Annual Budget Book

Fiscal Year 2024-2025

Glendale
ARIZONA











Introduction

Fiscal Year 2024 – 2025 Annual Budget Book

Glendale
ARIZONA

CITY OF GLENDALE, ARIZONA
FISCAL YEAR 2024-2025
ANNUAL BUDGET

TABLE OF CONTENTS

Introduction **Page**

Table of Contents i
Glendale City Officials 1
City Council District Map 2
City Organizational Chart 3
Map of Glendale and Neighboring Communities 4
Community Profile 5
Financial Organizational Chart 12
Budget Presentation Award 14
How to Make the Most of this Document 15
Budget Calendar 17
Budget Process 19
Balanced Scorecard 22
Balanced Scorecard – The Nine Steps to Success Framework 24
City of Glendale Mission, Vision and Values 25
City of Glendale Strategic Initiatives 26

Budget Message

City Manager's Budget Message 27

Financial Guidelines

Five-Year Financial Forecast 33
Financial Policies 51

Budget Summaries

Budget Summary 63
Revenues 75
Expenditures 88
Debt Service 102

Operating Budget

Operating Budget Table of Contents 117

Capital Improvement Plan (2025-2034)

CIP Table of Contents 291
CIP Preparation 292
CIP Ten-Year Plan 303

Schedules

Why Have Schedules 715
Schedule 1: Fund Balance (Analysis by Fund) 716
Schedule 2: Revenue by Fund 718
Schedule 3: Operating Budget (Analysis by Dept; by Fund) 724
Schedule 4: Transfers Between Funds 734
Schedule 5: Property Tax 735
Schedule 6: Authorized Staffing 736
Schedule 7: Long-Term Debt Service 758
Schedule 8: Internal Service Premiums 759

State of Arizona Auditor General Budget Schedules

State of Arizona Auditor General Budget Schedules – Table of Contents 766
Schedule A: Summary Schedule of Estimated Revenues and Expenditures/Expenses 767
Schedule B: Tax Levy and Tax Rate Information 768
Schedule C: Revenues Other Than Property Taxes 769
Schedule D: Other Financing Sources/<Uses> and Interfund Transfers 773
Schedule E: Expenditures/Expenses by Fund 774
Schedule F: Expenditures/Expenses by Department 776
Schedule G: Full-Time Employees and Personnel Compensation 781

Appendix

Budget Adoption Resolution 783
Miscellaneous Statistics 785
Glossary of Terms 787
Acronyms 792
Frequently Asked Questions 794

GLENDALE CITY OFFICIALS



Jerry Weiers
Mayor



Ian Hugh
Vice Mayor/Councilmember
Cactus District



Leandro Baldenegro
Councilmember
Ocotillo District



Joyce Clark
Councilmember
Yucca District



Ray Malnar
Councilmember
Sahuaro District



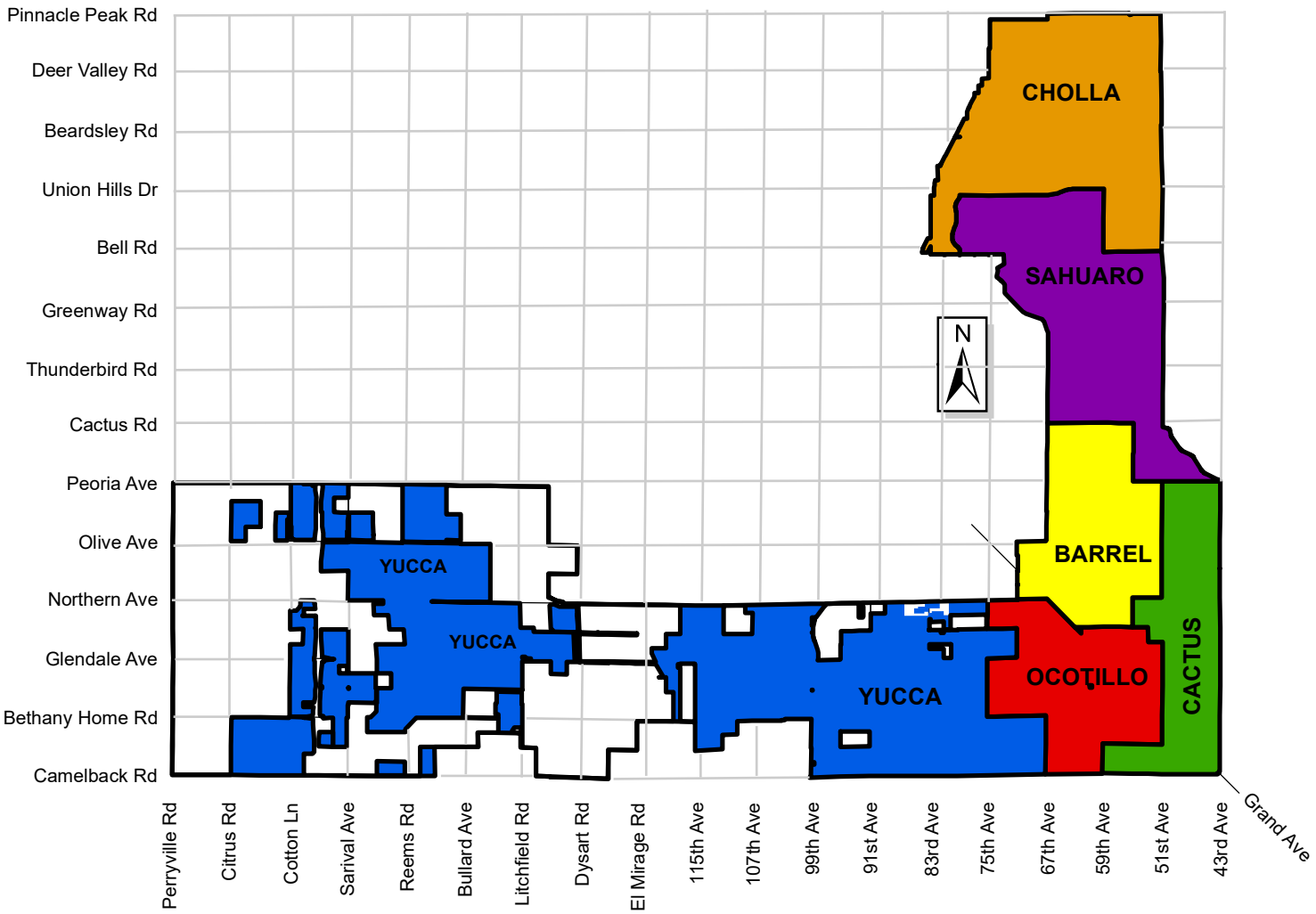
Lauren Tolmachoff
Councilmember
Cholla District

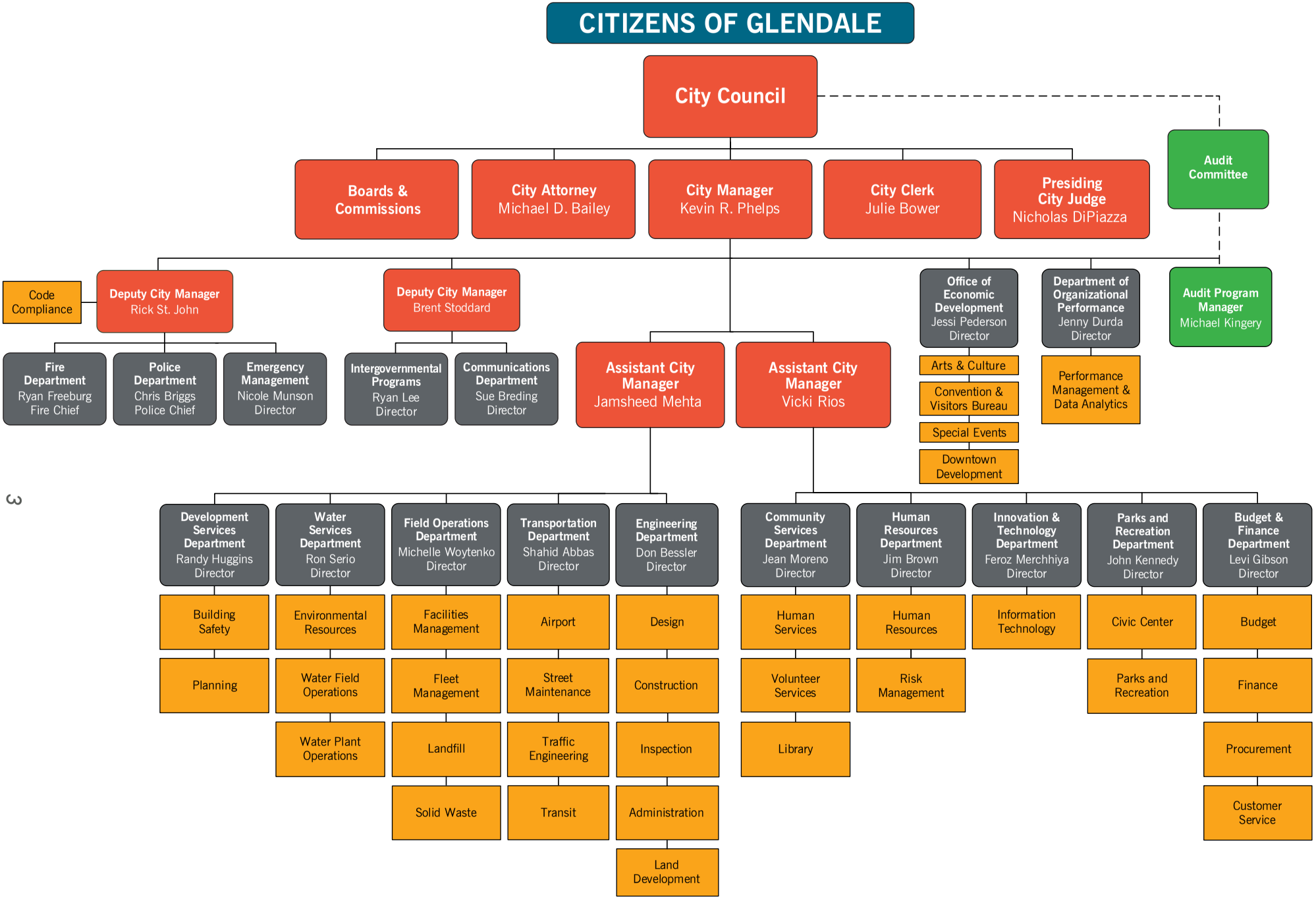


Bart Turner
Councilmember
Barrel District

Glendale
ARIZONA

Council District Boundaries





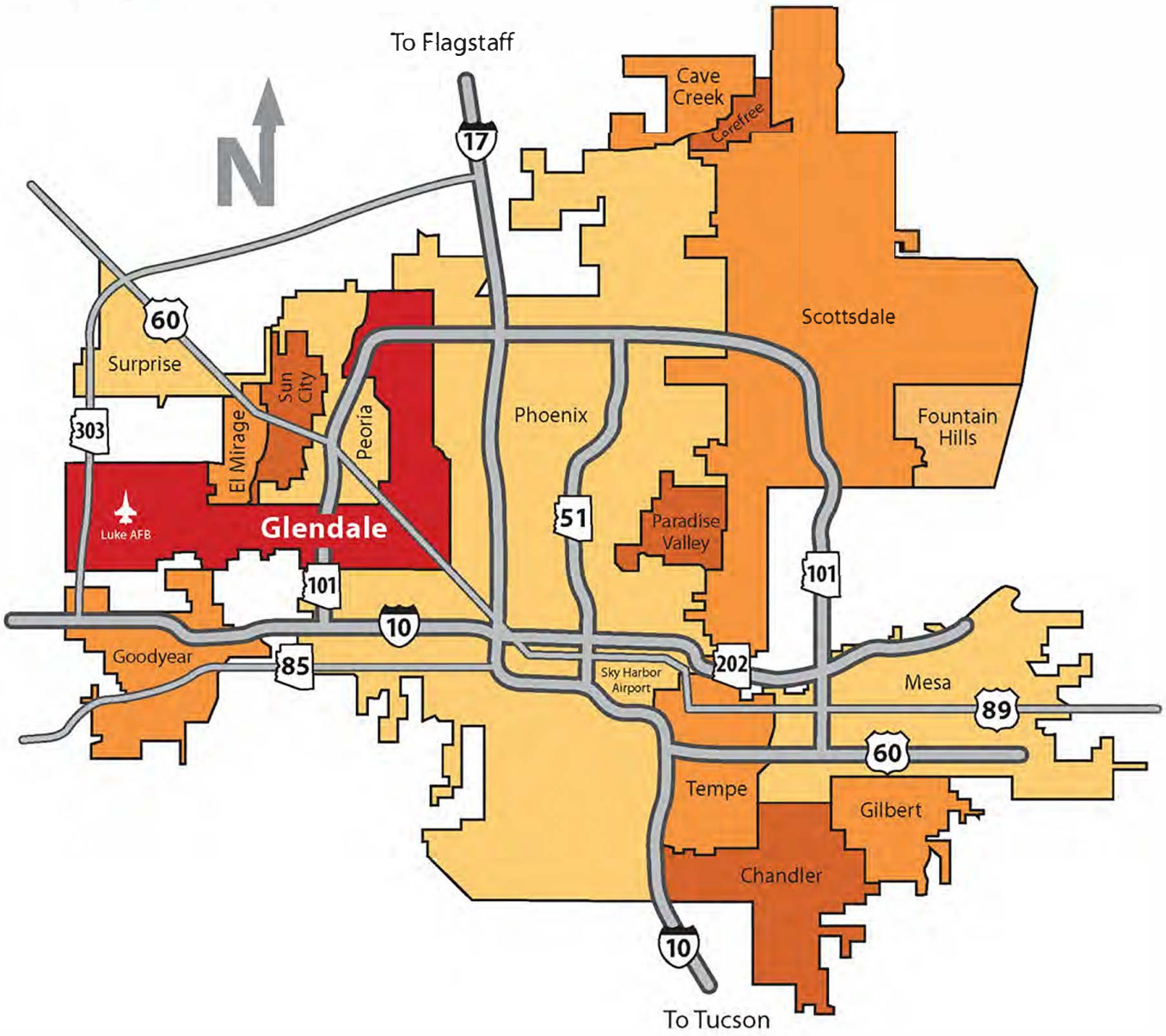
COMMUNITY INTEGRITY EXCELLENCE INNOVATION LEARNING

We improve the lives of the people we serve every day.

Glendale ARIZONA



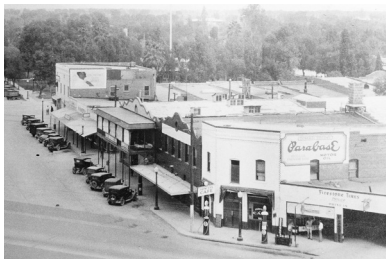
Glendale, Arizona & Neighboring Communities



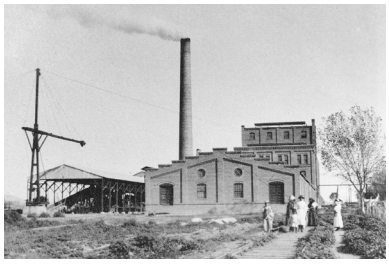
Community Profile

2024–2025 Annual Budget

History



58th & Grand Ave.



Beet Sugar Factory



Thunderbird Field



Historic Sahuaro Ranch

In 1880, the land that is now Glendale was nothing more than empty desert. But in 1882, William J. Murphy joined three Arizona builders, M.W. Kales, William A. Hancock and Clark Churchill, to lead the Arizona Canal Co. project, which would bring water to the desert land by 1885.

In 1888, Murphy, with the help of others, constructed the diagonal Grand Avenue. And on February 27, 1892, the first residential area of the city began to take shape. The Glendale town site began to take shape soon after, and the first school, the Glendale Grammar School, was built in 1895. Its opening drew people from all over the Valley. In the mid-1890s, Glendale became the pathway for a line of the Santa Fe Railroad, linking the Valley to Prescott and northern Arizona. The railroad allowed Glendale settlers to transport goods to the north and easily receive building materials.

More and more families began to settle in Glendale after the turn of the century. Over the years, Glendale grew to become one of the most culturally diverse cities in the Valley. The city owes much of its heritage to early Hispanic settlers as well as Japanese and Russians who moved to Glendale from California.

Glendale's Beet Sugar Factory, whose structure still stands today just southeast of Glendale's downtown, was instrumental in the city's early economic success. Farms and orchards, like the 640-acre Sahuaro Ranch, continued to take off through the early 1900s.

Then World War I brought a new surge of energy into Glendale, with cotton prices reaching $2 a pound and a high demand for food, which kept farmers busy. There was soon a need for more housing, and today's Catlin Court was born from 1915 to about 1930. Most of these homes are still standing and on the National Register of Historic Places.

World War II brought the birth of Thunderbird Field to train civilian pilots for the Army and in 1941, the Army began working on a larger base 10 miles west of Glendale. Built for $4.5 million, Luke Field (now Luke Air Force Base) was named for the first pilot to receive a Medal of Honor, Lt. Frank Luke Jr. Thunderbird Field would later become the Thunderbird American Graduate School for International Management.

The military and college presence sparked a need for utilities, parks, schools and streets. City officials in the 1960s began to play catch up with the population, and over the next 40 years, the city added an operations center, landfill, water treatment plant, sewage plants, libraries, parks, public safety facilities, an airport, a city hall and a civic center.

Community Profile

2024–2025 Annual Budget

Government/Organization



Glendale Fire

The City of Glendale operates under a Council-Manager form of government with a mayor elected at large and six council members elected based upon a system of geographic districts. Council members serve a term of four years on a staggered basis and the Mayor is elected for a four-year term. The City Manager is appointed by the Mayor and Council.

City Services



Glendale Police

The City of Glendale provides residents with essential municipal services including public safety, water, sewer, and sanitation services.

The Glendale Police Department's objectives include crime prevention, crime control, community involvement, and fair and equitable treatment for residents. The department has three police stations, 441 sworn officers and 152 civilian employees.

The Glendale Fire Department provides a variety of emergency services including fire suppression, emergency medical, hazardous materials, and specialized rescue response. The department is comprised of 268 sworn members and 33 civilian employees with nine fire stations, responding to approximately 40,000 calls a year.



Water Services

Glendale's Water Services Department is committed to providing safe, reliable, high-quality water and wastewater services to the customers in the Department's service area. The Department operates and maintains four water and two wastewater treatment plants, 1094 miles of water mains, 1,006 miles of sewer collection lines, the City's stormwater system, and reads over 64,000 water meters monthly. The Department also operates a state certified water quality lab, an industrial pre-treatment program, and manages our Water Conservation and Sustainable Living programs. The Department operates year-round 24 hours per day, 7 days per week, to ensure that the services we provide are available to meet our customer's needs.



