Annual Budget Book

Fiscal Year 2025-2026

Glendale
ARIZONA

Introduction

Fiscal Year 2025 – 2026 Annual Budget Book

Glendale
ARIZONA

CITY OF GLENDALE, ARIZONA
FISCAL YEAR 2025-2026
ANNUAL BUDGET

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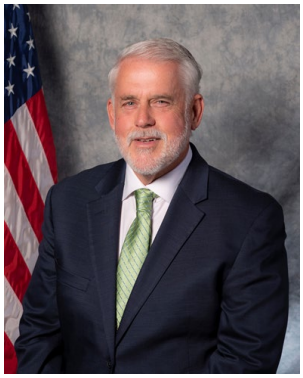
GLENDALE CITY OFFICIALS



Jerry Weiers
Mayor

Lauren Tolmachoff
Vice Mayor/Councilmember
Cholla District

Leandro Baldenegro
Councilmember
Ocotillo District

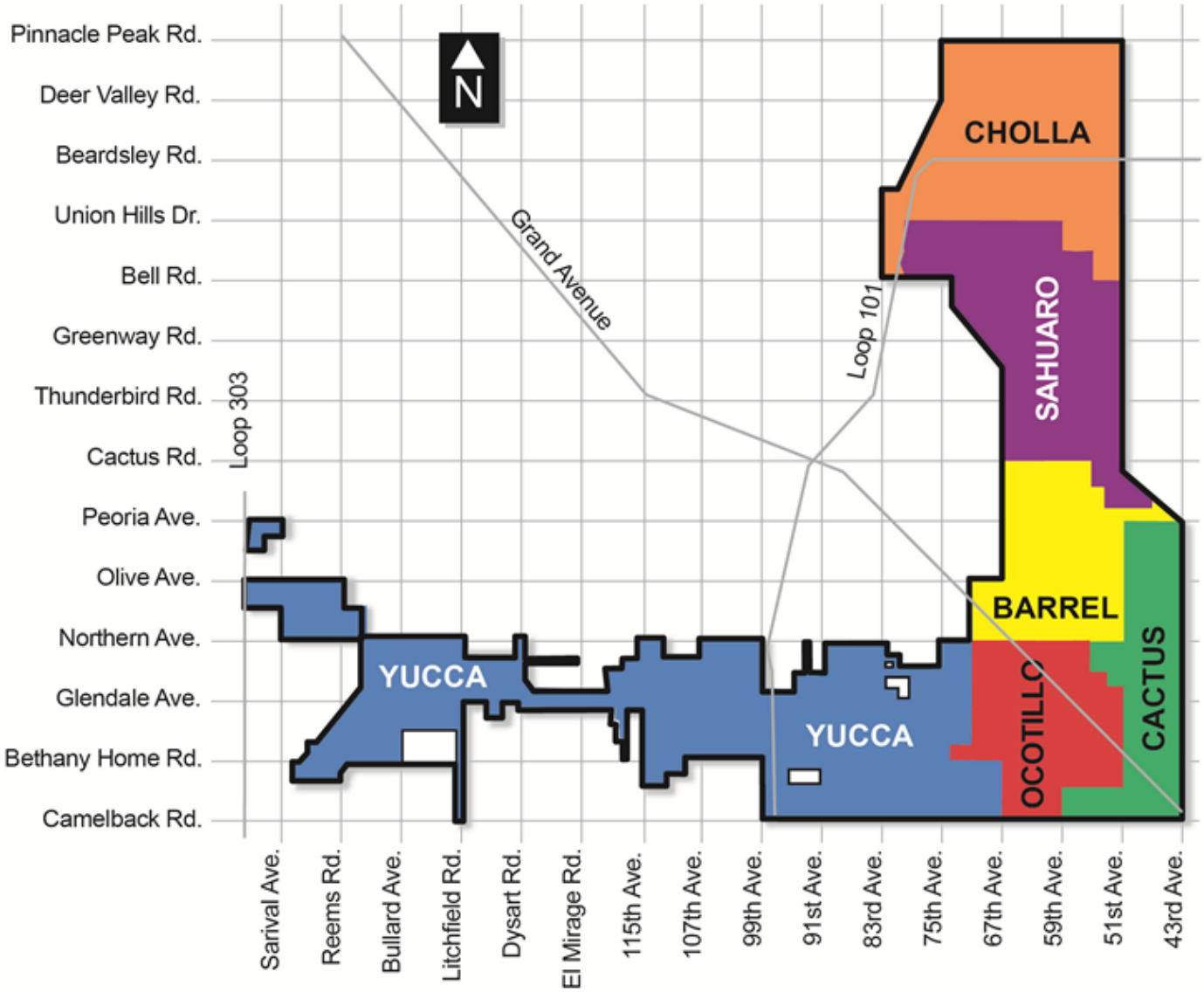
Lupe Conchas
Councilmember
Cactus District

Dianna Guzman
Councilmember
Yucca District

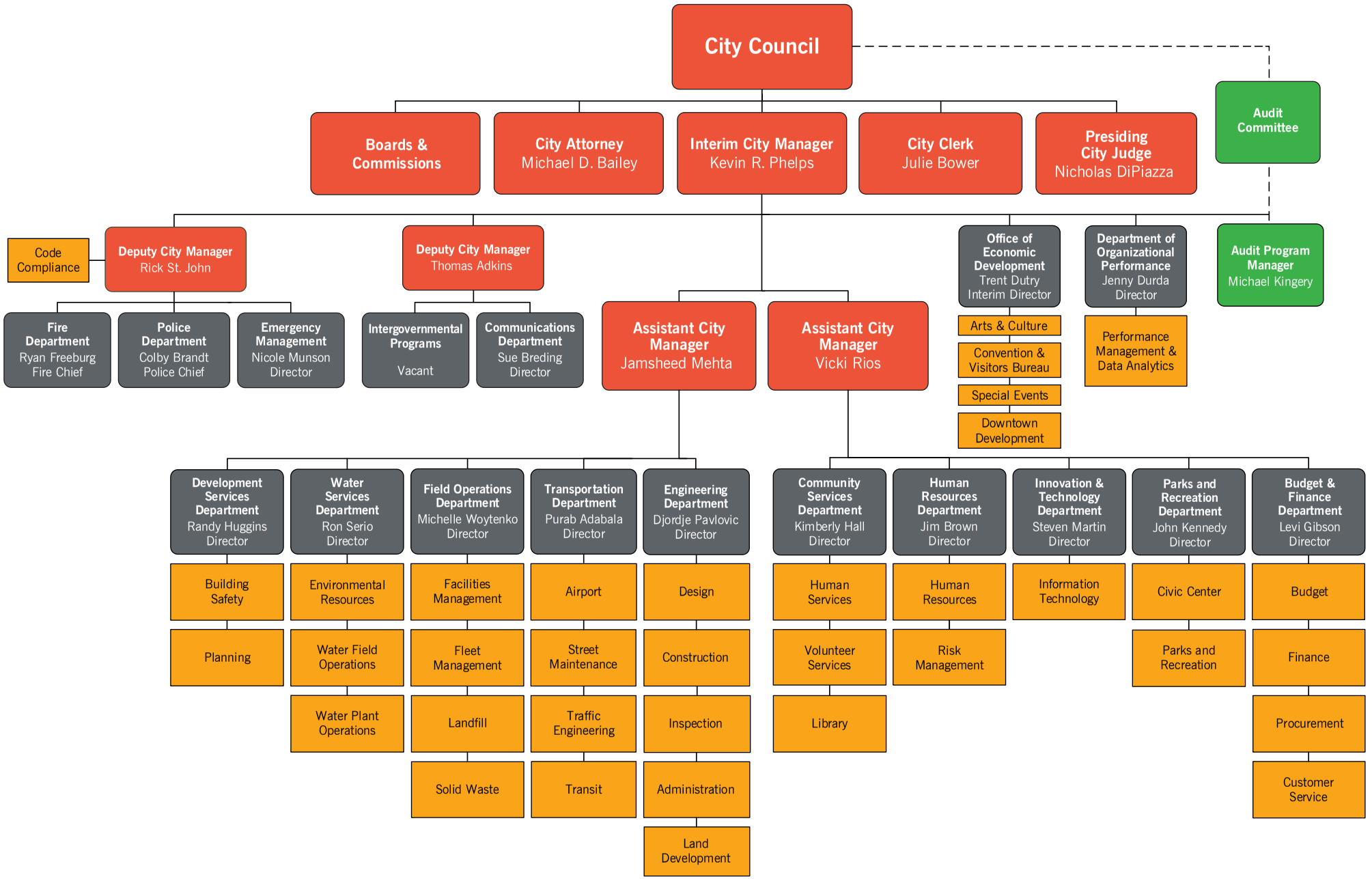
Ray Malnar
Councilmember
Sahuaro District

Bart Turner
Councilmember
Barrel District

GLENDALE COUNCIL DISTRICT BOUNDARIES



CITIZENS OF GLENDALE

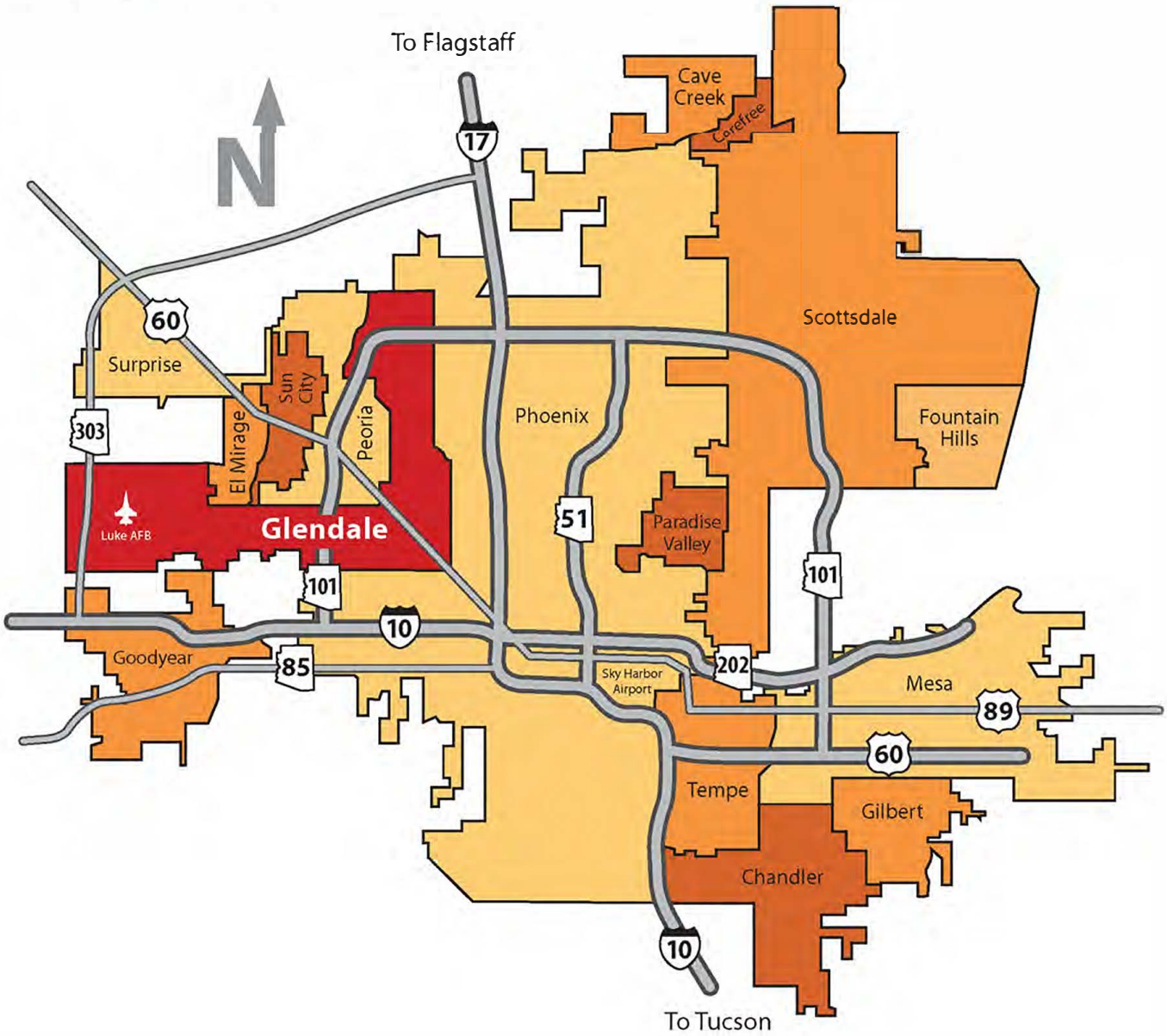


COMMUNITY INTEGRITY EXCELLENCE INNOVATION LEARNING

We improve the lives of the people we serve every day.

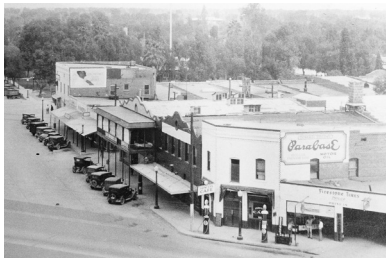
Glendale ARIZONA

Glendale, Arizona & Neighboring Communities

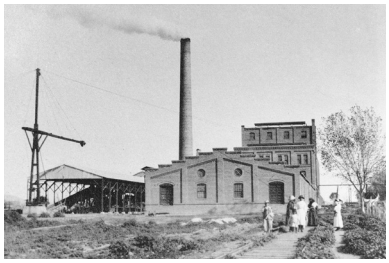


Community Profile

2025-2026 Annual Budget



58th & Grand Ave.



Beet Sugar Factory

Thunderbird Field

Historic Sahuaro Ranch

History

In 1880, the land that is now Glendale was nothing more than an empty desert. But in 1882, William J. Murphy joined three Arizona builders, M.W. Kales, William A. Hancock, and Clark Churchill, to lead the Arizona Canal Co. project, which would bring water to the desert land by 1885.

In 1888, Murphy, with the help of others, constructed the diagonal Grand Avenue. On February 27, 1892, the first residential area of the city began to take shape. The Glendale town site began to take shape soon after, and the first school, the Glendale Grammar School, was built in 1895. Its opening drew people from all over the Valley. In the mid-1890s, Glendale became the pathway for a line of the Santa Fe Railroad, linking the Valley to Prescott and northern Arizona. The railroad allowed Glendale settlers to transport goods to the north and easily receive building materials.

More families began to settle in Glendale after the turn of the century. Over the years, Glendale grew to become one of the most culturally diverse cities in the Valley. The city owes much of its heritage to early Hispanic settlers as well as Japanese and Russians who moved to Glendale from California.

Glendale's Beet Sugar Factory, whose structure still stands today just southeast of Glendale's downtown, was instrumental in the city's early economic success. Farms and orchards, like the 640-acre Sahuaro Ranch, continued to take off through the early 1900s.

World War I brought a new surge of energy into Glendale, with cotton prices reaching $2 a pound, and a high demand for food, which kept farmers busy. There was soon a need for more housing, and today's Catlin Court was born from 1915 to about 1930. Most of these homes are still standing and listed on the National Register of Historic Places.

World War II brought the birth of Thunderbird Field to train civilian pilots for the Army, and in 1941, the Army began working on a larger base 10 miles west of Glendale. Built for $4.5 million, Luke Field (now Luke Air Force Base) was named after the first pilot to receive a Medal of Honor, Lt. Frank Luke Jr. Thunderbird Field would later become the Thunderbird American Graduate School for International Management.

The military and college presence sparked a need for utilities, parks, schools, and streets. City officials in the 1960s began to play catch up with the population, and over the next 40 years, the city added an operations center, landfill, water treatment plant, sewage plants, libraries, parks, public safety facilities, an airport, a city hall, and a civic center.

Community Profile

2025-2026 Annual Budget

City Hall

Government/Organization

The City of Glendale operates under a Council-Manager form of government with a mayor elected at large and six council members elected based upon a system of geographic districts. Council members serve a term of four years on a staggered basis and the Mayor is elected for a four-year term. The City Manager is appointed by the Mayor and Council.

City Services

Glendale Fire

The City of Glendale provides residents with essential municipal services including public safety, water, sewer, and sanitation services.

The Glendale Police Department's objectives include crime prevention, crime control, community involvement, and fair and equitable treatment for residents. The department has three police stations, 459 sworn officers, and 163 civilian employees.

The Glendale Fire Department provides a variety of emergency services including fire suppression, emergency medical, hazardous materials, and specialized rescue response. The department is comprised of 269 sworn members and 35 civilian employees with nine fire stations, responding to approximately 40,000 calls a year.

Glendale Police

Glendale's Water Services Department is committed to providing safe, reliable, high-quality water and wastewater services to the customers in the Department's service area. The Department operates and maintains four water and two wastewater treatment plants, 1006 miles of water mains, 728 miles of sewer collection lines, the City's stormwater system, and reads over 64,000 water meters monthly. The Department also operates a state-certified water quality lab, an industrial pretreatment program, and manages our Water Conservation and Sustainable Living programs. The Department operates year-round 24 hours per day, 7 days per week, to ensure that the services we provide are available to meet our customers' needs.

Glendale Recycling

The City's Solid Waste Division provides a variety of residential and commercial services. Residential garbage and recycling are collected weekly, and bulk trash is collected monthly. The division also provides two annual household hazardous waste events, monthly residential street sweeping, and educational field inspections. The City offers front load and roll off services to the business community. In addition, the city operates the municipal landfill where residents and surrounding communities can dispose of waste.

Community Profile

2025-2026 Annual Budget

Loop 101/63rd Ave. Pedestrian-Bike Bridge

Transportation

Glendale is a member of the Maricopa Association of Governments, which serves as the regional council of governments and the Metropolitan Planning Organization. Major transportation corridors that connect Glendale to the entire metropolitan region include historic Grand Avenue (US 60), Loop 303 in the far west, Loop 101 in the western and northern parts of the city, and Northern Parkway, which is under construction connecting several West Valley cities between Loop 303 and Grand Avenue.

Glendale is also a member of the Regional Public Transportation Authority (RPTA). Glendale Transit provides a wide range of convenient, low-cost transportation alternatives for Glendale citizens and visitors including fixed-route bus service, Dial-A-Ride, Regional Americans with Disabilities Act (ADA) service, and a taxi-subsidy program for persons with special transportation needs. The taxi-subsidy program is designed to assist people making repetitive trips for medical treatments and therapies.

Glendale Urban Shuttle (GUS)

In compliance with federal regulations, the City offers an ADA service to eligible riders that cannot use fixed-route bus service due to a disability. The ADA service covers the same routes and operates the same hours as the fixed-route bus service in Glendale.

The Transit Division offers a shared Microtransit/Paratransit transportation service named Glendale OnBoard, serving the City of Glendale. This On-Demand service allows riders to schedule and pay for trips via a free downloadable app on their smartphone.

Glendale Municipal Airport

The Glendale Urban Shuttle (GUS) provides a great way to bring location destinations closer with three convenient routes. This service is offered free of cost to all riders. Real-time tracking is available via a free downloadable tracking app, Doublemap, which allows passengers to track all three GUS routes in real time. GUS 1 operates between 7 a.m. and 6:30 p.m. Monday through Saturday, and between 8 a.m. and 6 p.m. on Sundays. GUS 2 operates Monday through Friday, 9 a.m. to 6 p.m. GUS 3 operates Monday through Friday, 8 a.m. to 5 p.m.

Dial-A-Ride

The City also operates the Glendale Municipal Airport. Located just five miles west of downtown Glendale, five miles east of Luke Air Force Base, and 30 minutes northwest of downtown Phoenix, this 477-acre modern airport features a beautifully designed two-story, 18,000 square-foot terminal, a tower, and complete airport services for general aviation and corporate jet traffic.

Community Profile

2025-2026 Annual Budget

Sports & Entertainment District

Special Events

Parks & Trails

Foothills Recreation & Aquatics Center

Quality of Life

Glendale has so much to offer residents, businesses and visitors with wonderful amenities and an exceptional quality of life, including:

- Housing opportunities ranging from historic properties to master-planned communities to affordable living.
- Desert Diamond Arena hosts a variety of national and international concerts and shows.
- State Farm Stadium is home to the NFL's Arizona Cardinals and hosts the Annual Fiesta Bowl. It hosted the 2015 and 2023 Super Bowl, the 2016 College Football Playoff Championship, and the 2017 and 2024 NCAA Men's Final Four.
- Camelback Ranch-Glendale is the spring training home of the Los Angeles Dodgers and Chicago White Sox.
- A myriad of shopping experiences includes the Arrowhead Towne Center, Bass Pro Shop, Tanger Outlets, Westgate Entertainment District, and unique downtown boutiques.
- Award-winning special events, cultural and performing arts, galleries, and concert venues.
- VAI Resort, the largest hotel and entertainment destination in Arizona, continues construction. Once completed, the resort will be the largest in Arizona. The 1,100+ room resort destination will include world-class amenities such as the Country's first Mattel Adventure Park, a 360-degree rotating concert stage, 12 fine dining restaurants, white sand beaches, 100,000 sq ft of convention and event space, a wedding chapel, and more. The development will bring over 2,000 jobs in addition to a significant economic impact to the region.
- Four libraries, over 70 parks totaling more than 2,200 acres, two aquatics centers, six community centers, a racquet center, four sports complexes, more than 46 miles of hiking and equestrian trails and more than 500 programs and classes offered yearly.
- A short distance, 15 to 25 minutes, from other Valley of the Sun amenities including downtown Phoenix, Phoenix Sky Harbor International Airport, Phoenix International Raceway, high-end resorts and spas, and over 180 area golf courses.

Community Profile

2025-2026 Annual Budget

Westgate Entertainment District

Desert Diamond Arena

State Farm Stadium

Renaissance Hotel & Spa

Tourism

Tourism continues to be an integral part of Glendale's economy. Recently, the Convention & Visitors Bureau (CVB) relocated from downtown Glendale to the Westgate Sports and Entertainment District. This strategic move puts visitor services and staff in close proximity to State Farm Stadium, Desert Diamond Arena, and the core of Glendale hotels.

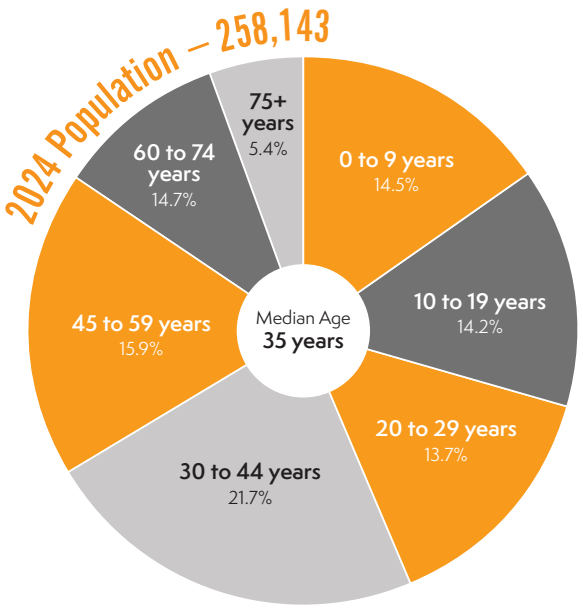
The Convention & Visitors Bureau promotes Glendale as a premier travel destination both nationally and internationally through marketing, advertising, and various sales missions. The Midwest continues to be the target market for the Glendale CVB. However, New York has recently been identified as a new emerging market by the Arizona Office of Tourism. Internationally, Canada, Mexico, UK, and France continue to be target markets for the CVB.

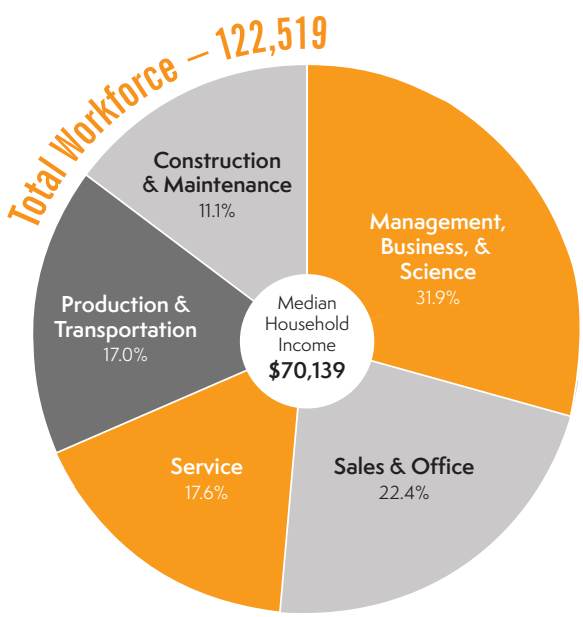
The Convention & Visitors Bureau created an advisory committee to foster the CVB's mission to increase convention business in Glendale. This committee includes business professionals representing Glendale hotels, Westgate, Arrowhead Towne Center, State Farm Stadium, VAI Resort, and the Desert Diamond Arena.

The CVB also operates an official designated State of Arizona Visitor Center. Housed within the new Convention & Visitors Bureau office at Westgate, the Visitor Center is a hub for visitor information for the entire state of Arizona.

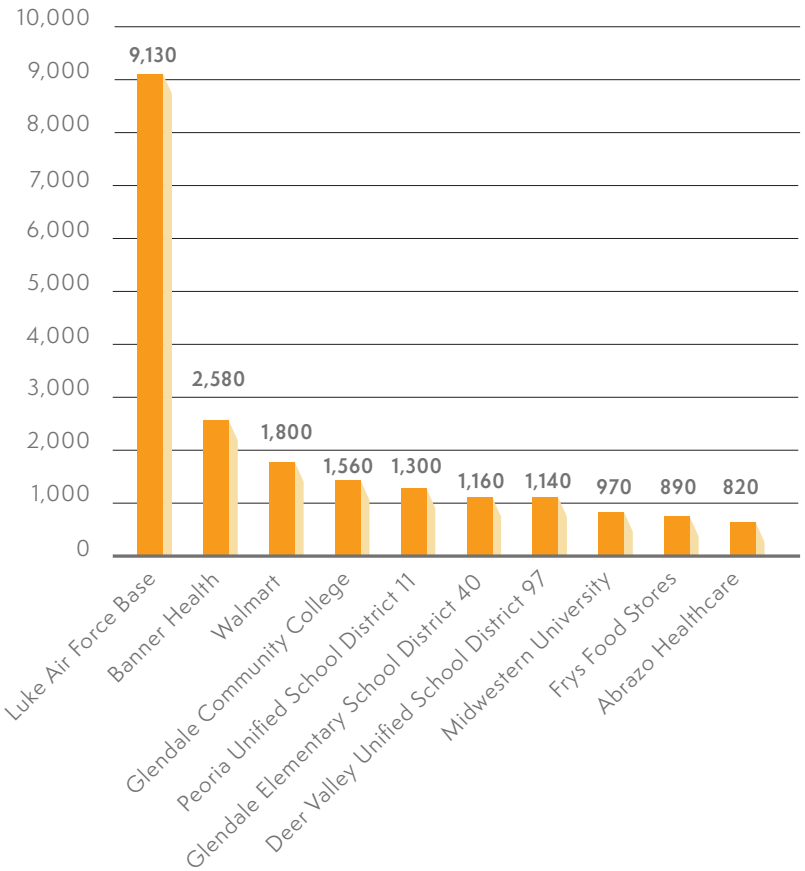
Glendale at a Glance

Glendale is located about nine miles northwest of Phoenix, at an elevation of 1,152 feet, with an average annual temperature of 72 degrees. The average annual high is 85 degrees. The average high in winter is 67 degrees, and highs frequently flirt with 80 in the spring and fall. The area receives an annual rainfall of 8.4 inches, with 294 average days of sunshine each year.





Glendale's Top Employers



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Community Profile

2025-2026 Annual Budget

Arizona State University at the West campus

Primary Education

- Glendale is served by twelve elementary, secondary, and unified school districts. Most of the city's public schools fall under the following districts: Glendale Elementary School District, Glendale Union High School District, Deer Valley Unified School District, and Peoria Unified School District.
- There are more than 65,000 school-aged children (5-17) in Glendale, 25.2%* of the population.

Glendale Community College

Higher Education

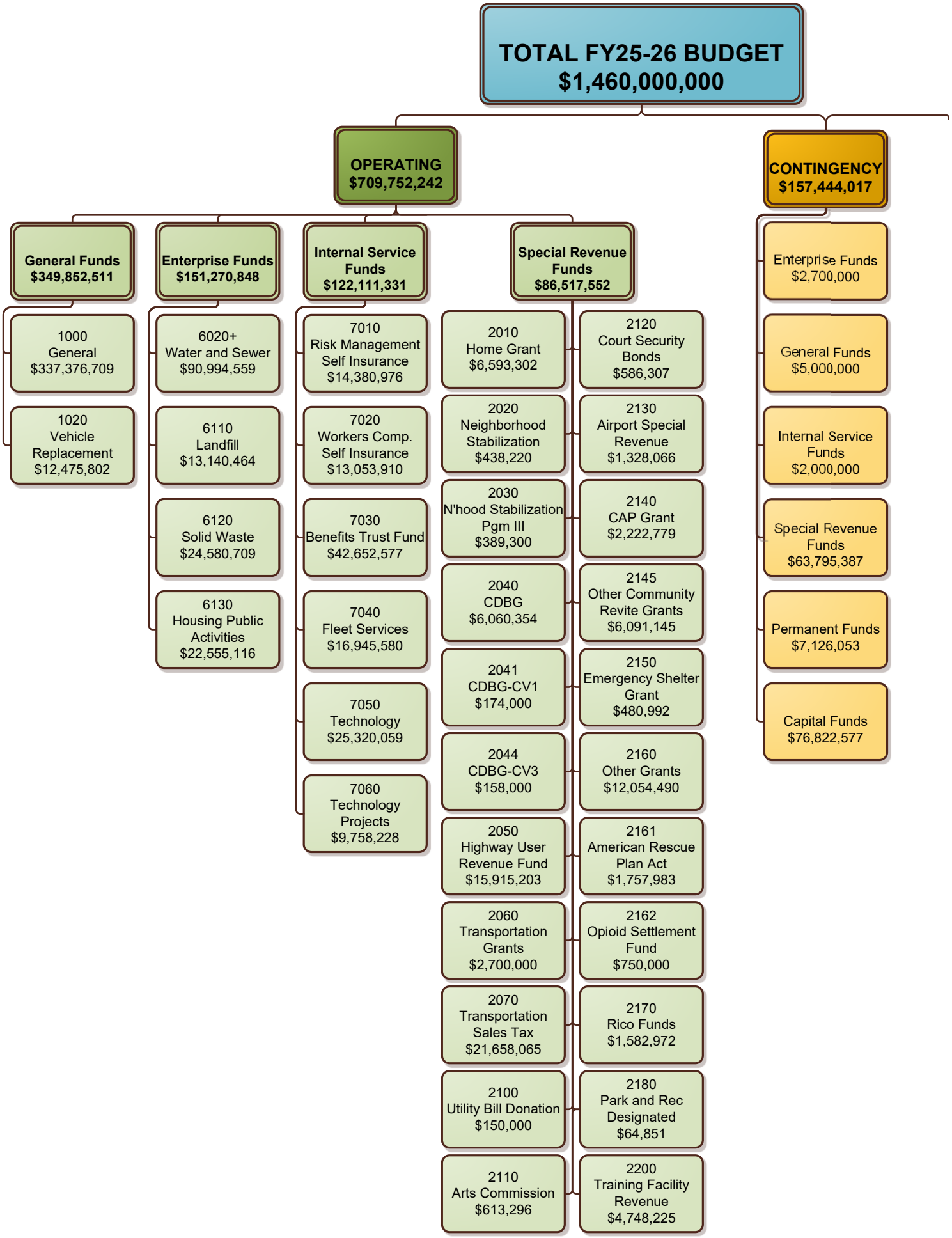
- Arizona State University West Valley Campus
- Glendale Community College, the area's largest community college
- Midwestern University
- Arizona Christian University

Arizona Christian University

Other Quick Facts About Glendale

- High School Diploma or Higher
  84.5%*
- Persons Per Household
  2.8*
- Non-English Language at Home
  34%*
- Number of Businesses
  6,000+
- Land in Square Miles
  67
- Median Home Value
  $413,351**

**U.S. Census*
***Zillow July 2025*



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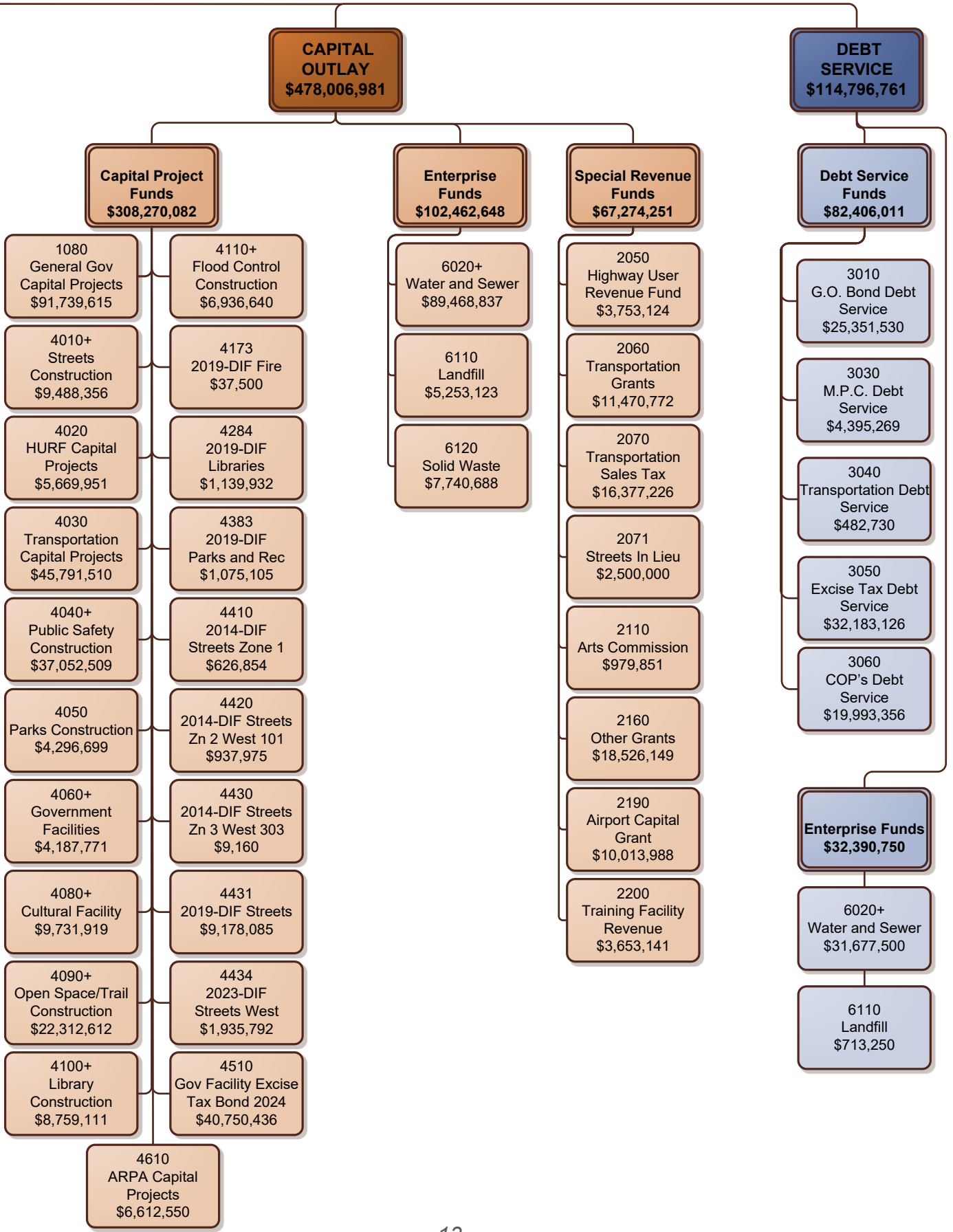

CAPITAL OUTLAY $478,006,981
DEBT SERVICE $114,796,761
Capital Project Funds $308,270,082
Enterprise Funds $102,462,648
Special Revenue Funds $67,274,251
Debt Service Funds $82,406,011
1080 General Gov Capital Projects $91,739,615
4010+ Streets Construction $9,488,356
4020 HURF Capital Projects $5,669,951
4030 Transportation Capital Projects $45,791,510
4040+ Public Safety Construction $37,052,509
4050 Parks Construction $4,296,699
4060+ Government Facilities $4,187,771
4080+ Cultural Facility $9,731,919
4090+ Open Space/Trail Construction $22,312,612
4100+ Library Construction $8,759,111
4110+ Flood Control Construction $6,936,640
4173 2019-DIF Fire $37,500
4284 2019-DIF Libraries $1,139,932
4383 2019-DIF Parks and Rec $1,075,105
4410 2014-DIF Streets Zone 1 $626,854
4420 2014-DIF Streets Zn 2 West 101 $937,975
4430 2014-DIF Streets Zn 3 West 303 $9,160
4431 2019-DIF Streets $9,178,085
4434 2023-DIF Streets West $1,935,792
4510 Gov Facility Excise Tax Bond 2024 $40,750,436
4610 ARPA Capital Projects $6,612,550
6020+ Water and Sewer $89,468,837
6110 Landfill $5,253,123
6120 Solid Waste $7,740,688
2050 Highway User Revenue Fund $3,753,124
2060 Transportation Grants $11,470,772
2070 Transportation Sales Tax $16,377,226
2071 Streets In Lieu $2,500,000
2110 Arts Commission $979,851
2160 Other Grants $18,526,149
2190 Airport Capital Grant $10,013,988
2200 Training Facility Revenue $3,653,141
3010 G.O. Bond Debt Service $25,351,530
3030 M.P.C. Debt Service $4,395,269
3040 Transportation Debt Service $482,730
3050 Excise Tax Debt Service $32,183,126
3060 COP's Debt Service $19,993,356
Enterprise Funds $32,390,750
6020+ Water and Sewer $31,677,500
6110 Landfill $713,250

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Glendale
Arizona

For the Fiscal Year Beginning

July 01, 2024

Christopher P. Morrill

Executive Director

Return to TOC

HOW TO MAKE THE MOST OF THIS DOCUMENT

This budget document serves two important but distinct purposes. One purpose is to present the City Council and the public with a clear picture of the services the City provides and of the policy alternatives that are available. The other purpose is to provide city management with a financial and operating plan that adheres to the City's financial policies. It also communicates the vision of the City Council and executive leadership team for the City of Glendale and presents the financial and organizational operations for each department. To assist users in navigating through this document, the following guide is provided.

The document begins with a financial organization chart and provides a high-level look at the operating, capital, debt service, and contingency budgets. The budget calendar and a description of the budget process will help the user understand the time and effort that the City puts into developing a balanced budget, and a glossary of terms will help the reader understand the acronyms used throughout the budget book.

Budget Message

The *City Manager's Budget Message* articulates the balancing strategy used to develop the annual budget as well as policy issues and priorities for the fiscal year. It describes significant changes from the prior year's budget and the factors that led to those changes. It also outlines key components of the upcoming budget and discusses underlying administrative practices that support the City's organizational goals.

Financial Guidelines

This section offers an overview of the City's financial planning practices including the following:

- The *Five-Year Financial Forecast* provides the long-range financial outlook for city operations with details on how the revenue and expenditure projections are established for major funds,
- The *Financial Policies* form the framework and guidelines for overall fiscal planning and management.

Budget Summaries

The *Budget Summaries* section offers an overview of the City's finances and examines the budget components, process, and amendment policy. It also covers the financial and operational summaries for all major funds and provides historical trends for revenues, expenditures, staffing, and debt service.

Operating Budget

This section provides a closer look at the various functions of each department. Each department has provided a description of its core job functions, goals and objectives for the upcoming year, as well as recent accomplishments and performance measures for the last two fiscal years and other relevant statistics. The budget summaries include both historical and current year financial data for programs and services offered by the

department. They also include a summary of the type of expenditures incurred by the department as well as trends on authorized staffing.

The Capital Improvement Plan (CIP)

The CIP section outlines all infrastructure improvements and additions and their respective funding sources, along with estimates for the associated operating impacts of each capital project. It starts with a narrative summary and is followed by detailed information such as funding source, project number, and project description for both capital and operating costs by year for the first five years of the plan. In addition, the CIP includes five additional "out years" for future planning and discussion purposes.

Schedules

This is the heart of the budget document as an operating and financial plan. These schedules summarize the City's financial activities in various comprehensive, financial formats. For example, all revenue inflows and outflows are summarized on Schedule 1One, but from here you can delve into the details for any of those higher-level components by reviewing a schedule dedicated to revenues, operating expenditures or debt service payments. The schedules summarize information by account categories, operational departments (i.e. public safety, utilities, sanitation, etc.), and bond issuances. This section also includes the official budget forms required by the State of Arizona's Auditor General's Office.

Appendix

This section includes some key city statistics regarding population, occupational distribution, household income, school enrollment and much more. The Appendix provides information on the number of parks, libraries, fire and police stations. It also includes a "frequently asked questions" section, which helps address many of the most important aspects regarding the budget.

BUDGET CALENDAR

July 2024 – January 2025

Budget staff analyzed revenue and expenditure data to assess the budget and economic outlook for FY25-26. Discussions with the City Manager's Office and other executive management staff occurred during this time regarding numerous balancing options for the FY25-26 revenue, operating, and debt service budgets.

Preparation of FY25-26 operating budget items such as premiums for workers' compensation insurance, risk management insurance, technology services, and indirect cost allocation were undertaken. An analysis of revenue trends was also prepared during this time, with periodic updates to the City Manager's Office.

October 2024 – March 2025

The Capital Improvement Plan (CIP) budget preparation process involved input by departments; the review of project budgets and operating and maintenance budgets by engineering, budget and finance, and facilities management staff; the prioritization of projects based on City Council's strategic priorities and financial capacity; a discussion of various financing options by the CIP finance team; and preparation of the Preliminary FY2026-2035 CIP document for City Council review.

November 2024

The FY25-26 Operating Budget Kickoff meeting with department directors and staff to commence budget input was held on November 12, 2024. Input continued through December 2024.

December 2024

The departments' base budget and supplemental request submissions were due mid-December 2024. Review meetings with department and budget office staff to discuss base budget submissions began in late December and continued into January 2025.

A Five-Year Financial Forecast of the General Fund and all major operating funds was presented to Council on January 28, 2025, at a Council Workshop. This discussion primarily focused on the General Fund and opportunities to strengthen the city's financial position. Staff also presented City Council with information on the upcoming FY25-26 budget calendar, budget process and discussion on policy guidance and input. Key revenues were presented, as well as information on long-term and short-term options, and items identified in the General Fund five-year forecast for consideration in the FY25-26 budget process.

March 2025

Council discussed the prioritization of projects in the FY2026-35 Capital Improvement Plan in a workshop on March 4, 2025. Projects in all programs, including Airport Arts, Drainage, Facility Maintenance, Landfill, Library, Parking Lots, Parks, Public Safety, Solid Waste, Streets, Transit, Wastewater, and Water were discussed.

April 2025

City Council held a budget workshop for presentations of the draft FY25-26 department operating budgets on April 1, 2025. Council held a final budget workshop on April 22, 2025, where the tentative budget including revenues, expenditures, contingency, debt service, and the 10-year Capital Improvement Plan were discussed.

May 2025

On May 13, 2025, Council adopted a resolution approving the FY25-26 tentative budget, directing publication of the tentative budget, giving notice of the June 10, 2025 date for the public hearing on the FY25-26 final budget and conducted a separate public hearing on the FY25-26 property tax levy. Notice was also given of the June 24, 2025 date for the adoption of the FY25-26 property tax levy.

June 2025

Council conducted a separate public hearing on the FY25-26 budget and convened a special meeting to adopt a resolution approving the FY25-26 budget on June 10, 2025. Final adoption of the FY25-26 Property Tax Levy was approved on June 24, 2025.

July 2025

Start of fiscal year 2025-2026.

BUDGET PROCESS

Overview

The goal of the FY25-26 budget is to ensure resources are aligned with City Council's strategic objectives, as outlined on the Balanced Scorecard Strategy Map below and discussed in detail in the *City Manager's Budget Message*:

Over the course of several months, various balancing options and fiscal strategies for both the FY25-26 operating budget and the FY2026-2035 capital improvement plans were evaluated. A series of budget workshops were held from January 2025 to April 2025. A final balanced plan was established in April 2025 and resulted in the recommended budget.

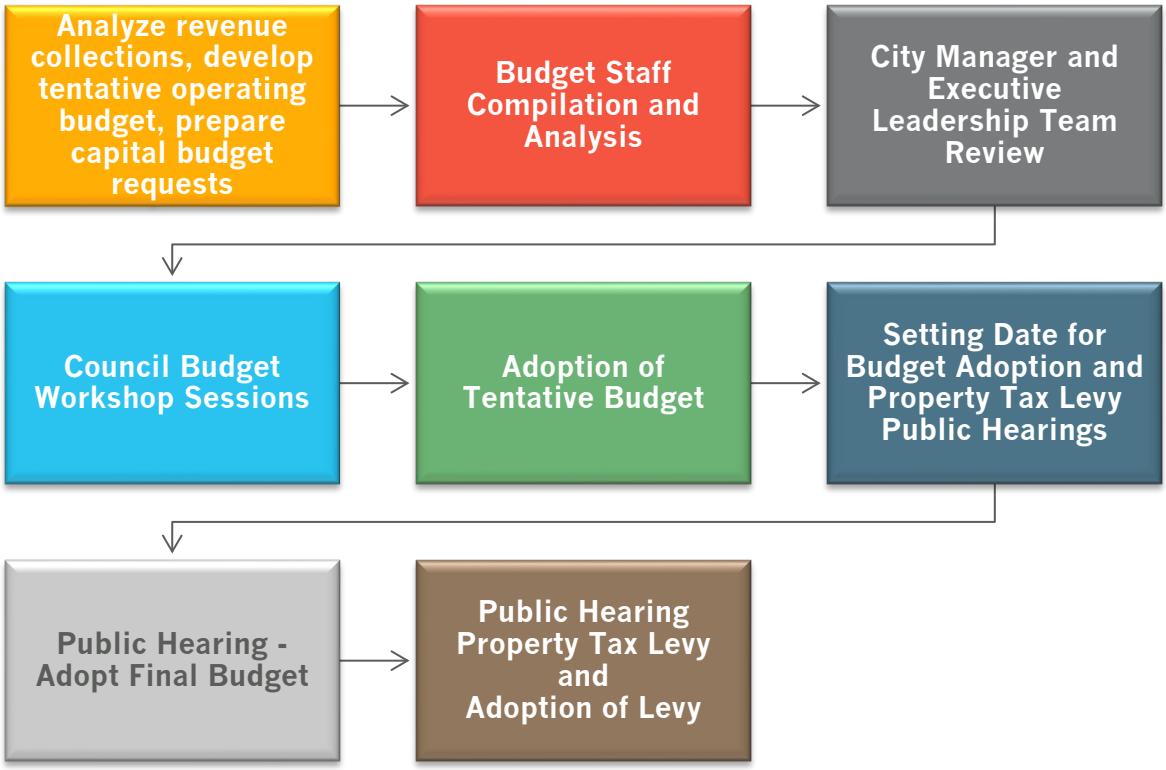
View the agendas, minutes, and videos from the budget workshops here: City of Glendale Public Meetings and Notices

At the conclusion of these budget workshops, the proposed budget was presented to Council for tentative adoption on May 13, 2025, thereby setting the expenditure limitation for FY25-26. The budget was transmitted to the public in the form of public hearing notices. These notices included summary budget information as required by Arizona State law. View the documents presented to Council at Tentative Budget Adoption here: FY25-26 City of Glendale Tentative Budget

After completing the public hearing for the final FY25-26 budget, the Council adopted the budget on June 10, 2025. View the documents presented to Council at Final Budget Adoption here: FY25-26 City of Glendale Final Budget

All agendas, minutes, videos, and budget documents are available on the City's website at www.glendaleaz.com.

The chart below provides a broad outline of the budget development process.



Budget Basis of Accounting

The City prepares its annual budget on a basis which differs from the Generally Accepted Accounting Principles (GAAP) basis. A budgetary comparison schedule for the general fund is included in the City's Annual Comprehensive Financial Report (ACFR) as required supplementary information to provide a meaningful comparison of actual results to budget on a budget basis. In all cases, the budgetary schedules include a reconciliation of the adjustments required to convert the budgetary revenues and expenditures or changes in net position on a budgetary basis, to revenues and expenditures/expenses or changes in net position on a GAAP basis.

Examples of major reconciling items between Budget Basis and GAAP basis revenues and expenditures are:

a. Compensated absences liabilities that are expected to be liquidated with expendable available financial resources are accrued as earned by employees on a GAAP basis as opposed to being expended when paid on a budget basis.

b. Proceeds from the sale of assets are not recognized as revenue on a GAAP basis.

c. Inventory expenditures are recorded at the time they are used for both GAAP reporting and budgetary purposes.

d. Depreciation expense is not budgeted as an expense.

e. Beginning fund balance is not recognized as a revenue on a GAAP basis.

f. Indirect cost allocation of expenditures is not recorded as a GAAP expense and revenue.

The City-wide and proprietary fund financial statements are reported in the City's Annual Comprehensive Financial Report (ACFR) using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned, and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available except as described below in relation to grants. Revenues are considered available when they are collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the City considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, principal and interest on general long-term debt are recorded as fund liabilities when due or when amounts have been accumulated in the related debt service fund for payments to be made shortly after fiscal year-end.

Revenues susceptible to accrual because of their availability include property tax, sales tax, highway user's tax, state-shared sales tax, vehicle license tax, and interest earned on investments. Licenses and permits, charges for services, fines and forfeitures, and miscellaneous revenues are recorded as revenues when received in cash because they are generally not measurable until received. In applying the susceptible to accrual concept to intergovernmental revenues, the decision to accrue depends on the terms of the arrangement or agreement. Generally, these resources are reflected as revenue at the time of receipt or earlier if they meet the available criteria. Certain grant revenues are recognized based on expenditures recorded.

Accounting Changes

In FY19-20, the City implemented a new financial system which included the development of a new chart of accounts.

BALANCED SCORECARD

To better serve our community and its residents, the City of Glendale works to improve the way we do business by strategically aligning the city's resources and activities. This is accomplished through a comprehensive citywide strategic plan. Our strategic planning efforts are focused on cultivating strategic thinking throughout the entire organization, using a framework referred to as the Balanced Scorecard approach.

Balanced Scorecard is a tool used by many top-performing corporations in the world and has been hailed by Harvard Business Review as one of the most influential business ideas of the past 75 years. Balanced Scorecard is a holistic management system that allows organizations to communicate to the public what they intend to accomplish, establishes organizational priorities, aligns the work of the organization with those priorities, and creates a way to measure and report on the progress.

The Balanced Scorecard approach engages the entire organization starting with the City Council, then executive leadership and finally cascading down to the foundational level. This ensures every employee interaction with citizens and businesses will be driven by a shared vision and desire to accomplish the goals set forth by the City Council.

In 2017, the City Council provided the leadership necessary to implement the Balanced Scorecard process by developing the city's new mission, vision and values, which clearly articulate why Glendale exists as an organization, what we want our future to be, and the behaviors that we expect to see exemplified through our values of integrity, excellence, innovation, community-driven, and learning experiences. Combined with the mission, vision and values is a four-perspective level strategy map that details the main objectives the City focuses on to accomplish its mission.

Each of the perspectives relates to a different aspect of strategic planning in two categories.

Resource Perspectives:

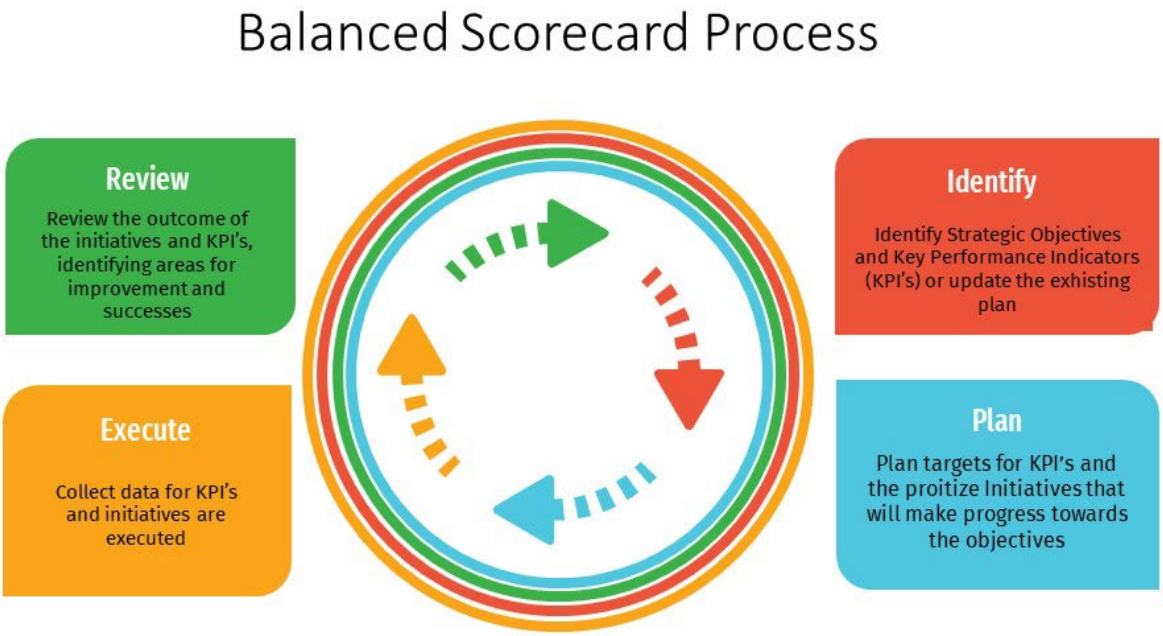
- Our Organization – Employee skills and tools
- Our Processes – Efficiencies, policies, programs

Outcome Perspectives:

- Our Finances – Financial performance, resource allocation
- Our Community – Satisfaction, needs, experience

This strategic plan is managed and maintained by cross-departmental teams that follow the basic tenets of a continuous improvement cycle. Each objective is championed by an executive team member and a team of experts. They monitor progress in the objective areas by utilizing Key Performance Indicators and their targets. They lead initiatives that create progress in these areas. The teams meet quarterly to evaluate progress, gather data, and work on initiatives. The strategic plan is reviewed annually and adjusted as needed from the lessons learned in the prior year.

This same pattern of strategic planning is done at the department level. Each department has developed a strategic plan that connects to the city plan. It has the same steps and continual monitoring as the city-wide plan. In the next phase, divisions within departments will begin work on division-level scorecards with the same process, intent, and follow-up.



Balanced Scorecard - The Nine Steps to Success™ Framework

MISSION. VISION. VALUES.

Mission

We improve the lives of the people we serve every day.

Vision

We are the community of choice for residents, businesses, and employees.

Values

Community We are driven to improve the community experience.

Integrity We provide open and honest governance.

Excellence We make excellence a habit, not a goal.

Innovation We deliver better service through creativity and ingenuity.

Learning We view learning as essential to improvement.

WORKING FOR YOU

Our Community

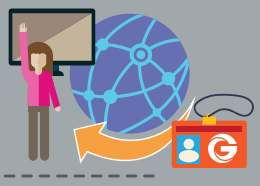
- Improve Community Experience

Our Finances

- Improve Asset Management
- Improve Resource Alignment

Our Processes

- Increase Innovation Solutions
- Optimize Processes & Services
- Improve Stakeholder Engagement
- Improve Purposeful Communication



Our Organization

- Improve Tools & Technology
- Strengthen Workforce Culture
- Strengthen Workforce Development

Results That Matter

The future is a new frontier that we embrace with excitement and enthusiasm. Advancing organizational performance in service to our community is what we do. We are Team Glendale!

COMMUNITY | INTEGRITY | EXCELLENCE | INNOVATION | LEARNING

We improve the lives of the people we serve every day.

Glendale ARIZONA

Return to TOC

Budget Message

Fiscal Year 2025 – 2026 Annual Budget Book

Glendale
ARIZONA

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FY2025-26 City Manager's Budget Message

June 10, 2025

To the Citizens of Glendale and the Mayor and Councilmembers:

I am pleased to present the City of Glendale's FY2025–26 Annual Budget and Ten-Year Capital Improvement Plan.

The FY25–26 budget totals $1.46 billion, reflecting a continued commitment to responsible fiscal management while investing in the services, infrastructure, and workforce needed to meet the growing needs of our community. Though the budget remains flat compared to the prior year, its priorities reflect forward-thinking decisions and strategic reinvestments aligned with City Council goals, particularly in the areas of public safety, parks, infrastructure, innovation, and long-term resilience.

Glendale continues to deliver high-quality municipal services while easing the financial burden on our residents. For the tenth year in a row, the City's total property tax rate is projected to decline once again, from $1.4925 to $1.4538. This is an important indication that the City can fund vital services while also remaining mindful of affordability.

The City Council's commitment to reinvesting in Glendale's neighborhoods, roads, and public safety is reflected in this year's staffing and capital investment decisions. Numerous new full-time positions were added to strengthen critical service delivery. These include mechanics to support our growing Transit and Public Safety fleets, utility locators to ensure safe construction practices, senior water plant operators to manage our largest treatment facility, and engineers to support an expanding capital improvement portfolio. Additional positions in Innovation & Technology, Human Resources, Facilities, and Risk Management will help improve internal efficiencies, safeguard city assets, and support a modern, responsive government.

The FY25–26 budget also supports supplemental funding requests across multiple departments. For example, the Budget and Finance Department will implement vendor validation software and fund an increase in annual audit services to improve financial oversight. The City Clerk's Office is preparing for a bond election in

November 2025, while the City Manager's Office has increased its animal control contract to ensure continued humane and efficient services.

Investments in community quality of life remain a top priority. Glendale's Residential Landscape Improvement Program, now in its third year, continues to help low-income residents convert their front yards into attractive, low-maintenance, drought-resistant landscapes. The Parks and Recreation Department will undertake repairs at small neighborhood parks and extend the pool season to better serve families during the peak summer period.

Public Safety enhancements include investments in medical equipment and restocking capabilities at fire stations, behavioral health screenings for first responders, and funding for vehicle-mounted radar cameras to support traffic enforcement. These initiatives help ensure Glendale remains a safe and responsive community as it grows.

Finally, the Water Services Department has received funding to purchase raw water, expand conservation efforts, and reinforce operational staffing to sustain reliable and compliant utility services. These efforts are critical to the long-term sustainability and resilience of our city.

Glendale's FY25–26 budget demonstrates that it is possible to balance investment with restraint. Providing high-quality services, protecting infrastructure, and responding to resident needs, all while reducing the overall tax burden. We remain focused on strategic planning, sound financial stewardship, and delivering on the priorities set forth by the Mayor and Council.

Budget Approach

The city's financial policies were the guiding principles in developing the FY25-26 financial forecast and ultimately the recommended operating and capital budgets to the City Council. The overall goals underlying the city's financial policies include fiscal conservatism, flexibility, and adherence to the highest accounting and management practices.

Operating Budget Highlights

The total FY25-26 Operating Budget request is $710 million. This is an increase of 6% compared to the FY24-25 Operating Budget of $671 million. A few of the highlights of the proposed budget include:

- Continued inflationary adjustments for contractual obligations, utilities, fuel, supplies, and maintenance of technology systems
- Salary increases in accordance with the current Memorandums of Understanding (MOUs) for represented employees
- Focus on employee retention with a 3.5% COLA plus performance pay of up to 2.0% for non-MOU employees
- Addition of key full-time positions to support growing operational needs, including equipment mechanics, utility locators, water treatment operators, traffic signal technicians, and support staff in HR, IT, and Risk Management
- Targeted investments in Public Safety, including enhanced medical supply restocking systems, behavioral health screenings for firefighters, and traffic enforcement technology
- Water conservation staffing enhancements and funding for raw water purchases to ensure long-term resource reliability

A net total of 13.25 new full-time equivalent positions (FTE's) have been added to the FY25-26 operating budget to address key priorities:

General Fund Department	# of Positions
City Attorney's	1
Economic Development	0.25
Field Operations	1
Human Resources	1
Total General Fund	**3.25**

Enterprise Fund	# of Positions
Water Services	4
Total Enterprise Fund	**4**

Internal Service Fund	# of Positions
Innovation and Technology	2
Field Operations (Fleet)	2
Risk Management	1
Total Internal Service Fund	**5**

Special Revenue Fund	# of Positions
Transportation	1
Total Special Revenue Fund	**1**

General Fund

The total FY25-26 General Fund operating budget request is $349.9 million, and public safety remains a top priority. The largest operating budgets are Police and Fire Departments with expenditures totaling $207.1 million, or 64% of the budget. The next largest share of General Fund expenses is Parks and Recreation at $20.4 million which reflects the Council's priority to invest in operations and maintenance activities at the city's parks. Total General Fund appropriations also include $5 million in contingency, which can be used for unforeseen expenditures or unexpected revenue shortfalls which may occur during the budget year.

General Fund Forecast

During the budget discussions, much of the focus continued to be on the General fund which is the largest operating fund of the city. For FY25-26, the General Fund budget is balanced with a planned use of excess unassigned fund balance as shown in the table below.

Funding Sources		Funding Uses	
Beginning Unassigned Fund Balance	198,867,643	Operating Expenditures	(337,376,709)
Operating Revenue	363,750,479	Transfers Out	(89,868,672)
Transfers In (Public Safety Sales Tax)	49,280,060	Contingency	(5,000,000)
Total Sources	611,898,182	Total Uses	(432,245,381)
Ending Unassigned Fund Balance	**179,652,801**		

Capital Improvement Plan (CIP)

The city's investment in infrastructure and capital planning continues to enhance economic development and quality of life for our citizens. Significant streets and pavement maintenance projects are a top priority for the City Council. The FY2026-2035 Capital Improvement Plan (CIP) totals $2.42 billion. The capital improvement plan is re-evaluated and updated each fiscal year. Only the first year of the plan was appropriated by the City Council when the FY25-26 budget was adopted. The FY25-26 CIP totals $478 million. Notable projects in the first year of the CIP include:

- 91st Avenue Wastewater Treatment Plant Improvements
- Bartlett Lake Additional Space
- Bethany Home Road Storm Drain Improvements
- Bonsall Park North Improvements
- Cholla Water Treatment Plant Improvements

- Downtown Campus Reinvestment
- Fire Station #154 Relocation
- Groundwater Wells & Interconnects
- Improvements at Grand Canal Linear Park
- Improvements at Main Library
- Improvements at Thunderbird Conservation Park
- Intersection Signalization/Improvements
- Pavement Management, Street Reconstruction and Street Scallop projects
- Renovation of the Main Public Safety Building
- Replacement of playground equipment, irrigation, and lighting at parks
- Replacement of Public Safety Equipment
- Sewer Line Rehabilitation Program
- Solid Waste equipment replacement
- South Apron Reconstruct
- Velma Teague Infrastructure Improv.
- Water Meter Data Collection System
- West Area Water Reclamation Facility Improvements

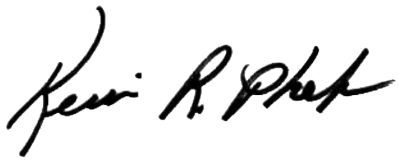
Conclusion

Development of the FY2025–26 operating and capital budgets was guided by the City Council's established financial policies and long-term planning framework. Through conservative forecasting and thoughtful prioritization, the City continues to maintain a strong financial foundation while investing in critical infrastructure, public safety, and quality-of-life improvements for our residents.

Glendale remains a city recognized as a reliable partner by the business community, committed to enhancing neighborhood livability, and continually evolving in how we deliver services and develop our workforce. These collective efforts support our vision of being the community of choice for residents, businesses, and employees alike.

I would like to express my appreciation to the Mayor and Council, as well as the dedicated city staff across all departments, for their hard work, collaboration, and commitment throughout the development of the FY25–26 budget.

Sincerely,



Kevin R. Phelps, Interim City Manager

Glendale
ARIZONA

Financial Guidelines

Fiscal Year 2025 – 2026 Annual Budget Book

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FIVE-YEAR FINANCIAL FORECAST

Overview

Glendale's annual and long-range budgeting process is guided by two key foundation documents contained within the Annual Budget: The *Five-Year Financial Forecast* and *Financial Policies*. Together, these documents help the City Council ensure financial stability beyond the immediate budget year and adequate economic resources to provide essential services and maintain Glendale's quality of life in future years.

The Five-Year Financial Forecast is guided by City Council's continued vision and supports the City's strategic goals and key objectives. Best practice recommends financial forecasts be updated each year to adjust for changes in national and local economic conditions and trends, changes in Council priorities and policies, and other variables that might affect the City's ability to provide needed services and maintain its financial integrity in future years. Consequently, the forecast identifies the direction in which the City is headed based on information known at the time it is updated for the annual budget document.

The Five-Year Financial Forecast is prepared for each of the City's major operating funds at the beginning of the annual budget process. These forecasts cover the General Fund, Special Revenue Funds (Highway User Revenue Fund, Transportation Sales Tax, Police Sales Tax, and Fire Sales Tax), and Enterprise Funds (Solid Waste, Landfill, and Water & Wastewater).

The FY25-26 forecasts were used to examine the revenue and expenditure structures for the five-year period of FY25-26 through FY29-30. These models include forecasted fund balance information. The context of this year's forecast is centered on balancing the General Fund sources and uses while maintaining adequate fund balances. The overall financial goal was to maintain or improve service levels where necessary, while increasing or preserving the level of fund reserves.

Long-Range Forecasting Models

Forecasting used in this report refers to estimating future values of revenue and expenditures. It provides an estimate of how much revenue will be available and the resources required to meet current service levels over the forecast period, along with an understanding of how the total financial program will be affected by economic factors. The value of forecasting lies in estimating and determining whether, given assumptions about local financial policies and economic trends, the City will have sufficient resources to meet the requirements of ongoing, planned, or mandated programs. Forecasting provides an estimate of the financial flexibility of the City, as well as insight into tax, revenue, and service options the City Council must address.

The forecasting methodology reflects a combination of internal analysis covering factors such as development activity, retail sales, state and local economies, and inflation. Specifically, for revenue forecasts, past revenues are analyzed and used to model future revenues based on the prior year patterns and anticipated trends. External sources, including the State Finance Advisory Committee (FAC), the Economic & Business Research

Program at the University of Arizona, JP Morgan Chase Economy Outlook Center, and the L. William Seidman Research Institute at Arizona State University, have been used to provide forecast assumptions of major state revenue sources. Typically, these forecasts cover the State as a whole. Therefore, adjustments to reflect unique conditions in Glendale are sometimes necessary.

Expenditure growth is most closely linked to four major factors in the models: 1) growth in the components of personnel costs; 2) inflation in non-personnel costs (including general inflation, fuel, and utility inflation); and 3) City financial policies related to new programs and/or the expansion of existing programs, and 4) new operational and debt service funding associated with Capital Improvements Program projects.

Glendale's forecasting models enable staff to provide the City Council and management with the results of "what-if" scenarios. These revenue and cost scenarios help generate estimates with likely short-term and long-term financial consequences and a calculation of overall fund balances.

Balanced Budget

Arizona State law and City of Glendale financial policies require that each annual City budget be a balanced budget. A balanced budget means the total financial resources available cannot exceed the budgeted period's expenditures. The adopted FY25-26 budget complies with the balanced budget requirement in all City funds.

It is important to note that projected operating reserves and contingency appropriations can be adjusted during the budget process due to the financial situation in each of the funds.

Expenditure Assumptions

To develop a comprehensive Five-Year Financial Forecast, assumptions must be made about several complex and often uncontrollable cost and revenue variables. These assumptions include, but are not limited to, the present and future condition of the economy, population growth rates, and changes in federal, state, and local policies that may affect municipal operations. In addition, the ongoing costs of prior commitments to provide services and the ongoing costs for new capital facilities under construction must be considered.

The quality and reliability of the long-range forecast are largely dependent upon the accuracy of the cost and revenue assumptions used in the forecast. This section and the following section provide explanations of the key assumptions employed in the current forecasting model, as well as the key issues that underlie the forecast.

Inflation Rates

Inflation has a major impact on all City revenues and expenditures. Salaries, supplies, equipment, and contracted services are all subject to inflationary pressures. Therefore, the cumulative effects of general inflation are considered in the forecasting process.

Because good historical data is available, and the Western Region Consumer Price Index for Urban Users (CPI-U) is adjusted for regional influences, the forecast model relies on this source of inflation data. The CPI-U assesses consumer patterns by judging the cost of a theoretical "market basket" of goods using a specific base year and comparing it with future years. In terms of real purchasing power, $131.50 in goods purchased in 1990 would cost approximately $339.90 in 2025. The following table shows the historical percentage change in the CPI-U since 1990 as reported by the U. S. Department of Labor, Bureau of Labor Statistics.

CPI - Urban Users (Western Region)

Year	Index	% Change
1990	131.5	Base Year
1991	137.3	4.41%
1992	142.0	3.42%
1993	146.2	2.96%
1994	149.6	2.33%
1995	153.5	2.61%
1996	157.6	2.67%
1997	161.4	2.41%
1998	164.4	1.86%
1999	168.9	2.74%
2000	174.8	3.49%
2001	181.2	3.66%
2002	184.7	1.93%
2003	188.6	2.11%

Year	Index	% Change
2004	193.0	2.33%
2005	198.9	3.06%
2006	205.7	3.42%
2007	212.2	3.17%
2008	219.6	3.49%
2009	218.8	-0.38%
2010	221.2	1.09%
2011	227.5	2.84%
2012	232.4	2.15%
2013	235.8	1.48%
2014	240.2	1.86%
2015	243.0	1.17%
2016	247.7	1.93%
2017	254.7	2.84%

Year	Index	% Change
2018	263.3	3.35%
2019	270.4	2.69%
2020	275.1	1.74%
2021	287.5	4.52%
2022	310.5	8.00%
2023	323.8	4.28%
2024	332.9	2.82%
2025*	339.9	2.10%
1990 - 2025 Avg		2.76%
2016 - 2025 Avg		3.43%
2021 - 2025 Avg		4.35%
*2025 = Jan to June Average		

Bureau of Labor Statistics (bls.gov)

The annual inflation rate has averaged 2.76% from 1990 to 2025. The ten-year inflation rate averaged 3.43% and the five-year inflation rate averaged 4.35%. Inflation began increasing significantly in 2021 and has slowly returned to normal through the first half of 2025.

Population Changes

Glendale's population growth leveled off from the high growth experienced in the 1990s and the early 2000s. The most current population figure is 258,143. The table below shows the historical and projected population growth and percentage increases for the years 1990 through 2024, measured as of the beginning of the fiscal year.

City of Glendale Population at Start of Fiscal Year

	Year	Population	% Increase
a	1990	148,134	3.76%
	1991	151,558	2.31%
	1992	155,916	2.88%
	1993	161,688	3.70%
	1994	168,874	4.44%
b	1995	182,615	8.14%
	1996	186,500	2.13%
	1997	191,612	2.74%
	1998	196,820	2.72%
	1999	208,095	5.73%
c	2000	219,705	5.58%
	2001	223,748	1.84%
	2002	225,206	0.65%
	2003	227,712	1.11%
	2004	229,501	0.79%
d	2005	231,126	0.71%
	2006	230,455	-0.29%
	2007	230,643	0.08%

	Year	Population	% Increase
	2008	230,658	0.01%
	2009	229,241	-0.61%
	2010	226,721	-1.10%
e	2011	227,416	0.31%
	2012	229,008	0.70%
	2013	232,035	1.32%
	2014	234,632	1.12%
	2015	237,517	1.23%
	2016	240,126	1.10%
	2017	245,895	2.40%
	2018	246,709	0.33%
	2019	252,381	2.30%
	2020	248,949	-1.36%
f	2021	250,194	0.50%
	2022	249,630	-0.23%
	2023	253,855	1.69%
g	2024	258,143	1.69%

Notes:

a 1990 Census

b 1995 Special Census - includes Luke AFB

c 2000 Census

d 2005 Special Census (September 1)

e 2010 Census

f 2020 Census

g U.S. Census QuickFacts

All population counts and estimates from 1995 forward include Luke AFB

Salaries, Wages and Benefits

The largest component of cost among the major operating funds that provide services to the public is personnel costs. These costs primarily consist of the cost of salaries and wages, health insurance, and retirement contributions.

The forecasting models are programmed to include pay range adjustments for City employees. However, Council must specifically approve merit and/or pay range adjustments for non-step plan employees for the upcoming fiscal year as part of the budget development process. Increases are also based on the City's ability to pay in any given year. The FY25-26 forecasted salary projections for non-represented employees assumed

an annual increase of 5.5% for a cost-of-living adjustment and merit raises based on employee performance. Forecasted salary projections for non-represented employees increased by an annual average of 4.3% for FY25-26 through FY29-30. Salary and benefit projections for represented police and fire personnel are consistent with the current memoranda of understanding. Salary increases for represented employees are based on a step plan and the forecast assumes normal progression of represented employees through the steps.

Employee benefit costs consist mainly of health insurance and other employer-related payroll taxes and employer-paid benefit costs. The forecast takes into account moderate increases to health insurance costs and an anticipated increase to Risk Management and Workers' Compensation premiums. The City's medical, dental, and vision insurance costs were forecasted to increase in excess of inflation estimates throughout the forecast period. The substantial impact of health insurance cost to the total operating budget and the potential for significant cost increases require the City to monitor this item closely. This forecast assumed the City's cost of all employee benefits, including health insurance, would increase by an average of 3.7% annually over the five-year period.

Retirement Contributions

City of Glendale employees contribute to three public retirement plans: the Arizona State Retirement System (ASRS), the Public Safety Personnel Retirement System (PSPRS), which includes covered police and fire personnel, and the Elected Officials Retirement Plan, which covers elected officials and is managed by PSPRS. The annual employer's portion of the contribution rates differs by the retirement system. Due to the financial conditions of the retirement plans, especially the PSPRS plan, contributions to the plans are expected to increase through the forecast period. The rates, as a percentage of earnings, used in the forecast for FY25-26 through FY29-30 are estimated below.

Retirement System	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30
Arizona State Retirement System	12.00%	12.01%	12.02%	12.04%	12.05%
Public Safety Retirement - Police	32.26%	32.42%	32.58%	32.75%	32.91%
Public Safety Retirement - Fire	33.80%	33.97%	34.14%	34.31%	34.48%
Elected Officials Retirement System	70.70%	70.70%	70.70%	70.70%	70.70%

Vehicle, Equipment, and Technology Replacement Funds

These replacement funds were designed to allow the City to replace outdated or worn-out equipment at regular intervals. The Field Operations, Budget and Finance, and Innovation and Technology departments administer the vehicle, equipment, and technology replacement programs, respectively. Items such as the annual replacement of Police in-vehicle computers were included in the forecast.

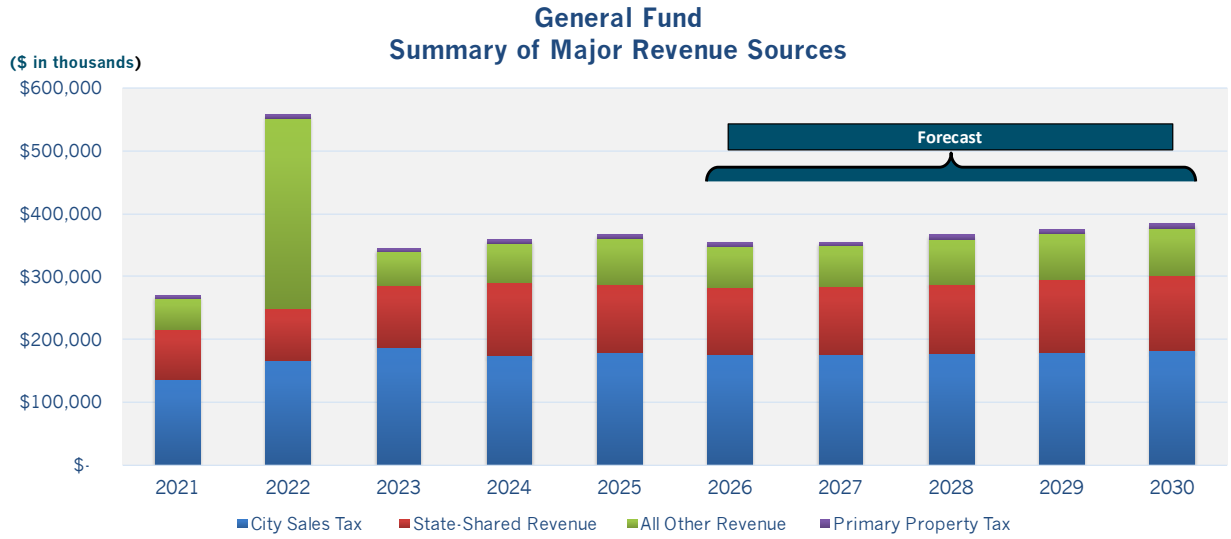
Ongoing contributions to the Technology Fund are assumed throughout the five-year forecast period. The Fleet Replacement Fund implemented a city-wide motor pool, which requires departments to return those vehicles that have low mileage or low utilization for city-wide use on a first come, first served, sign-in and sign-out basis.

Debt Service Obligations

The General Fund forecast assumes $20 million in debt service in FY26 for the Certificates of Participation (COPs) issued in FY22. The COPs were issued to pay down unfunded liability in the Public Safety Pension Retirement System (PSPRS). The current Municipal Property Corporation (MPC) debt service supports infrastructure improvements for the Zanjero development, Camelback Ranch, Desert Diamond Arena, and the convention center/media center/parking garage facilities at the Westgate development. The MPC and Excise debt service in the forecast for FY26 is $32.2 million. The total General Fund financed debt service averages $55.3 million throughout the five-year forecast period.

General Fund Revenue Forecast

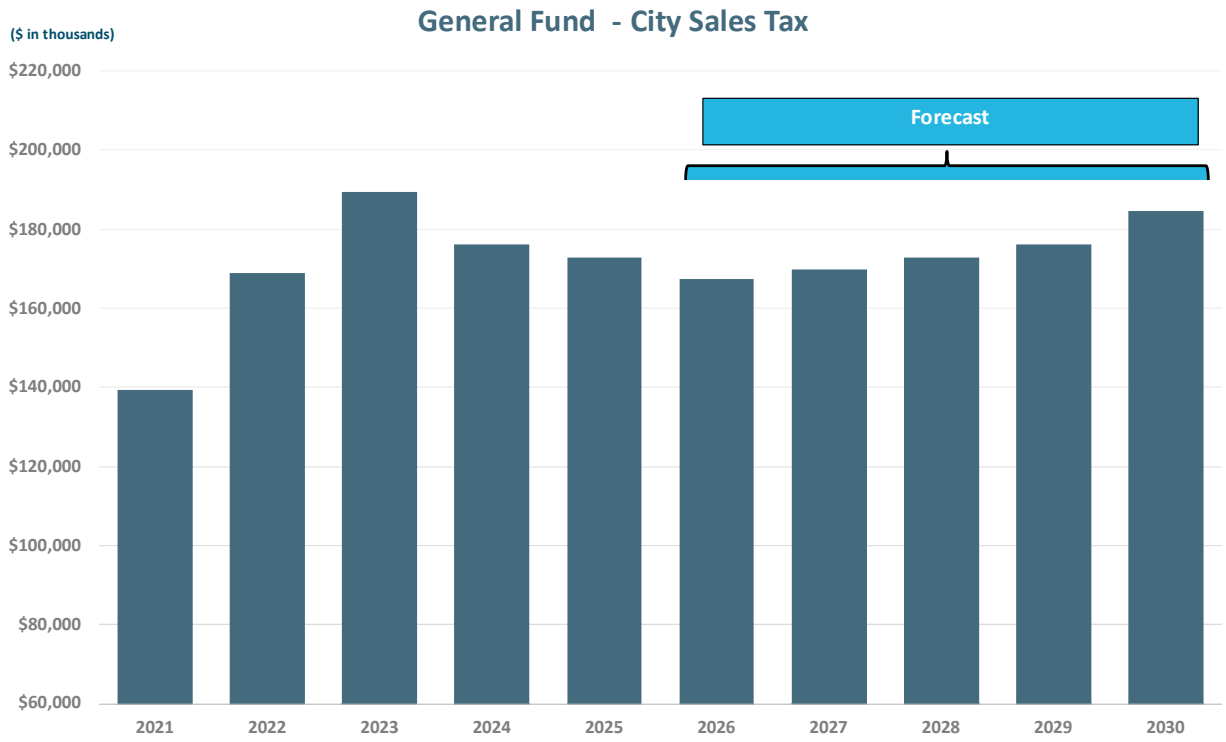
Approximately 79% of the General Fund's total revenue is comprised of City Sales Tax and State Shared Revenue. The "Summary of Major Revenue Sources" graph illustrates the relative importance of these revenues in comparison to the overall General Fund revenue base. Other General Fund revenue sources include various fees such as municipal court fees, user fees and charges for city services like building inspections, plan reviews, and recreation classes, interest income, city property rental income, staff/admin chargebacks, and other miscellaneous revenue. Primary Property Tax revenue represents approximately 2% of total General Fund Revenue.



FY21-22 includes $290.8 million in one-time miscellaneous revenues; $260 million in one-time revenues from the issuance of Certificates of Participation (COPs) to pay down unfunded liability in the Public Safety Personnel Retirement System (PSPRS), and $30.8M in American Rescue Plan funds.

City Sales Tax

City sales tax revenue is highly elastic and varies directly with the economic conditions. During times of economic expansion, tax revenues increase, primarily due to higher levels of consumer spending. During an economic downturn, the opposite is true and tax revenue levels decline. City sales tax receipts comprise approximately 49% of the City's General Fund revenue through FY29-30.

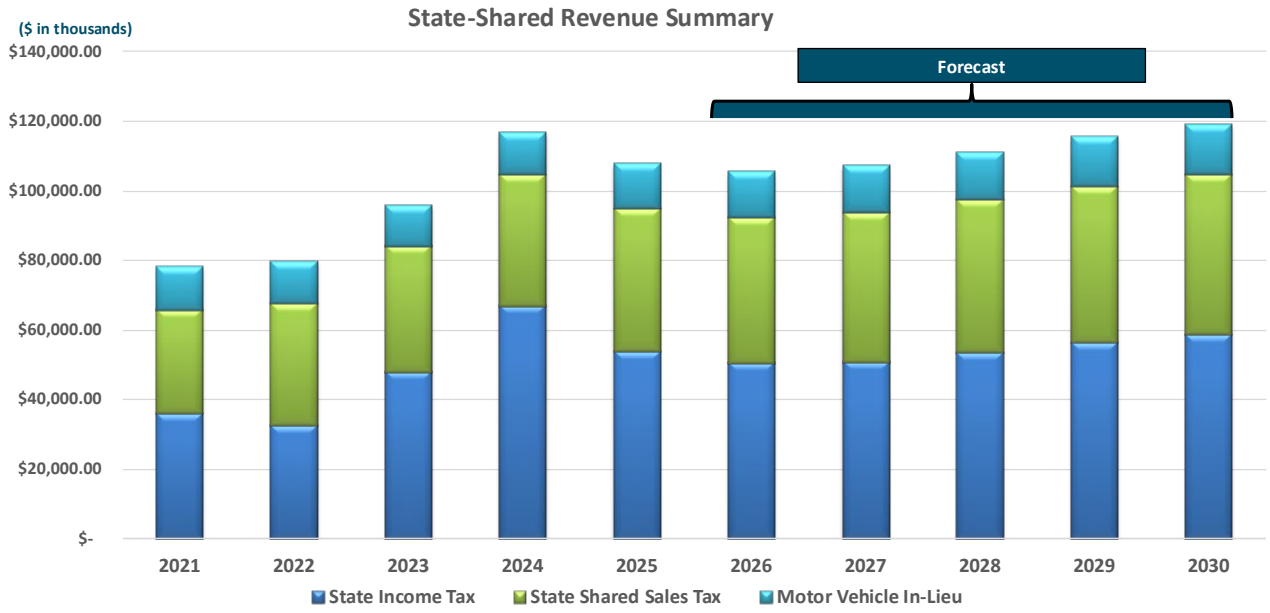


Estimates of city sales tax assume a negative growth rate of (2.1%) in FY25-26 due to a bill passed by Arizona lawmakers prohibiting further collections of residential rental tax, effective calendar year 2025. FY26-27 through FY29-30 city sales tax revenue estimates a conservative average growth of 0.8%. The growth rate assumption is based on the continued strength of the local economy, but taking into consideration the eventual recovery from the elimination of residential rental tax.

State-Shared Revenue

Cities and towns in Arizona are beneficiaries of a state-shared revenue program that distributes state sales, income, and vehicle license taxes (commonly referred to as "State-Shared Revenues"). This category represents 29.7%, or $105.4 million, of estimated general fund operating revenue in FY25-26.

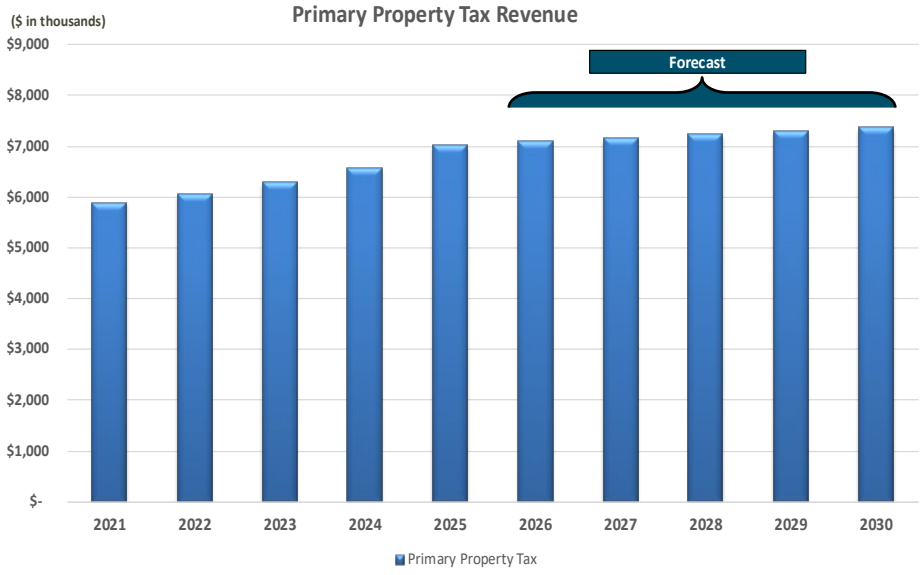
The forecast for each State-Shared revenue source is developed separately and compared to the state's forecast for these revenue sources. The forecast assumes continued state sales tax revenue growth consistent with projections from the State Finance Advisory Committee. State-shared revenue is also dependent upon state law. The average annual growth rate for State-Shared Revenue is forecasted at 2% during the five-year forecast period.



The forecast also includes an anticipated reimbursement from the Arizona Sports and Tourism Authority (AZSTA) for Camelback Ranch Spring Training Facility estimated at $9.8 million for FY25-26, and an average of $10.1 million per year through FY29-30.

Property Tax

Arizona's property tax levy consists of two tiers. The primary property tax levy has state-mandated maximum limits, but it can be used by a city for any lawful purpose. The primary property tax revenue is included in the City's General Fund. The secondary property tax is an unlimited levy, but it can be used only to pay the principal, interest and redemption charges on bonded indebtedness or other lawful long-term obligations that are issued or incurred for a specific capital purpose.



Primary property tax is a relatively small revenue source for the General Fund as it is only 2% of the total General Fund revenue, or approximately $7.1 million forecasted for FY25-26. The City's property tax revenue projection is based on the state-mandated levy limits,

and increases are estimated at 1% per year. Increases are attributed to growth, as the City Council has not raised the primary property tax since FY15-16. The City's financial policies indicate the primary property tax levy will be evaluated each year to determine where it should be set.

Other Revenue

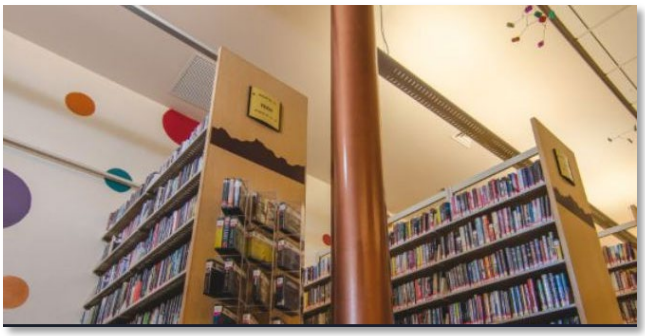
This category covers a variety of City fees and charges for city services such as building permits, right-of-way permits, construction plan check reviews, business and sales tax licenses, liquor licenses, fire inspection fees, park and recreation fees, court fees and fines, library fees and fines, and fees related to planning and zoning issues. This category also includes revenues from cable, gas, and electric franchise fees, income from the rental of city facilities, cemetery services, interest income, and other miscellaneous revenues.

This revenue also includes general staff and administrative service charges. Departments with operations supported by the General Fund, such as the Budget and Finance Department, Human Resources Department, City Attorney and Facilities Management Division of the Field Operations Department, provide services to the City's Water/Wastewater, Solid Waste and Landfill Enterprise Funds as well as the self-supporting Transportation Fund (supported by the transportation sales tax). These are services that the other funds' operations would have to pay outside contractors to provide if city departments did not provide them. Consequently, each of the identified operations is required to pay a fair share of the cost for these services.

The Budget and Finance Department established these charges based on an indirect cost allocation model that uses various accepted allocation methods. The charges are applied to the other fund's operating budgets throughout the year (i.e. 1/12) each month. The total general fund staff and administrative service charges for FY25-26 are forecasted at $9 million or about 37% of the Other Revenue category, which is projected to total $24.4 million in FY25-26.

General Fund Revenues & Expenditures

The final step in completing the Five-Year Financial Forecast is the comparison of the net effects of the projected revenues and expenses on General Fund balances. The Five-Year Financial Forecast demonstrates that the estimated annual ongoing operating revenues are sufficient to cover ongoing expenditures throughout the forecast. Reduction in fund balance in FY25-26 through FY29-30 demonstrates a planned drawdown of fund balance for projects in the Capital Improvement Plan (CIP). The ongoing operating expenditures assumed the continuation of all major services, a continuation of current obligations, moderate revenue growth, and controlling operating costs. The forecast also assumed absorbing significant cost increases in employee benefits such as health care and mandatory retirement contributions. The detailed General Fund Five-Year Financial Forecast, as presented to the City Council on January 28, 2025, is outlined below.



General Fund - Five-Year Financial Forecast
FY25-26 Through FY29-30 with FY24-25 Comparative Data

	FY24-25		Forecast				
	Budget	Revised	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30
Operating Revenue							
Local Taxes							
City Sales Tax	177,916,517	180,367,941	176,698,052	176,215,716	177,506,461	179,983,948	182,700,323
Primary Property Tax	7,008,912	7,008,912	7,079,001	7,149,791	7,221,289	7,293,502	7,366,437
Total Local Taxes	**184,925,429**	**187,376,853**	**183,777,053**	**183,365,507**	**184,727,750**	**187,277,450**	**190,066,760**
Intergovernmental							
State Shared Revenue	107,312,691	107,719,974	105,405,402	107,256,529	111,198,059	115,422,639	119,057,486
AZSTA Reimbursement for CBR	3,991,230	9,274,469	9,761,698	9,820,886	10,233,192	10,235,484	10,229,962
Other Intergovernmental	80,945,456	81,409,511	4,628,828	3,822,498	3,840,762	3,859,389	3,878,387
Total Intergovernmental	**192,249,377**	**198,403,954**	**119,795,928**	**120,899,913**	**125,272,013**	**129,517,513**	**133,165,835**
Fees, Licenses, Permits, & Arena Fees							
Fees, Licenses, & Permits	24,191,458	26,798,621	25,912,751	24,213,826	23,249,833	22,764,124	22,342,465
Arena Fees	703,901	603,609	615,681	627,994	640,554	653,365	666,433
Total Fees, Licenses & Permits	**24,895,358**	**27,402,230**	**26,528,432**	**24,841,821**	**23,890,387**	**23,417,489**	**23,008,898**
Other & Miscellaneous							
Other Revenues	1,092,682	(59,214,454)	11,342,059	13,669,486	19,587,471	21,606,036	23,624,744
Staff Admin. Chargeback Revenue	8,839,560	8,839,560	9,016,351	9,196,678	9,380,611	9,568,223	9,759,588
Interest Income	3,000,000	5,000,000	4,000,000	4,060,000	4,080,300	4,080,300	4,080,300
Bond Proceeds	-	-	-	-	-	-	-
Total Other & Miscellaneous	**12,932,242**	**(45,374,894)**	**24,358,410**	**26,926,163**	**33,048,383**	**35,254,560**	**37,464,632**
Total Operating Revenue	**415,002,406**	**367,808,143**	**354,459,823**	**356,033,403**	**366,938,532**	**375,467,012**	**383,706,125**
Expenditures & Other Financing Sources/Uses							
Expenditures							
Personnel Services	(228,059,736)	(227,331,089)	(243,252,763)	(255,744,422)	(265,649,899)	(274,947,646)	(284,570,814)
Services & Supplies	(61,786,408)	(61,781,408)	(60,018,961)	(62,527,450)	(65,028,548)	(68,629,690)	(72,334,878)
Internal Charges	(31,539,072)	(28,222,813)	(31,093,776)	(31,808,621)	(32,541,336)	(33,452,164)	(34,391,356)
Total Expenditures	**(321,385,215)**	**(317,335,309)**	**(334,365,501)**	**(350,080,493)**	**(363,219,784)**	**(377,029,500)**	**(391,297,047)**
Other Financing Sources/Uses							
Transfers In							
Special Revenue - PSST Police	33,082,347	33,082,347	31,186,712	29,905,956	28,808,126	28,416,161	28,814,115
Special Revenue - PSST Fire	17,282,648	17,282,648	16,534,974	14,194,644	14,020,684	14,199,596	14,398,454
Total Transfers In	**50,364,995**	**50,364,995**	**47,721,686**	**44,100,600**	**42,828,811**	**42,615,757**	**43,212,570**
Transfers Out							
Special Revenue - Vehicle Replacement	(4,299,131)	(4,299,131)	(3,499,200)	(3,779,136)	(4,081,467)	(4,407,984)	(4,760,623)
Special Revenue - Other	(1,366,570)	(1,366,570)	(1,434,899)	(1,492,294)	(1,544,525)	(1,598,583)	(1,654,534)
Training Fac Rev Fund	(3,466,052)	(3,466,052)	(3,639,355)	(3,784,929)	(3,917,401)	(4,054,510)	(4,196,418)
Maint. of Effort Enterprise Funds	(2,214,492)	(2,214,492)	(2,262,044)	(2,309,443)	(2,359,987)	(2,207,838)	(2,265,009)
General Govermental CIP	(93,660,924)	(34,084,503)	(26,341,240)	(8,216,944)	(6,781,168)	(8,826,045)	(15,758,862)
Debt Service - COPs	(19,469,411)	(19,469,411)	(19,988,356)	(20,551,073)	(21,062,220)	(21,522,756)	(21,943,659)
Debt Service - MPC & Excise Tax	(32,345,201)	(32,345,201)	(32,183,126)	(34,748,941)	(34,747,299)	(34,969,248)	(34,965,672)
Total Transfers Out	**(156,821,781)**	**(97,245,360)**	**(89,348,219)**	**(74,882,760)**	**(74,494,066)**	**(77,586,965)**	**(85,544,777)**
Total Expenditures & Other Financing Sources/Uses	**(427,842,001)**	**(364,215,674)**	**(375,992,033)**	**(380,862,653)**	**(394,885,039)**	**(412,000,708)**	**(433,629,255)**
Total Surplus/(Deficit) Before Contingency	**(12,839,595)**	**3,592,469**	**(21,532,210)**	**(24,829,250)**	**(27,946,508)**	**(36,533,696)**	**(49,923,130)**
Contingency	(5,000,000)	(5,000,000)	(5,000,000)	-	-	-	-
Total Surplus/(Deficit) After Contingency	**(17,839,595)**	**(1,407,531)**	**(26,532,210)**	**(24,829,250)**	**(27,946,508)**	**(36,533,696)**	**(49,923,130)**
Beginning Fund Balance - With Contingency	**287,696,668**	**287,696,668**	**286,289,137**	**259,756,927**	**234,927,677**	**206,981,170**	**170,447,474**
Assigned Fund Balance - General Govt Capital Projects	**34,084,503**	**34,084,503**	**8,216,944**	**6,781,168**	**8,826,045**	**15,758,862**	**15,758,862**
Pension Reserves (Committed)	**20,000,000**	**20,000,000**	**20,000,000**	**20,000,000**	**20,000,000**	**20,000,000**	**20,000,000**
Ending Unassigned Fund Balance - With Contingency	**202,772,570**	**219,204,634**	**231,539,983**	**208,146,509**	**178,155,125**	**134,688,612**	**84,765,481**
Ending Fund Balance - With Contingency	**269,857,073**	**286,289,137**	**259,756,927**	**234,927,677**	**206,981,170**	**170,447,474**	**120,524,344**
Beginning Fund Balance - Without Contingency	**287,696,668**	**287,696,668**	**291,289,137**	**269,756,927**	**244,927,677**	**216,981,170**	**180,447,474**
Assigned Fund Balance - General Govt Capital Projects	**34,084,503**	**34,084,503**	**8,216,944**	**6,781,168**	**8,826,045**	**15,758,862**	**15,758,862**
Pension Reserves (Committed)	**20,000,000**	**20,000,000**	**20,000,000**	**20,000,000**	**20,000,000**	**20,000,000**	**20,000,000**
Ending Unassigned Fund Balance - Without Contingency	**207,772,570**	**224,204,634**	**241,539,983**	**218,146,509**	**188,155,125**	**144,688,612**	**94,765,481**
Ending Fund Balance - Without Contingency	**274,857,073**	**291,289,137**	**269,756,927**	**244,927,677**	**216,981,170**	**180,447,474**	**130,524,344**

Other Major Funds

Five-year forecasts for the other major funds were also presented to the City Council on January 28, 2025, and used as a basis to set the FY25-26 budget for the respective funds. The five-year forecasts include the following funds: Highway User Revenue Fund (HURF), Transportation Sales Tax, Police and Fire Sales Tax Special Revenue Funds, and the Solid Waste, Landfill, and Water & Wastewater Enterprise Funds. These forecasts were prepared using the same tools and methods described in detail in the preceding General Fund five-year forecast section. Therefore, this section will only include a brief overview of each major fund with the five-year forecast pictured in the same format as was used in the preceding General Fund section.

Highway User Revenue Fund (HURF)

These funds are used to track HURF monies that the State of Arizona distributes to cities, towns, and counties. This revenue source is commonly referred to as the gasoline tax, although several additional transportation-related fees comprise this revenue, including a portion of vehicle license taxes. In Glendale, the fund supports street maintenance, traffic signs and signals, street lighting, and other street-related activities. The anticipated rate of revenue growth averages 2% over the five-year forecast period. Revenue estimates are provided by the League of Arizona Cities and Towns each March. Expenditures forecasted over the next five years include major street improvements totaling $24.3 million.

Highway User Revenue Funds - Five-Year Financial Forecast
FY25-26 Through FY29-30 with FY24-25 Comparative Data

	FY24-25		Forecast				
	Budget	Revised Est	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30
Revenue & Other Financing Sources							
Highway User Revenues	19,849,452	18,730,552	19,105,163	19,487,266	19,877,011	20,274,551	20,680,042
Fees, Licenses & Permits	242,400	1,327,151	1,340,423	1,353,827	1,367,365	1,381,039	1,394,849
Other Revenue	-	86,511	86,511	86,511	86,511	86,511	86,511
Total Revenue & Other Financing Sources	20,091,852	20,144,214	20,532,096	20,927,604	21,330,887	21,742,101	22,161,402
Expenditures & Other Financing Uses							
Personnel Services	(5,435,700)	(5,435,700)	(5,734,781)	(6,007,450)	(6,217,712)	(6,435,332)	(6,660,568)
Services & Supplies	(7,293,902)	(7,263,902)	(7,627,097)	(7,932,180)	(8,249,468)	(8,579,447)	(8,922,624)
Internal Charges	(2,424,130)	(2,130,218)	(2,161,866)	(2,222,488)	(2,284,889)	(2,353,764)	(2,424,807)
Capital Outlay	(9,838,797)	(7,539,665)	(4,360,443)	(4,551,073)	(4,750,629)	(4,959,542)	(5,658,382)
Total Expenditures & Other Financing Uses	(24,992,529)	(22,369,485)	(19,884,187)	(20,713,191)	(21,502,698)	(22,328,085)	(23,666,381)
Total Income (Loss)	(4,900,677)	(2,225,271)	647,909	214,413	(171,811)	(585,984)	(1,504,979)
Contingency	(1,500,000)	(1,500,000)	(1,500,000)	-	-	-	-
Total Income/(Loss) w/ Contingency	(6,400,677)	(3,725,271)	(852,091)	214,413	(171,811)	(585,984)	(1,504,979)
Beginning Fund Balance	27,520,787	27,520,787	23,795,516	22,943,425	23,157,837	22,986,026	22,400,042
Ending Fund Balance	21,120,110	23,795,516	22,943,425	23,157,837	22,986,026	22,400,042	20,895,064

Transportation Sales Tax

The Transportation Sales Tax Funds support transportation services in Glendale. Transportation sales tax revenues are expected to grow at a similar pace as the General Fund sales tax increases over the five-year forecast period through FY29-30. The growth rate assumption is based on the continued strength of the local economy, but the eventual slowdown in one-time construction sales tax. Capital projects for the five-year total $130 million. Debt service obligations of approximately $470 thousand annually have been incorporated into the five-year forecast until it increases to $2.9 million in FY29-30.

Transportation Sales Tax Fund - Five-Year Financial Forecast
FY25-26 Through FY29-30 with FY24-25 Comparative Data

	FY24-25		Forecast				
	Budget	Revised Est	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30
Revenue & Other Financing Sources							
City Sales Tax	45,044,765	45,090,270	44,555,414	44,870,171	45,168,871	45,777,969	46,448,635
Transit Revenue	92,484	120,569	120,569	120,569	120,569	120,569	120,569
Other Revenue	1,765,024	120,574	120,574	120,574	120,574	120,574	120,574
Total Revenue & Other Financing Sources	46,902,274	45,331,413	44,796,557	45,111,314	45,410,014	46,019,112	46,689,778
Expenditures & Other Financing Uses							
Personnel Services	(7,964,836)	(7,964,836)	(8,407,969)	(8,810,294)	(9,118,655)	(9,437,808)	(9,768,131)
Services & Supplies	(9,887,643)	(10,487,643)	(11,290,140)	(12,120,677)	(13,018,539)	(13,989,489)	(15,039,796)
Internal Charges	(2,360,787)	(2,148,475)	(2,196,270)	(2,274,458)	(2,352,030)	(2,439,100)	(2,529,409)
Capital Outlay	(68,848,359)	(51,422,585)	(34,907,521)	(29,775,601)	(20,123,812)	(22,539,386)	(22,576,496)
Debt Service - Principal & Interest	(31,916,264)	(31,846,051)	(472,730)	(472,206)	(471,682)	(471,158)	(2,910,634)
Total Expenditures & Other Financing Uses	(120,977,889)	(103,869,591)	(57,274,630)	(53,453,237)	(45,084,717)	(48,876,941)	(52,824,466)
Total Income (Loss)	(74,075,616)	(58,538,178)	(12,478,073)	(8,341,923)	325,297	(2,857,829)	(6,134,689)
Contingency	(300,000)	(300,000)	(300,000)	-	-	-	-
Total Income/(Loss) w/ Contingency	(74,375,616)	(58,838,178)	(12,778,073)	(8,341,923)	325,297	(2,857,829)	(6,134,689)
Beginning Fund Balance	121,736,374	121,736,374	62,898,197	50,120,124	41,778,201	42,103,498	39,245,669
Ending Fund Balance	47,360,759	62,898,197	50,120,124	41,778,201	42,103,498	39,245,669	33,110,980

Public Safety Sales Tax (Police & Fire)

The Police Special Revenue Fund assumes sales tax revenue growth at the same approximate pace as the General Fund sales tax increases over the five-year forecast period. Transfer amounts to the General Fund include planned fund balance reductions averaging $1.4 million over the five-year forecast.

PSST - Police Sales Tax Fund - Five-Year Financial Forecast
FY25-26 Through FY29-30 with FY24-25 Comparative Data

	FY24-25		Forecast				
	Budget	Revised Est	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30
Revenue & Other Financing Sources							
City Sales Tax	28,582,347	27,832,594	27,086,712	27,905,956	28,058,126	28,416,161	28,814,115
Other Intergovernmental	-	3,405	-	-	-	-	-
Total Revenue & Other Financing Sources	28,582,347	27,835,999	27,086,712	27,905,956	28,058,126	28,416,161	28,814,115
Expenditures & Other Financing Uses							
Transfers Out	(33,082,347)	(33,082,347)	(31,186,712)	(29,905,956)	(28,808,126)	(28,416,161)	(28,814,115)
Total Expenditures & Other Financing Uses	(33,082,347)	(33,082,347)	(31,186,712)	(29,905,956)	(28,808,126)	(28,416,161)	(28,814,115)
Total Income (Loss)	(4,500,000)	(5,246,348)	(4,100,000)	(2,000,000)	(750,000)	-	-
Contingency	-	-	-	-	-	-	-
Total Income/(Loss) w/ Contingency	(4,500,000)	(5,246,348)	(4,100,000)	(2,000,000)	(750,000)	-	-
Beginning Fund Balance - With Contingency	13,882,977	13,882,977	8,636,629	4,536,629	2,536,629	1,786,629	1,786,629
Ending Fund Balance - With Contingency	9,382,978	8,636,629	4,536,629	2,536,629	1,786,629	1,786,629	1,786,629
Beginning Fund Balance - Without Contingency	13,882,977	13,882,977	8,636,629	4,536,629	2,536,629	1,786,629	1,786,629
Ending Fund Balance - Without Contingency	9,382,978	8,636,629	4,536,629	2,536,629	1,786,629	1,786,629	1,786,629

The Fire Special Revenue Fund assumes sales tax revenue growth at the same approximate pace as the General Fund sales tax increases over the five-year forecast period. Transfer amounts to the General Fund include planned fund balance reduction averaging $650 thousand over the five-year forecast.

PSST - Fire Sales Tax Fund - Five-Year Financial Forecast
FY25-26 Through FY29-30 with FY24-25 Comparative Data

	FY24-25		Forecast				
	Budget	Revised Est	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30
Revenue & Other Financing Sources							
City Sales Tax	14,282,648	13,907,698	13,534,974	13,944,644	14,020,684	14,199,596	14,398,454
Total Revenue & Other Financing Sources	14,282,648	13,907,698	13,534,974	13,944,644	14,020,684	14,199,596	14,398,454
Expenditures & Other Financing Uses							
Transfers Out	(17,282,648)	(17,282,648)	(16,534,974)	(14,194,644)	(14,020,684)	(14,199,596)	(14,398,454)
Total Expenditures & Other Financing Uses	(17,282,648)	(17,282,648)	(16,534,974)	(14,194,644)	(14,020,684)	(14,199,596)	(14,398,454)
Total Income (Loss)	(3,000,000)	(3,374,950)	(3,000,000)	(250,000)	-	-	-
Contingency	-	-	-	-	-	-	-
Total Income/(Loss) w/ Contingency	(3,000,000)	(3,374,950)	(3,000,000)	(250,000)	-	-	-
Beginning Fund Balance - With Contingency	7,793,494	7,793,494	4,418,544	1,418,544	1,168,544	1,168,544	1,168,544
Ending Fund Balance - With Contingency	4,793,494	4,418,544	1,418,544	1,168,544	1,168,544	1,168,544	1,168,544
Beginning Fund Balance - Without Contingency	7,793,494	7,793,494	4,418,544	1,418,544	1,168,544	1,168,544	1,168,544
Ending Fund Balance - Without Contingency	4,793,494	4,418,544	1,418,544	1,168,544	1,168,544	1,168,544	1,168,544

Solid Waste Enterprise Fund

This fund supports refuse collection and disposal services to homes and businesses in the city. Council-approved rate adjustments provide for a stable financial condition over the five-year forecast period. It is important to note that the timing of capital outlay projects and actual fund performance may drive the need for a future rate study within the forecast period. Annual cash funding of capital purchases, primarily for the replacement of vehicles, has been included within the planned expenditures for the enterprise fund. Staff will continue to monitor and update the financial plan for potential changes in capital projects or potential rate adjustments.

Solid Waste Fund - Five-Year Financial Forecast
FY25-26 Through FY29-30 with FY24-25 Comparative Data

	FY24-25		Forecast				
	Budget	Revised Est	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30
Revenue & Other Financing Sources							
Residential Sanitiation	20,016,147	21,402,440	22,335,326	23,514,800	24,679,859	25,856,331	27,078,817
Commercial Sanitation	6,668,999	5,719,750	6,177,330	6,547,970	6,940,848	7,149,074	7,363,546
Other Revenue	460,980	732,265	1,096,464	1,105,084	1,115,780	1,125,007	744,421
Transfers In M.O.E.	206,250	206,250	206,250	206,250	206,250	-	-
Total Revenue & Other Financing Sources	27,352,376	28,060,705	29,815,369	31,374,103	32,942,737	34,130,412	35,186,784
Expenditures & Other Financing Uses							
Personnel Services	(9,133,751)	(9,133,751)	(9,633,107)	(10,089,454)	(10,442,586)	(10,808,077)	(11,186,359)
Services & Supplies	(9,701,673)	(9,701,673)	(10,186,756)	(10,696,094)	(11,123,937)	(11,568,895)	(12,031,650)
Internal Charges	(5,633,117)	(5,059,698)	(5,182,518)	(5,398,559)	(5,594,311)	(5,804,339)	(6,022,287)
Capital Outlay	(5,647,737)	(5,259,853)	(5,282,383)	(4,932,236)	(4,380,029)	(6,002,086)	(6,139,240)
Total Expenditures & Other Financing Uses	(30,116,277)	(29,154,974)	(30,284,764)	(31,116,343)	(31,540,863)	(34,183,397)	(35,379,536)
Total Income (Loss)	(2,763,901)	(1,094,269)	(469,395)	257,760	1,401,874	(52,985)	(192,753)
Contingency	(200,000)	(200,000)	(200,000)	-	-	-	-
Total Income/(Loss) w/ Contingency	(2,963,901)	(1,294,269)	(669,395)	257,760	1,401,874	(52,985)	(192,753)
Beginning Fund Balance	4,961,397	4,961,397	3,667,129	2,997,734	3,255,494	4,657,368	4,604,383
Ending Fund Balance	1,997,496	3,667,129	2,997,734	3,255,494	4,657,368	4,604,383	4,411,630

Landfill Enterprise Fund

This fund supports the activities at the Glendale Landfill, including waste disposal, recycling, and the materials recovery facility. Over the five-year forecast period, revenues are expected to remain stable with the currently contracted rate increases. It is important to note that depending on the timing of capital outlay projects and fund performance, future rate adjustments may be necessary. General Obligation bonds were issued for landfill projects in FY21-22. Staff will continue to monitor the performance of the fund for future financing options.

Landfill Fund - Five-Year Financial Forecast
FY25-26 Through FY29-30 with FY24-25 Comparative Data

	FY24-25		Forecast				
	Budget	Revised Est	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30
Revenue & Other Financing Sources		16,662,675	15,669,999	16,207,050	16,757,473	17,321,600	17,899,773
Tipping Fees	9,363,613	9,363,613	9,747,703	10,141,395	10,544,930	10,958,554	11,382,517
Recycling Sales	777	777	777	777	777	777	777
Other Revenue	7,298,286	7,298,286	5,921,520	6,064,878	6,211,766	6,362,270	6,516,479
Transfers In M.O.E	1,159,160	1,159,160	1,187,406	1,219,496	1,251,192	1,286,693	1,321,759
Bond Proceeds	-	-	-	-	-	-	-
Total Revenue & Other Financing Sources	17,821,835	17,821,835	16,857,405	17,426,547	18,008,665	18,608,293	19,221,533
Expenditures & Other Financing Uses							
Personnel Services	(6,040,549)	(6,040,549)	(6,373,837)	(6,628,791)	(6,860,799)	(7,100,926)	(7,349,458)
Services & Supplies	(4,493,933)	(4,493,933)	(4,718,629)	(4,907,375)	(5,103,670)	(5,307,817)	(5,520,130)
Internal Charges	(2,296,028)	(2,136,612)	(2,200,177)	(2,280,716)	(2,364,290)	(2,456,246)	(2,551,789)
Capital Outlay	(6,685,005)	(7,627,208)	(3,726,297)	(3,148,588)	(6,647,799)	(4,891,130)	(1,615,797)
Debt Service - Principal & Interest	(713,000)	(713,000)	(713,250)	(712,750)	(716,500)	(714,250)	(716,250)
Total Expenditures & Other Financing Uses	(20,228,515)	(21,011,302)	(17,732,190)	(17,678,220)	(21,693,058)	(20,470,369)	(17,753,424)
Total Income (Loss)	(2,406,680)	(3,189,466)	(874,785)	(251,673)	(3,684,393)	(1,862,076)	1,468,109
Contingency	(500,000)	(500,000)	(500,000)	-	-	-	-
Total Income/(Loss) w/ Contingency	(2,906,680)	(3,689,466)	(1,374,785)	(251,673)	(3,684,393)	(1,862,076)	1,468,109
Beginning Fund Balance	9,095,266	9,095,266	5,405,800	4,031,015	3,779,341	94,948	(1,767,128)
Ending Fund Balance	6,188,587	5,405,800	4,031,015	3,779,341	94,948	(1,767,128)	(299,019)

Water & Wastewater Enterprise Funds

These funds support the delivery of water and wastewater treatment services to Glendale residents and businesses. Activities are completely self-supported through water sales, sewer user fees, and other related charges. In June 2025, Council approved a five-year water, wastewater, and stormwater rate increase with rates increasing in October 2025, then every January starting in 2027 through 2030 to meet the financial obligations of the water and wastewater utility.

The forecast incorporates all estimated operational costs, with nominal inflation. The expense category includes all costs related to personnel services, contractual, and commodities. Also included are the current debt service obligations, averaging $29.5 million per year, including the additional bond financing to support the capital plan. Capital Outlay included in the plan totals $398 million for the next five years. Staff will continue to monitor and update the financial plan for potential changes in capital projects, bond funding, or potential rate adjustments.

Water & Wastewater Funds - Five-Year Financial Forecast
FY25-26 Through FY29-30 with FY24-25 Comparative Data

	FY24-25		Forecast				
	Budget	Revised Est	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30
Revenue & Other Financing Sources							
Water & Sewer Revenues	113,865,793	114,330,519	119,483,003	122,538,830	123,151,809	123,767,568	124,386,406
Development Permits/Fees/Impact	3,239,007	5,135,076	4,364,815	3,710,092	3,339,083	3,172,129	3,013,523
Other Revenues	6,855,183	7,365,261	4,441,518	4,432,215	4,460,843	4,547,859	4,636,609
Bond Proceeds	36,000,000	36,000,000	63,500,000	55,000,000	60,000,000	59,000,000	35,000,000
Reimbursements by IGA	2,768,907	4,475,865	4,701,054	4,942,005	5,199,821	5,475,685	5,770,860
Transfers In	849,083	849,083	868,388	883,697	902,545	921,146	943,250
Total Revenue & Other Financing Sources	163,577,973	168,155,803	197,358,779	191,506,840	197,054,101	196,884,386	173,750,647
Expenditures & Other Financing Uses							
Personnel Services	(33,449,959)	(33,449,959)	(36,759,224)	(38,971,936)	(40,961,339)	(42,686,389)	(44,317,518)
Services & Supplies	(40,094,757)	(40,094,757)	(43,814,770)	(47,831,524)	(51,197,624)	(54,584,215)	(57,961,245)
Internal Charges	(11,132,411)	(11,132,411)	(11,689,031)	(12,215,831)	(12,766,665)	(13,277,332)	(13,808,425)
Capital Outlay	(63,263,118)	(59,926,230)	(72,976,558)	(70,976,914)	(72,379,580)	(82,398,240)	(69,515,935)
Capital Outlay - AMI	(7,000,000)	(7,000,000)	(4,000,000)	(10,000,000)	(10,000,000)	(6,000,000)	-
Debt Service	(28,135,650)	(27,709,806)	(28,952,500)	(29,671,249)	(31,181,696)	(26,719,805)	(30,886,720)
Total Expenditures & Other Financing Uses	(183,075,895)	(179,313,163)	(198,192,083)	(209,667,454)	(218,486,904)	(225,665,981)	(216,489,843)
Total Income (Loss)	(19,497,923)	(11,157,360)	(833,304)	(18,160,614)	(21,432,803)	(28,781,595)	(42,739,196)
Contingency	(2,000,000)	(2,000,000)	(2,000,000)	-	-	-	-
Total Income/(Loss) w/ Contingency	(21,497,923)	(13,157,360)	(2,833,304)	(18,160,614)	(21,432,803)	(28,781,595)	(42,739,196)
Beginning Fund Balance	53,897,040	53,897,040	40,739,680	37,906,376	19,745,762	(1,687,041)	(30,468,636)
Ending Fund Balance	32,399,117	40,739,680	37,906,376	19,745,762	(1,687,041)	(30,468,636)	(73,207,833)

Conclusion

Long-range forecasting and modeling are powerful management and decision-making tools. The City Council's ability to make sound financial decisions and provide guidance on long-range planning are key factors in ensuring the City's fiscal health.

The current Five-Year Financial Forecast highlights the need to exercise fiscal discretion and restraint, carefully examine any projects that entail ongoing expenses, practice prudent fiscal management, and remain conservative in our financial and strategic planning.

FINANCIAL POLICIES

A key component of the FY25-26 budget is the adoption of the City Council's financial policies. This budget document includes the City Council's amended financial policies that were adopted by the City Council as part of the in the FY25-26 budget adoption process.

Council's financial policies serve as the foundation for establishing a strong, sustainable financial plan. The policies provide broad policy guidance related to *Fiscal Planning and Budgeting*, *Cash and Budget Appropriation Transfers, Expenditure Control*, *Capital Asset and Debt Management*, and *Fund Reserves and Structure*.

These five key financial policy areas are discussed on the following pages. For the purpose of these policies, a department is defined as a separate departmental unit presented in the City's most recent organizational chart. A fund is defined as a balanced set of accounts which appears as a column for reporting purposes in either the "Basic Financial Statements" or the "Combining Financial Statements" section of the City's Annual Comprehensive Financial Report (ACFR).

Fiscal Planning and Budgeting

Fiscal planning is the process of identifying resources and allocating them among numerous and complex competing purposes. The primary vehicle for this planning is the preparation, monitoring and analysis of the budget. It is essential to incorporate a long-term perspective and to monitor the performance of the programs that are competing to receive funding.

The City Manager will submit to the Council a proposed annual budget, based on Council's established goals, and will execute the budget as finally adopted, pursuant to Title 42, Chapter 17, Article 3, Section 17105 of the Arizona Revised Statutes, as amended.

1. Revenue and expenditure forecasts will be prepared annually and will include a Five-Year Forecast for each major operating fund (General Fund, Enterprise Funds, and certain Special Revenue Funds). These Five-Year Forecasts will be prepared at the beginning of the operating budget process and 1) provide a long-term view of current year budget decisions affecting the City and 2) provide an estimate of the fund balance and sensitivity to revenue and expenditures changes over the forecast period.

    a. The budget will be balanced, by fund, when all projected ongoing revenue sources exceed all ongoing expenses proposed for the current fiscal year and for the upcoming fiscal year. Use of the unassigned fund balance will

occur only as authorized by Council and to address one-time costs, not ongoing costs or planned utilization of fund balance.

b. Revenues will not be dedicated for specific purposes unless approved by Council or required by law. All non-restricted revenues will be deposited in the General Fund and appropriated through the annual budget process.

2. To ensure ongoing General Fund stability, the primary property tax levy will be evaluated each year to determine where it should be set.

3. Any proposed new service or program initiative will be developed to reflect current Council policy directives and shall be considered in the context of balancing ongoing anticipated revenues against ongoing anticipated expenses. Proposals will follow all related Council Financial Policies.

4. To ensure compliance with existing policy, all grant programs and any programs supplemented by outside funding will include a sunset provision consistent with the projected end of funding. Personnel paid with these funds will be considered temporary with no certainty of continued employment beyond the life of the funding unless otherwise approved by Council. Equipment and technology purchases with these kinds of funds are subject to the policies for the replacement funds.

5. The City Manager's recommended budget presented to Council will contain, at a minimum, the following elements:

a. Revenue projections by major category, by fund;
b. Expenditure projections by program levels and major expenditure category, by fund, including support provided to or received from other funds;
c. Debt service principal and interest amounts;
d. Proposed inter-fund transfers;
e. Projected fund balance by fund;
f. Proposed personnel staffing levels;
g. Detailed schedule of capital projects;
h. Any additional information, data, or analysis requested by Council.

6. The operating budget will be based on the principle that current ongoing operating expenditures, including debt service and support for other funds, will be funded with current ongoing revenues. The enterprise funds (water/sewer, solid waste and landfill) and the transportation sales tax fund will pay the indirect cost charges for services provided by other funds. Additional funds may be added upon Council approval.

7. The budget will not use one-time (non-recurring) sources to fund continuing (recurring) expenditures.

8. Addition of personnel will be requested only to meet existing program initiatives and policy directives after service needs have been thoroughly examined and only if increased net ongoing revenue is substantiated.

9. The Budget and Finance Department and Human Resources Department will work together to manage position control. The number of full-time and regular part-time employees on the payroll will not exceed the total number of full-time equivalent positions that Council authorizes and adopts with the annual budget.

10. Benefits and compensation will be administered in accordance with Council policy direction.

a. Total compensation will be evaluated periodically for competitiveness.

b. A cost containment strategy means total costs for health insurance premiums will be shared between the employer, employees and retirees. Total premiums will be evaluated on an annual basis to ensure they are reasonable, competitive and expected to address anticipated claims plus the maintenance of an adequate reserve for the Employee Benefits Fund. Funding will be based on an annual actuarial report and its 75% confidence funding level recommendation.

c. A policy will be developed regarding the continuation of retiree health insurance after the completion of a comprehensive evaluation of the impact of GASB 67 and the presentation of results to Council.

11. Ideas for improving the efficiency and effectiveness of the city's programs and the productivity of its employees will be considered during the budget process.

12. Carryover of unspent appropriation from one fiscal year to the next is not automatic. The Budget and Finance Department staff will evaluate carryover requests and make recommendations to the City Manager. Recommended requests will be included in the City Manager’s budget presented to Council.

13. Salary savings will be retained to the greatest extent possible to build fund balance. Salary savings may be used for expenses upon the City Manager or their designee’s, approval if within the same fund/department. Salary savings may be used for expenses between funds/departments upon Council approval within the last three months of the fiscal year.

14. Total fund appropriation changes must be approved by the Council. These changes must also comply with the city's Alternative Expenditure Limitation in accordance with Article IX, Section 20, Constitution of Arizona and A.R.S. § 41-563 where final budget adoption sets the maximum allowable appropriation for the upcoming fiscal year.

15. The replacement of General Fund capital equipment and related support for technology, vehicles and telephonic equipment [except cell phones] will be accomplished through the use of a "rental rate structure" that is revised annually as part of the annual budget process.

a. Any equipment purchased with grant funding will be considered for ongoing replacement and ongoing replacement premium funding only if specifically authorized by the City Manager and noted in the budget submittal.
b. The ongoing replacement costs for new technology and new vehicle purchases will be incorporated into the upcoming fiscal year's rental rate structure regardless of whether they are initially purchased through a lease or pay-as-you-go funding.
c. Replacements will be based on equipment lifecycle analyses by the Public Works Department for City vehicles, or the Budget and Finance Department for technology and telephonic systems.

16. The City Council supports economic development objectives that support the creation and retention of quality jobs (25% greater than the median average wage in Maricopa County), add revenue, and enhance the quality of life in Glendale. City Council will consider incentives when the circumstances of the economic development opportunity warrant them necessary and appropriate for the opportunity and in the best interest of the city.

Cash and Budget Appropriation Transfers

1. Purpose & Restrictions

The following policy is established to implement an effective and efficient process by which the adopted City budget may be amended.

Throughout the course of the fiscal year, amendments to the budget are necessary to address new issues, increased prices, changes in scope of existing projects, and unforeseen issues affecting City operations. This policy applies to all cash and budget appropriation transfers initiated by the Mayor and City Council, the City Manager's Office, and/or departments. The City's Budget and Finance Department will process budget amendments in the financial management system, following appropriate authorization by the Mayor and City Council, the City Manager, and a Department Director.

For non-departmental operations, it may be necessary to transfer certain unanticipated amounts during the course of a fiscal year for unforeseen expenditures. These contingency appropriation transfers are not specific to any particular department and are established each fiscal year to cover unforeseen operation expenses, revenue shortages, or capital project acceleration as approved by Council.

These funds can only be directed by Council during the fiscal year. Similar to contingency, the Council approves appropriations for Miscellaneous Grants which are not specific to any particular department and are established to cover unanticipated grants received during the fiscal year. The policy covering these types of transfers is covered in the Contingency & Miscellaneous Grant Appropriation Transfers section below.

Article VI, Section 11 of the City Charter establishes the legal restriction for budget appropriation transfers and reads as follows:

> *The city manager may at any time transfer any unencumbered appropriation balance or portion thereof between general classifications of expenditures within an office, department or agency. At the request of the city manager and within the last three months of the fiscal year, the council may by ordinance transfer any unencumbered appropriation balance or portion thereof from one office, department or agency to another.*

2. Policy

Based on the purpose and restrictions surrounding cash and budget transfers, the following policy sets forth the restrictions surrounding cash and budgetary appropriation transfers.

a. Cash Transfers · Cash transfers between funds can only be authorized by Council in the last three months of the fiscal year.

b. Cash & Appropriation Transfers Between Funds · Cash and associated budget appropriation transfers between funds can only be authorized by Council in the last three months of the fiscal year.

c. Appropriation Transfers

   i. Between Funds· Budget appropriation transfers between funds can only be authorized by Council approval in the last three months of the fiscal year.

   ii. Between Departments· Budget appropriation transfers between departments can only be authorized by Council approval in the last three months of the fiscal year.

   iii. Within the Same Fund, Within the Same Department· Budget appropriation transfers within the same fund and within the same department can be authorized by City Manager approval throughout the fiscal year.

iv. Between Capital Improvement Projects

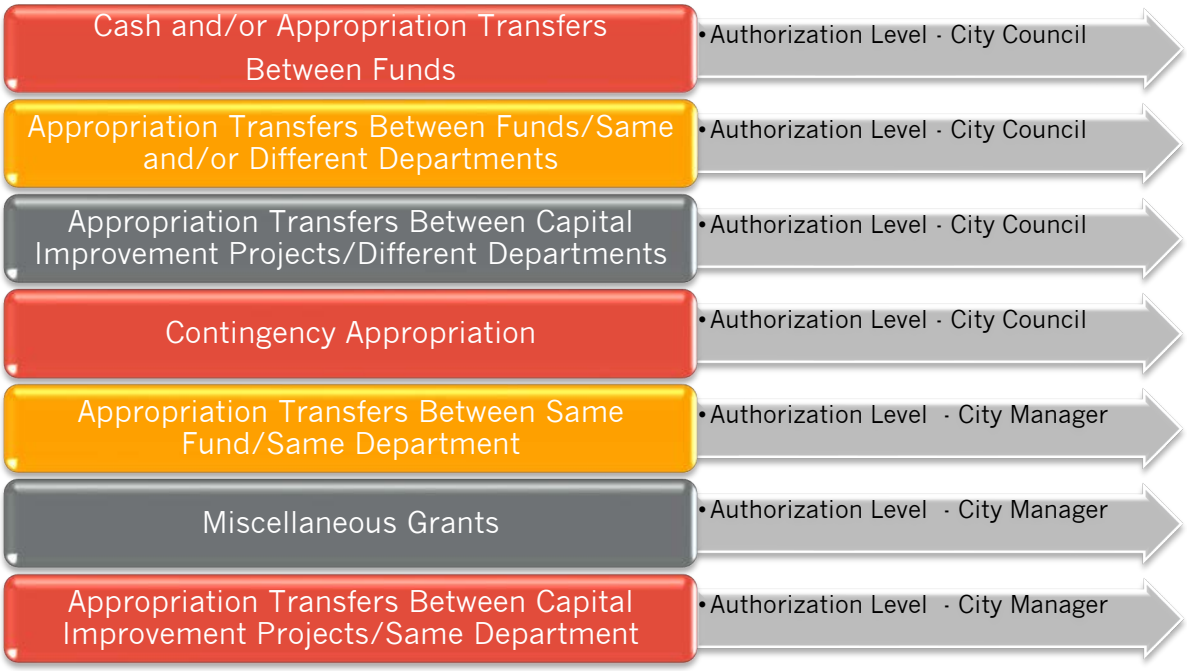
(1) Between Departments - Capital improvement project budget appropriation transfers for projects managed between departments can be only authorized by Council approval in the last three months of the fiscal year.

(2) Within Departments - Capital improvement project budget appropriation transfers within the same department, and the same fund, can be authorized by City Manager approval throughout the fiscal year.

d. Restricted Fund Transfers - Cash and/or appropriation transfers into, and out of, restricted funds can only be authorized by Council approval. Only transfers within the intent of the restricted funds will be approved by Council. For restricted fund transfers, the Council shall be provided with
   i. justification that such transfers are consistent with restricted fund purposes,
   ii. assurance that the transfer has been legally reviewed by the City Attorney, and
   iii. assurance that the transfer meets the restrictions set out in this transfer policy.

e. Contingency & Miscellaneous Grant Appropriation Transfers- These types of transfers are not specific to any particular department:
   i. Contingency- Contingency budget appropriation transfers can be authorized by Council throughout the fiscal year.
   ii. Miscellaneous Grants- Miscellaneous Grant appropriation transfers can be authorized by the City Manager throughout the fiscal year.

f. Approval of Expenditures in Excess of Budget Appropriations - There may be emergency situations where a transfer is required before it is possible to obtain formal Council approval. In such cases, the Budget and Finance Department will advise the City Manager of the emergency condition and request approval. Upon approval, the Budget and Finance Department will seek Council ratification at the first possible Council meeting.



EXPENDITURE CONTROL

Management will ensure compliance with the City Council adopted budget.

1. Expenditures will be controlled by an annual appropriated budget. Council will establish appropriations through the budget process. Council may transfer these appropriations as necessary through the budget amendment process as previously described.

2. The purchasing system will provide commodities and services in a timely manner to avoid interruptions in the delivery of services. All purchases will be made in accordance with the procurement code, purchasing policies, guidelines and procedures and applicable state and federal laws. The city may join various cooperative purchasing agreements to obtain supplies, equipment and services at the best value.

3. A system of internal controls and procedures using best practices will be maintained for the procurement and payment processes.

4. The State of Arizona sets a limit on the expenditures of local jurisdictions. Compliance with these expenditure limitations is required. The city will submit an audited expenditure limitation report as defined by the Uniform Expenditure Reporting System (A.R.S. Section 41-1279.07) along with audited financial statements to the State Auditor General within the required timeframe.

CAPITAL ASSET AND DEBT MANAGEMENT

Long term debt is used to finance capital projects with long useful lives. Financing capital projects with debt provides for an “intergenerational equity” because the actual users of the capital asset pay for its cost over time, rather than one group of users paying in advance for the costs of the asset.

The city will not give or loan its credit in aid of, nor make any donation, grant, or payment of any public funds, by subsidy or otherwise, to any individual, association, or corporation, except where there is a clearly identified public purpose and the city either receives direct consideration substantially equal to its expenditure or provides direct assistance to those in need. Long-term debt will not be used to fund current operations or smaller projects that can be financed from current revenues or resources.

1. A 10-year Capital Improvement Plan (CIP) will be updated annually as part of the budget process. It will include projected life cycle costing. Only the first year of the plan will be appropriated. The remainder will be projections to be addressed in subsequent years.

a. Life cycle costing is a method of calculating the total cost of a physical asset throughout its life. It is concerned with all costs of ownership and takes into account all of the costs incurred by an asset from its acquisition to its disposal, including design, installation, operating, and maintenance costs.

2. The 10-year CIP will address capital needs in the following order:

a. to improve existing assets;
b. to replace existing assets;
c. to construct new assets.

3. All projects will be evaluated annually by a multi-departmental team regarding

a. accuracy of the projected costs;
b. consistency with the General Plan and Council policy goals;
c. long-range master plans;
d. ability to finance initial capital costs;
e. ability to finance life cycle costs;
f. ability to cover the associated additional ongoing operating costs.

4. All projects funded with general obligation bonds will be undertaken only with voter approval as required through a bond election.

a. General Obligation debt is supported by secondary property tax revenues. The secondary property tax revenues assessed are based upon the ability to finance the City's debt service obligations and the rate is dependent upon the revenue requirements and the assessed valuation of taxable property. At a minimum, the general obligation debt service fund balance will be at least 10% of the next fiscal year's property tax supported debt service.

5. Non-voter approved debt supported by General Fund revenues such as Municipal Property Corporation (MPC) bonds, excise tax bonds, and lease obligations will be used only when a dedicated ongoing revenue source is identified to pay the associated debt service obligations. This type of debt service will not exceed 10% of the 5-year average of the General Fund's operating revenue available to support the debt service obligations.

a. For FY25-26, debt service is 16.7% of the General Fund operating revenue as defined above.

6. For non-voter approved debt, the following considerations will be made prior to the pledging of projected revenues for the ongoing payment of associated ongoing debt service obligations:

a. The project requires ongoing revenue not available from other sources.
b. Matching monies are available that may be lost if not applied for in a timely manner.
c. Catastrophic conditions.

7. Short-term borrowing or lease/purchase contracts should be considered for financing major operating capital equipment only when:

a. The repayment term does not exceed the expected useful life of the equipment to be purchased;
b. An ongoing revenue source is identified to pay the annual debt service; and
c. The Budget and Finance Director, along with the city's financial advisors, determine that this is in the city's best financial interest.

8. These policies are in addition to the policies incorporated in the Debt Management Plan.

FUND RESERVES AND STRUCTURE

Fund balance is an important indicator of the City's financial position. Adequate fund balances are maintained to allow the City to continue to providing services to the community in case of economic downturns and/or unexpected emergencies or requirements. To ensure the continuance of sound financial management of public resources, committed, assigned, or unassigned General Fund, fund balance will be maintained to provide resources to address emergencies, sudden loss of revenue, or unexpected downturns in the economy. Use of fund balances will be limited to address unanticipated, non-recurring needs and planned future one-time or non-recurring obligations. Unassigned balances may, however, be used to allow time to restructure operations and must be approved by the City Council.

1. The minimum fund balance in the General Fund, which is defined as the unassigned amount, shall total 25% of the total budgeted ongoing expenditures for the upcoming fiscal year. Any usage of the unassigned fund balance category must be approved by a majority of the City Council. The unassigned fund balance should only be used in the event of unexpected revenue shortfalls, unforeseen circumstances, and emergencies. Any usage of this reserve should be replenished within the subsequent fiscal year if possible. The replenishment period may be extended, based on circumstances, for as long as five years.

2. For the Water and Sewer Enterprise Fund;
a. The target for fund balance will be 50% of operating expenses.
b. The Senior Lien Debt Service Coverage Ratio target will be 1.85.
c. The target for Days Cash on Hand will be 250 days.

3. The minimum fund balance in the Solid Waste Enterprise Fund will be maintained at 10% of operating revenues.

4. The minimum fund balance in the Landfill Enterprise Fund will be maintained at 15% of operating revenues.

5. For the other major governmental operating funds, the minimum unassigned fund balance shall be as follows:

   a. PSST 5% of operating revenue
   b. HURF 15% of operating revenue
   c. Others: 10% of operating revenue

6. If a situation arises where fund balance at the end of the current fiscal year is less than the Council approved fund balance level, the deficiency should be replenished in the coming fiscal years, not to exceed a total of five consecutive years.

7. The City Manager may establish additional assigned fund balance reserves for certain anticipated obligations or other purposes.

8. Any balance in excess of the fund balance reserves may be used to support one-time expenditures. Council approval is required to use these funds to supplement "pay as you go" capital outlay, one-time operating expenditures, or to prepay existing debt.

9. The fund balance for the various Trust Funds will be based on annual actuarial reports and the target funding level must be at the 75% confidence funding level.

10. Separate fund balance operating reserves may be required by bond issuance documents for those funds with outstanding bonded debt. These requirements will not be viewed as additional fund balance needs unless they are greater than those established by these goals.

Glendale
ARIZONA

Budget Summaries

Fiscal Year 2025 – 2026 Annual Budget Book

Glendale
ARIZONA

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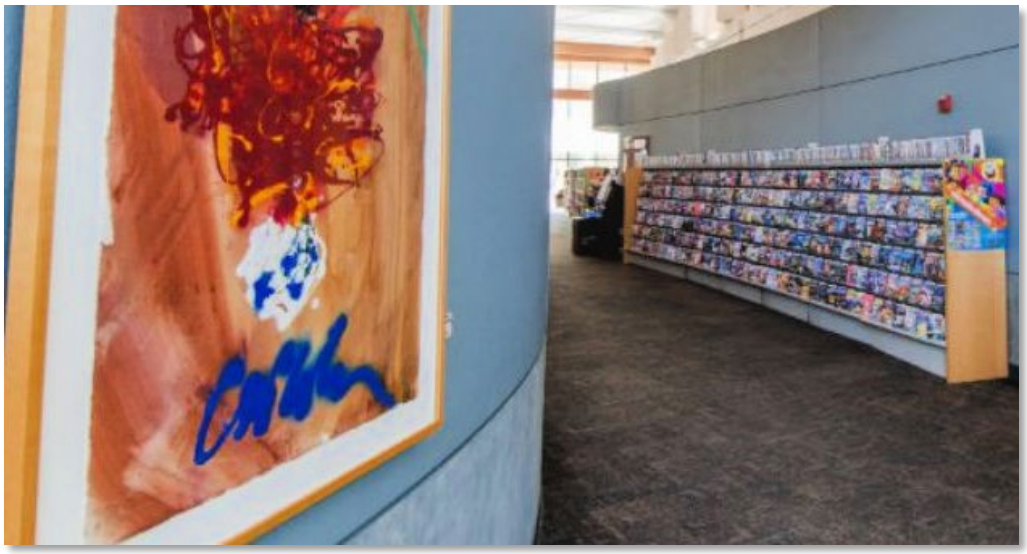
BUDGET SUMMARY

The annual budget for the City of Glendale is divided into four major components that include all appropriations for the city. The total budget, including all four components, is $1.46 billion for Fiscal Year 2025-2026 (FY25-26). This represents a 1.4% decrease from the prior year's total budget of $1.48 billion.

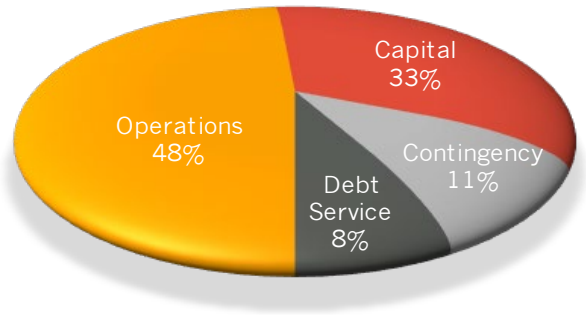


Operating expenses increased 6%, debt service requirements increased 6%, planned capital spending decreased 16% and contingency increased 22%. The details of these pertinent changes in budget appropriation are discussed in the following section.

- The *operating budget* finances the day-to-day provisions of City services and totals $710 million.
- The *capital improvement budget* funds the construction of City facilities, such as police/fire stations, libraries, roads, public amenities and other infrastructure. This year, the capital improvement budget totals $478 million, and includes appropriations for one-time projects funded through federal grants received in response to the COVID-19 pandemic.
- The *debt service budget* is used to repay money borrowed by the City, primarily for capital improvements, and totals $114.8 million.
- The final component of the budget is the *contingency appropriation* at $157.4 million. This appropriation is made up of fund reserves and is available to cover emergency expenses, grant-funded expenditures, revenue shortages, or capital project acceleration that may arise during the fiscal year.

As the pie chart below illustrates, the operating (48%) and capital (33%) appropriations are the largest components of the FY25-26 budget and account for 81% of the total appropriations. Both are discussed on the following pages.

FY25-26 Total Appropriations



Total $1.46 billion

The following chart outlines the financial plan for FY25-26. The City's total sources are estimated at $1.25 billion and total uses are projected at $1.68 billion, including inter-fund transfers. A summary of the City's major revenues and expenditures, including other financing sources and uses, provides an overview of the total resources budgeted by the organization. This summary is located in the *Schedules* section of this book and is titled *Schedule One.*

As shown in the table below, fund balance drawdowns are planned for some capital-intensive funds. This is a result of large project carryover in the Special Revenue Fund (Transportation), Capital Projects Fund (Streets and Transportation), and Enterprise Funds (Water and Sewer, Landfill and Solid Waste). The Internal Service Funds also have planned reductions for one-time projects.

Financial Plan Summary
(In Millions)

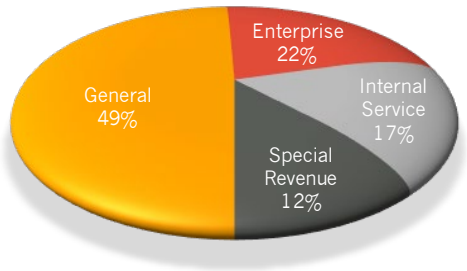
Fund Type	Estimated Balance 7/1/2025	Total Sources	Total Uses	Estimated Balance 6/30/2026
General*	$ 207.5	$ 417.4	$ 444.7	$ 180.2
Special Revenue	165.6	257.3	318.8	104.1
Debt Service	36.6	78.0	82.4	32.2
Capital Projects	284.9	100.2	385.1	0.0
Enterprise	61.0	288.6	320.5	29.1
Internal Svcs/Other**	143.6	104.1	131.2	116.5
Total	$ 899.2	$ 1,245.7	$ 1,682.8	$ 462.2

*General Fund Includes Vehicle Replacement Fund
**Other includes Permanent Funds

Operating Budget

The development of Glendale's FY25-26 budget was an open process designed to reflect the needs and desires of the community. Throughout the year, the Mayor, Council and City staff obtained input from the community through neighborhood meetings, citizen boards and commissions, and other contacts with individuals and groups. In addition, citizen feedback about the proposed FY25-26 budget was sought at a public hearing on June 10, 2025.

Operating Budget by Fund Type



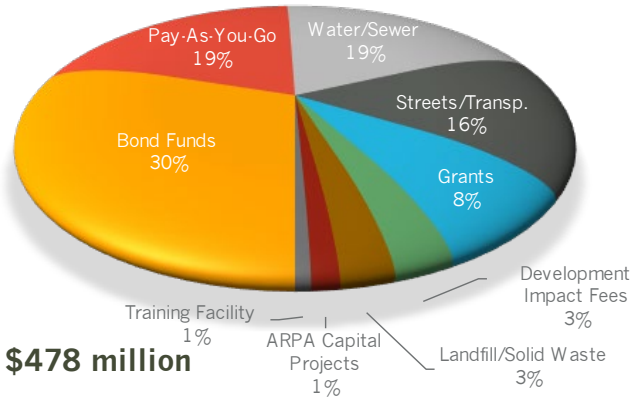
Total $710 million

In January 2025, staff presented the City's Five-Year Financial Forecast. The forecast allows various budget scenarios to be tested for their effect on the City's financial condition on a long-range basis. At the same time, the City's CIP Management Team began the process of updating the Ten-Year Capital Improvement Plan. The Council reviewed the City Manager's proposed balanced budget at the workshop sessions beginning in March and concluding in April 2025, where pertinent issues surrounding the upcoming fiscal year operating, capital, and debt service budgets were discussed. The draft budget, as revised by Council, became the tentative FY25-26 budget. It was published and made available for further public review prior to the public hearing and formal adoption of the final budget on June 10, 2025. See the *Budget Calendar* for more details about the timing of various steps in the budget development and adoption process.

Capital Improvement Plan Budget

The City updates the *Ten-Year Capital Improvement Plan (CIP)* annually. The total plan for FY2026-2035 totals $2.4 billion. The first year of the plan is the only year appropriated by Council. For FY25-26, $478 million in capital investments is planned. This includes $270 million in prior year unspent carryover funds. A summary of funding by type is illustrated in the CIP Projects by Funding Source graph. The remaining nine years are for planning purposes, and funding is not guaranteed to occur in the year planned.

CIP Projects by Funding Type



Total CIP $478 million

The final decision to fund a project is made by the Council. Projects include renovations to City buildings, street and park improvements, police/fire department facilities, and upgrades to water treatment and wastewater collection facilities.

The CIP Management Team includes staff from the Engineering, Transportation, Field Operations, Water Services, and Budget and Finance departments. This team reviewed all CIP projects for their construction costs and their projected impact on the operating budget. Projects with high operating costs are analyzed along with the Five-Year Forecast and may be deferred to ensure the City can absorb the operating impacts once the facility becomes operational.

Refer to the *Capital Improvement Plan* section for more detailed information regarding the projects included in these categories, as well as the funding sources available for each.

Amending the Budget

Once the Council adopts the annual budget, total expenditures cannot exceed the final appropriation of $1.46 billion for FY25-26. However, with Council's formal approval, the City can adjust the total appropriations within the different funds, provided that the budget does not exceed the final appropriation for the fiscal year. This means that if one fund's total appropriation is increased, appropriations from another fund or funds must be reduced by an equal amount. Council could also choose to amend the budget to a figure lower than the final appropriation for the fiscal year.

Throughout the course of the fiscal year, amendments to the budget are necessary to address new issues, increased prices, changes in the scope of existing projects, and unforeseen issues affecting City operations. All budget transfers follow the City's budget transfer policy, which is referenced in the Financial Guidelines section.

During the last three months of the fiscal year, Council may approve the transfer of unencumbered appropriation among funds and departments. The Budget and Finance Department processes all budget amendments in the financial management system, following appropriate authorization by the Mayor and Council, the City Manager or designee.

Fund Descriptions

The City of Glendale uses fund accounting to track revenues and expenditures. Some funds, such as the Streets Fund, are required by state legislation. Other funds were adopted by the City to track and document revenues and expenditures related to specific operations. The City has seven main categories of funds: general, special revenue, debt service, permanent, capital projects, enterprise, and internal service. These categories are used to track the activity of over 100 separate funds. For example, enterprise funds are expected to be self-supporting through revenue from the services provided. For these funds, the City charges a fee for a specific service, such as sanitation collection, just like any other business would do. A brief description of some of the more significant funds within each fund category is provided on the pages that follow.

General Fund Group

General (Fund 1000): The General Fund includes all sources of revenue the City receives that are not designated for a specific purpose. General Fund revenue may be used by the Council for any legal public purpose.

Vehicle Replacement (Fund 1020): This replacement fund was designed to allow the City to accumulate the money needed to replace, at regular intervals, the City's fleet of cars, trucks, and other rolling stock. A transfer from the General Fund into the Vehicle Replacement Fund is done annually, based on anticipated need and availability of funding. Equipment is purchased according to the established replacement schedule and the fund balance is utilized to make such purchases.

Special Revenue Fund Group

Arts Commission (Fund 2110): One percent (1%) of eligible construction projects funds included in the City's Capital Improvement Program are deposited into the municipal arts fund. The funds are used to administer the City's public art and performing arts program. Expenditures from the fund are recommended by the Glendale Arts Commission through its annual art projects plan and are subject to approval by the Council.

Court (Fund 2120): The Court Fund revenue is derived from two primary sources: a security surcharge paid by persons convicted of traffic or misdemeanor offenses in City Court and time payment fees charged to persons who choose to pay their fines in installments. The security surcharge revenue must be used for security services and facility improvements at the City Court. The time payment fee revenue may be used for activities or costs associated with collecting fines. These revenues and any associated expenditures are tracked in this fund.

HURF (Fund 2050): This fund is used to track Highway User Revenue Fund (HURF) monies that the State of Arizona distributes to cities, towns, and counties. This revenue source is commonly referred to as the gasoline tax, although there are several additional transportation-related fees that comprise this revenue, including a portion of vehicle license taxes. Overall, much of this revenue source is based on the volume of fuel sold rather than the price of fuel.

There is a State constitutional restriction on the use of HURF revenues; they must be used solely for street and highway purposes such as maintenance, repair, reconstruction and roadside development. In Glendale, the fund supports street repair and maintenance, traffic signs and signals, street lighting and other street-related activities.

Transportation Sales Tax (Fund 2070): The Transportation Sales Tax Fund supports transportation services in Glendale. The fund is primarily supported by designated sales tax revenue received from Proposition 402 (0.5%). In 2001, Glendale voters approved a one-half cent adjustment to the City sales tax rate to fund a comprehensive package of transportation projects, including expansion of public transit service, intersection improvements to reduce congestion, and other street-related services. One hundred percent of the revenues and operating expenditures are accounted for in this fund. A separate Transportation Capital Projects Fund exists to track transportation related capital expenditures that are paid for by the designated sales tax.

The City can issue revenue bonds to fund transportation capital projects and deposit the bond proceeds into the Transportation Construction Fund. Debt service payments are then funded with the revenues collected in the Transportation Sales Tax Fund. Each year, the Transportation Sales Tax Fund transfers cash into the Transportation Debt Service Fund to cover debt payments on bonds backed by the transportation sales tax revenue. Transfers also can be made from the Transportation Sales Tax Fund to the Transportation Construction Fund to fund capital project construction on a cash basis.

Police Special Revenue (Fund 2080) and Fire Special Revenue (Fund 2090): In 1994, Glendale voters passed a citizens' initiative that increased the local sales tax by 0.1% to add police and fire personnel and related equipment. In September 2007, Glendale voters passed a separate initiative that increased the local sales tax by another 0.4%, bringing the total public safety tax rate to 0.5%, effective November 1, 2007. Both taxes specified that two-thirds of the revenue would go to police operations and one-third to fire operations.

An annual transfer from the Public Safety Sales Tax (PSST) funds to the general fund provides direct reimbursement for the enhanced levels of service costs. This new methodology was developed as a result of an internal audit.

Training Facility Revenue (Fund 2200): All revenues and expenditures associated with the Glendale Regional Public Safety Training Center are tracked in this fund. The facility was built with capital contributions from the City of Glendale (74.8%), Maricopa County Community College District (8.2%), City of Surprise (6.6%), City of Peoria (6.5%), City of Avondale (3.9%) and the federal government. The training center provides Fire and Police departments with the tools required to train new firefighters and conduct continuing education and training for fire and police personnel. Facility management operating costs are shared proportionately with the police and fire partners based upon the initial capital contribution. In addition, direct operating costs incurred at the facility by the Glendale Police and Fire departments are shared with the partners of those respective disciplines/departments.

Airport Special Revenue (Fund 2130): This fund was established to track the operating revenues and expenses of the Glendale Municipal Airport. The long-range goal for the airport is to become a self-sustaining operation, at which time the Airport Special Revenue Fund will become an enterprise fund. The airport has already attracted more commercial business traffic with the development of Westgate, the Gila River Arena, State Farm Stadium, and Camelback Ranch. The Airport Special Revenue Fund is projected to receive a General Fund transfer of $175,399 to augment projected revenue collections of $1,161,019 in FY25-26.

Grant Funds: The City created several individual funds to track grants received from various federal, state and county sources. Individual funds allow the City to comply with the specific financial and reporting requirements of each grantor agency. Separate funds are used to track revenues received from the federal government and any associated expenditures with the HOME Grant (Fund 2010), Neighborhood Stabilization Program (Fund 2020), Neighborhood Stabilization Program III (Fund 2030), Community Development Block Grants (Fund 2040, 2041 and 2044) Emergency Shelter Grants (Fund 2150), and American Rescue Plan Act (Fund 2161 and 4610).

The Community Action Program (Fund 2140) tracks grant funds received from Maricopa County. A Transportation Grant (Fund 2060) fund is used to track grant activity for projects covered by the Glendale Onboard transportation program and a fund titled Airport Capital Grants (Fund 2190) is used for any grant-related project involving the city airport.

Most other grants are tracked through the Other State and Local Grants Fund (Fund 2160). These grant funds come in on a reimbursement basis, so these funds typically do not carry a fund balance from year to year unless a specified grant award is expended over multiple fiscal years.

RICO (Fund 2170): Federal anti-racketeering laws permit law enforcement agencies to seize and sell property and proceeds acquired by individuals as a result of their involvement in certain types of criminal activities, such as the sale of illegal drugs. The City's RICO Fund tracks the revenue generated from such seizures as governed by the Racketeer Influenced and Corrupt Organizations Act. Expenditures backed by this revenue source must be made for purposes that improve public safety or crime prevention programs and cannot be used to supplant existing funding for law enforcement purposes. The Police Department manages all expenditures from this fund in accordance with federal requirements.

Parks & Recreation Designated (Fund 2180): The Parks & Recreation Department has agreements with several local school districts to cover the maintenance of City pools located on school property and jointly owned City/school district parks. The school districts and the City make payments into the fund to cover major maintenance and restoration costs. The fund balance is projected to decrease from $253,074 to $194,923 in FY25-26. This fund also includes a separate division used to track the costs associated with the maintenance of the Elsie McCarthy Park in accordance with a generous donation made by a private party and designated for this purpose only.

Debt Service Fund Group

Bond financing is the primary financing mechanism for long-term capital projects and infrastructure. The City's debt management plan is an important tool and addresses debt issues for this and other financing mechanisms that the City is allowed to use. Outstanding debt, debt limitations, voter authorization, and cash flow projections are reviewed as part of the capital budgeting process, while the annual debt service payments are incorporated into the debt service budget. Depending on the need and the type of project being financed, several different types of bonds are available to the City. Separate funds are used to track payments made on the City's outstanding debt obligations. Each type of debt (General Obligation, Revenue Bonds, Excise Tax, and Municipal Property Corporation) is tracked separately. Fund balances fluctuate according to established debt payment schedules.

The City's debt policies and long-range debt management plans are described in detail in the *Capital Improvement Plan, Debt Service* section of this document and the associated debt schedules, which show the principal and interest payments by year, are included in the *Schedules* section.

General Obligation (G.O.) Bond Debt (Fund 3010): G.O. bonds require voter authorization and are backed by the taxing authority of the City. These bonds finance projects that Council selects as part of the annual budget process. Arizona law limits the amount of G.O. bonds the City can have outstanding based on the limited property value of both commercial and residential property located within the City limits. More information about G.O. bonds can be found in the *Capital Improvement Plan* section of this document. Secondary property tax revenue is recorded directly into this fund and used to pay G.O. bond debt.

The FY25-26 secondary property tax rate will decrease from $1.1597 to $1.1296. Council will continue to perform annual reviews of the property tax rates to ensure future tax rates are set in accordance with the required debt service obligations.

Municipal Property Corp (MPC) Bond Debt (Fund 3030): The MPC is a non-profit corporation organized under the laws of the State of Arizona to assist the City in the acquisition and financing of municipal projects and facilities. MPC bonds require Council approval but do not require voter authorization. These bonds are backed by the City's excise taxes. The amount of MPC bonds that can be issued is limited by the City's ability to repay the bonds. These bonds often have restrictive covenants requiring a reserve of pledged revenues. More information about MPC bonds is found in the *Capital Improvement Plan* section of this document.

Excise Tax Bonds (Fund 3050): Excise Tax bonds require Council approval but do not require voter authorization. These bonds are backed by the City's excise taxes. This fund was created in FY17-18 as a result of bond issue/refinancing. All debt service is paid for through sales taxes collected in the General Fund and then transferred to this debt service fund.

HURF Debt Service (Fund 3020) and Transportation Debt Service (Fund 3040): Highway User Revenue Fund (HURF) or "Street" bonds were used for street projects that are backed by a pledge of the HURF monies the City receives from the State. Street capital projects financed with HURF monies require voter authorization. Given the legislative uncertainty regarding how future HURF revenue will be distributed, these contributions will be monitored closely going forward. The debt service for this fund was paid off in FY15-16. However, due to anticipated future bond issues the fund will remain active.

The Transportation Debt Service Fund is used for the payment of debt service on revenue bonds used to finance projects that are backed by the designated city sales tax for transportation. This type of revenue bond does not require voter authorization.

COPS's Debt Service (Fund 3060): This fund was created in FY21-22 for the issuance of Certificates of Participation (COPs) and payment to Public Safety Personnel Retirement System (PSPRS) to fund the city's unfunded liability for police and fire personnel to 90% funded. The debt service is paid by the General Fund.

Capital Projects Fund Group

Construction funds account for financial resources used for the acquisition or construction of major capital facilities and equipment. They are based on the type of general obligation bonds and other types of long-term financing the City issues. Considerable details on planned capital projects, their potential operating impacts on the General Fund, Enterprise Funds, debt policies, and tax implications are included in the *Capital Improvement Plan* section of this document. Any remaining fund balances in the capital construction funds are appropriated to contingency to cover unanticipated project costs or the unanticipated acceleration of key projects.

Development impact fees have been another source of funds used for constructing major city infrastructure. These are based on the type of development impact fees the City collects from developers to address the City's capital costs associated with accommodating growth. Separate funds are used to track the collection of fees associated with the construction of libraries, fire and police facilities, parks, roadway improvements, etc. Further information about these types of funds is included in the *Capital Improvement Plan* section of this document.

Trust (Permanent) Fund Group

Cemetery Perpetual (Fund 8010): The purpose of this fund is to provide future monies sufficient to pay all or a portion of the operational and maintenance expenses of the Glendale Memorial Park Cemetery when operations no longer produce revenue. All revenues from sales of lots, headstones, domes, appurtenances, and services provided through the operation of the cemetery are deposited into the City's General Fund.

