST AND AGENCY	CAPITAL PROJECTS	DEBT SERVICE	TOTAL
<u>Fund Balance</u>								
Fund Balance	106,557,921	66,453,247	143,177,212	28,357,991	10,645	17,266,588	23,537,656	385,361,260
<i>Total Fund Balance</i>	106,557,921	66,453,247	143,177,212	28,357,991	10,645	17,266,588	23,537,656	385,361,260
<u>Sources</u>								
Taxes	71,783,230	15,741,817	-	-	-	-	19,325,804	106,850,851
Intergovernmental Revenue	46,234,846	17,690,577	-	-	100	1,000,000	-	64,925,523
Charges for Service	33,574,338	9,946,194	98,678,912	52,013,099	-	-	-	194,212,543
Fines & Forfeitures	1,547,000	130,000	-	-	-	-	-	1,677,000
Licenses & Permits	4,607,443	-	-	-	-	-	-	4,607,443
Rents	1,222,404	-	2,119,000	-	-	-	-	3,341,404
Interest Income	1,107,500	1,049,102	951,500	494,200	200	487,905	300,000	4,390,407
Miscellaneous Income	313,000	265,300	24,734,952	55,000	-	3,487,688	130,929	28,986,869
Bond Proceeds	-	-	395,658	-	-	23,369,823	-	23,765,481
Transfers In	10,986,424	6,249,613	4,979,773	4,621,250	15,300	-	3,975,284	30,827,644
<i>Total Sources</i>	171,376,185	51,072,603	131,859,795	57,183,549	15,600	28,345,416	23,732,017	463,585,165
<u>Uses</u>								
Personal Services	124,411,915	6,601,123	17,631,395	10,064,782	21,000	-	-	158,730,215
Contractual Services	43,840,894	17,818,796	46,118,775	36,252,081	-	717,438	45,000	144,792,984
Commodities	4,505,563	1,099,702	3,623,836	4,505,222	-	-	-	13,734,323
Capital Outlay	10,750,106	41,654,758	128,849,540	4,643,908	-	43,817,601	-	229,715,913
Debt Service	-	-	16,389,463	-	-	-	25,887,102	42,276,565
Contingency	59,550,000	8,250,000	5,175,000	1,950,000	-	600,000	225,000	75,750,000
Transfers Out	17,440,498	10,087,668	3,219,478	80,000	-	-	-	30,827,644
<i>Total Uses</i>	260,498,976	85,512,047	221,007,487	57,495,993	21,000	45,135,039	26,157,102	695,827,644
<i>Estimated Balance 6/30/21</i>	17,435,130	32,013,803	54,029,520	28,045,547	5,245	476,965	21,112,571	153,118,781

Schedule 14 - Auditor General Schedule A
Summary Schedule of Estimated Revenues and Expenditures/Expenses
Fiscal Year 2021

Fiscal Year	S c h		FUNDS							Total All Funds
			General Fund	Special Revenue Fund	Debt Service Fund	Capital Projects Fund	Permanent Fund	Enterprise Funds Available	Internal Service Funds	
2020	E	1	207,699,772	86,228,330	28,963,879	63,635,677	21,000	215,314,944	59,450,224	661,313,826
2020	E	2	173,988,919	62,437,960	24,866,233	37,222,267	15,300	115,028,593	55,235,340	468,794,612
2021		3	106,557,921	66,453,247	23,537,656	17,266,588	10,645	143,177,212	28,357,991	385,361,260
2021	B	4	4,811,933							4,811,933
2021	B	5			19,081,804					19,081,804
2021	C	6	155,577,828	44,822,990	674,929	1,487,905	300	126,484,364	52,562,299	381,610,615
2021	D	7	0	0	0	26,857,511	0	395,658	0	27,253,169
2021	D	8	0	0	0	0	0	0	0	0
2021	D	9	10,986,424	6,249,613	3,975,284	0	15,300	4,979,773	4,621,250	30,827,644
2021	D	10	17,440,498	10,087,668	0	0	0	3,219,478	80,000	30,827,644
2021		11								
2021										
LESS:										
2021		12	260,493,608	107,438,182	47,269,673	45,612,004	26,245	271,817,529	85,461,540	818,118,781
2021	E	13	243,058,478	75,424,379	26,157,102	45,135,039	21,000	217,788,009	57,415,993	665,000,000

EXPENDITURE LIMITATION COMPARISON

- 1 Budgeted expenditures/expenses
- 2 Add/subtract: estimated net reconciling items
- 3 Budgeted expenditures/expenses adjusted for reconciling items
- 4 Less: estimated exclusions
- 5 Amount subject to the expenditure limitation
- 6 EEC expenditure limitation

	2020	2021
1	\$ 661,313,826	\$ 665,000,000
2		
3	661,313,826	665,000,000
4		
5	\$ 661,313,826	\$ 665,000,000
6	\$	\$

The city/town does not levy property taxes and does not have special assessment districts for which property taxes are levied. Therefore, Schedule B has been omitted.

* Includes Expenditure/Expense Adjustments Approved in the current year from Schedule E.

** Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.

*** Amounts on this line represent Fund Balance/Net Position amounts except for amounts not in spendable form (e.g., prepaids and inventories) or legally or contractually required to be maintained intact (e.g., principal of a permanent fund).

Schedule 15 - Auditor General Schedule B
Tax Levy and Tax Rate Information
Fiscal Year 2021

	<u>2020</u>	<u>2021</u>
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	\$ <u>5,760,312</u>	\$ <u>6,200,757</u>
2. Amount received from primary property taxation in the current year in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18)	\$ <u></u>	
3. Property tax levy amounts		
A. Primary property taxes	\$ <u>4,514,821</u>	\$ <u>4,811,933</u>
B. Secondary property taxes	<u>17,903,602</u>	<u>19,081,804</u>
C. Total property tax levy amounts	\$ <u>22,418,423</u>	\$ <u>23,893,737</u>
4. Property taxes collected*		
A. Primary property taxes		
(1) Current year's levy	\$ <u>4,289,080</u>	
(2) Prior years' levies	<u>225,741</u>	
(3) Total primary property taxes	\$ <u>4,514,821</u>	
B. Secondary property taxes		
(1) Current year's levy	\$ <u>17,008,422</u>	
(2) Prior years' levies	<u>895,180</u>	
(3) Total secondary property taxes	\$ <u>17,903,602</u>	
C. Total property taxes collected	\$ <u>22,418,423</u>	
5. Property tax rates		
A. City/Town tax rate		
(1) Primary property tax rate	<u>0.2900</u>	<u>0.2900</u>
(2) Secondary property tax rate	<u>1.1500</u>	<u>1.1500</u>
(3) Total city/town tax rate	<u>1.4400</u>	<u>1.4400</u>
B. Special assessment district tax rates		
Secondary property tax rates - As of the date the proposed budget was prepared, the city/town was operating <u>two</u> special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the city/town.		

* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

Schedule 16 - Auditor General Schedule C
Revenues Other Than Property Taxes
Fiscal Year 2021

SOURCE OF REVENUES	ESTIMATED REVENUES 2020	ACTUAL REVENUES* 2020	ESTIMATED REVENUES 2021
GENERAL FUND			
Local taxes			
General	\$ 56,261,400	\$ 55,537,800	\$ 47,838,237
Half-Cent Sales Tax	21,995,000	22,680,750	19,133,060
Licenses and permits			
General	4,576,294	5,029,601	4,607,443
Intergovernmental			
General	46,925,425	46,332,659	46,234,846
Charges for services			
General	34,012,129	30,959,926	33,574,338
Fines and forfeits			
General	1,611,855	1,579,500	1,547,000
Interest on investments			
General	2,046,013	1,919,000	2,097,404
Half-Cent Sales Tax	150,000	150,000	142,500
Economic Development Reserve	80,000	80,000	80,000
Municipal Asset Reserve	10,000	10,000	10,000
In-lieu property taxes			
Contributions			
Voluntary contributions			
Miscellaneous			
General	683,000	313,660	313,000
Half-Cent Sales Tax		10,000	
Total General Fund	\$ 168,351,116	\$ 164,602,896	\$ 155,577,828

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

Schedule 16 - Auditor General Schedule C
Revenues Other Than Property Taxes
Fiscal Year 2021

SOURCE OF REVENUES	ESTIMATED REVENUES 2020	ACTUAL REVENUES* 2020	ESTIMATED REVENUES 2021
SPECIAL REVENUE FUNDS			
Streets Fund	\$ 16,189,765	\$ 16,130,204	\$ 14,105,000
	\$ 16,189,765	\$ 16,130,204	\$ 14,105,000
Transit Fund	\$ 809,000	\$ 971,809	\$ 915,871
	\$ 809,000	\$ 971,809	\$ 915,871
Street Light Improvement District Fund	\$ 1,065,538	\$ 1,065,538	\$ 1,062,613
Maintenance Improvement District Fund	94,947	94,947	89,544
	\$ 1,160,485	\$ 1,160,485	\$ 1,152,157
Development Fee Funds	\$ 11,434,463	\$ 9,647,516	\$ 9,731,496
	\$ 11,434,463	\$ 9,647,516	\$ 9,731,496
Grants & Other Funds	\$ 6,817,859	\$ 3,188,287	\$ 6,988,806
	\$ 6,817,859	\$ 3,188,287	\$ 6,988,806
Transportation Sales Tax Fund	\$ 13,465,800	\$ 14,104,771	\$ 11,929,660
	\$ 13,465,800	\$ 14,104,771	\$ 11,929,660
Total Special Revenue Funds	\$ 49,877,372	\$ 45,203,072	\$ 44,822,990

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

Schedule 16 - Auditor General Schedule C
Revenues Other Than Property Taxes
Fiscal Year 2021

SOURCE OF REVENUES	ESTIMATED REVENUES 2020	ACTUAL REVENUES* 2020	ESTIMATED REVENUES 2021
DEBT SERVICE FUNDS			
Municipal District Authority Fund	\$ 50,000	\$ 150,000	\$ 150,000
	\$ 50,000	\$ 150,000	\$ 150,000
General Obligation Bonds Fund	\$ 304,000	363,862	\$ 394,000
	\$ 304,000	363,862	\$ 394,000
Sustainability Projects Fund	\$ 135,592	\$ 135,592	\$ 130,929
	\$ 135,592	\$ 135,592	\$ 130,929
Total Debt Service Funds	\$ 489,592	\$ 649,454	\$ 674,929
CAPITAL PROJECTS FUNDS			
General Obligation Bonds Fund	\$	\$ 551,564	\$ 350,000
	\$	\$ 551,564	\$ 350,000
Streets Capital Project Fund	\$ 13,000	\$ 13,000	\$ 5,525
	\$ 13,000	\$ 13,000	\$ 5,525
CIP Capital Projects Fund	\$ 200,000	\$ 900,000	\$ 1,132,380
	\$ 200,000	\$ 900,000	\$ 1,132,380
Total Capital Projects Funds	\$ 213,000	\$ 1,464,564	\$ 1,487,905

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

Schedule 16 - Auditor General Schedule C
Revenues Other Than Property Taxes
Fiscal Year 2021

SOURCE OF REVENUES	ESTIMATED REVENUES 2020	ACTUAL REVENUES* 2020	ESTIMATED REVENUES 2021
PERMANENT FUNDS			
Volunteer Firefighters Pension Fund	\$ 300	\$ 300	300
	\$ 300	\$ 300	\$ 300
Total Permanent Funds	\$ 300	\$ 300	\$ 300
ENTERPRISE FUNDS			
Water Fund	\$ 53,673,906	\$ 48,386,674	\$ 36,254,850
Water Replacement and Reserve Fund	308,689	286,289	299,280
Water Expansion and Improvement Districts	7,463,052	5,175,993	4,292,299
Water Revenue Bonds			14,662,201
Water Infrastructure Finance Auth. Loan	5,800,131		1,854,881
	\$ 67,245,778	\$ 53,848,956	\$ 57,363,511
Wastewater Fund	\$ 24,733,805	\$ 23,960,439	\$ 18,305,687
Wastewater Replacement and Reserve Fund	292,238	259,238	302,507
Wastewater Expansion and Improvement Districts	2,263,489	1,229,560	768,324
Wastewater Revenue Bonds			6,589,530
	\$ 27,289,532	\$ 25,449,237	\$ 25,966,048
Storm Water Drainage System Fund	\$ 1,196,200	\$ 1,196,200	1,466,390
	\$ 1,196,200	\$ 1,196,200	\$ 1,466,390
Residential Sanitation Fund	\$ 11,840,346	\$ 11,771,303	\$ 12,650,536
Commercial Sanitation Fund	2,483,455	2,357,529	2,457,512
Sanitation Reserve Fund	1,783,892	1,674,892	1,711,345
Solid Waste			
	\$ 16,107,693	\$ 15,803,724	\$ 16,819,393
Sports Complex Ops/Maintenance Fund	\$ 3,135,000	\$ 3,557,781	\$ 3,274,000
Sports Complex Equipment Reserve Fund	351,985	392,985	343,291
	\$ 3,486,985	\$ 3,950,766	\$ 3,617,291
Total Enterprise Funds	\$ 115,326,188	100,248,883	105,232,633