Solid Waste

The City's Solid Waste Division provides a variety of residential and commercial services. Residential garbage and recycling is collected weekly, and bulk trash is collected monthly. The division also provides two annual household hazardous waste events, monthly residential street sweeping, and educational field inspections. The City offers front load and roll off services to the business community. In addition, the city operates the municipal landfill where residents and surrounding communities can dispose of waste.

Community Profile

2024–2025 Annual Budget

Transportation



Loop 303



Glendale Urban Shuttle (GUS)



Glendale Municipal Airport



Dial-A-Ride

Glendale is a member of the Maricopa Association of Governments, which serves as the regional council of governments and the Metropolitan Planning Organization. Major transportation corridors that connect Glendale to the entire metropolitan region include historic Grand Avenue (US 60), Loop 303 in the far west, Loop 101 in the western and northern parts of the city, and Northern Parkway, which is under construction connecting several West Valley cities between Loop 303 and Grand Avenue.

Glendale is also a member of the Regional Public Transportation Authority (RPTA). Glendale Transit provides a wide range of convenient, low-cost transportation alternatives for Glendale citizens and visitors including fixed-route bus service, Dial-A-Ride, Regional Americans with Disabilities Act (ADA) service, and a taxi-subsidy program for persons with special transportation needs. The taxi-subsidy program is designed to assist people making repetitive trips for medical treatments and therapies.

In compliance with federal regulations, the city offers an ADA service to eligible riders that cannot use fixed-route bus service due to a disability. The ADA service covers the same routes and operates the same hours as fixed-route bus service in Glendale.

The Transit Division recently launched a new Microtransit service available City-wide. This On-Demand service allows riders to schedule and pay for trips via a free downloadable app on their smartphone.

The Glendale Urban Shuttle (GUS) provides a great way to bring location destinations closer with three convenient routes. This service is offered free of cost to all riders. Real-time tracking is available via a free downloadable tracking app (Doublemap/Transloc), which allows passengers to track all three GUS routes in real time. GUS 1 operates between 7 a.m. and 6:30 p.m. Monday through Saturday, and between 8 a.m. and 6 p.m. on Sundays. GUS 2 operates Monday through Friday, 9 a.m. to 6 p.m. GUS 3 operates Monday through Friday, 8 a.m. to 5 p.m.

The City also operates the Glendale Municipal Airport. Located just five miles west of downtown Glendale, five miles east of Luke Air Force Base, and 30 minutes northwest of downtown Phoenix, this 477-acre modern airport features a beautifully designed two-story, 18,000 square-foot terminal, a tower, and complete airport services for general aviation and corporate jet traffic.

Community Profile

2024–2025 Annual Budget

Quality of Life



Sports & Entertainment District



Parks & Trails



Foothill Recreation & Aquatics Center



VAI Resort - Coming Soon

Glendale has so much to offer residents, businesses and visitors with wonderful amenities and an exceptional quality of life, including:

- Housing opportunities ranging from historic properties to master-planned communities to affordable living.
- Desert Diamond Arena, hosts a variety of national and international concerts and shows.
- State Farm Stadium is home to the NFL's Arizona Cardinals and hosts the Annual Fiesta Bowl. Hosted the 2015 and 2023 Super Bowl, the 2016 College Football Playoff Championship, and the 2017 and 2024 NCAA Men's Final Four.
- Camelback Ranch- Glendale, the spring training home of the Los Angeles Dodgers and Chicago White Sox.
- Myriad of shopping experiences that include Arrowhead Towne Center, Cabela's, Tanger Outlets, Westgate Entertainment District, and unique downtown boutiques.
- Award-winning special events, cultural and performing arts, galleries, and concert venues.
- VAI Resort, the largest hotel and entertainment destination in Arizona continues construction. Previously announced as Crystal Lagoons Island Resort, the 1,100+ room resort destination will include world-class amenities such as the Country's first Mattel Adventure Park, a 360-degree rotating concert stage, 12 fine dining restaurants, white sand beaches, a wedding chapel, and more. The development will bring over 2,000 jobs in addition to a significant economic impact to the region.
- Four libraries, 70 parks totaling more than 2,188 acres, two aquatics centers, six community centers, a racquet center, four sports complexes, more than 44 miles of hiking and equestrian trails and more than 500 programs and classes offered yearly.
- A short distance, 15 to 25 minutes, from other Valley of the Sun amenities including downtown Phoenix, Phoenix Sky Harbor International Airport, Phoenix International Raceway, high-end resorts and spas and over 180 area golf courses.

Community Profile

2024–2025 Annual Budget

Tourism



Westgate Entertainment District



State Farm Stadium



Renaissance Hotel & Spa



Desert Diamond Arena

Tourism continues to be an integral part of Glendale's economy. Recently, the Convention & Visitors Bureau (CVB) relocated from downtown Glendale to the Westgate Sports and Entertainment District. This strategic move puts visitor services and staff in close proximity to State Farm Stadium, Desert Diamond Arena, and the core of Glendale hotels.

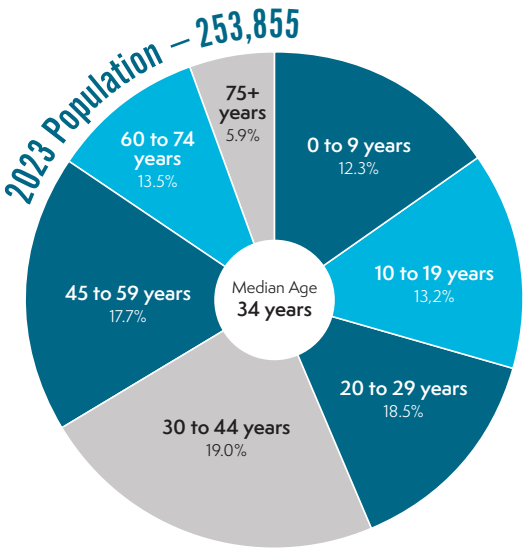
The Convention & Visitors Bureau promotes Glendale as a premier travel destination both nationally and internationally through marketing, advertising, and various sales missions. The Midwest continues to be the target market for the Glendale CVB. However, New York has recently been identified as a new emerging market by the Arizona Office of Tourism. Internationally, Canada Mexico, UK and France continue to be target markets for the CVB.

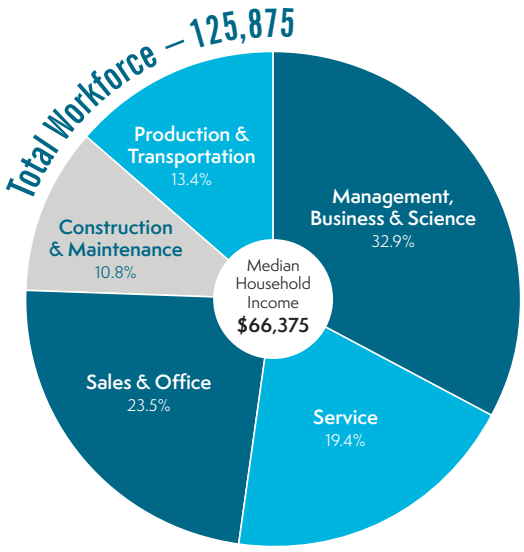
The Convention & Visitors Bureau has created an advisory committee to foster the CVB's mission to increase convention business in Glendale. This committee includes business professionals representing Glendale hotels, Westgate, Arrowhead Towne Center, State Farm Stadium, VAI Resort, and the Desert Diamond Arena.

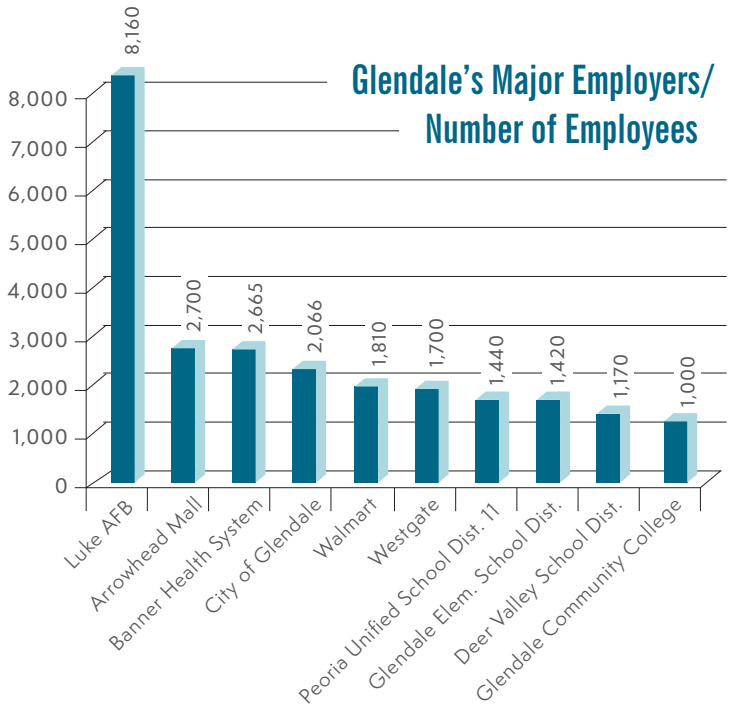
The CVB also operates an official designated State of Arizona Visitor Center. Housed within the new Convention & Visitors Bureau office at Westgate, the Visitor Center is a hub for visitor information for the entire state of Arizona.

Glendale at a Glance

Glendale is located about nine miles northwest of Phoenix, at an elevation of 1,152 feet, with an average annual temperature of 72 degrees. The average annual high is 85 degrees. The average high in winter is 67 degrees, and highs frequently flirt with 80 in the spring and fall. The area receives an annual rainfall of 8.4 inches, with 294 average days of sunshine each year.







Community Profile

2024–2025 Annual Budget

Primary Education



Arizona State University at the West campus

- Glendale is served by twelve elementary, secondary and unified school districts. The majority of the city's public schools fall under the following districts: Glendale Elementary School District, Glendale Union High School District, Deer Valley Unified School District and Peoria Unified School District.
- There are more than 64,000 school aged children (5-17) in Glendale, 25.3%* of the population.

Higher Education



Glendale Community College

- Arizona State University at the West campus
- Glendale Community College, the area's largest community college
- Midwestern University
- Arizona Christian University

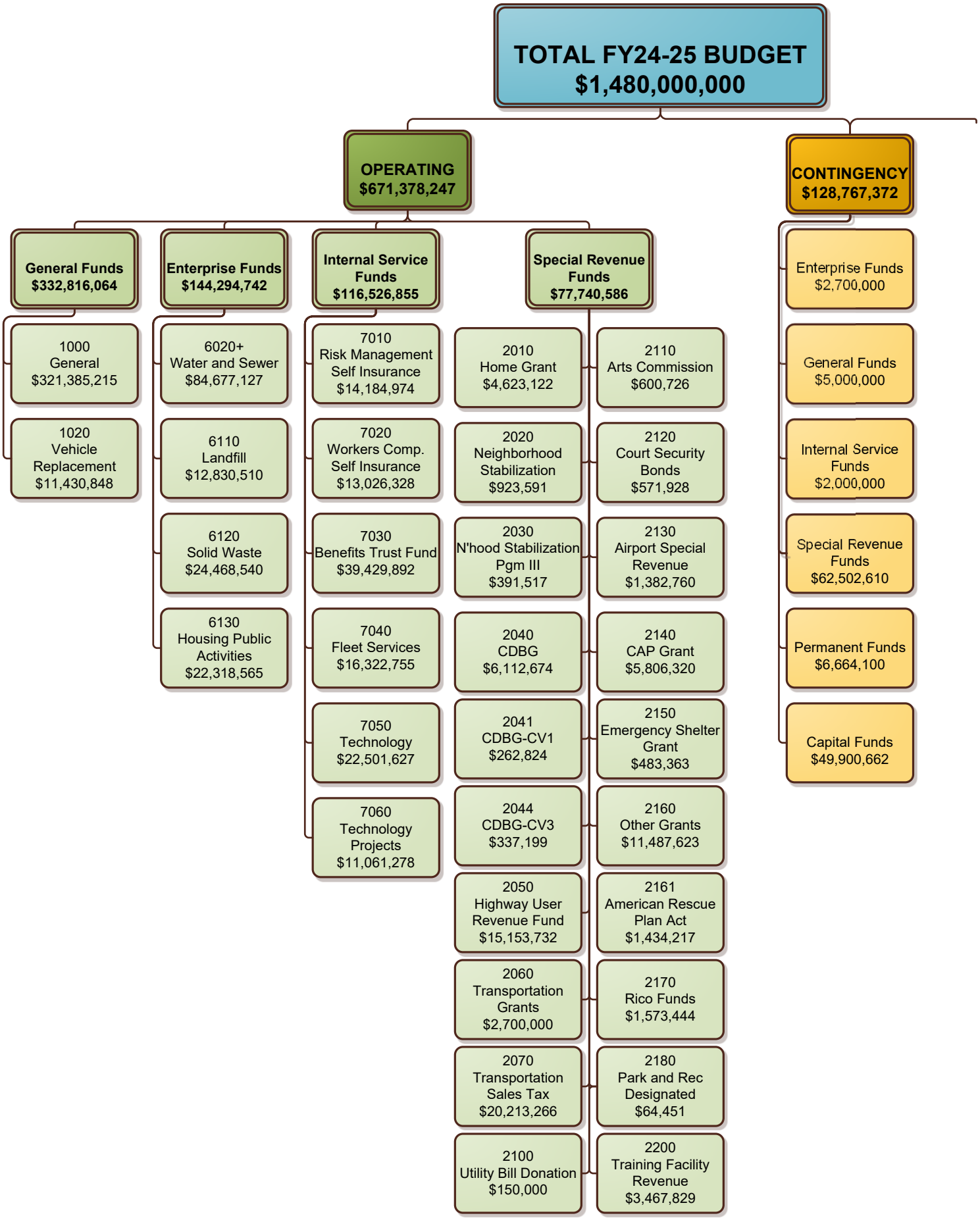
Other Quick Facts About Glendale

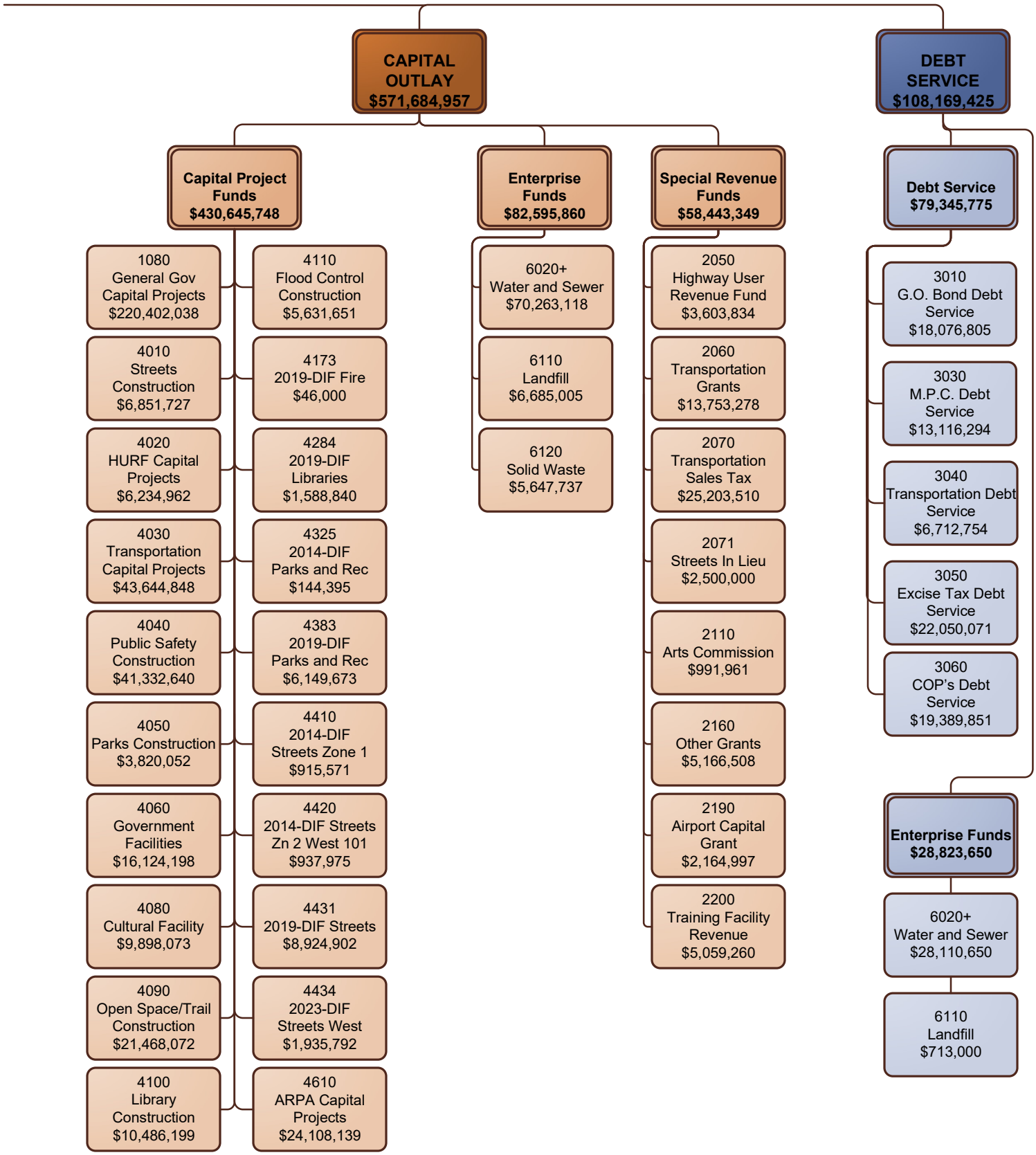


Arizona Christian University

- High School Diploma or Higher
  84.1%*
- Persons Per Household
  2.8*
- Non-English Language at Home
  32.6%*
- Number of Businesses
  6,000+
- Land in Square Miles
  67
- Median Home Value
  $419,081**