Cash is invested according to the City's investment policy and related investment earnings accumulate in the perpetual care fund. Although monies may be withdrawn from the fund for cemetery expansion and improvements, none are budgeted in FY25-26. Interest income of $26,000 results in a projected FY25-26 ending fund balance of $7.1 million, of which the entire amount is appropriated as contingency and can only be used pursuant to the perpetual care fund ordinance.

Enterprise Fund Group

Water/Sewer (Funds 6020, 6030, and 6040): The Water/Sewer Enterprise Fund supports the provision of water and sewer service to Glendale residents and businesses. It is completely self-supported through water sales, sewer user fees, and other related user fees. The fund receives no tax revenue and pays an annual contribution to the General Fund for administrative support services such as personnel, finance, and legal services that General Fund departments provide. If the General Fund departments did not provide these services, the enterprise fund would have to contract with outside vendors to receive the services.

All revenues and expenditures associated with providing water services to citizens and businesses in Glendale are captured in Fund 6020 (Water). All activities associated with providing wastewater services are recorded in Fund 6030 (Sewer). Fund 6040 (Water & Sewer bond Debt Service) is used to track activity related to revenue bond financings

covering capital improvement projects. Fund 6020 is also used to capture expenditures that are incurred on behalf of both water and sewer operations. For example, administration costs associated with providing oversight to both operations, as well as the expenses associated with the customer service division of the Budget and Finance Department, which handles the billing accounts for both water and sewer operations, are recorded in Fund 6020.

The Water/Sewer Enterprise fund balance is expected to decrease from $44.7 million to $18.4 million in FY25-26, due to planned capital expenditures totaling $89.5 million. Examples of FY25-26 capital projects include groundwater treatment plant improvements, water reclamation facility improvements, as well as planned line replacements and extensions. A revenue budget of $187 million offsets the operating and debt service expenditures. The annual operating budget includes estimated expenses for salaries, electricity, chemical treatments, supplies, and equipment totaling $91 million.

Landfill (Fund 6110): The Landfill Enterprise Fund supports the operation of the Glendale Landfill. Customers, including City departments and private haulers, pay tipping fees (based on tonnage disposed) to use the City's landfill. City Code requires that any excess of budgeted revenues over budgeted expenditures be reserved each year for major landfill improvements, major equipment purchases, and the eventual closure costs.

The Landfill fund balance is expected to decrease from about $8.2 million to about $5.4 million in FY25-26, primarily due to anticipated large capital expenditures. The FY25-26 operating budget totals $13.1 million and planned capital expenditures related to stormwater controls, gas system modifications, and heavy equipment purchases total $5.3 million. The FY25-26 projected revenues total $15.7 million.

Solid Waste (Fund 6120): This fund supports refuse collection and disposal services to homes and businesses in the city. It is supported through monthly charges paid by solid waste customers. The divisions in the Solid Waste Enterprise Fund pay the Landfill Fund to dispose of solid waste at the landfill. The fund balance is expected to decrease from $8.2 million to $5.4 million in FY25-26. Capital expenditures of $7.7 million and operating expenditures of $24.6 million exceed projected revenues of $29.5 million.

Housing Public Activities (Fund 6130): The Housing Fund supports Glendale's public housing program that is part of the Community Services Department. The fund has a $22.6 million operating budget that is primarily funded through federal grant revenues. In addition to the federal grant revenue from the Department of Housing and Urban Development (H.U.D), the City's General Fund contributes annual funding to offset the cost of personnel and administrative expenses. FY25-26 projected revenues total $21.3 million, and the scheduled General Fund transfer is $1.2 million.

Internal Service Fund Group

Risk Management (Fund 7010) and Workers' Compensation (Fund 7020): The Risk Management and Workers' Compensation Trust Funds support the activities of liability insurance and workers' compensation coverage for the City. Income to the funds comes from premiums charged to each City department based upon several factors, including the

number of employees, job classifications, size of operating budget, actual claims history, etc. The funds are used to pay claims against the City and to cover premiums for certain types of outside insurance coverage.

The Risk Management Fund is projected to end FY25-26 with approximately a $27.6 million fund balance. The Workers' Compensation Fund ending fund balance is projected to be approximately $33.8 million in FY25-26. This is based on Council's direction to maintain adequate reserves for this fund in accordance with the Industrial Commission of Arizona's guidelines and requirements.

Benefits Trust (Fund 7030): The Benefits Trust Fund was created in FY00-01. An actuarial study of health insurance funding recommended the creation of a separate fund as the best way to develop reserves to meet future cost increases for health-related insurance. During the course of a year, employer and employee contributions for medical, dental, and vision insurance are deposited into this fund. Income to the fund comes from premiums charged to each City department based upon employee coverage elections made each year during open enrollment (employer portion). The fund also receives contributions from employees, both current and retired. Premium payments to insurance carriers and related claims expenses are made directly from the fund. The ending fund balance and any contingency appropriation serves as a reserve to cover incurred but not reported claims, as well as a stabilizer against rising health care costs.

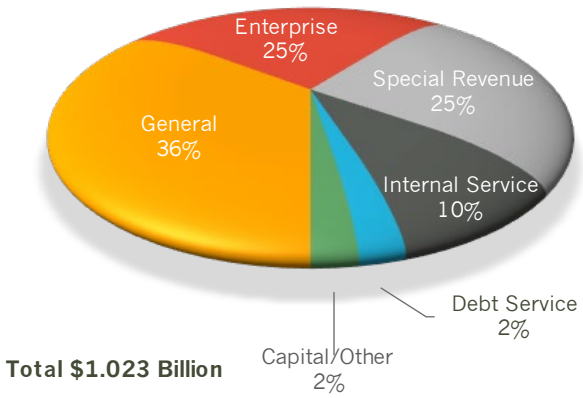
Fleet Services (Fund 7040): The Fleet Services Fund is used to track income and expenses of the internal services provided to City departments. The Fleet Services Fund specifically covers vehicle maintenance needs and fuel purchased for City vehicles.

Technology and Technology Projects (Fund 7050 and 7060): The Technology and Technology Projects Funds are used to track income and expenses of the internal services provided to City departments for telephone services, information technology services, and support. The Technology Fund specifically supports all the City's computers and hardware and software. This includes both the everyday operations and the replacement of equipment. City departments pay for these services on an allocation basis. The funds are designed to balance, with the rates (revenues) set to recover the actual expenses each year. An exception to this general practice occurs with the Technology Projects Fund for which a fund balance may accrue in anticipation of future upgrades and potential carryover of project funding.

REVENUES

Total revenues available to the City in FY25-26 from all sources are $1.023 billion, of which $364 million or 36% goes into the General Fund (GF) group. Other revenues include Enterprise Funds at 25% or $253 million, which are mainly generated through user fees. Special Revenue Funds of 25% or $251 million are restricted for the special purpose of each fund's activity. The three largest Special Revenue types are the Transportation Sales Tax Fund at $51 million, the Public Safety Sales Tax Fund at $42 million, and the Other Grants Fund at $91 million, which includes Federal and State grants.

Revenue by Fund Type



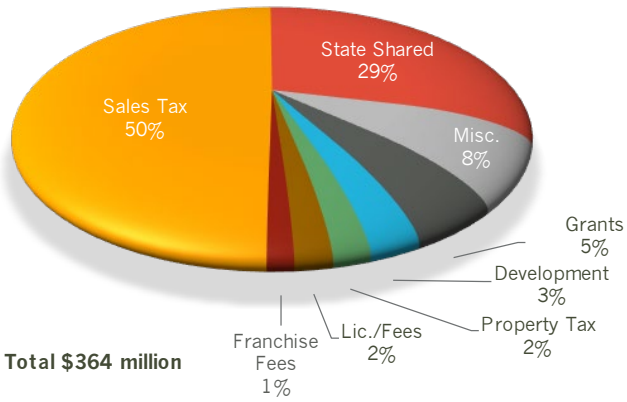
Total $1.023 Billion

General Fund Group

General Fund (Fund 1000)

For FY25-26, total General Fund revenue is expected to grow in line with the economic forecast from local and state experts. The City expects to collect $364 million in total General Fund (GF) revenue in FY25-26.

General Fund Revenue Summary



Total $364 million

The City's General Fund revenue projection is based on many factors such as the following:

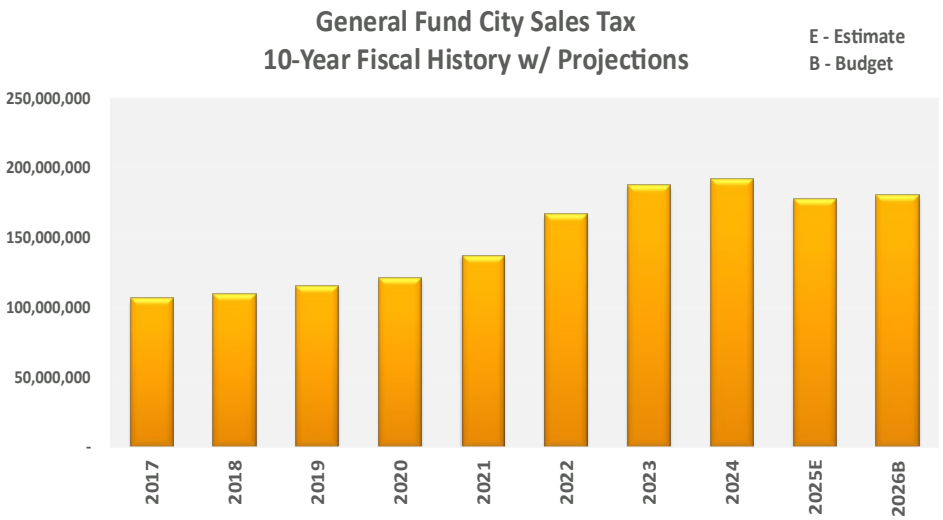
- historical trend data;
- projected changes in state and local population, disposable personal income, retail sales, and inflation;
- economic forecasts of state and local economic activity provided by experts on the Arizona economy;
- economic forecasts of overall national economic activity; and
- statistical analyses.

The two major sources of revenue for the General Fund continue to be City Sales Taxes and State-Shared Revenues. They have comprised between 65 to 75% of the GF revenue

since FY01-02. For FY25-26, City Sales Tax, State Sales Tax, State Income Tax, and Motor Vehicle In-Lieu Revenues are expected to comprise 79% or $286 million of the $364 million General Fund revenue.

City Sales Tax

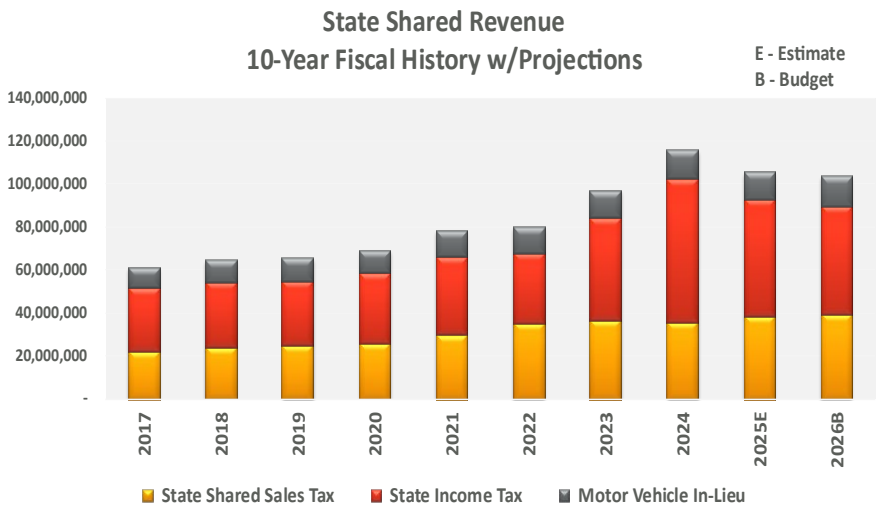
City Sales Tax revenue represents 50% of General Fund revenue and is the Fund's largest revenue source. The General Fund receives 1.9% of the City's 2.9% sales tax rate, with the remaining 1.0% designated for public safety (0.5%) and transportation (0.5%).



The General Fund portion of the City Sales Tax pays for general government operations. It is also the one significant revenue source over which Council has authority, unlike the State Sales Tax, State Income Tax, Gas Tax, or Vehicle License Fees. For FY25-26, the City Sales Tax revenue budget is $181 million, which is a 1.5% increase from the FY24-25 budget. The projected growth is due to revenue increases in amusement, hotels, and utilities.

State-shared Revenues

State-shared revenues include State Income Tax, State Sales Tax and Motor Vehicle In-Lieu Tax. These three revenue sources are shared with all cities and towns throughout the state. For FY25-26, State-Shared Revenue is expected to decrease to $103 million or 2% less than the FY24-25 estimate of $105 million.



The distribution of State Sales and Income Tax Revenue is based upon the relation of the city's population to the total state population, while the distribution of Motor Vehicle In-

Lieu Revenue is based on the city's population in relation to the total incorporated population of Maricopa County.

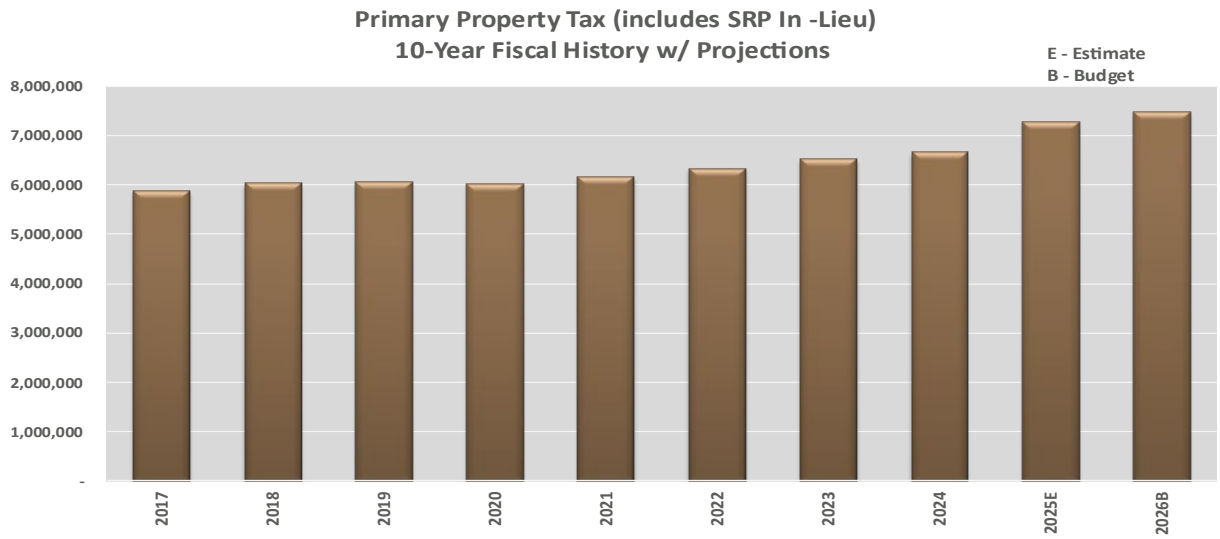
Prior to the 2010 Census, Glendale was just under 5% of the state's total population. With the 2020 Census, Glendale now makes up about 3.5% of the state's population. While the distribution method is proportional on a per-person basis, more mature cities like Glendale typically experience a decrease in their portion of state-shared tax revenues as growing cities tend to receive a greater share of the revenue distribution.

The most significant component of State-Shared revenue is Income Tax, and it is primarily driven by personal income rather than business income. Personal Income Tax receipts comprise about two-thirds of all Arizona Income Tax receipts. Income Tax revenue distribution to the cities lags by two years. This means the State Income Tax distribution for FY25-26 will reflect the Income Tax the state collected in FY23-24. Glendale's share of State Income Tax Revenue is expected to decrease by $3.6 million from $54.1 million in FY24-25 to $50.5 million in FY25-26.

State Sales Tax revenues are distributed to cities and towns based on current year collections. State Sales Tax distribution is based on a formula by which varying percentages of different types of Sales Taxes – such as Retail – are used to calculate the distribution amount. The projection for FY25-26 is $39.1 million. The FY25-26 Motor Vehicle In-Lieu tax projection is $13.7 million, which is a 6.6% increase from the FY24-25 budget of $12.9 million.

Primary Property Tax

Arizona's Property Tax system consists of two tiers. The Primary Property Tax levy has state-mandated maximum limits, and a city can adopt a rate anywhere between $0.00 and the rate that yields the maximum limit under State law. Primary Property Tax revenue can be used by a city for any purpose. The Primary Property Tax revenue is included in the GF operating budget. For FY25-26, the Primary Property Tax rate will not increase. As a result, the $267,085 increase in Primary Property Taxes received from FY24-25 to FY25-26 is attributed to new properties only.

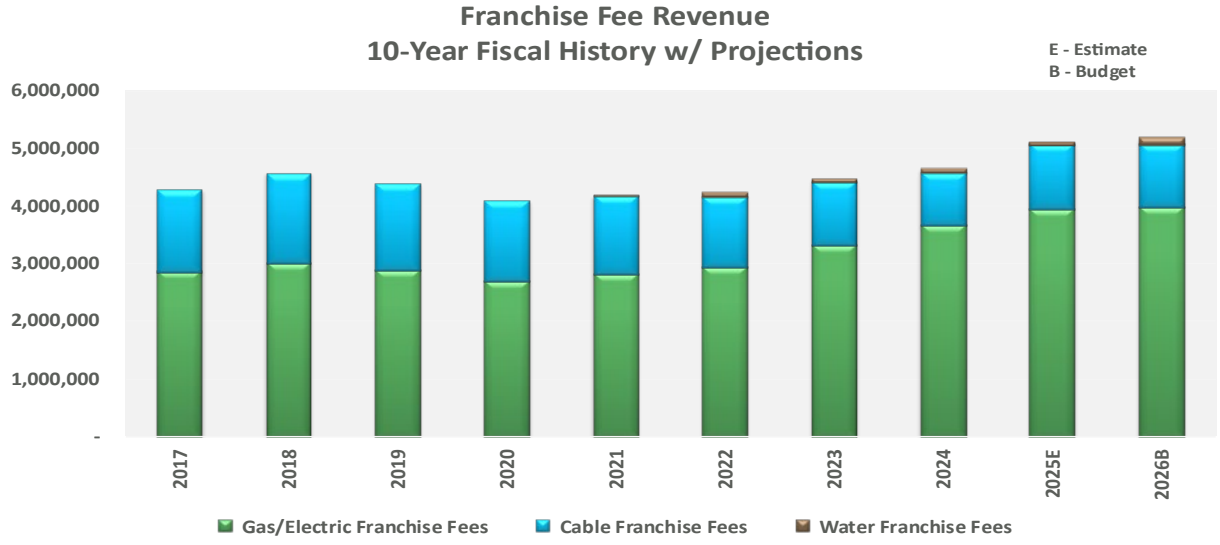


The Secondary Property Tax levy is the second tier of the Arizona Property Tax system. Secondary Property Tax is restricted to the payment of principal and interest on General Obligation (G.O.) Bonds and is discussed in more detail in the Budget Summary - Expenditures section of this document.

Salt River Project (SRP) In-Lieu revenue represents the quasi-governmental agency's payment in-lieu of a Property Tax, which it is exempt from paying. This revenue source is projected at $172,012 for FY25-26.

Franchise Fees

Franchise Fees are paid to the City by the electric, gas, and cable companies operating within the city. These fees increase when the various utilities increase their rates and, to a lesser extent, when their customer base within the city grows. In all cases, the fees due to the City are based on gross receipts for the franchised organization.

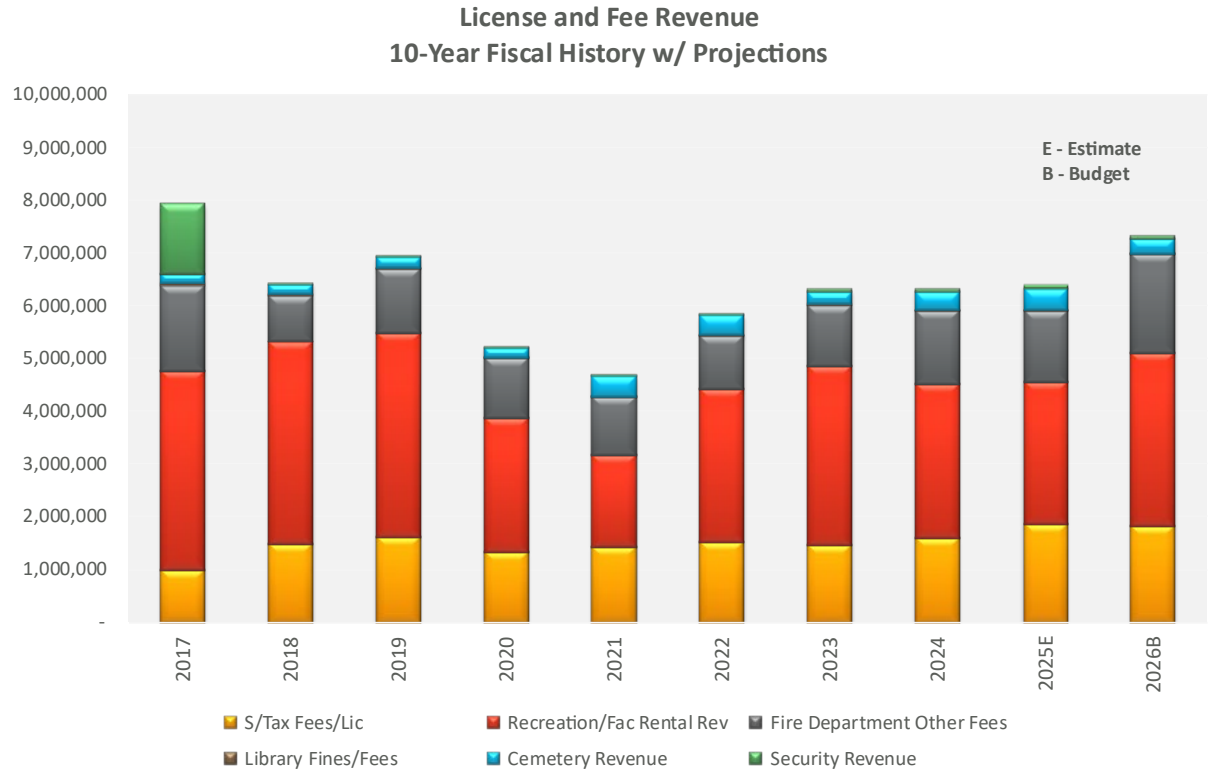


Development Fees

Development-Related Fees include building permits, right-of-way permits, plan check fees, planning and zoning fees, engineering and traffic engineering plan check fees, fire service-related development fees, and miscellaneous other Development-Related Fees. These sources essentially reflect a range of activities related to commercial and residential development and construction. The estimated revenue in FY25-26 is $10.3 million.

License and Fee Revenues

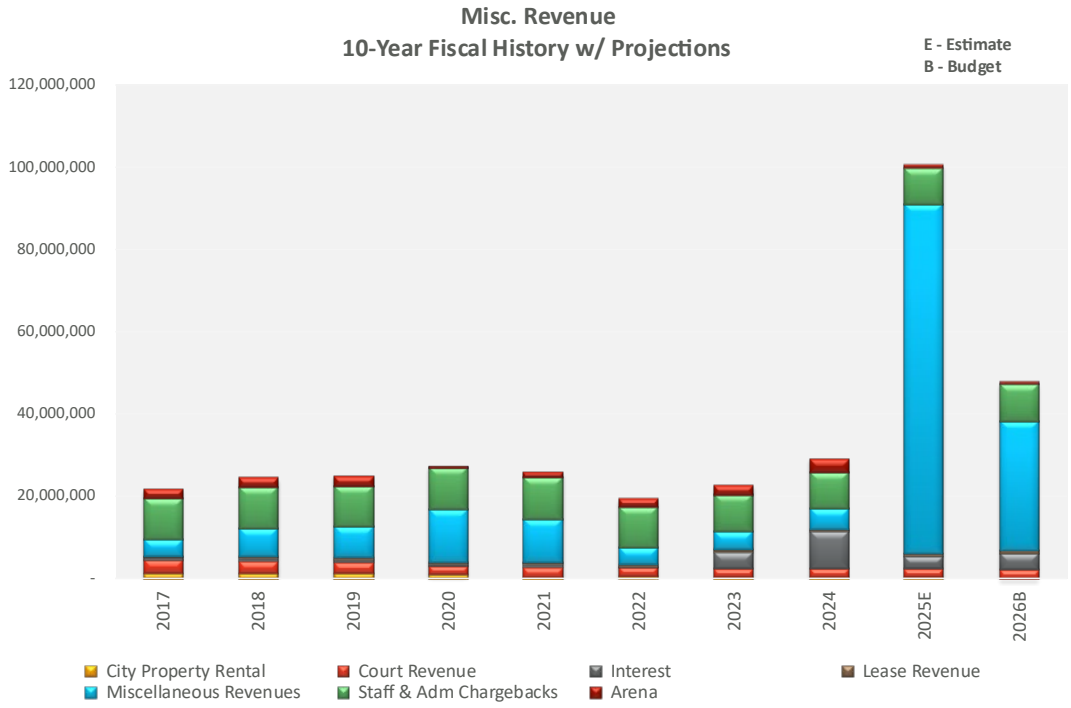
This revenue category includes business and professional licenses, sales tax licenses, liquor licenses, recreation revenues, fire department fees not related to construction development, library fines and fees, cemetery fees, and rental income from the use of City facilities. As a group, these sources are expected to generate $7.3 million in FY25-26.



Miscellaneous Revenues

This revenue category includes staff and administrative chargebacks, Miscellaneous Revenues (e-billboard rental income, police department impound administrative fee, police department false alarm fee, application fee for pawn shop/resale store, etc.), lease revenue (capital lease and wireless cell site rental), interest revenue, court revenue, and City

property rental. The main source of revenue for this category is Miscellaneous Revenue, estimated at $31.2 million for FY25-26. The next largest category is staff and administration chargebacks of $9 million, followed by interest estimated at $4 million and court revenue, which is estimated at $2 million.

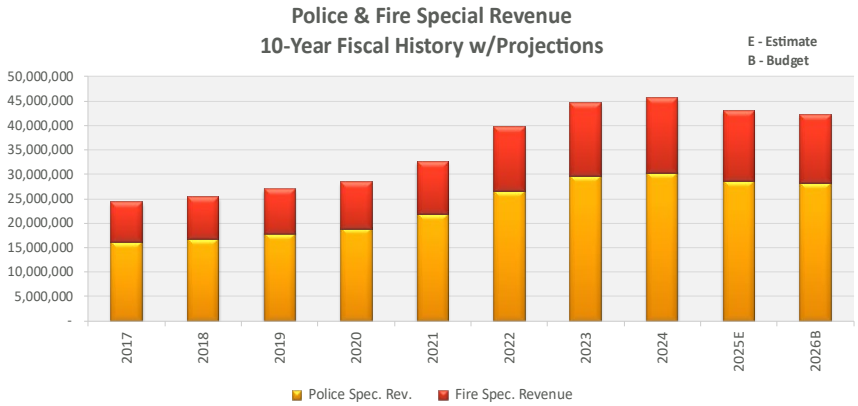


The Glendale City Court collects fines for parking and traffic violations, and civil and misdemeanor criminal cases. Traffic fines represent the largest portion of court revenues. The revenue generated from fines is subject to statutory changes made by the Arizona State legislature and can be affected by changes in traffic enforcement practices.

Special Revenue Fund Group

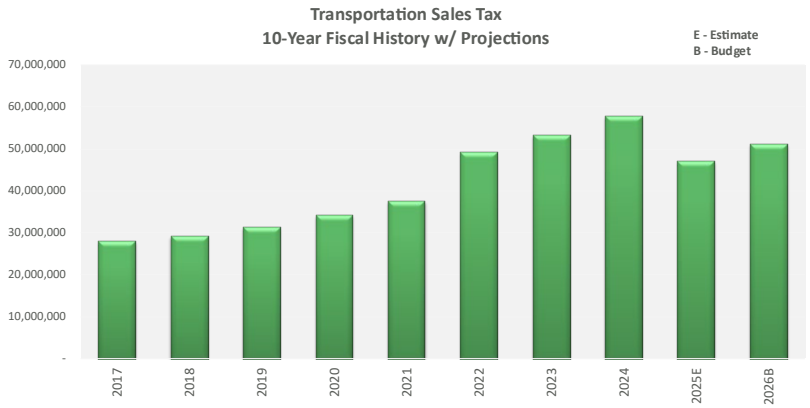
Police and Fire Sales Tax (Funds 2080 & 2090)

The source of revenue for these funds is the 0.5% dedicated Sales Tax levied within the city boundaries, which include all special districts (Arena/Westgate, Stadium and Zanjero). The revenue is deposited in the Police (Fund 2080) and Fire (Fund 2090) Special Revenue Funds to pay for police and fire services. Two-thirds of the total revenue is allocated to Police and one-third to Fire. This revenue is subject to the same fluctuations as the general Sales Tax.



The FY25-26 revenue projections are $28.1 million for Police and $14.1 million for Fire. Changes to the accounting methodology for these two special revenue funds now track the entire cost of Police and Fire operations within the General Fund. Dedicated Sales Tax revenues are used based on a cost-of-service formula that is calculated to determine the estimated costs to provide "enhanced" public safety services based on the ballot language and City ordinances restricting use of the Special Revenue to the enhancement of public safety services. The costing methodology is calculated by taking the base year of service prior to each election year and analyzing the cost of service on a per capita (cost per 1,000 residents) amount. The increases in population, along with the increased cost and types of services provided, are considered each year to come up with a new cost of service and allowable Sales Tax use.

Transportation Sales Tax (Fund 2070)



The primary source of revenue for this fund is the 0.5% Sales Tax levied within the city's boundaries, which include all special districts (Arena/Westgate, Stadium and Zanjero). This designated Sales Tax rate is to pay for the costs of creating and implementing a comprehensive transportation plan to improve traffic flow, relieve traffic congestion, increase transportation choices, reduce air pollution, promote economic vitality, and provide for regional transit connections. It is expected to generate an estimated $46.3 million in FY25-26, which reflects a 2.7% increase from the estimated revenue for FY24-25.

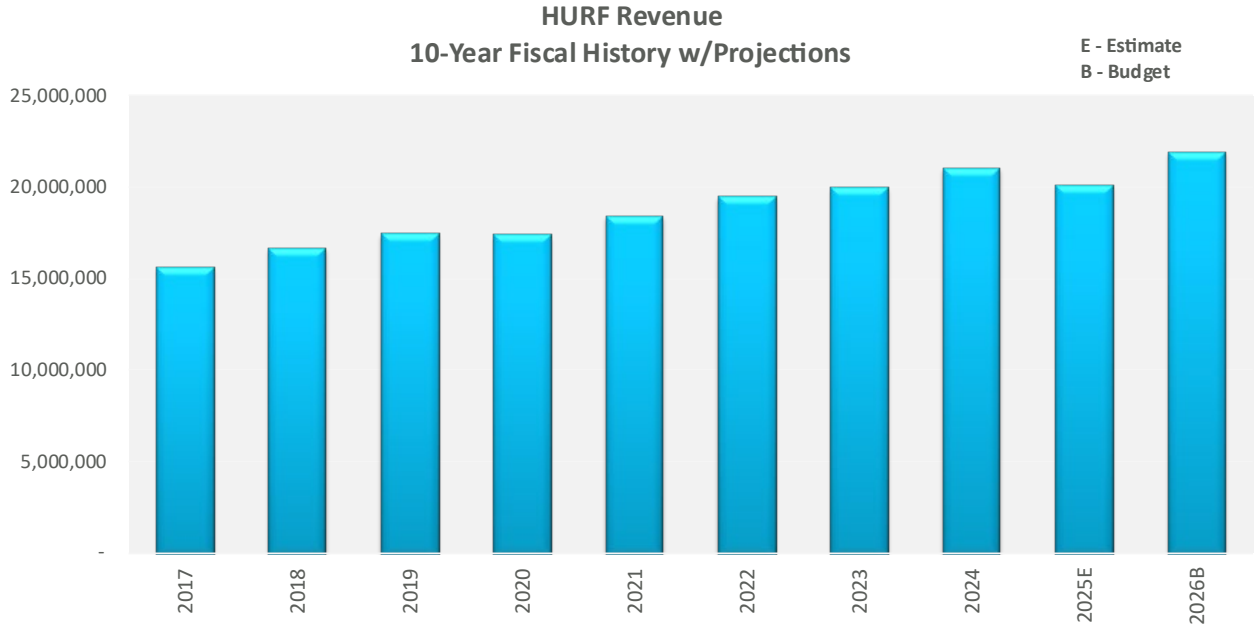
Other sources of FY25-26 revenue within the Transportation Sales Tax Fund include $118,761 in transit revenues, $4.6 million in interest revenue, and $123,387 in miscellaneous revenue. In total, Transportation Sales Tax fund revenues are projected to be $51.1million in FY25-26.

Highway User Revenue Fund (HURF) (Fund 2050)

The source of this fund's revenue is the State's Highway User Revenue Fund (HURF). HURF is commonly called the Gasoline Tax, although there are several additional transportation-related fees that comprise this revenue source, including a portion of Vehicle License Taxes. Overall, much of this revenue source is based on the volume of fuel sold rather than the price of fuel.

HURF collections are affected by the general health of the economy, as well as the health of specific industries such as tourism and trucking.

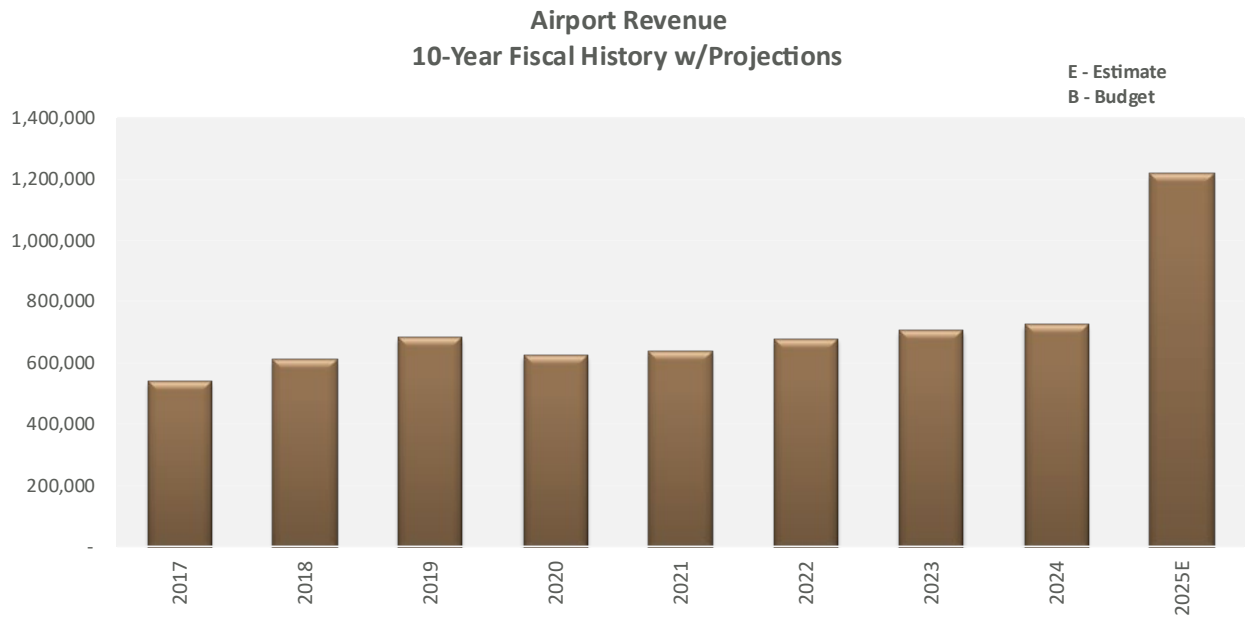
FY25-26 HURF collections are expected to be $21.9 million, which reflects an increase of 8.9% over the FY24-25 budget.



Airport (Fund 2130)

Airport revenues consist of user fees, lease proceeds, commercial activities, and other fees, and are projected to generate $1.2 million in FY25-26.

This fund is supplemented with $175,399 from the General Fund to support the cost of airport operations. Airport user fee revenue comes from activities such as transient tie-down fees and tenant fees. Glendale is aggressively pursuing additional airport facility users with the strategic goal of becoming a self-sustaining operation.

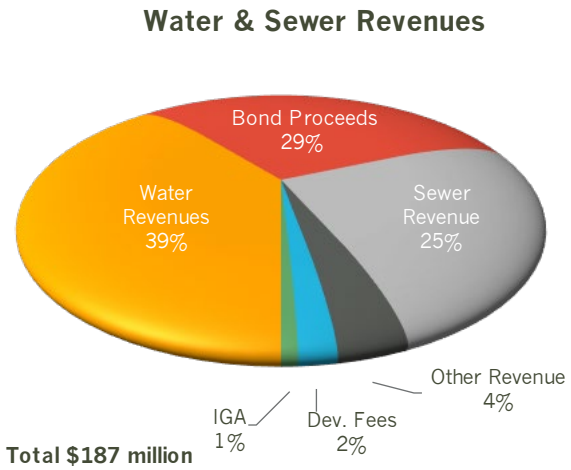


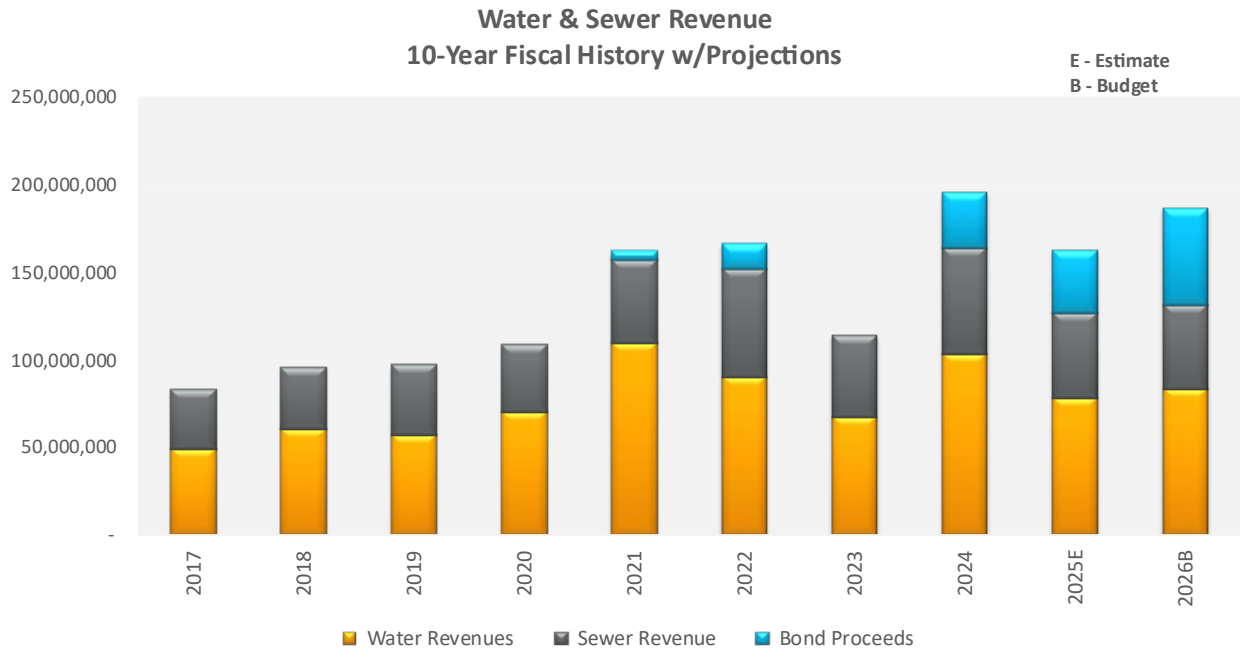
Enterprise Fund Group

Water/Sewer (Funds 6020, 6030, 6040, 6050, 6060, 6071, 6080, 6090 & 6101)

Water and Sewer user fees are budgeted at $119.5 million for FY25-26. Most of this revenue is derived from user fees for the delivery of water and sewer services.

Total water and sewer revenues are budgeted at $187 million and include other sources such as Development Impact Fees (DIF), projected at $3.7 million, and $55 million in bond proceeds.

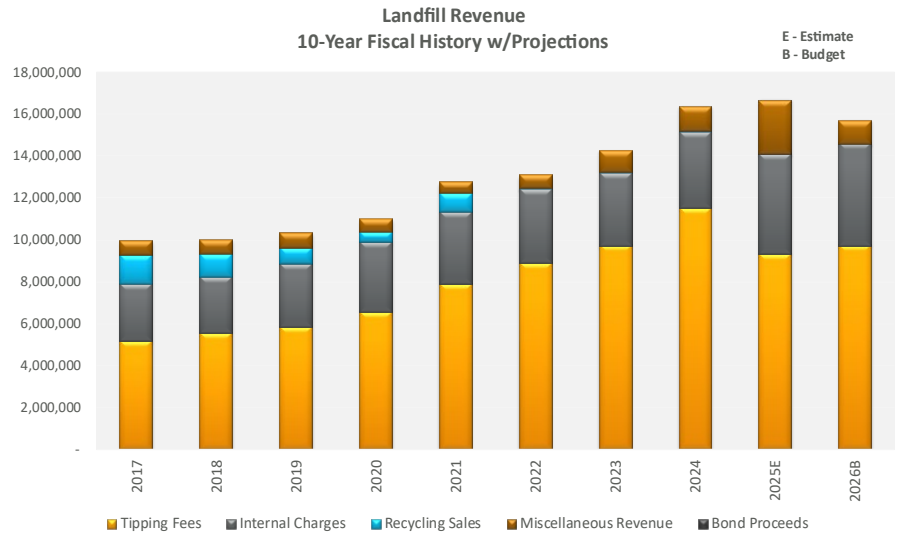




Return to TOC

Landfill (Fund 6110)

The City annually reviews the five-year financial plan for the Landfill Enterprise Fund. This annual evaluation considers operating and capital costs, equipment replacement, rate structures, and service demands. Budget decisions are largely based on this long-range plan.

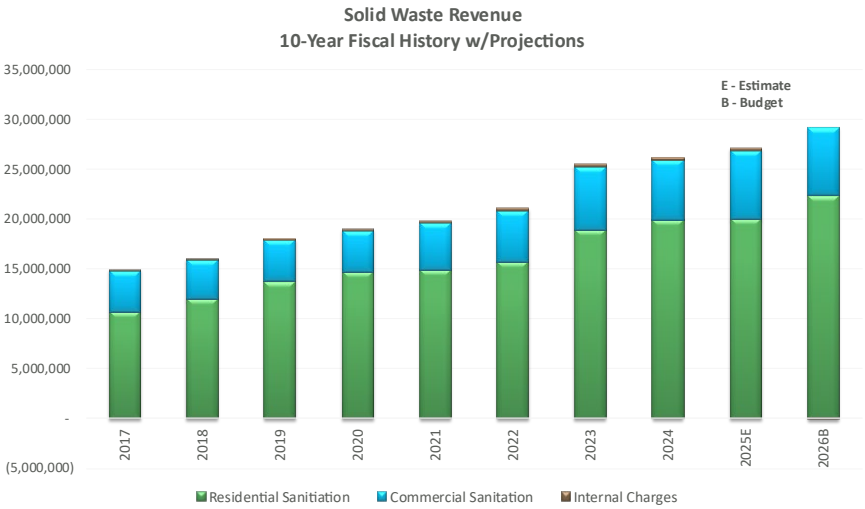


Various rates are charged to the landfill customers based on activity and the location of the customer. Internal customers (City Departments) and residents pay a reduced tipping fee. External customers, outside of the city, usually pay a higher rate to help offset the rising cost of using future landfill spaces. The internal charges and residential tipping fees are projected to generate $14.6 million in revenue for the Landfill. The tipping fees paid by private haulers, as well as businesses and individuals not located in Glendale, will continue to be a higher rate per ton in FY25-26.

Staff prepares landfill revenue projections by applying several factors such as historical trend data, statistical analyses, and economic and legal considerations. In FY25-26, the revenue for the recycling sales program is nominal, due to less available markets for the sale of recycled materials. Additional miscellaneous revenue comes from interest earnings, impact fees, chargebacks and other fees, accounting for $1.1 million. Total projected revenues for FY25-26 are $15.7 million.

In May 2025, Council approved a five-year Landfill rate increase, with rates increasing in July 2025 and then annually each January from 2026 through 2030 to cover the Landfill's operational costs.

Solid Waste (Fund 6120)



The City annually reviews the five-year financial plan for the Solid Waste Enterprise Fund. This annual evaluation considers operating and capital costs, equipment replacement, rate structures, and service demands. Budget decisions are largely based on this long-range plan as well as other factors such as historical trend data, statistical analyses, and economic and legal considerations. Landfill fees for the disposal of the solid waste collected from residences and businesses represent a significant part of the expenses incurred by the solid waste enterprise operation. Consequently, adjustments to landfill rates have a major impact on solid waste rates.

During FY24-25, the City underwent a comprehensive rate analysis for residential Solid Waste services. A Utility Advisory Committee, comprised of citizens, was established to help the City throughout the rate study process. In January 2025, Council approved rate increases for residential Solid Waste services, with rates increasing in March 2025, then every January starting in 2026 through 2030.

The FY25-26 total revenue of $29.1 million comes primarily from two sources: residential collection fees, projected at $22 million; and commercial collection fees, projected at $6.9 million. The residential and commercial collection programs account for 99% of solid waste revenue.

EXPENDITURES

The FY25-26 operating budget totals $710 million, which is a 5.7% increase over the FY24-25 operating budget of $671 million. The budget continues to focus on Mayor and Council's key priorities and reflects economic conditions that continue to challenge local government.

This graph shows historical operating budgets from FY21-22 through FY25-26.

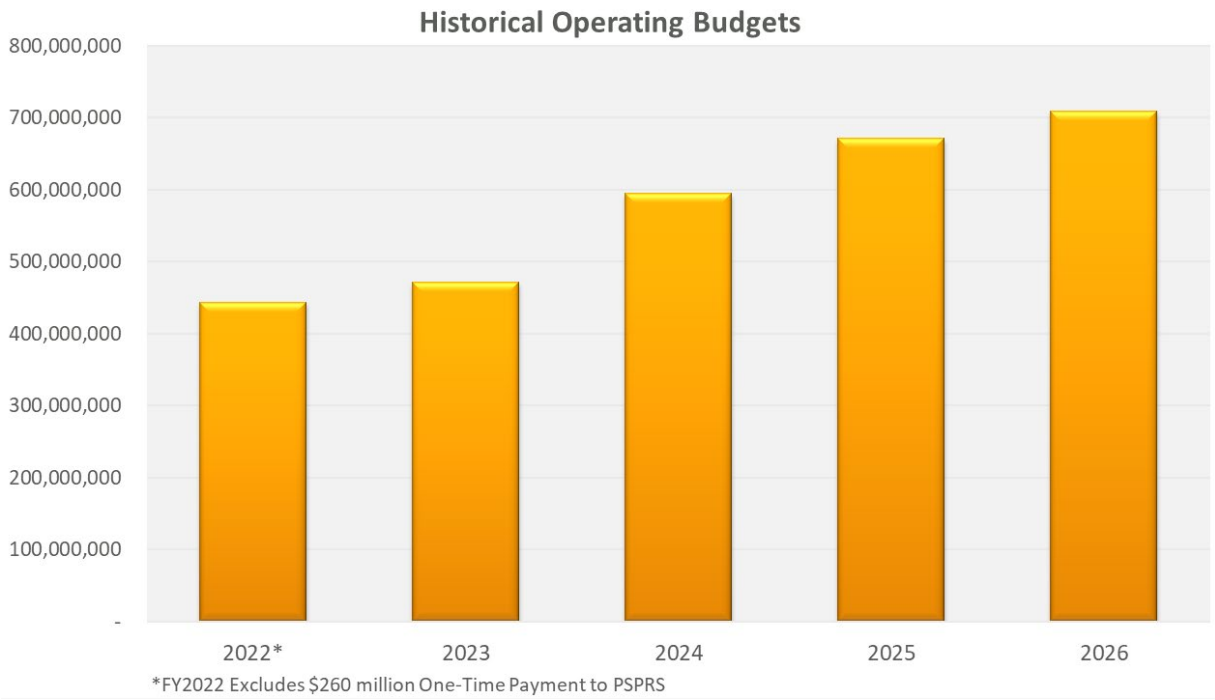


Table 1 displays year-over-year changes in the operating budgets for the City's largest operating funds within the General, Special Revenue, Capital, Enterprise, and Internal Service Fund groups. The operating summary that follows Table 1 describes each of these main fund groupings and provides explanations for significant changes year-over-year.

Table 1

Comparison of Operating Budgets			
Fund Name	**FY 2025**	**FY 2026**	**% Change**
General (1000)	321,385,215	337,376,709	5.0%
Vehicle Replacement (1020)	11,430,848	12,475,802	9.1%
Sub-Total General Fund Group	**332,816,064**	**349,852,511**	**5.1%**
Transportation Sales Tax (2070)	20,213,266	21,658,065	7.1%
Highway User Revenue Fund (2050)	15,153,732	15,915,203	5.0%
Other Federal & State Grants (2160)	11,487,623	12,054,490	4.9%
RICO Funds (2170)	1,573,444	1,582,972	0.6%
C.D.B.G. (2040,2041,2044)	6,712,697	6,392,354	-4.8%
Home Grant (2010)	4,623,122	6,593,302	42.6%
Neighborhood Stabilization Program (2020)	923,591	438,220	-52.6%
Neighborhood Stabilization Program III (2030)	391,517	389,300	-0.6%
All Other Funds	16,661,593	21,493,644	29.0%
Sub-Total Special Rev Fund Group	**77,740,586**	**86,517,552**	**11.3%**
Water/Sewer (6020-6101)	84,677,127	90,994,559	7.5%
Landfill (6110)	12,830,510	13,140,464	2.4%
Community Housing Services (6130)	22,318,565	22,555,116	1.1%
Solid Waste (6120)	24,468,540	24,580,709	0.5%
Sub-Total Enterprise Fund Group	**144,294,742**	**151,270,848**	**4.8%**
Benefits Trust Fund (7030)	39,429,892	42,652,577	8.2%
Risk Management Self Insurance (7010)	14,184,974	14,380,976	1.4%
Workers Comp. Self Insurance (7020)	13,026,328	13,053,910	0.2%
Fleet Services (7040)	16,322,755	16,945,580	3.8%
Technology (7050-7070)	33,562,905	35,078,287	4.5%
Sub-Total Internal Svc Fund Group	**116,526,855**	**122,111,331**	**4.8%**
Grand Total: Operating Budget	**$ 671,378,247**	**$ 709,752,241**	**5.7%**

Operating Budget Summary

Budgeted operating expenditures include services and programs for the community, such as public safety, community services, economic development, general government and administration, parks and recreation, street maintenance, and water, sewer, landfill, and solid waste services. While most operating costs are accounted for in the General Fund group, some costs are funded by Special Revenue Funds, such as the State's Highway User Revenues Fund for street and traffic maintenance and the dedicated Transportation Sales Tax fund, for transportation related programs and projects. Enterprise Funds account for water, sewer, landfill, and solid waste services, and the Internal Services group includes employer related benefits, equipment, and technology funds.

The General Fund Group has the largest operating budget of $349.9 million in FY25-26, which represents an increase of 5.1% over the FY24-25 General Fund operating budget of $332.8 million.

The Special Revenue Fund group increased $8.8 million or 11.3% in budgeted expenditures for FY25-26. Budget appropriation to accommodate grant opportunities that may arise during the fiscal year, as well as those that have already been awarded to the City are also included within the Special Revenue Fund group. It is important to note that the City only pursues grant opportunities that are in line with Council goals and objectives and that make strong financial business sense. Grant appropriation cannot be spent unless the City applies for and receives the corresponding grant monies.

The Enterprise Fund group increased $7 million year-over-year in terms of total operating budget dollars. The total 4.8% increase in the Enterprise Fund group's budget can be mainly attributed to the increase in costs for supplies and materials.

The Internal Service Fund group's 4.8% increase is mainly attributable to increases in the Benefits Trust Fund, Risk Management Self-Insurance, Fleet Services, and Technology.

Table 2 includes a comparison of the departmental operating base budgets over the prior fiscal year budget and calculates the percentage change for the department from the prior year's operating base budget.

Table 2

Operating Budgets by Department (All Funds)			
Department Name	**FY 2025**	**FY 2026**	**% Change**
Police Services	142,847,700	152,471,602	6.7%
Water Services	80,388,159	86,585,184	7.7%
Field Operations	78,794,435	82,258,852	4.4%
Fire Services	79,287,413	80,435,235	1.4%
HR & Risk Mgt	70,258,198	74,040,506	5.4%
Community Services	52,478,686	57,610,951	9.8%
Transportation	41,261,957	43,555,613	5.6%
Innovation & Technology	33,562,905	35,078,287	4.5%
Parks and Recreation	21,282,044	22,953,413	7.9%
Budget and Finance	12,649,279	13,614,499	7.6%
Non-Departmental	10,520,291	9,985,276	-5.1%
Development Services	8,657,286	9,272,024	7.1%
City Court	7,623,334	7,956,168	4.4%
Economic Development	6,120,356	6,625,659	8.3%
City Manager	6,150,386	6,590,651	7.2%
City Attorney	5,462,711	6,120,938	12.0%
Engineering	4,535,178	4,760,084	5.0%
Communications	2,572,569	2,642,488	2.7%
Council Office	1,832,810	1,889,219	3.1%
City Clerk	1,211,951	1,517,317	25.2%
Emergency Management	1,079,332	883,930	-18.1%
Intergovernmental Programs	792,221	816,078	3.0%
Organizational Performance	749,090	787,573	5.1%
Mayor's Office	631,730	667,184	5.6%
Audit	628,226	633,510	0.8%
Total Operating Budget	**$ 671,378,247**	**$709,752,242**	**5.7%**

The largest operating budget is the **Police Services** Department, which accounts for $152.5 million or 21.5% of the total operating budget. The department provides police services and related support services, such as 911 dispatch, short-term detention, and records management, and community education. The Police Department is accredited through the independent Commission on Accreditation for Law Enforcement.

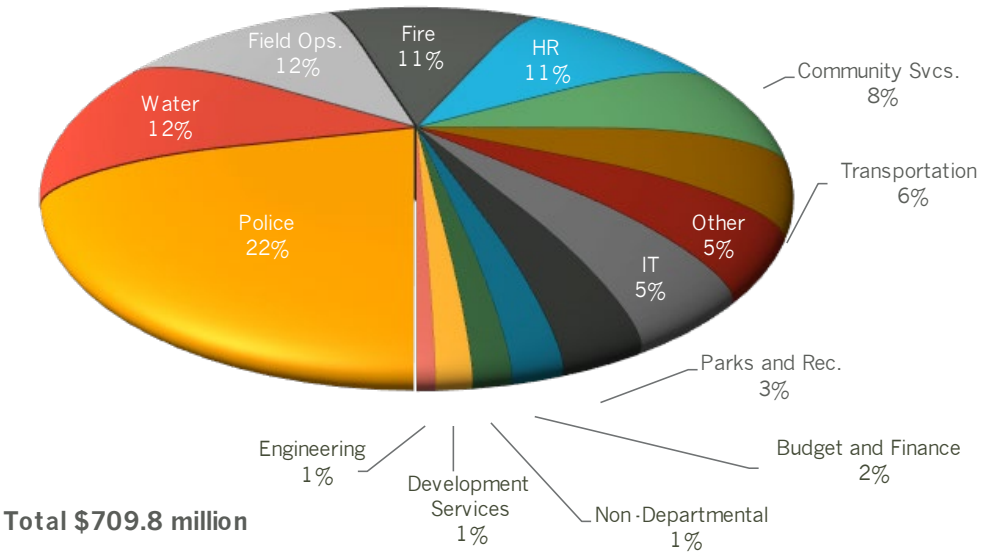
The next largest department in terms of expenditures is **Water Services** at $86.6 million, which makes up 12.2% of the total operating budget. The Water Services Department is

responsible for treating and distributing potable water that meets all federal and state standards, collecting and treating wastewater in compliance with all regulatory requirements, implementing odor control measures, and all meter reading. The Environmental Services division within Water Services provides water conservation programs including the treatment of wastewater for water reclamation purposes, water quality testing services for the City's drinking water and reclaimed water, and long-term water resource planning.

Field Operations, with a budget of $82.3 million, make up 11.6% of the total operating budget. Among the many services this department provides are the following:

- Solid waste collection, disposal services, including landfill and processing of recyclable products;
- Building maintenance services for City facilities;
- Fuel and equipment management services, including administration of the vehicle replacement fund; and,
- Custodial services

Operating Budgets All Funds



Fire Services account for $80.4 million or 11.3% of the total operating budget. This department provides fire protection, emergency medical services and natural disaster planning. It also provides core life safety services involving fire suppression, property preservation, basic and advanced life support (paramedics), hazardous and technical response teams, fire code enforcement, and fire investigations.

Human Resources & Risk Management totals $74 million or 10.4% of the total operating budget. The department provides proactive customer service and consultation in the areas of total compensation, organizational development, employee relations, and staffing. This department also administers the self-insured employee health benefits, risk management, and workers' compensation programs.

The **Community Services Department** provides library and social services to Glendale residents. This department accounts for $57.6 million or 8.1% of the total operating budget. The libraries provide books, programming, audio-visual materials, and electronic resources that inform, educate, and entertain residents. Human services programs provide direct city services that maintain the quality of life and build stronger neighborhoods for all residents. Some of the human services provided include:

- Addressing the housing needs of over 3,000 Glendale residents by operating three public housing complexes and a Section 8 voucher program;
- Providing affordable housing, housing rehabilitation assistance, and emergency home repair for eligible Glendale residents; and
- Administration of the federal Community Development Block Grant (CDBG), the Community Action Program (CAP), and other related federal programs.

The **Transportation Department** budget of $43.6 million is 5.6% of the total operating budget. The department provides management and maintenance for programs and projects for all modes of travel in the City.

Innovation and Technology supports the City's technology infrastructure, cyber-security, and the application of technology to enhance business processes. This department accounts for $35.1 million or 4.9% of the total operating budget.

Parks and Recreation accounts for $23 million, or 3.2%, of the total operating budget and includes parks and recreation and the Civic Center.

Budget and Finance provides financial management services and has a budget of $13.6 million or 1.9% of the total operating budget.

The **Non-Departmental** budget of $10 million is 1.4% of the total operating budget. Expenditures in Non-Departmental are city-wide and not specific to one department or activity.

Development Services, which includes building safety and planning, accounts for 1.3% of the total operating budget at $9.3 million.

The remaining departments in the "Other" category include Intergovernmental Programs, Communications, Economic Development, Engineering, City Court, City Attorney, Mayor and Council, City Manager, City Clerk, Organizational Performance, Audit, and Emergency Management. These departments make up the remaining $41.9 million or 5.9% of the total operating budget.

Staffing and Personnel

As with any service organization, personnel costs are a significant part of the total operating budget of the City. In fact, 49% or $346.2 million of the $709.8 million FY25-26 operating budget is attributable to wages, salaries, and benefits, as shown in Table 3. Approximately 69% of the General Fund's $349.9 million operating budget is allocated to salaries and related benefits costs.

Table 3

Salaries and Benefit Related Costs by Fund

Fund	Wages & Salaries	Retirement Costs	Healthcare Costs	Other Benefit Costs	Total Estimated Personnel Compensation
General Fund	167,289,723	38,603,786	22,462,657	13,796,671	242,152,837
Special Revenue	23,101,602	4,582,164	3,374,674	2,737,103	33,795,543
Enterprise	37,548,586	4,506,285	9,791,452	2,700,935	54,547,257
Other	11,450,529	1,345,855	2,089,786	834,399	15,720,569
Total	**$239,390,441**	**$49,038,090**	**$37,718,569**	**$20,069,107**	**$346,216,207**

For FY25-26, a total of 13.25 Full-Time Equivalent (FTE) positions were added. The bar chart below shows the FY25-26 ratio of 8.06 FTEs per 1,000 in population. Schedule 6, found in the *Schedules* section of this document, provides detail on the City's authorized staffing by position.

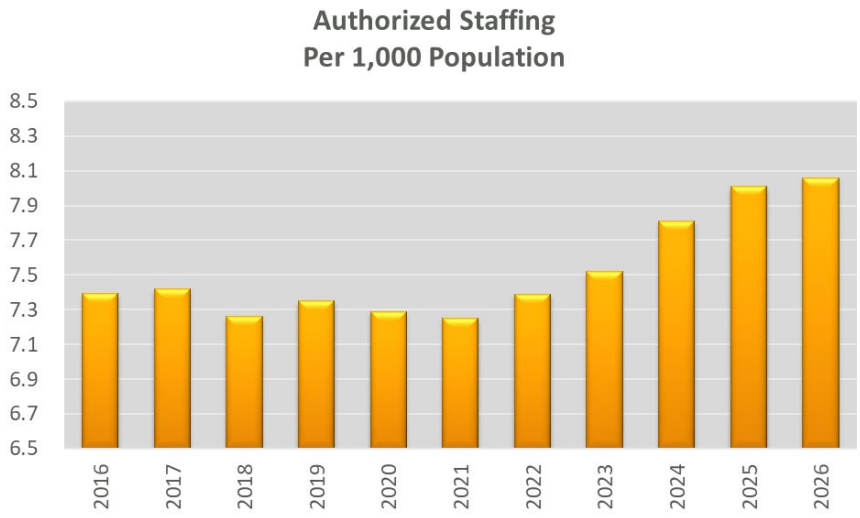


Table 4 provides a comparison of staffing levels in recent years for all funds, which accounts for changes in authorized staffing city-wide.

Table 4

Staffing Levels by Fund (Full-Time Equivalents)[1]					
Fund	**2021-22**	**2022-23**	**2023-24**	**2024-25**	**2025-26**
General-1000	1,283.00	1,335.00	1,394.00	1,428.00	1,420.25
Water and Sewer-6020/6030	240.25	243.50	239.50	239.50	243.50
Solid Waste-6120	76.50	78.50	78.50	78.50	78.50
Transportation Sales Tax-2070	52.25	57.25	65.75	65.75	65.75
Landfill-6110	44.50	45.50	47.50	48.50	48.50
Highway User Revenue Fund-2050	41.00	43.00	46.00	46.00	47.00
Housing Public Activities-6130	20.00	20.00	21.00	26.00	26.00
Training Facility Revenue-2200	10.00	9.00	10.00	10.00	10.00
C.D.B.G.-2040	8.00	8.00	8.00	7.00	7.00
CAP Grant-2140	9.50	7.50	7.50	7.50	7.50
Airport Special Revenue-2130	6.00	6.00	6.00	6.00	6.00
Risk Management Self Ins.-7010	2.00	2.00	2.00	2.00	3.00
Court Security Bonds-2120	2.50	2.50	1.50	1.50	1.50
Other Grants-2160	11.00	3.00	4.00	5.00	5.00
Arts Commission-2110	2.00	2.00	2.00	2.00	2.00
RICO Funds-2170	1.00	1.00	1.00	0.00	0.00
Workers Compensation Self Ins-7020	3.00	3.00	3.00	3.00	3.00
Technology-7050	35.00	40.00	46.00	49.00	51.00
Fleet Services-7040	34.00	34.00	35.00	36.00	38.00
Benefits Trust-7030	0.00	0.00	0.00	5.00	5.00
American Rescue Plan Act - 2161	0.00	0.00	0.00	0.00	11.00
Total	**1,881.50**	**1,940.75**	**2,018.25**	**2,066.25**	**2,079.50**

[1] Includes only those funds with either current or historical position counts

Fund Summary

Table 5 outlines the impact of budget decisions on the City's financial position highlighting the estimated fund balances for all fund types for FY25-26. Beginning balances for all funds are estimated at $899.2 million and the ending fund balances are estimated at $462.2 million. As outlined in the financial forecast, planned use of fund balance drawdowns will continue to fund significant capital projects and one-time expenditures. Significant changes to fund balances are discussed in the specific fund sections below.

Table 5

Fund Summary							
Fund	**Est. Beg. Fund Balance**	**Revenue**	**Expenditures**	**Adj. Financial Resources**	**Transfers In**	**Transfers Out**	**Est. Ending Fund Balance**
General Funds	207,511,411	364,020,479	354,852,511	216,679,379	53,421,570	(89,868,672)	180,232,277
Special Revenue	165,584,900	250,817,019	217,587,190	198,814,730	6,499,277	(101,224,251)	104,089,756
Debt Service	36,562,456	25,351,530	82,406,011	(20,492,024)	52,659,212	0	32,167,187
Permanent Funds	7,100,053	26,000	7,126,053	0	0	0	0
Capital Projects	284,888,979	25,193,153	385,092,659	(75,010,527)	75,010,527	0	0
Enterprise	61,032,680	253,438,880	288,824,246	25,647,314	35,179,837	(31,677,500)	29,149,651
Internal Service	136,527,061	104,116,747	124,111,331	116,532,477	0	0	116,532,477
Total	**$899,207,541**	**$ 1,022,963,807**	**$1,460,000,000**	**$462,171,348**	**$ 222,770,423**	**$ (222,770,423)**	**$462,171,348**

General Fund (Fund 1000) Operating Expenditures

The total General Fund operating budget for FY25-26 is $337.4 million. This budget accounts for the majority of day-to-day City operations, including public safety, development and building services, parks and recreation, and general administration of the City.

Police Services are the largest component of the General Fund budget, at 43% or $144 million. They are followed by Fire Services at approximately 21% or $72.1 million. Parks and Recreation represent 6% or $21.8 million. These departments represent 70% of the General Fund operating budget. The remaining 30% represent all other departments detailed below.

The Other category includes City Attorney, Human Resources, Mayor and Council, City Manager, Non-Departmental, Economic Development, Field Operations, Engineering, Transportation, City Clerk, City Court, Development Services, Intergovernmental Programs, Communications, Community Services, Budget and Finance, Organizational Performance, Emergency Management, and the City's internal audit function. The accompanying graph displays the General Fund budget by department as a percentage of the whole operating budget.

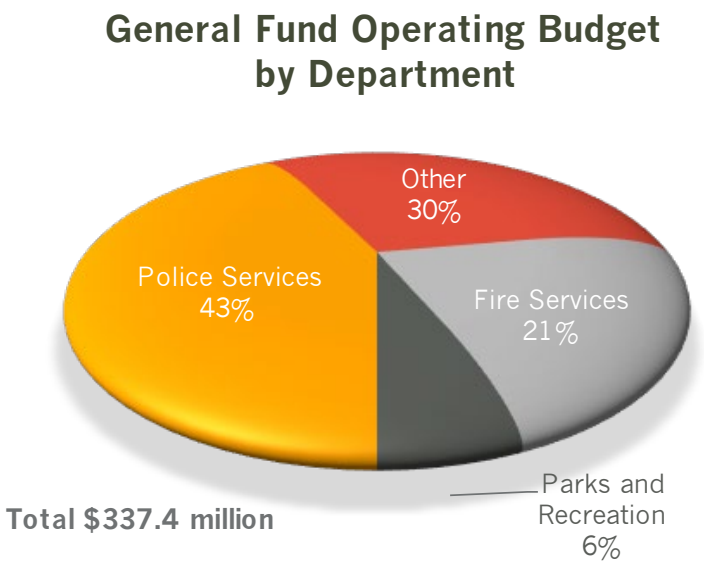


Table 6 compares the prior year FY24-25 General Fund operating budgets by department to the new budget year FY25-26.

Table 6

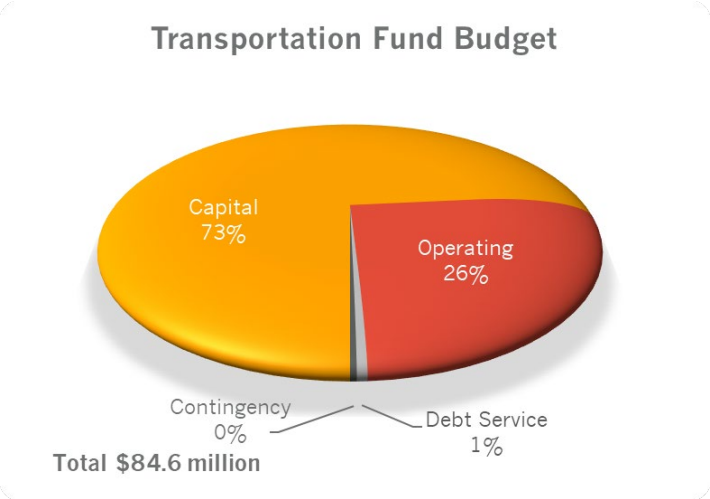
General Fund Operating Budget By Dept			
Dept Name	**FY 2025 Budget**	**FY 2026 Budget**	**% Change**
Police Services	135,346,505	144,006,523	6.4%
Fire Services	71,778,217	72,127,190	0.5%
Parks and Recreation	20,436,406	21,781,430	6.6%
Field Operations	12,732,038	14,037,136	10.3%
Community Services	10,877,271	11,331,545	4.2%
Development Services	8,657,286	9,272,024	7.1%
Non-Departmental	9,686,149	9,151,134	-5.5%
Budget and Finance	8,224,903	9,071,210	10.3%
City Court	7,051,406	7,369,860	4.5%
City Manager	6,150,386	6,590,651	7.2%
City Attorney	5,462,711	6,120,938	12.0%
Economic Development	5,519,630	6,012,364	8.9%
Engineering	4,535,178	4,760,084	5.0%
HR & Risk Mgt	3,617,003	3,953,043	9.3%
Communications	2,572,569	2,642,488	2.7%
Mayor & Council	2,464,541	2,556,402	3.7%
Transportation	1,812,198	1,954,278	7.8%
City Clerk	1,211,951	1,517,317	25.2%
Emergency Management	1,079,332	883,930	-18.1%
Public Affairs	792,221	816,078	3.0%
Organizational Performance	749,090	787,573	5.1%
Audit	628,226	633,510	0.8%
Total	**$ 321,385,215**	**$ 337,376,709**	**5.0%**

General Fund Transfers to Other Funds

The General Fund supports several other funds within the City, and transfers to those funds compete with operating budget needs for General Fund resources. The amount of support can vary from year to year based on projected revenues and expenditures for the supported funds, as well as debt service requirements. A transfer out amount of $89.9 million is projected in FY25-26. Included within the transfer are $32.2 million to the Excise Tax Debt Service Fund. This fund along with the Municipal Property Corporation Debt Service Fund are used to cover principal and interest payments related to the Glendale Media Center and Expo Hall, Convention Center and Parking Garage in the west area, infrastructure for the Zanjero development, a portion of the Glendale Regional Public Safety Training Center, and the Camelback Ranch spring training ballpark. Other transfers help to offset operations of Housing ($1,240,293), the Airport ($175,399), and the CAP Grant ($67,514).

Transfers between funds are detailed in Schedule 4 in the *Schedules* section of this document.

Transportation Fund Expenditures



The Transportation Fund includes operating, capital, and debt service expenses that are related to providing a range of transportation services. Total FY25-26 expenses are budgeted at $21.7 million for operations. This includes services for transit, such as dial-a-ride and fixed route bus lines. $62.2 million is planned for capital improvements, $483 thousand is budgeted for debt service, and $300 thousand for contingency.

Airport Fund Expenditures

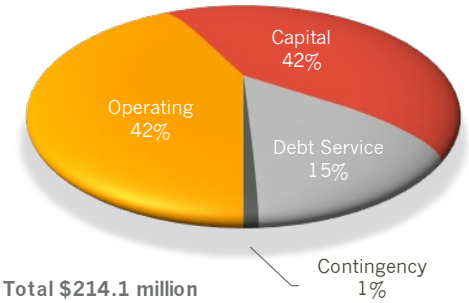
The Airport Fund operating budget is $1.3 million. It is funded by airport revenues of $1.2 million and a transfer from the General Fund for $175 thousand. Many of these appropriations fund daily operations at the airport, including fulfilling FAA safety regulations.

Continuing efforts to develop more revenue sources, coupled with prudent cost control measures, have brought the Airport Fund much closer to self-sufficiency when comparing revenue and expenditures. Once runway and facility improvements are completed, staff believe the Glendale Airport will attract more corporate jet customers. As these improvements are coupled with uses from professional football and baseball spring training, as well as other major national events occurring in Glendale, the City's airport is expected to be a fully self-sustaining transportation hub for the West Valley.

Water/Sewer Fund Expenditures

In Arizona's desert environment, water treatment and delivery are some of the most essential services the City provides. Glendale is fortunate to have reliable, long-term sources of water from the Salt River Project, the Central Arizona Project (Colorado River water), and groundwater. Although water from these sources is becoming more expensive to obtain and treat, Glendale residents benefit from reasonable water rates compared to both local and national standards.

Water/Sewer Fund Budget



Total $214.1 million

The operating budget for the Water and Sewer fund is $91 million for FY25-26. Customer and Environmental Services for both water and wastewater customers are budgeted at $5.4 million. $18.8 million are budgeted for wastewater/reclamation operations and maintenance. This includes operating two treatment plants and participation in the regional sewer treatment facility that the City of Phoenix operates through the Sub-Regional Operating Group (SROG). Water operations are budgeted at $35.7 million and include Pyramid Peak, Cholla, and Oasis Water Treatment facilities. The remaining budget of $31.1 million maintains the City's irrigation system and purchase of raw water for treatment, administration, pretreatment, storm water, security, and other remaining services.

Significant capital projects are planned for FY25-26, and they account for $89.5 million in capital expenditures. Debt service, which is budgeted at $31.7 million, funds capital projects completed in previous fiscal years. The *Capital Improvement Plan* of this book includes project descriptions and detailed cost estimates for all planned water and sewer capital projects. Contingency appropriation, which is budgeted at $2.0 million, is supported by fund balance and will be used at the direction of Council for any unplanned emergencies or if any capital construction projects get ahead of schedule.

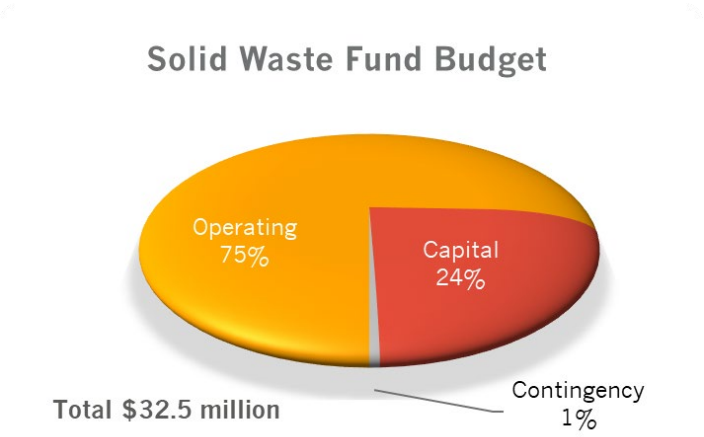
Landfill Fund Expenditures

The total FY25-26 operating budget for the Landfill Fund is $13.1 million. Landfill operations total $6.0 million, the materials recovery facility accounts for $1.9 million, and other recycling is $2.4 million, which combined account for nearly 79% of the operating budget. The recycling program has been in operation for over a decade and includes the recycling education and inspection programs and the full cost of the materials recycling processing facility. The remaining $2.8 million is for solid waste administration, customer service, and landfill gas management.

The FY25-26 Landfill Fund capital budget totals $5.3 million and includes funding for north cell construction at the landfill, modifications to the landfill gas system, and equipment replacement. The fund also has a $500 thousand contingency appropriation to be used at Council discretion for emergencies.

Solid Waste Fund Expenditures

The total operating budget for the Solid Waste Fund for FY25-26 is $24.6 million. Residential curb services include trash, recycling, and loose trash collection and account for $18.8 million or 76% of the operating budget. The commercial front-load and roll-off divisions account for another $5.8 million.



The FY25-26 capital budget includes $7.7 million, mainly for the purchase of replacement vehicles and equipment. The fund also has $200 thousand in contingency appropriation to be used at the discretion of Council for emergencies. There is no Solid Waste Fund debt service budget as all capital items have been financed with cash rather than long-term bond debt.

Benefits Trust Fund Expenditures

The Benefits Trust Fund is used to track City and employee health care contribution payments and to pay health insurance policy premiums and claims for employees and retirees. This fund currently administers the medical, dental, life insurance, and vision plans and coverage for both premiums and claims related expenses. The fund has an operating budget of $42.7 million for FY25-26.

Capital Improvement Plan Expenditures

The total capital budget for FY25-26 is $478 million. The majority of this budget is $270 million of carryover funding from the prior year. The annual budget appropriation for FY25-26 represents the first year of funding of the ten-year Capital Improvement Plan (CIP). Water and Sewer projects total $89.5 million and account for 18.7% of the CIP budget, and Transportation and Street projects total $125.6 million, representing 26.3% of the Capital Improvement budget. This budget is described in further detail in the *Capital Improvement Plan* section of this document.

The carryover funding of $270 million represents projects that were budgeted in prior years but are not yet completed. New project funding for the FY25-26 CIP totals $208 million. Most of the CIP is pay-as-you-go and funded with fund balance or current revenues. Significant projects include downtown renovation projects, improvements to streets throughout the city, police evidence storage/crime lab, the addition of ballfields at Heroes Regional Park, water reclamation facility improvements, and public safety building remodels.

Debt Service Expenditures

The City of Glendale has a formal *Debt Management Plan* (DMP) that is produced as a separate document from the annual budget book. The purpose of the City's DMP is to manage the issuance of the City's debt obligations within the City's financial policies, the legal framework governing municipal debt and the bond covenants established for prior issuances. This plan also includes an assessment of the City's ability to incur new debt and other long-term obligations within the same limits at favorable interest rates.

General Obligation Bonds

• Fitch	AAA
• Moody's	Aa3
• Standard & Poor's	AA

Senior Lien Excise Tax Revenue Bonds

• Fitch	AA
• Moody's	Aa3
• Standard & Poor's	AA+

Subordinate Lien Excise Tax Revenue Bonds

• Fitch	AA
• Moody's	Aa3
• Standard & Poor's	AA+

Certificates of Participation

• Fitch	AA-
• Standard & Poor's	AA-

Water and Sewer Revenue Obligations

• Fitch	AA+
• Moody's	A1
• Standard & Poor's	AA-

Transportation Excise Tax Revenue Bonds

• Moody's	Aa3
• Standard & Poor's	AA+

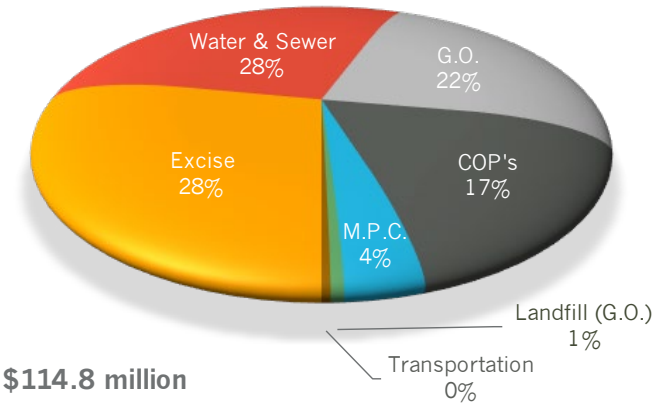
Analysis of the City's debt position is essential as planned future capital projects could result in the need for additional capital financing. Decisions regarding the use of debt will be based in part on the long-term needs of the City, the limitations mentioned above and discussed in more detail in the material following this section, and the amount of cash that can be dedicated in a given fiscal year to capital outlay. Glendale's belief in a disciplined, systematic approach to debt management has produced stable credit ratings.

The City has instituted a conservative finance plan for capital projects. The main objectives of that plan are:

- Evaluate all possible funding mechanisms to ensure the City will receive the best possible terms/conditions on transactions;
- Utilize debt structures that match the useful lives of the projects being financed or fall within accepted maturity guidelines;
- Utilize revenue-based bond issues, where feasible, e.g., water and sewer, and street and highway user bonds;
- Utilize excise tax secured bond issues when appropriate; and,
- Finance, on a general obligation basis, the majority of the remaining projects.

The DMP states that the City's direct net tax-supported debt should be maintained at a level considered manageable by the rating agencies given current economic conditions. Measures of economic conditions include per capita income for Glendale residents and the assessed valuation of property within the City's corporate limits.

FY25-26 Debt Service by Type



Total $114.8 million

Budgeted Debt Service for FY25-26 totals $114.8 million. The largest type of Debt Service is Excise Tax debt, which is serviced through all Excise, Transaction Privilege, Franchise, and Income Taxes the City collects or may collect in the future, is $32.2 million or 28% of the total Debt Service. Water and Sewer Bond debt totals $31.7 million or 28% of the total Debt Service, which is paid through water and sewer revenues. Certificates of Participation (COP's) were issued in FY21-22 to pay down the City's unfunded liability in the Public Safety Personnel Retirement System (PSPRS) and totaling $20 million or 17% of the total Debt Service. Municipal Property Corporation Debt (MPC) Debt Service totals $4.4 million or 4% of the total Debt Service. General Obligation debt (G.O.), which is serviced through Secondary Property Tax Levies, is 22% or $25.4 million, and Transportation Debt Service totals $483 thousand or 0.6% of the total Debt Service. G. O. Bonds were issued in FY21-22 for the Landfill, however, the $713 thousand Debt Service for those bonds will be paid with Landfill User Fees, not Secondary Property Tax. The MPC and Excise Tax debt is serviced directly from General Fund revenues. The COPs are serviced through annually budgeted and appropriated funds. Table 1 represents the 5-Year Debt Payment Schedule.

Table 1

5-Year Debt Payment Schedule

(The following pages present breakdowns of only the principal and interest payments for all City bond issues as of June 30, 2025)

Bond Description	Payments** FY25-26	Payments** FY26-27	Payments** FY27-28	Payments** FY28-29	Payments** FY29-30	Final Payment Date
MPC Tax Funded Debt (Fund 3030)						
Existing						
MPC Bonds - Series 2003B - Taxable	82,584	82,584	82,584	82,584	82,584	2033
MPC Bonds - Series 2008B - Taxable	4,302,685	4,302,836	4,303,444	4,303,894	4,303,568	2033
MPC Tax Funded Debt Total	**4,385,269**	**4,385,420**	**4,386,028**	**4,386,478**	**4,386,152**	
Excise Tax Funded Debt (Fund 3050)						
Existing						
*Excise Tax Debt Bonds - Series 2015A**	1,170,000	1,170,000	1,170,000	9,410,000	9,503,000	2031
*Excise Tax Debt Bonds - Series 2015B**	544,271	544,271	544,271	544,271	544,271	2033
*Excise Tax Debt Bonds - Series 2016**	2,042,250	-	-	-	-	2026
*Refund Excise Tax Debt Bonds - Series 2017**	6,060,250	8,649,250	8,594,500	8,496,250	8,436,000	2032
*Excise Tax Debt Bonds - Series 2024**	20,765,250	20,000,000	20,052,500	12,132,250	12,096,250	2038
*Excise Tax Debt Bonds - Series 2025****	1,576,105					2033
Excise Tax Funded Debt Total	**32,158,126**	**30,363,521**	**30,361,271**	**30,582,771**	**30,579,521**	
COP's Funded Debt (Fund 3060)						
Existing						
Certificates of Participation - Series 2021 - Taxable	19,988,356	20,551,073	21,062,220	21,522,756	21,943,659	2037
COP's Funded Debt Total	**19,988,356**	**20,551,073**	**21,062,220**	**21,522,756**	**21,943,659**	
Property Tax Funded Debt (Fund 3010)						
*General Obligation Bond - Series 2016B**	1,606,244	1,604,978	-	-	-	2027
General Obligation Bond - Series 2017 (Refund 2009B)	2,903,145	2,904,693	2,903,716	2,905,214	2,909,027	2030
General Obligation Bond - Series 2019	1,262,950	1,267,450	1,267,450	1,263,450	1,267,000	2038
General Obligation Bond - Series 2021	709,650	706,900	708,400	703,900	703,650	2041
General Obligation Bond - Series 2021 (Refund 2016A & 2018)	1,569,519	1,563,745	3,172,639	3,355,511	3,163,078	2037
General Obligation Bond - Series 2022	1,653,250	1,657,250	1,654,250	1,659,500	1,652,500	2042
General Obligation Bond - Series 2023	6,249,350	3,856,100	3,856,600	3,276,600	3,274,850	2043
General Obligation Bond - Series 2024	9,387,423	3,679,450	3,676,450	3,674,700	3,678,250	2044
Property Tax Funded Debt Total	**25,341,530**	**17,240,565**	**17,239,505**	**16,838,874**	**16,648,355**	
Water & Sewer Revenue Funded Debt (Fund 6040)						
Existing						
*Senior Lien W&S Bonds - Series 2015**	15,962,500	8,793,250	5,061,000	-	-	2028
*Subordinate Lien W&S Bonds - Series 2020**	1,012,500	5,717,500	5,717,250	5,705,250	5,701,500	2030
Subordinate Lien W&S Bonds - Series 2021	1,136,000	1,136,000	1,136,000	2,416,000	2,417,000	2041
Senior Lien W&S Bonds - Series 2022A	1,033,250	1,033,250	1,993,250	1,990,250	1,990,000	2042
*Senior Lien W&S Bonds - Series 2022B**	6,946,000	6,951,000	6,945,750	-	-	2028
Senior Lien W&S Bonds - Series 2024	1,577,250	1,577,250	1,577,250	2,912,250	2,910,500	2024
*W&S Bonds - Series 2025****	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	2045
Water & Sewer Revenue Funded Debt Total	**31,667,500**	**29,208,250**	**26,430,500**	**17,023,750**	**17,019,000**	
Landfill Revenue Funded Debt (Fund 6110)						
Existing						
General Obligation Bond - Series 2022	713,250	712,750	716,500	714,250	716,250	2042
Landfill Revenue Funded Debt Total	**713,250**	**712,750**	**716,500**	**714,250**	**716,250**	
Transp. Sales Tax Rev Funded Debt (Fund 3040)						
Existing						
*Transp Sales Tax Obligations Bond - Series 2015**	265,400	265,400	265,400	265,400	2,705,405	2031
*Transp Sales Tax Obligations Bond - Series 2017**	207,330	206,806	206,282	205,758	205,234	2032
Transportation Sales Tax Funded Debt Total	**472,730**	**472,206**	**471,682**	**471,158**	**2,910,639**	
Total Debt Service Payments (All Funds)	**$ 114,726,761**	**$ 102,933,785**	**$100,667,705**	**$91,540,036**	**$ 94,203,576**	

* Refunding

**Does not include fees

***Anticipated New Debt being issued

Secondary Property Tax Funded Debt

Secondary Property Tax revenue is restricted solely to paying General Obligation (G.O.) Debt Service. Three components need to be measured before additional G.O. bonds can be issued. First, sufficient voter authorization is needed for each project category in which bonds will be issued. Second, G.O. bond issuance must be compliant with the Arizona Constitutional debt limitation for the 6% and 20% categories. For further explanation on these categories, see Table 2. Lastly, City policy states that the G.O. Debt Service fund balance will be at least 10% of the next fiscal year's Property Tax supported Debt Service. This policy applies to each of the first five years of the G.O. funded capital plan.

Voter Authorization

Under Arizona State law, cities can obtain long-term financing through the use of G.O. bonds only with the approval of voters. On November 2, 1999, the Council placed on the ballot a variety of proposed capital improvements recommended by the Citizen Bond Election Committee, resulting in voters approving $277 million of bonds requested. In 2006, Council established an Ad-Hoc Citizens Bond Election Committee to consider whether additional authorization was needed to support the Council-approved FY2007-2016 ten-year CIP. On May 15, 2007, voters approved $218 million of the $270 million bond request recommended by the 2006 Ad-Hoc Citizen Bond Election Committee. There were two bonds on the ballot in the November 7, 2023 election. Voters approved both the $82 million bond for street and intersection improvements along with the $78 million bond for public safety projects.

The time between bond elections depends on the amount the voters approve in a given election and how many capital projects are initiated. Bond sale proceeds must be used for the purposes specified in the bond authorization election. Remaining bond funds in one bond category may not be used to fund projects in another bond category.

Remaining G.O. Bond Voter Authorization
July 1, 2025

Public Safety	$126,044,000
Landfill	$4,626,000
Library	$6,193,000
Streets/Parking[1,2]	$76,294,000
Cultural/Historical[1]	$2,088,000
Transit[1]	$6,750,000
Economic Development	$22,047,000
Government Facilities[1]	$3,714,000
Operations Center	$6,200,000
Open Space/Trails	$27,643,000
Parks	$0
Flood Control	$1,875,000
Water and Sewer	$10,000,000

[1] Bonds can be issued as G.O. Bonds, Revenue Bonds or both.
[2] Streets/Parking voter authorization can be used for Street Revenue Bonds that are repaid with HURF.

The remaining authorization numbers reflect unused authorization from the 1981, 1987, 1999, 2007, and 2023 bond elections. The current CIP plan requires a bond election before bonds can be sold to complete the list of projects in the plan for Parks, Government Facilities, Library, and Flood Control G.O. funds.

General Obligation Debt Limitations and Assessed Valuation

Arizona's State Constitution limits G.O. bonded indebtedness to 6% or 20% of the City's total limited property value of the taxable property in that city.

G.O. Projects - 20% Category

Water, sewer, storm sewers (flood control facilities), and artifical light when controlled by the municipality; open space preserves, parks, playgrounds, and recreational facilities; public safety, law enforcement, fire and emergency services facilities; and, streets and transportation facilities

G.O. Projects - 6% Category

Economic development; historic preservation and cultural facilities; general government facilities; and libraries

Table 2 reflects the City's G.O. bond debt limitation as of July 1, 2025:

Table 2

Constitutional Debt Limitation

(All Dollars in Thousands)

General Municipal Purpose Bonds		Water, Sewer, Flood Control, Streets, Traffic, Light, Parks and Open Space	
6% Limitation[1]	$134,658	20% Limitation[1,2]	$448,859
Less Direct Bonded Debt to be Outstanding	$16,785	Less Direct Bonded Debt to be Outstanding	$157,935
Unused 6% Borrowing Capacity	$117,873	Unused 20% Borrowing Capacity	$290,924

[1] *Based on 2026 limited assessed value of $2,244,292,687*

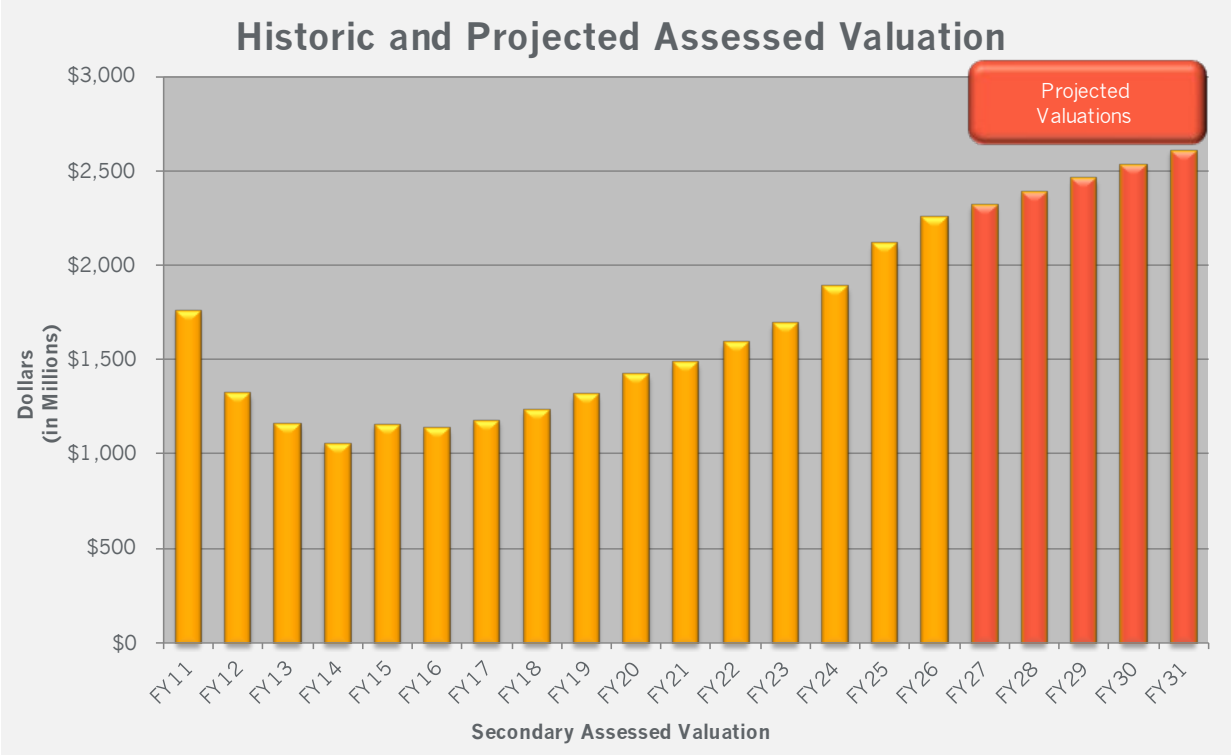
[2] *Public safety, streets, parking and transportation facilities debt prior to Prop. 104 is included in the 20% category*

Additional G.O. bonds will need to be issued to support the FY26-35 Capital Improvement Plan. Table 3 below illustrates the remaining capacity in the 6% and 20% G.O. Bond categories.

Table 3
Projected G.O. Debt Capacity
(All Dollar in Thousands)

Fiscal Year	Projected Limited Property Value	Limitation (A)		Outstanding Debt [1] (B)		Projected Remaining Capacity (A-B)	
		6%	20%	6%	20%	6%	20%
2026	$2,244,293	$134,658	$448,859	$16,787	$157,935	$117,871	$290,924
2027	$2,311,621	$138,697	$462,324	$14,097	$149,230	$124,600	$313,094
2028	$2,380,970	$142,858	$476,194	$11,552	$140,745	$131,306	$335,449
2029	$2,452,399	$147,144	$490,480	$10,502	$130,320	$136,642	$360,160
2030	$2,525,971	$151,558	$505,194	$9,992	$119,305	$141,566	$385,889

[1] Outstanding debt refers to the debt on the principal balance only.



This chart provides a graphical view of historical assessed valuation changes between FY10-11 and FY25-26, as well as future valuations projected to grow at a rate of 3% per year from FY26-27 through FY30-31.

Secondary Property Tax Rate

For the FY25-26 budget, the total Property Tax Rate was decreased to $1.4538 from the prior year rate of $1.4925. The FY25-26 City's Primary Property Tax rate is $.3242 per $100 of assessed valuation and the Secondary Property Tax rate is $1.1296 per $100 of assessed valuation.

Council voted not to increase the Secondary Property Tax rate in FY25-26. The Secondary Property Tax rate will continue to be reviewed annually with Council to ensure a five-year balanced capital plan and may vary annually depending on secondary Debt Service needs.

Prior to FY16-17, the Secondary Property Tax levy was based upon the net secondary assessed value of Glendale properties. Due to the passage of Proposition 117, FY25-26 is the tenth fiscal year in which the Secondary Property Tax levy is based on the limited property value of Glendale properties, which is the basis for the Primary Property Tax levy. The increase in the total Secondary Property Tax levy from $24.4 million to $25.4 million is based on the approximate value of new construction.

The chart below represents all outstanding G.O. Bond principal and interest by year. As noted, considerable portions of debt are paid off in the earlier years of the forecast, freeing up debt capacity for future bond issues and new capital improvements.

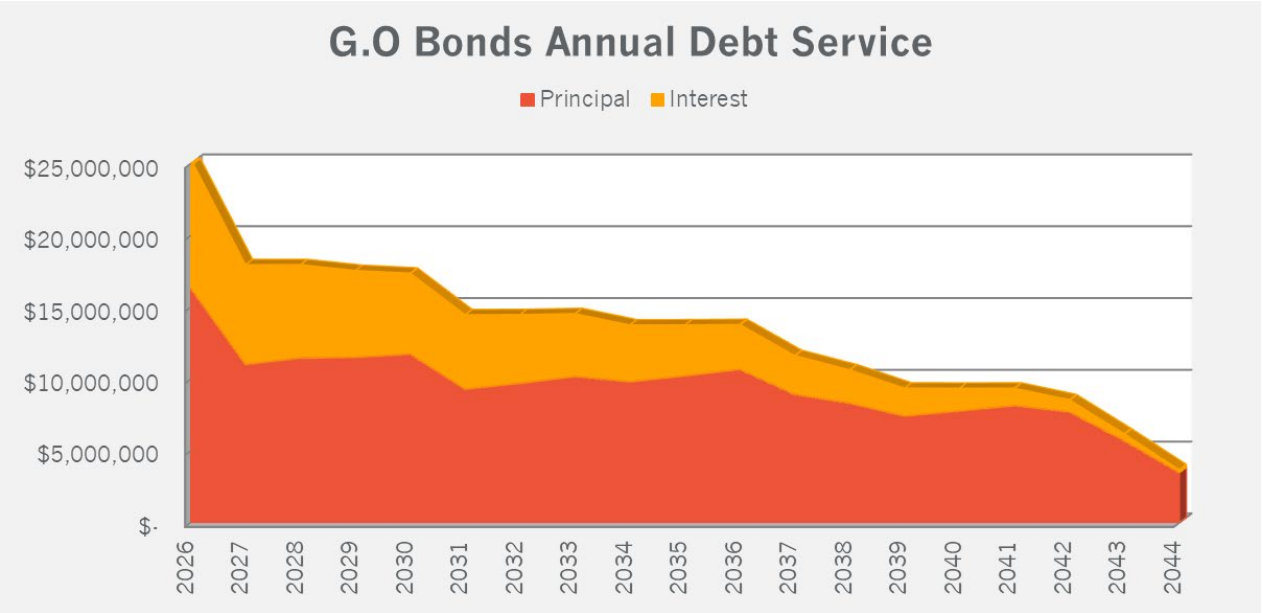


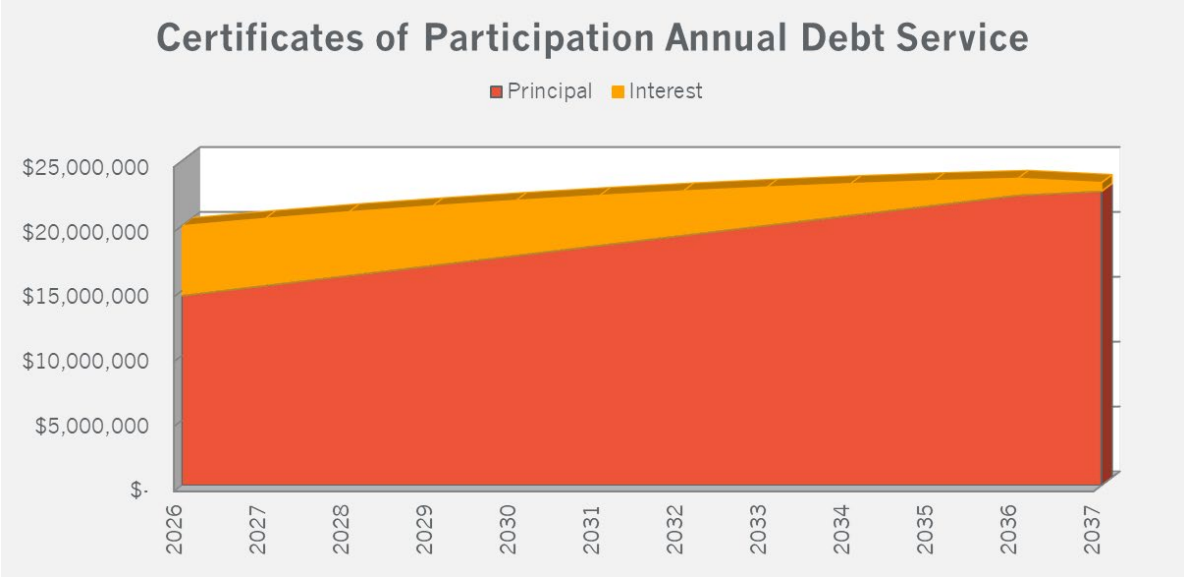
Table 4 summarizes annual Debt Service requirements for existing outstanding bonds.

Table 4
Assessed Valuation & Tax Rate, Resources and Debt

(All Dollars in Thousands with Exception of Tax Rate)

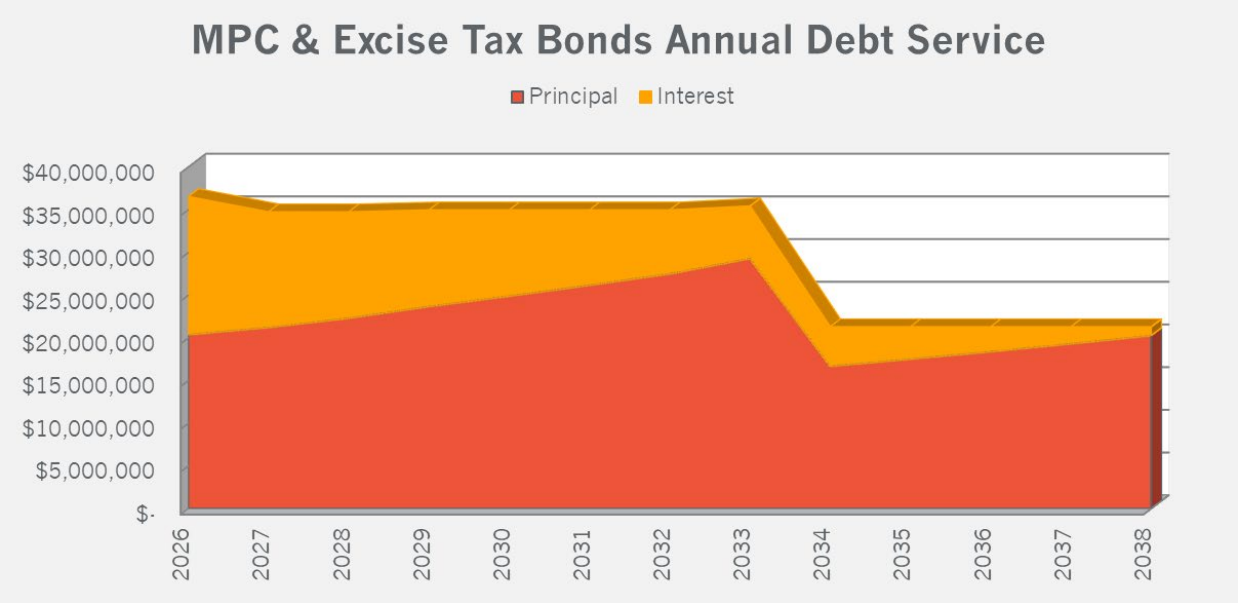
Fiscal Year	Primary Assessed Valuation	Estimated Secondary Property Tax Rate	Estimated Secondary Property Tax Rev.	Total Resources	Total Debt Service
2026	$2,244,293	$1.1296	$25,352	$25,352	$18,787
2027	$2,311,621	$1.1409	$26,373	$26,373	$17,953
2028	$2,380,970	$1.1523	$27,436	$27,436	$17,956
2029	$2,452,399	$1.1638	$28,542	$28,542	$17,553
2030	$2,525,971	$1.1755	$29,692	$29,692	$17,365

Certificates of Participation



Excise Tax Funded Debt

Council's Capital Assets and Debt Management financial policies for Excise Tax funded debt states that Debt Service will not exceed 10% of the 5-year average of the General Fund operating revenue. Excise Tax funded bonds under this category include Municipal Property Corporation (MPC) bonds. The chart represents all outstanding MPC and Excise Bond principal and interest.



Excise Tax and Municipal Property Corporation Bonds

The City of Glendale currently has two MPC issuances, which are senior lien obligations.

In addition to the City's financial policies on debt management, the bond covenants restrict the amount of additional bonds that may be issued based on the ratio of unrestricted Excise Tax revenue to maximum annual Debt Service on Excise Tax bonds. The City's bond covenant for the senior lien Excise Tax debt is unrestricted Excise Tax revenue of at least three times the maximum annual Debt Service. The covenant is revenues of two times the maximum annual Debt Service on combined senior and subordinate liens.

Unrestricted Excise Tax is defined as all Excise, Transaction Privilege, Franchise, and Income Taxes that the City collects or may collect in the future, and which are allocated or apportioned to the City by the State. Exceptions include any Excise, Transaction Privilege, Franchise, and Income Taxes that Arizona law limits for other purposes, such as the Motor Vehicle Fuel Tax, or taxes that have received approval at a City election and are restricted to specific uses, like the City's existing Public Safety Tax and Transportation Sales Tax. This means General Fund revenues normally used for operating budget purposes must first be allocated for Excise Tax Debt Service, then may be used to support General Fund operations. Currently, and in past fiscal years, the General Fund operating budget contribution, backed by unrestricted Excise Taxes, is reflected as a transfer from the General Fund to the Excise Tax Debt Service fund in Schedule 4. For FY25-26, the General Fund transfer to the Excise Tax Debt Service fund is budgeted at $32.2 million. While the

table below indicates the City has potential Excise Tax bond capacity given coverage ratios in excess of the minimum required, additional issuances of Excise Tax bonds that increase outstanding Debt Service would further strain the overall General Fund operating budget.

Table 5

Excise Tax Debt Service

Fiscal Year	Unrestricted Excise Tax (A)[1]	Senior Lien Debt Service (B)[1]	Subordinate Lien Debt Service (C)[1]	Total Excise Debt Service (B+C)[1]	Senior Covenant (A/B)	Subordinate Covenant (A/(B+C))
2026	$ 275,248,394	$ 26,122,876	$ 6,060,250	$ 32,183,126	10.54	8.55
2027	$ 273,403,412	$ 21,714,271	$ 8,649,250	$ 30,363,521	12.59	9.00
2028	$ 278,400,896	$ 21,766,771	$ 8,594,500	$ 30,361,271	12.79	9.17
2029	$ 284,863,144	$ 22,086,521	$ 8,496,250	$ 30,582,771	12.90	9.31
2030	$ 290,969,412	$ 22,143,521	$ 8,436,000	$ 30,579,521	13.14	9.52

[1] Current year is budgeted, future years are from the 5-year forecast

Inter-Fund Transfer

Appropriated inter-fund transfer requests are a necessary mechanism for one fund to appropriately support the operations of other funds. For example, a budgeted transfer from the Transportation Sales Tax Operating Fund to the Transportation Capital Projects Fund is necessary to fund Transit related capital outlay. As requested by Council, the FY25-26 budget also includes maintenance of effort transfers of $2.3 million from the General Fund to the Enterprise Funds to support their operations. Table 6 shows five years of maintenance of effort transfers. Inter-Fund Transfers for the FY25-26 budget total $222.8 million (reference Schedule 4 in the *Schedules* section).

Table 6

Maintenance of Effort Transfers

Fiscal Year	6020 Water/Sewer	6110 Landfill	6120 Solid Waste	Total
2022	$ 437,762	$ 1,072,290	$ 204,246	**$ 1,714,298**
2023	$ 817,337	$ 1,101,602	$ 209,829	**$ 2,128,768**
2024	$ 833,315	$ 1,130,559	$ 390,000	**$ 2,353,874**
2025	$ 849,083	$ 1,159,160	$ 206,250	**$ 2,214,492**
2026	$ 868,388	$ 1,187,406	$ 206,250	**$ 2,262,044**

Table 7 shows the Debt Service on Excise Tax funded debt obligations for FY25-26 through FY29-30 compared to ongoing general fund revenue.

Table 7
Excise Tax Debt Service to Ongoing Revenue

Fiscal Year	Ongoing GF Revenue (A)	MPC & Excise Tax Debt Service (B)	Debt Service to Revenue (B/A)
2026	$ 346,498,786	$ 36,578,395	10.6%
2027	$ 343,559,201	$ 34,788,941	10.1%
2028	$ 348,551,359	$ 34,782,299	10.0%
2029	$ 355,066,390	$ 35,004,248	9.9%
2030	$ 361,292,013	$ 35,000,672	9.7%

Table 8 shows the percentage of unrestricted Excise Tax revenues versus the MPC and Excise Debt and the percentage of those obligations. In FY25-26, 13.3% of the collected Sales Taxes, State-Shared Taxes, and Franchise Fees are used to pay debt.

Table 8
Excise Tax Debt Service to Unrestricted Revenue

Fiscal Year	Unrestricted Excise Tax (A)	MPC & Excise Tax Debt Service (B)	Debt Service to Revenue (B/A)
2026	$ 275,248,394	$ 36,578,395	13.3%
2027	$ 273,403,412	$ 34,788,941	12.7%
2028	$ 278,400,896	$ 34,782,299	12.5%
2029	$ 284,863,144	$ 35,004,248	12.3%
2030	$ 290,969,412	$ 35,000,672	12.0%

Water & Sewer Revenue Funded Debt

The City may sell bonds that pledge water/sewer utility revenues as payment for Debt Service. Water/sewer revenue bond sales are limited by Ordinance 1323 New Series (adopted in 1984) and Ordinance 1784 New Series (adopted in 1993). Glendale's bond covenant states that net utility revenue (i.e. operating revenues less operating costs) will be at least 1.20 times the maximum Debt Service due in any succeeding fiscal year; this is known as the bond Debt Service coverage ratio. Adjustments in net revenue may be made in some circumstances; restatement of Debt Service on variable rate and certain

other types of debt is permitted; and refunding and compound interest bonds may be issued under different tests. There is an additional $10 million remaining in water/sewer voter authorization that could be used for new water/sewer revenue or G.O. bonds.

The chart below represents all outstanding Water and Sewer Bond principal and interest.

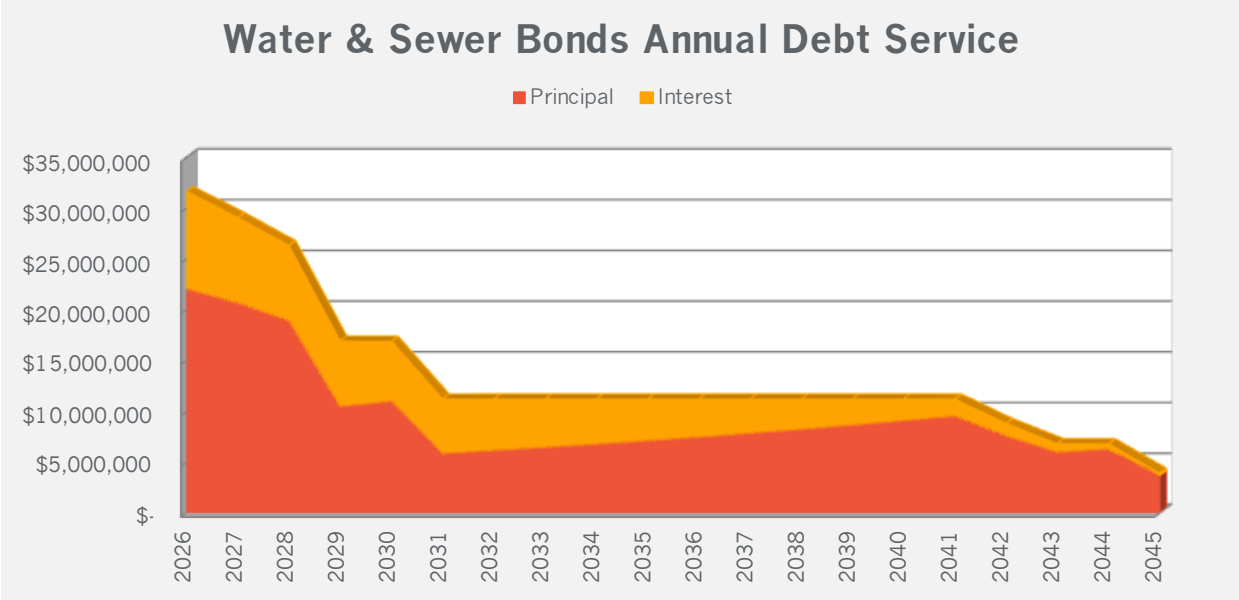
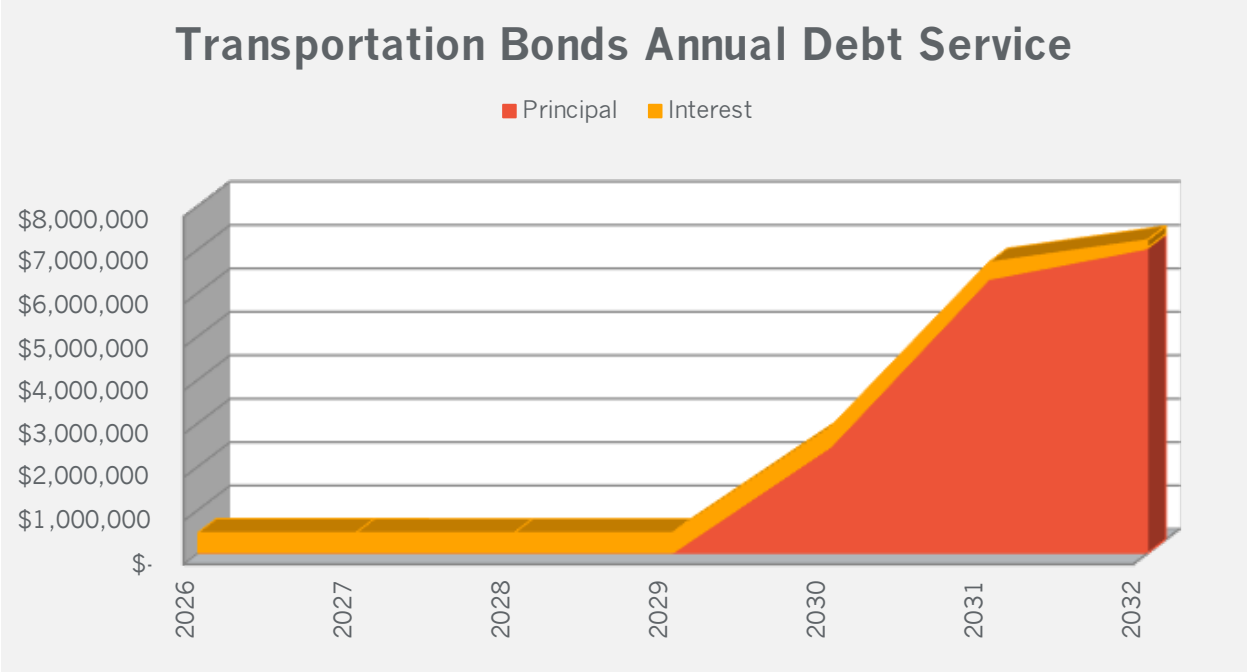


Table 9 includes water and sewer operating revenue, operating and maintenance expenses, existing Debt Service, and the resulting coverage ratio of operating net revenue to Debt Service. Due to the deferral of non-essential growth-related projects, prepayment and/or restructuring of water and sewer debt, and optimization processing efforts that have resulted in cost savings, a 0.86 coverage ratio is projected for FY25-26. This projection will be revisited annually to account for any significant changes in assumptions about costs and revenues. Water/sewer Enterprise Fund rate adjustments will be evaluated periodically for updated revenue requirements and capital planning.

Table 9
Water & Sewer Revenue Funded Debt

Fiscal Year	Revenue	O and M Expenses	Net Revenue	Debt Service	Revenue to Debt Service Ratio
2026	$ 119,539,327	$ 92,228,412	$ 27,310,914	$ 31,677,500	0.86x
2027	$ 122,171,735	$ 96,041,051	$ 26,130,683	$ 29,083,000	0.90x
2028	$ 122,406,732	$ 99,607,776	$ 22,798,957	$ 26,308,500	0.87x
2029	$ 122,642,905	$103,335,605	$ 19,307,300	$ 16,896,000	1.14x
2030	$ 122,880,259	$107,204,061	$ 15,676,197	$ 16,891,750	0.93x

Transportation Sales Tax Funded Debt



Transportation Sales Tax revenue currently supports the Debt Service for a FY07-08 revenue bond obligation. A minimum debt coverage ratio of 2.0 was established at the time of the issuance. Voter authorization is not required for Transportation Sales Tax Revenue Obligations. The chart represents all outstanding Transportation Bond principal and interest.

Table 10 summarizes the annual revenue expected from the designated Sales Tax, the total existing Debt Service, and the resulting coverage ratio. The table shows that the Transportation Sales Tax revenue to Debt Service ratio exceeds the 2.0 coverage requirement established in FY07-08.

For more information, please see the *Glendale Onboard Annual Report* on the City's website.
For a summary of all FY25-26 Debt Service obligations, please see *Schedule 7: Debt Service in this budget book*.

Table 10
Transportation Revenue Bonds

Fiscal Year	Transportation Sales Tax Revenue	Total Debt Service	Annual Coverage
2026	$ 51,088,946	$ 482,730	105.83x
2027	$ 51,298,714	$ 472,206	108.64x
2028	$ 51,476,479	$ 471,682	109.13x
2029	$ 51,958,194	$ 471,158	110.28x
2030	$ 52,510,720	$ 2,910,634	18.04x

Glendale
ARIZONA

Operating Budget

Fiscal Year 2025 – 2026 Annual Budget Book

Glendale
ARIZONA

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Performance Report

Mayor's Office
$667,184 4 FTEs

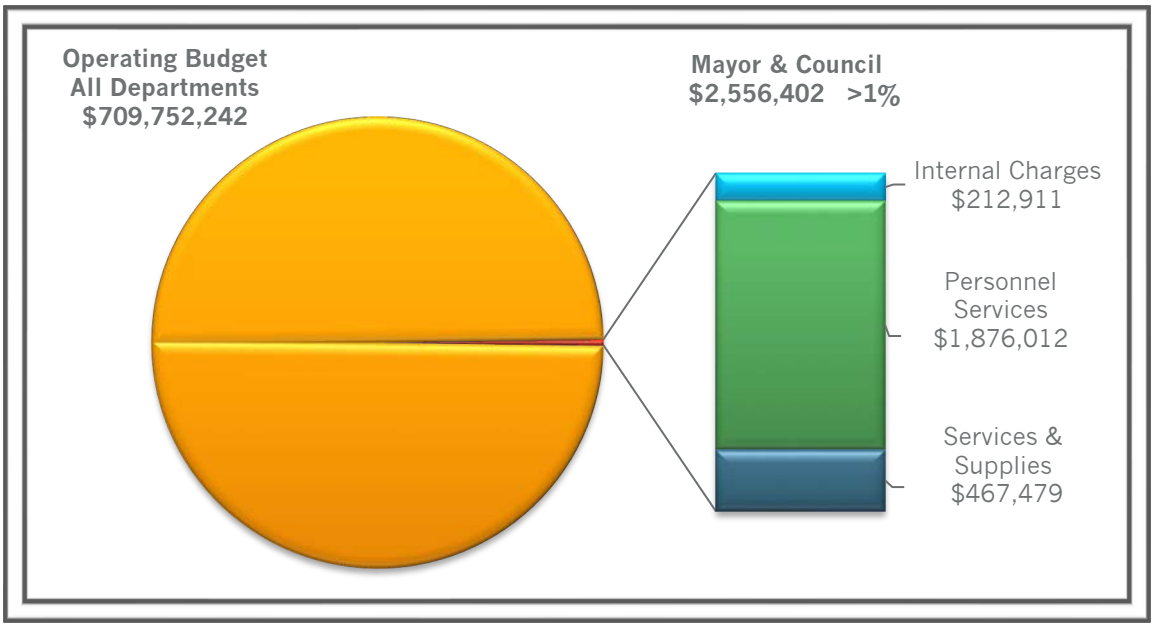
Council Office
$1,889,219 12 FTEs

The Mayor and City Council constitute the elected legislative and policy making body of the city. The Mayor is elected at-large every four years. Councilmembers also are elected to four-year terms from one of six electoral districts in Glendale. One of the highest priorities of the Mayor and Council is to involve the public in their decision-making process through public participation. They regularly appoint citizens to 17 advisory boards and commissions and often form public committees to address specific citywide issues.

The Mayor and Council each become involved in the support and economic development of Glendale's six districts. Councilmembers host meetings in their districts or meet with small groups of citizens throughout the year to resolve local issues. These meetings ensure citizens are informed on projects in and around their neighborhoods and businesses and give the Council input from their constituents. The Mayor and Council also communicate with citizens through electronic media such as websites, electronic bulletins and programming on Glendale 11, the city's cable station.

The Mayor and Council represent Glendale as members and leaders on numerous city, regional, and national organizations, and committees. City staff that support the Mayor and Council work closely with constituents to resolve any issues or questions they have about city programs and services.

Operating Budget



The total City Operating Budget is $710 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Mayor & Council Office (10)
Budget by Categories of Expenditures

Group	FY 2024 Actuals	FY 2025 Budget	FY 2025 Estimate	FY 2026 Request	$ Change in Budget	% Change in Budget
Personnel Services	1,438,134	1,764,763	1,764,763	1,876,012	111,250	6.30%
Services and Supplies	318,165	508,057	523,057	467,479	-40,578	-7.99%
Internal Charges	201,006	191,721	191,721	212,911	21,190	11.05%
Grand Total	**1,957,305**	**2,464,541**	**2,479,541**	**2,556,402**	**91,862**	**3.73%**

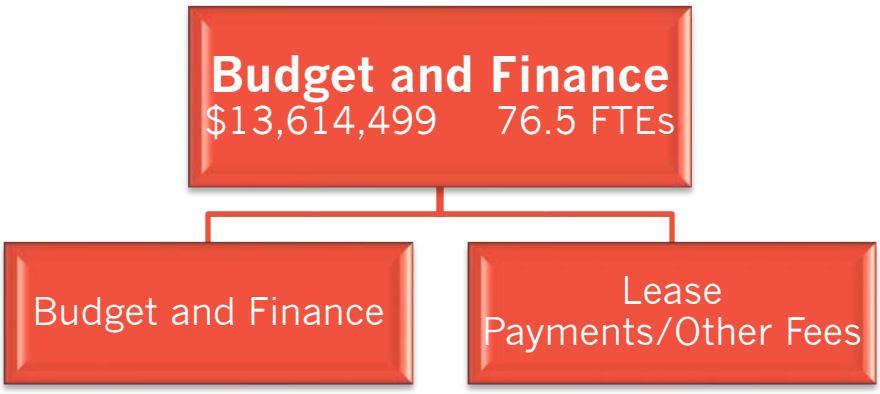
Fund & Department Number Budget by Program

Fund / Org	FY 2024 Actuals	FY 2025 Budget	FY 2025 Estimate	FY 2026 Request	$ Change in Budget	% Change in Budget
(1000-10001010) Mayor's Office	585,567	631,730	631,730	667,184	35,453	5.61%
(1000-10001011) Council Office Administration	1,122,926	1,402,744	1,402,744	1,504,731	101,986	7.27%
(1000-10001012) Cholla District	26,784	79,274	79,274	79,274	0	0.00%
(1000-10001013) Barrel District	65,182	79,274	79,274	79,274	0	0.00%
(1000-10001014) Sahuaro District	40,778	79,274	79,274	79,274	0	0.00%
(1000-10001015) Cactus District	58,907	79,274	79,274	79,274	0	0.00%
(1000-10001016) Yucca District	31,842	79,274	79,274	33,696	-45,578	-57.49%
(1000-10001017) Ocotillo District	25,319	33,696	33,696	33,696	0	0.00%
(2160-21605259) Other Department Donation Acct	0	0	15,000	0	0	0.00%
Grand Total	**1,957,305**	**2,464,541**	**2,479,541**	**2,556,402**	**91,862**	**3.73%**

Mayor & Council Office
Staffing by Program

Fund / Org	FY 2024 Actuals	FY 2025 Budget	FY 2026 Budget	Change in Budget
(1000-10001010) Mayor's Office	4.00	4.00	4.00	0.00
(1000-10001011) Council Office Administration	12.00	12.00	12.00	0.00
(1000-10001012) Cholla District	0.00	0.00	0.00	0.00
(1000-10001013) Barrel District	0.00	0.00	0.00	0.00
(1000-10001014) Sahuaro District	0.00	0.00	0.00	0.00
(1000-10001015) Cactus District	0.00	0.00	0.00	0.00
(1000-10001016) Yucca District	0.00	0.00	0.00	0.00
(1000-10001017) Ocotillo District	0.00	0.00	0.00	0.00
Grand Total	16.00	16.00	16.00	0.00

Performance Report



Purpose Statement

The Budget and Finance Department provides financial management services with integrity and accountability while improving service levels, managing costs, and leveraging information across City departments.

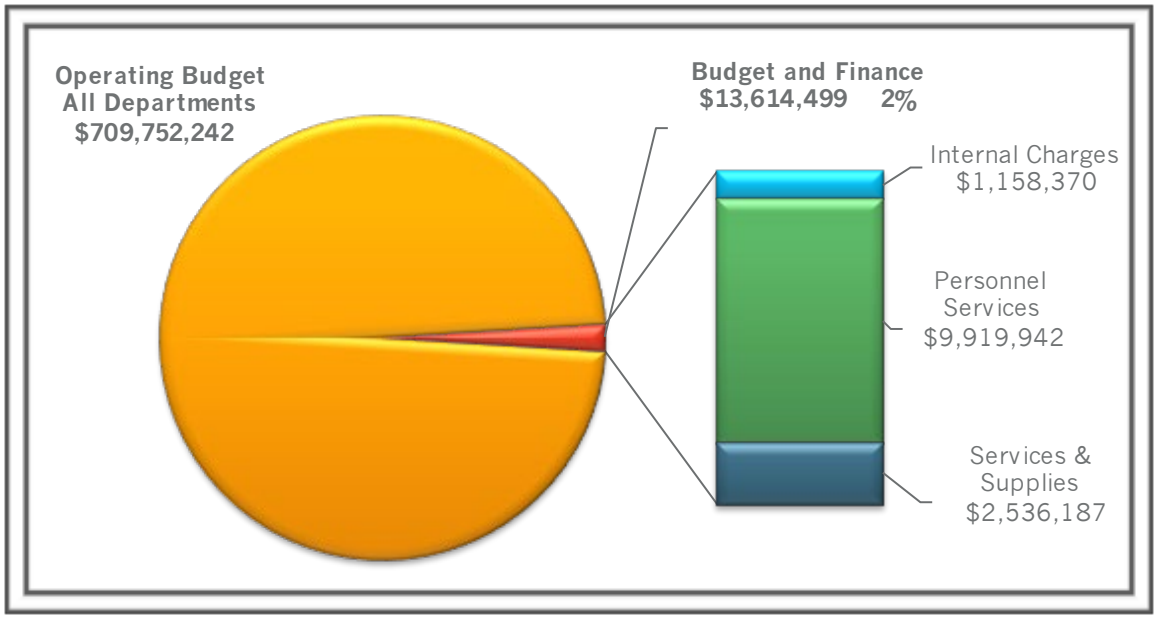
Department Description

The Budget and Finance Department provides a range of services that help ensure prudent fiscal management of city resources. Specifically, five divisions of the department provide the following services:

- The Management and Budget Division conducts independent, objective analyses and forecasts of expenditures and revenues, monitoring of the budget for the current fiscal year, and development of the budget for the next fiscal year.
- The Finance Division's main responsibilities are accounting, debt management, banking services, investment management, financial analysis, and financial reporting to the public, state agencies, bond holders, grantors, auditors, city management, and the City Council.
- The Customer Service Division assists customers with their utility accounts including billing and payment processing and operation of the call center for customer inquiries and service requests.
- The Tax and License Division assists city business owners by educating them regarding the City's transaction privilege (sales) tax code, providing multi-jurisdictional tax auditing services, and issuing general and regulatory business licenses.
- The Procurement Division works with departments to ensure the procurement of goods and services is completed in a manner that is compliant with city policies and state statutes.
- The Grants Administration Division is responsible for coordinating the city's efforts to identify and obtain alternative funding for priority projects that advance the

mission, goals and objectives established by the City Council and executive management.

Operating Budget



The total City Operating Budget is $710 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

- Received the 2023 GFOA Certificate of Achievement for Excellence in Financial Reporting.
- Received the 2023 GFOA Distinguished Budget Presentation Award.
- From The Heart began in 1996 and to date over $3 million dollars has been distributed to local non-profit agencies from citizens donations through Glendale's utility billing to fulfill community needs. In fiscal year 2023 $67,200 was distributed to 14 Agencies.
- Moved Operations from City Hall to Civic Center Annex and Adult Center without service interruption to external customers and departments.
- Hosted the Pacific Regional Annual NorthStar Users Conference at GRPSTC.
- After analyzing call patterns, staffing resources, and service levels, the business hours of operation for the Customer Service Call Center were updated in January to align with the Customer Service lobby hours and with the Water Services Department's After-Hours Customer Service Policy. This business operations modification led to a better customer experience and efficiency, as demonstrated by an improvement in service levels of 12.36% (from 59.64% to 72%), while the abandoned call rate dropped by 3.74% (from 8.20% to 4.46%).

Goal, Objectives, and Performance Measures

Strategic Objective	Improve Resource Alignment
Department Strategic Initiative	Employ strong fiscal management practices that encourage sustainable fiscal decision-making.
Intended Result	Prudent fiscal stewardship

Performance Measures	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Estimate*	*FY2026 Target*
Bond ratings for general obligation bonds				
Standard & Poor's:	AA-	AA	AA	AA
Moody's Investor Services:	A1	A1	Aa3	Aa3
Fitch Ratings:	AAA	AAA	AAA	AAA
Bond ratings for Water and Sewer revenue bonds				
Standard & Poor's:	AA-	AA-	AA-	AA
Moody's Investor Services:	A1	A1	A1	A1
Fitch Ratings:	AA	AA	AA	AA
Annualized amortized cost basis return on portfolio (net of fees)	4.1%	4.8%	4.1%	4.0%
Number of grants received through Grants Administration	30	41	35	35
Compliance with Council adopted Financial Policies (# complied with/# of policies)	7/7	7/7	7/7	7/7

Strategic Objective	Improve Resource Alignment
Department Strategic Initiative	Provide accurate and timely financial analysis, forecasting, and reporting.
Intended Result	Prudent fiscal stewardship

Performance Measures	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Estimate*	*FY2026 Target*
Maintain a +/- 5% variance in general fund revenue forecasts from the final actual revenue to the adopted budget	±5%	±5%	±5%	±5%
% of month-end reports completed within 10 business days	75%	83%	100%	100%
Obtain the GFOA Certificate of Achievement for Excellence in Financial Reporting	Yes	Yes	Yes	Yes
Obtain the GFOA Distinguished Budget Presentation Award	Yes	Yes	Yes	Yes

Strategic Objective	Strengthen Inter-Departmental Relationships
Department Strategic Initiative	Perform customer service and procurement activities effectively, accurately, and timely.
Intended Result	Improved levels of service

Performance Measures	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Estimate*	*FY2026 Target*
Number of vendor protests upheld	0	0	0	0
Number of RFP's and IFB's submitted requests	35	62	60	60
% of contract renewals completed on-time	98%	95%	97%	100%
% of sole source/special procurements processed within 10 days	90%	90%	89%	100%
% of call center calls answered within 1 minute	54%	65%	80%	80%
% of call center calls abandoned	11%	7%	2.5%	2.5%
Number of sales tax audits/reviews completed	120	120	142	100

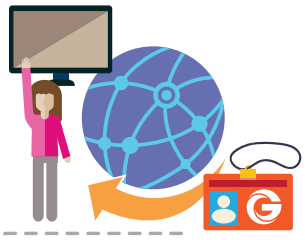
Glendale
BUDGET & FINANCE

Budget and Finance improves the lives of our stakeholders through transparent and responsible financial management, excellent customer service, and innovative solutions.

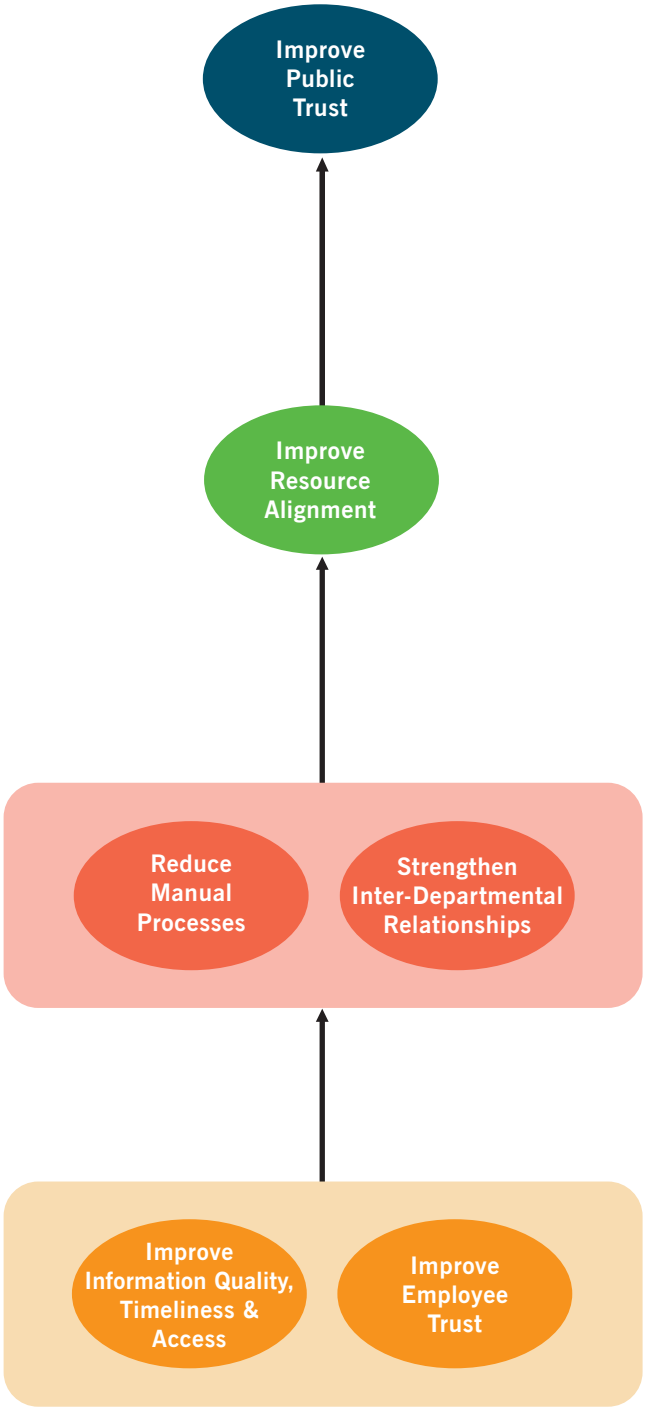
Our Community

Our Finances

Our Processes



Our Organization



Budget and Finance (11)
Budget by Categories of Expenditures

Group	FY 2024 Actuals	FY 2025 Budget	FY 2025 Estimate	FY 2026 Request	$ Change in Budget	% Change in Budget
Personnel Services	7,557,575	9,399,119	9,399,119	9,919,942	520,823	5.54%
Services and Supplies	1,978,343	2,311,687	2,447,285	2,536,187	224,500	9.71%
Internal Charges	942,153	938,473	938,473	1,158,370	219,897	23.43%
Grand Total	**10,478,070**	**12,649,279**	**12,784,877**	**13,614,499**	**965,220**	**7.63%**

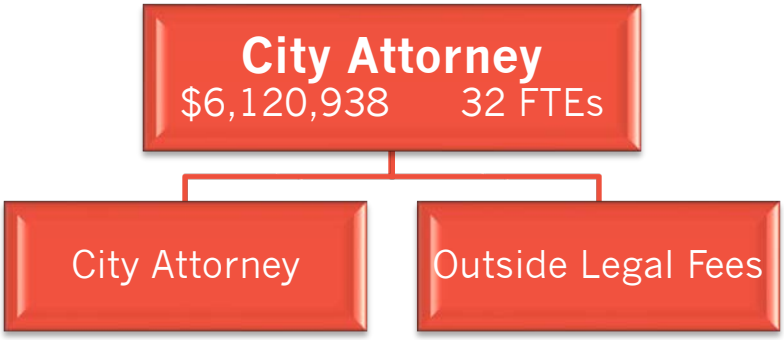
Fund & Department Number Budget by Program

Fund / Org	FY 2024 Actuals	FY 2025 Budget	FY 2025 Estimate	FY 2026 Request	$ Change in Budget	% Change in Budget
(1000-10001110) Budget&Finance Administration	660,406	813,684	813,684	898,080	84,397	10.37%
(1000-10001111) Accounting Services	2,095,417	2,694,459	2,694,459	2,981,202	286,743	10.64%
(1000-10001112) Tax and License	1,303,979	1,556,559	1,556,559	1,753,558	196,999	12.66%
(1000-10001113) Procurement	735,552	856,751	856,751	1,006,774	150,023	17.51%
(1000-10001114) Other Fees	512,546	564,353	564,353	564,353	0	0.00%
(1000-10001115) Budget and Research	452,282	655,817	655,817	699,326	43,509	6.63%
(1000-10001116) Grants Administration	146,029	158,496	158,496	172,563	14,067	8.88%
(1000-10001117) Customer Service	326,051	372,991	372,991	408,571	35,580	9.54%
(1000-10001119) Collections	364,500	551,793	551,793	586,783	34,990	6.34%
(2160-21604011) Grants-Finance	0	0	135,598	0	0	0.00%
(6020-60201117) Customer Service	3,781,450	4,288,968	4,288,968	4,409,375	120,406	2.81%
(6110-61101120) Landfill Customer Service	99,859	135,408	135,408	133,914	-1,494	-1.10%
Grand Total	**10,478,070**	**12,649,279**	**12,784,877**	**13,614,499**	**965,220**	**7.63%**

Budget and Finance
Staffing by Program

Fund / Org	FY 2024 Actuals	FY 2025 Budget	FY 2026 Budget	Change in Budget
(1000-10001110) Budget&Finance Administration	4.00	4.00	4.00	0.00
(1000-10001111) Accounting Services	16.00	18.00	18.00	0.00
(1000-10001112) License/Collection	10.00	10.00	10.00	0.00
(1000-10001113) Procurement	6.00	6.00	6.00	0.00
(1000-10001115) Budget and Research	4.00	4.00	4.00	0.00
(1000-10001116) Grants Administration	1.00	1.00	1.00	0.00
(1000-10001117) Customer Service	3.00	3.00	3.00	0.00
(1000-10001119) Collections	4.00	4.00	4.00	0.00
(6020-60201117) Customer Service	25.50	25.50	25.50	0.00
(6110-61101120) Landfill Customer Service	1.00	1.00	1.00	0.00
Grand Total	74.50	76.50	76.50	0.00

Performance Report



Purpose Statement

Provide the highest level of legal services to the city and its officials by adhering to professional standards, garnering strong understanding of city operations and incorporating all relevant information into the legal advice and guidance provided.

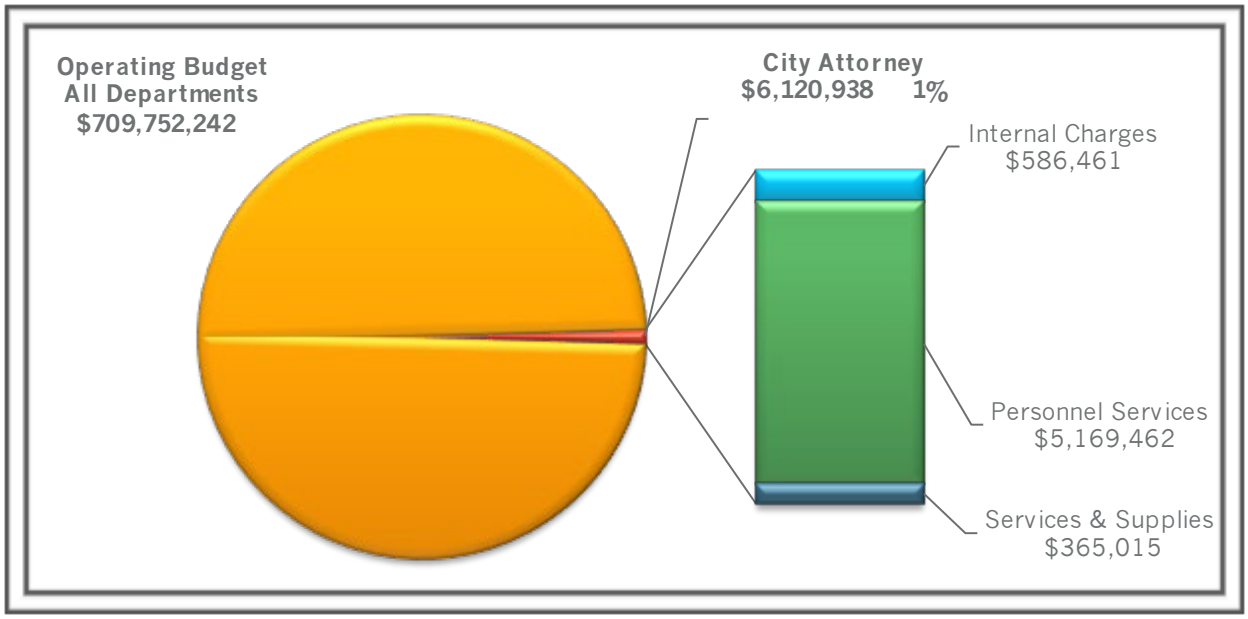
To serve the people of Arizona by prosecuting violations of Glendale City Code and misdemeanor violations of state law in an ethical manner in order to assure that justice is served.

Department Description

The City Attorney is appointed by the City Council and acts as legal adviser to the city, its officials, departments, as well as boards and commissions on matters that affect the conduct of city business. The City Attorney's Office represents the city in all legal proceedings and directs the legal services provided by outside counsel. The office also prepares resolutions, ordinances and related legal documents for City Council consideration in order to implement adopted city policy; drafts and reviews all contracts considered by the city; and issues opinions on a variety of municipal matters.

The City Attorney's Office works closely with the Police Department to provide ongoing training of its officers relating to state and city laws. The Office is also responsible for prosecuting any misdemeanor violation that occurs within the city limits including violations of Glendale City Code, DUI and domestic violence cases. The Office also handles conflict cases for other cities as well as the Maricopa County Attorney's Office.

Operating Budget



The total City Operating Budget is $710 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

- Prosecutor's Office continues to maintain annual Victims' Rights Program ("VRP") Grant Award through the Attorney General's Office.

Goals, Objectives, and Performance Measures

Strategic Objective	Optimize Processes & Services
Department Strategic Initiative	Attend meetings and hearings as needed or requested to provide legal advice.
Intended Result	The Mayor, City Council and City staff receive high-quality, professional and timely legal services.

Performance Measures	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Estimate*	*FY2026 Target/ Projected*
% of the meetings/hearings attended (as needed or requested)	100%	100%	100%	100%

Strategic Objective	Optimize Processes & Services
Department Strategic Initiative	Proactively pursue the adjudication of criminal cases.
Intended Result	The City provides consistent and ethical application of criminal justice for the community.

Performance Measures	*Police Citation*	*Police Submittals*	*Plea Agreements*	*Number of Trials*
Number of criminal matters received by the office from July 1, 2024-June 30, 2025	*6338*	*2788*	*4737*	*36*

City Attorney's Office (12)
Budget by Categories of Expenditures

Group	FY 2024 Actuals	FY 2025 Budget	FY 2025 Estimate	FY 2026 Request	$ Change in Budget	% Change in Budget
Personnel Services	4,259,615	4,722,164	4,722,164	5,169,462	447,298	9.47%
Services and Supplies	223,486	314,784	340,784	365,015	50,231	15.96%
Internal Charges	419,201	425,762	425,762	586,461	160,698	37.74%
Grand Total	**4,902,302**	**5,462,711**	**5,488,711**	**6,120,938**	**658,227**	**12.05%**

Fund & Department Number Budget by Program

Fund / Org	FY 2024 Actuals	FY 2025 Budget	FY 2025 Estimate	FY 2026 Request	$ Change in Budget	% Change in Budget
(1000-10001210) Legal Services	4,895,802	5,462,711	5,462,711	6,120,938	658,227	12.05%
(2160-21605253) City Attorney's Grants	6,500	0	26,000	0	0	0.00%
Grand Total	**4,902,302**	**5,462,711**	**5,488,711**	**6,120,938**	**658,227**	**12.05%**

City Attorney's Office
Staffing by Program

Fund / Org	FY 2024 Actuals	FY 2025 Budget	FY 2026 Budget	Change in Budget
(1000-10001210) Legal Services	30.00	31.00	32.00	1.00
Grand Total	30.00	31.00	32.00	1.00

Performance Report

Audit Department
$633,510 1 FTEs

Purpose Statement

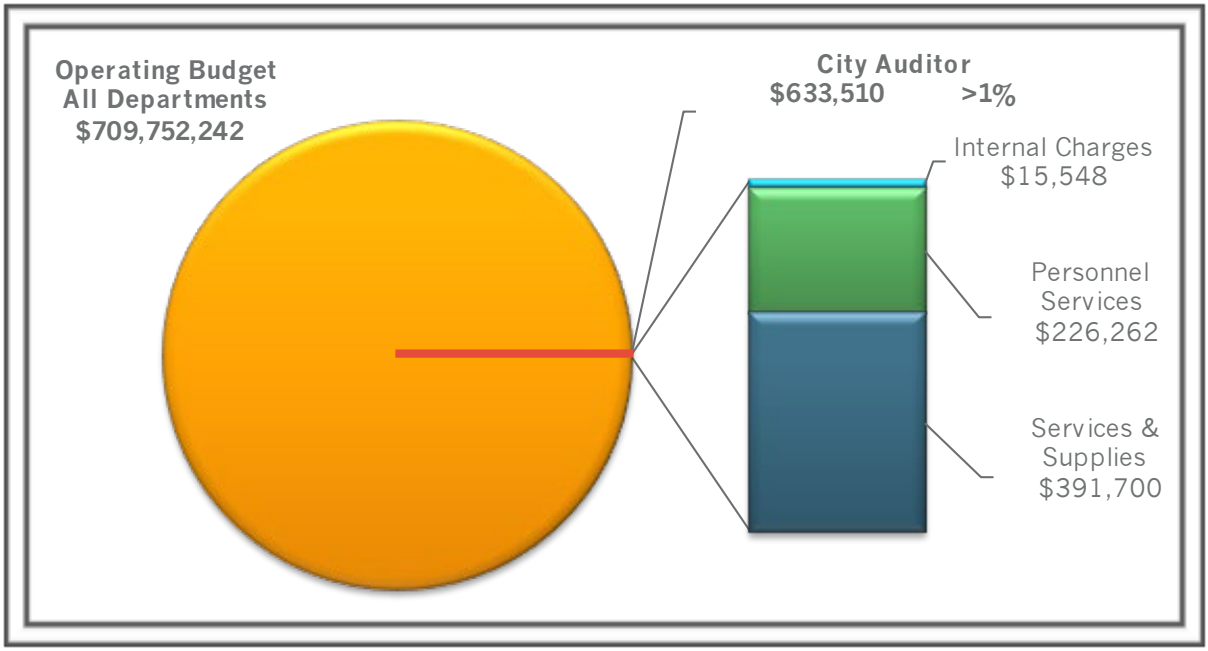
To provide internal audit services through detailed queries and testing to strengthen controls, identify potential risks, improve processes, verify compliance, and support the City of Glendale operating with transparency in the best interests of its residents.

Department Description

The Independent Internal Audit Program (IIAP)[1] conducts internal audits of departments, programs and contracts citywide and reports the results to management, City Council (through the Council Appointed Audit Committee[2]), and the public.

[1] City Code Section 2-54 approved by Council on May 14, 2019, created the IIAP
[2] Audit Committee newly created beginning July 1, 2019, consisting of three Council members, two public citizens, City Manager and Budget & Finance Director. The first five are voting members, and the last two are ex-officio, non-voting members.

Operating Budget



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- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

- In process of implementing automated payroll analytics in our audit software to move toward continuous monitoring of selected controls
- Further revised and simplified city-wide risk assessment process to determine potential future audits
- Updated Audit Charter to align with recently created departmental Policy & Procedures Manual based on the new Global Internal Audit Standards published by the Institute of Internal Auditors
- In FY25, coordinated completion of 12 audits (including five engagements carried over from FY24) by our contracted audit services vendors, with three additional audits currently in progress

Goals, Objectives, and Performance Measures

Strategic Objective	Improve Resource Alignment
Department Strategic Initiative	Develop a risk-based audit plan that strengthens internal controls and reduces organizational risk.
Intended Result	Audit resources are allocated to the areas that pose the greatest risk to the city.

Performance Measures	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Estimate*	*FY2026 Target*
% Audit Recommendations Accepted by Management (concur/partially concur)	100%	100%	100%	100%
% Planned Audits Completed or In Progress[3]	65%	60%	100%	75%

[3] There will always be rollover of some engagements from one audit plan to the next, which is reflected in the audit plan completion percentages above. Due to the timing of when audits begin, they may not be completed until the following fiscal year. For example, three FY25 audits will be completed in FY26. There will likely be on or two FY26 audits that will not be completed until FY27, and so on.

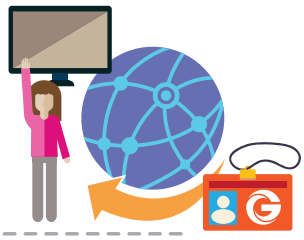
Glendale
INTERNAL AUDIT

We provide internal audit services through detailed queries and testing to strengthen controls, identify potential risks, improve processes, verify compliance, and support the City of Glendale operating with transparency in the best interests of its residents.

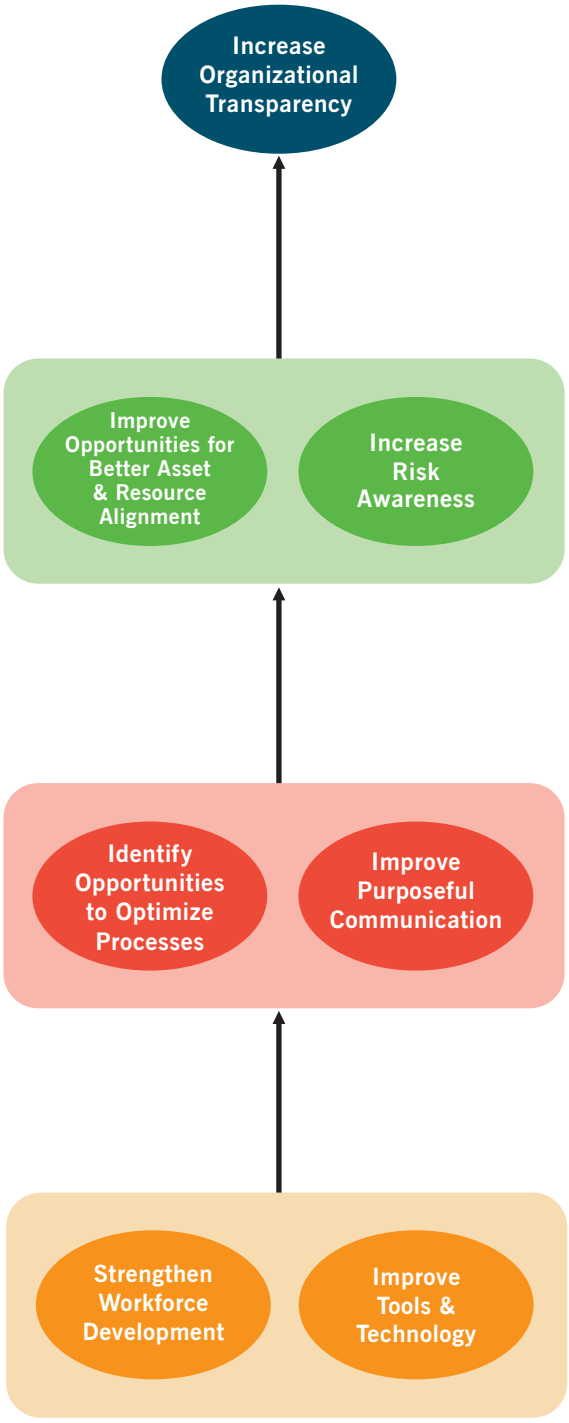
Our Community

Our Finances

Our Processes



Our Organization



Audit (13)
Budget by Categories of Expenditures

Group	FY 2024 Actuals	FY 2025 Budget	FY 2025 Estimate	FY 2026 Request	$ Change in Budget	% Change in Budget
Personnel Services	203,700	221,507	221,507	226,262	4,755	2.15%
Services and Supplies	219,397	391,700	391,700	391,700	0	0.00%
Internal Charges	15,175	15,019	15,019	15,548	529	3.52%
Grand Total	**438,272**	**628,226**	**628,226**	**633,510**	**5,284**	**0.84%**

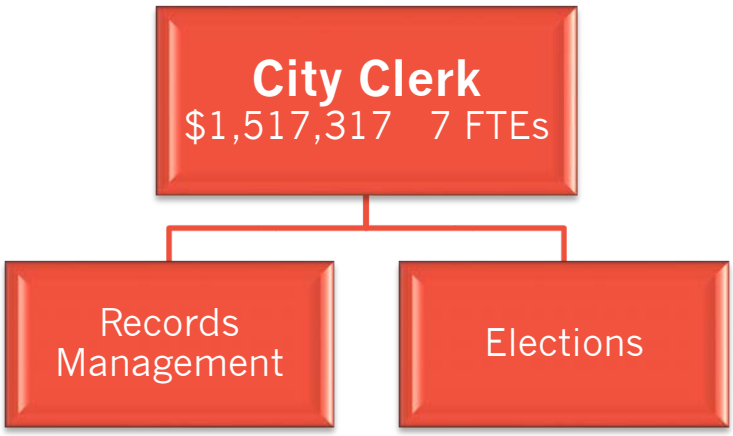
Fund & Department Number Budget by Program

Fund / Org	FY 2024 Actuals	FY 2025 Budget	FY 2025 Estimate	FY 2026 Request	$ Change in Budget	% Change in Budget
(1000-10001310) Audit Administration	438,272	628,226	628,226	633,510	5,284	0.84%
Grand Total	**438,272**	**628,226**	**628,226**	**633,510**	**5,284**	**0.84%**

Audit
Staffing by Program

Fund / Org	FY 2024 Actuals	FY 2025 Budget	FY 2026 Budget	Change in Budget
(1000-10001310) Audit Administration	1.00	1.000	1.000	0.00
Grand Total	1.00	1.000	1.000	0.00

Performance Report



Purpose Statement

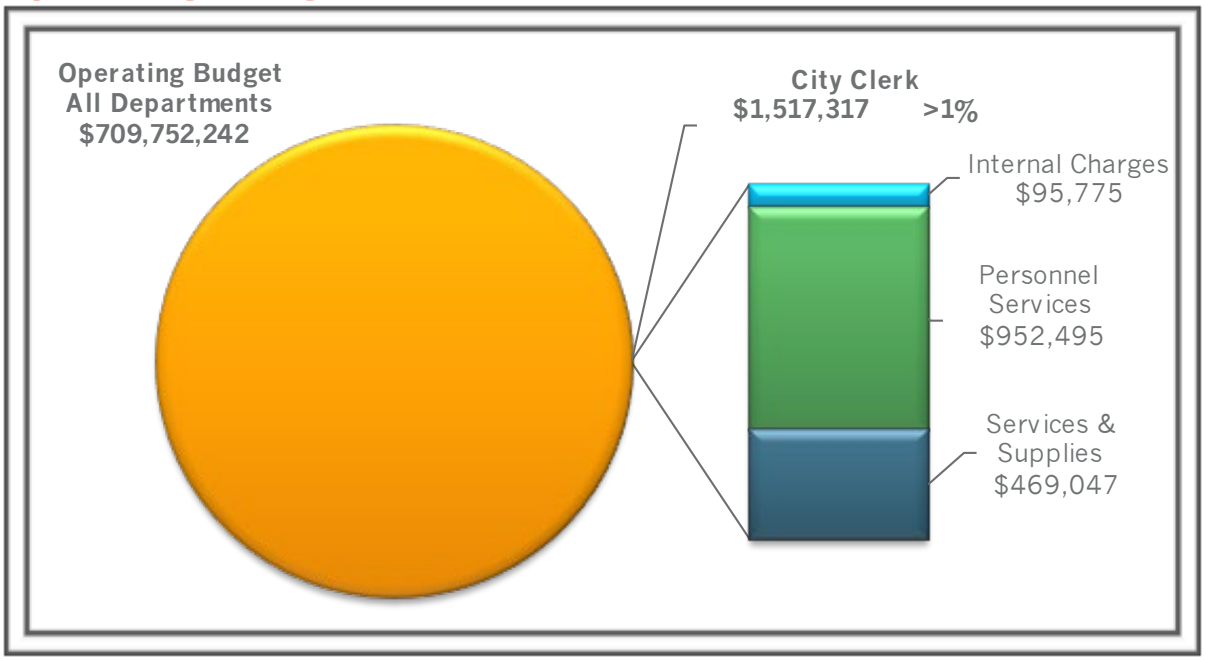
To fairly and impartially provide exceptional customer service and information to the citizens, customers and employees of the City of Glendale.

Department Description

The Glendale City Clerk's Office prepares and maintains the minutes of City Council meetings; oversees the timely and accurate accumulation, preservation, and accessibility of public records; conducts fair and open municipal elections and maintains the Glendale City Charter and City Code Book. The City Clerk's Office also maintains City ordinances and resolutions and ensures legal compliance of all legal postings and public notices. Services provided by the City Clerk's Office include:

- Preparing and distributing Council agendas and minutes
- Conducting City elections
- Processing public records requests
- Coordinating the records management program
- Codifying the Glendale City Code
- Recording City documents
- Circulating contracts for signatures and retention
- Managing the City's 17 boards and commissions
- Posting/publishing public notices
- Providing notary services

Operating Budget



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- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

- Oversaw the filing and verification of an initiative petition containing over 8,000 signatures
- Oversaw the filing and verification of two referendum petitions containing over 5,000 signatures each
- Oversaw the filing and verification of a recall petition containing 592 signatures
- Coordinated the City's 2024 July Primary (Council Candidates) Election and November (Initiated Ordinance) General Election
- Coordinated the City's 2025 May Special Election (2 referred questions)
- Coordinated the 5th annual Board & Commission Members Appreciation Dinner

Goals, Objectives, and Performance Measures

Strategic Objective	Optimize Processes & Services
Department Strategic Initiative	Post all City Council regularly scheduled voting meeting and workshop agendas and packets online 6 days prior to the meeting exceeding the statutory requirement of 24 hours.
Intended Result	The public receives timely notice and access to official meetings of the Glendale City Council.