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

Schedule 16 - Auditor General Schedule C
Revenues Other Than Property Taxes
Fiscal Year 2021

SOURCE OF REVENUES	ESTIMATED REVENUES 2020	ACTUAL REVENUES* 2020	ESTIMATED REVENUES 2021
INTERNAL SERVICE FUNDS			
Fleet Maintenance Fund	\$ 5,952,582	\$ 5,953,042	\$ 6,002,500
Fleet Reserve Fund	2,268,548	2,220,144	2,459,056
Streets/Transit Equipment Reserve	417,729	417,729	379,392
	<u>\$ 8,638,859</u>	<u>\$ 8,590,915</u>	<u>\$ 8,840,948</u>
Insurance Reserve Fund	\$ 2,648,437	\$ 2,798,182	\$ 2,553,804
Workers Compensation Self Insurance	2,388,721	2,437,457	2,762,717
Health Self Insurance	20,377,578	20,147,511	20,754,164
	<u>\$ 25,414,736</u>	<u>\$ 25,383,150</u>	<u>\$ 26,070,685</u>
Facilities Maintenance Fund	\$ 6,858,440	\$ 6,862,815	\$ 6,860,084
	<u>\$ 6,858,440</u>	<u>\$ 6,862,815</u>	<u>\$ 6,860,084</u>
Information Technology Fund	\$ 9,418,000	\$ 9,428,596	\$ 10,007,719
Information Technology Reserve	785,149	791,392	782,863
	<u>\$ 10,203,149</u>	<u>\$ 10,219,988</u>	<u>\$ 10,790,582</u>
Total Internal Service Funds	<u>\$ 51,115,184</u>	<u>\$ 51,056,868</u>	<u>\$ 52,562,299</u>
TOTAL ALL FUNDS	<u>\$ 385,372,752</u>	<u>\$ 363,226,037</u>	<u>\$ 360,358,884</u>

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

Schedule 17 - Auditor General Schedule D
Other Financing Sources/(Uses) and Interfund Transfers
Fiscal Year 2021

FUND	OTHER FINANCING 2021		INTERFUND TRANSFERS 2021	
	SOURCES	(USES)	IN	(OUT)
GENERAL FUND				
General Fund	\$	\$	\$ 9,036,424	\$ 5,560,193
Half Cent Sales Tax Fund				11,880,305
Municipal Office Complex Reserve			1,950,000	
Total General Fund	\$	\$	\$ 10,986,424	\$ 17,440,498
SPECIAL REVENUE FUNDS				
Streets Fund	\$	\$	\$ 2,062,613	\$
Transit Fund			4,187,000	
Transportation Sales Tax Fund				8,704,598
Street Light Improvement Districts Fund				1,062,613
Maintenance Improvement Districts Fund				89,544
Arts Commission Capital Fund				226,093
Victims of Crime Act Grant (VOCA)				4,820
Total Special Revenue Funds	\$	\$	\$ 6,249,613	\$ 10,087,668
DEBT SERVICE FUNDS				
Non-GO Bond Debt	\$	\$	\$ 3,975,284	\$
Total Debt Service Funds	\$	\$	\$ 3,975,284	\$
CAPITAL PROJECTS FUNDS				
Future G.O. Bonds	\$ 23,369,823	\$	\$	\$
Capital Projects - Outside Sources	3,487,688			
Total Capital Projects Funds	\$ 26,857,511	\$	\$	\$
PERMANENT FUNDS				
Firemen's Pension Trust	\$	\$	\$ 15,300	\$
Total Permanent Funds	\$	\$	\$ 15,300	\$
ENTERPRISE FUNDS				
Water Infrastructure Financing Authority	\$ 395,658	\$	\$	\$
Sports Complex Fund			2,120,295	
Wastewater Fund	6,589,530		2,577,237	272,241
Wastewater Equipment Reserve			152,241	
Water Fund	14,662,201			2,947,237
Water Equipment Reserve			130,000	
Total Enterprise Funds	\$ 21,647,389	\$	\$ 4,979,773	\$ 3,219,478
INTERNAL SERVICE FUNDS				
Fleet Reserve	\$	\$	\$ 55,000	\$
Workmans Comp Self Insurance			2,750,000	
Information Technology Fund			941,537	80,000
Information Technology Reserve Fund			799,713	
Information Technology Project Fund			75,000	
Total Internal Service Funds	\$	\$	\$ 4,621,250	\$ 80,000
TOTAL ALL FUNDS	\$ 48,504,900	\$	\$ 30,827,644	\$ 30,827,644

Schedule 18 - Auditor General Schedule E
Expenditures/Expenses by Fund
Fiscal Year 2021