*U.S. Census
**Zillow July 2024


TOTAL FY24-25 BUDGET
$1,480,000,000
OPERATING
$671,378,247
CONTINGENCY
$128,767,372
General Funds
$332,816,064
Enterprise Funds
$144,294,742
Internal Service Funds
$116,526,855
Special Revenue Funds
$77,740,586
1000 General $321,385,215
1020 Vehicle Replacement $11,430,848
6020+ Water and Sewer $84,677,127
6110 Landfill $12,830,510
6120 Solid Waste $24,468,540
6130 Housing Public Activities $22,318,565
7010 Risk Management Self Insurance $14,184,974
7020 Workers Comp. Self Insurance $13,026,328
7030 Benefits Trust Fund $39,429,892
7040 Fleet Services $16,322,755
7050 Technology $22,501,627
7060 Technology Projects $11,061,278
2010 Home Grant $4,623,122
2020 Neighborhood Stabilization $923,591
2030 N'hood Stabilization Pgm III $391,517
2040 CDBG $6,112,674
2041 CDBG-CV1 $262,824
2044 CDBG-CV3 $337,199
2050 Highway User Revenue Fund $15,153,732
2060 Transportation Grants $2,700,000
2070 Transportation Sales Tax $20,213,266
2100 Utility Bill Donation $150,000
2110 Arts Commission $600,726
2120 Court Security Bonds $571,928
2130 Airport Special Revenue $1,382,760
2140 CAP Grant $5,806,320
2150 Emergency Shelter Grant $483,363
2160 Other Grants $11,487,623
2161 American Rescue Plan Act $1,434,217
2170 Rico Funds $1,573,444
2180 Park and Rec Designated $64,451
2200 Training Facility Revenue $3,467,829
Enterprise Funds $2,700,000
General Funds $5,000,000
Internal Service Funds $2,000,000
Special Revenue Funds $62,502,610
Permanent Funds $6,664,100
Capital Funds $49,900,662


CAPITAL OUTLAY
$571,684,957
DEBT SERVICE
$108,169,425
Capital Project Funds
$430,645,748
Enterprise Funds
$82,595,860
Special Revenue Funds
$58,443,349
Debt Service
$79,345,775
1080 General Gov Capital Projects $220,402,038
4010 Streets Construction $6,851,727
4020 HURF Capital Projects $6,234,962
4030 Transportation Capital Projects $43,644,848
4040 Public Safety Construction $41,332,640
4050 Parks Construction $3,820,052
4060 Government Facilities $16,124,198
4080 Cultural Facility $9,898,073
4090 Open Space/Trail Construction $21,468,072
4100 Library Construction $10,486,199
4110 Flood Control Construction $5,631,651
4173 2019-DIF Fire $46,000
4284 2019-DIF Libraries $1,588,840
4325 2014-DIF Parks and Rec $144,395
4383 2019-DIF Parks and Rec $6,149,673
4410 2014-DIF Streets Zone 1 $915,571
4420 2014-DIF Streets Zn 2 West 101 $937,975
4431 2019-DIF Streets $8,924,902
4434 2023-DIF Streets West $1,935,792
4610 ARPA Capital Projects $24,108,139
6020+ Water and Sewer $70,263,118
6110 Landfill $6,685,005
6120 Solid Waste $5,647,737
2050 Highway User Revenue Fund $3,603,834
2060 Transportation Grants $13,753,278
2070 Transportation Sales Tax $25,203,510
2071 Streets In Lieu $2,500,000
2110 Arts Commission $991,961
2160 Other Grants $5,166,508
2190 Airport Capital Grant $2,164,997
2200 Training Facility Revenue $5,059,260
3010 G.O. Bond Debt Service $18,076,805
3030 M.P.C. Debt Service $13,116,294
3040 Transportation Debt Service $6,712,754
3050 Excise Tax Debt Service $22,050,071
3060 COP's Debt Service $19,389,851
Enterprise Funds
$28,823,650
6020+ Water and Sewer $28,110,650
6110 Landfill $713,000

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Glendale
Arizona

For the Fiscal Year Beginning

July 01, 2023

Christopher P. Morrill

Executive Director

HOW TO MAKE THE MOST OF THIS DOCUMENT

This budget document serves two important but distinct purposes. One purpose is to present the City Council and the public with a clear picture of the services the City provides and of the policy alternatives that are available. The other purpose is to provide city management with a financial and operating plan that adheres to the City's financial policies. It also communicates the vision of the City Council and executive leadership team for the City of Glendale and presents the financial and organizational operations for each department. In an effort to assist users in navigating through this document, the following guide is provided.

The document begins with a financial organization chart and provides a high-level look at the operating, capital, debt service, and contingency budgets. The budget calendar and a description of the budget process will help the user understand the time and effort that the City puts into developing a balanced budget and a glossary of terms will help the reader understand the acronyms used throughout the budget book.

Budget Message

The *City Manager's Budget Message* articulates the balancing strategy used to develop the annual budget as well as policy issues and priorities for the fiscal year. It describes significant changes from the prior year's budget and the factors that led to those changes. It also outlines key components of the upcoming budget and discusses underlying administrative practices that support the City's organizational goals.

Financial Guidelines

This section offers an overview of the City's financial planning practices including the following:

- The *Five-Year Financial Forecast* provides the long-range financial outlook for city operations with details on how the revenue and expenditure projections are established for major funds,
- The *Financial Policies* form the framework and guidelines for overall fiscal planning and management.

Budget Summaries

The *Budget Summaries* section offers an overview of the City's finances and examines the budget components, process, and amendment policy. It also covers the financial and operational summaries for all major funds and provides historical trends for revenues, expenditures, staffing, and debt service.

Operating Budget

This section provides a closer look at the various functions of each department. Each department has provided a description of its core job functions, goals and objectives for the upcoming year, as well as recent accomplishments and performance measures for the last two fiscal years and other relevant statistics. The budget summaries include both historical and current year financial data for programs and services offered by the

department. They also include a summary of the type of expenditures incurred by the department as well as trends on authorized staffing.

The Capital Improvement Plan (CIP)

The *CIP* section outlines all infrastructure improvements and additions and their respective funding sources, along with estimates for the associated operating impacts of each capital project. It starts with a narrative summary and is followed by detailed information such as funding source, project number, and project description for both capital and operating costs by year for the first five years of the plan. In addition, the CIP includes five additional "out years" for future planning and discussion purposes.

Schedules

This is the heart of the budget document as an operating and financial plan. These schedules summarize the City's financial activities in various comprehensive, financial formats. For example, all revenue inflows and outflows are summarized on *Schedule One*, but from here you can delve into the details for any of those higher-level components by reviewing a schedule dedicated to revenues, operating expenditures or debt service payments. The schedules summarize information by account categories, operational departments (i.e. public safety, utilities, sanitation, etc.), and bond issuances. This section also includes the official budget forms required by the State of Arizona's Auditor General's Office.

Appendix

This section includes some key city statistics regarding population, occupational distribution, household income, school enrollment and much, much more. Information on the number of parks, libraries, fire and police stations, as well as a "frequently asked questions" section, which helps address many of the most important aspects regarding the budget, is also included.

BUDGET CALENDAR

July 2023 – February 2024

Budget staff analyzed revenue and expenditure data to assess the budget and economic outlook for FY24-25. Discussions with the City Manager's Office and other executive management staff occurred during this time regarding numerous balancing options for the FY24-25 revenue, operating, and debt service budgets.

Preparation of FY24-25 operating budget items such as premiums for workers' compensation insurance, risk management insurance, technology services, and indirect cost allocation were undertaken. Analysis of revenue trends was also prepared during this time, with periodic updates to the City Manager's Office.

October 2023 – March 2024

The Capital Improvement Plan (CIP) budget preparation process involved input by departments; the review of project budgets and operating and maintenance budgets by engineering, budget and finance, and facilities management staff; the prioritization of projects based on City Council's strategic priorities and financial capacity; a discussion of various financing options by the CIP finance team; and preparation of the Preliminary FY2025-2034 CIP document for City Council review.

November 2023

The FY24-25 operating budget kickoff meeting with department directors and staff to commence budget input was held on November 9, 2023. Input continued through January 2024.

December 2023

The department's base budget and supplemental request submissions were due mid-December 2023. Review meetings with department and budget office staff to discuss base budget submissions began in late December and continued into January 2024.

A Five-Year Financial Forecast of the General Fund and all major operating funds was presented to Council on December 12, 2023, at a Council Workshop. This discussion primarily focused on the General Fund and opportunities to strengthen the city's financial position. Staff also presented City Council with information on the upcoming FY24-25 budget calendar, budget process and discussion on policy guidance and input. Key revenues were presented, as well as information on long-term and short-term options, and items identified in the General Fund five-year forecast for consideration in the FY24-25 budget process.

March 2024

Council discussed the prioritization of projects in the FY2025-34 Capital Improvement Plan in a workshop on March 5, 2024. Projects in all programs, including Airport Arts, Drainage, Facility Maintenance, Landfill, Library, Parking Lots, Parks, Public Safety, Solid Waste, Streets, Transit, Wastewater, and Water were discussed.

April 2024

City Council held two all-day budget workshops for presentations of the draft FY24-25 operating budgets by department. Council held a final budget workshop on April 16, 2024, where the tentative budget including revenues, expenditures, contingency, debt service, and the 10-year Capital Improvement Plan were discussed.

May 2024

On May 14, 2024, City Council adopted a resolution approving the FY24-25 tentative budget, directing publication of the tentative budget, giving notice of the June 11, 2024 date for the public hearing on the FY24-25 final budget and conducted a separate public hearing on the FY24-25 property tax levy. Notice was also given of the June 25, 2024 date for the adoption of the FY24-25 property tax levy.

June 2024

City Council conducted a separate public hearing on the FY24-25 budget and convened a special meeting to adopt a resolution approving the FY24-25 budget on June 11, 2024. Final adoption of the FY24-25 Property Tax Levy was approved on June 25, 2024.

July 2024

Start of fiscal year 2024-2025.

BUDGET PROCESS

Overview

The goal of the FY24-25 budget is to ensure resources are aligned with City Council's strategic objectives, as outlined on the Balanced Scorecard Strategy Map below and discussed in detail in the *City Manager's Budget Message*:



Over the course of several months, various balancing options and fiscal strategies for both the FY24-25 operating budget and the FY2025-2034 capital improvement plans were evaluated. A series of budget workshops were held from December 2023 to April 2024. A final balanced plan was established in April 2024 and resulted in the recommended budget.

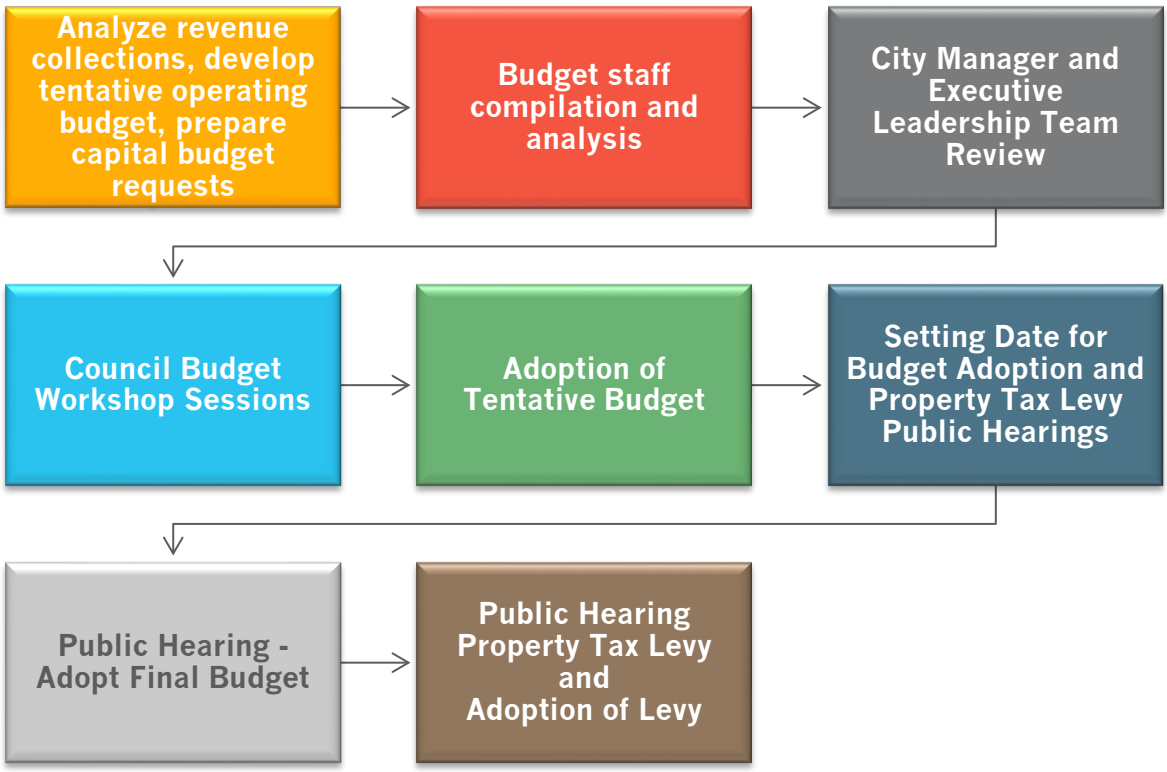
View the agendas, minutes, and videos from the budget workshops here: City of Glendale Public Meetings and Notices

At the conclusion of these budget workshops, the proposed budget was presented to Council for tentative adoption on May 14, 2024, thereby setting the expenditure limitation for FY24-25. The budget was transmitted to the general public in the form of public hearing notices. These notices included summary budget information as required by Arizona State law. View the documents presented to Council at Tentative Budget Adoption here: FY24-25 City of Glendale Tentative Budget

After completing the public hearing for the final FY24-25 budget, the Council adopted the budget on June 11, 2024. View the documents presented to Council at Final Budget Adoption here: FY24-25 City of Glendale Final Budget

All agendas, minutes, videos, and budget documents are available on the City's website at www.glendaleaz.com.

The chart below provides a broad outline of the budget development process.



Budget Basis of Accounting

The City prepares its annual budget on a basis which differs from the Generally Accepted Accounting Principles (GAAP) basis. A budgetary comparison schedule for the general fund is included in the City's Annual Comprehensive Financial Report (ACFR) as required supplementary information to provide a meaningful comparison of actual results to budget on a budget basis. In all cases, the budgetary schedules include a reconciliation of the adjustments required to convert the budgetary revenues and expenditures or changes in net position on a budgetary basis, to revenues and expenditures/expenses or changes in net position on a GAAP basis.

Examples of major reconciling items between Budget Basis and GAAP basis revenues and expenditures are:

a. Compensated absences liabilities that are expected to be liquidated with expendable available financial resources are accrued as earned by employees on a GAAP basis as opposed to being expended when paid on a budget basis.

b. Proceeds from the sale of assets are not recognized as revenue on a GAAP basis.

c. Inventory expenditures are recorded at the time they are used for both GAAP reporting and budgetary purposes.

d. Depreciation expense is not budgeted as an expense.

e. Beginning fund balance is not recognized as a revenue on a GAAP basis.

f. Indirect cost allocation of expenditures is not recorded as a GAAP expense and revenue.

The City-wide and proprietary fund financial statements are reported in the City's Annual Comprehensive Financial Report (ACFR) using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned, and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available except as described below in relation to grants. Revenues are considered available when they are collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the City considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, principal and interest on general long-term debt are recorded as fund liabilities when due or when amounts have been accumulated in the related debt service fund for payments to be made shortly after fiscal year-end.

Revenues susceptible to accrual because of their availability include property tax, sales tax, highway user's tax, state-shared sales tax, vehicle license tax, and interest earned on investments. Licenses and permits, charges for services, fines and forfeitures, and miscellaneous revenues are recorded as revenues when received in cash because they are generally not measurable until received. In applying the susceptible to accrual concept to intergovernmental revenues, the decision to accrue depends on the terms of the arrangement or agreement. Generally, these resources are reflected as revenue at the time of receipt or earlier if they meet the available criterion. Certain grant revenues are recognized based on expenditures recorded.

Accounting Changes

For FY16-17, several accounts were eliminated or reclassified for a range consolidation by account type.

For FY19-20, the City implemented a new financial system which included the development of a new chart of accounts.

BALANCED SCORECARD

To better serve our community and its residents, the City of Glendale works to improve the way we do business by strategically aligning the city's resources and activities. Glendale does this through a comprehensive citywide strategic plan. Our strategic planning efforts are focused on cultivating strategic thinking throughout the entire organization using a framework referred to as the Balanced Scorecard approach.

Balanced Scorecard is a tool used by many of the top-performing corporations in the world and several of the top-ranked cities and has been hailed by Harvard Business Review as one of the most influential business ideas of the past 75 years. Balanced Scorecard is a holistic management system that allows organizations to communicate to the public what they intend to accomplish, establishes organizational priorities, aligns the work of the organization with those priorities, and creates a way to measure and report on the progress.

The Balanced Scorecard approach engages the entire organization starting with the City Council, then executive leadership and finally cascading down to the foundational level. This ensures every employee interaction with citizens and businesses will be driven by a shared vision and desire to accomplish the goals set forth by the City Council.

In 2017 the City Council provided the leadership necessary to implement the Balanced Scorecard process by developing the city's new mission, vision and values which clearly articulate why Glendale exists as an organization, what we want our future to be, and the behaviors that we expect to see exemplified through our values of integrity, excellence, innovation, community-driven, and learning experiences. Combined with the mission, vision and values is a four-perspective level strategy map that details the main objectives the city focuses on to accomplish its mission.

Each of the perspectives relates to a different aspect of strategic planning in two categories.

Resource Perspectives:

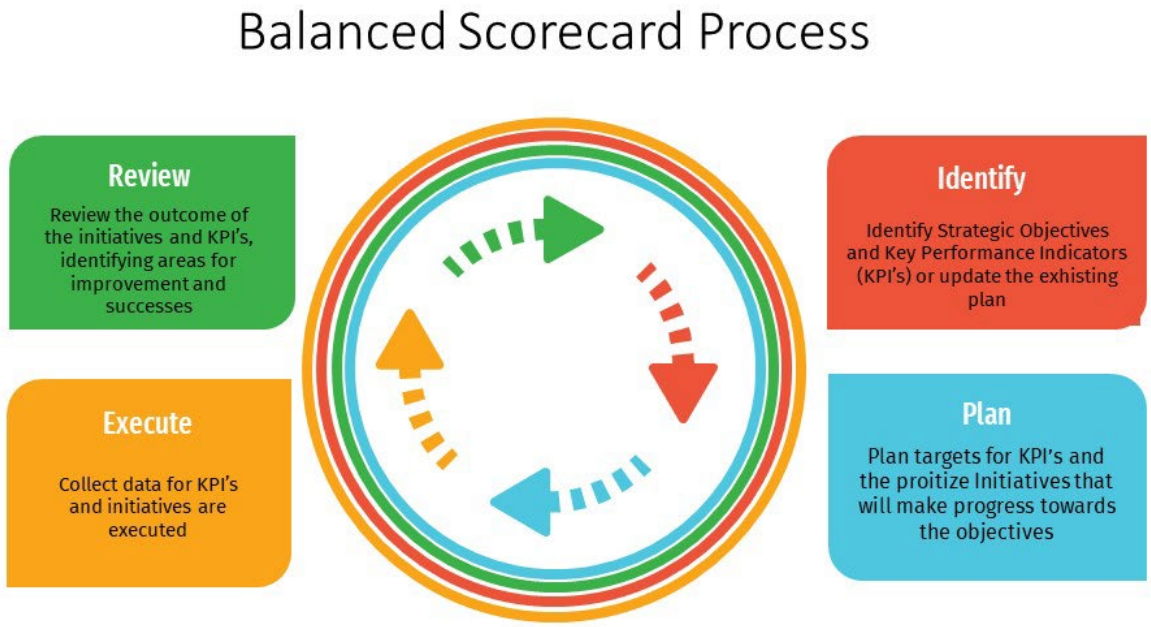
- Our Organization – Employee skills and tools
- Our Processes – Efficiencies, policies, programs

Outcome Perspectives:

- Our Finances – Financial performance, resource allocation
- Our Community – Satisfaction, needs, experience

This strategic plan is managed and maintained by cross-departmental teams that follow the basic tenets of a continuous improvement cycle. Each objective is championed by an executive team member and a team of experts. They monitor progress in the objective areas by utilizing Key Performance Indicators and their targets. They lead initiatives that create progress in these areas. The full teams meet quarterly to evaluate progress, gather data, and work on initiatives. Annually the full strategic plan is reviewed and adjusted as needed from the lessons learned in the last year.