Performance Measures	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Estimate*	*FY2026 Target*
Agendas/Packets posted 6 days prior to regular meetings	47/100%	46/100%	46/100%	48/100%

Strategic Objective	Optimize Processes & Services
Department Strategic Initiatives	All public record requests are initiated within 24 hours of receipt. All campaign finance reports are posted within 24 hours of receipt.
Intended Result	The public has timely access to City records.

Performance Measures	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Estimate*	*FY2026 Target*
Public record requests/% Compliance	1,907/100%	1,501/100%	1,600/100%	1,700/100%
Campaign Finance Reports posted within 24 hours	100%	100%	100%	100%

City Clerk (14)
Budget by Categories of Expenditures

Group	FY 2024 Actuals	FY 2025 Budget	FY 2025 Estimate	FY 2026 Request	$ Change in Budget	% Change in Budget
Personnel Services	843,226	904,689	904,689	952,495	47,806	5.28%
Services and Supplies	259,336	219,047	219,047	469,047	250,000	114.13%
Internal Charges	92,425	88,214	88,214	95,775	7,561	8.57%
Grand Total	**1,194,986**	**1,211,951**	**1,211,951**	**1,517,317**	**305,366**	**25.20%**

Fund & Department Number Budget by Program

Fund / Org	FY 2024 Actuals	FY 2025 Budget	FY 2025 Estimate	FY 2026 Request	$ Change in Budget	% Change in Budget
(1000-10001410) City Clerk Administration	993,242	1,084,201	1,084,201	1,139,567	55,366	5.11%
(1000-10001411) Elections	201,745	127,750	127,750	377,750	250,000	195.69%
Grand Total	**1,194,986**	**1,211,951**	**1,211,951**	**1,517,317**	**305,366**	**25.20%**

City Clerk
Staffing by Program

Fund / Org	FY 2024 Actuals	FY 2025 Budget	FY 2026 Budget	Change in Budget
(1000-10001410) City Clerk Administration	7.00	7.000	7.000	0.00
Grand Total	7.00	7.000	7.000	0.00

Performance Report

City Court
$7,956,168 46.5 FTEs

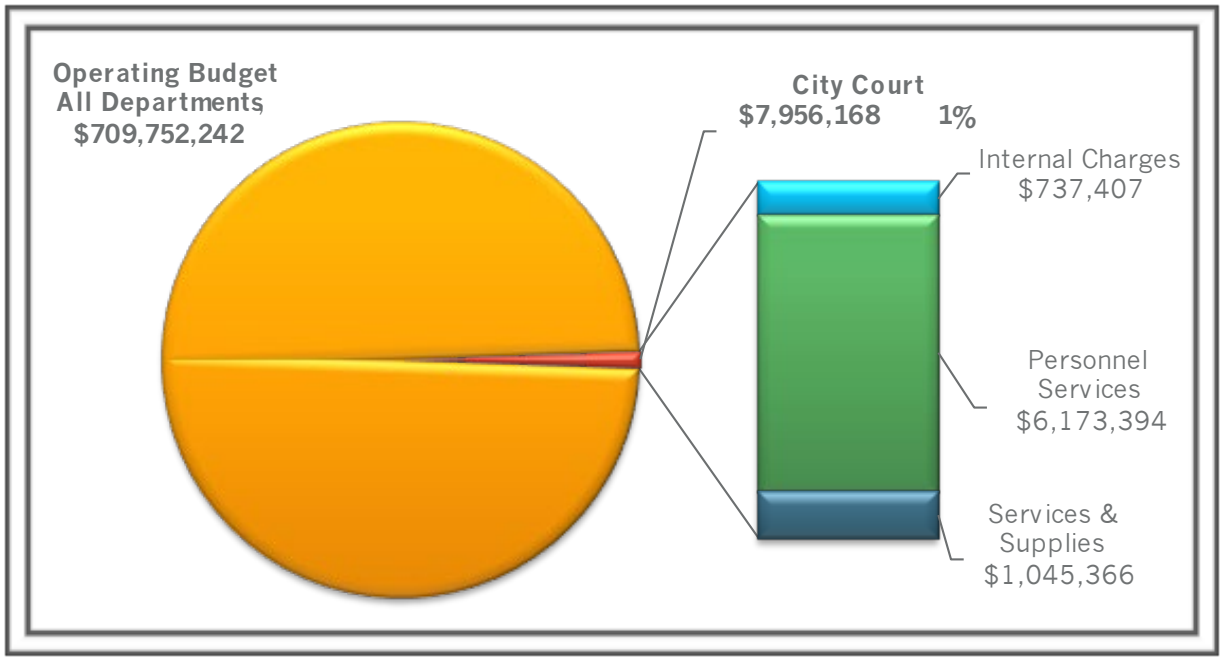
Purpose Statement

To provide an independent and accessible City Court, that maintains a high degree of public trust and confidence, by addressing cases and providing prompt, fair and just resolutions in a professional, efficient and courteous manner.

Department Description

Glendale City Court adjudicates criminal misdemeanors, city code violations, traffic violations, and select juvenile offenses committed in the City of Glendale. In cases of domestic violence and harassment, the Court issues protective orders. The Court has the authority to issue search warrants for misdemeanors and felonies. The Glendale City Court serves as host for the West Valley Regional Veterans Court, providing for adjudication of cases and coordination of services, for Veterans from seven participating West Valley municipalities. Glendale City Court collaborates with numerous internal and external justice and community agencies to develop and implement programs to reduce recidivism and promote safe communities. Nearly 54,000 customers visit our Court each year to conduct business.

Operating Budget



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- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

Personnel

- Chad Heywood selected as new Court Hearing Officer.

Facilities & Accessibility

- ADA accessible ramps installed at north and south entrances of the Courthouse.
- New electronic check-in system installed in the Court lobby.

Community Engagement

- Hosted mock trial for charter high school students.
- Organized and hosted second annual mock trial with Sonoran Classical Community.
- 5 court employees participated in the CoG Food Boxing Volunteer Event.
- Judge DiPiazza spoke at "Friends of the Court" event.
- Presiding Judge DiPiazza welcomed Arizona Veterans Hall of Fame Society attendees to Veterans Court graduation.
- Glendale City Court personnel honored on Law Day with certificate of appreciation.

Veterans Court

- Expanded West Valley Regional Veterans Court to include the City of Peoria.
- Received first Peoria Municipal case in the West Valley Regional Veterans Court.
- "Friends of the Court" awarded a grant in support of Veterans Court.
- Federal Grant in support of Veterans Court extended for another year.

Technology & Payments

- Entered into agreement with payment processing vendor to enhance options for customer payments to the Court.
- Development of online payment processing system currently underway.

Budget

- Finalized and submitted proposed FY26 budget with no new supplemental requests.

Professional Development

- Ongoing staff training initiatives encouraged by the Court.
- 9 staff members enrolled in Arizona Supreme Court's Court Leadership Institute for Court Manager/Executive certifications.
- 12 staff members now enrolled for certifications as Court Supervisor, Court Manager, or Court Executive.
- 7 employees attended Arizona Court Association Spring Conference.
- Judge Pritt attended the 2025 Arizona Association of Drug Court Professionals Treatment Court Conference.
- Judge DiPiazza appointed to the Attorney General's Veterans and Military Families Advisory Council.

Operational Efficiency

- Introduced jury trial management strategies to optimize jury pool utilization and reduce summonsing costs.
- Achieved $3,770 in year-to-date cost savings

Goals, Objectives, and Performance Measures

Strategic Objectives	Improve Community Experience Improve Resource Alignment Improve Purposeful Communication
Department Strategic Initiative	Increase participation and retention rates in the Compliance Assistance Program (CAP), a Supreme Court Fair Justice Initiative.
Intended Result	More litigants are current on delinquent court ordered fines and fees allowing the reinstatement of their suspended driver license on criminal cases effective September 29, 2021.

Performance Measures	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Actual*
Cases entered into CAP	1010	1051	1125
Fines paid	$787,403	$742,769	$503,124
Retention rate	62%	60%	60%

Strategic Objective	Improve Community Experience Improve Resource Alignment Improve Purposeful Communication
Department Strategic Initiative	Increase collections through the Tax Intercept Program (TIP).
Intended Result	The increased collection of delinquent fines, costs, and fees from intercepted State Tax refunds.

Performance Measures	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Actual*
Tax Intercept Program	$331,329	$282,482	$429,432

Strategic Objective	Optimize Processes & Services		
Department Strategic Initiative	Clearance Rates help courts determine effective case processing and positive case workflow.		
Intended Result	The goal for all courts is to be 100% or above for the disposition of cases. Anything below 100% indicates a growing number of unadjudicated cases.		
Performance Measures	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Actual*
Clearance Rate	91%	87%	90%

Strategic Objectives	Increase Innovation Solutions Optimize Processes & Services Improve Resource Alignment		
Department Strategic Initiative	The establishment of Arizona case processing time standards will help courts move toward timely justice.		
Intended Result	Timely completion and administration of justice.		
Performance Measures	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Actual*
Civil Traffic (98% within 90 Days)	97%	95%	95%
Criminal Misdemeanor (98% within 180 Days)	87%	90%	89%
DUI (93% within 240 Days FY25) *DUI (93% within 180 Days FY23 & FY24)*	81%	78%	85%
Local Ordinances (98% within 180 Days)	100%	99%	99%

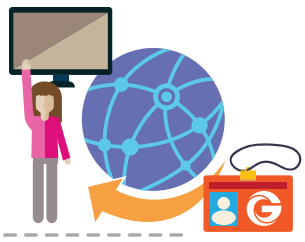
Glendale
CITY COURT

Ensure access to fair and impartial justice by providing excellent customer service and accurate information in a timely manner to foster community trust and confidence.

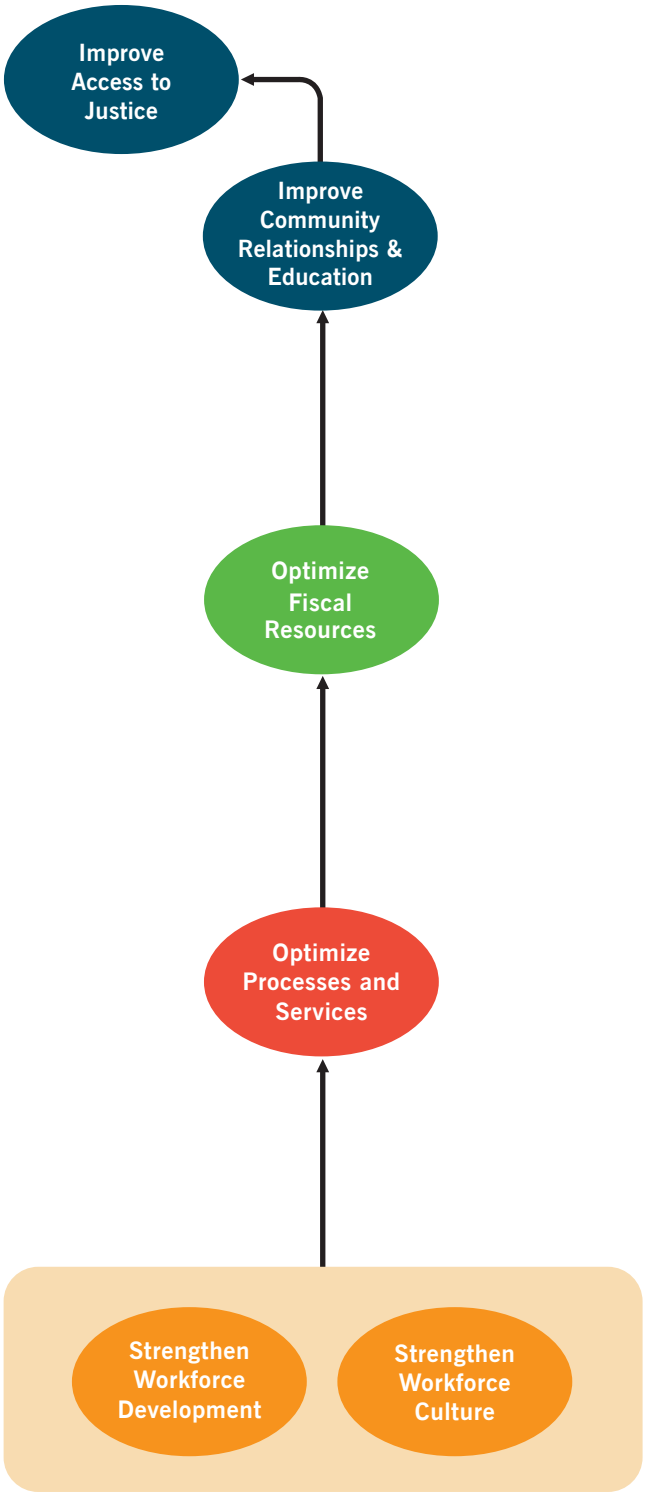
Our Community

Our Finances

Our Processes



Our Organization



City Court (15)
Budget by Categories of Expenditures

Group	FY 2024 Actuals	FY 2025 Budget	FY 2025 Estimate	FY 2026 Request	$ Change in Budget	% Change in Budget
Personnel Services	4,911,434	5,919,314	5,982,674	6,173,394	254,080	4.29%
Services and Supplies	1,209,708	1,045,366	1,128,553	1,045,366	0	0.00%
Internal Charges	835,413	658,654	658,654	737,407	78,753	11.96%
Grand Total	**6,956,555**	**7,623,334**	**7,769,881**	**7,956,168**	**332,834**	**4.37%**

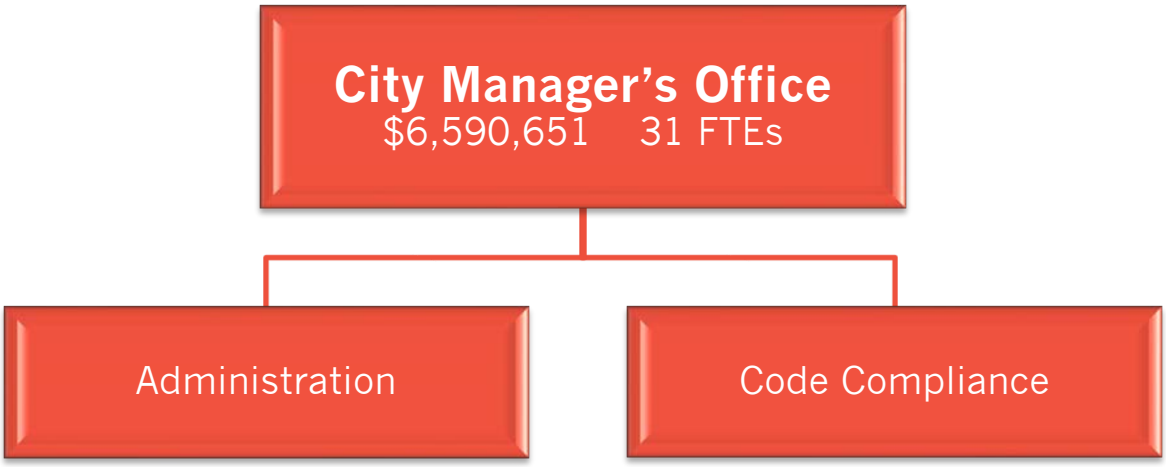
Fund & Department Number Budget by Program

Fund / Org	FY 2024 Actuals	FY 2025 Budget	FY 2025 Estimate	FY 2026 Request	$ Change in Budget	% Change in Budget
(1000-10001510) Court Administration	6,454,253	7,051,406	7,051,406	7,369,860	318,454	4.52%
(2120-21205001) Court Security	339,050	429,144	429,144	434,946	5,802	1.35%
(2120-21205002) Court Time Payments	48,714	83,479	83,479	91,750	8,271	9.91%
(2120-21205003) Fill the Gap	23,395	59,305	59,305	59,611	306	0.52%
(2160-21605256) Grants - Courts	91,143	0	146,547	0	0	0.00%
Grand Total	**6,956,555**	**7,623,334**	**7,769,881**	**7,956,168**	**332,834**	**4.37%**

City Court
Staffing by Program

Fund / Org	FY 2024 Actuals	FY 2025 Budget	FY 2026 Budget	Change in Budget
(1000-10001510) Court Administration	45.00	45.00	45.00	0.00
(2120-21205001) Court Security	1.00	1.00	1.00	0.00
(2120-21205002) Court Time Payments	0.50	0.50	0.50	0.00
Grand Total	46.50	46.50	46.50	0.00

Performance Report



Purpose Statement

To create organizational strategies for success.

Vision Statement

The organization and community knows where we are going and how we are going to get there.

Department Description

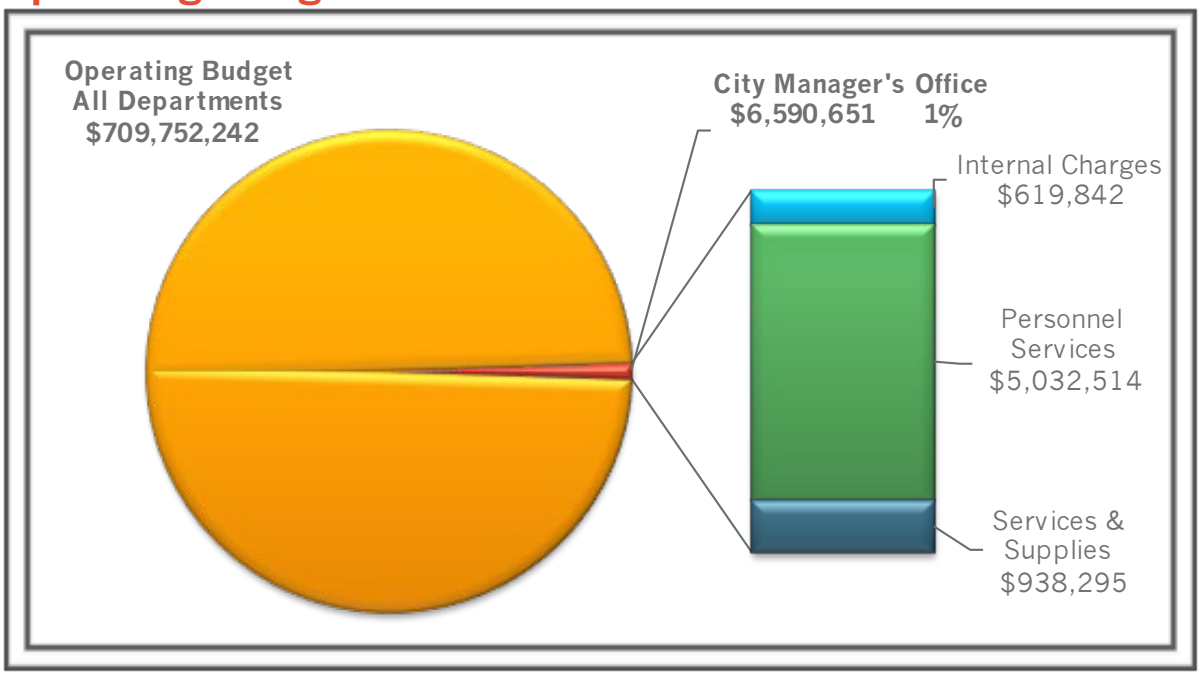
Administration

The City Manager's Office provides the organizational leadership necessary to successfully implement the policy direction of the City Council; communicates that direction to the organization; ensures the efficient, effective, and economical delivery of city services to Glendale's citizens; appropriately allocates the resources and support to achieve strategic objectives; uses data and evidence to analyze and improve organizational performance; and maintains a highly responsive, effective, and inclusive workforce.

Code Compliance

The Code Compliance Division is responsible for ensuring compliance with city codes and ordinances. These regulations are local laws adopted by the Glendale City Council and represent community standards. These community standards have been established to promote health and safety, protect the community from blight and deterioration, and enhance the livability of Glendale.

Operating Budget



The total City Operating Budget is $710 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

City Manager's Office

- Project Leadership
  - Downtown Campus Reinvestment Project
  - What Works Cities Certification
  - Centralized Customer Service – GlendaleOne
  - UKG Implementation
  - Citywide Technology Projects
- Employee Engagement:
  - Mentor Program
  - Employee Focus Groups
  - Employee Gratitude Month
  - Employee Success Factors Awards Program
  - Employee Giving Opportunity Campaigns
  - Employee Events
- Financial Stewardship
  - Moody's bond rating upgrade from A1 to Aa3 - general obligation

bonds, senior and subordinate lien excise tax bonds and transportation sales tax bonds

Code Compliance

Process Improvements

- Expanded Grids to 12 areas to improve service delivery
- Created five Senior Grids (areas) of responsibility that address commercial violations and residential building violations
- Implemented new city-wide proactive inspection program to view all 68,000+ residential parcels within the city. Includes new GPS system to capture all inspections conducted, to include inspections resulting in no violations.
- Created new flier to address illegal construction of awnings and distributed to the most affected neighborhoods
- Revised city codes to address community concerns
- Revised new educational fliers for parking codes
- Improved case review methods with the Prosecutors Office and revised case preparation documents to improve service

Workforce Development

- Completed department goal to have all current inspectors/administrators possess a professional certification
- Three Code staff completed the Lean Six Sigma training
- Increased staff development opportunities with AGTS Supervisors Academy

Community Engagement

- Participated in Community Meetings in Cactus, Sahuaro, Cholla, and Ocotillo districts
- Completed 51 Clean and Liens
- Participated in Granada Service Day to clean up properties
- Completed 59 property cleanups with Adult Probation

Employee Engagement

- Received the American Association of Code Enforcement (AACE) “Rising Star” Award – Tasha Jefferson
- Success Factor Awards
  - Paul Frescas: Team Building/ Collaborative Relationships
  - David Velez: Team Building/ Collaborative Relationships
  - Abdullah Muhammad: Continuous Learning & Development
  - Jacob Ward: Continuous Learning & Development
  - Steve Berry: Continuous Learning & Development
  - Michele Ramirez: Honorable Mention
  - Clint Haver: Honorable Mention

Goals, Objectives, and Performance Measures

Strategic Objective	Improve Community Experience
Department Strategic Initiative	Address and resolve code compliance violations in an effective and efficient manner
Intended Result	Maintain compliance with City Codes that relate to nuisances, property maintenance, rental housing and Zoning Ordinance requirements

Performance Measures	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Estimate*	*FY2026 Target*
% of properties evaluated for violations	-	100%	85%	90%

Strategic Objective	Improve Purposeful Communication
Department Strategic Initiative	Consistent communication with all departments, businesses, and residents to provide an effective experience.
Intended Result	Improved communication between code staff and stakeholders

Performance Measures	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Estimate*	*FY2026 Target*
% of Code Compliance cases that do not escalate to level 3 in GlendaleOne (timely resolution)	-	100%	98%	98%
% of Code Compliance cases where the complainant receives a response within 2 days	-	89%	93.5%	93%

Strategic Objective	Strengthen Workforce Development
Department Strategic Initiative	We train staff to be technical professionals with a focus on delivering quality customer service.
Intended Result	Staff are technical experts in their field.

Performance Measures	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Estimate*	*FY2026 Target*
% of inspectors that have a professional certification	-	89%	95%	95%

City Manager's Office (16)
Budget by Categories of Expenditures

Group	FY 2024 Actuals	FY 2025 Budget	FY 2025 Estimate	FY 2026 Request	$ Change in Budget	% Change in Budget
Personnel Services	4,368,801	4,766,831	4,766,831	5,032,514	265,683	5.57%
Services and Supplies	716,788	838,295	838,295	938,295	100,000	11.93%
Internal Charges	511,319	545,260	545,260	619,842	74,582	13.68%
Grand Total	**5,596,908**	**6,150,386**	**6,150,386**	**6,590,651**	**440,265**	**7.16%**

Fund & Department Number Budget by Program

Fund / Org	FY 2024 Actuals	FY 2025 Budget	FY 2025 Estimate	FY 2026 Request	$ Change in Budget	% Change in Budget
(1000-10001610) City Manager Administration	2,198,969	2,411,921	2,411,921	2,536,634	124,713	5.17%
(1000-10001612) Code Compliance	3,397,939	3,738,465	3,738,465	4,054,017	315,552	8.44%
Grand Total	**5,596,908**	**6,150,386**	**6,150,386**	**6,590,651**	**440,265**	**7.16%**

City Manager's Office
Staffing by Program

Fund / Org	FY 2024 Actuals	FY 2025 Budget	FY 2026 Budget	Change in Budget
(1000-10001610) City Manager Administration	7.00	7.00	7.00	0.00
(1000-10001612) Code Compliance	24.00	24.00	24.00	0.00
Grand Total	31.00	31.00	31.00	0.00

Performance Report

Purpose Statement

We build community through impactful services.

Vision Statement

We are the national model for innovative community services.

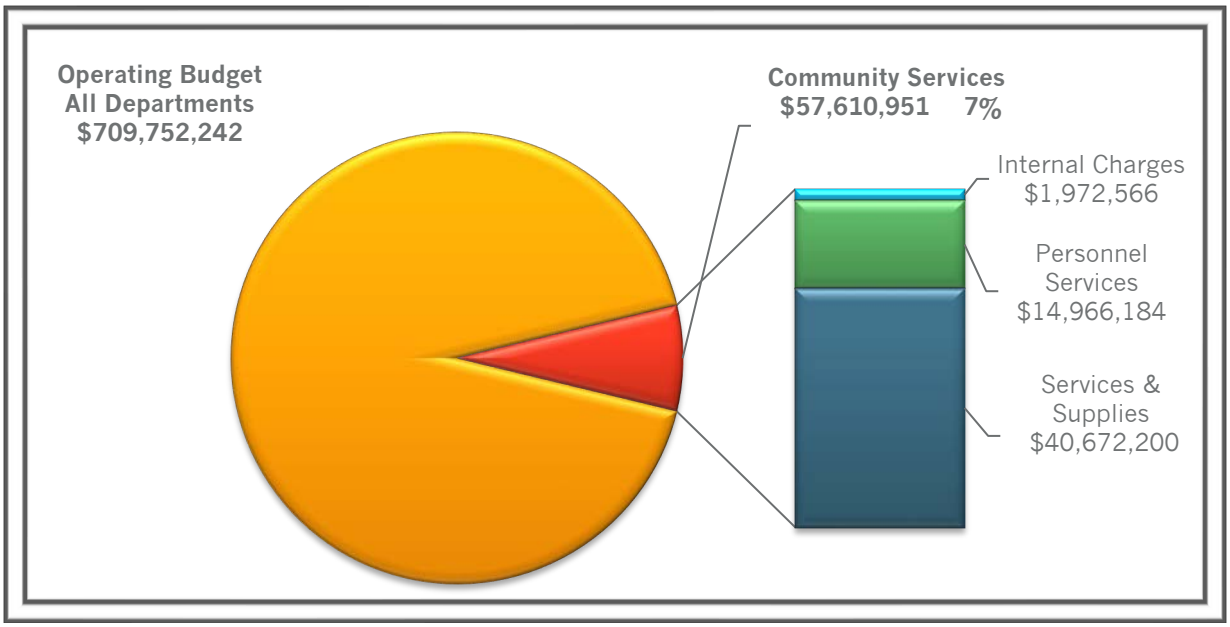
Department Description

The Community Services Department includes five divisions: Community Action Program, Community Programs, Community Housing, Finance and Compliance, and Library Services.

The department is primarily grant funded and is responsible for delivering programs administered by the U.S. Department of Housing and Urban Development (HUD) and the U.S. Department of Health and Human Services (DHHS) which are targeted for low to moderate income households or Census tracts. The services supported exclusively by the city's General Fund include Administration and Library Services.

Some of the specific services include utility/rent assistance, home repair and neighborhood improvement programs, homeless services, services for other vulnerable populations, public housing and housing choice voucher programs, neighborhood and community engagement, volunteer programs, affordable housing investments, and physical and digital materials and programs offered by the city's four public libraries. These programs are designed to strengthen the community by providing services that focus on education, community engagement, housing, and crisis support to expand access to economic opportunities for all.

Operating Budget



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- Personnel Services = salary and related costs
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Accomplishments, Enhancements, and Efficiencies

In FY 2024-25 Community Services continued to respond to the needs of a community recovering from the public health pandemic that began in 2020 and the resulting housing insecurity that was created due to increased rents and an underproduction of housing. Glendale is a leader in our region because of the Council's support of responsible policies that focus on addressing housing affordability and availability for our community, including the adoption of the affordable housing development fee waiver program in addition to their support for innovative service delivery models like the Glendale Homeless Solutions Alliance and THRIVE Success Coaching program. The Community Services team continues to re-think service delivery in all programs and services from the perspective of our residents.

Affordable Housing and Homelessness Response

The city's Housing Authority FSS/Thrive program graduated two Housing Choice Voucher clients from subsidized housing to homeownership this year. The Project Based Voucher program was introduced and contracted with Centerline Apartments and The Cascalote Apartments. Centerline was allocated 80 vouchers and to date, 97% of the vouchers have been utilized. The Cascalote will begin leasing in the beginning of August 2025 with 40 vouchers contracted with them. Housing was also awarded 20 Veteran Affairs Supportive Housing (VASH) vouchers which are 100% leased. Twenty (20) more vouchers were

requested in August 2024 with the continued support from HUD VA Supportive Housing (HUD VASH) National Program Office. Housing received 15 out of the 20 more requested and is working with the VA Center to get these vouchers leased. Housing continues to work with the Department of Child Safety using the Foster Youth to Independence Vouchers to house 25 foster young adults aging out of foster care.

The Department also continued its partnership with Veterans Community Project (VCP) in the development of 50 transitional housing units that will serve veterans experiencing homelessness. During FY 2024-25 the city transferred the land that will become VCP's Glendale Campus, and VCP continues to work with the city through the pre-development process. In addition to these housing units, the campus will also host a community center where residents can engage with one another and obtain supportive wraparound services that will provide them with the skills and resources they need to become self-sufficient.

The Department continues to collaborate with developers to expand the availability of affordable rental housing in the city. In March, the Centerline on Glendale project was completed, adding 368 new affordable units. In December, the Manuel "Lito" Peña Apartments opened, contributing an additional 84 units. Looking ahead, 858 more units are currently under construction across four developments—Cascalote, Juniper Square, 67 Flats, and Unity on Glendale—all of which are expected to be completed by the end of FY 2025–26.

Heat Relief Respite Centers

In the 2024 heat season, the Department continued leading the city's heat relief response, expanding on previous efforts to mitigate the harmful effects of extreme heat on the public. Traditionally, the City's approach had been limited to designating existing city facilities as cooling and hydration centers. However, through a continued funding partnership with Maricopa County, the city was able to enhance its response by partnering for a second year with the Arizona Faith Network and Phoenix Rescue Mission to operate two dedicated respite centers. These centers provided not only a safe, comfortable place to escape the heat during a record-breaking summer but also included transportation and case management services to better support individuals in need, particularly those residents' experiencing homelessness.

As a result of these efforts, the respite centers recorded more than 6,000 visitors and distributed over 54,000 bottles of water. More importantly, due to the expanded focus on case management and navigation services, 29 individuals obtained shelter, 88 were enrolled in coordinated entry, and 480 received case management services at the respite centers. The Department continued operating the city's heat relief response to mitigate the negative effects of extreme heat to the public.

Community Action Program

The Community Action Program (CAP) supports Glendale residents in financial crisis through rental and utility assistance and helps clients apply for the DES Low-Income Home Energy Assistance Program (LIHEAP) when additional energy support is needed. CAP also provides diaper assistance to families, meeting a need not covered by most public benefit programs.

In July 2023, CAP launched THRIVE (Transcending Hope and Resiliency Into Viable Empowerment), a case management program designed to help clients achieve self-sufficiency. Success Coaches work with participants to set and reach goals related to housing, employment, education, and financial stability.
CAP expanded financial literacy training for both adults and youth:

- Partnering with Trellis to offer certification-based financial literacy classes and coaching to adults.
- Collaborating with Credit Union West to deliver financial education to 8th-grade students in the Glendale Elementary School District, paired with an opportunity to open savings accounts through an incentive match program.

FY24–25 Program Highlights:

- 483 rental assistance payments
- 325 utility payments
- 573 LIHEAP application assists
- 470 diaper packages distributed
- 118 THRIVE participants
    - 26 met service plan goals, with two achieving home ownership
    - 17 gained employment
    - 5 completed financial literacy courses
    - 4 earned GEDs
    - 1,027 youth completed financial literacy training
    - 15 youth savings accounts opened

CAP remains committed to stabilizing families in crisis while fostering long-term financial stability and empowerment in our community.

Residential Landscape Improvement Program

In FY 2024-25 the Community Services Department continued operating this program to provide low maintenance and drought-resistant front yard landscaping for eligible homeowners to mitigate code violations and beautify neighborhoods in low-income census tracts. To launch the program, staff developed a partnership with Rebuilding Together Valley of the Sun to conduct clean-up projects within strategically identified neighborhoods to serve a minimum of 100 households. During this fiscal year, Rebuilding Together completed two clean-up projects while the department completed three projects after bringing the program in-house. During this fiscal year, 172 households benefited through these five projects.

Library Operation Improvements

As the result of a budget supplement, the library system implemented several key upgrades to enhance efficiency and patron experience. A new Automated Materials Handler (AMH) was installed at the Main Library, enabling instantaneous check-in and automated pre-sorting of returned items via a conveyor system. This significantly reduces staff handling time by streamlining the sorting and routing process. At Foothills Library, a new Flex Book Return was added, offering patrons the same immediate check-in functionality and accelerating the availability of materials placed on hold. Additionally, multiple new Self-Check Machines and upgraded security gates were installed systemwide, further improving customer service and operational efficiency.

Library Programming

Library programs experienced significant growth and positive feedback. This past year, library programming saw remarkable growth and strong community engagement:

- 1,960 programs offered — a 38.42% increase over the previous year
- 53,403 attendees — representing a 23.89% rise in participation
- Average Quality Score: 4.94 out of 5
- Average Interest Score: 4.81 out of 5
- Average Recommendation Score: 9.71 out of 10

These metrics reflect both the increased demand for library programs and the high satisfaction levels among participants. The library programming endeavors were supplemented by five grants awarded to the library from the Arizona State Library and the Institute of Museums and Library Services, The Tohono O'odham Nation, and the Arizona Commission on the Arts which totaled in $35,000 additional programming funds to hire presenters for writing, cultural, health and wellness, and songwriting programs for the public.

System of Care Center

In August 2024, the Community Services Department, in collaboration with the Glendale Elementary School District System of Care Center, celebrated the opening of a new office location designed to serve as a comprehensive "one-stop shop" for residents seeking housing support, rental assistance, home repairs, and connections to essential partner programs. Spanning approximately 12,000 square feet, the new facility brings together nearly 50 employees across multiple divisions, all working collaboratively to streamline service delivery. This partnership with GESD presents a unique opportunity to co-locate city services within a campus setting alongside other human services providers fostering a holistic, family-centered approach to self-sufficiency and long-term stability.

The campus offers a wide array of city services including community engagement, strategic partnerships, crisis assistance, housing services, community development investments, emergency home repairs, and active case management. This integrated service model improves accessibility and ensures more efficient, coordinated support for families in need.

On average, the team assists more than 1,700 clients each month through walk-ins and phone calls at the new location, reflecting strong community demand and the center's vital role in supporting residents.

Awards and Recognition

As a result of several improvement initiatives in our Housing division related to program management, waitlist operations, and recertification processes, **the Glendale Housing Authority has once again been designated by HUD as a High Performing Agency.**

Goals, Objectives, and Performance Measures

Strategic Objectives	Optimize Processes & Services Improve Community Experience
Department Strategic Initiative	Key department managers will continue to enhance the programs and services offered to Glendale residents through a variety of diverse activities which preserve the health, safety, and livability of the community.
Intended Result	All patrons of the Community Services Department receive excellent customer service.

Performance Measures	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Actual*	*FY2026 Target*
Households Served through Housing Programs	1,379	1,379	1271	1,301
Owner-occupied homes rehabilitated for low-income households	60	75	57	75
Digital Library Materials Utilization Rate (per resident)	1.04	1.13	1.21	1.31

Strategic Objectives	Increase Stakeholder Engagement Improve Purposeful Communication Improve Resource Alignment Improve Community Experience
Department Strategic Initiative	Improve strategic outreach and partnerships in support of programs and services to benefit Glendale residents.
Intended Result	Increased number of community volunteers and external partnerships.

Performance Measures	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Actual*	*FY2026 Target*
Community Engagement Volunteer Activities	94	136	183	195
Community Services Partner Organizations	*305*	*337*	*367*	*375*
% Increase in Community Volunteer Hours	24%	0%	2.2%	5%

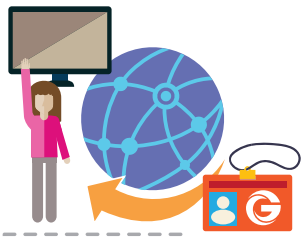
Glendale
COMMUNITY SERVICES

We build community through impactful services.
We are the national model for innovative community services.

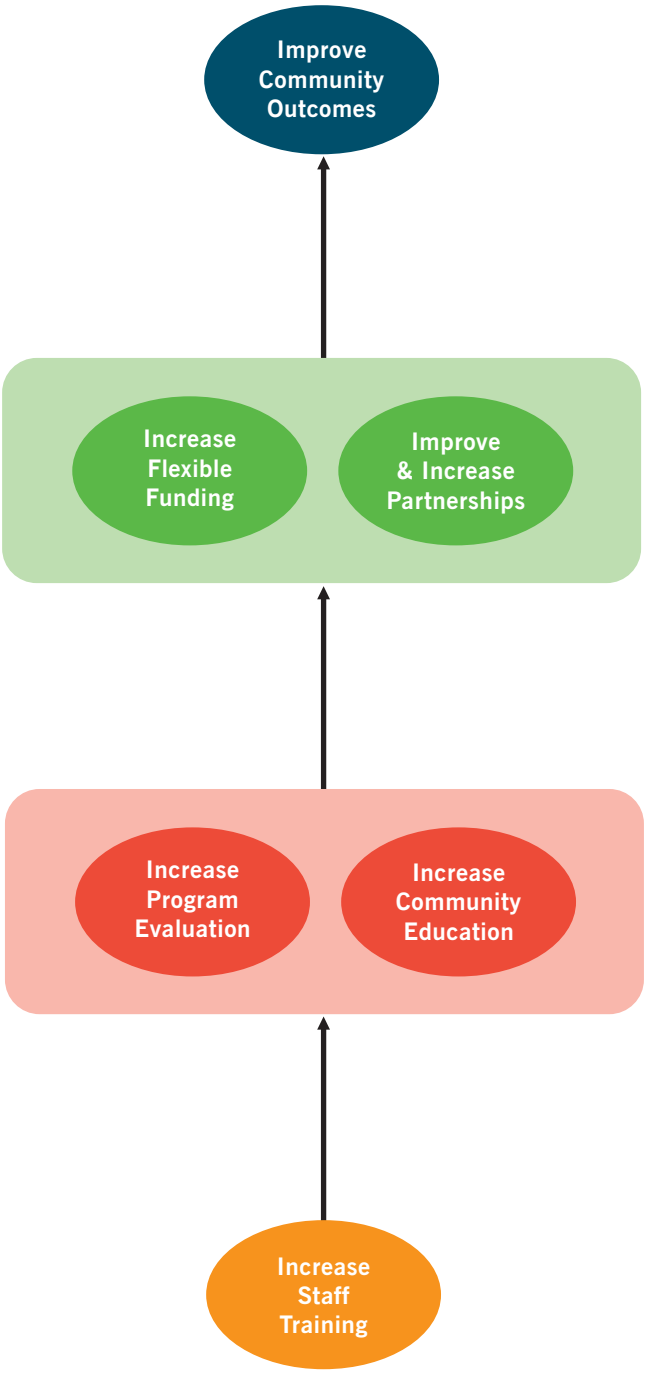
Our Community

Our Finances

Our Processes



Our Organization



Community Services (17)
Budget by Categories of Expenditures

Group	FY 2024 Actuals	FY 2025 Budget	FY 2025 Estimate	FY 2026 Request	$ Change in Budget	% Change in Budget
Personnel Services	9,990,237	14,000,748	14,000,748	14,966,184	965,436	6.90%
Services and Supplies	18,129,609	36,554,936	36,674,688	40,672,200	4,117,264	11.26%
Internal Charges	1,847,281	1,923,003	1,923,003	1,972,566	49,563	2.58%
Grand Total	**29,967,127**	**52,478,686**	**52,598,438**	**57,610,951**	**5,132,264**	**9.78%**

Fund & Department Number Budget by Program

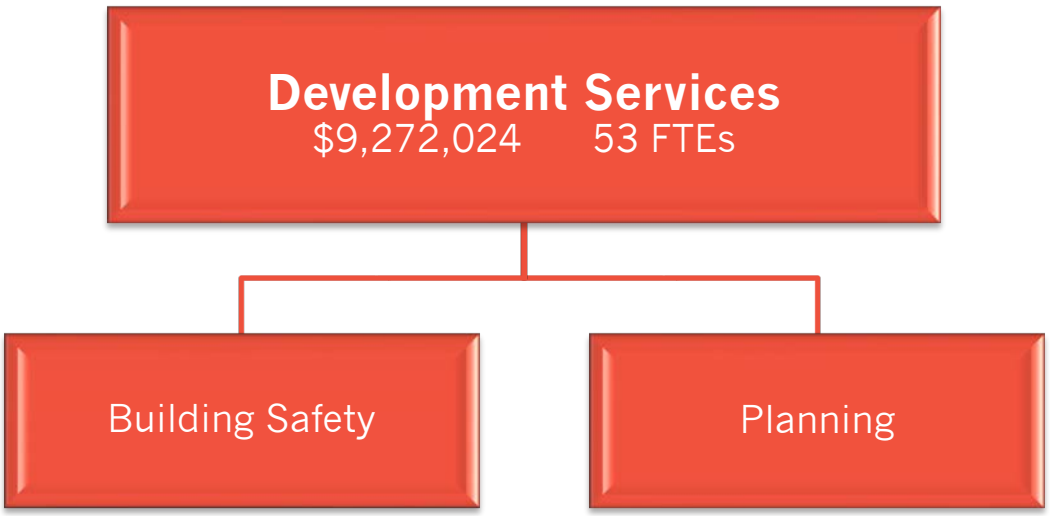
Fund / Org	FY 2024 Actuals	FY 2025 Budget	FY 2025 Estimate	FY 2026 Request	$ Change in Budget	% Change in Budget
(1000-10001710) Community Services Admin	643,128	1,052,405	1,052,405	1,180,200	127,795	12.14%
(1000-10001711) Library	7,088,173	7,930,741	7,930,741	8,151,234	220,492	2.78%
(1000-10001712) Community Engagement	368,177	503,375	503,375	513,737	10,363	2.06%
(1000-10001715) CAP Local Match	595,258	638,526	638,526	657,486	18,960	2.97%
(1000-10001716) Community Revitalization	647,123	752,224	752,224	828,888	76,664	10.19%
(2010-20104017) Grants-Community Service	0	13,062	13,062	13,062	0	0.00%
(2010-20105140) HOME Administration	0	183,957	183,957	183,957	0	0.00%
(2010-20105142) HOME Affordable Housing	474,833	0	0	500,000	500,000	0.00%
(2010-20105144) HOME Tenant Based Rental Assis	725,074	2,873,150	2,873,150	3,604,515	731,365	25.46%
(2010-20105331) HOME ARP	995,665	1,552,953	1,552,953	2,291,768	738,815	47.57%
(2020-20204017) Neighborhood Stabilization	500,549	923,591	923,591	438,220	-485,371	-52.55%
(2030-20304017) Grants Neigh Stab Pgm3	0	164,217	164,217	162,000	-2,217	-1.35%
(2030-20305150) NSP3 Administration	10,260	227,300	227,300	227,300	0	0.00%
(2040-20404017) CDBG	0	1,019,852	1,019,852	988,145	-31,707	-3.11%
(2040-20405100) CDBG Administration	490,068	101,600	101,600	119,330	17,730	17.45%
(2040-20405101) CDBG Single Family Resid Rehab	385,547	2,264,325	2,264,325	840,000	-1,424,325	-62.90%
(2040-20405102) CDBG Lead Based Paint	3,657	10,000	10,000	10,000	0	0.00%
(2040-20405103) CDBG Temporary Relocation	82,378	92,500	92,500	10,000	-82,500	-89.19%
(2040-20405104) CDBG Rehab/Delivery	107,280	158,151	158,151	188,645	30,494	19.28%
(2040-20405105) CDBG Demolition Low/Mod	0	386,283	386,283	5,000	-381,283	-98.71%
(2040-20405106) CDBG Demolition Slum Blight	20,455	0	0	0	0	0.00%
(2040-20405107) CDBG Public Services	400,031	363,545	363,545	450,000	86,455	23.78%
(2040-20405108) CDBG Housing Services-City Prj	0	5,660	5,660	1,141,000	1,135,340	20059.01%
(2040-20405109) CDBG Housing Services-External	638,921	1,479,088	1,479,088	1,540,000	60,912	4.12%
(2040-20405110) CDBG Public Faclt/Infra-CtyPrj	520,953	74,670	74,670	25,000	-49,670	-66.52%
(2040-20405112) CDBG Roof Replacement Program	130,095	157,000	157,000	743,234	586,234	373.40%
(2041-20415113) CDBG CV1 Admin	2,767	0	0	0	0	0.00%
(2041-20415114) CDBG CV1 Projects	270,154	262,824	262,824	174,000	-88,824	-33.80%
(2044-20445116) CDBG CV3 Projects	394,261	337,199	337,199	158,000	-179,199	-53.14%
(2140-21404017) CAP Grant	0	1,049,232	1,049,232	905,112	-144,120	-13.74%
(2140-21405261) Community Action Program DHHS	773,346	3,195,362	3,195,362	897,805	-2,297,557	-71.90%
(2140-21405262) Community Action Program ACAA	68,422	61,726	61,726	61,726	0	0.00%
(2140-21405264) Community Action Prgm MCHS CSD	547,167	0	0	0	0	0.00%
(2140-21405265) Comm Action Prgm-EmerRntlAsst	2,959,330	1,500,000	1,500,000	358,136	-1,141,864	-76.12%
(2145-21455327) Homeless Serv Grant Pilot Pgm	64,445	0	0	0	0	0.00%
(2145-21455339) Maricopa Country ARPA Grant	7,211,000	0	0	0	0	0.00%
(2145-21455348) Veteran's Comm Prj-State GF	60,632	0	0	6,091,145	6,091,145	0.00%
(2150-21505130) ESG Administration	14,330	48,493	48,493	48,883	390	0.80%
(2150-21505131) ESG Rapid Rehousing	84,840	434,870	434,870	432,109	-2,761	-0.63%
(2151-21515135) ESG CV1 Projects	24,775	0	0	0	0	0.00%
(2160-21604017) Grants-Community Service	0	342,240	342,240	366,197	23,957	7.00%
(2160-21605241) Library Grant Accounts	61,115	0	41,252	0	0	0.00%
(2160-21605248) Community Connections Donation	970	0	5,000	0	0	0.00%
(2160-21605249) Library Donation Accounts	377	0	12,500	0	0	0.00%
(2160-21605268) Donations-Mun Util Bill Assist	51,046	0	61,000	0	0	0.00%
(2162-21621718) Comm Svs-Opioid Settlement	6,291	0	0	750,000	750,000	0.00%
(6130-61301713) Housing Public Activities	1,573,368	21,178,487	21,178,487	21,314,823	136,336	0.64%
(6130-61301717) Housing Admin-GF Supported	970,866	1,140,079	1,140,079	1,240,293	100,214	8.79%
Grand Total	**29,967,127**	**52,478,686**	**52,598,438**	**57,610,951**	**5,132,264**	

Return to TOC

Community Services
Staffing by Program

Fund / Org	FY 2024 Actuals	FY 2025 Budget	FY 2026 Budget	Change in Budget
(1000-10001710) Community Services Admin	4.00	5.0	5.0	0.00
(1000-10001711) Library	56.00	56.0	58.0	2.00
(1000-10001712) Community Engagement	2.00	2.0	2.0	0.00
(1000-10001715) CAP Local Match	3.00	4.0	3.0	-1.00
(1000-10001716) Community Revitalization	2.00	3.0	4.0	1.00
(2040-20404017) CDBG	8.00	7.0	7.0	0.00
(2140-21404017) CAP Grant	0.00	0.0	0.0	0.00
(2140-21405261) Community Action Program DHHS	7.50	7.5	4.5	-3.00
(6130-61301713) Housing Public Activities	16.00	21.0	22.0	1.00
(6130-61301717) Housing Admin - GF Supported	5.00	5.0	5.0	0.00
Grand Total	103.50	110.5	110.5	0.00

Performance Report



Purpose Statement

We provide exceptional customer service utilizing sound Planning and Building practices. We strive to safeguard our community and ensure quality development.

Department Description

Building Safety

The Building Safety Division ensures that building code standards are met to safeguard life, health, property, and public welfare by regulating and controlling the design, construction, quality of materials, and occupancy of all buildings and structures in Glendale. The Division is the central resource for development, construction and code information, plan review, permit issuance and construction inspection.

Planning

The Planning Division has three major functions, long range planning and research, current planning and zoning administration.

The long range planning and research function is responsible for the long-range physical General Plan, special studies, research, quarterly population estimates, annexation analysis and application processing. In addition, the division administers the Historic Preservation Ordinance and the related program, coordinates preparation of national and local register nominations and staffs the Historic Preservation Commission.

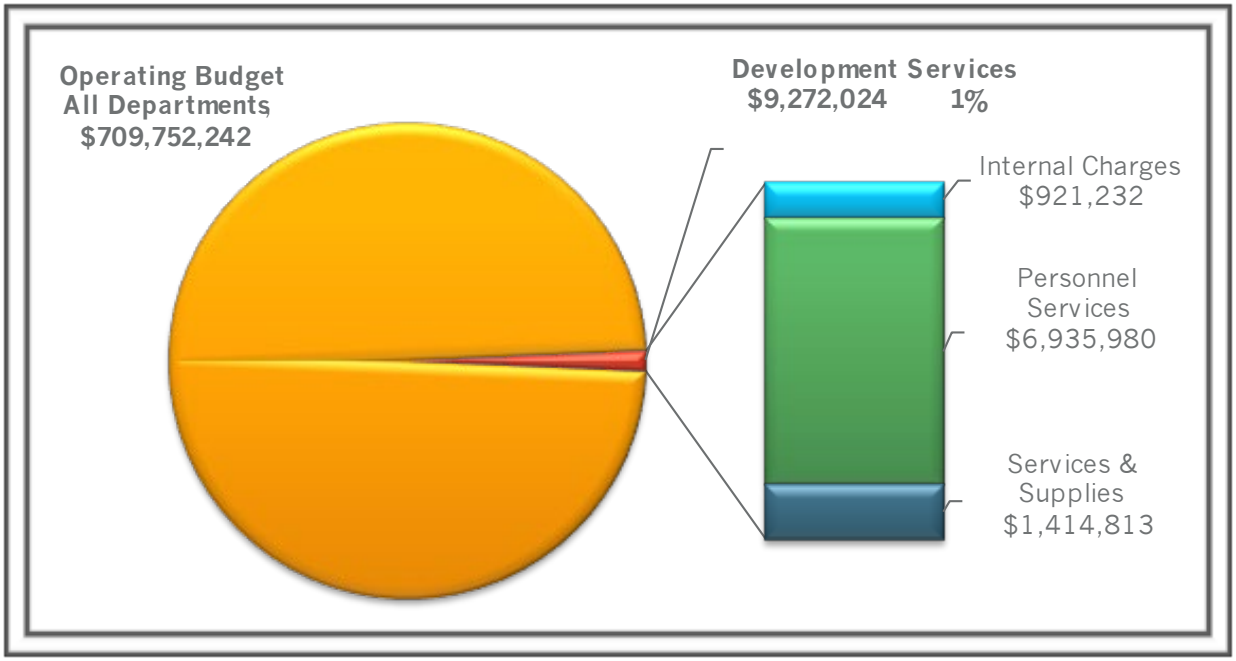
The current planning and zoning administration function manages the review of land use applications including General Plan amendments, annexations, rezoning requests, conditional use permits, preliminary and final plats, residential and commercial reviews, variance requests, group home review, appeals, zoning administrative review and relief

requests, commercial tenant improvements, special events, liquor licenses, business license reviews, group homes and custom home reviews and geographic information systems and mapping services.

The administration function prepares staff reports for City Council, the Planning Commission, the Historic Preservation Commission, and Board of Adjustment public hearings and workshops. This function also ensures proper advertising and notification processes are complete and in conformance with state open meeting laws. The administrative function manages the departmental budget and compliance with the Citizen Participation Ordinance, responds to GlendaleOne inquiries and provides staff support for City Council, the Planning Commission, the Historic Preservation Commission, and Board of Adjustment public hearings and workshops.

Mapping and Records is part of the Planning Division. Mapping and Records maintains the GIS database which includes layers of information relative to City Council districts, water lines, sewer lines, storm drains, streets, addresses, parcels, and subdivisions. These GIS layers are the largest database in the city.

Operating Budget



The total City Operating Budget is $710 million. The departmental operating budget is comprised of three categories:

- Internal services = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Salary = salary and related costs
- Operating = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

- City of Glendale Increased to 66.44 Square Miles

- Notable Planning and Development Projects Include:
  - Banner Health 6 Story Expansion (Hospital) Under Construction
  - Porsche Arrowhead (Retail) – Under Construction
  - Empact Behavioral Health (Medical) – Under Construction
  - Andretti Indoor Karting (Entertainment) COO
  - Dicks House of Sports (Retail) – Under Construction
  - REI Sporting Goods – (Retail) – COO
  - LA-Z-Boy (Industrial) – Under Contruction
  - Rheem (Distribution) – Certificate of Occupancy
  - Ball Park Apartments (Residential) – Under Construction
  - Tesla Collision Center (Auto Services) – Cetrificate of Occupancy
  - Phoenix Childrens Hospital – (Hospital) – COO
  - Ineos (Luxury Auto Sales) – Under Construction
  - Manistee Ranch Townhomes (Residential) – COO
  - Cornish Pasty (Restaurant) Under Construction
  - William Sonoma (Maufacturing TI) Under Constrution
  - QTS Data Center 400 Acres (Data Center) Under Construction
  - Base North (7 Industrial Buildings) COO

- Innovative Customer Service
  - New Development Services Small Business Coordinator
  - 150 Small Businsesses Made Inquires for Assistance
  - 276 Small Businesses Currently in Assitance Processes (From All Sources)
  - New Five Department Small Business Network Inluding: Code Compliance, Business License, Econ Dev, Planning and Building Safety.
  - Monthly Departmental Coordination Meetings
  - Business License Reviews: 1,251
  - Business License Approvals: 1,141
  - No Work COO Permits Processed: 579
  - No Work COO Certificate Issued: 575
  - Business License pending NWCOO applications: 63
  - Business License pending NWCOO approved inspections: 47

- GIS Data
  - 5 Annexations
  - 101.63 Annexed Acres
  - 5 Plats/19 Minor Land Divisions, 61 New Parcels
  - 1,297 New Assigned Addresses (Maintaining 125,077 Total)
  - As-Builts for 59 projects, totaling 1,548 as-built sheets

Goals, Objectives, and Performance Measures

Strategic Objective	Optimize Processes & Services
Department Strategic Initiative	Provide complete and timely review using our newly published time frames to speed projects to completion in an inclusive and open process
Intended Result	Glendale customers receive superior customer service

Performance Measures	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Actual*	*FY2026 Target*
Number of service requests filed	759	876	1,398	1,000
Number of filed cases	1,536	1,766	1,809	1,500
Planning customers/visits assisted at the Development Services Center counter and telephone calls.	13,049	25,053	26,508	26,000

Strategic Objective	Optimize Processes & Services
Department Strategic Initiative	95% of all plan review submittals are completed within two review cycles
Intended Result	Thorough and expedient review of construction plans support the development of our community

Performance Measures	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Actual*	*FY2026 Target*
Number of building permits issued	8,604	10,423	8,515	8,000
Number of plan reviews completed	12,025	11,318	10,364	9,500
% of submitted plans approved at first review	80%	83%	82%	85%
% of submitted plans approved at second review	19%	16%	17%	14%
% of submitted plans requiring 3 or more reviews	1%	1%	1%	1%

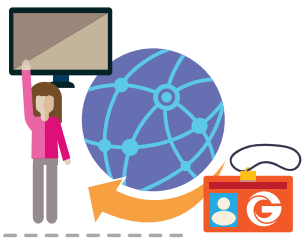
Glendale
DEVELOPMENT SERVICES

We provide exceptional customer service utilizing sound Planning and Building practices. We strive to safeguard our community and ensure quality development.

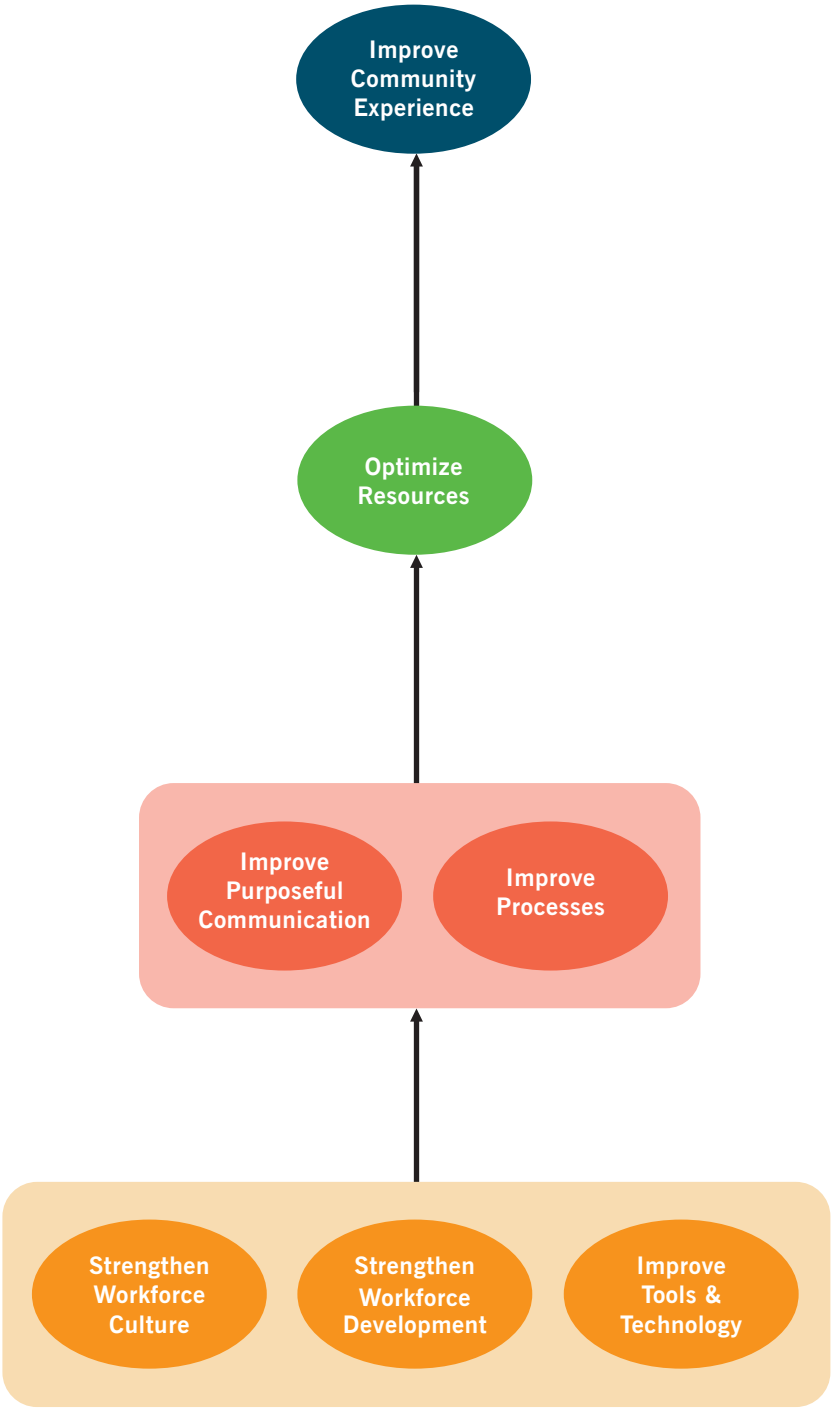
Our Community

Our Finances

Our Processes



Our Organization



Development Services (18)
Budget by Categories of Expenditures

Group	FY 2024 Actuals	FY 2025 Budget	FY 2025 Estimate	FY 2026 Request	$ Change in Budget	% Change in Budget
Personnel Services	5,467,485	6,620,822	6,620,822	6,935,980	315,158	4.76%
Services and Supplies	562,944	1,299,304	1,299,304	1,414,813	115,509	8.89%
Internal Charges	727,545	737,160	737,160	921,232	184,071	24.97%
Grand Total	**6,757,974**	**8,657,286**	**8,657,286**	**9,272,024**	**614,738**	**7.10%**

Fund & Department Number Budget by Program

Fund / Org	FY 2024 Actuals	FY 2025 Budget	FY 2025 Estimate	FY 2026 Request	$ Change in Budget	% Change in Budget
(1000-10001810) Planning	1,890,855	2,922,709	2,922,709	3,301,387	378,678	12.96%
(1000-10001811) Building Safety	4,711,876	5,448,436	5,448,436	5,767,713	319,277	5.86%
(1000-10001812) Code Compliance	10,216	0	0	0	0	0.00%
(1000-10005006) Mapping and Records	145,027	286,141	286,141	202,925	-83,216	-29.08%
Grand Total	**6,757,974**	**8,657,286**	**8,657,286**	**9,272,024**	**614,738**	**7.10%**

Development Services
Staffing by Program

Fund / Org	FY 2024 Actuals	FY 2025 Budget	FY 2026 Budget	Change in Budget
(1000-10001810) Planning	16.00	16.00	16.00	0.00
(1000-10001811) Building Safety	35.00	35.00	35.00	0.00
(1000-10001812) Code Compliance	0.00	0.00	0.00	0.00
(1000-10005006) Mapping and Records	2.00	2.00	2.00	0.00
Grand Total	53.00	53.00	53.00	0.00

Performance Report

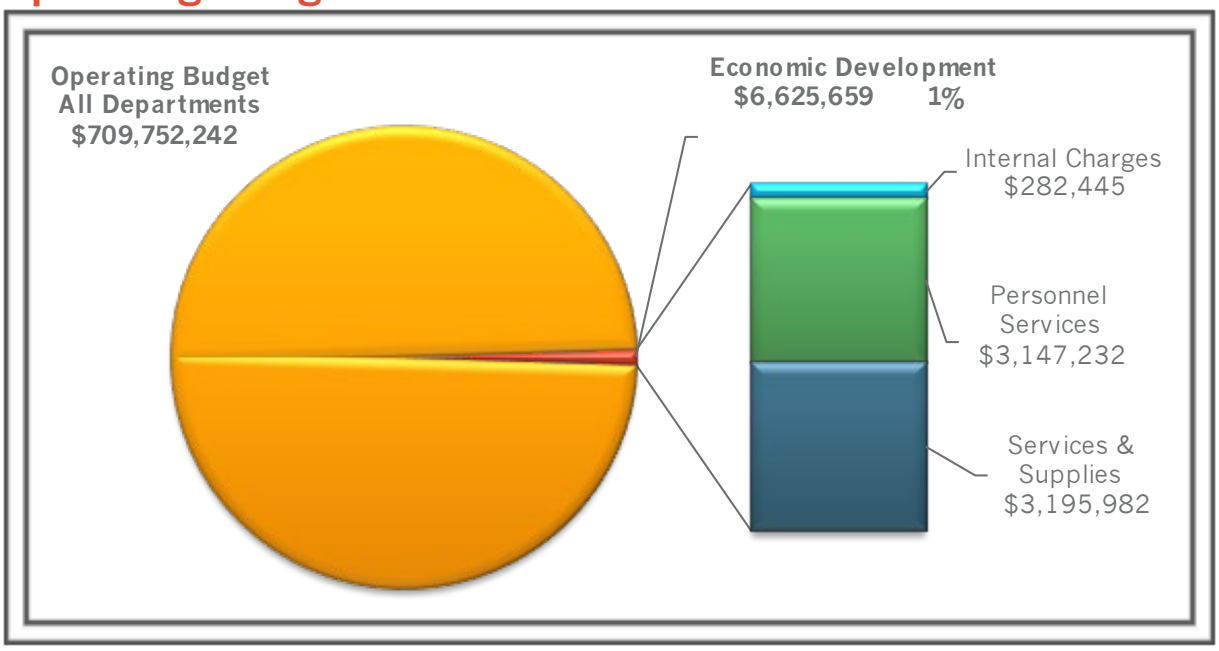
Purpose Statement

To foster economic vitality by facilitating deliberate activities that serve as an important catalyst for new business, a critical resource for existing business and emerging industry opportunities to ensure a diverse, sustainable economy that improves the lives of the people we serve.

Department Description

The Economic Development Department is responsible for facilitating the creation of employment and preserving jobs, promoting growth opportunities, demonstrating servant leadership, and promoting a quality of life through arts, culture, special events and tourism strategies that enhance the city's revenue base. Creating a business-friendly climate requires coordinating internally with affected stakeholder groups and externally with the city's business and community partners. Supporting and growing a diverse, sustainable economy that provides economic opportunity is essential to achieving the City's mission to improve the lives of the people we serve every day. Businesses, neighborhoods, residents, visitors and the entire region all benefit from the improved quality of life that the City's economic development efforts create.

Operating Budget



The total City Operating Budget is $710 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

BUSINESS ATTRACTION PROJECT HIGHLIGHTS

Industrial Expansion Driving Economic Impact

- **Amazon (GEU2 Fulfillment Center)**
  15301 W Northern Ave, Building B – The Cubes
  Amazon continues to be a major employer in the region with the opening of its new 1.2 million square foot facility, bringing **500 new jobs** to Glendale.

- **La-Z-Boy Distribution Center**
  71000 W Glendale Ave, Building D
  With a footprint of **234,000 square feet**, La-Z-Boy's new industrial location adds **58 jobs** and enhances Glendale's reputation as a logistics and distribution hub.

- **Aligned Data Centers – PHX-13 Campus**
  Glendale Data Campus (100 acres)
  Aligned's Glendale campus marks a major investment in tech infrastructure,

featuring PHX-13—a 72 MW data center that is one of four planned for the site. This high-capacity facility brings substantial investment and future high-skilled job opportunities to the area. A new 230 kV APS transmission line will support the energy needs of the campus.

New Retail, Hospitality, and Education Anchors

- **Everhome Suites – Choice Hotels International**
  9775 W Northern Ave, *Glendale*
  Glendale was chosen to host **Choice Hotels' 500th extended-stay property**, representing a major hospitality milestone. The **122-room** Everhome Suites is managed by Superhost Hospitality and developed by the Highside Companies.

- **HTeaO (First AZ Location)**
  9161 W Glendale Ave – Westgate Entertainment District
  This Texas-based tea franchise selected Glendale for its first Arizona location. The new drive-thru store brings a unique beverage experience to the West Valley along with **20** new jobs.

- **The Scribbled Hollow Bookstore**
  5719 W Glendale Ave
  Glendale is now home to **the only independently owned brick-and-mortar bookstore in the West Valley**. Scribbled Hollow fills a long-standing cultural and retail gap and brings new life to Historic Downtown Glendale.

- **Sun Valley Academy – Glendale Campus**
  8229 W Bethany Home Rd
  This new K-8 charter school features 15 classrooms, a playground, gym, and sports field, and has created **40 new jobs** while offering high-quality education to more than 200 students.

- **99 Ranch Market**
  Commercial developer, New Quest Properties is taking over the former Sears anchor space at Arrowhead Towne Center. The concept will be known as "Mosaic Culinary Experience." The group also purchased the building where the tire center once operated. The main tenant for the space will be 99 Ranch Market, a large Asian supermarket chain, known for its wide selection of Asian groceries, fresh produce, live seafood, and prepared foods. It's a popular destination for those seeking authentic Asian ingredients and flavors. The development will also include an elevated food court with 19 options for patrons to choose from. A key highlight is the addition of Kinokuniya, a popular Japanese bookstore chain. The project is a great addition to the already bustling regional mall, which welcomes over 9.2million visitors a year.

- **Tesla Collison Center**
  Tesla has expanded its presence in Glendale with the addition of a collision center located near Luke Air Force Base. Tesla will occupy nearly 40,000 sq ft in the +/- 144 acre development known as The Base Industrial Campus. Located at Camelback & Litchfield Roads, the first phase includes seven buildings and nearly 2M sq ft.

BUSINESS RETENTION AND EXPANSION PROJECT HIGHLIGHTS

Brooklyn Bedding (3Z Brands)
Glendale Mattress Manufacturing Facility
Since establishing their original 600,000 square foot mattress manufacturing facility in Glendale in 2021, 3Z Brands has hired 300 employees, including 200 local production staff. In 2025, the company announced a 250,000 square foot expansion, increasing their total footprint to nearly 900,000 square feet. This growth is expected to create an additional 100 to 125 manufacturing jobs, reinforcing Glendale's strength in advanced manufacturing.

Banner Thunderbird Medical Center – Women & Infant Services Tower
Banner Thunderbird, already Glendale's largest private employer with 2,750+ employees, broke ground on a 165,000 square foot, six-story Women and Infant Services Tower. This $221 million project will house a neonatal ICU, labor and delivery units, postpartum and surgical spaces, and more—solidifying Glendale's role as a destination for comprehensive healthcare. The tower is expected to be operational by early 2027 and completed by 2028.This expansion underscores Banner Thunderbird's leadership in women's and children's care in the West Valley.

Additional Economic Development Team Highlights

Economic Development Award
Attraction Program Manager, Jose Contreras earns Emerging Economic Developer of the Year award at the Arizona Association for Economic Development's annual meeting. The award recognizes an individual's overall economic impact to their community, the development of strong relationships, the innovation and creativity used in the process, and contributions to the economic development profession.

Arts & Culture

Ballet Under the Stars
On September 27th, Ballet Under the Stars returned to Glendale. Ballet Arizona, in partnership with the City of Glendale Arts and Culture Division and the Glendale Arts Commission, presented this unique free community performance at the beautiful outdoor setting of Sahuaro Ranch Park, complete with professional staging, production elements, and pre-show activities for the crowd. Mayor and City Council members were in attendance. The event drew nearly 500 attendees.

Downtown Glendale Arts and Culture Fest
On Saturday, February 1, Downtown Glendale Arts and Culture Fest returned to the LOT with a fresh perspective. New additions to the Fest included a Classic Car Competition, a BBQ-Cook-off, a stronger focus on children and youth activities, and enhancements to live music. A strong commitment was undertaken to activate as many citizens as possible, while also staying true to the theme of the Fest. This event was very successful, with over 2,500 attendees including City Council members, and was a recipient of an Arizona Travel Award for best Big Market Festival in 2025!

Downtown Mural Campaign
Phase I of the Downtown Historical Mural Campaign kicked off in FY25 and will continue into FY 26. The goal of the project is to honor significant moments in Glendale's history vis-à-vis to the businesses that were willing to participate in the project. To date, 1 mural has been completed (at Drawn 2 Comics on 58th and Glendale) with 2 additional murals scheduled to begin in September 2025 (at Chrispy Cutters and Valley Aesthetics). The goal will continue to be to activate Arts and Culture while working to beautify Downtown Glendale.

Performing Arts Grant Program
The FY 2025-26 Performing Arts Grant program saw a dramatic increase in applications, with 34 requests for funding for the FY 26. The Glendale Arts Commission awarded $60,000 in grant funding, which resulted in 15 awards, including performances by the Sacred G's at Glendale Glitters, and co-ops with the City of Glendale's fire departments. Due to the caliber of the submittals and limited funding, the Arts Commission has requested an increase in funding for the FY 27 year, to award more grants. This is another significant step forward to activating a strong and healthy Arts and Culture scene in Glendale.

Downtown Campus Reinvestment Project Southern Art Wall
The Glendale Arts Commission approved $30,000 in honorariums for selected artists from California, Washington, and Arizona to submit concept designs for the Southern Wall of the DCRP. The Arts Commission also approved a not-to-exceed amount of $600,000 for the selected artist and concept, which will be decided in August of 2025. Fabrication and installation will commence throughout FY 26.

Arts and Culture Master Plan
The Arts and Culture Master Plan was adopted by City Council, and is now the latest guide towards activities that increase Arts and Culture in the City of Glendale. The Glendale Arts Commission appropriated $145,000 for FY 25 for "Arts Master Plan-related activities", including the activities described above.

Maintenance and upkeep of established Public Art Projects
The Office of Arts and Culture monitors Glendale One and Q Alert for any potential damage and repair needs to any of the City of Glendale's Public Art Collection. During FY 25, repairs were made to the USS Arizona Veterans Memorial at the Glendale Main Library, and to several beautified park benches at Murphy Park. Additionally, cleaning and beautification was completed with the Dale Chihuly art piece at the Foothills Branch of the Glendale

Library. The Office of Arts and Culture will continue to maintain constant communication via Glendale One as any future repair needs arise.

Special Events

Glendale Glitters:
The City of Glendale kicked off its Glendale Glitters celebration on November 29th and 30th, bringing just over 25,000 visitors to Downtown Glendale for a beautiful lighting ceremony and fun-filled festivities for the whole family. Visits to the area increased roughly 6% in comparison to the previous year's Kickoff Weekend.

Glendale Glitters Lights remained up until January 1st, boasting just over 180,000 visitors in that time. This represents a roughly 20% increase in the number of visitors from last year's Glendale Glitters overall display time.

The Chocolate Affaire:
Chocolate lovers united for the City of Glendale's annual Chocolate Affaire on February 15th and 16th, produced by city partner Steve LeVine and his wonderful team. Just over 13,000 visitors came from near and far to experience the wonderful world of chocolate that had been curated for their taste buds at the Glendale Civic Center. This number was almost identical to the previous year's iteration of the Chocolate Affaire, and with the event having a restricted footprint due to temporary room size restrictions at the Glendale Civic Center, there is plenty of room for growth in years to come!

Folk & Heritage Festival:
Whether they came for the music, the heritage, or a bit of both, every soul leaving the Folk & Heritage Festival did so with a smile. 2,300 visitors joined more than 150 performers at Glendale's Historic Sahuaro Ranch Park on March 1st and 2nd. This number was a roughly 7% decrease from the previous year's attendance, owing to a delayed marketing campaign and parking constraints due to construction in the area. With areas of improvement identified and marketing endeavors moved forward on the timeline, next year's iteration is already generating a great deal of buzz for Glendale!

Conventions Visitors Bureau

Visit Glendale becomes Experience Glendale:
Glendale CVB rebrands to Experience Glendale. Glendale’s Convention & Visitors Bureau (CVB) has renamed itself to Experience Glendale as part of the city’s continued efforts to promote Glendale locally, statewide, nationally, and internationally as a top destination for tourism and hospitality.

The new name and brand were officially launched during Andretti Indoor Karting & Games grand opening week. The rebrand for the CVB is part of the Economic Development Department’s larger strategy to attract new visitors, conferences and events while engaging and encouraging them to do more than just visit, but to experience the quality dining, retail, and entertainment attractions that make Glendale a premier destination spot.

CVB Team at CONNECT Marketplace
As part of the strategy to grow meetings and convention business in the city, the CVB team participated in Connect Marketplace in Minneapolis. Over 3,000 meetings and events professionals from around the globe gathered for the three-day event. The team met with key decision makers in the event planning industry. This conference is known for providing meaningful networking opportunities. New connections were made and leads were generated that could turn into revenue-generating opportunities for Glendale in the coming years.

International Media Marketplace (IMM North America)
The Experience Glendale team attended the International Media Marketplace event held in New York City. TravMedia's International Media Marketplace (IMM) is the leading global networking event connecting the travel industry with editors, journalists, broadcasters and influencers.

Experience Glendale Unveils Booth at U.S. Travel Association's IPW
The Experience Glendale team participated in this year's IPW conference in Chicago. During this year's show the team met with national and international media and hosted the first ever booth for Glendale. The booth featured the new Experience Glendale brand and highlighted the City's unique landscape and entertainment options with a bright and engaging booth that caught the attention of attendees and partners alike.

Experience Glendale at Go West
The National Sales Manager had over fifty one-on-one appointments. Go West Summit is a tourism convention dedicated to connecting tourism industry suppliers like Glendale with buyers and media from around the world. Go West Summit has an exclusive focus on business-building. With a 35-year track record, buyers anticipate bringing 4.7 million visitors to the US over the next 18 months.

Goals, Objectives, and Performance Measures

Strategic Objective	Improve Community Experience
Department Strategic Initiative	Leverage industry resources to increase Glendale's visibility in the local, state, and national markets and promote Glendale through recruitment initiatives
Intended Result	Increase the number of businesses and jobs in our community to ensure long-term financial stability

Performance Measures	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Estimate*	*FY2026 Target*
New Businesses & Expansions	15	14	20	22
Jobs Generated	2,000	800	2,000	2,500

Strategic Objective	Improve Community Experience
Department Strategic Initiative	Provide direct assistance to small businesses by connecting them with information, experts, and programs for business development.
Intended Result	Entrepreneurial small business in Glendale is a fundamental component of our economy.

Performance Measures	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Estimate*	*FY2026 Target*
1:1 Technical Assistance Hours contracted for Small Businesses	150	100	300	150

Strategic Objective	Improve Purposeful Communication
Department Strategic Initiative	Proactively share information about businesses expansions, new locates, City programs, and economic development efforts to relevant target audiences.
Intended Result	Increased public awareness about economic opportunities in Glendale.

Performance Measures	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Estimate*	*FY2026 Target*
Social Media Impressions	830,000	2,597,729	1,200,000	1,350,000
Press Releases/ Media Outreach	50	63	100	75
Followers: Instagram, Facebook, X (Twitter)	2,050, 6,600, 525	13,257, 18,926, 2,273	11,000, 21,000, 700	11,500, 22,000, 900

Strategic Objectives	Improve Stakeholder Engagement Improve Purposeful Communication
Department Strategic Initiative	Improve visibility and outreach, and link existing businesses to meaningful resources and assistance to increase business retention and growth.
Intended Result	Businesses grow and thrive in our community.

Performance Measures	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Estimate*	*FY2026 Target*
Business Retention and Expansion Visits	80	62	100	100

Strategic Objectives	Optimize Processes & Services Improve Resource Alignment
Department Strategic Initiative	Position Glendale's meeting and events assets as a prime value to attract conventions and conferences that generate bed tax revenue throughout the year.
Intended Result	Visitation to the area is increased by marketing meetings and conventions, travel and trade bookings creating an increased economic impact.

Performance Measures	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Estimate*	*FY2026 Target*
Increase in Gross Hotel Room Sales (CY)	$67,278,278	$84,190,183	$85,000,000	$86,000,000
Increase in Hotel Occupancy (CY)	1.5%	1.9%	2.0%	2.1%

Strategic Objectives	Optimize Processes & Services Improve Purposeful Communication Improve Resource Alignment
Department Strategic Initiative	Streamline and create a customer-friendly Special Event permit process and provide community-based programming through the facilitation of special events.
Intended Result	Residents are connected to their community and visitors from across the valley and state are attracted to Glendale which enhances the overall economic impact and positive image of Glendale.

Performance Measures	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Estimate*	*FY2026 Target*
Attendance at city-produced and funded special events	28,000	42,300	50,000	60,000
Approved Special Event applications for private events	50	218	150	200

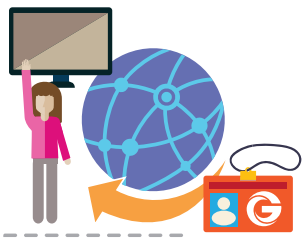
Glendale
ECONOMIC DEVELOPMENT

To foster economic vitality by facilitating deliberate activities that serve as an important catalyst for new business, a critical resource for existing business and emerging industry opportunities to ensure a diverse, sustainable economy that improves the lives of the people we serve.

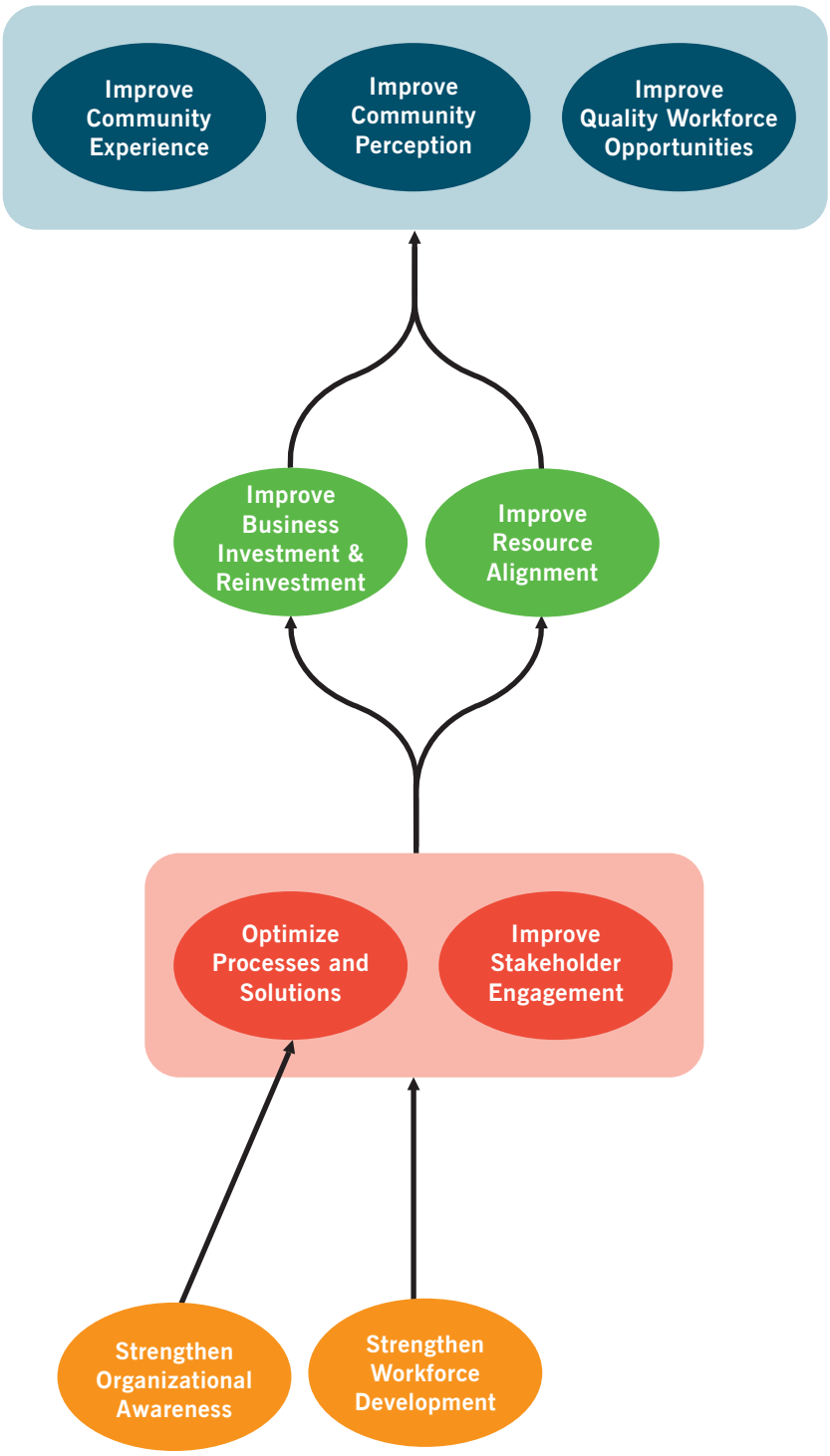
Our Community

Our Finances

Our Processes



Our Organization



Economic Development (19)
Budget by Categories of Expenditures

Group	FY 2024 Actuals	FY 2025 Budget	FY 2025 Estimate	FY 2026 Request	$ Change in Budget	% Change in Budget
Personnel Services	2,004,177	2,929,869	2,929,869	3,147,232	217,363	7.42%
Services and Supplies	2,564,503	2,928,685	3,284,130	3,195,982	267,297	9.13%
Internal Charges	253,119	261,802	261,802	282,445	20,644	7.89%
Grand Total	**4,821,799**	**6,120,356**	**6,475,801**	**6,625,659**	**505,304**	**8.26%**

Fund & Department Number Budget by Program

Fund / Org	FY 2024 Actuals	FY 2025 Budget	FY 2025 Estimate	FY 2026 Request	$ Change in Budget	% Change in Budget
(1000-10001910) Economic Development	1,671,352	1,946,338	1,946,338	2,240,587	294,249	15.12%
(1000-10001912) Citywide Special Events	1,237,189	1,389,398	1,389,398	1,633,459	244,061	17.57%
(1000-10005007) Business Development	360,247	363,256	363,256	301,256	-62,000	-17.07%
(1000-10005333) City Sales Tax - Bed Tax	357,814	951,454	951,454	976,725	25,271	2.66%
(1000-10005334) Glendale CVB - Memberships	52	10,053	10,053	0	-10,053	-100.00%
(1000-10005335) Tourism - Souvenir Program	26	5,026	5,026	0	-5,026	-100.00%
(1000-10005336) Bed Tax / Tourism	498,984	638,106	638,106	642,308	4,203	0.66%
(1000-10005337) Tohono O'odham Funding	106,536	115,473	115,473	117,632	2,159	1.87%
(1000-10005338) Tourism Grant Program	25,912	100,526	100,526	100,398	-129	-0.13%
(2110-21101911) Arts Program	260,292	600,726	600,726	613,296	12,569	2.09%
(2160-21605125) CVB Grants	303,396	0	355,445	0	0	0.00%
Grand Total	**4,821,799**	**6,120,356**	**6,475,801**	**6,625,659**	**505,304**	**8.26%**

Economic Development
Staffing by Program

Fund / Org	FY 2024 Actuals	FY 2025 Budget	FY 2026 Budget	Change in Budget
(1000-10001910) Economic Development	10.00	10.00	10.00	0.00
(1000-10001912) Special Events	3.00	3.00	3.00	0.00
(1000-10005333) City Sales Tax - Bed Tax	4.50	4.50	4.75	0.25
(2110-21101911) Arts Program	2.00	2.00	2.00	0.00
Grand Total	19.50	19.50	19.75	0.25

Performance Report

Purpose Statement

To make the community safer through innovative fire, medical, preventative, and customer services.

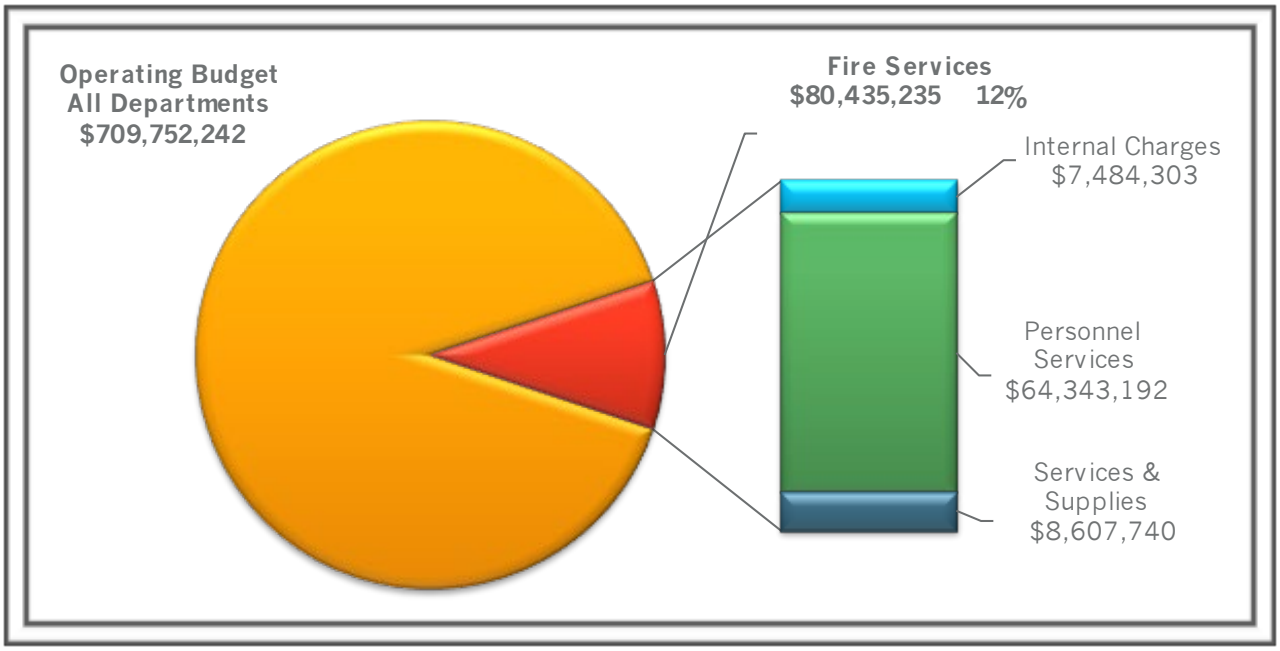
Department Description

The Glendale Fire Department provides life and property safety to the citizens of Glendale through the extension of:

- Emergency Medical Services - Advanced Life Support (ALS) and Basic Life Support (BLS)
- Fire Suppression, including Hazardous Materials and Technical Rescue Response
- Public Education, Public Information/Outreach and Crisis Response Support
- Fire Prevention Services, including Inspection, Code Enforcement, Fire Investigations, and Plans Reviews

The Glendale Fire Department utilizes an all-hazards response model and participates within the Automatic-Aid System (AAS) intergovernmental agreement to provide for automatic assistance for fires and other types of emergency incidents. The participants of the AAS seek to provide the most efficient, safe, and effective fire-rescue-emergency medical services to their respective communities.

Operating Budget



The total City Operating Budget is $710 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

- Held three full Academies and two bridge Academies, graduating 118 Recruits from 12 valley city fire departments
- Completed Wash Agreement with GCC for 40 college credit hours for all recruits that complete the academy
- Began offering AFG Grant classes for Fire Instructor 1, and Officer 1 certifications
- Completed Class A Burn building, Flashover Chamber replacement and Class B Burn buildings upgrades at GRPSTC.
- Completed 3 Classrooms and Auditorium A/V upgrades
- Completed Fire Station 153 rebuild
- Community Assistance joined AHCCCS HEA plus (enables CA to enroll customers to ALTCS and other programs such as food assistance)
- Heat Relief – Worked with other city departments on heat relief efforts, provided education on signs and symptoms of heat illness along with immediate treatment
- Launched and expanded the Fire Pals program to deliver consistent fire and water safety education across all Glendale Elementary School District campuses, reaching Kindergarten through 2nd Grade students with age-appropriate, impactful messaging

- Completed the sizing, purchase, and issuing of 270+ Ballistic Protection Kits to Sworn Members
- Sent and graduated 17 new paramedics – all passed NREMT-P and are assigned as medics, 11 paramedic students are expected to graduate in the next fiscal year
- Enhanced EMS supply inventory management and found ways to reduce costs and increase reimbursement from our private ambulance contractor

Goals, Objectives, and Performance Measures

Strategic Objective	Optimize Processes & Services
Department Strategic Initiative	Ensure proper support and deployment of staffing, apparatus and equipment to provide fast, effective emergency response.
Intended Result	Our community receives effective and efficient all hazards response and is assured of the long-term sustainability of quality services.

Performance Measures	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Actual*	*FY2026 Target*
Response time at the 90th percentile of emergency calls. (Turnout and Travel) Code 3.	7:36	8:38	8:09	7:36
Glendale fire suppression calls	2,724	2120	1,440	1,500
Glendale ALS and BLS calls	30,733	37,765	35,352	35,000
Glendale other call types	1,827	1,968	2,916	2,500
Automatic Aid Received	6,102	6,171	5,467	6,000
Automatic Aid Given	8,768	9,655	9,663	9,000
Insurance Services Office (ISO) rating	1	1	1	1

Strategic Objectives	Strengthen Workforce Development Strengthen Workforce Culture
Department Strategic Initiative	Annual training of department personnel to maintain compliance with State and National standards.
Intended Result	We deliver superior customer service; and, have a culture of continuous assessment, progressive management, and quality personnel practices.

Performance Measures	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Actual*	*FY2026 Target*
Average number of training hours per Firefighter	186	180	125	240
Firefighters certified at State Firefighter I and Firefighter II levels of proficiency	100%	100%	100%	100%
Training compliance; National Fire Protection Association standards	100%	100%	100%	100%

Strategic Objectives	Improve Purposeful Communication Improve Stakeholder Engagement
Department Strategic Initiative	Promote safety awareness in the community through proactive life safety and fire prevention education programs.
Intended Result	Reduction in loss of life and property within our community.

Performance Measures	*FY2023 Actual*	*FY2024* Actual*	*FY2025 Actual*	*FY2026 Target*
Number of life safety classes and events held annually	329	0	128	165
Customer contacts	16,824	0	13,772	16,153

*The Glendale Fire and Life Safety Program Manager retired in FY2023. We went through the process of reclassifying the position into a Community Risk Reduction Manager. Position is now filled and will continue providing life safety education to our community.

Strategic Objectives	Optimize Processes & Services Improve Community Experience
Department Strategic Initiative	Provide fair, consistent, and comprehensive plans review and inspections; Investigate structure fire origin and cause to identify potential prevention measures.
Intended Result	Reduce the loss of lives and property by incorporating effective fire prevention measures in community development.

Performance Measures	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Actual*	*FY2026 Target*
Number of inspections completed	1,590	2,169	2,548	3,000
Number of new construction inspections	2,446	2,975	3,109	2,953
Number of plans reviewed	1,553	1,284	1,051	1,103
Requests for services	1,206	296	148	155
Structure Fire Investigations	111	127	111	119
Special Event Inspections	299	335	293	322

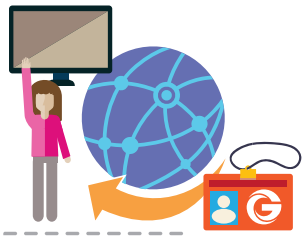
Glendale
FIRE
DEPARTMENT

To make the community safer through innovative fire, medical, and customer services.

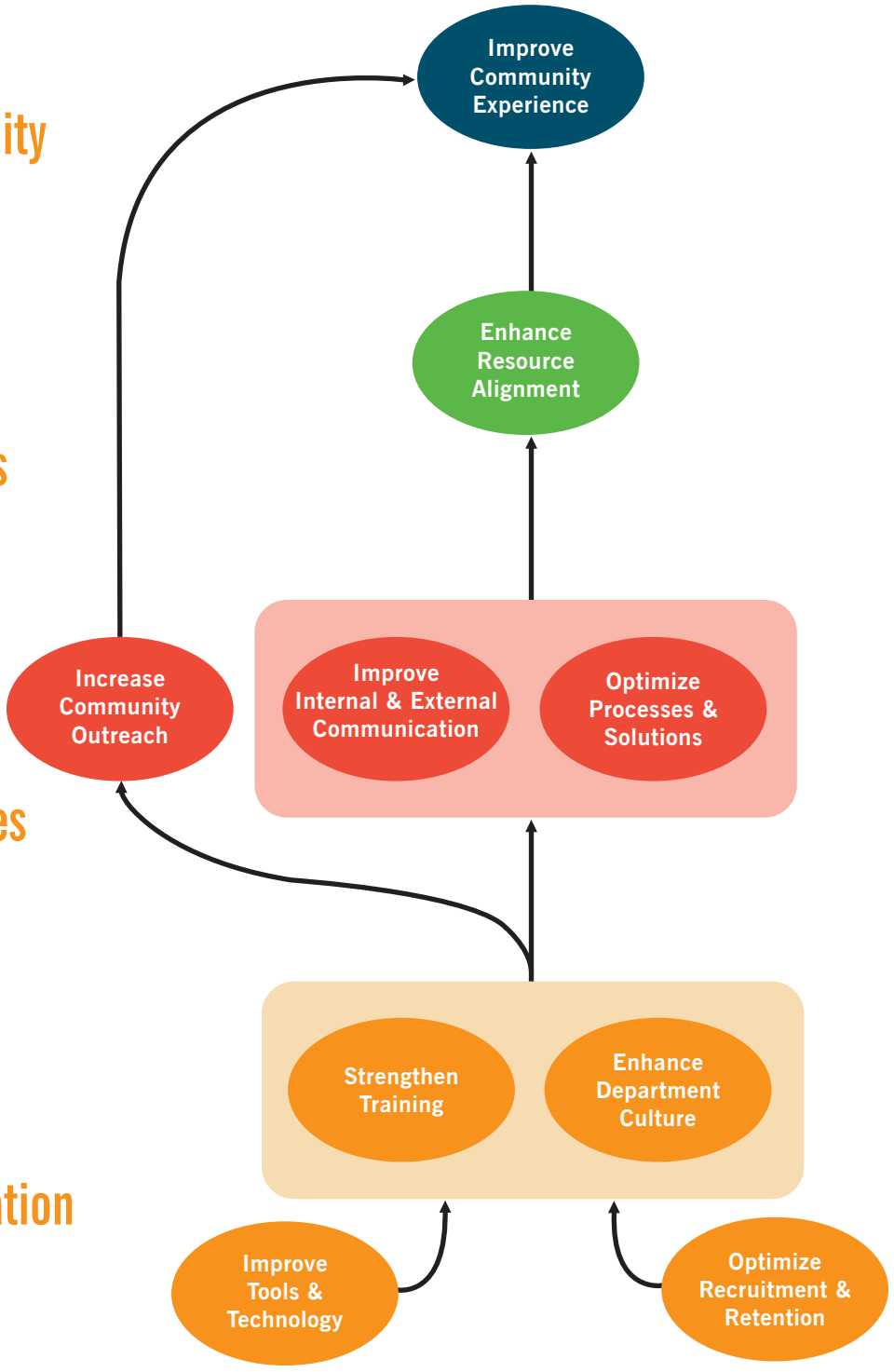
Our Community

Our Finances

Our Processes



Our Organization



Fire Services (20)
Budget by Categories of Expenditures

Group	FY 2024 Actuals	FY 2025 Budget	FY 2025 Estimate	FY 2026 Request	$ Change in Budget	% Change in Budget
Personnel Services	46,780,983	63,260,655	63,225,295	64,343,192	1,082,537	1.71%
Services and Supplies	7,599,125	8,046,365	8,166,535	8,607,740	561,375	6.98%
Internal Charges	8,297,550	7,980,393	7,980,393	7,484,303	-496,091	-6.22%
Grand Total	**62,677,658**	**79,287,413**	**79,372,223**	**80,435,235**	**1,147,822**	**1.45%**

Fund & Department Number Budget by Program

Fund / Org	FY 2024 Actuals	FY 2025 Budget	FY 2025 Estimate	FY 2026 Request	$ Change in Budget	% Change in Budget
(1000-10002010) Fire Administration	3,616,527	3,839,514	3,922,349	3,939,426	99,912	2.60%
(1000-10002011) Fire Operations	44,512,498	55,200,021	54,479,115	55,483,286	283,265	0.51%
(1000-10002012) Fire Special Operations	509,891	1,018,445	1,053,340	435,652	-582,792	-57.22%
(1000-10002013) Fire Resource Management	5,241,713	5,490,949	5,518,254	5,639,387	148,437	2.70%
(1000-10002014) Fire Training	708,462	626,452	876,243	569,353	-57,099	-9.11%
(1000-10002015) Fire Medical Services & Health	1,560,141	812,967	1,037,410	1,239,098	426,131	52.42%
(1000-10002016) Fire Emergency Management	672,152	-3,836	-3,836	0	3,836	-100.00%
(1000-10002017) Fire Marshal's Office	1,620,687	1,939,772	1,974,403	2,003,075	63,303	3.26%
(1000-10002018) Fire Community Services	3,308	32,488	33,165	26,893	-5,595	-17.22%
(1000-10002019) LA Services	625,240	1,257,704	1,260,671	1,093,998	-163,706	-13.02%
(1000-10002020) Logistics Ops	203	0	0	0	0	0.00%
(1000-10002023) PS Training Fac - Fire	0	0	0	581	581	0.00%
(1000-10005009) Fire - Fiesta Bowl Event	22,263	83,788	71,788	59,398	-24,390	-29.11%
(1000-10005010) Stadium - Fire Event Staffing	48,121	17,674	86,246	17,674	0	0.00%
(1000-10005011) Arena - Fire Event Staffing	236,410	364,553	376,553	378,735	14,183	3.89%
(1000-10005012) CBRanch - Fire Event Staffing	325	69,623	1,050	51,491	-18,131	-26.04%
(1000-10005076) Fire-Crisis Response	9,644	10,000	10,000	10,000	0	0.00%
(1000-10005077) Fire-Health & Safety	213,815	435,973	435,973	610,973	175,000	40.14%
(1000-10005078) Fire-Turnout Program	592,757	582,131	582,131	568,169	-13,962	-2.40%
(1000-10007001) Significant Event-Fire	27,590	0	0	0	0	0.00%
(2160-21604020) Grants-Fire Services	0	5,640,906	5,630,906	5,904,764	263,858	4.68%
(2160-21605201) Fire AZDOHS Grants	140,902	0	37,870	0	0	0.00%
(2160-21605202) Fire FEMA Grants	188,579	0	0	0	0	0.00%
(2160-21605203) Fire AZ Forestry Grants	227,008	0	95,500	0	0	0.00%
(2160-21605209) Fire Donation Accounts	10,339	0	24,800	0	0	0.00%
(2200-22002023) PS Training Ops - Fire	1,889,084	1,868,291	1,868,291	2,403,282	534,991	28.64%
Grand Total	**62,677,658**	**79,287,413**	**79,372,223**	**80,435,235**	**1,147,822**	**1.45%**

Fire Services
Staffing by Program

Fund / Org	FY 2024 Actuals	FY 2025 Budget	FY 2026 Budget	Change in Budget
(1000-10002010) Fire Administration	21.00	21.0	20.0	-1.00
(1000-10002011) Fire Operations	251.00	252.0	256.0	4.00
(1000-10002012) Fire Special Operations	2.00	2.0	0.0	-2.00
(1000-10002013) Fire Resource Management	7.00	7.0	7.0	0.00
(1000-10002014) Fire Training	2.00	2.0	2.0	0.00
(1000-10002015) Fire Medical Services & Health	2.00	2.0	2.0	0.00
(1000-10002016) Fire Emergency Management	3.00	0.0	0.0	0.00
(1000-10002017) Fire Marshal's Office	11.00	12.0	12.0	0.00
(1000-10002019) LA Services	0.00	0.0	0.0	0.00
(1000-10002020) Logistics Ops	0.00	0.0	0.0	0.00
(2160-21604020) Grants-Fire Services	0.00	0.0	0.0	0.00
(2200-22002023) PS Training Ops - Fire	6.00	6.0	5.0	-1.00
Grand Total	305.00	304.0	304.0	0.00

Performance Report

Purpose Statement

Through collaboration and excellent service, Human Resources & Risk Management creates an inclusive and safe environment for employees, customers, and residents, characterized by fairness, open communication, accountability, trust, and respect.

Department Description

The Glendale Human Resources and Risk Management Department provides proactive, innovative, and quality customer service and consultation in the areas of benefits and wellness, classification and compensation, employee relations, organizational development, risk management/safety and workers compensation, and talent acquisition.

Programs and Functions

Benefits & Wellness– Continuously works with management and employees to ensure the organization is providing quality, affordable health benefits. Provides comprehensive wellbeing programs and wellness resources to assist employees in improving and maintaining a healthy lifestyle. Provides continuous support to employees during difficult times when the need for leave arises due to either one's own personal medical condition or to care for a loved one who is ill or injured. Consults with employees as they prepare for retirement to ensure they understand fully what benefits are available to them. Staffs and supports the local PSPRS Board and the deferred compensation committee.

Classification & Compensation - Implements and maintains the classification and compensation structure, policies, and practices to ensure the City has a pay plan that is fair, equitable, and competitive. This includes the following:

- Conducting job studies and reclassifications as necessary to ensure duties and responsibilities meet the service needs of the departments
- Conducting market studies and compensation analyses to ensure pay structure and employees' salaries are competitive and fair
- Working with City management as a resource during the union negotiation processes
- Ensuring compliance with all applicable federal and state laws such as the Fair Labor Standards Act, the Equal Pay Act and Proposition 206

Employee Relations – Provides consultation to management on strategies to improve employee performance, enhance productivity and build a positive workplace culture. Serves as a resource to ensure employee needs and concerns are properly addressed in a fair and legally compliant manner. Manages the progressive discipline process and internal investigations, as well as conflict mediation and resolution. Staffs and supports the Personnel Hearing Board. Manages the City's AZ Unemployment Insurance Tax Program. Supports and manages Diversity, Equity, and Inclusion Initiatives.

Human Resources Information System (HRIS) – Management of multiple software systems that maintain, manage, and process detailed employee information and human resources-related policies and procedures. As an interactive system of information management, the HRIS team standardizes human resources (HR) tasks and processes while facilitating accurate record keeping and reporting to departments. Data maintained includes the life cycle of the employee, time and labor management, benefit management, employee interfaces and talent acquisition functions.

Organizational Development - Continuously works with management and employees to provide impactful training and development resources that reinforce the city's learning culture. Promotes a culture of employee engagement through programming, performance management, facilitation, and change management services.

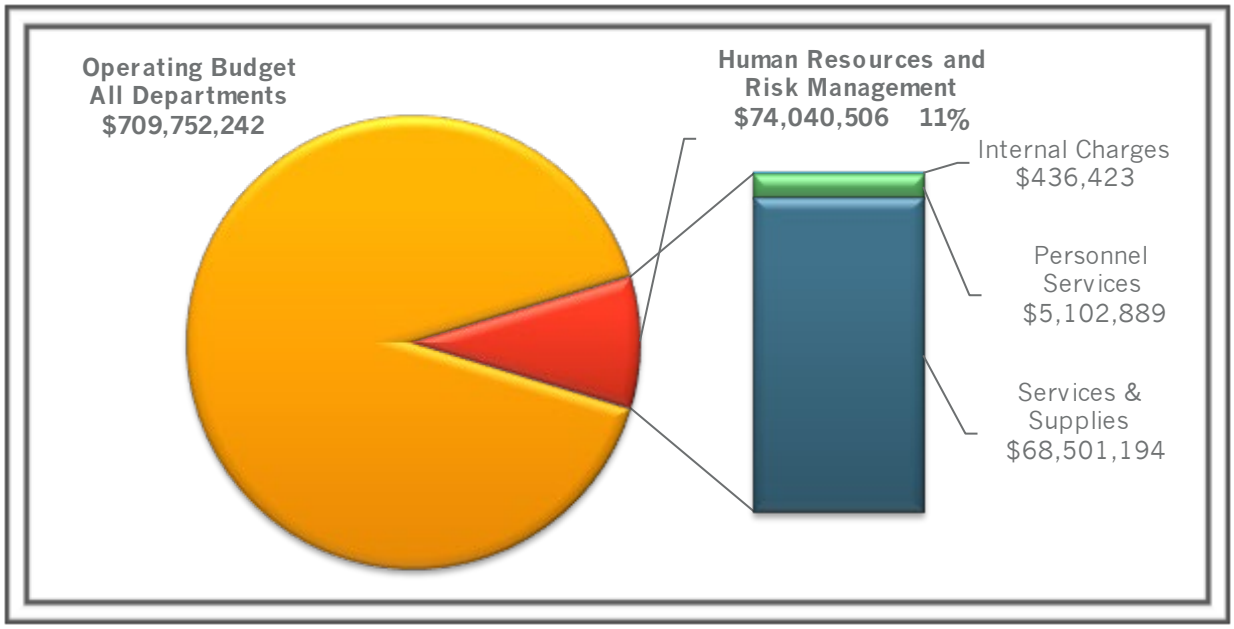
- Manages the organization's performance management policies and the performance evaluation system and programs.
- Provides tools and resources to improve learning and learning strategies.
- Manages the city's learning management system and ongoing training opportunities, including: New Employee Orientation, supervisory training, required compliance training, anti-harassment and ethics training, as well as general skill building courses.
- Promotes career development through the city's education assistance programs, forging school partnerships to enhance employee benefits, and career coaching services.
- Provides employee recognition programs such as excellence awards for high performance, and anniversary and retirement awards.
- Offers engagement opportunities through cross functional employee committees and facilitation services for participatory decision making.

Risk Management & Workers Compensation - Responsible for identifying, evaluating, mitigating, and monitoring threats to life and property. This includes:

- Safety programs to inform and protect municipal employees, citizens, and property.
- Insurance and other Risk transfer methods and allocation of cost to appropriate functions.
- Claims management and disposition in a fair and equitable manner.
- Workers Compensation Benefit management of work-related injury, illnesses, and return to work in mutual good faith.
- Facilitate Risk Trust Fund Board review and audit of Self-Insurance Funds and Budgets.

Talent Acquisition – Management of strategies, programs, and processes that are used to identify, recruit, select, and retain highly qualified individuals. It encompasses the entire hiring process, from sourcing candidates to offer management.

Operating Budget



The total City Operating Budget is $710 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

Benefits & Wellness

- Enhanced the Health Savings Account (HSA) contribution by doubling the annual employer contribution from $1,000 to $2,000 per employee enrolled in the High Deductible Health Plan.
- Moved to 100% online benefit enrollments.
- Enhanced open enrollment communications to provide benefits information in a more accessible format, including QR codes and updated contact details.
- A Benefit Committee was formed in March 2025 to provide input on benefit plan offerings, act as liaisons to departments, and ensure access to competitive and cost-effective healthcare options.
- Phoenix Business Journal Healthiest Employer – Top 10 Finalist.
- Healthy Arizona Worksites Program – Platinum Award Winner.
- Glendale's 3rd Annual 5K Run/Walk with 542 registered participants and approximately 500 attendees.
- Annual engagement in the Wellstyles/Personify Health portal remained at 45%, with 608 employees earning wellness incentives.

Classification & Compensation

- Launched phased rollout of the Payscale compensation platform, with full implementation planned for Fall 2025. This platform provides real-time, data-driven compensation tools to support talent attraction and retention.
- Delivered significant market-based pay adjustments in December 2024, aligning workforce compensation with labor market trends.
- Maintained Police and Fire Department salary structures at or above market, supporting recruitment and retention in key public safety roles.
- Completed over 100 reclassifications and salary range changes, including two major restructures to align with evolving organizational needs.
- Streamlined internal processes to allow immediate salary range changes for select classifications, enabling more competitive, market-responsive pay decisions.

Employee Relations

- Implementation of Origami for Employee Relations case tracking.
- No disciplinary actions were appealed to the Personnel Hearing Board during FY25.
- No EEOC findings were sustained against the City during FY25.

Human Resources Information System (HRIS)

- Implemented UKG Pro WFM timekeeping system in August 2024, creating compliance and efficiency opportunities.
- Successfully implemented the leave module of UKG Time & Attendance, including custom workarounds and documentation.
- Automated accrual granting (Holiday Bank, Holiday Special, Special Medical Leave), eliminating manual import processes.
- Created HRProcessing email as a centralized contact point for HRBPs, managers, applicants, and new hires.
- Created auto-calculated assignment paycode, eliminating manual calculations.
- Created new Personnel Status codes in Munis to identify temporary employees who may/may not be ASRS-eligible.
- Reduced the amount of paper printed for Payroll on a per-pay-period basis for terminated employees, improving efficiency and reducing costs.
- Outside Employment verification enhanced through workflow improvements using Smartsheets.
- Streamlined the Personnel Action (PA) process to eliminate redundancies and improve processing efficiency.

Organizational Development

- Successfully managed 4,167 evaluations in the PERFORM system; 3,910 were completed and 35 are in progress.
- Offered 392 courses through the LEARN system with 16,046 enrollments and an 83% completion rate, including:
    - 77 supervisory training courses (1,314 completions), including “Documentation Training” and “Managing Performance.”
    - 11 diversity & inclusion events and courses (559 completions), including celebrations and campaigns for MLK Day, Juneteenth, Indigenous People’s Day, Cesar Chavez, Black History Month, Women’s History Month, Autism Awareness, and LGBT+ Awareness.

    - Eight (8) online UKG Timekeeping training modules with 5,070 enrollments and a 93% completion rate.
- Implemented a mandatory online HR Policy Update training in February 2025, reaching a 99% completion rate.
- Reviewed, updated, and rolled out 13 HRRM Policies, communicated via mandatory video training to reinforce consistent understanding.
- Supported employees through the Education Assistance Program, including:
    - 67 course tuition reimbursements
    - 13-degree stipends
    - 6 education conversions
    - 381.5 hours of education leave used
- Realigned internal resources to reduce single points of failure and build redundancy in HR operations.

Risk Management & Workers' Compensation

- Completed seven (7) Life Safety Inspections through the Risk Management Safety Program.
- Initiated a Safety Task Force in November 2024; departmental reviews are underway with a projected completion date of December 2025.
- Updated Commercial Driver's License (CDL) policy to meet FMCSA Clearinghouse standards.
- Implemented the Random Drug and Alcohol Testing Module in Origami, improving compliance and efficiency.
- Completed Spring 2025 training for supervisors and managers overseeing safety-sensitive employees.
- Launched Motor Vehicle Record Request System in Origami to monitor safety-sensitive drivers.
- Banner Health selected for Occupational Health and Glicksman Actuarial selected through RFP process.
- Single Sign-On (SSO) for Origami modules targeted for completion in July 2025.

Talent Acquisition

- 18,852 employment applications were received, reviewed, and processed.
- Hired 378 new employees and internally placed 197 into new roles, totaling 575 positions filled.
- Increased internal fill rate from 32.63% to 34.26%.
- Reduced time-to-fill from 88 to 87 days.

Goals, Objectives, and Performance Measures

Strategic Objectives	Optimize Processes & Innovative Solutions
Department Strategic Initiatives	1. Streamline processes, leveraging employee knowledge and utilizing technology. 2. Align resources and improve efficiencies of the services provided.
Intended Result	Streamline, automate, and improve processes to gain operational efficiencies.

Performance Measures	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Actual*	*FY2026 Target*
100% of planned process improvements completed within the fiscal year	100%	150%	150%	100%

Strategic Objective	Optimize Asset & Financial Stewardship
Department Strategic Initiatives	1. Implement Wellness & Safety Programs with targeted programming to mitigate medical cost. 2. Conduct job studies and classification reviews to remain market competitive.
Intended Result	1. Stay ahead of healthcare trend costs and remain competitive with market salary ranges. 2. Remain market competitive.

Performance Measures	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Actual*	*FY2026 Target*
Medical cost increases remain at or below the medical trend.	2.4% below medical trend	1.92% below medical trend	At medical trend	At or below medical trend
Remain market competitive with comparable organizations	N/A	At or above average midpoint	At or above average midpoint	At or above average midpoint

Strategic Objectives	Strengthen Workforce Development
Department Strategic Initiative	Implement supervisory training programs
Intended Result	Highly skilled employees

Performance Measures	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Actual*	*FY2026 Target*
98% course completion rate	82%	73%	83%	98%
10% Increase in annual course enrollment rate	N/A 3454 Enrollments	121% 7665 Enrollments	109% 16046 Enrollments	10% Increase

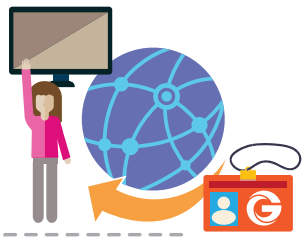
Glendale
HUMAN RESOURCES
& RISK MANAGEMENT

Through collaboration and excellent service, Human Resources & Risk Management creates an inclusive and safe environment for employees, customers, and residents, characterized by fairness, open communication, accountability, trust and respect.

Our Community

Our Finances

Our Processes



Our Organization

- Enrich Employee & Community Experience
- Optimize Asset & Financial Stewardship
- Optimizing Processes & Innovative Solutions
- Strengthen Workforce Development
- Enhance Organizational Culture & Well Being
- Improve Communication & Collaboration

Human Resources (21)
Budget by Categories of Expenditures

Group	FY 2024 Actuals	FY 2025 Budget	FY 2025 Estimate	FY 2026 Request	$ Change in Budget	% Change in Budget
Personnel Services	3,987,399	4,644,262	4,644,262	5,102,889	458,627	9.88%
Services and Supplies	43,420,248	65,264,913	65,408,913	68,501,194	3,236,281	4.96%
Internal Charges	301,451	349,023	349,023	436,423	87,400	25.04%
Grand Total	**47,709,098**	**70,258,198**	**70,402,198**	**74,040,506**	**3,782,308**	**5.38%**

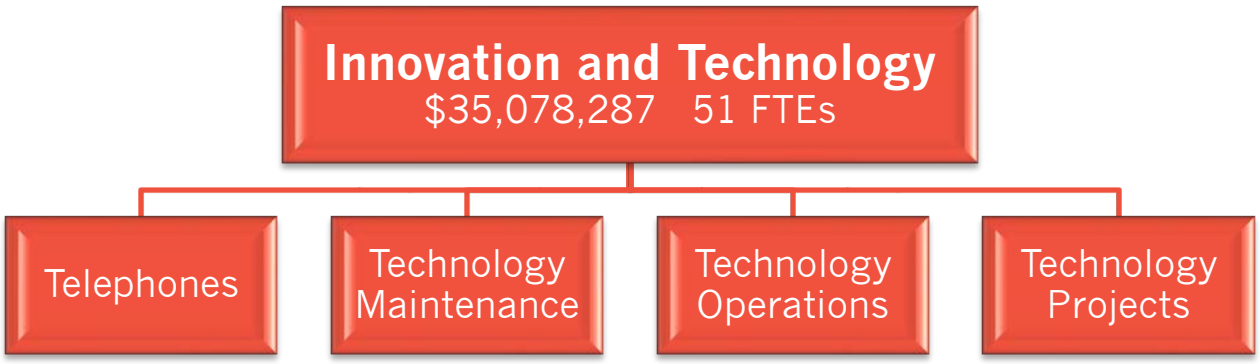
Fund & Department Number Budget by Program

Fund / Org	FY 2024 Actuals	FY 2025 Budget	FY 2025 Estimate	FY 2026 Request	$ Change in Budget	% Change in Budget
(1000-10002110) Human Resource Administration	3,125,599	3,090,772	3,090,772	3,388,518	297,745	9.63%
(1000-10002112) Organizational Development	362,056	460,392	460,392	489,031	28,639	6.22%
(1000-10005015) Employee Relations	4	0	0	0	0	0.00%
(1000-10005017) Employee Programs	52,549	60,000	60,000	70,000	10,000	16.67%
(1000-10005018) Benefits	96,406	5,839	5,839	5,494	-345	-5.91%
(7010-70102113) Risk Management	7,570,462	14,184,974	14,184,974	14,380,976	196,002	1.38%
(7020-70202114) Workers' Compensation	2,729,623	12,206,754	12,206,754	12,235,386	28,632	0.23%
(7020-70205098) Presumptive Cancer Care	1,417,694	819,574	819,574	818,524	-1,050	-0.13%
(7030-70302111) Benefits	3,287	743,892	743,892	780,777	36,885	4.96%
(7030-70305019) Benefit Programs	32,351,419	38,686,000	38,830,000	41,871,800	3,185,800	8.24%
Grand Total	**47,709,098**	**70,258,198**	**70,402,198**	**74,040,506**	**3,782,308**	**5.38%**

Human Resources
Staffing by Program

Fund / Org	FY 2024 Actuals	FY 2025 Budget	FY 2026 Budget	Change in Budget
(1000-10002110) Human Resource Administration	20.00	18.00	19.00	1.00
(1000-10002112) Organizational Development	1.00	1.00	1.00	0.00
(1000-10005014) Employment Services	0.00	0.00	0.00	0.00
(1000-10005015) Employee Relations	0.00	0.00	0.00	0.00
(1000-10005016) Compensation	0.00	0.00	0.00	0.00
(1000-10005018) Benefits	1.00	0.00	0.00	0.00
(7010-70102113) Risk Management	2.00	2.00	3.00	1.00
(7020-70202114) Workers' Compensation	3.00	3.00	3.00	0.00
(7030-70302111) Benefits Trust	0.00	5.00	5.00	0.00
Grand Total	27.00	29.00	31.00	2.00

Performance Report



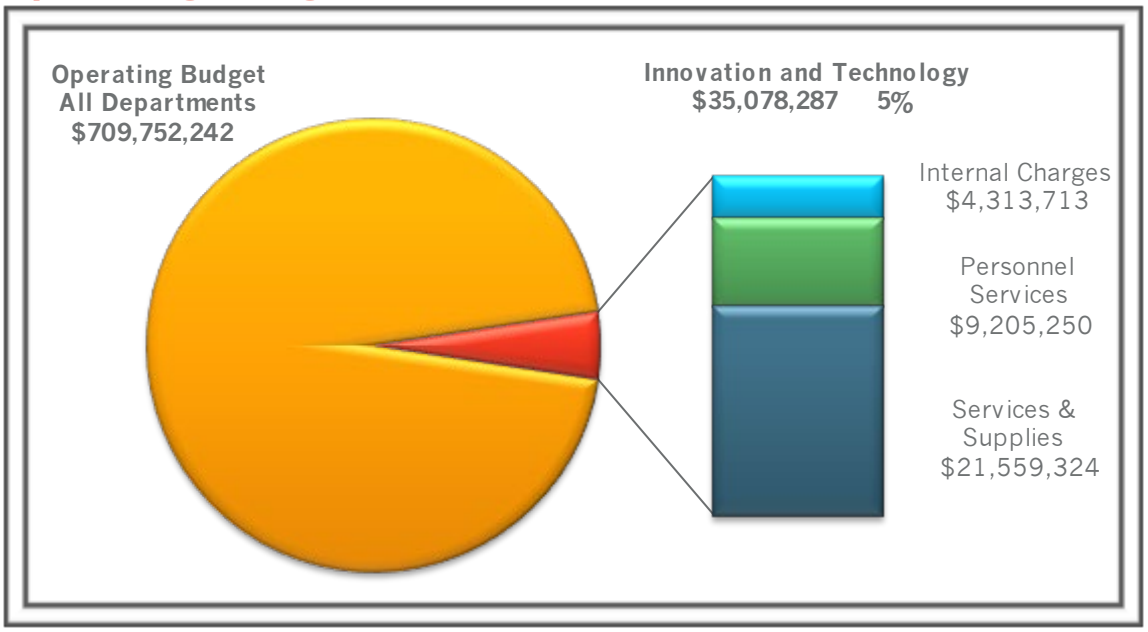
Purpose Statement

We empower the City by providing reliable, secure, innovative, and efficient technology services and solutions.

Department Description

Innovation and Technology (IT) supports the City's technology infrastructure such as applications, networks, data services, email, and telephony. IT also supports the enhancement of business processes through the use of the LEAN methodology blended with the appropriate application of technology.

Operating Budget



The total City Operating Budget is $710 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

Strategic Alignment – Re-structured the IT Steering Committee to better provide direction and oversight of the City's technology strategy, investments and risk management. Additionally, improved project portfolio reporting to aid the committee in prioritizing projects.

Citywide Timekeeping – Replaced a legacy timekeeping solution with a new solution that modernizes the timekeeping process including a mobile friendly app and online time-off requests.

Windows 11 Upgrade – 70% of devices have been upgraded to Windows 11 and the remaining devices are on-track to be upgraded prior to Microsoft retiring the Windows 10 operating system in October 2025.

Facilities – Provided network infrastructure and connectivity to new City facilities including the System of Care, Fire Station 153, and the Police Evidence Building. Provided network support for fiber installation at various facilities and parks.

GIS Day – Hosted a GIS Day event in which eight (8) departments showcased how they used GIS to solve a variety of business problems.

Security Cameras Program – Deployed 84 security cameras at City facilities to provide live video footage and recorded video surveillance, including events and alarm notifications. This is an on-going program to promote safety for employees and visitors at City facilities.

Access Control Program – Prepared 29 City facilities with new access control modules in preparation of migrating to a new access control system.

Goals, Objectives, and Performance Measures

Strategic Objectives	Improve Tools & Technology Optimize Processes & Services
Department Strategic Initiative	Increase level of service to provide effective and efficient information technology support.
Intended Result	Technologies are highly available, recoverable, and the integrity of data is maintained.

Performance Measures	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Actual*	*FY2026 Target*
Service Level Agreement (SLA) Compliance	94%	94%	96%	95%
Tickets Not Re-opened	98%	98%	98%	98%
Customer Satisfaction Rating	99%	99%	99%	99%
*Network Infrastructure Uptime and Availability**	–	–	99%	99%
Number of Computers Replaced per Year	325	335	382	350

*Began tracking this metric in FY2025.

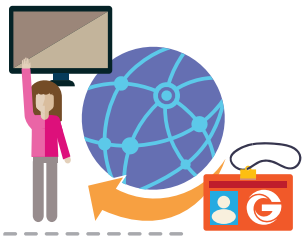
Glendale
INNOVATION & TECHNOLOGY

We empower the City by providing reliable, secure, innovative, and efficient technology services and solutions.

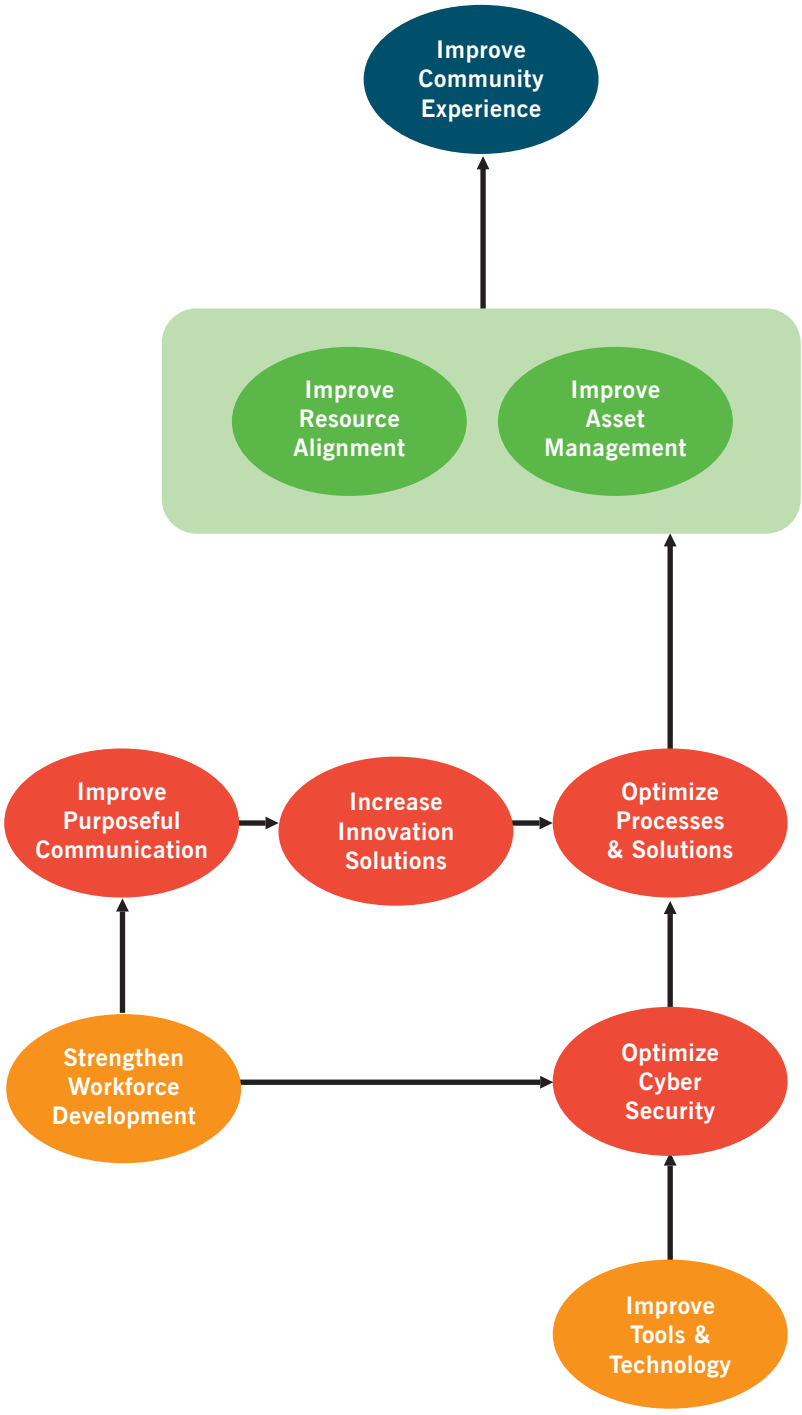
Our Community

Our Finances

Our Processes



Our Organization



Innovation and Technology (22)
Budget by Categories of Expenditures

Group	FY 2024 Actuals	FY 2025 Budget	FY 2025 Estimate	FY 2026 Request	$ Change in Budget	% Change in Budget
Personnel Services	5,914,745	8,437,899	8,437,899	9,205,250	767,351	9.09%
Services and Supplies	12,145,380	21,853,217	20,805,998	21,559,324	-293,892	-1.34%
Internal Charges	4,010,962	3,271,790	3,271,790	4,313,713	1,041,923	31.85%
Grand Total	**22,071,087**	**33,562,905**	**32,515,686**	**35,078,287**	**1,515,382**	**4.52%**

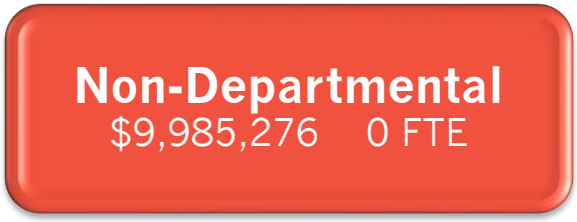
Fund & Department Number Budget by Program

Fund / Org	FY 2024 Actuals	FY 2025 Budget	FY 2025 Estimate	FY 2026 Request	$ Change in Budget	% Change in Budget
(7050-70502210) Innovation & Tech Operations	16,215,184	19,371,291	19,371,291	22,208,714	2,837,423	14.65%
(7050-70502211) Telephones	728,426	854,916	854,916	837,855	-17,060	-2.00%
(7050-70502212) Innovation & Tech Maintenance	2,587,324	2,275,420	2,275,420	2,273,490	-1,930	-0.08%
(7060-70602213) Technology Projects	2,540,153	11,061,278	10,014,059	9,758,228	-1,303,050	-11.78%
Grand Total	**22,071,087**	**33,562,905**	**32,515,686**	**35,078,287**	**1,515,382**	**4.52%**

Innovation and Technology
Staffing by Program

Fund / Org	FY 2024 Actuals	FY 2025 Budget	FY 2026 Budget	Change in Budget
(7050-70502210) Innovation & Tech Operations	45.00	49.00	51.00	2.00
(7050-70502211) Telephones	1.00	0.00	0.00	0.00
Grand Total	46.00	49.00	51.00	2.00

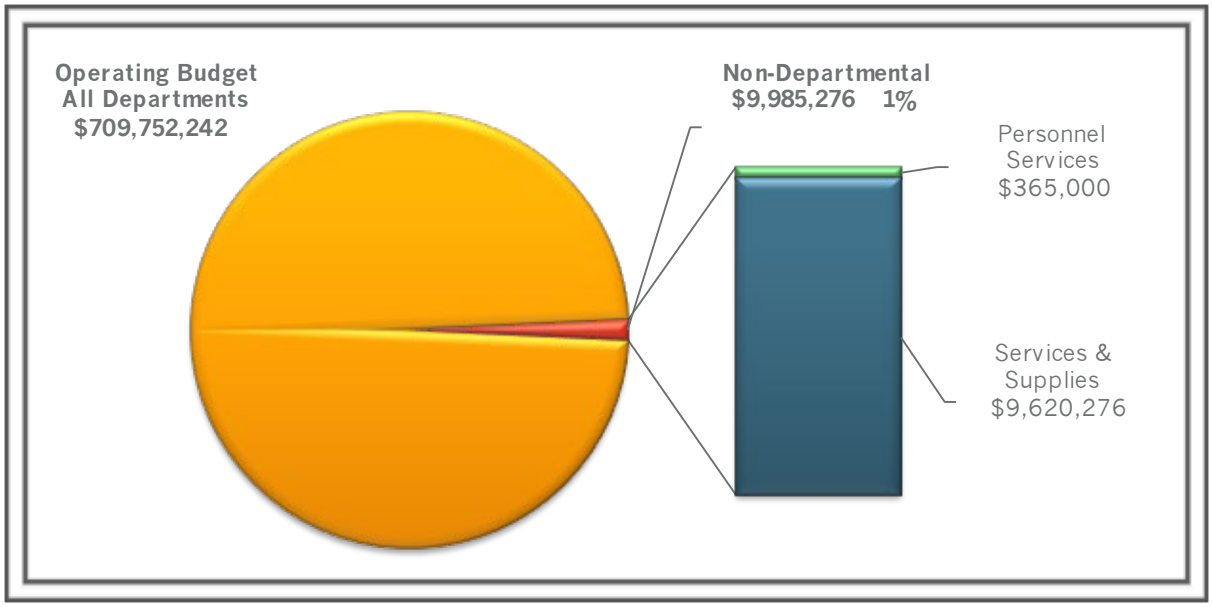
Performance Report



Department Description

The Non-Departmental budget accounts for City-wide expenditures that are not directly tied to a specific department or program. This includes city-wide services, memberships, and other general expenses that support the overall operation of the City.

Operating Budget



The total City Operating Budget is $710 million. The departmental operating budget is comprised of two categories:

- Personnel Services = salary, unemployment insurance, and related costs
- Service & Supplies = operating and contractual costs

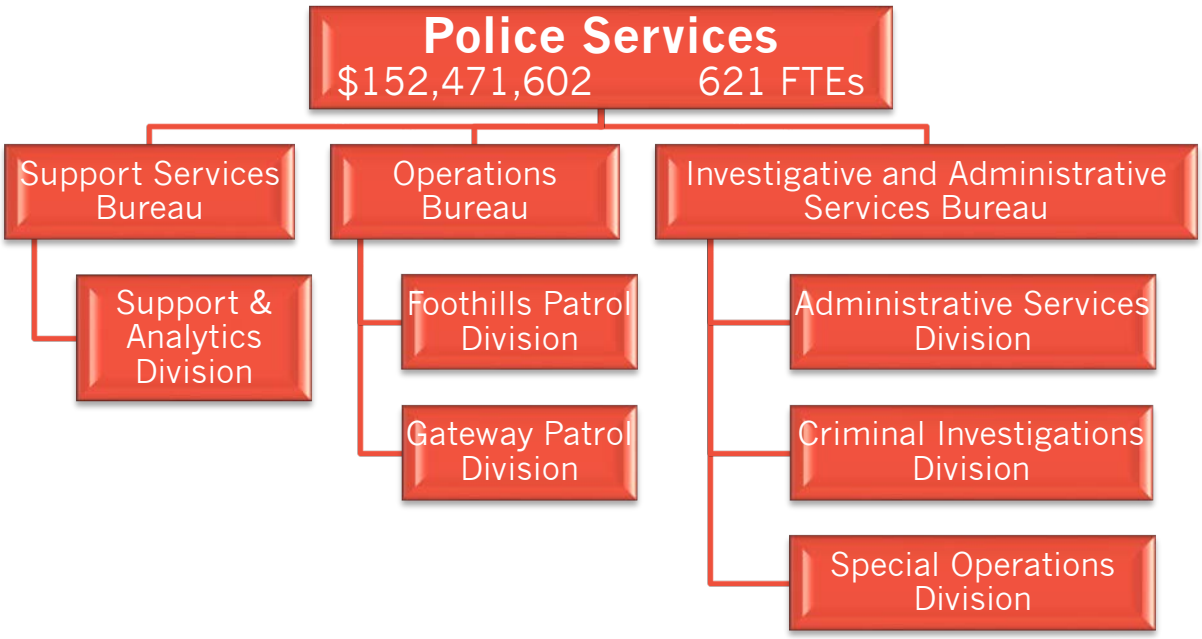
Non-Departmental (23)
Budget by Categories of Expenditures

Group	FY 2024 Actuals	FY 2025 Budget	FY 2025 Estimate	FY 2026 Request	$ Change in Budget	% Change in Budget
Personnel Services	2,587,149	365,000	365,000	365,000	0	0.00%
Services and Supplies	7,325,314	10,067,776	10,037,776	9,620,276	-447,500	-4.44%
Internal Charges	11,696	87,515	87,515	0	-87,515	-100.00%
Grand Total	**9,924,159**	**10,520,291**	**10,490,291**	**9,985,276**	**-535,015**	**-5.09%**

Fund & Department Number Budget by Program

Fund / Org	FY 2024 Actuals	FY 2025 Budget	FY 2025 Estimate	FY 2026 Request	$ Change in Budget	% Change in Budget
(1000-10002310) Non-Departmental	6,958,973	9,186,149	9,186,149	9,151,134	-35,015	-0.38%
(1000-10002318) Non-Departmental 24 Final Four	10,408	0	0	0	0	0.00%
(1000-10002319) Non-Depart Significant Event	1,198	0	0	0	0	0.00%
(1000-10002320) Non-Departmental Mega Events	0	500,000	500,000	0	-500,000	-100.00%
(1000-10005340) Final Four - Fire	107,106	0	0	0	0	0.00%
(1000-10005341) Final Four - Police	419,466	0	0	0	0	0.00%
(1000-10005342) Final Four - Emergency Mgt	6,004	0	0	0	0	0.00%
(1000-10005343) Final Four - Communication	2,100	0	0	0	0	0.00%
(1000-10005344) Final Four - Transportation	68,630	0	0	0	0	0.00%
(1000-10005345) Final Four - Field Ops	21,902	0	0	0	0	0.00%
(1000-10005346) Final Four - Economic Dev	142,335	0	0	0	0	0.00%
(1000-10007008) Significant Evt-General Fund	49,426	0	0	0	0	0.00%
(2100-21004023) Utility Bill Don-FrmtheHeart	50,450	150,000	150,000	150,000	0	0.00%
(2161-21612316) Non-Departmental ARPA	2,086,162	684,142	654,142	684,142	0	0.00%
Grand Total	**9,924,159**	**10,520,291**	**10,490,291**	**9,985,276**	**-535,015**	**-5.09%**

Performance Report



Purpose Statement

The mission of the Glendale Police Department is to protect the lives and property of the people we serve.

Department Description

The Glendale Police Department is committed to serving the people of Glendale with the highest quality services in preventing crime, maintaining order, and providing support to numerous events held within the City. The organization continues to emphasize the development of professional knowledge and leadership skills for exemplary men and women and the utilization of progressive, innovative techniques and emerging technologies.

A partnership with our citizens and consistent engagement of our community allow us to formulate policing strategies that are critical to our mission. The Glendale Police Department provides the most effective possible response to law enforcement emergencies, neighborhood problems and the enforcement of traffic laws, ensuring that Glendale continues to be a desirable place to live, raise a family, educate, recreate and do business. Everything done, collectively or individually, is done in accordance with Department values and objectives.

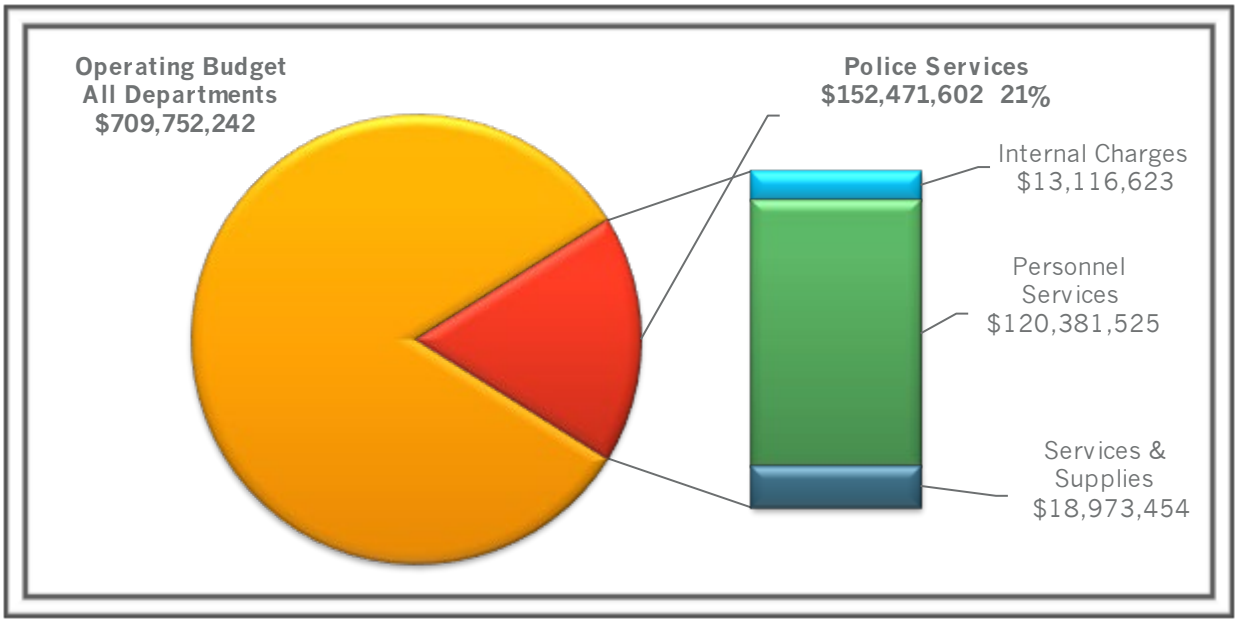
The Department is made up of three major functional areas: the Operations Bureau, the Investigative and Administrative Services Bureau, and the Support Services Bureau. The former two are each headed by a sworn Assistant Police Chief, the latter is headed by a civilian Assistant Police Director.

The Operations Bureau encompasses two Patrol Divisions; the Foothills Division and the Gateway Division, each serving a geographic portion of the City. Patrol provides primary patrol and response services to their respective areas of the City with a large contingent of uniformed police officers and other specialized support staff.

The Investigative and Administrative Services Bureau includes three Divisions: the Criminal Investigations Division, the Special Operations Division, and the Administrative Services Division. Criminal Investigations is primarily responsible for the investigation of crime and assist with the prosecution of offenders. The Special Operations Division includes three units: the Emergency Response Unit, the Special Events Planning & Operations Unit, and the Traffic Unit. The Administrative Services Division is responsible for the Department's Training Unit, Personnel Management, Budget and Real-Time Crime Center.

The Support Services Bureau provides auxiliary functions in furtherance of Department operations. This includes working groups such as Communications, Detention, Security, Records, Property & Evidence, Technology and Analytics, and Planning and Research.

Operating Budget



The total City Operating Budget is $710 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Services & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

- Through enhanced efforts and technology, the Glendale Police Department experienced a reduction in crime and fatal auto collisions in 2024. Comparative to 2023, persons crimes decreased by 5%, property crime decreased by 10% and fatal collisions decreased by 27%.
- In 2024, the Police Department's Real Time Crime Center received authorization from the Federal Aviation Administration (FAA) to fly our drones "beyond the visual line of sight." This rare designation allows expansion of the Drone as a First Responder Program (DFR) and allows the department to place "Drone in a Box" platforms on strategic City buildings to expand coverage areas.
- With support from the City Managers Office and City Council, the Glendale Police Department purchased Raptor moving radar platforms for every Patrol Vehicle in our fleet. This large purchase will be invaluable in the efforts to make our streets safer for our citizens and visitors.

Operational Statistics

Strategic Objective	Improve Community Experience
Department Strategic Initiatives	Decrease the level of crime Increase satisfaction of police services.
Intended Result	Reduced violent and property crime

*Performance Measures**	*CY2023 Actual*	*CY2024 Actual*
NIBRS Group A - % change:		
Crimes Against Persons % change	NA	-5%
Crimes Against Property % change	NA	-10%
Crimes Against Society % change	NA	-5%
NIBRS Group A Crimes:	22,545	20,909
Crimes Against Persons	6,084	5,773
Crimes Against Property	10,796	9,733
Crimes Against Society	5,665	5,403
% of Group A Crimes Cleared:	34%	38%
Crimes Against Persons	37%	40%
Crimes Against Property	13%	15%
Crimes Against Society	70%	78%
Cleared by Arrest:	7,654	7,989
Crimes Against Persons [#/total]	[2,277 / 6,084]	[2,300 / 5,773]
Crimes Against Property [#/total]	[1,433 / 10,796]	[1,486 / 9,733]
Crimes Against Society [#/total]	[3,941 / 5,665]	[4,203 / 5,403]

*Data was pulled from the DPS public-facing website; numbers are subject to change based upon case clearance status. GPD began reporting NIBRS in February 2023.

Goals, Objectives, and Performance Measures

Strategic Objective	Optimize processes & services
Department Strategic Initiatives	Respond to calls for service in a timely manner Increase proactive patrol Judiciously enforce traffic laws to promote traffic safety
Intended Result	Promote a sense of community through safe and healthy neighborhoods, effective response to requests, maintain high visibility, and enforce traffic safety laws throughout the City

Performance Measures	*FY2024 Actual*	*FY2025 Actual*
Calls for Service	172,139	171,673
% Responses meet desired standard time:* *Priority 1 Calls* *Priority 2 Calls*	 65.0% 42.6%	 67.8% 44.2%
Traffic collisions with injuries	1,731	1,781
DUI Arrests	554	628
Communications *% 911 calls answered in 15 secs. (est.)*** *% Calls dispatched in 60 secs.*	 84% Priority 1: 73.8% Priority 2: 70.4%	 84% Priority 1: 73.4% Priority 2: 70.2%

*Standard response time is 5 minutes for Priority 1 & 2
** NENA standard: 90% of 9-1-1 calls answered in 15 seconds or less

Strategic Objectives	Strengthen Workforce Development Strengthen Workforce Culture
Department Strategic Initiative	Develop and maintain a high-quality work force by applying and maintaining professional standards for service.
Intended Result	A high-quality workforce that is dedicated to enhancing safety and security in the city and providing high quality services to the community.

Performance Measures	*FY2024 Actual*	*FY2025 Actual*
Revised policies	40	44
KPI #160 Training: *E-Learning sessions** *AOT Session conducted** *Professional Development Expenditure*	 31 61 $161,476	 32 56 $150,000
Professional Standards investigations completed *Total investigations sustained*	90 53	106 62

Strategic Objectives	Improve Community Safety
Department Strategic Initiative	Identify Officer time spent (on calls, admin, available, etc.)
Intended Result	Reduction of fatalities

Performance Measures	*FY2024 Actual*	*FY2025 Actual*
KPI #6 Increase in Officer-Initiated Activity	54,913 total 13,728 avg/quarter	63,001 total 15,750 avg/quarter

Strategic Objectives	Enhance Purposeful Communication
Department Strategic Initiative	Conduct a resident contact survey, document the total number of community events PD attended, and increase attendance and engagement at PD hosted events
Intended Result	Strengthen communication with the public

Performance Measures	*FY2024 Actual*	*FY2025 January - June*
KPI #82 % Increase in resident feeling in positive communication with Officers (Power Engage) *A two-question survey was sent to those who called for Police services:* • *Please rate the communications call taker on scale 1-5* • *Please rate the Officer(s) who responded to your call on scale 1-5*	N/A	Surveys went live 1/31. 38.8% Participation from citizens and 86.3% positive response to Surveys

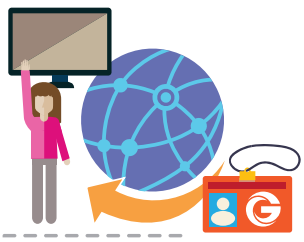
Glendale
POLICE DEPARTMENT

The Glendale Police Department serves with integrity, courage, compassion, excellence, respect, and dedication, partnering with you to make Glendale a safer community to live, work, and play.

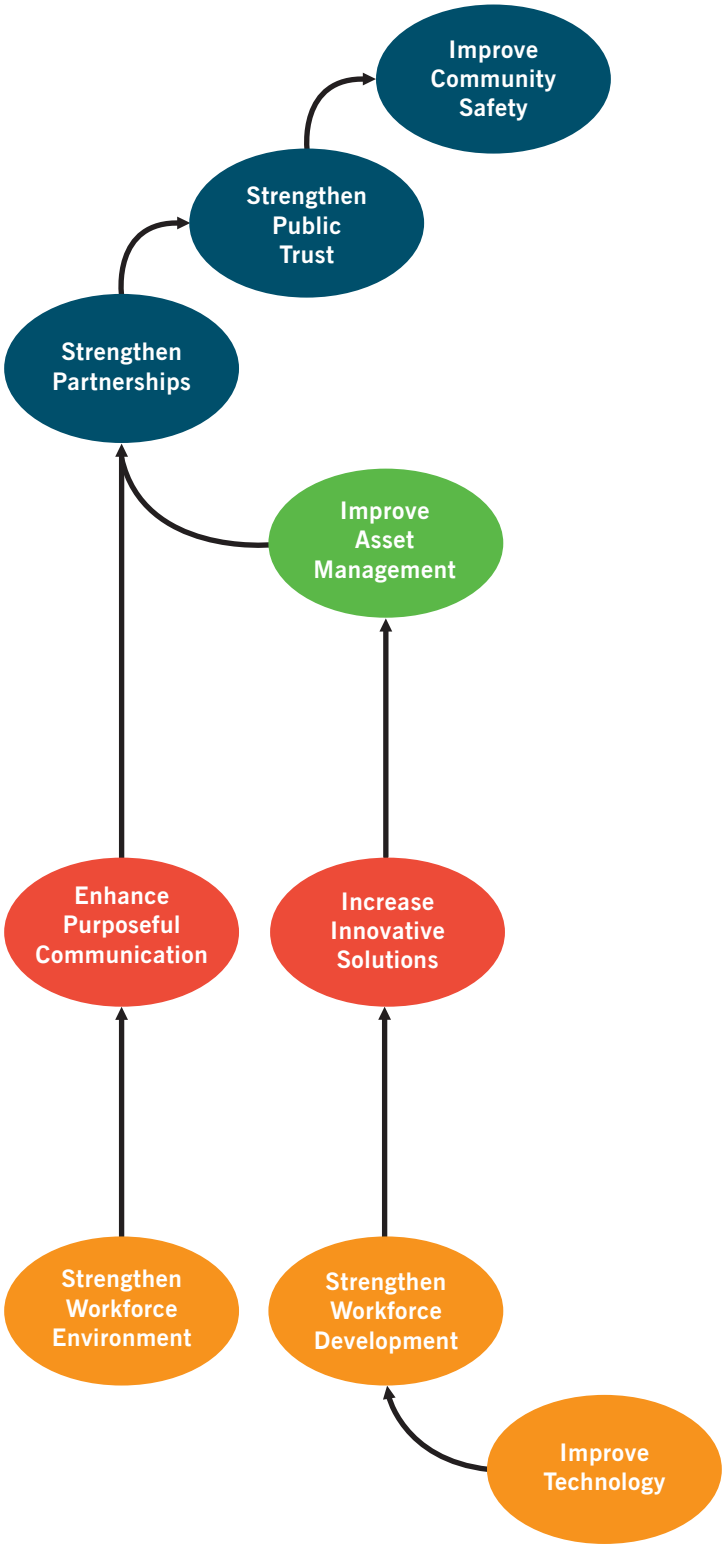
Our Community

Our Finances

Our Processes



Our Organization



Police Services (24)
Budget by Categories of Expenditures

Group	FY 2024 Actuals	FY 2025 Budget	FY 2025 Estimate	FY 2026 Request	$ Change in Budget	% Change in Budget
Personnel Services	90,332,206	110,989,633	110,578,444	120,381,525	9,391,892	8.46%
Services and Supplies	12,705,956	17,687,019	19,325,417	18,973,454	1,286,435	7.27%
Internal Charges	13,445,239	14,171,049	14,171,049	13,116,623	-1,054,425	-7.44%
Grand Total	**116,483,401**	**142,847,700**	**144,074,909**	**152,471,602**	**9,623,902**	**6.74%**

Fund & Department Number Budget by Program

Fund / Org	FY 2024 Actuals	FY 2025 Budget	FY 2025 Estimate	FY 2026 Request	$ Change in Budget	% Change in Budget
(1000-10002410) Police Administration	7,835,627	8,793,569	7,696,993	7,408,352	-1,385,217	-15.75%
(1000-10002411) Training	3,912,951	4,188,322	4,188,322	4,576,117	387,795	9.26%
(1000-10002414) Special Operations	10,223,719	11,462,470	11,329,066	11,392,140	-70,330	-0.61%
(1000-10002416) Crime Investigations	16,475,718	18,214,381	18,224,381	19,278,210	1,063,829	5.84%
(1000-10002417) Police Support Services	3,962,347	4,496,636	4,306,738	4,681,254	184,618	4.11%
(1000-10002418) Detention	4,068,548	5,248,447	5,330,468	5,567,621	319,174	6.08%
(1000-10002419) Communications	5,100,128	5,494,254	5,494,254	5,871,812	377,559	6.87%
(1000-10002420) Towing Administration	114,305	124,078	124,078	128,672	4,594	3.70%
(1000-10002421) Gateway Patrol Division	27,048,122	34,574,207	34,574,207	38,622,994	4,048,788	11.71%
(1000-10002422) Foothills Patrol Division	26,436,462	30,620,160	29,856,724	31,709,240	1,089,080	3.56%
(1000-10002426) MROP Program	74,910	28,021	791,457	838,960	810,939	2894.07%
(1000-10002427) RTCC-Real Time Crime Center	14,238	23,251	920,518	992,943	969,692	4170.54%
(1000-10002428) Security Services	2,289	0	0	387,968	387,968	0.00%
(1000-10005020) Police Personnel Management	1,518,258	1,544,000	1,544,000	1,588,333	44,333	2.87%
(1000-10005021) Fiscal Management	4,651,968	7,548,327	8,101,013	7,884,117	335,790	4.45%
(1000-10005022) PD - Stadium Event Staffing	1,279,556	1,843,260	1,843,260	1,950,565	107,304	5.82%
(1000-10005023) PD - Fiesta Bowl Event	72,695	247,435	247,435	156,525	-90,910	-36.74%
(1000-10005024) PD - Arena Event Staffing	494,602	855,747	854,747	940,292	84,545	9.88%
(1000-10005025) PD - College FB Playoffs	499	0	0	0	0	0.00%
(1000-10005026) PD - CBRanch Event Staffing	12,757	39,940	39,940	30,407	-9,533	-23.87%
(1000-10005027) PD - NCAA Final 4	257	0	0	0	0	0.00%
(2160-21604024) Grants-Police Services	0	3,743,475	3,119,638	3,917,706	174,231	4.65%
(2160-21605211) Police AZDOHS Grants	258,731	0	41,800	0	0	0.00%
(2160-21605212) Police AZDPS Grants	380,208	425,135	537,198	511,978	86,843	20.43%
(2160-21605213) Police GOHS Grants	130,438	0	196,575	0	0	0.00%
(2160-21605214) Police HIDTA Grants	136,816	0	204,136	0	0	0.00%
(2160-21605215) Police USDOJ Grants	363,524	1,219,197	1,805,001	1,216,625	-2,572	-0.21%
(2160-21605216) Police USMS Grants	67,130	0	33,200	0	0	0.00%
(2160-21605217) Police DUIAC Grants	35,304	0	0	0	0	0.00%
(2160-21605218) Police SRO Recovery Grants	127,001	78,427	78,427	89,081	10,655	13.59%
(2160-21605219) Police Task Forces Grants	101,305	0	0	0	0	0.00%
(2160-21605228) Police Miscellaneous Grants	178,215	7,131	472,302	14,849	7,718	108.23%
(2160-21605229) Police Donation Accounts	59,149	0	91,200	0	0	0.00%
(2170-21702423) Federal RICO	33,357	225,000	225,000	225,000	0	0.00%
(2170-21702424) State RICO	646,426	1,348,444	1,348,444	1,357,972	9,527	0.71%
(2170-21702425) Federal RICO-Treasury	172,374	0	0	0	0	0.00%
(2200-22002413) PS Training Ops - Police	493,465	454,387	454,387	1,131,869	677,482	149.10%
Grand Total	**116,483,401**	**142,847,700**	**144,074,909**	**152,471,602**	**9,623,902**	

Return to TOC

Police Services
Staffing by Program

Fund / Org	FY 2024 Actuals	FY 2025 Budget	FY 2026 Budget	Change in Budget
(1000-10002410) Police Administration	35.00	35.0	27.0	-8.00
(1000-10002411) Training	17.00	19.0	17.0	-2.00
(1000-10002414) Special Operations	52.00	52.0	43.0	-9.00
(1000-10002416) Crime Investigations	85.00	86.0	84.0	-2.00
(1000-10002417) Police Support Services	35.50	36.5	34.5	-2.00
(1000-10002418) Detention	18.00	17.0	17.0	0.00
(1000-10002419) Communications	39.50	39.5	41.5	2.00
(1000-10002420) Towing Administration	1.00	1.0	1.0	0.00
(1000-10002421) Gateway Patrol Division	141.00	170.0	175.0	5.00
(1000-10002422) Foothills Patrol Division	160.00	149.0	146.0	-3.00
(1000-10002426) MROP Program	0.00	0.0	5.0	5.00
(1000-10002427) RTCC-Real Time Crime Center	0.00	0.0	6.0	6.00
(1000-10002428) Security Services	0.00	0.0	4.0	4.00
(1000-10005020) Police Personnel Management	8.00	8.0	8.0	0.00
(1000-10005022) PD - Stadium Event Staffing	1.00	0.0	1.0	1.00
(1000-10005024) PD - Arena Event Staffing	1.00	1.0	1.0	0.00
(2160-21605212) Police AZDPS Grants	2.00	2.0	2.0	0.00
(2160-21605215) Police USDOJ Grants	4.00	2.0	1.0	-1.00
(2160-21605218) Police SRO Recovery Grants	1.00	1.0	1.0	0.00
(2160-21605228) Police Miscellaneous Grants	0.00	0.0	0.0	0.00
(2170-21702424) State RICO	1.00	0.0	0.0	0.00
(2200-22002413) PS Training Ops - Police	2.00	2.0	6.0	4.00
Grand Total	604.00	621.0	621.0	0.00

Performance Report

Intergovernmental Programs
$816,078 3 FTEs

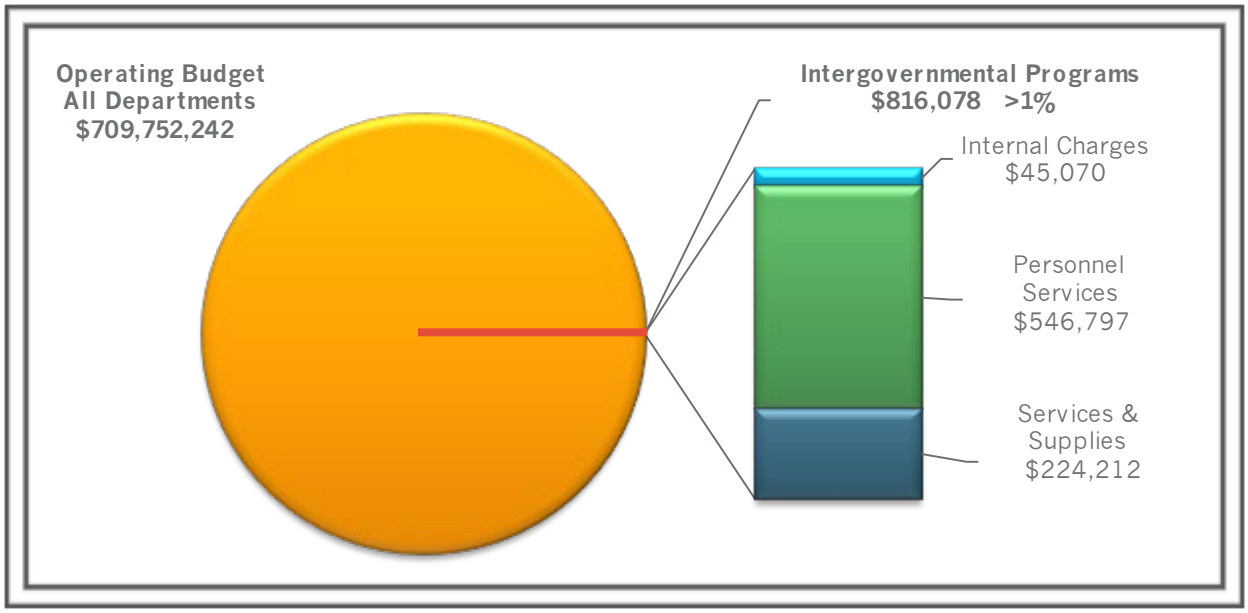
Purpose Statement

The mission of the Intergovernmental Programs Department is to develop, represent and advocate the city's legislative policy decisions by consistently and effectively interacting with other governmental and non-governmental entities.