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2020	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2020	ACTUAL EXPENDITURES/ EXPENSES* 2020	BUDGETED EXPENDITURES/ EXPENSES 2021
GENERAL FUND				
City Attorney	\$ 3,504,728	\$	\$ 3,548,994	\$ 3,652,587
City Clerk	968,293		968,293	1,256,978
Development and Engineering	8,386,790		8,279,500	8,543,689
Economic Development Services	1,810,082	(70,000)	1,646,668	1,696,660
Finance	5,698,545	6,000	5,649,203	5,780,723
Finance Utilities	5,675,407	198,780	5,779,187	5,833,004
Fire-Medical	38,298,170	32,105	38,295,861	38,919,305
Human Resources	3,737,998		3,637,998	3,780,383
Leadership and Management	3,915,921	282,147	4,201,928	4,008,920
Mayor and Council	813,602		785,420	785,695
Municipal Court	2,236,090		2,236,090	2,275,532
Neighborhood & Human Services	10,842,810	208,949	10,876,078	10,942,938
Non-Departmental	62,177,281	(17,959,935)	10,552,246	78,422,203
Office of Communications	1,786,396	52,400	2,538,614	1,682,162
Parks, Recreation & Community Facilities	21,259,100	134,177	20,561,831	21,216,364
Planning and Community Development	2,091,958		2,091,958	1,818,507
Police	50,861,583	70,528	51,659,183	51,726,681
Public Works	679,867		679,867	716,147
Total General Fund	\$ 224,744,621	\$ (17,044,849)	\$ 173,988,919	\$ 243,058,478
SPECIAL REVENUE FUNDS				
Streets-Development and Engineering	\$ 1,408,505	\$	\$ 1,402,255	\$ 1,445,732
Streets-Public Works	21,485,440	1,961,862	22,092,978	19,004,499
Transportation Sales Tax Fund-Non-Departm	25,826,055	(358,024)	14,975,948	22,547,497
Development Fee Funds-Non-Departmental	23,427,901	(992,224)	14,261,553	19,596,356
Home and Housing Grants-NHS	501,627		323,662	526,948
Transit-Public Works	5,352,291		5,002,291	5,325,433
Attorney Grants-City Attorney	17,400		17,400	17,400
Attorney Grants-Police				
Public Safety Grants-Fire-Medical		261,519	196,519	
Public Safety Grants-Police	600,897	800,016	761,025	779,859
Other Grants-PRCF				
Other Grants-Human Resources	3,000		3,000	3,000
Other Grants-Municipal Court	406,951	24,700	256,651	273,986
Other Grants-NHS	3,218,284	99,288	2,505,801	2,283,163
Other Grants-Non-Departmental	3,000,000	(1,455,699)		3,000,000
Other Grants-Water Services				
Other Grants-Public Works				
Community Service Grants-NHS	637,541	1,000	638,877	620,506
Total Special Revenue Funds	\$ 85,885,892	\$ 342,438	\$ 62,437,960	\$ 75,424,379
DEBT SERVICE FUNDS				
General Obligation Bonds-Non-Departmer	\$ 20,459,062	\$	\$ 20,343,791	\$ 18,470,932
MDA Bonds-Non-Departmental	8,504,817		4,522,442	7,686,170
Improvement Districts-Non-Departmental				
Total Debt Service Funds	\$ 28,963,879	\$	\$ 24,866,233	\$ 26,157,102
CAPITAL PROJECTS FUNDS				
General Obligation Bonds-Non-Departmer	\$ 33,736,008	\$ 3,378,315	\$ 22,780,522	\$ 30,258,420
MDA Bonds-Non-Departmental		508,367	175,883	
Capital Projects - Streets/Economic Developm	15,600,898	265,051	5,663,824	11,388,931
Outside Source Fund-Non-Departmental	9,536,400	610,638	8,602,038	3,487,688
Total Capital Projects Funds	\$ 58,873,306	\$ 4,762,371	\$ 37,222,267	\$ 45,135,039
PERMANENT FUNDS				
Fireman's Pension-Fire-Medical	\$ 21,000	\$	\$ 15,300	\$ 21,000
Total Permanent Funds	\$ 21,000	\$	\$ 15,300	\$ 21,000

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

Schedule 18 - Auditor General Schedule E
Expenditures/Expenses by Fund
Fiscal Year 2021

ENTERPRISE FUNDS

Water-Water Services	\$ 69,016,574	\$ 2,749,319	\$ 50,404,413	\$ 64,300,739
Water Replacement & Reserves-Public Work	1,239,619		1,189,619	1,341,388
Water Replacement & Reserves-Water Servi	588,000	(80,000)	501,000	593,500
Water Expansion-Water Services	17,635,558	(838,459)	6,447,743	14,565,907
Water Bonds-Non-Departmental	5,800,131	(535,471)		1,854,881
Water Bonds-Water Services	53,392,196	46,112	2,673,289	65,662,817
Wastewater-Water Services	37,784,552	(12,557)	29,359,182	30,157,297
Wastewater Replacement & Reserves-Water	219,500	9,232	228,732	649,241
Wastewater Bonds - Water Services				6,589,530
Wastewater Expansion-Water Services	2,214,076	220,631	220,969	7,377,425
Residential Solid Waste-Public Works	12,792,862		11,309,732	13,301,605
Commercial Solid Waste-Public Works	2,683,535		2,433,535	2,727,782
Solid Waste Reserves-Public Works	1,153,500		1,103,500	2,572,000
Solid Waste Expansion-Public Works	925,270	2,200,000	3,329,115	
Sports Complex Operations/Maintenance-PR	5,557,764	200,000	5,727,764	5,500,397
Sports Complex Equipment Reserves-PRCF	353,000		100,000	593,500
Total Enterprise Funds	\$ 211,356,137	\$ 3,958,807	\$ 115,028,593	\$ 217,788,009

INTERNAL SERVICE FUNDS

Fleet Maintenance-Public Works	\$ 5,946,318	\$	\$ 5,896,318	\$ 6,268,837
Fleet Reserve-Public Works	6,374,112	(1,650,626)	4,593,486	3,314,208
Insurance Reserve-City Attorney	3,094,207		2,594,207	3,105,928
Insurance Reserve-Human Resources	23,884,898		21,002,441	24,604,681
Facilities Maintenance-Public Works	6,848,883		6,823,883	6,843,785
Information Technology-Information Technolc	10,744,059	652,786	10,945,435	11,228,381
Information Technology Reserve-Information	2,844,688	(4,885)	2,743,361	1,947,173
Information Technology Projects-Information	418,000	297,784	636,209	103,000
Total Internal Service Funds	\$ 60,155,165	\$ (704,941)	\$ 55,235,340	\$ 57,415,993
TOTAL ALL FUNDS	\$ 670,000,000	\$ (8,686,174)	\$ 468,794,612	\$ 665,000,000