This same pattern of strategic planning is done at the department level. Each department has developed a strategic plan that connects to the city plan. It has the same steps and continual monitoring as the City-Wide plan. In the next phase, divisions within departments will begin work on division-level scorecards with the same process, intent, and follow-up.



Balanced Scorecard - The Nine Steps to Success™ Framework



MISSION. VISION. VALUES.

Mission

We improve the lives of the people we serve every day.

Vision

We are the community of choice for residents, businesses, and employees.

Values



Community We are driven to improve the community experience.



Integrity We provide open and honest governance.



Excellence We make excellence a habit, not a goal.



Innovation We deliver better service through creativity and ingenuity.



Learning We view learning as essential to improvement.

WORKING FOR YOU



Our Community

- Improve Community Experience



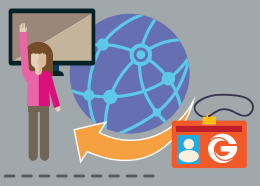
Our Finances

- Improve Asset Management
- Improve Resource Alignment



Our Processes

- Increase Innovation Solutions
- Optimize Processes & Services
- Improve Stakeholder Engagement
- Improve Purposeful Communication



Our Organization

- Improve Tools & Technology
- Strengthen Workforce Culture
- Strengthen Workforce Development

Results That Matter

The future is a new frontier that we embrace with excitement and enthusiasm. Advancing organizational performance in service to our community is what we do. We are Team Glendale!

COMMUNITY | INTEGRITY | EXCELLENCE | INNOVATION | LEARNING

We improve the lives of the people we serve every day.

Glendale
ARIZONA

Budget Message

Fiscal Year 2024 – 2025 Annual Budget Book

Glendale
ARIZONA

FY24-25 City Manager's Budget Message

To the Citizens of Glendale and the Mayor and Councilmembers:



I am pleased to provide you with the City of Glendale's FY24-25 annual budget and ten-year Capital Improvement Plan.

The Fiscal Year 2024-25 budget, totaling $1.48 billion, represents a 17% increase compared to last year's budget. This additional funding enables the city to align service delivery and resource allocation with City Council priorities and initiatives, emphasizing public safety, streets, parks, neighborhoods, technology, employee retention, and critical infrastructure needs.

The city will enhance its Public Safety service levels citywide by adding thirteen new police officers in the Patrol Division, three sergeants, one forensic specialist, one forensic supervisor, one fire captain, and one fire inspector. Funding was added to build a state-of-the-art police crime laboratory and evidence storage facility. These new facilities will play a vital role in supporting our law enforcement with cutting-edge technology and research tools to enhance and speed up investigations. In this fiscal year, the city created the Emergency Management Department to enhance city safety and resilience by coordinating and integrating efforts to prevent and prepare for both natural and man-made disasters, while also ensuring the ability to respond to, cope with, and recover from hazards.

The 2024-25 budget allocates additional funding for enhancing amenities and recreational opportunities at Glendale's parks and open spaces. Many parks will receive upgraded, energy-efficient lighting to conserve electricity and create a safer, brighter environment for residents. Glendale remains committed to funding the development of Heros Regional Park and implementing major enhancements at Thunderbird Conservation Park. Two new Parks Service Workers have been approved this fiscal year to support ongoing park maintenance.

Significant roadway improvements will continue to be funded in this budget. The Transportation Department plans to touch between 100-120 miles of roadway per year with treatments like crack seals, slurry seals, thin overlay and mill and overlay. These treatments extend the overall life expectancy of Glendale's streets using the most efficient and cost-effective pavement preservation strategies.

The budget includes inflationary adjustments for utilities and contracted services, covering areas like equipment maintenance, cleaning, and landscaping. Additionally, the city has prioritized Innovation and Technology by creating new positions to support our city-wide software applications. Our ongoing commitment to enhancing cybersecurity remains strong, as we hire additional cybersecurity professionals.

Funding was added this budget year to support many critical infrastructure needs. The downtown campus reinvestment project is in full swing. New funding was added to support this project that will reshape our downtown campus including the city hall building, the amphitheater, and Murphy Park. In addition to the downtown campus, our main public safety building, and main library received funding for remodeling. We continue to invest in our critical water and wastewater treatment plants ensuring the delivery of clean and safe water to our citizens.

The city is well-positioned to sustain funding for Council priorities, benefiting residents, businesses, and other stakeholders. From the beginning, the Council has prioritized reinvesting in road improvements, parks, public safety, and maintaining city infrastructure. I'm pleased that this budget allows us to support these Council initiatives.

Budget Approach

The city's financial policies were the guiding principles in developing the FY24-25 financial forecast and ultimately the recommended operating and capital budgets to the City Council. The overall goals underlying the city's financial policies include fiscal conservatism, flexibility, and adherence to the highest accounting and management practices.

Operating Budget Highlights

The total FY24-25 Operating Budget request is $671 million. This is an increase of 13% compared to the FY23-24 Operating Budget of $595 million. A few of the highlights of the proposed budget include:

- Inflationary increases to contractual obligations, utilities, supplies, technology systems maintenance, and fuel and shop charges
- Salary increases in accordance with the current Memorandums of Understanding (MOUs) for represented employees
- Focus on employee retention with a 4.5% COLA plus performance pay of up to 2.5% for non-MOU employees and the implementation of a Classification and Compensation Study to align employee pay with the market

- Investments in technology infrastructure and cybersecurity
- Funding for critical public safety needs: new positions, enhanced technology, and additional safety and equipment materials.
- Additional funding for the rewrite of the General Plan, the Unified Development Code (UDC) and a cost-of-service study
- Addition of staff for Community Centers and Parks maintenance.

A net total of 48 new full-time equivalent positions (FTE's) have been added to the FY24-25 operating budget to address key priorities:

General Fund Department	# of Positions
Budget & Finance	2
City Attorney's	1
Community Services	2
Emergency Management	1
Fire Department	2
Human Resources	2
Parks and Recreation	11
Police Services	16
Total General Fund	**37**

Enterprise Fund	# of Positions
Community Services (Housing)	5
Field Operations (Landfill)	1
Total Enterprise Fund	**6**

Internal Service Fund	# of Positions
Innovation and Technology	3
Field Operations (Fleet)	1
Total Internal Service Fund	**4**

Special Revenue Fund	# of Positions
Grants (Police)	1
Total Special Revenue Fund	**1**

General Fund

The total FY24-25 General Fund operating budget request is $321.4 million, and public safety remains a top priority. The largest operating budgets are Police and Fire Departments with expenditures totaling $207.1 million, or 64% of the budget. The next largest share of General Fund expenses is Parks and Recreation at $20.4 million which reflects the Council's priority to invest in operations and maintenance activities at the city's parks. Total General Fund appropriations also include $5 million in contingency, which can be used for unforeseen expenditures or unexpected revenue shortfalls which may occur during the budget year.

General Fund Forecast

During the budget discussions, much of the focus continued to be on the General fund which is the largest operating fund of the city. For FY24-25, the General Fund budget is balanced with a planned use of excess unassigned fund balance as shown in the table below.

Funding Sources		Funding Uses	
Beginning Unassigned Fund Balance	$ 174,026,389	Operating Expenditures	$ (321,385,215)
Operating Revenue	$ 415,002,406	Transfers Out	$ (156,821,781)
Transfers In (Public Safety Sales Tax)	$ 50,364,995	Contingency	$ (5,000,000)
Total Sources	$ 639,393,790	Total Uses	$ (483,206,996)
Ending Unassigned Fund Balance	**$ 156,186,794**		

Capital Improvement Plan (CIP)

The city's investment in infrastructure and capital planning continues to enhance economic development and quality of life for our citizens. Significant streets and pavement maintenance projects are a top priority for the City Council. The FY2025-2035 Capital Improvement Plan (CIP) totals $1.94 billion. The first five years of the ten-year plan are considered funded with available or anticipated revenues. The last five years of the plan will be evaluated and funded as sources become available. The capital improvement plan is re-evaluated and updated each fiscal year. Only the first year of the plan was appropriated by the City Council when the FY24-25 budget was adopted. The FY24-25 CIP totals $571.7 million. Notable projects in the first year of the CIP include:

- Airport South Apron Reconstruction
- Airport Southwest Apron Capacity
- Airport Parallel Taxiway B
- Bethany Home Road Storm Drain Improvements
- Downtown Campus Reinvestment
- System of Care Improvements
- Landfill North Cell Phased Construction & Liner Installation

- Improvements at Main Library
- Improvements at Thunderbird Conservation Park
- Improvements at Grand Canal Linear Park
- Ballfields at Heroes Regional Park
- Replacement of playground equipment, irrigation, and lighting at parks
- Replacement of Public Safety Equipment
- Fire Station #153 Improvements
- Police Evidence Storage Facility
- Renovation of the Main Public Safety Building
- Solid Waste equipment replacement
- Pavement Management, Street Reconstruction and Street Scallop projects
- Intersection Signalization/Improvements
- Sewer Line Rehabilitation Program
- West Area Water Reclamation Facility Improvements
- 91st Avenue Wastewater Treatment Plant Improvements
- Groundwater Wells & Interconnects
- Cholla Water Treatment Plant Improvements
- Water Line Rehabilitation Program

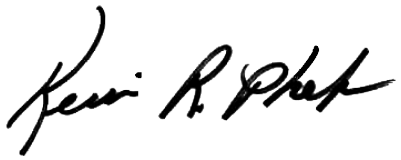
Conclusion

Development of the FY24-25 operating budgets continued to follow the financial plan and policies as outlined by the City Council. Prudent financial decisions, coupled with conservative forecasting methods have successfully strengthened the city's financial position.

This is an exciting time for the Glendale community as the city continues to be viewed by the business community as a valued partner, improves the lives of its citizens through quality amenities and service delivery, and matures from a leadership and organizational development perspective to be the community of choice for our residents, businesses, and employees.

I would like to offer my appreciation to the department staff and City Council for the countless hours of preparation and deliberation in the development of the FY24-25 annual budget.

Sincerely,



Kevin R. Phelps, City Manager


Glendale
ARIZONA

Financial Guidelines

Fiscal Year 2024 – 2025 Annual Budget Book

Glendale
ARIZONA

FIVE-YEAR FINANCIAL FORECAST

Overview

Glendale's annual and long-range budgeting process is guided by two key foundation documents contained within the Annual Budget: The *Five-Year Financial Forecast* and *Financial Policies.* Together these documents help the City Council ensure financial stability beyond the immediate budget year and adequate economic resources to provide essential services and maintain Glendale's quality of life in future years.

The Five-Year Financial Forecast is guided by City Council's continued vision and supports the City's strategic goals and key objectives. Best practice recommends financial forecasts be updated each year to adjust for changes in national and local economic conditions and trends, changes in Council priorities and policies, and other variables that might affect the City's ability to provide needed services and maintain its financial integrity in future years. Consequently, the forecast identifies the direction in which the City is headed based on information known at the time it is updated for the annual budget document.

The Five-Year Financial Forecast is prepared for each of the City's major operating funds at the beginning of the annual budget process. These forecasts cover the General Fund, Special Revenue Funds (Highway User Revenue Fund, Transportation Sales Tax, Police Sales Tax, and Fire Sales Tax), and Enterprise Funds (Solid Waste, Landfill, and Water & Wastewater).

The FY24-25 forecasts were used to examine the revenue and expenditure structures for the five-year period of FY24-25 through FY28-29. These models include forecasted fund balance information. The context of this year's forecast centered on balancing the General Fund sources and uses while maintaining adequate fund balances. The overall financial goal was to maintain or improve service levels where necessary, while increasing or preserving the level of fund reserves.

Long-Range Forecasting Models

Forecasting used in this report refers to estimating future values of revenue and expenditures. It provides an estimate of how much revenue will be available and the resources required to meet current service levels over the forecast period, along with an understanding of how the total financial program will be affected by economic factors. The value of forecasting lies in estimating and determining whether, given assumptions about local financial policies and economic trends, the City will have sufficient resources to meet the requirements of ongoing, planned, or mandated programs. Forecasting provides an estimate of the financial flexibility of the City, as well as insight into tax, revenue, and service options the Council must address.

The forecasting methodology reflects a combination of internal analysis covering factors such as development activity, retail sales, state and local economies, and inflation. Specifically, for revenue forecasts, past revenues are analyzed and used to model future revenues based on the prior year patterns and anticipated trends. External sources including the State Finance Advisory Committee (FAC), the Economic & Business Research

Program at the University of Arizona, JP Morgan Chase Economy Outlook Center, and the L. William Seidman Research Institute at Arizona State University, have been used to provide forecast assumptions of major state revenue sources. Typically, these forecasts cover the State as a whole. Therefore, adjustments, to reflect unique conditions in Glendale, are sometimes necessary.

Expenditure growth is most closely linked to four major factors in the models: 1) growth in the components of personnel costs; 2) inflation in non-personnel costs (including general inflation, fuel, and utility inflation); and 3) City financial policies related to new programs and/or the expansion of existing programs, and 4) new operational and debt service funding associated with Capital Improvements Program projects.



Glendale's forecasting models enable staff to provide the City Council and management with the results of "what-if" scenarios. These revenue and cost scenarios help generate estimates with likely short-term and long-term financial consequences and a calculation of overall fund balances.

Balanced Budget

Arizona State law and City of Glendale financial policies require that each annual City budget be a balanced budget. A balanced budget means the total financial resources available cannot exceed the budgeted period's expenditures. The adopted FY24-25 budget complies with the balanced budget requirement in all City funds.

It is important to note that projected operating reserves and contingency appropriations can be adjusted during the budget process due to the financial situation in each of the funds.

Expenditure Assumptions

In order to develop a comprehensive Five-Year Financial Forecast, assumptions must be made about several complex and often uncontrollable cost and revenue variables. These assumptions include, but are not limited to, the present and future condition of the economy, population growth rates, and changes in federal, state, and local policies that may affect municipal operations. In addition, the ongoing costs of prior commitments to provide services, and the ongoing costs for new capital facilities under construction, must be considered.

The quality and reliability of the long-range forecast are largely dependent upon the accuracy of the cost and revenue assumptions used in the forecast. This section and the following section provide explanations of the key assumptions employed in the current forecasting model, as well as the key issues that underlie the forecast.

Inflation Rates

Inflation has a major impact on all City revenues and expenditures. Salaries, supplies, equipment, and contracted services are all subject to inflationary pressures. Therefore, the cumulative effects of general inflation are considered in the forecasting process.

Because good historical data is available, and the Western Region Consumer Price Index for Urban Users (CPI-U) is adjusted for regional influences, the forecast model relies on this source of inflation data. The CPI-U assesses consumer patterns by judging the cost of a theoretical "market basket" of goods using a specific base year and comparing it with future years. In terms of real purchasing power, $131.50 in goods purchased in 1990 would cost approximately $332.0 in 2024. The following table shows the historical percentage change in the CPI-U since 1990 as reported by the U. S. Department of Labor, Bureau of Labor Statistics.

CPI - Urban Users (Western Region)

Year	Index	% Change
1990	131.5	Base Year
1991	137.3	4.41%
1992	142.0	3.42%
1993	146.2	2.96%
1994	149.6	2.33%
1995	153.5	2.61%
1996	157.6	2.67%
1997	161.4	2.41%
1998	164.4	1.86%
1999	168.9	2.74%
2000	174.8	3.49%
2001	181.2	3.66%
2002	184.7	1.93%

Year	Index	% Change
2003	188.6	2.11%
2004	193.0	2.33%
2005	198.9	3.06%
2006	205.7	3.42%
2007	212.2	3.17%
2008	219.6	3.49%
2009	218.8	-0.38%
2010	221.2	1.09%
2011	227.5	2.84%
2012	232.4	2.15%
2013	235.8	1.48%
2014	240.2	1.86%
2015	243.0	1.17%

Year	Index	% Change
2016	247.7	1.93%
2017	254.7	2.84%
2018	263.3	3.35%
2019	270.4	2.69%
2020	275.1	1.74%
2021	287.5	4.52%
2022	310.5	8.00%
2023	323.8	4.28%
2024*	332.0	2.53%
1990 - 2024 Avg		2.77%
2015 - 2024 Avg		3.31%
2020 - 2024 Avg		4.22%
*2024 = Jan to June Average		

Bureau of Labor Statistics (bls.gov)

The annual inflation rate has averaged 2.77% from 1990 to 2024. The ten-year period inflation rate averaged 3.31% and the five-year inflation rate averaged 4.22%. Inflation began increasing significantly in 2021 and has begun to return to normal through the first half of 2024. The inflationary assumptions for non-personnel related items have been increased to an average of 5.2% for FY24-25 to account for these significant increases.

Population Changes

Glendale's population growth leveled off from the high growth experienced in the 1990s and the early 2000s. The most current actual population figure is 253,855. The below table shows the historical and projected population growth and percentage increases for the years 1990 through 2023, measured as of the beginning of the fiscal year.