Department Description

The Intergovernmental Programs Department coordinates the legislative and external activities and programs of the city of Glendale. We carry out the state and federal legislative agenda adopted by the City Council. We research and review state and federal legislation impacting the city. We protect the city's interests in various stakeholder processes and work to resolve City issues with external partners. We develop reports and policy recommendations to City Management and City Council. We staff the Mayor and Council on the various federal, state and regional policy committees they hold positions on including, the Maricopa Association of Governments (MAG), the Regional Public Transit Authority (RPTA), the Arizona Municipal Water Users Association (AMWUA), the Arizona League of Cities and Towns, the National League of Cities (NLC), United States Conference of Mayors, WESTMARC and others.

Operating Budget



The total City Operating Budget is $710 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

Intergovernmental Programs

- Participated in regional efforts that introduced legislation authorizing Maricopa County to call an election for the extension of Proposition 400, the region's half-cent sales tax dedicated solely for transportation.
- Participated in regional efforts to educate the public on the importance of passing Proposition 479 which was approved by the voters in the November 2024 election.
- Introduced legislation on behalf of the Glendale Police Department to fully fund replacement of 2 training simulators.
- Introduced legislation on behalf of Glendale Fire Department to fully fund fire management technology.
- Secured a $3 million state of Arizona budget appropriation to help fund a partial reconstruction of 75th Ave from the 101 Interstate to Deer Valley Rd.
- Assisted Luke AFB with state legislation to prohibit foreign adversaries from owning land within 50 miles of a military instillation.
- Increased City and Legislative relationships through frequent planned interactions between City Councilmembers and state House and Senate members.

- Hosted a 2024 Legislative Dinner that brought 6 of Glendale's 18 legislators to Glendale for a roundtable discussion with the City Council.
- Maintained communication with the Governor's Office and state agency staff to ensure continuity of service for the residents of the City of Glendale and the State of Arizona.
- Continued communication to educate Glendale's Federal delegation and maintain tax exempt municipal bonds in the FY26 budget.
- Worked with Glendale's federal delegation to introduce legislation to secure $2.5 million in federal funding in FY26 for Glendale's Storm Water Recapture Project.
- Worked with Glendale's federal delegation to introduce legislation to secure $2 million in federal funding in FY26 for Glendale's Police Department Radio Replacement Program.
- Worked with Glendale's federal delegation to introduce legislation to secure $3.75 million federal funding in FY26 for improvements to 85301 pedestrian and sidewalk improvements/streetlights.
- Worked with Glendale's federal delegation to introduce legislation to secure federal funding in FY26 for improvements to Luke Air Force Base HVAC systems.

Goals, Objectives, and Performance Measures

Strategic Objective	Enhancing Legislative Communication			
Department Strategic Initiative	As we improve communication with our departments, community, and legislators, we strengthen our ability to protect and promote municipal operations despite fast moving processes with deadlines at the local, state, and federal levels.			
Intended Result	Legislative awareness and impact.			
Performance Measures	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Actual*	*FY2026 Estimate*
20% increase in legislative outreach/education events held	100%	300%	50%	20%

Strategic Objectives	Pursue and Maintain Local, State and Federal Funding
Department Strategic Initiative	Cities are funded by public monies from the Federal, State and Local tax collecting mechanisms. As local revenues shrink and the cost of providing services increase, we must seek additional state and federal funding sources in order to maintain the highest level of services to our community. Legislative bodies frequently introduce legislation to repeal municipal revenues while they also consider imposing unfunded mandates on local communities. Intergovernmental Programs' objective is to protect these revenues and defend against unfunded mandates.
Intended Result	Secure state and federal appropriations

Performance Measures	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Actual*	*FY2026 Estimate*
100% of appropriation requests submitted and funded to state/federal government	100%	50%	75%	75%

Strategic Objectives	Improve Community Awareness
Department Strategic Initiative	Intergovernmental Programs maximizes opportunities to educate our residents with a goal of calling on them to advocate on behalf of our common interests. As we collaborate with them, Glendale residents will continually demonstrate their ability to participate in state and federal politics.
Intended Result	Increased resident awareness of how legislation impacts their lives

Performance Measures	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Actual*	*FY2026 Estimate*
10% of bills impacting communities that resulted in community engagement	14%	83%	100%	50%

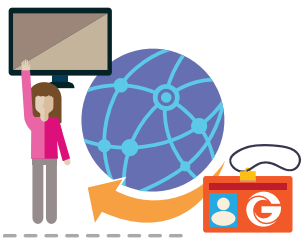
Glendale
INTERGOVERNMENTAL PROGRAMS

We empower the City of Glendale to serve and govern by protecting local decision making and taxation authority. We represent the city manager and elected officials with unwavering dedication at the regional, state, and federal levels.

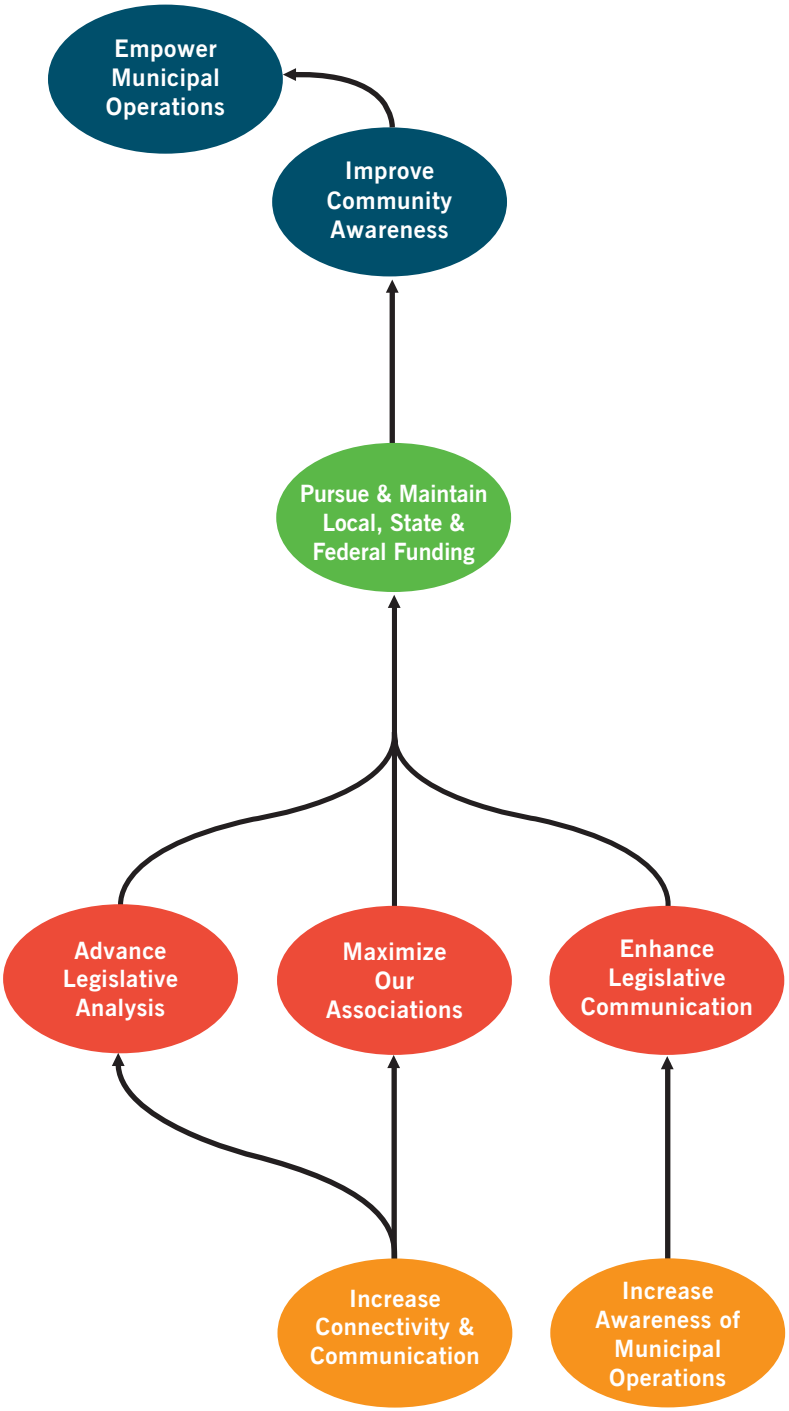
Our Community

Our Finances

Our Processes



Our Organization



Intergovernmental Programs (25)
Budget by Categories of Expenditures

Group	FY 2024 Actuals	FY 2025 Budget	FY 2025 Estimate	FY 2026 Request	$ Change in Budget	% Change in Budget
Personnel Services	492,563	521,987	521,987	546,797	24,810	4.75%
Services and Supplies	148,957	224,212	224,212	224,212	0	0.00%
Internal Charges	316,896	46,022	46,022	45,070	-952	-2.07%
Grand Total	**958,416**	**792,221**	**792,221**	**816,078**	**23,858**	**3.01%**

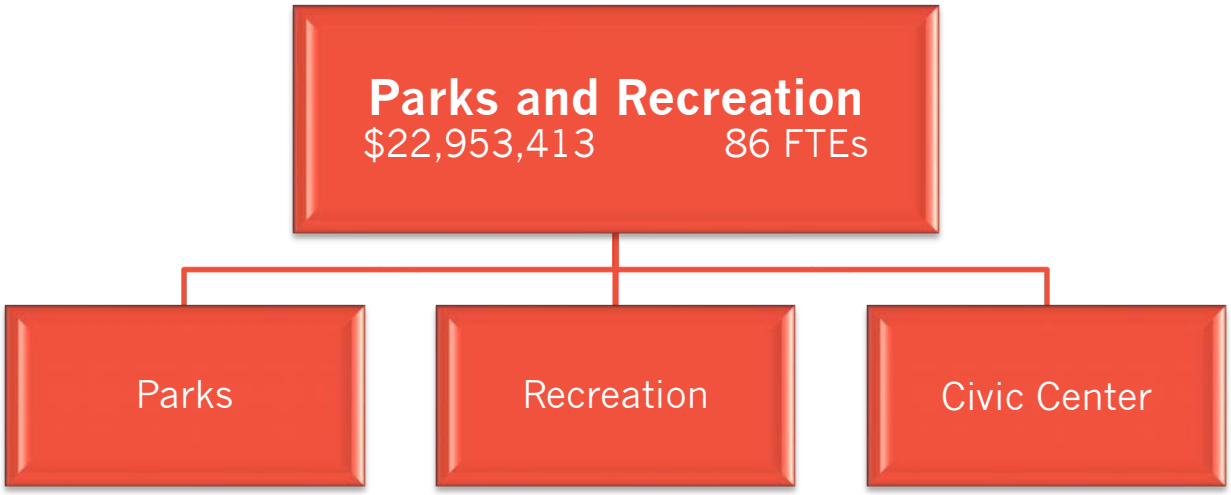
Fund & Department Number Budget by Program

Fund / Org	FY 2024 Actuals	FY 2025 Budget	FY 2025 Estimate	FY 2026 Request	$ Change in Budget	% Change in Budget
(1000-10002510) Intergovernmental Progs Admin	958,416	792,221	792,221	816,078	23,858	3.01%
Grand Total	**958,416**	**792,221**	**792,221**	**816,078**	**23,858**	**3.01%**

Intergovernmental Programs
Staffing by Program

Fund / Org	FY 2024 Actuals	FY 2025 Budget	FY 2026 Budget	Change in Budget
(1000-10002510) Intergovernmental Programs	3.00	3.000	3.000	0.00
Grand Total	3.00	3.000	3.000	0.00

Performance Report



Purpose Statement

We enrich the lives of our residents, organizations, and visitors by providing memorable experiences and learning opportunities. We create an inclusive and fun variety of programming and parks that foster growth, play, and innovation. Our team is committed to inspiring lives well-lived!

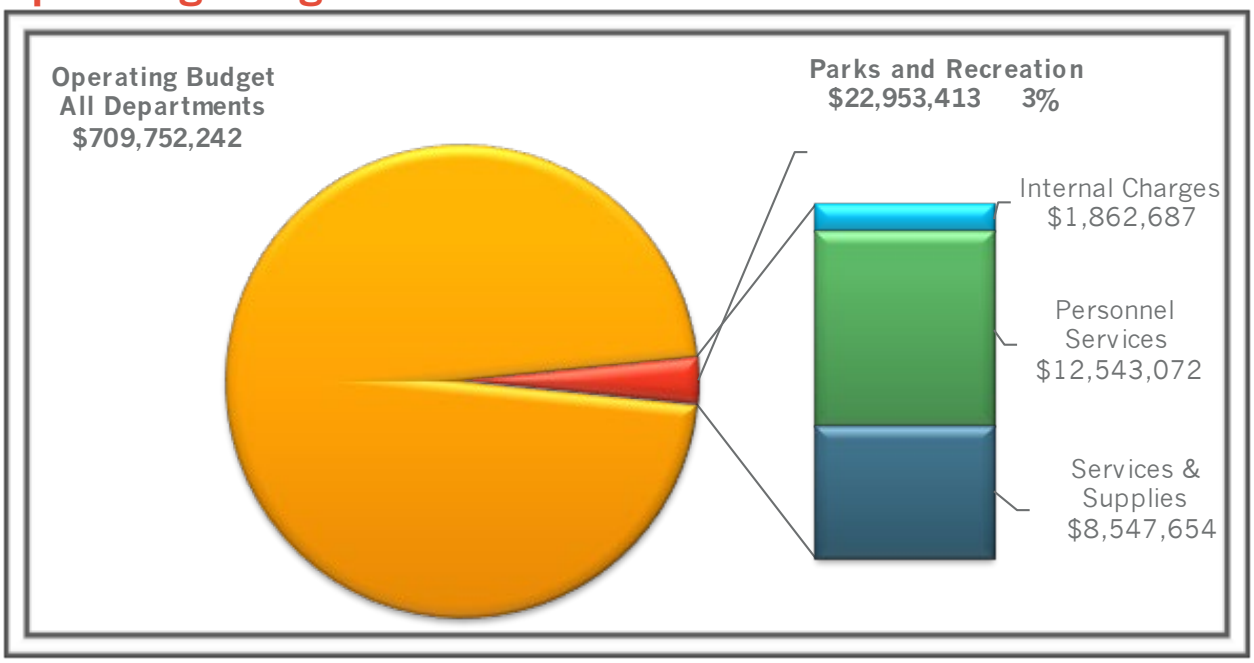
Department Description

The Parks Division manages and maintains all public parks, open spaces, trails, stormwater retention basins, landscaping at municipal facilities, and Thunderbird Conservation Park. The Division is also responsible for monitoring and ensuring the safety and security of park and facility use.

The Recreation Division offers opportunities to enhance the social, physical, mental, and economic health of our community through a variety of diverse recreation programs and facilities. Recreation programs and events are held at the Foothills Recreation and Aquatics Center, Rose Lane Aquatics Center, the Glendale Adult Center, Historic Sahuaro Ranch, Glendale Community Center, Rose Lane Community Center, O'Neil Recreation Center, and at basketball, tennis, skate courts, and other recreation facilities throughout the city.

The Glendale Civic Center offers hospitality and customer service with the rental of high-quality ballrooms and gardens for corporate meetings, banquets, conferences, trade shows, graduation ceremonies, private parties, and social event gatherings. The Civic Center is a full-service venue that includes the provision of catering (food and beverage) services by professional local caterers.

Operating Budget



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Accomplishments, Enhancements, and Efficiencies

Parks

- In May 2025, the City of Glendale hosted a ribbon cutting ceremony to celebrate the grand opening of the Sports Field Phase in the development of Heroes Regional Park that included 30 additional acres of new turf, athletic fields, a dog park, pickleball courts, a mini-pitch, playground, and new restrooms. This project was completed in partnership with the City's Engineering Department.

- Staff received training in several areas of park maintenance including sustainable landscaping, playgrounds, tree trimming, and irrigation. The parks maintenance standards checklist continues to be used by staff to assist in evaluating and communicating potential park issues to provide better service to the public.

- The Parks Division partnered with volunteers from the Arizona Sustainable Alliance to plant 49 trees at O'Neil Park. They also partnered with State Farm Stadium representatives to plant 20 trees at Heroes Park. Parks Maintenance staff worked to prepare the site for these projects. Trees benefit the community by removing carbon dioxide, releasing oxygen into the atmosphere, and providing shade.

- Parks replaced 5 drinking fountains in city parks.
- The City of Glendale hosted a grand opening for the new Glen Lakes Park, a 10-acre park now open for the enjoyment of the community.
- In June 2025, 8 new light poles with LED lights were installed at Desert Rose Park to replace 8 that had to be removed for old infrastructure replacement.
- The irrigation infrastructure has been completely replaced at Al McCoy, Hillcrest, and Discovery Parks.
- In December 2024, 18 new trees were planted at Mary Silva Park.
- In April 2025, 6 trees were planted at O'Neil Park in celebration of Arbor Day. The Parks and Recreation Department partnered with Right of Way, and the Water Conservation Team to provide interactive activities for the children participating in the event from the William C. Jack Elementary School.
- In April 2025, a new Standard Electrical Service (SES) cabinet was installed at O'Neil Park after the previous one was damaged in a monsoon storm the previous year. Replacement of this cabinet allows staff to continue to allocate fields and manage the irrigation controller and pump station.
- Parks staff continues to conduct irrigation system audits in the city's parks to eliminate inefficiencies and positively impact the City's Water Drought Management Program. Parks staff also replaced several master valves and flow sensors throughout out six parks that assisted in raising water pressure to improve watering to turf and trees.

Recreation

- The Recreation Division hosted 75 programmed activities under their new *Rec on Wheels* Mobile Recreation Program that delivers outdoor recreation activities and programs to parks across the city.
- The Recreation Division had several staff members attend the Arizona Parks and Recreation Association Annual Conference in Tucson in August 2024.
- Two staff members of the Parks and Recreation Department completed the training to serve as CAPRA (Commission for Accreditation of Parks and Recreation Agencies) volunteers, meeting the CAPRA requirement for accredited agencies.
- The Parks and Recreation Department had 3 community centers successfully complete an additional accreditation through the Arizona Center for After School Excellence.

- The Recreation Division completed projects at the Foothills Recreation & Aquatics Center that included:
    - Shade structures added to parking lot
    - Aviation prevention added to Shade Structures
    - Improvements to the chilling towers

Glendale Civic Center

- Completed facility improvement projects including the installation of new shade trees and wrought-iron fencing to enhance the entrance, replacement of deteriorating wood laminate in the rotunda with black veneer, installation of new drinking fountains with bottle fillers, and the replacement of water-damaged drywall on the courtyard awnings.

- Total number of meeting days hosting Council, advisory boards and commission meetings, and other city meetings:

    - 50 City Council and City Council related meetings
    - 14 CDAC meetings
    - 22 Parks and Recreation meetings
    - 21 Planning and Commission meetings
    - 15 Miscellaneous City of Glendale meetings

- Held the Cesar Chavez Celebration of Diversity and Scholarship Awards Dinner on Friday, March 28, 2025, to honor the life and work of Cesar Chavez, a farm worker, civil rights activist, and 2025 Presidential Medal of Freedom recipient. Approximately 450 attendees were in attendance.

- Partnered with local high schools for four memorable proms and six graduation celebrations.

- Hosted the first West Valley Reptile Showcase at the Civic Center. The event was a great success, and event organizers have booked two additional events for the next fiscal year.

- Hosted Fabric War: A Day in Camelot, where 500 guests attended the Civic Center on June 21st – The event is based upon the popular tales of Arthur Pendragon throughout Medieval History. The event allows patrons to interact with historical reenactments, crafts, costumed dress, and food.

Goals, Objectives, and Performance Measures

Strategic Objectives	Improve Resource Alignment
Department Strategic Initiative	Key department managers will work to improve program/service delivery by supporting staff and programs that enhance the guest experience and improve the efficiency of the maintenance of our facilities.
Intended Result	Residents visiting the city's parks and recreation facilities and those participating in programs and activities will receive superior customer service.

Performance Measures	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Estimate*	*FY2026 Target*
Increase the number of assets documented annually	23,385	23,600	57,302	58,000
Increase in the number of full-time employees (FTE's) per 10,000 residents	2.81	2.91	3.35	3.32
Cost per acre of park maintenance	$4,152	$5,010	$5,588	$5,918
Silver Sneaker Visits at Recreation Facilities	26,649	30,000	27,704	30,000
Number of Recreational Outreach Events	38	45	51	55

Strategic Objectives	Improve Recreation Programming
Department Strategic Initiative	Engage other departments and agencies to foster and develop relationships that promote safe, updated, and inclusive facilities while providing highly diverse programs and events.
Intended Result	Residents visiting the city's parks, recreation facilities, and community centers, and those participating in programs, activities, and events will experience improved programming through superior customer service.

Performance Measures	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Estimate*	*FY2026 Target*
Number of ramada reservation hours made for public use	5,873	6,000	6,504	6,750
Increase # of programs located in varied park locations	-	32	75	90
Number of ballfield reservation hours	10,389	11,000	10,062	11,500
Community Center program hours available to the community	1,518	3,588	3,430	3,430

Number of people who attended Glendale Adult Center events and programs	78,225	80,000	52,493	58,000
Number of people who attended Foothills Recreation and Aquatic Center events and programs	132,250	138,000	149,000	155,000
Number of people who attend Civic Center events and programs	90,000*	30,000**	***56,600	60,000

* Adjusted number due to Super Bowl credential headquarters held at Civic Center.
** Civic Center and the Annex building began accommodating city staff due to the Downtown Campus Reinvestment Project that relocated staff from City Hall to alternate locations.
*** Adopted Tripleseat Tracking Metrics

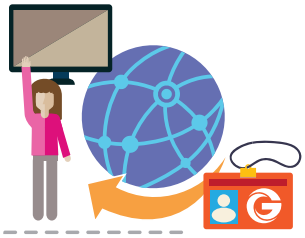
Glendale
PARKS AND RECREATION

We enrich the lives of our residents, organizations, and visitors by providing memorable experiences and learning opportunities. We create an inclusive and fun variety of programming and parks that foster growth, play, and innovation. Our team is committed to inspiring lives well-lived!

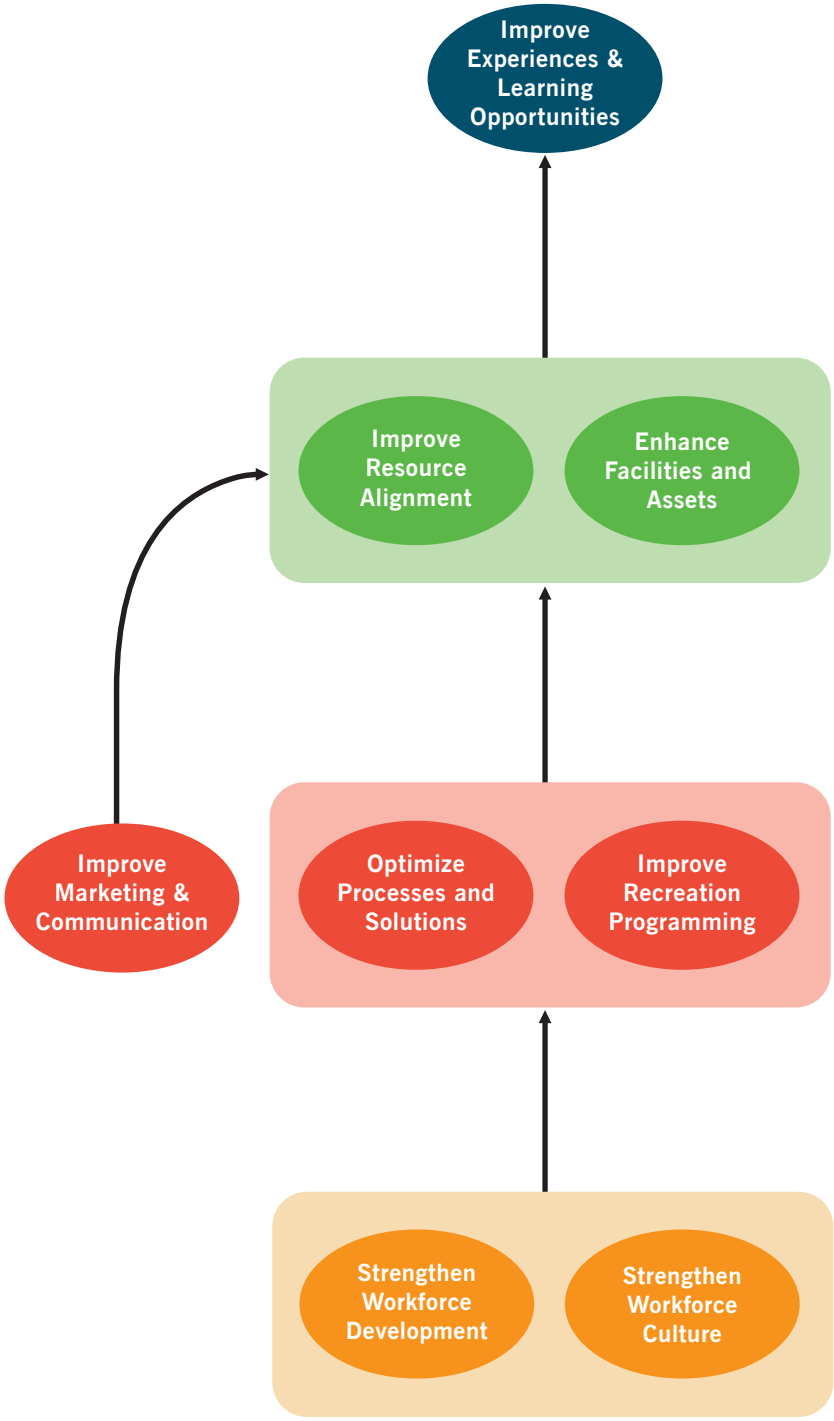
Our Community

Our Finances

Our Processes



Our Organization



Parks and Recreation (26)
Budget by Categories of Expenditures

Group	FY 2024 Actuals	FY 2025 Budget	FY 2025 Estimate	FY 2026 Request	$ Change in Budget	% Change in Budget
Personnel Services	7,680,014	11,510,844	11,510,844	12,543,072	1,032,228	8.97%
Services and Supplies	6,384,318	7,815,238	7,882,052	8,547,654	732,416	9.37%
Internal Charges	1,681,959	1,955,961	1,955,961	1,862,687	-93,275	-4.77%
Grand Total	**15,746,291**	**21,282,044**	**21,348,858**	**22,953,413**	**1,671,369**	**7.85%**

Fund & Department Number Budget by Program

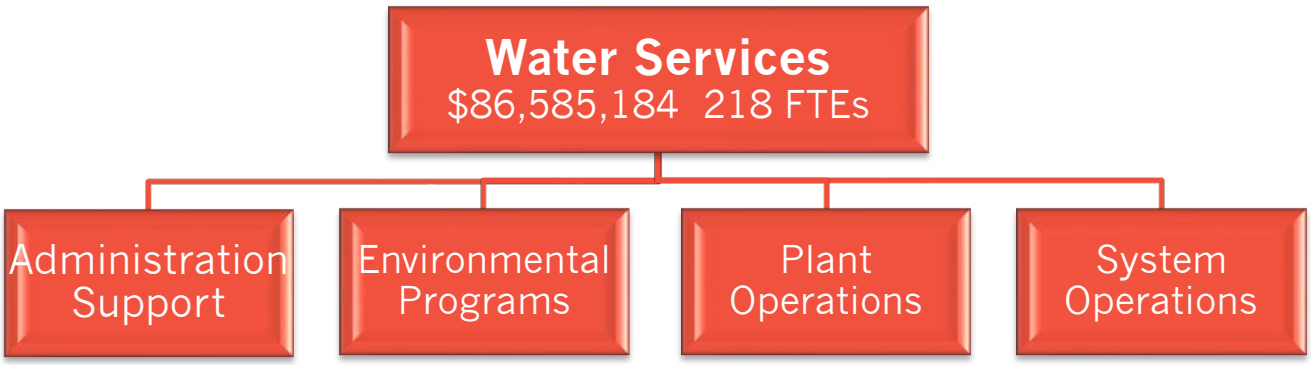
Fund / Org	FY 2024 Actuals	FY 2025 Budget	FY 2025 Estimate	FY 2026 Request	$ Change in Budget	% Change in Budget
(1000-10002610) Public Facil,Rec&Special Event	1,886,931	2,082,158	2,082,158	2,249,759	167,601	8.05%
(1000-10002611) Parks Maintenance	8,784,395	10,885,339	10,885,339	11,746,925	861,586	7.92%
(1000-10002615) Park Rangers	538,688	868,628	868,628	881,698	13,070	1.50%
(1000-10002616) Foothills Recreation Center	1,472,796	2,056,580	2,056,580	2,136,787	80,207	3.90%
(1000-10002617) Civic Center	793,896	894,804	894,804	880,611	-14,193	-1.59%
(1000-10002618) Adult Center	549,218	708,401	708,401	737,396	28,995	4.09%
(1000-10005034) Paseo Racquet Center	773	716	716	661	-55	-7.71%
(1000-10005036) Youth and Teen	525,741	1,167,410	1,167,410	1,142,016	-25,393	-2.18%
(1000-10005037) Aquatics-Rose Ln & Splash Pads	588,370	726,318	726,318	827,897	101,580	13.99%
(1000-10005038) Audio/Visual/Support Services	201	0	0	0	0	0.00%
(1000-10005039) Sports	119	0	0	0	0	0.00%
(1000-10005040) SRPHA Sahuaro Ranch Hist	171,012	224,316	224,316	229,430	5,113	2.28%
(1000-10005041) Sports and Health	215,549	480,540	480,540	577,136	96,596	20.10%
(1000-10005303) PFR&SE Marketing	63,882	77,482	77,482	77,482	0	0.00%
(1000-10005306) Heroes Splash Pad	7,027	36,055	36,055	36,055	0	0.00%
(1000-10005314) O'Neil Park Splash Pad	24,465	34,290	34,290	34,246	-44	-0.13%
(1000-10005315) Sunset Palms Park Splash Pad	32,040	34,290	34,290	34,246	-44	-0.13%
(1000-10005328) O'Neil Community Center	27	52,843	52,843	50,767	-2,076	-3.93%
(1000-10005329) Glendale Community Center	0	53,470	53,470	51,394	-2,076	-3.88%
(1000-10005330) Rose Lane Community Center	0	52,766	52,766	50,691	-2,076	-3.93%
(1000-10005352) Greenway Grenada Pk Splash Pad	0	0	0	36,233	36,233	0.00%
(2160-21604026) Grants-Public Fclt, Rec&SE	0	31,113	31,113	33,291	2,178	7.00%
(2160-21605231) Parks & Rec Grant Accounts	0	0	6,500	0	0	0.00%
(2160-21605239) Parks & Rec Donation Accounts	13,328	0	60,314	0	0	0.00%
(2160-21605251) Other Departments Grant Accnts	19,146	0	0	0	0	0.00%
(2161-21612621) Parks and Rec ARPA	52,958	750,075	750,075	1,073,841	323,766	43.16%
(2180-21805028) Dedicate a Tree	45	2,000	2,000	2,000	0	0.00%
(2180-21805029) Desert Valley Park	0	6,000	6,000	6,000	0	0.00%
(2180-21805030) Desert Mirage Park	0	5,000	5,000	5,000	0	0.00%
(2180-21805031) Desert Gardens Park	0	8,000	8,000	8,000	0	0.00%
(2180-21805032) Discovery Park	0	4,000	4,000	4,000	0	0.00%
(2180-21805033) Elsie McCarthy Pk. Maint	4,081	14,451	14,451	14,851	400	2.77%
(2180-21805034) Paseo Racquet Center	0	25,000	25,000	25,000	0	0.00%
(2180-21805090) Dedicate A Bench	1,604	0	0	0	0	0.00%
Grand Total	**15,746,291**	**21,282,044**	**21,348,858**	**22,953,413**	**1,671,369**	

Return to TOC

Parks & Recreation
Staffing by Program

Fund / Org	FY 2024 Actuals	FY 2025 Budget	FY 2026 Budget	Change in Budget
(1000-10002610) Public Facil,Rec&Special Event	13.00	13.00	14.00	1.00
(1000-10002611) Parks Maintenance	35.00	37.00	34.00	-3.00
(1000-10002613) Citywide Special Events	0.00	0.00	0.00	0.00
(1000-10002615) Park Rangers	5.00	5.00	5.00	0.00
(1000-10002616) Foothills Recreation Center	6.00	6.00	5.00	-1.00
(1000-10002617) Civic Center	4.00	4.00	4.00	0.00
(1000-10002618) Adult Center	4.00	4.00	4.00	0.00
(1000-10005036) Youth and Teen	3.00	12.00	3.00	-9.00
(1000-10005037) Aquatics-Rose Ln & Splash Pads	4.00	4.00	4.00	0.00
(1000-10005038) Audio/Visual/Support Services	0.00	0.00	0.00	0.00
(1000-10005040) SRPHA Sahuaro Ranch Hist	0.00	0.00	1.00	1.00
(1000-10005041) Sports and Health	1.00	1.00	1.00	0.00
(1000-10005048) City-Wide Special Events	0.00	0.00	0.00	0.00
(1000-10005051) City Sales Tax - Bed Tax	0.00	0.00	0.00	0.00
(2161-21612621) Parks and Rec ARPA	0.00	0.00	11.00	11.00
Grand Total	75.00	86.00	86.00	0.00

Performance Report



Purpose Statement

We are dedicated to supporting our community now and into the future, by providing efficient and reliable water services.

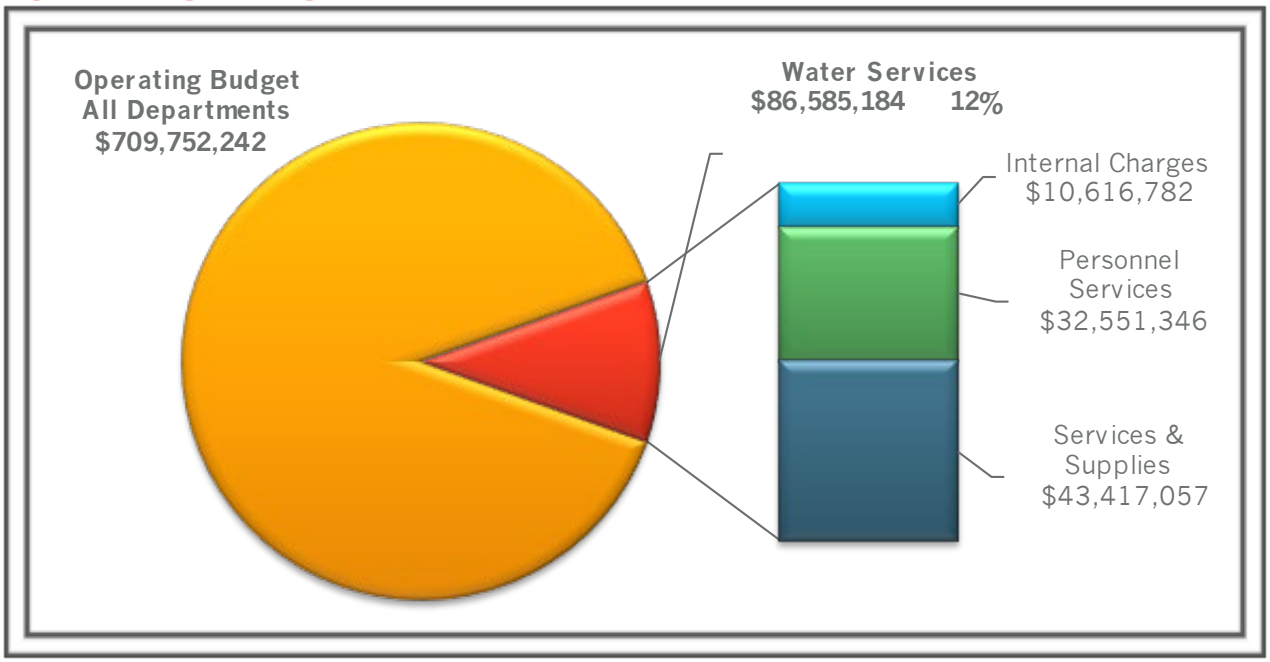
Department Description

The Water Services Department delivers over 13 billion gallons of drinking water annually to over 65,000 residential and commercial accounts, and an additional three billion gallons serving the City of Peoria. The Department is also responsible for over 60,000 sewer accounts, collecting and treating wastewater to an A+ effluent standard, the highest quality recognized in Arizona, for recharge or reuse. Water, wastewater, and storm water services are accomplished through the redundant networks of: four water treatment plants; two water reclamation facilities; a partnership in the regional reclamation facility; three sources for raw water supply; an extensive network of water distribution service mains, boosters, and valves; a wastewater collection system of pipelines and lift stations; and a storm water collection and transport system.

In addition to providing water and wastewater services, the Department offers environmental protection policy advice, hazardous materials management, and planning services. It also oversees the Materials Control Warehouse, which maintains an inventory of over 1,330 items for quick and efficient access by city departments..

The Department operates on revenues received from rates, service charges and fees. No revenue is received from sales or property taxes. In accordance with city policy, these services are administered as an enterprise fund.

Operating Budget



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Accomplishments, Enhancements, and Efficiencies

- To meet the requirements of the EPA and Arizona Department of Environmental Quality under the revised Lead and Copper Rule, Water Services staff undertook a demanding compliance project during one of the hottest summers on record. Their work involved field verification and an extensive review of historical plumbing codes, service line records, meter installation logs, and engineering drawings. This labor-intensive effort resulted in the development of a comprehensive Service Line Inventory. Through their dedication, the team successfully identified and verified the material type of more than 22,000 previously undocumented service lines, achieving full regulatory compliance.

- In July 2024, after receiving recommendations from an Industrial Assessment to replace the HVAC system at the West Area Water Reclamation Facility, staff secured a $300,000 Industrial Training & Assessment Centers Implementation Grant from the U.S. Department of Energy, covering 48% of the cost to replace an outdated HVAC chiller with a more energy-efficient system.

- After more than 20 years of drought in the Southwestern United States and recent cuts to Arizona's Colorado River water supplies, the Water Services Department has entered into an Intergovernmental Agreement with the City of Goodyear. This agreement facilitates the exchange of Glendale's surface water from the Salt River Project and recovered long-term storage credits. In return, Goodyear will provide an equivalent volume of its CAP water allocation for municipal and industrial use. Maintaining a sustainable and diverse water portfolio is crucial for ensuring the city's safety, well-being, and growth.

Goals, Objectives, and Performance Measures

Strategic Objectives	Improve Customer/Community Experience
Department Strategic Initiative	Develop procedures for 24/7 emergency response
Intended Result	Provides quality, efficient, reliable water services

Performance Measures	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Estimate*	*FY2026 Target*
95% of unplanned outages under four hours	Did not track	97%	92%	95%

Strategic Objectives	Improve Customer/Community Experience
Department Strategic Initiative	Develop procedures for 24/7 emergency response
Intended Result	Timely response and communication

Performance Measures	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Estimate*	*FY2026 Target*
98% of emergency after-hour calls are responded to within two hours	98%	98%	99%	98%

Strategic Objectives	Maintain Financial Stability
Department Strategic Initiatives	Identify and evaluate alternative approaches to finance capital investments as part of the capital decision-making process
Intended Result	Long-term funding for Capital Plan is Balanced

Performance Measures	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Estimate*	*FY2026 Target*
Debt Service coverage meets 120% of the Debt Covenant requirement	161%	169%	150%	150%

Strategic Objectives	Maintain Financial Stability
Department Strategic Initiatives	Review and update annual financial forecasts
Intended Result	Rates recover the cost of services provided

Performance Measures	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Estimate*	*FY2026 Target*
Fund Balance is no less than 50% of the Operating & Maintenance Budget	63%	64%	60%	60%

Strategic Objectives	Optimize Processes & Services
Department Strategic Initiatives	Increase preventative maintenance
Intended Result	Improve reliability and efficiency

Performance Measures	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Estimate*	*FY2026 Target*
Less than one Sanitary Sewer Overflow (SSO) per 100 miles of sewer line	0.14	0.0	0.0	<1
95% of regulatory compliance and safety work orders/service completed on or before due date	82%	88%	92%	95%

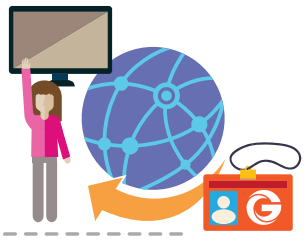
Glendale
WATER
SERVICES

We are dedicated to supporting our community now and into the future, by providing efficient and reliable water services.

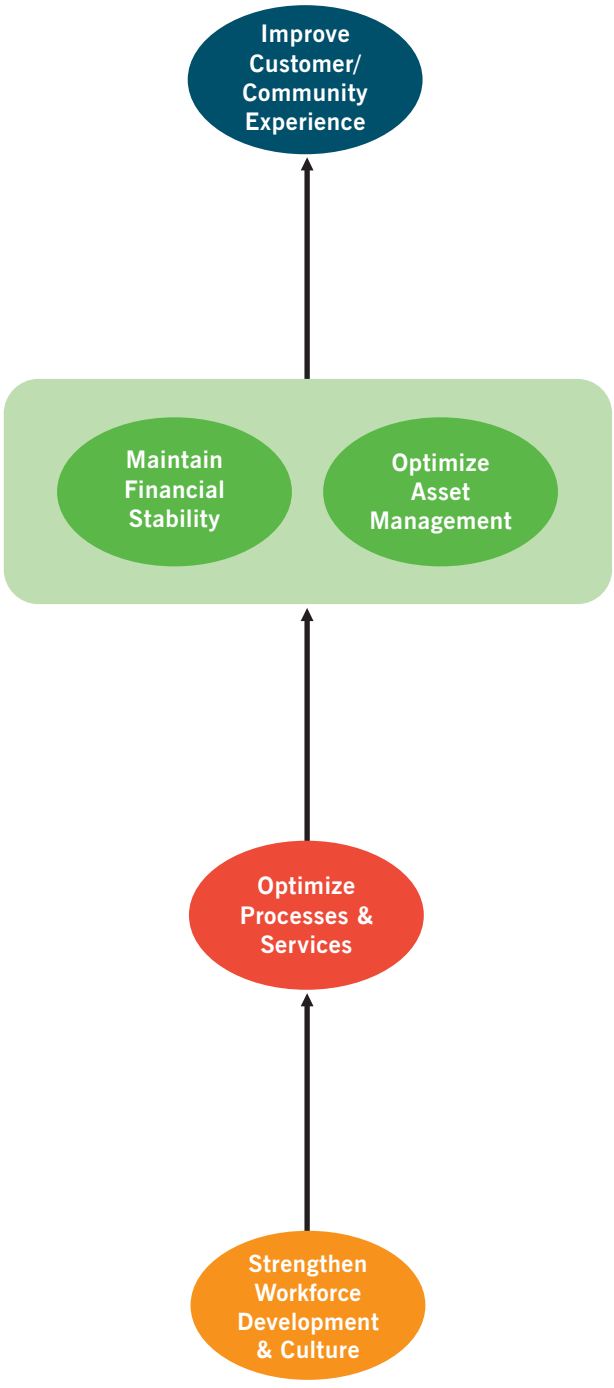
Our Community

Our Finances

Our Processes



Our Organization



Water Services (27)
Budget by Categories of Expenditures

Group	FY 2024 Actuals	FY 2025 Budget	FY 2025 Estimate	FY 2026 Request	$ Change in Budget	% Change in Budget
Personnel Services	27,616,098	30,667,130	30,667,130	32,551,346	1,884,216	6.14%
Services and Supplies	33,097,143	38,905,737	39,171,337	43,417,057	4,511,320	11.60%
Internal Charges	10,660,568	10,815,292	10,815,292	10,616,782	-198,511	-1.84%
Grand Total	**71,373,810**	**80,388,159**	**80,653,759**	**86,585,184**	**6,197,025**	**7.71%**

Fund & Department Number Budget by Program

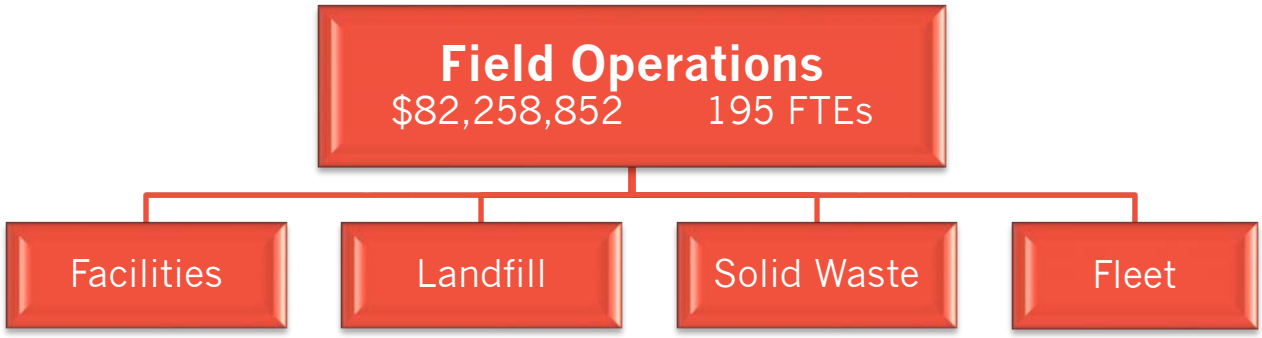
Fund / Org	FY 2024 Actuals	FY 2025 Budget	FY 2025 Estimate	FY 2026 Request	$ Change in Budget	% Change in Budget
(2160-21605257) Environ Resources Donations	104,272	0	265,600	0	0	0.00%
(6020-60202710) Environmental Resources	804,777	1,001,419	1,001,419	984,209	-17,210	-1.72%
(6020-60202711) Water Services Administration	8,442,619	8,741,458	8,741,458	8,846,284	104,826	1.20%
(6020-60202712) Operating Administration	1,761,333	1,950,947	1,950,947	2,170,510	219,563	11.25%
(6020-60202713) SCADA Management	1,511,496	1,500,744	1,500,744	1,779,487	278,742	18.57%
(6020-60202715) System Security	999,218	1,196,362	1,196,362	1,230,840	34,478	2.88%
(6020-60202717) Water Conservation	581,314	726,627	726,627	877,064	150,438	20.70%
(6020-60202718) Water Quality	1,899,127	2,030,737	2,030,737	2,183,315	152,578	7.51%
(6020-60202719) Materials Control Warehouse	463,576	513,509	513,509	542,620	29,112	5.67%
(6020-60202720) Customer Service - Field	1,884,750	2,002,097	2,002,097	2,131,210	129,114	6.45%
(6020-60202722) Raw Water Usage	6,306,362	7,660,707	7,660,707	8,924,338	1,263,632	16.49%
(6020-60202723) Central System Control	2,611,356	3,333,315	3,333,315	3,472,447	139,132	4.17%
(6020-60202724) Pyramid Peak WTP	5,448,192	6,290,541	6,290,541	6,998,489	707,948	11.25%
(6020-60202725) Cholla Treatment Plant	5,884,042	6,018,992	6,018,992	6,438,466	419,474	6.97%
(6020-60202726) Central System Maintenance	4,089,944	4,671,622	4,671,622	5,044,866	373,244	7.99%
(6020-60202727) Water Distribution	8,239,841	9,193,228	9,193,228	9,540,013	346,785	3.77%
(6020-60202729) Oasis Surface WTP	3,484,604	3,951,716	3,951,716	4,261,067	309,351	7.83%
(6030-60302731) Pretreatment Program	545,141	679,699	679,699	702,887	23,187	3.41%
(6030-60302734) Storm Water	1,135,223	1,290,642	1,290,642	1,365,144	74,502	5.77%
(6030-60302735) SROG - 91st Ave WWTP	4,005,027	4,717,185	4,717,185	5,614,722	897,537	19.03%
(6030-60302737) Wastewater Collection	3,973,773	4,352,835	4,352,835	4,619,231	266,396	6.12%
(6030-60302738) Arrowhead WRF	2,925,059	3,059,133	3,059,133	3,242,802	183,669	6.00%
(6030-60302739) West Area WRF	4,059,486	5,180,470	5,180,470	5,288,866	108,395	2.09%
(6030-60302740) Irrigation	213,278	324,173	324,173	326,308	2,135	0.66%
Grand Total	**71,373,810**	**80,388,159**	**80,653,759**	**86,585,184**	**6,197,025**	

Return to TOC

Water Services
Staffing by Program

Fund / Org	FY 2024 Actuals	FY 2025 Budget	FY 2026 Budget	Change in Budget
(6020-60202710) Environmental Resources	5.00	5.0	5.0	0.00
(6020-60202711) Water Services Administration	14.00	14.0	14.0	0.00
(6020-60202712) Operating Administration	9.00	9.0	10.0	1.00
(6020-60202713) Information Management	4.00	5.0	5.0	0.00
(6020-60202714) Public Service Representative	0.00	0.0	0.0	0.00
(6020-60202715) System Security	8.00	8.0	8.0	0.00
(6020-60202717) Water Conservation	3.00	3.0	4.0	1.00
(6020-60202718) Water Quality	11.00	11.0	11.0	0.00
(6020-60202719) Materials Control Warehouse	4.00	4.0	4.0	0.00
(6020-60202720) Customer Service - Field	14.00	14.0	14.0	0.00
(6020-60202723) Central System Control	10.00	10.0	10.0	0.00
(6020-60202724) Pyramid Peak WTP	9.00	9.0	10.0	1.00
(6020-60202725) Cholla Treatment Plant	9.00	9.0	9.0	0.00
(6020-60202726) Central System Maintenance	27.00	26.0	26.0	0.00
(6020-60202727) Water Distribution	35.00	35.0	36.0	1.00
(6020-60202729) Oasis Surface WTP	8.00	8.0	8.0	0.00
(6030-60302731) Pretreatment Program	4.00	4.0	4.0	0.00
(6030-60302734) Storm Water	5.00	6.0	6.0	0.00
(6030-60302737) Wastewater Collection	14.00	13.0	13.0	0.00
(6030-60302738) Arrowhead WRF	10.00	10.0	10.0	0.00
(6030-60302739) West Area WRF	11.00	11.0	11.0	0.00
Grand Total	214.00	214.0	218.0	4.00

Performance Report



Purpose Statement

Field Operations protects, sustains, and improves the health and safety of our community through innovation, education, communication, and collaboration by supporting critical functions, facilities and assets in a cost effective, data driven manner.

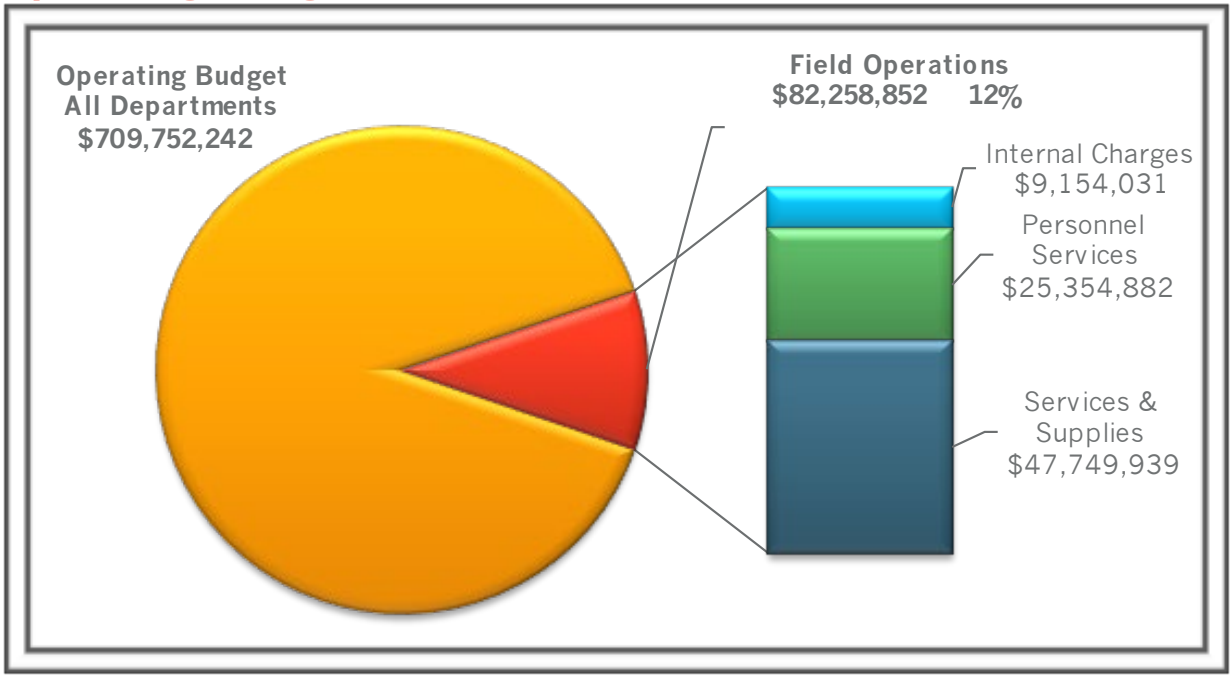
Department Description

Field Operations provide essential services that directly impact the community and deliver support to other departments within the organization. Field Operations include four separate, yet interdependent divisions that provide essential services to the city: Solid Waste Management, Fleet Management, Facilities Management, and Landfill Operations.

The Field Operations Department includes four primary functions:

- Solid waste collection, including residential and commercial refuse, recycling, household hazardous waste, bulk trash, and street sweeping. Solid waste education, providing information on solid waste and recycling programs at community and group events, as well as through inspection services and public outreach.
- Solid waste disposal, recycled material compacting, transporting, and marketing, including the Glendale Municipal Landfill operations.
- Fleet Management is responsible for the maintenance and repair of city vehicles and associated equipment, managing fuel procurement and usage, and overseeing the acquisition of new vehicles in accordance with the established vehicle replacement schedule.
- Facilities management for the oversight, planning, management, maintenance, and cleaning of over 2.5 million square feet of facility space (150 city buildings and 80 city parks), including Glendale Memorial Park Cemetery. The division also manages the city's facilities reserve fund which provides funding for facility upgrades, reconstruction, and replacement.

Operating Budget



The total City Operating Budget is $710 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

- Solid Waste Collection serviced 57,663 residential and 1,072 commercial accounts and collects approximately 9,000 tons of recyclables annually. The division is working with a new technology system that increases vehicle safety efficiency and performance and enhances residents' service.
- The Landfill serves Glendale, residents primarily through residential collections services and many surrounding communities. The landfill received approximately 472,000 tons of refuse. The landfill has Intergovernmental Agreements (IGA's) in place with multiple cities, which include Avondale, Goodyear, Phoenix, and Peoria.
- Facilities Management completed an estimated 976 preventive and over 3,772 corrective maintenance work orders and managed $20+ million in capital repairs to city buildings and facilities to extend the useful life of city assets. Some examples of CIP projects completed included the DCRP, Performance Contract HVAC & Lighting upgrades, park lighting upgrades, ADA Library Studies & Follow-up projects, Elevator modernization projects, Parking Lot repairs, HVAC, Electrical, Plumbing and

Carpentry projects, and continued internal improvements to reporting and invoicing processes.

- Fleet Management plays a vital role in supporting the delivery and cost-efficiency of nearly every public service and significantly impacts the productivity of almost every city employee. It is also essential to the operations of emergency services that respond to critical situations citywide. The Fleet Management team is responsible for the maintenance and repair of nearly 1,400 fleet assets, with a total replacement value exceeding $135 million. Demonstrating a strong commitment to excellence, the team has been recognized as one of the *Top 50 Government Leading Fleets in North America* for four consecutive years—2022, 2023, 2024 and 2025—and earned national distinction as the **#5 Leading Fleet** in 2024.

Goals, Objectives, and Performance Measures

Strategic Objective	Optimize Processes & Services
Department Strategic Initiative	Collect and dispose of all Solid Waste as scheduled
Intended Result	Provide excellent service to all customers by effectively and efficiently managing solid waste collected; reduce missed collections; and increase efficient disposal and processing services.

Performance Measures	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Estimate*	*FY2026 Target*
Residential containers missed pickup – reduce by 5%	453	655	1,036	984
Increase compaction of garbage at Landfill by 1% - Measured in pounds per cubic yard compaction	2,082	1,650	*1,700	1,800

* FY 2024 Actual was a reduction due to working two (2) active cells – same will hold for FY25 Estimate
North Cell Only – Target Measure to be re-evaluated Next Fiscal Year

Strategic Objective	Optimize Processes & Services
Department Strategic Initiative	To manage fleet operations and vehicle assets in the most cost effective and efficient manner possible optimizing resources and minimizing downtime while providing safe and reliable transportation to all City departments.
Intended Result	Maintain a consistent level of achieving/surpassing key performance indicator targets to reach a maximum efficiency with available resources.

Performance Measures	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Estimate*	*FY2026 Target*
Fleet Vehicle and Equipment Preventative Maintenance (PM) Compliance	73.5%	79.1%	82.1%	90%
Fleet Direct Labor Rate	90.3%	98.6%	95.7%	95%
Fleet Availability	94.8%	95.3%	95.2%	95%

Strategic Objective	Improve Asset Management
Department Strategic Initiative	Improve HVAC Preventative Maintenance Schedule Compliance
Intended Result	The industry standard of care requires an 80% on-time completion rate of PM work orders.

Performance Measures	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Estimate*	*FY2026 Target*
Number of PMs Required during period	550	382	390	400
Number of PMs Completed during period	440	313	319	330
Percentage of PMs Completed	80%	82%	82%	83%

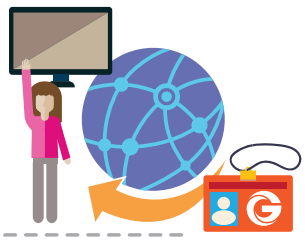
Glendale
FIELD OPERATIONS

Field Operations protects, sustains and improves the health and safety of our community through innovation, education, communication and collaboration by supporting critical functions, facilities and assets in a cost effective, data driven manner.

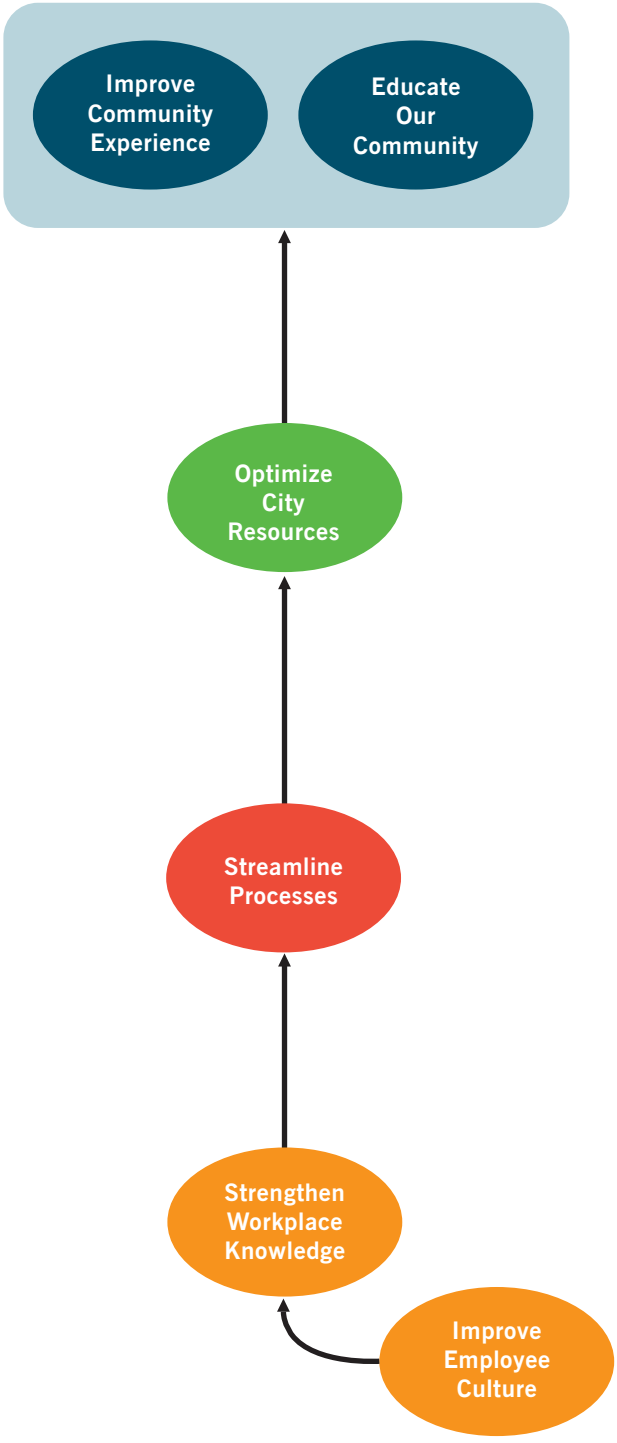
Our Community

Our Finances

Our Processes



Our Organization



Field Operations (28)
Budget by Categories of Expenditures

Group	FY 2024 Actuals	FY 2025 Budget	FY 2025 Estimate	FY 2026 Request	$ Change in Budget	% Change in Budget
Personnel Services	20,369,643	23,585,254	23,585,254	25,354,882	1,769,628	7.50%
Services and Supplies	32,600,480	45,688,772	45,688,772	47,749,939	2,061,168	4.51%
Internal Charges	8,290,464	9,520,409	9,520,409	9,154,031	-366,378	-3.85%
Grand Total	**61,260,586**	**78,794,435**	**78,794,435**	**82,258,852**	**3,464,418**	**4.40%**

Fund & Department Number Budget by Program

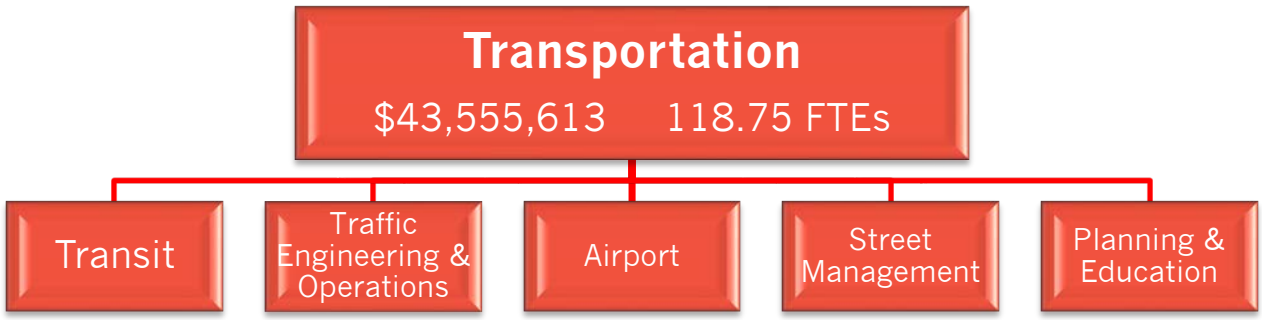
Fund / Org	FY 2024 Actuals	FY 2025 Budget	FY 2025 Estimate	FY 2026 Request	$ Change in Budget	% Change in Budget
(1000-10002810) Field Operations Admin	427,576	424,535	424,535	422,505	-2,030	-0.48%
(1000-10002812) Facilities	8,196,681	9,344,409	9,344,409	13,021,153	3,676,744	39.35%
(1000-10002847) Cemetery	422,296	498,412	498,412	593,479	95,066	19.07%
(1000-10005060) Custodial Services	1,718,223	2,102,786	2,102,786	0	-2,102,786	-100.00%
(1000-10005318) Promenade at Palmaire-Retail	100,289	201,053	201,053	0	-201,053	-100.00%
(1000-10005319) Downtown Parking Garage (BofA)	294,112	160,844	160,844	0	-160,844	-100.00%
(1000-10007007) Significant Event-Field Ops	13,821	0	0	0	0	0.00%
(1020-10202842) Equipment Replacement	2,191,692	8,651,514	8,651,514	9,727,743	1,076,230	12.44%
(1020-10205305) VRF Vehicles 1 time supplement	224,127	2,779,335	2,779,335	2,748,059	-31,276	-1.13%
(2200-22002846) PS Training Ops - Fac. Mgmt	984,611	1,145,151	1,145,151	1,213,075	67,924	5.93%
(6110-61102834) Landfill	5,690,285	5,831,431	5,831,431	6,032,458	201,028	3.45%
(6110-61102835) Solid Waste Admin	2,023,361	2,445,481	2,445,481	2,567,012	121,531	4.97%
(6110-61102836) Recycling	1,791,667	2,361,063	2,361,063	2,361,740	677	0.03%
(6110-61102837) MRF Operations	1,470,598	1,890,403	1,890,403	1,878,615	-11,788	-0.62%
(6110-61105073) Gas Management System	131,104	166,724	166,724	166,724	0	0.00%
(6120-61202838) Solid Waste Roll-off	1,084,176	1,227,158	1,227,158	1,240,534	13,377	1.09%
(6120-61202839) Commercial Frontload	4,214,708	4,654,160	4,654,160	4,545,979	-108,181	-2.32%
(6120-61202840) Curb Service	11,180,168	12,603,345	12,603,345	12,741,271	137,926	1.09%
(6120-61202841) Residential-Loose Trash Collec	5,684,682	5,983,878	5,983,878	6,052,925	69,047	1.15%
(7040-70402843) Fleet Management	6,502,763	7,455,102	7,455,102	8,297,491	842,389	11.30%
(7040-70402844) Fuel Services	3,992,977	4,994,641	4,994,641	4,987,780	-6,861	-0.14%
(7040-70402845) Parts Store Operations	2,532,298	2,967,625	2,967,625	2,910,310	-57,315	-1.93%
(7040-70402848) Fleet Mgt-Ins Claim Repairs	388,371	905,387	905,387	750,000	-155,387	-17.16%
Grand Total	**61,260,586**	**78,794,435**	**78,794,435**	**82,258,852**	**3,464,418**	

Return to TOC

Field Operations
Staffing by Program

Fund / Org	FY 2024 Actuals	FY 2025 Budget	FY 2026 Budget	Change in Budget
(1000-10002810) Field Operations Admin	1.00	1.0	1.0	0.00
(1000-10002812) Facilities	21.00	21.0	26.0	5.00
(1000-10002847) Cemetery	2.00	2.0	2.0	0.00
(1000-10005060) Custodial Services	4.00	4.0	0.0	-4.00
(2200-22002846) PS Training Ops - Fac. Mgmt	2.00	2.0	2.0	0.00
(6110-61102834) Landfill	23.00	23.0	23.0	0.00
(6110-61102835) Solid Waste Admin	13.50	13.5	13.5	0.00
(6110-61102836) Recycling	7.00	8.0	8.0	0.00
(6110-61102837) MRF Operations	3.00	3.0	3.0	0.00
(6120-61202838) Solid Waste Roll-off	2.00	2.0	2.0	0.00
(6120-61202839) Commercial Frontload	11.00	11.0	11.0	0.00
(6120-61202840) Curb Service	40.50	40.5	40.5	0.00
(6120-61202841) Residential-Loose Trash Collec	25.00	25.0	25.0	0.00
(7040-70402843) Fleet Management	35.00	36.0	38.0	2.00
(7040-70402845) Parts Store Operations	0.00	0.0	0.0	0.00
Grand Total	190.00	192.0	195.0	3.00

Performance Report



Purpose Statement

Ensure safe and efficient circulation of vehicular, bicycle, and pedestrian traffic, to minimize pollutant air emissions, and to promote economic development throughout the City.

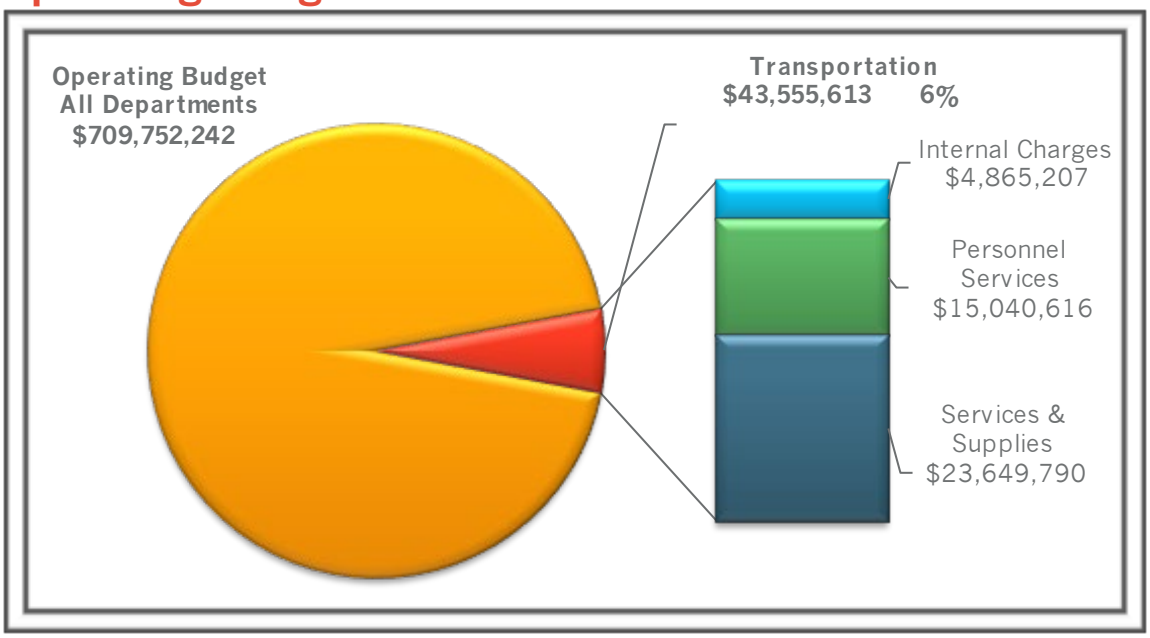
Department Description

The Transportation Department plans, designs, constructs, manages, and maintains programs and projects for all modes of travel, including aviation, streets, highways, pedestrians, bicycles, and transit services.

The Transportation Department includes six (6) primary functions:

- Participation in regional planning and coordination of projects such as Northern Parkway and Loop 101.
- Planning and design of city capital improvements to the transportation system for pedestrian, bicycle, and vehicular traffic.
- Management of city-operated Dial-A-Ride and GUS programs, the coordination of fixed route bus service and taxi voucher programs, and the regional ADA paratransit service.
- Traffic engineering and operations services, including working with the public on traffic concerns, coordination, review, and approval of new development traffic improvements. Management, operations, and maintenance of traffic signals and intelligent transportation systems, traffic signs, pavement markings, work zone traffic control, and large event traffic management.
- Operation and management of the Glendale Municipal Airport.
- Street management, including pothole patching, concrete repair, rights-of-way (ROW) landscaping (both developed and undeveloped), graffiti removal, and oversight of the city's Pavement Management Program funded at $308 million over the next ten years.

Operating Budget



The total City Operating Budget is $710 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

Transit

- Applied for grant funding in the amount of $232,093 for operating assistance under FTA's 5307 Urbanized Area Formula program.
- Collected over $50,000 in revenue from the Bus Stop Advertising Program. This revenue was used to offset Transit Operating costs.
- Provided service to 1,400,000 passengers on public transit through on-demand (54,000), GUS (67,000), Regional Americans with Disabilities Act (ADA) service (26,000), Taxi Voucher Program (over 4,800), and Fixed Route service (1,300,000) in Glendale.
- North Glendale Park & Ride is under design; construction is planned to start in FY 2026.
- Bus Shelter conversions are underway, and existing shelters are being updated with current brand standards through the refurbishment process. The Bus Stop Enhancement project is ongoing and will ensure stops are ADA compliant.

Traffic Engineering & Operations

Traffic Mitigation/ Design & Development

- 80 Traffic studies and Traffic Impact Analysis is completed.
- Installed 15 new speed cushions and replaced eight existing speed cushions.
- 634 Development related plan reviews completed.
- 280 New development field inspections.
- 17 Lane miles of striping completed.
- 658 Signs replaced citywide.

Traffic Signals & Intelligent Transportation Systems (ITS)

- To reduce congestion, improve traffic flow, and traffic safety, complete Traffic Signal Optimization along Camelback Road (13 intersections), Glendale Avenue (22 intersections), and Bethany Home Road (15 intersections).
- To improve pedestrian safety, implemented the Leading Pedestrian Interval (LPI) system at the intersection of 75th Avenue and the Southeast Mall Entrance.
- Completed GIS inventory of 57 Miles of fiber optic lines and 118 signalized intersections.
- 17,039 AZ·811 (Blue Stake) Electrical and Fiber Optic line locating tickets completed.
- Managed traffic for 27 Mega events and 27 spring training events in the Sports and Entertainment District and Camelback Ranch, respectively.
- Upgraded Advanced Traffic Management System at the Traffic Management Center by integrating the latest Intelligent Transportation System technologies.
- Performed 102 annual traffic signal maintenances at various locations throughout Glendale.

Barricading

- 813 Traffic Control Plan reviews and permits issued citywide.
- Collected approximately $1,450,000 in permit fees.

Street Lighting

- Installed 43 new infill streetlights.
- Replaced 47 rusted streetlight poles.
- Painted 133 streetlight poles.
- Reviewed 201 development plans.
- Serviced 1,545 street and pedestrian lights.
- Additional updates to the streetlights system in ArcGIS on the City website to provide additional street light attributes.

Airport

- Completed the emergency air traffic control tower equipment replacement project.
- Completed a pavement preservation project that involved crack sealing, seal coating, and restriping Taxiway Alpha and its connectors.
- Institute landing fee collection software for commercial aircraft.

- Added aircraft flight school tenant.

Street Management

Pavement Management & Bridge Repair Programs

- Completion of two bridge repairs: 59th Ave Skunk Creek Bridge and Bell Rd Skunk Creek Bridge.
- As part of the Pavement Management Program, completed treatments of 110 miles of City streets.

Streets

- Street Maintenance group responded to:
    - 931 calls for service.
    - 25,225 square feet of concrete sidewalk repaired.
    - 22,140 square feet of asphalt repaired.
    - 5,700 pothole repairs.
    - 103,600 square feet of grade restoration.
    - 195 sidewalk trip hazards were eliminated.

Graffiti

- The Graffiti Removal group eradicated over 10,430 graffiti tags in the Right-of-Way (ROW) and removed 4,970 graffiti tags outside of the ROW.

Right of Way

- The Right-of-Way group addressed 52 storm-related service calls.
- Under the ROW landscape plan completed 10 projects, covering 4 miles of ROW landscape.
- The restoration efforts included the installation of 165 trees, 2,250 shrubs, and 200 tons of decorative landscape rock, along with the necessary irrigation renovation and repairs.
- Responded to 68 homeless encampments, clearing debris and trash remnants left behind, and effectively eliminating blight throughout the City.

Planning and Education

Planning

- Continued to pursue regional and federal grant funding opportunities to help offset local project costs. This year, the Transportation Department secured $8.9 million towards six projects.
- Applied for an additional $31.5 million of grants.
- Initiated federally funded Vision Zero Plan and Safety Action Plan in the amount of $999,83.
- Initiated a Long-Range Transportation Plan study.

- Completed over 15,000 service requests department-wide.
- Initiated the final design for two projects previously awarded federal CMAQ funds for design and construction: Maryland Avenue and Missouri Avenue Active Transportation.
- Completed construction of 67th Avenue Bike Lanes Phase II (sidewalks and bicycle facilities), a grant-funded project.
- Initiated design to address five scalloped street projects in the City.

Education

- Implemented Alive at 25, at nine Glendale High Schools.
- Over 900 participants joined the annual Glendale Family Bike Ride in April as part of Valley Bike Month. The event promotes bicycling as an alternative mode of transportation and a recreational and fitness activity that brings cyclists from all age groups together to enjoy this event.
- Staff, in partnership with the Maricopa Association of Governments, provided three annual Crossing Guard Workshops across the valley. These workshops offer basic education and training to school crossing guards, thereby meeting a crucial yet essential step in ensuring that crossing guards do not compromise their own safety or that of K-8 school children while performing their duties.
- Traffic Education staff partnered with the Glendale Police Department at four Community Centers to teach 200 of the Glendale Parks and Recreation 360 Summer Program participants about helmet safety, bicycle safety, and rules of the road. Free helmets and fittings were provided, along with bicycle safety coloring books, bookmarks, stickers, and reflective gear.

Goals, Objectives, and Performance Measures

Strategic Objectives	Improve Community Experience
Department Strategic Initiative	Infrastructure projects to improve street pavement condition. Complete 100-120 miles of improvements per fiscal year.
Intended Result	Improve transportation system connectivity.

Performance Measures	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Estimate*	*FY2026 Target*
% Pavement management improvements completed	119 miles	115 miles	110 miles	106 miles

Strategic Objectives	Improve Community Experience
Department Strategic Initiative	Landscape Restoration Program. Completion of 6-8 miles of improvements per fiscal year. Total miles in Landscape Restoration Program 35.
Intended Result	Growing and maintaining urban forest and landscaping.

Performance Measures	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Estimate*	*FY2026 Target*
% of forest and landscaping improvements completed	n/a	10 miles	4 miles	10 miles

Strategic Objectives	Improve Community Experience
Department Strategic Initiative	Transit Ridership data collection and target of 5% increase in ridership per fiscal year.
Intended Result	Improve mobility and safety of visitors, residents, and goods within Glendale.

Performance Measures	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Estimate*	*FY2026 Target*
% increase of transit ridership per fiscal year	16%	13%	13%	5%

Strategic Objectives	Improve Community Experience
Department Strategic Initiatives	Conduct studies and analysis of safety initiatives including 15 crossings and 12 intersections (2.5 per quarter); Review Road Safety Audits, prioritize crosswalk upgrades, intersection safety studies and analysis; Traffic signals optimization; Complete maintenance of traffic signals in a two-year cycle (50%) every year).
Intended Result	Improve mobility and safety of visitors, residents, and goods within Glendale.

Performance Measures	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Estimate*	*FY2026 Target*
% completed Glendale safety transportation initiatives (studies/ analysis)	*n/a*	*8%*	*10%*	*10%*
% Traffic signals maintained		*88(42%)*	*103 (50%)*	*103 (50%)*

Strategic Objectives	Improve Community Experience
Department Strategic Initiative	Alive at 25 Program.
Intended Result	Improve mobility and safety of visitors, residents, and goods within Glendale.

Performance Measures	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Estimate*	*FY2026 Target*
% of alive at 25 Program certificates issued	471	1,341	2,171	2,000

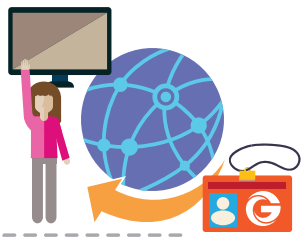
Glendale
TRANSPORTATION

The Transportation Department improves the quality of life through safe, reliable, and innovative transportation systems.

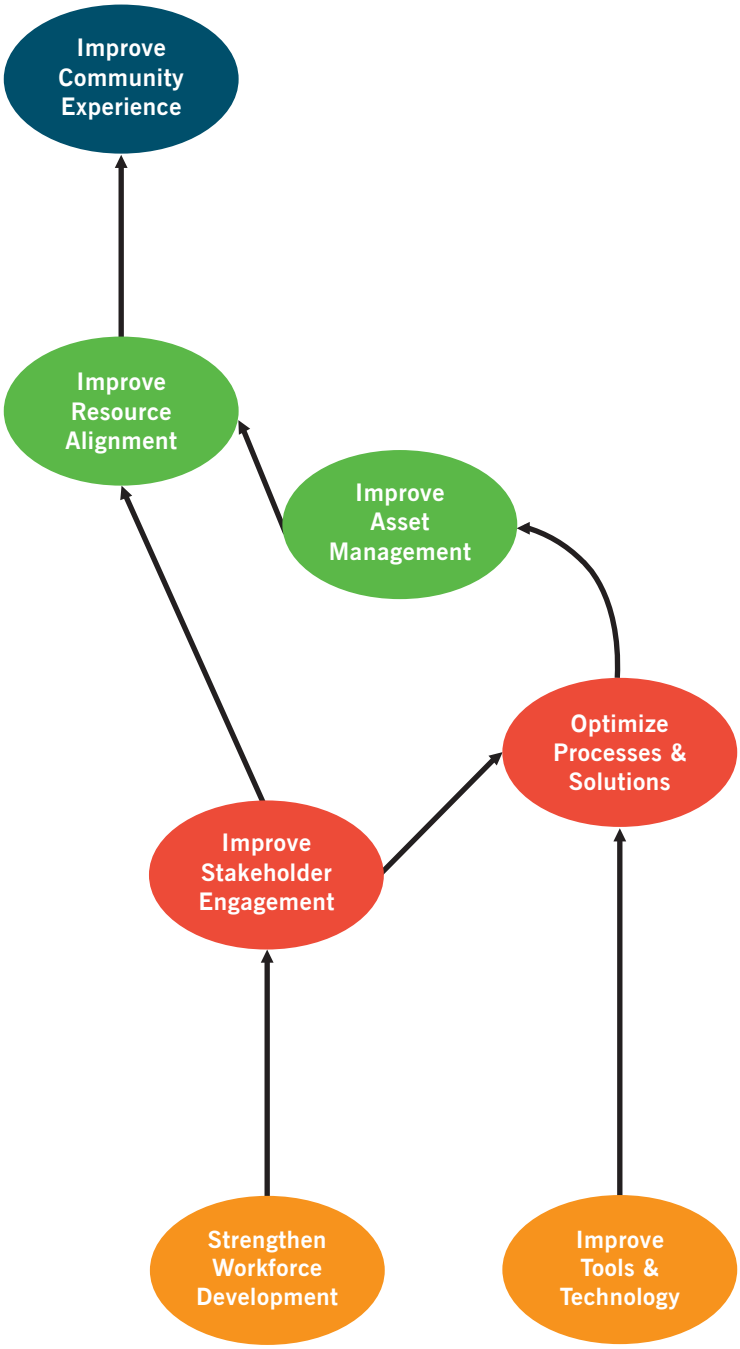
Our Community

Our Finances

Our Processes



Our Organization



Transportation (29)
Budget by Categories of Expenditures

Group	FY 2024 Actuals	FY 2025 Budget	FY 2025 Estimate	FY 2026 Request	$ Change in Budget	% Change in Budget
Personnel Services	12,063,723	14,372,269	14,372,269	15,040,616	668,347	4.65%
Services and Supplies	17,393,318	21,954,194	22,254,194	23,649,790	1,695,596	7.72%
Internal Charges	4,801,953	4,935,493	4,935,493	4,865,207	-70,286	-1.42%
Grand Total	**34,258,994**	**41,261,957**	**41,561,957**	**43,555,613**	**2,293,656**	**5.56%**

Fund & Department Number Budget by Program

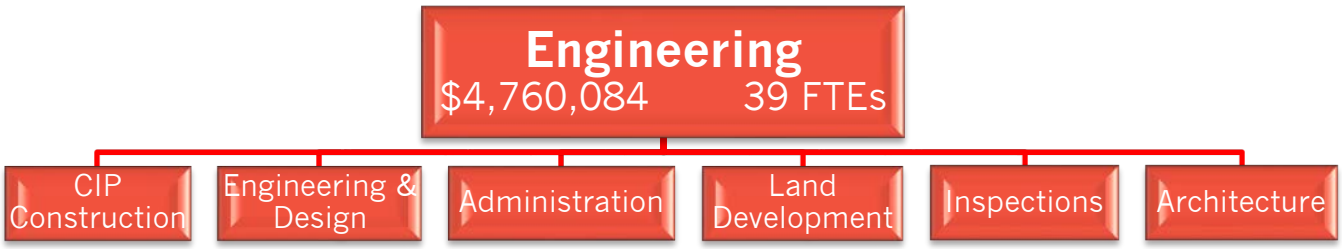
Fund / Org	FY 2024 Actuals	FY 2025 Budget	FY 2025 Estimate	FY 2026 Request	$ Change in Budget	% Change in Budget
(1000-10002920) Right of Way	47,810	135,855	135,855	203,522	67,667	49.81%
(1000-10005055) Stadium - Transportation Ops	869,065	1,547,320	1,547,320	1,612,240	64,920	4.20%
(1000-10005056) Transp - Fiesta Bowl Event	29,687	40,134	40,134	39,852	-282	-0.70%
(1000-10005057) Arena - Transportation Ops.	24,929	43,211	43,211	43,024	-187	-0.43%
(1000-10005058) Graffiti Removal	22,357	29,598	29,598	29,560	-38	-0.13%
(1000-10005059) CBRanch - ROW Maintenance	10,728	16,080	16,080	26,080	10,000	62.19%
(2050-20502919) Transportation Administration	123,153	164,002	164,002	159,860	-4,142	-2.53%
(2050-20502920) Right of Way	5,022,631	5,359,211	5,359,211	5,412,805	53,594	1.00%
(2050-20502921) Street Maintenance	2,730,257	2,872,637	2,872,637	3,044,629	171,992	5.99%
(2050-20502923) Traffic Signals	1,674,868	1,933,111	1,933,111	2,117,981	184,870	9.56%
(2050-20502924) Signs & Markings	1,133,718	1,253,678	1,253,678	1,443,752	190,073	15.16%
(2050-20502925) Barricade Management	404,964	464,726	464,726	503,095	38,369	8.26%
(2050-20502935) Street Lighting	2,061,332	2,291,263	2,291,263	2,375,035	83,773	3.66%
(2050-20502938) Post Incident Repairs	284,485	276,447	276,447	286,437	9,990	3.61%
(2050-20505064) Traffic Design and Development	258,895	282,009	282,009	289,949	7,940	2.82%
(2050-20505065) Graffiti Removal - ROW	236,812	256,648	256,648	281,661	25,013	9.75%
(2050-20507004) Significant Evt-Transportation	2,067	0	0	0	0	0.00%
(2060-20604029) Grants-Transportation	0	2,000,000	2,000,000	2,000,000	0	0.00%
(2060-20605271) Transportation Transit Grants	749,809	700,000	700,000	700,000	0	0.00%
(2070-20702926) Transportation Program Mgmt	2,928,653	3,477,092	3,477,092	3,446,846	-30,246	-0.87%
(2070-20702927) Fixed Route	4,782,179	5,588,262	5,888,262	6,277,353	689,091	12.33%
(2070-20702928) Dial-A-Ride	5,433,676	6,522,561	6,522,561	7,178,662	656,101	10.06%
(2070-20702929) Transit Program Administration	683,787	663,413	663,413	675,345	11,931	1.80%
(2070-20702930) Intelligent Transport Systems	1,044,155	1,366,174	1,366,174	1,409,307	43,132	3.16%
(2070-20702931) Traffic Mitigation	697,465	645,699	645,699	675,309	29,610	4.59%
(2070-20702939) Post Incident Repairs	68,792	201,053	201,053	217,270	16,217	8.07%
(2070-20705066) Transportation Education	259,072	305,506	305,506	328,570	23,065	7.55%
(2070-20705067) Demand Management	21,204	28,505	28,505	28,505	0	0.00%
(2070-20705069) CIP O&M	182,485	109,248	109,248	114,589	5,341	4.89%
(2070-20705070) Traffic Signals	158	0	0	0	0	0.00%
(2070-20705071) Signs & Markings	47,795	48,317	48,317	50,097	1,780	3.68%
(2070-20705088) Street Light Management	264,849	302,600	302,600	302,600	0	0.00%
(2070-20705332) Right of Way Maintenance	910,217	954,836	954,836	953,613	-1,223	-0.13%
(2130-21302933) Airport Operations	1,246,888	1,372,707	1,372,707	1,318,026	-54,681	-3.98%
(2130-21302940) Post Incident Repairs	52	10,053	10,053	10,040	-13	-0.13%
Grand Total	**34,258,994**	**41,261,957**	**41,561,957**	**43,555,613**	**2,293,656**	**5.56%**

Return to TOC

Transportation
Staffing by Program

Fund / Org	FY 2024 Actuals	FY 2025 Budget	FY 2026 Budget	Change in Budget
(2050-20502919) Transportation Administration	1.00	1.00	1.00	0.00
(2050-20502920) Right of Way	14.00	14.00	14.00	0.00
(2050-20502921) Street Maintenance	9.00	9.00	9.00	0.00
(2050-20502923) Traffic Signals	8.00	8.00	9.00	1.00
(2050-20502924) Signs & Markings	6.00	6.00	6.00	0.00
(2050-20502925) Barricade Management	2.00	2.00	2.00	0.00
(2050-20502935) Street Lighting	2.00	2.00	2.00	0.00
(2050-20505064) Traffic Design and Development	2.00	2.00	2.00	0.00
(2050-20505065) Graffiti Removal - ROW	2.00	2.00	2.00	0.00
(2070-20702926) Transportation Program Mgmt	12.00	13.00	14.00	1.00
(2070-20702928) Dial-A-Ride	38.75	37.75	36.75	-1.00
(2070-20702929) Transit Program Administration	4.00	4.00	4.00	0.00
(2070-20702930) Intelligent Transport Systems	6.00	6.00	6.00	0.00
(2070-20702931) Traffic Mitigation	2.00	2.00	2.00	0.00
(2070-20705066) Transportation Education	2.00	2.00	2.00	0.00
(2070-20705069) CIP O&M	1.00	1.00	1.00	0.00
(2130-21302933) Airport Operations	6.00	6.00	6.00	0.00
Grand Total	117.75	117.75	118.75	1.00

Performance Report



Mission Statement

The Engineering Department facilitates the optimization of safe public infrastructure to improve quality of life by developing great talent, systems-thinking, partnership, and collaboration. We aspire to be the most trusted, respected, and premier Engineering Department in the Valley.

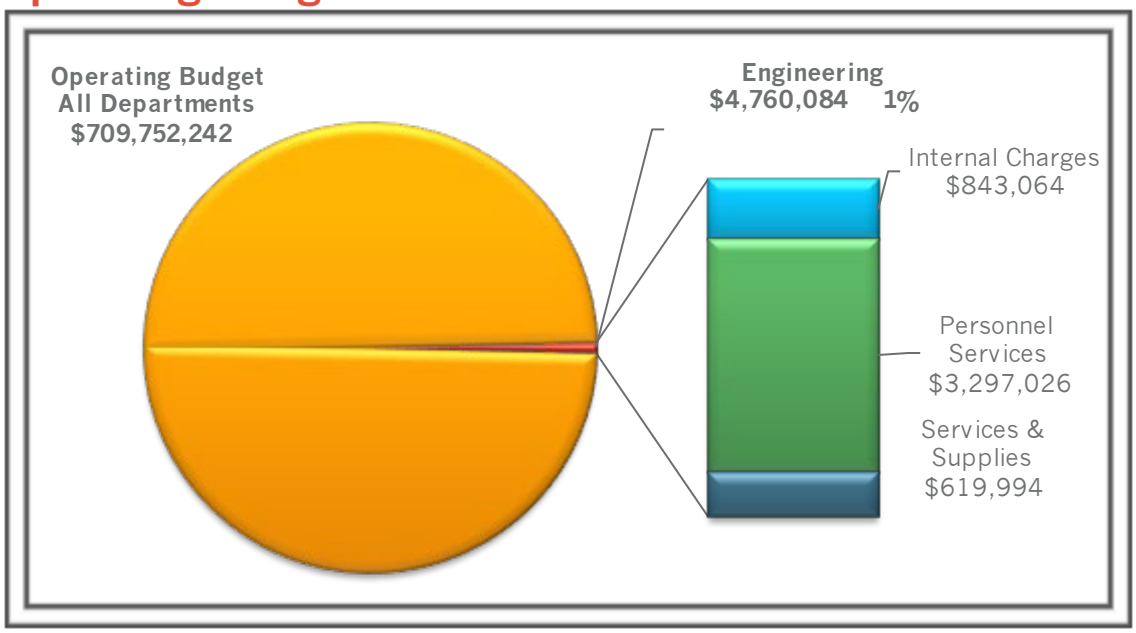
Department Description

Engineering manages the procurement for design and construction of CIP projects which includes public buildings, parks and city infrastructure such as water, wastewater and streets; and also provides varied private development related services such as engineering plan review, construction inspection, and flood plain ordinance administration. In addition, Engineering is responsible for the oversight and management of cell tower licensing, and city real estate program.

The Engineering department includes six (6) primary functions:

- Provide professionally designed, constructed and inspected public facilities and infrastructure within the public right-of-way.
- Implement the city's Capital Improvement Plan (CIP) to ensure public health & safety, and stewardship of public resources through cross departmental coordination and project integration.
- Manage the licensing program for cell tower equipment in the public rights-of-way and on city-owned facilities.
- Manage the city's real estate portfolio and assist with property acquisition and disposition, procuring easements, and processing license agreements.
- Administer the city's floodplain management program and city-adopted National Flood Insurance Program.
- Assist with special infrastructure related programs including special districts and economic development.

Operating Budget



The total City Operating Budget is $710 million. The departmental operating budget is comprized of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

- To ensure success of the CIP, the team implemented the Project Charter process to align and understand goals of projects with various city departments. In FY25, the team completed a total of 43 new project charters.
- Provided project management services for over 114 Capital Improvement Projects with an estimated total project value of over $316M.
- In FY25, the Department initiated 8 new project designs, completed 8 designs, initiated construction on 10 projects and completed the construction of 44 various projects.
- In FY25, the Department commissioned 3 new studies that will lead to future projects.
- The Department issued 8 RFQ's for design and construction services.
- Construction was completed on 35 acres of underdeveloped parkland at Heroes Regional Park, which included: 3 lighted soccer fields, a dog park, pickleball courts, mini-pitch field, and play area.
- Construction was completed on the new Class A Burn Building at the Glendale Regional Public Safety Training Center (GRPSTC).
- Construction was completed of the rebuild of Fire Station 153, which included: 12,000 sq ft, 3 apparatus bay facility, which includes a decontamination shower room, fitness center, community room, living quarters and re-charge room.

- The Department treated approximately 112 linear miles of pavement citywide through various treatment methods managed through the City's Pavement Management Program.
- The Land Development Division continues to provide excellent service to developers choosing to build in the City of Glendale. From robust Pre-Application comments to thorough plan review to being a resource for all things related to development, the Division plays a vital role in ensuring that City of Glendale remains an attractive choice for development.

Goals, Objectives, and Performance Measures

Strategic Objective	Optimize Processes & Services			
Department Strategic Initiative	Process CIP invoices within 7 days			
Intended Result	Be the client of choice for contractors and design professionals, increasing competition and lowering prices.			
Performance Measures	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Estimate*	*FY2026 Target*
% of CIP invoices processed by the department within 7 days	72%	80%	86%	100%

Strategic Objective	Optimize Processes & Services			
Department Strategic Initiative	Deliver CIP projects on time with respect to the project charter developed with the partner departments at project inception.			
Intended Result	Ensure that CIP projects are completed per the plans and specifications within the agreed schedule from the project charter.			
Performance Measures	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Estimate*	*FY2026 Target*
% of projects delivered on time	75%	70%	72%	100%

Strategic Objective	Optimize Processes & Services			
Department Strategic Initiative	Warranty inspections result in no rework.			
Intended Result	Ensure that projects are completed per the plans and specifications ensuring that no rework interferes with the traveling public or the operation of the city.			
Performance Measures	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Estimate*	*FY2026 Target*
% of warranty inspections that pass	100%	100%	99%	100%

Strategic Objective	Optimize Processes & Services			
Department Strategic Initiative	Development plans are reviewed within the service level agreement timeframes.			
Intended Result	Recognition by the development community as a dependable partner for the delivery of safe and reliable public infrastructure.			
Performance Measures	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Estimate*	*FY2026 Target*
% of development plans that are reviewed within the published service times	90%	90%	87%	100%

Glendale
ENGINEERING

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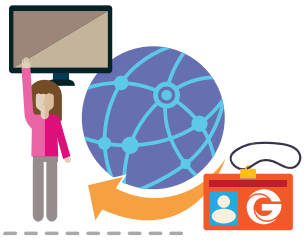
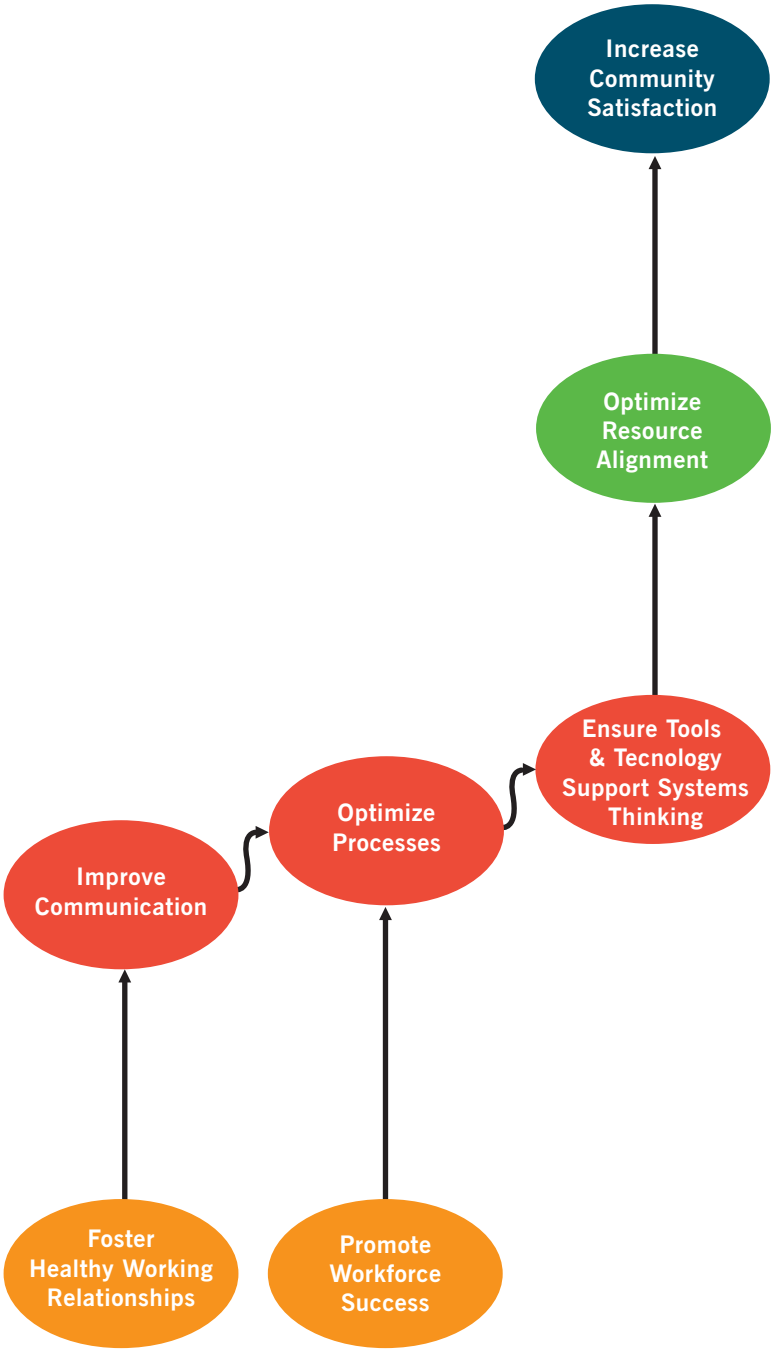
Our Community

Our Finances

Our Processes



Our Organization



Engineering (30)
Budget by Categories of Expenditures

Group	FY 2024 Actuals	FY 2025 Budget	FY 2025 Estimate	FY 2026 Request	$ Change in Budget	% Change in Budget
Personnel Services	2,891,323	2,855,424	2,855,424	3,297,026	441,601	15.47%
Services and Supplies	218,212	782,458	782,458	619,994	-162,464	-20.76%
Internal Charges	956,517	897,296	897,296	843,064	-54,232	-6.04%
Grand Total	**4,066,052**	**4,535,178**	**4,535,178**	**4,760,084**	**224,905**	**4.96%**

Fund & Department Number Budget by Program

Fund / Org	FY 2024 Actuals	FY 2025 Budget	FY 2025 Estimate	FY 2026 Request	$ Change in Budget	% Change in Budget
(1000-10003014) Engineering Administration	1,207,265	824,475	824,475	790,204	-34,271	-4.16%
(1000-10003016) CIP Administration	211,358	1,221,164	1,221,164	1,300,649	79,485	6.51%
(1000-10003017) Land Development	518,584	813,124	813,124	875,283	62,159	7.64%
(1000-10003018) Construction Inspection	2,128,844	1,676,416	1,676,416	1,793,948	117,532	7.01%
Grand Total	**4,066,052**	**4,535,178**	**4,535,178**	**4,760,084**	**224,905**	**4.96%**

Engineering
Staffing by Program

Fund / Org	FY 2024 Actuals	FY 2025 Budget	FY 2026 Budget	Change in Budget
(1000-10003014) Engineering Administration	6.00	6.00	5.00	-1.00
(1000-10003016) CIP Administration	14.00	14.00	14.00	0.00
(1000-10003017) Land Development	4.00	4.00	5.00	1.00
(1000-10003018) Construction Inspection	15.00	15.00	15.00	0.00
Grand Total	39.00	39.00	39.00	0.00

Performance Report

Organizational Performance

$787,573 3 FTEs

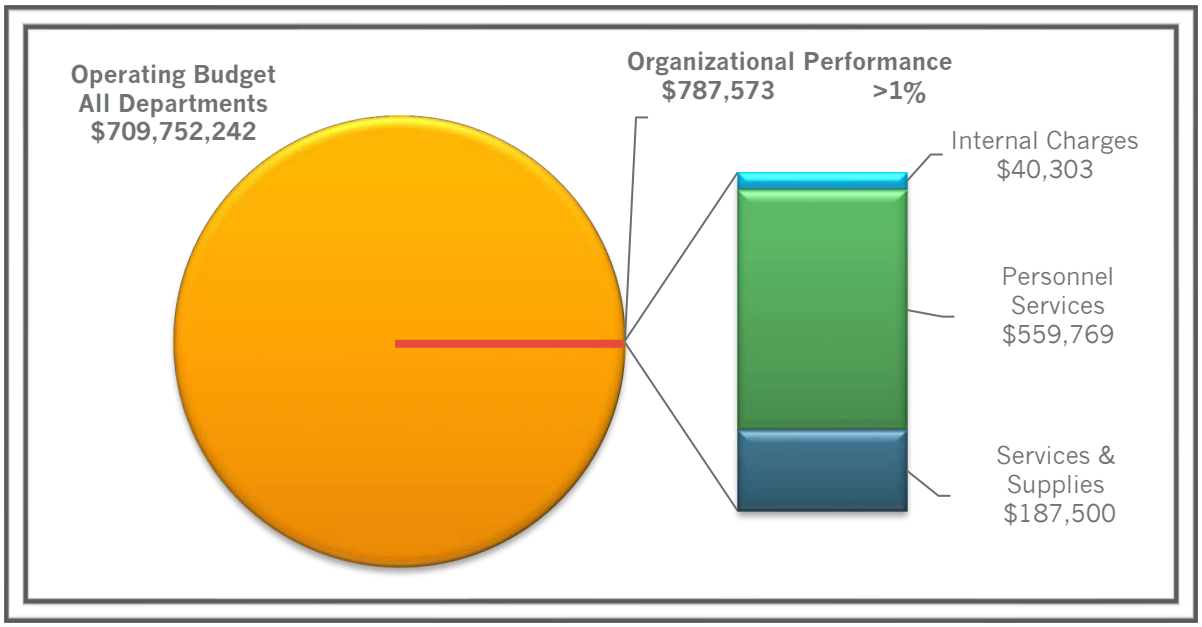
Purpose Statement

We make Glendale more effective for its residents through transparent, data-informed decision-making and continuous improvement. We administer performance management, process improvement, and data governance programs.

Department Description

Plans, organizes and directs the development and implementation of organizational strategy to drive performance improvements for the benefit of residents, businesses, and employees.

Operating Budget



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- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

Balanced Scorecard

The City Balanced Scorecard is a comprehensive and focused strategy for municipal service delivery in the development of a high-performance organization that has a shared purpose, operates with autonomy and accountability, sets and achieves performance measures and targets, has empowered and engaged employees to work collaboratively, and uses data and evidence for decision-making. These add value to service delivery and can create a positive impact for the community. It provides the opportunity for the city to be specific and deliberate in the allocation of resources and ultimately improves the overall quality of life for our citizens.

In FY 2025, a comprehensive review and update of our Tier I scorecard was completed. This collaborative effort to develop our revised strategic plan included 94 employees, organized into 10 objective teams with representation from every city department. Collectively, nearly 100 hours were invested over a 6-month period toward the development of our revised strategic plan.

Our primary focus in FY 2026 is leading the transition into the execution phase of our new citywide strategic plan. This will include data collection for Key Performance Indicators

(KPIs), the implementation of strategic initiatives, both internal and external communication plans, updated internal and external webpages, a refresh of our public facing dashboards, as well as additional balanced scorecard training resources. All of these efforts are designed to help promote the importance of our strategic planning efforts and the impact each employee has on improving our organizational performance.

Lean Academy
Under the direction of the City Manager, the Department of Organizational Performance has established the Glendale Lean Academy. The purpose of this program is to provide city employees with deliberate training and certification in the application of Lean Six Sigma principles. This developmental opportunity empowers our city staff to seek out process improvement opportunities that will enhance the quality of our services and maximize taxpayer resources through operational efficiencies.

In FY 2024, 73 employees from 20 departments completed Yellow and Green Belt Lean Six Sigma certifications, establishing a foundation of cross-functional process improvement professionals prepared to support the execution of process improvement projects across the city. Over the last year, we have increased our number of Lean Six Sigma certifications to 111.

In FY 2025, a redesign project was initiated to improve the efficiency of the Lean Academy Program. Over 20 initiatives were implemented, most notably a structured Lean Project Management Tool, forecasted training schedules, open registration opportunities to all city employees, revised Yellow and Green Belt curricula, and the addition of a Black Belt course.

In conjunction with the training and certification process, 34 Lean Projects have been identified, 6 projects are currently underway, and 8 projects have been completed, delivering significant resource savings across the city. For just three of these projects, over 1,381 hours of work time have been saved across the city. One project saved over $20k for the city, and all projects provided improved processes and methodologies for all employees who are a part of those processes.

Surveys
The department completed the annual employee satisfaction survey, internal services survey, and two custom resident surveys and provided results analysis for departments. The department also worked with the city manager's office to conduct city-wide focus groups for specific departments as requested and directed. The department oversaw the incorporation of feedback into the department's Balanced Scorecard Tier II strategic plans.

What Works Cities
Certification with What Works Cities is a key indicator that the city is making strides in its journey of becoming a data-driven organization. Certification sets a standard of excellence through specified criteria focused on Data Management, Rigorous Evaluations, Leadership and Capacity, Open Data, Performance and Analytics, Data-Driven Budget and Finance, Results-Driven Contracting, and Stakeholder Impact.

- Glendale currently holds Gold Certification Level
- Currently awaiting recertification

Data Governance
Data Governance is the cornerstone of advancing organizational performance. The city's vision is to be the community of choice for residents, businesses, and employees. In order to achieve that vision, our policymakers, executive management, and employees must make good decisions about strategy and operations. Decision-makers need access to reliable intelligence about issues and operations to minimize dependence on anecdotal information as the primary driver of decisions. To be effective, our organization must have access to quality data.

- The Glendale Data Analyst group has continued. Over the past year we have continued with previous efforts and expanded into new pathways for upskilling our data analysts, including:
    - Quarterly DANG! Meetings, which are designed as larger scale events aimed at broad-based education and networking opportunities. These events include our annual data visualization challenge, GlendaleViz and providing support to our GIS team for GIS Day.
    - Started a data analytic learning repository, utilizing NeoGov Learn and SharePoint
    - Started a monthly informal meeting environment where data analysts can meet in smaller groups to focus on current issues they are facing in their work
    - Provided resources to Data Analysts transitioning from Tableau to Power BI

The department is coordinating with Innovation and Technology to utilize in-house applications to provide a technology solution for the Data Governance process.

Open Data
The open data program is a pivotal piece in our transparency and citizen engagement strategy. Open data allows easy access for anyone to view key data about city performance. The key is to publish high value data sets, not just a large volume of data sets. The program is designed with a review process to ensure that data being published is high quality, high value, as well as ensuring that protected data is not released.

- Additional open data sets have been published.
    - Police Calls for Service
    - Service Line
    - Landscape Vendor Management (GIS)
- Several other data sets are in the review process for publication.

Data Sharing Organizations
Glendale participates in several data-sharing organizations in the valley. This provides insights into needs for data as well as fosters a collaborative community around data in the valley.

One of note is Valley Benchmark Communities (VBC). VBC is an organization that strives to make comparable metrics between valley cities and communities available with the goal of providing insights into what makes a successful program in the Phoenix metro area. The report compares data from seven different areas of city services.

- The valley-wide public report was made available in March 2025.

- The board established goals for the growth of the VBC.
- Metrics for Demographics, Parks, Library, and the Water, Sewer, and Trash Services metrics were refined.

Community Involvement

Organizational Performance is dedicated to growing the performance and data community both within and outside of Glendale. Glendale has formed a partnership with the Business Data Analytics program at Arizona State University (ASU). Students in the Capstone class select from projects with businesses and government to complete an analysis project. In the Fall of 2024 and Spring of 2025, nine groups from ASU worked on projects utilizing Glendale data with support from Organizational Performance. These projects were focused on Fire Calls for Service data. The Fall project looked at how medical transport affected response times and First in Due responsibilities. The Spring project looked at how special and severe weather events impact Fire response. The students presented their work to Glendale at the end of the semester.

The department hosted the What Works Cities Special City Exchange and the cities of Porto Alegre and Charleston SC. The three cities came together in Glendale to discuss common challenges, shared interests, and unique circumstances, centered around the What Works Cities Certification program. The department also presented at the Transforming Local Government Conference on the topic of the unique three-legged stool format of the department, combining Performance Management, Process Improvement, and Data and Analytics together. These three aspects combined ensure that each is stronger.

Goals, Objectives, and Performance Measures

Strategic Objectives	Improve Community Awareness
Department Strategic Initiative	We engage with our community to identify resident priorities. We improve their understanding of city performance, increase access to data and strengthen government transparency.
Intended Results	Open and transparent government

Performance Measures	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Actual*	*FY2026 Target*
% increase in published open data sets.	20%	30%	30%	30%
Intended Results	Increased understanding of city performance			
% of Tier I balanced scorecard performance measured posted publicly	53%	53%	0%	15%

Strategic Objectives	Improve Organizational Performance
Department Strategic Initiative	We strengthen city-wide performance by facilitating the application of strategic planning and data analytics principles.
Intended Results	City of Glendale is strategically aligned

Performance Measures	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Actual*	*FY2026 Target*
% of departments with an approved Tier II Balanced Scorecard	77%	91%	91%	
% of Tier I balanced scorecard initiatives implemented			9%	20%
Intended Results	City employees are engaged in data governance, open data, and data excellence			
% of departments that currently have an employee participating in at least one of our data or analytic training programs	39%	63%	46%	70%
% of departments with performance dashboards	90%	91%	91%	
Intended Results	Departments engage in process improvement			
% of departments with certified Lean Six Sigma Yellow Belts	5%	70%	80%	90%

Glendale

ORGANIZATIONAL PERFORMANCE

We make Glendale more effective for its residents through transparent, data-driven decision-making and continuous improvement. We administer strategic planning, performance management, and data governance programs.

Our Community

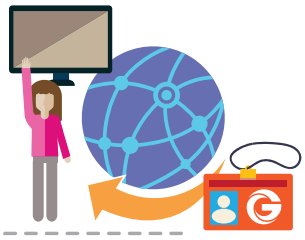
Improve Community Engagement

Our Finances

Exemplify Financial Stewardship

Our Processes

Improve Organizational Performance



Our Organization

Strengthen Our Department Workforce

Organizational Performance (34)
Budget by Categories of Expenditures

Group	FY 2024 Actuals	FY 2025 Budget	FY 2025 Estimate	FY 2026 Request	$ Change in Budget	% Change in Budget
Personnel Services	397,439	524,893	524,893	559,769	34,876	6.64%
Services and Supplies	96,715	187,500	187,500	187,500	0	0.00%
Internal Charges	37,225	36,696	36,696	40,303	3,607	9.83%
Grand Total	**531,379**	**749,090**	**749,090**	**787,573**	**38,483**	**5.14%**

Fund & Department Number Budget by Program

Fund / Org	FY 2024 Actuals	FY 2025 Budget	FY 2025 Estimate	FY 2026 Request	$ Change in Budget	% Change in Budget
(1000-10003410) Organizational Performance	531,379	749,090	749,090	787,573	38,483	5.14%
Grand Total	**531,379**	**749,090**	**749,090**	**787,573**	**38,483**	**5.14%**

Organizational Performance
Staffing by Program

Fund / Org	FY 2024 Actuals	FY 2025 Budget	FY 2026 Budget	Change in Budget
(1000-10003410) Organizational Performance	3.00	3.000	3.000	0.00
Grand Total	3.00	3.000	3.000	0.00

Performance Report

Communications
$2,642,488 12.5 FTEs

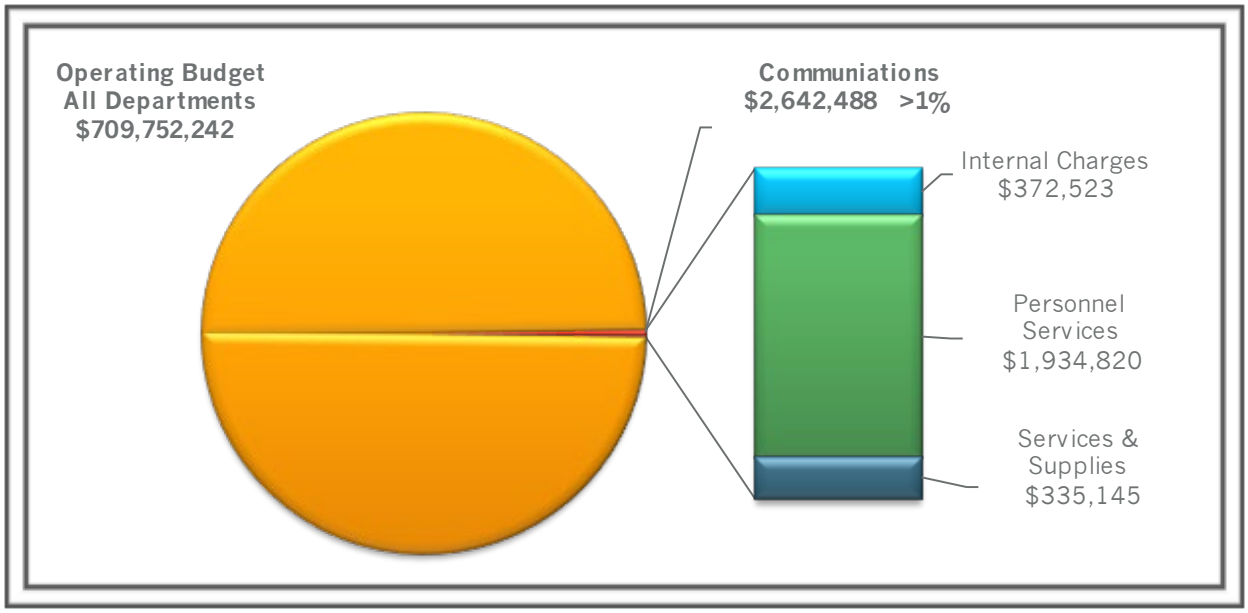
Purpose Statement

The mission of the Communications Department is to develop and implement comprehensive strategies and programs that effectively and accurately communicate the city's key messages to their targeted audiences in a clear and engaging way.

Department Description

We creatively and effectively share information and stories, thereby forging stronger community bonds. We develop and implement the comprehensive internal and external communications for the city via a variety of platforms. We are constantly delivering strategic and timely content to residents, employees, elected officials and key stakeholders with messaging consistent with the city's mission, vision and values. We originate, plan and compose items ranging from flyers, news releases, written articles, statements and talking points. We produce numerous high-quality videos, do live broadcasts and fully plan, organize and host successful celebration events. We do media relations, coordinating incoming media requests with the right person, as well as doing proactive pitching of important content to journalists. We proactively plan ways to address emerging issues to avert crisis communication situations. In addition, we maintain the city website and digital/social media accounts and provide creative design services for city departments. We provide an important service of broadcasting city meetings such as all City Council meetings, Planning Commission meetings, Stakeholder Engagement meetings and informational bond election meetings. We are driven to reach a high standard of excellence, are award winning and highly focused on using innovative tactics and integrating new technology to produce everything we do and communicate effectively to our intended audience.

Operating Budget



The total City Operating Budget is $710 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

OVERVIEW

Over the past year, the city of Glendale's in-house communications team has raised the bar for effective government storytelling—informing, engaging and inspiring residents every step of the way. This award-winning team of 14 handles all internal and external communications for a city of 250,000 residents and 2,000 employees. Our staff collaborates seamlessly with a communications director, photographers, graphic designers, media relations specialists, a social media manager, a web designer, an office manager and a part-time engineer.

Our work has not only elevated Glendale's brand locally, but it also has earned recognition on a national stage. We were selected to present at the PRSA Public Affairs and Government Summit, where we shared our creative approach to planning impactful media events on a tight budget. We also brought home top national honors, including Telly Awards, a Bronze Anvil Award of Commendation and a Silver Anvil Award of Excellence from PRSA and a 3CMA Savvy Award—plus multiple regional wins.

2024-2025 TOP ACHIEVEMENTS:

- **Ruby Tuesday/Satisfaction Way:** In honor of The Rolling Stones' tour stop in Glendale, we renamed a street to "Satisfaction Way" and proclaimed the date of the concert as "Ruby Tuesday." Our bold, creative marketing moves earned an on stage "shout out" from the legendary Mick Jagger, brought in more than $270,000 in publicity and reached millions of people. This effort helped us build goodwill with our community and showed a playful side to an often-serious government entity.
- **NCAA 2024 Men's Final Four:** We created videos spotlighting important event information, the roles city workers play and a series of daily recaps capturing the tournament's electric atmosphere, earning thousands of views and interactions on city social media pages. Two of these videos were nominated for regional Emmy Awards. We also created new website landing pages, helped the Final Four with social and digital content creation and managed a flood of media requests.
- **Forged by Fire Documentary:** Over the course of a year, our team embedded with fire crews—filming training exercises, daily routines and emergency situations. We produced a documentary that offers a rare, inside look at what it takes to be a firefighter, to educate the public, honor first responders and support recruitment in a challenging year. We then repackaged key moments into shorter videos to keep the content fresh and extend its reach. Our videos gathered around 42,000 views and 1,800 engagements across city platforms and segments have already earned three national Telly Awards. It is rare to get an in-depth look like this at the road to becoming a hero.
- **Social Media Rebrand:** We overhauled the look and feel of Glendale's social media presence, creating a sophisticated and consistent aesthetic across all platforms. After months of research and design development, we launched a color-coded system that visually distinguishes each city department. All graphics are now created by our in-house design team, replacing the previous mix of cluttered posts often made by non-design staff. In just three months since launching, the new look helped drive a 65% increase in post reactions, a 42% jump in comments and a 248% spike in shares—proof that strong branding drives stronger engagement.
- **Engaging Content Creation:** Our commitment to creating engaging video and interactive content for social media paid dividends. In 2024, our posts across platforms earned 1.1 million impressions, a reach of around 940,000 and we gained roughly 6,000 new followers.
- **Employee Newsletter Overhaul:** We quadrupled the open rate of our biweekly employee newsletter by transforming it into a modern, interactive experience. Instead of a one-page email, staff now receive a virtual, flip-through publication with a mix of magazine-style feature stories, quick-read blurbs and fun videos. The new design and content make it easier and more enjoyable for employees to stay informed. Under the old format, each newsletter averaged just 209 opens—now, that number has jumped to 849 with the new design.
- **Internal Communications:** We served 2,000 employees from various city departments by providing high-quality video, social media, web and graphic design services to help communicate city messages. We kept employees informed with newsletters that we sent twice a month. In addition, we celebrated employees' achievements with Employee Gratitude Month, which included fun gifts, videos and events to show the city's appreciation.

- **Launch of City Manager's Update Videos:** We replaced a basic recap email intended only for the City Council with engaging biweekly videos that now play during Council meetings, appear in councilmember newsletters, post on city social media and are shared internally, reaching a broader audience in a more dynamic format. This new approach helps keep everyone informed and builds transparency.
- **Community Service:** Our day-to-day work focused on serving our community. Each year, we broadcasted around 50 City Council meetings and workshops on social media and our cable television station, Glendale 11, to ensure an open and accountable governing process. In 2024, our media relations team of two handled more than 200 incoming media requests resulting from proactively sending press releases and pitches, averaging 20 media hits per month. We expertly planned and hosted multiple custom ribbon cuttings, community events and press conferences to inform the public of important city-wide initiatives.
- **Resident Newsletter Redesign:** We redesigned and reimagined the dated, black and white newsletter included in Glendale's paper water bills to make it more engaging for residents. Now called Glendale at a Glance, the colorful, refreshed newsletter features a clean new look and is also available now online for the electronically billed customers—making it easier for residents to stay connected to what's happening in our city.

AWARDS

- **National Awards:**
  - 2025 National Anvil Awards: Bronze Anvil Award of Commendation for Media Relations - Swift City and Silver Anvil Award of Excellence for Best In-House Team
  - 2025 Telly Awards: Public Interest Video, Government Relations Video and Editing - Forged by Fire: Heroes in Training
  - 2024 Telly Awards: Government Relations Video - Know Before You Go: Super Bowl Events and Glendale's Game Plan
  - 2024 City-County Communications and Marketing Association (3CMA) Savvy Award for Best Marketing Event: Glendale Rocks Ruby Tuesday
- **Regional Awards:**
  - Copper Anvil Awards: 2024 Communications Team of the Year, Special Events or Observances - Glendale Rocks Ruby Tuesday, Non-Traditional Tactics - Glendale Rocks Ruby Tuesday and Judge's Award for Best Overall Entry - Glendale Rocks Ruby Tuesday
  - Two Rocky Mountain Southwest Regional Emmy nominations for videos spotlighting community events
  - National Conference Presenters at PRSA 2025 Public Affairs and Government Summit

Goals, Objectives, and Performance Measures

Strategic Objectives	Improve Purposeful Communication Improve Stakeholder Engagement Increase Innovation Solutions
Department Strategic Initiatives	Increase outreach and provide city news and information about the City's programs, services, and amenities with the use of creative outreach methods. Implement new web content management system to better serve our digital audience and increase visitors to City websites.
Intended Result	Improved communications and transparency with residents, stakeholders, community partners, businesses and visitors.

Performance Measures	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Estimate*	*FY2026 Target*
Social media presence - the number of people who see our posts on all digital channels including Vimeo, Facebook, Instagram, Twitter and YouTube	7,000,000	1,655,909	1,700,000	1,750,000
NEW Average number of monthly views on digital employee newsletters	279	809	850	875
NEW Publicity value of successful media stories from proactive media pitches or initiatives			1,000,000	1,500,000
Number of website pageviews **FY18 & FY 19 include numbers from other city websites (Library, CVB, & Civic Center) FY20 & FY21 include only the main site*	4,570,000	4,400,000	4,450,000	4,500,000

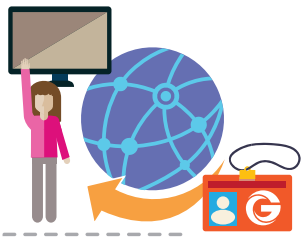
Glendale
COMMUNICATIONS

We inspire stakeholders to engage with Glendale. We connect people to relevant information and showcase Glendale as a great place to live, work and play.

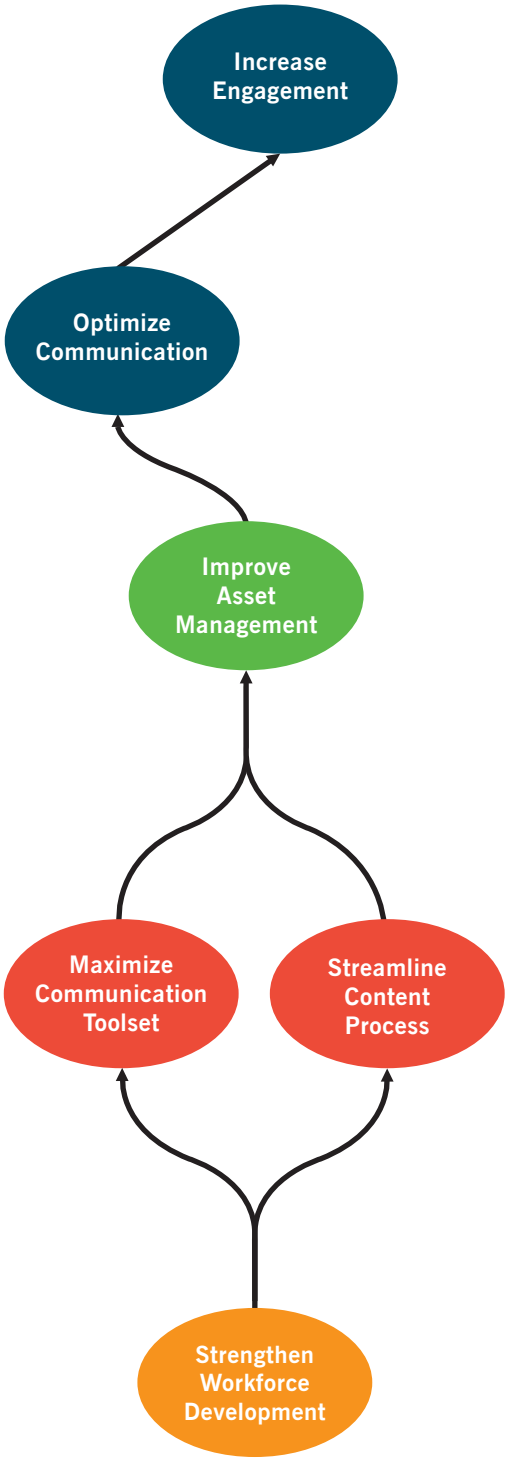
Our Community

Our Finances

Our Processes



Our Organization



Communications (35)
Budget by Categories of Expenditures

Group	FY 2024 Actuals	FY 2025 Budget	FY 2025 Estimate	FY 2026 Request	$ Change in Budget	% Change in Budget
Personnel Services	1,593,742	1,854,154	1,854,154	1,934,820	80,666	4.35%
Services and Supplies	343,931	335,145	335,145	335,145	0	0.00%
Internal Charges	134,718	383,270	383,270	372,523	-10,747	-2.80%
Grand Total	**2,072,391**	**2,572,569**	**2,572,569**	**2,642,488**	**69,919**	**2.72%**

Fund & Department Number Budget by Program

Fund / Org	FY 2024 Actuals	FY 2025 Budget	FY 2025 Estimate	FY 2026 Request	$ Change in Budget	% Change in Budget
(1000-10003510) Communications	2,072,391	2,572,569	2,572,569	2,642,488	69,919	2.72%
Grand Total	**2,072,391**	**2,572,569**	**2,572,569**	**2,642,488**	**69,919**	**2.72%**

Communications
Staffing by Program

Fund / Org	FY 2024 Actuals	FY 2025 Budget	FY 2026 Budget	Change in Budget
(1000-10003510) Communications	12.50	12.50	12.50	0.00
Grand Total	12.50	12.50	12.50	0.00

Performance Report

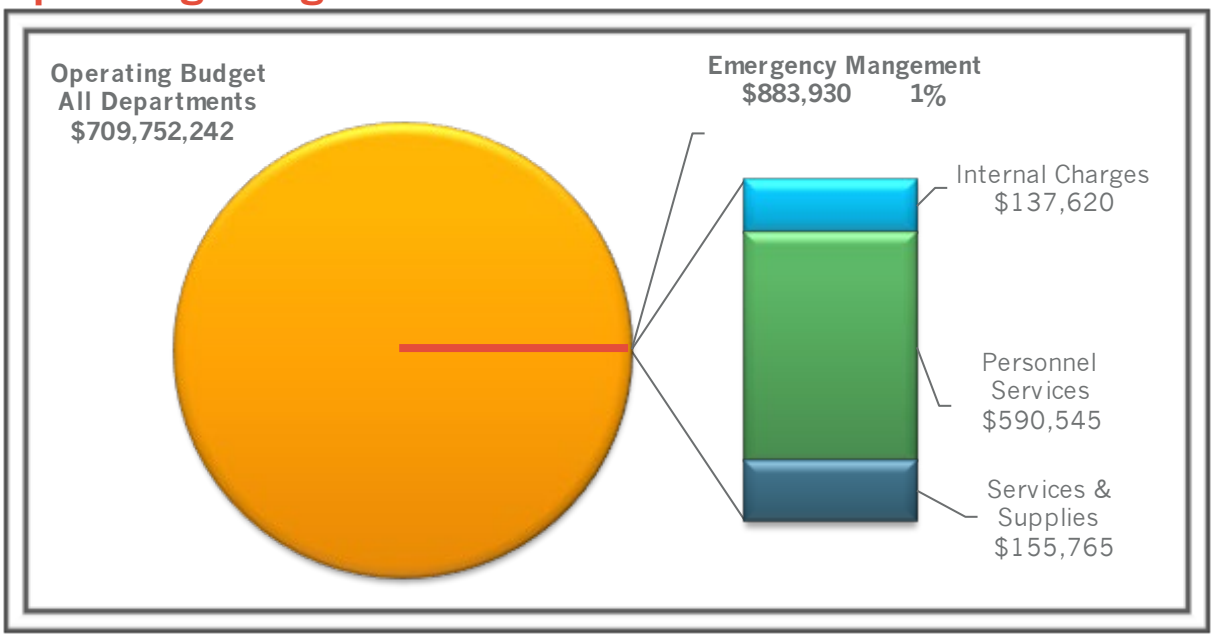
Purpose Statement

We support the protection of life, property, and environment by leveraging industry best practices and working collaboratively with the public and stakeholders who are experts in their respective fields to educate, plan, organize, equip, train, and exercise, creating a safe and resilient city.

Department Description

Emergency Management is responsible for coordinating the City's mitigation, preparedness, response, and recovery efforts to reduce the impact of emergencies and disasters on people and property.

Operating Budget



The total City Operating Budget is $710 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

- Fully staffed the Department: Hired the Management Assistant effective August 12, 2024, and the Emergency Management Specialist-Logistics effective May 21, 2025. All four current positions are now filled.
- Implemented citywide Continuity of Operations Plans (COOP) Program: Provided training and guidance to all departments to assist them in preparing their COOP.
- Participated in National Disaster Emergency Management University (NDEMU) Advanced Academy to network with and learn concepts from peers in the industry.
- Supported citywide Incident Management Team that was stood up for mega events, to include political dignitary events leading up to the 2024 General Election and the short-notice NFL playoff game moved here from LA due to wildfires, as well as large-scale incidents.
- Continued monthly meetings with Police and Fire Special Events teams to determine any support needs for events held at the Desert Diamond Arena and State Farm Stadium and to prepare contingency plans should a large-scale incident occur during an event.

Goals, Objectives, and Performance Measures

Strategic Objectives	Improve Information Sharing
Department Strategic Initiative	We improve information sharing by developing internal and external Emergency Management communication streams and leveraging social media to disseminate information.
Intended Result	The Emergency Management website contains current information that helps City residents and businesses to become informed of the hazards we face and the ways in which they can become more personally prepared.

Performance Measures	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Estimate*	*FY2026 Target*
Website review/update completed	N/A*	N/A*	75%	100%
Mass notification scenarios developed	N/A*	N/A*	25%	75%

**New performance measure, no historical data*

Strategic Objectives	Improve Processes and Procedures
Department Strategic Initiative	We create emergency management guidance through plan review processes and the development of standard operating procedures.
Intended Result	Plans are developed and reviewed.

Performance Measures	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Estimate*	*FY2026 Target*
% of plans developed	*N/A**	*N/A**	*50%*	*60%*
% of plans reviewed	N/A*	N/A*	N/A*	50%

**New performance measure, no historical data*

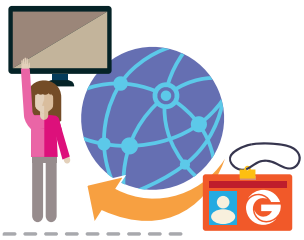
Glendale
EMERGENCY MANAGEMENT

We support the protection of life, property, and environment by leveraging industry best practices and working collaboratively with the public and stakeholders who are experts in their respective fields to educate, plan, organize, equip, train and exercise, creating a safe and resilient city.

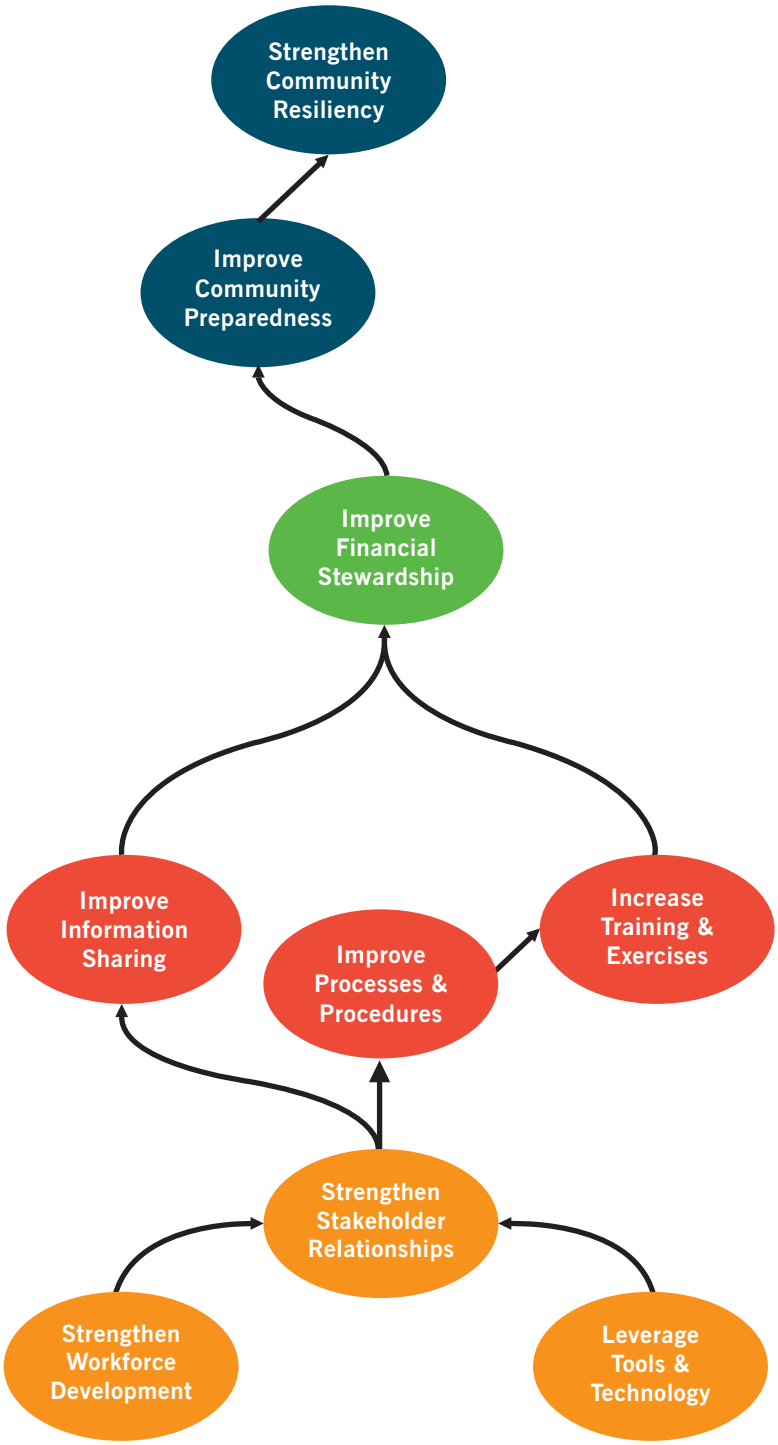
Our Community

Our Finances

Our Processes



Our Organization



Emergency Management (36)
Budget by Categories of Expenditures

Group	FY 2024 Actuals	FY 2025 Budget	FY 2025 Estimate	FY 2026 Request	$ Change in Budget	% Change in Budget
Personnel Services	1,842	518,334	518,334	590,545	72,210	13.93%
Services and Supplies	0	143,915	143,915	155,765	11,850	8.23%
Internal Charges	0	417,083	417,083	137,620	-279,463	-67.00%
Grand Total	**1,842**	**1,079,332**	**1,079,332**	**883,930**	**-195,403**	**-18.10%**

Fund & Department Number Budget by Program

Fund / Org	FY 2024 Actuals	FY 2025 Budget	FY 2025 Estimate	FY 2026 Request	$ Change in Budget	% Change in Budget
(1000-10003610) Administration	1,842	1,079,332	1,079,332	883,930	-195,403	-18.10%
Grand Total	**1,842**	**1,079,332**	**1,079,332**	**883,930**	**-195,403**	**-18.10%**

Emergency Management
Staffing by Program

Fund / Org	FY 2024 Actuals	FY 2025 Budget	FY 2026 Budget	Change in Budget
(1000-10003610) Emergency Management	0.00	4.000	4.000	0.00
Grand Total	0.00	4.000	4.000	0.00

Glendale
ARIZONA

Capital Improvement Plan

Fiscal Year 2025 – 2026 Annual Budget Book

Glendale
ARIZONA

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What are Capital Improvements?

The Capital Improvement Plan (CIP) is a ten-year roadmap for creating, maintaining, and paying for Glendale's present and future capital needs. The CIP outlines project costs, funding sources, and estimated future operating costs associated with each capital improvement. The plan is designed to ensure capital improvements will be prioritized by need and that the city will have the funds to pay for and maintain them into future years.

Capital improvement projects are non-routine capital expenditures that generally cost more than $50,000 and could result in the purchase of equipment, acquisition of land, design and construction of new assets, or the renovation, rehabilitation, or expansion of existing capital assets. Capital projects usually have an expected useful life of at least five years.

Capital improvement infrastructure is what all cities must have in place to provide essential and quality-of-life services to current and future residents, businesses, and visitors. They are designed to prevent the deterioration of the city's existing infrastructure and anticipate the future growth of the city. A wide range of projects comprises capital improvements, as illustrated by the examples below:

- Fire and police stations;
- Libraries, court facilities, and City office buildings;
- Parks, trails, open space, pools, recreation centers, and other related facilities;
- Water and wastewater treatment plants, transmission pipes, storage facilities, odor control facilities, and pump stations;
- Roads, bridges, traffic signals, and other traffic control devices, including fiber optic infrastructure needed for the operation of intelligent transportation systems;
- Landscape beautification projects;
- Computer software and hardware systems other than personal computers and printers;
- Flood control drainage channels, storm drains and retention basins;
- Major equipment purchases such as landfill compactors, street sweepers, and solid waste trucks.

Glendale, like many cities in the Phoenix metropolitan area, faces a special set of complex problems because much of the city is built out except for scattered areas requiring infill development at the far western edge of the city. Cities need to build new roads, add necessary services such as water, sewer, trash services and provide public amenities such as parks and expand public safety services to accommodate new residential and non-residential development. They also must simultaneously maintain, replace, rehabilitate

and/or upgrade existing capital assets such as roads, parks, city buildings and underground pipes for the water and sewer system.

Paying for Capital Improvements

In many respects, the city planning process for selecting, scheduling and financing capital improvements parallels the way an individual might plan for buying a new house or car. This process entails an assessment of many valid competing needs, a determination of priorities, an evaluation of operating costs as well as financing options for the capital costs, and an establishment of realistic completion timeframes. The analysis process involves many familiar questions.

- Can I wait another year or two?
- Are there other alternatives such as remodeling, using public transit or carpooling?
- What other purchases will I need to forego?
- What can I afford and how can I pay for it?
- Do I need outside financing and what will it cost?
- Will there be additional monthly costs associated with the purchase?

If the purchase plan moves forward, a decision must be made about the down payment. A good planner might have started a replacement fund a few years ago in anticipation of the need. Other cash sources might include a savings account or a rainy-day emergency fund. The city, just like most families, needs to find longer-term financing to cover certain costs for capital improvements. Repayment of the loan might require cutting other expenses like eating at restaurants or increasing income by taking a second part-time job. An unanticipated inheritance may speed up the timetable; a negative event, such as a flood or unanticipated medical expense, might delay the plan.

Similarly, most large capital improvements cannot be financed solely from a single year's revenue stream or by simply increasing income or decreasing expenses.

Guidelines and Policies Used in Developing the CIP

Council's strategic goals and financial policies provide the broad parameters for the development of the annual capital plan. For example, Council's financial policies on Capital Asset and Debt Management state that the 10-year capital plan will address capital needs in the following order:

A. Improve existing assets
B. Replace existing assets
C. Construct new assets

These financial policies further state that projected life cycle costing will be evaluated for projects considered for funding in the near future. Life cycle costing is a method of calculating the total cost of a physical asset throughout its life. It is concerned with all costs of ownership and considers the costs incurred by an asset from its acquisition to its disposal, including design, installation, operating and maintenance costs.

Additional considerations include the following:

- Does a project qualify as a capital project, i.e., cost more than $50,000 and have an expected useful life of at least five years?
- Does a project satisfactorily address all federal, state, and city legal and financial requirements?
- Does a project support the city's favorable investment ratings and financial integrity?
- Does a project support the city's goal of ensuring all geographic areas of the city have comparable quality in the types of services that are defined in the Public Facilities section of the General Plan?
- Does a project prevent the deterioration of the city's existing infrastructure?
- Does a project respond to and, if possible, anticipate future growth in the city?
- Does a project encourage and sustain quality economic development?
- Can a project be financed through growth in the tax base or development fees, when possible, if constructed in response to residential or commercial development?
- Is a project responsive to the needs of residents and businesses within the constraints of reasonable taxes and fees?
- Does a project leverage funds provided by other units of government (e.g., Maricopa County Flood Control District, Arizona Department of Transportation, etc.) where appropriate?
- Are the projects part of an overall and updated Master Plan for the particular infrastructure?

Master plans also help determine which projects should be included in the CIP and the timeframes in which the projects should be completed. For example, the Parks and Recreation Master Plan's guidelines for neighborhood parks include 3.3 acres of park land per 1,000 residents. When population growth causes an area to exceed this threshold, that neighborhood will rise on the capital plan's priority list for park development. The Water and Sewer Master Plan, Parks Master Plan, Storm Water Master Plan, GO Transportation Plan and five-year plans for landfill and solid waste collection services also provide valuable guidance in the preparation of the CIP.

Economic forecasts are also a critical source of information and guidance throughout the capital planning process. The forecasts assess external factors such as whether the local economy is growing or contracting, population growth, inflation for construction materials, the value of land, and other variables that may affect the city's ability to finance needed services and capital projects.

Glendale's Annual CIP Development Process

In conjunction with the annual budgeting process, the Budget and Finance Department manages the citywide process of revising and updating the city's capital plan. City staff members from all departments participate in an extensive review of projects in the existing plan and the identification of new projects for inclusion in the CIP. The City Council's commitment to the needs and desires of Glendale's citizens is a critical factor considered during the capital planning process, as well as compliance with legal limits and financial resources.

Once projects are selected for inclusion in the capital plan, decisions must be made about which projects should be recommended for inclusion in the first five years of the plan. Determining how and when to schedule projects is a complicated process. It must consider City Council's strategic goals as well as all the variables that affect the city's ability to generate the funds to pay for these projects without jeopardizing its ability to provide routine, ongoing services and one-time or emergency services when needed.

The financial projections used to develop the CIP are based on staff's best prediction of construction and design costs, and other relevant variables. These financial projections are jointly developed by the Budget and Finance Department, the Engineering Department, and the respective departments submitting the CIP projects in conjunction with the City Manager's Office. They are updated annually to reflect changes in the economic environment.

Although only the first year of the plan is appropriated, the first five years of the plan are financially balanced. This means the first five years of the plan:

- Comply with the state's constitutional debt limits
- Can be funded with the available unissued voter authorization for General Obligation Bonds
- Have been referred by the Council to request General Obligation Bond voter authorization in an upcoming special bond election
- Have been identified as a high priority by City Council, would require additional General Obligation Bond voter authorization, and may be referred to a future bond election
- Balance the use of incoming revenue streams with the use of fund balance, while maintaining a fund balance in compliance with bond covenants and policies regarding debt management
- Identify the source of revenue to finance various projects.

Financial and legal constraints make it impossible for the city to fund every project on its priority list. For example, it is not possible for the city to fund several large-scale projects concurrently that have significant operating budget impacts. Also, revenues used to pay the debt service are not unlimited. Therefore, implementation timetables are established to stagger projects over time based on Council's strategic goals and the estimated financial resources expected in the future.

A critical element of financing capital projects is the ability to manage within available resources, including the overall debt incurred for past projects and any new debt for future

projects. Limited staff resources to undertake new capital projects also must be considered. Capital projects often require significant time to manage effectively, and project managers in the departments typically manage several capital projects at the same time.

The city also must coordinate the timing of many of its capital projects with federal, state, county, other municipal governments, and non-City utilities. For example, a street improvement project will be planned with any other infrastructure "underneath the street" that may undergo moving or replacement to minimize the amount of new street surface that may be cut or disturbed. Also, flood control capital improvements are coordinated with the Maricopa County Flood Control District to maximize matching funds that the district makes available for eligible projects.

The availability of unanticipated financing, such as federal or state transportation grants may cause the city to accelerate a particular project. In addition, a scheduled project may be delayed to take advantage of an unusual one-time opportunity such as the receipt of non-governmental grant monies.

The City Council reviews the recommended CIP during the spring budget workshops. Council also considers citizen requests and considers the recommendations of staff before making the final decision about which projects should be included in which years of the CIP.

Prioritization Process for Proposed General Obligation Bond Funded Projects

During the development of the FY19-28 CIP, city staff worked with the City Council to develop and implement a CIP prioritization process for projects expected to be funded with General Obligation (G.O.) bonds. Once the G.O. Bond projects were evaluated, their estimated project costs along with other criteria were applied to the available G.O. Bond capacity. The G. O. Bond projects in the current 10-year CIP still reflect that prioritization with additions and revisions per Council direction and adoption of subsequent capital plans. The costs of the various projects have also been updated annually.

The project matrix developed and approved by City Council during the FY19-28 budget process and applied to proposed G.O. Bond projects in the 10-Year CIP Plan is one tool used for evaluating capital projects, to ensure projects in the capital plan follow the City Council's priorities. The criteria that the City Council determined are important to take into consideration are as follows:

1) Mandated Projects – These are capital projects that are required by law or contract and would likely result in sanctions or penalties to the City if not completed. These are automatically ranked with the maximum points allowable.
2) Assessing Operational Costs – These costs most likely will have an impact on the General Fund. It is important to consider those impacts and apply a scoring methodology that aligns with Council expectations for minimizing the potential risks of those impacts to the long-term financial health of the City.

3) Aligning with Strategy – A key focus of the work that Council has been engaged in over the last year is creating organizational alignment around Council-adopted strategic objectives; inclusion of this category in the project ranking matrix model reinforces Council's vision and is also a best practice.
4) Protecting the Public – Creates an emphasis on projects that would mitigate a public health, welfare, and safety impact.
5) Leveraging External Funding –The ability to leverage outside funding sources (revenue, grants, IGA cost share, Developer Agreement) mitigates the City's financial impact to fund a capital project. This criteria measures and scores how much external funding and proposed timeframe of the City receiving those funds.
6) Quality of Life – Provides capital infrastructure and the project's ability to improve the overall quality of life for Glendale's citizens and visitors.
7) Planning for the Future – Highlights the importance of long-range planning by using Council-approved master plans. These are master plans that are generally developed through a public input process and formally adopted by City Council. This criterion ensures the ability to capture the voice of the community as future funding decisions are made.
8) Generating Revenue – Creates a focus on projects that either increase or help maintain existing revenue streams.

Citizen Involvement in the CIP Process

The CIP is an important financial, planning and public communication tool. It gives residents and businesses a clear and concrete view of the city's long-term direction for capital improvements and a better understanding of the city's ongoing needs for stable revenue sources to fund large or multi-year capital projects.

Input into the annual CIP updating process is obtained from citizens who serve on many different city boards and commissions, as well as from individual citizens through the public hearing and comment process. City boards and commissions are comprised of residents and business owners and their meetings are open to the public. A few examples include the Parks and Recreation Advisory Committee, the Library Advisory Board, the Arts Commission, and the Citizens Utilities Advisory Commission. The public can also provide comments to the Mayor and Council through public meetings of the Council, Council District meetings, and through other interactions with them. It is through this public input that residents and businesses have the opportunity to inform Council and staff about infrastructure development and renovation needs, important quality-of-life enhancements, and environmental and historic preservation issues that should be addressed in the capital plan.

Types of CIP Projects and Funding Sources

The ten-year CIP is developed with identified funding sources for each CIP project. For example, a street project might be funded through one or more of the following financing sources: Highway User Revenue Fund (HURF) bonds, general obligation (G.O.) bonds, federal or state grants, development impact fees (DIFs), Glendale's dedicated transportation sales tax, or Glendale's general fund excise taxes. In many cases, a large or multi-year project will be financed using a mix of these funding sources.

General Obligation (G.O.) Bond Funded Projects

The City uses G.O. Bonds to fund facility, infrastructure, and equipment capital improvements for capital programs such as Transportation, Parks and Recreation, Cultural Facilities, Flood Control, Government Facilities, Libraries, Public Safety, and City Court. G.O. bonds are backed by "the full faith and credit" of the city and the debt service (principal and interest) on the bonds is repaid from secondary property taxes levied each fiscal year during the budget process. Arizona State law mandates the separation of city property taxes into two components, the primary tax levy and the secondary tax levy. A municipality's secondary property tax revenue can be used only to pay the principal, interest, and redemption charges on bonded indebtedness or other lawful long-term obligations that are issued or incurred for a specific capital purpose. In contrast, primary property tax revenue may be used for any lawful purpose. Ongoing maintenance and operating costs are generally paid out of the General Fund.

There are two separate categories of G.O. bond funded projects. These categories correspond to the 6% and 20% Arizona State Constitutional limits for G.O. bonded indebtedness. Funds that have been established for the 6% category include the Economic Development, Cultural Facility, Government Facilities and Library Bond Funds. Active funds for the 20% category include the Flood Control, Open Space & Trails, Parks, Public Safety and Street/Parking Bond Funds. Water and Sewer bonds are also included in the 20% category. Secondary property tax revenue can be used to pay water/sewer debt, but it is preferable for water/sewer capital debt service to be paid with water and sewer revenue.

Development Impact Fee Funded Projects

Impact fees are one-time charges to developers that are used to offset a city's capital costs resulting from new development. Developers pay Development Impact Fees (DIF) when they construct new residential and commercial developments. These fees are designed to cover a city's increased costs for providing new or expanded infrastructure in the following categories: streets, parks, libraries, police, fire, and water/sewer.

Planning and zoning information, such as anticipated population growth and expected density of residential and commercial development, is the foundation for impact fee

revenue estimates. Given this information, the city then estimates the amount of impact fee revenue available to pay for growth-related capital projects.

In a growing economic condition, several DIF funded projects would more likely be included in the capital plan to supplement the growth-related portion of projects funded with other resources such as G.O. bonds. DIF revenue alone is rarely sufficient to fund 100% of the cost of growth-related projects. Therefore, given these circumstances, the current capital plan reflects very little spending of impact fees.

Enterprise and Other Projects

Water and Sewer Revenue Funded Projects: Water/Sewer capital projects can be funded with several options, including G.O. bonds, revenue bonds, revenue obligations, or cash financing. Bonds or obligations are typically used to fund larger water/sewer projects. The principal and interest for bonds and obligations will be paid from future water/sewer user-fee revenue. Smaller water/sewer projects are typically cash-financed. Two separate funds have been established for water/sewer projects: one fund is for water related capital projects and another fund is for sewer related capital projects.

Landfill Revenue Funded Projects: Landfill user fee revenues fund environmental improvements required by federal and state law as well as improvements related to constructing, extending, improving, and repairing the Glendale Municipal Landfill. Landfill equipment is also included in the landfill capital fund. Users of the Glendale Municipal Landfill include private haulers, other cities that are under contract with the city's landfill, and the city's residential and commercial solid waste operations.

Solid Waste Revenue Funded Projects: Unlike Water/Sewer and Landfill, the capital plan for Solid Waste is not usually funded with revenue bonds. Instead, solid waste projects are funded with user revenues and cash balances. However, inter-fund loans and capital leases have been used as a funding option in the past.

Transportation Sales Tax Funded Projects: On November 6, 2001, Glendale held a special election where voters passed a new half-cent sales tax to fund the transportation plan. The transportation plan was created to improve service for all modes of transportation, including public transit, motorized vehicles, bicycles, pedestrians, and aviation. Of the 13,019 ballots cast for this proposition, 64% were in favor and 36% were in opposition. By their votes, Glendale residents indicated that having transportation choices and being connected to regional activities and employment centers were important to maintaining Glendale's high quality of life.

Everyone who shops in Glendale pays the half-cent sales tax that became effective January 1, 2002. The revenues are dedicated to funding the implementation of the *Glendale Onboard! (GO Transportation Plan)*. The sales tax has no sunset date. The transportation capital and operating budgets are balanced yearly. Transportation projects can either be funded with Transportation Revenue Obligations or cash-financed. The principal and interest on revenue obligations will be covered with future transportation sales tax revenue.

Street (HURF) Revenue Funded Projects: The State of Arizona shares with cities a portion of the revenues it collects from highway user fees. This revenue is tracked by the State of Arizona and is known as the Highway User Revenue Fund (HURF). The Arizona State Constitution restricts the use of HURF revenue to street and highway purposes such as right-of-way acquisition, construction, reconstruction, maintenance, repair, and the payment of the interest and principal on HURF bonds. HURF is often called the gas tax even though there are several other transportation-related fees, including a portion of the vehicle license tax, that comprise this revenue source. Much of this revenue source is based on the volume of fuel sold rather than the price of fuel.

In the past, the Arizona Legislature has altered (1) the type and/or rate of taxes, fees, and charges to be deposited into the Arizona Highway Revenue Fund and (2) the allocation of such monies among the Arizona Department of Transportation, Arizona cities and counties and other purposes. The Arizona Legislature reduced the amount of funds allocated to cities in FY 2009 through FY 2012. Future legislative alterations to HURF revenue sources and/or the HURF distribution formula may occur.

Municipal Property Corporation Bond Funded Projects: A city may form a Municipal Property Corporation (MPC) to finance a large capital project. An MPC is a non-profit organization over which the city exercises oversight authority, including the appointment of its governing board. This mechanism allows the city to finance a needed capital improvement and then purchase the improvement from the corporation over a period of years.

For the MPC to market the bonds, a city will typically pledge unrestricted excise taxes. Unrestricted excise taxes are generally all excise, transaction privilege, franchise, and income taxes within the city's General Fund. This means MPC debt service is paid with General Fund operating dollars.