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

**Schedule 19 - Auditor General Schedule F
Expenditures/Expenses by Department
Fiscal Year 2021**

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2020	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2020	ACTUAL EXPENDITURES/ EXPENSES* 2020	BUDGETED EXPENDITURES/ EXPENSES 2021
City Attorney				
General Fund	\$ 3,504,728		3,548,994	3,652,587
Attorney Grants	17,400		17,400	17,400
Insurance Reserve	3,094,207		2,594,207	3,105,928
Department Total	\$ 6,616,335	\$	\$ 6,160,601	\$ 6,775,915
City Clerk				
General Fund	\$ 968,293		968,293	1,256,978
Department Total	\$ 968,293	\$	\$ 968,293	\$ 1,256,978
Development and Engineering				
General Fund	\$ 8,386,790		8,279,500	8,543,689
Streets	1,408,505		1,402,255	1,445,732
Department Total	\$ 9,795,295	\$	\$ 9,681,755	\$ 9,989,421
Economic Development Services				
General Fund	\$ 1,810,082	(70,000)	1,646,668	1,696,660
Other Reserve Funds				
Department Total	\$ 1,810,082	\$ (70,000)	\$ 1,646,668	\$ 1,696,660
Finance				
General Fund	\$ 5,698,545	6,000	5,649,203	5,780,723
Department Total	\$ 5,698,545	\$ 6,000	\$ 5,649,203	\$ 5,780,723
Finance Utilities				
General Fund	\$ 5,675,407	198,780	5,779,187	5,833,004
Department Total	\$ 5,675,407	\$ 198,780	\$ 5,779,187	\$ 5,833,004
Fire-Medical				
General Fund	\$ 38,298,170	32,105	38,295,861	38,919,305
Public Safety Grants		261,519	196,519	
Fireman's Pension	21,000		15,300	21,000
Department Total	\$ 38,319,170	\$ 293,624	\$ 38,507,680	\$ 38,940,305
Human Resources				
General Fund	\$ 3,737,998		3,637,998	3,780,383
Other Grants	3,000		3,000	3,000
Insurance Reserve	23,884,898		21,002,441	24,604,681
Department Total	\$ 27,625,896	\$	\$ 24,643,439	\$ 28,388,064
Information Technology				
Information Technology	\$ 10,744,059	652,786	10,945,435	11,228,381
Information Technology Reserve	2,844,688	(4,885)	2,743,361	1,947,173
Information Technology Projects	418,000	297,784	636,209	103,000
Department Total	\$ 14,006,747	\$ 945,685	\$ 14,325,005	\$ 13,278,554
Leadership and Management				
General Fund	\$ 3,915,921	282,147	4,201,928	4,008,920
Department Total	\$ 3,915,921	\$ 282,147	\$ 4,201,928	\$ 4,008,920
Mayor and Council				
General Fund	\$ 813,602		785,420	785,695
Department Total	\$ 813,602	\$	\$ 785,420	\$ 785,695
Municipal Court				
General Fund	\$ 2,236,090		2,236,090	2,275,532
Other Grants	406,951	24,700	256,651	273,986
Department Total	\$ 2,643,041	\$ 24,700	\$ 2,492,741	\$ 2,549,518

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

**Schedule 19 - Auditor General Schedule F
Expenditures/Expenses by Department
Fiscal Year 2021**

Neighborhood & Human Services				
General Fund	\$	10,842,810	208,949	10,876,078
Home and Housing Grants		501,627		323,662
Other Grants		3,218,284	99,288	2,505,801
Community Service Grants		637,541	1,000	638,877
Department Total	\$	15,200,262	\$ 309,237	\$ 14,344,418
Non-Departmental				
General Fund	\$	31,971,834	(9,285,604)	3,944,447
Half Cent Sales Tax Fund		23,713,386	(59,157)	4,357,450
Other Reserve Funds		6,492,061	(185,499)	2,250,349
Transportation Sales Tax Fund		25,826,055	(358,024)	14,975,948
Development Fee Funds		23,427,901	(992,224)	14,261,553
Other Grants		3,000,000	(1,455,699)	
Water Bonds		5,800,131	(535,471)	
General Obligation Bonds		33,736,008	3,378,315	22,780,522
MDA Bonds			508,367	175,883
Capital Projects - Streets/Economic Development		15,600,898	265,051	5,663,824
Outside Source Fund		9,536,400	610,638	8,602,038
General Obligation Bonds		20,459,062		20,343,791
Other Bonds		8,504,817		4,522,442
Department Total	\$	208,068,553	\$ (8,109,307)	\$ 101,878,247
Office of Communications				
General Fund	\$	1,786,396	52,400	2,538,614
Department Total	\$	1,786,396	\$ 52,400	\$ 2,538,614
Parks, Recreation & Community Facilities				
General Fund	\$	21,259,100	134,177	20,561,831
Sports Complex Operations/Maintenance		5,557,764	200,000	5,727,764
Sports Complex Equipment Reserves		353,000		100,000
Department Total	\$	27,169,864	\$ 334,177	\$ 26,389,595
Planning and Community Development				
General Fund	\$	2,091,958		2,091,958
Department Total	\$	2,091,958	\$	\$ 2,091,958
Police				
General Fund	\$	50,861,583	70,528	51,659,183
Attorney Grants				
Public Safety Grants		600,897	800,016	761,025
Department Total	\$	51,462,480	\$ 870,544	\$ 52,420,208
Public Works				
General Fund	\$	679,867		679,867
Streets		21,485,440	1,961,862	22,092,978
Transit		5,352,291		5,002,291
Water Replacement & Reserves		1,239,619		1,189,619
Residential Solid Waste		12,792,862		11,309,732
Commercial Solid Waste		2,683,535		2,433,535
Solid Waste Reserves		1,153,500		1,103,500
Solid Waste Expansion		925,270	2,200,000	3,329,115
Fleet Maintenance		5,946,318		5,896,318
Fleet Reserve		6,374,112	(1,650,626)	4,593,486
Facilities Maintenance		6,848,883		6,823,883
Department Total	\$	65,481,697	\$ 2,511,236	\$ 64,454,324
Water Services				
Other Grants	\$			
Water		69,016,574	2,749,319	50,404,413
Water Replacement & Reserves		588,000	(80,000)	501,000
Water Expansion		17,635,558	(838,459)	6,447,743
Water Bonds		53,392,196	46,112	2,673,289
Wastewater		37,784,552	(12,557)	29,359,182
Wastewater Replacement & Reserves		219,500	9,232	228,732
Wastewater Expansion		2,214,076	220,631	220,969
Wastewater Bonds				
Department Total	\$	180,850,456	\$ 2,094,278	\$ 89,835,328
Grand Total	\$	670,000,000	\$ (256,499)	\$ 468,794,612

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

Schedule 20 - Auditor General Schedule G
Full-Time Employees and Personnel Compensation
Fiscal Year 2021