City of Glendale Population at Start of Fiscal Year

	Year	Population	% Increase
a	1990	148,134	3.76%
	1991	151,558	2.31%
	1992	155,916	2.88%
	1993	161,688	3.70%
	1994	168,874	4.44%
b	1995	182,615	8.14%
	1996	186,500	2.13%
	1997	191,612	2.74%
	1998	196,820	2.72%
	1999	208,095	5.73%
c	2000	219,705	5.58%
	2001	223,748	1.84%
	2002	225,206	0.65%
	2003	227,712	1.11%
	2004	229,501	0.79%
d	2005	231,126	0.71%
	2006	230,455	-0.29%
	2007	230,643	0.08%
	2008	230,658	0.01%
	2009	229,241	-0.61%
e	2010	226,721	-1.10%
	2011	227,416	0.31%
	2012	229,008	0.70%
	2013	232,035	1.32%
	2014	234,632	1.12%
	2015	237,517	1.23%
	2016	240,126	1.10%
	2017	245,895	2.40%
	2018	246,709	0.33%
	2019	252,381	2.30%
f	2020	248,949	-1.36%
	2021	250,194	0.50%
	2022	249,630	-0.23%
g	2023	253,855	1.69%

Notes:

a 1990 Census

b 1995 Special Census - includes Luke AFB

c 2000 Census

d 2005 Special Census (September 1)

e 2010 Census

f 2020 Census

g U.S. Census QuickFacts

All population counts and estimates from 1995 forward include Luke AFB

Salaries, Wages and Benefits

The largest component of cost in the major operating funds that provide services to the public is personnel costs. These costs primarily consist of the cost of salaries and wages, health insurance, and retirement contributions.

The forecasting models are programmed to include pay range adjustments for City employees. However, Council must specifically approve merit and/or pay range adjustments for non-step plan employees for the upcoming fiscal year as part of the budget development process. Increases are also based on the City's ability to pay in any given year. The FY24-25 forecasted salary projections for non-represented employees assumed an annual increase of 7% for a cost-of-living adjustment and merit raises based on

employee performance. Forecasted salary projections for non-represented employees increased by an annual average of 4.8% for FY24-25 through FY28-29. Salary and benefit projections for represented police and fire personnel are consistent with the current memoranda of understanding. Salary increases for represented employees are based on a step plan and the forecast assumes normal progression of represented employees through the steps.

Employee benefit costs consist mainly of health insurance and other employer-related payroll taxes and employer-paid benefit costs. The forecast takes in account moderate increases to health insurance costs and an anticipated increase to Risk Management and Workers' Compensation premiums. The City's medical, dental, and vision insurance costs were forecasted to increase in excess of inflation estimates throughout the forecast period. The significant cost of health insurance to the total operating budget and the potential for significant cost increases require the City to monitor this item closely. This forecast assumed the City's cost of all employee benefits, including health insurance, would increase by an average of 4.8% annually over the five-year period.

Retirement Contributions

City of Glendale employees contribute to three public retirement plans: the Arizona State Retirement System (ASRS) the Public Safety Personnel Retirement System (PSPRS) which includes covered police and fire personnel, and the Elected Officials Retirement Plan, which covers elected officials and is managed by PSPRS. The annual employer's portion of the contribution rates differs by the retirement system. Due to the financial conditions of the retirement plans, especially the PSPRS plan, contributions to the plans are expected to increase through the forecast period. The rates, as a percentage of earnings, used in the forecast for FY24-25 through FY28-29 are estimated below.

Retirement System	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29
Arizona State Retirement System	12.27%	12.28%	12.29%	12.31%	12.32%
Public Safety Retirement - Police	30.17%	30.32%	30.47%	30.62%	30.78%
Public Safety Retirement - Fire	32.36%	32.52%	32.68%	32.85%	33.01%
Elected Officials Retirement System	70.44%	70.44%	70.44%	70.44%	70.44%

Vehicle, Equipment, and Technology Replacement Funds

These replacement funds were designed to allow the City to replace outdated or worn-out equipment at regular intervals. The Field Operations, Budget and Finance, and Innovation and Technology departments administer the vehicle, equipment, and technology replacement programs, respectively. Items such as the annual replacement of Police in-vehicle computers, were included in the forecast.

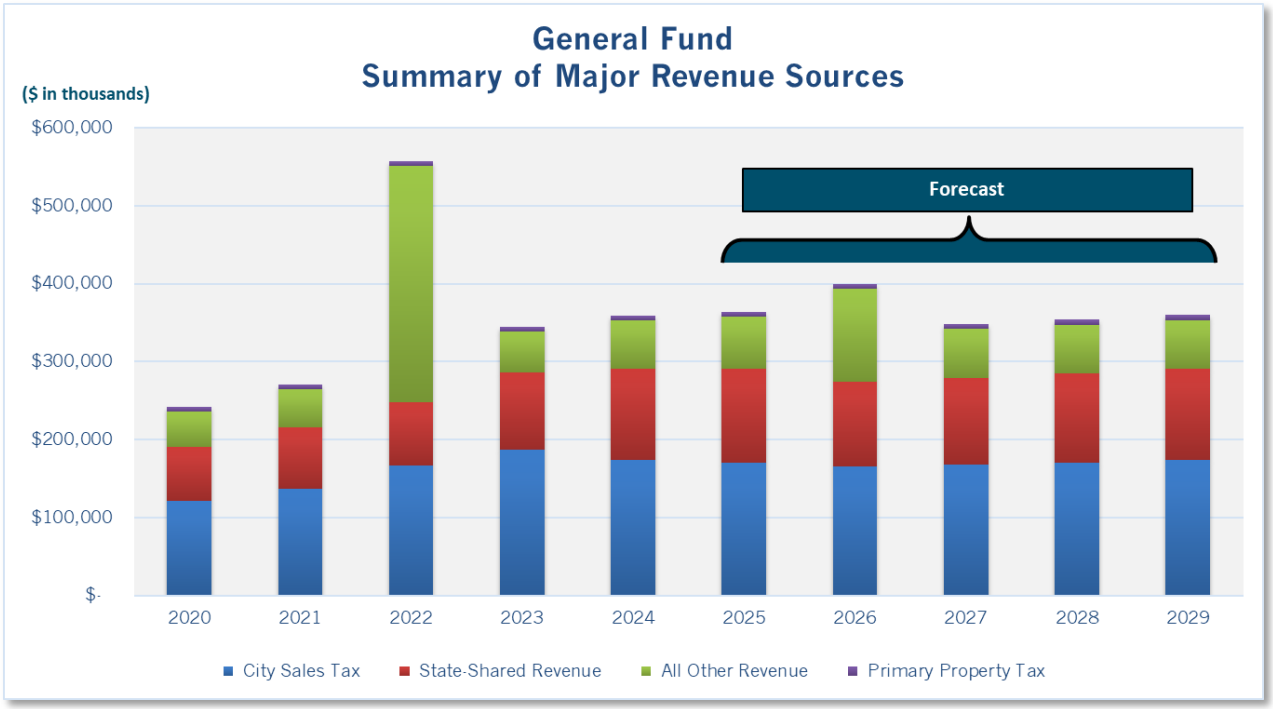
Ongoing contributions to the technology fund are assumed throughout the five-year forecast period. The Fleet Replacement Fund implemented a City-wide motor pool which requires departments to return those vehicles that have low mileage or low utilization for City-wide use on a first come, first served, sign-in and sign-out basis.

Debt Service Obligations

The General Fund forecast assumes $19.4 million in debt service in FY25 for the Certificates of Participation (COPs) issued in FY22. The COPs were issued to pay down unfunded liability in the Public Safety Pension Retirement System (PSPRS). The current Municipal Property Corporation (MPC) debt service supports infrastructure improvements for the Zanjero development, Camelback Ranch, Gila River Arena, and the convention center/media center/parking garage facilities at the Westgate development. The MPC and Excise debt service in the forecast for FY25 is $35.1 million. The total General Fund financed debt service averages $54.6 million throughout the five-year forecast period.

General Fund Revenue Forecast

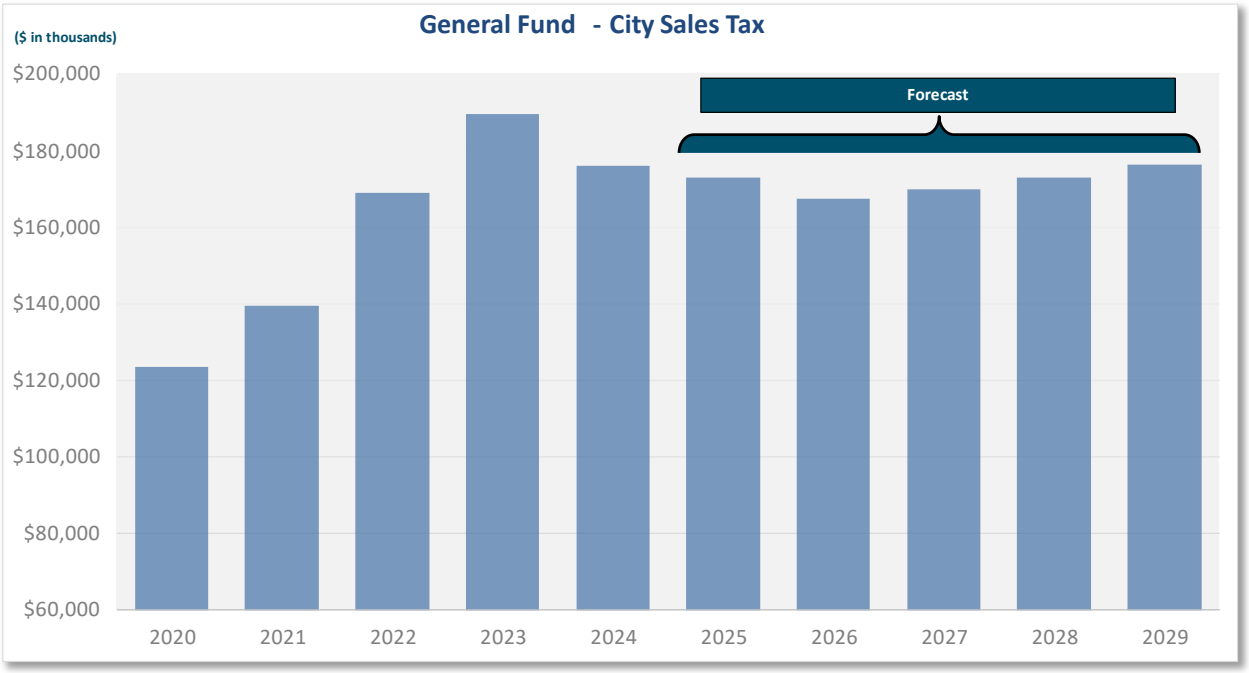
Approximately 80% of the General Fund's total revenue is comprised of City Sales Tax and State Shared Revenue. The "Summary of Major Revenue Sources" graph illustrates the relative importance of these revenues in comparison to the overall General Fund revenue base. Other General Fund revenue sources include various fees such as municipal court fees, user fees and charges for City services like building inspections, plan reviews, and recreation classes, interest income, City property rental income, staff/admin chargebacks, and other miscellaneous revenue. Primary Property Tax revenue represents approximately 2% of total General Fund Revenue.



FY21-22 includes $290.8 million in one-time miscellaneous revenues; $260 million in one-time revenues from the issuance of Certificates of Participation (COPs) to pay down unfunded liability in the Public Safety Personnel Retirement System (PSPRS), and $30.8M in American Rescue Plan funds.

City Sales Tax

City sales tax revenue is highly elastic and varies directly with the economic conditions. During times of economic expansion, tax revenues increase, primarily due to higher levels of consumer spending. During an economic downturn, the opposite is true and tax revenue levels decline. City sales tax receipts comprise approximately 47% of the City's General Fund revenue through FY28-29.

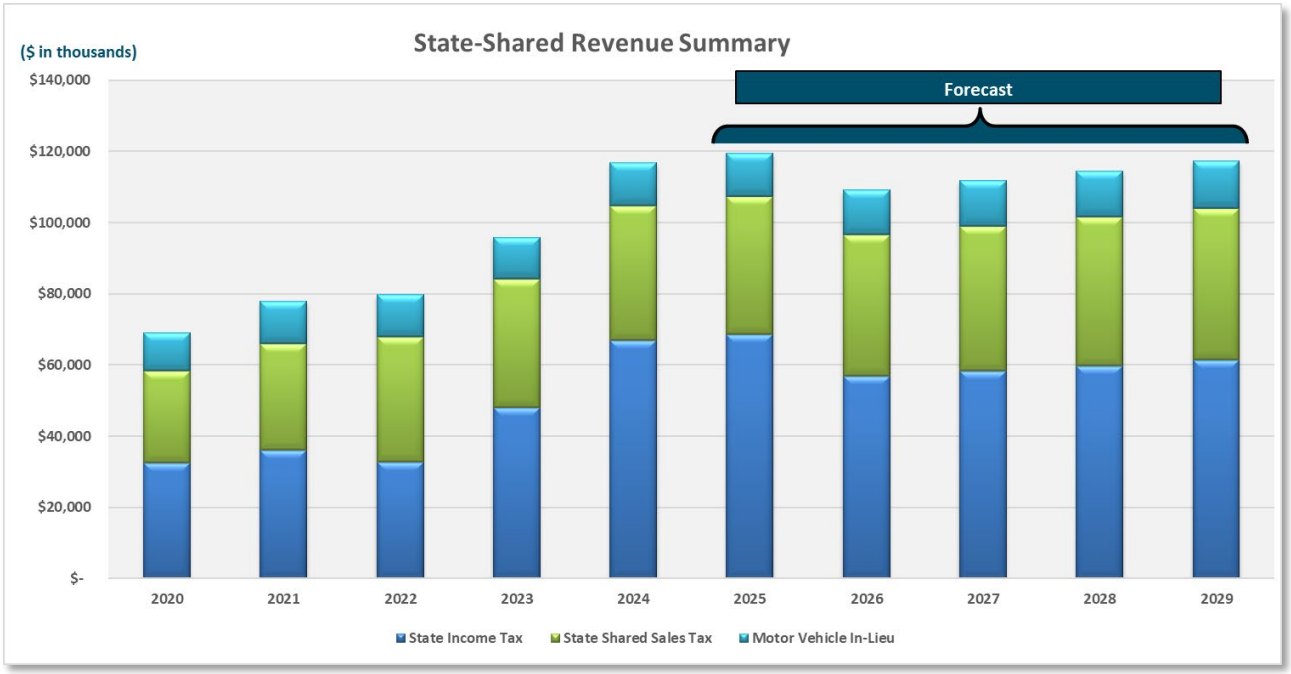


Estimates of city sales tax assume a negative growth rate of (1.8%) in FY24-25 due to a bill passed by Arizona lawmakers prohibiting further collections of residential rental tax, effective calendar year 2025. FY25-26 through FY28-29 city sales tax revenue estimates a conservative average growth of 0.5%. The growth rate assumption is based on the continued strength of the local economy, but an eventual slowdown in one-time construction sales tax, which has been strong over the past two years.

State-Shared Revenue

Cities and towns in Arizona are beneficiaries of a state-shared revenue program that distributes state sales, income, and vehicle license taxes (commonly referred to as "State-Shared Revenues"). This category represents 32.9%, or $119.6 million of estimated general fund operating revenue in FY24-25.

The forecast for each State-Shared revenue source is developed separately and compared to the state's forecast for these revenue sources. The forecast assumes continued state sales tax revenue growth consistent with projections from the State Finance Advisory Committee. State-Shared revenue is also dependent upon state law. The average annual growth rate for State-Shared Revenue is forecasted at 1% during the five-year forecast period.

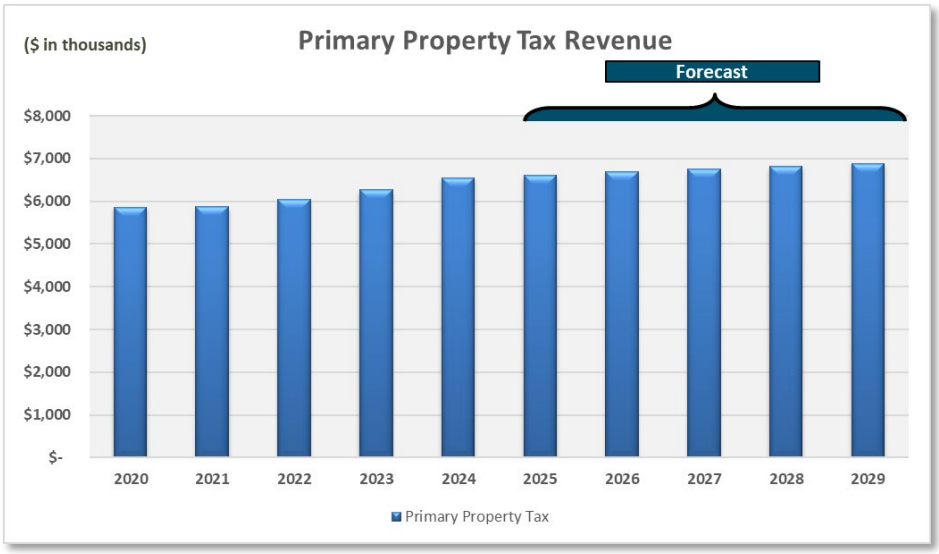


Conservative increases in State-Shared revenues are still assumed in the forecast, but a reduction in State-Shared income tax was reflected in FY21-22, due to the COVID-19 pandemic.

The forecast also includes an anticipated reimbursement from the Arizona Sports and Tourism Authority (AZSTA) for Camelback Ranch Spring Training Facility estimated at $4 million for FY24-25, and an average of $7.1 million per year through FY28-29.

Property Tax

Arizona's property tax levy consists of two tiers. The primary property tax levy has state-mandated maximum limits, but it can be used by a city for any lawful purpose. The primary property tax revenue is included in the City's General Fund. The secondary property tax is an unlimited levy, but it can be used only to pay the principal, interest and redemption charges on bonded indebtedness or other lawful long-term obligations that are issued or incurred for a specific capital purpose.



Primary property tax is a relatively small revenue source for the General Fund as it is only 1.8% of the total General Fund revenue, or approximately $6.6 million forecasted for FY24-25. The City's property tax revenue projection is based on the state-mandated levy limits, and increases are estimated at 1% per year. Increases are attributed to growth, as the City Council has not raised the primary property tax since FY15-16. The City's financial policies indicate the primary property tax levy will be evaluated each year to determine where it should be set.

Other Revenue

This category covers a variety of City fees and charges for City services such as building permits, right-of-way permits, construction plan check reviews, business and sales tax licenses, liquor licenses, fire inspection fees, park and recreation fees, court fees and fines, library fees and fines, and fees related to planning and zoning issues. This category also includes revenues from cable, gas and electric franchise fees, income from the rental of City facilities, cemetery services, interest income, and other miscellaneous revenues.

This revenue also includes general staff and administrative service charges. Departments whose operations are supported by the General Fund, such as the Budget and Finance Department, Human Resources Department, City Attorney and Facilities Management Division of the Field Operations Department, provide services to the City's Water/Wastewater, Solid Waste and Landfill enterprise funds as well as the self-supporting Transportation Fund (supported by the transportation sales tax). These are services that the other funds' operations would have to pay outside contractors to provide if City departments did not provide them. Consequently, each of the identified operations is required to pay its fair share of the cost for these services.