The city has formed and entered into agreements to sell MPC bonds to fund several construction projects, including the following:

- Glendale Municipal Office Complex (debt is retired),
- Desert Diamond Arena, formerly known as Gila River Arena,
- Glendale Media Center and Expo Hall, Convention Center, and Parking Garage adjacent to the Westgate development in west Glendale,
- A portion of the Glendale Regional Public Safety Training Facility and infrastructure for the Zanjero development, and
- The Camelback Ranch development

Grant Funded Projects: The majority of Glendale's grants for capital projects come from the federal or state government. There are two major types of grants. Open, competitive grant programs usually offer a great deal of latitude in developing a proposal and grants are awarded through a competitive review process. The existing Arizona Heritage Fund grants for parks and historic preservation capital projects are an example of competitive grants.

The second type is entitlement or categorical grants, which are allocated to qualified governmental entities based on a formula basis (e.g., by population, income levels, etc.). Entitlement funds must be used for a specific grantor-defined purpose. Community Development Block Grants are considered entitlement grants and typically must benefit low- to moderate-income residents.

Most federal and state grant programs, apart from some public housing programs, require the applicant to contribute to the cost of the project. The required contribution, referred to as a local match, can vary from 5% to 75%. Federal Transportation Administration grants for public transit improvements and Federal Aviation Administration grants for airport projects are examples of capital improvement grants for which local matching requirements will come from the city's operating budget and/or the city's transportation sales tax.

Many federal and state grant programs specifically prohibit the applicant from using other government grants as match and require that the match be cash rather than donated services. Therefore, matching funds usually come from General Fund department operating budgets, G.O. bonds or development impact fees.

There is always a possibility that some of the grant-funded projects will be delayed or not completed if government grants fail to materialize. CIP projects adversely affected by changes in the availability of grants may be postponed until the needed grant funds are acquired, the project is modified to reduce costs, or the project is funded using alternative means.

Pay-As-You-Go (PAYGO) - Capital and Operating Budget Projects: Some capital improvements are paid for on a cash basis and are either included in the capital budget and/or as part of the department's operating budget on a pay-as-you-go basis. PAYGO is used to avoid the interest costs that may be incurred when using other financing instruments. The city's operating budget also provides for the maintenance of capital assets and expenses associated with the depreciation of city facilities and equipment.

Lease Financing Projects: Lease financing provides long-term financing for the purchase of equipment or other capital improvements and does not affect the city's G.O. bond

capacity or require voter approval. In a lease transaction, the asset being financed can include new capital needs, assets under existing lease agreements or, in some cases, equipment purchased in the past for which the government or municipal unit would prefer to be reimbursed and paid over time. Title to the asset is transferred to the city at the end of the lease term.

Local Improvement District Bond Projects: Local improvement districts (LIDs) are legally designated geographic areas in which a majority of the affected property owners agree to pay for one or more capital improvements through a supplemental assessment. This financing approach ties the repayment of debt to those property owners who most directly benefit from the improvements financed.

Impact of the CIP on the Operating Budget

Glendale's operating budget is directly affected by the CIP. Almost every new capital improvement will require additional ongoing expenses for routine operation, repair, and maintenance upon project completion. Some CIP projects may require additional staff to operate and maintain the new asset (new fire station, new firefighters). Existing city facilities and equipment that were once considered state-of-the-art will require rehabilitation, renovation, or upgrades to accommodate new uses and/or address safety and structural improvements. PAYGO capital projects, grant-matching funds, and lease/purchase capital expenses also come directly from the operating budget.

Operating costs are considered when evaluating and prioritizing capital projects for approval during the annual budget process. All projects are carefully considered when prioritizing CIP projects, due to the city's inability to concurrently fund several large-scale projects with significant operating budget impacts. In addition, realistic timelines and accurate cashflows of projects have to be considered based on available manpower and forecasted revenue streams.

Many capital improvements make a positive contribution to the fiscal well-being of the city. Capital projects such as the redevelopment of under-performing or under-used areas of the city, and the infrastructure expansion needed to support new development, promote economic development and growth that can lead to the generation of additional operating revenues. These new revenue sources provide the funding needed to maintain, improve, and expand the city's infrastructure.

FY 2026-2035 Capital Improvement Program

CIP Summary by Project Type

Project Type	CARRYOVER	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
Airport	$1,296,997	$10,415,896	$5,131,939	$6,293,537	$5,255,713	$10,268,499	$14,157,084	**$52,819,665**
Arts	$979,851	$0	$0	$0	$0	$0	$0	**$979,851**
Drainage	$10,309,848	$15,571,211	$8,765,444	$9,284,920	$4,492,520	$3,848,760	$3,835,360	**$56,108,063**
Facility Maintenance	$84,766,700	$8,996,341	$15,409,000	$21,637,000	$4,933,600	$12,463,400	$20,758,000	**$168,964,041**
Landfill	$631,826	$4,621,297	$3,218,588	$6,647,799	$4,965,124	$6,367,480	$15,654,370	**$42,106,484**
Library	$5,881,858	$5,003,527	$1,972,000	$6,193,900	$10,786,700	$6,874,600	$0	**$36,712,585**
Parking Lots	$15,057,716	$2,286,000	$500,000	$500,000	$500,000	$500,000	$2,500,000	**$21,843,716**
Parks	$34,940,320	$3,065,966	$16,517,547	$4,681,640	$6,453,749	$0	$71,139,370	**$136,798,592**
Public Safety	$43,725,608	$21,314,529	$31,470,730	$28,889,328	$27,222,205	$131,453,742	$38,972,528	**$323,048,670**
Solid Waste	$2,458,305	$5,282,383	$4,932,236	$4,327,059	$3,813,456	$5,845,889	$30,927,208	**$57,586,536**
Streets	$54,587,723	$53,062,800	$73,761,518	$37,416,009	$41,724,695	$45,910,071	$174,747,411	**$481,210,227**
Transit	$3,734,367	$2,514,864	$509,362	$518,949	$523,628	$533,401	$2,771,998	**$11,106,569**
Wastewater	$3,330,000	$29,060,000	$21,160,000	$25,656,000	$27,776,000	$23,850,000	$166,250,000	**$297,082,000**
Water	$7,880,000	$47,231,048	$56,004,064	$50,628,940	$60,560,240	$44,018,160	$470,510,000	**$736,832,452**
Grand Total	**$269,581,119**	**$208,425,862**	**$239,352,428**	**$202,675,081**	**$199,007,630**	**$291,934,002**	**$1,012,223,329**	**$2,423,199,451**

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FY 2026-2035 Capital Improvement Program

All

Summary by Funding Source

Funding Source	CARRYOVER	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
1080-General Government Capital Prj	$68,290,549	$23,449,066	$7,974,744	$6,546,848	$8,457,293	$15,594,835	$64,478,528	**$194,791,863**
2050-Highway User Revenue Fund	$500,000	$3,253,124	$3,415,780	$3,586,568	$3,765,897	$3,954,192	$22,941,878	**$41,417,439**
2060-Transportation Grants	$6,049,834	$5,420,938	$18,909,337	$1,507,442	$636,100	$1,591,023	$0	**$34,114,674**
2070-Transportation Sales Tax	$500,000	$15,877,226	$16,318,111	$17,032,581	$16,998,533	$18,164,747	$99,665,638	**$184,556,836**
2071-Transportation SILF	$0	$2,500,000	$2,500,000	$0	$0	$0	$0	**$5,000,000**
2110-Arts Commission	$979,851	$0	$0	$0	$0	$0	$0	**$979,851**
2160-Other Grants	$5,071,149	$13,455,000	$3,640,000	$2,990,000	$0	$858,000	$0	**$26,014,149**
2190-Airport Capital Grant	$365,458	$9,648,530	$4,542,720	$5,765,740	$4,693,550	$9,342,860	$10,089,000	**$44,447,858**
2200-Training Facility Revenue	$2,323,141	$1,330,000	$900,000	$1,700,000	$177,341	$35,226,337	$0	**$41,656,819**
4010-Streets Construction	$892,230	$0	$6,508,637	$9,166,221	$7,401,587	$9,005,961	$27,143,895	**$60,118,531**
4011-2024 Street Bonds	$5,876,298	$0	$0	$0	$0	$0	$0	**$5,876,298**
4012-2025 Streets Bonds	$0	$2,719,828	$0	$0	$0	$0	$0	**$2,719,828**
4020-Hurf Capital Projects	$2,048,232	$3,621,719	$1,235,293	$2,164,061	$1,293,645	$2,224,076	$7,708,286	**$20,295,312**
4030-Transportation Capital Proj	$26,469,243	$19,322,267	$25,451,208	$8,816,394	$7,840,495	$5,241,249	$17,654,916	**$110,795,772**
4040-Public Safety Construction	$14,152,027	$0	$29,020,730	$20,639,328	$24,634,857	$83,263,546	$0	**$171,710,488**

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FY 2026-2035 Capital Improvement Program

All

Summary by Funding Source

Funding Source	CARRYOVER	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
4041-2024 Public Safety Bonds	$8,791,498	$0	$0	$0	$0	$0	$0	**$8,791,498**
4042-2025 Public Safety Bonds	$0	$14,108,984	$0	$0	$0	$0	$0	**$14,108,984**
4050-Parks Construction	$4,296,699	$0	$6,817,685	$4,681,640	$6,453,749	$0	$71,139,370	**$93,389,143**
4060-Government Facilities	$2,349,959	$0	$3,194,550	$5,106,320	$59,700	$1,554,395	$0	**$12,264,924**
4061-2024 General Government Bonds	$1,298,341	$0	$0	$0	$0	$0	$0	**$1,298,341**
4062-2025 General Government Bonds	$0	$539,471	$0	$0	$0	$0	$0	**$539,471**
4080-Cultural Facility	$3,625,281	$0	$0	$0	$0	$0	$0	**$3,625,281**
4081-2024 Cultural Facility Bonds	$6,106,638	$0	$0	$0	$0	$0	$0	**$6,106,638**
4090-Open Space/Trail Construction	$9,989,083	$0	$9,699,862	$0	$0	$0	$0	**$19,688,945**
4091-2024 Open Space/Trails Bonds	$10,622,563	$0	$0	$0	$0	$0	$0	**$10,622,563**
4092-2025 Open Space/Trails Bonds	$0	$1,700,966	$0	$0	$0	$0	$0	**$1,700,966**
4100-Library Construction	$2,808,595	$0	$1,972,000	$6,193,900	$10,786,700	$6,874,600	$0	**$28,635,795**
4101-2024 Library Bonds	$5,950,516	$0	$0	$0	$0	$0	$0	**$5,950,516**
4110-Flood Control Construction	$5,061,429	$0	$4,884,444	$6,053,920	$4,251,520	$2,749,760	$2,635,360	**$25,636,433**
4112-2025 Flood Control Bonds	$0	$1,875,211	$0	$0	$0	$0	$0	**$1,875,211**

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FY 2026-2035 Capital Improvement Program

All

Summary by Funding Source

Funding Source	CARRYOVER	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
4173-2019-DIF Fire	$37,500	$0	$0	$6,500,000	$0	$0	$0	**$6,537,500**
4223-2019-DIF Police	$0	$0	$0	$0	$0	$4,417,090	$0	**$4,417,090**
4284-2019-DIF Libraries	$1,139,932	$0	$0	$0	$0	$0	$0	**$1,139,932**
4383-2019-DIF Parks & Rec	$1,075,105	$0	$0	$0	$0	$0	$0	**$1,075,105**
4410-2014-DIF Streets Zone 1 East	$626,854	$0	$0	$0	$0	$0	$0	**$626,854**
4420-2014-DIF Streets Zn 2 West 101	$937,975	$0	$0	$0	$0	$0	$0	**$937,975**
4430-2014-DIF Streets Zn 3 West 303	$9,160	$0	$0	$0	$0	$0	$0	**$9,160**
4431-2019-DIF-Streets	$7,422,687	$1,755,398	$3,115,380	$489,600	$2,546,899	$2,121,220	$2,706,080	**$20,157,264**
4434-2023-DIF Streets West	$967,896	$967,896	$124,209	$380,080	$1,777,844	$5,726,537	$2,718,800	**$12,663,262**
4510-Gov Facility-Excise Tax 24Bond	$40,750,436	$0	$0	$0	$0	$0	$0	**$40,750,436**
4610-ARPA Capital Projects	$6,612,550	$0	$0	$0	$0	$0	$0	**$6,612,550**
6020-Water	$7,922,279	$46,066,558	$56,016,914	$55,548,580	$59,347,240	$45,665,935	$470,510,000	**$741,077,506**
6030-Sewer	$3,330,000	$28,360,000	$20,460,000	$24,956,000	$27,076,000	$23,150,000	$162,750,000	**$290,082,000**
6065-2014-DIF Water	$640,000	$0	$0	$0	$0	$0	$0	**$640,000**
6071-2019-Water DIF	$600,000	$1,850,000	$3,800,000	$1,175,000	$1,275,000	$0	$0	**$8,700,000**

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FY 2026-2035 Capital Improvement Program

All

Summary by Funding Source

Funding Source	CARRYOVER	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
6101-2019-Sewer DIF	$0	$700,000	$700,000	$700,000	$700,000	$700,000	$3,500,000	**$7,000,000**
6110-Landfill	$631,826	$4,621,297	$3,218,588	$6,647,799	$4,965,124	$6,367,480	$15,654,370	**$42,106,484**
6120-Solid Waste	$2,458,305	$5,282,383	$4,932,236	$4,327,059	$3,868,556	$8,140,159	$30,927,208	**$59,935,906**
Grand Total	**$269,581,119**	**$208,425,862**	**$239,352,428**	**$202,675,081**	**$199,007,630**	**$291,934,002**	**$1,012,223,329**	**$2,423,199,451**

Return to TOC

FY 2026-2035 Capital Improvement Program

Airport

Summary by Funding Source

Funding Source	CARRYOVER	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
2190-Airport Capital Grant	$365,458	$9,648,530	$4,542,720	$5,765,740	$4,693,550	$9,342,860	$10,089,000	**$44,447,858**
4030-Transportation Capital Proj	$931,539	$767,366	$589,219	$527,797	$562,163	$925,639	$4,068,084	**$8,371,807**
Grand Total	**$1,296,997**	**$10,415,896**	**$5,131,939**	**$6,293,537**	**$5,255,713**	**$10,268,499**	**$14,157,084**	**$52,819,665**

Return to TOC

FY 2026-2035 Capital Improvement Program

Airport

Summary by Project

Project Number	Project Title	CARRYOVER	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CIPAP19075	NEW RIVER CHANNELIZATION PROJECT	$0	$0	$0	$225,000	$900,000	$450,000	$4,500,000	**$6,075,000**
CIPAP21007	AIRPORT MASTER PLAN STUDY	$0	$764,240	$0	$0	$0	$0	$0	**$764,240**
CIPAP21009	AIRPORT SECURITY FENCING	$0	$0	$2,250,000	$0	$0	$0	$0	**$2,250,000**
CIPAP21010	SOUTHWEST APRON - CAPACITY PROJECT	$0	$0	$0	$0	$450,000	$2,970,000	$5,589,000	**$9,009,000**
CIPAP21012	AIRSIDE PAVEMENT MAINTENANCE	$0	$220,895	$231,939	$243,537	$255,713	$268,499	$1,557,806	**$2,778,389**
CIPAP24009	SOUTH APRON RECONSTRUCT	$365,458	$7,642,400	$0	$0	$0	$0	$0	**$8,007,858**
CIPAP25004	CONSTRUCT TAXIWAY BRAVO	$0	$286,590	$573,180	$5,063,090	$0	$4,012,260	$0	**$9,935,120**
CIPAP25008	AIRFIELD LIGHTING & SIGNAGE REHAB	$0	$955,300	$1,719,540	$0	$0	$0	$0	**$2,674,840**
CIPAP26011	CONSTRUCT EAST SIDE APRON -CAPACITY	$0	$0	$0	$477,650	$3,343,550	$1,910,600	$0	**$5,731,800**
CIPAP26012	SELF-FUEL STATION SITE SURVEY	$0	$60,000	$0	$0	$0	$0	$0	**$60,000**
CIPAP26013	AIRPORT ADMIN OFFICE REMODEL	$0	$35,000	$0	$0	$0	$0	$0	**$35,000**
CIPAP65078	AIRPORT MATCHING FUNDS	$931,539	$451,471	$357,280	$284,260	$306,450	$657,140	$2,510,278	**$5,498,418**
Grand Total		**$1,296,997**	**$10,415,896**	**$5,131,939**	**$6,293,537**	**$5,255,713**	**$10,268,499**	**$14,157,084**	**$52,819,665**

Return to TOC

NEW RIVER CHANNELIZATION PROJECT

Package Number	Project Type	Project Number
FY26-35CIP	Airport	CIPAP19075

Project Number: CIPAP19075

Description

This project will re-channel New River so the Airport can regain its full-length Runway Protection Zone at the south end.

Justification

The project will complete the design for the channelization of New River. The current alignment of New River conflicts with existing Runway Protection Zone standards and falls within the flood hazard area. These enhancements will add additional opportunities for the Airport's East Side.

Capital Costs

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	2190-Airport Capital Grant			$0	$0	$0	$4,500,000	**$4,500,000**
DESIGN	2190-Airport Capital Grant			$0	$0	$450,000	$0	**$450,000**
LAND	2190-Airport Capital Grant			$0	$900,000	$0	$0	**$900,000**
STUDY	2190-Airport Capital Grant			$225,000	$0	$0	$0	**$225,000**
Grand Total				**$225,000**	**$900,000**	**$450,000**	**$4,500,000**	**$6,075,000**

AIRPORT MASTER PLAN STUDY

Package Number	Project Type	Project Number
FY26-35CIP	Airport	CIPAP21007

Project Number: CIPAP21007

Description

This is a planned airport grant project. No grant has been issued yet. This project is to update the Airport Master Plan. The expected FAA/ADOT grant is $764,240 and expected local share estimate $35,760.

Justification

The current Airport Master Plan was completed in 2007 and the Airport Layout Plan update was completed in 2017. This update will guide and enable the City to plan for several development initiatives. This project is part of the five-year ADOT Airport CIP.

Capital Costs

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
STUDY	2190-Airport Capital Grant	$764,240						$764,240
Grand Total		**$764,240**						**$764,240**

AIRPORT SECURITY FENCING

Package Number	Project Type	Project Number
FY26-35CIP	Airport	CIPAP21009

Project Number: CIPAP21009

Description

This is a planned airport grant project. No grant has been issued yet. This project is for the design and construction of gate improvements and access control system upgrades.

Justification

6,000 linear feet (Iron fence). Airport access control/gates showing signs of failure. Improvements and modernization are required to provide continued reliability and safety for Airport access, including networked communications and CCTV.

Capital Costs

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	2190-Airport Capital Grant		$1,800,000					**$1,800,000**
DESIGN	2190-Airport Capital Grant		$225,000					**$225,000**
EQUIPMENT	2190-Airport Capital Grant		$225,000					**$225,000**
Grand Total			**$2,250,000**					**$2,250,000**

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SOUTHWEST APRON - CAPACITY PROJECT

Package Number	Project Type	Project Number
FY26-35CIP	Airport	CIPAP21010

Project Number: CIPAP21010

Description

This is a planned airport grant project. No grant has been issued yet. This project is to design for the expansion of the Airport Southwest Apron. This project will design and construct new apron on the far southwest corner of the airport between the fuel farm and corporate hangars.

Justification

59,000 square-yard. Design a new public apron, taxi lane, and supporting infrastructure to accommodate the expansion of aircraft storage to meet capacity needs. Include hangars owned by the Airport (Box hangars/T-hangars). This project will expand apron capacity, allowing the airport to develop up to 18 60'x60' hangars.

Capital Costs

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	2190-Airport Capital Grant				$0	$2,970,000	$5,589,000	**$8,559,000**
DESIGN	2190-Airport Capital Grant				$450,000	$0	$0	**$450,000**
Grand Total					**$450,000**	**$2,970,000**	**$5,589,000**	**$9,009,000**

AIRSIDE PAVEMENT MAINTENANCE

Package Number	Project Type	Project Number
FY26-35CIP	Airport	CIPAP21012

Project Number: CIPAP21012

Description

Ongoing airside pavement maintenance.

Justification

This project is consistent with the Airport's Pavement Maintenance Management Plan.

Capital Costs

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4030-Transportation Capita..	$210,777	$221,316	$232,382	$244,001	$256,201	$1,486,456	**$2,651,133**
INTRNL CHG	4030-Transportation Capita..	$8,010	$8,410	$8,831	$9,272	$9,736	$56,485	**$100,744**
PUBLIC ART	4030-Transportation Capita..	$2,108	$2,213	$2,324	$2,440	$2,562	$14,865	**$26,512**
Grand Total		**$220,895**	**$231,939**	**$243,537**	**$255,713**	**$268,499**	**$1,557,806**	**$2,778,389**

SOUTH APRON RECONSTRUCT

Package Number	Project Type	Project Number
FY26-35CIP	Airport	CIPAP24009

Project Number: CIPAP24009

Description

This is a planned airport grant project. No grant has been issued yet. This project is to rehabilitate the south apron pavement adjacent to the southern hangars and taxi lanes.

Justification

Grant funding is to be leveraged for this project. In addition to FAA, this project is required under ADOT Grant Assurances and Airport Design Standards. This project is part of the five-year ADOT Airport CIP.

Capital Costs

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	2190-Airport Capital Grant	$7,642,400						$7,642,400
EST CARRYOVER	2190-Airport Capital Grant	$365,458						$365,458
Grand Total		**$8,007,858**						**$8,007,858**

Return to TOC

CONSTRUCT TAXIWAY BRAVO

Package Number: FY26-35CIP

Project Type: Airport

Project Number: CIPAP25004

Project Number: CIPAP25004

Description

This project will design and construct a new parallel taxiway (6000' x 35') as well as connecting taxiways.

Justification

This project will enable the city to open up the east side of the airport for aeronautical and non-aeronautical commercial development.

Capital Costs

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	2190-Airport Capital Grant	$0	$0	$5,063,090		$4,012,260		**$9,075,350**
DESIGN	2190-Airport Capital Grant	$0	$573,180	$0		$0		**$573,180**
STUDY	2190-Airport Capital Grant	$286,590	$0	$0		$0		**$286,590**
Grand Total		**$286,590**	**$573,180**	**$5,063,090**		**$4,012,260**		**$9,935,120**

Return to TOC

AIRFIELD LIGHTING & SIGNAGE REHAB

Package Number	Project Type	Project Number
FY26-35CIP	Airport	CIPAP25008

Project Number: CIPAP25008

Description

This project will design and construct lighting and signage on the runway and taxiways.

Justification

This project will replace all runway edge lights, runway signs, NAVAIDs, regulators, and controls as the runway lighting system is nearing the end of its useful life.

Capital Costs

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	2190-Airport Capital Grant	$0	$1,719,540					$1,719,540
DESIGN	2190-Airport Capital Grant	$955,300	$0					$955,300
Grand Total		**$955,300**	**$1,719,540**					**$2,674,840**

Return to TOC

CONSTRUCT EAST SIDE APRON -CAPACITY

Package Number: FY26-35CIP

Project Type: Airport

Project Number: CIPAP26011

Project Number: CIPAP26011

Description

This project will design and construct aircraft parking aprons in the East Side Development Area.

Justification

Building aircraft parking aprons on the East Side will facilitate the development of new hangars and increase capacity.

Capital Costs

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	2190-Airport Capital Grant			$0	$3,343,550	$1,910,600		**$5,254,150**
DESIGN	2190-Airport Capital Grant			$477,650	$0	$0		**$477,650**
Grand Total				**$477,650**	**$3,343,550**	**$1,910,600**		**$5,731,800**

Return to TOC

SELF-FUEL STATION SITE SURVEY

Package Number	Project Type	Project Number
FY26-35CIP	Airport	CIPAP26012

Project Number: CIPAP26012

Description

This project is for a site study to design and construct two 10,000-gallon self-serve fuel tanks. One 94 Octane Unleaded (or similar product) and one 100 Low Lead Aviation fuel.

Justification

This will identify a location to house a fuel station that will provide a constant revenue stream to the Airport. As the Airport grows the need for fuel also grows. The FY25 Audit report reflects the need for a fuel station.

Capital Costs

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
STUDY	4030-Transportation Capita..	$60,000						$60,000
Grand Total		**$60,000**						**$60,000**

AIRPORT ADMIN OFFICE REMODEL

Package Number	Project Type	Project Number
FY26-35CIP	Airport	CIPAP26013

Project Number: CIPAP26013

Description

This project will allow design and construction of the Airport Administrative office front desk.

Justification

There is an odd diagonal wall and a long counter that renders too much space unusable. Project will remove the odd geometry and double usable office space.

Capital Costs

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4030-Transportation Capita..	$30,000						$30,000
DESIGN	4030-Transportation Capita..	$5,000						$5,000
Grand Total		**$35,000**						**$35,000**

AIRPORT MATCHING FUNDS

Package Number	Project Type	Project Number
FY26-35CIP	Airport	CIPAP65078

Project Number: CIPAP65078

Description

This request is to provide local matching funds for Glendale Airport projects as identified in the Airport Capital Improvement Program (Fund 2190). Funding covers the local match for all airport capital costs.

Justification

This request allows for projects identified in the Airport Capital Improvement Program to be completed with local match funding and leverage Federal and State funds.

Capital Costs

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4030-Transportation Capita..	$451,471	$357,280	$284,260	$306,450	$657,140	$2,510,278	**$4,566,879**
EST CARRYOVER	4030-Transportation Capita..	$931,539	$0	$0	$0	$0	$0	**$931,539**
Grand Total		**$1,383,010**	**$357,280**	**$284,260**	**$306,450**	**$657,140**	**$2,510,278**	**$5,498,418**

FY 2026-2035 Capital Improvement Program

Arts

Summary by Funding Source

Funding Source	CARRYOVER	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
2110-Arts Commission	$979,851							**$979,851**
Grand Total	**$979,851**							**$979,851**

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FY 2026-2035 Capital Improvement Program

Arts

Summary by Project

Project Number	Project Title	CARRYOVER	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CIPAT20035	MUNICIPAL ARTS PROGRAM	$879,851							**$879,851**
CIPAT23001	ARTS MASTER PLAN	$100,000							**$100,000**
Grand Total		**$979,851**							**$979,851**

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MUNICIPAL ARTS PROGRAM

Package Number	Project Type	Project Number
FY26-35CIP	Arts	CIPAT20035

Project Number: CIPAT20035

Description

City Council Ordinance No. 1226 created a Municipal Art Fund which provides for the purchase of works of art for public places. This consists of commissioned, non-commissioned and the performing arts, all reviewed and recommended by the Glendale Arts Commission (via the Annual Arts Plan). These funds are used to implement the Annual Arts Plan and maintain and restore the City's art portfolio (when necessary)

Justification

By City Council Ordinance No. 1226, a Municipal Art Fund is created which provides for the purchase of works of art for public places.

Capital Costs

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	2110-Arts Commission	$879,851						$879,851
Grand Total		**$879,851**						**$879,851**

ARTS MASTER PLAN

Package Number	Project Type	Project Number
FY26-35CIP	Arts	CIPAT23001

Project Number: CIPAT23001

Description

Project is to develop an arts & culture master plan for Glendale through a comprehensive consultation and engagement process. The city will seek the services of an expert consultant/consulting firm through a request for qualifications (RFQ) process.

Justification

To align with the City of Glendale's Balanced Scorecard objective of "Improve Community Experience," the goal of the master plan is to define a vision and a set of strategic directions and actions to help guide the development of arts and culture resources and activities in Glendale for the next 10 years. The plan will also provide a guide on how best to connect these resources to advance the city's overarching social and economic goals.

Capital Costs

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	2110-Arts Commission	$100,000						**$100,000**
Grand Total		**$100,000**						**$100,000**

FY 2026-2035 Capital Improvement Program

Drainage

Summary by Funding Source

Funding Source	CARRYOVER	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
1080-General Government Capital Prj	$597,631	$241,000	$241,000	$241,000	$241,000	$241,000	$1,200,000	**$3,002,631**
2160-Other Grants	$4,650,788	$13,455,000	$3,640,000	$2,990,000	$0	$858,000	$0	**$25,593,788**
4110-Flood Control Construction	$5,061,429	$0	$4,884,444	$6,053,920	$4,251,520	$2,749,760	$2,635,360	**$25,636,433**
4112-2025 Flood Control Bonds	$0	$1,875,211	$0	$0	$0	$0	$0	**$1,875,211**
Grand Total	**$10,309,848**	**$15,571,211**	**$8,765,444**	**$9,284,920**	**$4,492,520**	**$3,848,760**	**$3,835,360**	**$56,108,063**

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Drainage

Summary by Project

Project Number	Project Title	CARRYOVER	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CIPDR19040	CAMELBACK ROAD, 51ST TO 58TH	$0	$0	$0	$4,313,920	$0	$0	$0	**$4,313,920**
CIPDR19078	83RD AVE, BETHANY HM TO CAMELBACK	$0	$0	$0	$0	$4,251,520	$0	$0	**$4,251,520**
CIPDR19079	59TH AVE & T-BIRD RD STORM DRAIN	$0	$0	$0	$0	$0	$0	$2,635,360	**$2,635,360**
CIPDR21019	DRAINAGE IMP. GLENN DR., 59TH-52ND	$0	$0	$0	$0	$0	$3,607,760	$0	**$3,607,760**
CIPDR21034	BETHANY HOME SD, 43RD TO 51ST AVE	$9,712,217	$15,330,211	$8,524,444	$4,730,000	$0	$0	$0	**$38,296,872**
CIPDR79004	LOCAL DRAINAGE PROBLEMS	$597,631	$241,000	$241,000	$241,000	$241,000	$241,000	$1,200,000	**$3,002,631**
Grand Total		**$10,309,848**	**$15,571,211**	**$8,765,444**	**$9,284,920**	**$4,492,520**	**$3,848,760**	**$3,835,360**	**$56,108,063**

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CAMELBACK ROAD, 51ST TO 58TH

Package Number	Project Type	Project Number
FY26-35CIP	Drainage	CIPDR19040

Project Number: CIPDR19040

Description

Installation of storm drain in Camelback Road from 51st to 58th Avenues. Project has been moved from FY26 to FY27.

Justification

This project is identified in the Stormwater Management Plan (SMP).

Capital Costs

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4110-Flood Control Constru..			$3,744,000				$3,744,000
DESIGN	4110-Flood Control Constru..			$375,440				$375,440
INTRNL CHG	4110-Flood Control Constru..			$157,040				$157,040
PUBLIC ART	4110-Flood Control Constru..			$37,440				$37,440
Grand Total				**$4,313,920**				$4,313,920

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83RD AVE, BETHANY HM TO CAMELBACK

Package Number: FY26-35CIP

Project Type: Drainage

Project Number: CIPDR19078

Project Number: CIPDR19078

Description

Installation of storm drain in 83rd Avenue from Bethany Home Road to Camelback Road. This project is currently programmed to begin design in FY29.

Justification

This project is identified in the Stormwater Management Plan (SMP) completed and presented to the city and Flood Control District in July 2011.

Capital Costs

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4110-Flood Control Constru..				$3,689,920			$3,689,920
DESIGN	4110-Flood Control Constru..				$369,200			$369,200
INTRNL CHG	4110-Flood Control Constru..				$154,960			$154,960
PUBLIC ART	4110-Flood Control Constru..				$37,440			$37,440
Grand Total					**$4,251,520**			**$4,251,520**

59TH AVE & T-BIRD RD STORM DRAIN

Package Number	Project Type	Project Number
FY26-35CIP	Drainage	CIPDR19079

Project Number: CIPDR19079

Description

Project will construct a storm drain in 59th Avenue between the Thunderbird Road intersection and the Arizona Canal Drainage Channel. It is currently programmed to begin design in FY30.

Justification

Project is identified in the Stormwater Management Plan (SMP) presented to the city and Flood Control District of Maricopa County in July 2011.

Capital Costs

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4110-Flood Control Constru..						$2,288,000	**$2,288,000**
DESIGN	4110-Flood Control Constru..						$228,800	**$228,800**
INTRNL CHG	4110-Flood Control Constru..						$95,680	**$95,680**
PUBLIC ART	4110-Flood Control Constru..						$22,880	**$22,880**
Grand Total							**$2,635,360**	**$2,635,360**

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DRAINAGE IMP. GLENN DR., 59TH-52ND

Package Number: FY26-35CIP

Project Type: Drainage

Project Number: CIPDR21019

Project Number: CIPDR21019

Description

This project will install storm drainage in Glenn Drive from 59th Avenue to 52nd Avenue, to correct flooding in Glenn Drive, nearby alleys, and in Murphy Park.

Justification

It is anticipated that project costs will be split between the City and the Maricopa County Flood Control District.

Capital Costs

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	2160-Other Grants					$858,000		**$858,000**
	4110-Flood Control Constru..					$2,140,320		**$2,140,320**
DESIGN	4110-Flood Control Constru..					$486,720		**$486,720**
INTRNL CHG	4110-Flood Control Constru..					$100,880		**$100,880**
PUBLIC ART	4110-Flood Control Constru..					$21,840		**$21,840**
Grand Total						**$3,607,760**		**$3,607,760**

BETHANY HOME SD, 43RD TO 51ST AVE

Package Number: FY26-35CIP

Project Type: Drainage

Project Number: CIPDR21034

Project Number: CIPDR21034

Description

Design and construction of storm drain pipe, inlets, catch basins and other appurtenances in a 1/2 square mile area centered on Bethany Home Road between 43rd Ave. and 51st Ave. Design began in FY21.

Justification

Project is identified in the Storm Water Master plan adopted by the city in 2011. Maricopa County Flood Control District has budgeted to contribute $4.5 million toward completion of the project.

Capital Costs

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
BOND ISSUE	4110-Flood Control Constru..	$0	$28,304	$0				$28,304
	4112-2025 Flood Control Bo..	$18,751	$0	$0				$18,751
CONSTRUCT	2160-Other Grants	$13,325,000	$3,575,000	$2,925,000				$19,825,000
	4110-Flood Control Constru..	$0	$4,727,140	$1,575,000				$6,302,140
	4112-2025 Flood Control Bo..	$1,856,460	$0	$0				$1,856,460
DESIGN	2160-Other Grants	$130,000	$65,000	$65,000				$260,000
	4110-Flood Control Constru..	$0	$35,000	$35,000				$70,000
EST CARRYOVER	2160-Other Grants	$4,650,788	$0	$0				$4,650,788
	4110-Flood Control Constru..	$5,061,429	$0	$0				$5,061,429
INTRNL CHG	4110-Flood Control Constru..	$0	$74,000	$114,000				$188,000
PUBLIC ART	4110-Flood Control Constru..	$0	$20,000	$16,000				$36,000
Grand Total		**$25,042,428**	**$8,524,444**	**$4,730,000**				$38,296,872

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LOCAL DRAINAGE PROBLEMS

Package Number	Project Type	Project Number
FY26-35CIP	Drainage	CIPDR79004

Project Number: CIPDR79004

Description

Construct localized storm drainage improvements to mitigate drainage and/or flooding issues.

Justification

Ongoing program addressing drainage issues in older neighborhoods and extends existing storm drain systems. The city will request grant contributions from Maricopa County Flood Control District.

Capital Costs

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	1080-General Government C..	$200,000	$200,000	$200,000	$200,000	$200,000	$1,000,000	**$2,000,000**
DESIGN	1080-General Government C..	$30,000	$30,000	$30,000	$30,000	$30,000	$150,000	**$300,000**
EST CARRYOVER	1080-General Government C..	$597,631	$0	$0	$0	$0	$0	**$597,631**
INTRNL CHG	1080-General Government C..	$9,000	$9,000	$9,000	$9,000	$9,000	$40,000	**$85,000**
PUBLIC ART	1080-General Government C..	$2,000	$2,000	$2,000	$2,000	$2,000	$10,000	**$20,000**
Grand Total		**$838,631**	**$241,000**	**$241,000**	**$241,000**	**$241,000**	**$1,200,000**	**$3,002,631**

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FY 2026-2035 Capital Improvement Program

Facility Maintenance

Summary by Funding Source

Funding Source	CARRYOVER	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
1080-General Government Capital Prj	$21,687,257	$7,172,000	$5,104,000	$5,165,000	$4,704,000	$5,693,000	$20,758,000	**$70,283,257**
4030-Transportation Capital Proj	$1,247,898	$599,360	$3,297,600	$5,271,040	$52,800	$1,273,960	$0	**$11,742,658**
4060-Government Facilities	$2,349,959	$0	$3,194,550	$5,106,320	$59,700	$1,554,395	$0	**$12,264,924**
4061-2024 General Government Bonds	$1,298,341	$0	$0	$0	$0	$0	$0	**$1,298,341**
4062-2025 General Government Bonds	$0	$539,471	$0	$0	$0	$0	$0	**$539,471**
4080-Cultural Facility	$3,625,281	$0	$0	$0	$0	$0	$0	**$3,625,281**
4081-2024 Cultural Facility Bonds	$6,106,638	$0	$0	$0	$0	$0	$0	**$6,106,638**
4100-Library Construction	$1,852,413	$0	$0	$0	$0	$0	$0	**$1,852,413**
4101-2024 Library Bonds	$3,100,507	$0	$0	$0	$0	$0	$0	**$3,100,507**
4510-Gov Facility-Excise Tax 24Bond	$40,750,436	$0	$0	$0	$0	$0	$0	**$40,750,436**
4610-ARPA Capital Projects	$1,465,691	$0	$0	$0	$0	$0	$0	**$1,465,691**
6020-Water	$1,282,279	$685,510	$3,812,850	$6,094,640	$62,000	$1,647,775	$0	**$13,585,054**
6120-Solid Waste	$0	$0	$0	$0	$55,100	$2,294,270	$0	**$2,349,370**
Grand Total	**$84,766,700**	**$8,996,341**	**$15,409,000**	**$21,637,000**	**$4,933,600**	**$12,463,400**	**$20,758,000**	$168,964,041

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Facility Maintenance

Summary by Project

Project Number	Project Title	CARRYOVER	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CIPFC19016	GLENDALE OPS CAMPUS-FIELD STAFF BLD	$1,748,099	$1,728,341	$10,305,000	$16,472,000	$0	$0	$0	**$30,253,440**
CIPFC19038	CITY HALL BUILDING REMODEL	$44,861,867	$0	$0	$0	$0	$0	$0	**$44,861,867**
CIPFC19061	ELECTRICAL SYSTEM RENEWAL	$337,797	$600,000	$500,000	$500,000	$370,000	$370,000	$1,850,000	**$4,527,797**
CIPFC19062	ELEVATOR SYSTEM RENEWAL	$236,888	$640,000	$640,000	$640,000	$425,000	$65,000	$500,000	**$3,146,888**
CIPFC19063	FIRE PROTECTION RENEWAL	$417,982	$200,000	$200,000	$200,000	$200,000	$200,000	$1,000,000	**$2,417,982**
CIPFC19064	SECURITY CAMERA IMPROVEMENTS	$258,206	$0	$0	$0	$0	$0	$0	**$258,206**
CIPFC19065	PLUMBING SYSTEM RENEWAL	$366,032	$100,000	$100,000	$100,000	$100,000	$100,000	$500,000	**$1,366,032**
CIPFC19068	ROOFING SYSTEM RENEWAL	$125,810	$335,000	$300,000	$300,000	$300,000	$300,000	$1,500,000	**$3,160,810**
CIPFC19071	HVAC REPAIR/REPLACEMENTS	$9,013	$550,000	$300,000	$300,000	$300,000	$300,000	$1,500,000	**$3,259,013**
CIPFC22086	CITY HALL PARKING GARAGE	$2,135,948	$0	$0	$0	$0	$0	$0	**$2,135,948**
CIPFC23041	GLENDALE OPS CAMPUS RENOVATION	$0	$0	$0	$0	$229,600	$6,770,400	$0	**$7,000,000**
CIPFC23043	COUNCIL CHAMBERS	$2,276,048	$0	$0	$0	$0	$0	$0	**$2,276,048**
CIPFC23070	EXTERIOR BUILDING ENHANCEMENTS	$36,525	$220,000	$0	$0	$0	$0	$0	**$256,525**
CIPFC23076	ARENA LEASE AGREEMENT CIP	$5,000,000	$0	$0	$0	$0	$0	$0	**$5,000,000**
CIPFC24044	CAR WASH REPLACEMENT	$1,272,301	$0	$0	$0	$0	$0	$0	**$1,272,301**
CIPFC24045	SPRING CITY DEMOLITION	$2,062,352	$286,000	$0	$0	$0	$0	$0	**$2,348,352**
CIPFC24046	ADA PROGRAM	$108,226	$65,000	$400,000	$400,000	$400,000	$400,000	$2,000,000	**$3,773,226**

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Facility Maintenance

Summary by Project

Project Number	Project Title	CARRYOVER	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CIPFC24047	INTERIOR REFRESH PROGRAM	$235,146	$1,550,000	$750,000	$750,000	$750,000	$750,000	$3,750,000	**$8,535,146**
CIPFC24048	RETRO COMMISSIONING PROGRAM	$48,615	$50,000	$75,000	$75,000	$75,000	$75,000	$375,000	**$773,615**
CIPFC24049	CEMETERY IMPROVEMENTS	$442,987	$700,000	$250,000	$150,000	$0	$0	$0	**$1,542,987**
CIPFC24051	PERFORMANCE BASED CONTRACTS	$9,479,629	$0	$0	$0	$0	$0	$0	**$9,479,629**
CIPFC25001	GATES AND DOORS RENEWAL PROGRAM	$267,734	$500,000	$300,000	$300,000	$300,000	$1,500,000	$0	**$3,167,734**
CIPFC25022	BRIAN ANDERSON FIELD	$1,030,000	$0	$0	$0	$0	$0	$0	**$1,030,000**
CIPFC25023	HEROES PARK LIB SHADE STRUCTURES	$25,144	$0	$0	$0	$0	$0	$0	**$25,144**
CIPFC70800	BUILDING MAINTENANCE RESERVE	$68,289	$0	$0	$0	$0	$0	$0	**$68,289**
CIPFC70801	CAMELBACK RANCH MAINTENANCE RESERVE	$1,020,143	$1,472,000	$1,289,000	$1,450,000	$1,484,000	$1,633,000	$7,783,000	**$16,131,143**
CIPPK77516	AMPHITHEATER RENOVATIONS	$10,895,919	$0	$0	$0	$0	$0	$0	**$10,895,919**
Grand Total		**$84,766,700**	**$8,996,341**	**$15,409,000**	**$21,637,000**	**$4,933,600**	**$12,463,400**	**$20,758,000**	$168,964,041

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GLENDALE OPS CAMPUS-FIELD STAFF BLD

Package Number: FY26-35CIP

Project Type: Facility Maintenance

Project Number: CIPFC19016

Project Number: CIPFC19016

Description

This project is for the design and construction of the field staff building located on the operations campus. The building will serve as the primary location for Water Services, Transportation, Parks & Recreation, and Field Operations staff.

Justification

Aging infrastructure, security, and operational efficiency concerns must be addressed in order to continue to provide effective service to the community.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
BOND ISSUE	4062-2025 General Govern..	$5,341	$0	$0				$5,341
CONSTRUCT	4030-Transportation Capita..	$32,000	$3,040,000	$5,120,000				$8,192,000
	4060-Government Facilities	$0	$2,945,000	$4,960,000				$7,905,000
	4062-2025 General Govern..	$31,000	$0	$0				$31,000
	6020-Water	$37,000	$3,515,000	$5,920,000				$9,472,000
DESIGN	4030-Transportation Capita..	$492,800	$147,200	$19,840				$659,840
	4060-Government Facilities	$0	$142,600	$19,220				$161,820
	4062-2025 General Govern..	$477,400	$0	$0				$477,400
	6020-Water	$569,800	$170,200	$22,940				$762,940
EST CARRYOVER	4030-Transportation Capita..	$695,969	$0	$0				$695,969
	4061-2024 General Govern..	$321,780	$0	$0				$321,780
	6020-Water	$730,350	$0	$0				$730,350
INTRNL CHG	4030-Transportation Capita..	$25,920	$80,000	$80,000				$185,920
	4060-Government Facilities	$0	$77,500	$77,500				$155,000
	4062-2025 General Govern..	$25,110	$0	$0				$25,110
	6020-Water	$29,970	$92,500	$92,500				$214,970
PUBLIC ART	4030-Transportation Capita..	$640	$30,400	$51,200				$82,240
	4060-Government Facilities	$0	$29,450	$49,600				$79,050
	4062-2025 General Govern..	$620	$0	$0				$620
	6020-Water	$740	$35,150	$59,200				$95,090
Grand Total		**$3,476,440**	**$10,305,000**	**$16,472,000**				$30,253,440

Operating Costs

Category	O&M Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CIP O&M				$540,400				$540,400
Grand Total				**$540,400**				$540,400

CITY HALL BUILDING REMODEL

Package Number	Project Type	Project Number
FY26-35CIP	Facility Maintenance	CIPFC19038

Project Number: CIPFC19038

Description

This program is to reinvest in the City Hall campus by creating an updated, modernized environment. The project will include a new exterior, rebuilding the interior floor by floor, and replacement of aged infrastructure.

Justification

The existing City Hall building was constructed in approximately 1984. The building no longer effectively serve the needs of the organization and the community.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	1080-General Government C..	$2,920,859						$2,920,859
	4060-Government Facilities	$826,211						$826,211
	4061-2024 General Govern..	$364,361						$364,361
	4510-Gov Facility-Excise Ta..	$40,750,436						$40,750,436
Grand Total		**$44,861,867**						**$44,861,867**

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ELECTRICAL SYSTEM RENEWAL

Package Number	Project Type	Project Number
FY26-35CIP	Facility Maintenance	CIPFC19061

Project Number: CIPFC19061

Description

This program is to reinvest in the City's existing electrical systems (including generators, EV chargers, and SES replacements), for demand, capacity, and life safety issues. Priorities will be based on experience with system conditions.

Justification

Programmed repair/replacement of electrical systems and components will protect public health and safety, reduce long term life cycle costs, and enable provision of service delivery to the community.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	1080-General Government C..	$337,797	$0	$0	$0	$0	$0	**$337,797**
NONCAPITAL	1080-General Government C..	$600,000	$500,000	$500,000	$370,000	$370,000	$1,850,000	**$4,190,000**
Grand Total		**$937,797**	**$500,000**	**$500,000**	**$370,000**	**$370,000**	**$1,850,000**	**$4,527,797**

ELEVATOR SYSTEM RENEWAL

Package Number	Project Type	Project Number
FY26-35CIP	Facility Maintenance	CIPFC19062

Project Number: CIPFC19062

Description

Program is to reinvest in the City's existing elevator systems for demand, capacity, & life safety issues. Study completed in FY 23, & internal Building assessments will identify priorities based on elevator system conditions & repair recommendations

Justification

Programmed repair/replacement of elevator systems and components will protect public health and safety, reduce long term life cycle costs, and enable provision of service delivery to the community.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
DESIGN	1080-General Government C..	$0	$0	$0	$0	$65,000	$0	**$65,000**
EST CARRYOVER	1080-General Government C..	$236,888	$0	$0	$0	$0	$0	**$236,888**
NONCAPITAL	1080-General Government C..	$640,000	$640,000	$640,000	$425,000	$0	$500,000	**$2,845,000**
Grand Total		**$876,888**	**$640,000**	**$640,000**	**$425,000**	**$65,000**	**$500,000**	**$3,146,888**

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FIRE PROTECTION RENEWAL

Package Number	Project Type	Project Number
FY26-35CIP	Facility Maintenance	CIPFC19063

Project Number: CIPFC19063

Description

This program is to keep fire protection systems and security systems, identified as a Tier 1 Infrastructure, in good working order.

Justification

Programmed repair/replacement of fire protection systems and components will protect public health and safety, reduce long term life cycle costs, and enable provision of service delivery to the community.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	1080-General Government C..	$417,982	$0	$0	$0	$0	$0	**$417,982**
NONCAPITAL	1080-General Government C..	$200,000	$200,000	$200,000	$200,000	$200,000	$1,000,000	**$2,000,000**
Grand Total		**$617,982**	**$200,000**	**$200,000**	**$200,000**	**$200,000**	**$1,000,000**	**$2,417,982**

SECURITY CAMERA IMPROVEMENTS

Package Number	Project Type	Project Number
FY26-35CIP	Facility Maintenance	CIPFC19064

Project Number: CIPFC19064

Description

This project is to keep security camera systems, identified as a Tier 1 infrastructure, in good working order. The security cameras will provide live video footage and recorded video surveillance, including events and alarm notifications at City facilities. Priorities are based upon building usage (mission critical are highest tier for this component) and identified need.

Justification

Programmatic repair/replacement of components of security systems will protect public health and safety, reduce long term life cycle costs, and enable provision of service delivery to the community, aligning resources with the City's strategic priorities and the Building Asset Philosophy.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	1080-General Government C..	$258,206						$258,206
Grand Total		**$258,206**						**$258,206**

PLUMBING SYSTEM RENEWAL

Package Number	Project Type	Project Number
FY26-35CIP	Facility Maintenance	CIPFC19065

Project Number: CIPFC19065

Description

Program addresses existing plumbing systems for current state & capacity issues. Assessments will identify priorities based on conditions, repairs recommended, and needs based on water conservation.

Justification

Programmed repair/replacement of plumbing systems and components will protect public health and safety, reduce long term life cycle costs, and enable provision of service delivery to the community.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	1080-General Government C..	$366,032	$0	$0	$0	$0	$0	**$366,032**
NONCAPITAL	1080-General Government C..	$100,000	$100,000	$100,000	$100,000	$100,000	$500,000	**$1,000,000**
Grand Total		**$466,032**	**$100,000**	**$100,000**	**$100,000**	**$100,000**	**$500,000**	**$1,366,032**

ROOFING SYSTEM RENEWAL

Package Number	Project Type	Project Number
FY26-35CIP	Facility Maintenance	CIPFC19068

Project Number: CIPFC19068

Description

This program is to keep roofing systems, identified as a Tier 1 infrastructure, in good working order. Capital repairs are needed in multiple locations. Priorities are based on building usage and identified need.

Justification

Programmed repair/replacement of roofing systems and components will protect public health and safety, reduce long term life cycle costs, and enable provision of service delivery to the community.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	1080-General Government C..	$125,810	$0	$0	$0	$0	$0	**$125,810**
NONCAPITAL	1080-General Government C..	$335,000	$300,000	$300,000	$300,000	$300,000	$1,500,000	**$3,035,000**
Grand Total		**$460,810**	**$300,000**	**$300,000**	**$300,000**	**$300,000**	**$1,500,000**	**$3,160,810**

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HVAC REPAIR/REPLACEMENTS

Package Number	Project Type	Project Number
FY26-35CIP	Facility Maintenance	CIPFC19071

Project Number: CIPFC19071

Description

This program is to keep HVAC systems, identified as a Tier 1 infrastructure, in good working order. Capital repairs are needed at various locations. Priorities are based upon building usage and identified cost.

Justification

Programmed maintenance of HVAC systems and components will protect public health and safety, reduce long term life cycle costs, and enable provision of service delivery to the community.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
DESIGN	1080-General Government C..	$100,000	$0	$0	$0	$0	$0	**$100,000**
EST CARRYOVER	1080-General Government C..	$9,013	$0	$0	$0	$0	$0	**$9,013**
NONCAPITAL	1080-General Government C..	$450,000	$300,000	$300,000	$300,000	$300,000	$1,500,000	**$3,150,000**
Grand Total		**$559,013**	**$300,000**	**$300,000**	**$300,000**	**$300,000**	**$1,500,000**	**$3,259,013**

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CITY HALL PARKING GARAGE

Package Number	Project Type	Project Number
FY26-35CIP	Facility Maintenance	CIPFC22086

Project Number: CIPFC22086

Description

This project is to complete architectural enhancements in coordination with the greater DCRP Project. Included will be Entryway Flourishes, re-facing of outer skin, and establishment of entryway to City Hall Plaza.

Justification

Existing City Hall Campus was constructed in 1984. In order to better serve the community and organization, the City Hall Parking Structure needs to be updated to match the aesthetics of the new City Hall.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	4060-Government Facilities	$1,523,748						$1,523,748
	4061-2024 General Govern..	$612,200						$612,200
Grand Total		**$2,135,948**						**$2,135,948**

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GLENDALE OPS CAMPUS RENOVATION

Package Number	Project Type	Project Number
FY26-35CIP	Facility Maintenance	CIPFC23041

Project Number: CIPFC23041

Description

This project is to renovate and demolish the existing buildings at the operations campus for adaptive re-use. Future phases from the current Master Plan such as paving, future fire resources, and carwash replacement are not included nor funded.

Justification

Aging infrastructure, security, and operational efficiency concerns must be addressed in order to continue to provide effective service to the community.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4030-Transportation Capita..				$0	$1,126,750		$1,126,750
	4060-Government Facilities				$0	$1,380,275		$1,380,275
	6020-Water				$0	$1,464,660		$1,464,660
	6120-Solid Waste				$0	$2,078,730		$2,078,730
DESIGN	4030-Transportation Capita..				$52,800	$91,590		$144,390
	4060-Government Facilities				$59,700	$106,120		$165,820
	6020-Water				$62,000	$110,960		$172,960
	6120-Solid Waste				$55,100	$116,210		$171,310
INTRNL CHG	4030-Transportation Capita..				$0	$46,300		$46,300
	4060-Government Facilities				$0	$56,420		$56,420
	6020-Water				$0	$59,810		$59,810
	6120-Solid Waste				$0	$81,160		$81,160
PUBLIC ART	4030-Transportation Capita..				$0	$9,320		$9,320
	4060-Government Facilities				$0	$11,580		$11,580
	6020-Water				$0	$12,345		$12,345
	6120-Solid Waste				$0	$18,170		$18,170
Grand Total					**$229,600**	**$6,770,400**		$7,000,000

COUNCIL CHAMBERS

Package Number	Project Type	Project Number
FY26-35CIP	Facility Maintenance	CIPFC23043

Project Number: CIPFC23043

Description

In addition to the exterior envelope upgrades to City Hall, the Council Chambers exterior will also be upgraded. Including roof replacement.

Justification

Existing City Hall Campus was constructed in 1984. In order to better serve the community and organization, the City Council Chambers needs to be updated to match the aesthetics of the new City Hall.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	1080-General Government C..	$2,276,048						$2,276,048
Grand Total		**$2,276,048**						**$2,276,048**

EXTERIOR BUILDING ENHANCEMENTS

Package Number	Project Type	Project Number
FY26-35CIP	Facility Maintenance	CIPFC23070

Project Number: CIPFC23070

Description

This program is to keep exterior aesthetics in line with our current asset philosophy. FY26: FS 152, FS 159, Sahuaro Ranch Park Outdoor Restrooms, Field Ops Campus - Wayfinding Signage, FRAC front area.

Justification

Programmed maintenance of forward-facing systems and components will protect public health and safety, reduce long term life cycle costs, and enable provision of service delivery to the community.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	1080-General Government C..	$36,525						$36,525
NONCAPITAL	1080-General Government C..	$220,000						$220,000
Grand Total		**$256,525**						**$256,525**

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ARENA LEASE AGREEMENT CIP

Package Number	Project Type	Project Number
FY26-35CIP	Facility Maintenance	CIPFC23076

Project Number: CIPFC23076

Description

Major upgrades and renovations of Desert Diamond Arena

Justification

To remain competitive in the market, the Arena must be upgraded periodically to service it's customers. In addition, the city entered into a long term lease agreement with ASM Global and part of the agreement is for the city to contribute toward arena renovations.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	1080-General Government C..	$5,000,000						$5,000,000
Grand Total		**$5,000,000**						**$5,000,000**

Return to TOC

CAR WASH REPLACEMENT

Package Number	Project Type	Project Number
FY26-35CIP	Facility Maintenance	CIPFC24044

Project Number: CIPFC24044

Description

This project is repair and rebuild the specialized vehicle wash station on the operations campus.

Justification

The existing facility is operating at about 20% of capacity and needs substantial investment.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	1080-General Government C..	$855,893						$855,893
	4030-Transportation Capita..	$208,204						$208,204
	6020-Water	$208,204						$208,204
Grand Total		**$1,272,301**						**$1,272,301**

Return to TOC

SPRING CITY DEMOLITION

Package Number: FY26-35CIP

Project Type: Facility Maintenance

Project Number: CIPFC24045

Project Number: CIPFC24045

Description

This building was planned obsolescence in 2004 and is beyond the point of maintenance and repair. This project is to remove hazardous substance and demolish the building.

Justification

This promotes overall health and safety of city employees and removes a hazard.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	1080-General Government C..	$190,000						$190,000
	4030-Transportation Capita..	$48,000						$48,000
	6020-Water	$48,000						$48,000
EST CARRYOVER	1080-General Government C..	$1,374,902						$1,374,902
	4030-Transportation Capita..	$343,725						$343,725
	6020-Water	$343,725						$343,725
Grand Total		**$2,348,352**						$2,348,352

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ADA PROGRAM

Package Number	Project Type	Project Number
FY26-35CIP	Facility Maintenance	CIPFC24046

Project Number: CIPFC24046

Description

This program is to ensure ADA compliance in buildings identified as a Tier 1 infrastructure. Capital repairs are needed at various locations. Priorities are based upon study prioritization, building usage and identified cost.

Justification

Programmed repair/replacement of ADA components to ensure public access and safety and enable provision of service delivery to the community.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
DESIGN	1080-General Government C..	$0	$50,000	$50,000	$50,000	$50,000	$250,000	**$450,000**
EST CARRYOVER	1080-General Government C..	$108,226	$0	$0	$0	$0	$0	**$108,226**
NONCAPITAL	1080-General Government C..	$65,000	$350,000	$350,000	$350,000	$350,000	$1,750,000	**$3,215,000**
Grand Total		**$173,226**	**$400,000**	**$400,000**	**$400,000**	**$400,000**	**$2,000,000**	**$3,773,226**

INTERIOR REFRESH PROGRAM

Package Number	Project Type	Project Number
FY26-35CIP	Facility Maintenance	CIPFC24047

Project Number: CIPFC24047

Description

This program ensures City of Glendale's facilities are brought to a standard allowing for efficient delivery of service and comports with buildings identified as a Tier 1 infrastructure. Priorities are based upon building usage and identified cost.

Justification

Programmed repair/replacement of systems furniture, flooring, ceiling, and acoustic components to ensure public access, health and safety and enable provision of service delivery to the community.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
DESIGN	1080-General Government C..	$0	$150,000	$150,000	$150,000	$150,000	$750,000	**$1,350,000**
EST CARRYOVER	1080-General Government C..	$235,146	$0	$0	$0	$0	$0	**$235,146**
NONCAPITAL	1080-General Government C..	$1,550,000	$600,000	$600,000	$600,000	$600,000	$3,000,000	**$6,950,000**
Grand Total		**$1,785,146**	**$750,000**	**$750,000**	**$750,000**	**$750,000**	**$3,750,000**	**$8,535,146**

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RETRO COMMISSIONING PROGRAM

Package Number	Project Type	Project Number
FY26-35CIP	Facility Maintenance	CIPFC24048

Project Number: CIPFC24048

Description

This program is for the study of existing buildings. Studies will provide insight on correcting underperformance, improving environment and comfort, and optimizing efficiency in aging facilities.

Justification

This program will look at HVAC, controls, IT, security, and building management systems. It will optimize how these systems will work together.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
DESIGN	1080-General Government C..	$50,000	$75,000	$75,000	$75,000	$75,000	$375,000	**$725,000**
EST CARRYOVER	1080-General Government C..	$48,615	$0	$0	$0	$0	$0	**$48,615**
Grand Total		**$98,615**	**$75,000**	**$75,000**	**$75,000**	**$75,000**	**$375,000**	**$773,615**

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CEMETERY IMPROVEMENTS

Package Number	Project Type	Project Number
FY26-35CIP	Facility Maintenance	CIPFC24049

Project Number: CIPFC24049

Description

Project is to address items at the Glendale Memorial Cemetery needing repair/replacement. Items identified are replacing the irrigation, add fencing, and purchase a new Columbarium.

Justification

Replacing the irrigation will assist with water conservation. Adding new fencing will enhance aesthetics & security of the Cemetery. A new Columbarium will allow continued revenue while offering options to our citizens

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	1080-General Government C..	$700,000	$250,000	$150,000				**$1,100,000**
EST CARRYOVER	1080-General Government C..	$442,987	$0	$0				**$442,987**
Grand Total		**$1,142,987**	**$250,000**	**$150,000**				**$1,542,987**

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PERFORMANCE BASED CONTRACTS

Package Number	Project Type	Project Number
FY26-35CIP	Facility Maintenance	CIPFC24051

Project Number: CIPFC24051

Description

Performance contracting can be used to consolidate projects in order to leverage energy saving to pay for equipment replacement over a predetermined amount of time. This is more critical as inflation is a major topic and utility cost continue to rise

Justification

Energy cost are going up by 5-13% next year. We have equipment that uses large amounts of energy that needs to be replaced. Programs like this help energy cost in these areas go down & we get new, energy efficient, reliable equipment.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	1080-General Government C..	$4,091,018						$4,091,018
	4100-Library Construction	$1,852,413						$1,852,413
	4101-2024 Library Bonds	$3,100,507						$3,100,507
	4610-ARPA Capital Projects	$435,691						$435,691
Grand Total		**$9,479,629**						**$9,479,629**

GATES AND DOORS RENEWAL PROGRAM

Package Number	Project Type	Project Number
FY26-35CIP	Facility Maintenance	CIPFC25001

Project Number: CIPFC25001

Description

This Program is for the replacement of doors and gates. Most of the Bay Doors and Parking Lot gates in the City of Glendale are original to the facility or are out of Life-Cycle. After a period of being on a consistent Preventative Maintenance we will use the documentation to provide insight and prioritization on correcting inefficiencies in aging facilities.

Justification

This Program will look at controls, motors, operators, security and safety of operating gate and door systems. It will consider life cycle replacement and will ensure operations at the facilities are optimized with minimal downtime.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	1080-General Government C..	$267,734	$0	$0	$0	$0		**$267,734**
NONCAPITAL	1080-General Government C..	$500,000	$300,000	$300,000	$300,000	$1,500,000		**$2,900,000**
Grand Total		**$767,734**	**$300,000**	**$300,000**	**$300,000**	**$1,500,000**		**$3,167,734**

BRIAN ANDERSON FIELD

Package Number	Project Type	Project Number
FY26-35CIP	Facility Maintenance	CIPFC25022

Project Number: CIPFC25022

Description

Project is to replace the SES (electrical panel) and lighting which is currently not functioning.

Justification

The SES and wiring have been subject to vandalism as well as age and are not-functioning.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	4610-ARPA Capital Projects	$1,030,000						$1,030,000
Grand Total		**$1,030,000**						**$1,030,000**

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HEROES PARK LIB SHADE STRUCTURES

Package Number	Project Type	Project Number
FY26-35CIP	Facility Maintenance	CIPFC25023

Project Number: CIPFC25023

Description

Install permanent commercial grade shade structures on the east and west patios, add lighting, adjust cameras, and replace opaque patio barrier panels with transparent panels to expose the view of the lake.

Justification

Shade for the patios is currently provided by residential style market umbrellas. This project will allow for increased use of the patios on a regular basis for programming events and activities.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	1080-General Government C..	$25,144						$25,144
Grand Total		**$25,144**						**$25,144**

BUILDING MAINTENANCE RESERVE

Package Number	Project Type	Project Number
FY26-35CIP	Facility Maintenance	CIPFC70800

Project Number: CIPFC70800

Description

This project supports renewal and repair of major building components and systems such as HVAC, plumbing, electrical, roofing, interiors, elevators, and other building systems that have failed.

Justification

Repairing buildings will align resources with the City's strategic priorities including- reducing long term life cycle costs, protecting public health and safety, and improving service delivery to the community.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	1080-General Government C..	$68,289						$68,289
Grand Total		**$68,289**						**$68,289**

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CAMELBACK RANCH MAINTENANCE RESERVE

Package Number	Project Type	Project Number
FY26-35CIP	Facility Maintenance	CIPFC70801

Project Number: CIPFC70801

Description

This project funds capital repair and/or replacement of contractually required components & systems such as HVAC, plumbing, electrical, roofing, interiors, elevators, and other building systems. Glendale's Camelback Ranch is a premier public facility.

Justification

Programmatic replacement of capital systems and components of the complex will reduce overall lifecycle costs while aligning resources with the City's strategic priorities and the Building Asset Philosophy.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	1080-General Government C..	$1,020,143	$0	$0	$0	$0	$0	**$1,020,143**
NONCAPITAL	1080-General Government C..	$1,472,000	$1,289,000	$1,450,000	$1,484,000	$1,633,000	$7,783,000	**$15,111,000**
Grand Total		**$2,492,143**	**$1,289,000**	**$1,450,000**	**$1,484,000**	**$1,633,000**	**$7,783,000**	**$16,131,143**

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AMPHITHEATER RENOVATIONS

Package Number	Project Type	Project Number
FY26-35CIP	Facility Maintenance	CIPPK77516

Project Number: CIPPK77516

Description

Renovations of the E Lowell Rogers Amphitheater at City Hall. Design and construction is slated for FY26. Construction includes renovation of basement of Council Chambers. O&M does not include personnel or maintenance of audio-visual equip.

Justification

The Amphitheater does not adequately serve as a performance venue. Much of the equipment & systems are in poor condition & must be replaced. The public experience is poor & does not meet modern accessibility standards.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	1080-General Government C..	$1,164,000						$1,164,000
	4080-Cultural Facility	$3,625,281						$3,625,281
	4081-2024 Cultural Facility ..	$6,106,638						$6,106,638
Grand Total		**$10,895,919**						**$10,895,919**

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FY 2026-2035 Capital Improvement Program

Landfill

Summary by Funding Source

Funding Source	CARRYOVER	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
6110-Landfill	$631,826	$4,621,297	$3,218,588	$6,647,799	$4,965,124	$6,367,480	$15,654,370	**$42,106,484**
Grand Total	**$631,826**	**$4,621,297**	**$3,218,588**	**$6,647,799**	**$4,965,124**	**$6,367,480**	**$15,654,370**	**$42,106,484**

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Landfill

Summary by Project

Project Number	Project Title	CARRYOVER	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CIPLF19019	LANDFILL COMPACTOR REPLACEMENT	$140,639	$850,000	$900,000	$0	$1,821,000	$0	$1,900,000	**$5,611,639**
CIPLF19024	BULLDOZER REPLACEMENTS AND REBUILDS	$81,187	$270,000	$170,000	$0	$1,500,000	$2,727,000	$0	**$4,748,187**
CIPLF19025	NORTH CELL LINER	$75,000	$0	$0	$0	$0	$3,525,480	$3,494,480	**$7,094,960**
CIPLF19091	LANDFILL SCRAPER REPLACEMENT	$0	$0	$0	$0	$1,305,060	$0	$0	**$1,305,060**
CIPLF21030	CLOSED LANDFILLS	$0	$709,300	$115,000	$119,500	$115,000	$115,000	$450,000	**$1,623,800**
CIPLF22005	BUILDING IMPROVEMENTS	$0	$400,000	$0	$0	$0	$0	$0	**$400,000**
CIPLF22006	SITE PAVING AND MARKINGS	$0	$209,600	$0	$0	$0	$0	$628,800	**$838,400**
CIPLF78503	LANDFILL CLOSURE SOUTH	$0	$0	$0	$640,000	$0	$0	$0	**$640,000**
CIPLF78505	LF NORTH CELL PHASED CONSTRUCTION	$0	$100,000	$0	$5,010,600	$0	$0	$7,066,900	**$12,177,500**
CIPLF78506	LANDFILL 4x4 REPLACEMENT TRUCKS	$0	$430,000	$0	$0	$0	$0	$0	**$430,000**
CIPLF78514	SOLID WASTE INSPECTION TRUCKS	$10,000	$0	$67,115	$0	$224,064	$0	$439,190	**$740,369**
CIPLF78522	LANDFILL WATER PULL/TRUCK	$0	$0	$275,000	$0	$0	$0	$1,600,000	**$1,875,000**
CIPLF78532	AUXILIARY EQUIPMENT	$325,000	$495,000	$500,000	$0	$0	$0	$75,000	**$1,395,000**
CIPLF78534	STORMWATER CONTROLS	$0	$472,149	$556,261	$327,699	$0	$0	$0	**$1,356,109**
CIPLF78535	LANDFILL GAS EXTRACTION SYSTEM	$0	$685,248	$635,212	$550,000	$0	$0	$0	**$1,870,460**
Grand Total		**$631,826**	**$4,621,297**	**$3,218,588**	**$6,647,799**	**$4,965,124**	**$6,367,480**	**$15,654,370**	$42,106,484

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LANDFILL COMPACTOR REPLACEMENT

Package Number	Project Type	Project Number
FY26-35CIP	Landfill	CIPLF19019

Project Number: CIPLF19019

Description

Project funds rebuild or repl of 2 landfill compactors and wheels on a 5yr, 10,000 hr schedule. Plan FY26 -Y10 wheel resurface & tip repl FY26 -Y09 pwr train rebuild, FY27 -Y10 pwr train rebuild.

Justification

Compactors are used daily for proper waste placement & to optimize cover materials. Our compactors are outfitted with GPS systems, in order to maximize landfill compaction, improve safety, manage airspace & provide compliance.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	6110-Landfill	$140,639	$0		$0		$0	**$140,639**
VEHICLE	6110-Landfill	$850,000	$900,000		$1,821,000		$1,900,000	**$5,471,000**
Grand Total		**$990,639**	**$900,000**		**$1,821,000**		**$1,900,000**	**$5,611,639**

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BULLDOZER REPLACEMENTS AND REBUILDS

Package Number	Project Type	Project Number
FY26-35CIP	Landfill	CIPLF19024

Project Number: CIPLF19024

Description

Project funds rebuild or replace of the 4 landfill bulldozers. FY26-rebuild D9, D6 & D8 under carriage and tracks, FY27-rebuild D8 under carriage and tracks, FY29 New D8, FY30 new D9, D6

Justification

The landfill has four (4) bulldozers that are used for a multitude of necessary landfill applications and establishing various haul roads for accessibility. Bulldozers are used to maximize landfill operation efficiency and to meet regulatory permit requirements

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	6110-Landfill	$81,187	$0		$0	$0		**$81,187**
VEHICLE	6110-Landfill	$270,000	$170,000		$1,500,000	$2,727,000		**$4,667,000**
Grand Total		**$351,187**	**$170,000**		**$1,500,000**	**$2,727,000**		**$4,748,187**

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NORTH CELL LINER

Package Number	Project Type	Project Number
FY26-35CIP	Landfill	CIPLF19025

Project Number: CIPLF19025

Description

Project is for design & construction of the liner for North Cell at the Landfill in accordance with our ADEQ approved permit & design plan.

Justification

This liner provides a protective barrier to prevent potential groundwater contamination and is a permit requirement with the Arizona Department of Environmental Quality.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	6110-Landfill	$0				$3,360,000	$3,330,000	**$6,690,000**
EST CARRYOVER	6110-Landfill	$75,000				$0	$0	**$75,000**
INTRNL CHG	6110-Landfill	$0				$131,480	$130,480	**$261,960**
PUBLIC ART	6110-Landfill	$0				$34,000	$34,000	**$68,000**
Grand Total		**$75,000**				**$3,525,480**	**$3,494,480**	**$7,094,960**

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LANDFILL SCRAPER REPLACEMENT

Package Number	Project Type	Project Number
FY26-35CIP	Landfill	CIPLF19091

Project Number: CIPLF19091

Description

This project provides for the rebuild and or replacement of the landfill scraper. A replacement is scheduled in FY29 based on usage and estimated life of the scraper, which is evaluated annually. Updated costs include current quotes and inflation.

Justification

The scraper is an essential piece of support equipment that excavates, transports, and stockpiles soil used for covering waste disposed of at the landfill. The scraper effectively enables the City to meet the regulatory requirements of its permit.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
VEHICLE	6110-Landfill				$1,305,060			$1,305,060
Grand Total					**$1,305,060**			**$1,305,060**

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CLOSED LANDFILLS

Package Number	Project Type	Project Number
FY26-35CIP	Landfill	CIPLF21030

Project Number: CIPLF21030

Description

This project funds closed landfills that require ongoing maintenance. Funding is for work at the closed landfill sites located at 103rd Ave., 99th and Olive, and Butler Drive. The FY26 project will include VRP Funding along with site characterization at 99th and Olive Ave.

Justification

Closed landfills require maintenance from time to time. Improvements can include grading, drainage, fencing, landscaping, and gas management.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	6110-Landfill	$709,300	$115,000	$119,500	$115,000	$115,000	$450,000	**$1,623,800**
Grand Total		**$709,300**	**$115,000**	**$119,500**	**$115,000**	**$115,000**	**$450,000**	**$1,623,800**

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BUILDING IMPROVEMENTS

Package Number	Project Type	Project Number
FY26-35CIP	Landfill	CIPLF22005

Project Number: CIPLF22005

Description

This project is to keep landfill structures in good operating conditions. The FY26 project will be to complete a thorough evaluation of the existing building and make recommended repairs and upgrades as needed. Examples of areas that will be evaluated are, fire alarm and suppression, HVAC, electrical, water lines, etc.

Justification

Existing facility and infrastructure need to be remodeled in order to utilize space for current recycle processing and transportation needs.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	6110-Landfill	$400,000						$400,000
Grand Total		**$400,000**						**$400,000**

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SITE PAVING AND MARKINGS

Package Number	Project Type	Project Number
FY26-35CIP	Landfill	CIPLF22006

Project Number: CIPLF22006

Description

This project funds the Landfill site paving and markings to paved surfaces. FY26-slurry to be applied on main paved areas surrounding the admin building, markings to be re-applied. FY30-34 - Landfill entrance milling and overlay, signs and markings.

Justification

The Transportation Department recommends paved surfaces be maintained on a prescribed schedule. The entrance and roads should be repaired by performing a micro-seal approximately every 7 years.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	6110-Landfill	$200,000					$600,000	**$800,000**
INTRNL CHG	6110-Landfill	$7,600					$22,800	**$30,400**
PUBLIC ART	6110-Landfill	$2,000					$6,000	**$8,000**
Grand Total		**$209,600**					**$628,800**	**$838,400**

LANDFILL CLOSURE SOUTH

Package Number	Project Type	Project Number
FY26-35CIP	Landfill	CIPLF78503

Project Number: CIPLF78503

Description

Project provides for partial closure of the south area of the landfill (LF) as its permitted air space nears capacity. Partial closure of the south area will be ongoing as the north cell is developed.

Justification

Req'd by landfill operating permit w/a final cover system to include: a vegetative layer/compacted soil layer/gas wells & storm water control. Annual slope stability/stormwater retention/erosion control are required to maintain regulatory compliance.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	6110-Landfill			$640,000				**$640,000**
Grand Total				**$640,000**				**$640,000**

LF NORTH CELL PHASED CONSTRUCTION

Package Number	Project Type	Project Number
FY26-35CIP	Landfill	CIPLF78505

Project Number: CIPLF78505

Description

This project is for soil excavation and stockpiling for the North Cell phased construction at the Glendale Municipal Landfill (LF) in accordance with the ADEQ permit and approved design.

Justification

Activity includes stockpiling dirt as required for construction of the North Cell and intermittent operation of the South Cell, haul roads, and embankments until final closure, mandated per regulatory agency requirements for continued development of the Landfill.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	6110-Landfill	$0		$4,609,000			$6,550,000	**$11,159,000**
DESIGN	6110-Landfill	$100,000		$200,000			$200,000	**$500,000**
INTRNL CHG	6110-Landfill	$0		$159,600			$248,900	**$408,500**
PUBLIC ART	6110-Landfill	$0		$42,000			$68,000	**$110,000**
Grand Total		**$100,000**		**$5,010,600**			**$7,066,900**	**$12,177,500**

Package Number	Project Type	Project Number
FY26-35CIP	Landfill	CIPLF78506

LANDFILL 4x4 REPLACEMENT TRUCKS

Project Number: CIPLF78506

Description

Funding for replacement of trucks used by landfill staff to monitor ops & perform regulatory inspections; to include: FY26 (3) trucks-Field vehicle-Env. Res Spec, 1 mechanic svc truck, & 1 flat bed with tommy lift. FY28 (3) trucks total; 1 mechanic svc truck, 2 Field Sup trucks.

Justification

Trucks are critical to transport staff to locations throughout the LF to ensure operations and regulatory compliance is met. Conditions of the landfill require the truck fleet to be replaced at approximately seven to ten years.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
VEHICLE	6110-Landfill	$430,000						$430,000
Grand Total		**$430,000**						**$430,000**

SOLID WASTE INSPECTION TRUCKS

Package Number	Project Type	Project Number
FY26-35CIP	Landfill	CIPLF78514

Project Number: CIPLF78514

Description

This funding provides for replacement of trucks in the Recycling Division. Currently, there are 8 half-ton extended cab pick-up trucks with lift gates and bin delivery truck in the SW Management fleet. Truck replacement plan: FY27-(1) truck, FY29-(1) truck, (1) bin delivery truck, FY31-35-(5)

Justification

Trucks enable inspectors to provide quality control by education and mandated inspections of solid waste containers in accordance with city/state/county requirements in order to have a refuse variance of collection.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	6110-Landfill	$10,000	$0		$0		$0	**$10,000**
VEHICLE	6110-Landfill	$0	$67,115		$224,064		$439,190	**$730,369**
Grand Total		**$10,000**	**$67,115**		**$224,064**		**$439,190**	**$740,369**

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LANDFILL WATER PULL/TRUCK

Package Number	Project Type	Project Number
FY26-35CIP	Landfill	CIPLF78522

Project Number: CIPLF78522

Description

This project funds tank refurbishing, pump rebuilds and unit replacements. FY27- replacement of (1) secondary, 5,000-gallon water truck; FY31 - (1) large primary water pull truck V10.

Justification

The primary water pull is a critical piece of support equipment for reducing dust and maintaining compliance with the existing air quality permit.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
VEHICLE	6110-Landfill		$275,000				$1,600,000	**$1,875,000**
Grand Total			**$275,000**				**$1,600,000**	**$1,875,000**

AUXILIARY EQUIPMENT

Package Number	Project Type	Project Number
FY26-35CIP	Landfill	CIPLF78532

Project Number: CIPLF78532

Description

Funds replacement of aux equipment. FY26- one landfill forklift, purchase one additional compactor trailer, install back up sensors on compactors and dozers, and update personnel radios. FY27 replace the transfer facility loader.

Justification

The identified equipment has met or exceeded its serviceable life or is not economical to rebuild. This equipment assists in maintaining critical functions required to maintain LF operations to meet regulatory permit requirements.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EQUIPMENT	6110-Landfill	$495,000	$500,000				$75,000	**$1,070,000**
EST CARRYOVER	6110-Landfill	$325,000	$0				$0	**$325,000**
Grand Total		**$820,000**	**$500,000**				**$75,000**	**$1,395,000**

Return to TOC

STORMWATER CONTROLS

Package Number	Project Type	Project Number
FY26-35CIP	Landfill	CIPLF78534

Project Number: CIPLF78534

Description

Project funds stormwater controls including berms, culvert down drains, & channels required on the LF footprint as per the approved plans and permits.

Justification

Construction of stormwater controls is mandated by the landfill's regulatory permit with Arizona Department of Environmental Quality (ADEQ).

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	6110-Landfill	$322,149	$306,261	$327,699				**$956,109**
DESIGN	6110-Landfill	$150,000	$250,000	$0				**$400,000**
Grand Total		**$472,149**	**$556,261**	**$327,699**				**$1,356,109**

LANDFILL GAS EXTRACTION SYSTEM

Package Number	Project Type	Project Number
FY26-35CIP	Landfill	CIPLF78535

Project Number: CIPLF78535

Description

Modifications to the Gas Extraction System includes vertical wellheads, new laterals and horizontal collectors. These items are required to collect landfill gas created from placement of trash.

Justification

As waste is placed and buried it is critical for the LGES to be expanded and modified. These modifications and improvements to the LGES are required to capture the methane and meet the regulatory permit requirements for the landfill.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	6110-Landfill	$685,248	$635,212	$550,000				$1,870,460
Grand Total		**$685,248**	**$635,212**	**$550,000**				**$1,870,460**

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FY 2026-2035 Capital Improvement Program

Library

Summary by Funding Source

Funding Source	CARRYOVER	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
1080-General Government Capital Prj	$0	$5,003,527	$0	$0	$0	$0		**$5,003,527**
4100-Library Construction	$956,182	$0	$1,972,000	$6,193,900	$10,786,700	$6,874,600		**$26,783,382**
4101-2024 Library Bonds	$2,850,009	$0	$0	$0	$0	$0		**$2,850,009**
4284-2019-DIF Libraries	$1,139,932	$0	$0	$0	$0	$0		**$1,139,932**
4610-ARPA Capital Projects	$935,735	$0	$0	$0	$0	$0		**$935,735**
Grand Total	**$5,881,858**	**$5,003,527**	**$1,972,000**	**$6,193,900**	**$10,786,700**	**$6,874,600**		**$36,712,585**

Return to TOC

FY 2026-2035 Capital Improvement Program

Library

Summary by Project

Project Number	Project Title	CARRYOVER	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CIPLB19045	VELMA TEAGUE INFRASTRUCTURE IMPROV.	$544,884	$5,003,527	$0	$0	$0	$0		**$5,548,411**
CIPLB19046	MAIN LIBRARY RENOVATION	$64,494	$0	$1,972,000	$5,240,000	$6,288,000	$0		**$13,564,494**
CIPLB19066	FOOTHILLS LIBRARY RENOVATION	$0	$0	$0	$953,900	$4,498,700	$6,874,600		**$12,327,200**
CIPLB23029	HEROES PARK LIBRARY EXPANSION	$2,075,667	$0	$0	$0	$0	$0		**$2,075,667**
CIPLB25081	MAIN LIBRARY ROOF PROJECT	$3,196,813	$0	$0	$0	$0	$0		**$3,196,813**
Grand Total		**$5,881,858**	**$5,003,527**	**$1,972,000**	**$6,193,900**	**$10,786,700**	**$6,874,600**		**$36,712,585**

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VELMA TEAGUE INFRASTRUCTURE IMPROV.

Package Number: FY26-35CIP
Project Type: Library
Project Number: CIPLB19045

Project Number: CIPLB19045

Description

Replacement of aged infrastructure including electrical, plumbing, HVAC, roof and gutters, exterior painting and improve functionality without major remodel. Infrastructure assessment and study will refine the project and prioritize needs.

Justification

The library was built in 1971. This project is necessary to extend the life of the structure and provide reliable improve library services.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	1080-General Government C..	$5,003,527						$5,003,527
EST CARRYOVER	4100-Library Construction	$544,884						$544,884
Grand Total		**$5,548,411**						**$5,548,411**

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MAIN LIBRARY RENOVATION

Package Number	Project Type	Project Number
FY26-35CIP	Library	CIPLB19046

Project Number: CIPLB19046

Description

This project is to renew all building systems, including interior renewal and functional remodeling, roofing, HVAC, ADA, and plumbing. Equipment and technology updates are also included. FY26 roof and atrium design.

Justification

The library was built in 1987. This project is necessary to extend the life of the structure, to improve library services, community experience, and the lives of the people we serve. This project will help establish libraries of the future.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4100-Library Construction	$0	$0	$5,000,000	$6,000,000			**$11,000,000**
DESIGN	4100-Library Construction	$0	$1,900,000	$0	$0			**$1,900,000**
EST CARRYOVER	4101-2024 Library Bonds	$64,494	$0	$0	$0			**$64,494**
INTRNL CHG	4100-Library Construction	$0	$72,000	$190,000	$228,000			**$490,000**
PUBLIC ART	4100-Library Construction	$0	$0	$50,000	$60,000			**$110,000**
Grand Total		**$64,494**	**$1,972,000**	**$5,240,000**	**$6,288,000**			**$13,564,494**

Return to TOC

FOOTHILLS LIBRARY RENOVATION

Package Number: FY26-35CIP

Project Type: Library

Project Number: CIPLB19066

Project Number: CIPLB19066

Description

Renovation and updating of Foothills Library to major building systems, modernization of the functions, technology, and equipment. Cost will be refined as assessment is conducted.

Justification

The library was built in 1999. This project is necessary to extend the life of the structure, to improve library services, community experience, and the lives of the people we serve. This project will help establish libraries of the future.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4100-Library Construction			$0	$3,389,760	$5,117,850		**$8,507,610**
CONTGNCY	4100-Library Construction			$0	$331,570	$506,300		**$837,870**
DESIGN	4100-Library Construction			$953,900	$0	$0		**$953,900**
EQUIPMENT	4100-Library Construction			$0	$579,570	$886,650		**$1,466,220**
INTRNL CHG	4100-Library Construction			$0	$164,600	$251,750		**$416,350**
PUBLIC ART	4100-Library Construction			$0	$33,200	$112,050		**$145,250**
Grand Total				**$953,900**	**$4,498,700**	**$6,874,600**		**$12,327,200**

HEROES PARK LIBRARY EXPANSION

Package Number	Project Type	Project Number
FY26-35CIP	Library	CIPLB23029

Project Number: CIPLB23029

Description

Expand programming and community space based on population growth in the area and availability of Development Impact Fee funding. The addition is planned to be on the north side of the existing building and will provide "flex" space to accommodate additional programming, meeting space, and/or space for additional materials or technology.

Justification

Library was designed to accommodate future expansion driven by growth. Based on current utilization rates as well as DIF collections, the first planned expansion must be completed before FY2029.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	4284-2019-DIF Libraries	$1,139,932						$1,139,932
	4610-ARPA Capital Projects	$935,735						$935,735
Grand Total		**$2,075,667**						**$2,075,667**

MAIN LIBRARY ROOF PROJECT

Package Number	Project Type	Project Number
FY26-35CIP	Library	CIPLB25081

Project Number: CIPLB25081

Description

This project is to replace the Atrium Roofing System at the Main Public Library. A study was completed and determined the existing roof has numerous issues warranting the replacement.

Justification

The study identified chronic leaking, solar heat gain, acoustics, and maintenance issues. Replacing the roof will allow the continued natural light in while mitigating the heat, as well as solving the rainwater leakage.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	4100-Library Construction	$411,298						$411,298
	4101-2024 Library Bonds	$2,785,515						$2,785,515
Grand Total		**$3,196,813**						**$3,196,813**

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FY 2026-2035 Capital Improvement Program

Parking Lots

Summary by Funding Source

Funding Source	CARRYOVER	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
1080-General Government Capital Prj	$15,057,716	$2,286,000	$500,000	$500,000	$500,000	$500,000	$2,500,000	**$21,843,716**
Grand Total	**$15,057,716**	**$2,286,000**	**$500,000**	**$500,000**	**$500,000**	**$500,000**	**$2,500,000**	**$21,843,716**

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Parking Lots

Summary by Project

Project Number	Project Title	CARRYOVER	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CIPPL19059	RENEW PARKING GARAGES / LOTS	$182,716	$2,286,000	$500,000	$500,000	$500,000	$500,000	$2,500,000	**$6,968,716**
CIPPL24055	VAI GARAGE SPACE USE AGREEMENT	$14,875,000	$0	$0	$0	$0	$0	$0	**$14,875,000**
Grand Total		**$15,057,716**	**$2,286,000**	**$500,000**	**$500,000**	**$500,000**	**$500,000**	**$2,500,000**	$21,843,716

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RENEW PARKING GARAGES / LOTS

Package Number	Project Type	Project Number
FY26-35CIP	Parking Lots	CIPPL19059

Project Number: CIPPL19059

Description

Project is to repair existing parking garages & parking lots across the city. Business-critical building lots & garages are highest priority. FY26: Bonsall N&S, Chaparral Park, Sahuaro Ranch Park, Thunderbird Paseo, and Airport Long Term Parking

Justification

Programmatic repair/renewal of parking lots will reduce long term life cycle costs, reduce safety concerns, improve the city's brand/image. It will align resources with the City's strategic priorities and the Building Asset Philosophy.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	1080-General Government C..	$182,716	$0	$0	$0	$0	$0	**$182,716**
NONCAPITAL	1080-General Government C..	$2,286,000	$500,000	$500,000	$500,000	$500,000	$2,500,000	**$6,786,000**
Grand Total		**$2,468,716**	**$500,000**	**$500,000**	**$500,000**	**$500,000**	**$2,500,000**	**$6,968,716**

VAI GARAGE SPACE USE AGREEMENT

Package Number	Project Type	Project Number
FY26-35CIP	Parking Lots	CIPPL24055

Project Number: CIPPL24055

Description

Funding for the initial 25-year term of the Council approved Parking Garage Space Use Agreement with VAI Resorts, LLC.

Justification

Amount to be paid when the garage construction is completed and a certificate of occupancy is issued by the City.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	1080-General Government C..	$14,875,000						$14,875,000
Grand Total		**$14,875,000**						**$14,875,000**

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FY 2026-2035 Capital Improvement Program

Parks

Summary by Funding Source

Funding Source	CARRYOVER	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
1080-General Government Capital Prj	$4,556,864	$1,365,000	$0	$0	$0		$0	**$5,921,864**
2160-Other Grants	$420,361	$0	$0	$0	$0		$0	**$420,361**
4050-Parks Construction	$4,296,699	$0	$6,817,685	$4,681,640	$6,453,749		$71,139,370	**$93,389,143**
4090-Open Space/Trail Construction	$9,989,083	$0	$9,699,862	$0	$0		$0	**$19,688,945**
4091-2024 Open Space/Trails Bonds	$10,622,563	$0	$0	$0	$0		$0	**$10,622,563**
4092-2025 Open Space/Trails Bonds	$0	$1,700,966	$0	$0	$0		$0	**$1,700,966**
4383-2019-DIF Parks & Rec	$1,075,105	$0	$0	$0	$0		$0	**$1,075,105**
4610-ARPA Capital Projects	$3,979,645	$0	$0	$0	$0		$0	**$3,979,645**
Grand Total	**$34,940,320**	**$3,065,966**	**$16,517,547**	**$4,681,640**	**$6,453,749**		**$71,139,370**	**$136,798,592**

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Parks

Summary by Project

Project Number	Project Title	CARRYOVER	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CIPPK19008	SAHUARO RANCH PARK IMPROVEMENTS	$645,095	$0	$0	$0	$0		$0	**$645,095**
CIPPK19012	DISTRICT IMPROVEMENTS - YUCCA	$64,160	$0	$0	$0	$0		$0	**$64,160**
CIPPK19013	DISTRICT IMPROVEMENTS - SAHUARO	$51,083	$0	$0	$0	$0		$0	**$51,083**
CIPPK19014	DISTRICT IMPROVEMENTS - OCOTILLO	$1,309	$0	$0	$0	$0		$0	**$1,309**
CIPPK19077	THUNDERBIRD CONSV. PARK IMPS.	$11,617,560	$0	$9,699,862	$0	$0		$0	**$21,317,422**
CIPPK20036	DISTRICT IMPROVEMENTS - CHOLLA	$24,565	$0	$0	$0	$0		$0	**$24,565**
CIPPK20037	DISTRICT IMPROVEMENTS - BARREL	$59,032	$0	$0	$0	$0		$0	**$59,032**
CIPPK20038	DISTRICT IMPROVEMENTS - CACTUS	$58,809	$0	$0	$0	$0		$0	**$58,809**
CIPPK21033	HEROES PARK REC AND AQUATICS CENTER	$381,982	$0	$0	$0	$0		$42,500,001	**$42,881,983**
CIPPK21042	PARK RESTROOM REPLACEMENT	$0	$0	$0	$700,000	$0		$0	**$700,000**
CIPPK22007	ROSE LANE PARK IMPROVEMENTS	$35,644	$0	$0	$0	$0		$0	**$35,644**
CIPPK22009	ACOMA PARK IMPROVEMENTS	$353,156	$0	$0	$0	$0		$0	**$353,156**
CIPPK22011	MARY SILVA PARK IMPROVEMENTS	$0	$0	$0	$0	$555,300		$0	**$555,300**
CIPPK22013	HERITAGE PARK IMPROVEMENTS	$0	$0	$0	$0	$252,300		$0	**$252,300**
CIPPK22015	NEW WORLD PARK IMPROVEMENTS	$391,202	$0	$0	$0	$0		$0	**$391,202**
CIPPK22016	MISSION PARK IMPROVEMENTS	$0	$0	$316,710	$0	$0		$0	**$316,710**
CIPPK22018	MONTARA PARK IMPROVEMENTS	$160,552	$0	$0	$0	$0		$0	**$160,552**

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Parks

Summary by Project

Project Number	Project Title	CARRYOVER	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CIPPK22019	CARMEL PARK IMPROVEMENTS	$80,251	$0	$0	$0	$0		$0	**$80,251**
CIPPK22022	COUNTRY GABLES PARK IMPROVEMENTS	$0	$0	$62,328	$0	$0		$0	**$62,328**
CIPPK22023	SUNNYSIDE PARK IMPROVEMENTS	$0	$0	$0	$0	$1,138,440		$0	**$1,138,440**
CIPPK22024	TARRINGTON RANCH PARK IMPROVEMENTS	$275,000	$0	$278,230	$0	$277,650		$0	**$830,880**
CIPPK22025	FOOTHILLS PARK IMPROVEMENTS	$73,896	$0	$841,645	$0	$0		$0	**$915,541**
CIPPK22026	NORTHERN HORIZON PARK IMPROVEMENTS	$0	$0	$0	$766,520	$0		$0	**$766,520**
CIPPK22027	MYRTLE PARK IMPROVEMENTS	$0	$0	$0	$47,870	$0		$0	**$47,870**
CIPPK22028	CLAVELITO PARK IMPROVEMENTS	$0	$0	$0	$0	$442,010		$0	**$442,010**
CIPPK22029	BUTLER PARK IMPROVEMENTS	$0	$0	$0	$342,940	$0		$0	**$342,940**
CIPPK22030	CHOLLA PARK IMPROVEMENTS	$425,254	$0	$0	$344,900	$0		$0	**$770,154**
CIPPK22032	SKUNK CREEK LINEAR TRAIL	$1,000,000	$0	$0	$0	$0		$0	**$1,000,000**
CIPPK22033	GRAND CANAL LINEAR PARK IMPROVEMENT	$4,005,153	$0	$0	$0	$0		$0	**$4,005,153**
CIPPK22034	THUNDERBIRD PASEO IMPROVEMENTS	$3,436,445	$1,700,966	$0	$0	$0		$0	**$5,137,411**
CIPPK22036	NEW RIVER TRAIL IMPROVEMENTS	$552,488	$0	$0	$0	$0		$0	**$552,488**
CIPPK22097	SIERRA VERDE PARK IMPROVEMENTS	$1,085,178	$0	$0	$391,860	$0		$0	**$1,477,038**
CIPPK22099	SUNSET PARK IMPROVEMENTS	$9,800	$0	$0	$0	$0		$0	**$9,800**
CIPPK22100	BONSALL PARK NORTH IMPROVEMENTS	$3,013,308	$0	$0	$0	$0		$0	**$3,013,308**

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Parks

Summary by Project

Project Number	Project Title	CARRYOVER	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CIPPK22101	HEROES REGIONAL PARK BALLFIELDS	$1,075,105	$0	$0	$0	$0		$0	**$1,075,105**
CIPPK23004	PLAZA ROSA PARK IMPROVEMENTS	$0	$0	$0	$0	$380,949		$0	**$380,949**
CIPPK23005	KINGS PARK IMPROVEMENTS	$0	$0	$0	$0	$716,900		$0	**$716,900**
CIPPK23006	DESERT VALLEY PARK IMPROVEMENTS	$300,000	$0	$887,400	$0	$0		$0	**$1,187,400**
CIPPK23007	DESERT ROSE PARK IMPROVEMENTS	$0	$0	$856,700	$0	$0		$0	**$856,700**
CIPPK23026	PASEO SPORTS COMPLEX	$177,992	$1,365,000	$0	$0	$0		$0	**$1,542,992**
CIPPK23027	CHAPPARAL PARK IMPROVEMENTS	$0	$0	$1,121,722	$0	$0		$0	**$1,121,722**
CIPPK23044	MURPHY PARK	$4,289,859	$0	$0	$0	$0		$0	**$4,289,859**
CIPPK23067	NEW WORLD PARK IRRIGATION	$5,822	$0	$0	$0	$0		$0	**$5,822**
CIPPK24001	SRP HISTORICAL ROOF REPLACEMENT	$0	$0	$0	$1,120,000	$0		$0	**$1,120,000**
CIPPK24002	ADA UPGRADES	$356,732	$0	$0	$0	$0		$0	**$356,732**
CIPPK24003	PARKING LOT IMPROVEMENTS	$0	$0	$0	$700,000	$0		$0	**$700,000**
CIPPK24067	COMMUNITY CENTER TECH INVESTMENT	$420,361	$0	$0	$0	$0		$0	**$420,361**
CIPPK24069	HEROES PARK LIGHTING IMPROVEMENTS	$291,574	$0	$0	$0	$0		$0	**$291,574**
CIPPK25014	HORIZON PARK IMPROVEMENTS	$0	$0	$0	$0	$277,650		$0	**$277,650**
CIPPK25015	ARROWHEAD LAKES PARK IMPROVEMENTS	$200,000	$0	$0	$0	$0		$0	**$200,000**
CIPPK25016	UTOPIA PARK IMPROVEMENTS	$0	$0	$0	$0	$656,300		$0	**$656,300**

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Parks

Summary by Project

Project Number	Project Title	CARRYOVER	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CIPPK25017	FOOTHILLS PARK SKATE PARK RENOVATIO	$0	$0	$2,302,950	$0	$0		$0	**$2,302,950**
CIPPK25018	SUNSET VISTA PARK IMPROVEMENTS	$0	$0	$0	$0	$267,550		$0	**$267,550**
CIPPK25019	GREENWAY GRANADA PARK IMPROVEMENTS	$0	$0	$0	$0	$817,500		$0	**$817,500**
CIPPK25020	SUNSET RIDGE PARK IMPROVEMENTS	$0	$0	$0	$0	$267,550		$0	**$267,550**
CIPPK25021	GLND YOUTH SPORTS COMP FLD LIGHTING	$21,953	$0	$0	$0	$0		$0	**$21,953**
CIPPK25068	SAHUARO RANCH PARK BUILDOUT	$0	$0	$0	$0	$0		$27,627,489	**$27,627,489**
CIPPK26004	PARK SIGNAGE IMPROVEMENTS	$0	$0	$150,000	$0	$0		$1,011,880	**$1,161,880**
CIPPK26010	DOS LAGOS PARK IMPROVEMENTS	$0	$0	$0	$267,550	$0		$0	**$267,550**
CIPPK73576	FOOTHILLS PARK PICKLEBALL COURTS	$0	$0	$0	$0	$403,650		$0	**$403,650**
Grand Total		**$34,940,320**	**$3,065,966**	**$16,517,547**	**$4,681,640**	**$6,453,749**		**$71,139,370**	**$136,798,592**

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SAHUARO RANCH PARK IMPROVEMENTS

Package Number: FY26-35CIP

Project Type: Parks

Project Number: CIPPK19008

Project Number: CIPPK19008

Description

Project for improvements at Sahuaro Ranch Park. Improvements will include new LED lighting.

Justification

Replacement of infrastructure to address priority items identified in the assessment recommendations.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	1080-General Government C..	$645,095						$645,095
Grand Total		**$645,095**						**$645,095**

DISTRICT IMPROVEMENTS - YUCCA

Package Number: FY26-35CIP

Project Type: Parks

Project Number: CIPPK19012

Project Number: CIPPK19012

Description

Various capital improvements in Yucca District

Justification

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	1080-General Government C..	$64,160						$64,160
Grand Total		**$64,160**						**$64,160**

DISTRICT IMPROVEMENTS - SAHUARO

Package Number: FY26-35CIP

Project Type: Parks

Project Number: CIPPK19013

Project Number: CIPPK19013

Description

Various capital improvements in Sahuaro District

Justification

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	1080-General Government C..	$51,083						$51,083
Grand Total		**$51,083**						**$51,083**

DISTRICT IMPROVEMENTS - OCOTILLO

Package Number: FY26-35CIP

Project Type: Parks

Project Number: CIPPK19014

Project Number: CIPPK19014

Description

Various capital improvements in Ocotillo District

Justification

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	1080-General Government C..	$1,309						$1,309
Grand Total		**$1,309**						**$1,309**

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THUNDERBIRD CONSV. PARK IMPS.

Package Number: FY26-35CIP
Project Type: Parks
Project Number: CIPPK19077

Project Number: CIPPK19077

Description

This project addresses key items developed through public input for the 2011 Glendale Parks and Recreation Master Plan Update. This request is for replacement of aging infrastructure at Thunderbird Conservation Park including repair of existing trails. and replacement/addition of restrooms, ramadas, parking spaces, and roadways.

Justification

This project meets important elements of the master plan including Care of Infrastructure.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4090-Open Space/Trail Cons..	$0	$9,699,862					$9,699,862
EST CARRYOVER	4090-Open Space/Trail Cons..	$4,988,360	$0					$4,988,360
	4091-2024 Open Space/Trai..	$6,629,200	$0					$6,629,200
Grand Total		**$11,617,560**	**$9,699,862**					**$21,317,422**

DISTRICT IMPROVEMENTS - CHOLLA

Package Number: FY26-35CIP

Project Type: Parks

Project Number: CIPPK20036

Project Number: CIPPK20036

Description

Various capital improvements in Cholla District

Justification

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	1080-General Government C..	$24,565						$24,565
Grand Total		**$24,565**						**$24,565**

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DISTRICT IMPROVEMENTS - BARREL

Package Number	Project Type	Project Number
FY26-35CIP	Parks	CIPPK20037

Project Number: CIPPK20037

Description

Various district improvements in the Barrel District

Justification

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	1080-General Government C..	$59,032						$59,032
Grand Total		**$59,032**						**$59,032**

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DISTRICT IMPROVEMENTS - CACTUS

Package Number	Project Type	Project Number
FY26-35CIP	Parks	CIPPK20038

Project Number: CIPPK20038

Description

Various District Improvements in the Cactus district.

Justification

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	1080-General Government C..	$58,809						$58,809
Grand Total		**$58,809**						**$58,809**

HEROES PARK REC AND AQUATICS CENTER

Package Number: FY26-35CIP

Project Type: Parks

Project Number: CIPPK21033

Project Number: CIPPK21033

Description

This project is for the design and construction of the recreation and aquatics center at Heroes Regional Park.

Justification

This project is for the completion of the improvements at Heroes Regional Park per the originally approved 2005 design Concept Report.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4050-Parks Construction	$0					$37,331,081	**$37,331,081**
CONTGNCY	4050-Parks Construction	$0					$3,350,225	**$3,350,225**
EST CARRYOVER	4050-Parks Construction	$381,982					$0	**$381,982**
INTRNL CHG	4050-Parks Construction	$0					$1,435,812	**$1,435,812**
PUBLIC ART	4050-Parks Construction	$0					$382,883	**$382,883**
Grand Total		**$381,982**					**$42,500,001**	**$42,881,983**

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PARK RESTROOM REPLACEMENT

Package Number	Project Type	Project Number
FY26-35CIP	Parks	CIPPK21042

Project Number: CIPPK21042

Description

This project involves the replacement of the public restrooms at two city parks: Brian Anderson Fields and Thunderbird-Paseo @67th Ave to provide restrooms in a single modular unit at these locations.

Justification

City staff has worked to identify and prioritize specific improvements to these facilities. Project is funded through General Fund fund balance, per Council consensus.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4050-Parks Construction			$526,400				**$526,400**
CONTGNCY	4050-Parks Construction			$70,000				**$70,000**
DESIGN	4050-Parks Construction			$70,000				**$70,000**
INTRNL CHG	4050-Parks Construction			$26,600				**$26,600**
PUBLIC ART	4050-Parks Construction			$7,000				**$7,000**
Grand Total				**$700,000**				**$700,000**

ROSE LANE PARK IMPROVEMENTS

Package Number	Project Type	Project Number
FY26-35CIP	Parks	CIPPK22007

Project Number: CIPPK22007

Description

This project is for improvements at Rose Lane Park. The improvements will include improved irrigation and a new play structure. These improvements are designed to accommodate the increased use and demand at the park.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	1080-General Government C..	$1,386						$1,386
	4610-ARPA Capital Projects	$34,258						$34,258
Grand Total		**$35,644**						**$35,644**

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ACOMA PARK IMPROVEMENTS

Package Number	Project Type	Project Number
FY26-35CIP	Parks	CIPPK22009

Project Number: CIPPK22009

Description

This project is for park improvements at Acoma Park. The improvements will include improved irrigation, court resurfacing and a new play structure. These improvements are designed to accommodate increased use and demand at the park.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	4050-Parks Construction	$353,156						**$353,156**
Grand Total		**$353,156**						**$353,156**

MARY SILVA PARK IMPROVEMENTS

Package Number	Project Type	Project Number
FY26-35CIP	Parks	CIPPK22011

Project Number: CIPPK22011

Description

This project is for improvements at Mary Silva Park. The improvements will include park lighting, irrigation, and site amenities. These improvements are designed to accommodate the increased use and demand at the park.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4050-Parks Construction				$530,000			**$530,000**
CONTGNCY	4050-Parks Construction				$15,000			**$15,000**
DESIGN	4050-Parks Construction				$5,000			**$5,000**
PUBLIC ART	4050-Parks Construction				$5,300			**$5,300**
Grand Total					**$555,300**			**$555,300**

Package Number	Project Type	Project Number
FY26-35CIP	Parks	CIPPK22013

HERITAGE PARK IMPROVEMENTS

Project Number: CIPPK22013

Description

This project is for improvements at Heritage Park. The improvements will include court resurfacing and updated lighting. These improvements are designed to accommodate the increased use and demand at the park.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4050-Parks Construction				$230,000			**$230,000**
CONTGNCY	4050-Parks Construction				$15,000			**$15,000**
DESIGN	4050-Parks Construction				$5,000			**$5,000**
PUBLIC ART	4050-Parks Construction				$2,300			**$2,300**
Grand Total					**$252,300**			**$252,300**

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NEW WORLD PARK IMPROVEMENTS

Package Number	Project Type	Project Number
FY26-35CIP	Parks	CIPPK22015

Project Number: CIPPK22015

Description

This project is for improvements at New World Park. The improvements will include improved park lighting. These improvements are designed to accommodate the increased use and demand at the park.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	4050-Parks Construction	$15,000						**$15,000**
	4610-ARPA Capital Projects	$376,202						**$376,202**
Grand Total		**$391,202**						**$391,202**

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MISSION PARK IMPROVEMENTS

Package Number	Project Type	Project Number
FY26-35CIP	Parks	CIPPK22016

Project Number: CIPPK22016

Description

Improvements at Mission Park. Improvements include park lighting, a new play structure, and a new irrigation system. Improvements are designed to accommodate the increased use and demand at the park.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4050-Parks Construction		$291,297					**$291,297**
CONTGNCY	4050-Parks Construction		$17,171					**$17,171**
INTRNL CHG	4050-Parks Construction		$6,525					**$6,525**
PUBLIC ART	4050-Parks Construction		$1,717					**$1,717**
Grand Total			**$316,710**					**$316,710**

MONTARA PARK IMPROVEMENTS

Package Number	Project Type	Project Number
FY26-35CIP	Parks	CIPPK22018

Project Number: CIPPK22018

Description

This project is for park improvements at Montara Park. The improvements will include improved lighting and court resurfacing. These improvements are designed to accommodate increased use and demand at the park.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	4050-Parks Construction	$5,462						**$5,462**
	4610-ARPA Capital Projects	$155,090						**$155,090**
Grand Total		**$160,552**						**$160,552**

CARMEL PARK IMPROVEMENTS

Package Number	Project Type	Project Number
FY26-35CIP	Parks	CIPPK22019

Project Number: CIPPK22019

Description

This project is for improvements at Carmel Park. The improvements will include enhanced lighting, a new irrigation system, and court resurfacing.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	4610-ARPA Capital Projects	$80,251						$80,251
Grand Total		**$80,251**						**$80,251**

COUNTRY GABLES PARK IMPROVEMENTS

Package Number	Project Type	Project Number
FY26-35CIP	Parks	CIPPK22022

Project Number: CIPPK22022

Description

This project is for improvements at Country Gables Park. The improvements will include park lighting. These improvements are designed to accommodate the increased use and demand at the park.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4050-Parks Construction		$46,871					$46,871
CONTGNCY	4050-Parks Construction		$6,233					$6,233
DESIGN	4050-Parks Construction		$6,233					$6,233
INTRNL CHG	4050-Parks Construction		$2,368					$2,368
PUBLIC ART	4050-Parks Construction		$623					$623
Grand Total			**$62,328**					**$62,328**

SUNNYSIDE PARK IMPROVEMENTS

Package Number	Project Type	Project Number
FY26-35CIP	Parks	CIPPK22023

Project Number: CIPPK22023

Description

This project is for improvements at Sunnyside Park. The improvements will include park lighting, court resurfacing, improved irrigation, and site improvements. These improvements are designed to accommodate the increased use and demand at the park.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4050-Parks Construction				$1,033,804			**$1,033,804**
CONTGNCY	4050-Parks Construction				$54,722			**$54,722**
DESIGN	4050-Parks Construction				$39,722			**$39,722**
PUBLIC ART	4050-Parks Construction				$10,192			**$10,192**
Grand Total					**$1,138,440**			**$1,138,440**

TARRINGTON RANCH PARK IMPROVEMENTS

Package Number	Project Type	Project Number
FY26-35CIP	Parks	CIPPK22024

Project Number: CIPPK22024

Description

This project is for improvements at Tarrington Ranch Park. The improvements will include court resurfacing, park lighting and a new playground with shade. These improvements are designed to accommodate the increased use and demand at the park.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4050-Parks Construction	$0	$219,149		$265,000			$484,149
CONTGNCY	4050-Parks Construction	$0	$23,823		$10,000			$33,823
DESIGN	4050-Parks Construction	$0	$23,823		$0			$23,823
EST CARRYOVER	4050-Parks Construction	$275,000	$0		$0			$275,000
INTRNL CHG	4050-Parks Construction	$0	$9,053		$0			$9,053
PUBLIC ART	4050-Parks Construction	$0	$2,382		$2,650			$5,032
Grand Total		**$275,000**	**$278,230**		**$277,650**			**$830,880**

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FOOTHILLS PARK IMPROVEMENTS

Package Number	Project Type	Project Number
FY26-35CIP	Parks	CIPPK22025

Project Number: CIPPK22025

Description

This project is for improvements at Foothills Park. The improvements will include park lighting and site improvements. These improvements are designed to accommodate the increased use and demand at the park.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4050-Parks Construction	$0	$632,918					$632,918
CONTGNCY	4050-Parks Construction	$0	$84,164					$84,164
DESIGN	4050-Parks Construction	$0	$84,164					$84,164
EST CARRYOVER	4050-Parks Construction	$73,896	$0					$73,896
INTRNL CHG	4050-Parks Construction	$0	$31,983					$31,983
PUBLIC ART	4050-Parks Construction	$0	$8,416					$8,416
Grand Total		**$73,896**	**$841,645**					$915,541

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NORTHERN HORIZON PARK IMPROVEMENTS

Package Number	Project Type	Project Number
FY26-35CIP	Parks	CIPPK22026

Project Number: CIPPK22026

Description

This project is for improvements at Northern Horizon Park. The improvements will include park lighting and irrigation system improvements.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4050-Parks Construction			$576,424				**$576,424**
CONTGNCY	4050-Parks Construction			$76,652				**$76,652**
DESIGN	4050-Parks Construction			$76,652				**$76,652**
INTRNL CHG	4050-Parks Construction			$29,127				**$29,127**
PUBLIC ART	4050-Parks Construction			$7,665				**$7,665**
Grand Total				**$766,520**				**$766,520**

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MYRTLE PARK IMPROVEMENTS

Package Number	Project Type	Project Number
FY26-35CIP	Parks	CIPPK22027

Project Number: CIPPK22027

Description

This project is for improvements at Myrtle Park. The improvements will include new park lighting and site improvements. These improvements are designed to accommodate the increased use and demand at the park.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4050-Parks Construction			$35,998				**$35,998**
CONTGNCY	4050-Parks Construction			$4,787				**$4,787**
DESIGN	4050-Parks Construction			$4,787				**$4,787**
INTRNL CHG	4050-Parks Construction			$1,819				**$1,819**
PUBLIC ART	4050-Parks Construction			$479				**$479**
Grand Total				**$47,870**				**$47,870**

CLAVELITO PARK IMPROVEMENTS

Package Number	Project Type	Project Number
FY26-35CIP	Parks	CIPPK22028

Project Number: CIPPK22028

Description

This project is for improvements at Clavelito Park. The improvements will include park lighting and irrigation system improvements. These improvements are designed to accommodate the increased use and demand at the park.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4050-Parks Construction				$388,965			**$388,965**
CONTGNCY	4050-Parks Construction				$29,426			**$29,426**
DESIGN	4050-Parks Construction				$19,426			**$19,426**
PUBLIC ART	4050-Parks Construction				$4,193			**$4,193**
Grand Total					**$442,010**			**$442,010**

BUTLER PARK IMPROVEMENTS

Package Number	Project Type	Project Number
FY26-35CIP	Parks	CIPPK22029

Project Number: CIPPK22029

Description

This project is for improvements at Butler Park. The improvements will include park lighting, site improvements and a new playground with shade structure. These improvements are designed to accommodate the increased use and demand at the park.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4050-Parks Construction			$214,275				$214,275
CONTGNCY	4050-Parks Construction			$28,494				$28,494
DESIGN	4050-Parks Construction			$28,494				$28,494
EQUIPMENT	4050-Parks Construction			$58,000				$58,000
INTRNL CHG	4050-Parks Construction			$10,828				$10,828
PUBLIC ART	4050-Parks Construction			$2,849				$2,849
Grand Total				**$342,940**				$342,940

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CHOLLA PARK IMPROVEMENTS

Package Number	Project Type	Project Number
FY26-35CIP	Parks	CIPPK22030

Project Number: CIPPK22030

Description

This project is for improvements at Cholla Park. The improvements will include park lighting, court resurfacing, and a new playground with shade structure. These improvements are designed to accommodate the increased use and demand at the park.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4050-Parks Construction	$0		$214,245				$214,245
CONTGNCY	4050-Parks Construction	$0		$28,490				$28,490
DESIGN	4050-Parks Construction	$0		$28,490				$28,490
EQUIPMENT	4050-Parks Construction	$0		$60,000				$60,000
EST CARRYOVER	4050-Parks Construction	$425,254		$0				$425,254
INTRNL CHG	4050-Parks Construction	$0		$10,826				$10,826
PUBLIC ART	4050-Parks Construction	$0		$2,849				$2,849
Grand Total		**$425,254**		**$344,900**				$770,154

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SKUNK CREEK LINEAR TRAIL

Package Number	Project Type	Project Number
FY26-35CIP	Parks	CIPPK22032

Project Number: CIPPK22032

Description

Redesign and installation of irrigation and landscaping along paved trail on the Skunk Creek Linear Trail. This 4 + mile trail system was installed in 2002 and is in disrepair.

Justification

Maintaining what we have is a top priority in master plan survey of residents.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	4091-2024 Open Space/Trai..	$1,000,000						$1,000,000
Grand Total		**$1,000,000**						**$1,000,000**

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GRAND CANAL LINEAR PARK IMPROVEMENT

Package Number	Project Type	Project Number
FY26-35CIP	Parks	CIPPK22033

Project Number: CIPPK22033

Description

This project is for improvements at Grand Canal Linear Park. The improvements will include irrigation system repairs or replacement.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	4090-Open Space/Trail Cons..	$4,005,153						$4,005,153
Grand Total		**$4,005,153**						**$4,005,153**

THUNDERBIRD PASEO IMPROVEMENTS

Package Number	Project Type	Project Number
FY26-35CIP	Parks	CIPPK22034

Project Number: CIPPK22034

Description

This project is for improvements at Thunderbird Paseo Park. The improvements will include enhanced lighting, improved irrigation, court resurfacing and a new play structure.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
BOND ISSUE	4092-2025 Open Space/Trai..	$16,841						$16,841
CONSTRUCT	4092-2025 Open Space/Trai..	$1,684,125						$1,684,125
EST CARRYOVER	4090-Open Space/Trail Cons..	$995,570						$995,570
	4091-2024 Open Space/Trai..	$2,440,875						$2,440,875
Grand Total		**$5,137,411**						**$5,137,411**

NEW RIVER TRAIL IMPROVEMENTS

Package Number	Project Type	Project Number
FY26-35CIP	Parks	CIPPK22036

Project Number: CIPPK22036

Description

This project is designed to provide a connection between New River Trail South and Heroes Regional Park. The improvements include a new concrete walkway, enhanced lighting, irrigation and plantings.

Justification

This project provides an improved link between existing parks as per the current Parks and Recreation Master Plan and what was most important to residents; ”maintain and improve what we have”.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	4091-2024 Open Space/Trai..	$552,488						$552,488
Grand Total		**$552,488**						**$552,488**

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SIERRA VERDE PARK IMPROVEMENTS

Package Number	Project Type	Project Number
FY26-35CIP	Parks	CIPPK22097

Project Number: CIPPK22097

Description

This project is for improvements at Sierra Verde Park. The improvements will include lighting and irrigation upgrades. These improvements are designed to accommodate the increased use and demand at the park.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4050-Parks Construction	$0		$190,000				**$190,000**
CONTGNCY	4050-Parks Construction	$0		$25,266				**$25,266**
DESIGN	4050-Parks Construction	$0		$25,266				**$25,266**
EQUIPMENT	4050-Parks Construction	$0		$139,200				**$139,200**
EST CARRYOVER	4050-Parks Construction	$34,000		$0				**$34,000**
	4610-ARPA Capital Projects	$1,051,178		$0				**$1,051,178**
INTRNL CHG	4050-Parks Construction	$0		$9,601				**$9,601**
PUBLIC ART	4050-Parks Construction	$0		$2,527				**$2,527**
Grand Total		**$1,085,178**		**$391,860**				$1,477,038

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SUNSET PARK IMPROVEMENTS

Package Number	Project Type	Project Number
FY26-35CIP	Parks	CIPPK22099

Project Number: CIPPK22099

Description

This project will add a new play structure and updated LED park lighting.

Justification

This project meets the goal of the Parks and Recreation Master Plan to increase park amenities at existing park locations.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	4610-ARPA Capital Projects	$9,800						$9,800
Grand Total		**$9,800**						**$9,800**

BONSALL PARK NORTH IMPROVEMENTS

Package Number	Project Type	Project Number
FY26-35CIP	Parks	CIPPK22100

Project Number: CIPPK22100

Description

This project will be a part of the Bonsall Park North Master Plan and the allocated budget will re-locate the volleyball courts to a more desired area of the park.

Justification

This project meets the goal of the Parks and Recreation Master Plan to increase park amenities at existing park locations

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	4050-Parks Construction	$1,059,791						$1,059,791
	4610-ARPA Capital Projects	$1,953,517						$1,953,517
Grand Total		**$3,013,308**						**$3,013,308**

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HEROES REGIONAL PARK BALLFIELDS

Package Number	Project Type	Project Number
FY26-35CIP	Parks	CIPPK22101

Project Number: CIPPK22101

Description

The project is to finish the development of Heroes Park. This phase of the project includes the addition of 3 lighted sports fields (2 natural grass fields and 1 synthetic field), a dog park, mini pitch field, playground, 8 pickleball courts, public restrooms, shade ramadas, and supporting parking lots.

Justification

This project meets the goal of the Parks and Recreation Master Plan to increase park amenities at existing park locations and to further the long-planned development of Heroes Regional Park.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	4383-2019-DIF Parks & Rec	$1,075,105						$1,075,105
Grand Total		**$1,075,105**						**$1,075,105**

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PLAZA ROSA PARK IMPROVEMENTS

Package Number	Project Type	Project Number
FY26-35CIP	Parks	CIPPK23004

Project Number: CIPPK23004

Description

This project is for park improvements for Plaza Rosa Park. The improvements will include a more efficient irrigation system, new park amenities, court resurfacing and a new play structure.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and focuses on what was most important to residents; "maintain and improve what we have".

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4050-Parks Construction				$352,894			**$352,894**
CONTGNCY	4050-Parks Construction				$24,369			**$24,369**
PUBLIC ART	4050-Parks Construction				$3,686			**$3,686**
Grand Total					**$380,949**			**$380,949**

KINGS PARK IMPROVEMENTS

Package Number	Project Type	Project Number
FY26-35CIP	Parks	CIPPK23005

Project Number: CIPPK23005

Description

This project is for park improvements at Kings Park. The improvements will include a more efficient irrigation system, lighting, a new play structure and new park amenities.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and focuses on what was most important to residents; "maintain and improve what we have".

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4050-Parks Construction				$566,351			**$566,351**
CONTGNCY	4050-Parks Construction				$71,690			**$71,690**
DESIGN	4050-Parks Construction				$71,690			**$71,690**
PUBLIC ART	4050-Parks Construction				$7,169			**$7,169**
Grand Total					**$716,900**			$716,900

DESERT VALLEY PARK IMPROVEMENTS

Package Number	Project Type	Project Number
FY26-35CIP	Parks	CIPPK23006

Project Number: CIPPK23006

Description

This project is for park improvements at Desert Valley Park. The improvements will include a more efficient irrigation system, lighting, a new play structure, amenities and parking lot resurfacing.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and focuses on what was most important to residents; "maintain and improve what we have".

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4050-Parks Construction	$0	$701,046					$701,046
CONTGNCY	4050-Parks Construction	$0	$88,740					$88,740
DESIGN	4050-Parks Construction	$0	$88,740					$88,740
EST CARRYOVER	4050-Parks Construction	$300,000	$0					$300,000
PUBLIC ART	4050-Parks Construction	$0	$8,874					$8,874
Grand Total		**$300,000**	**$887,400**					**$1,187,400**

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DESERT ROSE PARK IMPROVEMENTS

Package Number	Project Type	Project Number
FY26-35CIP	Parks	CIPPK23007

Project Number: CIPPK23007

Description

This project is for park improvements at Desert Rose Park. The improvements will include a more efficient irrigation system, lights, new play structures, sport court resurfacing and park amenities.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and focuses on what was most important to residents; "maintain and improve what we have".

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4050-Parks Construction		$676,793					**$676,793**
CONTGNCY	4050-Parks Construction		$85,670					**$85,670**
DESIGN	4050-Parks Construction		$85,670					**$85,670**
PUBLIC ART	4050-Parks Construction		$8,567					**$8,567**
Grand Total			**$856,700**					**$856,700**

PASEO SPORTS COMPLEX

Package Number: FY26-35CIP

Project Type: Parks

Project Number: CIPPK23026

Project Number: CIPPK23026

Description

The project updates the sports complex clamshells, dugouts and amenities.

Justification

Replacement of aging infrastructure per the approved Master Plan and what was most important to residents; “maintain what we have”.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	1080-General Government C..	$1,143,000						$1,143,000
CONTGNCY	1080-General Government C..	$150,000						$150,000
EST CARRYOVER	1080-General Government C..	$97,992						$97,992
	4050-Parks Construction	$80,000						$80,000
INTRNL CHG	1080-General Government C..	$57,000						$57,000
PUBLIC ART	1080-General Government C..	$15,000						$15,000
Grand Total		**$1,542,992**						$1,542,992

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CHAPPARAL PARK IMPROVEMENTS

Package Number	Project Type	Project Number
FY26-35CIP	Parks	CIPPK23027

Project Number: CIPPK23027

Description

The project improves the irrigation, updates the light fixtures with LED, resurfaces courts and relaces tables, benches and drinking fountains.

Justification

Replacement of aging infrastructure per the approved Master Plan and what was most important to residents; “maintain what we have”.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EQUIPMENT	4050-Parks Construction		$1,121,722					$1,121,722
Grand Total			**$1,121,722**					**$1,121,722**

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MURPHY PARK

Package Number	Project Type	Project Number
FY26-35CIP	Parks	CIPPK23044

Project Number: CIPPK23044

Description

Recognized as a great public space in downtown, modernization improvements will focus on a wholistic approach for a more integrated open space with the amphitheater, library and City Hall facilities. This includes examining pedestrian corridors, arrival points, zones for various activities, wayfinding, hardscape design, enhancing tree canopies, and irrigation & drainage.

Justification

The existing City Hall Campus was constructed in 1984. In order to become a focal point of the downtown, it is important to modernize the park to make it more pedestrian friendly.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	1080-General Government C..	$3,553,433						$3,553,433
	4050-Parks Construction	$736,426						$736,426
Grand Total		**$4,289,859**						**$4,289,859**

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NEW WORLD PARK IRRIGATION

Package Number	Project Type	Project Number
FY26-35CIP	Parks	CIPPK23067

Project Number: CIPPK23067

Description

The project is to replace irrigation infrastructure, bringing the system up to standards. May include controllers, taps, meters, valves, lateral lines, and sprinkler heads.

Justification

Replacement of aging infrastructure in parks in the ARPA guidelines and per the current Parks and Recreation Master Plan for what was most important to residents: “maintain and improve what we have”.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	4610-ARPA Capital Projects	$5,822						$5,822
Grand Total		**$5,822**						**$5,822**

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SRP HISTORICAL ROOF REPLACEMENT

Package Number: FY26-35CIP

Project Type: Parks

Project Number: CIPPK24001

Project Number: CIPPK24001

Description

This project is for roof improvements on the historical buildings in Sahuaro Ranch Park.

Justification

Replacement and renovation of historic infrastructure to address priority items identified in the assessment recommendations.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4050-Parks Construction			$954,240				$954,240
CONTGNCY	4050-Parks Construction			$112,000				$112,000
INTRNL CHG	4050-Parks Construction			$42,560				$42,560
PUBLIC ART	4050-Parks Construction			$11,200				$11,200
Grand Total				**$1,120,000**				$1,120,000

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ADA UPGRADES

Package Number	Project Type	Project Number
FY26-35CIP	Parks	CIPPK24002

Project Number: CIPPK24002

Description

This project involves first updating the 2013 American with Disabilities Act Park and Facilities Assessment and then addressing identified deficiencies to bring park facilities into ADA compliance.

Justification

This project is to ensure compliance with the federally adopted American with Disabilities Act and to address any known deficiencies identified by updating the assessment.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	4050-Parks Construction	$356,732						$356,732
Grand Total		**$356,732**						**$356,732**

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PARKING LOT IMPROVEMENTS

Package Number	Project Type	Project Number
FY26-35CIP	Parks	CIPPK24003

Project Number: CIPPK24003

Description

This project involves repairs and renovation to parking lots at Bonsall North, Foothills, and New World parks.

Justification

This project addresses needed repairs and renovations in Bonsall North, Foothills, and New World parks as identified in the 2021 Park and Facilities Parking Paving Assessment.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4050-Parks Construction			$526,400				**$526,400**
CONTGNCY	4050-Parks Construction			$70,000				**$70,000**
DESIGN	4050-Parks Construction			$70,000				**$70,000**
INTRNL CHG	4050-Parks Construction			$26,600				**$26,600**
PUBLIC ART	4050-Parks Construction			$7,000				**$7,000**
Grand Total				**$700,000**				**$700,000**

COMMUNITY CENTER TECH INVESTMENT

Package Number	Project Type	Project Number
FY26-35CIP	Parks	CIPPK24067

Project Number: CIPPK24067

Description

Provide broadband internet capacity at O'Neil, Rose Lane and Glendale Community Centers along with the purchase of one-time supplies such as desks, chairs, laptops, tablets, 3D printers and other educational technologies.

Justification

Project is being funded through a Federal Economic Development Initiative Grant to Expand Broadband Internet Service to Areas of the city that are lacking internet capacity.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	2160-Other Grants	$420,361						$420,361
Grand Total		**$420,361**						**$420,361**

HEROES PARK LIGHTING IMPROVEMENTS

Package Number: FY26-35CIP

Project Type: Parks

Project Number: CIPPK24069

Project Number: CIPPK24069

Description

This project is for improvements at Heroes Park. The
improvements will include improved park lighting, replacing ageing light poles, and installing new concrete foundations. These improvements are designed to accommodate the increased use and demand at the park.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	4610-ARPA Capital Projects	$291,574						$291,574
Grand Total		**$291,574**						**$291,574**

HORIZON PARK IMPROVEMENTS

Package Number	Project Type	Project Number
FY26-35CIP	Parks	CIPPK25014

Project Number: CIPPK25014

Description

This project is for improvements at Horizon Park. The improvements will include an updated play structure and new site furnishings. These improvements are designed to accommodate the increased use and demand at the park.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4050-Parks Construction				$265,000			**$265,000**
CONTGNCY	4050-Parks Construction				$10,000			**$10,000**
PUBLIC ART	4050-Parks Construction				$2,650			**$2,650**
Grand Total					**$277,650**			**$277,650**

ARROWHEAD LAKES PARK IMPROVEMENTS

Package Number	Project Type	Project Number
FY26-35CIP	Parks	CIPPK25015

Project Number: CIPPK25015

Description

This project is for improvements at Arrowhead Lakes Park. The improvements will include an updated play structure and new site furnishings. These improvements are designed to accommodate the increased use and demand at the park.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	4050-Parks Construction	$200,000						$200,000
Grand Total		**$200,000**						**$200,000**

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UTOPIA PARK IMPROVEMENTS

Package Number	Project Type	Project Number
FY26-35CIP	Parks	CIPPK25016

Project Number: CIPPK25016

Description

This project is for improvements at Utopia Park. The improvements will include an updated irrigation system. This improvement is designed to accommodate the increased use and demand at the park.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4050-Parks Construction				$630,000			**$630,000**
CONTGNCY	4050-Parks Construction				$15,000			**$15,000**
DESIGN	4050-Parks Construction				$5,000			**$5,000**
PUBLIC ART	4050-Parks Construction				$6,300			**$6,300**
Grand Total					**$656,300**			**$656,300**

FOOTHILLS PARK SKATE PARK RENOVATIO

Package Number	Project Type	Project Number
FY26-35CIP	Parks	CIPPK25017

Project Number: CIPPK25017

Description

This project is for improvements at the Foothills Skate Park. The improvements will include a renovation of the existing skate park and site amenities This improvement is designed to accommodate the increased use and demand at the skate park.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4050-Parks Construction		$2,125,000					**$2,125,000**
CONTGNCY	4050-Parks Construction		$50,000					**$50,000**
DESIGN	4050-Parks Construction		$25,000					**$25,000**
INTRNL CHG	4050-Parks Construction		$81,700					**$81,700**
PUBLIC ART	4050-Parks Construction		$21,250					**$21,250**
Grand Total			**$2,302,950**					**$2,302,950**

SUNSET VISTA PARK IMPROVEMENTS

Package Number	Project Type	Project Number
FY26-35CIP	Parks	CIPPK25018

Project Number: CIPPK25018

Description

This project is for improvements at Sunset Vista Park. The improvements will include an updated play structure and new site furnishings. These improvements are designed to accommodate the increased use and demand at the park.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4050-Parks Construction				$255,000			**$255,000**
CONTGNCY	4050-Parks Construction				$10,000			**$10,000**
PUBLIC ART	4050-Parks Construction				$2,550			**$2,550**
Grand Total					**$267,550**			**$267,550**

GREENWAY GRANADA PARK IMPROVEMENTS

Package Number	Project Type	Project Number
FY26-35CIP	Parks	CIPPK25019

Project Number: CIPPK25019

Description

This project is for improvements at Greenway Granada Park. The improvements will include an updated irrigation system. This improvement is designed to accommodate the increased use and demand at the park.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4050-Parks Construction				$750,000			**$750,000**
CONTGNCY	4050-Parks Construction				$50,000			**$50,000**
DESIGN	4050-Parks Construction				$10,000			**$10,000**
PUBLIC ART	4050-Parks Construction				$7,500			**$7,500**
Grand Total					**$817,500**			**$817,500**

SUNSET RIDGE PARK IMPROVEMENTS

Package Number	Project Type	Project Number
FY26-35CIP	Parks	CIPPK25020

Project Number: CIPPK25020

Description

This project is for improvements at Sunset Ridge Park. The improvements will include an updated play structure and new site furnishings. These improvements are designed to accommodate the increased use and demand at the park.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4050-Parks Construction				$255,000			**$255,000**
CONTGNCY	4050-Parks Construction				$10,000			**$10,000**
PUBLIC ART	4050-Parks Construction				$2,550			**$2,550**
Grand Total					**$267,550**			**$267,550**

GLND YOUTH SPORTS COMP FLD LIGHTING

Package Number: FY26-35CIP
Project Type: Parks
Project Number: CIPPK25021

Project Number: CIPPK25021

Description

This project is for improvements at the Glendale Youth Sports Complex. The improvements will include updated sports field lighting. This improvement is designed to accommodate the increased use and demand at the park

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	4610-ARPA Capital Projects	$21,953						$21,953
Grand Total		**$21,953**						**$21,953**

SAHUARO RANCH PARK BUILDOUT

Package Number	Project Type	Project Number
FY26-35CIP	Parks	CIPPK25068

Project Number: CIPPK25068

Description

This project is for the build out for the Sahuaro Ranch Park Master Plan. The approved design concept included a splashpad, pickleball courts, a destination playground, a lily pond, streetscape enhancements, automatic entry gates, increased visibility of the entrance gates and restoration of the historic groves.

Justification

This project meets the goal of the Parks and Recreation Master Plan to increase park amenities at existing park locations and to further the long-planned development of Heroes Regional Park.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4050-Parks Construction						$27,627,489	**$27,627,489**
Grand Total							**$27,627,489**	**$27,627,489**

PARK SIGNAGE IMPROVEMENTS

Package Number	Project Type	Project Number
FY26-35CIP	Parks	CIPPK26004

Project Number: CIPPK26004

Description

This project will include an inventory of all existing park signage, designing, producing, and installing new park signage, including rules and regulations signs, and landmark signs, throughout the park system.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4050-Parks Construction		$0				$950,000	**$950,000**
CONTGNCY	4050-Parks Construction		$0				$52,380	**$52,380**
DESIGN	4050-Parks Construction		$150,000				$0	**$150,000**
PUBLIC ART	4050-Parks Construction		$0				$9,500	**$9,500**
Grand Total			**$150,000**				**$1,011,880**	**$1,161,880**

DOS LAGOS PARK IMPROVEMENTS

Package Number	Project Type	Project Number
FY26-35CIP	Parks	CIPPK26010

Project Number: CIPPK26010

Description

This project is for improvements at Dos Lagos Park. The improvements will include a new playground with shade. These improvements are designed to accommodate the increased use and demand at the park.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4050-Parks Construction			$255,000				**$255,000**
CONTGNCY	4050-Parks Construction			$10,000				**$10,000**
PUBLIC ART	4050-Parks Construction			$2,550				**$2,550**
Grand Total				**$267,550**				**$267,550**

FOOTHILLS PARK PICKLEBALL COURTS

Package Number: FY26-35CIP

Project Type: Parks

Project Number: CIPPK73576

Project Number: CIPPK73576

Description

This project is for the construction of new pickleball courts at Foothills Park to accommodate increased interest and demand in the community.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan key strategy of "Maintain and enhance park and recreation facilities and programs to promote community interaction, healthy lifestyles and safety."

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4050-Parks Construction				$365,000			**$365,000**
CONTGNCY	4050-Parks Construction				$25,000			**$25,000**
DESIGN	4050-Parks Construction				$10,000			**$10,000**
PUBLIC ART	4050-Parks Construction				$3,650			**$3,650**
Grand Total					**$403,650**			**$403,650**

FY 2026-2035 Capital Improvement Program

Public Safety

Summary by Funding Source

Funding Source	CARRYOVER	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
1080-General Government Capital Prj	$18,189,963	$5,875,545	$1,550,000	$50,000	$2,410,007	$8,546,769	$38,972,528	**$75,594,812**
2200-Training Facility Revenue	$2,323,141	$1,330,000	$900,000	$1,700,000	$177,341	$35,226,337	$0	**$41,656,819**
4040-Public Safety Construction	$14,152,027	$0	$29,020,730	$20,639,328	$24,634,857	$83,263,546	$0	**$171,710,488**
4041-2024 Public Safety Bonds	$8,791,498	$0	$0	$0	$0	$0	$0	**$8,791,498**
4042-2025 Public Safety Bonds	$0	$14,108,984	$0	$0	$0	$0	$0	**$14,108,984**
4173-2019-DIF Fire	$37,500	$0	$0	$6,500,000	$0	$0	$0	**$6,537,500**
4223-2019-DIF Police	$0	$0	$0	$0	$0	$4,417,090	$0	**$4,417,090**
4610-ARPA Capital Projects	$231,479	$0	$0	$0	$0	$0	$0	**$231,479**
Grand Total	**$43,725,608**	**$21,314,529**	**$31,470,730**	**$28,889,328**	**$27,222,205**	**$131,453,742**	**$38,972,528**	**$323,048,670**

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Public Safety

Summary by Project

Project Number	Project Title	CARRYOVER	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CIPFC20036	GRPSTC DRIVERS TRAINING TRACK	$0	$0	$0	$1,200,000	$0	$0	$0	**$1,200,000**
CIPFC24061	GRPSTC MISCELLANEOUS REPAIRS	$224,906	$0	$0	$0	$0	$0	$0	**$224,906**
CIPPS19029	FIRE STATION #153 REPLACEMENT	$5,610,458	$0	$0	$0	$0	$0	$0	**$5,610,458**
CIPPS19030	POLICE EVIDENCE STORAGE FACILITY	$10,673,314	$0	$0	$0	$0	$0	$0	**$10,673,314**
CIPPS19041	MAIN PUBLIC SAFETY BLDG RENOVATION	$2,252,871	$6,632,670	$4,659,210	$0	$0	$0	$0	**$13,544,751**
CIPPS19042	FOOTHILLS POLICE STATION RENOVATION	$38,361	$0	$1,448,350	$2,514,680	$3,752,120	$0	$0	**$7,753,511**
CIPPS19043	GATEWAY POLICE STATION RENOVATION	$0	$75,750	$0	$0	$2,517,574	$10,871,616	$0	**$13,464,940**
CIPPS19044	FIRE STATION #154 RELOCATION	$100,000	$5,019,842	$7,470,140	$0	$0	$0	$0	**$12,589,982**
CIPPS19049	FIRE STATION 1511 - WESTERN AREA	$0	$0	$0	$0	$2,000,000	$15,845,630	$0	**$17,845,630**
CIPPS19050	FIRE STATION #155 RENOVATION	$0	$1,017,222	$187,030	$3,302,998	$3,553,183	$0	$0	**$8,060,433**
CIPPS19051	FIRE STATION #156 RENOVATION	$0	$0	$0	$312,940	$3,739,980	$0	$0	**$4,052,920**
CIPPS19052	FIRE STATION #157 RENOVATION	$0	$0	$0	$0	$0	$4,546,300	$0	**$4,546,300**
CIPPS19053	POLICE STATION - WEST AREA (L303)	$0	$0	$0	$0	$0	$4,417,090	$0	**$4,417,090**
CIPPS23002	LP15 HEART MONITOR REPLACEMENT	$133,994	$0	$0	$0	$0	$0	$3,500,000	**$3,633,994**
CIPPS23003	FIRE RADIO REPLACEMENT	$78,163	$50,000	$50,000	$50,000	$50,000	$2,422,500	$0	**$2,700,663**
CIPPS23031	POLICE CRIME LABORATORY	$4,000,000	$0	$11,056,000	$8,472,000	$8,472,000	$0	$0	**$32,000,000**
CIPPS23074	POLICE MOBILE COMMAND VEHICLE	$596,338	$0	$0	$0	$0	$0	$0	**$596,338**

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Summary by Project

Project Number	Project Title	CARRYOVER	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CIPPS24004	FIRE CAPITAL ASSET REPLACEMENT PROG	$61,600	$0	$0	$0	$0	$285,000	$5,859,312	**$6,205,912**
CIPPS24005	GRPSTC FIRE HYDRANT REPLACEMENT	$3,800	$0	$0	$0	$177,341	$226,337	$0	**$407,478**
CIPPS24050	FIRE STATION 1510 - AIRPORT AREA	$537,500	$0	$3,000,000	$11,936,710	$0	$0	$0	**$15,474,210**
CIPPS24054	REPLACE GRPSTC CLASS A BURN BLDG	$220,831	$0	$0	$0	$0	$0	$0	**$220,831**
CIPPS24057	POLICE DEPARTMENT RADIO REPLACEMENT	$13,495	$1,250,000	$1,500,000	$0	$0	$0	$0	**$2,763,495**
CIPPS24063	GRPSTC MASTER PLAN	$37,382	$0	$0	$0	$0	$0	$0	**$37,382**
CIPPS25002	PUBLIC SAFETY DRIVING SIMULATOR	$0	$250,000	$0	$0	$0	$0	$0	**$250,000**
CIPPS25003	FIRE MOBILE COMPUTER TERMINALS-MCTs	$0	$402,800	$0	$0	$1,125,000	$0	$0	**$1,527,800**
CIPPS25024	FIRE STATION - 75TH ORANGEWOOD	$0	$0	$0	$0	$0	$12,000,000	$0	**$12,000,000**
CIPPS25025	FUTURE PD TRAINING PROPS	$1,500,000	$0	$0	$0	$0	$0	$0	**$1,500,000**
CIPPS25026	GRPSTC CIP PROGRAM (MASTER PLAN)	$0	$0	$0	$0	$0	$35,000,000	$0	**$35,000,000**
CIPPS25027	CONNEX BOX BASIC SKILLS PROP	$0	$0	$0	$500,000	$0	$0	$0	**$500,000**
CIPPS25083	GRPSTC FACILITY UPGRADES	$336,222	$0	$0	$0	$0	$0	$0	**$336,222**
CIPPS26005	FIRE RESOURCE CENTER REPLACEMENT	$0	$151,500	$0	$0	$0	$40,000,000	$0	**$40,151,500**
CIPPS26006	GRPSTC LIFT STATION ASSESS & REHAB	$0	$430,000	$0	$0	$0	$0	$0	**$430,000**
CIPPS26007	FIRE STATIONS INGRESS & EGRESS ENHA	$0	$1,212,000	$1,200,000	$600,000	$600,000	$0	$0	**$3,612,000**
CIPPS26008	GRPSTC HVAC RENEWAL	$0	$200,000	$200,000	$0	$0	$0	$0	**$400,000**

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Public Safety

Summary by Project

Project Number	Project Title	CARRYOVER	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CIPPS26009	FIRING RANGE REDESIGN	$0	$700,000	$700,000	$0	$0	$0	$0	**$1,400,000**
CIPPS70814	FIRE APPARATUS REPLACEMENT	$17,306,373	$3,922,745	$0	$0	$1,235,007	$5,839,269	$29,613,216	**$57,916,610**
Grand Total		**$43,725,608**	**$21,314,529**	**$31,470,730**	**$28,889,328**	**$27,222,205**	**$131,453,742**	**$38,972,528**	**$323,048,670**

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GRPSTC DRIVERS TRAINING TRACK

Package Number	Project Type	Project Number
FY26-35CIP	Public Safety	CIPFC20036

Project Number: CIPFC20036

Description

Slurry seal & top coat the GRPSTC Drivers Track to extend the life and protect the pavement of the Drivers Track.

Justification

Due to it's heavy use, it is recommended we "slurry seal" and topcoat the track every 3 years to extend the life of the asphalt, protect it from further UV damage, and prevent cracking. It is also recommended that full resurfacing be done every 7 years.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
NONCAPITAL	2200-Training Facility Reve..			$1,200,000				$1,200,000
Grand Total				**$1,200,000**				**$1,200,000**

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GRPSTC MISCELLANEOUS REPAIRS

Package Number	Project Type	Project Number
FY26-35CIP	Public Safety	CIPFC24061

Project Number: CIPFC24061

Description

Miscellaneous minor repairs at GRPSTC.

Justification

These miscellaneous repairs at GRPSTC need to be addressed before they become larger issues.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	2200-Training Facility Reve..	$224,906						$224,906
Grand Total		**$224,906**						**$224,906**

FIRE STATION #153 REPLACEMENT

Package Number	Project Type	Project Number
FY26-35CIP	Public Safety	CIPPS19029

Project Number: CIPPS19029

Description

Total replacement of the current 7,400 gross sq. ft. (2-bay)fire station with a new approx. 11,500 gross sq.ft. (3 bay) facility. The project includes the demolition of a retired adjacent community center, approx. 5,000 gross sq.ft.

Justification

The station was constructed in 1974 and components are beyond their useful life, and does not support additional apparatus or space for decontamination. Preventative measures should be taken to mitigate carcinogen exposure for firefighters.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	4040-Public Safety Constru..	$3,621,240						$3,621,240
	4041-2024 Public Safety Bo..	$1,989,218						$1,989,218
Grand Total		**$5,610,458**						**$5,610,458**

Operating Costs

Category	O&M Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CIP O&M			$55,391					$55,391
Grand Total			**$55,391**					$55,391

POLICE EVIDENCE STORAGE FACILITY

Package Number	Project Type	Project Number
FY26-35CIP	Public Safety	CIPPS19030

Project Number: CIPPS19030

Description

New warehouse type facility for police evidence, property storage, and management.

Justification

Current off-site storage facility is being decommissioned. On site storage is at capacity. Location of new evidence storage facility greatly reduces the risk of breaching Chain of Custody and is considered a best practice.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	4040-Public Safety Constru..	$10,441,835						$10,441,835
	4610-ARPA Capital Projects	$231,479						$231,479
Grand Total		**$10,673,314**						**$10,673,314**

Operating Costs

Category	O&M Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CIP O&M			$337,750					$337,750
Grand Total			**$337,750**					$337,750

MAIN PUBLIC SAFETY BLDG RENOVATION

Package Number	Project Type	Project Number
FY26-35CIP	Public Safety	CIPPS19041

Project Number: CIPPS19041

Description

This project is for design and construction of infrastructure needs at the Main PSB to include plumbing, electrical and some interior finishes.

Justification

Components of the building have exceeded their useful life. This location requires significant infrastructure upgrades to meet the business needs of the department.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
BOND ISSUE	4042-2025 Public Safety Bo..	$65,670	$0					$65,670
CONSTRUCT	4040-Public Safety Constru..	$0	$3,976,470					$3,976,470
	4042-2025 Public Safety Bo..	$6,004,650	$0					$6,004,650
CONTGNCY	4040-Public Safety Constru..	$0	$465,920					$465,920
	4042-2025 Public Safety Bo..	$383,760	$0					$383,760
EST CARRYOVER	4040-Public Safety Constru..	$50,591	$0					$50,591
	4041-2024 Public Safety Bo..	$2,202,280	$0					$2,202,280
INTRNL CHG	4040-Public Safety Constru..	$0	$177,050					$177,050
	4042-2025 Public Safety Bo..	$145,830	$0					$145,830
PUBLIC ART	4040-Public Safety Constru..	$0	$39,770					$39,770
	4042-2025 Public Safety Bo..	$32,760	$0					$32,760
Grand Total		**$8,885,541**	**$4,659,210**					$13,544,751

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FOOTHILLS POLICE STATION RENOVATION

Package Number	Project Type	Project Number
FY26-35CIP	Public Safety	CIPPS19042

Project Number: CIPPS19042

Description

This project is for design and construction of a complete renovation of the Foothills police substation to include infrastructure needs as well as functionality. Infrastructure needs include roof, exterior finishes, and plumbing fixtures.

Justification

The Foothills police substation requires significant infrastructure and functionality modernization to meet the business needs of the police department.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4040-Public Safety Constru..	$0	$492,300	$2,133,850	$3,502,580			**$6,128,730**
CONTGNCY	4040-Public Safety Constru..	$0	$140,660	$140,670	$0			**$281,330**
DESIGN	4040-Public Safety Constru..	$0	$700,000	$0	$0			**$700,000**
EQUIPMENT	4040-Public Safety Constru..	$0	$54,120	$112,640	$117,040			**$283,800**
EST CARRYOVER	4040-Public Safety Constru..	$38,361	$0	$0	$0			**$38,361**
INTRNL CHG	4040-Public Safety Constru..	$0	$51,310	$106,790	$110,960			**$269,060**
PUBLIC ART	4040-Public Safety Constru..	$0	$9,960	$20,730	$21,540			**$52,230**
Grand Total		**$38,361**	**$1,448,350**	**$2,514,680**	**$3,752,120**			**$7,753,511**

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GATEWAY POLICE STATION RENOVATION

Package Number	Project Type	Project Number
FY26-35CIP	Public Safety	CIPPS19043

Project Number: CIPPS19043

Description

This project is for design and construction of a complete renovation of the Gateway police substation to include infrastructure needs as well as functionality. Infrastructure needs identfied in the building assessment include roof, and parking.

Justification

The Gateway substation requires significant infrastructure and modernization to meet the business needs of the police department including additional space for parking to continue meeting the needs of the community.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
BOND ISSUE	4042-2025 Public Safety Bo..	$750			$0	$0		**$750**
CONSTRUCT	4040-Public Safety Constru..	$0			$190,590	$10,022,782		**$10,213,372**
	4042-2025 Public Safety Bo..	$75,000			$0	$0		**$75,000**
CONTGNCY	4040-Public Safety Constru..	$0			$258,914	$258,914		**$517,828**
DESIGN	4040-Public Safety Constru..	$0			$1,926,350	$0		**$1,926,350**
EQUIPMENT	4040-Public Safety Constru..	$0			$54,120	$225,280		**$279,400**
INTRNL CHG	4040-Public Safety Constru..	$0			$73,430	$305,660		**$379,090**
PUBLIC ART	4040-Public Safety Constru..	$0			$14,170	$58,980		**$73,150**
Grand Total		**$75,750**			**$2,517,574**	**$10,871,616**		**$13,464,940**

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FIRE STATION #154 RELOCATION

Package Number: FY26-35CIP

Project Type: Public Safety

Project Number: CIPPS19044

Project Number: CIPPS19044

Description

This project is for the study on the location of Fire Station 154 to include rebuild/renovate on the existing site and other options to cover response time gaps. The study will include cost of land, traffic, utilities and needs of the community. The results of the study will determine timing and funding needs.

Justification

The station was constructed in 1982 and components are beyond their useful life.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
BOND ISSUE	4042-2025 Public Safety Bo..	$49,702	$0					**$49,702**
CONSTRUCT	4040-Public Safety Constru..	$0	$6,604,313					**$6,604,313**
	4042-2025 Public Safety Bo..	$4,104,313	$0					**$4,104,313**
CONTGNCY	4040-Public Safety Constru..	$0	$145,527					**$145,527**
	4042-2025 Public Safety Bo..	$145,527	$0					**$145,527**
DESIGN	4040-Public Safety Constru..	$0	$444,830					**$444,830**
	4042-2025 Public Safety Bo..	$444,830	$0					**$444,830**
EQUIPMENT	4040-Public Safety Constru..	$0	$124,315					**$124,315**
	4042-2025 Public Safety Bo..	$124,315	$0					**$124,315**
EST CARRYOVER	4041-2024 Public Safety Bo..	$100,000	$0					**$100,000**
INTRNL CHG	4040-Public Safety Constru..	$0	$127,110					**$127,110**
	4042-2025 Public Safety Bo..	$127,110	$0					**$127,110**
PUBLIC ART	4040-Public Safety Constru..	$0	$24,045					**$24,045**
	4042-2025 Public Safety Bo..	$24,045	$0					**$24,045**
Grand Total		**$5,119,842**	**$7,470,140**					**$12,589,982**

Operating Costs

Category	O&M Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CIP O&M			$81,060					**$81,060**
Grand Total			**$81,060**					**$81,060**

FIRE STATION 1511 - WESTERN AREA

Package Number	Project Type	Project Number
FY26-35CIP	Public Safety	CIPPS19049

Project Number: CIPPS19049

Description

This project is for the design and construction of a new, 15,000 square feet, four bay fire station including furniture, fixtures and equipment, to support 18 personnel and one engine.

Justification

Future growth in the area is projected to require an additional station to serve the needs of the community. The station will include space for future expansion as growth demands.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4040-Public Safety Constru..				$0	$12,942,260		$12,942,260
DESIGN	4040-Public Safety Constru..				$2,000,000	$0		$2,000,000
EQUIPMENT	4040-Public Safety Constru..				$0	$2,049,340		$2,049,340
INTRNL CHG	4040-Public Safety Constru..				$0	$724,600		$724,600
PUBLIC ART	4040-Public Safety Constru..				$0	$129,430		$129,430
Grand Total					**$2,000,000**	**$15,845,630**		**$17,845,630**

Operating Costs

Category	O&M Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CIP O&M						$202,650		$202,650
Grand Total						**$202,650**		$202,650

FIRE STATION #155 RENOVATION

Package Number	Project Type	Project Number
FY26-35CIP	Public Safety	CIPPS19050

Project Number: CIPPS19050

Description

Project will remodel FS 155 (62nd Ave & Union Hills) as infrastructure components have reached the end of their useful life. Renovation will include new areas to protect firefighters' health and safety as well as functional improvements.

Justification

The station was constructed in 1988 and components are beyond their useful life. The station house, drives, and equipment bays require replacement. Preventative measures should be taken to mitigate carcinogen exposure for firefighters.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
BOND ISSUE	4042-2025 Public Safety Bo..	$10,072	$0	$0	$0			**$10,072**
CONSTRUCT	4040-Public Safety Constru..	$0	$136,880	$2,898,590	$3,138,165			**$6,173,635**
CONTGNCY	4040-Public Safety Constru..	$0	$0	$143,538	$143,538			**$287,076**
DESIGN	4042-2025 Public Safety Bo..	$1,007,150	$0	$0	$0			**$1,007,150**
EQUIPMENT	4040-Public Safety Constru..	$0	$50,150	$104,550	$108,800			**$263,500**
INTRNL CHG	4040-Public Safety Constru..	$0	$0	$130,490	$135,800			**$266,290**
PUBLIC ART	4040-Public Safety Constru..	$0	$0	$25,830	$26,880			**$52,710**
Grand Total		**$1,017,222**	**$187,030**	**$3,302,998**	**$3,553,183**			**$8,060,433**

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FIRE STATION #156 RENOVATION

Package Number	Project Type	Project Number
FY26-35CIP	Public Safety	CIPPS19051

Project Number: CIPPS19051

Description

Project will remodel FS 156 (68th Ave & Deer Valley) as infrastructure components have reached the end of their useful life. Renovation will include new areas to protect firefighters' health and safety as well as functional improvements.

Justification

The station was constructed in 1998 and components are beyond their useful life. The station house, drives, and equipment bays require replacement. Preventative measures should be taken to mitigate carcinogen exposure for firefighters.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4040-Public Safety Constru..			$142,680	$2,670,790			**$2,813,470**
CONTGNCY	4040-Public Safety Constru..			$0	$201,290			**$201,290**
DESIGN	4040-Public Safety Constru..			$117,980	$491,070			**$609,050**
EQUIPMENT	4040-Public Safety Constru..			$52,280	$217,600			**$269,880**
INTRNL CHG	4040-Public Safety Constru..			$0	$139,100			**$139,100**
PUBLIC ART	4040-Public Safety Constru..			$0	$20,130			**$20,130**
Grand Total				**$312,940**	**$3,739,980**			$4,052,920

FIRE STATION #157 RENOVATION

Package Number	Project Type	Project Number
FY26-35CIP	Public Safety	CIPPS19052

Project Number: CIPPS19052

Description

Project will remodel FS 157 (59th Ave and Brown) as infrastructure components have reached the end of their useful life. Renovation will include new areas to protect firefighters' health and safety as well as functional improvements.

Justification

The station was constructed in 1997 and components are beyond their useful life. The station house, drives, and equipment bays require replacement. Preventative measures should be taken to mitigate carcinogen exposure for firefighters.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4040-Public Safety Constru..					$3,393,940		$3,393,940
CONTGNCY	4040-Public Safety Constru..					$255,610		$255,610
DESIGN	4040-Public Safety Constru..					$434,120		$434,120
EQUIPMENT	4040-Public Safety Constru..					$282,630		$282,630
INTRNL CHG	4040-Public Safety Constru..					$154,440		$154,440
PUBLIC ART	4040-Public Safety Constru..					$25,560		$25,560
Grand Total						**$4,546,300**		$4,546,300

POLICE STATION - WEST AREA (L303)

Package Number	Project Type	Project Number
FY26-35CIP	Public Safety	CIPPS19053

Project Number: CIPPS19053

Description

This project is for design & construction of a 4,000 sq. ft police substation in conjunction with the proposed west area fire station. The facility will include future expansion as growth demands. Estimates include furniture, fixtures, and equipment.

Justification

Future growth in the area is projected to require an additional station to serve the needs of the community.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4223-2019-DIF Police					$3,212,490		**$3,212,490**
DESIGN	4223-2019-DIF Police					$1,011,940		**$1,011,940**
INTRNL CHG	4223-2019-DIF Police					$160,530		**$160,530**
PUBLIC ART	4223-2019-DIF Police					$32,130		**$32,130**
Grand Total						**$4,417,090**		$4,417,090

Operating Costs

Category	O&M Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CIP O&M						$81,060		**$81,060**
Grand Total						**$81,060**		$81,060

LP15 HEART MONITOR REPLACEMENT

Package Number	Project Type	Project Number
FY26-35CIP	Public Safety	CIPPS23002

Project Number: CIPPS23002

Description

Purchase of 37-40 cardiac monitors. Life span is anywhere between 8-10 years.

Justification

These monitors are used multiple times daily. Emergency medical incidents account for over 80% of all calls for service. New technology also plays a part in how long we can continue to use older equipment. Currently, the department's heart monitors are adequate as they were recently replaced in FY25. Heart monitors are considered a capital expenditure due to the type of equipment requiring to be updated all at the same time. This type of equipment cannot be phased in when replaced due to the need for standardization throughout all of our fire stations and personnel. Personnel must all be able to train and work on the same type, make and model of equipment.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EQUIPMENT	1080-General Government C..	$0					$3,500,000	**$3,500,000**
EST CARRYOVER	1080-General Government C..	$133,994					$0	**$133,994**
Grand Total		**$133,994**					**$3,500,000**	**$3,633,994**

FIRE RADIO REPLACEMENT

Package Number	Project Type	Project Number
FY26-35CIP	Public Safety	CIPPS23003

Project Number: CIPPS23003

Description

Replacement of all handheld (230) and apparatus-mounted (55) radios. To replace our radios, we need to include several accessories that go with the equipment - vehicle and bank chargers, extra batteries, shoulder microphones, antennas, holsters/slings, etc.