FUND	Full-Time Equivalent (FTE) 2021	Employee Salaries and Hourly Costs 2021	Retirement Costs 2021	Healthcare Costs 2021	Other Benefit Costs 2021	Total Estimated Personnel Compensation 2021
GENERAL FUND	932.25	\$ 80,587,222	\$ 20,162,467	\$ 14,874,619	\$ 8,088,306	\$ 123,712,614
SPECIAL REVENUE FUNDS						
Streets	45.80	\$ 3,037,214	\$ 396,655	\$ 736,867	\$ 382,975	\$ 4,553,711
Community Development Block Grant	0.95	86,312	11,820	11,290	6,766	116,188
Transit	9.50	542,141	72,500	108,151	58,784	781,576
Adult Day Program	7.25	410,636	42,024	83,344	35,605	571,609
Victims of Crime Act Grant (VOCA)	1.00	57,725	7,444	20,472	7,439	93,080
Municipal Court Enhancement Fund	0.45	60,804	6,363	8,167	4,696	80,030
Total Special Revenue Funds	64.95	\$ 4,194,832	\$ 536,806	\$ 968,291	\$ 496,265	\$ 6,196,194
DEBT SERVICE FUNDS						
		\$	\$	\$	\$	\$
Total Debt Service Funds		\$	\$	\$	\$	\$
CAPITAL PROJECTS FUNDS						
		\$	\$	\$	\$	\$
Total Capital Projects Funds		\$	\$	\$	\$	\$
PERMANENT FUNDS						
		\$	\$	\$	\$	\$
Total Permanent Funds		\$	\$	\$	\$	\$
ENTERPRISE FUNDS						
Sports Complex	18.50	\$ 1,532,681	\$ 183,164	\$ 250,111	\$ 139,434	\$ 2,105,390
Water Utility	62.50	4,558,595	593,827	979,697	480,645	6,612,764
Wastewater Utility	35.50	2,422,007	316,261	559,724	274,403	3,572,395
Commercial Solid Waste	7.20	378,864	49,099	131,025	54,327	613,315
Residential Solid Waste	53.80	2,825,549	367,675	803,285	361,220	4,357,729
Storm Water Drainage System	4.20	241,887	32,098	69,010	26,807	369,802
Total Enterprise Funds	181.70	\$ 11,959,583	\$ 1,542,124	\$ 2,792,852	\$ 1,336,836	\$ 17,631,395
INTERNAL SERVICE FUND						
Fleet Maintenance	14.00	\$ 834,613	\$ 106,754	\$ 197,736	\$ 89,861	\$ 1,228,964
Insurance Reserve	2.00	137,350	17,563	26,322	10,586	191,821
Facilities	37.75	2,191,278	285,830	551,661	224,405	3,253,174
Information Technology	44.00	3,864,370	503,299	714,305	308,849	5,390,823
Percent for the Arts	1.00	58,963	7,595	7,615	4,546	78,719
Total Internal Service Fund	98.75	\$ 7,086,574	\$ 921,041	\$ 1,497,639	\$ 638,247	\$ 10,143,501
TOTAL ALL FUNDS	1,277.65	\$ 103,828,211	\$ 23,162,438	\$ 20,133,401	\$ 10,559,654	\$ 157,683,704



Appendix





Appendix



RESOLUTION NO. 2020-42

A RESOLUTION OF THE MAYOR AND COUNCIL OF THE
CITY OF PEORIA, ARIZONA, ADOPTING THE FISCAL
YEAR 2021 BUDGET.

WHEREAS, in accordance with the provisions of Title 42, Chapter 17, Articles 1-5, A.R.S. the City Council did, on May 19, 2020 make an estimate of the different amounts required to meet the public expenses for the ensuing year, also an estimate of revenues from sources other than direct taxation, and the amount to be raised by taxation upon real and personal property within the City of Peoria, and

WHEREAS, in accordance with said chapter of said Code, and following due public notice, given in the manner and within the time provided by law, the Council met on June 2, 2020, at which meeting any taxpayer was privileged to appear and be heard in favor of or against any of the proposed expenditures or tax levies; and

WHEREAS, it appears that publication has been duly made as required by law, of said estimates together with a notice that the City Council would meet on June 2, 2020, in the City Council Chamber for the purpose of considering tax levies as set forth in said estimates; and giving notice that the City Council would adopt its tax levy ordinance on June 16, 2020; and

NOW, THEREFORE, BE IT RESOLVED by the Mayor and Council of the City of Peoria, as follows:

That said estimates of revenue and expenditures shown on the accompanying Schedule 1 are hereby adopted as the budget of the City of Peoria for its Fiscal Year 2021.

PASSED AND ADOPTED by the Mayor and City Council of the City of Peoria, Arizona this 2nd day of June 2020.


Cathy Carlant, Mayor

6-8-2020
Date Signed

ATTEST:


Rhonda Geriminsky, City Clerk



APPROVED AS TO FORM:


Vanessa P. Hickman, City Attorney

Glossary

This is a guide to assist the public and our employees in understanding the terms and definitions used in the City of Peoria budget process and in this document. In addition, a section has been included at the end of the glossary for abbreviations or acronyms which appear in this document.

ACCRUAL: A liability resulting from an expense for which no invoice or other official document is available yet. (Also called an Accrued Expense).

ADOPTED BUDGET: Formal action by the City Council that sets the spending limits for the fiscal year.

APPROPRIATION: An authorization made by City Council which permits the City to incur obligations and to make expenditures of resources.

APPROVED BUDGET: The current budget given for any division that has transfers into or out of the division from the original budget adopted by City Council on July 1st.

ARBITRAGE: For tax-exempt bond purposes, is the ability to obtain tax-exempt proceeds and invest those funds in higher yielding taxable securities, resulting in a profit to the issuer. It is the difference, or gain, earned from investing low yielding, tax-exempt bond proceeds in higher yielding taxable securities. The City is subject to regulations regarding arbitrage.

ASSESSED VALUATION: A value that is established for real and personal property for use as a basis for levying property taxes. Property values are established by the County Assessor.

AUDIT: A formal examination, correction, and official endorsing of financial accounts undertaken annually by an accountant.

BALANCED BUDGET: A budget that contains ongoing revenues equal to the ongoing expenditures of the City. In addition, the balanced budget will not include one-time (non-recurring) sources to fund

continuing (recurring) uses, postpone expenditures, or use external borrowing for operational requirements.

BASE BUDGET: Maintaining current service levels. Changes in demand or activity levels may create the need for additional resources or free up resources for other purposes.

BOND: A long-term debt or promise to pay. It is a promise to repay a specified sum of money, called the face value or principal amount, at a specified date in the future, called the maturity date, along with periodic interest at a specific rate. Bonds are primarily used to finance capital projects.

BUDGET: An official statement from a government about how much it plans to spend during a particular period of time and how it will pay for the expenses.

BUDGET AMENDMENT: A change of budget appropriation between expenditure accounts that is different from the original adopted budget. A budget amendment does not change the legal spending limit adopted by City Council.