The Budget and Finance Department established these charges based on an indirect cost allocation model that uses various accepted allocation methods. The charges are applied to the other fund's operating budgets throughout the year (i.e. 1/12) each month. The total general fund staff and administrative service charges for FY24-25 are forecasted at $8.8 million or about 28% of the Other Revenue category which is projected to total $31 million in FY24-25.

General Fund Revenues & Expenditures



The final step in completing the Five-Year Financial Forecast is the comparison of the net effects of the projected revenues and expenses on General Fund balances. The Five-Year Financial Forecast demonstrates that the estimated annual ongoing operating revenues are sufficient to cover ongoing expenditures throughout the forecast. Reduction in fund balance in FY24-25 through FY28-29 demonstrates a planned drawdown of fund balance for projects in the Capital Improvement Plan (CIP).

The ongoing operating expenditures assumed the continuation of all major services, a continuation of current obligations, moderate revenue growth, and controlling operating costs. The forecast also assumed absorbing significant cost increases in employee benefits such as health care and mandatory retirement contributions. The detailed General Fund Five-Year Financial Forecast, as presented to the City Council on December 12, 2023, is outlined below.

General Fund - Five-Year Financial Forecast
FY24-25 Through FY28-29 with FY23-24 Comparative Data

	FY23-24		Forecast				
	Budget	Revised	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29
Operating Revenue							
Local Taxes							
City Sales Tax	174,018,883	174,018,883	170,813,029	165,227,970	167,696,449	170,837,339	174,150,234
Primary Property Tax	6,553,047	6,553,047	6,618,577	6,684,763	6,751,611	6,819,127	6,887,318
Total Local Taxes	**180,571,930**	**180,571,930**	**177,431,607**	**171,912,733**	**174,448,060**	**177,656,466**	**181,037,552**
Intergovernmental							
State Shared Revenue	116,738,044	116,738,044	119,588,392	109,127,795	111,768,349	114,473,415	117,244,579
AZSTA Reimbursement for CBR	2,813,631	3,995,395	3,991,230	6,573,361	8,109,500	8,433,523	8,453,120
Other Intergovernmental	4,261,512	4,261,512	4,261,934	4,294,523	4,327,761	3,555,066	3,573,505
Total Intergovernmental	**123,813,186**	**124,994,950**	**127,841,555**	**119,995,679**	**124,205,609**	**126,462,004**	**129,271,205**
Fees, Licenses, Permits, & Arena Fees							
Fees, Licenses, & Permits	32,678,324	29,950,403	27,388,824	25,916,236	25,152,308	24,483,052	23,899,270
Arena Fees	278,149	278,149	292,057	297,898	303,856	309,933	316,131
Total Fees, Licenses & Permits	**32,956,473**	**30,228,552**	**27,680,880**	**26,214,134**	**25,456,163**	**24,792,985**	**24,215,402**
Other & Miscellaneous							
Other Revenues	12,768,758	12,768,758	20,072,769	70,766,861	13,021,035	13,270,092	13,524,130
Staff Admin. Chargeback Revenue	8,839,560	8,839,560	8,839,560	9,016,351	9,196,678	9,380,611	9,568,223
Interest Income	2,100,690	2,100,690	2,121,697	2,142,914	2,164,343	2,185,986	2,207,846
Bond Proceeds	-	-	-	-	-	-	-
Total Other & Miscellaneous	**23,709,007**	**23,709,007**	**31,034,026**	**81,926,126**	**24,382,055**	**24,836,690**	**25,300,200**
Total Operating Revenue	**361,050,597**	**359,504,440**	**363,988,068**	**400,048,672**	**348,491,888**	**353,748,145**	**359,824,359**
Expenditures & Other Financing Sources/Uses							
Expenditures							
Personnel Services	(198,194,226)	(197,962,894)	(211,818,822)	(222,108,919)	(230,771,006)	(240,340,435)	(249,842,177)
Services & Supplies	(53,697,400)	(53,697,400)	(57,983,091)	(59,793,637)	(62,951,140)	(68,334,942)	(71,834,097)
Internal Charges	(30,794,954)	(30,794,954)	(35,434,871)	(37,081,614)	(38,464,879)	(39,903,474)	(41,399,613)
Total Expenditures	**(282,686,580)**	**(282,455,247)**	**(305,236,783)**	**(318,984,171)**	**(332,187,025)**	**(348,578,851)**	**(363,075,887)**
Other Financing Sources/Uses							
Transfers In							
Special Revenue - PSST Police	31,814,519	31,814,519	30,774,047	30,327,581	29,601,963	29,035,068	29,252,285
Special Revenue - PSST Fire	15,398,671	15,398,671	15,878,741	15,655,944	14,793,062	14,759,494	14,242,971
Total Transfers In	**47,213,190**	**47,213,190**	**46,652,788**	**45,983,525**	**44,395,025**	**43,794,562**	**43,495,255**
Transfers Out							
Special Revenue - Vehicle Replacement	(4,307,687)	(4,307,687)	(3,499,200)	(3,779,136)	(4,081,467)	(4,407,984)	(4,760,623)
Special Revenue - Other	(1,235,117)	(1,235,117)	(1,296,873)	(1,361,717)	(1,416,185)	(1,472,833)	(1,531,746)
Training Fac Rev Fund	(3,423,830)	(3,423,830)	(3,663,498)	(3,846,673)	(4,000,540)	(4,160,562)	(4,326,984)
Maint. of Effort Enterprise Funds	(2,353,874)	(2,353,874)	(2,214,492)	(2,262,044)	(2,309,443)	(2,359,987)	(2,207,838)
General Govermental CIP	(52,605,831)	(54,605,831)	(88,870,614)	(28,569,124)	(27,171,963)	(10,773,467)	(11,401,177)
Debt Service - COPs	(18,775,807)	(18,775,807)	(19,469,411)	(20,105,789)	(20,667,881)	(21,186,818)	(21,658,213)
Debt Service - MPC & Excise Tax	(32,350,272)	(32,350,272)	(32,345,201)	(32,355,926)	(35,131,241)	(35,132,849)	(35,136,548)
Total Transfers Out	**(115,052,417)**	**(117,052,417)**	**(151,359,289)**	**(92,280,408)**	**(94,778,720)**	**(79,494,499)**	**(81,023,130)**
Total Expenditures & Other Financing Sources/Uses	**(350,525,807)**	**(352,294,475)**	**(409,943,285)**	**(365,281,055)**	**(382,570,720)**	**(384,278,788)**	**(400,603,761)**
Total Surplus/(Deficit) Before Contingency	**10,524,790**	**7,209,965**	**(45,955,217)**	**34,767,617**	**(34,078,832)**	**(30,530,643)**	**(40,779,402)**
Contingency	(5,000,000)	(5,000,000)	(5,000,000)	-	-	-	-
Total Surplus/(Deficit) After Contingency	**5,524,790**	**2,209,965**	**(50,955,217)**	**34,767,617**	**(34,078,832)**	**(30,530,643)**	**(40,779,402)**
Beginning Fund Balance - With Contingency	**232,447,014**	**232,447,014**	**234,656,979**	**183,701,762**	**218,469,379**	**184,390,547**	**153,859,904**
Assigned Fund Balance	**101,870,614**	**101,870,614**	**31,569,124**	**27,171,963**	**10,773,467**	**11,401,177**	**11,101,177**
Pension Reserves (Committed)	**20,000,000**	**20,000,000**	**20,000,000**	**20,000,000**	**20,000,000**	**20,000,000**	**20,000,000**
Ending Unassigned Fund Balance - With Contingency	**116,101,189**	**112,786,364**	**132,132,638**	**171,297,416**	**153,617,080**	**122,458,726**	**81,979,324**
Ending Fund Balance - With Contingency	**237,971,804**	**234,656,979**	**183,701,762**	**218,469,379**	**184,390,547**	**153,859,904**	**113,080,501**
Beginning Fund Balance - Without Contingency	**232,447,014**	**232,447,014**	**239,656,979**	**193,701,762**	**228,469,379**	**194,390,547**	**163,859,904**
Assigned Fund Balance	**101,870,614**	**101,870,614**	**31,569,124**	**27,171,963**	**10,773,467**	**11,401,177**	**11,101,177**
Pension Reserves (Committed)	**20,000,000**	**20,000,000**	**20,000,000**	**20,000,000**	**20,000,000**	**20,000,000**	**20,000,000**
Ending Unassigned Fund Balance - Without Contingency	**121,101,189**	**117,786,364**	**142,132,638**	**181,297,416**	**163,617,080**	**132,458,726**	**91,979,324**
Ending Fund Balance - Without Contingency	**242,971,804**	**239,656,979**	**193,701,762**	**228,469,379**	**194,390,547**	**163,859,904**	**123,080,501**

Other Major Funds

Five-year forecasts for the other major funds were also presented to the City Council on December 12, 2023, and used as a basis to set the FY24-25 budget for the respective funds. The five-year forecasts include the following funds: Highway User Revenue Fund (HURF), Transportation Sales Tax, Police and Fire Sales Tax Special Revenue Funds; and the Solid Waste, Landfill and Water & Wastewater Enterprise Funds. These forecasts were prepared using the same tools and methods described in detail in the preceding General Fund five-year forecast section. Therefore, this section will only include a brief overview of each major fund with the five-year forecast pictured in the same format as was used in the preceding General Fund section.

Highway User Revenue Fund (HURF)

These funds are used to track HURF monies the State of Arizona distributes to cities, towns, and counties. This revenue source is commonly referred to as the gasoline tax, although several additional transportation-related fees comprise this revenue, including a portion of vehicle license taxes. In Glendale, the fund supports street maintenance, traffic signs and signals, street lighting, and other street-related activities. The anticipated rate of revenue growth averages 2% over the five-year forecast period. Revenue estimates are provided by the League of Arizona Cities and Towns each March. Expenditures forecasted over the next five years include major street improvements totaling $20.6 million.

Highway User Revenue Funds - Five-Year Financial Forecast
FY24-25 Through FY28-29 with FY23-24 Comparative Data

	FY23-24		Forecast				
	Budget	Revised Est	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29
Revenue & Other Financing Sources							
Highway User Revenues	19,379,520	19,379,520	19,767,110	20,162,452	20,565,702	20,977,016	21,396,556
Fees, Licenses & Permits	240,000	240,000	242,400	244,824	247,272	249,745	252,242
Other Revenue	82,342	82,342	82,342	82,342	82,342	82,342	82,342
Total Revenue & Other Financing Sources	19,701,862	19,701,862	20,091,852	20,489,618	20,895,316	21,309,103	21,731,140
Expenditures & Other Financing Uses							
Personnel Services	(5,098,205)	(5,121,160)	(5,510,353)	(5,785,871)	(6,017,305)	(6,257,999)	(6,508,319)
Services & Supplies	(7,104,437)	(7,104,437)	(7,459,659)	(7,832,643)	(8,149,748)	(8,479,728)	(8,823,106)
Internal Charges	(2,442,443)	(2,442,443)	(2,660,888)	(2,793,933)	(2,923,969)	(3,060,119)	(3,202,675)
Capital Outlay	(9,426,052)	(9,121,719)	(4,928,053)	(5,148,641)	(5,378,616)	(5,620,404)	(6,426,979)
Total Expenditures & Other Financing Uses	(24,071,137)	(23,789,758)	(20,558,953)	(21,561,088)	(22,469,637)	(23,418,250)	(24,961,079)
Total Income (Loss)	(4,369,275)	(4,087,897)	(467,101)	(1,071,469)	(1,574,322)	(2,109,147)	(3,229,938)
Contingency	(1,500,000)	(1,500,000)	(1,500,000)	-	-	-	-
Total Income/(Loss) w/ Contingency	(5,869,275)	(5,587,897)	(1,967,101)	(1,071,469)	(1,574,322)	(2,109,147)	(3,229,938)
Beginning Fund Balance	19,286,881	19,286,881	13,698,984	11,731,883	10,660,414	9,086,092	6,976,945
Ending Fund Balance	13,417,606	13,698,984	11,731,883	10,660,414	9,086,092	6,976,945	3,747,007

Transportation Sales Tax



The Transportation Sales Tax Funds support transportation services in Glendale. Transportation sales tax revenues are expected to grow at a pace as the General Fund sales tax increases over the five-year forecast period, which assumes a conservative average growth of 0.5% through FY28-29. The growth rate assumption is based on the continued strength of the local economy, but the eventual slowdown in one-time construction sales tax. Capital projects for the five-year period total $105 million. Debt service obligations of approximately $6.7 million annually have been incorporated into the five-year forecast as well as nominal inflation for operational expenses.

Transportation Sales Tax Fund - Five-Year Financial Forecast
FY24-25 Through FY28-29 with FY23-24 Comparative Data

	FY23-24		Forecast				
	Budget	Revised Est	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29
Revenue & Other Financing Sources							
City Sales Tax	44,212,150	44,212,150	44,044,765	43,162,492	43,799,600	44,612,870	45,470,952
Transit Revenue	92,484	92,484	92,484	95,000	100,000	110,000	124,000
Other Revenue	1,778,860	1,778,860	1,765,024	1,751,881	1,739,395	1,727,532	1,716,264
Total Revenue & Other Financing Sources	46,083,494	46,083,494	45,902,274	45,009,373	45,638,994	46,450,403	47,311,216
Expenditures & Other Financing Uses							
Personnel Services	(7,067,092)	(7,246,742)	(7,817,311)	(8,213,287)	(8,541,818)	(8,883,490)	(9,238,829)
Services & Supplies	(9,226,155)	(9,226,155)	(9,942,521)	(10,717,660)	(11,525,161)	(12,399,052)	(13,345,058)
Internal Charges	(2,206,690)	(2,206,690)	(2,388,995)	(2,508,445)	(2,608,783)	(2,713,135)	(2,821,660)
Capital Outlay	(36,907,872)	(36,121,852)	(19,817,186)	(21,760,296)	(20,964,697)	(19,923,904)	(22,320,466)
Debt Service - Principal & Interest	(6,704,040)	(6,704,040)	(6,702,754)	(6,700,230)	(6,700,956)	(6,699,182)	(6,699,408)
Total Expenditures & Other Financing Uses	(62,111,849)	(61,505,480)	(46,668,768)	(49,899,918)	(50,341,415)	(50,618,763)	(54,425,422)
Total Income (Loss)	(16,028,355)	(15,421,986)	(766,494)	(4,890,545)	(4,702,420)	(4,168,360)	(7,114,207)
Contingency	-	-	(300,000)	-	-	-	-
Total Income/(Loss) w/ Contingency	(16,028,355)	(15,421,986)	(1,066,494)	(4,890,545)	(4,702,420)	(4,168,360)	(7,114,207)
Beginning Fund Balance	101,080,411	101,080,411	85,658,425	84,591,931	79,701,386	74,998,966	70,830,606
Ending Fund Balance	85,052,056	85,658,425	84,591,931	79,701,386	74,998,966	70,830,606	63,716,399

Public Safety Sales Tax (Police & Fire)

The Police Special Revenue Fund assumes sales tax revenue growth at the same pace as the General Fund sales tax increases over the five-year forecast period (approximately 0.5% annually). Transfer amounts to the General Fund include planned fund balance reductions averaging $2.0 million over the five-year forecast.



PSST - Police Sales Tax Fund - Five-Year Financial Forecast
FY24-25 Through FY28-29 with FY23-24 Comparative Data

		FY23-24		Forecast				
		Budget	Revised Est	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29
Revenue & Other Financing Sources								
City Sales Tax	City Sales Tax	27,814,519	27,814,519	27,774,047	27,327,581	27,601,963	28,035,068	28,502,285
Other Intergovernmental	Other Intergovernmental	-	-	-	-	-	-	-
Total Revenue & Other Financing Sources		27,814,519	27,814,519	27,774,047	27,327,581	27,601,963	28,035,068	28,502,285
Expenditures & Other Financing Uses								
Transfers Out	Budget Transfer Out	(31,814,519)	(31,814,519)	(30,774,047)	(30,327,581)	(29,601,963)	(29,035,068)	(29,252,285)
Total Expenditures & Other Financing Uses		(31,814,519)	(31,814,519)	(30,774,047)	(30,327,581)	(29,601,963)	(29,035,068)	(29,252,285)
Total Income (Loss)		(4,000,000)	(4,000,000)	(3,000,000)	(3,000,000)	(2,000,000)	(1,000,000)	(750,000)
Contingency	Contingency	-	-	-	-	-	-	-
Total Income/(Loss) w/ Contingency		(4,000,000)	(4,000,000)	(3,000,000)	(3,000,000)	(2,000,000)	(1,000,000)	(750,000)
Beginning Fund Balance - With Contingency		15,331,936	15,331,936	11,331,935	8,331,935	5,331,935	3,331,935	2,331,935
Ending Fund Balance - With Contingency		11,331,935	11,331,935	8,331,935	5,331,935	3,331,935	2,331,935	1,581,935
Beginning Fund Balance - Without Contingency		15,331,936	15,331,936	11,331,935	8,331,935	5,331,935	3,331,935	2,331,935
Ending Fund Balance - Without Contingency		11,331,935	11,331,935	8,331,935	5,331,935	3,331,935	2,331,935	1,581,935

The Fire Special Revenue Fund assumes sales tax revenue growth at the same pace as the General Fund sales tax increases over the five-year forecast period (approximately 0.5% annually). Transfer amounts to the General Fund include planned fund balance reduction averaging $1.2 million over the five-year forecast.