Justification

Radios were recently replaced in FY23. Radios are on a replacement schedule for every eight years. Radios are necessary in order to properly respond to all fire and medical responses. It is also imperative that we maintain communication with all other public safety agencies responding to emergency situations.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EQUIPMENT	1080-General Government C..	$50,000	$50,000	$50,000	$50,000	$2,422,500		**$2,622,500**
EST CARRYOVER	1080-General Government C..	$78,163	$0	$0	$0	$0		**$78,163**
Grand Total		**$128,163**	**$50,000**	**$50,000**	**$50,000**	**$2,422,500**		**$2,700,663**

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POLICE CRIME LABORATORY

Package Number	Project Type	Project Number
FY26-35CIP	Public Safety	CIPPS23031

Project Number: CIPPS23031

Description

Construct a 20,000 sf crime lab adjacent to the police evidence storage facility on the Glendale Operations Campus.

Justification

To create a state of the art crime lab to assist with the backlog at the State crime lab.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4040-Public Safety Constru..	$0	$10,080,000	$8,472,000	$8,472,000			$27,024,000
EST CARRYOVER	4041-2024 Public Safety Bo..	$4,000,000	$0	$0	$0			$4,000,000
INTRNL CHG	4040-Public Safety Constru..	$0	$960,000	$0	$0			$960,000
PUBLIC ART	4040-Public Safety Constru..	$0	$16,000	$0	$0			$16,000
Grand Total		**$4,000,000**	**$11,056,000**	**$8,472,000**	**$8,472,000**			**$32,000,000**

Operating Costs

Category	O&M Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CIP O&M				$337,750				$337,750
Grand Total				**$337,750**				$337,750

POLICE MOBILE COMMAND VEHICLE

Package Number	Project Type	Project Number
FY26-35CIP	Public Safety	CIPPS23074

Project Number: CIPPS23074

Description

The vehicle will be used for critical incidents and mega events. The vehicle will have upgraded technology, better communication capabilities and more operational space allowing for multiple divisions to work at the same time.

Justification

The current Mobile Command Center Vehicle is outdated and has required maintenance and major repairs, and it does not have sufficient workspace for personnel.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	1080-General Government C..	$596,338						$596,338
Grand Total		**$596,338**						**$596,338**

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FIRE CAPITAL ASSET REPLACEMENT PROG

Package Number	Project Type	Project Number
FY26-35CIP	Public Safety	CIPPS24004

Project Number: CIPPS24004

Description

Replace Extrication Equipment (Battery Operated) for 3 existing Ladder Tenders and 1 Squad including the air bags used for extrication.

Justification

The ability to keep our existing equipment functional and in the ready state is becoming more difficult as the manufacturers are no longer supporting older equipment. We are creating a replacement program to cover older assets as they come up for replacement per the department asset replacement program.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EQUIPMENT	1080-General Government C..	$0				$285,000	$5,859,312	**$6,144,312**
EST CARRYOVER	1080-General Government C..	$61,600				$0	$0	**$61,600**
Grand Total		**$61,600**				**$285,000**	**$5,859,312**	**$6,205,912**

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GRPSTC FIRE HYDRANT REPLACEMENT

Package Number	Project Type	Project Number
FY26-35CIP	Public Safety	CIPPS24005

Project Number: CIPPS24005

Description

Replace 10 training fire hydrants at GRPSTC and improve equipment reliability, to continue to train fire recruits and active duty personnel.

Justification

These hydrants are used nearly every day, decreasing their projected service time as compared to a hydrant's normal use throughout the City. Repairs are made periodically to replace threads, caps, and valve stems, but a full replacement of the hydrant will be required approximately every five (5) years to ensure continuous availability. Cost includes the hydrants, sidewalk removal and replacement (as necessary).

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	2200-Training Facility Reve..	$0			$177,341	$226,337		**$403,678**
EST CARRYOVER	2200-Training Facility Reve..	$3,800			$0	$0		**$3,800**
Grand Total		**$3,800**			**$177,341**	**$226,337**		**$407,478**

FIRE STATION 1510 - AIRPORT AREA

Package Number	Project Type	Project Number
FY26-35CIP	Public Safety	CIPPS24050

Project Number: CIPPS24050

Description

This project is to support the results of the study which is currently ongoing, and may expand in the future to include design and construction of a new 15,000 square feet, four bay fire station including furniture, fixtures and equipment, to support 18 personnel and one engine.

Justification

Future growth in the area is projected to require an additional station to serve the needs of the community. The station will include space for future expansion as growth demands.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4040-Public Safety Constru..	$0	$0	$5,436,710				**$5,436,710**
	4173-2019-DIF Fire	$0	$0	$6,500,000				**$6,500,000**
EST CARRYOVER	4041-2024 Public Safety Bo..	$500,000	$0	$0				**$500,000**
	4173-2019-DIF Fire	$37,500	$0	$0				**$37,500**
VEHICLE	4040-Public Safety Constru..	$0	$3,000,000	$0				**$3,000,000**
Grand Total		**$537,500**	**$3,000,000**	**$11,936,710**				**$15,474,210**

Operating Costs

Category	O&M Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CIP O&M				$202,650				**$202,650**
Grand Total				**$202,650**				**$202,650**

REPLACE GRPSTC CLASS A BURN BLDG

Package Number	Project Type	Project Number
FY26-35CIP	Public Safety	CIPPS24054

Project Number: CIPPS24054

Description

Replace the current GRPSTC Class A burn building.

Justification

The current two Connex type box Class A burn buildings are in poor shape due to age and multitude of live-fire training events. Through high heat events, the interior and exterior is now in poor shape and the welds on the floor and walls are failing. A new Class A burn building will improve the quality of our live-fire training events for recruit and active firefighters in the field, provide an updated and safer environment to conduct live-fire training drills for recruit training and fulfill training requirements for firefighters working in the field.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	2200-Training Facility Reve..	$220,831						$220,831
Grand Total		**$220,831**						**$220,831**

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POLICE DEPARTMENT RADIO REPLACEMENT

Package Number	Project Type	Project Number
FY26-35CIP	Public Safety	CIPPS24057

Project Number: CIPPS24057

Description

Replacement of Police Department portable radios, mobile radios, motor radios and accessories.

Justification

The Glendale Police Department radios were last refreshed in 2016 and will be considered at end-of-life in 2023. The newest generation of multi-band APX radios feature enhanced interoperability, wi-fi, GPS, LTE and advanced encryption capabilities. The Police Officers' ability to communicate from field directly impacts the speed with which service is delivered to the community. Radio functionality saves precious minutes in critical scenarios where seconds matter. Additionally radios, are the life line for help for officers in critical situations. Replacements are scheduled as follows: FY25/26: 155 mobiles, FY26/27: 119 mobiles, 25 motor radios, 15 consolettes.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EQUIPMENT	1080-General Government C..	$1,250,000	$1,500,000					**$2,750,000**
EST CARRYOVER	1080-General Government C..	$13,495	$0					**$13,495**
Grand Total		**$1,263,495**	**$1,500,000**					**$2,763,495**

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GRPSTC MASTER PLAN

Package Number	Project Type	Project Number
FY26-35CIP	Public Safety	CIPPS24063

Project Number: CIPPS24063

Description

This project is to create a study to update the existing GRPSTC Master Plan. Included in this study is a comprehensive look at the existing GRPSTC Master Plan site usage incorporating additions to Fire (new "A" Rated Fire burn building training structure), Police (Additional Training Facility and Shoot House), and Landfill (Planning/Siting the addition of the new Methane Gas Recapture facility).

Justification

Future growth in Glendale and Partner Cities is projected to require additional training facilities to serve the policing and fire needs of the community. There is a possibility of the need to site the proposed Methane Gas Recapture facility on GRPSTC land.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	2200-Training Facility Reve..	$37,382						$37,382
Grand Total		**$37,382**						**$37,382**

PUBLIC SAFETY DRIVING SIMULATOR

Package Number	Project Type	Project Number
FY26-35CIP	Public Safety	CIPPS25002

Project Number: CIPPS25002

Description

Driving simulator to enhance training and reduce accidents.

Justification

Adding an inhouse fire and police driving simulator provides hands-on practical training for our public safety personnel, offering experience without risks to people or equipment. The compact, ergonomic design driving simulator replicates emergency vehicle driving compartments. This will enhance initial driver instruction, refresher training and driver assessments allowing us to conduct practical real-world training, on different terrains and for different road and atmospheric conditions. The expectation for the use of a driving simulator is to significantly reduce preventable accidents as well as reduce severity of the accidents while preserving our fleet.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EQUIPMENT	1080-General Government C..	$250,000						$250,000
Grand Total		**$250,000**						**$250,000**

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FIRE MOBILE COMPUTER TERMINALS-MCTs

Package Number	Project Type	Project Number
FY26-35CIP	Public Safety	CIPPS25003

Project Number: CIPPS25003

Description

Purchase 76 MCT's for all fire department apparatus and vehicles.

Justification

In 2025 Motorola will phase out the current MCT's we use for dispatch of 911 responses, this includes replacement parts and upgrades. We will need to replace all 60 MCT's currently used by the Glendale Fire Department as well as any MCT's needed in the future and those assigned to Luke Air Force Base and our contracted Ambulance Company (reimbursable). In the future (FY29), we will need new station packages. Station packages were replaced in 2019 and have a ten year life span.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EQUIPMENT	1080-General Government C..	$402,800			$1,125,000			$1,527,800
Grand Total		**$402,800**			**$1,125,000**			**$1,527,800**

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FIRE STATION - 75TH ORANGEWOOD

Package Number	Project Type	Project Number
FY26-35CIP	Public Safety	CIPPS25024

Project Number: CIPPS25024

Description

This area is in the middle of 4 “first due” areas of coverage between GFD 152 (2.5 miles), 157 (3 miles), 151 (3.5 miles) and Peoria 191’s (2.75 miles) area.

Justification

Due to Grand Ave and the geographical traffic division it creates, this area is difficult to respond into and through due to congestion, limited access and directional restrictions. This area has a high demand necessitating responding resources to be stationed and available in this area.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4040-Public Safety Constru..					$10,800,000		**$10,800,000**
DESIGN	4040-Public Safety Constru..					$1,200,000		**$1,200,000**
Grand Total						**$12,000,000**		**$12,000,000**

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FUTURE PD TRAINING PROPS

Package Number	Project Type	Project Number
FY26-35CIP	Public Safety	CIPPS25025

Project Number: CIPPS25025

Description

Police Department Training Props

Justification

Growth in police department partnerships at GRPSTC including the need for tactical and strategic training, requires additional props and areas for adequate training.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	2200-Training Facility Reve..	$1,500,000						$1,500,000
Grand Total		**$1,500,000**						**$1,500,000**

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GRPSTC CIP PROGRAM (MASTER PLAN)

Package Number	Project Type	Project Number
FY26-35CIP	Public Safety	CIPPS25026

Project Number: CIPPS25026

Description

The 30,000 square foot new build/addition will provide additional classroom space, increased training space, more lockers, and expanded shower facilities.

Justification

Currently, 100-120 Police and Fire Recruits currently share the space that was intended for 25-30 Recruits. . To ensure the continued high level of training provided to all Fire Fighter and Police Officer Recruits attending the Glendale Regional Public Safety Training Center, the need to expand capacity for all recruit training has greatly increased.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	2200-Training Facility Reve..					$31,500,000		**$31,500,000**
DESIGN	2200-Training Facility Reve..					$3,500,000		**$3,500,000**
Grand Total						**$35,000,000**		**$35,000,000**

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CONNEX BOX BASIC SKILLS PROP

Package Number: FY26-35CIP

Project Type: Public Safety

Project Number: CIPPS25027

Project Number: CIPPS25027

Description

These structures will have movable walls that can create a multitude of room simulations for all of our fire fighters as well as a prop that the police department can utilize as well. This will differ from the current Class A props as it will not utilize active smoke or fire. This will decrease the amount of carcinogens that fire fighters come in contact with during training exercises.

Justification

Due to the demands placed on the GRPSTC Fire Academy by the increased number of fire fighter recruits receiving initial fire fighter training, the current number of fire fighting props are insufficient at providing real life structures that simulate modern day fire fighting. The intent is to provide connex box containers that will simulate a small to medium size strip mall, which would provide for the ability to train in real life forceable entry, breeching and breaking and other skills not associated with the props currently at GRPSTC.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	2200-Training Facility Reve..			$450,000				**$450,000**
DESIGN	2200-Training Facility Reve..			$50,000				**$50,000**
Grand Total				**$500,000**				**$500,000**

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GRPSTC FACILITY UPGRADES

Package Number	Project Type	Project Number
FY26-35CIP	Public Safety	CIPPS25083

Project Number: CIPPS25083

Description

This project is for various facility upgrades at the Glendale Regional Public Safety Training Center (GRPSTC). This includes but is not limited to audio/visual upgrades to various classrooms, replacement of broken classroom and office chairs, and research and application fees for the aquifer protection permit modification.

Justification

GRPSTC was constructed in 2006 and opened to employees and partnering agencies in 2007. A lot of the technology and equipment throughout the facility has reached its end of useful life. In the last 18 years, technology has changed and improved, and we have not kept up with those changes. Our office and classroom equipment also gets used by approximately 50,000 employees, students, and visitors per year. We work with other city departments who provide us guidance and assistance in making repairs and improvements to our facility.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	2200-Training Facility Reve..	$336,222						$336,222
Grand Total		**$336,222**						**$336,222**

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FIRE RESOURCE CENTER REPLACEMENT

Package Number	Project Type	Project Number
FY26-35CIP	Public Safety	CIPPS26005

Project Number: CIPPS26005

Description

We are in a need of a centralized 30,000 sq ft office/warehouse with loading docks that will serve all logistical needs for equipment and supplies for both public safety entities.

Justification

Our current Resource Building is a repurposed fire station that is now fifty years old. This building is undersized based on our current needs and has a lack of security. The Police Department also has multiple storage locations and does not have a centralized warehouse that addresses their equipment needs.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
BOND ISSUE	4042-2025 Public Safety Bo..	$1,500				$0		**$1,500**
CONSTRUCT	4040-Public Safety Constru..	$0				$40,000,000		**$40,000,000**
DESIGN	4042-2025 Public Safety Bo..	$150,000				$0		**$150,000**
Grand Total		**$151,500**				**$40,000,000**		**$40,151,500**

Return to TOC

GRPSTC LIFT STATION ASSESS & REHAB

Package Number	Project Type	Project Number
FY26-35CIP	Public Safety	CIPPS26006

Project Number: CIPPS26006

Description

Replace and repair needed lift station parts and equipment at GRPSTC.

Justification

The GRPSTC lift station is under an evaluation for normal repair, upgrades, and maintenance. The need is to replace broken parts and bring the lift station up to proper standards.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	2200-Training Facility Reve..	$330,000						$330,000
DESIGN	2200-Training Facility Reve..	$100,000						$100,000
Grand Total		**$430,000**						**$430,000**

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FIRE STATIONS INGRESS & EGRESS ENHA

Package Number	Project Type	Project Number
FY26-35CIP	Public Safety	CIPPS26007

Project Number: CIPPS26007

Description

This project addresses the ingress and egress concrete slabs of the apparatus bays. It also addresses bay door and gates at Fire Stations.

Justification

This project will look at concrete infrastructure and operating gate and door systems. It will consider life cycle replacement and will ensure operations at the facilities are optimized with minimal downtime.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
BOND ISSUE	4042-2025 Public Safety Bo..	$12,000	$0	$0	$0			**$12,000**
CONSTRUCT	4040-Public Safety Constru..	$0	$1,200,000	$600,000	$600,000			**$2,400,000**
	4042-2025 Public Safety Bo..	$1,200,000	$0	$0	$0			**$1,200,000**
Grand Total		**$1,212,000**	**$1,200,000**	**$600,000**	**$600,000**			**$3,612,000**

GRPSTC HVAC RENEWAL

Package Number	Project Type	Project Number
FY26-35CIP	Public Safety	CIPPS26008

Project Number: CIPPS26008

Description

This project provides Trane R'newal services for building chillers.

Justification

This project will extend the life of the GRPSTC chillers by strategically replacing critical components.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
NONCAPITAL	2200-Training Facility Reve..	$200,000	$200,000					$400,000
Grand Total		**$200,000**	**$200,000**					$400,000

FIRING RANGE REDESIGN

Package Number	Project Type	Project Number
FY26-35CIP	Public Safety	CIPPS26009

Project Number: CIPPS26009

Description

Design and construction of necessary modifications to the firing range to control fragments and deflections of projectiles.

Justification

Safety and enhancements required to control deflections and fragments of projectiles.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	2200-Training Facility Reve..	$600,000	$700,000					$1,300,000
DESIGN	2200-Training Facility Reve..	$100,000	$0					$100,000
Grand Total		**$700,000**	**$700,000**					**$1,400,000**

FIRE APPARATUS REPLACEMENT

Package Number	Project Type	Project Number
FY26-35CIP	Public Safety	CIPPS70814

Project Number: CIPPS70814

Description

The project provides for the replacement of large GFD vehicles to ensure essential services are provided. The plan is to replace engines & ladder tenders (LTs) every 7 yrs or 100K miles & ladders every 10 yrs or 100K miles.

Justification

Programmatic replacement of vehicles will reduce overall lifecycle costs, protect public health and safety while aligning resources with the City's strategic priorities.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	1080-General Government C..	$17,306,373			$0	$0	$0	**$17,306,373**
VEHICLE	1080-General Government C..	$3,922,745			$1,235,007	$5,839,269	$29,613,216	**$40,610,237**
Grand Total		**$21,229,118**			**$1,235,007**	**$5,839,269**	**$29,613,216**	**$57,916,610**

FY 2026-2035 Capital Improvement Program

Solid Waste

Summary by Funding Source

Funding Source	CARRYOVER	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
6120-Solid Waste	$2,458,305	$5,282,383	$4,932,236	$4,327,059	$3,813,456	$5,845,889	$30,927,208	**$57,586,536**
Grand Total	**$2,458,305**	**$5,282,383**	**$4,932,236**	**$4,327,059**	**$3,813,456**	**$5,845,889**	**$30,927,208**	**$57,586,536**

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Solid Waste

Summary by Project

Project Number	Project Title	CARRYOVER	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CIPSW19027	REPLACE STREET SWEEPERS	$0	$951,419	$998,990	$0	$549,445	$576,917	$3,441,038	**$6,517,809**
CIPSW78001	REPLACE ROLLOFF TRUCKS - COMMERCIAL	$0	$236,500	$0	$248,325	$0	$273,158	$300,473	**$1,058,456**
CIPSW78002	REPLACE FRONTLOAD TRUCKS-COMMERCIAL	$518,074	$907,092	$952,447	$500,035	$0	$525,036	$4,292,195	**$7,694,879**
CIPSW78003	REPLACE SIDELOAD TRUCKS-RESIDENTIAL	$446,596	$2,043,576	$2,145,754	$2,816,303	$2,365,694	$3,104,974	$15,166,652	**$28,089,549**
CIPSW78004	REP BULK TRASH EQUIP-RESIDENTIAL	$1,250,000	$1,059,877	$639,930	$671,926	$705,523	$1,288,287	$7,474,531	**$13,090,074**
CIPSW78005	REPLACE PICKUPS / SERVICE TRUCKS	$187,349	$63,919	$175,115	$70,470	$192,794	$77,517	$252,319	**$1,019,483**
CIPSW78009	ALLEY GATING	$56,286	$20,000	$20,000	$20,000	$0	$0	$0	**$116,286**
Grand Total		**$2,458,305**	**$5,282,383**	**$4,932,236**	**$4,327,059**	**$3,813,456**	**$5,845,889**	**$30,927,208**	**$57,586,536**

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REPLACE STREET SWEEPERS

Package Number	Project Type	Project Number
FY26-35CIP	Solid Waste	CIPSW19027

Project Number: CIPSW19027

Description

Programmatic replacement of lg Solid Waste (SW) vehicles. SW has 6 street sweepers, ea with a lifespan of 8yrs requiring repl in next 10yrs. Current quotes & inflation used. Rep plan:FY26(2), FY27(2), FY29(1), FY30(1), FY31-35(5). MAG Grants will be pursued

Justification

Mandated by State and Federal as part of PM10 nonattainment areas to improve air quality, reduce particulate emissions, and clear streets of road hazards/debris. Programmatic replacement of vehicles will reduce overall lifecycle costs.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
VEHICLE	6120-Solid Waste	$951,419	$998,990		$549,445	$576,917	$3,441,038	**$6,517,809**
Grand Total		**$951,419**	**$998,990**		**$549,445**	**$576,917**	**$3,441,038**	**$6,517,809**

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REPLACE ROLLOFF TRUCKS - COMMERCIAL

Package Number	Project Type	Project Number
FY26-35CIP	Solid Waste	CIPSW78001

Project Number: CIPSW78001

Description

Programmatic replacement of large Solid Waste (SW) vehicles to ensure the provision of essential services to the community. SW has 4 commercial roll-off trucks requiring replacement over next 10 yrs. Repl plan: FY26(1), FY28(1), FY30(1), FY31-35(1)

Justification

Collection/disposal of solid waste is required by city and county. Programmatic replacement of vehicles reduces overall lifecycle costs, protects public health/safety while aligning resources with the City's strategic priorities.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
VEHICLE	6120-Solid Waste	$236,500		$248,325		$273,158	$300,473	**$1,058,456**
Grand Total		**$236,500**		**$248,325**		**$273,158**	**$300,473**	**$1,058,456**

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REPLACE FRONTLOAD TRUCKS-COMMERCIAL

Package Number	Project Type	Project Number
FY26-35CIP	Solid Waste	CIPSW78002

Project Number: CIPSW78002

Description

Replacement of SW vehicles & equip. SW has 7 front load trucks with a lifespan of 7yrs & 1 front load bin delivery truck/trailer with lifespan of 10yrs requiring repl over next 10 yrs. Plan: FY26(2), FY27(2), FY28(1), FY30(1), FY31-35 (7) trucks and (1) bin delivery truck.

Justification

Collection/disposal of solid waste is required by County/City code. Ensures a safe & efficient operation for a revenue generating enterprise. Programmatic replacement of vehicles will reduce overall lifecycle costs.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	6120-Solid Waste	$518,074	$0	$0		$0	$0	**$518,074**
VEHICLE	6120-Solid Waste	$907,092	$952,447	$500,035		$525,036	$4,292,195	**$7,176,805**
Grand Total		**$1,425,166**	**$952,447**	**$500,035**		**$525,036**	**$4,292,195**	**$7,694,879**

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REPLACE SIDELOAD TRUCKS-RESIDENTIAL

Package Number	Project Type	Project Number
FY26-35CIP	Solid Waste	CIPSW78003

Project Number: CIPSW78003

Description

Replacement of large Solid Waste (SW) vehicles. SW has 27 side load trucks with a lifespan of 6 yrs requiring replacement over next 10 yrs. Plan: FY26-(4), FY27(4), FY28(5), FY29(4), FY30-(5), FY31-35(21).

Justification

Collection/disposal of solid waste is required by State/City code. Programmatic replacement of vehicles reduces overall lifecycle costs, protects public health/safety while aligning resources with City's strategic priorities.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	6120-Solid Waste	$446,596	$0	$0	$0	$0	$0	**$446,596**
VEHICLE	6120-Solid Waste	$2,043,576	$2,145,754	$2,816,303	$2,365,694	$3,104,974	$15,166,652	**$27,642,953**
Grand Total		**$2,490,172**	**$2,145,754**	**$2,816,303**	**$2,365,694**	**$3,104,974**	**$15,166,652**	**$28,089,549**

REP BULK TRASH EQUIP-RESIDENTIAL

Package Number	Project Type	Project Number
FY26-35CIP	Solid Waste	CIPSW78004

Project Number: CIPSW78004

Description

Repl lg SW veh/equip; have 15 rear load trucks/8 tractors w/life of 8yrs req repl over 10yrs. Plan:FY26(2)trucks/(1)tractor, FY27(1)truck/(1)tractor, FY28-(1)truck(1)tractor, FY29(1)truck(1)tractor, FY30(2)truck,(1)tractor, FY31-35(10)trucks/(5)tractors.

Justification

Collection/disposal of solid waste is mandated by State/City code. Programmatic replacement reduces overall lifecycle costs, protect public health and safety while aligning resources with the City's strategic priorities.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EQUIPMENT	6120-Solid Waste	$1,059,877	$639,930	$671,926	$705,523	$1,288,287	$7,474,531	**$11,840,074**
EST CARRYOVER	6120-Solid Waste	$1,250,000	$0	$0	$0	$0	$0	**$1,250,000**
Grand Total		**$2,309,877**	**$639,930**	**$671,926**	**$705,523**	**$1,288,287**	**$7,474,531**	**$13,090,074**

REPLACE PICKUPS / SERVICE TRUCKS

Package Number	Project Type	Project Number
FY26-35CIP	Solid Waste	CIPSW78005

Project Number: CIPSW78005

Description

Programmatic repl of SW vehicles; 10 pickup trucks, 2 mechanic service body trucks, and 1 bin delivery truck used to support daily ops & provide timely customer service to the community. Replacement plan: FY26-(1), FY27-(2), FY28-(1), FY29(2), FY30(1). FY31-35-(3).

Justification

These trucks are support units that assist in maintaining the safe and efficient operation for a revenue generating enterprise.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	6120-Solid Waste	$187,349	$0	$0	$0	$0	$0	**$187,349**
VEHICLE	6120-Solid Waste	$63,919	$175,115	$70,470	$192,794	$77,517	$252,319	**$832,134**
Grand Total		**$251,268**	**$175,115**	**$70,470**	**$192,794**	**$77,517**	**$252,319**	**$1,019,483**

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ALLEY GATING

Package Number	Project Type	Project Number
FY26-35CIP	Solid Waste	CIPSW78009

Project Number: CIPSW78009

Description

A program that manages health/safety issues including blocking of vehicular access & difficulty of enforcement due to illegal dumping in alleys. Includes residential garbage serv. relocations/blue stake gate location/gate installation/access key/code

Justification

Promotes/enhances quality of life for residents residing near or adjacent to alley ways, providing a safer & cleaner environment. Project includes pre-gated alley clean-up & citizen notification. O&M to be an ongoing supplemental as gates get older.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EQUIPMENT	6120-Solid Waste	$20,000	$20,000	$20,000				**$60,000**
EST CARRYOVER	6120-Solid Waste	$56,286	$0	$0				**$56,286**
Grand Total		**$76,286**	**$20,000**	**$20,000**				**$116,286**

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FY 2026-2035 Capital Improvement Program

Streets

Summary by Funding Source

Funding Source	CARRYOVER	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
1080-General Government Capital Prj	$8,201,118	$1,505,994	$579,744	$590,848	$602,286	$614,066	$1,048,000	**$13,142,056**
2050-Highway User Revenue Fund	$500,000	$3,253,124	$3,415,780	$3,586,568	$3,765,897	$3,954,192	$22,941,878	**$41,417,439**
2060-Transportation Grants	$4,049,834	$3,410,938	$18,909,337	$1,507,442	$636,100	$1,591,023	$0	**$30,104,674**
2070-Transportation Sales Tax	$500,000	$15,877,226	$16,318,111	$17,032,581	$16,998,533	$18,164,747	$99,665,638	**$184,556,836**
2071-Transportation SILF	$0	$2,500,000	$2,500,000	$0	$0	$0	$0	**$5,000,000**
4010-Streets Construction	$892,230	$0	$6,508,637	$9,166,221	$7,401,587	$9,005,961	$27,143,895	**$60,118,531**
4011-2024 Street Bonds	$5,876,298	$0	$0	$0	$0	$0	$0	**$5,876,298**
4012-2025 Streets Bonds	$0	$2,719,828	$0	$0	$0	$0	$0	**$2,719,828**
4020-Hurf Capital Projects	$2,048,232	$3,621,719	$1,235,293	$2,164,061	$1,293,645	$2,224,076	$7,708,286	**$20,295,312**
4030-Transportation Capital Proj	$22,555,439	$17,450,677	$21,055,027	$2,498,608	$6,701,904	$2,508,249	$10,814,834	**$83,584,738**
4410-2014-DIF Streets Zone 1 East	$626,854	$0	$0	$0	$0	$0	$0	**$626,854**
4420-2014-DIF Streets Zn 2 West 101	$937,975	$0	$0	$0	$0	$0	$0	**$937,975**
4430-2014-DIF Streets Zn 3 West 303	$9,160	$0	$0	$0	$0	$0	$0	**$9,160**
4431-2019-DIF-Streets	$7,422,687	$1,755,398	$3,115,380	$489,600	$2,546,899	$2,121,220	$2,706,080	**$20,157,264**
4434-2023-DIF Streets West	$967,896	$967,896	$124,209	$380,080	$1,777,844	$5,726,537	$2,718,800	**$12,663,262**

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FY 2026-2035 Capital Improvement Program

Streets

Summary by Funding Source

Funding Source	CARRYOVER	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
Grand Total	**$54,587,723**	**$53,062,800**	**$73,761,518**	**$37,416,009**	**$41,724,695**	**$45,910,071**	**$174,747,411**	**$481,210,227**

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Streets

Summary by Project

Project Number	Project Title	CARRYOVER	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CIPST19006	PAVEMENT MANAGEMENT	$1,000,000	$19,130,350	$19,733,891	$20,619,149	$20,764,430	$22,118,939	$122,607,516	**$225,974,275**
CIPST19010	BALLPARK BOULEVARD	$742,845	$0	$0	$0	$0	$0	$0	**$742,845**
CIPST19048	CAPITAL BRIDGE REPAIR PROGRAM	$333,221	$772,054	$371,598	$390,177	$409,685	$430,171	$2,495,808	**$5,202,714**
CIPST20012	FLASHING YELLOW ARROWS	$453,245	$209,600	$0	$0	$0	$0	$0	**$662,845**
CIPST20013	VEHICLE REPLACEMENT	$1,453,442	$583,890	$607,246	$631,534	$656,796	$683,069	$3,847,707	**$8,463,684**
CIPST20022	BIKE PROJECTS (LOCAL MATCH)	$0	$146,072	$148,994	$151,973	$155,013	$158,113	$839,284	**$1,599,449**
CIPST21001	TELECOM CONDUITS	$600,000	$209,600	$209,600	$209,600	$209,600	$209,600	$1,048,000	**$2,696,000**
CIPST21015	CENTRAL CORE SIDEWALK GAPS	$148,196	$0	$0	$0	$0	$0	$0	**$148,196**
CIPST21016	67TH AVENUE BIKE LANES	$598,042	$0	$0	$0	$0	$0	$0	**$598,042**
CIPST21051	ST RECON 75TH-GLENDALE TO NORTHERN	$3,037,660	$0	$0	$0	$0	$0	$0	**$3,037,660**
CIPST21052	ST RECON 83RD-GLENDALE TO NORTHERN	$7,243,071	$0	$0	$0	$0	$0	$0	**$7,243,071**
CIPST22043	ST RECON 67TH - GREENWAY TO BELL	$2,392,230	$0	$0	$0	$0	$0	$0	**$2,392,230**
CIPST22062	PAVEMENT CUT REPAIR	$0	$113,346	$115,612	$117,924	$120,283	$122,689	$651,244	**$1,241,098**
CIPST22063	TRANSPORTATION NETWORK IMPROVEMENTS	$0	$2,000,000	$0	$0	$0	$0	$0	**$2,000,000**
CIPST22064	TRANSPORTATION SAFETY PROGRAM	$400,000	$964,130	$458,725	$467,900	$477,258	$486,803	$2,584,010	**$5,838,826**
CIPST22065	SCALLOP STREET PROGRAM	$7,595,788	$0	$0	$0	$0	$0	$0	**$7,595,788**
CIPST22067	57TH AND GREENWAY INTERSECT IMPROV.	$0	$0	$0	$0	$0	$900,000	$0	**$900,000**

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Streets

Summary by Project

Project Number	Project Title	CARRYOVER	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CIPST22068	59TH AND NORTHERN INTERSECT IMPROV.	$1,038,521	$0	$0	$0	$0	$0	$0	**$1,038,521**
CIPST22120	95TH AVE / MONTEBELLO INTERSECTION	$184,164	$0	$0	$0	$0	$0	$0	**$184,164**
CIPST23017	NORTHERN PARKWAY CABLE BARRIER 2	$0	$0	$0	$1,173,236	$0	$0	$0	**$1,173,236**
CIPST23018	TMC UPGRADE - NEW CAMPUS BUILDING	$494,567	$228,692	$2,013,998	$0	$0	$0	$0	**$2,737,257**
CIPST23019	MARYLAND ACTIVE TRANSPORTATION IMPR	$235,282	$0	$0	$0	$0	$0	$0	**$235,282**
CIPST23020	MISSOURI ACTIVE TRANSPORTATION IMPR	$302,618	$0	$0	$0	$0	$0	$0	**$302,618**
CIPST23047	SARIVAL AVE/BETHANY HOME RD SIGNAL	$0	$967,896	$0	$0	$0	$0	$0	**$967,896**
CIPST23048	SARIVAL AVE/GLENDALE AVE SIGNAL	$1,040,602	$0	$0	$0	$0	$0	$0	**$1,040,602**
CIPST23049	INFILL STREETLIGHTS PHASE II	$514,802	$503,499	$513,569	$0	$0	$0	$0	**$1,531,870**
CIPST23051	TRAFFIC SIGNAL INTERCONNECT	$0	$75,000	$661,019	$671,332	$671,332	$0	$0	**$2,078,683**
CIPST23052	SPEED FEEDBACK SIGNS SCHOOL ZONES	$25,000	$0	$0	$0	$0	$0	$0	**$25,000**
CIPST23053	INFILL SIDEWALK	$1,600	$168,544	$171,916	$175,355	$178,862	$182,438	$968,407	**$1,847,122**
CIPST23054	GUARDRAIL UPDATE	$15,000	$112,363	$114,611	$116,902	$119,241	$121,626	$798,867	**$1,398,610**
CIPST23057	FLASHING YELLOW ARROWS PHASE 5	$0	$105,981	$882,086	$0	$0	$0	$0	**$988,067**
CIPST23071	83RD AVE CARDINALS WAY INTERSECTION	$230,000	$0	$0	$0	$0	$0	$0	**$230,000**
CIPST24013	43RD AVE-PEORIA INTERSECTION IMPRV	$0	$31,212	$180,405	$0	$0	$0	$0	**$211,617**
CIPST24016	59TH AVE-THUNDERBIRD INTERSECTION	$61,200	$353,736	$0	$0	$0	$0	$0	**$414,936**

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Streets

Summary by Project

Project Number	Project Title	CARRYOVER	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CIPST24017	67TH AVE-GREENWAY INTERSECTION	$382,500	$1,170,450	$0	$0	$0	$0	$0	**$1,552,950**
CIPST24018	67TH AVE-PEORIA INTERSECTION IMPRV	$50,000	$200,000	$0	$0	$0	$0	$0	**$250,000**
CIPST24022	67TH AVE-THUNDERBIRD INTERSECTION	$0	$0	$332,928	$489,600	$2,546,899	$0	$0	**$3,369,427**
CIPST24024	99TH AVE: GLENDALE AVE TO NORTHERN	$0	$0	$0	$0	$0	$1,353,040	$0	**$1,353,040**
CIPST24025	BALLPARK BLVD: BHR TO MARYLAND AVE	$0	$0	$0	$0	$0	$468,180	$2,706,080	**$3,174,260**
CIPST24027	LITCHFIELD-BHR TRAFFIC SIGNAL	$0	$0	$0	$0	$115,928	$670,067	$0	**$785,995**
CIPST24029	NORTHERN: REEMS-LITCHFIELD WIDENING	$0	$0	$0	$0	$690,050	$2,111,555	$0	**$2,801,605**
CIPST24030	NORTHERN: SARIVAL-ALSUP WIDENING	$0	$0	$0	$0	$0	$0	$2,718,800	**$2,718,800**
CIPST24031	REEMS-HATCHER TRAFFIC SIGNAL	$0	$0	$165,612	$506,773	$0	$0	$0	**$672,385**
CIPST24032	SARIVAL: GLENDALE TO NORTHERN ROADW	$0	$0	$0	$0	$828,060	$2,584,543	$0	**$3,412,603**
CIPST24033	SARIVAL-OLIVE TRAFFIC SIGNAL	$0	$0	$0	$0	$248,418	$760,160	$0	**$1,008,578**
CIPST24034	SARIVAL-PEORIA INTERSECTION IMPRV	$0	$0	$0	$0	$193,489	$591,235	$0	**$784,724**
CIPST24035	RIGHT OF WAY LANDSCAPE PLAN	$5,330	$946,394	$370,144	$381,248	$392,686	$404,466	$0	**$2,500,268**
CIPST24036	STREET DESIGN PROJECT	$0	$1,000,000	$0	$0	$0	$0	$0	**$1,000,000**
CIPST24037	TRANSPORTATION PLAN	$1,010,000	$0	$0	$0	$552,040	$552,040	$620,538	**$2,734,618**
CIPST24039	FEDERAL GRANT FUND MATCH	$0	$2,500,000	$2,500,000	$0	$0	$0	$0	**$5,000,000**
CIPST24040	51ST AVE CORRIDOR PROJECT	$0	$0	$9,085,254	$0	$0	$0	$0	**$9,085,254**

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Streets

Summary by Project

Project Number	Project Title	CARRYOVER	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CIPST24041	BELL RD CORRIDOR PROJECT	$0	$0	$8,497,908	$0	$0	$0	$0	**$8,497,908**
CIPST24042	MID-GLENDALE ARTL TRANSP STUDY	$0	$1,600,000	$0	$0	$0	$0	$0	**$1,600,000**
CIPST24043	GLENDALE SS4A ACTION PLAN	$999,834	$0	$0	$0	$0	$0	$0	**$999,834**
CIPST24060	51ST AVE - OLIVE AVE TO CACTUS ROAD	$4,364,445	$0	$0	$0	$0	$0	$0	**$4,364,445**
CIPST24064	ROW XERISCAPE LANDSCAPE PROGRAM	$3,000,000	$0	$0	$0	$0	$0	$0	**$3,000,000**
CIPST24068	67TH AVE - BEARDSLEY TO PINNACLE PK	$2,949,990	$0	$9,110,684	$0	$0	$0	$0	**$12,060,674**
CIPST25012	GLENDALE AVE RADAR DET & ADAPT CONT	$0	$397,192	$0	$0	$0	$0	$0	**$397,192**
CIPST25013	ADVANCE DETECTION & STOP BAR INSTAL	$0	$513,746	$0	$0	$0	$0	$0	**$513,746**
CIPST25028	107TH AVE, ORANGEWOOD TO NORTHERN	$38,586	$0	$0	$0	$0	$0	$0	**$38,586**
CIPST25034	ST RECON, 43RD AVE-GLENDALE AREA	$1,841,438	$0	$0	$0	$0	$0	$0	**$1,841,438**
CIPST25035	ST RECON 59TH AVE - GLENDALE AREA	$721,767	$0	$0	$0	$0	$0	$0	**$721,767**
CIPST25036	ST RECON 75TH, 73RD, & READE AVE	$1,296,194	$0	$0	$0	$0	$0	$0	**$1,296,194**
CIPST25037	ST RECON 59TH AVE & BEARDSLEY AREA	$0	$2,990,656	$0	$0	$0	$0	$0	**$2,990,656**
CIPST25039	ST RECON 59TH AVE & CACTUS AREA	$0	$869,715	$0	$0	$0	$0	$0	**$869,715**
CIPST25040	RECON ST, 51ST AVE & PEORIA AV AREA	$0	$2,963,522	$0	$0	$0	$0	$0	**$2,963,522**
CIPST25041	ST RECON 67TH & BETHANY HM AREA	$0	$5,791,725	$0	$0	$0	$0	$0	**$5,791,725**
CIPST25042	ST RECON 71ST AVE & BEARDSLEY AREA	$0	$0	$6,693,728	$0	$0	$0	$0	**$6,693,728**

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Streets

Summary by Project

Project Number	Project Title	CARRYOVER	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CIPST25043	ST RECON 63RD AVE & BEARDSLEY AREA	$0	$0	$3,298,687	$0	$0	$0	$0	**$3,298,687**
CIPST25044	RECON 55TH AVE, CACTUS TO CHOLLA ST	$0	$0	$585,954	$0	$0	$0	$0	**$585,954**
CIPST25045	ST RECON, 51ST AVE & NORTHERN AREA	$0	$0	$1,537,875	$0	$0	$0	$0	**$1,537,875**
CIPST25046	ST RECON, 51ST AVE & GLENDALE AREA	$0	$0	$2,807,025	$0	$0	$0	$0	**$2,807,025**
CIPST25047	ST RECON, 83RD AVE & MARYLAND AREA	$0	$0	$738,686	$0	$0	$0	$0	**$738,686**
CIPST25048	RECON GLENN DR, 88TH LN TO 87TH DR	$0	$0	$264,084	$0	$0	$0	$0	**$264,084**
CIPST25049	MOUNTAIN VIEW RD, 43RD TO 59TH	$0	$0	$0	$2,320,263	$0	$0	$0	**$2,320,263**
CIPST25050	ST RECON, 75TH AVE & NORTHERN AREA	$0	$0	$0	$6,636,112	$0	$0	$0	**$6,636,112**
CIPST25051	RECON ROSE LN, GRAND CANAL TO 99TH	$0	$0	$0	$311,011	$0	$0	$0	**$311,011**
CIPST25052	ST RECON, 75TH AVE & DENARO DR AREA	$0	$0	$0	$209,846	$0	$0	$0	**$209,846**
CIPST25053	46TH AVE, McLENNAN TO OCOTILLO	$0	$0	$0	$0	$106,400	$0	$0	**$106,400**
CIPST25054	ST RECON, 59TH AVE & BETHANY AREA	$0	$0	$0	$0	$6,692,271	$0	$0	**$6,692,271**
CIPST25055	ST RECON, 69TH AVE & GREENWAY AREA	$0	$0	$0	$0	$4,040,248	$0	$0	**$4,040,248**
CIPST25056	ST RECON, 47TH AVE & NORTHERN AREA	$0	$0	$0	$0	$0	$3,381,193	$0	**$3,381,193**
CIPST25057	ROSE LN, CUL-DE-SAC TO 49TH AVE	$0	$0	$0	$0	$0	$125,528	$0	**$125,528**
CIPST25058	ST RECON, 71ST AVE & NORTHERN AREA	$0	$0	$0	$0	$0	$2,430,441	$0	**$2,430,441**
CIPST25059	ST RECON, 79TH AVE & BETHANY AREA	$0	$0	$0	$0	$602,916	$602,916	$0	**$1,205,832**

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Streets

Summary by Project

Project Number	Project Title	CARRYOVER	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CIPST25060	ST RECON, 75TH AVE & GLENDALE AREA	$0	$0	$0	$0	$0	$0	$851,543	**$851,543**
CIPST25061	UNION HILLS, 51ST AVE TO 59TH AVE	$0	$0	$0	$0	$0	$0	$1,185,763	**$1,185,763**
CIPST25062	59TH, DEER VALLEY TO PINNACLE PEAK	$0	$0	$0	$0	$0	$0	$1,512,137	**$1,512,137**
CIPST25063	RECON BELL RD, 67TH AVE TO 75TH AVE	$0	$0	$0	$0	$0	$0	$5,195,421	**$5,195,421**
CIPST25064	ST RECON, 55TH AVE & BELL RD AREA	$0	$0	$0	$0	$0	$0	$2,576,344	**$2,576,344**
CIPST25065	ST RECON, 79TH AVE & GLENDALE AREA	$0	$0	$0	$0	$0	$0	$4,318,081	**$4,318,081**
CIPST25066	NEW RIVER, GLENDALE TO CUL-DE-SAC	$0	$0	$0	$0	$0	$0	$466,995	**$466,995**
CIPST25067	ST RECON, OLIVE AVE & 51ST AVE AREA	$0	$0	$0	$0	$0	$0	$4,318,185	**$4,318,185**
CIPST25069	ACTIVE TRANSPORTATION PLAN	$0	$900,000	$0	$0	$0	$0	$0	**$900,000**
CIPST25070	ST RECON BETHANY HM - 43RD TO 51ST	$0	$0	$0	$0	$0	$0	$3,396,161	**$3,396,161**
CIPST25071	ST RECON CAMELBACK - 51ST TO 59TH	$0	$0	$0	$0	$0	$0	$3,323,265	**$3,323,265**
CIPST25072	ST RECON GREENWAY - 59TH TO 51ST	$0	$0	$0	$0	$0	$2,591,411	$0	**$2,591,411**
CIPST25073	ST RECON CAMELBACK - 59TH TO 79TH	$5,876,298	$0	$0	$0	$0	$0	$0	**$5,876,298**
CIPST25074	ST RECON CAMELBACK - 75TH TO 83RD	$0	$1,343,608	$0	$0	$0	$0	$0	**$1,343,608**
CIPST25075	ST RECON 75TH-DEER VLLY TO BEARDSLY	$365,000	$1,376,220	$0	$0	$0	$0	$0	**$1,741,220**
CIPST25080	DOWNTOWN PEDESTRIAN LIGHT SYSTEM	$250,000	$0	$0	$0	$0	$0	$0	**$250,000**
CIPST26014	UPGRADE TO OUTDATED SIGNAL	$0	$0	$100,000	$1,000,000	$100,000	$1,000,000	$1,100,000	**$3,300,000**

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Streets

Summary by Project

Project Number	Project Title	CARRYOVER	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CIPST26015	CLIMATE ACTION PLAN	$0	$350,000	$0	$0	$0	$0	$0	**$350,000**
CIPST65005	ITS UPGRADES (LOCAL MATCH)	$382,314	$213,491	$217,760	$222,115	$226,557	$231,089	$1,226,646	**$2,719,972**
CIPST65006	BUS PULLOUTS	$0	$337,298	$344,045	$350,927	$357,942	$365,101	$1,938,003	**$3,693,316**
CIPST65016	NORTHERN PARKWAY	$112,931	$670,000	$670,000	$0	$0	$0	$0	**$1,452,931**
CIPST68918	INFILL LIGHTING PROGRAM PHASE I	$800,000	$168,545	$171,916	$175,355	$178,861	$182,439	$968,404	**$2,645,520**
CIPST68922	STREETLIGHT POLE PROGRAM	$0	$84,273	$85,958	$87,677	$89,430	$91,219	$484,202	**$922,759**
Grand Total		**$54,587,723**	**$53,062,800**	**$73,761,518**	**$37,416,009**	**$41,724,695**	**$45,910,071**	**$174,747,411**	**$481,210,227**

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PAVEMENT MANAGEMENT

Package Number	Project Type	Project Number
FY26-35CIP	Streets	CIPST19006

Project Number: CIPST19006

Description

Project provides for street pavement treatments and potential local grant match funding. Specific activities included in this project involve surface preparation, repairs, and overlays as needed. The street locations and treatments shall be identified in the City's ongoing Pavement Management Plan.

Justification

This project targets street segments that are in need of pavement treatments. Street rehabilitation is necessary to maximize the life of the city's residential, collector, and arterial streets.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONTGNCY	2050-Highway User Revenu..	$90,657	$95,190	$99,949	$104,947	$110,194	$639,337	**$1,140,274**
	2070-Transportation Sales ..	$367,210	$382,935	$399,392	$416,619	$434,652	$2,433,535	**$4,434,343**
EST CARRYOVER	2050-Highway User Revenu..	$500,000	$0	$0	$0	$0	$0	**$500,000**
	2070-Transportation Sales ..	$500,000	$0	$0	$0	$0	$0	**$500,000**
INTRNL CHG	2070-Transportation Sales ..	$250,000	$250,000	$250,000	$250,000	$250,000	$1,250,000	**$2,500,000**
NONCAPITAL	2050-Highway User Revenu..	$3,162,467	$3,320,590	$3,486,619	$3,660,950	$3,843,998	$22,302,541	**$39,777,165**
	2070-Transportation Sales ..	$15,260,016	$15,685,176	$16,383,189	$16,331,914	$17,480,095	$95,982,103	**$177,122,493**
Grand Total		**$20,130,350**	**$19,733,891**	**$20,619,149**	**$20,764,430**	**$22,118,939**	**$122,607,516**	**$225,974,275**

BALLPARK BOULEVARD

Package Number	Project Type	Project Number
FY26-35CIP	Streets	CIPST19010

Project Number: CIPST19010

Description

Project to design and construct Ballpark Boulevard. This is Phase II of this project to build the roadway to its ultimate configuration and tile the Roosevelt irrigation ditch.

Justification

This project was identified as necessary for network connectivity in the region.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	4410-2014-DIF Streets Zone..	$546,854						$546,854
	4420-2014-DIF Streets Zn 2 ..	$170,150						$170,150
	4431-2019-DIF-Streets	$25,841						$25,841
Grand Total		**$742,845**						**$742,845**

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CAPITAL BRIDGE REPAIR PROGRAM

Package Number	Project Type	Project Number
FY26-35CIP	Streets	CIPST19048

Project Number: CIPST19048

Description

This program is needed to maintain city bridges to meet Federal Highway Administration standards. There are approximately 43 bridges that are inspected by Arizona Department of Transportation (ADOT) biennially. The maintenance required is identified in the ADOT bridge inspection program.

Justification

The City is required to maintain its bridges to a satisfactory standard. Proper maintenance is critical to protect the integrity of our City's bridges and ensure that everyone is safe; ADOT provides us with biennial bridge inspections to inform the City in developing a bridge repair program. The City also utilizes other outside expertise to help refine this program as bridge repair locations are identified.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4030-Transportation Capita..	$682,122	$297,278	$312,142	$327,749	$344,137	$1,996,650	**$3,960,078**
CONTGNCY	4030-Transportation Capita..	$20,456	$21,478	$22,552	$23,680	$24,864	$144,257	**$257,287**
DESIGN	4030-Transportation Capita..	$35,390	$37,160	$39,018	$40,968	$43,017	$249,579	**$445,132**
EST CARRYOVER	4030-Transportation Capita..	$333,221	$0	$0	$0	$0	$0	**$333,221**
INTRNL CHG	4030-Transportation Capita..	$27,265	$12,709	$13,344	$14,011	$14,712	$85,356	**$167,397**
PUBLIC ART	4030-Transportation Capita..	$6,821	$2,973	$3,121	$3,277	$3,441	$19,966	**$39,599**
Grand Total		**$1,105,275**	**$371,598**	**$390,177**	**$409,685**	**$430,171**	**$2,495,808**	**$5,202,714**

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FLASHING YELLOW ARROWS

Package Number	Project Type	Project Number
FY26-35CIP	Streets	CIPST20012

Project Number: CIPST20012

Description

The project is to convert left-turn movements at existing signalized intersections to flashing yellow arrow operation with the purpose of improving safety. The project involves median modifications to provide better alignment.

Justification

According to national data, Flashing Yellow Arrows can reduce left-turn crashes by offering motorists more opportunities to make left turns. This project provides Glendale matching funds.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4030-Transportation Capita..	$200,000						$200,000
EST CARRYOVER	4030-Transportation Capita..	$453,245						$453,245
INTRNL CHG	4030-Transportation Capita..	$7,600						$7,600
PUBLIC ART	4030-Transportation Capita..	$2,000						$2,000
Grand Total		**$662,845**						**$662,845**

Return to TOC

VEHICLE REPLACEMENT

Package Number	Project Type	Project Number
FY26-35CIP	Streets	CIPST20013

Project Number: CIPST20013

Description

Replacement of existing vehicles that support transportation operations. The current 10-Year Transportation Vehicle Replacement Program includes 70 vehicles and are planned to be replaced depending on criteria and Fleet Services Division recommendation.

Justification

Vehicle replacements are necessary to support the Transportation Department. This project is consistent with the Vehicle Replacement Program.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	4020-Hurf Capital Projects	$648,232	$0	$0	$0	$0	$0	**$648,232**
	4030-Transportation Capita..	$805,210	$0	$0	$0	$0	$0	**$805,210**
VEHICLE	4020-Hurf Capital Projects	$291,425	$303,082	$315,205	$327,813	$340,926	$1,920,426	**$3,498,877**
	4030-Transportation Capita..	$292,465	$304,164	$316,329	$328,983	$342,143	$1,927,281	**$3,511,365**
Grand Total		**$2,037,332**	**$607,246**	**$631,534**	**$656,796**	**$683,069**	**$3,847,707**	**$8,463,684**

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BIKE PROJECTS (LOCAL MATCH)

Package Number: FY26-35CIP

Project Type: Streets

Project Number: CIPST20022

Project Number: CIPST20022

Description

This project provides local matching funds for bicycle and pedestrian grant projects.

Justification

This project enhances the quality of life for the residents and visitors by providing additional bicycle and pedestrian facilities.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4030-Transportation Capita..	$146,072	$148,994	$151,973	$155,013	$158,113	$839,284	$1,599,449
Grand Total		**$146,072**	**$148,994**	**$151,973**	**$155,013**	**$158,113**	**$839,284**	**$1,599,449**

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TELECOM CONDUITS

Package Number	Project Type	Project Number
FY26-35CIP	Streets	CIPST21001

Project Number: CIPST21001

Description

This project will install conduits, sleeves, communication systems, and operational/safety improvements at intersections and roadways as part of Capital Improvement Projects that occur throughout the City.

Justification

Utility companies cut into existing City street networks to install new telecommunications. By providing conduits in the street sections when CIP projects occur, the utility companies will no longer need to cut into new or improved streets.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	1080-General Government C..	$600,000	$0	$0	$0	$0	$0	**$600,000**
NONCAPITAL	1080-General Government C..	$209,600	$209,600	$209,600	$209,600	$209,600	$1,048,000	**$2,096,000**
Grand Total		**$809,600**	**$209,600**	**$209,600**	**$209,600**	**$209,600**	**$1,048,000**	**$2,696,000**

Return to TOC

CENTRAL CORE SIDEWALK GAPS

Package Number	Project Type	Project Number
FY26-35CIP	Streets	CIPST21015

Project Number: CIPST21015

Description

This project identifies matching funds for the installation of continuous sidewalks in the area near downtown bounded by Palmaire Ave, 46th Ave, Bethany Home Rd and Grand Ave.

Justification

Project addresses General Plan, identifying the need to improve sidewalks. The City was awarded $2.1 M in Federal funding for the design and construction of this project.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	4030-Transportation Capita..	$148,196						$148,196
Grand Total		**$148,196**						**$148,196**

67TH AVENUE BIKE LANES

Package Number: FY26-35CIP

Project Type: Streets

Project Number: CIPST21016

Project Number: CIPST21016

Description

This project identifies local matching funds for the installation of bike lanes on 67th avenue between Missouri Avenue and Cholla Street.

Justification

The city was awarded $4.3M in Federal funding for the design and construction of this project.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	4030-Transportation Capita..	$598,042						$598,042
Grand Total		**$598,042**						**$598,042**

ST RECON 75TH-GLENDALE TO NORTHERN

Package Number: FY26-35CIP

Project Type: Streets

Project Number: CIPST21051

Project Number: CIPST21051

Description

Project to reconstruct street segment between 75th Ave from Glendale Avenue to Northern Avenue and related improvements.

Justification

This street segment has been identified in the Pavement Management Plan and Pavement Condition Inventory to be surface reconstructed due to poor pavement conditions.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	4030-Transportation Capita..	$3,037,660						$3,037,660
Grand Total		**$3,037,660**						**$3,037,660**

ST RECON 83RD-GLENDALE TO NORTHERN

Package Number: FY26-35CIP

Project Type: Streets

Project Number: CIPST21052

Project Number: CIPST21052

Description

Project to reconstruct street segment between 83rd Ave from Glendale Avenue to Northern Avenue and related improvements.

Justification

This street segment has been identified in the Pavement Management Plan and Pavement Condition Inventory to be surface reconstructed due to poor pavement conditions.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	4030-Transportation Capita..	$3,885,615						$3,885,615
	4420-2014-DIF Streets Zn 2 ..	$767,825						$767,825
	4431-2019-DIF-Streets	$2,589,631						$2,589,631
Grand Total		**$7,243,071**						**$7,243,071**

ST RECON 67TH - GREENWAY TO BELL

Package Number: FY26-35CIP

Project Type: Streets

Project Number: CIPST22043

Project Number: CIPST22043

Description

Project to reconstruct 67th Avenue from Greenway Road to Bell Road and related improvements.

Justification

This street segment has been identified in the Arterial Reconstruction Program and Pavement Condition Inventory to be reconstructed due to poor pavement conditions.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	4010-Streets Construction	$892,230						$892,230
	4030-Transportation Capita..	$1,500,000						$1,500,000
Grand Total		**$2,392,230**						**$2,392,230**

PAVEMENT CUT REPAIR

Package Number	Project Type	Project Number
FY26-35CIP	Streets	CIPST22062

Project Number: CIPST22062

Description

Project to repair street pavement cuts.

Justification

Street pavement cut repair costs are to be reimbursed by contractors or other parties that have to cut streets as part of their projects.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4020-Hurf Capital Projects	$108,154	$110,317	$112,523	$114,774	$117,069	$621,416	**$1,184,253**
INTRNL CHG	4020-Hurf Capital Projects	$4,110	$4,192	$4,276	$4,361	$4,449	$23,614	**$45,002**
PUBLIC ART	4020-Hurf Capital Projects	$1,082	$1,103	$1,125	$1,148	$1,171	$6,214	**$11,843**
Grand Total		**$113,346**	**$115,612**	**$117,924**	**$120,283**	**$122,689**	**$651,244**	**$1,241,098**

TRANSPORTATION NETWORK IMPROVEMENTS

Package Number: FY26-35CIP

Project Type: Streets

Project Number: CIPST22063

Project Number: CIPST22063

Description

Project for matching funds to fix safety issues throughout the City and communication system needs

Justification

This project will provide for local matching funds for potential grants.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
NONCAPITAL	4020-Hurf Capital Projects	$2,000,000						$2,000,000
Grand Total		**$2,000,000**						**$2,000,000**

TRANSPORTATION SAFETY PROGRAM

Package Number	Project Type	Project Number
FY26-35CIP	Streets	CIPST22064

Project Number: CIPST22064

Description

Project for safety street components such as raised medians, flashing yellow-arrows, intersection signalization, crash barriers and other related components.

Justification

This project will aid to address immediate safety concerns throughout the city and for highway safety match funds.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4020-Hurf Capital Projects	$729,132	$437,715	$446,469	$455,399	$464,507	$2,465,658	**$4,998,880**
DESIGN	4020-Hurf Capital Projects	$200,000	$0	$0	$0	$0	$0	**$200,000**
EST CARRYOVER	4020-Hurf Capital Projects	$400,000	$0	$0	$0	$0	$0	**$400,000**
INTRNL CHG	4020-Hurf Capital Projects	$27,707	$16,633	$16,966	$17,305	$17,651	$93,695	**$189,957**
PUBLIC ART	4020-Hurf Capital Projects	$7,291	$4,377	$4,465	$4,554	$4,645	$24,657	**$49,989**
Grand Total		**$1,364,130**	**$458,725**	**$467,900**	**$477,258**	**$486,803**	**$2,584,010**	**$5,838,826**

SCALLOP STREET PROGRAM

Package Number	Project Type	Project Number
FY26-35CIP	Streets	CIPST22065

Project Number: CIPST22065

Description

Glendale has streets that were initially constructed without all typical street components. These “scalloped streets” are missing one or more of the following elements: full width pavement; curb and gutter; or sidewalk on one or both sides.

Justification

This project is to complete street improvement to enhance traffic flow, provide safety to adjacent pedestrian traffic, mitigate property flooding, and meet Glendale’s Design Standards.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	1080-General Government C..	$7,595,788						$7,595,788
Grand Total		**$7,595,788**						**$7,595,788**

Return to TOC

57TH AND GREENWAY INTERSECT IMPROV.

Package Number: FY26-35CIP

Project Type: Streets

Project Number: CIPST22067

Project Number: CIPST22067

Description

Installation of Traffic Signal and deceleration lane at the intersection of 57th Avenue and Greenway Road.

Justification

This project emerged as development related through the approval of the Planned Area Development "Village at Thunderbird." The City is to pay a share of the cost for this improvement to accommodate increased traffic in this area.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	2060-Transportation Grants					$600,000		**$600,000**
	4431-2019-DIF-Streets					$300,000		**$300,000**
Grand Total						**$900,000**		**$900,000**

Return to TOC

59TH AND NORTHERN INTERSECT IMPROV.

Package Number: FY26-35CIP

Project Type: Streets

Project Number: CIPST22068

Project Number: CIPST22068

Description

Right turn lane along southbound 59th Avenue to westbound Northern Avenue.

Justification

Increase capacity of southbound 59th Avenue for growth in traffic due to developments in the DIF zone.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	4431-2019-DIF-Streets	$1,038,521						$1,038,521
Grand Total		**$1,038,521**						**$1,038,521**

Return to TOC

95TH AVE / MONTEBELLO INTERSECTION

Package Number: FY26-35CIP

Project Type: Streets

Project Number: CIPST22120

Project Number: CIPST22120

Description

This project is to improve the intersection of 95th Avenue and Montebello Avenue. This project will include the traffic signal and associated intersection improvements.

Justification

These changes will be to accommodate the growing traffic in the area due to significant development activity.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	4431-2019-DIF-Streets	$184,164						$184,164
Grand Total		**$184,164**						**$184,164**

Return to TOC

NORTHERN PARKWAY CABLE BARRIER 2

Package Number: FY26-35CIP

Project Type: Streets

Project Number: CIPST23017

Project Number: CIPST23017

Description

The project is to install a median cable barrier between 143rd Avenue and 1/4-mile west of Dysart Road. This will close the gap in the median of the portion of Northern Parkway. This project is under design.

Justification

The median cable barrier is intended to address safety concerns related to the potential crossover traffic.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	2060-Transportation Grants			$1,042,750				**$1,042,750**
	4030-Transportation Capita..			$130,486				**$130,486**
Grand Total				**$1,173,236**				**$1,173,236**

TMC UPGRADE - NEW CAMPUS BUILDING

Package Number: FY26-35CIP

Project Type: Streets

Project Number: CIPST23018

Project Number: CIPST23018

Description

This is to upgrade the traffic management system equipment and furnish the new operations campus location for a fully functional Traffic Management Center (TMC).

Justification

The project is needed to replace failing and outdated equipment. The TMC is critical to managing traffic operations for day-to-day needs and during large/mega-events.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4030-Transportation Capita..	$0	$1,921,753					$1,921,753
DESIGN	4030-Transportation Capita..	$220,320	$0					$220,320
EST CARRYOVER	4030-Transportation Capita..	$494,567	$0					$494,567
INTRNL CHG	4030-Transportation Capita..	$8,372	$73,027					$81,399
PUBLIC ART	4030-Transportation Capita..	$0	$19,218					$19,218
Grand Total		**$723,259**	**$2,013,998**					**$2,737,257**

MARYLAND ACTIVE TRANSPORTATION IMPR

Package Number	Project Type	Project Number
FY26-35CIP	Streets	CIPST23019

Project Number: CIPST23019

Description

This project identifies local matching funds for the installation of sidewalks and bike lanes in the area immediately south of Downtown Glendale. The project area is bounded by Maryland Ave, Bethany Home Rd, 59th Ave, and 43rd Ave.

Justification

This grant funded project is to close gaps in the pedestrian and bicycle system. The project will also improve access to businesses, residences, and bus stops. The City was awarded $1.8 M in Federal funding for the design and construction of this project.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	4030-Transportation Capita..	$235,282						$235,282
Grand Total		**$235,282**						**$235,282**

MISSOURI ACTIVE TRANSPORTATION IMPR

Package Number: FY26-35CIP

Project Type: Streets

Project Number: CIPST23020

Project Number: CIPST23020

Description

This project identifies matching funds for the installation of sidewalks and bike lanes in the area immediately west of Grand Avenue. The project area is bounded by Missouri Ave, Bethany Home Rd, 61st Ave, and 51st Ave.

Justification

This grant funded project is to close gaps in the pedestrian and bicycle infrastructure system. The project will also improve access to businesses, residences, and bus stops. The City was awarded $2.6 M in Federal funding for the design and construction of this project.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	4030-Transportation Capita..	$302,618						$302,618
Grand Total		**$302,618**						**$302,618**

SARIVAL AVE/BETHANY HOME RD SIGNAL

Package Number	Project Type	Project Number
FY26-35CIP	Streets	CIPST23047

Project Number: CIPST23047

Description

This project will install a traffic signal at the intersection of Sarival Avenue and Bethany Home Road. The project includes right-of-way acquisition and utility relocation efforts. A traffic signal is needed at this location based on Traffic Impact Analysis and due to increase in traffic volume related to development growth.

Justification

This intersection location is anticipated to have an increase in traffic volume due to growth in the general vicinity requiring a new traffic signal.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4434-2023-DIF Streets West	$967,896						**$967,896**
Grand Total		**$967,896**						**$967,896**

SARIVAL AVE/GLENDALE AVE SIGNAL

Package Number: FY26-35CIP

Project Type: Streets

Project Number: CIPST23048

Project Number: CIPST23048

Description

This project will install a traffic signal at the intersection of Sarival Ave and Glendale Ave. The project includes right-of-way acquisition and utility relocation efforts.

Justification

This intersection location is anticipated to have an increase in traffic volume due to growth in the general vicinity requiring a new traffic signal.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	4030-Transportation Capita..	$72,706						$72,706
	4434-2023-DIF Streets West	$967,896						$967,896
Grand Total		**$1,040,602**						**$1,040,602**

INFILL STREETLIGHTS PHASE II

Package Number: FY26-35CIP

Project Type: Streets

Project Number: CIPST23049

Project Number: CIPST23049

Description

Install new streetlights along Bethany Home Road from 43rd Avenue to 59th Avenue, as well as 30 additional lights in locations citywide.

Justification

The locations identified as part of this project have gaps in the street lighting system requiring an infill project to improve safety.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4030-Transportation Capita..	$480,438	$490,047					**$970,485**
EST CARRYOVER	4030-Transportation Capita..	$514,802	$0					**$514,802**
INTRNL CHG	4030-Transportation Capita..	$18,257	$18,622					**$36,879**
PUBLIC ART	4030-Transportation Capita..	$4,804	$4,900					**$9,704**
Grand Total		**$1,018,301**	**$513,569**					**$1,531,870**

TRAFFIC SIGNAL INTERCONNECT

Package Number: FY26-35CIP

Project Type: Streets

Project Number: CIPST23051

Project Number: CIPST23051

Description

This project will extend the City fiber and conduit network by approximately 18 miles. This project would connect approximately 10 traffic signals. The grant has not yet been secured.

Justification

This will help operate and maintain the traffic signals more efficiently which will reduce traffic congestion and pollutant emissions throughout the city, as well as help improve the safety of all roadway users.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	2060-Transportation Grants	$0	$402,686	$337,999	$337,999			**$1,078,684**
	4030-Transportation Capita..	$0	$225,338	$302,585	$302,585			**$830,508**
DESIGN	4030-Transportation Capita..	$75,000	$0	$0	$0			**$75,000**
INTRNL CHG	4030-Transportation Capita..	$0	$26,715	$24,342	$24,342			**$75,399**
PUBLIC ART	4030-Transportation Capita..	$0	$6,280	$6,406	$6,406			**$19,092**
Grand Total		**$75,000**	**$661,019**	**$671,332**	**$671,332**			**$2,078,683**

SPEED FEEDBACK SIGNS SCHOOL ZONES

Package Number	Project Type	Project Number
FY26-35CIP	Streets	CIPST23052

Project Number: CIPST23052

Description

This project will install five (5) school zone signs and flashing beacons along arterials throughout the City. These installations will address traffic in both directions approaching each school zone. FY22-23 Arrowhead Elementary & Glendale HS FY23-24 Deer Valley HS & Copper Canon HS FY 24-25 TBD (possibly 1 or both charter schools in PHX along Camelback Rd).

Justification

This project is intended to remind motorists to slow down in school zones in an effort to improve traffic safety.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	4030-Transportation Capita..	$25,000						$25,000
Grand Total		**$25,000**						**$25,000**

INFILL SIDEWALK

Package Number: FY26-35CIP

Project Type: Streets

Project Number: CIPST23053

Project Number: CIPST23053

Description

The project is to install approximately one mile of new sidewalk in the City each year.

Justification

This project will address gaps in the sidewalk system in the City of Glendale. Incomplete sidewalk system is an impediment to pedestrian mobility including ADA users.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4030-Transportation Capita..	$144,132	$147,014	$149,954	$152,953	$156,012	$828,134	**$1,578,199**
DESIGN	4030-Transportation Capita..	$16,854	$17,192	$17,536	$17,887	$18,244	$96,843	**$184,556**
EST CARRYOVER	4030-Transportation Capita..	$1,600	$0	$0	$0	$0	$0	**$1,600**
INTRNL CHG	4030-Transportation Capita..	$6,117	$6,240	$6,365	$6,492	$6,622	$35,149	**$66,985**
PUBLIC ART	4030-Transportation Capita..	$1,441	$1,470	$1,500	$1,530	$1,560	$8,281	**$15,782**
Grand Total		**$170,144**	**$171,916**	**$175,355**	**$178,862**	**$182,438**	**$968,407**	**$1,847,122**

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GUARDRAIL UPDATE

Package Number	Project Type	Project Number
FY26-35CIP	Streets	CIPST23054

Project Number: CIPST23054

Description

This project is to upgrade existing bridge attenuators and guardrails at multiple locations citywide.

Justification

Replacing bridge attenuators and guardrails that do not meet current standards provides safer transportation infrastructure for motorists in the City of Glendale.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4030-Transportation Capita..	$107,217	$109,361	$111,549	$113,780	$116,056	$762,280	**$1,320,243**
EST CARRYOVER	4030-Transportation Capita..	$15,000	$0	$0	$0	$0	$0	**$15,000**
INTRNL CHG	4030-Transportation Capita..	$4,074	$4,156	$4,238	$4,323	$4,410	$28,965	**$50,166**
PUBLIC ART	4030-Transportation Capita..	$1,072	$1,094	$1,115	$1,138	$1,160	$7,622	**$13,201**
Grand Total		**$127,363**	**$114,611**	**$116,902**	**$119,241**	**$121,626**	**$798,867**	$1,398,610

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FLASHING YELLOW ARROWS PHASE 5

Package Number	Project Type	Project Number
FY26-35CIP	Streets	CIPST23057

Project Number: CIPST23057

Description

This project will address intersection locations that were originally part of flashing yellow arrow (FYA) Phase 3, but could not be completed due to cost escalation.

Justification

Studies indicate that crashes are reduced when FYA traffic signals are implemented. The FYA treatment has a positive benefit, especially for total crashes, injury and fatal crashes, and crashes related to left-turn movements.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	2060-Transportation Grants	$0	$882,086					**$882,086**
DESIGN	4030-Transportation Capita..	$101,127	$0					**$101,127**
INTRNL CHG	4030-Transportation Capita..	$3,843	$0					**$3,843**
PUBLIC ART	4030-Transportation Capita..	$1,011	$0					**$1,011**
Grand Total		**$105,981**	**$882,086**					**$988,067**

83RD AVE CARDINALS WAY INTERSECTION

Package Number: FY26-35CIP

Project Type: Streets

Project Number: CIPST23071

Project Number: CIPST23071

Description

This project is to add northbound, eastbound turn lane on 83rd Avenue and Cardinals Way.

Justification

This road Intersection capacity improvement is consistent with the City of Glendale infrastructure improvement plan.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	4410-2014-DIF Streets Zone..	$80,000						$80,000
	4431-2019-DIF-Streets	$150,000						$150,000
Grand Total		**$230,000**						**$230,000**

43RD AVE-PEORIA INTERSECTION IMPRV

Package Number: FY26-35CIP

Project Type: Streets

Project Number: CIPST24013

Project Number: CIPST24013

Description

This project is to add eastbound and southbound right turn lanes on 43rd Ave and Peoria Ave.

Justification

This road Intersection capacity improvement is consistent with the City of Glendale Infrastructure Improvement Plan and Level of Service Intersection Analysis.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4431-2019-DIF-Streets	$0	$180,405					$180,405
DESIGN	4431-2019-DIF-Streets	$31,212	$0					$31,212
Grand Total		**$31,212**	**$180,405**					**$211,617**

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59TH AVE-THUNDERBIRD INTERSECTION

Package Number: FY26-35CIP

Project Type: Streets

Project Number: CIPST24016

Project Number: CIPST24016

Description

This project is to add northbound to eastbound and westbound to northbound right turn lanes on 59th Ave and Thunderbird Rd.

Justification

This road Intersection capacity improvement is consistent with the City of Glendale Infrastructure Improvement Plan and Level of Service Intersection Analysis.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4431-2019-DIF-Streets	$353,736						$353,736
EST CARRYOVER	4431-2019-DIF-Streets	$61,200						$61,200
Grand Total		**$414,936**						**$414,936**

67TH AVE-GREENWAY INTERSECTION

Package Number: FY26-35CIP

Project Type: Streets

Project Number: CIPST24017

Project Number: CIPST24017

Description

This project is to add west bound dual left turn lanes along 67th Ave and Greenway Rd.

Justification

This road intersection capacity improvement is consistent with the City of Glendale Infrastructure Improvement Plan. A 2022 study of the intersection identifies the westbound to southbound movement is outside the acceptable level of service.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4431-2019-DIF-Streets	$1,170,450						$1,170,450
EST CARRYOVER	4431-2019-DIF-Streets	$382,500						$382,500
Grand Total		**$1,552,950**						**$1,552,950**

67TH AVE-PEORIA INTERSECTION IMPRV

Package Number: FY26-35CIP

Project Type: Streets

Project Number: CIPST24018

Project Number: CIPST24018

Description

This project is to add a westbound left turn lane along 67th Ave and Peoria Ave.

Justification

This road intersection capacity improvement is consistent with the City of Glendale Infrastructure Improvement Plan and Level of Service Intersection Analysis.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4431-2019-DIF-Streets	$200,000						$200,000
EST CARRYOVER	4431-2019-DIF-Streets	$50,000						$50,000
Grand Total		**$250,000**						**$250,000**

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67TH AVE-THUNDERBIRD INTERSECTION

Package Number: FY26-35CIP

Project Type: Streets

Project Number: CIPST24022

Project Number: CIPST24022

Description

This project is to add an eastbound and westbound additional through lane at 67th Ave and Thunderbird Rd.

Justification

This road intersection capacity improvement is consistent with the City of Glendale Infrastructure Improvement Plan and Level of Service Intersection Analysis.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4431-2019-DIF-Streets		$0	$0	$2,546,899			$2,546,899
DESIGN	4431-2019-DIF-Streets		$0	$489,600	$0			$489,600
LAND	4431-2019-DIF-Streets		$332,928	$0	$0			$332,928
Grand Total			**$332,928**	**$489,600**	**$2,546,899**			$3,369,427

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99TH AVE: GLENDALE AVE TO NORTHERN

Package Number: FY26-35CIP

Project Type: Streets

Project Number: CIPST24024

Project Number: CIPST24024

Description

This project is to add a north-bound thru lane to fill in gaps from the existing development improvements on 99th Ave from Glendale Ave to Northern Ave.

Justification

This road widening project is consistent with the City of Glendale Infrastructure Improvement Plan. This location is adjacent to Thompson Thrift development and provides lane connectivity.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4431-2019-DIF-Streets					$1,353,040		$1,353,040
Grand Total						**$1,353,040**		**$1,353,040**

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BALLPARK BLVD: BHR TO MARYLAND AVE

Package Number: FY26-35CIP

Project Type: Streets

Project Number: CIPST24025

Project Number: CIPST24025

Description

This project is to add northbound and southbound through lanes on Ballpark Blvd from Bethany Home Rd to Maryland Ave. This project will occur after the development to the east is complete.

Justification

This road widening project is consistent with the City of Glendale Infrastructure Improvement Plan. This project will connect 5-lane section in Phoenix and other 5-lane section currently being developed.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4431-2019-DIF-Streets					$0	$2,706,080	**$2,706,080**
DESIGN	4431-2019-DIF-Streets					$468,180	$0	**$468,180**
Grand Total						**$468,180**	**$2,706,080**	**$3,174,260**

LITCHFIELD-BHR TRAFFIC SIGNAL

Package Number	Project Type	Project Number
FY26-35CIP	Streets	CIPST24027

Project Number: CIPST24027

Description

This project is to add intersection signalization at Litchfield Rd and Bethany Home Rd. The project cost is planned to be shared with Maricopa County Department of Transportation (MCDOT). The estimated total cost of the project is approximately $785K. The City of Glendale estimated share of cost is $589K and MCDOT $196K.

Justification

This road Intersection capacity improvement is consistent with the City of Glendale Infrastructure Improvement Plan and needed per the Traffic Impact Analysis.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	2060-Transportation Grants				$0	$167,517		**$167,517**
	4434-2023-DIF Streets West				$0	$502,550		**$502,550**
DESIGN	2060-Transportation Grants				$28,982	$0		**$28,982**
	4434-2023-DIF Streets West				$86,946	$0		**$86,946**
Grand Total					**$115,928**	**$670,067**		$785,995

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NORTHERN: REEMS-LITCHFIELD WIDENING

Package Number: FY26-35CIP

Project Type: Streets

Project Number: CIPST24029

Project Number: CIPST24029

Description

This project to widen 0.75 miles south side and .5 miles on north side on Northern Ave from Reems Rd to Litchfield Rd.

Justification

This road widening project is consistent with the City of Glendale Infrastructure Improvement Plan. This project will also complete a partial section adjacent to Luke Airforce Base.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4434-2023-DIF Streets West				$0	$2,111,555		**$2,111,555**
DESIGN	4434-2023-DIF Streets West				$414,030	$0		**$414,030**
LAND	4434-2023-DIF Streets West				$276,020	$0		**$276,020**
Grand Total					**$690,050**	**$2,111,555**		**$2,801,605**

NORTHERN: SARIVAL-ALSUP WIDENING

Package Number
FY26-35CIP

Project Type
Streets

Project Number
CIPST24030

Project Number: CIPST24030

Description

This project is to add east bound lanes on Northern Ave from Sarival to Alsup Rd.

Justification

This road widening project is consistent with the City of Glendale Infrastructure Improvement Plan.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4434-2023-DIF Streets West						$2,000,000	**$2,000,000**
DESIGN	4434-2023-DIF Streets West						$400,000	**$400,000**
EQUIPMENT	4434-2023-DIF Streets West						$98,800	**$98,800**
LAND	4434-2023-DIF Streets West						$200,000	**$200,000**
NONCAPITAL	4434-2023-DIF Streets West						$20,000	**$20,000**
Grand Total							**$2,718,800**	**$2,718,800**

Return to TOC

REEMS-HATCHER TRAFFIC SIGNAL

Package Number	Project Type	Project Number
FY26-35CIP	Streets	CIPST24031

Project Number: CIPST24031

Description

This project is to add intersection signalization at Reems Rd and Hatcher Rd. A share of the cost is planned to be paid by Maricopa Department of Transportation, approximately $168K and City of Glendale share of approximately $504K. The estimated total cost of the project is $672K.

Justification

This road Intersection capacity improvement is consistent with the City of Glendale Infrastructure Improvement Plan and is needed per the Traffic Impact Analysis.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	2060-Transportation Grants		$0	$126,693				**$126,693**
	4434-2023-DIF Streets West		$0	$380,080				**$380,080**
DESIGN	2060-Transportation Grants		$24,842	$0				**$24,842**
	4434-2023-DIF Streets West		$74,525	$0				**$74,525**
LAND	2060-Transportation Grants		$16,561	$0				**$16,561**
	4434-2023-DIF Streets West		$49,684	$0				**$49,684**
Grand Total			**$165,612**	**$506,773**				$672,385

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SARIVAL: GLENDALE TO NORTHERN ROADW

Package Number: FY26-35CIP

Project Type: Streets

Project Number: CIPST24032

Project Number: CIPST24032

Description

This project is to add one northbound and one southbound lane on Sarival Ave from Glendale to Northern Ave.

Justification

This road widening project is consistent with the City of Glendale Infrastructure Improvement Plan.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4434-2023-DIF Streets West				$0	$2,584,543		$2,584,543
DESIGN	4434-2023-DIF Streets West				$496,836	$0		$496,836
LAND	4434-2023-DIF Streets West				$331,224	$0		$331,224
Grand Total					**$828,060**	**$2,584,543**		**$3,412,603**

SARIVAL-OLIVE TRAFFIC SIGNAL

Package Number	Project Type	Project Number
FY26-35CIP	Streets	CIPST24033

Project Number: CIPST24033

Description

This project is to add intersection signalization at Sarival Ave and Olive Ave. The project cost is planned to be shared with Maricopa County Department of Transportation by 50%. The total cost of the project is estimated to be $1M and the City of Glendale's share of the cost is approximately $500K.

Justification

This road Intersection capacity improvement is consistent with the City of Glendale Infrastructure Improvement Plan and needed per the Traffic Impact Analysis.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	2060-Transportation Grants				$0	$380,080		**$380,080**
	4434-2023-DIF Streets West				$0	$380,080		**$380,080**
DESIGN	2060-Transportation Grants				$74,525	$0		**$74,525**
	4434-2023-DIF Streets West				$74,525	$0		**$74,525**
LAND	2060-Transportation Grants				$49,684	$0		**$49,684**
	4434-2023-DIF Streets West				$49,684	$0		**$49,684**
Grand Total					**$248,418**	**$760,160**		**$1,008,578**

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SARIVAL-PEORIA INTERSECTION IMPRV

Package Number	Project Type	Project Number
FY26-35CIP	Streets	CIPST24034

Project Number: CIPST24034

Description

This project is to add intersection signalization at Sarival Ave and Peoria Ave. The project cost is planned to be shared with the City of Surprise. The total cost of the project is approximately $784K. The City of Glendale estimated share of cost is approximately $196K and City of Surprise $588K.

Justification

This road Intersection capacity improvement is consistent with the City of Glendale Infrastructure Improvement Plan and is needed per the Traffic Impact Analysis.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	2060-Transportation Grants				$0	$443,426		**$443,426**
	4434-2023-DIF Streets West				$0	$147,809		**$147,809**
DESIGN	2060-Transportation Grants				$86,946	$0		**$86,946**
	4434-2023-DIF Streets West				$29,258	$0		**$29,258**
LAND	2060-Transportation Grants				$57,964	$0		**$57,964**
	4434-2023-DIF Streets West				$19,321	$0		**$19,321**
Grand Total					**$193,489**	**$591,235**		$784,724

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RIGHT OF WAY LANDSCAPE PLAN

Package Number	Project Type	Project Number
FY26-35CIP	Streets	CIPST24035

Project Number: CIPST24035

Description

This project is to implement the right-of-way landscape plan including citywide landscape improvements. The project includes restoration of approximately 35 miles and replacement of approximately 4,330 missing trees.

Justification

There is a need to develop a long-term sustainable landscape infrastructure that includes water conservation efforts and upgrades.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	1080-General Government C..	$946,394	$370,144	$381,248	$392,686	$404,466		**$2,494,938**
EST CARRYOVER	1080-General Government C..	$5,330	$0	$0	$0	$0		**$5,330**
Grand Total		**$951,724**	**$370,144**	**$381,248**	**$392,686**	**$404,466**		**$2,500,268**

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STREET DESIGN PROJECT

Package Number	Project Type	Project Number
FY26-35CIP	Streets	CIPST24036

Project Number: CIPST24036

Description

This project is for the design of street reconstruction projects to be shovel ready for potential grant funding.

Justification

Shovel ready projects provide the opportunity to seek potential grant funding.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
DESIGN	4030-Transportation Capita..	$1,000,000						$1,000,000
Grand Total		**$1,000,000**						**$1,000,000**

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TRANSPORTATION PLAN

Package Number	Project Type	Project Number
FY26-35CIP	Streets	CIPST24037

Project Number: CIPST24037

Description

This project is to develop the long-range Transportation Master Plan for the City of Glendale. This plan will also help staff to secure grant funding and shape future private development.

Justification

A Transportation Master Plan is important for the Transportation Department to better understand existing conditions and to plan for the future needs and growth in the City as an extension and focus of General Plan goals and objectives.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	4030-Transportation Capita..	$1,010,000			$0	$0	$0	**$1,010,000**
STUDY	4030-Transportation Capita..	$0			$552,040	$552,040	$620,538	**$1,724,618**
Grand Total		**$1,010,000**			**$552,040**	**$552,040**	**$620,538**	**$2,734,618**

FEDERAL GRANT FUND MATCH

Package Number	Project Type	Project Number
FY26-35CIP	Streets	CIPST24039

Project Number: CIPST24039

Description

This project is for federal grant fund match for the 51st Ave corridor (CIPST24040), Bell Rd corridor (CIPST24041), and Central Glendale Infrastructure Improvements (CIPST24042).

Justification

Local matching funds for potential grant funded capacity projects.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	2071-Transportation SILF	$2,500,000	$2,500,000					$5,000,000
Grand Total		**$2,500,000**	**$2,500,000**					**$5,000,000**

Return to TOC

51ST AVE CORRIDOR PROJECT

Package Number	Project Type	Project Number
FY26-35CIP	Streets	CIPST24040

Project Number: CIPST24040

Description

This safety focused project will improve the street pavement, sidewalks, streetlighting, add right turn lanes, install medians, add additional controlled intersections or crossings (traffic signal or HAWK) and develop a speed management strategy for this corridor (Camelback Rd - Glendale Ave). The grant has not yet been secured.

Justification

The purpose of the project is to significantly improve the performance of the corridor, particularly in terms of safety, for all road users. The estimated local share is $6M and the grant is $9M. The local share is planned to be funded with contingency.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	2060-Transportation Grants		$6,597,874					$6,597,874
DESIGN	2060-Transportation Grants		$2,487,380					$2,487,380
Grand Total			**$9,085,254**					**$9,085,254**

BELL RD CORRIDOR PROJECT

Package Number	Project Type	Project Number
FY26-35CIP	Streets	CIPST24041

Project Number: CIPST24041

Description

This safety focused project will improve the street pavement, sidewalks, streetlighting, add right turn lanes, adjust medians, replace a bridge deck, and develop a speed management strategy for this corridor (75th Ave - 59th Ave). The grant has not yet been secured.

Justification

The purpose of the project is to significantly improve the performance of the corridor, particularly in terms of safety, for all road users. The estimated local share is $6M and the grant share is $8M. The local share is planned to be funded with contingency.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	2060-Transportation Grants		$6,487,148					$6,487,148
DESIGN	2060-Transportation Grants		$2,010,760					$2,010,760
Grand Total			**$8,497,908**					**$8,497,908**

Return to TOC

MID-GLENDALE ARTL TRANSP STUDY

Package Number	Project Type	Project Number
FY26-35CIP	Streets	CIPST24042

Project Number: CIPST24042

Description

The project will study opportunities to improve active transportation infrastructure on nine arterial (33.5 miles) located within the following boundaries: Olive Avenue, 43rd Avenue, Camelback Road, and 75th Avenue. Grant funding has not yet been secured.

Justification

This project will address bicycle and pedestrian safety by evaluating the feasibility of constructing bicycle facilities and ensuring a continuous, connected, and ADA accessible sidewalk system on arterial streets throughout the project area. Providing safe, continuous, and dedicated active transportation facilities will offer better mobility options for users and improve access to commercial areas, workplaces, and neighborhoods served by the arterial street network. The estimated local share is $400,000 and the grant share is $1.6M.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	2060-Transportation Grants	$1,600,000						$1,600,000
Grand Total		**$1,600,000**						**$1,600,000**

Return to TOC

GLENDALE SS4A ACTION PLAN

Package Number	Project Type	Project Number
FY26-35CIP	Streets	CIPST24043

Project Number: CIPST24043

Description

This project will develop a holistic, well-defined Safety Action Plan to prevent roadway fatalities and serious injuries for all users of Glendale's roadway network.

Justification

The Action Plan will identify and address pedestrian and driver safety. The estimated local share is$199K and the grant share is $800K.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	2060-Transportation Grants	$799,834						$799,834
	4020-Hurf Capital Projects	$200,000						$200,000
Grand Total		**$999,834**						**$999,834**

51ST AVE - OLIVE AVE TO CACTUS ROAD

Package Number: FY26-35CIP

Project Type: Streets

Project Number: CIPST24060

Project Number: CIPST24060

Description

This project is to reconstruct the street segment between 51st Ave from Olive Ave to Cactus Rd and related improvements

Justification

This street segment has been identified in the Pavement Management Plan and Pavement Condition Inventory to be surface reconstructed due to poor pavement conditions.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	4030-Transportation Capita..	$4,364,445						$4,364,445
Grand Total		**$4,364,445**						**$4,364,445**

ROW XERISCAPE LANDSCAPE PROGRAM

Package Number	Project Type	Project Number
FY26-35CIP	Streets	CIPST24064

Project Number: CIPST24064

Description

Conversion of right-of-way to xeriscape landscape and smart Irrigation technology to perpetually reduce the City's water consumption.

Justification

This grant will establish long-term sustainable xeriscape landscape infrastructure that assists Glendale's water conservation goals and improves aesthetic appeal.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	2060-Transportation Grants	$3,000,000						$3,000,000
Grand Total		**$3,000,000**						**$3,000,000**

Return to TOC

67TH AVE - BEARDSLEY TO PINNACLE PK

Package Number	Project Type	Project Number
FY26-35CIP	Streets	CIPST24068

Project Number: CIPST24068

Description

This project is to add capacity improvements to 67th Ave between Beardsley Rd and Deer Valley Rd, which shall be funded with Development Impact Fee (DIF). The project also includes partial reconstruction of 67th Ave between Beardsley Rd and Pinnacle Peak Rd. The partial reconstruction shall be funded with non-DIF funds.

Justification

Currently, 67th Ave between Beardsley Rd and Deer Valley Rd has additional capacity needs. Also, 67th Ave between Beardsley Rd and Pinnacle Peak Rd has been identified as needing reconstruction in the 2023 Pavement Management Report.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4010-Streets Construction	$0	$6,210,532					**$6,210,532**
	4431-2019-DIF-Streets	$0	$2,602,047					**$2,602,047**
EST CARRYOVER	4430-2014-DIF Streets Zn 3 ..	$9,160	$0					**$9,160**
	4431-2019-DIF-Streets	$2,940,830	$0					**$2,940,830**
INTRNL CHG	4010-Streets Construction	$0	$236,000					**$236,000**
PUBLIC ART	4010-Streets Construction	$0	$62,105					**$62,105**
Grand Total		**$2,949,990**	**$9,110,684**					**$12,060,674**

Return to TOC

GLENDALE AVE RADAR DET & ADAPT CONT

Package Number: FY26-35CIP

Project Type: Streets

Project Number: CIPST25012

Project Number: CIPST25012

Description

Installation of radar detection & adaptive control on Glendale Ave between 45th Ave and 83rd Ave.

Justification

The City was awarded a grant to improve signal timing and progression along Glendale Ave between Downtown and the Westgate area.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	2060-Transportation Grants	$397,192						$397,192
Grand Total		**$397,192**						**$397,192**

Return to TOC

ADVANCE DETECTION & STOP BAR INSTAL

Package Number: FY26-35CIP

Project Type: Streets

Project Number: CIPST25013

Project Number: CIPST25013

Description

This project is for the installation of advanced detection and stop bar along Bethany Home Rd between 47th Ave and Loop 101.

Justification

The City was awarded a grant to improve signal timing and progression along Bethany Home Rd. The project length is 6 miles.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	2060-Transportation Grants	$513,746						$513,746
Grand Total		**$513,746**						**$513,746**

107TH AVE, ORANGEWOOD TO NORTHERN

Package Number: FY26-35CIP

Project Type: Streets

Project Number: CIPST25028

Project Number: CIPST25028

Description

Partial reconstruction of 107th Ave from Orangewood Ave to Northern Ave

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	4030-Transportation Capita..	$38,586						$38,586
Grand Total		**$38,586**						**$38,586**

ST RECON, 43RD AVE-GLENDALE AREA

Package Number: FY26-35CIP

Project Type: Streets

Project Number: CIPST25034

Project Number: CIPST25034

Description

Partial reconstruction of street pavement along Frier Dr. (43 Ave - 44 Dr.), Orangewood Ave (46 Ave - 47 Ave), Palmaire (43 Ave - 45 Ave), 45 Ave (Glendale Ave - Northern Ave), 47 Ave (Glendale Ave - Northern Ave).

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	4030-Transportation Capita..	$1,841,438						$1,841,438
Grand Total		**$1,841,438**						**$1,841,438**

Return to TOC

ST RECON 59TH AVE - GLENDALE AREA

Package Number: FY26-35CIP

Project Type: Streets

Project Number: CIPST25035

Project Number: CIPST25035

Description

Partial reconstruction of street pavement along Flynn Ln (64 Ave - 65 Ave), Lamar Rd (63 Ave - 65 Ave), Lawrence Rd (63 Ave - 65 Ave), 63A (Ocotillo Rd - Glendale Ave), 64 Ave (Lawrence Rd - Glendale Ave), 64 Dr (Lawrence Rd - cul-de-sac), 65 Ave (Ocotillo Rd - Flynn Ln)

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	4030-Transportation Capita..	$721,767						$721,767
Grand Total		**$721,767**						**$721,767**

ST RECON 75TH, 73RD, & READE AVE

Package Number: FY26-35CIP

Project Type: Streets

Project Number: CIPST25036

Project Number: CIPST25036

Description

Partial reconstruction of street pavement along Colter St (73 Ave - 74 Ln), DentonL (73 Ave - 75 Ave), GeorgiaA (73 Ave - 74 Dr), Medlock Dr (73 Dr - 75 Ave), Oregon Ave (73 Ave - 75 Ave), ReadeA (73 Ave - 75 Ave), Vermont Ave (73 Ave - 74 Dr), 73 Dr (Medlock Dr - Colter St), 73 Dr (Denton Ln - cul-de-sac), 73 Ln (Medlock Dr - cul-de-sac), 73 Ln (Denton Ln - cul-de-sac), 74 Ave (Medlock Dr - cul-de-sac), 74 Ave (Denton Ln - cul-de-sac), 74 Dr (Medlock Dr - cul-de-sac), 74 Dr (Oregon Ave - cul-de-sac), 74 Ln (Medlock Dr - Colter St)

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	4030-Transportation Capita..	$1,296,194						$1,296,194
Grand Total		**$1,296,194**						**$1,296,194**

Return to TOC

ST RECON 59TH AVE & BEARDSLEY AREA

Package Number	Project Type	Project Number
FY26-35CIP	Streets	CIPST25037

Project Number: CIPST25037

Description

Partial reconstruction of street pavement along Arrowhead Loop Rd (63 Ave - 67 AVe), Lone Cactus Dr (Abraham Ln - 59 Ln), Lone Cactus Dr (cul-de-sac - 61 Dr), Lone Cactus Dr (Arrowhead Loop Rd - cul-de-sac), Lone Cactus Dr (65 Ave - cul-de-sac), Melinda Ln (cul-de-sac - 59 Ln), Melinda Ln (Lone Cactus Dr - cul-de-sac), Melinda Ln (cul-de-sac - 66 Ln), 60 Ave (Blackhawk Dr - Tonopah Dr), 60 Ave (Donald Dr - Foothill Dr), 60 Dr (Irma Ln - cul-de-sac), 61 Ave (Beardsley Rd - cul-de-sac), 61 Ave (Arrowhead Loop Rd - cul-de-sac), 61 Ave (Deer Valley Rd - Donald Dr), 62 Ave (Irma Ln - cul-de-sac), 62 Ave (Monona Dr - Rose Garden Ln), 62 Ave (Arrowhead Loop Rd - cul-de-sac), 62 Ave (Donald Dr - Foothill Dr), 62 Dr (Irma Ln - Potter Dr), 63 Ave (Beardsley..

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4030-Transportation Capita..	$2,697,571						$2,697,571
DESIGN	4030-Transportation Capita..	$149,533						$149,533
INTRNL CHG	4030-Transportation Capita..	$113,645						$113,645
PUBLIC ART	4030-Transportation Capita..	$29,907						$29,907
Grand Total		**$2,990,656**						**$2,990,656**

Return to TOC

ST RECON 59TH AVE & CACTUS AREA

Package Number	Project Type	Project Number
FY26-35CIP	Streets	CIPST25039

Project Number: CIPST25039

Description

Partial reconstruction of street pavement along Becker Ln (65 Ave - 66 Ave), Christy Dr (65 Ave - 67 Ave), Desert Cove Ave (65 Ave - 67 Ave), Mercer Ln (65 Ave - cul-de-sac), Mercer Ln (65 Ave - 66 Dr), Mercer Ln (Mercer Ln - cul-de-sac), Mescal St (65 Ave - 66 Dr), Saguaro Dr (cul-de-sac - 66 Ave)

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4030-Transportation Capita..	$784,483						**$784,483**
DESIGN	4030-Transportation Capita..	$43,486						**$43,486**
INTRNL CHG	4030-Transportation Capita..	$33,049						**$33,049**
PUBLIC ART	4030-Transportation Capita..	$8,697						**$8,697**
Grand Total		**$869,715**						**$869,715**

RECON ST, 51ST AVE & PEORIA AV AREA

Package Number	Project Type	Project Number
FY26-35CIP	Streets	CIPST25040

Project Number: CIPST25040

Description

Partial reconstruction of street pavement along Beryl Ave (51 Ave - 52 Dr), Beryl Ave (cul-de-sac - cul-de-sac), Beryl Ave (cul-de-sac - 55 Ave), Brown St (51 Ave - 55 Ave), Cheryl Dr (52 Ave - 52 Dr), Cheryl Dr (53 Ave - 54 Dr), Cinnabar Ave (51 Ave - 53 Ave), Cinnabar Ave (cul-de-sac - cul-de-sac), Cochise Dr (52 Dr - 53 Dr), Cochise Dr (cul-de-sac - 55 Ave), Ironwood Dr (51 Dr - 53 Ave), Ironwood Dr (54 Ave - 55 Ave), North Ln (cul-de-sac - cul-de-sac), Onyx Ave (51 Dr - 52 Dr), Onyx Dr (cul-de-sac - 55 Ave), Turquoise Ave (cul-de-sac - cul-de-sac), 53 Dr (Cheryl Dr - North Ln), 53 Ln (Brown St - cul-de-sac), 54 Ave (Mountain View Rd - Brown St), 54 Ave (cul-de-sac - 54 Ave), 54 Ave (North Ln - Peoria Ave), 54 Dr (Brown St - North Ln), 54 Ln (Brown St - c..

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4030-Transportation Capita..	$2,240,339						$2,240,339
DESIGN	4030-Transportation Capita..	$368,971						$368,971
INTRNL CHG	4030-Transportation Capita..	$280,418						$280,418
PUBLIC ART	4030-Transportation Capita..	$73,794						$73,794
Grand Total		**$2,963,522**						**$2,963,522**

Return to TOC

ST RECON 67TH & BETHANY HM AREA

Package Number	Project Type	Project Number
FY26-35CIP	Streets	CIPST25041

Project Number: CIPST25041

Description

Partial reconstruction of street pavement along Cavalier Dr (69 Dr - 70 Ln), Cavalier Dr (Cavalier Dr - cul-de-sac), Cavalier Dr (71 Dr - 74 Ave), Citrus Way (67 Ave - 69 Dr), Citrus (71 Ave - 72 Dr), Claremont St (69 Ave - 69 Dr), Claremont St (71 Ave - 74 Ave), Keim Dr (69 Ave - cul-de-sac), Keim Dr (cul-de-sac, 70 Ln), Keim Dr (71 Ln - 72 Dr), Keim Dr (73 Ave - 74 Ave), Krall St (71 Dr - 75 Ave), Marlette Ave (71 Ave - 73 Ave), Maryland Ave (71 Ave - cul-de-sac), McLellan Rd (71 Dr - 75 Ave), Citrus Way (67 Ln - 69 Ave), Ocotillo Rd (71 Ave - 75 Ave), Peck Dr (69 Dr - cul-de-sac), Peck Dr (cul-de-sac - 71 Ave), Peck Dr (71 Ln - 74 Ave), Rose Ln (69 Dr - 70 Ln), Rose Ln (71 Dr - 74 Ave), Stella Ave (71 Dr - 72 Dr), 67 Dr (cukl-de-sac - Discovery Dr), 68 Ave (cul-..

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4030-Transportation Capita..	$5,224,136						**$5,224,136**
DESIGN	4030-Transportation Capita..	$289,586						**$289,586**
INTRNL CHG	4030-Transportation Capita..	$220,086						**$220,086**
PUBLIC ART	4030-Transportation Capita..	$57,917						**$57,917**
Grand Total		**$5,791,725**						**$5,791,725**

Return to TOC

ST RECON 71ST AVE & BEARDSLEY AREA

Package Number	Project Type	Project Number
FY26-35CIP	Streets	CIPST25042

Project Number: CIPST25042

Description

Partial reconstruction of street pavement along Aurora Dr (67 Dr - 71 Ave), Aurora Dr (72 Ave - 73 Ave), Aurora Dr (74 Ave - 75 Ave), Blackhawk Dr (68 Dr - 73 Dr), Firebird Dr (67 Dr - 69 Ave), Firebird Dr (69 Dr - 73 Ave), Firebird Dr (74 Dr - 74 Ln), Irma Ln (68 Dr - 69 Ave), Irma Ln (69 Dr - 70 Dr), Irma Ln (71 Dr - 74 Ave), Irma Dr (74 Dr - 75 Ave), Mohawk Ln (71 Dr - cul-de-sac), Mohawk Ln (cul-de-sac - 74 Ln), Pontiac Dr (68 Dr - 69 Ln), Pontiac Dr (70 Ave - 70 Dr), Pontiac Dr (71 Dr - 73 Dr), Potter Dr (68 Dr - 69 Dr), Potter Dr (69 Dr - Irma Ln), Potter Dr (74 Dr - 74 Ln), Quail Ave (67 Dr - 68 Dr), Quail Ave (69 Ln - 70 Dr), Quail Ave (71 Dr - cul-de-sac), Quail Ave (74 Ave - 74 Ln), Tonopah Dr (70 Ave - 71 Ave), Tonopah Dr (Blackhawk Dr - 74 Ln)..

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4030-Transportation Capita..		$6,037,743					**$6,037,743**
DESIGN	4030-Transportation Capita..		$334,686					**$334,686**
INTRNL CHG	4030-Transportation Capita..		$254,362					**$254,362**
PUBLIC ART	4030-Transportation Capita..		$66,937					**$66,937**
Grand Total			**$6,693,728**					**$6,693,728**

ST RECON 63RD AVE & BEARDSLEY AREA

Package Number	Project Type	Project Number
FY26-35CIP	Streets	CIPST25043

Project Number: CIPST25043

Description

Partial reconstruction of street pavement along Behrend Dr (59 Ave - 63 Ave), Behrend Dr (63 Dr - 64 Dr), Julie Dr (61 Ave - 63 Ave), McRae Way (61 Ave - 62 Dr), Taro Ln (63 Dr - 65 Ave), Tonto Dr (cul-de-sac - 64 Dr), Utopia Rd (59 Ave - 67 Ave), 59 Dr (cul-de-sac - Sack Dr), 59 Dr (Topeka Dr - Kerry Ln), 63 Ave (Utopia Rd - Beardsley Rd), 65 Ave (Taro Ln - Kristal Way), 65 Ave (Adobe Dr - Wahalla Ln), 66 Ave (cul-de-sac - Utopia Rd)

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4030-Transportation Capita..		$2,975,416					$2,975,416
DESIGN	4030-Transportation Capita..		$164,934					$164,934
INTRNL CHG	4030-Transportation Capita..		$125,350					$125,350
PUBLIC ART	4030-Transportation Capita..		$32,987					$32,987
Grand Total			**$3,298,687**					**$3,298,687**

Return to TOC

RECON 55TH AVE, CACTUS TO CHOLLA ST

Package Number: FY26-35CIP

Project Type: Streets

Project Number: CIPST25044

Project Number: CIPST25044

Description

Partial reconstruction of 55th Ave from Cholla St to Cactus Rd

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4030-Transportation Capita..		$528,530					$528,530
DESIGN	4030-Transportation Capita..		$29,298					$29,298
INTRNL CHG	4030-Transportation Capita..		$22,266					$22,266
PUBLIC ART	4030-Transportation Capita..		$5,860					$5,860
Grand Total			**$585,954**					$585,954

ST RECON, 51ST AVE & NORTHERN AREA

Package Number	Project Type	Project Number
FY26-35CIP	Streets	CIPST25045

Project Number: CIPST25045

Description

Partial reconstruction of street pavement along Diana Ave (51 Dr - 53 Ave), Freeway Ln (51 Dr - 53 Ave), Freeway Ln (51 Ave - 51 Dr), Orchid Ln (51 Dr - 562 Dr), Seldon Ln (51 Dr - 53 Ave), 51 Dr (Seldon Ln - Diana Ave), 51 Ln (Butler Dr - cul-de-sac), 52 Dr (Seldon Ln - cul-de-sac), 52 Dr (Freeway Ln - Orchid Ln), 53 Ave (Loma Ln - Harmont Dr), 53 Ave (Northern Ave - Butler Dr)

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4030-Transportation Capita..		$1,387,163					**$1,387,163**
DESIGN	4030-Transportation Capita..		$76,894					**$76,894**
INTRNL CHG	4030-Transportation Capita..		$58,439					**$58,439**
PUBLIC ART	4030-Transportation Capita..		$15,379					**$15,379**
Grand Total			**$1,537,875**					**$1,537,875**

Return to TOC

ST RECON, 51ST AVE & GLENDALE AREA

Package Number: FY26-35CIP

Project Type: Streets

Project Number: CIPST25046

Project Number: CIPST25046

Description

Partial reconstruction of street pavement along Glenn Dr (51 Ave - cul-de-sac), Glenn Dr (Alley - Alley), 58 Ave (Glendale Ave - Myrtle Ave), 58 Dr (Glenn Dr - Myrtle Ave), 59 Dr (cul-de-sac - Myrtle Ave), 53 Ave (Glendale Ave - Myrtle Ave), 54 Ave (Glendale Ave - Myrtle Ave), 54 Dr (Glenn Dr - Palmaire Ave), 55 Dr (Glendale Ave - Myrtle Ave), 56 Ave (Glendale Ave - Palmaire Ave), 57 Ave (Glendale Ave - Myrtle Ave), 57 Dr (Glendale Ave - cul-de-sac), 57 Dr (Palmaire Ave - Myrtle Ave)

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4030-Transportation Capita..		$2,531,937					$2,531,937
DESIGN	4030-Transportation Capita..		$140,351					$140,351
INTRNL CHG	4030-Transportation Capita..		$106,667					$106,667
PUBLIC ART	4030-Transportation Capita..		$28,070					$28,070
Grand Total			**$2,807,025**					$2,807,025

Return to TOC

ST RECON, 83RD AVE & MARYLAND AREA

Package Number: FY26-35CIP

Project Type: Streets

Project Number: CIPST25047

Project Number: CIPST25047

Description

Partial reconstruction of street pavement along Maryland Ave (cul-de-sac - 83 Ave), 81 Ave (Citrus Way - Maryland Ave), 81 Dr (cul-de-sac - Stella Ave), 81 Ln (cul-de-sac - Citrus Way), 82 Ave (Citrus Way - Maryland Ave)

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4030-Transportation Capita..		$666,295					**$666,295**
DESIGN	4030-Transportation Capita..		$36,934					**$36,934**
INTRNL CHG	4030-Transportation Capita..		$28,070					**$28,070**
PUBLIC ART	4030-Transportation Capita..		$7,387					**$7,387**
Grand Total			**$738,686**					**$738,686**

Return to TOC

RECON GLENN DR, 88TH LN TO 87TH DR

Package Number
FY26-35CIP

Project Type
Streets

Project Number
CIPST25048

Project Number: CIPST25048

Description

Partial reconstruction of Glenn Dr from 88th Ln to 87th Dr

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4030-Transportation Capita..		$238,204					$238,204
DESIGN	4030-Transportation Capita..		$13,204					$13,204
INTRNL CHG	4030-Transportation Capita..		$10,035					$10,035
PUBLIC ART	4030-Transportation Capita..		$2,641					$2,641
Grand Total			**$264,084**					**$264,084**

MOUNTAIN VIEW RD, 43RD TO 59TH

Package Number: FY26-35CIP

Project Type: Streets

Project Number: CIPST25049

Project Number: CIPST25049

Description

Partial reconstruction of Mountain View Rd from 59th Ave to 43rd Ave

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4010-Streets Construction			$2,092,877				$2,092,877
DESIGN	4010-Streets Construction			$116,013				$116,013
INTRNL CHG	4010-Streets Construction			$88,170				$88,170
PUBLIC ART	4010-Streets Construction			$23,203				$23,203
Grand Total				**$2,320,263**				$2,320,263

Return to TOC

ST RECON, 75TH AVE & NORTHERN AREA

Package Number	Project Type	Project Number
FY26-35CIP	Streets	CIPST25050

Project Number: CIPST25050

Description

Partial reconstruction of street pavement along Belmont Ave (cul-de-sac - 72 Dr), Carole Ln (73 Dr - 75 Ave), Flynn Ln (67 Ave - 68 Ave), Frier Dr (71 Ave - 75 Ave), Gardenia Ave (67 Dr - 73 Ave), Glenn Dr (68 Ave - 69 Ave), Glenn Dr (71 Ave - cul-de-sac), Morten Ave (72 Ave - cul-de-sac), State Ave (67 Dr - 67 Dr), Northview Ave (67 Ave - 68 Ln), Northview Ave (69 Dr - 70 Dr), Northview Ave (72 Ave - 73 Ave), Orangewood Ave (67 Ave - 75 Ave), Palmaire Ave (67 Ave - 68 Ave), Palmaire Ave (71 Ave - 72 Ave), State Ave (67 Ave - 69 Ave), State Ave (69 Dr - cul-de-sac), State Ave (70 Ave - cul-de-sac), Vista Ave (cul-de-sac - 73 Ave), 67 Dr (Nicolet Ave - Northview Ave), 67 Dr (cul-de-sac - Gardenia Ave), 68 Ave (Flynn Ln - Myrtle Ave), 68 Ave (Ni..

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4010-Streets Construction			$5,985,773				**$5,985,773**
DESIGN	4010-Streets Construction			$331,806				**$331,806**
INTRNL CHG	4010-Streets Construction			$252,172				**$252,172**
PUBLIC ART	4010-Streets Construction			$66,361				**$66,361**
Grand Total				**$6,636,112**				**$6,636,112**

Return to TOC

RECON ROSE LN, GRAND CANAL TO 99TH

Package Number: FY26-35CIP

Project Type: Streets

Project Number: CIPST25051

Project Number: CIPST25051

Description

Partial reconstruction of Rose Ln from Grand Canal (cul-de-sac) to 99th Ave

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4030-Transportation Capita..			$280,532				**$280,532**
DESIGN	4030-Transportation Capita..			$15,551				**$15,551**
INTRNL CHG	4030-Transportation Capita..			$11,818				**$11,818**
PUBLIC ART	4030-Transportation Capita..			$3,110				**$3,110**
Grand Total				**$311,011**				**$311,011**

Return to TOC

ST RECON, 75TH AVE & DENARO DR AREA

Package Number: FY26-35CIP

Project Type: Streets

Project Number: CIPST25052

Project Number: CIPST25052

Description

Partial reconstruction of street pavement along Denaro Dr (Denaro Dr - Arrowhead Clubhouse Dr), Matilda Ln (Matilda Ln - Arrowhead Clubhouse Dr), Denaro Dr (Denaro Dr - cul-de-sac), Matilda Ln (Denaro Dr - Matilda Ln)

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4010-Streets Construction			$189,281				**$189,281**
DESIGN	4010-Streets Construction			$10,492				**$10,492**
INTRNL CHG	4010-Streets Construction			$7,974				**$7,974**
PUBLIC ART	4010-Streets Construction			$2,099				**$2,099**
Grand Total				**$209,846**				**$209,846**

Return to TOC

46TH AVE, McLENNAN TO OCOTILLO

Package Number: FY26-35CIP

Project Type: Streets

Project Number: CIPST25053

Project Number: CIPST25053

Description

Partial reconstruction of 46th Ave from McLellan Rd to Ocotillo Rd

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4010-Streets Construction				$95,973			**$95,973**
DESIGN	4010-Streets Construction				$5,320			**$5,320**
INTRNL CHG	4010-Streets Construction				$4,043			**$4,043**
PUBLIC ART	4010-Streets Construction				$1,064			**$1,064**
Grand Total					**$106,400**			**$106,400**

ST RECON, 59TH AVE & BETHANY AREA

Package Number	Project Type	Project Number
FY26-35CIP	Streets	CIPST25054

Project Number: CIPST25054

Description

Partial reconstruction of street pavement along Berridge Ln (61 Ave - 63 Ave), Cavalier Dr (61 Ave - 63 Ave), Citrus Way (cul-de-sac - cul-de-sac), Citrus Way (Citrus Way - 63 Ave), (Citrus Way - cul-de-sac), Claremont St (61 Ave - 63 Ave), Keim Dr (61 Ave - 63 Ave), Marlette Ave (61 Ave - 63 Ave), Maryland Ave (59 Ave - Alley), Maryland Ave (62 Ave - 63 Ave), Maryland Ave (Alley - 62 Ave), Maryland Ave (63 Ave - 67 Ave), McLellan Rd (59 Ave - 59 Dr), McLellan Rd (62 Ave - 63 Ave), McLellan Rd (cul-de-sac - 65 Ave), Maryland Ave (Alley - 61 Ave), Ocotillo Rd (63 Ave - 67 Ave), Rose Ln (61 Ave - 63 Ave), Stella Ave (62 Ave - 63 Ave), 60 Ave (Maryland Ave - Ocotillo Rd), 61 Ave (Bethany Home Rd - Berridge Ln), 61 Ave (Claremont St - Maryland Ave), 6..

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4010-Streets Construction				$6,036,428			**$6,036,428**
DESIGN	4010-Streets Construction				$334,614			**$334,614**
INTRNL CHG	4010-Streets Construction				$254,306			**$254,306**
PUBLIC ART	4010-Streets Construction				$66,923			**$66,923**
Grand Total					**$6,692,271**			**$6,692,271**

ST RECON, 69TH AVE & GREENWAY AREA

Package Number	Project Type	Project Number
FY26-35CIP	Streets	CIPST25055

Project Number: CIPST25055

Description

Partial reconstruction of street pavement along Carol Ann Way (66 Ave - 68 Dr), Greenway Rd (Greenway Rd - 69 Ave), Karen Lee Ln (66 Ave - cul-de-sac), Karen Lee Ln (cul-de-sac - 69 Ave), Mary Jane Ln (66 Ave - 69 Ave), Nancy Rd (67 Ave - 69 Ave), Paradise Ln (63 Ave - 69 Ave), Patricia Ann Ln (67 Ave - 69 Ave), Sherri Jean Ln (67 Ave - 69 Ave), Wanda Lynn Ln (67 Ave - 69 Ave), Zoe Ella Way (66 Ave - cul-de-sac), Zoe Ella Way (cul-de-sac - 68 Dr), 67 Dr (Zoe Ella Way - Mary Jane Ln), 67 Dr (Carol Ann Way - Nancy Rd), 67 Dr (Sherri Jean Ln - Paradise Ln), 68 Ave (Greenway RD - Zoe Ella Way), 68 Ave (Sherri Jean Ln - Paradise Ln), 68 Dr (Zoe Ella Way - Karen Lee Ln), 68 Dr (Mary Jane Ln - Carol Ann Way), 68 Dr (Sherri Jean Ln - Paradise Ln), 69 Ave (..

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4030-Transportation Capita..				$3,644,305			**$3,644,305**
DESIGN	4030-Transportation Capita..				$202,012			**$202,012**
INTRNL CHG	4030-Transportation Capita..				$153,529			**$153,529**
PUBLIC ART	4030-Transportation Capita..				$40,402			**$40,402**
Grand Total					**$4,040,248**			$4,040,248

Return to TOC

ST RECON, 47TH AVE & NORTHERN AREA

Package Number	Project Type	Project Number
FY26-35CIP	Streets	CIPST25056

Project Number: CIPST25056

Description

Partial reconstruction of street pavement along Echo Ln (cul-de-sac - 44 Ave), Echo Ln (cul-de-sac - cul-de-sac), Echo Ln (cul-de-sac - cul-de-sac), El Caminito Dr (43 Ave - cul-de-sac), El Camino Dr (43 Dr - cul-de-sac), El Camino DR (cul-de-sac - 45 Ave), Griswold Rd (43 Ave - 45 Ave), Harmont Dr (45 Ave - cul-de-sac), Las Palmaritas Dr (cul-de-sac - cul-desac), Las Palmaritas Dr (cul-de-sac) - 45 Ave), Laurie Ln (cul-de-sac - cul-de-sac), Laurie Ln (cul-de-sac - cul-de-sac), Laurie Ln (cul-de-sac - cul-de-sac), Loma Ln (45 Ave - cul-de-sac), Royal Palm Rd (Harmont Dr - 45 Ave), 45 Ave (45 Ave - El Camino Dr), 43 Dr (Griswold Rd - Echo Ln), 44 Ave (Echo Ln - Butler Dr), 45 Ave (Northern Ave - Loma Ln), 45 Ave (Laurie Ln - Butler Dr), 45 Ave (Loma Ln - Grisw..

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4010-Streets Construction					$3,049,836		**$3,049,836**
DESIGN	4010-Streets Construction					$169,060		**$169,060**
INTRNL CHG	4010-Streets Construction					$128,485		**$128,485**
PUBLIC ART	4010-Streets Construction					$33,812		**$33,812**
Grand Total						**$3,381,193**		$3,381,193

Return to TOC

ROSE LN, CUL-DE-SAC TO 49TH AVE

Package Number
FY26-35CIP

Project Type
Streets

Project Number
CIPST25057

Project Number: CIPST25057

Description

Partial reconstruction of Rose Ln from cul-de-sac to 49th Ave

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4030-Transportation Capita..					$113,227		**$113,227**
DESIGN	4030-Transportation Capita..					$6,276		**$6,276**
INTRNL CHG	4030-Transportation Capita..					$4,770		**$4,770**
PUBLIC ART	4030-Transportation Capita..					$1,255		**$1,255**
Grand Total						**$125,528**		**$125,528**

Return to TOC

ST RECON, 71ST AVE & NORTHERN AREA

Package Number: FY26-35CIP

Project Type: Streets

Project Number: CIPST25058

Project Number: CIPST25058

Description

Partial reconstruction of street pavement along Augusta Ave (70 Ave - 71 Ave), Belmont Ave (67 Ave - 69 Ave), Frier Dr (67 Ave - 71 Ave), 67 Ave (Belmont Ave - Frier Dr), 67 Ave (Orangewood Ave - Belmont Ave), 68 Ave (Frier Dr - Northern Ave), 69 Ave (Orangewood Ave - Frier Dr), 70 Ave (Frier Dr - Augusta Ave)

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4010-Streets Construction					$2,192,258		**$2,192,258**
DESIGN	4010-Streets Construction					$121,522		**$121,522**
INTRNL CHG	4010-Streets Construction					$92,357		**$92,357**
PUBLIC ART	4010-Streets Construction					$24,304		**$24,304**
Grand Total						**$2,430,441**		**$2,430,441**

Return to TOC

ST RECON, 79TH AVE & BETHANY AREA

Package Number: FY26-35CIP

Project Type: Streets

Project Number: CIPST25059

Project Number: CIPST25059

Description

Partial reconstruction of street pavement along Montebello Ave (79 Dr - Rancho Dr), Palo Verde Dr (80 Dr - 81 Ave), Rancho Dr (79 Ave - San Miguel Ave), San Miguel Ave (79 Ave - Rancho Dr), Solano Dr (79 Dr - 81 Ave), 79 Dr (San Miguel Ave - cul-de-sac), 79 Dr (Rancho Dr - Solano Dr), 80 Dr (Solano Dr - Palo Verde Dr), 81 Ave (Solano Dr - Bethany Home Rd)

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4010-Streets Construction				$543,830	$543,830		**$1,087,660**
DESIGN	4010-Streets Construction				$30,146	$30,146		**$60,292**
INTRNL CHG	4010-Streets Construction				$22,911	$22,911		**$45,822**
PUBLIC ART	4010-Streets Construction				$6,029	$6,029		**$12,058**
Grand Total					**$602,916**	**$602,916**		$1,205,832

Return to TOC

ST RECON, 75TH AVE & GLENDALE AREA

Package Number: FY26-35CIP

Project Type: Streets

Project Number: CIPST25060

Project Number: CIPST25060

Description

Partial reconstruction of street pavement along Fleetwood Ln (73 Ave - 75 Ave), Flynn LN (73 Ave - 74 Ave), Lamar Rd (73 Ave - 74 Ave), Peppertree Ln (73 Dr - 74 Ave), 73 Dr (Flynn Ln - Peppertree Ln), 74 Ave (Lamar Rd - Peppertree Ln), 74 Dr (cul-de-sac - Fleetwood Ln)

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4010-Streets Construction						$768,092	**$768,092**
DESIGN	4010-Streets Construction						$42,577	**$42,577**
INTRNL CHG	4010-Streets Construction						$32,359	**$32,359**
PUBLIC ART	4010-Streets Construction						$8,515	**$8,515**
Grand Total							**$851,543**	**$851,543**

Return to TOC

UNION HILLS, 51ST AVE TO 59TH AVE

Package Number: FY26-35CIP

Project Type: Streets

Project Number: CIPST25061

Project Number: CIPST25061

Description

Reconstruction of Union Hills Dr from 59th Ave to 51st Ave

Justification

2023 Pavement Management Report identifies this street pavement requiring reconstruction.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4010-Streets Construction						$1,069,558	**$1,069,558**
DESIGN	4010-Streets Construction						$59,288	**$59,288**
INTRNL CHG	4010-Streets Construction						$45,059	**$45,059**
PUBLIC ART	4010-Streets Construction						$11,858	**$11,858**
Grand Total							**$1,185,763**	$1,185,763

Return to TOC

59TH, DEER VALLEY TO PINNACLE PEAK

Package Number
FY26-35CIP

Project Type
Streets

Project Number
CIPST25062

Project Number: CIPST25062

Description

Partial reconstruction of 59th Ave from Deer Valley Rd to Pinnacle Peak Rd

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4010-Streets Construction						$1,363,948	**$1,363,948**
DESIGN	4010-Streets Construction						$75,607	**$75,607**
INTRNL CHG	4010-Streets Construction						$57,461	**$57,461**
PUBLIC ART	4010-Streets Construction						$15,121	**$15,121**
Grand Total							**$1,512,137**	**$1,512,137**

Return to TOC

RECON BELL RD, 67TH AVE TO 75TH AVE

Package Number: FY26-35CIP

Project Type: Streets

Project Number: CIPST25063

Project Number: CIPST25063

Description

Partial reconstruction of Bell Rd from 75th Ave to 67th Ave

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4010-Streets Construction						$4,686,269	**$4,686,269**
DESIGN	4010-Streets Construction						$259,771	**$259,771**
INTRNL CHG	4010-Streets Construction						$197,426	**$197,426**
PUBLIC ART	4010-Streets Construction						$51,955	**$51,955**
Grand Total							**$5,195,421**	**$5,195,421**

ST RECON, 55TH AVE & BELL RD AREA

Package Number: FY26-35CIP

Project Type: Streets

Project Number: CIPST25064

Project Number: CIPST25064

Description

Partial reconstruction of street pavement along Beverly Ln (56 Ave - 59 Ave), Talavi Blvd (55 Ave - 59 Ave), 55 Ave (Talavi Blvd - Bell Rd), 56 Ave (Beverly Ln - Talavi Blvd), 57 Ave (Beverly Ln - Bell Rd)

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4010-Streets Construction						$2,323,863	**$2,323,863**
DESIGN	4010-Streets Construction						$128,817	**$128,817**
INTRNL CHG	4010-Streets Construction						$97,901	**$97,901**
PUBLIC ART	4010-Streets Construction						$25,763	**$25,763**
Grand Total							**$2,576,344**	**$2,576,344**

Return to TOC

ST RECON, 79TH AVE & GLENDALE AREA

Package Number	Project Type	Project Number
FY26-35CIP	Streets	CIPST25065

Project Number: CIPST25065

Description

Partial reconstruction of street pavement along Krall St (70 Dr - 82 Dr), Lamar Rd (81 Ave - 81 Dr), Lamar Rd (Private - cul-de-sac), McLellan Rd (79 Ave - 79 Ln), McLellan Rd (80 Ave - 82 Ave), Lamar Rd (cul-de-sac - 80 Ave), Lamar Rd (81 Dr - Private), Ocotillo Rd (79 Ave - 83 Ave), Sierra Vista Dr (79 Dr - 79 Ln), Sierra Vista Dr (cul-de-sac - 82 Ave), Tuckey Ln (79 Ave - 83 Ave), 79 Dr (Sierra Vista Dr - McLellan Rd), 79 Dr (Tuckey Ln - Krall St), 79 Dr (Ocotillo RD - cul-de-sac), 79 Ln (Sierra Vista Dr - McLellan Rd), 80 Ave (Maryland Ave - McLellan Rd), 80 Ave (Ocotillo Rd - GHlendale Ave), 81 Ave (Maryland Ave - Glendale Ave), 81 Dr (Tuckey Ln - Krall St), 81 Dr (Lamar Rd - Glendale Ave), 81 Ln (Lamar Rd - Glendale Ave), 82 Ave (Maryland Ave - ..

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4010-Streets Construction						$3,894,910	**$3,894,910**
DESIGN	4010-Streets Construction						$215,904	**$215,904**
INTRNL CHG	4010-Streets Construction						$164,087	**$164,087**
PUBLIC ART	4010-Streets Construction						$43,180	**$43,180**
Grand Total							**$4,318,081**	**$4,318,081**

Return to TOC

NEW RIVER, GLENDALE TO CUL-DE-SAC

Package Number: FY26-35CIP

Project Type: Streets

Project Number: CIPST25066

Project Number: CIPST25066

Description

Reconstruction of New River Rd from Glendale Ave to cul-de-sac

Justification

2023 Pavement Management Report identifies this street pavement requiring reconstruction.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4010-Streets Construction						$421,229	**$421,229**
DESIGN	4010-Streets Construction						$23,350	**$23,350**
INTRNL CHG	4010-Streets Construction						$17,746	**$17,746**
PUBLIC ART	4010-Streets Construction						$4,670	**$4,670**
Grand Total							**$466,995**	**$466,995**

Return to TOC

ST RECON, OLIVE AVE & 51ST AVE AREA

Package Number	Project Type	Project Number
FY26-35CIP	Streets	CIPST25067

Project Number: CIPST25067

Description

Partial reconstruction of street pavement along Echo Ln (cul-de-sac - cul-de-sac), Echo Ln (50 Ave - 53 Ave), El Caminito DR (49 Dr - 50 Dr), Harmont Dr (49 Dr - 53 Ave), Las Palmaritas Dr (51 Dr - 53 Ave), Laurie Ln (49 Ave - 50 Ave), Laurie Ln (50 Dr - 51 Ave), Laurie Ln (51 Dr - 53 Ave), Royal Palm Rd (49 Ave - 53 Ave), 49 Ave (49 Ave - cul-de-sac), 49 Dr (Harmont Dr - cul-de-sac), 49 Dr (El Caminito Dr - Echo Ln), 50 Ave (Harmont Dr - cul-de-sac), 50 Ave (El Caminito Dr - Laurie Ln), 50 AVe (Echo Ln - Butler Dr), 50 Dr (Royal Palm Rd - Laurie Ln), 50 Dr (Echo Ln - cul-de-sac), 51 Dr (Harmont Dr - cul-de-sac), 51 Dr (Royal Palm Rd - Echo Ln), 52 Ave (cul-de-sac - Royal Plam Rd), 52 Dr (Echo Ln - cul-de-sac), 50 Dr (50 Dr - cul-de-sac)

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4010-Streets Construction						$3,895,003	**$3,895,003**
DESIGN	4010-Streets Construction						$215,909	**$215,909**
INTRNL CHG	4010-Streets Construction						$164,091	**$164,091**
PUBLIC ART	4010-Streets Construction						$43,182	**$43,182**
Grand Total							**$4,318,185**	**$4,318,185**

Return to TOC

ACTIVE TRANSPORTATION PLAN

Package Number: FY26-35CIP

Project Type: Streets

Project Number: CIPST25069

Project Number: CIPST25069

Description

This project is to develop an Active Transportation Plan for the City of Glendale, which would include safe routes to school, bicycle and pedestrian circulation, staffing for the Alive@25 Driver Safety Education Program, and an Americans with Disabilities Act Plan. The grant has not yet been secured.

Justification

The Transportation Department is working on a grant application that requires the project to be listed in the CIP.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
NONCAPITAL	2060-Transportation Grants	$900,000						$900,000
Grand Total		**$900,000**						**$900,000**

Return to TOC

ST RECON BETHANY HM - 43RD TO 51ST

Package Number	Project Type	Project Number
FY26-35CIP	Streets	CIPST25070

Project Number: CIPST25070

Description

Project to reconstruct street segment between Bethany Home Road from 51st Avenue to 43rd Avenue and related improvement.

Justification

This street segment has been identified in the Pavement Management Plan and Pavement Condition Inventory to be reconstructed due to poor pavement conditions.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4010-Streets Construction						$3,063,337	**$3,063,337**
DESIGN	4010-Streets Construction						$169,808	**$169,808**
INTRNL CHG	4010-Streets Construction						$129,054	**$129,054**
PUBLIC ART	4010-Streets Construction						$33,962	**$33,962**
Grand Total							**$3,396,161**	$3,396,161

Return to TOC

ST RECON CAMELBACK - 51ST TO 59TH

Package Number: FY26-35CIP

Project Type: Streets

Project Number: CIPST25071

Project Number: CIPST25071

Description

Project to reconstruct street segment between Camelback Road from 59th Avenue to 51st Avenue and related improvements

Justification

This street segment has been identified in the Pavement Management Plan and Pavement Condition Inventory to be reconstructed due to poor pavement conditions.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4010-Streets Construction						$2,997,585	**$2,997,585**
DESIGN	4010-Streets Construction						$166,163	**$166,163**
INTRNL CHG	4010-Streets Construction						$126,284	**$126,284**
PUBLIC ART	4010-Streets Construction						$33,233	**$33,233**
Grand Total							**$3,323,265**	**$3,323,265**

ST RECON GREENWAY - 59TH TO 51ST

Package Number: FY26-35CIP

Project Type: Streets

Project Number: CIPST25072

Project Number: CIPST25072

Description

Project to reconstruct Greenway Road from 51st Avenue to 59th Avenue and related improvements.

Justification

This street segment has been identified in the Arterial Reconstruction Program and Pavement Condition Inventory to be reconstructed due to poor pavement conditions.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4010-Streets Construction					$2,337,452		$2,337,452
DESIGN	4010-Streets Construction					$129,571		$129,571
INTRNL CHG	4010-Streets Construction					$98,474		$98,474
PUBLIC ART	4010-Streets Construction					$25,914		$25,914
Grand Total						**$2,591,411**		**$2,591,411**

Return to TOC

ST RECON CAMELBACK - 59TH TO 79TH

Package Number: FY26-35CIP

Project Type: Streets

Project Number: CIPST25073

Project Number: CIPST25073

Description

Project to reconstruct Camelback Road from 59th Ave-79th Ave and related improvements.

Justification

This street segment has been identified in the Arterial Reconstruction Program and Pavement Condition Inventory to be reconstructed due to poor pavement conditions.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	4011-2024 Street Bonds	$5,876,298						$5,876,298
Grand Total		**$5,876,298**						**$5,876,298**

ST RECON CAMELBACK - 75TH TO 83RD

Package Number: FY26-35CIP

Project Type: Streets

Project Number: CIPST25074

Project Number: CIPST25074

Description

Project to reconstruct Camelback Road from 75th to 83rd Avenue and related improvements.

Justification

This street segment has been identified in the Arterial Reconstruction Program and Pavement Condition Inventory to be reconstructed due to poor pavement conditions.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
BOND ISSUE	4012-2025 Streets Bonds	$13,303						$13,303
CONSTRUCT	4012-2025 Streets Bonds	$1,199,935						$1,199,935
DESIGN	4012-2025 Streets Bonds	$66,515						$66,515
INTRNL CHG	4012-2025 Streets Bonds	$50,552						$50,552
PUBLIC ART	4012-2025 Streets Bonds	$13,303						$13,303
Grand Total		**$1,343,608**						**$1,343,608**

ST RECON 75TH-DEER VLLY TO BEARDSLY

Package Number: FY26-35CIP

Project Type: Streets

Project Number: CIPST25075

Project Number: CIPST25075

Description

Project to reconstruct 75th Avenue from Deer Valley Road to Beardsley Road and related improvements.

Justification

This street segment has been identified in the Arterial Reconstruction Program and Pavement Condition Inventory to be reconstructed due to poor pavement conditions.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
BOND ISSUE	4012-2025 Streets Bonds	$13,626						$13,626
CONSTRUCT	4012-2025 Streets Bonds	$1,229,059						$1,229,059
DESIGN	4012-2025 Streets Bonds	$68,130						$68,130
EST CARRYOVER	4030-Transportation Capita..	$365,000						$365,000
INTRNL CHG	4012-2025 Streets Bonds	$51,779						$51,779
PUBLIC ART	4012-2025 Streets Bonds	$13,626						$13,626
Grand Total		**$1,741,220**						$1,741,220

DOWNTOWN PEDESTRIAN LIGHT SYSTEM

Package Number: FY26-35CIP

Project Type: Streets

Project Number: CIPST25080

Project Number: CIPST25080

Description

Retrofit decorative downtown pedestrian lights with LED fixtures and use dimming technology to reduce energy consumption.

Justification

New lighting fixtures will reduce energy consumption and in return reduce electricity cost.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	2060-Transportation Grants	$250,000						$250,000
Grand Total		**$250,000**						**$250,000**

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UPGRADE TO OUTDATED SIGNAL

Package Number	Project Type	Project Number
FY26-35CIP	Streets	CIPST26014

Project Number: CIPST26014

Description

Signals that require updates to poles, mast arms, and signal hardware as they are reaching the end of their life span.

Justification

Staff have identified several systems that are in poor shape and should be upgraded to ensure safety and optimal operation at the signalized intersection.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4020-Hurf Capital Projects		$0	$1,000,000	$0	$1,000,000	$1,000,000	**$3,000,000**
DESIGN	4020-Hurf Capital Projects		$100,000	$0	$100,000	$0	$100,000	**$300,000**
Grand Total			**$100,000**	**$1,000,000**	**$100,000**	**$1,000,000**	**$1,100,000**	**$3,300,000**

CLIMATE ACTION PLAN

Package Number	Project Type	Project Number
FY26-35CIP	Streets	CIPST26015

Project Number: CIPST26015

Description

This project is to prepare a Climate Pollution Reduction Grant (CPRG) Plan.

Justification

The plan is needed to access the approximately $4.6 billion in competitive implementation grants that include a funding request for this metropolitan region of $500 million. Without this plan, staff cannot move forward without competitive grant applications.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
STUDY	1080-General Government C..	$350,000						$350,000
Grand Total		**$350,000**						**$350,000**

ITS UPGRADES (LOCAL MATCH)

Package Number	Project Type	Project Number
FY26-35CIP	Streets	CIPST65005

Project Number: CIPST65005

Description

Project provides local match funds for Federally Funded Intelligent Transportation Systems (ITS) citywide.

Justification

An enhanced system with updated communications infrastructure, traffic cameras, message signs, and networking equipment will make the traffic signal system more responsive.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4030-Transportation Capita..	$181,467	$185,096	$188,798	$192,573	$196,425	$1,042,647	**$1,987,006**
DESIGN	4030-Transportation Capita..	$32,024	$32,664	$33,317	$33,984	$34,664	$183,999	**$350,652**
EST CARRYOVER	4030-Transportation Capita..	$382,314	$0	$0	$0	$0	$0	**$382,314**
Grand Total		**$595,805**	**$217,760**	**$222,115**	**$226,557**	**$231,089**	**$1,226,646**	**$2,719,972**

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BUS PULLOUTS

Package Number	Project Type	Project Number
FY26-35CIP	Streets	CIPST65006

Project Number: CIPST65006

Description

Design and construction of Bus Pullouts. There are 50 locations identified citywide for bus pullouts.

Justification

Bus pullouts relieve congestion, improve air quality, and provide traffic and pedestrian safety. They will be constructed at major intersections for new routes, and to extend existing routes.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4030-Transportation Capita..	$321,850	$328,286	$334,852	$341,548	$348,379	$1,849,240	**$3,524,155**
INTRNL CHG	4030-Transportation Capita..	$12,230	$12,476	$12,725	$12,979	$13,238	$70,271	**$133,919**
PUBLIC ART	4030-Transportation Capita..	$3,218	$3,283	$3,350	$3,415	$3,484	$18,492	**$35,242**
Grand Total		**$337,298**	**$344,045**	**$350,927**	**$357,942**	**$365,101**	**$1,938,003**	**$3,693,316**

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NORTHERN PARKWAY

Package Number	Project Type	Project Number
FY26-35CIP	Streets	CIPST65016

Project Number: CIPST65016

Description

Northern Parkway is a 12.5-mile partial access-controlled roadway between Sarival and Grand avenues. The current funded phase of the project is between Sarival and 87th avenues.

Justification

Per intergovernmental agreement, Glendale's portion of local funding is $37.9 million. To date, Glendale has expended approximately $33.34 million towards this project.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4030-Transportation Capita..	$670,000	$670,000					$1,340,000
EST CARRYOVER	4030-Transportation Capita..	$112,931	$0					$112,931
Grand Total		**$782,931**	**$670,000**					**$1,452,931**

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INFILL LIGHTING PROGRAM PHASE I

Package Number	Project Type	Project Number
FY26-35CIP	Streets	CIPST68918

Project Number: CIPST68918

Description

Ongoing project to install additional street lighting in areas determined to be inadequate due to a spacing of 350 feet or greater. Infill street lighting requests are initiated by residents or staff and require the approval of affected residents. There are 85 street light requests in phase I.

Justification

This project promotes or enhances the quality of life for the residents and visitors by providing well-lit areas in the city.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4020-Hurf Capital Projects	$160,924	$164,143	$167,426	$170,774	$174,191	$924,620	**$1,762,078**
EST CARRYOVER	4020-Hurf Capital Projects	$800,000	$0	$0	$0	$0	$0	**$800,000**
INTRNL CHG	4020-Hurf Capital Projects	$6,011	$6,131	$6,254	$6,379	$6,506	$34,536	**$65,817**
PUBLIC ART	4020-Hurf Capital Projects	$1,610	$1,642	$1,675	$1,708	$1,742	$9,248	**$17,625**
Grand Total		**$968,545**	**$171,916**	**$175,355**	**$178,861**	**$182,439**	**$968,404**	**$2,645,520**

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STREETLIGHT POLE PROGRAM

Package Number	Project Type	Project Number
FY26-35CIP	Streets	CIPST68922

Project Number: CIPST68922

Description

This project is to remove and replace existing streetlight poles that have been identified for replacement in the pole inspection program. This program can replace approximately 27 street light poles per year.

Justification

This project reduces safety concerns. This program is to mitigate safety hazards and provide better service.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4020-Hurf Capital Projects	$83,438	$85,106	$86,808	$88,545	$90,316	$479,408	**$913,621**
PUBLIC ART	4020-Hurf Capital Projects	$835	$852	$869	$885	$903	$4,794	**$9,138**
Grand Total		**$84,273**	**$85,958**	**$87,677**	**$89,430**	**$91,219**	**$484,202**	**$922,759**

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FY 2026-2035 Capital Improvement Program

Transit

Summary by Funding Source

Funding Source	CARRYOVER	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
2060-Transportation Grants	$2,000,000	$2,010,000	$0	$0	$0	$0	$0	**$4,010,000**
4030-Transportation Capital Proj	$1,734,367	$504,864	$509,362	$518,949	$523,628	$533,401	$2,771,998	**$7,096,569**
Grand Total	**$3,734,367**	**$2,514,864**	**$509,362**	**$518,949**	**$523,628**	**$533,401**	**$2,771,998**	**$11,106,569**

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FY 2026-2035 Capital Improvement Program

Transit

Summary by Project

Project Number	Project Title	CARRYOVER	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CIPTR21013	NORTH GLENDALE PARK & RIDE PROJECT	$3,109,764	$0	$0	$0	$0	$0	$0	**$3,109,764**
CIPTR22069	BUS STOP ENHANCEMENTS	$100,000	$224,864	$229,362	$233,949	$238,628	$243,401	$1,291,998	**$2,562,202**
CIPTR22095	TRANSIT BUS FLEET REPLACEMENT	$0	$2,010,000	$0	$0	$0	$0	$0	**$2,010,000**
CIPTR65022	TRANSP. PROG. ENGR. CONSULTANT	$524,603	$280,000	$280,000	$285,000	$285,000	$290,000	$1,480,000	**$3,424,603**
Grand Total		**$3,734,367**	**$2,514,864**	**$509,362**	**$518,949**	**$523,628**	**$533,401**	**$2,771,998**	**$11,106,569**

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NORTH GLENDALE PARK & RIDE PROJECT

Package Number	Project Type	Project Number
FY26-35CIP	Transit	CIPTR21013

Project Number: CIPTR21013

Description

This project will establish a permanent Park and Ride facility. There are currently two Express Routes that serve north Glendale. One of the routes will be re-routed to reduce revenue miles and lower operation and maintenance costs to the City.
Any project savings will be evaluated for use in Bus Stops (CIPTR22069) and Bus Pullouts (CIPST65006).

Justification

In 2008, Valley Metro conducted a Park and Ride Reprioritization Study and identified the north area as a future need for a Park & Ride.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	2060-Transportation Grants	$2,000,000						$2,000,000
	4030-Transportation Capita..	$1,109,764						$1,109,764
Grand Total		**$3,109,764**						**$3,109,764**

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BUS STOP ENHANCEMENTS

Package Number	Project Type	Project Number
FY26-35CIP	Transit	CIPTR22069

Project Number: CIPTR22069

Description

The Glendale Bus Stop Enhancement Project is a multi-year program that will improve the passenger experience at Glendale bus stops throughout the city. This project will also bring current non-ADA compliant stops into compliance. These improvements may include shelters, benches, trash cans, concrete pads, and other related ADA improvements. There have been 196 total stops identified for improvements, with 31 earmarked for FY23, leaving 165 locations. This funding will also supplement bus stop advertising revenue to add kiosks, panels, and pad space at additional bus stop locations as the program is expanded.

Justification

This set of projects is intended to enhance the safety, convenience, and function of bus stops in support of Glendale transit service operations and ridership, ensuring all stops are accessible and ADA compliant.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	4030-Transportation Capita..	$214,565	$218,856	$223,234	$227,698	$232,252	$1,232,823	**$2,349,428**
EST CARRYOVER	4030-Transportation Capita..	$100,000	$0	$0	$0	$0	$0	**$100,000**
INTRNL CHG	4030-Transportation Capita..	$8,153	$8,317	$8,483	$8,653	$8,826	$46,847	**$89,279**
PUBLIC ART	4030-Transportation Capita..	$2,146	$2,189	$2,232	$2,277	$2,323	$12,328	**$23,495**
Grand Total		**$324,864**	**$229,362**	**$233,949**	**$238,628**	**$243,401**	**$1,291,998**	**$2,562,202**

TRANSIT BUS FLEET REPLACEMENT

Package Number	Project Type	Project Number
FY26-35CIP	Transit	CIPTR22095

Project Number: CIPTR22095

Description

This project supports the Transit Fleet Replacement Plan. Our current plan is programmed out through 2035. Federal funding for these replacement buses are programmed in the Transportation Improvement Plan (TIP) based on our replacement plan. The matching funds for the federal funding are programmed in the Region's Transit Life Cycle Program (TLCP), which is funded via Proposition 400.

Justification

This program is part of the FTA's 5307 Program, which funds local transit vehicles based on replacement and expansion schedules. The replacement of these vehicles also ensures public transit assets are kept in a "State of Good Repair" (SOGR), which ensures the safety of our passengers.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
VEHICLE	2060-Transportation Grants	$2,010,000						$2,010,000
Grand Total		**$2,010,000**						**$2,010,000**

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TRANSP. PROG. ENGR. CONSULTANT

Package Number	Project Type	Project Number
FY26-35CIP	Transit	CIPTR65022

Project Number: CIPTR65022

Description

Professional engineering for preparation of design concepts and administration of right-of-way purchase for roadway, bicycle, pedestrian, and transit projects. This funding provides professional engineering recommendations on capital projects and operations and maintenance of completed projects. Supports grant funding opportunities for the City.

Justification

Consulting services are necessary for studies and other transportation related services.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	4030-Transportation Capita..	$524,603	$0	$0	$0	$0	$0	**$524,603**
STUDY	4030-Transportation Capita..	$280,000	$280,000	$285,000	$285,000	$290,000	$1,480,000	**$2,900,000**
Grand Total		**$804,603**	**$280,000**	**$285,000**	**$285,000**	**$290,000**	**$1,480,000**	**$3,424,603**

FY 2026-2035 Capital Improvement Program

Wastewater

Summary by Funding Source

Funding Source	CARRYOVER	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
6030-Sewer	$3,330,000	$28,360,000	$20,460,000	$24,956,000	$27,076,000	$23,150,000	$162,750,000	**$290,082,000**
6101-2019-Sewer DIF	$0	$700,000	$700,000	$700,000	$700,000	$700,000	$3,500,000	**$7,000,000**
Grand Total	**$3,330,000**	**$29,060,000**	**$21,160,000**	**$25,656,000**	**$27,776,000**	**$23,850,000**	**$166,250,000**	**$297,082,000**

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FY 2026-2035 Capital Improvement Program

Wastewater

Summary by Project

Project Number	Project Title	CARRYOVER	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CIPWW19088	ARROWHEAD SEWER LINE	$1,000,000	$3,000,000	$100,000	$3,000,000	$0	$0	$5,000,000	**$12,100,000**
CIPWW21026	WEST AREA WRF IMPROV - PHASE 3	$1,200,000	$5,000,000	$1,000,000	$3,600,000	$4,800,000	$4,800,000	$22,050,000	**$42,450,000**
CIPWW21027	ARROWHEAD WRF IMPROVEMENTS	$200,000	$2,000,000	$2,950,000	$2,950,000	$1,500,000	$1,500,000	$15,000,000	**$26,100,000**
CIPWW22076	SEWER LINE REHAB PROGRAM	$0	$4,073,400	$3,754,000	$3,450,000	$8,550,000	$6,049,000	$54,495,000	**$80,371,400**
CIPWW22077	LIFT STATION & FORCE MAIN REHAB	$200,000	$3,225,000	$2,225,000	$3,425,000	$2,425,000	$1,500,000	$2,500,000	**$15,500,000**
CIPWW22090	VISION 2 DEVELOPMENT PROJECT	$30,000	$0	$0	$0	$0	$0	$0	**$30,000**
CIPWW23010	FACILITIES REHAB – SEWER	$0	$261,600	$101,000	$101,000	$101,000	$101,000	$505,000	**$1,170,600**
CIPWW23012	SEWER DEVELOPMENT INFRASTRUCTURE	$0	$700,000	$700,000	$700,000	$700,000	$700,000	$3,500,000	**$7,000,000**
CIPWW63003	99TH AVE INTERCEPTOR LINE	$700,000	$3,500,000	$4,000,000	$100,000	$1,300,000	$300,000	$9,000,000	**$18,900,000**
CIPWW63010	91ST AVENUE WWTP IMPROVEMENTS	$0	$6,000,000	$5,000,000	$7,000,000	$7,000,000	$7,500,000	$35,000,000	**$67,500,000**
CIPWW63024	SEWER MANHOLE REHAB PROGRAM	$0	$500,000	$530,000	$530,000	$600,000	$600,000	$9,200,000	**$11,960,000**
CIPWW63031	WASTEWATER CAPITAL EQUIPMENT	$0	$500,000	$500,000	$500,000	$500,000	$500,000	$5,000,000	**$7,500,000**
CIPWW63032	WASTEWATER COLLECTION IMPROVEMENTS	$0	$300,000	$300,000	$300,000	$300,000	$300,000	$5,000,000	**$6,500,000**
Grand Total		**$3,330,000**	**$29,060,000**	**$21,160,000**	**$25,656,000**	**$27,776,000**	**$23,850,000**	**$166,250,000**	$297,082,000

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ARROWHEAD SEWER LINE

Package Number	Project Type	Project Number
FY26-35CIP	Wastewater	CIPWW19088

Project Number: CIPWW19088

Description

Rehabilitation of multiple sections of the sewer line in the Arrowhead Ranch area in Union Hills Road from 67th Avenue to the Arrowhead WRF. Project will address degraded pipe condition, improve sewer flow condition, and reduce odor. Project will be completed in phases.

Justification

The sewer line and manholes that collects wastewater flow to the Arrowhead Water Reclamation Facility are over 30 years old. This is the final sewer collection line that conveys sewage to the ARWRF for treatment.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	6030-Sewer	$2,000,000	$0	$2,000,000			$4,000,000	**$8,000,000**
DESIGN	6030-Sewer	$750,000	$100,000	$750,000			$700,000	**$2,300,000**
EST CARRYOVER	6030-Sewer	$1,000,000	$0	$0			$0	**$1,000,000**
INTRNL CHG	6030-Sewer	$230,000	$0	$230,000			$200,000	**$660,000**
PUBLIC ART	6030-Sewer	$20,000	$0	$20,000			$100,000	**$140,000**
Grand Total		**$4,000,000**	**$100,000**	**$3,000,000**			**$5,000,000**	**$12,100,000**

WEST AREA WRF IMPROV - PHASE 3

Package Number	Project Type	Project Number
FY26-35CIP	Wastewater	CIPWW21026

Project Number: CIPWW21026

Description

Evaluate, design and construct process improvements and rehabilitate system components at the West Area WRF. System components for the next rehabilitation include: HVAC replacement, electrical assessment, SCADA/process controls, and additional processes as recommended by condition assessment.

Justification

West Area WRF was built in 2000 and processes 2.7 billion gallons of wastewater annually. A condition assessment will be performed first on components not rehabbed in earlier projects. Rehabilitation is prioritized to maintain permit compliance, operational flexibility, worker safety, and efficient facility operation.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	6030-Sewer	$3,060,000	$800,000	$3,000,000	$3,500,000	$3,500,000	$16,000,000	**$29,860,000**
DESIGN	6030-Sewer	$1,700,000	$150,000	$400,000	$1,000,000	$1,000,000	$5,000,000	**$9,250,000**
EST CARRYOVER	6030-Sewer	$1,200,000	$0	$0	$0	$0	$0	**$1,200,000**
INTRNL CHG	6030-Sewer	$200,000	$30,000	$150,000	$250,000	$250,000	$900,000	**$1,780,000**
PUBLIC ART	6030-Sewer	$40,000	$20,000	$50,000	$50,000	$50,000	$150,000	**$360,000**
Grand Total		**$6,200,000**	**$1,000,000**	**$3,600,000**	**$4,800,000**	**$4,800,000**	**$22,050,000**	**$42,450,000**

ARROWHEAD WRF IMPROVEMENTS

Package Number	Project Type	Project Number
FY26-35CIP	Wastewater	CIPWW21027

Project Number: CIPWW21027

Description

Evaluate, design, and construct process improvements at Arrowhead Ranch WRF. System components for next rehabilitation include: flow equalization, SCADA equipment, aeration blowers, electrical, and effluent reuse distribution system (ERDS).

Justification

Arrowhead was built in 1985 and processes 1.5 billion gallons of wastewater annually. A condition assessment will be performed first on components not rehabbed in earlier projects to prioritize near term facility needs for continued permit compliant efficient operations.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	6030-Sewer	$1,700,000	$2,230,000	$2,230,000	$1,250,000	$1,250,000	$12,500,000	**$21,160,000**
DESIGN	6030-Sewer	$200,000	$500,000	$500,000	$210,000	$210,000	$2,100,000	**$3,720,000**
EST CARRYOVER	6030-Sewer	$200,000	$0	$0	$0	$0	$0	**$200,000**
INTRNL CHG	6030-Sewer	$80,000	$200,000	$200,000	$20,000	$20,000	$200,000	**$720,000**
PUBLIC ART	6030-Sewer	$20,000	$20,000	$20,000	$20,000	$20,000	$200,000	**$300,000**
Grand Total		**$2,200,000**	**$2,950,000**	**$2,950,000**	**$1,500,000**	**$1,500,000**	**$15,000,000**	**$26,100,000**

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SEWER LINE REHAB PROGRAM

Package Number	Project Type	Project Number
FY26-35CIP	Wastewater	CIPWW22076

Project Number: CIPWW22076

Description

Sewer rehabilitation is performed in phases based on condition assessments. The next phases include effort near the intersections of 67th Ave & Butler, Glendale & 57th Ave, Lamar & 54th Ave, Onyx & 63rd Ave, Ocotillo & 75th Ave, and Northern & 67th Ave.

Justification

Continue the reliable and safe conveyance of sewage from residential and business customers throughout Glendale. This project is needed to reduce risk of sewer line collapse and overflows.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	6030-Sewer	$3,493,400	$3,074,000	$2,900,000	$6,000,000	$3,500,000	$44,295,000	**$63,262,400**
DESIGN	6030-Sewer	$400,000	$500,000	$500,000	$2,050,000	$2,049,000	$8,000,000	**$13,499,000**
INTRNL CHG	6030-Sewer	$150,000	$150,000	$40,000	$400,000	$400,000	$1,500,000	**$2,640,000**
PUBLIC ART	6030-Sewer	$30,000	$30,000	$10,000	$100,000	$100,000	$700,000	**$970,000**
Grand Total		**$4,073,400**	**$3,754,000**	**$3,450,000**	**$8,550,000**	**$6,049,000**	**$54,495,000**	**$80,371,400**

LIFT STATION & FORCE MAIN REHAB

Package Number	Project Type	Project Number
FY26-35CIP	Wastewater	CIPWW22077

Project Number: CIPWW22077

Description

The Integrated Water Master Plan (IWMP) recommended assessment and improvements to lift stations and various sewer force mains. Projects includes: 24" force main from 99th Avenue & Camelback Road and dual force main from Airport Lift Station to the West Area WRF.

Justification

Lift station and force main rehabilitation is needed to maintain operations, meet safety requirements, and prevent sewer overflows. The 24" forcemain to the West Area WRF was assessed and determined segments that require rehabilitation.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	6030-Sewer	$2,400,000	$1,800,000	$2,600,000	$1,600,000	$1,340,000	$2,000,000	**$11,740,000**
DESIGN	6030-Sewer	$575,000	$175,000	$575,000	$575,000	$100,000	$380,000	**$2,380,000**
EST CARRYOVER	6030-Sewer	$200,000	$0	$0	$0	$0	$0	**$200,000**
INTRNL CHG	6030-Sewer	$200,000	$200,000	$200,000	$200,000	$50,000	$100,000	**$950,000**
PUBLIC ART	6030-Sewer	$50,000	$50,000	$50,000	$50,000	$10,000	$20,000	**$230,000**
Grand Total		**$3,425,000**	**$2,225,000**	**$3,425,000**	**$2,425,000**	**$1,500,000**	**$2,500,000**	**$15,500,000**

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VISION 2 DEVELOPMENT PROJECT

Package Number	Project Type	Project Number
FY26-35CIP	Wastewater	CIPWW22090

Project Number: CIPWW22090

Description

Design and construct sewer lift station adjacent to Ballpark Bvld and the SWC of the Vision 2 development area to transport wastewater to the 99th Avenue Interceptor connection on the east side of the area.

Justification

A lift station pumps wastewater collected from a lower elevation area to a connection on a gravity forced sewer line that is at a higher elevation. This allows for sewer services to an area that otherwise could not be connected to the sewer system.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	6030-Sewer	$30,000						$30,000
Grand Total		**$30,000**						**$30,000**

FACILITIES REHAB – SEWER

Package Number	Project Type	Project Number
FY26-35CIP	Wastewater	CIPWW23010

Project Number: CIPWW23010

Description

Replace roofs, interior and exterior facility components at wastewater facilities per Facilities assessment.

Justification

Replace roof, interior & exterior building and pavement replacement is needed to prevent damage to infrastructure and contents.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	6030-Sewer	$260,000	$100,000	$100,000	$100,000	$100,000	$500,000	**$1,160,000**
PUBLIC ART	6030-Sewer	$1,600	$1,000	$1,000	$1,000	$1,000	$5,000	**$10,600**
Grand Total		**$261,600**	**$101,000**	**$101,000**	**$101,000**	**$101,000**	**$505,000**	**$1,170,600**

SEWER DEVELOPMENT INFRASTRUCTURE

Package Number	Project Type	Project Number
FY26-35CIP	Wastewater	CIPWW23012

Project Number: CIPWW23012

Description

Infrastructure Improvement Plan (IIP) includes projects for sewer line extension, oversizing, and other infrastructure to increase capacity due to growth.

Justification

Provide funding for oversizing and extension of sewer line for new development. Funding included in 2019 Infrastructure Improvement Plan (IIP).

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	6101-2019-Sewer DIF	$500,000	$500,000	$500,000	$500,000	$500,000	$3,000,000	**$5,500,000**
DESIGN	6101-2019-Sewer DIF	$100,000	$100,000	$100,000	$100,000	$100,000	$300,000	**$800,000**
INTRNL CHG	6101-2019-Sewer DIF	$100,000	$100,000	$100,000	$100,000	$100,000	$200,000	**$700,000**
Grand Total		**$700,000**	**$700,000**	**$700,000**	**$700,000**	**$700,000**	**$3,500,000**	**$7,000,000**

99TH AVE INTERCEPTOR LINE

Package Number	Project Type	Project Number
FY26-35CIP	Wastewater	CIPWW63003

Project Number: CIPWW63003

Description

Assess and rehabilitate 99th Ave interceptor manholes and interior lining. Glendale's share of total cost is based on ownership of 71%. Epcor repays 21% of Glendale share for Sun City use.