BUDGET MESSAGE: The opening section of the budget which provides the City Council and the public with a general summary of the important aspects of the budget and budget policies, changes from the current and previous fiscal years, and recommendations regarding the financial policy for the coming fiscal year.

BUDGETARY CONTROL: The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of authorized appropriations and available revenues.

CAFR – Comprehensive Annual Financial Report: The official annual report of the City. The CAFR represents management's report to its governing body, constituents, legislative and oversight bodies, and investors and creditors.

CAPITAL IMPROVEMENT PROGRAM BUDGET: The appropriation of bonds or operating revenue for improvements to city facilities, including buildings, streets, water and sewer lines, and parks.

CAPITAL OUTLAY: Expenditures which result in the acquisition of or addition to fixed assets.

CAPITAL PROJECT: Any project having assets of significant value and having a useful life of five years or more. Capital projects include the purchase of land for design, engineering and construction of building and infrastructure items such as streets, bridges, drainage, street lighting, water system, etc.

CAPITAL PROJECT CARRYOVER: An approved capital project that was not completed in the previous fiscal year and therefore was budgeted again in the current fiscal year in order to finish the project.

CARRYOVER: An approved budget expenditure from prior year revenues that was not purchased and is budgeted again in the current year.

COMMODITIES: Expendable items used by operating or construction activities. Examples include office supplies, repair and replacement parts for equipment, fuels and lubricants, etc.

COMMUNITY FACILITIES DISTRICT (CFD): A separate entity established by a local government agency which allows for financing of public improvements and services.

CONTINGENCY FUND: A budgetary reserve set aside for emergency or unanticipated expenditures and/or revenue shortfalls. The City Council must approve all contingency expenditures.

DEBT SERVICE: The payment of principal, interest and agent fees on borrowed funds such as bonds.

DEBT SERVICE FUND REQUIREMENTS: The amounts of revenue which must be provided for a Debt Service Fund so that all principal and interest payments can be made in full on schedule.

DEPARTMENT: A major administrative division of the City which indicates overall management responsibility for an operation or group of related operations within a functional area.

DEPRECIATION: An accounting transaction which spreads the purchase cost of an asset across its useful life.

DIVISION: A functional unit of a department.

ENCUMBRANCE: The formal accounting recognition of committed funds to be set aside for a future expenditure. For budgetary purposes, encumbrances are considered expenditures.

ESTIMATED REVENUE: The amount of projected revenue to be collected during the fiscal year.

EXPENDITURE: This term refers to the outflow of funds paid for an asset obtained or goods and services obtained.

EXPENDITURE LIMITATION: The Arizona State Legislature imposed constitutional amendment which limits the annual expenditures of all municipalities. The limit is set by the Economic Estimates Commission based on population growth and inflation. All municipalities have the option of Home Rule where the voters approve a four-year expenditure limit based on revenues received.

FIXED ASSETS: Assets of a long-term character which are intended to continue to be in use or kept for more than five years and of monetary value greater than \$5,000, such as land, buildings, machinery, furniture and other equipment.

FULL-TIME EQUIVALENT (FTE): A part-time position converted to the decimal equivalent of a full-time position based on the percentage of 2,080 hours per year.

FUND: A set of inter-related accounts to record revenues and expenditures associated with a specific purpose. The City of Peoria, in general, has six types of funds:

General Fund: A general purpose fund supported by taxes, fees and other non-enterprise revenues.

Enterprise Funds: Designed to be self-sustaining through fees collected, e.g. Water, Solid Waste, etc.

Special Revenue Funds: Supported through grants, or in the case of the Streets Fund, which is supported through Highway User Revenues.

Internal Service Funds: Used for tracking charges for services paid by City departments to the service providing department such as Fleet Services.

Bond Funds: Primarily used for Capital Projects.

Debt Service Fund: Primarily used to track principal and interest payments, most commonly for bonds.

FUND BALANCE: The difference between fund assets and fund liabilities remaining at year-end. For budgetary purposes, this represents the sum of unanticipated or over-realized revenues and unspent appropriations or reserves at the end of the year.

GENERAL OBLIGATION BONDS: Bonds that finance a variety of public projects such as streets, building and improvements. The repayment of these bonds is usually made from secondary property tax revenues.

GENERAL PLAN: A plan approved by City Council that provides the fundamental policy direction and guidance on development decisions in the City. The General Plan is the “constitution” for growth and development in the community.

GOVERNMENT FUNDS: Refers to the use of Fund Accounting in which funds are set up for specific sources of revenues. Its main purpose is stewardship of financial resources received and expended in compliance with legal or other requirements.

GRANT: A contribution by the state or federal government or other agency to support a particular function such as special community programs and community development.

IMPACT FEES: The fees charged to offset the cost of city improvements that are required due to growth-related development.

IMPROVEMENT DISTRICTS: A legal district formed when certain property owners will benefit more than the general public from a project or an improvement to the area. A majority of the property owners within the proposed Improvement District must approve the formation of the district and the amount of indebtedness.

INTERNAL SERVICE FUNDS: A group of funds that account for services provided to other divisions and departments within the City government.

MAJOR FUND: Any fund whose revenues or expenditures, excluding other financing resources and uses, constitute more than 10 percent of the revenues or expenditures of the appropriated budget.

MARGIN OF SAFETY: The difference between the expected (or actual) sales level and the break-even sales level.

MUNICIPAL DEVELOPMENT AUTHORITY: A corporation which issues bonds for city approved projects to which the city pays the annual debt service under a lease-purchase or loan agreement.

OBJECTIVES: A statement of specific measurable outcomes which contribute toward accomplishing the departmental goal.

OPERATING BUDGET: A budget for the day-to-day costs (salaries, utilities, supplies, operating capital, etc.) of delivering City services.

OPERATIONAL IMPACTS: The expenses associated to a project that will continue on an ongoing basis after the project is complete.

PAY AS YOU GO CAPITAL FUNDING: Funding of a capital project with existing cash reserves or with revenues that will be recognized the same year as the project is undertaken.

PERFORMANCE MANAGEMENT: A results-oriented system that allows local governments to: set appropriate targets and assess whether they are being met; distinguish success from failure; highlight accomplishments; and demonstrate results to win support.

PRINCIPLES OF SOUND FINANCIAL MANAGEMENT: A Peoria City Council-adopted document establishing strong financial principles and guidelines for the City's overall fiscal planning and management. These policies support the continued financial strength and stability of the City of Peoria as reflected in its financial goals.

PROGRAM: A group of related activities performed by one or more organizational units for the purpose of accomplishing a function for which the City is responsible. Many times this is also referred to as a division.