PSST - Fire Sales Tax Fund - Five-Year Financial Forecast
FY24-25 Through FY28-29 with FY23-24 Comparative Data

		FY21-22	FY22-23	FY23-24		Forecast				
		Actual	Actual	Budget	Revised Est	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29
Revenue & Other Financing Sources		22.15%	11.94%							
City Sales Tax	City Sales Tax	13,253,241	14,835,054	13,898,671	13,898,671	13,878,741	13,655,944	13,793,062	14,009,494	14,242,971
Total Revenue & Other Financing Sources		13,253,241	14,835,054	13,898,671	13,898,671	13,878,741	13,655,944	13,793,062	14,009,494	14,242,971
Expenditures & Other Financing Uses										
Transfers Out	Budget Transfer Out	(9,672,135)	(13,634,548)	(15,398,671)	(15,398,671)	(15,878,741)	(15,655,944)	(14,793,062)	(14,759,494)	(14,242,971)
Total Expenditures & Other Financing Uses		(9,672,135)	(13,634,548)	(15,398,671)	(15,398,671)	(15,878,741)	(15,655,944)	(14,793,062)	(14,759,494)	(14,242,971)
Total Income (Loss)		3,581,106	1,200,506	(1,500,000)	(1,500,000)	(2,000,000)	(2,000,000)	(1,000,000)	(750,000)	-
Contingency	Contingency	-	-	-	-	-	-	-	-	-
Total Income/(Loss) w/ Contingency		3,581,106	1,200,506	(1,500,000)	(1,500,000)	(2,000,000)	(2,000,000)	(1,000,000)	(750,000)	-
Beginning Fund Balance - With Contingency		3,244,786	6,825,891	8,026,397	8,026,397	6,526,397	4,526,397	2,526,397	1,526,397	776,397
Ending Fund Balance - With Contingency		6,825,891	8,026,397	6,526,397	6,526,397	4,526,397	2,526,397	1,526,397	776,397	776,397
Beginning Fund Balance - Without Contingency		3,244,786	6,825,892	8,026,397	8,026,397	6,526,397	4,526,397	2,526,397	1,526,397	776,397
Ending Fund Balance - Without Contingency		6,825,892	8,026,397	6,526,397	6,526,397	4,526,397	2,526,397	1,526,397	776,397	776,397

Solid Waste Enterprise Fund

This fund supports refuse collection and disposal services to homes and businesses in the city. Council-approved rate adjustments provide for a stable financial condition over the five-year forecast period. It is important to note that timing of capital outlay projects and actual fund performance may drive the need for a future rate study within the forecast period. Annual cash funding of capital purchases, primarily for the replacement of vehicles, has been included within the planned expenditures for the enterprise fund. Staff will continue to monitor and update the financial plan for potential changes in capital projects or potential rate adjustments.

Solid Waste Fund - Five-Year Financial Forecast
FY24-25 Through FY28-29 with FY23-24 Comparative Data

	FY23-24		Forecast				
	Budget	Revised Est	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29
Revenue & Other Financing Sources							
Residential Sanitiation	19,098,805	19,098,805	19,201,729	19,761,701	19,985,161	20,175,925	20,368,596
Commercial Sanitation	6,162,488	6,162,488	6,668,999	7,110,570	7,515,483	7,948,739	8,412,324
Other Revenue	810,970	810,970	1,068,577	1,433,251	1,454,412	1,474,251	1,495,591
Transfers In M.O.E.	390,000	390,000	206,250	206,250	206,250	206,250	-
Total Revenue & Other Financing Sources	26,462,263	26,462,263	27,145,555	28,511,773	29,161,306	29,805,165	30,276,511
Expenditures & Other Financing Uses							
Personnel Services	(8,467,146)	(8,467,146)	(9,059,845)	(9,512,838)	(9,893,351)	(10,289,086)	(10,700,649)
Services & Supplies	(9,301,111)	(9,301,111)	(9,766,167)	(10,254,475)	(10,664,653)	(11,091,239)	(11,534,888)
Internal Charges	(4,636,077)	(4,636,077)	(5,026,094)	(5,277,398)	(5,488,494)	(5,708,034)	(5,936,355)
Capital Outlay	(4,260,231)	(4,260,231)	(3,101,766)	(4,195,655)	(4,025,703)	(3,726,747)	(5,148,779)
Total Expenditures & Other Financing Uses	(26,664,565)	(26,664,565)	(26,953,872)	(29,240,366)	(30,072,201)	(30,815,106)	(33,320,671)
Total Income (Loss)	(202,302)	(202,302)	191,683	(728,593)	(910,895)	(1,009,941)	(3,044,160)
Contingency	(200,000)	(200,000)	(200,000)	-	-	-	-
Total Income/(Loss) w/ Contingency	(402,302)	(402,302)	(8,317)	(728,593)	(910,895)	(1,009,941)	(3,044,160)
Beginning Fund Balance	4,147,549	4,147,549	3,745,247	3,736,930	3,008,337	2,097,442	1,087,501
Ending Fund Balance	3,745,247	3,745,247	3,736,930	3,008,337	2,097,442	1,087,501	(1,956,659)

Landfill Enterprise Fund

This fund supports the activities at the Glendale Landfill including waste disposal, recycling, and the materials recovery facility. Over the five-year forecast period, revenues are expected to remain stable with currently contracted rate increases. It is important to note that depending on the timing of capital outlay projects and fund performance, future rate adjustments may be necessary. General Obligation bonds were issued for landfill projects in FY21-22. Staff will continue to monitor the performance of the fund for future financing options.

Landfill Fund - Five-Year Financial Forecast
FY24-25 Through FY28-29 with FY23-24 Comparative Data

	FY23-24		Forecast				
	Budget	Revised Est	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29
Revenue & Other Financing Sources		16,787,730	17,203,356	16,767,149	17,344,489	17,931,739	18,535,668
Tipping Fees	9,633,320	9,633,320	9,874,153	10,271,006	10,677,782	11,094,726	11,522,094
Recycling Sales	777	777	777	777	777	777	777
Other Revenue	6,204,125	7,153,634	7,328,426	6,495,366	6,665,930	6,836,236	7,012,797
Transfers In M.O.E	1,130,559	1,130,559	1,159,160	1,187,406	1,219,496	1,251,192	1,286,693
Bond Proceeds	-	-	-	-	-	-	-
Total Revenue & Other Financing Sources	16,968,780	17,918,289	18,362,515	17,954,555	18,563,985	19,182,931	19,822,361
Expenditures & Other Financing Uses		(11,920,489.08)	(12,683,660.00)	(13,317,842.80)	(13,850,555.95)	(14,404,577.87)	(14,980,760.50)
Personnel Services	(5,431,104)	(5,431,104)	(5,811,283)	(6,101,847)	(6,345,921)	(6,599,757)	(6,863,747)
Services & Supplies	(4,411,891)	(4,411,891)	(4,632,485)	(4,864,109)	(5,058,673)	(5,261,020)	(5,471,461)
Internal Charges	(2,077,494)	(2,077,494)	(2,239,892)	(2,351,887)	(2,445,962)	(2,543,801)	(2,645,553)
Capital Outlay	(15,188,542)	(11,822,018)	(4,758,205)	(2,843,697)	(2,507,473)	(7,065,799)	(2,262,192)
Debt Service - Principal & Interest	(717,250)	(717,250)	(713,000)	(713,250)	(712,750)	(716,500)	(714,250)
Total Expenditures & Other Financing Uses	(27,826,281)	(24,459,757)	(18,154,865)	(16,874,790)	(17,070,779)	(22,186,877)	(17,957,203)
Total Income (Loss)	(10,857,501)	(6,541,468)	207,650	1,079,765	1,493,206	(3,003,946)	1,865,158
Contingency	(500,000)	(500,000)	(500,000)	-	-	-	-
Total Income/(Loss) w/ Contingency	(11,357,501)	(7,041,468)	(292,350)	1,079,765	1,493,206	(3,003,946)	1,865,158
Beginning Fund Balance	10,397,893	10,397,893	3,356,426	3,064,076	4,143,841	5,637,047	2,633,101
Ending Fund Balance	(959,608)	3,356,426	3,064,076	4,143,841	5,637,047	2,633,101	4,498,259

Water & Wastewater Enterprise Funds

These funds support the delivery of water and wastewater treatment services to Glendale residents and businesses. Activities are completely self-supported through water sales, sewer user fees, and other related charges. In October 2021, Council approved a five-year water and wastewater rate increase with rates increasing every January through 2026 to meet the financial obligations of the water and wastewater utility.



The forecast incorporates all estimated operational costs, with nominal inflation. The expense category includes all costs related to personnel services, contractual and commodities. Also included are the current debt service obligations, averaging $32.2 million per year, including the additional bond financing to support the capital plan. Capital Outlay included in the plan totals $305.5 million for the next five years, which does not include the expansion of Pyramid Peak Water Treatment Plant which is being paid for by the City of Peoria, or the Intergovernmental Agreement with Luke Air Force Base (AFB) to construct a new wastewater line and lift station from Luke AFB to Glendale's treatment system. Staff will continue to monitor and update the financial plan for potential changes in capital projects, bond funding, or potential rate adjustments.

Water & Wastewater Funds - Five-Year Financial Forecast
FY24-25 Through FY28-29 with FY23-24 Comparative Data

	FY23-24		Forecast				
	Budget	Revised Est	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29
Revenue & Other Financing Sources							
Water & Sewer Revenues	109,111,022	109,111,022	113,865,793	118,841,970	121,446,170	121,684,913	121,924,849
Development Permits/Fees/Impact	3,409,481	3,409,481	3,239,007	2,915,106	2,623,596	2,492,416	2,367,795
Other Revenues	15,861,159	15,861,159	6,855,183	6,983,647	8,463,980	9,850,633	11,327,644
Bond Proceeds	30,000,000	30,000,000	36,000,000	55,000,000	30,000,000	25,000,000	25,000,000
Reimbursements by IGA	2,958,217	2,958,217	2,768,907	2,874,607	2,987,706	3,108,722	3,238,210
Transfers In	833,315	833,315	849,083	868,388	883,697	902,545	921,146
Total Revenue & Other Financing Sources	162,173,195	162,173,195	163,577,973	187,483,719	166,405,150	163,039,229	164,779,643
Expenditures & Other Financing Uses							
Personnel Services	(30,155,966)	(30,745,314)	(33,791,596)	(35,481,175)	(36,900,421)	(38,376,437)	(39,911,495)
Services & Supplies	(35,993,090)	(35,993,090)	(37,792,744)	(39,682,382)	(41,269,677)	(42,920,464)	(44,637,282)
Internal Charges	(10,985,594)	(10,985,594)	(11,840,993)	(12,433,042)	(12,963,631)	(13,517,107)	(14,094,468)
Capital Outlay	(77,710,384)	(55,457,424)	(59,500,000)	(67,000,000)	(67,000,000)	(57,000,000)	(55,000,000)
Debt Service	(26,140,250)	(26,140,250)	(28,226,082)	(30,641,248)	(34,515,707)	(34,463,735)	(33,331,767)
Total Expenditures & Other Financing Uses	(180,985,285)	(159,321,672)	(171,151,415)	(185,237,847)	(192,649,436)	(186,277,743)	(186,975,011)
Total Income (Loss)	(18,812,090)	2,851,522	(7,573,442)	2,245,872	(26,244,286)	(23,238,514)	(22,195,368)
Contingency	(2,000,000)	(2,000,000)	(2,000,000)	-	-	-	-
Total Income/(Loss) w/ Contingency	(20,812,090)	851,522	(9,573,442)	2,245,872	(26,244,286)	(23,238,514)	(22,195,368)
Beginning Fund Balance	45,931,144	45,931,144	46,782,666	37,209,224	39,455,096	13,210,811	(10,027,703)
Ending Fund Balance	25,119,054	46,782,666	37,209,224	39,455,096	13,210,811	(10,027,703)	(32,223,072)

Conclusion

Long-range forecasting and modeling are powerful management and decision-making tools. The City Council's ability to make sound financial decisions and provide guidance on long-range planning are key factors in ensuring the City's fiscal health.

The current Five-Year Financial Forecast highlights the need to exercise fiscal discretion and restraint, carefully examine any projects that entail ongoing expenses, practice prudent fiscal management, and remain conservative in our financial and strategic planning.

FINANCIAL POLICIES

A key component of the FY24-25 budget is the adoption of the Council's financial policies. This budget document includes the Council's amended financial policies to be considered for approval as part of the FY24-25 budget adoption process.

Council's financial policies serve as the foundation for establishing a strong, sustainable financial plan. The policies provide broad policy guidance related to *Fiscal Planning and Budgeting*, *Cash and Budget Appropriation Transfers, Expenditure Control*, *Capital Asset and Debt Management*, and *Fund Reserves and Structure*.

These five key financial policy areas are discussed on the following pages. For the purpose of these policies, a department is defined as a separate departmental unit presented in the City's most recent organizational chart. A fund is defined as a balanced set of accounts which appears as a column for reporting purposes in either the "Basic Financial Statements" or the "Combining Financial Statements" section of the City's Annual Comprehensive Financial Report (ACFR).

Fiscal Planning and Budgeting

Fiscal planning is the process of identifying resources and allocating them among numerous and complex competing purposes. The primary vehicle for this planning is the preparation, monitoring, and analysis of the budget. It is essential to incorporate a long-term perspective and to monitor the performance of the programs that are competing to receive funding.

The City Manager will submit to the Council a proposed annual budget, based on Council's established goals, and will execute the budget as finally adopted, pursuant to Title 42, Chapter 17, Article 3, Section 17105 of the Arizona Revised Statutes, as amended.

1. Revenue and expenditure forecasts will be prepared annually and will include a Five-Year Forecast for each major operating fund (General Fund, Enterprise Funds, and certain Special Revenue Funds). These Five-Year Forecasts will be prepared at the beginning of the operating budget process and 1) provide a long-term view of current year budget decisions affecting the City and 2) provide an estimate of the fund balance and sensitivity to revenue and expenditures changes over the forecast period.

    a. The budget will be balanced, by fund, when all projected ongoing revenue sources exceed all ongoing expenses proposed for the current fiscal year and for the upcoming fiscal year. Use of the unassigned fund balance will

occur only as authorized by Council and to address one-time costs, not ongoing costs or planned utilization of fund balance.

b. Revenues will not be dedicated for specific purposes unless approved by Council or required by law. All non-restricted revenues will be deposited in the General Fund and appropriated through the annual budget process.

2. To ensure ongoing General Fund stability, the primary property tax levy will be evaluated each year to determine where it should be set.

3. Any proposed new service or program initiative will be developed to reflect current Council policy directives and shall be considered in the context of balancing ongoing anticipated revenues against ongoing anticipated expenses. Proposals will follow all related Council Financial Policies.

4. To ensure compliance with existing policy, all grant programs and any programs supplemented by outside funding will include a sunset provision consistent with the projected end of funding. Personnel paid with these funds will be considered temporary with no certainty of continued employment beyond the life of the funding unless otherwise approved by Council. Equipment and technology purchases with these kinds of funds are subject to the policies for the replacement funds.

5. The City Manager's recommended budget presented to Council will contain, at a minimum, the following elements:

a. Revenue projections by major category, by fund;
b. Expenditure projections by program levels and major expenditure category, by fund, including support provided to or received from other funds;
c. Debt service principal and interest amounts;
d. Proposed inter-fund transfers;
e. Projected fund balance by fund;
f. Proposed personnel staffing levels;
g. Detailed schedule of capital projects;
h. Any additional information, data, or analysis requested by Council.

6. The operating budget will be based on the principle that current ongoing operating expenditures, including debt service and support for other funds, will be funded with current ongoing revenues. The enterprise funds (water/sewer, solid waste, and landfill) and the transportation sales tax fund will pay the indirect cost charges for services provided by other funds. Additional funds may be added upon Council approval.

7. The budget will not use one-time (non-recurring) sources to fund continuing (recurring) expenditures.

8. The addition of personnel will be requested only to meet existing program initiatives and policy directives after service needs have been thoroughly examined and only if increased net ongoing revenue is substantiated.

9. The Budget and Finance Department and Human Resources Department will work together to manage position control. The number of full-time and regular part-time employees on the payroll will not exceed the total number of full-time equivalent positions that Council authorizes and adopts with the annual budget.

10. Benefits and compensation will be administered in accordance with Council policy direction.

a. Total compensation will be evaluated periodically for competitiveness.

b. A cost containment strategy means total costs for health insurance premiums will be shared between the employer, employees, and retirees. Total premiums will be evaluated on an annual basis to ensure they are reasonable, competitive and expected to address anticipated claims plus the maintenance of an adequate reserve for the Employee Benefits Fund. Funding will be based on an annual actuarial report and its 75% confidence funding level recommendation.

11. Ideas for improving the efficiency and effectiveness of the city's programs and the productivity of its employees will be considered during the budget process.

12. Carryover of unspent appropriation from one fiscal year to the next is not automatic. The Budget and Finance Department staff will evaluate carryover requests and make recommendations to the City Manager. Recommended requests will be included in the City Manager’s budget presented to Council.

13. Salary savings will be retained to the greatest extent possible to build fund balance. Salary savings may be used for expenses upon the City Manager or their designee’s, approval if within the same fund/department. Salary savings may be used for expenses between funds/departments upon Council approval within the last three months of the fiscal year.

14. Total fund appropriation changes must be approved by the Council. These changes must also comply with the city's Alternative Expenditure Limitation in accordance with Article IX, Section 20, Constitution of Arizona and A.R.S. § 41-563 where final budget adoption sets the maximum allowable appropriation for the upcoming fiscal year.

15. The replacement of General Fund capital equipment and related support for technology, vehicles and telephonic equipment [except cell phones] will be

accomplished through the use of a "rental rate structure" that is revised annually as part of the annual budget process.

a. Any equipment purchased with grant funding will be considered for ongoing replacement and ongoing replacement premium funding only if specifically authorized by the City Manager and noted in the budget submittal.

b. The ongoing replacement costs for new technology and new vehicle purchases will be incorporated into the upcoming fiscal year's rental rate structure regardless of whether they are initially purchased through a lease or pay-as-you-go funding.

c. Replacements will be based on equipment lifecycle analyses by the Public Works Department for City vehicles, or the Budget and Finance Department for technology and telephonic systems.

16. The City Council supports economic development objectives that support the creation and retention of quality jobs (25% greater than the median average wage in Maricopa County), add revenue, and enhance the quality of life in Glendale. City Council will consider incentives when the circumstances of the economic development opportunity warrant them necessary and appropriate for the opportunity and in the best interest of the city.

Cash and Budget Appropriation Transfers

1. Purpose & Restrictions

The following policy is established to implement an effective and efficient process by which the adopted City budget may be amended.

Throughout the course of the fiscal year, amendments to the budget are necessary to address new issues, increased prices, changes in scope of existing projects, and unforeseen issues affecting City operations. This policy applies to all cash and budget appropriation transfers initiated by the Mayor and City Council, the City Manager's Office, and/or departments. The City's Budget and Finance Department will process budget amendments in the financial management system, following appropriate authorization by the Mayor and City Council, the City Manager, and a Department Director.

For non-departmental operations, it may be necessary to transfer certain unanticipated amounts during the course of a fiscal year for unforeseen expenditures. These contingency appropriation transfers are not specific to any particular department and are established each fiscal year to cover unforeseen operation expenses, revenue shortages, or capital project acceleration as approved by Council. These funds can only be directed by Council during the fiscal year. Similar to

contingency, the Council approves appropriations for Miscellaneous Grants which are not specific to any particular department and are established to cover unanticipated grants received during the fiscal year. The policy covering these types of transfers is covered in the Contingency & Miscellaneous Grant Appropriation Transfers section below.