Justification

The 99th Avenue interceptor conveys sewerage from Glendale, Sun City, Peoria, and Phoenix to the 91st Ave WWTP. The interceptor is rehabilitated in phases based on condition assessments.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	6030-Sewer	$700,000	$0	$0	$0	$0	$0	**$700,000**
NONCAPITAL	6030-Sewer	$3,500,000	$4,000,000	$100,000	$1,300,000	$300,000	$9,000,000	**$18,200,000**
Grand Total		**$4,200,000**	**$4,000,000**	**$100,000**	**$1,300,000**	**$300,000**	**$9,000,000**	**$18,900,000**

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91ST AVENUE WWTP IMPROVEMENTS

Package Number	Project Type	Project Number
FY26-35CIP	Wastewater	CIPWW63010

Project Number: CIPWW63010

Description

Improvements at the 91st Ave WWTP operated by the Sub Regional Operating Group (SROG) of which Glendale is part owner. This is Glendale's 6.5% share of cost for ongoing improvements projects.

Justification

Glendale is one of five partner-cities that own the 91st Avenue Wastewater Treatment Plant. Rehabilitation and improvements are on-going. Contribution is based on ownership equity and is mandatory. The City of Phoenix performs the work.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
NONCAPITAL	6030-Sewer	$6,000,000	$5,000,000	$7,000,000	$7,000,000	$7,500,000	$35,000,000	**$67,500,000**
Grand Total		**$6,000,000**	**$5,000,000**	**$7,000,000**	**$7,000,000**	**$7,500,000**	**$35,000,000**	**$67,500,000**

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SEWER MANHOLE REHAB PROGRAM

Package Number	Project Type	Project Number
FY26-35CIP	Wastewater	CIPWW63024

Project Number: CIPWW63024

Description

Assess and rehabilitate sewer manholes throughout the city. Construction performed in phases based on condition assessment.

Justification

Manholes are in a very corrosive environment. It is important that sewage from residential homes and businesses can be reliably conveyed in sewer lines that have structural integrity. Rehabilitation reduces the risk of sewer line collapse.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	6030-Sewer	$480,000	$500,000	$500,000	$550,000	$550,000	$8,700,000	**$11,280,000**
INTRNL CHG	6030-Sewer	$15,000	$25,000	$25,000	$45,000	$45,000	$400,000	**$555,000**
PUBLIC ART	6030-Sewer	$5,000	$5,000	$5,000	$5,000	$5,000	$100,000	**$125,000**
Grand Total		**$500,000**	**$530,000**	**$530,000**	**$600,000**	**$600,000**	**$9,200,000**	**$11,960,000**

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WASTEWATER CAPITAL EQUIPMENT

Package Number	Project Type	Project Number
FY26-35CIP	Wastewater	CIPWW63031

Project Number: CIPWW63031

Description

Replacement of capital equipment at wastewater facilities. Includes pumps, motors, PLC and VFD.

Justification

As equipment at the wastewater treatment plants reach the end of service-life, it is replaced. It is critical to ensure City's treatment facilities are in good operational condition to meet demands and regulatory requirements.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EQUIPMENT	6030-Sewer	$500,000	$500,000	$500,000	$500,000	$500,000	$5,000,000	**$7,500,000**
Grand Total		**$500,000**	**$500,000**	**$500,000**	**$500,000**	**$500,000**	**$5,000,000**	**$7,500,000**

WASTEWATER COLLECTION IMPROVEMENTS

Package Number	Project Type	Project Number
FY26-35CIP	Wastewater	CIPWW63032

Project Number: CIPWW63032

Description

Study, design and construct improvements to wastewater collection system. Includes air relief valves, odor control, and force mains.

Justification

As wastewater collection system equipment reaches the end of service-life, it is replaced. It is critical to ensure City's collection system is in good operational condition to meet demands and regulatory requirements.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EQUIPMENT	6030-Sewer	$300,000	$300,000	$300,000	$300,000	$300,000	$5,000,000	**$6,500,000**
Grand Total		**$300,000**	**$300,000**	**$300,000**	**$300,000**	**$300,000**	**$5,000,000**	**$6,500,000**

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FY 2026-2035 Capital Improvement Program

Water

Summary by Funding Source

Funding Source	CARRYOVER	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
6020-Water	$6,640,000	$45,381,048	$52,204,064	$49,453,940	$59,285,240	$44,018,160	$470,510,000	**$727,492,452**
6065-2014-DIF Water	$640,000	$0	$0	$0	$0	$0	$0	**$640,000**
6071-2019-Water DIF	$600,000	$1,850,000	$3,800,000	$1,175,000	$1,275,000	$0	$0	**$8,700,000**
Grand Total	**$7,880,000**	**$47,231,048**	**$56,004,064**	**$50,628,940**	**$60,560,240**	**$44,018,160**	**$470,510,000**	**$736,832,452**

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FY 2026-2035 Capital Improvement Program

Water

Summary by Project

Project Number	Project Title	CARRYOVER	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CIPWA19018	WATER RIGHTS & OTHER SUPPLY SOURCES	$600,000	$660,000	$3,650,000	$1,025,000	$1,025,000	$1,025,000	$875,000	**$8,860,000**
CIPWA19020	SCADA IMPROVEMENTS	$200,000	$1,650,000	$1,300,000	$1,400,000	$1,300,000	$1,300,000	$7,000,000	**$14,150,000**
CIPWA19021	STORAGE & RECOVERY WELLS REHAB	$100,000	$800,000	$500,000	$460,000	$420,000	$420,000	$2,200,000	**$4,900,000**
CIPWA19022	GROUNDWATER WELLS & INTERCONNECTS	$1,500,000	$10,500,000	$10,500,000	$8,500,000	$9,000,000	$8,500,000	$10,000,000	**$58,500,000**
CIPWA21022	OASIS WTP IMPROVEMENTS	$0	$500,000	$500,000	$1,000,000	$3,000,000	$3,000,000	$26,500,000	**$34,500,000**
CIPWA21023	PYRAMID PEAK WTP IMPROVEMENT	$0	$1,580,000	$1,750,000	$2,540,000	$2,500,000	$2,500,000	$43,000,000	**$53,870,000**
CIPWA21024	CHOLLA WTP IMPROVEMENTS	$1,000,000	$6,000,000	$8,000,000	$7,000,000	$7,000,000	$3,000,000	$45,000,000	**$77,000,000**
CIPWA22074	DATA MANAGEMENT PROGRAM	$20,000	$0	$0	$0	$0	$0	$0	**$20,000**
CIPWA23008	WATER METER DATA COLLECTION SYSTEM	$2,000,000	$4,000,000	$10,000,000	$10,000,000	$6,000,000	$0	$0	**$32,000,000**
CIPWA23009	FACILITIES REHAB – WATER	$0	$202,000	$202,000	$202,000	$202,000	$202,000	$1,000,000	**$2,010,000**
CIPWA23011	WATER DEVELOPMENT INFRASTRUCTURE	$640,000	$150,000	$150,000	$150,000	$250,000	$250,000	$750,000	**$2,340,000**
CIPWA26001	BARTLETT LAKE ADDITIONAL SPACE	$0	$3,490,000	$500,000	$4,000,000	$4,000,000	$0	$0	**$11,990,000**
CIPWA26002	ADVANCED WATER PURIFICATION FACILIT	$0	$384,048	$52,064	$2,736,940	$13,963,240	$12,271,160	$231,935,000	**$261,342,452**
CIPWA60017	WATER & WASTEWATER SYSTEMS MODELING	$100,000	$150,000	$150,000	$150,000	$150,000	$150,000	$750,000	**$1,600,000**
CIPWA60018	LABORATORY EQUIPMENT REPLACEMENT	$70,000	$150,000	$150,000	$150,000	$500,000	$150,000	$0	**$1,170,000**
CIPWA60019	VEHICLE REPLACEMENT PROGRAM	$800,000	$1,500,000	$1,500,000	$1,500,000	$1,500,000	$1,500,000	$7,500,000	**$15,800,000**
CIPWA61001	WATER VALVE REPLACEMENT PRGM	$0	$1,500,000	$1,500,000	$1,500,000	$1,500,000	$1,500,000	$7,500,000	**$15,000,000**

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FY 2026-2035 Capital Improvement Program

Water

Summary by Project

Project Number	Project Title	CARRYOVER	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CIPWA61013	WATER LINE REHABILITATION PROGRAM	$250,000	$5,300,000	$5,800,000	$4,800,000	$6,000,000	$6,000,000	$50,000,000	**$78,150,000**
CIPWA61023	WATER SYSTEM SECURITY	$0	$150,000	$150,000	$150,000	$150,000	$150,000	$350,000	**$1,100,000**
CIPWA61045	THUNDERBIRD RESERV & DIST SYS IMPRV	$200,000	$5,500,000	$6,000,000	$0	$0	$0	$0	**$11,700,000**
CIPWA61047	METER VAULT REPLACEMENT PROGRAM	$200,000	$515,000	$500,000	$515,000	$500,000	$500,000	$2,500,000	**$5,230,000**
CIPWA61048	GROUNDWATER WELL REHAB PROGRAM	$0	$550,000	$1,650,000	$850,000	$100,000	$100,000	$24,650,000	**$27,900,000**
CIPWA61054	DISTRIBUTION SYSTEM IMPROV PROGRAM	$0	$500,000	$200,000	$500,000	$200,000	$200,000	$2,500,000	**$4,100,000**
CIPWA61061	WATER CAPITAL EQUIPMENT REPLACEMENT	$200,000	$700,000	$700,000	$700,000	$700,000	$700,000	$3,500,000	**$7,200,000**
CIPWA61062	TRANSMISSION LINE & VALVE ASSESSMNT	$0	$800,000	$600,000	$800,000	$600,000	$600,000	$3,000,000	**$6,400,000**
Grand Total		**$7,880,000**	**$47,231,048**	**$56,004,064**	**$50,628,940**	**$60,560,240**	**$44,018,160**	**$470,510,000**	$736,832,452

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WATER RIGHTS & OTHER SUPPLY SOURCES

Package Number: FY26-35CIP
Project Type: Water
Project Number: CIPWA19018

Project Number: CIPWA19018

Description

Acquire additional water sources. Includes: 100-year lease of Central Arizona Project(CAP) water rights per the White Mountain Apache Tribe(WMAT) settlement for 2,363 acre feet annually, regional utility exchanges, and the SRP to CAP interconnect facility(SCIF).

Justification

Council approved the lease settlement on February 24, 2009 and approved the amended and restated WMAT Water Quantification agreement on February 12, 2013. Additional water rights assures water is available for growth. Participation in utility water exchanges provides additional sources during drought restrictions.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	6071-2019-Water DIF	$600,000	$0	$0	$0	$0	$0	**$600,000**
NONCAPITAL	6020-Water	$0	$0	$0	$0	$1,025,000	$875,000	**$1,900,000**
	6071-2019-Water DIF	$660,000	$3,650,000	$1,025,000	$1,025,000	$0	$0	**$6,360,000**
Grand Total		**$1,260,000**	**$3,650,000**	**$1,025,000**	**$1,025,000**	**$1,025,000**	**$875,000**	**$8,860,000**

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SCADA IMPROVEMENTS

Package Number	Project Type	Project Number
FY26-35CIP	Water	CIPWA19020

Project Number: CIPWA19020

Description

Study alternative technologies and communication systems to develop a master plan to upgrade equipment for the Supervisory Control and Data Acquisition (SCADA) system. Includes communication system redundancy, fiber, and pertinent electrical equipment.

Justification

SCADA controls the automated treatment processes within the plants and distribution systems. System components are at end of service life. New technologies and equipment will reduce risk of failure at critical measurement points and increase resiliency of the systems.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EQUIPMENT	6020-Water	$825,000	$400,000	$400,000	$500,000	$500,000	$7,000,000	**$9,625,000**
EST CARRYOVER	6020-Water	$200,000	$0	$0	$0	$0	$0	**$200,000**
NONCAPITAL	6020-Water	$825,000	$900,000	$1,000,000	$800,000	$800,000	$0	**$4,325,000**
Grand Total		**$1,850,000**	**$1,300,000**	**$1,400,000**	**$1,300,000**	**$1,300,000**	**$7,000,000**	**$14,150,000**

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STORAGE & RECOVERY WELLS REHAB

Package Number	Project Type	Project Number
FY26-35CIP	Water	CIPWA19021

Project Number: CIPWA19021

Description

Rehabilitate four aquifer storage and recovery wells (two at the Arrowhead WRF & two at Oasis Lake) and eight vadose zone recharge wells (six at the AWRF and two at Oasis Lake) on a 10-year cycle.

Justification

Wells require annual maintenance and equipment rehabilitation maintain the system's resiliency. These recharge wells recharge effluent to various groundwater levels to maximize groundwater storage credits for later withdrawal.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	6020-Water	$100,000	$0	$0	$0	$0	$0	**$100,000**
INTRNL CHG	6020-Water	$30,000	$20,000	$15,000	$10,000	$10,000	$100,000	**$185,000**
NONCAPITAL	6020-Water	$770,000	$480,000	$445,000	$410,000	$410,000	$2,100,000	**$4,615,000**
Grand Total		**$900,000**	**$500,000**	**$460,000**	**$420,000**	**$420,000**	**$2,200,000**	**$4,900,000**

GROUNDWATER WELLS & INTERCONNECTS

Package Number	Project Type	Project Number
FY26-35CIP	Water	CIPWA19022

Project Number: CIPWA19022

Description

Evaluate, design and construct new groundwater wells, well head treatment, and interconnects to potable water supply from adjacent cities of Phoenix and Peoria. New wells include completion of COG50, design and construct COG51, COG52, COG53, and future wells. Glendale has been awarded federal funding as part of project for well treatment.

Justification

Provide water supply redundancy from multiple sources at times of restricted supply is critical. Wells can provide direct supply during drought management, plant shut-down, or transmission interruptions.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	6020-Water	$8,000,000	$9,000,000	$8,000,000	$6,800,000	$7,130,000	$8,000,000	**$46,930,000**
	6071-2019-Water DIF	$1,000,000	$0	$0	$0	$0	$0	**$1,000,000**
DESIGN	6020-Water	$1,000,000	$1,025,000	$440,000	$1,920,000	$1,000,000	$1,500,000	**$6,885,000**
EST CARRYOVER	6020-Water	$1,500,000	$0	$0	$0	$0	$0	**$1,500,000**
INTRNL CHG	6020-Water	$370,000	$400,000	$50,000	$200,000	$300,000	$400,000	**$1,720,000**
	6071-2019-Water DIF	$40,000	$0	$0	$0	$0	$0	**$40,000**
PUBLIC ART	6020-Water	$90,000	$75,000	$10,000	$80,000	$70,000	$100,000	**$425,000**
Grand Total		**$12,000,000**	**$10,500,000**	**$8,500,000**	**$9,000,000**	**$8,500,000**	**$10,000,000**	**$58,500,000**

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OASIS WTP IMPROVEMENTS

Package Number	Project Type	Project Number
FY26-35CIP	Water	CIPWA21022

Project Number: CIPWA21022

Description

Evaluate, design and construct process improvements and rehabilitation of system components at the Oasis WTP. System components include: finished water improvements, IX plant operations, chemical feed system, and other process systems. Last five-year amount is placeholder for next assessment and rehabilitation cycle.

Justification

Oasis treats 2.2 billion gallons of water from the SRP surface and groundwater supply for the southern and western portions of Glendale. A condition assessment and rehabilitation program of the plant every 5 - 7 years makes for a reliable and efficient treatment facility.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	6020-Water	$300,000	$300,000	$700,000	$2,000,000	$2,000,000	$23,500,000	**$28,800,000**
DESIGN	6020-Water	$100,000	$100,000	$200,000	$900,000	$900,000	$2,350,000	**$4,550,000**
INTRNL CHG	6020-Water	$80,000	$80,000	$80,000	$80,000	$80,000	$500,000	**$900,000**
PUBLIC ART	6020-Water	$20,000	$20,000	$20,000	$20,000	$20,000	$150,000	**$250,000**
Grand Total		**$500,000**	**$500,000**	**$1,000,000**	**$3,000,000**	**$3,000,000**	**$26,500,000**	**$34,500,000**

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PYRAMID PEAK WTP IMPROVEMENT

Package Number	Project Type	Project Number
FY26-35CIP	Water	CIPWA21023

Project Number: CIPWA21023

Description

Evaluate, design, and construct process improvements and rehabilitation of system components at the Pyramid Peak WTP. System components for the next rehab include: gate valves, sedimentary basins, lagoon pumps, chorine generator, and other systems. Last five-year amount is placeholder for next assess & rehab cycle. Peoria will contribute 44.4% of the cost.

Justification

Pyramid Peak WTP treats 13 billion gallons of CAP water annually for the northern portion of Glendale and the city of Peoria. A condition assessment and rehabilitation program of the plant every 5 - 7 years is planned for a reliable and efficient treatment facility.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	6020-Water	$1,000,000	$1,238,000	$2,090,000	$2,000,000	$2,000,000	$37,000,000	**$45,328,000**
DESIGN	6020-Water	$500,000	$400,000	$350,000	$350,000	$350,000	$5,100,000	**$7,050,000**
INTRNL CHG	6020-Water	$60,000	$100,000	$80,000	$100,000	$100,000	$750,000	**$1,190,000**
PUBLIC ART	6020-Water	$20,000	$12,000	$20,000	$50,000	$50,000	$150,000	**$302,000**
Grand Total		**$1,580,000**	**$1,750,000**	**$2,540,000**	**$2,500,000**	**$2,500,000**	**$43,000,000**	**$53,870,000**

CHOLLA WTP IMPROVEMENTS

Package Number	Project Type	Project Number
FY26-35CIP	Water	CIPWA21024

Project Number: CIPWA21024

Description

Evaluate, design, and construct process improvements and rehabilitation of system components at the Cholla WTP. The system components for the next rehab include: air scour for backwash pumps, solid handling, electrical gear, chlorine dioxide generator, and other systems. Last five-year amount is placeholder for next assessment and rehab cycle.

Justification

Cholla WTP treats 4 billion gallons of SRP water annually for the central portion of Glendale. A condition assessment and rehabilitation program of the plant every 5 - 7 years is planned for a reliable and efficient treatment facility.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	6020-Water	$4,800,000	$6,100,000	$6,000,000	$6,000,000	$2,000,000	$39,000,000	**$63,900,000**
DESIGN	6020-Water	$920,000	$1,500,000	$720,000	$720,000	$680,000	$4,100,000	**$8,640,000**
EST CARRYOVER	6020-Water	$1,000,000	$0	$0	$0	$0	$0	**$1,000,000**
INTRNL CHG	6020-Water	$230,000	$340,000	$240,000	$240,000	$300,000	$900,000	**$2,250,000**
PUBLIC ART	6020-Water	$50,000	$60,000	$40,000	$40,000	$20,000	$1,000,000	**$1,210,000**
Grand Total		**$7,000,000**	**$8,000,000**	**$7,000,000**	**$7,000,000**	**$3,000,000**	**$45,000,000**	**$77,000,000**

DATA MANAGEMENT PROGRAM

Package Number	Project Type	Project Number
FY26-35CIP	Water	CIPWA22074

Project Number: CIPWA22074

Description

Assess and implement new data management application to manage all department data base apps. Develop dash board bench-marks.

Justification

Department data bases are fragmented, out of date, and do not provide centralized management of results. New technology will "mine" all data bases and provide real-time results to manage treatment operations more effective and efficiently.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	6020-Water	$20,000						$20,000
Grand Total		**$20,000**						**$20,000**

WATER METER DATA COLLECTION SYSTEM

Package Number	Project Type	Project Number
FY26-35CIP	Water	CIPWA23008

Project Number: CIPWA23008

Description

Evaluate Advance Metering Infrastructure (AMI) technologies. Manage the selection, implementation of the new water meter data collection infrastructure and interface with City billing system.

Justification

New water meter data collection technology can now provide real-time collection and billing results to manage treatment operations effectively and efficiently and provide enhance customer experience and knowledge of water usage.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	6020-Water	$2,000,000	$0	$0	$0			**$2,000,000**
NONCAPITAL	6020-Water	$4,000,000	$10,000,000	$10,000,000	$6,000,000			**$30,000,000**
Grand Total		**$6,000,000**	**$10,000,000**	**$10,000,000**	**$6,000,000**			**$32,000,000**

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FACILITIES REHAB – WATER

Package Number	Project Type	Project Number
FY26-35CIP	Water	CIPWA23009

Project Number: CIPWA23009

Description

Replace roofs, interior and exterior facility components at water facilities per Facilities assessment.

Justification

Roof, interior & exterior building, and pavement rehabilitation and replacement is needed to prevent damage to building infrastructure and contents.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	6020-Water	$200,000	$200,000	$200,000	$200,000	$200,000	$980,000	**$1,980,000**
PUBLIC ART	6020-Water	$2,000	$2,000	$2,000	$2,000	$2,000	$20,000	**$30,000**
Grand Total		**$202,000**	**$202,000**	**$202,000**	**$202,000**	**$202,000**	**$1,000,000**	**$2,010,000**

WATER DEVELOPMENT INFRASTRUCTURE

Package Number	Project Type	Project Number
FY26-35CIP	Water	CIPWA23011

Project Number: CIPWA23011

Description

Infrastructure Improvement Plan (IIP) includes projects for water line extension and oversizing in the city to the east of 115th Avenue and acquisition of water supply rights.

Justification

Provide funding for oversizing and extension of water line. Funding included in Infrastructure Improvement Plan (IIP).

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	6020-Water	$0	$0	$0	$0	$200,000	$495,000	**$695,000**
	6071-2019-Water DIF	$100,000	$100,000	$100,000	$200,000	$0	$0	**$500,000**
DESIGN	6020-Water	$0	$0	$0	$0	$50,000	$255,000	**$305,000**
	6071-2019-Water DIF	$50,000	$50,000	$50,000	$50,000	$0	$0	**$200,000**
EST CARRYOVER	6065-2014-DIF Water	$640,000	$0	$0	$0	$0	$0	**$640,000**
Grand Total		**$790,000**	**$150,000**	**$150,000**	**$250,000**	**$250,000**	**$750,000**	**$2,340,000**

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BARTLETT LAKE ADDITIONAL SPACE

Package Number	Project Type	Project Number
FY26-35CIP	Water	CIPWA26001

Project Number: CIPWA26001

Description

SRP is evaluating alternatives to increase storage capacity along the Verde River through planned modifications to Bartlett Lake Dam. This expansion project would provide Glendale 4,500 acre feet of additional storage for future use.

Justification

Data affirms ongoing drought conditions impacting the Colorado River supply to Glendale. Participation in this regional utility approach secures additional water sources for drought management.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
NONCAPITAL	6020-Water	$3,490,000	$500,000	$4,000,000	$4,000,000			**$11,990,000**
Grand Total		**$3,490,000**	**$500,000**	**$4,000,000**	**$4,000,000**			**$11,990,000**

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ADVANCED WATER PURIFICATION FACILIT

Package Number: FY26-35CIP

Project Type: Water

Project Number: CIPWA26002

Project Number: CIPWA26002

Description

Evaluate and participate in the new approach of Advanced Water Purification that could be located at the 91st Ave WWTP or other west-side facility to provide additional water sources.

Justification

Data affirms ongoing drought conditions impacting the Colorado River supply to Glendale. Participation in this regional utility approach secures additional water sources for drought management.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
NONCAPITAL	6020-Water	$384,048	$52,064	$2,736,940	$13,963,240	$12,271,160	$231,935,000	**$261,342,452**
Grand Total		**$384,048**	**$52,064**	**$2,736,940**	**$13,963,240**	**$12,271,160**	**$231,935,000**	**$261,342,452**

WATER & WASTEWATER SYSTEMS MODELING

Package Number	Project Type	Project Number
FY26-35CIP	Water	CIPWA60017

Project Number: CIPWA60017

Description

Update the Integrated Master Plan to include the plans for water, sewer and stormwater systems. Perform ad hoc Water & Wastewater Systems modeling as needed.

Justification

This project provides needed planning and modeling to ensure necessary infrastructure is available, and water resources are available to meet anticipated demands to support future development.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	6020-Water	$100,000	$0	$0	$0	$0	$0	**$100,000**
NONCAPITAL	6020-Water	$150,000	$150,000	$150,000	$150,000	$150,000	$750,000	**$1,500,000**
Grand Total		**$250,000**	**$150,000**	**$150,000**	**$150,000**	**$150,000**	**$750,000**	**$1,600,000**

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LABORATORY EQUIPMENT REPLACEMENT

Package Number: FY26-35CIP

Project Type: Water

Project Number: CIPWA60018

Project Number: CIPWA60018

Description

Replace capital water quality laboratory test equipment as each reaches the end of service-life.

Justification

Critical laboratory test equipment is at the end of useful life. Maintenance is becoming costly versus replacement or using outside laboratory services. Water quality testing is mandatory per government permit regulations.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EQUIPMENT	6020-Water	$150,000	$150,000	$150,000	$500,000	$150,000		**$1,100,000**
EST CARRYOVER	6020-Water	$70,000	$0	$0	$0	$0		**$70,000**
Grand Total		**$220,000**	**$150,000**	**$150,000**	**$500,000**	**$150,000**		**$1,170,000**

VEHICLE REPLACEMENT PROGRAM

Package Number	Project Type	Project Number
FY26-35CIP	Water	CIPWA60019

Project Number: CIPWA60019

Description

Replacement of vehicles, heavy trucks, and excavation equipment. Replacement is based on service life, usage, condition, and cost to maintain.

Justification

Mobility is critical to effectively and efficiently perform work required. The fleet is comprised of over 165 units for a cost to replace of more than $10 million. Units range in value from $50,000 to $500,000 with service life of 10 to 20 years.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EST CARRYOVER	6020-Water	$800,000	$0	$0	$0	$0	$0	**$800,000**
VEHICLE	6020-Water	$1,500,000	$1,500,000	$1,500,000	$1,500,000	$1,500,000	$7,500,000	**$15,000,000**
Grand Total		**$2,300,000**	**$1,500,000**	**$1,500,000**	**$1,500,000**	**$1,500,000**	**$7,500,000**	**$15,800,000**

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WATER VALVE REPLACEMENT PRGM

Package Number	Project Type	Project Number
FY26-35CIP	Water	CIPWA61001

Project Number: CIPWA61001

Description

Replace water main valves up to 18" diameter, related water lines and fire hydrants. Depending on size and condition, 50 to 60 valves are replaced annually. Program includes replacement of valves ahead of artrial street improvements.

Justification

Age of main valves vary, with many of them over 30 years old. Replacement is required along with any attached fire hydrants and service lines to reduce the risk of equipment failure and improve water distribution and fire suppression reliability.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	6020-Water	$1,335,000	$1,335,000	$1,335,000	$1,335,000	$1,335,000	$7,000,000	**$13,675,000**
INTRNL CHG	6020-Water	$150,000	$150,000	$150,000	$150,000	$150,000	$410,000	**$1,160,000**
PUBLIC ART	6020-Water	$15,000	$15,000	$15,000	$15,000	$15,000	$90,000	**$165,000**
Grand Total		**$1,500,000**	**$1,500,000**	**$1,500,000**	**$1,500,000**	**$1,500,000**	**$7,500,000**	**$15,000,000**

WATER LINE REHABILITATION PROGRAM

Package Number	Project Type	Project Number
FY26-35CIP	Water	CIPWA61013

Project Number: CIPWA61013

Description

Design and construct waterline, valves, and service line replacement. Work is performed in segments based on condition assessments. The segments include effort near the intersections of Maryland & 54th Ave, Palmaire & 56th Ave, State & 61st Ave, 59th Ave from Glendale to Northern, and 67th Ave from Glendale to Bethany Home.

Justification

The average age of the water distribution system is over 45 years old. Rehabilitation or replacement is performed based on evaluation of the condition of the line segment to reduce risk of failure.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	6020-Water	$4,500,000	$4,500,000	$3,800,000	$5,000,000	$5,000,000	$45,000,000	**$67,800,000**
DESIGN	6020-Water	$600,000	$1,000,000	$800,000	$800,000	$800,000	$4,500,000	**$8,500,000**
EST CARRYOVER	6020-Water	$250,000	$0	$0	$0	$0	$0	**$250,000**
INTRNL CHG	6020-Water	$160,000	$250,000	$150,000	$150,000	$150,000	$400,000	**$1,260,000**
PUBLIC ART	6020-Water	$40,000	$50,000	$50,000	$50,000	$50,000	$100,000	**$340,000**
Grand Total		**$5,550,000**	**$5,800,000**	**$4,800,000**	**$6,000,000**	**$6,000,000**	**$50,000,000**	**$78,150,000**

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WATER SYSTEM SECURITY

Package Number	Project Type	Project Number
FY26-35CIP	Water	CIPWA61023

Project Number: CIPWA61023

Description

Replace video, communication, and perimeter equipment to enhance security of city's water supply, treatment plants and distribution systems.

Justification

Replace cameras and equipment at Water Services facilities to further enhance security of City's water supply, treatment plants and distribution systems. Required to ensure the city complies with the federal homeland security requirements.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EQUIPMENT	6020-Water	$150,000	$150,000	$150,000	$150,000	$150,000	$350,000	**$1,100,000**
Grand Total		**$150,000**	**$150,000**	**$150,000**	**$150,000**	**$150,000**	**$350,000**	**$1,100,000**

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THUNDERBIRD RESERV & DIST SYS IMPRV

Package Number: FY26-35CIP
Project Type: Water
Project Number: CIPWA61045

Project Number: CIPWA61045

Description

Design and construct improvements at Thunderbird Reservoir and nearby location for new booster station and zones 3/2 flow control facility. Project includes electrical, instrumentation, and water quality improvements.

Justification

The 12 million gallon reservoir was constructed in 1985 and is essential to meeting peak hourly water demand within the north and central portion of Glendale. Condition assessments and the integrated water master plan recommend reservoir and booster station improvements for drought resilience.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	6020-Water	$4,400,000	$4,500,000					**$8,900,000**
DESIGN	6020-Water	$850,000	$1,300,000					**$2,150,000**
EST CARRYOVER	6020-Water	$200,000	$0					**$200,000**
INTRNL CHG	6020-Water	$200,000	$150,000					**$350,000**
PUBLIC ART	6020-Water	$50,000	$50,000					**$100,000**
Grand Total		**$5,700,000**	**$6,000,000**					**$11,700,000**

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METER VAULT REPLACEMENT PROGRAM

Package Number	Project Type	Project Number
FY26-35CIP	Water	CIPWA61047

Project Number: CIPWA61047

Description

Program to replace 204 large in-ground meter vaults. Work will be contracted in phases. Have completed 142 vaults. Cost varies with each vault upgrade.

Justification

The program includes evaluation of each vault as to repair or replace to meet safety standards for confined space entry.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	6020-Water	$400,000	$400,000	$400,000	$400,000	$400,000	$1,800,000	**$3,800,000**
DESIGN	6020-Water	$100,000	$85,000	$100,000	$85,000	$85,000	$300,000	**$755,000**
EST CARRYOVER	6020-Water	$200,000	$0	$0	$0	$0	$0	**$200,000**
INTRNL CHG	6020-Water	$12,000	$12,000	$12,000	$12,000	$12,000	$300,000	**$360,000**
PUBLIC ART	6020-Water	$3,000	$3,000	$3,000	$3,000	$3,000	$100,000	**$115,000**
Grand Total		**$715,000**	**$500,000**	**$515,000**	**$500,000**	**$500,000**	**$2,500,000**	**$5,230,000**

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GROUNDWATER WELL REHAB PROGRAM

Package Number	Project Type	Project Number
FY26-35CIP	Water	CIPWA61048

Project Number: CIPWA61048

Description

Assess, design, and construct improvements for existing groundwater well components. Components for rehab include: water quality improvements, redrill of well, and wellhead treatment.

Justification

Wells need rehabilitation every 5-10 years to maintain production and water quality levels and replacement at end of service-life. Rehabilitation reduces risk of equipment failure, loss of service, and decrease in water quality.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	6020-Water	$400,000	$1,000,000	$250,000	$65,000	$65,000	$20,000,000	**$21,780,000**
DESIGN	6020-Water	$100,000	$500,000	$400,000	$20,000	$20,000	$4,050,000	**$5,090,000**
INTRNL CHG	6020-Water	$46,000	$140,000	$150,000	$10,000	$10,000	$400,000	**$756,000**
PUBLIC ART	6020-Water	$4,000	$10,000	$50,000	$5,000	$5,000	$200,000	**$274,000**
Grand Total		**$550,000**	**$1,650,000**	**$850,000**	**$100,000**	**$100,000**	**$24,650,000**	**$27,900,000**

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DISTRIBUTION SYSTEM IMPROV PROGRAM

Package Number: FY26-35CIP

Project Type: Water

Project Number: CIPWA61054

Project Number: CIPWA61054

Description

Design and construct water distribution system improvements city-wide. Includes PRVs, water instrumentation, flow meters, sub-zone splitting.

Justification

Pressure reducing valves (PRV) and process control systems have reached the end of useful life. It is very important to ensure the PRVs are functional to move water between different pressure zones to meet water demand and manage water pressure.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
CONSTRUCT	6020-Water	$380,000	$180,000	$380,000	$180,000	$170,000	$1,900,000	**$3,190,000**
DESIGN	6020-Water	$100,000	$0	$100,000	$0	$10,000	$500,000	**$710,000**
INTRNL CHG	6020-Water	$18,000	$18,000	$18,000	$18,000	$18,000	$90,000	**$180,000**
PUBLIC ART	6020-Water	$2,000	$2,000	$2,000	$2,000	$2,000	$10,000	**$20,000**
Grand Total		**$500,000**	**$200,000**	**$500,000**	**$200,000**	**$200,000**	**$2,500,000**	**$4,100,000**

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WATER CAPITAL EQUIPMENT REPLACEMENT

Package Number	Project Type	Project Number
FY26-35CIP	Water	CIPWA61061

Project Number: CIPWA61061

Description

Replacement of capital equipment at water facilities. Includes Programmable Logic Controllers (PLC), Variable Frequency Drives (VFD), miscellaneous pumps and motors.

Justification

As equipment at the water treatment plants reaches the end of service-life, it is replaced. It is critical to ensure City's water treatment facilities are in good operational condition to meet water demands and regulatory requirements.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
EQUIPMENT	6020-Water	$700,000	$700,000	$700,000	$700,000	$700,000	$3,500,000	**$7,000,000**
EST CARRYOVER	6020-Water	$200,000	$0	$0	$0	$0	$0	**$200,000**
Grand Total		**$900,000**	**$700,000**	**$700,000**	**$700,000**	**$700,000**	**$3,500,000**	**$7,200,000**

TRANSMISSION LINE & VALVE ASSESSMNT

Package Number	Project Type	Project Number
FY26-35CIP	Water	CIPWA61062

Project Number: CIPWA61062

Description

Assess condition of large water transmission line and valves to identify segments for future rehabilitation. The priority lines in 67th Ave from Pyramid Peak WTP and 59th Ave connecting line from Cholla WTP and Pyramid WTP.

Justification

Glendale's water distribution network has central transmission pipelines connecting Pyramid Peak WTP and Cholla WTP which allows operations to move water throughout the City. A segment of these pipelines also supply the City of Peoria. These pipelines are critical infrastructure and their assessment and rehabilitation are essential.

Category	Funding Source	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031-2035	Grand Total
INTRNL CHG	6020-Water	$20,000	$20,000	$20,000	$20,000	$20,000	$250,000	**$350,000**
NONCAPITAL	6020-Water	$780,000	$580,000	$780,000	$580,000	$580,000	$2,750,000	**$6,050,000**
Grand Total		**$800,000**	**$600,000**	**$800,000**	**$600,000**	**$600,000**	**$3,000,000**	**$6,400,000**

Glendale
ARIZONA

Schedules

Fiscal Year 2025 – 2026 Annual Budget Book

Glendale
ARIZONA

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WHY HAVE SCHEDULES?

The budget schedules summarize the City's financial activities in a comprehensive, numeric format. They are intended to give the reader a glance at the city's financial situation. *Schedule 1* is the most comprehensive schedule, offering a summary of all pertinent financial information for all the City's funds. The reader can readily determine the starting and ending fund balances, transfers in and out, revenues, operating, capital, and debt service expenditures for each fund.

The remaining schedules provide in-depth detail of budgetary information, which is necessary for the smooth operation of the city. All the schedules serve as handy reference materials to City of Glendale employees and to the public.

This section includes detailed analyses and reports for the following areas:

- **Schedule 1** is a summary of the inflows and outflows and the effect on **fund balance**
- **Schedule 2** is a multi-year look at **revenues** by individual fund
- **Schedule 3** is a multi-year look at **operating expenditures**
- **Schedule 4** is a summary of scheduled **inter-fund transfers**
- **Schedule 5** is a multi-year look at Glendale **property tax** rates and levies
- **Schedule 6** is a multi-year listing of departmental **authorized staffing** by position
- **Schedule 7** is the current year's **debt service** obligations
- **Schedule 8** is a listing of **internal services premiums** by fund and department

Official Budget Forms per the State of Arizona Office of the Auditor General:

- **Schedule A** - Summary Schedule of Estimated Revenues and Expenditures/Expenses
- **Schedule B** - Tax Levy and Tax Rate Information
- **Schedule C** - Revenues Other Than Property Taxes
- **Schedule D** - Other Financing Sources/(Uses) and Inter-fund Transfers
- **Schedule E** - Expenditures/Expenses by Fund
- **Schedule F** - Expenditures/Expenses by Department
- **Schedule G** - Full-Time Employees and Personnel Compensation

City of Glendale
Schedule 1 - Fund Balance Analysis

	Beginning Fund Balance	Projected Revenues	Transfer In	Transfer Out	Operations	Capital Outlay	Debt Service	Contingency	Total Appropriation	Ending Fund Balance
General Fund										
1000-General Fund	198,867,643	363,750,479	49,280,060	(89,868,672)	(337,376,709)	-	-	(5,000,000)	(342,376,709)	179,652,801
1020-Vehicle Replacement	8,643,768	270,000	4,141,510	-	(12,475,802)	-	-	-	(12,475,802)	579,476
Sub-Total General Fund	**207,511,411**	**364,020,479**	**53,421,570**	**(89,868,672)**	**(349,852,511)**	**-**	**-**	**(5,000,000)**	**(354,852,511)**	**180,232,277**
Special Revenue Funds										
2010-Home Grant	924,881	5,668,421	-	-	(6,593,302)	-	-	-	(6,593,302)	-
2020-Neighborhood Stabilization	346,578	91,643	-	-	(438,220)	-	-	-	(438,220)	-
2030-Neighborhd Stabilization Pgm3	22,575	366,725	-	-	(389,300)	-	-	-	(389,300)	-
2040-C.D.B.G.	-	6,060,354	-	-	(6,060,354)	-	-	-	(6,060,354)	-
2041-CDBG-CV1	-	174,000	-	-	(174,000)	-	-	-	(174,000)	-
2044-CDBG-CV3	-	158,000	-	-	(158,000)	-	-	-	(158,000)	-
2050-Highway User Revenue Fund	30,672,876	21,875,972	-	(5,669,951)	(15,915,203)	(3,753,124)	-	(1,500,000)	(21,168,327)	25,710,569
2060-Transportation Grants	1,413,944	12,756,828	-	-	(2,700,000)	(11,470,772)	-	-	(14,170,772)	-
2070-Transportation Sales Tax	96,287,127	51,088,946	-	(46,274,240)	(21,658,065)	(16,377,226)	-	(300,000)	(38,335,291)	62,766,541
2071-Streets In-Lieu	6,691,167	-	-	-	-	(2,500,000)	-	-	(2,500,000)	4,191,167
2080-Police Special Revenue	8,646,622	28,125,844	-	(32,225,844)	-	-	-	-	-	4,546,622
2090-Fire Special Revenue	4,422,987	14,054,216	-	(17,054,216)	-	-	-	-	-	1,422,987
2100-Utility Bill Donation	85,821	150,000	-	-	(150,000)	-	-	-	(150,000)	85,821
2110-Arts Commission	1,770,269	697,254	2,000,000	-	(613,296)	(979,851)	-	-	(1,593,147)	2,874,376
2120-Court Security Bonds	319,807	266,500	-	-	(586,307)	-	-	-	(586,307)	-
2130-Airport Special Revenue	(8,352)	1,161,019	175,399	-	(1,328,066)	-	-	-	(1,328,066)	-
2140-CAP Grant	(3,215)	2,158,480	67,514	-	(2,222,779)	-	-	-	(2,222,779)	-
2145-Other Community Revite Grants	6,091,145	-	-	-	(6,091,145)	-	-	-	(6,091,145)	-
2150-Emergency Shelter Grant	-	480,992	-	-	(480,992)	-	-	-	(480,992)	-
2160-Other Grants	-	91,365,955	-	-	(12,054,490)	(18,526,149)	-	(60,785,316)	(91,365,955)	-
2161-American Recovery Plan Act	1,757,983	-	-	-	(1,757,983)	-	-	-	(1,757,983)	-
2162-Opioid Settlement Fund	1,960,071	-	-	-	(750,000)	-	-	(1,210,071)	(1,960,071)	-
2170-Rico Funds	567,972	1,015,000	-	-	(1,582,972)	-	-	-	(1,582,972)	-
2180-Park and Rec Designated	253,074	6,700	-	-	(64,851)	-	-	-	(64,851)	194,923
2190-Airport Capital Grant	76,274	9,937,714	-	-	-	(10,013,988)	-	-	(10,013,988)	-
2200-Training Facility Revenue	3,285,294	3,156,457	4,256,364	-	(4,748,225)	(3,653,141)	-	-	(8,401,366)	2,296,749
Sub-Total Special Revenue Fund	**165,584,900**	**250,817,019**	**6,499,277**	**(101,224,251)**	**(86,517,552)**	**(67,274,251)**	**-**	**(63,795,387)**	**(217,587,190)**	**104,089,756**
Enterprise Funds										
6020+ Water and Sewer	44,686,066	186,957,308	32,545,888	(31,677,500)	(90,994,559)	(89,468,837)	(31,677,500)	(2,000,000)	(214,140,896)	18,370,866
6110+ Landfill	8,162,697	15,669,999	1,187,406	-	(13,140,464)	(5,253,123)	(713,250)	(500,000)	(19,606,837)	5,413,264
6120-Solid Waste	8,183,918	29,496,750	206,250	-	(24,580,709)	(7,740,688)	-	(200,000)	(32,521,397)	5,365,521
6130-Housing Public Activities	-	21,314,823	1,240,293	-	(22,555,116)	-	-	-	(22,555,116)	-
Sub-Total Enterprise Funds	**61,032,680**	**253,438,880**	**35,179,837**	**(31,677,500)**	**(151,270,848)**	**(102,462,648)**	**(32,390,750)**	**(2,700,000)**	**(288,824,246)**	**29,149,651**
Debt Service Funds										
3010-General Obligation Debt Srv	-	25,351,530	-	-	-	-	(25,351,530)	-	(25,351,530)	-
3030-MPC Debt Service	34,536,847	-	-	-	-	-	(4,395,269)	-	(4,395,269)	30,141,578
3040-Transportation Debt Service	2,025,609	-	482,730	-	-	-	(482,730)	-	(482,730)	2,025,609
3050-Excise Tax Debt Service	-	-	32,183,126	-	-	-	(32,183,126)	-	(32,183,126)	-
3060-POB Debt Service	-	-	19,993,356	-	-	-	(19,993,356)	-	(19,993,356)	-
Sub-Total Debt Service Funds	**36,562,456**	**25,351,530**	**52,659,212**	**-**	**-**	**-**	**(82,406,011)**	**-**	**(82,406,011)**	**32,167,187**
Permanent Funds										
8010-Cemetery	7,100,053	26,000	-	-	-	-	-	(7,126,053)	(7,126,053)	-
Sub-Total Permanent Funds	**7,100,053**	**26,000**	**-**	**-**	**-**	**-**	**-**	**(7,126,053)**	**(7,126,053)**	**-**

Return to TOC

City of Glendale
Schedule 1 - Fund Balance Analysis

	Beginning Fund Balance	Projected Revenues	Transfer In	Transfer Out	Operations	Capital Outlay	Debt Service	Contingency	Total Appropriation	Ending Fund Balance
Capital Project Funds										
1080-General Government Capital Prj	68,490,549	-	23,549,066	-	-	(91,739,615)	-	(300,000)	(92,039,615)	-
4010-Street Construction 1999 Auth	892,230	-	-	-	-	(892,230)	-	-	(892,230)	-
4011-Street Construction 2024 Auth	5,876,298	-	-	-	-	(5,876,298)	-	-	(5,876,298)	-
4012-Street Construction 2025 Auth	-	2,719,828	-	-	-	(2,719,828)	-	-	(2,719,828)	-
4020-Hurf Capital Projects	-	-	5,669,951	-	-	(5,669,951)	-	-	(5,669,951)	-
4030-Transportation Capital Proj	-	-	45,791,510	-	-	(45,791,510)	-	-	(45,791,510)	-
4040-Public Safety Construction	14,152,027	-	-	-	-	(14,152,027)	-	-	(14,152,027)	-
4041-Public Safety Bonds 2024 Auth	8,791,498	-	-	-	-	(8,791,498)	-	-	(8,791,498)	-
4042-Public Safety Bonds 2025 Auth	-	14,108,984	-	-	-	(14,108,984)	-	-	(14,108,984)	-
4050-Parks Construction	4,296,699	-	-	-	-	(4,296,699)	-	-	(4,296,699)	-
4060-Government Facilit 1999 Auth	2,349,959	-	-	-	-	(2,349,959)	-	-	(2,349,959)	-
4061-Government Facilit 2024 Auth	1,298,341	-	-	-	-	(1,298,341)	-	-	(1,298,341)	-
4062-Government Facilit 2025 Auth	-	539,471	-	-	-	(539,471)	-	-	(539,471)	-
4070-Economic Development	2,943,150	-	-	-	-	-	-	(2,943,150)	(2,943,150)	-
4080-Cultural Facility	3,625,281	-	-	-	-	(3,625,281)	-	-	(3,625,281)	-
4081-Cultural Facility 2024 Auth	6,106,638	-	-	-	-	(6,106,638)	-	-	(6,106,638)	-
4090-Open Space/Trail Construction	9,989,083	-	-	-	-	(9,989,083)	-	-	(9,989,083)	-
4091-Open Space/Trail 2024 Auth	10,622,563	-	-	-	-	(10,622,563)	-	-	(10,622,563)	-
4092-Open Space/Trail 2025 Auth	-	1,700,966	-	-	-	(1,700,966)	-	-	(1,700,966)	-
4100-Library Construction	2,808,595	-	-	-	-	(2,808,595)	-	-	(2,808,595)	-
4101-Library 2024 Auth	5,950,516	-	-	-	-	(5,950,516)	-	-	(5,950,516)	-
4110-Flood Control Construction	5,061,429	-	-	-	-	(5,061,429)	-	-	(5,061,429)	-
4112-Flood Control 2025 Auth	-	1,875,211	-	-	-	(1,875,211)	-	-	(1,875,211)	-
4165-2014-DIF Fire	1,425,334	14,253	-	-	-	-	-	(1,439,587)	(1,439,587)	-
4173-2019-DIF Fire	11,453,301	115,319	-	-	-	(37,500)	-	(11,531,120)	(11,568,620)	-
4215-2014-DIF Police	706,132	7,061	-	-	-	-	-	(713,193)	(713,193)	-
4223-2019-DIF Police	11,990,885	120,772	-	-	-	-	-	(12,111,657)	(12,111,657)	-
4284-2019-DIF Libraries	1,906,482	19,299	-	-	-	(1,139,932)	-	(785,849)	(1,925,781)	-
4383-2019-DIF Parks & Rec	6,263,427	64,057	-	-	-	(1,075,105)	-	(5,252,379)	(6,327,484)	-
4410-2014-DIF Streets Zone 1 East	1,806,995	18,070	-	-	-	(626,854)	-	(1,198,211)	(1,825,065)	-
4420-2014-DIF Streets Zn 2 West 101	1,085,117	10,851	-	-	-	(937,975)	-	(157,993)	(1,095,968)	-
4430-2014-DIF Streets Zn 3 West 303	11,469	115	-	-	-	(9,160)	-	(2,423)	(11,583)	-
4431-2019-DIF-Streets	22,852,644	1,125,980	-	-	-	(9,178,085)	-	(14,800,538)	(23,978,623)	-
4433-2023-DIF-Street East	17,914,926	-	-	-	-	-	-	(17,914,926)	(17,914,926)	-
4434-2023-DIF Streets West	6,854,425	2,752,916	-	-	-	(1,935,792)	-	(7,671,550)	(9,607,342)	-
4510-Gov Facility Excise Tax 24 Bond	40,750,436	-	-	-	-	(40,750,436)	-	-	(40,750,436)	-
4610-ARPA Capital Projects	6,612,550	-	-	-	-	(6,612,550)	-	-	(6,612,550)	-
Sub-Total Capital Funds	**284,888,979**	**25,193,153**	**75,010,527**	**-**	**-**	**(308,270,082)**	**-**	**(76,822,577)**	**(385,092,659)**	**-**
Internal Service Funds										
7010-Risk Management Self Insurance	30,995,897	12,000,000	-	-	(14,380,976)	-	-	(1,000,000)	(15,380,976)	27,614,921
7020-Workers Comp Self Insurance	37,810,461	10,000,000	-	-	(13,053,910)	-	-	(1,000,000)	(14,053,910)	33,756,551
7030-Benefits Trust	46,922,067	40,890,431	-	-	(42,652,577)	-	-	-	(42,652,577)	45,159,921
7040-Fleet Services	1,438,425	16,945,580	-	-	(16,945,580)	-	-	-	(16,945,580)	1,438,425
7050-Technology	9,601,982	24,280,736	-	-	(25,320,059)	-	-	-	(25,320,059)	8,562,659
7060-Technology Projects	9,758,228	-	-	-	(9,758,228)	-	-	-	(9,758,228)	-
Sub-Total Internal Service Funds	**136,527,061**	**104,116,747**	**-**	**-**	**(122,111,331)**	**-**	**-**	**(2,000,000)**	**(124,111,331)**	**116,532,477**
TOTAL	**899,207,541**	**1,022,963,807**	**222,770,423**	**(222,770,423)**	**(709,752,242)**	**(478,006,981)**	**(114,796,761)**	**(157,444,017)**	**(1,460,000,000)**	**462,171,348**

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FUND - DESCRIPTION		FY2024 ACTUAL	FY2025 BUDGET	FY2025 ESTIMATE	FY2026 BUDGET
General Fund					
1000-General Fund					
City Sales Tax		$ 191,862,210	$ 177,916,517	$ 177,916,517	$ 180,554,585
State Income Tax		$ 66,813,906	$ 54,148,980	$ 54,148,980	$ 50,512,311
State Shared Sales Tax		$ 35,703,515	$ 38,469,672	$ 38,469,672	$ 39,130,450
Grants		$ 1,640,323	$ 78,487,535	$ 78,487,535	$ 18,961,285
Motor Vehicle In-Lieu		$ 12,943,958	$ 12,889,454	$ 12,889,454	$ 13,738,664
Miscellaneous		$ 2,773,408	$ 6,244,626	$ 6,244,626	$ 11,864,433
Staff & Adm Chargebacks		$ 8,839,560	$ 8,839,560	$ 8,839,560	$ 9,016,351
Property Tax		$ 6,387,322	$ 7,008,912	$ 7,008,912	$ 7,275,997
Building Permits		$ 7,001,626	$ 4,707,435	$ 4,707,435	$ 5,041,171
Interest		$ 8,880,459	$ 3,000,000	$ 3,000,000	$ 4,000,000
Gas/Electric Franchise Fees		$ 3,665,742	$ 3,943,693	$ 3,943,693	$ 3,983,130
Plan Check Fees		$ 3,696,920	$ 2,572,422	$ 2,572,422	$ 2,661,783
Facility Rental Income		$ 2,034,638	$ 1,382,890	$ 1,382,890	$ 2,505,609
Court Revenue		$ 2,054,476	$ 1,852,368	$ 1,852,368	$ 2,007,047
Fire Department Other Fees		$ 1,401,457	$ 1,342,025	$ 1,342,025	$ 1,855,868
Bus./Prof. Licenses		$ 1,135,586	$ 1,288,323	$ 1,288,323	$ 1,221,106
State Shared Smart & Safe-Fire		$ 714,229	$ 695,939	$ 695,939	$ 1,130,819
Cable Franchise Fees		$ 915,149	$ 1,106,070	$ 1,106,070	$ 1,067,918
Lease Proceeds		$ 565,953	$ 689,749	$ 689,749	$ 900,403
Fire Dept CD Fees		$ 977,339	$ 895,295	$ 895,295	$ 834,034
Recreation Revenue		$ 847,765	$ 1,296,142	$ 1,296,142	$ 764,013
St Shared Smart & Safe-Police		$ 1,137,783	$ 1,108,647	$ 1,108,647	$ 709,857
Engineering Plan Check Revenue		$ 981,460	$ 1,112,154	$ 1,112,154	$ 683,245
Arena Fees		$ 3,264,486	$ 703,901	$ 703,901	$ 547,225
Right-of-Way Permits		$ 658,613	$ 629,065	$ 629,065	$ 476,657
Planning/Zoning		$ 117,253	$ 449,681	$ 449,681	$ 443,764
SRO Revenue		$ 561,099	$ 204,525	$ 204,525	$ 376,507
Business Licenses		$ 237,406	$ 301,945	$ 301,945	$ 318,234
Cemetery Revenue		$ 344,171	$ 402,933	$ 402,933	$ 290,405
Liquor Licenses		$ 220,963	$ 253,005	$ 253,005	$ 275,351
Traffic Engineering Plan Check		$ 247,627	$ 185,225	$ 185,225	$ 208,159
SRP In-Lieu		$ 260,243	$ 262,845	$ 262,845	$ 172,012
Water Franchise Fees		$ 71,035	$ 59,987	$ 59,987	$ 127,364
Security Revenue		$ 60,809	$ 61,918	$ 61,918	$ 67,488
Equipment Rental		$ 18,593	$ 25,629	$ 25,629	$ 24,177
Library Fines/Fees		$ 24,408	$ 29,617	$ 29,617	$ 3,058
City Property Rental		$ -	$ 433,724	$ 433,724	$ -
1000-General Fund	**Total**	**$ 369,061,486**	**$ 415,002,406**	**$ 415,002,406**	**$ 363,750,479**
1020-Vehicle Replacement					
Miscellaneous		$ 257,751	$ 250,000	$ 250,000	$ 250,000
Interest		$ 523,345	$ 20,000	$ 20,000	$ 20,000
1020-Vehicle Replacement	**Total**	**$ 781,096**	**$ 270,000**	**$ 270,000**	**$ 270,000**
General Fund	**Total**	**$ 369,842,582**	**$ 415,272,406**	**$ 415,272,406**	**$ 364,020,479**

FUND - DESCRIPTION	FY2024 ACTUAL	FY2025 BUDGET	FY2025 ESTIMATE	FY2026 BUDGET
Special Revenue Funds				
2010-Home Grant				
Grants	$ 867,352	$ 4,623,122	$ 4,623,122	$ 5,668,421
2010-Home Grant Total	**$ 867,352**	**$ 4,623,122**	**$ 4,623,122**	**$ 5,668,421**
2020-Neighborhood Stabilization				
Grants	$ 15,115	$ 91,344	$ 91,344	$ 91,643
2020-Neighborhood Stabilization Total	**$ 15,115**	**$ 91,344**	**$ 91,344**	**$ 91,643**
2030-Neighborhd Stabilization Pgm3				
Grants	$ -	$ 329,542	$ 329,542	$ 366,725
2030-Neighborhd Stabilization Pgm3 Total	**$ -**	**$ 329,542**	**$ 329,542**	**$ 366,725**
2040-CDBG				
Grants	$ 2,779,420	$ 6,112,674	$ 6,112,674	$ 6,060,354
2040-CDBG Total	**$ 2,779,420**	**$ 6,112,674**	**$ 6,112,674**	**$ 6,060,354**
2041-CDBG-CV1				
Grants	$ 272,921	$ 262,824	$ 262,824	$ 174,000
2041-CDBG-CV1 Total	**$ 272,921**	**$ 262,824**	**$ 262,824**	**$ 174,000**
2044-CDBG-CV3				
Grants	$ 394,261	$ 337,199	$ 337,199	$ 158,000
2044-CDBG-CV3 Total	**$ 394,261**	**$ 337,199**	**$ 337,199**	**$ 158,000**
2050-Highway User Revenue Fund				
Highway User Revenues	$ 19,284,953	$ 19,849,452	$ 19,849,452	$ 20,412,783
Miscellaneous CD Fees	$ 1,433,657	$ 242,400	$ 242,400	$ 1,463,189
Miscellaneous	$ 43,089	$ -	$ -	$ -
2050-Highway User Revenue Fund Total	**$ 20,761,700**	**$ 20,091,852**	**$ 20,091,852**	**$ 21,875,972**
2060-Transportation Grants				
Grants	$ -	$ 12,461,095	$ 12,461,095	$ 12,756,828
2060-Transportation Grants Total	**$ -**	**$ 12,461,095**	**$ 12,461,095**	**$ 12,756,828**
2070-Transportation Sales Tax				
City Sales Tax	$ 48,902,000	$ 45,044,765	$ 45,044,765	$ 46,274,522
Interest	$ 7,470,385	$ 262,871	$ 262,871	$ 4,572,276
Miscellaneous	$ 567,829	$ 1,502,153	$ 1,502,153	$ 123,387
Transit Revenue	$ 102,619	$ 92,484	$ 92,484	$ 118,761
Grants	$ 522,363	$ -	$ -	$ -
2070-Transportation Sales Tax Total	**$ 57,565,196**	**$ 46,902,274**	**$ 46,902,274**	**$ 51,088,946**
2080-Police Special Revenue				
City Sales Tax	$ 117	$ 28,582,347	$ 28,582,347	$ 28,125,844
2080-Police Special Revenue Total	**$ 117**	**$ 28,582,347**	**$ 28,582,347**	**$ 28,125,844**
2090-Fire Special Revenue				
City Sales Tax	$ 59	$ 14,282,648	$ 14,282,648	$ 14,054,216
2090-Fire Special Revenue Total	**$ 59**	**$ 14,282,648**	**$ 14,282,648**	**$ 14,054,216**
2100-Utility Bill Donation				
Miscellaneous	$ 61,956	$ 149,000	$ 149,000	$ 149,000
Interest	$ 4,103	$ 1,000	$ 1,000	$ 1,000
2100-Utility Bill Donation Total	**$ 66,059**	**$ 150,000**	**$ 150,000**	**$ 150,000**
2110-Arts Commission				
Miscellaneous	$ 557,354	$ 977,399	$ 977,399	$ 697,254
2110-Arts Commission Total	**$ 557,354**	**$ 977,399**	**$ 977,399**	**$ 697,254**
2120-Court Security Bonds				
Court Revenue	$ 296,929	$ 246,400	$ 246,400	$ 246,400
Miscellaneous	$ 18,037	$ 17,000	$ 17,000	$ 17,000
Interest	$ (2,293)	$ 3,100	$ 3,100	$ 3,100
2120-Court Security Bonds Total	**$ 312,674**	**$ 266,500**	**$ 266,500**	**$ 266,500**
2130-Airport Special Revenue				
Airport Fees	$ 695,771	$ 836,212	$ 836,212	$ 781,518
Miscellaneous	$ 7,518	$ 379,501	$ 379,501	$ 379,501
2130-Airport Special Revenue Total	**$ 703,289**	**$ 1,215,713**	**$ 1,215,713**	**$ 1,161,019**

FUND - DESCRIPTION	FY2024 ACTUAL	FY2025 BUDGET	FY2025 ESTIMATE	FY2026 BUDGET
2140-CAP Grant				
Grants	$ 68,422	$ 5,742,021	$ 5,742,021	$ 2,158,480
2140-CAP Grant Total	**$ 68,422**	**$ 5,742,021**	**$ 5,742,021**	**$ 2,158,480**
2145-Homeless Outreach Grants				
Grants	$ 60,632	$ -	$ -	$ -
2145-Homeless Outreach Grants Total	**$ 60,632**	**$ -**	**$ -**	**$ -**
2150-Emergency Shelter Grant				
Grants	$ 99,170	$ 483,363	$ 483,363	$ 480,992
2150-Emergency Shelter Grant Total	**$ 99,170**	**$ 483,363**	**$ 483,363**	**$ 480,992**
2151-Emergency Shelter Grant CV1				
Grants	$ 24,775	$ -	$ -	$ -
2151-Emergency Shelter Grant CV1 Total	**$ 24,775**	**$ -**	**$ -**	**$ -**
2160-Other Grants				
Grants	$ 475,766	$ 76,007,885	$ 76,007,885	$ 90,988,070
Miscellaneous	$ 363,400	$ 377,885	$ 377,885	$ 377,885
2160-Other Grants Total	**$ 839,166**	**$ 76,385,770**	**$ 76,385,770**	**$ 91,365,955**
2170-Rico Funds				
State Forfeitures	$ 153,152	$ 1,000,000	$ 1,000,000	$ 1,000,000
Federal Forfeitures	$ 43,811	$ 15,000	$ 15,000	$ 15,000
2170-Rico Funds Total	**$ 196,964**	**$ 1,015,000**	**$ 1,015,000**	**$ 1,015,000**
2180-Park and Rec Designated				
Recreation Revenue	$ 3,000	$ 6,000	$ 6,000	$ 6,000
Interest	$ 2,255	$ 700	$ 700	$ 700
2180-Park and Rec Designated Total	**$ 5,255**	**$ 6,700**	**$ 6,700**	**$ 6,700**
2190-Airport Capital Grant				
Grants	$ 1,367,417	$ 2,112,810	$ 2,112,810	$ 9,937,714
2190-Airport Capital Grant Total	**$ 1,367,417**	**$ 2,112,810**	**$ 2,112,810**	**$ 9,937,714**
2200-Training Facility Revenue				
Partner Revenue	$ 1,689,927	$ 586,648	$ 586,648	$ 3,156,457
2200-Training Facility Revenue Total	**$ 1,689,927**	**$ 586,648**	**$ 586,648**	**$ 3,156,457**
Special Revenue Funds Total	**$ 88,647,244**	**$ 223,018,847**	**$ 223,018,847**	**$ 250,817,019**
Debt Service Funds				
3010-General Obligation Debt Serv				
Property Tax	$ 22,321,551	$ 24,423,783	$ 24,423,783	$ 25,351,530
3010-General Obligation Debt Serv Total	**$ 22,321,551**	**$ 24,423,783**	**$ 24,423,783**	**$ 25,351,530**
3030-MPC Debt Service				
Miscellaneous	$ 5,109,874	$ -	$ -	$ -
3030-MPC Debt Service Total	**$ 5,109,874**	**$ -**	**$ -**	**$ -**
Debt Service Funds Total	**$ 27,431,425**	**$ 24,423,783**	**$ 24,423,783**	**$ 25,351,530**
Permanent Funds				
8010-Cemetery				
Interest	$ 424,911	$ 26,000	$ 26,000	$ 26,000
8010-Cemetery Total	**$ 424,911**	**$ 26,000**	**$ 26,000**	**$ 26,000**
Permanent Funds Total	**$ 424,911**	**$ 26,000**	**$ 26,000**	**$ 26,000**

FUND - DESCRIPTION		FY2024 ACTUAL	FY2025 BUDGET	FY2025 ESTIMATE	FY2026 BUDGET
Capital Projects Funds					
4010-Streets Construction					
Bond Proceeds		$ -	$ 5,953,292	$ 5,953,292	$ -
4010-Streets Construction	**Total**	**$ -**	**$ 5,953,292**	**$ 5,953,292**	**$ -**
4012-2025 Streets Bonds					
Bond Proceeds		$ -	$ -	$ -	$ 2,719,828
4012-2025 Streets Bonds	**Total**	**$ -**	**$ -**	**$ -**	**$ 2,719,828**
4040-Public Safety Construction					
Bond Proceeds		$ 25,872,808	$ 15,681,112	$ 15,681,112	$ -
4040-Public Safety Construction	**Total**	**$ 25,872,808**	**$ 15,681,112**	**$ 15,681,112**	**$ -**
4042-2025 Public Safety Bonds					
Bond Proceeds		$ -	$ -	$ -	$ 14,108,984
4042-2025 Public Safety Bonds	**Total**	**$ -**	**$ -**	**$ -**	**$ 14,108,984**
4050-Parks Construction					
Bond Proceeds		$ 5,735,983	$ -	$ -	$ -
4050-Parks Construction	**Total**	**$ 5,735,983**	**$ -**	**$ -**	**$ -**
4060-Government Facilities					
Bond Proceeds		$ 13,272,731	$ 3,550,696	$ 3,550,696	$ -
4060-Government Facilities	**Total**	**$ 13,272,731**	**$ 3,550,696**	**$ 3,550,696**	**$ -**
4062-2025 General Government Bonds					
Bond Proceeds		$ -	$ -	$ -	$ 539,471
4062-2025 General Government Bonds	**Total**	**$ -**	**$ -**	**$ -**	**$ 539,471**
4080-Cultural Facility					
Bond Proceeds		$ 3,810,258	$ 6,121,638	$ 6,121,638	$ -
4080-Cultural Facility	**Total**	**$ 3,810,258**	**$ 6,121,638**	**$ 6,121,638**	**$ -**
4090-Open Space/Trail Construction					
Bond Proceeds		$ 8,573,080	$ 10,622,564	$ 10,622,564	$ -
4090-Open Space/Trail Construction	**Total**	**$ 8,573,080**	**$ 10,622,564**	**$ 10,622,564**	**$ -**
4092-2025 Open Space/Trails Bonds					
Bond Proceeds		$ -	$ -	$ -	$ 1,700,966
4092-2025 Open Space/Trails Bonds	**Total**	**$ -**	**$ -**	**$ -**	**$ 1,700,966**
4100-Library Construction					
Bond Proceeds		$ 2,842,197	$ 6,500,000	$ 6,500,000	$ -
4100-Library Construction	**Total**	**$ 2,842,197**	**$ 6,500,000**	**$ 6,500,000**	**$ -**
4110-Flood Control Construction					
Bond Proceeds		$ 4,152,943	$ -	$ -	$ -
4110-Flood Control Construction	**Total**	**$ 4,152,943**	**$ -**	**$ -**	**$ -**
4112-2025 Flood Control Bonds					
Bond Proceeds		$ -	$ -	$ -	$ 1,875,211
4112-2025 Flood Control Bonds	**Total**	**$ -**	**$ -**	**$ -**	**$ 1,875,211**
4165-2014-DIF Fire					
Interest		$ 215,770	$ 33,709	$ 33,709	$ 14,253
Development Impact Fees		$ -	$ -	$ -	$ -
4165-2014-DIF Fire	**Total**	**$ 215,770**	**$ 33,709**	**$ 33,709**	**$ 14,253**
4173-2019-DIF Fire		$ -	$ -	$ -	$ -
Interest		$ 562,084	$ 96,821	$ 96,821	$ 114,533
Development Impact Fees		$ 1,602,067	$ 786	$ 786	$ 786
4173-2019-DIF Fire	**Total**	**$ 2,164,151**	**$ 97,607**	**$ 97,607**	**$ 115,319**
4215-2014-DIF Police					
Interest		$ 51,893	$ 8,108	$ 8,108	$ 7,061
4215-2014-DIF Police	**Total**	**$ 51,893**	**$ 8,108**	**$ 8,108**	**$ 7,061**
4223-2019-DIF Police					
Interest		$ 578,267	$ 100,487	$ 100,487	$ 119,909
Development Impact Fees		$ 1,759,754	$ 863	$ 863	$ 863
4223-2019-DIF Police	**Total**	**$ 2,338,021**	**$ 101,350**	**$ 101,350**	**$ 120,772**

FUND - DESCRIPTION	FY2024 ACTUAL	FY2025 BUDGET	FY2025 ESTIMATE	FY2026 BUDGET
4284-2019-DIF Libraries				
Interest	$ 100,712	$ 18,046	$ 18,046	$ 19,065
Development Impact Fees	$ 371,092	$ 234	$ 234	$ 234
4284-2019-DIF Libraries Total	**$ 471,804**	**$ 18,280**	**$ 18,280**	**$ 19,299**
4325-2014-DIF Parks & Rec				
Interest	$ 12,111	$ 23,467	$ 23,467	$ -
4325-2014-DIF Parks & Rec Total	**$ 12,111**	**$ 23,467**	**$ 23,467**	**$ -**
4383-2019-DIF Parks & Rec				
Interest	$ 477,888	$ 84,157	$ 84,157	$ 62,634
Development Impact Fees	$ 1,797,554	$ 1,423	$ 1,423	$ 1,423
4383-2019-DIF Parks & Rec Total	**$ 2,275,442**	**$ 85,580**	**$ 85,580**	**$ 64,057**
4410-2014-DIF Streets Zone 1 East				
Interest	$ 150,974	$ 14,984	$ 14,984	$ 18,070
4410-2014-DIF Streets Zone 1 East Total	**$ 150,974**	**$ 14,984**	**$ 14,984**	**$ 18,070**
4420-2014-DIF Streets Zn 2 West 101				
Interest	$ 64,940	$ 10,145	$ 10,145	$ 10,851
4420-2014-DIF Streets Zn 2 West 101 Total	**$ 64,940**	**$ 10,145**	**$ 10,145**	**$ 10,851**
4430-2014-DIF Streets Zn 3 West 303				
Interest	$ 685	$ 107	$ 107	$ 115
4430-2014-DIF Streets Zn 3 West 303 Total	**$ 685**	**$ 107**	**$ 107**	**$ 115**
4431-2019-DIF-Streets				
Development Impact Fees	$ 108,485	$ 897,453	$ 897,453	$ 897,453
Interest	$ 1,428,625	$ 214,928	$ 214,928	$ 228,526
4431-2019-DIF-Streets Total	**$ 1,537,110**	**$ 1,112,381**	**$ 1,112,381**	**$ 1,125,980**
4434-2023-DIF Streets West				
Development Impact Fees	$ 2,697,511	$ 2,752,916	$ 2,752,916	$ 2,752,916
Interest	$ 158,314	$ -	$ -	$ -
4434-2023-DIF Streets West Total	**$ 2,855,825**	**$ 2,752,916**	**$ 2,752,916**	**$ 2,752,916**
Capital Projects Funds Total	**$ 76,398,725**	**$ 52,687,937**	**$ 52,687,937**	**$ 25,193,153**
Enterprise Funds				
6020+-Water and Sewer				
Water Revenues	$ 65,890,775	$ 68,104,714	$ 68,104,714	$ 73,144,243
Bond Proceeds	$ 18,778,010	$ 36,000,000	$ 36,000,000	$ 55,000,000
Sewer Revenue	$ 42,478,986	$ 45,761,079	$ 45,761,079	$ 46,395,083
Miscellaneous	$ 7,815,366	$ 6,373,183	$ 6,373,183	$ 6,502,043
Sewer Development Impact Fees	$ 1,358,353	$ 1,091,164	$ 1,091,164	$ 1,891,733
Water Development Impact Fees	$ 2,746,312	$ 2,147,843	$ 2,147,843	$ 1,855,831
Intergovernmental Agreement	$ 2,714,147	$ 2,768,907	$ 2,768,907	$ 1,615,702
Interest	$ 1,730,635	$ 400,000	$ 400,000	$ 373,695
Lease Proceeds	$ -	$ -	$ -	$ 96,978
Staff & Adm Chargebacks	$ 82,000	$ 82,000	$ 82,000	$ 82,000
6020+-Water and Sewer Total	**$ 143,594,584**	**$ 162,728,890**	**$ 162,728,890**	**$ 186,957,308**
6110-Landfill				
Tipping Fees	$ 5,874,047	$ 9,363,613	$ 9,363,613	$ 9,747,703
Internal Charges	$ 3,631,526	$ 4,730,150	$ 4,730,150	$ 4,848,403
Miscellaneous	$ 143,219	$ 2,086,492	$ 2,086,492	$ 580,007
Staff & Adm Chargebacks	$ 431,000	$ 452,819	$ 452,819	$ 464,140
Interest	$ 571,644	$ 28,825	$ 28,825	$ 28,969
Recycling Sales	$ 35,781	$ 777	$ 777	$ 777
6110-Landfill Total	**$ 10,687,217**	**$ 16,662,675**	**$ 16,662,675**	**$ 15,669,999**

FUND - DESCRIPTION	FY2024 ACTUAL	FY2025 BUDGET	FY2025 ESTIMATE	FY2026 BUDGET
6120-Solid Waste				
Residential Sanitiation	$ 19,647,931	$ 20,016,147	$ 20,016,147	$ 22,335,326
Commercial Sanitation Frontload	$ 4,782,675	$ 5,406,044	$ 5,406,044	$ 5,135,463
Commercial Sanitation Rolloff	$ 1,126,986	$ 1,262,956	$ 1,262,956	$ 1,158,141
Grants	$ -	$ -	$ -	$ 354,376
Miscellaneous Bin Service	$ 34,400	$ 174,000	$ 174,000	$ 308,550
Miscellaneous	$ 76,792	$ 53,497	$ 53,497	$ 195,110
Interest	$ (49,989)	$ 9,810	$ 9,810	$ 9,810
Internal Charges	$ 300,721	$ 223,673	$ 223,673	$ (26)
6120-Solid Waste Total	**$ 25,919,516**	**$ 27,146,126**	**$ 27,146,126**	**$ 29,496,750**
6130-Housing Public Activities				
Grants	$ 2,539,234	$ 21,183,341	$ 21,183,341	$ 21,314,823
6130-Housing Public Activities Total	**$ 2,539,234**	**$ 21,183,341**	**$ 21,183,341**	**$ 21,314,823**
Enterprise Funds Total	**$ 182,740,551**	**$ 227,721,033**	**$ 227,721,033**	**$ 253,438,880**
Internal Service Funds				
7010-Risk Management Self Insurance				
Internal Charges	$ 12,902,990	$ 14,152,331	$ 14,152,331	$ 12,000,000
Miscellaneous	$ 1,312,527	$ -	$ -	$ -
Interest	$ 1,452,876	$ -	$ -	$ -
7010-Risk Management Self Insurance Total	**$ 15,668,393**	**$ 14,152,331**	**$ 14,152,331**	**$ 12,000,000**
7020-Workers Comp Self Insurance				
Internal Charges	$ 11,781,151	$ 12,951,859	$ 12,951,859	$ 9,974,000
Interest	$ 1,872,703	$ 26,000	$ 26,000	$ 26,000
7020-Workers Comp Self Insurance Total	**$ 13,653,854**	**$ 12,977,859**	**$ 12,977,859**	**$ 10,000,000**
7030-Benefits Trust				
City Contributions	$ 37,358,004	$ 27,841,739	$ 27,841,739	$ 29,512,243
Employee Contributions	$ 7,469,341	$ 8,157,014	$ 8,157,014	$ 8,646,435
Retiree Contributions	$ 1,087,749	$ 2,731,753	$ 2,731,753	$ 2,731,753
Interest	$ 1,933,051	$ -	$ -	$ -
7030-Benefits Trust Total	**$ 47,848,145**	**$ 38,730,505**	**$ 38,730,505**	**$ 40,890,431**
7040-Fleet Services				
Internal Charges	$ 8,706,320	$ 16,322,755	$ 16,322,755	$ 16,470,580
Miscellaneous	$ -	$ 475,000	$ 475,000	$ 475,000
7040-Fleet Services Total	**$ 8,706,320**	**$ 16,797,755**	**$ 16,797,755**	**$ 16,945,580**
7050-Technology	$ -	$ -	$ -	$ -
Internal Charges	$ 20,450,133	$ 20,739,001	$ 20,739,001	$ 24,280,736
7050-Technology Total	**$ 20,450,133**	**$ 20,739,001**	**$ 20,739,001**	**$ 24,280,736**
7060-Technology Projects				
Internal Charges	$ 4,302,823	$ -	$ -	$ -
7060-Technology Projects Total	**$ 4,302,823**	**$ -**	**$ -**	**$ -**
Internal Service Funds Total	**$ 110,629,667**	**$ 103,397,452**	**$ 103,397,452**	**$ 104,116,747**
Grand Total	**$ 856,115,105**	**$ 1,046,547,457**	**$ 1,046,547,457**	**$ 1,022,963,807**

FUND DESCRIPTION	FY2024 ACTUAL	FY2025 BUDGET	FY2025 ESTIMATE	FY2026 BUDGET
General Funds				
1000-General Fund				
Audit Department				
10001310 Audit Administration	$ 438,272	$ 628,226	$ 628,226	$ 633,510
Audit Department Total	**$ 438,272**	**$ 628,226**	**$ 628,226**	**$ 633,510**
Budget and Finance				
10001110 Budget&Finance Administration	$ 660,406	$ 813,684	$ 813,684	$ 898,080
10001111 Accounting Services	$ 2,095,417	$ 2,694,459	$ 2,694,459	$ 2,981,202
10001112 Tax and License	$ 1,303,979	$ 1,556,559	$ 1,556,559	$ 1,753,558
10001113 Procurement	$ 735,552	$ 856,751	$ 856,751	$ 1,006,774
10001114 Other Fees	$ 512,546	$ 564,353	$ 564,353	$ 564,353
10001115 Budget and Research	$ 452,282	$ 655,817	$ 655,817	$ 699,326
10001116 Grants Administration	$ 146,029	$ 158,496	$ 158,496	$ 172,563
10001117 Customer Service	$ 326,051	$ 372,991	$ 372,991	$ 408,571
10001119 Collections	$ 364,500	$ 551,793	$ 551,793	$ 586,783
Budget and Finance Total	**$ 6,596,762**	**$ 8,224,903**	**$ 8,224,903**	**$ 9,071,210**
City Attorney's Office				
10001210 Legal Services	$ 4,895,802	$ 5,462,711	$ 5,462,711	$ 6,120,938
City Attorney's Office Total	**$ 4,895,802**	**$ 5,462,711**	**$ 5,462,711**	**$ 6,120,938**
City Clerk				
10001410 City Clerk Administration	$ 993,242	$ 1,084,201	$ 1,084,201	$ 1,139,567
10001411 Elections	$ 201,745	$ 127,750	$ 127,750	$ 377,750
City Clerk Total	**$ 1,194,986**	**$ 1,211,951**	**$ 1,211,951**	**$ 1,517,317**
City Court				
10001510 Court Administration	$ 6,454,253	$ 7,051,406	$ 7,051,406	$ 7,369,860
City Court Total	**$ 6,454,253**	**$ 7,051,406**	**$ 7,051,406**	**$ 7,369,860**
City Manager's Office				
10001610 City Manager Administration	$ 2,198,969	$ 2,411,921	$ 2,411,921	$ 2,536,634
10001612 Code Compliance	$ 3,397,939	$ 3,738,465	$ 3,738,465	$ 4,054,017
City Manager's Office Total	**$ 5,596,908**	**$ 6,150,386**	**$ 6,150,386**	**$ 6,590,651**
Communications				
10003510 Communications	$ 2,072,391	$ 2,572,569	$ 2,572,569	$ 2,642,488
Communications Total	**$ 2,072,391**	**$ 2,572,569**	**$ 2,572,569**	**$ 2,642,488**
Community Services				
10001710 Community Services Admin	$ 643,128	$ 1,052,405	$ 1,052,405	$ 1,180,200
10001711 Library	$ 7,088,173	$ 7,930,741	$ 7,930,741	$ 8,151,234
10001712 Community Engagement	$ 368,177	$ 503,375	$ 503,375	$ 513,737
10001715 CAP Local Match	$ 595,258	$ 638,526	$ 638,526	$ 657,486
10001716 Community Revitalization	$ 647,123	$ 752,224	$ 752,224	$ 828,888
Community Services Total	**$ 9,341,859**	**$ 10,877,271**	**$ 10,877,271**	**$ 11,331,545**
Development Services				
10001810 Planning	$ 1,890,855	$ 2,922,709	$ 2,922,709	$ 3,301,387
10001811 Building Safety	$ 4,711,876	$ 5,448,436	$ 5,448,436	$ 5,767,713
10001812 Code Compliance	$ 10,216	$ -	$ -	$ -
10005006 Mapping and Records	$ 145,027	$ 286,141	$ 286,141	$ 202,925
Development Services Total	**$ 6,757,974**	**$ 8,657,286**	**$ 8,657,286**	**$ 9,272,024**
Economic Development				
10001910 Economic Development	$ 1,671,352	$ 1,946,338	$ 1,946,338	$ 2,240,587
10005007 Business Development	$ 360,247	$ 363,256	$ 363,256	$ 301,256
10001912 Citywide Special Events	$ 1,237,189	$ 1,389,398	$ 1,389,398	$ 1,633,459
10005333 City Sales Tax - Bed Tax	$ 357,814	$ 951,454	$ 951,454	$ 976,725
10005334 Glendale CVB - Memberships	$ 52	$ 10,053	$ 10,053	$ -
10005335 Tourism - Souvenir Program	$ 26	$ 5,026	$ 5,026	$ -
10005336 Bed Tax / Tourism	$ 498,984	$ 638,106	$ 638,106	$ 642,308
10005337 Tohono O'odham Funding	$ 106,536	$ 115,473	$ 115,473	$ 117,632
10005338 Tourism Grant Program	$ 25,912	$ 100,526	$ 100,526	$ 100,398
Economic Development Total	**$ 4,258,112**	**$ 5,519,630**	**$ 5,519,630**	**$ 6,012,364**
Emergency Management				
10003610 Administration	$ 1,842	$ 1,079,332	$ 1,079,332	$ 883,930
Emergency Management Total	**$ 1,842**	**$ 1,079,332**	**$ 1,079,332**	**$ 883,930**

FUND DESCRIPTION	FY2024 ACTUAL	FY2025 BUDGET	FY2025 ESTIMATE	FY2026 BUDGET
Engineering				
10003014 Engineering Administration	$ 1,207,265	$ 824,475	$ 824,475	$ 790,204
10003016 CIP Administration	$ 211,358	$ 1,221,164	$ 1,221,164	$ 1,300,649
10003017 Land Development	$ 518,584	$ 813,124	$ 813,124	$ 875,283
10003018 Construction Inspection	$ 2,128,844	$ 1,676,416	$ 1,676,416	$ 1,793,948
Engineering Total	**$ 4,066,052**	**$ 4,535,178**	**$ 4,535,178**	**$ 4,760,084**
Field Operations				
10002810 Field Operations Admin	$ 427,576	$ 424,535	$ 424,535	$ 422,505
10002812 Facilities	$ 8,196,681	$ 9,344,409	$ 9,344,409	$ 13,021,153
10005060 Custodial Services	$ 1,718,223	$ 2,102,786	$ 2,102,786	$ -
10002847 Cemetery	$ 422,296	$ 498,412	$ 498,412	$ 593,479
10005318 Promenade at Palmaire-Retail	$ 100,289	$ 201,053	$ 201,053	$ -
10005319 Downtown Parking Garage (BofA)	$ 294,112	$ 160,844	$ 160,844	$ -
10007007 Significant Event-Field Ops	$ 13,821	$ -	$ -	$ -
Field Operations Total	**$ 11,172,998**	**$ 12,732,038**	**$ 12,732,038**	**$ 14,037,136**
Fire Services				
10002010 Fire Administration	$ 3,616,527	$ 3,839,514	$ 3,922,349	$ 3,939,426
10002011 Fire Operations	$ 44,512,498	$ 55,200,021	$ 54,479,115	$ 55,483,286
10002012 Fire Special Operations	$ 509,891	$ 1,018,445	$ 1,053,340	$ 435,652
10002013 Fire Resource Management	$ 5,241,713	$ 5,490,949	$ 5,518,254	$ 5,639,387
10002014 Fire Training	$ 708,462	$ 626,452	$ 876,243	$ 569,353
10002015 Fire Medical Services & Health	$ 1,560,141	$ 812,967	$ 1,037,410	$ 1,239,098
10002016 Fire Emergency Management	$ 672,152	$ (3,836)	$ (3,836)	$ -
10002017 Fire Marshal's Office	$ 1,620,687	$ 1,939,772	$ 1,974,403	$ 2,003,075
10002018 Fire Community Services	$ 3,308	$ 32,488	$ 33,165	$ 26,893
10002019 LA Services	$ 625,240	$ 1,257,704	$ 1,260,671	$ 1,093,998
10002020 Logistics Ops	$ 203	$ -	$ -	$ -
10002021 Glendale Health Center	$ -	$ -	$ -	$ -
10002023 PS Training Fac - Fire	$ -	$ -	$ -	$ 581
10005009 Fire - Fiesta Bowl Event	$ 22,263	$ 83,788	$ 71,788	$ 59,398
10005010 Stadium - Fire Event Staffing	$ 48,121	$ 17,674	$ 86,246	$ 17,674
10005011 Arena - Fire Event Staffing	$ 236,410	$ 364,553	$ 376,553	$ 378,735
10005012 CBRanch - Fire Event Staffing	$ 325	$ 69,623	$ 1,050	$ 51,491
10005076 Fire-Crisis Response	$ 9,644	$ 10,000	$ 10,000	$ 10,000
10005077 Fire-Health & Safety	$ 213,815	$ 435,973	$ 435,973	$ 610,973
10005078 Fire-Turnout Program	$ 592,757	$ 582,131	$ 582,131	$ 568,169
10007001 Significant Event-Fire	$ 27,590	$ -	$ -	$ -
Fire Services Total	**$ 60,221,746**	**$ 71,778,217**	**$ 71,714,857**	**$ 72,127,190**
Human Resources				
10002110 Human Resource Administration	$ 3,125,599	$ 3,090,772	$ 3,090,772	$ 3,388,518
10002112 Organizational Development	$ 362,056	$ 460,392	$ 460,392	$ 489,031
10005015 Employee Relations	$ 4	$ -	$ -	$ -
10005017 Employee Programs	$ 52,549	$ 60,000	$ 60,000	$ 70,000
10005018 Benefits	$ 96,406	$ 5,839	$ 5,839	$ 5,494
Human Resources Total	**$ 3,636,613**	**$ 3,617,003**	**$ 3,617,003**	**$ 3,953,043**
Intergovernmental Programs				
10002510 Intergovernmental Progs Admin	$ 958,416	$ 792,221	$ 792,221	$ 816,078
Intergovernmental Programs Total	**$ 958,416**	**$ 792,221**	**$ 792,221**	**$ 816,078**
Mayor & Council Office				
10001010 Mayor's Office	$ 585,567	$ 631,730	$ 631,730	$ 667,184
10001011 Council Office Administration	$ 1,122,926	$ 1,402,744	$ 1,402,744	$ 1,504,731
10001012 Cholla District	$ 26,784	$ 79,274	$ 79,274	$ 79,274
10001013 Barrel District	$ 65,182	$ 79,274	$ 79,274	$ 79,274
10001014 Sahuaro District	$ 40,778	$ 79,274	$ 79,274	$ 79,274
10001015 Cactus District	$ 58,907	$ 79,274	$ 79,274	$ 79,274
10001016 Yucca District	$ 31,842	$ 79,274	$ 79,274	$ 33,696
10001017 Ocotillo District	$ 25,319	$ 33,696	$ 33,696	$ 33,696
Mayor & Council Office Total	**$ 1,957,305**	**$ 2,464,541**	**$ 2,464,541**	**$ 2,556,402**

FUND DESCRIPTION	FY2024 ACTUAL	FY2025 BUDGET	FY2025 ESTIMATE	FY2026 BUDGET
Non-Departmental				
10002310 Non-Departmental	$ 6,958,973	$ 9,186,149	$ 9,186,149	$ 9,151,134
10002317 Non-Departmental 23 Super Bowl	$ -	$ -	$ -	$ -
10002318 Non-Departmental 24 Final Four	$ 10,408	$ -	$ -	$ -
10005320 Super Bowl - Fire	$ -	$ -	$ -	$ -
10005321 Super Bowl - Police	$ -	$ -	$ -	$ -
10005322 Super Bowl - PFRSE	$ -	$ -	$ -	$ -
10005323 Super Bowl - Econ Dev	$ -	$ -	$ -	$ -
10005324 Super Bowl - Develop Serv	$ -	$ -	$ -	$ -
10005325 Super Bowl - Transportation	$ -	$ -	$ -	$ -
10005326 Super Bowl - Airport	$ -	$ -	$ -	$ -
10002319 Non-Depart Significant Event	$ 1,198	$ -	$ -	$ -
10002320 Non-Departmental Mega Events	$ -	$ 500,000	$ 500,000	$ -
10005340 Final Four - Fire	$ 107,106	$ -	$ -	$ -
10005341 Final Four - Police	$ 419,466	$ -	$ -	$ -
10005342 Final Four - Emergency Mgt	$ 6,004	$ -	$ -	$ -
10005343 Final Four - Communication	$ 2,100	$ -	$ -	$ -
10005344 Final Four - Transportation	$ 68,630	$ -	$ -	$ -
10005345 Final Four - Field Ops	$ 21,902	$ -	$ -	$ -
10005346 Final Four - Economic Dev	$ 142,335	$ -	$ -	$ -
10007008 Significant Evt-General Fund	$ 49,426	$ -	$ -	$ -
Non-Departmental Total	**$ 7,787,547**	**$ 9,686,149**	**$ 9,686,149**	**$ 9,151,134**
Organizational Performance				
10003410 Organizational Performance	$ 531,379	$ 749,090	$ 749,090	$ 787,573
Organizational Performance Total	**$ 531,379**	**$ 749,090**	**$ 749,090**	**$ 787,573**
Parks and Recreation				
10002610 Public Facil,Rec&Special Event	$ 1,886,931	$ 2,082,158	$ 2,082,158	$ 2,249,759
10002611 Parks Maintenance	$ 8,784,395	$ 10,885,339	$ 10,885,339	$ 11,746,925
10002615 Park Rangers	$ 538,688	$ 868,628	$ 868,628	$ 881,698
10002616 Foothills Recreation Center	$ 1,472,796	$ 2,056,580	$ 2,056,580	$ 2,136,787
10002617 Civic Center	$ 793,896	$ 894,804	$ 894,804	$ 880,611
10002618 Adult Center	$ 549,218	$ 708,401	$ 708,401	$ 737,396
10005034 Paseo Racquet Center	$ 773	$ 716	$ 716	$ 661
10005036 Youth and Teen	$ 525,741	$ 1,167,410	$ 1,167,410	$ 1,142,016
10005037 Aquatics-Rose Ln & Splash Pads	$ 588,370	$ 726,318	$ 726,318	$ 827,897
10005038 Audio/Visual/Support Services	$ 201	$ -	$ -	$ -
10005039 Sports	$ 119	$ -	$ -	$ -
10005040 SRPHA Sahuaro Ranch Hist	$ 171,012	$ 224,316	$ 224,316	$ 229,430
10005041 Sports and Health	$ 215,549	$ 480,540	$ 480,540	$ 577,136
10005303 PFR&SE Marketing	$ 63,882	$ 77,482	$ 77,482	$ 77,482
10005306 Heroes Splash Pad	$ 7,027	$ 36,055	$ 36,055	$ 36,055
10005314 O'Neil Park Splash Pad	$ 24,465	$ 34,290	$ 34,290	$ 34,246
10005315 Sunset Palms Park Splash Pad	$ 32,040	$ 34,290	$ 34,290	$ 34,246
10005328 O'Neil Community Center	$ 27	$ 52,843	$ 52,843	$ 50,767
10005329 Glendale Community Center	$ -	$ 53,470	$ 53,470	$ 51,394
10005330 Rose Lane Community Center	$ -	$ 52,766	$ 52,766	$ 50,691
10005352 Greenway Grenada Pk Splash Pad	$ -	$ -	$ -	$ 36,233
Parks and Recreation Total	**$ 15,655,130**	**$ 20,436,406**	**$ 20,436,406**	**$ 21,781,430**

FUND DESCRIPTION	FY2024 ACTUAL	FY2025 BUDGET	FY2025 ESTIMATE	FY2026 BUDGET
Police Services				
10002410 Police Administration	$ 7,835,627	$ 8,793,569	$ 7,696,993	$ 7,408,352
10002411 Training	$ 3,912,951	$ 4,188,322	$ 4,188,322	$ 4,576,117
10002414 Special Operations	$ 10,223,719	$ 11,462,470	$ 11,329,066	$ 11,392,140
10002416 Crime Investigations	$ 16,475,718	$ 18,214,381	$ 18,224,381	$ 19,278,210
10002417 Police Support Services	$ 3,962,347	$ 4,496,636	$ 4,306,738	$ 4,681,254
10002418 Detention	$ 4,068,548	$ 5,248,447	$ 5,330,468	$ 5,567,621
10002419 Communications	$ 5,100,128	$ 5,494,254	$ 5,494,254	$ 5,871,812
10002420 Towing Administration	$ 114,305	$ 124,078	$ 124,078	$ 128,672
10002421 Gateway Patrol Division	$ 27,048,122	$ 34,574,207	$ 34,574,207	$ 38,622,994
10002422 Foothills Patrol Division	$ 26,436,462	$ 30,620,160	$ 29,856,724	$ 31,709,240
10002426 MROP Program	$ 74,910	$ 28,021	$ 791,457	$ 838,960
10002427 RTCC-Real Time Crime Center	$ 14,238	$ 23,251	$ 920,518	$ 992,943
10002428 Security Services	$ 2,289	$ -	$ -	$ 387,968
10005020 Police Personnel Management	$ 1,518,258	$ 1,544,000	$ 1,544,000	$ 1,588,333
10005021 Fiscal Management	$ 4,651,968	$ 7,548,327	$ 8,101,013	$ 7,884,117
10005022 PD - Stadium Event Staffing	$ 1,279,556	$ 1,843,260	$ 1,843,260	$ 1,950,565
10005023 PD - Fiesta Bowl Event	$ 72,695	$ 247,435	$ 247,435	$ 156,525
10005024 PD - Arena Event Staffing	$ 494,602	$ 855,747	$ 854,747	$ 940,292
10005025 PD - College FB Playoffs	$ 499	$ -	$ -	$ -
10005026 PD - CBRanch Event Staffing	$ 12,757	$ 39,940	$ 39,940	$ 30,407
10005027 PD - NCAA Final 4	$ 257	$ -	$ -	$ -
Police Services Total	**$ 113,299,957**	**$ 135,346,505**	**$ 135,467,602**	**$ 144,006,523**
Transportation				
10005055 Stadium - Transportation Ops	$ 869,065	$ 1,547,320	$ 1,547,320	$ 1,612,240
10005056 Transp - Fiesta Bowl Event	$ 29,687	$ 40,134	$ 40,134	$ 39,852
10005057 Arena - Transportation Ops.	$ 24,929	$ 43,211	$ 43,211	$ 43,024
10005058 Graffiti Removal	$ 22,357	$ 29,598	$ 29,598	$ 29,560
10005059 CBRanch - ROW Maintenance	$ 10,728	$ 16,080	$ 16,080	$ 26,080
10002920 Right of Way	$ 47,810	$ 135,855	$ 135,855	$ 203,522
Transportation Total	**$ 1,004,575**	**$ 1,812,198**	**$ 1,812,198**	**$ 1,954,278**
1000-General Fund Total	**$ 267,900,880**	**$ 321,385,215**	**$ 321,442,952**	**$ 337,376,709**
1020-Vehicle Replacement				
Field Operations				
10202842 Equipment Replacement	$ 2,191,692	$ 8,651,514	$ 8,651,514	$ 9,727,743
10205305 VRF Vehicles 1 time supplement	$ 224,127	$ 2,779,335	$ 2,779,335	$ 2,748,059
Field Operations Total	**$ 2,415,819**	**$ 11,430,848**	**$ 11,430,848**	**$ 12,475,802**
1020-Vehicle Replacement Total	**$ 2,415,819**	**$ 11,430,848**	**$ 11,430,848**	**$ 12,475,802**
General Funds Total	**$ 270,316,699**	**$ 332,816,064**	**$ 332,873,801**	**$ 349,852,511**
Special Revenue Funds				
2010-Home Grant				
Community Services				
20104017 Grants-Community Service	$ -	$ 13,062	$ 13,062	$ 13,062
20105140 HOME Administration	$ -	$ 183,957	$ 183,957	$ 183,957
20105142 HOME Affordable Housing	$ 474,833	$ -	$ -	$ 500,000
20105144 HOME Tenant Based Rental Assis	$ 725,074	$ 2,873,150	$ 2,873,150	$ 3,604,515
20105331 HOME ARP	$ 995,665	$ 1,552,953	$ 1,552,953	$ 2,291,768
Community Services Total	**$ 2,195,572**	**$ 4,623,122**	**$ 4,623,122**	**$ 6,593,302**
2010-Home Grant Total	**$ 2,195,572**	**$ 4,623,122**	**$ 4,623,122**	**$ 6,593,302**
2020-Neighborhood Stabilization				
Community Services				
20204017 Neighborhood Stabilization	$ 500,549	$ 923,591	$ 923,591	$ 438,220
Community Services Total	**$ 500,549**	**$ 923,591**	**$ 923,591**	**$ 438,220**
2020-Neighborhood Stabilization Total	**$ 500,549**	**$ 923,591**	**$ 923,591**	**$ 438,220**
2030-Neighborhd Stabilization Pgm3				
Community Services				
20304017 Grants Neigh Stab Pgm3	$ -	$ 164,217	$ 164,217	$ 162,000
20305150 NSP3 Administration	$ 10,260	$ 227,300	$ 227,300	$ 227,300
Community Services Total	**$ 10,260**	**$ 391,517**	**$ 391,517**	**$ 389,300**
2030-Neighborhd Stabilization Pgm3 Total	**$ 10,260**	**$ 391,517**	**$ 391,517**	**$ 389,300**

FUND DESCRIPTION	FY2024 ACTUAL	FY2025 BUDGET	FY2025 ESTIMATE	FY2026 BUDGET
2040-CDBG				
Community Services				
20404017 CDBG	$ -	$ 1,019,852	$ 1,019,852	$ 988,145
20405100 CDBG Administration	$ 490,068	$ 101,600	$ 101,600	$ 119,330
20405101 CDBG Single Family Resid Rehab	$ 385,547	$ 2,264,325	$ 2,264,325	$ 840,000
20405102 CDBG Lead Based Paint	$ 3,657	$ 10,000	$ 10,000	$ 10,000
20405103 CDBG Temporary Relocation	$ 82,378	$ 92,500	$ 92,500	$ 10,000
20405104 CDBG Rehab/Delivery	$ 107,280	$ 158,151	$ 158,151	$ 188,645
20405105 CDBG Demolition Low/Mod	$ -	$ 386,283	$ 386,283	$ 5,000
20405106 CDBG Demolition Slum Blight	$ 20,455	$ -	$ -	$ -
20405107 CDBG Public Services	$ 400,031	$ 363,545	$ 363,545	$ 450,000
20405108 CDBG Housing Services-City Prj	$ -	$ 5,660	$ 5,660	$ 1,141,000
20405109 CDBG Housing Services-External	$ 638,921	$ 1,479,088	$ 1,479,088	$ 1,540,000
20405110 CDBG Public Facilt/Infra-CtyPrj	$ 520,953	$ 74,670	$ 74,670	$ 25,000
20405112 CDBG Roof Replacement Program	$ 130,095	$ 157,000	$ 157,000	$ 743,234
Community Services Total	**$ 2,779,386**	**$ 6,112,674**	**$ 6,112,674**	**$ 6,060,354**
2040-CDBG Total	**$ 2,779,386**	**$ 6,112,674**	**$ 6,112,674**	**$ 6,060,354**
2041-CDBG-CV1				
Community Services				
20415113 CDBG CV1 Admin	$ 2,767	$ -	$ -	$ -
20415114 CDBG CV1 Projects	$ 270,154	$ 262,824	$ 262,824	$ 174,000
Community Services Total	**$ 272,921**	**$ 262,824**	**$ 262,824**	**$ 174,000**
2041-CDBG-CV1 Total	**$ 272,921**	**$ 262,824**	**$ 262,824**	**$ 174,000**
2044-CDBG-CV3				
Community Services				
20445116 CDBG CV3 Projects	$ 394,261	$ 337,199	$ 337,199	$ 158,000
Community Services Total	**$ 394,261**	**$ 337,199**	**$ 337,199**	**$ 158,000**
2044-CDBG-CV3 Total	**$ 394,261**	**$ 337,199**	**$ 337,199**	**$ 158,000**
2050-Highway User Revenue Fund				
Transportation				
20502919 Transportation Administration	$ 123,153	$ 164,002	$ 164,002	$ 159,860
20502920 Right of Way	$ 5,022,631	$ 5,359,211	$ 5,359,211	$ 5,412,805
20502921 Street Maintenance	$ 2,730,257	$ 2,872,637	$ 2,872,637	$ 3,044,629
20502923 Traffic Signals	$ 1,674,868	$ 1,933,111	$ 1,933,111	$ 2,117,981
20502924 Signs & Markings	$ 1,133,718	$ 1,253,678	$ 1,253,678	$ 1,443,752
20502925 Barricade Management	$ 404,964	$ 464,726	$ 464,726	$ 503,095
20505064 Traffic Design and Development	$ 258,895	$ 282,009	$ 282,009	$ 289,949
20505065 Graffiti Removal - ROW	$ 236,812	$ 256,648	$ 256,648	$ 281,661
20502935 Street Lighting	$ 2,061,332	$ 2,291,263	$ 2,291,263	$ 2,375,035
20502938 Post Incident Repairs	$ 284,485	$ 276,447	$ 276,447	$ 286,437
20507004 Significant Evt-Transportation	$ 2,067	$ -	$ -	$ -
Transportation Total	**$ 13,933,183**	**$ 15,153,732**	**$ 15,153,732**	**$ 15,915,203**
2050-Highway User Revenue Fund Total	**$ 13,933,183**	**$ 15,153,732**	**$ 15,153,732**	**$ 15,915,203**
2060-Transportation Grants				
Transportation				
20604029 Grants-Transportation	$ -	$ 2,000,000	$ 2,000,000	$ 2,000,000
20605271 Transportation Transit Grants	$ 749,809	$ 700,000	$ 700,000	$ 700,000
Transportation Total	**$ 749,809**	**$ 2,700,000**	**$ 2,700,000**	**$ 2,700,000**
2060-Transportation Grants Total	**$ 749,809**	**$ 2,700,000**	**$ 2,700,000**	**$ 2,700,000**

FUND DESCRIPTION	FY2024 ACTUAL	FY2025 BUDGET	FY2025 ESTIMATE	FY2026 BUDGET
2070-Transportation Sales Tax				
Transportation				
20702926 Transportation Program Mgmt	$ 2,928,653	$ 3,477,092	$ 3,477,092	$ 3,446,846
20702927 Fixed Route	$ 4,782,179	$ 5,588,262	$ 5,888,262	$ 6,277,353
20702928 Dial-A-Ride	$ 5,433,676	$ 6,522,561	$ 6,522,561	$ 7,178,662
20702929 Transit Program Administration	$ 683,787	$ 663,413	$ 663,413	$ 675,345
20702930 Intelligent Transport Systems	$ 1,044,155	$ 1,366,174	$ 1,366,174	$ 1,409,307
20702931 Traffic Mitigation	$ 697,465	$ 645,699	$ 645,699	$ 675,309
20702939 Post Incident Repairs	$ 68,792	$ 201,053	$ 201,053	$ 217,270
20705066 Transportation Education	$ 259,072	$ 305,506	$ 305,506	$ 328,570
20705067 Demand Management	$ 21,204	$ 28,505	$ 28,505	$ 28,505
20705069 CIP O&M	$ 182,485	$ 109,248	$ 109,248	$ 114,589
20705070 Traffic Signals	$ 158	$ -	$ -	$ -
20705071 Signs & Markings	$ 47,795	$ 48,317	$ 48,317	$ 50,097
20705088 Street Light Management	$ 264,849	$ 302,600	$ 302,600	$ 302,600
20705332 Right of Way Maintenance	$ 910,217	$ 954,836	$ 954,836	$ 953,613
Transportation Total	**$ 17,324,487**	**$ 20,213,266**	**$ 20,513,266**	**$ 21,658,065**
2070-Transportation Sales Tax Total	**$ 17,324,487**	**$ 20,213,266**	**$ 20,513,266**	**$ 21,658,065**
2100-Utility Bill Donation				
Grant Non-Departmental				
21004023 Utility Bill Don-FrmtheHeart	$ 50,450	$ 150,000	$ 150,000	$ 150,000
Grant Non-Departmental Total	**$ 50,450**	**$ 150,000**	**$ 150,000**	**$ 150,000**
2100-Utility Bill Donation Total	**$ 50,450**	**$ 150,000**	**$ 150,000**	**$ 150,000**
2110-Arts Commission				
Economic Development				
21101911 Arts Program	$ 260,292	$ 600,726	$ 600,726	$ 613,296
Economic Development Total	**$ 260,292**	**$ 600,726**	**$ 600,726**	**$ 613,296**
2110-Arts Commission Total	**$ 260,292**	**$ 600,726**	**$ 600,726**	**$ 613,296**
2120-Court Security Bonds				
City Court				
21205001 Court Security	$ 339,050	$ 429,144	$ 429,144	$ 434,946
21205002 Court Time Payments	$ 48,714	$ 83,479	$ 83,479	$ 91,750
21205003 Fill the Gap	$ 23,395	$ 59,305	$ 59,305	$ 59,611
City Court Total	**$ 411,159**	**$ 571,928**	**$ 571,928**	**$ 586,307**
2120-Court Security Bonds Total	**$ 411,159**	**$ 571,928**	**$ 571,928**	**$ 586,307**
2130-Airport Special Revenue				
Transportation				
21302933 Airport Operations	$ 1,246,888	$ 1,372,707	$ 1,372,707	$ 1,318,026
21302940 Post Incident Repairs	$ 52	$ 10,053	$ 10,053	$ 10,040
Transportation Total	**$ 1,246,940**	**$ 1,382,760**	**$ 1,382,760**	**$ 1,328,066**
2130-Airport Special Revenue Total	**$ 1,246,940**	**$ 1,382,760**	**$ 1,382,760**	**$ 1,328,066**
2140-CAP Grant				
Community Services				
21404017 CAP Grant	$ -	$ 1,049,232	$ 1,049,232	$ 905,112
21405261 Community Action Program DHHS	$ 773,346	$ 3,195,362	$ 3,195,362	$ 897,805
21405262 Community Action Program ACAA	$ 68,422	$ 61,726	$ 61,726	$ 61,726
21405264 Community Action Prgm MCHS CSD	$ 547,167	$ -	$ -	$ -
21405265 Comm Action Prgm-EmerRntlAsst	$ 2,959,330	$ 1,500,000	$ 1,500,000	$ 358,136
Community Services Total	**$ 4,348,264**	**$ 5,806,320**	**$ 5,806,320**	**$ 2,222,779**
2140-CAP Grant Total	**$ 4,348,264**	**$ 5,806,320**	**$ 5,806,320**	**$ 2,222,779**
2145-Homeless Outreach Grants				
Community Services				
21455327 Homeless Serv Grant Pilot Pgm	$ 64,445	$ -	$ -	$ -
21455339 Maricopa Country ARPA Grant	$ 7,211,000	$ -	$ -	$ -
21455348 Veteran's Comm Prj-State GF	$ 60,632	$ -	$ -	$ 6,091,145
Community Services Total	**$ 7,336,078**	**$ -**	**$ -**	**$ 6,091,145**
2145-Homeless Outreach Grants	**$ 7,336,078**	**$ -**	**$ -**	**$ 6,091,145**

FUND DESCRIPTION	FY2024 ACTUAL	FY2025 BUDGET	FY2025 ESTIMATE	FY2026 BUDGET
2150-Emergency Shelter Grant				
Community Services				
21505130 ESG Administration	$ 14,330	$ 48,493	$ 48,493	$ 48,883
21505131 ESG Rapid Rehousing	$ 84,840	$ 434,870	$ 434,870	$ 432,109
Community Services Total	**$ 99,170**	**$ 483,363**	**$ 483,363**	**$ 480,992**
2150-Emergency Shelter Grant Total	**$ 99,170**	**$ 483,363**	**$ 483,363**	**$ 480,992**
2151-Emergency Shelter Grant CV1				
Community Services				
21515135 ESG CV1 Projects	$ 24,775	$ -	$ -	$ -
Community Services Total	**$ 24,775**	**$ -**	**$ -**	**$ -**
2151-Emergency Shelter Grant CV1 Total	**$ 24,775**	**$ -**	**$ -**	**$ -**
2160-Other Grants				
Budget and Finance				
21604011 Grants-Finance	$ -	$ -	$ 135,598	$ -
Budget and Finance Total	**$ -**	**$ -**	**$ 135,598**	**$ -**
City Attorney's Office				
21605253 City Attorney's Grants	$ 6,500	$ -	$ 26,000	$ -
City Attorney's Office Total	**$ 6,500**	**$ -**	**$ 26,000**	**$ -**
City Court				
21605256 Grants - Courts	$ 91,143	$ -	$ 146,547	$ -
City Court Total	**$ 91,143**	**$ -**	**$ 146,547**	**$ -**
Community Services				
21604017 Grants-Community Service	$ -	$ 342,240	$ 342,240	$ 366,197
21605241 Library Grant Accounts	$ 61,115	$ -	$ 41,252	$ -
21605249 Library Donation Accounts	$ 377	$ -	$ 12,500	$ -
21605248 Community Connections Donation	$ 970	$ -	$ 5,000	$ -
21605268 Donations-Mun Util Bill Assist	$ 51,046	$ -	$ 61,000	$ -
Community Services Total	**$ 113,508**	**$ 342,240**	**$ 461,992**	**$ 366,197**
Economic Development				
21605125 CVB Grants	$ 303,396	$ -	$ 355,445	$ -
Economic Development Total	**$ 303,396**	**$ -**	**$ 355,445**	**$ -**
Fire Services				
21604020 Grants-Fire Services	$ -	$ 5,640,906	$ 5,630,906	$ 5,904,764
21605201 Fire AZDOHS Grants	$ 140,902	$ -	$ 37,870	$ -
21605202 Fire FEMA Grants	$ 188,579	$ -	$ -	$ -
21605203 Fire AZ Forestry Grants	$ 227,008	$ -	$ 95,500	$ -
21605209 Fire Donation Accounts	$ 10,339	$ -	$ 24,800	$ -
Fire Services Total	**$ 566,828**	**$ 5,640,906**	**$ 5,789,076**	**$ 5,904,764**
Mayor & Council Office				
21605259 Other Department Donation Acct	$ -	$ -	$ 15,000	$ -
Mayor & Council Office Total	**$ -**	**$ -**	**$ 15,000**	**$ -**
Parks and Recreation				
21604026 Grants-Public Fclt, Rec&SE	$ -	$ 31,113	$ 31,113	$ 33,291
21605231 Parks & Rec Grant Accounts	$ -	$ -	$ 6,500	$ -
21605239 Parks & Rec Donation Accounts	$ 13,328	$ -	$ 60,314	$ -
21605251 Other Departments Grant Accnts	$ 19,146	$ -	$ -	$ -
Parks and Recreation Total	**$ 32,474**	**$ 31,113**	**$ 97,927**	**$ 33,291**

FUND DESCRIPTION	FY2024 ACTUAL	FY2025 BUDGET	FY2025 ESTIMATE	FY2026 BUDGET
Police Services				
21604024 Grants-Police Services	$ -	$ 3,743,475	$ 3,119,638	$ 3,917,706
21605211 Police AZDOHS Grants	$ 258,731	$ -	$ 41,800	$ -
21605212 Police AZDPS Grants	$ 380,208	$ 425,135	$ 537,198	$ 511,978
21605213 Police GOHS Grants	$ 130,438	$ -	$ 196,575	$ -
21605214 Police HIDTA Grants	$ 136,816	$ -	$ 204,136	$ -
21605215 Police USDOJ Grants	$ 363,524	$ 1,219,197	$ 1,805,001	$ 1,216,625
21605216 Police USMS Grants	$ 67,130	$ -	$ 33,200	$ -
21605217 Police DUIAC Grants	$ 35,304	$ -	$ -	$ -
21605218 Police SRO Recovery Grants	$ 127,001	$ 78,427	$ 78,427	$ 89,081
21605219 Police Task Forces Grants	$ 101,305	$ -	$ -	$ -
21605228 Police Miscellaneous Grants	$ 178,215	$ 7,131	$ 472,302	$ 14,849
21605229 Police Donation Accounts	$ 59,149	$ -	$ 91,200	$ -
Police Services Total	**$ 1,837,822**	**$ 5,473,365**	**$ 6,579,477**	**$ 5,750,239**
Water Services				
21605257 Environ Resources Donations	$ 104,272	$ -	$ 265,600	$ -
Water Services Total	**$ 104,272**	**$ -**	**$ 265,600**	**$ -**
2160-Other Grants Total	**$ 3,055,943**	**$ 11,487,623**	**$ 13,872,661**	**$ 12,054,490**
2161-American Rescue Plan Act				
Non-Departmental				
21612316 Non-Departmental ARPA	$ 2,086,162	$ 684,142	$ 654,142	$ 684,142
Non-Departmental Total	**$ 2,086,162**	**$ 684,142**	**$ 654,142**	**$ 684,142**
Parks and Recreation				
21612621 Parks and Rec ARPA	$ 52,958	$ 750,075	$ 750,075	$ 1,073,841
Non-Departmental Total	**$ 52,958**	**$ 750,075**	**$ 750,075**	**$ 1,073,841**
2161-American Rescue Plan Act Total	**$ 2,139,120**	**$ 1,434,217**	**$ 1,404,217**	**$ 1,757,983**
2162 - Opioid Settlement Fund				
Community Services				
21621718 Comm Svs-Opioid Settlement	$ 6,291	$ -	$ -	$ 750,000
Community Services Total	**$ 6,291**	**$ -**	**$ -**	**$ 750,000**
2162-Opioid Settlement Fund Total	**$ 6,291**	**$ -**	**$ -**	**$ 750,000**
2170-Rico Funds				
Police Services				
21702423 Federal RICO	$ 33,357	$ 225,000	$ 225,000	$ 225,000
21702424 State RICO	$ 646,426	$ 1,348,444	$ 1,348,444	$ 1,357,972
21702425 Federal RICO-Treasury	$ 172,374	$ -	$ -	$ -
Police Services Total	**$ 852,157**	**$ 1,573,444**	**$ 1,573,444**	**$ 1,582,972**
2170-Rico Funds Total	**$ 852,157**	**$ 1,573,444**	**$ 1,573,444**	**$ 1,582,972**
2180-Park and Rec Designated				
Public Faclit Recr&Spec Events				
21805029 Desert Valley Park	$ -	$ 6,000	$ 6,000	$ 6,000
21805030 Desert Mirage Park	$ -	$ 5,000	$ 5,000	$ 5,000
21805031 Desert Gardens Park	$ -	$ 8,000	$ 8,000	$ 8,000
21805032 Discovery Park	$ -	$ 4,000	$ 4,000	$ 4,000
21805033 Elsie McCarthy Pk. Maint	$ 4,081	$ 14,451	$ 14,451	$ 14,851
21805034 Paseo Racquet Center	$ -	$ 25,000	$ 25,000	$ 25,000
21805028 Dedicate a Tree	$ 45	$ 2,000	$ 2,000	$ 2,000
21805090 Dedicate a Bench	$ 1,604	$ -	$ -	$ -
Public Faclit Recr&Spec Events Total	**$ 5,729**	**$ 64,451**	**$ 64,451**	**$ 64,851**
2180-Park and Rec Designated Total	**$ 5,729**	**$ 64,451**	**$ 64,451**	**$ 64,851**
2200-Training Facility Revenue				
Field Operations				
22002846 PS Training Ops - Fac. Mgmt	$ 984,611	$ 1,145,151	$ 1,145,151	$ 1,213,075
Field Operations Total	**$ 984,611**	**$ 1,145,151**	**$ 1,145,151**	**$ 1,213,075**
Fire Services				
22002023 PS Training Ops - Fire	$ 1,889,084	$ 1,868,291	$ 1,868,291	$ 2,403,282
Fire Services Total	**$ 1,889,084**	**$ 1,868,291**	**$ 1,868,291**	**$ 2,403,282**
Police Services				
22002413 PS Training Ops - Police	$ 493,465	$ 454,387	$ 454,387	$ 1,131,869
Police Services Total	**$ 493,465**	**$ 454,387**	**$ 454,387**	**$ 1,131,869**
2200-Training Facility Revenue Total	**$ 3,367,160**	**$ 3,467,829**	**$ 3,467,829**	**$ 4,748,225**
Special Revenue Funds Total	**$ 61,363,955**	**$ 77,740,586**	**$ 80,395,624**	**$ 86,517,552**

FUND DESCRIPTION	FY2024 ACTUAL	FY2025 BUDGET	FY2025 ESTIMATE	FY2026 BUDGET
Enterprise Funds				
6020+-Water & Sewer				
Budget and Finance				
60201117 Customer Service	$ 3,781,450	$ 4,288,968	$ 4,288,968	$ 4,409,375
Budget and Finance Total	**$ 3,781,450**	**$ 4,288,968**	**$ 4,288,968**	**$ 4,409,375**
Water Services				
60202710 Environmental Resources	$ 804,777	$ 1,001,419	$ 1,001,419	$ 984,209
60202711 Water Services Administration	$ 8,442,619	$ 8,741,458	$ 8,741,458	$ 8,846,284
60202712 Operating Administration	$ 1,761,333	$ 1,950,947	$ 1,950,947	$ 2,170,510
60202713 SCADA Management	$ 1,511,496	$ 1,500,744	$ 1,500,744	$ 1,779,487
60202715 System Security	$ 999,218	$ 1,196,362	$ 1,196,362	$ 1,230,840
60202717 Water Conservation	$ 581,314	$ 726,627	$ 726,627	$ 877,064
60202718 Water Quality	$ 1,899,127	$ 2,030,737	$ 2,030,737	$ 2,183,315
60202719 Materials Control Warehouse	$ 463,576	$ 513,509	$ 513,509	$ 542,620
60202720 Customer Service - Field	$ 1,884,750	$ 2,002,097	$ 2,002,097	$ 2,131,210
60202722 Raw Water Usage	$ 6,306,362	$ 7,660,707	$ 7,660,707	$ 8,924,338
60202723 Central System Control	$ 2,611,356	$ 3,333,315	$ 3,333,315	$ 3,472,447
60202724 Pyramid Peak WTP	$ 5,448,192	$ 6,290,541	$ 6,290,541	$ 6,998,489
60202725 Cholla Treatment Plant	$ 5,884,042	$ 6,018,992	$ 6,018,992	$ 6,438,466
60202726 Central System Maintenance	$ 4,089,944	$ 4,671,622	$ 4,671,622	$ 5,044,866
60202727 Water Distribution	$ 8,239,841	$ 9,193,228	$ 9,193,228	$ 9,540,013
60202729 Oasis Surface WTP	$ 3,484,604	$ 3,951,716	$ 3,951,716	$ 4,261,067
60302731 Pretreatment Program	$ 545,141	$ 679,699	$ 679,699	$ 702,887
60302734 Storm Water	$ 1,135,223	$ 1,290,642	$ 1,290,642	$ 1,365,144
60302735 SROG - 91st Ave WWTP	$ 4,005,027	$ 4,717,185	$ 4,717,185	$ 5,614,722
60302737 Wastewater Collection	$ 3,973,773	$ 4,352,835	$ 4,352,835	$ 4,619,231
60302738 Arrowhead WRF	$ 2,925,059	$ 3,059,133	$ 3,059,133	$ 3,242,802
60302739 West Area WRF	$ 4,059,486	$ 5,180,470	$ 5,180,470	$ 5,288,866
60302740 Irrigation	$ 213,278	$ 324,173	$ 324,173	$ 326,308
Water Services Total	**$ 71,269,537**	**$ 80,388,159**	**$ 80,388,159**	**$ 86,585,184**
6020+-Water & Sewer Total	**$ 75,050,987**	**$ 84,677,127**	**$ 84,677,127**	**$ 90,994,559**
6110+-Landfill				
Budget and Finance				
61101120 Landfill Customer Service	$ 99,859	$ 135,408	$ 135,408	$ 133,914
Budget and Finance Total	**$ 99,859**	**$ 135,408**	**$ 135,408**	**$ 133,914**
Field Operations				
61102834 Landfill	$ 5,690,285	$ 5,831,431	$ 5,831,431	$ 6,032,458
61102835 Solid Waste Admin	$ 2,023,361	$ 2,445,481	$ 2,445,481	$ 2,567,012
61102836 Recycling	$ 1,791,667	$ 2,361,063	$ 2,361,063	$ 2,361,740
61102837 MRF Operations	$ 1,470,598	$ 1,890,403	$ 1,890,403	$ 1,878,615
61105073 Gas Management System	$ 131,104	$ 166,724	$ 166,724	$ 166,724
Field Operations Total	**$ 11,107,016**	**$ 12,695,102**	**$ 12,695,102**	**$ 13,006,550**
6110+-Landfill Total	**$ 11,206,875**	**$ 12,830,510**	**$ 12,830,510**	**$ 13,140,464**
6120-Solid Waste				
Field Operations				
61202838 Solid Waste Roll-off	$ 1,084,176	$ 1,227,158	$ 1,227,158	$ 1,240,534
61202839 Commercial Frontload	$ 4,214,708	$ 4,654,160	$ 4,654,160	$ 4,545,979
61202840 Curb Service	$ 11,180,168	$ 12,603,345	$ 12,603,345	$ 12,741,271
61202841 Residential-Loose Trash Collec	$ 5,684,682	$ 5,983,878	$ 5,983,878	$ 6,052,925
Field Operations Total	**$ 22,163,733**	**$ 24,468,540**	**$ 24,468,540**	**$ 24,580,709**
6120-Solid Waste Total	**$ 22,163,733**	**$ 24,468,540**	**$ 24,468,540**	**$ 24,580,709**
6130-Housing Public Activities				
Community Services				
61301713 Housing Public Activities	$ 1,573,368	$ 21,178,487	$ 21,178,487	$ 21,314,823
61301717 Housing Admin-GF Supported	$ 970,866	$ 1,140,079	$ 1,140,079	$ 1,240,293
Community Services Total	**$ 2,544,234**	**$ 22,318,565**	**$ 22,318,565**	**$ 22,555,116**
6130-Housing Public Activities Total	**$ 2,544,234**	**$ 22,318,565**	**$ 22,318,565**	**$ 22,555,116**
Enterprise Funds Total	**$ 110,965,828**	**$ 144,294,742**	**$ 144,294,742**	**$ 151,270,848**

FUND DESCRIPTION	FY2024 ACTUAL	FY2025 BUDGET	FY2025 ESTIMATE	FY2026 BUDGET
Internal Service Funds				
7010-Risk Management Self Insurance				
Human Resources				
70102113 Risk Management	$ 7,570,462	$ 14,184,974	$ 14,184,974	$ 14,380,976
Human Resources Total	**$ 7,570,462**	**$ 14,184,974**	**$ 14,184,974**	**$ 14,380,976**
7010-Risk Management Self Insurance Total	**$ 7,570,462**	**$ 14,184,974**	**$ 14,184,974**	**$ 14,380,976**
7020-Workers Comp Self Insurance				
Human Resources				
70202114 Workers' Compensation	$ 2,729,623	$ 12,206,754	$ 12,206,754	$ 12,235,386
70205098 Presumptive Cancer Care	$ 1,417,694	$ 819,574	$ 819,574	$ 818,524
Human Resources Total	**$ 4,147,317**	**$ 13,026,328**	**$ 13,026,328**	**$ 13,053,910**
7020-Workers Comp Self Insurance Total	**$ 4,147,317**	**$ 13,026,328**	**$ 13,026,328**	**$ 13,053,910**
7030-Benefits Trust				
Human Resources				
70305019 Benefit Programs	$ 32,351,419	$ 38,686,000	$ 38,830,000	$ 41,871,800
70302111 Benefits	$ 3,287	$ 743,892	$ 743,892	$ 780,777
Human Resources Total	**$ 32,354,705**	**$ 39,429,892**	**$ 39,573,892**	**$ 42,652,577**
7030-Benefits Trust Total	**$ 32,354,705**	**$ 39,429,892**	**$ 39,573,892**	**$ 42,652,577**
7040-Fleet Services				
Field Operations				
70402843 Fleet Management	$ 6,502,763	$ 7,455,102	$ 7,455,102	$ 8,297,491
70402844 Fuel Services	$ 3,992,977	$ 4,994,641	$ 4,994,641	$ 4,987,780
70402845 Parts Store Operations	$ 2,532,298	$ 2,967,625	$ 2,967,625	$ 2,910,310
70402848 Fleet Mgt-Ins Claim Repairs	$ 388,371	$ 905,387	$ 905,387	$ 750,000
Field Operations Total	**$ 13,416,410**	**$ 16,322,755**	**$ 16,322,755**	**$ 16,945,580**
7040-Fleet Services Total	**$ 13,416,410**	**$ 16,322,755**	**$ 16,322,755**	**$ 16,945,580**
7050-Technology				
Innovation and Technology				
70502210 Innovation & Tech Operations	$ 16,215,184	$ 19,371,291	$ 19,371,291	$ 22,208,714
70502211 Telephones	$ 728,426	$ 854,916	$ 854,916	$ 837,855
70502212 Innovation & Tech Maintenance	$ 2,548,078	$ 2,275,420	$ 2,275,420	$ 2,273,490
Innovation and Technology Total	**$ 19,491,688**	**$ 22,501,627**	**$ 22,501,627**	**$ 25,320,059**
7050-Technology Total	**$ 19,491,688**	**$ 22,501,627**	**$ 22,501,627**	**$ 25,320,059**
7060-Technology Projects				
Innovation and Technology				
70602213 Technology Projects	$ 2,540,153	$ 11,061,278	$ 10,014,059	$ 9,758,228
Innovation and Technology Total	**$ 2,540,153**	**$ 11,061,278**	**$ 10,014,059**	**$ 9,758,228**
7060-Technology Projects Total	**$ 2,540,153**	**$ 11,061,278**	**$ 10,014,059**	**$ 9,758,228**
Internal Service Funds Total	**$ 79,520,736**	**$ 116,526,855**	**$ 115,623,635**	**$ 122,111,331**
Grand Total	**$ 522,167,218**	**$ 671,378,247**	**$ 673,187,803**	**$ 709,752,242**

Transfers To / Transfer From	1000 General Fund	2050 Highway User Gas Tax	2070 Transportation Sales Tax	2080 Police Special Revenue	2090 Fire Special Revenue	6020 Water/Sewer	Total Transfers-In
1000 - General Fund	-	-	-	32,225,844	17,054,216	-	49,280,060
1020 - Vehicle Replacement Fund	4,141,510	-	-	-	-	-	4,141,510
1080 - Gen Gov Capital Project Fund	23,549,066	-	-	-	-	-	23,549,066
2110 - Arts Commission	2,000,000	-	-	-	-	-	2,000,000
2130 - Airport Special Revenue Fund	175,399	-	-	-	-	-	175,399
2140 - CAP Grant Fund	67,514	-	-	-	-	-	67,514
2200 - Training Facility Revenue Fund	4,256,364	-	-	-	-	-	4,256,364
3040 - Transportation Debt Service Fund		-	482,730	-	-	-	482,730
3050 - Excise Tax Deb Service Fund	32,183,126			-	-	-	32,183,126
3060 - COP's Debt Service Fund	19,993,356						19,993,356
4020 - Hurf Capital Project Fund		5,669,951		-	-	-	5,669,951
4030 - Transportation Capital Project Fund			45,791,510	-	-	-	45,791,510
6020 - Water/Sewer Fund	868,388	-	-	-	-	-	868,388
6040 - Water/Sewer Debt Service Fund	-	-	-	-	-	31,677,500	31,677,500
6110 - Landfill Fund	1,187,406	-	-	-	-	-	1,187,406
6120 - Solid Waste Fund	206,250	-	-	-	-	-	206,250
6130 - Public Housing Fund	1,240,293	-	-	-	-	-	1,240,293
Total Transfers Out	89,868,672	5,669,951	46,274,240	32,225,844	17,054,216	31,677,500	222,770,423

* Actual transfer amounts will vary based on actual revenues, expenses, grant opportunities, etc.

DESCRIPTION	BUDGET FY 2022	BUDGET FY 2023	BUDGET FY 2024	BUDGET FY 2025	PROJECTED FY 2026
Fiscal Year Budget Amount	$1,244,000,000	$1,070,000,000	$1,260,000,000	$1,480,000,000	$1,460,000,000
Qualifiable Exclusions (estimated)	$734,731,775	$492,987,137	$546,977,964	$726,319,256	$696,172,998
Total Estimated Expenditures	$509,268,225	$577,012,863	$713,022,036	$753,680,744	$763,827,002
Expenditure Limitation	$62,788,939	$671,002,519	$730,770,870	$765,293,060	$792,660,668
b1. Maximum Allowable Primary Property Tax Levy (ARS 42-17051)					
Primary Assessed Valuation	$1,582,239,446	$1,682,808,105	$1,880,897,519	$2,106,043,229	$2,244,292,687
Maximum Allowable Primary Tax Levy	$6,855,844	$7,197,370	$7,677,824	$8,375,734	$8,543,249
b2. Amount Received from Primary Property Taxation in Prior Year in Excess of the Sum of that Year's Maximum Allowable Primary Property Tax Levy [ARS 42-17005]	N/A	N/A	N/A	N/A	N/A
b3. Property Tax Levy Amounts					
Secondary Assessed Valuation	$1,582,239,446	$1,682,808,105	$1,880,897,519	$2,106,043,229	$2,244,292,687
A. Secondary Property Tax Levy	**$21,216,248**	**$21,837,801**	**$22,837,857**	**$24,423,783**	**$25,351,530**
B. Primary Property Tax Levy	**$6,088,457**	**$6,266,777**	**$6,553,047**	**$7,008,912**	**$7,275,997**
Total Property Tax Levy Amount	$26,626,781	$27,304,705	$29,390,904	$31,432,695	$32,627,527
b4. Property Taxes Collected (Estimated)					
A. Primary Property Tax	$6,088,457	$6,266,777	$6,553,047	$7,008,912	$7,275,997
Prior Year's	$57,132	$67,324	$77,813	$81,917	$93,678
B. Secondary Property Tax	$21,216,248	$21,837,801	$22,837,857	$24,423,783	$25,351,530
Prior Year's	$148,208	$135,981	$128,616	$121,275	$113,946
Total Current Year's Collections	$27,304,705	$28,104,578	$29,390,904	$31,432,695	$32,627,527
Total Prior Year's Collections	$205,340	$203,305	$206,429	$203,192	$207,624
Total Property Tax Levy Collected	$27,510,045	$28,307,883	$29,597,333	$31,635,887	$32,835,151
City of Glendale Tax Rate					
A. Primary Property Tax Rate	$0.3848	$0.3724	$0.3484	$0.3328	$0.3242
B. Secondary Property Tax Rate	$1.3409	$1.2977	$1.2142	$1.1597	$1.1296
Total Property Tax Rate	$1.8012	$1.7257	$1.5626	$1.4925	$1.4538

Arizona law limits the amount of tax supported debt that a city may issue. This limitation for bonds to finance water, wastewater, storm drain, streets, parks and recreation projects is 20% of the municipality's assessed valuation. The limit for bonds to finance all other projects is 6% of the municipality's assessed valuation. The current debt limits and indebtedness are shown below.

Calculation of legal limitations

20% Bonds	
Secondary Property Value	$2,244,292,687
Bond Indebtedness Limitation	$448,858,537
Debt Outstanding as of 07/01/25	$157,935,000
Principal Payments FY26	$13,972,973
Proposed Debt FY26	$20,404,989
Estimated Debt outstanding FY26	$164,367,016
Remaining limitation available	$284,491,521
6% Bonds	
Secondary Property Value	$2,244,292,687
Bond Indebtedness Limitation	$134,657,561
Debt Outstanding as of 07/01/25	$16,785,000
Principal Payments FY26	$2,690,000
Proposed Debt FY26	$539,471
Estimated Debt outstanding FY26	$14,634,471
Remaining limitation available	$120,023,090

Truth in Taxation Calculation

Previous year's primary levy = Tax Rate
Current net assessed valuation(AV)

$7,008,912 = $0.3242
$2,162,094,778

Current AV-Existing Property	$2,162,094,778
Prior year Levy	$7,008,912
Prior Year Tax Rate	$0.3328
Rate to Receive Prior Year Levy	$0.3242
New property valuation	$82,197,909
Growth in Levy-New Property	$266,486
Increase-Exclusive of New Property	$599

DEPT	FUND/ORG	POSITION TITLE	FY2022	FY2023	FY2024	FY2025	FY2026
Audit							
	10001310						
		INTERNAL AUDIT PROGRAM MANAGER	1	1	1	1	1
	10001310 Total		**1**	**1**	**1**	**1**	**1**
Audit Total			1	1	1	1	1
Budget and Finance							
	10001110						
		ASSISTANT DIRECTOR, FINANCE	1	1	1	1	1
		CONTRACTS PROGRAM MANAGER	1	1	1	1	1
		DIRECTOR, BUDGET & FINANCE	1	1	1	1	1
		MANAGEMENT ASSISTANT	1	1	1	1	1
	10001110 Total		**4**	**4**	**4**	**4**	**4**
	10001111						
		ACCOUNTANT	4	4	4	4	4
		ACCOUNTANT, SR.	4	4	4	5	5
		ACCOUNTING PROJECT MANAGER	1	1	1	1	1
		ACCOUNTS PAYABLE SPECIALIST	2	2	2	2	2
		CONTROLLER	1	1	1	1	1
		PAYROLL SPECIALIST	3	2	2	3	3
		PAYROLL SPECIALIST, LEAD		1	1	1	1
		SUPERVISOR, PAYROLL	1	1	1	1	1
	10001111 Total		**16**	**16**	**16**	**18**	**18**
	10001112						
		LICENSING & TAXPAYER ANALYST	1	1	1	1	1
		LICENSING SPECIALIST	2	2	2	2	2
		MANAGER, TAX & LICENSE	1	1	1	1	1
		SOFTWARE ENGINEER, SR			1	1	1
		SUPERVISOR, TAX & LICENSING	1	1	1	1	1
		SYSTEMS ANALYST, SR	1	1			
		TAX AUDITOR	4	4	4	4	4
	10001112 Total		**10**	**10**	**10**	**10**	**10**
	10001113						
		ADMINISTRATOR, PROCUREMENT	1	1	1	1	1
		BUYER II		1			
		CONTRACT ANALYST	3				
		MANAGEMENT ASSISTANT	1	1	1	1	1
		PROCUREMENT OFFICER		3	3	3	3
		PROCUREMENT SPECIALIST			1	1	1
	10001113 Total		**5**	**6**	**6**	**6**	**6**
	10001115						
		ADMINISTRATOR, BUDGET	1	1	1	1	1
		BUDGET & FINANCE ANALYST	2	2	2	2	2
		BUDGET & PERFORMANCE ANALYST	1	1	1	1	1
	10001115 Total		**4**	**4**	**4**	**4**	**4**
	10001116						
		GRANTS PROGRAM MANAGER	1	1	1	1	1
	10001116 Total		**1**	**1**	**1**	**1**	**1**
	10001117						
		CUSTOMER SERVICE REPRESNTATIVE, LEAD		1	1	1	1
		CUSTOMER SERVICE REPRESNTATIVE, SR		1	1	1	1
		SOFTWARE ENGINEER, SR			1	1	1
		SYSTEMS ANALYST, SR.		1			
	10001117 Total			**3**	**3**	**3**	**3**
	10001119						
		COLLECTIONS REPRESENTATIVE	2	2	2	2	2
		COLLECTIONS REPRESENTATIVE, SR			1	1	1
		SUPERVISOR, REVENUE RECOVERY	1	1	1	1	1
	10001119 Total		**3**	**3**	**4**	**4**	**4**
	60201117						
		ADMINISTRATIVE SUPPORT ASST					
		ADMINISTRATOR, BUSINESS OPERATIONS		1	1	1	1
		BUSINESS ANALYST	1	1	1	1	1
		COLLECTIONS REPRESENTATIVE					
		COLLECTIONS REPRESENTATIVE SR		1			

DEPT	FUND/ORG	POSITION TITLE	FY2022	FY2023	FY2024	FY2025	FY2026
		CUSTOMER SERVICE REPRESENTATIVE, LEAD		1			
		CUSTOMER SVC REPRESENTATIVE	14.5	14.5	13.5	13.5	13.5
		CUSTOMER SVC REPRESENTATIVE SR	4	5	4	4	4
		MANAGEMENT ANALYST	1	1	1	1	1
		MANAGEMENT ASSISTANT	1	1	1	1	1
		MANAGER, CUSTOMER SERVICE	1	1	1	1	1
		SUPERVISOR, CUSTOMER SERVICE	3	2	3	3	3
		SUPERVISOR, REVENUE RECOVERY					
	60201117 Total		**25.5**	**28.5**	**25.5**	**25.5**	**25.5**
	61101120						
		CUSTOMER SVC REPRESENTATIVE SR	1	1	1	1	1
	61101120 Total		**1**	**1**	**1**	**1**	**1**
Budget and Finance Total			69.5	73.5	74.5	76.5	76.5
City Attorney's Office							
	10001210						
		ADMINISTRATIVE SUPPORT ASSISTANT		1	1	1	1
		ADMINISTRATIVE SUPPORT SPECIALIST	6	6	6	6	6
		ASSISTANT CITY ATTORNEY	3	3	3	3	3
		ASSISTANT CITY PROSECUTOR	5	5	5	7	7
		ASSISTANT CITY PROSECUTOR, SR.	2	2	2	2	2
		ASST CITY PROSECUTOR	1	1	1		1
		CHIEF DEPUTY CITY ATTORNEY	1	1	1	1	1
		CITY ATTORNEY	1	1	1	1	1
		CITY PROSECUTOR	1	1	1	1	1
		CONTRACTS PROGRAM MANAGER	1	1	1	1	1
		DEPUTY CITY ATTORNEY	2	2	2	2	2
		LEGAL ASSISTANT	1	2	2	2	2
		LEGAL ASSISTANT, SR.	2	1	1	1	1
		PARALEGAL		1	1	1	1
		VICTIM ASSISTANCE CASEWORKER	2	2	2	2	2
	10001210 Total		**28**	**30**	**30**	**31**	**32**
City Attorney's Office Total			28	30	30	31	32
City Clerk							
	10001410						
		ADMINISTRATIVE SUPPORT SPEC	1	1			
		ASSISTANT TO THE CITY CLERK			1	1	1
		CITY CLERK	1	1	1	1	1
		CITY CLERK SPECIALIST			2	2	2
		CITY CLERK SPECIALIST, SR			1	1	1
		COUNCIL AGENDA PROCESS MANAGER	1	1			
		DEPUTY CITY CLERK	1	1	1	1	1
		MANAGEMENT ASSISTANT	1	1			
		RECORDS COORDINATOR	1	1			
		RECORDS PROGRAM MANAGER	1	1	1	1	1
	10001410 Total		**7**	**7**	**7**	**7**	**7**
City Clerk Total			7	7	7	7	7
City Court							
	10001510						
		ACCOUNTANT	1	1	1	1	1
		ACCOUNTANT, SR.	1	1	1	1	1
		ADMINISTRATOR, COURT	1	1	1	1	1
		CITY JUDGE	2	2	2	2	2
		COURT CLERK	23.5	23.5	23.5	23.5	23.5
		COURT CLERK, SR.	4	4	4	4	4
		COURT HEARING OFFICER	1	1	1	1	1
		COURT INTERPRETER	1.5	1.5	1.5	1.5	1.5
		COURT PROGRAM COORDINATOR	1	2	2	2	2
		DEPUTY COURT ADMINISTRATOR	1	1	1	1	1
		MANAGEMENT ASSISTANT	1	1	1	1	1
		PRESIDING CITY JUDGE	1	1	1	1	1
		SUPERVISOR, COURT	3	3	3	3	3
		SYSTEMS ANALYST	2	2	2	2	2
	10001510 Total		**44**	**45**	**45**	**45**	**45**

DEPT	FUND/ORG	POSITION TITLE	FY2022	FY2023	FY2024	FY2025	FY2026
	21205001						
		COURT PROGRAM COORDINATOR	1				
		POLICE OFFICER	1	1	1	1	1
	21205001 Total		**2**	**1**	**1**	**1**	**1**
	21205002						
		COURT CLERK	0.5	0.5	0.5	0.5	0.5
	21205002 Total		**0.5**	**0.5**	**0.5**	**0.5**	**0.5**
City Court Total			46.5	46.5	46.5	46.5	46.5
City Manager's Office							
	10001610						
		ASSISTANT CITY MANAGER	2	2	2	2	2
		CITY MANAGER	1	1	1	1	1
		DEPUTY CITY MANAGER	1	2	2	2	2
		EXEC ASST TO CITY MGR	1	1	1		
		EXECUTIVE MANAGEMENT ASSISTANT				1	1
		MANAGEMENT ASSISTANT	1	1	1		
		STRATEGIC INITIATIVES EXECUTIVE				1	1
	10001610 Total		**6**	**7**	**7**	**7**	**7**
	10001612						
		ADMINISTRATIVE SUPPORT ASSISTANT	1	2	2	2	2
		ADMINISTRATIVE SUPPORT SPECIALIST	1	1	1		
		ADMINISTRATOR, CODE COMPLIANCE	2	2	3	3	3
		CODE COMPLIANCE OFFICIAL	1	1	1	1	1
		CODE INSPECTOR	8	11	12	12	12
		CODE INSPECTOR, SR.	4	5	5	5	5
		SUPERVISOR, ADMINISTRATIVE SUPPORT				1	1
	10001612 Total		**17**	**22**	**24**	**24**	**24**
City Manager's Office Total			23	29	31	31	31
Communications							
	10003510						
		CREATIVE DESIGNER			1	1	1
		CREATIVE SERVICES PROGRAM MANAGER			1	1	1
		DIGITAL COMMUNICATIONS PROGRAM MANAGER			1	1	1
		DIGITAL CONTENT PROGRAM MANAGER			1	1	1
		MANAGEMENT ASSISTANT			1	1	1
		MEDIA PRODUCTION SPECIALST			2.5	2.5	2.5
		MEDIA RELATIONS & COMMUNICATIONS COORDINATOR			1	1	1
		MEDIA RELATIONS & COMMUNICATIONS PROGRAM MANAGER			1	1	1
		VIDEO EDITOR/PHOTOGRAPHER			2	2	2
		DIRECTOR, COMMUNICATIONS			1	1	1
	10003510 Total				**12.5**	**12.5**	**12.5**
Communications Total					12.5	12.5	12.5
Community Services							
	10001710						
		ASSISTANT DIRECTOR, COMMUNITY SERVICES		1	1		
		DEPUTY DIRECTOR, COMMUNITY SERVICES				2	2
		DIRECTOR, COMMUNITY SERVICES	1	1	1	1	1
		MANAGEMENT ANALYST	1	1	1	1	1
		MANAGEMENT ASSISTANT	1	1	1	1	1
	10001710 Total		**3**	**4**	**4**	**5**	**5**
	10001711						
		ADMINISTRATIVE LIBRARIAN	6	6	6	6	1
		ADMINISTRATIVE SUPPORT SPECIALIST	1	1	1	1	
		ADMINISTRATOR, LIBRARY	1	1	1	1	2
		COMMUNITY SERVICES REPRESENTATIVE					2
		CHIEF LIBRARIAN	1	1	1	1	
		DEPUTY DIRECTOR, LIBRARY SERVICES					1
		LIBRARIAN	12.5	12.5	12.5	12.5	9
		LIBRARY ASSISTANT	3.5	2.5	2.5	2.5	0.5
		LIBRARY ASSISTANT, LEAD	2	2	2	2	1
		LIBRARY ASSISTANT, SR	6	6	6	6	
		LIBRARY BRANCH MANAGER					4
		LIBRARY OPERATIONS COORDINATOR	1	1	1	1	
		LIBRARY PROGRAMMING ASSISTANT					5
		LIBRARY SUPPORT ASSISTANT					1

DEPT	FUND/ORG	POSITION TITLE	FY2022	FY2023	FY2024	FY2025	FY2026
		LIBRARY TECHNOLOGY SPECIALIST	1	1	1	1	1
		MANAGEMENT ASSISTANT					1
		PUBLIC SERVICE ASSISTANT	10.5	10.5	15.5	15.5	14
		SERVICE WORKER	0.5	0.5	0.5	0.5	0.5
		SERVICE WORKER, PARKS	1	1	1	1	1
		SUPERVISING LIBRARIAN					6
		SUPERVISOR, CIRCULATION					2
		SUPERVISOR, LIBRARY OPERATIONS	4	4	4	4	3
		SUPERVISOR, LIBRARY OPERATIONS SENIOR					2
		VOLUNTEER COORDINATOR	1	1	1	1	1
	10001711 Total		**52**	**51**	**56**	**56**	**58**
	10001712						
		COMMUNITY SERVICES PROGRAM COORDINATOR			1	1	1
		COMMUNITY ENGAGEMENT PROGRAM MANAGER			1	1	1
		NEIGHBORHOOD SVCS PROG MGR	1	1			
	10001712 Total		**1**	**1**	**2**	**2**	**2**
	10001715						
		ACCOUNTANT, SR.				1	
		ADMINISTRATOR, COMMUNITY ACTION PROGRAM		1	1	1	1
		COMMUNITY SERVICES REPRESENTATIVE		1	1	1	1
		SUPERVISOR, ADMINISTRATIVE SUPPORT		1	1	1	1
	10001715 Total			**3**	**3**	**4**	**3**
	10001716						
		ACCOUNTANT, SR.					1
		ADMINISTRATOR, REVITALIZATION	1	1	1	1	1
		HUMAN SERVICES COORDINATOR				1	1
		SUPV, REVITALIZATION GRANTS	1	1	1	1	1
	10001716 Total		**2**	**2**	**2**	**3**	**4**
	20404017						
		ACCOUNT SPECIALIST	1				
		ACCOUNTANT, SR.		1	1		
		ADMINISTRATIVE SUPPORT ASSISTANT	1	1	1	1	1
		ADMINISTRATIVE SUPPORT SPECIALIST	1	1	1	1	1
		CONTRACT MONITOR		1	1	1	
		HUMAN SERVICES COORDINATOR		1	1	1	1
		REVITALIZATION COORDINATOR	4	2	2	2	4
		SUPERVISOR, REVITALIZATION	1	1	1	1	
	20404017 Total		**8**	**8**	**8**	**7**	**7**
	21404017						
		ADMINISTRATIVE SUPPORT SPEC	1				
		COMMUNITY SERVICES PROGRAM COORDINATOR	2	2			
	21404017 Total		**3**	**2**			
	21405261						
		ADMIN, COMMUNITY ACTION PRGM	1				
		ADMINISTRATIVE SUPPORT SPECIALIST		1	1	1	1
		COMMUNITY SERVICES PROGRAM COORDINATOR			2	2	2
		COMMUNITY SERVICES REPRESENTATIVE	3.5	3.5	3.5	3.5	0.5
		COMMUNITY SERVICES REPRESENTATIVE, SR.	1	1	1	1	1
		MANAGEMENT ASSISTANT					
		SUPERVISOR, ADMIN SUPPORT	1				
	21405261 Total		**6.5**	**5.5**	**7.5**	**7.5**	**4.5**
	61301713						
		ACCOUNT SPECIALIST	1	1			
		ACCOUNTANT	1	1			
		ADMINISTRATIVE SUPPORT SPECIALIST	2	2	2	2	2
		ADMINISTRATOR, HOUSING SERVICE	1	1			
		BUILDING MAINTENANCE WORKER, LEAD	1	1	1	1	1
		BUILDING MAINTENANCE WORKER	1	1	1	1	1
		COMMUNITY SERVICES PROGRAM COORDINATOR	1	1	2	2	2
		COMMUNITY SERVICES REPRESENTATIVE	6	6	6	8	9
		COMMUNITY SERVICES REPRESENTATIVE, SR.	1	1	1	2	2
		FACILITY MAINTENANCE SUPERVISOR	1				
		HOUSING PROGRAM INSPECTOR	1	1	1	1	1
		HOUSING PROGRAM MANAGER	1	1			
		SERVICE WORKER, BUILDING MAINTENANCE	1	1	1	1	1

DEPT	FUND/ORG	POSITION TITLE	FY2022	FY2023	FY2024	FY2025	FY2026
		SUPERVISOR, FACILITIES COMMUNITY SERVICES		1	1	1	1
		SUPERVISOR, HOUSING	1	1		2	2
	61301713 Total		**20**	**20**	**16**	**21**	**22**
	61301717						
		ACCOUNT SPECIALIST			1	1	1
		ACCOUNTANT			1	1	1
		ADMINISTRATOR, HOUSING SERVICE			1	1	1
		HOUSING PROGRAM MANAGER			1	1	1
		SUPERVISOR, HOUSING			1	1	1
	61301717 Total				**5**	**5**	**5**
Community Services Total			95.5	96.5	103.5	110.5	110.5
Development Services							
	10001810						
		ADMINISTRATIVE SUPPORT ASSISTANT			1	1	1
		ADMINISTRATIVE SUPPORT SPECIALIST	1	1	1	1	1
		ASSOCIATE PLANNER		1	1	1	1
		DEPUTY DIRECTOR, DEVELOPMENT SERVICES			1	1	1
		DIRECTOR, DEVELOPMENT SERVICES	1	1	1	1	1
		MANAGEMENT ASSISTANT					
		GIS SPECIALIST		1	1	1	1
		GIS TECHNICIAN	1	1	1	1	1
		PLANNER	2		2	2	2
		PLANNER, SR.		7	5	5	5
		PLANNING PROJECT MANAGER, SR	4				
		PRINCIPAL PLANNER			1	1	1
		SPECIAL PROJECTS EXECUTIVE OFFICER	1	1			
		SUPERVISOR, ADMINISTRATIVE SUPPORT	1	1	1	1	1
		MANAGER, PLANNING	1	1			
	10001810 Total		**12**	**15**	**16**	**16**	**16**
	10001811						
		ABATEMENT PROGRAM MANAGER					1
		ADMINISTRATIVE SUPPORT ASSISTANT	1	1	1	1	1
		ADMINISTRATOR, BUILDING SAFETY	1	1	1	1	1
		BUILDING INSPECTOR	5	6	6	6	5
		BUILDING INSPECTOR SPECIALIST	9	9	9	9	8
		BUILDING INSPECTOR, LEAD	1	1	1	1	1
		BUILDING SAFETY OFFICIAL	1	1			
		DEPUTY DIRECTOR, DEVELOPMENT SERVICES			1	1	1
		DEVELOPMENT SERVICES REPRESENTATIVE	4	5	6	6	6
		DEVELOPMENT SERVICES REPRESENTATIVE, LEAD					1
		DEVELOPMENT SERVICES REPRESENTATIVE, SR	2	2	2	2	2
		MANAGEMENT ASSISTANT	1	1	1	1	1
		PLANS EXAMINER	3	3	1	1	1
		PLANS EXAMINER, SR.			2	2	2
		PLANS REVIEWER	1	1	1	1	1
		STRUCTURAL ENGINEER		1	1	1	1
		STRUCTURAL PLANS EXAMINER	1				
		SUPERVISOR, BUILDING INSPECTION	1	1	1	1	1
		SUPERVISOR, DEVELOPMENT SERVICES	1	1	1	1	1
	10001811 Total		**31**	**34**	**35**	**35**	**35**
	10005006						
		GIS TECHNICIAN	1	1	1	1	1
		PLANNER	1	1	1	1	1
	10005006 Total		**2**	**2**	**2**	**2**	**2**
Development Services Total			45	51	53	53	53
Economic Development							
	10001910						
		ASST DIRECTOR, ECONOMIC DEV	1	1			
		CREATIVE DESIGNER			1	1	1
		DEPUTY DIRECTOR, ECONOMIC DEVELOPMENT			2	2	2
		DIRECTOR, ECONOMIC DEVELOPMENT	1	1	1	1	1
		ECONOMIC DEVELOPMENT PROGRAM MANAGER	2	3	3	3	3
		ECONOMIC DEVELOPMENT OFFICER	1	1			

DEPT	FUND/ORG	POSITION TITLE	FY2022	FY2023	FY2024	FY2025	FY2026
		ECONOMIC DEVELOPMENT SPECIALIST	2	2	2	2	2
		MANAGEMENT ASSISTANT	1	1			
		OPERATIONS SPECIALIST			1	1	1
	10001910 Total		**8**	**9**	**10**	**10**	**10**
	10001912						
		ADMINISTRATOR, SPECIAL EVENTS	1	1	1	1	1
		AUDIO VISUAL SPECIALIST			1	1	1
		RECREATION COORDINATOR	1	1			
		SPECIAL EVENTS PROGRAM MANAGER	1	1	1	1	1
		SPECIAL EVENTS PROD SPECIALIST	1	1			
	10001912 Total		**3**	**3**	**3**	**3**	**3**
	10005333						
		ADMINISTRATOR, CONVENTION & VISITORS BUREAU	1	1	1	1	1
		CONVENTION & VISITORS BUREAU REPRESENTATIVE	0.5	0.5	0.5	0.5	0.75
		DIGITAL CONTENT SPECIALIST	1	1	1	1	1
		NATIONAL SALES MANAGER	2	2	2	2	2
	10005333 Total		**4.5**	**4.5**	**4.5**	**4.5**	**4.75**
	21101911						
		ADMINISTRATOR, ARTS			1	1	1
		ARTS & CULTURE PROGRAM MANAGER	1	1			
		ARTS & CULTURE COORDINATOR	1	1	1	1	1
	21101911 Total		**2**	**2**	**2**	**2**	**2**
Economic Development Total			10	11	19.5	19.5	19.75
Emergency Management							
	10003610						
		EMERGENCY MANAGEMENT SPECIALIST				2	2
		MANAGEMENT ASSISTANT				1	1
		DIRECTOR, EMERGENCY MANAGEMENT				1	1
	10003610 Total					**4**	**4**
Emergency Management Total						4	4
Engineering							
	10003014						
		ADMINISTRATOR, ENGINEERING BUDGET & CIP	1	1	1	1	1
		ADMINISTRATIVE SUPPORT SPECIALIST	1	1	1	1	1
		CELL SITE PROGRAM COORDINATOR	1	1			
		DIRECTOR, ENGINEERING SERVICES	1	1	1	1	1
		FINANCIAL ANALYST					1
		MANAGEMENT ANALYST		1	1	1	1
		REAL PROPERTY SPECIALIST			1	1	
		SUPERVISOR, ADMIN SUPPORT	1	1	1	1	
	10003014 Total		**5**	**6**	**6**	**6**	**5**
	10003016						
		ARCHITECT, SR.		1	1	1	2
		CIP & ENGINEERING PROJECT MANAGER	4	5	5	5	5
		CITY ARCHITECT	1	1	1	1	1
		CITY ENGINEER	1	1	1	1	1
		CIVIL ENGINEER, SR.	4	4	4	4	3
		PRINCIPAL ENGINEER	1	1	1	1	1
		TRAFFIC ENGINEERING TECHNICIAN	1	1	1	1	1
	10003016 Total		**12**	**14**	**14**	**14**	**14**
	10003017						
		ADMINISTRATOR, REAL ESTATE					1
		CIP & ENGINEERING PROJECT MANAGER	1	1	1	1	1
		PRINCIPAL ENGINEER	1	1	1	1	1
		REAL PROPERTY SPECIALIST	1	1	1	1	1
		RIGHT OF WAY AGENT	1	1	1	1	1
	10003017 Total		**4**	**4**	**4**	**4**	**5**
	10003018						
		ADMINISTRATOR, CIVIL ENGINEER	1	1	1	1	1
		ENGINEERING ASSOCIATE		9	9	9	9
		ENGINEERING ASSOCIATE, SR.		5	5	5	5
		ENGINEERING INSPECTOR	8				
		ENGINEERING INSPECTOR, SR.	4				
	10003018 Total		**13**	**15**	**15**	**15**	**15**
Engineering Total			34	39	39	39	39

DEPT	FUND/ORG	POSITION TITLE	FY2022	FY2023	FY2024	FY2025	FY2026
Field Operations							
	10002810						
		DIRECTOR, FIELD OPERATIONS	1	1	1	1	1
	10002810 Total		**1**	**1**	**1**	**1**	**1**
	10002812						
		ADMINISTRATOR, FIELD OPERATIONS CIP	1	1	1	1	1
		CIP &ENGINEERING PROJECT MANAGER	1	1	2	2	3
		CONTRACT MONITOR		1	2	2	2
		CUSTODIAN, LEAD					1
		DEPUTY DIRECTOR, FIELD OPERATIONS					1
		PLANNER & SCHEDULER			1	1	2
		SUPERVISOR, FACILITIES MAINTENANCE	1	1	1	1	1
		TRADES WORKER	10	11	12	12	11
		TRADES WORKER, LEAD	2	2	2	2	3
		FACILITY MAINTENANCE SUPERVISOR					1
	10002812 Total		**15**	**17**	**21**	**21**	**26**
	10002847						
		CREWLEADER, PARKS	1	1	1	1	1
		SERVICE WORKER			1	1	1
	10002847 Total		**1**	**1**	**2**	**2**	**2**
	10005060						
		CONTRACT MONITOR	1	1	1	1	
		CUSTODIAN	1				
		CUSTODIAN, LEAD	1	1	1	1	
		DEPUTY DIRECTOR, FIELD OPS	1	1	1	1	
		PLANNER & SCHEDULER	1	1	1	1	
	10005060 Total		**5**	**4**	**4**	**4**	**0**
	22002846						
		BUILDING MAINTENANCE WORKER	1	1			
		TRADES WORKER	1	1	2	2	2
	22002846 Total		**2**	**2**	**2**	**2**	**2**
	61102834						
		ACCOUNT SPECIALIST					1
		ACCOUNT SPECIALIST, LEAD	1	1	1	1	1
		BUSINESS ANALYST	1	1			
		CASHIER	4	4	4	4	3
		ENVIRONMENTAL RESOURCES SPECIALIST					1
		EQUIPMENT MECHANIC SPECIALIST, SR.	1	2	2	2	1
		EQUIPMENT OPERATOR, LEAD SOLID WASTE MANAGEMENT			1	1	1
		FLEET JOURNEYMAN TECHNICIAN					1
		FOREMAN, SOLID WASTE MANAGEMENT	1	1	1	1	1
		LANDFILL INSPECTOR	1	1	1	1	
		LANDFILL OPERATOR	5	6	6	6	6
		SERVICE WORKER, LANDFILL	3	4	5	5	5
		SUPERINTENDENT, LANDFILL	1	1	1	1	1
		SUPERVISOR, LANDFILL	1	1	1	1	1
	61102834 Total		**19**	**22**	**23**	**23**	**23**
	61102835						
		ACCOUNT SPECIALIST	3	2	3	3	3
		ADMINISTRATOR, DEPARTMENT SUPPORT SERVICES	1				
		ADMINISTRATIVE SUPPORT COORDINATOR	1	1	1	1	1
		ADMINISTRATOR, FINANCIAL PROGRAMS			1	1	1
		CIP & ENGINEERING PROJECT MANAGER	1	1			
		CONTRACT MONITOR	1	1	1	1	1
		DEPUTY DIRECTOR, FIELD OPERATIONS	1	2	2	2	2
		EQUIPMENT OPERATOR, LEAD SOLID WASTE MANAGEMENT			1	1	1
		FIELD OPERATIONS PROGRAM MANAGER			1	1	1
		MANAGEMENT ANALYST	1	1			1
		MANAGEMENT ASSISTANT	1	1	1	1	1
		SAFETY PROGRAM MANAGER	0.5	0.5	0.5	0.5	0.5
		SUPERVISOR, ADMINISTRATIVE SUPPORT		1	1	1	
		SUPERINTENDENT, SOLID WASTE MANAGEMENT	1	1	1	1	1
	61102835 Total		**11.5**	**11.5**	**13.5**	**13.5**	**13.5**