PROPERTY TAX: The total property tax levied by a municipality on the assessed value of all property within the City limits. In Arizona, the tax system is divided into two separate types:

Primary Property Tax: The tax levied by an Arizona municipality for the purpose of funding the everyday operations and maintenance.

Secondary Property Tax: The tax levied by an Arizona municipality for the purpose of funding the repayment of its General Obligation Bond indebtedness.

PROPERTY TAX LEVY: The total amount that can be raised by general property taxes for the purposes specified in the Tax Levy Ordinance.

PROPERTY TAX RATE: The amount of tax stated in terms of a unit of the tax base expressed as dollars per \$100 of assessed valuation.

REVENUE: The income of a government from all sources appropriated for the payment of the public expenses.

REVISED SERVICE LEVEL: Reflects budgetary requirements needed to increase or decrease service levels, implement or eliminate new programs or activities.

SINKING FUND: A means of repaying funds that were borrowed through a bond issue. The issuer makes periodic payments to a trustee who retires part of the issue by purchasing the bonds in the open market.

STANDARDS: The measures which serve as benchmarks to assess how well programs are operating.

STATE-SHARED REVENUES: The portion of revenues collected by the State of Arizona that are allocated to cities and towns based primarily on U.S. Census population figures.

TRANSFER: An interfund transaction, whereby one fund makes a contribution or donation to another fund for various purposes.

USER CHARGES: The fee charged for the direct receipt of a public service to the party or parties who benefit from the service.

WORKING CAPITAL: A financial metric which represents the amount of day-to-day operating liquidity available. Also known as operating capital, it is calculated as current assets minus current liabilities.

Acronyms

ACLP: AZ Certified Landscape Professionals	HURF: Highway User Revenue Fund
ACMA: AZ City Manager's Association	HOA: Homeowners Association
ADEQ: AZ Department of Environmental Quality	IAEI: International Association of Electrical Inspectors
ADWR: AZ Department of Water Resources	IAPMO: International Association of Plumbing & Mechanical Officials
AMMA: AZ Municipal Management Association	ICMA: International City Manager's Association
AMWUA: AZ Municipal Water Users Association	IFMA: International Facility Manager's Association
APWA: American Public Works Association	IMSA: International Municipal Sign Association
ARRA: American Recovery & Reinvestment Act of 2009	ISO: Insurance Service Organization
ASPA: AZ Society of Public Administration	IT: Information Technology
AWPCA: AZ Water & Pollution Control Association	ITE: Institute of Transportation Engineers
AWWA: American Water Works Association	LEED: Leading Through Education & Environmental Design
CAFR: Comprehensive Annual Financial Report	MAG: Maricopa Association of Governments
CDBG: Community Development Block Grant	MAG WQA: Maricopa Association of Governments Water Quality Advisory Group
COJET: Council on Judicial Education & Training	MDA: Municipal Development Authority
CWA: Clean Water Act	MOC: Municipal Office Complex
DEQ: Department of Environmental Quality	MOU: Memorandum of Understanding
EEO: Equal Employment Opportunity	MSCA: Municipal Sports Complex Authority
EMS: Emergency Medical Services	NFPA: National Fire Protection Association
FEMA: Federal Emergency Management Association	NPDES: National Pollution Discharge Elimination System
FHWA: Federal Highway Administration	NSPE: National Society for Professional Engineers
FICA: Federal Insurance Contribution Act	NUSA: Neighborhood U.S.A.
FSL: Foundation for Senior Living	OSHA: Occupational Safety & Health Association
GAAP: Generally Accepted Accounting Principles	RPTA: Regional Public Transit Authority
GASB: Government Accounting Standards Board	SWPRA: Southwest Public Recycling Association
GFOA: Government Finance Officers Association	TIS: Transportation Infrastructure and Services
GMA: Groundwater Management Act	WRAG: Water Resources Advisory Group
GO: General Obligation	WWTP: Wastewater Treatment Plant
HUD: Federal Department of Housing & Urban Development	

Acknowledgements

Just like a normal budget year, a series of milestones must pass before an annual budget is adopted. Financial analysis and fund projections must be developed to ensure our long-term financial strength. A formal process must be developed which links our resources to the City's organizational goals. Extensive review of operational performance must be undertaken. And finally, formal adoption and publication requirements must be met.

However this year, after months of preparing a budget, Covid-19 put a halt to everything. Not just the budget process, but also a shutdown of the world economy. To deal with this economic uncertainty and to respond to these new challenges, it required teamwork and collaboration, solid communication and a continued commitment to act in the best interests of our residents, businesses, partners and employees. The pre-Covid budget was reworked and within a month, a new "baseline" budget was developed with no new positions, limited ongoing increases and one-time additions that were either mandatory or maintained our existing services.

This budget took tremendous effort and involved numerous stakeholders with operational insight and financial expertise. I would like to personally thank particular individuals who helped to make this budget a reality. While many have a hand in the process, the brunt of this day-to-day work falls on the Budget staff. Peter Christensen, Budget Manager, guided the budget process by managing assignments, maintaining complex systems, helping with financial analysis and forecasting efforts. Ben Beutler, Budget Coordinator, served as the budget lead on the utility rate analysis and performed key research and analysis on policy issues and legislative review. Dawn Jenkins, Senior Budget Analyst, served as the operating budget lead, offering department support and undertaking several important projects. William Beloit, spearheaded the City's substantial Capital Improvement Program. Mindy Russell, Budget Assistant, has been the linchpin that keeps us all together, providing departmental budget support, and developing an outstanding budget document. A big thanks goes to our partners in Finance, especially Sonia Andrews, Chief Financial Officer, and Sean Kindell, Deputy Director of Finance, for their leadership on issues impacting the city's overall finances.

I would like to personally thank our City Manager, Jeff Tyne, for his thoughtful leadership and continued guidance over the past year. Special recognition also goes to Deputy City Managers Katie Gregory, Andy Granger, and Erik Strunk for their continued stewardship during this budget process. Also, special thanks to all the department directors, division managers and department budget experts who played important roles in developing a balanced spending plan for the upcoming year.

Finally, I would like to express my gratitude to the Peoria City Council. Their continued support and thoughtful direction has resulted in a spending plan that continues to provide residents with an excellent quality of life and top-notch City services.

A handwritten signature in black ink, appearing to read "Barry Houg". The signature is stylized with a large, looped initial "B" and a trailing flourish.

Barry Houg - Deputy Director of Finance and Budget





City of Peoria

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