DEPT	FUND/ORG	POSITION TITLE	FY2022	FY2023	FY2024	FY2025	FY2026
	61102836						
		FOREMAN, SOLID WASTE MANAGEMENT	1	1	1		
		RECYCLING EDUCATION PROGRAM MANAGER				1	1
		SOLID WASTE MANAGEMENT INSPECTOR	5	5	5	6	6
		SUPERVISOR, RECYCLING	1	1	1	1	1
	61102836 Total		**7**	**7**	**7**	**8**	**8**
	61102837						
		CREWLEADER, SOLID WASTE MANAGEMENT	1	1	1	1	
		EQUIPMENT MECHANIC SPECIALIST, SR.	1				
		EQUIPMENT OPERATOR, LEAD SOLID WASTE MANAGEMENT			1	1	1
		FIELD OPERATIONS PROGRAM MANAGER		1			
		MANAGEMENT ANALYST					1
		SERVICE WORKER	1	1	1	1	1
		SERVICE WORKER, LANDFILL	2	1			
		SUPERVISOR, MRF OPERATIONS	1				
	61102837 Total		**6**	**4**	**3**	**3**	**3**
	61202838						
		EQUIPMENT OPERATOR, SOLID WASTE MANAGEMENT	1	2	2	2	2
	61202838 Total		**1**	**2**	**2**	**2**	**2**
	61202839						
		EQUIPMENT OPERATOR, SOLID WASTE MANAGEMENT	8	8			
		EQUIPMENT OPERATOR, SR SOLID WASTE MANAGEMENT			8	8	8
		FOREMAN, SOLID WASTE MANAGEMENT	1	1	1	1	1
		SERVICE WORKER, SR SOLID WASTE MANAGEMENT	1	1	1	1	1
		SOLID WASTE SERVICES REPRESENTATIVE	1	1	1	1	1
	61202839 Total		**11**	**11**	**11**	**11**	**11**
	61202840						
		EQUIPMENT MECHANIC SPECIALIST	2	2	2	2	
		EQUIPMENT OPERATOR, SOLID WASTE MANAGEMENT	31	32	31	31	31
		EQUIPMENT OPERATOR, LEAD SOLID WASTE MANAGEMENT			1	1	1
		FLEET JOURNEYMAN TECHNICIAN					2
		FOREMAN, SOLID WASTE MANAGEMENT	2	2	2	2	2
		SAFETY PROGRAM MANAGER	0.5	0.5	0.5	0.5	0.5
		SERVICE WORKER, SOLID WASTE MANAGEMENT	2	2	2	2	2
		SOLID WASTE ROUTING SPECIALIST	1	1	1	1	1
		SUPERVISOR, SOLID WASTE MANAGEMENT	1	1	1	1	1
	61202840 Total		**39.5**	**40.5**	**40.5**	**40.5**	**40.5**
	61202841						
		EQUIPMENT OPERATOR, STREETS	3	3	3	3	3
		EQUIPMENT OPERATOR, SOLID WASTE MANAGEMENT	18	18	18	18	18
		FOREMAN, SOLID WASTE MANAGEMENT	1	1	1	1	1
		SERVICE WORKER, SOLID WASTE MANAGEMENT	1	1	1	1	1
		SOLID WASTE MANAGEMENT INSPECTOR	1	1	1	1	1
		SUPERVISOR, SOLID WASTE MANAGEMENT	1	1	1	1	1
	61202841 Total		**25**	**25**	**25**	**25**	**25**
	70402843						
		BUSINESS ANALYST			1	1	1
		BUYER	1	1	1	1	1
		CONTRACT MONITOR			1	1	1
		DEPUTY DIRECTOR, FIELD OPERATIONS		1	1	1	1
		EQUIPMENT MECHANIC	3	3	3	3	
		EQUIPMENT MECHANIC SPECIALIST	13	13	13	13	1
		EQUIPMENT MECHANIC SPECIALIST, SR.	1	1	1	1	2
		EQUIPMENT MECHANIC, SR.	5	5	5	5	1
		FLEET JOURNEYMAN TECHNICIAN					8
		FLEET JOURNEYMAN TECHNICIAN, LEAD					2
		FLEET MAINTENANCE COORDINATOR	2	2	2	2	2
		FLEET MECHANIC					3
		FLEET TECHNICIAN					7
		FLEET TIRE SPECIALIST	1	1	1	1	
		SERVICE WORKER	1	1	1	1	1
		SERVICE WRITER	1	1	1	1	1
		SUPERINTENDENT, EQUIPMENT MANAGEMENT	1				
		SUPERVISOR, FLEET	2	2	2	2	2
		SUPERVISOR, FLEET ANALYSIS & ACQUISITION	1	1	1	1	1

DEPT	FUND/ORG	POSITION TITLE	FY2022	FY2023	FY2024	FY2025	FY2026
		FLEET TIRE TECHNICIAN				1	2
		FLEET MAINTENANCE WELDER	1	1	1	1	1
	70402843 Total		**33**	**33**	**35**	**36**	**38**
	70402845						
		CONTRACT MONITOR		1			
		MANAGEMENT ASSISTANT	1				
	70402845 Total		**1**	**1**			
Field Operations Total			178	182	190	192	195
Fire Services							
	10002010						
		ACCOUNT SPECIALIST	2	2	2	2	2
		ADMINISTRATIVE SUPPORT SPECIALIST	2	1	1	1	1
		ADMINISTRATOR, FIRE HUMAN SERVICES			1	1	
		ASSISTANT FIRE CHIEF	2	2	3	3	3
		COMMUNITY RISK REDUCTION PROGRAM MANAGER					1
		CRISIS INTERVENTION SPECIALIST	2	2	2	2	2
		DEPUTY FIRE CHIEF 52 HRS	2		1	1	1
		FIRE & LIFE SAFETY PROGRAM MANAGER			1	1	
		FIRE CAPTAIN 52 HRS			1	1	1
		FIRE CHIEF	1	1	1	1	1
		FIRE DATA PROJECT MANAGER	1	1			
		FIRE DEPARTMENT STAFF COUNSELOR	1	1	1	1	1
		FIRE EDUCATION & COMMUNITY OUTREACH COORDINATOR	1	1			
		FIRE EMERGENCY MEDICAL SERVICES COORDINATOR			1	1	1
		FIRE FIGHTER 52 HRS		3			
		FIRE HEALTH AND FITNESS COORDINATOR			1	1	1
		FIRE PERSONNEL ANALYST	1	1	1	1	1
		MANAGEMENT ASSISTANT	2	3	3	3	3
		SYSTEMS ANALYST, SR			1	1	1
	10002010 Total		**17**	**18**	**21**	**21**	**20**
	10002011						
		ADMINISTRATOR, FIRE HUMAN SERVICES	1	1			
		DEPUTY FIRE CHIEF 52 HRS	4	6	3	3	3
		FIRE BATTALION CHIEF 52 HRS	7	8	6	6	8
		FIRE CAPTAIN 52 HRS	61	64	65	66	70
		FIRE ENGINEER 52 HRS	51	56	56	56	56
		FIRE FIGHTER 52 HRS	119	118	121	121	119
	10002011 Total		**243**	**253**	**251**	**252**	**256**
	10002012						
		FIRE BATTALION CHIEF 52 HRS			1	1	
		FIRE CAPTAIN 52 HRS			1	1	
	10002012 Total				**2**	**2**	**0**
	10002013						
		BUSINESS ANALYST	1				
		DEPUTY FIRE CHIEF 52 HRS			1	1	1
		FIRE CAPTAIN 52 HRS	1		1	1	1
		FLEET MAINTENANCE COORDINATOR	1	1	1	1	1
		SERVICE WORKER	1	1	1	1	
		SERVICE WORKER, SR.	3	3	3	3	4
		EMERGENCY MANAGEMENT SPECIALIST		1			
	10002013 Total		**7**	**6**	**7**	**7**	**7**
	10002014						
		FIRE BATTALION CHIEF 52 HRS			1	1	
		FIRE CAPTAIN 52 HRS			1	1	2
	10002014 Total				**2**	**2**	**2**
	10002015						
		FIRE CAPTAIN 52 HRS			2	2	2
	10002015 Total				**2**	**2**	**2**
	10002016						
		EMERGENCY MANAGEMENT ANALYST	1	1	1		
		EMERGENCY MANAGEMENT SPECIALIST			1		
		EMERGENCY SERVICES COORDINATOR	1				
		FIRE BATTALION CHIEF 52 HRS	1				
		EMERGENCY MANAGER		1	1		
	10002016 Total		**3**	**2**	**3**	**0**	**0**

DEPT	FUND/ORG	POSITION TITLE	FY2022	FY2023	FY2024	FY2025	FY2026
	10002017						
		ASSISTANT FIRE MARSHAL	1	1	2	2	
		FIRE INSPECTOR	2	3	3	4	4
		FIRE INSPECTOR, SR.	4	4	3	3	4
		FIRE MARSHAL	1	1	1	1	1
		PLANS EXAMINER	1	1	1	1	1
		PLANS EXAMINER, SR.	1	1	1	1	1
		SUPERVISOR, FIRE INSPECTOR					1
	10002017 Total		**10**	**11**	**11**	**12**	**12**
	10002019						
		ADMINISTRATIVE SUPPORT SPECIALIST					
		FIRE CAPTAIN 52 HRS	2	1			
		FIRE FIGHTER 52 HRS	1				
	10002019 Total		**3**	**1**			
	21605202						
		FIRE FIGHTER 52 HRS	8				
	21605202 Total		**8**				
	22002023						
		ADMINISTRATIVE SUPPORT COORDINATOR	1	1	1	1	1
		ADMINISTRATIVE SUPPORT SPECIALIST	1	1	1	1	1
		DEPUTY FIRE CHIEF 52 HRS	1	1	1	1	1
		FIRE CAPTAIN 52 HRS	1	1	1	1	
		SUPERVISOR, FIRE ADMINISTRATION	1	1	1	1	1
		SERVICE WORKER, SR.		1	1	1	1
	22002023 Total		**5**	**6**	**6**	**6**	**5**
Fire Services Total			296	297	305	304	304
Human Resources							
	10002110						
		ADMINISTRATIVE SUPPORT ASSISTANT					1
		ADMINISTRATOR, HUMAN RESOURCES	2	2	2	2	1
		ASSISTANT DIRECTOR, HR	1	1	1	1	1
		BENEFITS & WELLNESS ANALYST	1				
		BENEFITS ANALYST		1	1		
		BUSINESS ANALYST	1	1	1	1	1
		CLASSIFICATION & COMPENSATION TECHNICIAN					1
		DIRECTOR, HUMAN RESOURCES & RISK MANAGEMENT	1	1	1	1	1
		HUMAN RESOURCES ANALYST	1	2	3	3	3
		HUMAN RESOURCES BUSINESS PARTNER	5	5	5	5	5
		HUMAN RESOURCES PROGRAM MANAGER	1	2	2	1	1
		HUMAN RESOURCES SPECIALIST	1	1	1		
		HUMAN RESOURCES TECHNICIAN	2	2	2	2	2
		HUMAN RESOURCES ASSISTANT					
		MANAGEMENT ANALYST				1	1
		SUPERVISOR, ADMINISTRATIVE SUPPORT	1	1	1		
		SUPERVISOR, HUMAN RESOURCES				1	1
	10002110 Total		**17**	**19**	**20**	**18**	**19**
	10002112						
		HUMAN RESOURCES PROGRAM MANAGER	1	1	1	1	1
	10002112 Total		**1**	**1**	**1**	**1**	**1**
	10005018						
		HUMAN RESOURCES TECHNICIAN			1		
	10005018 Total				**1**		
	70102113						
		HUMAN RESOURCES PROGRAM MANAGER					1
		RISK MANAGEMENT SPECIALIST	1	1	1	1	1
		RISK MANAGER	1	1	1	1	1
	70102113 Total		**2**	**2**	**2**	**2**	**3**
	70202114						
		HUMAN RESOURCES ANALYST	1				
		HUMAN RESOURCES PROGRAM MANAGER	1	1	1	1	1
		HUMAN RESOURCES TECHNICIAN					
		MANAGER, HUMAN RESOURCES					
		RISK MANAGEMENT SAFETY PROGRAM MANAGER		1	1	1	1
		RISK MANAGEMENT SPECIALIST	1	1	1	1	
		WORKERS COMPENSATION ANALYST					1
	70202114 Total		**3**	**3**	**3**	**3**	**3**

DEPT	FUND/ORG	POSITION TITLE	FY2022	FY2023	FY2024	FY2025	FY2026
	70302111						
		BENEFITS ANALYST				1	1
		HUMAN RESOURCES PROGRAM MANAGER				1	1
		HUMAN RESOURCES TECHNICIAN				2	2
		MANAGER, BENEFITS				1	1
	70302111 Total					**5**	**5**
Human Resources Total			23	25	27	29	31
Innovation and Technology							
	70502210						
		ADMINISTRATOR, GIS	1	1			
		ADMINISTRATOR, INFO TECHNOLOGY	2	2			
		ADMINISTRATIVE SUPPORT SPECIALIST					1
		APPLICATIONS ANALYST	1				
		BUSINESS ANALYST		1	1	1	1
		BUSINESS INTELLIGENCE DEVELOPER		1	1	1	1
		CHIEF INFORMATION OFFICER	1	1	1	1	1
		CYBERSECURITY ANALYST		1	2	2	2
		CYBERSECURITY ENGINEER			1		
		CYBERSECURITY SPECIALIST				1	1
		DATA ANALYST	1				
		DATA ARCHITECT	1	1	1	1	
		DATABASE ADMINISTRATOR	1	1	1	1	1
		DATABASE ADMINISTRATOR, SR.	1	1	1	1	1
		DEPUTY CHIEF INFORMATION OFFICER	1	1	1	1	1
		ENTERPRISE APPLICATIONS SUPERVISOR				1	
		ENTERPRISE CYBERSECURITY MANAGER				1	
		ENTERPRISE NETWORK ENGINEER			2	2	2
		ENTERPRISE NETWORK ENGINEER, SR			1	2	2
		GIS ANALYST	1	1	1		
		GIS ANALYST, SR.	1	1	1	1	1
		GIS SOFTWARE ENGINEER, SR				1	1
		INFORMATION TECHNOLOGY ADMINISTRATOR, DATA & ANALYTICS		1			
		INFORMATION TECHNOLOGY PMO MANAGER			1	1	1
		INFORMATION TECHNOLOGY PROJECT MANAGER	3	3	3	3	3
		IT ENTERPRISE ARCHITECT					1
		MANAGEMENT ANALYST			1	1	1
		MANAGEMENT ASSISTANT	1	1	1	1	1
		MANAGER, ENTERPRISE APPLICATIONS			1	1	1
		MANAGER, ENTERPRISE CYBERSECURITY					1
		MANAGER, ENTERPRISE DATA & ANALYTICS			1	1	
		MANAGER, ENTERPRISE GIS			1	1	1
		MANAGER, ENTERPRISE OPERATIONS & INFRASTRUCTURE			1	1	1
		MANAGER, TECHNOLOGY SERVICES			1	1	1
		NETWORK ENGINEER	2	2			
		NETWORK ENGINEER, SR.	1	1			
		SERVICE DESK SPECIALIST	4	5	5	5	5
		SERVICE DESK TECHNICIAN					1
		SOFTWARE ENGINEER			1	1	1
		SOFTWARE ENGINEER, SR			3	3	3
		SUPERVISOR, INFORMATION TECHNOLOGY	1	2	2	2	
		SUPERVISOR, SERVICE DESK	1	1			
		SUPERVISOR, INNOVATON & TECHNOLOGY					3
		SYSTEM ADMINISTRATOR	4	4	3	3	3
		SYSTEMS ADMINISTRATOR, SR	1	2	1	1	2
		SYSTEMS ADMINISTRATOR SPECIALIST				1	1
		SYSTEMS ANALYST	1	2	4	4	4
		SYSTEMS ANALYST, SR.	3	3			
	70502210 Total		**34**	**40**	**45**	**49**	**51**
	70502211						
		ENTERPRISE NETWORK ENGINEER, SR			1		
		TELECOMMUNICATIONS ANALYST	1				
		NETWORK ENGINEER, SR.		1			
	70502211 Total		**1**	**1**	**1**		
Innovation and Technology Total			35	41	46	49	51

DEPT	FUND/ORG	POSITION TITLE	FY2022	FY2023	FY2024	FY2025	FY2026
Intergovernmental Programs							
	10002510						
		ASSISTANT DIRECTOR, INTERGOVERMENTAL	1	1			
		ASSTISTANT DIRECTOR, PUBLIC INFORMATION & COMMUNICATION	1	1			
		CREATIVE DESIGNER	1	1			
		CREATIVE SERVICES PROGRAM MANAGER	1	1			
		DEPUTY CITY MANAGER	1				
		DIGITAL COMMUNICATIONS PROGRAM MANAGER	1	1			
		DIGITAL CONTENT PROGRAM MANAGER	1	1			
		DIRECTOR, INTERGOVERNMENTAL PROGRAMS			1	1	1
		EXECUTIVE MANAGEMENT ASSISTANT			1	1	1
		INTERGOVERNMENTAL COORDINATOR			1	1	1
		INTERGOVERNMENTAL PROGRAM MGR	1	1			
		MANAGEMENT ASSISTANT	2	2			
		MEDIA PRODUCTION SPECIALIST	2.5	2.5			
		MARKETING & COMMUNICATION PROGGRAM MANAGER	2	2			
		VIDEO EDITOR/PHOTOGRAPHER	1	1			
	10002510 Total		**15.5**	**14.5**	**3**	**3**	**3**
Intergovernmental Programs Total			15.5	14.5	3	3	3
Mayor & Council Office							
	10001010						
		ASSISTANT TO THE MAYOR	1	1	1	1	1
		COMMUNICATIONS PROJECT MANAGER	1	1	1	1	1
		MANAGEMENT ASSISTANT	1	1	1	1	1
		MAYOR	1	1	1	1	1
	10001010 Total		**4**	**4**	**4**	**4**	**4**
	10001011						
		COUNCIL ASSISTANT	6	6	6	6	6
		COUNCIL MEMBER	5	5	5	5	5
		VICE MAYOR	1	1	1	1	1
	10001011 Total		**12**	**12**	**12**	**12**	**12**
Mayor & Council Office Total			16	16	16	16	16
Organizational Performance							
	10003410						
		BUSINESS INTELLIGENCE & ANALYTICS OFFICER	1	1	1	1	1
		DIRECTOR, ORGANIZATIONAL PERFORMANCE	1	1	1	1	1
		ORGANIZATIONAL PERFORMANCE PROGRAM MANAGER		1	1	1	1
	10003410 Total		**2**	**3**	**3**	**3**	**3**
Organizational Performance Total			2	3	3	3	3
Parks & Recreation							
	10002610						
		ACCOUNT SPECIALIST	1	1	1	1	
		ADMINISTRATOR, RECREATION	1	1	1	1	1
		ADMINISTRATIVE SUPPORT ASSISTANT	2	2			
		ADMINISTRATIVE SUPPORT COORDINATOR	2	2	2	2	2
		ADMINISTRATIVE SUPPORT SPECIALIST	1		2	2	3
		ASSISTANT DIRECTOR, PFRE	1	1	1	1	1
		CIP & ENGINEERING PROJECT MANAGER	1	2	2	2	2
		DEPARTMENTAL PERFORMANCE ANALYST					1
		DEPUTY DIRECTOR, PFRSE	1	1	1	1	1
		DIRECTOR, PFRE	1	1	1	1	1
		MANAGEMENT ASSISTANT		1	1	1	1
		PFRE PROGRAM MANAGER	1	1	1	1	1
	10002610 Total		**12**	**13**	**13**	**13**	**14**
	10002611						
		ADMINISTRATIVE SUPPORT SPECIALIST	1				
		BUSINESS ANALYST	1	1	1	1	
		CONTRACT MONITOR			1	1	1
		CREWLEADER, PARKS	1	1	1	1	1
		LANDSCAPE GARDENER & HORTICULTURIST	1	1	1	1	1
		MANAGEMENT ASSISTANT		1	1	1	1
		PARK MANAGER	2	2	2	2	2
		PLAYGROUND EQUIPMENT SERVICE WORKER	2	2	2	2	2
		SERVICE WORKER, PARKS	7	11	16	18	16
		SERVICE WORKER, SR. PARKS	6	6	6	6	6

DEPT	FUND/ORG	POSITION TITLE	FY2022	FY2023	FY2024	FY2025	FY2026
		SUPERINTENDENT, PARKS	1	1	1	1	1
		SUPERVISOR, PARKS	3	3	3	3	3
	10002611 Total		**25**	**29**	**35**	**37**	**34**
	10002613						
		ADMINISTRATOR, SPECIAL EVENTS	1	1			
		RECREATION COORDINATOR	1	1			
		SPECIAL EVENTS PROGRAM MANAGER	1	1			
	10002613 Total		**3**	**3**	**0**	**0**	**0**
	10002615						
		PARK RANGER	1	1	4	4	4
		SUPERVISOR, PARK RANGERS	1	1	1	1	1
	10002615 Total		**2**	**2**	**5**	**5**	**5**
	10002616						
		ADMINISTRATIVE SUPPORT ASSISTANT	1	1	1	1	1
		RECREATION COORDINATOR	3	3	3	3	2
		RECREATION COORDINATOR, SR.	1	1	1	1	1
		RECREATION PROGRAMMER	1	1	1	1	1
	10002616 Total		**6**	**6**	**6**	**6**	**5**
	10002617						
		ADMINISTRATOR, CIVIC CENTER	1	1	1	1	1
		CIVIC CENTER EVENT COORDINATOR	2	2	2	2	2
		MEDIA AND OPERATIONS COORDINATOR				1	1
		OPERATIONS COORDINATOR	1	1	1		
	10002617 Total		**4**	**4**	**4**	**4**	**4**
	10002618						
		RECREATION COORDINATOR	1	1	2	2	2
		RECREATION COORDINATOR, SR.	1	1	1		
		SERVICE WORKER, PARKS	1	1	1	1	1
		SUPERVISOR, RECREATION				1	1
	10002618 Total		**3**	**3**	**4**	**4**	**4**
	10005036						
		MANAGEMENT ASSSISTANT				1	
		RECREATION COORDINATOR	1	1	2	4	2
		RECREATION COORDINATOR, SR.	1	1	1		
		RECREATION PROGRAMMER				6	
		SUPERVISOR, RECREATION				1	1
	10005036 Total		**1**	**2**	**3**	**12**	**3**
	10005037						
		RECREATION COORDINATOR	1	1	1	1	1
		SERVICE WORKER, PARKS		1	1	1	1
		SERVICE WORKER, SR. PARKS	2	2	2	2	2
	10005037 Total		**3**	**4**	**4**	**4**	**4**
	10005038						
		SPECIAL EVENTS PRODUCTION SPECIALIST	1	1			
	10005038 Total		**1**	**1**			
	10005040						
		RECREATION COORDINATOR, SR.	1				1
	10005040 Total		**1**				**1**
	10005041						
		RECREATION COORDINATOR	1	1	1	1	1
	10005041 Total		**1**	**1**	**1**	**1**	**1**
	10005051						
		ADMINISTRATOR, CONVENTION AND VISITORS BUREAU	1	1			
		CVB REPRESENTATIVE	0.5	0.5			
		DIGITAL CONTENT SPECIALIST	1	1			
		NATIONAL SALES MANAGER	2	2			
	10005051 Total		**4.5**	**4.5**	**0**	**0**	**0**
	21612621						
		MANAGEMENT ASSISTANT					**1**
		RECREATION COORDINATOR					**2**
		RECREATION PROGRAMMER					**6**
		SERVICE WORKERS, PARKS					**2**
	21612621 Total		**0**	**0**	**0**	**0**	**11**
Parks & Recreation Total			66.5	72.5	75	86	86

DEPT	FUND/ORG	POSITION TITLE	FY2022	FY2023	FY2024	FY2025	FY2026
Police Services							
	10002410						
		ACCOUNT SPECIALIST	1	1	1		
		ADMINISTRATOR, POLICE TECHNICAL SERVICES			1	1	1
		ADMINISTRATIVE SUPPORT COORDINATOR					
		ASSISTANT DIRECTOR, POLICE		1	1	1	1
		ASSISTANT POLICE CHIEF	2	2	2	2	2
		FINANCIAL ANALYST				1	1
		MANAGEMENT ANALYST	2	2	2	2	2
		MANAGEMENT ASSISTANT	3	3	3	3	3
		MANAGER, POLICE ADMINISTRATIVE SERVICES			1	1	1
		POLICE CHIEF	1	1	1	1	1
		POLICE COMMANDER	1	1	1	2	2
		POLICE LIEUTENANT	1	1	1	1	1
		POLICE OFFICER	4	11	6	4	2
		POLICE PERSONNEL SPECIALIST		1			
		POLICE PLAN & RESEARCH ANALYST	1				
		POLICE REAL TIME CRIME CENTER SPECIALIST		1	2	2	
		POLICE RECORDS TECHNICIAN		2			
		POLICE RESEARCH/MANAGEMENT ANALYST		2	2	2	
		POLICE RESEARCH/MANAGEMENT ANALYST, SR.		1	1	1	1
		POLICE SERGEANT	6	6	6	7	5
		PUBLIC SAFETY MEDIA & COMMUNICATIONS PROGRAM MANAGER	1	1	1	1	1
		SUPERVISOR, ADMINISTRATIVE SUPPORT	1	1	1	1	1
		VIDEO EDITOR & PHOTOGRAPHER			2	2	2
		VOLUNTEER COORDINATOR	1				
	10002410 Total		**25**	**38**	**35**	**35**	**27**
	10002411						
		POLICE COMMANDER	1				
		POLICE OFFICER	16	15	14	14	12
		POLICE PLAN & RESEARCH ANALYST	1				
		POLICE SERGEANT	5	4	3	5	5
	10002411 Total		**23**	**19**	**17**	**19**	**17**
	10002414						
		ACCOUNT SPECIALIST				1	
		POLICE COMMANDER	1		1	1	1
		POLICE COMMUNICATIONS SPECIALIST			1	1	
		POLICE COMMUNITY SERVICES OFFICER	6				
		POLICE LIEUTENANT	3	3	3	3	3
		POLICE OFFICER	30	27	28	29	23
		POLICE SERGEANT	7	9	9	7	7
		SECURITY OFFICER	5	6	2	2	2
		SUPERVISOR, SECURITY SERVICES			1	1	
		SUPERVISOR, TRAFFIC SERVICES			1	1	1
		SUPERVISOR, SUPPORT SERVICES	2	2			
		TRAFFIC SERVICES SPECIALIST		6	6	6	6
	10002414 Total		**54**	**53**	**52**	**52**	**43**
	10002416						
		ACCOUNT SPECIALIST				1	1
		ADMINISTRATIVE SUPPORT SPECIALIST	1	1	1	1	1
		FORENSICS SCIENTIST	6	6	6	6	6
		MANAGER, VICTIM ASSISTANCE	1	1	1	1	1
		POLICE CASE SUPPORT SPECIALIST	3	3	3	3	3
		POLICE COMMANDER	1	2	1		1
		POLICE FORENSICS SPECIALIST			3	3	3
		POLICE LIEUTENANT	2	3	3	3	3
		POLICE OFFICER	60	56	55	55	52
		POLICE SERGEANT	8	8	8	8	8
		SUPERVISOR, CRIME SCENE					1
		SUPERVISOR, FORENSICS	1	1	1	2	1
		VICTIM ASSISTANCE CASEWORKER	3	3	3	3	3
	10002416 Total		**86**	**84**	**85**	**86**	**84**

DEPT	FUND/ORG	POSITION TITLE	FY2022	FY2023	FY2024	FY2025	FY2026
	10002417						
		ADMINISTRATOR, POLICE TECHNICAL SERVICES	1				
		BUSINESS ANALYST	1	1	1	1	1
		BUSINESS SYSTEMS ANALYST	1	1	1	1	1
		MANAGER, DETENTION & FLEET SERVICES	1	1	1	1	1
		MANAGER, POLICE SUPPORT SERVICES	1	1	1	1	1
		POLICE COMMUNICATIONS SPECIALIST			1	1	
		POLICE COMMUNICATIONS SYSTEMS TECHNICIAN	1	1	1	1	1
		POLICE PROPERTY & EVIDENCE SPECIALIST	4	4	4	4	4
		POLICE RECORDS SPECIALIST			14.5	14.5	14.5
		POLICE RECORDS TECHNICIAN	14.5	13.5			
		POLICE RESEARCH & MANAGEMENT ANALYST					2
		SECURITY OFFICER			3	3	
		SUPERVISOR, BUSINESS SYSTEMS	1	1	1	1	1
		SUPERVISOR, POLICE RECORDS			3	3	3
		SUPERVISOR, PROPERTY EVIDENCE	1	1	1	1	1
		SUPERVISOR, SUPPORT SERVICES	2	2			
		SYSTEMS ANALYST	1	1	1	1	1
		SYSTEMS ANALYST, SR.	1	1	1	1	1
		USER SUPPORT SPECIALIST		1	1	2	2
	10002417 Total		**30.5**	**29.5**	**35.5**	**36.5**	**34.5**
	10002418						
		MANAGER, DETENTION & FLEET SERVICES					
		POLICE DETENTION OFFICER	14	14	14	13	13
		SUPERVISOR, DETENTION SERVICES			4	4	4
		SUPERVISOR, SUPPORT SERVICES	4	4			
	10002418 Total		**18**	**18**	**18**	**17**	**17**
	10002419						
		MANAGER, POLICE COMMUNICATIONS	1	2	2	2	2
		POLICE COMM SPECIALIST	35.5	34.5	32.5	32.5	34.5
		SUPERVISOR, POLICE COMMUNICATIONS	5	5	5	5	5
	10002419 Total		**41.5**	**41.5**	**39.5**	**39.5**	**41.5**
	10002420						
		ACCOUNT SPECIALIST	1	1	1	1	1
		POLICE SERGEANT	1				
	10002420 Total		**2**	**1**	**1**	**1**	**1**
	10002421						
		ADMINISTRATIVE SUPPORT SPEC	1	1	1	1	1
		POLICE CASE SUPPORT SPECIALIST	1	1	2	2	2
		POLICE COMMANDER	1	1	1	1	
		POLICE CRIME PREVENTION SPECIALIST	2	2	2	2	2
		POLICE LIEUTENANT	4	5	5	5	5
		POLICE OFFICER	123	117	117	140	144
		POLICE SERGEANT	14	14	13	19	21
	10002421 Total		**146**	**141**	**141**	**170**	**175**
	10002422						
		ADMINISTRATIVE SUPPORT SPECIALIST	1	1	1	1	1
		POLICE CASE SUPPORT SPECIALIST	1	1	1		
		POLICE COMMANDER		1	1	1	1
		POLICE CRIME PREVENTION SPECIALIST	2	2	4	4	3
		POLICE LIEUTENANT	7	5	5	5	5
		POLICE OFFICER	110	122	129	123	124
		POLICE SERGEANT	15	15	18	14	11
		PUBLIC SAFETY EVENTS SCHEDULER			1	1	1
	10002422 Total		**136**	**147**	**160**	**149**	**146**
	10002426						
		POLICE CRIME PREVENTION SPECIALIST					1
		POLICE OFFICER					3
		POLICE SERGEANT					1
	10002426 Total		**0**	**0**	**0**	**0**	**5**
	10002427						
		POLICE OFFICER					3
		POLICE REAL TIME CRIME CENTER SPECIALIST					2
		POLICE SERGEANT					1
	10002427 Total		**0**	**0**	**0**	**0**	**6**

DEPT	FUND/ORG	POSITION TITLE	FY2022	FY2023	FY2024	FY2025	FY2026
	10002428						
		SECURITY OFFICER					3
		SUPERVISOR, SECURITY SERVICES					1
	10002428 Total		**0**	**0**	**0**	**0**	**4**
	10005020						
		MANAGER, POLICE PERSONNEL					
		MANAGER, POLICE ADMINISTRATIVE SERVICES	1	1			
		POLICE OFFICER	3	2	4	4	4
		POLICE PERSONNEL SPECIALIST	1	1	2	2	2
		POLICE SERGEANT	1	1	1	1	1
		VOLUNTEER COORDINATOR		1	1	1	1
	10005020 Total		**6**	**6**	**8**	**8**	**8**
	10005022						
		ACCOUNT SPECIALIST	1	1	1		1
	10005022 Total		**1**	**1**	**1**		**1**
	10005024						
		PUBLIC SAFETY EVENTS SCHEDULER	1	1	1	1	1
	10005024 Total		**1**	**1**	**1**	**1**	**1**
	21605212						
		VICTIM ASSISTANCE CASEWORKER	2	2	2	2	2
	21605212 Total		**2**	**2**	**2**	**2**	**2**
	21605215						
		FORENSICS SPECIALIST				1	1
		POLICE OFFICER			4	1	
	21605215 Total				**4**	**2**	**1**
	21605218						
		POLICE OFFICER	1	1	1	1	1
	21605218 Total		**1**	**1**	**1**	**1**	**1**
	21702424						
		ACCOUNT SPECIALIST	1	1	1		
	21702424 Total		**1**	**1**	**1**		
	22002413						
		POLICE LIEUTENANT	1	1	1	1	1
		POLICE OFFICER					3
		POLICE SERGEANT					1
		SECURITY OFFICER	1		1	1	1
	22002413 Total		**2**	**1**	**2**	**2**	**6**
Police Services Total			576	585	604	621	621
Transportation							
	20502919						
		SUPERVISOR, ADMINISTRATIVE SUPPORT	1	1	1	1	1
	20502919 Total		**1**	**1**	**1**	**1**	**1**
	20502920						
		CONTRACT MONITOR	1	1	1	1	1
		CREWLEADER, STREETS	1	1	1	1	2
		SERVICE WORKER, STREETS	4	4	6	6	6
		SERVICE WORKER, SR. STREETS	5	5	5	5	4
		SUPERVISOR, RIGHT OF WAY	1	1	1	1	1
	20502920 Total		**12**	**12**	**14**	**14**	**14**
	20502921						
		CREWLEADER, STREETS	2	2	2	2	2
		PRINCIPAL ENGINEER	1	1	1	1	1
		SERVICE WORKER, STREETS	2	2	2	2	2
		SERVICE WORKER, SR. STREETS	2	2	2	2	2
		SUPERINTENDENT, STREETS	1	1	1	1	1
		SUPERVISOR, STREETS	1	1	1	1	1
	20502921 Total		**9**	**9**	**9**	**9**	**9**
	20502923						
		SUPERVISOR, TRAFFIC SIGNAL	1	1	1	1	1
		TRAFFIC OPERATIONS ELECTRONIC TECHNICIAN	1	1	1	1	1
		TRAFFIC SIGNAL TECHNICIAN	1	1	1	1	1
		TRAFFIC SIGNAL TECHNICIAN, SR	3	3	3	3	3
		TRAFFIC SIGNAL TECHNICIAN, LEAD					1
		UTILITY LOCATOR		2	2	2	2
	20502923 Total		**6**	**8**	**8**	**8**	**9**

DEPT	FUND/ORG	POSITION TITLE	FY2022	FY2023	FY2024	FY2025	FY2026
	20502924						
		CREWLEADER, STREETS	1	1	1	1	1
		SERVICE WORKER, STREETS	3	3	4	4	4
		SUPERVISOR, TRAFFIC ENGINEERING	1	1			
		SUPERVISOR, TRAFFIC SIGNS & MARKINGS			1	1	1
	20502924 Total		**5**	**5**	**6**	**6**	**6**
	20502925						
		SUPERVISOR, TRAFFIC ENGINEERING	1	1	1	1	1
		TRAFFIC ENGINEERING SPECIALIST	1	1	1	1	1
	20502925 Total		**2**	**2**	**2**	**2**	**2**
	20502935						
		STREETLIGHT PROGRAM MANAGER	1	1	1	1	1
		TRAFFIC ENGINEERING TECHNICIAN	1	1	1	1	1
	20502935 Total		**2**	**2**	**2**	**2**	**2**
	20505064						
		TRAFFIC ENGINEERING SPECIALIST, SR	1	1	1	1	1
		TRAFFIC ENGINEERING TECHNICIAN	1	1	1	1	1
	20505064 Total		**2**	**2**	**2**	**2**	**2**
	20505065						
		SERVICE WORKER, SR STREETS				1	1
		SERVICE WORKER, STREETS	2	2	2	1	1
	20505065 Total		**2**	**2**	**2**	**2**	**2**
	20702926						
		ADMINISTRATOR, TRANSPORTATION PLANNING	1	1	1	1	1
		ADMINISTRATIVE SUPPORT SPECIALIST	1	1	1	1	2
		CITY TRAFFIC ENGINEER	1	1	1	1	1
		DEPUTY DIRECTOR, TRANSPORTATION		1	2	2	2
		DIRECTOR, TRANSPORTATION	1	1	1	1	1
		FINANCIAL ANALYST		1	1	1	1
		GIS TECHNICIAN		1	1	1	1
		MANAGEMENT ANALYST				1	1
		MANAGEMENT ASSISTANT	1	1	1	1	1
		TRANSPORTATION ANALYST	1				
		TRANSPORTATION PLANNER	2	2	2	2	2
		TRANSPORTATION PLANNER, SR		1	1	1	1
	20702926 Total		**8**	**11**	**12**	**13**	**14**
	20702928						
		ADMINISTRATIVE SUPPORT ASSISTANT			1	1	1
		ADMINISTRATIVE SUPPORT SPECIALIST	1	1	1	1	
		DISPATCHER ROUTER	5.5	6.5	5.75	5.75	5.75
		MANAGEMENT ANALYST			1		
		SUPERVISOR, TRANSIT	2	2	2	2	2
		TRANSIT COORDINATOR	1	1	1	1	1
		TRANSIT OPERATOR	16	16	20	20	20
		TRANSIT OPERATOR, LEAD				7	7
		TRANSIT REPRESENTATIVE, LEAD	6.75	6.75	7		
	20702928 Total		**32.25**	**33.25**	**38.75**	**37.75**	**36.75**
	20702929						
		ADMINISTRATOR, TRANSIT	1	1	1	1	1
		MANAGEMENT ASSISTANT	1	1	1	1	1
		SUPERINTENDENT, TRANSIT OPERATIONS	1	1	1	1	1
		TRANSPORTATION PROGRAM MANAGER	1	1	1	1	1
	20702929 Total		**4**	**4**	**4**	**4**	**4**
	20702930						
		ADMINISTRATOR,TRANSPORTATION SYSTEMS	1	1			
		INTELLIGENT TRANSPORTATION SYSTEMS ANALYST		1	1	1	1
		INTELLIGENT TRANSPORTATION SYSTEMS TECHNICIAN	2	2	3	3	3
		MANAGER, TRANSPORTATION SYSTEMS			1	1	1
		SUPERINTENDENT, INTELLIGENT TRANSPORTATION SYSTEMS			1	1	1
		SUPERVISOR, INTELLIGENT TRANSPORTATION SYSTEMS	1	1			
	20702930 Total		**4**	**5**	**6**	**6**	**6**
	20702931						
		PRINCIPAL ENGINEER	1	1	1	1	1
		TRANSPORTATION ENGINEER	1	1	1	1	1
	20702931 Total		**2**	**2**	**2**	**2**	**2**

DEPT	FUND/ORG	POSITION TITLE	FY2022	FY2023	FY2024	FY2025	FY2026
	20705066						
		TRAFFIC EDUCATION PROGRAM MANAGER	1	1	1	1	1
		TRAFFICE EDUCATION SPECIALIST			1	1	1
	20705066 Total		**1**	**1**	**2**	**2**	**2**
	20705069						
		SERVICE WORKER, AIRPORT	1	1	1	1	1
	20705069 Total		**1**	**1**	**1**	**1**	**1**
	21302933						
		ADMINISTRATOR, AIRPORT	1	1	1	1	1
		MANAGEMENT ASSISTANT	1	1	1	1	1
		SERVICE WORKER, AIRPORT	2	2	2	2	2
		SERVICE WORKER, SR. AIRPORT	1	1	1	1	1
		SUPERVISOR, AIRPORT OPERATIONS	1	1	1	1	1
	21302933 Total		**6**	**6**	**6**	**6**	**6**
Transportation Total			99.25	106.25	117.75	117.75	118.75
Water Services							
	60202710						
		ENVIRONMENTAL PROGRAM MANAGER	2	2	2	2	2
		ENVIRONMENTAL RESOURCES SPECIALIST	1	1	1	1	1
		PRINCIPAL ENGINEER					
		SAFETY PROGRAM MANAGER					
		WATER RESOURCES PROGRAM MANAGER	1	1	1	1	1
		WATER SERVICES DATA COORDINATOR	1	1	1	1	1
	60202710 Total		**5**	**5**	**5**	**5**	**5**
	60202711						
		ADMINISTRATOR, DEPARTMENT SUPPORT SERVICES	1	1	1	1	1
		ADMINISTRATOR, FINANCIAL PROGRAMS	1	1	1	1	1
		ADMINISTRATIVE SUPPORT ASSISTANT	1				
		ADMINISTRATIVE SUPPORT SPECIALIST	2	3	3	3	3
		DEPUTY DIRECTOR, WATER SERVICES	4	4	4	4	4
		DIRECTOR, WATER SERVICES	1	1	1	1	1
		FINANCIAL ANALYST	1	1	1	1	1
		MANAGEMENT ANALYST	1	1	1	1	1
		MANAGEMENT ASSISTANT	2	2	2	2	2
		SUPERVISOR, MAT CONTROL WAREHOUSE	1				
	60202711 Total		**15**	**14**	**14**	**14**	**14**
	60202712						
		CIP & ENGINEERING PROJECT MANAGER					1
		CIVIL ENGINEER	1				
		CIVIL ENGINEER, SR.		1	1	1	1
		PRINCIPAL ENGINEER	1	1	1	1	1
		SAFETY PROGRAM MANAGER	1	1	1	1	1
		SUPERINTENDENT, WATER OPERATIONS & MAINTENANCE	5	5	5	5	5
		WATER SERVICES PROCESS CONTROL SPECIALIST	1	1	1	1	1
	60202712 Total		**9**	**9**	**9**	**9**	**10**
	60202713						
		ADMINISTRATOR, INFORMATION TECHNOLOGY	1	1	1	1	1
		APPLICATIONS ANALYST, SR.	1				
		NETWORK ENGINEER	1	1	1	1	1
		SCADA PROGRAM MANAGER			1	1	
		SYSTEMS ADMINISTRATOR					1
		SYSTEMS ADMINISTRATOR, SR	1		1	1	1
		TECHNOLOGY PROGRAM MANAGER				1	1
		SYSTEMS ANALYST, SR.		1			
	60202713 Total		**4**	**3**	**4**	**5**	**5**
	60202714						
		PUBLIC SERVICE REPRESENTATIVE	3	1			
		PUBLIC SVC REPRESENTATIVE LEAD	1				
		SUPERVISOR, WATER SERVICES	1	1			
		UTILITY LOCATOR	2	2			
	60202714 Total		**7**	**4**			
	60202715						
		SECURITY OFFICER	5	5	6	6	6
		SECURITY SYSTEMS TECHNICIAN	1	1	1	1	1
		SUPERVISOR, SUPPORT SERVICES	1	1	1	1	1
	60202715 Total		**7**	**7**	**8**	**8**	**8**

DEPT	FUND/ORG	POSITION TITLE	FY2022	FY2023	FY2024	FY2025	FY2026
	60202717						
		ADMINISTRATOR, ENVIRONMENTAL PROGRAMS	1	1	1	1	1
		WATER CONSERVATION SPECIALIST	2	2	2	2	3
	60202717 Total		**3**	**3**	**3**	**3**	**4**
	60202718						
		ADMINISTRATOR, WATER QUALITY LAB	1	1	1	1	1
		CHEMIST	4	4	4	4	4
		CHEMIST, LEAD	1	1	1	1	1
		LABORATORY TECHNICIAN	2	2	2	2	2
		LABORATORY TECHNICIAN, LEAD	1	1	1	1	1
		SUPERVISOR, WATER QUALITY LAB		1	1	1	1
		WATER QUALITY ASSURANCE COORDINATOR	1	1	1	1	1
		WATER SERVICES DATA COORDINATOR	1				
	60202718 Total		**11**	**11**	**11**	**11**	**11**
	60202719						
		BUYER	1.75	1	1	1	1
		MATERIALS CONTROL SPECIALIST	1	2	2	2	2
		SUPERVISOR, MATERIALS CONTROL WAREHOUSE		1	1	1	1
	60202719 Total		**2.75**	**4**	**4**	**4**	**4**
	60202720						
		SUPERVISOR, WATER SERVICES	1	1	1	1	1
		WATER SERVICES REPRESENTATIVE	11	11	11	11	11
		WATER SERVICES REPRESENTATIVE, LEAD	2	2	2	2	2
	60202720 Total		**14**	**14**	**14**	**14**	**14**
	60202723						
		PUBLIC SERVICE REPRESENTATIVE		2	2		
		PUBLIC SERVICES REPRESENTATIVE LEAD		1	1		
		REMOTE FACILITIES TECHNICIAN				2	2
		REMOTE FACILITIES TECHNICIAN, LEAD				1	1
		SUPERVISOR, WATER FACILITIES	1	1	1	1	1
		WATER CONTROL ROOM OPERATOR	5	5	5	5	5
		WATER CONTROL ROOM OPERATOR, LEAD	1	1	1	1	1
	60202723 Total		**7**	**10**	**10**	**10**	**10**
	60202724						
		SUPERVISOR, WATER FACILITIES	1	1	1	1	1
		WATER PLANT OPERATOR, LEAD	1	1	1	1	1
		WATER PLANT OPERATOR, SR	7	6	6	6	7
		WATER SERVICES PLANT OPERATOR	1		1	1	1
	60202724 Total		**9**	**8**	**9**	**9**	**10**
	60202725						
		SUPERVISOR, WATER FACILITIES	1	1	1	1	1
		WATER PLANT OPERATOR, LEAD	1	1	1	1	1
		WATER PLANT OPERATOR, SR	6	7	7	7	7
		WATER SERVICES PLANT OPERATOR	1				
	60202725 Total		**10**	**9**	**9**	**9**	**9**
	60202726						
		BUSINESS ANALYST	1	1	2	2	2
		GIS ANALYST					
		GIS SPECIALIST	1	1	1	1	1
		GIS TECHNICIAN	1	1	1	1	1
		INDUSTRIAL MAINTENANCE PLANNER & SCHEDULER	1	1	1	1	1
		INDUSTRIAL MAINTENANCE ELECTRICIAN	2	2	3	3	3
		INDUSTRIAL MAINTENANCE MECHANIC	4	4	4	4	4
		INDUSTRIAL MAINTENANCE MECHANIC SR	4	4	4	4	4
		INSTRUMENTATION TECHNICIAN	3	3	2	2	
		INSTRUMENTATION TECHNICIAN, SR	3	3	3	3	5
		PC OPERATOR	2	2	2	1	1
		SUPERVISOR, ENTERPRISE ASSET MANAGEMENT	1	1	1	1	1
		SUPERVISOR, WATER INDUSTRIAL MAINTENANCE		2	2	2	2
		SUPERVISOR, WATER SERVICES	2				
		SYSTEM ADMINISTRATOR	2	1	1		
		SYSTEM ADMINISTRATOR, SR.		1			
		USER SUPPORT SPECIALIST				1	1
	60202726 Total		**27**	**27**	**27**	**26**	**26**
	60202727						
		ADMINISTRATIVE SUPPORT ASSISTANT					

DEPT	FUND/ORG	POSITION TITLE	FY2022	FY2023	FY2024	FY2025	FY2026
		BUILDING INSPECTOR SPECIALIST	1				
		CROSS CONNECTION CONTROL SPECIALIST		1	1	1	1
		SUPERVISOR, WATER SERVICES	3	3	3	3	3
		UTILITY LOCATOR			2	2	3
		WATER SERVICES SYSTEM TECHNICIAN, LEAD	3	3	3	3	3
		WATER SERVICES SYSTEM TECHNICIAN, SR	11	11	11	11	11
		WATER SERVICES SYSTEM TECHNICIAN	15	15	15	15	15
	60202727 Total		**33**	**33**	**35**	**35**	**36**
	60202729						
		SUPERVISOR, WATER FACILITIES	1	1	1	1	1
		WATER PLANT OPERATOR, LEAD	1	1	1	1	1
		WATER PLANT OPERATOR, SR	6	6	6	6	6
		WATER SERVICES PLANT OPERATOR					
	60202729 Total		**8**	**8**	**8**	**8**	**8**
	60302731						
		ENVIRONMENTAL COMPLIANCE OFFICER	1	1	1	1	1
		PRETREATMENT INSPECTOR	3	3	3	3	2
		PRETREATMENT INSPECTOR, SR.					1
	60302731 Total		**4**	**4**	**4**	**4**	**4**
	60302734						
		SUPERVISOR, WATER SERVICES	1	1	1	1	1
		WATER SERVICES CONTRACT COMPLIANCE INSPECTOR	1	1	1	1	1
		WATER SERVICES SYSTEM TECHNICIAN, LEAD	1	1	1	1	1
		WATER SERVICES SYSTEM TECHNICIAN, SR				1	1
		WATER SERVICES SYSTEM TECHNICIAN	2	2	2	2	2
	60302734 Total		**5**	**5**	**5**	**6**	**6**
	60302737						
		SUPERVISOR, WATER SERVICES	1	1	1	1	1
		WATER SERVICES SYSTEM TECHNICIAN, LEAD	2	2	2	2	2
		WATER SERVICES SYSTEM TECHNICIAN, SR	4	4	4	4	4
		WATER SERVICES SYSTEM TECHNICIAN	7	7	7	6	6
	60302737 Total		**14**	**14**	**14**	**13**	**13**
	60302738						
		SUPERVISOR, WATER FACILITIES	1	1	1	1	1
		WATER PLANT OPERATOR				1	1
		WATER RECLAMATION FACILITY OPERATOR, LEAD	1	1	1	1	1
		WATER RECLAMATION FACILITY OPERATOR, SR	7	7	7	7	7
		WATER SERVICES PLANT OPERATOR		2	1		
	60302738 Total		**9**	**11**	**10**	**10**	**10**
	60302739						
		SUPERVISOR, WATER FACILITIES	1	1	1	1	1
		WATER RECLAMATION FACILITY OPERATOR, LEAD	1	1	1	1	1
		WATER RECLAMATION FACILITY OPERATOR, SR	8	8	8	8	8
		WATER SERVICES PLANT OPERATOR	1	1	1	1	1
	60302739 Total		**11**	**11**	**11**	**11**	**11**
Water Services Total			214.75	214	214	214	218
Grand Total			**1881.5**	**1940.75**	**2018.25**	**2066.25**	**2079.5**

Bond Description	Original Issue	Outstanding Principal 7/1/2025	FY25-26 Principal	FY25-26 Interest	FY25-26 Fees	Total Requirements
MPC Tax Funded Debt (Fund 3030)						
Existing						
MPC Bonds - Series 2003B - Taxable	97,040,000	1,480,000	-	82,584	5,000	87,584
MPC Bonds - Series 2008B - Taxable	52,780,000	29,035,000	2,515,000	1,787,685	5,000	4,307,685
MPC Tax Funded Debt Total	**149,820,000**	**30,515,000**	**2,515,000**	**1,870,269**	**10,000**	**4,395,269**
						-
Excise Tax Funded Debt (Fund 3050)						
Existing						
Excise Tax Debt Bonds - Series 2015A*	114,130,000	23,400,000	-	1,170,000	5,000	1,175,000
Excise Tax Debt Bonds - Series 2015B	13,700,000	13,700,000	-	544,271	5,000	549,271
Excise Tax Debt Bonds - Series 2016*	33,830,000	1,945,000	1,945,000	97,250	-	2,042,250
Excise Tax Debt Bonds - Series 2017*	64,910,000	46,805,000	3,720,000	2,340,250	5,000	6,065,250
Excise Tax Debt Bonds - Series 2024*	171,205,000	171,205,000	12,205,000	8,560,250	10,000	20,775,250
Excise Tax Debt Bonds - Series 2025**	20,944,460	20,944,460	-	1,576,105	-	1,576,105
Excise Tax Funded Debt Total	**418,719,460**	**277,999,460**	**17,870,000**	**14,288,126**	**25,000**	**32,183,126**
						-
COP's Funded Debt (Fund 3060)						
Existing						
Certificates of Participation - Series 2021 - Taxable	253,820,000	225,895,000	14,610,000	5,378,356	5,000	19,993,356
COP's Funded Debt Total	**253,820,000**	**225,895,000**	**14,610,000**	**5,378,356**	**5,000**	**19,993,356**
						-
Property Tax Funded Debt (Fund 3010)						
Existing						
General Obligation Bond - Series 2016B - Taxable	10,580,000	3,065,000	1,510,000	96,244	1,250	1,607,494
General Obligation Bond - Series 2017 (Refund 2009B)*	26,555,000	13,245,000	2,485,000	418,145	1,250	2,904,395
General Obligation Bond - Series 2019	15,385,000	12,455,000	710,000	552,950	1,250	1,264,200
General Obligation Bond - Series 2021	13,435,000	9,080,000	355,000	354,650	1,250	710,900
General Obligation Bond - Series 2021 (Refund 2016A & 2018)	32,225,000	28,485,000	940,000	629,519	1,250	1,570,769
General Obligation Bond - Series 2022	40,290,000	18,665,000	720,000	933,250	1,250	1,654,500
General Obligation Bond - Series 2023	64,260,000	38,585,000	4,365,000	1,884,350	1,250	6,250,600
General Obligation Bond - Series 2024	43,075,000	43,075,000	5,267,973	4,119,449	1,250	9,388,672
Property Tax Funded Debt Total	**245,805,000**	**166,655,000**	**16,352,973**	**8,988,557**	**10,000**	**25,351,530**
						-
Water & Sewer Revenue Funded Debt (Fund 6040)						
Existing						
Senior Lien W&S Bonds - Series 2015*	121,245,000	-	14,585,000	1,377,500	1,500	15,964,000
Subordinate Lien W&S Bonds - Series 2020*	20,250,000	20,250,000	-	1,012,500	1,500	1,014,000
Subordinate Lien W&S Bonds - Series 2021A	23,565,000	22,720,000	-	1,136,000	1,500	1,137,500
Senior Lien W&S Bonds - Series 2022A	20,665,000	20,665,000	-	1,033,250	1,500	1,034,750
Senior Lien W&S Bonds - Series 2022B (Refund 2012)	40,010,000	18,920,000	6,000,000	946,000	2,000	6,948,000
Senior Lien W&S Bonds - Series 2024	31,545,000	31,545,000	-	1,577,250	2,000	1,579,250
W&S Bonds - Series 2025	74,295,000	74,295,000	1,500,000	2,500,000	-	4,000,000
Water & Sewer Revenue Funded Debt Total	**331,575,000**	**188,395,000**	**22,085,000**	**9,582,500**	**10,000**	**31,677,500**
Landfill Revenue Funded Debt (Fund 6110)						
General Obligation Bond - Series 2022	10,900,000	8,065,000	310,000	403,250	-	713,250
Landfill Revenue Funded Debt Total	**10,900,000**	**8,065,000**	**310,000**	**403,250**	**-**	**713,250**
						-
Transp. Sales Tax Rev Funded Debt (Fund 3040)						
Existing						
Transp. Sales Tax Obligations Bond - Series 2015*	55,340,000	8,745,000	-	265,400	5,000	270,400
Transp. Sales Tax Obligations Bond - Series 2017*	19,330,000	7,150,000	20,000	187,330	5,000	212,330
Transportation Sales Tax Funded Debt Total	**74,670,000**	**15,895,000**	**20,000**	**452,730**	**10,000**	**482,730**
Total Debt Service Payments (All Funds)	**$ 1,485,309,460**	**$ 913,419,460**	**$ 73,762,973**	**$ 40,963,788**	**$ 70,000**	**$ 114,796,761**

* Refunding

** Anticipated Bond Sale

Note: The following amounts provide for departmental participation in the city's self insurance fund, workers' compensation fund, technology replacement programs and telephone fund. The rates are approved by the Budget Division based on computer models established for each fund. Monthly amounts should be charged against departmental operating budgets by the Finance Division during the fiscal year.

FUND - DESCRIPTION	Insurance	Workers' Compensation	Technology Projects	Telephone	Technology
General Funds					
1000-General Fund					
Budget and Finance					
10001110 Budget&Finance Administration	$ 7,180	$ 1,273	$ -	$ 2,755	$ 51,069
10001111 Accounting Services	$ 48,906	$ 6,260	$ -	$ 4,477	$ 194,376
10001112 Tax and License	$ 15,571	$ 2,372	$ -	$ 344	$ 237,807
10001113 Procurement	$ 9,023	$ 1,909	$ -	$ 3,099	$ 62,662
10001115 Budget and Research	$ 6,421	$ 1,273	$ -	$ 1,722	$ 42,356
10001116 Grants Administration	$ 1,596	$ 318	$ -	$ 344	$ 10,734
10001117 Customer Service	$ 4,364	$ 955	$ -	$ 344	$ 31,041
10001119 Collections	$ 3,847	$ 1,273	$ -	$ 689	$ 40,613
Budget and Finance Total	**$ 96,908**	**$ 15,633**	**$ -**	**$ 13,775**	**$ 670,657**
City Attorney's Office					
10001210 Legal Services	$ 210,514	$ 10,183	$ -	$ 12,398	$ 353,366
City Attorney's Office Total	**$ 210,514**	**$ 10,183**	**$ -**	**$ 12,398**	**$ 353,366**
Audit Department					
10001310 Audit Administration	$ 3,429	$ 116	$ -	$ 689	$ 11,315
Audit Department Total	**$ 3,429**	**$ 116**	**$ -**	**$ 689**	**$ 11,315**
City Clerk					
10001410 City Clerk Administration	$ 10,899	$ 2,228	$ -	$ 3,444	$ 79,205
City Clerk Total	**$ 10,899**	**$ 2,228**	**$ -**	**$ 3,444**	**$ 79,205**
City Court					
10001510 Court Administration	$ 70,445	$ 14,320	$ -	$ 24,796	$ 603,115
City Court Total	**$ 70,445**	**$ 14,320**	**$ -**	**$ 24,796**	**$ 603,115**
City Manager's Office					
10001610 City Manager Administration	$ 16,458	$ 2,228	$ -	$ 5,166	$ 76,881
10001612 Code Compliance	$ 76,758	$ 86,542	$ -	$ 9,298	$ 346,511
City Manager's Office Total	**$ 93,216**	**$ 88,770**	**$ -**	**$ 14,464**	**$ 423,392**
Communications					
10003510 Communications	$ 24,748	$ 3,978	$ -	$ 10,676	$ 333,121
Communications Total	**$ 24,748**	**$ 3,978**	**$ -**	**$ 10,676**	**$ 333,121**
Community Services					
10001710 Community Services Admin	$ 48,562	$ 4,932	$ -	$ 4,477	$ 131,133
10001711 Library	$ 89,537	$ 31,427	$ -	$ 40,637	$ 829,946
10001712 Community Engagement	$ 5,245	$ 2,124	$ -	$ -	$ 24,953
10001715 CAP Local Match	$ 27,055	$ 110,669	$ -	$ 9,643	$ 85,443
10001716 Community Revitalization	$ 3,847	$ 1,070	$ -	$ 1,033	$ 49,907
Community Services Total	**$ 174,245**	**$ 150,222**	**$ -**	**$ 55,790**	**$ 1,121,382**
Development Services					
10001810 Planning	$ 27,165	$ 5,092	$ -	$ 5,854	$ 303,642
10001811 Building Safety	$ 100,452	$ 6,046	$ -	$ 10,676	$ 437,569
10005006 Mapping and Records	$ 2,632	$ 636	$ -	$ -	$ 21,468
Development Services Total	**$ 130,248**	**$ 11,774**	**$ -**	**$ 16,530**	**$ 762,679**
Economic Development					
10001910 Economic Development	$ 17,968	$ 3,182	$ -	$ 4,477	$ 117,216
10001912 Citywide Special Events	$ 11,008	$ 4,457	$ -	$ 689	$ 32,202
10005333 City Sales Tax - Bed Tax	$ 8,206	$ 2,052	$ -	$ 2,066	$ 49,390
10005336 Bed Tax / Tourism	$ 2,543	$ -	$ -	$ -	$ -
10005337 Tohono O'odham Funding	$ 466	$ -	$ -	$ -	$ -
10005338 Tourism Grant Program	$ 398	$ -	$ -	$ -	$ -
Economic Development Total	**$ 40,588**	**$ 9,691**	**$ -**	**$ 7,232**	**$ 198,808**
Emergency Management					
10003610 Administration	$ 8,222	$ 1,273	$ -	$ 35,816	$ 92,310
Emergency Management Total	**$ 8,222**	**$ 1,273**	**$ -**	**$ 35,816**	**$ 92,310**
Engineering					
10003014 Engineering Administration	$ 153,201	$ 1,796	$ -	$ 8,265	$ 73,420
10003016 CIP Administration	$ 30,608	$ 4,455	$ -	$ 1,033	$ 143,888
10003017 Land Development	$ 8,046	$ 1,591	$ -	$ 689	$ 50,766
10003018 Construction Inspection	$ 65,192	$ 145,491	$ -	$ -	$ 154,622
Engineering Total	**$ 257,048**	**$ 153,333**	**$ -**	**$ 9,987**	**$ 422,696**

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FUND - DESCRIPTION	Insurance	Workers' Compensation	Technology Projects	Telephone	Technology
Field Operations					
10002810 Field Operations Admin	$ 21,227	$ 318	$ -	$ 4,821	$ 79,096
10002812 Facilities	$ 211,299	$ 131,947	$ -	$ 689	$ 284,315
10002847 Cemetery	$ 28,791	$ 14,442	$ 88,000	$ -	$ 21,468
Field Operations Total	**$ 261,316**	**$ 146,707**	**$ 88,000**	**$ 5,510**	**$ 384,879**
Fire Services					
10002010 Fire Administration	$ 69,464	$ 67,984	$ -	$ 26,517	$ 203,646
10002011 Fire Operations	$ 661,308	$ 2,710,568	$ -	$ 1,378	$ 2,600,395
10002013 Fire Resource Management	$ 233,158	$ 53,375	$ -	$ 42,703	$ 209,899
10002014 Fire Training	$ 9,193	$ 21,176	$ -	$ -	$ 20,307
10002015 Fire Medical Services & Health	$ 1,924	$ 21,176	$ -	$ 689	$ 20,887
10002017 Fire Marshal's Office	$ 18,685	$ 68,910	$ -	$ 2,411	$ 131,133
10002019 LA Services	$ 4,332	$ -	$ -	$ -	$ -
10002023 PS Training Fac - Fire	$ -	$ -	$ -	$ -	$ 581
10005009 Fire - Fiesta Bowl Event	$ 235	$ -	$ -	$ -	$ -
10005011 Arena - Fire Event Staffing	$ 1,500	$ -	$ -	$ -	$ -
10005012 CBRanch - Fire Event Staffing	$ 204	$ -	$ -	$ -	$ -
Fire Services Total	**$ 1,000,003**	**$ 2,943,189**	**$ -**	**$ 73,698**	**$ 3,186,847**
Human Resources					
10002110 Human Resource Administration	$ 30,696	$ 7,325	$ -	$ 9,987	$ 218,470
10002112 Organizational Development	$ 2,852	$ 318	$ -	$ 344	$ 10,153
10005018 Benefits	$ 22	$ -	$ -	$ -	$ -
Human Resources Total	**$ 33,569**	**$ 7,643**	**$ -**	**$ 10,331**	**$ 228,623**
Intergovernmental Programs					
10002510 Intergovernmental Progs Admin	$ 5,961	$ 1,031	$ -	$ 4,133	$ 33,945
Intergovernmental Programs Total	**$ 5,961**	**$ 1,031**	**$ -**	**$ 4,133**	**$ 33,945**
Mayor & Council Office					
10001010 Mayor's Office	$ 6,565	$ 1,273	$ -	$ 2,411	$ 45,260
10001011 Council Office Administration	$ 18,426	$ 3,819	$ -	$ 3,444	$ 131,714
Mayor & Council Office Total	**$ 24,991**	**$ 5,092**	**$ -**	**$ 5,854**	**$ 176,974**
Organizational Performance					
10003410 Organizational Performance	$ 5,877	$ 955	$ -	$ 689	$ 32,783
Organizational Performance Total	**$ 5,877**	**$ 955**	**$ -**	**$ 689**	**$ 32,783**
Parks and Recreation					
10002610 Public Facil,Rec&Special Event	$ 49,236	$ 4,651	$ -	$ 5,166	$ 154,344
10002611 Parks Maintenance	$ 345,988	$ 207,335	$ -	$ 5,854	$ 370,768
10002615 Park Rangers	$ 25,750	$ 37,676	$ -	$ -	$ 52,509
10002616 Foothills Recreation Center	$ 12,813	$ 25,486	$ -	$ 9,987	$ 75,162
10002617 Civic Center	$ 8,477	$ 11,792	$ -	$ 3,444	$ 46,422
10002618 Adult Center	$ 6,418	$ 15,291	$ -	$ 9,298	$ 59,781
10005034 Paseo Racquet Center	$ 661	$ -	$ -	$ -	$ -
10005036 Youth and Teen	$ 6,625	$ 44,924	$ -	$ -	$ 149,697
10005037 Aquatics-Rose Ln & Splash Pads	$ 6,837	$ 27,128	$ -	$ -	$ 44,098
10005040 SRPHA Sahuaro Ranch Hist	$ 1,957	$ 3,418	$ -	$ 344	$ 11,315
10005041 Sports and Health	$ 3,173	$ 6,490	$ -	$ 1,033	$ 10,153
10005314 O'Neil Park Splash Pad	$ 136	$ -	$ -	$ -	$ -
10005315 Sunset Palms Park Splash Pad	$ 136	$ -	$ -	$ -	$ -
10005328 O'Neil Community Center	$ 201	$ -	$ -	$ -	$ -
10005329 Glendale Community Center	$ 204	$ -	$ -	$ -	$ -
10005330 Rose Lane Community Center	$ 201	$ -	$ -	$ -	$ -
10005352 Greenway Grenada Pk Splash Pad	$ 143	$ -	$ -	$ -	$ -
Parks and Recreation Total	**$ 468,955**	**$ 384,190**	**$ -**	**$ 35,127**	**$ 974,250**

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FUND - DESCRIPTION	Insurance	Workers' Compensation	Technology Projects	Telephone	Technology
Police Services					
10002410 Police Administration	$ 251,627	$ 74,673	$ -	$ 138,786	$ 274,719
10002411 Training	$ 45,883	$ 90,491	$ -	$ 2,755	$ 172,605
10002414 Special Operations	$ 285,831	$ 195,655	$ -	$ 6,543	$ 436,590
10002416 Crime Investigations	$ 419,884	$ 353,315	$ -	$ 32,716	$ 895,810
10002417 Police Support Services	$ 89,325	$ 12,174	$ -	$ 4,477	$ 352,030
10002418 Detention	$ 55,127	$ 90,491	$ -	$ 6,199	$ 172,605
10002419 Communications	$ 62,741	$ 15,358	$ -	$ 8,265	$ 421,360
10002420 Towing Administration	$ 1,426	$ 318	$ -	$ -	$ 10,153
10002421 Gateway Patrol Division	$ 1,358,858	$ 906,502	$ -	$ 45,458	$ 1,776,819
10002422 Foothills Patrol Division	$ 631,001	$ 752,135	$ -	$ 34,438	$ 1,482,375
10002426 MROP Program	$ 7,823	$ 21,610	$ -	$ -	$ 51,347
10002427 RTCC-Real Time Crime Center	$ 9,352	$ 21,928	$ -	$ -	$ 60,920
10002428 Security Services	$ 5,143	$ 16,287	$ -	$ -	$ 40,613
10005020 Police Personnel Management	$ 17,722	$ 27,570	$ -	$ 1,033	$ 81,807
10005021 Fiscal Management	$ 95,509	$ -	$ -	$ 3,099	$ 536,716
10005022 PD - Stadium Event Staffing	$ 9,506	$ 3,310	$ -	$ -	$ 10,153
10005023 PD - Fiesta Bowl Event	$ 619	$ 159	$ -	$ -	$ -
10005024 PD - Arena Event Staffing	$ 4,640	$ 318	$ -	$ -	$ 10,153
10005026 PD - CBRanch Event Staffing	$ 120	$ 38	$ -	$ -	$ -
Police Services Total	**$ 3,352,136**	**$ 2,582,334**	**$ -**	**$ 283,771**	**$ 6,786,775**
Transportation					
10002920 Right of Way	$ 806	$ -	$ -	$ -	$ -
10005055 Stadium - Transportation Ops	$ 6,384	$ -	$ -	$ -	$ -
10005056 Transp - Fiesta Bowl Event	$ 158	$ -	$ -	$ -	$ -
10005057 Arena - Transportation Ops.	$ 170	$ -	$ -	$ -	$ -
10005058 Graffiti Removal	$ 117	$ -	$ -	$ -	$ -
Transportation Total	**$ 7,635**	**$ -**	**$ -**	**$ -**	**$ -**
1000-General Fund Total	**$ 6,280,953**	**$ 6,532,661**	**$ 88,000**	**$ 624,709**	**$ 16,877,121**
General Funds Total	**$ 6,280,953**	**$ 6,532,661**	**$ 88,000**	**$ 624,709**	**$ 16,877,121**
Special Revenue Funds					
2050-Highway User Revenue Fund					
Transportation					
20502919 Transportation Administration	$ 7,340	$ 318	$ -	$ 7,921	$ 11,315
20502920 Right of Way	$ 146,604	$ 131,698	$ -	$ 3,099	$ 146,792
20502921 Street Maintenance	$ 770,095	$ 80,723	$ -	$ 3,099	$ 97,769
20502923 Traffic Signals	$ 52,103	$ 82,304	$ -	$ 3,444	$ 94,864
20502924 Signs & Markings	$ 51,678	$ 60,333	$ -	$ -	$ 66,147
20502925 Barricade Management	$ 16,385	$ 12,845	$ -	$ -	$ 22,630
20502935 Street Lighting	$ 231,808	$ 636	$ -	$ 344	$ 21,468
20502938 Post Incident Repairs	$ 11,437	$ -	$ -	$ -	$ -
20505064 Traffic Design and Development	$ 7,433	$ 10,357	$ -	$ -	$ 20,887
20505065 Graffiti Removal - ROW	$ 7,077	$ 20,077	$ -	$ -	$ 20,307
Transportation Total	**$ 1,301,961**	**$ 399,291**	**$ -**	**$ 17,908**	**$ 502,180**
2050-Highway User Revenue Fund Total	**$ 1,301,961**	**$ 399,291**	**$ -**	**$ 17,908**	**$ 502,180**
2070-Transportation Sales Tax					
Transportation					
20702926 Transportation Program Mgmt	$ 27,406	$ 8,609	$ -	$ 1,033	$ 168,820
20702927 Fixed Route	$ 57,107	$ 826	$ -	$ -	$ -
20702928 Dial-A-Ride	$ 166,853	$ 320,663	$ -	$ 11,020	$ 384,749
20702929 Transit Program Administration	$ 24,617	$ 1,273	$ -	$ 344	$ 43,517
20702930 Intelligent Transport Systems	$ 21,131	$ 31,070	$ -	$ 1,722	$ 71,956
20702931 Traffic Mitigation	$ 5,131	$ 636	$ -	$ -	$ 22,049
20702939 Post Incident Repairs	$ 17,270	$ -	$ -	$ -	$ -
20705066 Transportation Education	$ 4,530	$ 726	$ -	$ 344	$ 21,468
20705069 CIP O&M	$ 962	$ 7,898	$ -	$ -	$ 10,153
20705071 Signs & Markings	$ 1,977	$ -	$ -	$ -	$ -
20705332 Right of Way Maintenance	$ 3,776	$ -	$ -	$ -	$ -
Transportation Total	**$ 330,758**	**$ 371,701**	**$ -**	**$ 14,464**	**$ 722,713**
2070-Transportation Sales Tax Total	**$ 330,758**	**$ 371,701**	**$ -**	**$ 14,464**	**$ 722,713**
2110-Arts Commission					
Economic Development					
21101911 Arts Program	$ 4,258	$ 636	$ -	$ 344	$ 20,887
Economic Development Total	**$ 4,258**	**$ 636**	**$ -**	**$ 344**	**$ 20,887**
2110-Arts Commission Total	**$ 4,258**	**$ 636**	**$ -**	**$ 344**	**$ 20,887**

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FUND - DESCRIPTION	Insurance	Workers' Compensation	Technology Projects	Telephone	Technology
2120-Court Security Bonds					
City Court					
21205001 Court Security	$ 2,618	$ 5,323	$ -	$ 344	$ 10,153
21205002 Court Time Payments	$ 822	$ 159	$ -	$ -	$ 5,077
21205003 Fill the Gap	$ 236	$ -	$ -	$ -	$ -
City Court Total	**$ 3,675**	**$ 5,482**	**$ -**	**$ 344**	**$ 15,230**
2120-Court Security Bonds Total	**$ 3,675**	**$ 5,482**	**$ -**	**$ 344**	**$ 15,230**
2130-Airport Special Revenue					
Transportation					
21302933 Airport Operations	$ 32,638	$ 33,975	$ -	$ 3,444	$ 67,309
21302940 Post Incident Repairs	$ 40	$ -	$ -	$ -	$ -
Transportation Total	**$ 32,678**	**$ 33,975**	**$ -**	**$ 3,444**	**$ 67,309**
2130-Airport Special Revenue Total	**$ 32,678**	**$ 33,975**	**$ -**	**$ 3,444**	**$ 67,309**
2180-Park and Rec Designated					
Parks and Recreation					
21805033 Elsie McCarthy Pk. Maint	$ -	$ 165	$ -	$ -	$ -
Parks and Recreation Total	**$ -**	**$ 165**	**$ -**	**$ -**	**$ -**
2180-Park and Rec Designated Total	**$ -**	**$ 165**	**$ -**	**$ -**	**$ -**
2200-Training Facility Revenue					
Field Operations					
22002846 PS Training Ops - Fac. Mgmt	$ 8,777	$ 13,655	$ -	$ -	$ 20,887
Field Operations Total	**$ 8,777**	**$ 13,655**	**$ -**	**$ -**	**$ 20,887**
Fire Services					
22002023 PS Training Ops - Fire	$ 39,789	$ 18,370	$ -	$ 14,808	$ 207,599
Fire Services Total	**$ 39,789**	**$ 18,370**	**$ -**	**$ 14,808**	**$ 207,599**
Police Services					
22002413 PS Training Ops - Police	$ 18,750	$ 31,938	$ -	$ -	$ 60,920
Police Services Total	**$ 18,750**	**$ 31,938**	**$ -**	**$ -**	**$ 60,920**
2200-Training Facility Revenue Total	**$ 67,315**	**$ 63,963**	**$ -**	**$ 14,808**	**$ 289,406**
Special Revenue Funds Total	**$ 1,740,646**	**$ 875,213**	**$ -**	**$ 51,313**	**$ 1,617,725**
Enterprise Funds					
6020+-Water & Sewer					
Budget and Finance					
60201117 Customer Service	$ 40,665	$ 8,115	$ -	$ 22,040	$ 278,657
Budget and Finance Total	**$ 40,665**	**$ 8,115**	**$ -**	**$ 22,040**	**$ 278,657**
Water Services					
60202710 Environmental Resources	$ 8,464	$ 1,591	$ -	$ -	$ 54,832
60202711 Water Services Administration	$ 31,465	$ 4,455	$ -	$ 26,517	$ 143,307
60202712 Operating Administration	$ 20,563	$ 3,182	$ -	$ -	$ 101,533
60202713 SCADA Management	$ 28,330	$ 1,591	$ -	$ -	$ 319,124
60202714 Public Service Representative	$ -	$ -	$ -	$ -	$ -
60202715 System Security	$ 16,881	$ 32,574	$ -	$ -	$ 82,388
60202717 Water Conservation	$ 7,597	$ 2,020	$ -	$ 2,066	$ 45,260
60202718 Water Quality	$ 28,709	$ 60,491	$ -	$ 344	$ 111,686
60202719 Materials Control Warehouse	$ 14,225	$ 1,273	$ -	$ 344	$ 40,613
60202720 Customer Service - Field	$ 57,812	$ 85,479	$ -	$ 2,066	$ 142,146
60202722 Raw Water Usage	$ 35,338	$ -	$ -	$ -	$ -
60202723 Central System Control	$ 49,392	$ 60,173	$ -	$ 2,755	$ 101,533
60202724 Pyramid Peak WTP	$ 48,179	$ 60,173	$ -	$ 16,186	$ 102,694
60202725 Cholla Treatment Plant	$ 55,714	$ 54,156	$ -	$ 11,020	$ 91,379
60202726 Central System Maintenance	$ 100,270	$ 124,168	$ -	$ -	$ 265,146
60202727 Water Distribution	$ 639,410	$ 216,623	$ -	$ 3,099	$ 450,098
60202729 Oasis Surface WTP	$ 31,006	$ 49,333	$ -	$ -	$ 87,035
60202733 West Area WRF	$ -	$ -	$ -	$ -	$ -
60302731 Pretreatment Program	$ 13,391	$ 18,370	$ -	$ -	$ 40,613
60302734 Storm Water	$ 33,689	$ 36,104	$ -	$ 1,033	$ 61,500
60302735 SROG - 91st Ave WWTP	$ 22,233	$ -	$ -	$ -	$ -
60302737 Wastewater Collection	$ 80,091	$ 78,225	$ -	$ -	$ 132,573
60302738 Arrowhead WRF	$ 32,969	$ 60,173	$ -	$ 5,510	$ 102,694
60302739 West Area WRF	$ 67,404	$ 66,190	$ -	$ 13,775	$ 113,428
60302740 Irrigation	$ 12,308	$ -	$ -	$ -	$ -
Water Services Total	**$ 1,435,440**	**$ 1,016,347**	**$ -**	**$ 84,718**	**$ 2,589,582**
6020+-Water & Sewer Total	**$ 1,476,105**	**$ 1,024,462**	**$ -**	**$ 106,758**	**$ 2,868,239**

Note: The following amounts provide for departmental participation in the city's self insurance fund, workers' compensation fund, technology replacement programs and telephone fund. The rates are approved by the Budget Division based on computer models established for each fund. Monthly amounts should be charged against departmental operating budgets by the Finance Division during the fiscal year.

FUND - DESCRIPTION	Insurance	Workers' Compensation	Technology Projects	Telephone	Technology
6110+-Landfill					
Budget and Finance					
61101120 Landfill Customer Service	$ 1,447	$ 318	$ -	$ -	$ 10,153
Budget and Finance Total	**$ 1,447**	**$ 318**	**$ -**	**$ -**	**$ 10,153**
Field Operations					
61102834 Landfill	$ 199,133	$ 168,722	$ -	$ 3,788	$ 245,142
61102835 Solid Waste Admin	$ 28,076	$ 32,821	$ -	$ 15,153	$ 149,267
61102836 Recycling	$ 36,727	$ 95,698	$ -	$ 2,411	$ 89,939
61102837 MRF Operations	$ 25,604	$ 20,771	$ -	$ 1,378	$ 31,621
Field Operations Total	**$ 289,540**	**$ 318,012**	**$ -**	**$ 22,729**	**$ 515,969**
6110+-Landfill Total	**$ 290,987**	**$ 318,331**	**$ -**	**$ 22,729**	**$ 526,123**
6120-Solid Waste					
Field Operations					
61202838 Solid Waste Roll-off	$ 16,605	$ 27,251	$ -	$ -	$ 20,307
61202839 Commercial Frontload	$ 121,058	$ 149,883	$ -	$ -	$ 112,848
61202840 Curb Service	$ 1,437,036	$ 515,436	$ -	$ 689	$ 415,273
61202841 Residential-Loose Trash Collec	$ 151,017	$ 329,882	$ -	$ -	$ 256,155
Field Operations Total	**$ 1,725,716**	**$ 1,022,452**	**$ -**	**$ 689**	**$ 804,582**
6120-Solid Waste Total	**$ 1,725,716**	**$ 1,022,452**	**$ -**	**$ 689**	**$ 804,582**
6130-Housing Public Activities					
Community Services					
61301713 Housing Public Activities	$ -	$ -	$ -	$ -	$ -
61301717 Housing Admin-GF Supported	$ 136,557	$ 36,433	$ -	$ 11,020	$ 286,917
Community Services Total	**$ 136,557**	**$ 36,433**	**$ -**	**$ 11,020**	**$ 286,917**
6130-Housing Public Activities Total	**$ 136,557**	**$ 36,433**	**$ -**	**$ 11,020**	**$ 286,917**
Enterprise Funds Total	**$ 3,629,365**	**$ 2,401,677**	**$ -**	**$ 141,197**	**$ 4,485,861**
Internal Service Funds					
7010-Risk Management Self Insurance					
Human Resources					
70102113 Risk Management	$ 81,495	$ 955	$ -	$ 1,378	$ -
Human Resources Total	**$ 81,495**	**$ 955**	**$ -**	**$ 1,378**	**$ -**
7010-Risk Management Self Insurance Total	**$ 81,495**	**$ 955**	**$ -**	**$ 1,378**	**$ -**
7020-Workers Comp Self Insurance					
Human Resources					
70202114 Workers' Compensation	$ 4,868	$ 955	$ -	$ 689	$ -
70205098 Presumptive Cancer Care	$ 3,241	$ -	$ -	$ -	$ -
Human Resources Total	**$ 8,109**	**$ 955**	**$ -**	**$ 689**	**$ -**
7020-Workers Comp Self Insurance Total	**$ 8,109**	**$ 955**	**$ -**	**$ 689**	**$ -**
7030-Benefits Trust					
Human Resources					
70302111 Benefits	$ 7,664	$ 2,870	$ -	$ 1,378	$ 50,766
Human Resources Total	**$ 7,664**	**$ 2,870**	**$ -**	**$ 1,378**	**$ 50,766**
7030-Benefits Trust Total	**$ 7,664**	**$ 2,870**	**$ -**	**$ 1,378**	**$ 50,766**
7040-Fleet Services					
Field Operations					
70402843 Fleet Management	$ 102,413	$ 169,439	$ -	$ 17,219	$ 411,382
70402844 Fuel Services	$ 21,461	$ -	$ -	$ -	$ -
70402845 Parts Store Operations	$ 22	$ -	$ -	$ -	$ -
Field Operations Total	**$ 123,896**	**$ 169,439**	**$ -**	**$ 17,219**	**$ 411,382**
7040-Fleet Services Total	**$ 123,896**	**$ 169,439**	**$ -**	**$ 17,219**	**$ 411,382**
7050-Technology					
Innovation and Technology					
70502210 Innovation & Tech Operations	$ 127,869	$ 16,229	$ 4,169,610	$ -	$ -
70502211 Telephones	$ 5	$ -	$ -	$ -	$ -
Innovation and Technology Total	**$ 127,874**	**$ 16,229**	**$ 4,169,610**	**$ -**	**$ -**
7050-Technology Total	**$ 127,874**	**$ 16,229**	**$ 4,169,610**	**$ -**	**$ -**
Internal Service Funds Total	**$ 349,037**	**$ 190,448**	**$ 4,169,610**	**$ 20,663**	**$ 462,148**
Grand Total	**$ 12,000,000**	**$ 10,000,000**	**$ 4,257,610**	**$ 837,881**	**$ 23,442,854**

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City of Glendale
Summary Schedule of Estimated Revenues and Expenditures/Expenses
Fiscal year 2026

Fiscal year		Sch		Funds							
				General Fund	Special Revenue Fund	Debt Service Fund	Capital Projects Fund	Permanent Fund	Enterprise Funds Available	Internal Service Funds	Total All Funds
2025	Adopted/Adjusted Budgeted Expenditures/Expenses*	E	1	337,642,854	163,506,634	104,479,072	484,622,217	6,664,100	264,414,269	118,670,855	1,480,000,000
2025	Actual Expenditures/Expenses**	E	2	277,496,959	121,728,794	104,479,072	363,372,806	6,664,100	222,899,165	118,577,988	1,215,218,884
2026	Fund Balance/Net Position at July 1***		3	207,511,411	165,584,900	36,562,456	284,888,979	7,100,053	61,032,680	136,527,061	899,207,541
2026	Primary Property Tax Levy	B	4	7,275,997							7,275,997
2026	Secondary Property Tax Levy	B	5			25,351,530					25,351,530
2026	Estimated Revenues Other than Property Taxes	C	6	356,744,482	250,817,019	0	25,193,153	26,000	253,438,880	104,116,747	990,336,280
2026	Other Financing Sources	D	7	0	0	0	20,944,460	0	55,000,000	0	75,944,460
2026	Other Financing (Uses)	D	8	0	0	0	0	0	0	0	0
2026	Interfund Transfers In	D	9	53,421,570	6,499,277	52,659,212	75,010,527	0	35,179,837	0	222,770,423
2026	Interfund Transfers (Out)	D	10	89,868,672	101,224,251	0	0	0	31,677,500	0	222,770,423
2026	Line 11: Reduction for Fund Balance Reserved for Future Budget Year Expenditures										
	Maintained for Future Debt Retirement		11								0
	Maintained for Future Capital Projects										0
	Maintained for Future Financial Stability										0
											0
											0
2026	Total Financial Resources Available		12	535,084,788	321,676,946	114,573,198	406,037,119	7,126,053	372,973,897	240,643,808	1,998,115,808
2026	Budgeted Expenditures/Expenses	E	13	354,852,511	217,587,190	82,406,011	385,092,659	7,126,053	288,824,246	124,111,331	1,460,000,000

	Expenditure Limitation Comparison	2025	2026
1	Budgeted expenditures/expenses	$ 1,480,000,000	$ 1,460,000,000
2	Add/subtract: estimated net reconciling items		
3	Budgeted expenditures/expenses adjusted for reconciling items	1,480,000,000	1,460,000,000
4	Less: estimated exclusions	726,319,256	696,172,998
5	Amount subject to the expenditure limitation	$ 753,680,744	$ 763,827,002
6	EEC expenditure limitation	$ 765,293,060	$ 792,660,668

☐ The city/town does not levy property taxes and does not have special assessment districts for which property taxes are levied. Therefore, Schedule B has been omitted.

* Includes Expenditure/Expense Adjustments Approved in the current year from Schedule E.
** Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.
*** Amounts on this line represent Fund Balance/Net Position amounts except for amounts not in spendable form (e.g., prepaids and inventories) or legally or contractually required to be maintained intact (e.g., principal of a permanent fund).

City of Glendale
Tax Levy and Tax Rate Information
Fiscal Year 2026

	2025	2026
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	$ 8,375,734	$ 8,543,249
2. Amount received from primary property taxation in the **current year** in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18)	$	
3. Property tax levy amounts		
A. Primary property taxes	$ 7,008,912	$ 7,275,997
Property tax judgment		
B. Secondary property taxes	24,423,783	25,351,530
Property tax judgment		
C. Total property tax levy amounts	$ 31,432,695	$ 32,627,527
4. Property taxes collected*		
A. Primary property taxes		
(1) **Current** year's levy	$ 6,185,024	
(2) Prior years' levies	368,669	
(3) Total primary property taxes	$ 6,553,693	
B. Secondary property taxes		
(1) **Current** year's levy	$ 21,568,168	
(2) Prior years' levies	1,228,285	
(3) Total secondary property taxes	$ 22,796,453	
C. Total property taxes collected	$ 29,350,146	
5. Property tax rates		
A. City/Town tax rate		
(1) Primary property tax rate	0.3328	0.3242
Property tax judgment		
(2) Secondary property tax rate	1.1597	1.1296
Property tax judgment		
(3) Total city/town tax rate	1.4925	1.4538

B. Special assessment district tax rates

Secondary property tax rates—As of the date the proposed budget was prepared, the city/town was operating 0 special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the city/town.

* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

City of Glendale
Revenues Other Than Property Taxes
Fiscal Year 2026

SOURCE OF REVENUES	ESTIMATED REVENUES 2025	ACTUAL REVENUES* 2025	ESTIMATED REVENUES 2026
GENERAL FUND			
Local taxes			
City Sales Tax	$ 177,916,517	$ 177,916,517	$ 180,554,585
Licenses and permits			
Building Permits	4,707,435	4,707,435	5,041,171
Gas/Electric Franchise Fees	3,943,693	3,943,693	3,983,130
Planning/Zoning	449,681	449,681	443,720
Cable Franchise Fees	1,106,070	1,106,070	1,067,918
Bus./Prof. Licenses	1,288,323	1,288,323	1,221,106
Fire Department Other Fees	1,339,352	1,339,352	1,781,295
Right-of-Way Permits	444,088	444,088	438,755
Fire Dept CD Fees	895,295	895,295	834,034
Business Licenses	301,945	301,945	318,234
Liquor Licenses	253,005	253,005	275,351
Water Franchise Fees	59,987	59,987	127,364
Miscellaneous	47,508	47,508	53,363
Engineering Plan Check Revenue	17,049	17,049	14,954
Plan Check Fees	13,187	13,187	53,493
Intergovernmental			
State Income Tax	$ 54,148,980	$ 54,148,980	$ 50,512,311
State Shared Sales Tax	38,469,672	38,469,672	39,130,450
Motor Vehicle In-Lieu	12,889,454	12,889,454	13,738,664
Grants	78,487,535	78,487,535	18,958,285
Miscellaneous	4,282,071	4,282,071	9,861,277
Arena Fees	703,901	703,901	547,225
State Shared Smart & Safe-Fire	695,939	695,939	1,130,819
St Shared Smart & Safe-Police	1,108,647	1,108,647	709,857
SRO Revenue	204,525	204,525	376,507
Recreation Revenue	149,641	149,641	145,239
Charges for services			
Staff & Adm Chargebacks	$ 8,839,560	$ 8,839,560	$ 9,016,351
Plan Check Fees	2,559,236	2,559,236	2,608,290
Engineering Plan Check Revenue	1,095,105	1,095,105	668,291
Facility Rental Income	1,382,890	1,382,890	2,505,609
Recreation Revenue	1,146,501	1,146,501	618,775
Miscellaneous	546,536	546,536	600,392
City Property Rental	433,724	433,724	-
Planning/Zoning	-	-	44
Fire Department Other Fees	2,673	2,673	74,573
Right-of-Way Permits	184,976	184,976	37,902
Traffic Engineering Plan Check	185,225	185,225	208,159
Court Revenue	29,953	29,953	37,013
Security Revenue	61,918	61,918	67,488
Equipment Rental	25,629	25,629	24,177
Fines and forfeits			
Court Revenue	$ 1,822,415	$ 1,822,415	$ 1,970,034
Miscellaneous	39,675	39,675	20,566
Interest on investments			
Interest	$ 3,020,000	$ 3,020,000	$ 4,020,000

City of Glendale
Revenues Other Than Property Taxes
Fiscal Year 2026

SOURCE OF REVENUES	ESTIMATED REVENUES 2025	ACTUAL REVENUES* 2025	ESTIMATED REVENUES 2026
Contributions			
SRP In-Lieu	$ 262,845	$ 262,845	$ 172,012
Miscellaneous			
Miscellaneous	$ 1,578,836	$ 1,578,836	$ 1,578,836
Grants	-	-	3,000
Lease Proceeds	689,749	689,749	900,403
Cemetery Revenue	402,933	402,933	290,405
Library Fines/Fees	29,617	29,617	3,058
Fire Department Other Fees	-	-	-
Total General Fund	$ 408,263,494	$ 408,263,494	$ 356,744,482

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

SPECIAL REVENUE FUNDS

Public Facilities and Events Funds			
Recreation Revenue	$ 6,000	6,000	6,000
Interest	700	700	700
	$ 6,700	$ 6,700	$ 6,700
Community Services Grants			
Grants	$ 17,982,090	17,982,090	15,158,615
	$ 17,982,090	$ 17,982,090	$ 15,158,615
Other Grants			
Grants	$ 76,007,885	76,007,885	90,988,070
Miscellaneous	377,885	377,885	377,885
	$ 76,385,770	$ 76,385,770	$ 91,365,955
Public Safety Funds			
City Sales Tax	$ 42,864,995	42,864,995	42,180,060
State Forfeitures	1,000,000	1,000,000	1,000,000
Federal Forfeitures	15,000	15,000	15,000
	$ 43,879,995	$ 43,879,995	$ 43,195,060
Transportation/HURF Funds			
City Sales Tax	$ 45,044,765	45,044,765	46,274,522
Highway User Revenues	19,849,452	19,849,452	20,412,783
Grants	14,573,905	14,573,905	22,694,541
Interest	262,871	262,871	4,572,276
Airport Fees	836,212	836,212	781,518
Miscellaneous	1,881,654	1,881,654	502,887
Miscellaneous CD Fees	242,400	242,400	1,463,189
Transit Revenue	92,484	92,484	118,761
	$ 82,783,744	$ 82,783,744	$ 96,820,478
Intergovernmental			
Partner Revenue	$ 586,648	$ 586,648	$ 3,156,457
	$ 586,648	$ 586,648	$ 3,156,457
Fines and forfeits			
Court Revenue	$ 246,400	$ 246,400	$ 246,400
	$ 246,400	$ 246,400	$ 246,400

City of Glendale
Revenues Other Than Property Taxes
Fiscal Year 2026

SOURCE OF REVENUES	ESTIMATED REVENUES 2025	ACTUAL REVENUES* 2025	ESTIMATED REVENUES 2026
Interest on investments			
Interest	$ 4,100	$ 4,100	$ 4,100
	$ 4,100	$ 4,100	$ 4,100
Miscellaneous			
Miscellaneous	$ 1,143,399	$ 1,143,399	$ 863,254
	$ 1,143,399	$ 1,143,399	$ 863,254
Total Special Revenue Funds	$ 223,018,847	$ 223,018,847	$ 250,817,019

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

CAPITAL PROJECTS FUNDS

Development Impact Fee Funds			
Development Impact Fees	$ 3,653,675	$ 3,653,675	$ 3,653,675
Interest	604,960	604,960	595,018
	$ 4,258,635	$ 4,258,635	$ 4,248,693
Bond Proceeds	$ 48,429,302	$ 48,429,302	$ 20,944,460
	$ 48,429,302	$ 48,429,302	$ 20,944,460
Total Capital Projects Funds	$ 52,687,937	$ 52,687,937	$ 25,193,153

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

PERMANENT FUNDS

Cemetery Perpetual Care			
Interest	$ 26,000	$ 26,000	$ 26,000
	$ 26,000	$ 26,000	$ 26,000
Total Permanent Funds	$ 26,000	$ 26,000	$ 26,000

ENTERPRISE FUNDS

Water/Sewer Funds			
Water Revenues	$ 68,104,714	$ 68,104,714	$ 73,144,243
Sewer Revenue	45,761,079	45,761,079	46,395,083
Miscellaneous	6,373,183	6,373,183	6,502,043
Water Development Impact Fees	2,147,843	2,147,843	1,855,831
Sewer Development Impact Fees	1,091,164	1,091,164	1,891,733
Intergovernmental Agreement	2,768,907	2,768,907	1,615,702
Interest	400,000	400,000	373,695
Staff & Adm Chargebacks	82,000	82,000	82,000
Bond Proceeds	36,000,000	36,000,000	55,000,000
	$ 162,728,890	$ 162,728,890	$ 186,957,308
Landfill			
Tipping Fees	$ 9,363,613	$ 9,363,613	$ 9,747,703
Internal Charges	4,730,150	4,730,150	4,848,403
Staff & Adm Chargebacks	452,819	452,819	464,140
Interest	28,825	28,825	28,969
Miscellaneous	2,086,492	2,086,492	580,007
Recycling Sales	777	777	777
	$ 16,662,675	$ 16,662,675	$ 15,669,999

City of Glendale
Revenues Other Than Property Taxes
Fiscal Year 2026

SOURCE OF REVENUES	ESTIMATED REVENUES 2025	ACTUAL REVENUES* 2025	ESTIMATED REVENUES 2026
Solid Waste			
Residential Sanitiation	$ 20,016,147	$ 20,016,147	$ 22,335,326
Commercial Sanitation Frontload	5,406,044	5,406,044	5,135,463
Commercial Sanitation Rolloff	1,262,956	1,262,956	1,158,141
Grants	-	-	354,376
Miscellaneous	53,497	53,497	195,110
Internal Charges	223,673	223,673	(26)
Miscellaneous Bin Service	174,000	174,000	308,550
Interest	9,810	9,810	9,810
	$ 27,146,126	$ 27,146,126	$ 29,496,750
Pub Housing Budget Activities			
Grants	$ 21,183,341	$ 21,183,341	$ 21,314,823
	$ 21,183,341	$ 21,183,341	$ 21,314,823
Total Enterprise Funds	$ 227,721,033	$ 227,721,033	$ 253,438,880

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

INTERNAL SRVICE FUNDS			
Risk Management Self Insurance			
Internal Charges	$ 14,152,331	$ 14,152,331	$ 12,000,000
	$ 14,152,331	$ 14,152,331	$ 12,000,000
Workers Comp. Self Insurance			
Internal Charges	$ 12,951,859	$ 12,951,859	$ 9,974,000
Interest	26,000	26,000	26,000
	$ 12,977,859	$ 12,977,859	$ 10,000,000
Benefits Trust Fund			
City Contributions	$ 27,841,739	$ 27,841,739	$ 29,512,243
Employee Contributions	8,157,014	8,157,014	8,646,435
Retiree Contributions	2,731,753	2,731,753	2,731,753
	$ 38,730,505	$ 38,730,505	$ 40,890,431
Fleet Services			
Internal Charges	$ 16,322,755	$ 16,322,755	$ 16,470,580
Miscellaneous	475,000	475,000	475,000
	$ 16,797,755	$ 16,797,755	$ 16,945,580
Technology			
Internal Charges	$ 20,739,001	$ 20,739,001	$ 24,280,736
	$ 20,739,001	$ 20,739,001	$ 24,280,736
Total Internal Service Funds	$ 103,397,452	$ 103,397,452	$ 104,116,747
TOTAL ALL FUNDS	$ 1,015,114,762	$ 1,015,114,762	$ 990,336,280

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

City of Glendale
Other Financing Sources/(Uses) and Interfund Transfers
Fiscal Year 2026

FUND	OTHER FINANCING 2026 SOURCES	OTHER FINANCING 2026 (USES)	INTERFUND TRANSFERS 2026 IN	INTERFUND TRANSFERS 2026 (OUT)
GENERAL FUND				
1000-General Fund	$ -	$ -	$ 49,280,060	$ 89,868,672
1020-Vehicle Replacement	-	-	4,141,510	-
Total General Fund	$ -	$ -	$ 53,421,570	$ 89,868,672
SPECIAL REVENUE FUNDS				
2050-Highway User Revenue Fund	$ -	$ -	$ -	$ 5,669,951
2070-Transportation Sales Tax	-	-	-	46,274,240
2080-Police Special Revenue	-	-	-	32,225,844
2090-Fire Special Revenue	-	-	-	17,054,216
2110-Arts Commission	-	-	2,000,000	-
2130-Airport Special Revenue	-	-	175,399	-
2140-CAP Grant	-	-	67,514	-
2200-Training Facility Revenue	-	-	4,256,364	-
Total Special Revenue Funds	$ -	$ -	$ 6,499,277	$ 101,224,251
DEBT SERVICE FUNDS				
3040-Transportation Debt Service	$ -	$ -	$ 482,730	$ -
3050-Excise Tax Debt Service	-	-	32,183,126	-
3060-COP's Debt Service	-	-	19,993,356	-
Total Debt Service Funds	$ -	$ -	$ 52,659,212	$ -
CAPITAL PROJECTS FUNDS				
1080-General Government Capital Prj	$ -	$ -	$ 23,549,066	$ -
4012-2025 Streets Bonds	2,719,828	-	-	-
4042-2025 Public Safety Bonds	14,108,984	-	-	-
4020-Hurf Capital Projects	-	-	5,669,951	-
4030-Transportation Capital Proj	-	-	45,791,510	-
4062-2025 General Government Bonds	539,471	-	-	-
4092-2025 Open Space/Trails Bonds	1,700,966	-	-	-
4112-2025 Flood Control Bonds	1,875,211	-	-	-
Total Capital Projects Funds	$ 20,944,460	$ -	$ 75,010,527	$ -
ENTERPRISE FUNDS				
6020+-Water and Sewer	$ 55,000,000	$ -	$ 32,545,888	$ 31,677,500
6110-Landfill	-	-	1,187,406	-
6120-Solid Waste	-	-	206,250	-
6130-Housing Public Activities	-	-	1,240,293	-
Total Enterprise Funds	$ 55,000,000	$ -	$ 35,179,837	$ 31,677,500
TOTAL ALL FUNDS	$ 75,944,460	$ -	$ 222,770,423	$ 222,770,423

City of Glendale
Expenditures/Expenses by Fund
Fiscal Year 2026

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2025	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2025	ACTUAL EXPENDITURES/ EXPENSES* 2025	BUDGETED EXPENDITURES/ EXPENSES 2026
GENERAL FUND				
Audit	$ 628,226	$ -	$ 523,522	$ 633,510
Budget and Finance	8,224,903	-	6,854,086	9,071,210
City Attorney's Office	5,462,711	-	4,552,259	6,120,938
City Clerk	1,211,951	-	1,009,959	1,517,317
City Court	7,051,406	-	5,876,172	7,369,860
City Manager's Office	6,150,386	-	5,125,322	6,590,651
Communications	2,572,569	-	2,143,808	2,642,488
Community Services	10,877,271	353,496	9,358,972	11,331,545
Development Services	8,657,286	-	7,214,405	9,272,024
Economic Development	5,519,630	-	4,599,691	6,012,364
Emergency Management	1,079,332	-	899,444	883,930
Engineering	4,535,178	-	3,779,315	4,760,084
Field Operations	24,162,886	-	20,135,739	26,512,938
Fire Services	71,778,217	(63,360)	59,762,381	72,127,190
Human Resources	3,617,003	-	3,014,170	3,953,043
Intergovernmental Programs	792,221	-	660,184	816,078
Mayor & Council Office	2,464,541	(29,209)	2,029,443	2,556,402
Non-Departmental	9,686,149	-	8,071,791	9,151,134
Organizational Performance	749,090	-	624,241	787,573
Parks and Recreation	20,436,406	-	17,030,338	21,781,430
Police Services	135,346,505	(80,640)	112,721,554	144,006,523
Transportation	1,812,198	-	1,510,165	1,954,278
Contingency	5,000,000	(353,496)	-	5,000,000
Total General Fund	$ 337,816,064	$ (173,209)	$ 277,496,959	$ 354,852,511
SPECIAL REVENUE FUNDS				
Budget and Finance	$ -	$ 11,929,705	$ 9,941,421	$ -
City Attorney's Office	-	26,000	21,667	-
City Court	571,928	147,447	599,479	586,307
Community Services	19,532,850	200,000	16,364,669	23,974,290
Development Services	-	11,200	9,333	-
Economic Development	1,592,687	353,575	1,621,885	1,593,147
Engineering	5,166,508	450,737	4,681,038	18,526,149
Field Operations	1,993,958	(56,400)	1,614,631	2,437,981
Fire Services	13,719,650	(564,909)	9,703,494	12,736,281
Mayor & Council Office	-	15,000	12,500	-
Non-Departmental	56,636,751	(42,259,641)	642,334	56,719,458
Parks and Recreation	995,638	977,733	1,575,154	1,321,983
Police Services	10,001,196	1,267,686	8,860,078	10,965,079
Transportation	86,675,378	(7,643,644)	65,859,778	85,716,445
Water Services	-	265,600	221,333	-
Contingency	1,800,000	(300,000)	-	3,010,071
Total Special Revenue Funds	$ 198,686,545	$ (35,179,911)	$ 121,728,794	$ 217,587,190
DEBT SERVICE FUNDS				
Excise Tax Debt Service	$ 22,050,071	$ -	$ 22,050,071	$ 32,183,126
General Obligation Debt Serv	18,076,805	-	18,076,805	25,351,530
MPC Debt Service	13,116,294	-	13,116,294	4,395,269
COP's Debt Service	19,389,851	-	19,389,851	19,993,356
Transportation Debt Service	6,712,754	25,133,297	31,846,051	482,730
Total Debt Service Funds	$ 79,345,775	$ 25,133,297	$ 104,479,072	$ 82,406,011

City of Glendale
Expenditures/Expenses by Fund
Fiscal Year 2026

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2025	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2025	ACTUAL EXPENDITURES/ EXPENSES* 2025	BUDGETED EXPENDITURES/ EXPENSES 2026
CAPITAL PROJECT FUNDS				
Budget and Finance	$ 24,408,139	$ 96,351,883	$ 100,383,352	$ 6,912,550
Community Services	10,486,199	-	8,684,753	8,759,111
Engineering	9,963,604	(209,586)	5,675,723	10,718,421
Field Operations	262,178,871	(75,599,926)	155,272,820	169,103,372
Fire Services	2,372,445	1,585,287	3,298,110	976,557
Innovation and Technology	1,224,695	(298,030)	772,221	258,206
Intergovernmental Programs	-	-	-	855,893
Mayor & Council Office	227,254	171,676	332,442	258,958
Parks and Recreation	36,696,588	(1,497,139)	29,245,042	30,312,794
Police Services	9,298,618	(3,293,345)	5,004,394	1,859,833
Transportation	77,968,431	(11,328,676)	54,703,950	81,497,537
Contingency	45,721,566	(1,806,336)	-	73,579,427
Total Capital Projects Funds	$ 480,546,409	$ 4,075,807	$ 363,372,806	$ 385,092,659
PERMANENT FUNDS				
Contingency	$ 6,664,100	$ -	$ 6,664,100	$ 7,126,053
Total Permanent Funds	$ 6,664,100	$ -	$ 6,664,100	$ 7,126,053
ENTERPRISE FUNDS				
Budget and Finance	$ 4,424,376	$ 2,512,907	$ 5,781,069	$ 4,543,288
Community Services	22,318,565	-	18,598,805	22,555,116
Debt Service	28,823,650	-	28,823,650	32,390,750
Field Operations	49,496,384	554,319	41,708,919	50,581,070
Water Services	150,651,277	2,932,790	127,986,723	176,054,021
Contingency	2,700,000	-	-	2,700,000
Total Enterprise Funds	$ 258,414,253	$ 6,000,016	$ 222,899,165	$ 288,824,246
INTERNAL SERVICE FUNDS				
Budget and Finance	$ -	$ 1,145,223	$ 954,353	$ -
Field Operations	16,322,755	-	16,322,755	16,945,580
Human Resources	66,641,195	144,000	66,785,195	70,087,464
Innovation and Technology	33,562,905	(1,145,223)	32,515,686	35,078,287
Contingency	2,000,000	-	2,000,000	2,000,000
Total Internal Service Funds	$ 118,526,855	$ 144,000	$ 118,577,988	$ 124,111,331
TOTAL ALL FUNDS	$ 1,480,000,000	$ -	$ 1,215,218,884	$ 1,460,000,000

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

City of Glendale
Expenditures/Expenses by Department
Fiscal Year 2026

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2025	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2025	ACTUAL EXPENDITURES/ EXPENSES* 2025	BUDGETED EXPENDITURES/ EXPENSES 2026
Audit				
1000-General Fund	$ 628,226	$ -	$ 523,522	$ 633,510
Audit Total	$ 628,226	$ -	$ 523,522	$ 633,510
Budget and Finance				
1000-General Fund	$ 8,224,903	$ -	$ 6,854,086	$ 9,071,210
1080-General Government Capital Prj	300,000	78,280,844	65,234,037	300,000
2060-Transportation Grants	-	7,758,622	6,465,518	-
2110-Arts Commission	-	1,870	1,558	-
2160-Other Grants	-	138,318	115,265	-
2161-American Rescue Plan Act	-	40,189	33,491	-
2190-Airport Capital Grant	-	98,394	81,995	-
2200-Training Facility Revenue	-	3,892,312	3,243,594	-
4010-Streets Construction	-	(2,051)	(1,709)	-
4020-Hurf Capital Projects	-	2,189,302	1,824,418	-
4030-Transportation Capital Proj	-	8,332,469	6,943,724	-
4040-Public Safety Construction	-	1,424,685	1,187,237	-
4050-Parks Construction	-	5,199	4,333	-
4060-Government Facilities	-	73,239	61,033	-
4090-Open Space/Trail Construction	-	2,578	2,148	-
4110-Flood Control Construction	-	197,272	164,393	-
4325-2014-DIF Parks & Rec	-	144,395	120,329	-
4410-2014-DIF Streets Zone 1 East	-	359,367	299,473	-
4431-2019-DIF-Streets	-	1,129,985	941,654	-
4610-ARPA Capital Projects	24,108,139	4,214,600	23,602,283	6,612,550
6020+-Water and Sewer	4,288,968	2,067,210	5,296,815	4,409,375
6110-Landfill	135,408	57,813	161,017	133,914
6120-Solid Waste	-	387,884	323,237	-
3010-General Obligation Debt Serv	18,076,805	-	18,076,805	25,351,530
3030-MPC Debt Service	13,116,294	-	13,116,294	4,395,269
3050-Excise Tax Debt Service	22,050,071	-	22,050,071	32,183,126
3060-COP's Debt Service	19,389,851	-	19,389,851	19,993,356
7060-Technology Projects	-	1,145,223	954,353	-
Budget and Finance Total	$ 109,690,439	$ 111,939,718	$ 196,547,300	$ 102,450,330
City Attorney				
1000-General Fund	$ 5,462,711	$ -	$ 4,552,259	$ 6,120,938
2160-Other Grants	-	26,000	21,667	-
City Attorney Total	$ 5,462,711	$ 26,000	$ 4,573,926	$ 6,120,938
City Clerk				
1000-General Fund	$ 1,211,951	$ -	$ 1,009,959	$ 1,517,317
City Clerk Total	$ 1,211,951	$ -	$ 1,009,959	$ 1,517,317
City Court				
1000-General Fund	$ 7,051,406	$ -	$ 5,876,172	$ 7,369,860
2120-Court Security Bonds	571,928	-	476,607	586,307
2160-Other Grants	-	147,447	122,873	-
City Court Total	$ 7,623,334	$ 147,447	$ 6,475,651	$ 7,956,168
City Manager				
1000-General Fund	$ 6,150,386	$ -	$ 5,125,322	$ 6,590,651
City Manager Total	$ 6,150,386	$ -	$ 5,125,322	$ 6,590,651
Communications				
1000-General Fund	$ 2,572,569	$ -	$ 2,143,808	$ 2,642,488
Total	$ 2,572,569	$ -	$ 2,143,808	$ 2,642,488

City of Glendale
Expenditures/Expenses by Department
Fiscal Year 2026

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2025	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2025	ACTUAL EXPENDITURES/ EXPENSES* 2025	BUDGETED EXPENDITURES/ EXPENSES 2026
Community Services				
1000-General Fund	$ 10,877,271	$ 353,496	$ 9,358,972	$ 11,331,545
2010-Home Grant	4,623,122	-	3,852,602	6,593,302
2020-Neighborhood Stabilization	923,591	-	769,659	438,220
2030-Neighborhd Stabilization Pgm3	391,517	-	326,264	389,300
2040-CDBG	6,112,674	-	5,093,895	6,060,354
2140-CAP Grant	5,806,320	-	4,838,600	2,222,779
2150-Emergency Shelter Grant	483,363	-	402,803	480,992
2160-Other Grants	592,240	-	414,160	616,197
2162-Opioid Settlement Fund	-	200,000	166,667	750,000
4100-Library Construction	10,486,199	(6,564,494)	3,268,087	2,808,595
4101-2024 Library Bonds	-	6,564,494	5,416,667	5,950,516
6130-Housing Public Activities	22,318,565	-	18,598,805	22,555,116
2041-CDBG-CV1	262,824	-	219,020	174,000
2044-CDBG-CV3	337,199	-	280,999	158,000
Community Services Total	$ 63,214,885	$ 553,496	$ 53,007,199	$ 66,620,062
Development Services				
1000-General Fund	$ 8,657,286	$ -	$ 7,214,405	$ 9,272,024
2160-Other Grants	-	11,200	9,333	-
Development Services Total	$ 8,657,286	$ 11,200	$ 7,223,738	$ 9,272,024
Economic Development				
1000-General Fund	$ 5,519,630	$ -	$ 4,599,691	$ 6,012,364
2110-Arts Commission	1,592,687	(1,870)	1,325,681	1,593,147
2160-Other Grants	-	355,445	296,204	-
Economic Development Total	$ 7,112,317	$ 353,575	$ 6,221,577	$ 7,605,510
Emergency Management				
1000-General Fund	$ 1,079,332	$ -	$ 899,444	$ 883,930
Emergency Management Total	$ 1,079,332	$ 0	$ 899,444	$ 883,930
Engineering				
1000-General Fund	$ 4,535,178	$ -	$ 3,779,315	$ 4,760,084
1080-General Government Capital Prj	1,388,803	(69,150)	1,099,711	838,631
2160-Other Grants	5,166,508	450,737	4,681,038	18,526,149
4070-Economic Development	2,943,150	-	-	2,943,150
4110-Flood Control Construction	5,631,651	(197,272)	4,528,649	5,061,429
4112-2025 Flood Control Bonds	-	-	-	1,875,211
4165-2014-DIF Fire	-	14,209	11,841	-
4215-2014-DIF Police	-	14,209	11,841	-
4284-2019-DIF Libraries	-	14,209	11,841	-
4383-2019-DIF Parks & Rec	-	14,209	11,841	-
Engineering Total	$ 19,665,290	$ 241,151	$ 14,136,076	$ 34,004,654
Field Operations				
1000-General Fund	$ 12,732,038	$ -	$ 10,610,032	$ 14,037,136
1020-Vehicle Replacement	11,430,848	-	9,525,707	12,475,802
1080-General Government Capital Prj	194,357,812	(122,565,783)	59,826,691	74,356,047
2200-Training Facility Revenue	1,993,958	(56,400)	1,614,631	2,437,981
4030-Transportation Capital Proj	1,419,218	(64,958)	1,128,550	1,847,258
4040-Public Safety Construction	39,130,360	(17,261,387)	18,224,144	14,152,027
4041-2024 Public Safety Bonds	-	15,836,703	13,067,593	8,791,498
4042-2025 Public Safety Bonds	-	-	-	14,108,984
4060-Government Facilities	16,124,198	(2,681,400)	11,202,332	2,349,959
4061-2024 General Government Bonds	-	3,585,926	2,958,913	1,298,341
4062-2025 General Government Bonds	-	-	-	539,471
4080-Cultural Facility	9,512,442	(5,796,747)	3,096,413	3,625,281
4081-2024 Cultural Facility Bonds	-	6,182,378	5,101,365	6,106,638
4173-2019-DIF Fire	46,000	(7,000)	32,500	37,500

City of Glendale
Expenditures/Expenses by Department
Fiscal Year 2026

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2025	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2025	ACTUAL EXPENDITURES/ EXPENSES* 2025	BUDGETED EXPENDITURES/ EXPENSES 2026
4510-Gov Facility-Excise Tax 24Bond	-	47,172,342	39,310,285	40,750,436
6110-Landfill	19,380,107	942,203	16,935,258	18,259,673
6110-Landfill	713,000	-	713,000	713,250
6120-Solid Waste	30,116,277	(387,884)	24,773,661	32,321,397
7040-Fleet Services	16,322,755	-	16,322,755	16,945,580
4284-2019-DIF Libraries	1,588,840	-	1,324,033	1,139,932
Field Operations Total	$ 354,867,854	$ (75,102,007)	$ 235,767,864	$ 266,294,191
Fire Services				
1000-General Fund	$ 71,778,217	$ (63,360)	$ 59,762,381	$ 72,127,190
1080-General Government Capital Prj	2,372,445	(314)	1,976,776	976,557
2160-Other Grants	7,640,906	-	5,200,297	7,904,764
2161-American Rescue Plan Act	-	110,000	-	-
2200-Training Facility Revenue	6,078,744	(674,909)	4,503,196	4,831,517
4165-2014-DIF Fire	-	1,578,601	1,315,501	-
4173-2019-DIF Fire	-	7,000	5,833	-
Fire Services Total	$ 87,870,312	$ 957,018	$ 72,763,984	$ 85,840,027
HR & Risk Mgt				
1000-General Fund	$ 3,617,003	$ -	$ 3,014,170	$ 3,953,043
7010-Risk Management Self Insurance	14,184,974	-	14,184,974	14,380,976
7020-Workers Comp Self Insurance	13,026,328	-	13,026,328	13,053,910
7030-Benefits Trust	39,429,892	144,000	39,573,892	42,652,577
HR & Risk Mgt Total	$ 70,258,198	$ 144,000	$ 69,799,364	$ 74,040,506
Innovation & Technology				
1080-General Government Capital Prj	$ 1,224,695	$ (298,030)	$ 772,221	$ 258,206
7050-Technology	22,501,627	-	22,501,627	25,320,059
7060-Technology Projects	11,061,278	(1,145,223)	10,014,059	9,758,228
Innovation & Technology Total	$ 34,787,600	$ (1,443,253)	$ 33,287,907	$ 35,336,493
Intergovernmental Programs				
1000-General Fund	$ 792,221	$ -	$ 660,184	$ 816,078
1080-General Government Capital Prj	-	-	-	855,893
Intergovernmental Programs Total	$ 792,221	$ -	$ 660,184	$ 1,671,971
Mayor & Council Office				
1000-General Fund	$ 2,464,541	$ (29,209)	$ 2,029,443	$ 2,556,402
1080-General Government Capital Prj	227,254	171,676	332,442	258,958
2160-Other Grants	-	15,000	12,500	-
Mayor & Council Office Total	$ 2,691,795	$ 157,467	$ 2,374,385	$ 2,815,360
Non-Departmental				
1000-General Fund	$ 9,686,149	$ -	$ 8,071,791	$ 9,151,134
2100-Utility Bill Donation	150,000	-	125,000	150,000
2160-Other Grants	55,802,610	(42,219,452)	-	55,885,316
2161-American Rescue Plan Act	684,142	(40,189)	517,334	684,142
Non-Departmental Total	$ 66,322,900	$ (42,259,641)	$ 8,714,124	$ 65,870,592
Organizational Performance				
1000-General Fund	$ 749,090	$ -	$ 624,241	$ 787,573
Organizational Performance Total	$ 749,090	$ -	$ 624,241	$ 787,573

City of Glendale
Expenditures/Expenses by Department
Fiscal Year 2026

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2025	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2025	ACTUAL EXPENDITURES/ EXPENSES* 2025	BUDGETED EXPENDITURES/ EXPENSES 2026
Parks and Recreation				
1000-General Fund	$ 20,436,406	$ -	$ 17,030,338	$ 21,781,430
1080-General Government Capital Prj	4,728,766	(1,764,503)	2,470,219	2,628,378
2160-Other Grants	181,113	-	81,606	183,291
2180-Park and Rec Designated	64,451	-	53,709	64,851
4050-Parks Construction	3,820,052	814,176	3,861,857	4,296,699
4080-Cultural Facility	385,631	(385,631)	-	-
4090-Open Space/Trail Construction	21,468,072	(10,730,540)	8,947,943	9,989,083
4091-2024 Open Space/Trails Bonds	-	10,727,962	8,852,137	10,622,563
4092-2025 Open Space/Trails Bonds	-	-	-	1,700,966
4325-2014-DIF Parks & Rec	144,395	(144,395)	-	-
4383-2019-DIF Parks & Rec	6,149,673	(14,209)	5,112,886	1,075,105
2161-American Rescue Plan Act	750,075	977,733	1,439,840	1,073,841
Parks and Recreation Total	$ 58,128,632	$ (519,406)	$ 47,850,535	$ 53,416,207
Police Services				
1000-General Fund	$ 135,346,505	$ (80,640)	$ 112,721,554	$ 144,006,523
1080-General Government Capital Prj	7,096,338	(3,399,197)	3,080,951	1,859,833
2160-Other Grants	7,973,365	1,267,686	7,170,219	8,250,239
2170-Rico Funds	1,573,444	-	1,311,204	1,582,972
2200-Training Facility Revenue	454,387	-	378,656	1,131,869
4040-Public Safety Construction	2,202,280	-	1,835,233	-
4215-2014-DIF Police	-	105,852	88,210	-
Police Services Total	$ 154,646,318	$ (2,106,299)	$ 126,586,026	$ 156,831,435
Transportation				
1000-General Fund	$ 1,812,198	$ -	$ 1,510,165	$ 1,954,278
1080-General Government Capital Prj	9,005,925	(398,675)	7,172,708	9,707,112
2050-Highway User Revenue Fund	18,757,566	-	15,631,305	19,668,327
2060-Transportation Grants	16,453,278	(4,684,247)	9,807,526	14,170,772
2070-Transportation Sales Tax	45,416,777	(2,861,003)	35,463,145	38,035,291
2071-Transportation SILF	2,500,000	-	2,083,333	2,500,000
2130-Airport Special Revenue	1,382,760	-	1,152,300	1,328,066
2190-Airport Capital Grant	2,164,997	(98,394)	1,722,169	10,013,988
4010-Streets Construction	7,680,909	(5,118,081)	1,444,706	892,230
4011-2024 Street Bonds	-	6,012,361	4,961,077	5,876,298
4012-2025 Streets Bonds	-	-	-	2,719,828
4020-Hurf Capital Projects	6,234,962	(2,189,302)	3,371,384	5,669,951
4030-Transportation Capital Proj	42,225,630	(8,267,511)	28,298,433	43,944,252
4060-Government Facilities	106,765	-	-	-
4410-2014-DIF Streets Zone 1 East	915,571	(237,484)	565,073	626,854
4420-2014-DIF Streets Zn 2 West 101	937,975	-	781,646	937,975
4430-2014-DIF Streets Zn 3 West 303	-	-	-	9,160
4431-2019-DIF-Streets	8,924,902	(1,129,985)	6,495,765	9,178,085
4434-2023-DIF Streets West	1,935,792	-	1,613,160	1,935,792
3040-Transportation Debt Service	6,712,754	25,133,297	31,846,051	482,730
Transportation Total	$ 173,168,761	$ 6,160,977	$ 153,919,944	$ 169,650,990
Water Services				
6020+-Water and Sewer	$ 150,651,277	$ 2,932,790	$ 127,986,723	$ 176,054,021
6040-Water and Sewer Bond Debt Svc	28,110,650	-	28,110,650	31,677,500
2160-Other Grants	-	265,600	221,333	-
Water Services Total	$ 178,761,927	$ 3,198,390	$ 156,318,706	$ 207,731,521

City of Glendale
Expenditures/Expenses by Department
Fiscal Year 2026

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2025	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2025	ACTUAL EXPENDITURES/ EXPENSES* 2025	BUDGETED EXPENDITURES/ EXPENSES 2026
Contingency				
1000-General Fund	$ 5,000,000	$ (353,496)	$ -	$ 5,000,000
2050-Highway User Revenue Fund	1,500,000	-	-	1,500,000
2070-Transportation Sales Tax	300,000	(300,000)	-	300,000
2162-Opioid Settlement Fund	-	-	-	1,210,071
4165-2014-DIF Fire	3,404,651	(1,578,601)	-	1,439,587
4173-2019-DIF Fire	9,733,708	-	-	11,531,120
4215-2014-DIF Police	818,942	(105,852)	-	713,193
4223-2019-DIF Police	10,150,091	-	-	12,111,657
4284-2019-DIF Libraries	234,282	-	-	785,849
4383-2019-DIF Parks & Rec	2,351,630	-	-	5,252,379
4410-2014-DIF Streets Zone 1 East	597,766	(121,883)	-	1,198,211
4420-2014-DIF Streets Zn 2 West 101	86,686	-	-	157,993
4430-2014-DIF Streets Zn 3 West 303	10,831	-	-	2,423
4431-2019-DIF-Streets	13,680,240	-	-	14,800,538
4433-2023-DIF Streets East	-	-	-	17,914,926
4434-2023-DIF Streets West	4,652,740	-	-	7,671,550
6020+-Water and Sewer	2,000,000	-	-	2,000,000
6110-Landfill	500,000	-	-	500,000
6120-Solid Waste	200,000	-	-	200,000
7010-Risk Management Self Insurance	1,000,000	-	1,000,000	1,000,000
7020-Workers Comp Self Insurance	1,000,000	-	1,000,000	1,000,000
8010-Cemetery	6,664,100	-	6,664,100	7,126,053
Contingency Total	$ 63,885,666	$ (2,459,831)	$ 8,664,100	$ 93,415,551
TOTAL ALL DEPARTMENTS	$ 1,480,000,000	$ -	$ 1,215,218,884	$ 1,460,000,000

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

City of Glendale
Full-Time Employees and Personnel Compensation
Fiscal Year 2026

FUND	Full-Time Equivalent (FTE) 2026	Employee Salaries and Hourly Costs 2026	Retirement Costs 2026	Healthcare Costs 2026	Other Benefit Costs 2026	Total Estimated Personnel Compensation 2026
GENERAL FUND						
1000-General Fund	1,420.25	$ 167,289,723	$ 38,603,786	$ 22,462,657	$ 13,796,671	$ 242,152,837
Total General Fund	1,420.25	$ 167,289,723	$ 38,603,786	$ 22,462,657	$ 13,796,671	$ 242,152,837
SPECIAL REVENUE FUNDS						
2010-Home Grant	-	$ 491,109	$ 19,036	$ 3,623	$ 32,019	$ 545,787
2020-Neighborhood Stabilization	-	-	-	-	25,000	25,000
2030-Neighborhd Stabilization Pgm3	-	-	-	-	25,000	25,000
2040-CDBG	7.00	785,514	79,163	173,821	235,628	1,274,125
2050-Highway User Revenue Fund	47.00	3,927,803	461,428	1,052,960	270,614	5,712,805
2070-Transportation Sales Tax	65.75	5,932,074	695,969	1,268,253	423,320	8,319,617
2110-Arts Commission	2.00	182,946	21,372	35,349	13,304	252,970
2120-Court Security Bonds	1.50	261,917	37,119	56,364	15,906	371,307
2130-Airport Special Revenue	6.00	630,347	74,526	154,449	46,923	906,244
2140-CAP Grant	7.50	933,340	102,163	134,691	52,585	1,222,779
2150-Emergency Shelter Grant	-	-	-	-	17,183	17,183
2160-Other Grants	5.00	7,524,781	2,727,020	145,174	1,484,496	11,881,471
2161-American Rescue Plan Act	11.00	890,356	85,764	77,470	20,251	1,073,841
2180-Park and Rec Designated	-	6,924	-	-	495	7,420
2200-Training Facility Revenue	10.00	1,534,490	278,606	272,520	74,379	2,159,995
Total Special Revenue Funds	162.75	$ 23,101,602	$ 4,582,164	$ 3,374,674	$ 2,737,103	$ 33,795,543
ENTERPRISE FUNDS						
6020+-Water and Sewer	243.50	$ 24,468,089	$ 2,923,183	$ 6,249,954	$ 1,780,996	$ 35,422,223
6110-Landfill	48.50	4,415,674	523,822	1,069,875	310,893	6,320,264
6120-Solid Waste	78.50	6,327,081	776,757	1,887,398	452,113	9,443,348
6130-Housing Public Activities	26.00	2,337,742	282,523	584,225	156,932	3,361,423
Total Enterprise Funds	396.50	$ 37,548,586	$ 4,506,285	$ 9,791,452	$ 2,700,935	$ 54,547,257
INTERNAL SERVICE FUND						
7010-Risk Management Self Insurance	3.00	$ 349,295	$ 41,348	$ 61,019	$ 27,063	$ 478,725
7020-Workers Comp Self Insurance	3.00	344,081	40,828	89,021	24,686	498,616
7030-Benefits Trust	5.00	555,002	65,588	62,094	35,416	718,100
7040-Fleet Services	38.00	3,325,690	392,128	846,615	255,447	4,819,879
7050-Technology	51.00	6,876,462	805,964	1,031,037	491,787	9,205,250
Total Internal Service Fund	100.00	$ 11,450,529	$ 1,345,855	$ 2,089,786	$ 834,399	$ 15,720,569
TOTAL ALL FUNDS	2,079.50	$ 239,390,441	$ 49,038,090	$ 37,718,569	$ 20,069,107	$ 346,216,207

Glendale
ARIZONA

Appendix

Fiscal Year 2025 – 2026 Annual Budget Book

Glendale
ARIZONA

Return to TOC

RESOLUTION NO. R25-57

A RESOLUTION OF THE COUNCIL OF THE CITY OF GLENDALE, MARICOPA COUNTY, ARIZONA, ADOPTING THE FINAL BUDGET OF THE AMOUNTS REQUIRED FOR THE PUBLIC EXPENSE FOR THE CITY OF GLENDALE FOR THE FISCAL YEAR 2025-2026, SETTING FORTH THE REVENUE AND THE AMOUNT TO BE RAISED BY DIRECT PROPERTY TAXATION AND ADOPTING THE CITY COUNCIL'S FINANCIAL POLICIES.

WHEREAS, pursuant to the provisions of the laws of the United States, the State of Arizona and the charter and ordinances of the City of Glendale, the Glendale City Council must adopt a final budget for the fiscal year beginning July 1, 2025, and ending June 30, 2026; and

WHEREAS, the tentative budget has been advertised in the City's newspaper of record; and

WHEREAS, the tentative budget was approved by the Glendale City Council on May 13, 2025, by Resolution No. R25-39; and

WHEREAS, it appears that the sums to be raised by taxation, as specified in the tentative budget, do not in the aggregate exceed that amount for primary property taxes as computed in A.R.S. § 42-17051(A).

BE IT RESOLVED BY THE COUNCIL OF THE CITY OF GLENDALE as follows:

SECTION 1. That the schedules contained in Exhibit A to this resolution are adopted for the purpose as set forth in the final budget for the City of Glendale for the fiscal year 2025-2026.

SECTION 2. That the Council will set the property tax levy on June 24, 2025.

SECTION 3. That upon the recommendation by the City Manager and with the approval of the City Council, expenditures may be made from the appropriation for contingencies.

SECTION 4. That money from any fund may be used for any and all of these appropriations, except monies specifically restricted by federal and state law, or the Glendale City Charter and ordinances.

SECTION 5. That all sums contained in the final budget estimated expenditures are considered as specific appropriation and authority for the expenditures, as provided in the final budget, the laws of the United States Government, the State of Arizona, and the charter and ordinances of the City of Glendale.

[Signatures on following page]

PASSED, ADOPTED AND APPROVED by the Mayor and Council of the City of Glendale, Maricopa County, Arizona, this 10th day of June, 2025.

Mayor Jerry P. Weiers

ATTEST:

Julie K. Bower, City Clerk (SEAL)

APPROVED AS TO FORM:

Michael D. Bailey, City Attorney

REVIEWED BY:

Kevin R. Phelps, Interim City Manager

Year Founded:
- 1892

Date Incorporated
- June 18, 1910

Form of Government
- Council/City Manager

County
- Maricopa

Elevation:
- 1,152 Ft.

Top Glendale Employers

Luke Air Force Base	9,130
Banner Health	2,580
Walmart	1,800
Glendale Community College	1,560
Peoria Unified School District 11	1,300
Glendale Elementary School District	1,160
Deer Valley Unified School District	1,140
Midwestern University	970
Fry's Food Stores	890
Abrazo Healthcare	820

*Maricopa Associations of Governments

Annexed Area in Sq. Miles

Year	Total
1910	1
1910-1969	15
1970-1979	39
1980-1989	50
1990-1999	55
2000-2010	59
2011-2020	65
2021-2025	66.44 (Net)

Population

1970	36,228
1980	97,172
1990 (Census)	148,134
2000 (Census)	218,812
2010 (Census)	226,721
2020 (Census)	248,325
2023 (Estimate)**	253,855
2024 (Estimate)**	258,143

*All population numbers 1995 and after include the population of Luke AFB.
**U.S. Census Bureau

Elections

Number of votes cast:

May 2025 Special Elec. (2 Questions)	27,629
Nov. 2024 General Elec. (1 Question)	81,331
July 2024 Primary Elec. (3 Dist./Myr)	31,653
Nov. 2023 Special Elec. (6 Dist.)	25,474
Aug. 2022 Primary Elec. (3 Dist.)	18,851
Nov. 2020 General Elec. (5 Questions)	96,609
Aug. 2020 Primary Elec. (3 Dist./Myr)	39,369

Percentage of registered voters voting in:

May 2025 Special Elec. (2 Questions)	22.29%
Nov. 2024 General Elec. (1 Question)	67.5%
July 2024 Primary Elec. (3 Dist./Myr)	28.%
Nov. 2023 Special Elec. (6 Districts)	21.39%
Aug 2022 Primary Elec. (3 Districts)	31.46%
Nov 2020 General Elec. (5 Questions)	75.36%
Aug.2020 Primary Elec. (3 Dist./Mayor)	32%

City Authorized Staffing (FY 2026)

Full-Time & Part-Time, Permanent	2,079.50

Building Permits

Fiscal Year	Number
2016	5,488
2017	6,234
2018	5,804
2019	6,217
2020	7,171
2021	8,884
2022	9,764
2023	8,604
2024	10,423
2025	8,515

Fire Protection (CY 2024)

Number of Stations	9
Number of Incidents (incl. Automatic Aid):	
EMS	35,807
Fire	1,503
Miscellaneous	6,519
Total Calls	**43,829**
Fire FTE's (FY 2025)	304

Police Protection (CY 2024)

Number of Stations	3
Calls Processed*	323,209
Text to 911	551
Vehicular Patrol Units**	168
Number of Reserves (FY2024)	11
Police FTE's (FY2024)***	622

*Includes incoming, outgoing and 911 calls
**Marked by lights/sirens & uniformed officers
***Authorized FTE's for Sworn and Civilian

Court Offenses Processed (FY 2025)

DUI	403
Other Criminal Traffic	791
Civil Traffic	11,032
Local-Non-Criminal Ordinances	2,413
Non-Traffic Misdemeanor	5,578
Protective Orders	1,644
Total Case Filings	**21,861**

Parks and Recreation (FY 2025)

Number of:	
Conservation Park	1
Regional Parks	7
Neighborhood Parks	56
Community Parks	9
Sports Complexes	4
Total Park Acreage	2,227.9
Disc. Golf	3
Amphitheater	1
Sensory Garden	1
Bird Blind	1
Playgrounds	98
Ramadas	230
Tennis Courts	36
Racquetball Courts	44
Basketball Courts	62
Volleyball Courts	39
Multipurpose Fields	62
Diamond Fields	54
Swimming Pools	2
Splash Pads	4
Dog Parks	4
Skate Parks	2
Reservable Ramadas	48
Area Lights	1,615
Park Benches	578
Drinking Fountains	144
Barbeques	203
Picnic Tables	664
Outdoor Pickleball Courts	18
Miles of Trails	46
Miles of Multi-use Walkways	21

Landfill & MRF (FY 2025)

Number of Customer Transactions	181,201
Tonnage Processed	
Residential	236,187
Commercial	226,897
Recycle	9,022
Tonnage Processed Total	**472,106**

Solid Waste (FY 2025)

Number of Residential Customers	57,493
Number of Commercial Customers	1,072

Transportation Services (FY 2025)

Number of:	
Streetlights	21,738
Pedestrian Lights	818
Signalized Intersections	205
High-Intensity Activated Crosswalks	7
Rectangular Rapid Flashing Beacons	6
Digital Message signs	16
Speed feedback signs	71
Speed Cushions	535
Total Bus Stops	582
Bus Stops w/ Shelters	191
Bus Stops w/ Benches Only	44
Total Glendale Transit Ridership	1,379,494
Dial-a-Ride Total/ADA	46,077/10,036
Glendale Urban Shuttle (GUS)	74,737
Taxi Program	4,896
Fixed Route	1,218,355
Regional ADA Service	25,413
Avg. Monthly Aircraft Based at Airport	483
Miles of Streets Maintained:	
Arterial	127
Residential	556
Collector	91
Alleys	19

Water Services (FY 2025)

Number of Customers	65,117
Miles of Distribution lines	1,006
Storage Capacity	67 MG
Treatment Plant Capacities	
Cholla WTP	30.0 MGD
Pyramid Peak WTP	54.0 MGD
Oasis WTP	22.5 MGD
Groundwater Wells	14.6 MGD
Total Capacity	**121.1 MGD**
Annual Consumption	13.9 BG
Average Daily Water Treated	38.2 MGD
Avg consumption per customer	214 KG

Wastewater Services (FY 2025)

Number of Customers	60,600
Miles of Collection Lines	728
Treatment Plant Capacities	
West Area WRF	11.5 MGD
Arrowhead WRF	4.5 MGD
91st Ave WWTP	13.2 MGD
Total Capacity	**29.2 MGD**
Annual Wastewater Treated	6.0 BG
Average Daily Water Treated	16.4 MGD

K = thousand
M = million
B = billion
G = gallon
MGD = million gallons per day

Sources:
Various City of Glendale Department Records
U.S. Census

GLOSSARY OF TERMS

The City of Glendale designed the Annual Budget to offer citizens and staff an understandable and meaningful budget document. This glossary provides assistance to those unfamiliar with budgeting terms and specific terms related to the Glendale financial planning process.

A

ACCRUAL BASIS OF ACCOUNTING: The most commonly used accounting method, which reports income when earned and expenses when incurred, as opposed to cash basis accounting, which reports income when received and expenses when paid.

APPROPRIATION: An authorization made by the City Council that permits the city to incur obligations and expend resources.

ASSESSED VALUATION: A valuation placed upon real estate or other property by the county assessor and the state as a basis for levying taxes.

AUDIT: An examination of evidence, including records, facilities, inventories, systems, etc., to discover or verify information.

B

BALANCED BUDGET: Arizona law (Title 42 Arizona Revised Statutes) requires the City Council to annually adopt a balanced budget by purpose of public expense. The city charter also requires an annual balanced budget. The charter specifically states that "the total amounts in the budget proposed for expenditure shall not exceed the total amounts proposed for expenditure in the published estimates.

BASE BUDGET: Ongoing expenses for personnel, contractual services, supplies, and replacement of equipment to maintain service levels for each program as authorized by the City Council.

BUDGET ADOPTION: A formal action taken by the City Council that sets the expenditure spending limits for the fiscal year.

BOND: A municipality will issue this debt instrument and agree to repay the face amount of the bond on the designated maturity date. Bonds are primarily used to finance capital projects.

General Obligation (GO) Bond: This type of bond is secured by the full faith, credit, and taxing power of the municipality.

Revenue Bond: This type of bond is secured by the revenues generated from providing a specific service, such as water/sewer or landfill operations.

C

CAPITAL BUDGET: The appropriation of bond funds or operating revenues used to fund improvements to city facilities, including buildings, streets, water/sewer lines, and parks.

CAPITAL IMPROVEMENT PROJECT: Non-routine capital expenditures that generally cost more than $50,000, resulting in the construction, renovation, or acquisition of land, infrastructure, buildings and/or the purchase of equipment, with an expected useful life of at least five years. Capital improvement projects are designed to prevent the deterioration of the city's existing infrastructure and respond to the future growth needs of the city.

CARRYOVER: Projected year-end savings that can be carried forward to cover any one-time expenses such as supplies, equipment, or special contracts when approved by Council.

D

DEBT RATIO: Total debt divided by total assets. Used by finance and budget staff to assess fiscal health, internal controls, etc.

DEBT SERVICE: Principal and interest payments on outstanding bonds.

DEPRECIATION: The decline in the value of an asset due to general wear and tear or obsolescence.

DEVELOPMENT IMPACT FEE: Fees requiring new development to cover the increased cost to the city of providing new infrastructure when they construct new residential and commercial developments.

E

ENCUMBRANCE: The formal accounting recognition of commitments to expend resources in the future.

ENTERPRISE FUND: Funds that are accounted for in a manner similar to a private business. Enterprise funds are intended to be self-sufficient with all costs supported primarily by user fees. The city maintains three enterprise funds: water/sewer, landfill, and sanitation.

EXPENDITURE: Represents a decrease in fund resources.

EXPENDITURE LIMITATION: An amendment to the Arizona State Constitution which limits annual expenditures of all municipalities. The Economic Estimates Commission uses actual payments of local revenues for FY 1980 as the base limit and adjusts annually for population growth and inflation. All municipalities have the option of Home Rule, which requires voters to approve a four-year expenditure limit based on revenues received. Glendale citizens have approved the Home Rule Option since the inception of the expenditure limitation.

F

FISCAL YEAR (FY): The period designated by the city for the beginning and ending of financial transactions. The fiscal year for the City of Glendale begins July 1 and ends June 30.

FULL-TIME EQUIVALENT (FTE): A position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a part-time employee working 20 hours per week would be equivalent to a 0.5 FTE (20 hours times 52 weeks divided by 2,080 hours).

FUND: A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources.

FUND BALANCE: A balance or carryover that occurs when actual revenues exceed budgeted revenues and/or when actual expenditures are less than budgeted expenditures.

G

GENERAL FUND: Primary operating fund of the city. It exists to account for the resources devoted to finance the services traditionally associated with local government. Included in these services are police and fire protection, street and right-of-way maintenance, parks and recreation, planning and economic development, general administration of the city, and any other activity for which a special fund has not been created.

GOAL: A general and timeless statement created with a purpose based on the needs of the community.

GOVERNMENTAL FUND: Funds generally used to account for tax-supported activities. There are five different types of governmental funds: the general fund, special revenue funds, debt service funds, capital project funds, and permanent funds.

I

INFRASTRUCTURE: Facilities that support the continuance and growth of a community. Examples include roads, water lines, sewers, public buildings, parks, and airports.

L

LOCAL IMPROVEMENT DISTRICT (LID): LID's are legally designated geographic areas in which a majority of the affected property owners agree to pay for one or more capital improvements through a special assessment.

M

MAJOR FUND: A fund that is reported in a separate column in the basic fund financial statements and is subject to a separate audit opinion in the independent auditor's report.

MODIFIED ACCRUAL METHOD OF ACCOUNTING: A method of accounting that combines accrual-basis accounting with cash-basis

accounting. Revenues are recognized in the period when they become available and measurable. They are available when collectible within the current period or soon thereafter to pay liabilities of the current period. Expenditures are recognized in the period in which the associated liability is incurred, as under accrual accounting. However, debt services expenditures, and those related to compensated absences, claims, and judgments, are recorded only when payment is due.

O

OBJECTIVE: A measurable output that an organization strives to achieve within a designated time frame. The achievement of the objective advances an organization toward a corresponding goal.

OPERATING AND MAINENANCE (O & M) COSTS: The day-to-day costs of a municipality including personnel, gas, electric and utility bills, telephone expenses, reproduction costs, postage and vehicle maintenance.

OPERATING BUDGET: The day-to-day costs of delivering city services.

P

PAY-AS-YOU-GO (PAYGO) CAPITAL PROJECTS: Capital projects funded by General Fund operating revenues.

PERFORMANCE MEASURES: Measurement of service performance indicators that reflect the amount of money spent on services and the resulting outcomes at a specific level of services provided.

PERMANENT BASE ADJUSTMENT: An adjustment to the expenditure limitation base established by the Economics Estimate Commission (see expenditure limitation) which requires voter approval. The Glendale voters approved a permanent base adjust in the spring of 2000 which became effective with the FY 2003 budget year.

PRODUCTIVITY: A measurement of the increase/decrease of city services output compared to the per unit input cost invested.

PROGRAM: A group of related activities performed by one or more organizational units for the purpose of accomplishing a city responsibility.

PROPERTY TAX: The total property tax levied by a municipality. Arizona's municipal property tax system is divided into a primary and secondary tax rate.

- **Primary Tax:** Arizona statute limits the primary property tax levy amount and municipalities may use this tax for any purpose.
- **Secondary Rate:** Arizona statute does not limit the secondary tax levy amount and municipalities may only use this levy to retire the principal and interest or redemption charges on bond debt.

PROPRIETARY FUNDS: Funds that focus on the determination of operating income, changes in net

assets (or cost recovery), financial position, and cash flows. There are two different types of proprietary funds: enterprise funds and internal service funds.

R

RESOURCES: Total amounts available for appropriation, including fund balances, estimated revenues, and fund transfers.

REVENUE: Financial resources received from taxes, user charges and other levels of government.

> **Actual vs. Budget:** Difference between the amount projected (budgeted) in revenues or expenditures at the beginning of the fiscal year and the actual receipts or expenses which are incurred through the end of the fiscal year.

S

SALARY SAVINGS TRANSFER: A transfer of savings from salary & benefit accounts to non-salary, operational accounts like office supplies, equipment maintenance, etc. Normal employee turnover, retirements and terminations can create salary savings situations. This action requires Council approval.

SECONDARY PROPERTY TAX: A tax levy restricted to the payment of principal and interest on general obligation bonds.

SERVICE LEASE: A lessor maintains and services an asset under a service lease.

SPECIAL REVENUE FUND: A separate fund that accounts for receipts from revenue sources that have been earmarked for specific activities and related expenditures.

STATE-SHARED REVENUE: Includes the city's portion of state sales tax revenues, state income tax receipts, and Motor Vehicle In-Lieu taxes.

SUPPLEMENTAL BUDGET ALLOWANCE: This allowance provides additional personnel, equipment and related expenses which enhance the service level of a program. Supplemental increases are directed at attaining council goals or meeting increased service needs and must be approved by Council.

T

TAX LEVY: The total amount of the general property taxes collected for purposes specified in the Tax Levy Ordinance.

TAX RATE: The amount of tax levied for each $100 of assessed valuation.

TRANSFER: Movement of resources between two funds. Example: An inter-fund transfer could include the transfer of operating resources from the General Fund to the Civic Center or Housing Fund.

U

USER CHARGES: The payment of a fee in direct receipt of a public service by the party who benefits from the service.

W

WORKLOAD INDICATORS: Statistical information that indicates the demands for services within a given department or division. Workload indicators are a type of performance measure utilized by some departments or divisions to help assess its level of service being provided.

A	
ACFR	Annual Consolidated Financial Report
ADA	Americans with Disabilities Act
ADOT	Arizona Department of Transportation
AFB	Air Force Base
ARPA	American Rescue Plan Act
ARRA	American Recovery and Reinvestment Act
AWRF	Arrowhead Water Reclamation Facility
AZ CARES	Arizona Coronavirus Aid, Relief, and Economic Security
AZSTA	Arizona Sports and Tourism Authority
B	
BofA	Bank of America
C	
CAP	Community Action Program
CD	Community Development
CDBG	Community Development Block Grant
CIP	Capital Improvement Plan
COPs	Certificates of Participation
CPI	Consumer Price Index
CPI-U	Consumer Price Index for Urban Users
CVB	Convention & Visitors Bureau
CY	Calendar Year
D	
DIF	Development Impact Fees
DMP	Debt Management Plan
E	
EMS	Emergency Medical Services
EOC	Emergency Operations Center
F	
FAA	Federal Aviation Administration
FAQ	Frequently Asked Questions
FT	Full Time
FTE	Full Time Equivalent
FY	Fiscal Year
G	
GAAP	Generally Accepted Accounting Principles
GASB	Governmental Accounting Standards Board
GF	General Fund
GFOA	Government Finance Officers Association
GIS	Geographic Information System
G.O.	General Obligation
GUS	Glendale Urban Shuttle

H	
HR	Human Resources
HUD	Department of Housing and Urban Development
HURF	Highway User Revenue Fund
I	
IGA	Intergovernmental Agreement
IT	Innovation & Technology
J	
JAG	Juvenile Alternatives of Glendale
L	
LID	Local Improvement Districts
M	
MGD	Million Gallons per Day
MPC	Municipal Property Corporation
O	
O and M	Operational and Maintenance
P	
PAYGO	Pay-As-You-Go Capital
PFC	Public Facilities Corporation
PSPRS	Public Safety Personnel Retirement System
R	
RICO	Racketeer Influenced and Corrupt Organizations
ROW	Right-of-Way
S	
SRP	Salt River Project
WIFA	Water Infrastructure Finance Authority

FREQUENTLY ASKED QUESTIONS

The City of Glendale Annual Budget document is designed to offer citizens and staff an understandable and meaningful financial plan. This user guide to frequently asked questions (FAQ) provides assistance to those unfamiliar with Glendale's budgeting and financial planning processes.

What is a "Fiscal Year (FY)" and when does it begin and end? The City of Glendale and State of Arizona follow a Fiscal Year (FY) that starts July 1 and ends June 30. A Fiscal Year is the period designated by the City for the beginning and ending of financial transactions or a budget cycle.

What does it mean to, "adopt the budget?" Budget adoption is a formal action taken by the City Council that sets the City's priorities and spending limits for the upcoming fiscal year. The FY budget will be formally adopted by the City Council at a public meeting in June, though city staff has been preparing the budget for months in advance.

How do I get involved or learn about the budget before it's adopted? At any time of the year citizens can view Glendale's budget on the City's website, in city libraries or at City Hall. Residents can discuss it with neighbors, city staff or Council Members. In addition, the City Council has several special Budget Workshops beginning in February and concluding in April that citizens can attend, watch on KGLN cable channel 11 or borrow on videotape from Glendale's libraries.

Link to Agendas, Minutes and Videos of Council Workshops / Council Meetings:
City of Glendale Budget Workshops / Council Meetings

What is meant by "budget appropriation?" Budget appropriation refers to authorizations made by the City Council that permit the city to incur obligations and expend resources. When the City Council appropriates funds, they are saying the community should, for example, spend its money on public safety, or make investments that improve the quality of life in Glendale. The City cannot spend money unless it is appropriated, and this ensures the public's money is spent according to the public's needs as expressed by the democratically elected City Council.

What are municipal bonds? A municipality, such as the City of Glendale, will sell (issue) bonds primarily to finance capital projects. This is similar to a family taking out a mortgage in order to finance a house. Just like a family, the City has basic necessities (infrastructure) like roads and office buildings, but usually does not have cash available for such major purchases. Municipal bonds are like loans that help make large, important purchases affordable. Bonds also effectively spread out the costs of major projects across their useful life, so all those citizens who utilize them can help pay for them.

What is the difference between the capital budget and the operating budget? The capital budget, or Capital Improvement Plan, is an appropriation of bonds or operating revenue for improvements to City facilities that may include buildings, parks, streets and water/sewer lines. The operating budget covers the costs of the City's day-to-day operations, such as employee salaries, supplies and contracts.

What is carryover? Carryover refers to year-end savings that can be carried forward into the next fiscal year to cover any equipment or special contracts that were budgeted for but not purchased (or paid for) in the previous fiscal year (typically Capital projects). For example, if a piece of equipment was ordered in June (the last month in a fiscal year) but not received until July (the start of the next fiscal year), then the "savings" from the previous budget year could be used to purchase the equipment in the next budget year using carryover appropriation.

What is a debt ratio? The debt ratio is total debt divided by total assets. This is one measurement of fiscal health. If the city, or a family, owes substantially more money than the value of the things it owns or its ability to generate revenue, a dangerous financial situation exists. The lower the debt ratio, the better interest rates the city can receive when it wants to sell more bonds to finance additional capital improvements for Glendale.

What is debt service? A family's debt service is the payments they make on loans, such as a mortgage and credit cards. Principal and interest payments on outstanding bonds are referred to as debt service. Just like a family cannot skip on mortgage or credit card payments, the City must always keep up on its debt service, so this will always be a part of the City's budget.

What is an encumbrance? An encumbrance refers to the formal accounting recognition of commitments to expend resources in the future. For example, when a purchase order is issued for equipment, that funding is encumbered until delivery. Once the equipment is received, the invoice is paid and the encumbrance becomes an expense.

What is an expenditure? Expenditures represent a decrease in fund resources or, stated simply, a recorded expense.

What is an expenditure limitation or permanent base adjustment? Any city or town can permanently adjust its state-imposed expenditure limitation base if a majority of the electors voting on the issue at a regular city election vote in favor of the adjustment. In the spring of 2000, Glendale voters approved a permanent base adjustment.

What is a full-time equivalent (FTE) position? An FTE (1.0 FTE) refers to one or more employees working 40 hours per week, or 2,080 hours per year. For example, a part-time employee working 20 hours per week would be considered a 0.5 FTE. Two part-time employees each working 20 hours per week would be considered 1.0 FTE.

What is the definition of a budget fund? Glendale currently has over 100 budget funds to help keep track of and focus resources. These include the General Fund, Transportation Fund, Sanitation Fund and Water/Sewer Fund, to name just a few. A family might use several funds, too, in order to help manage their finances and determine how close they are to reaching certain goals. For instance, a family might have a children's college fund, a retirement fund, vacation fund and household expenses fund (such as an IRA, savings and checking account). A budget fund, then, is a fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources. Glendale uses separate funds in order to correctly and legally track revenues and expenditures associated with that particular fund to aid with various financial reporting requirements.

What is a fund balance? Fund balance refers to the remainder or carryover that occurs when actual revenues exceed budgeted revenues and/or when actual expenditures are less than budgeted expenditures at the end of the fiscal year (June 30). If the city budgets (plans to spend) $15.0 million on roads next year, but only spends $14.0 million, the leftover $1.0 million would essentially become fund balance.

What does the word "group" in Glendale's budget mean? Every department belongs to an administrative group led by a Department Director, City Manager or Assistant City Manager. These groups include Appointed & Elected Officials, City Auditor, City Manager, Community Services, Development Services, Economic Development, Budget & Finance, Human Resources & Risk Management, Public Affairs, Police Services, Fire Services, Parks and Recreation, Public Works, and Water Services.

What are infrastructure and capital improvements? Infrastructure and capital improvements refer to facilities that need to be in place in order to support the basic needs of residents and businesses in the community. Examples include roads, water lines, sewers, public buildings, parks and airports.

What are strategic priorities and benchmarks? Why does Glendale use them?
Strategic Priorities, developed by the City Council, are statements of community values that direct the City's operations and help demonstrate progress towards a shared vision. City staff uses these priorities to assist in program development, creating annual budget requests and building department business plans.

Benchmarks are established for each activity listed in business plans and represent a desired level of performance that demonstrates the efficient use of city resources to do the most good. City staff measures actual performance throughout the year, makes comparisons to established benchmarks, determines the causes for deviation and evaluates alternative courses of action.

What exactly is a ‘‘program’’ in the City budget? A program is a group of related activities performed by one or more organizational units for the purpose of accomplishing a city responsibility. For example, one program in the Field Operations Department is Street Cleaning. Based on staff’s assessment of costs and needs, the desires of citizens and the priorities of the City Council, the Field Operations Department is budgeted a set amount of money to accomplish street cleaning.

What is ‘‘assessed valuation’’ and how does it relate to my taxes and the city’s budget?
Each year the Maricopa County Assessor’s Office determines the value of all property within the county, including city buildings and individual homes. These assessment values are then used as a basis for levying property taxes. The City of Glendale charges the City Council approved primary and secondary rate in property tax per $100 of assessed valuation.

How much does the City receive from my property tax bill and how is it used? The City of Glendale is one of several entities that receive a portion of the property taxes residents pay, with school districts typically receiving the majority. Each year the Glendale City Council levies the property tax one week after final budget adoption.

> **Primary Tax:** Arizona law limits the primary property tax levy amount and municipalities may use revenue from this tax for any lawful purpose. Glendale's Primary Property tax revenue represents <4% of the city's General Fund revenue and is used for General Fund operations.
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> **Secondary Tax:** Arizona does not limit the secondary tax levy amount and municipalities may only use this levy to retire the principal and interest or redemption charges on bond debt. Secondary Property Tax is used to pay off General Obligation bonds.

Where does the City's revenue come from? Glendale's revenue comes from a variety of sources, including sales tax, property tax, user charges and other levels of government.

What is state-shared revenue? The state of Arizona shares a portion of its tax revenues (from sales, income and motor vehicle in-lieu taxes) with Arizona cities and towns. This funding is divided among the cities and towns using population formulas supplied by state law. These state-shared revenues comprise a large portion of most city and town budgets.

State-shared revenue enables local governments to continue providing basic services, such as police and fire protection, without burdening the residents with additional local taxes. Since cities and towns are not equally wealthy, state shared revenue is of great assistance, especially to cities with lesser wealth or greater service needs. Because state-shared revenue distribution is a specified percentage of state revenue collections, as state revenue declines, city revenue declines. Consequently, in difficult economic times, cities 'feel the pinch' just as the State does.

What is a budget transfer? A budget transfer moves budget appropriation between City offices, departments, or agencies.

What are user charges? User charges are fees paid in direct receipt of a public service by the party who benefits from the service. Fees paid for recreation classes or leagues that citizens elect to sign up for and participate in are examples of user charges.

City of Glendale
Budget and Finance Department
5970 West Brown Street
Glendale, Arizona 85302
Phone: (623) 930-2480
glendaleaz.com
facebook.com/GlendaleAZ
x.com/GlendaleAZ