Article VI, Section 11 of the City Charter establishes the legal restriction for budget appropriation transfers and reads as follows:

> *The city manager may at any time transfer any unencumbered appropriation balance or portion thereof between general classifications of expenditures within an office, department or agency. At the request of the city manager and within the last three months of the fiscal year, the council may by ordinance transfer any unencumbered appropriation balance or portion thereof from one office, department or agency to another.*

2. Policy

Based on the purpose and restrictions surrounding cash and budget transfers, the following policy sets forth the restrictions surrounding cash and budgetary appropriation transfers.

a. Cash Transfers · Cash transfers between funds can only be authorized by Council in the last three months of the fiscal year.

b. Cash & Appropriation Transfers Between Funds · Cash and associated budget appropriation transfers between funds can only be authorized by Council in the last three months of the fiscal year.

c. Appropriation Transfers

   i. Between Funds · Budget appropriation transfers between funds can only be authorized by Council approval in the last three months of the fiscal year.

   ii. Between Departments · Budget appropriation transfers between departments can only be authorized by Council approval in the last three months of the fiscal year.

   iii. Within the Same Fund, Within the Same Department · Budget appropriation transfers within the same fund and within the same department can be authorized by City Manager approval throughout the fiscal year.

iv. Between Capital/Improvement Projects

(1) Between Departments - Capital improvement project budget appropriation transfers for projects managed between departments can be only authorized by Council approval in the last three months of the fiscal year.

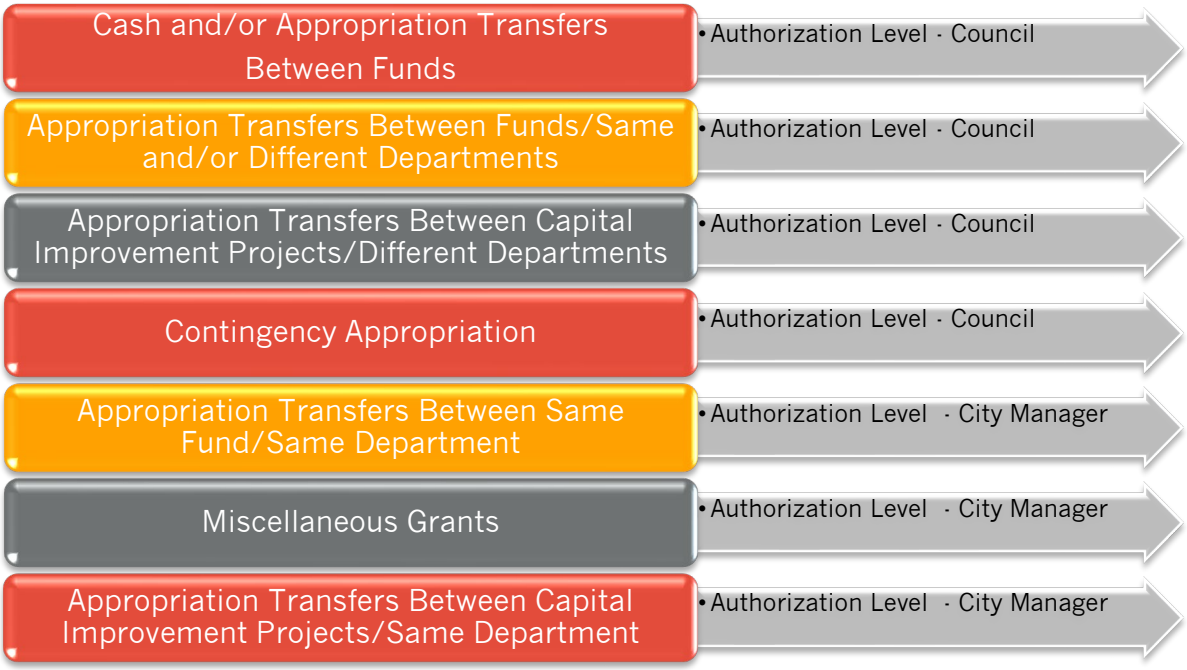
(2) Within Departments - Capital improvement project budget appropriation transfers within the same department, and the same fund, can be authorized by City Manager approval throughout the fiscal year.

d. Restricted Fund Transfers - Cash and/or appropriation transfers into, and out of, restricted funds can only be authorized by Council approval. Only transfers within the intent of the restricted funds will be approved by Council. For restricted fund transfers, the Council shall be provided with

i. Justification that such transfers are consistent with restricted fund purposes,
ii. assurance that the transfer has been legally reviewed by the City Attorney, and
iii. assurance that the transfer meets the restrictions set out in this transfer policy.

e. Contingency & Miscellaneous Grant Appropriation Transfers- These types of transfers are not specific to any particular department:
i. Contingency - Contingency budget appropriation transfers can be authorized by Council throughout the fiscal year.
ii. Miscellaneous Grants - Miscellaneous Grant appropriation transfers can be authorized by the City Manager throughout the fiscal year.

f. Approval of Expenditures in Excess of Budget Appropriations - There may be emergency situations where a transfer is required before it is possible to obtain formal Council approval. In such cases, the Budget and Finance Department will advise the City Manager of the emergency condition and request approval. Upon approval, the Budget and Finance Department will seek Council ratification at the first possible Council meeting.



EXPENDITURE CONTROL

Management will ensure compliance with the City Council adopted budget.

1. Expenditures will be controlled by an annual appropriated budget. Council will establish appropriations through the budget process. Council may transfer these appropriations as necessary through the budget amendment process as previously described.

2. The purchasing system will provide commodities and services in a timely manner to avoid interruptions in the delivery of services. All purchases will be made in accordance with the procurement code, purchasing policies, guidelines and procedures and applicable state and federal laws. The city may join various cooperative purchasing agreements to obtain supplies, equipment and services at the best value.

3. A system of internal controls and procedures using best practices will be maintained for the procurement and payment processes.

4. The State of Arizona sets a limit on the expenditures of local jurisdictions. Compliance with these expenditure limitations is required. The city will submit an audited expenditure limitation report as defined by the Uniform Expenditure Reporting System (A.R.S. Section 41-1279.07) along with audited financial statements to the State Auditor General within the required timeframe.

CAPITAL ASSET AND DEBT MANAGEMENT

Long-term debt is used to finance capital projects with long useful lives. Financing capital projects with debt provides for an “intergenerational equity” because the actual users of the capital asset pay for its cost over time, rather than one group of users paying in advance for the costs of the asset.

The city will not give or loan its credit in aid of, nor make any donation, grant, or payment of any public funds, by subsidy or otherwise, to any individual, association, or corporation, except where there is a clearly identified public purpose and the city either receives direct consideration substantially equal to its expenditure or provides direct assistance to those in need. Long-term debt will not be used to fund current operations or smaller projects that can be financed from current revenues or resources.

1. A 10-year Capital Improvement Plan (CIP) will be updated annually as part of the budget process. It will include projected life cycle costing. Only the first year of the plan will be appropriated. The remainder will be projections to be addressed in subsequent years.

a. Life cycle costing is a method of calculating the total cost of a physical asset throughout its life. It is concerned with all costs of ownership and takes into account all of the costs incurred by an asset from its acquisition to its disposal, including design, installation, operating, and maintenance costs.

2. The 10-year CIP will address capital needs in the following order:

a. to improve existing assets;
b. to replace existing assets;
c. to construct new assets.

3. All projects will be evaluated annually by a multi-departmental team regarding

a. accuracy of the projected costs;
b. consistency with the General Plan and Council policy goals;
c. long-range master plans;
d. ability to finance initial capital costs;
e. ability to finance life cycle costs;
f. ability to cover the associated additional ongoing operating costs.

4. All projects funded with general obligation bonds will be undertaken only with voter approval as required through a bond election.

a. General Obligation debt is supported by secondary property tax revenues. The secondary property tax revenues assessed are based upon the ability to finance the City's debt service obligations and the rate is dependent upon the revenue requirements and the assessed valuation of taxable property. At a minimum, the general obligation debt service fund balance will be at least 10% of the next fiscal year's property tax supported debt service.

5. Non-voter approved debt supported by General Fund revenues such as Municipal Property Corporation (MPC) bonds, excise tax bonds, and lease obligations will be used only when a dedicated ongoing revenue source is identified to pay the associated debt service obligations. This type of debt service will not exceed 10% of the 5-year average of the General Fund's operating revenue available to support the debt service obligations.

a. For FY24-25, debt service is 18.8% of the General Fund operating revenue as defined above.

6. For non-voter approved debt, the following considerations will be made prior to the pledging of projected revenues for the ongoing payment of associated ongoing debt service obligations:

a. The project requires ongoing revenue not available from other sources.
b. Matching monies are available that may be lost if not applied for in a timely manner.
c. Catastrophic conditions.

7. Short-term borrowing or lease/purchase contracts should be considered for financing major operating capital equipment only when:

a. The repayment term does not exceed the expected useful life of the equipment to be purchased;
b. An ongoing revenue source is identified to pay the annual debt service; and
c. The Budget and Finance Director, along with the city's financial advisors, determine that this is in the city's best financial interest.

8. These policies are in addition to the policies incorporated in the Debt Management Plan.

FUND RESERVES AND STRUCTURE

Fund balance is an important indicator of the City's financial position. Adequate fund balances are maintained to allow the City to continue to provide services to the community in case of economic downturns and/or unexpected emergencies or requirements. To ensure the continuance of sound financial management of public resources, committed, assigned, or unassigned General Fund, fund balance will be maintained to provide resources to address emergencies, sudden loss of revenue, or unexpected downturns in the economy. Use of fund balances will be limited to address unanticipated, non-recurring needs and planned future one-time or non-recurring obligations. Unassigned balances may, however, be used to allow time to restructure operations and must be approved by the City Council.

1. The minimum fund balance in the General Fund, which is defined as the unassigned amount, shall total 25% of the total budgeted ongoing expenditures for the upcoming fiscal year. Any usage of the unassigned fund balance category must be approved by a majority of the City Council. The unassigned fund balance should only be used in the event of unexpected revenue shortfalls, unforeseen circumstances, and emergencies. Any usage of this reserve should be replenished within the subsequent fiscal year if possible. The replenishment period may be extended, based on circumstances, for as long as five years.

2. For the Water and Sewer Enterprise Fund;
a. The target for fund balance will be 50% of operating expenses.
b. The Senior Lien Debt Service Coverage Ratio target will be 1.85.
c. The target for Days Cash on Hand will be 250 days.

3. The minimum fund balance in the Solid Waste Enterprise Fund will be maintained at 10% of operating revenues.

4. The minimum fund balance in the Landfill Enterprise Fund will be maintained at 15% of operating revenues.

5. For the other major governmental operating funds, the minimum unassigned fund balance shall be as follows:

a. PSST 5% of operating revenue
b. HURF 15% of operating revenue
c. Others: 10% of operating revenue

6. If a situation arises where the fund balance at the end of the current fiscal year is less than the Council approved fund balance level, the deficiency should be replenished in the coming fiscal years, not to exceed a total of five consecutive years.

7. The City Manager may establish additional assigned fund balance reserves for certain anticipated obligations or other purposes.

8. Any balance in excess of the fund balance reserves may be used to support one-time expenditures. Council approval is required to use these funds to supplement "pay as you go" capital outlay, one-time operating expenditures, or to prepay existing debt.

9. The fund balance for the various Trust Funds will be based on annual actuarial reports and the target funding level must be at the 75% confidence funding level.

10. Separate fund balance operating reserves may be required by bond issuance documents for those funds with outstanding bonded debt. These requirements will not be viewed as additional fund balance needs unless they are greater than those established by these goals.


Glendale
ARIZONA

Budget Summaries

Fiscal Year 2024 – 2025 Annual Budget Book

Glendale
ARIZONA

BUDGET SUMMARY

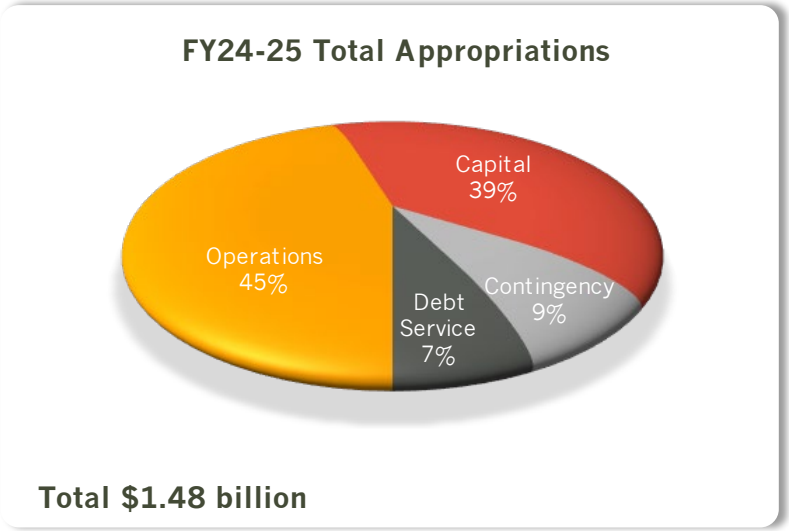
The annual budget for the City of Glendale is divided into four major components that include all appropriations for the city. The total budget including all four components, is $1.48 billion for Fiscal Year 2024-2025 (FY24-25). This represents a 17% increase from the prior year's total budget of $1.26 billion.



Operating expenses increased 13%, debt service requirements increased 11%, planned capital spending increased 33% and contingency decreased 6%. The details of these pertinent changes in budget appropriation are discussed in the following section.

- The *operating budget* finances the day-to-day provisions of City services and totals $671.4 million.
- The *capital improvement budget* funds the construction of City facilities, such as police/fire stations, libraries, roads, public amenities and other infrastructure. This year, the capital improvement budget totals $571.7 million, and includes appropriation for one-time projects funded through federal grants received in response to the COVID-19 pandemic.
- The *debt service budget* is used to repay money borrowed by the City, primarily for capital improvements, and totals $108.2 million.
- The final component of the budget is the *contingency appropriation* at $128.8 million. This appropriation is made up of fund reserves and is available to cover emergency expenses, grant funded expenditures, revenue shortages, or capital project acceleration which may arise during the fiscal year.

As the pie chart below illustrates, the operating (45%) and capital (39%) appropriations are the largest components of the FY24-25 budget and account for 84% of the total appropriations. Both are discussed on the following pages.



The following chart outlines the financial plan for FY24-25. The City's total sources are estimated at $1.34 billion and total uses are projected at $1.78 billion, including inter-fund transfers. A summary of the City's major revenues and expenditures, including other financing sources and uses, provides an overview of the total resources budgeted by the organization. This summary is located in the *Schedules* section of this book and is titled *Schedule One.*

As shown in the table below, fund balance drawdowns are planned for some capital-intensive funds. This is a result of large project carryover in the Special Revenue Fund (Transportation), Capital Projects Fund (Streets and Transportation), and Enterprise Funds (Water and Sewer, Landfill and Solid Waste). The Internal Service Funds also have planned reductions for one-time projects.

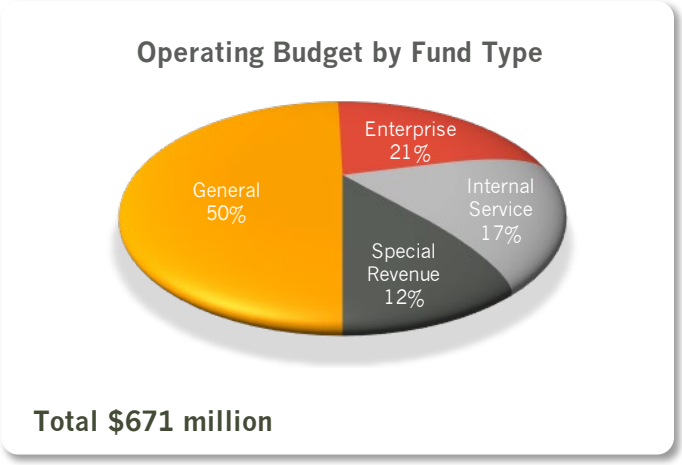
Financial Plan Summary
(In Millions)

Fund Type	Estimated Balance 7/1/2024	Total Sources	Total Uses	Estimated Balance 6/30/2025
General*	$ 181.8	$ 469.9	$ 494.6	$ 157.1
Special Revenue	199.3	226.7	305.6	120.4
Debt Service	17.9	83.0	79.3	21.5
Capital Projects	277.9	196.2	480.5	(6.4)
Enterprise	63.6	259.2	286.5	36.3
Internal Svcs/Other**	94.9	106.2	128.0	73.1
Total	$ 835.4	$ 1,341.2	$ 1,774.7	$ 402.0

*General Fund Includes Vehicle Replacement Fund
**Other includes Permanent Funds

Operating Budget

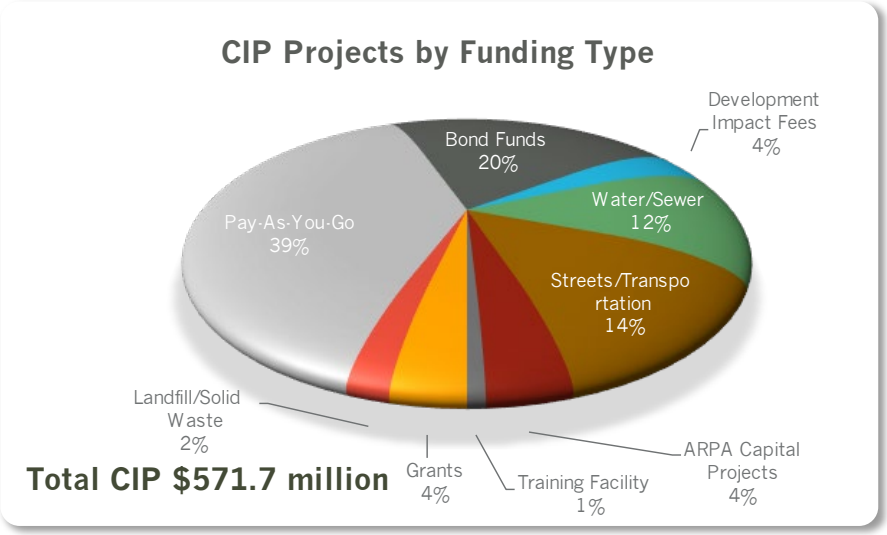
The development of Glendale's FY24-25 budget was an open process designed to reflect the needs and desires of the community. Throughout the year, the Mayor, Council and City staff obtained input from the community through neighborhood meetings, citizen boards and commissions, and other contacts with individuals and groups. In addition, citizen feedback about the proposed FY24-25 budget was sought at a public hearing on June 11, 2024.



In December 2023, staff presented the City's Five-Year Financial Forecast. The forecast allows various budget scenarios to be tested for their effect on the City's financial condition on a long-range basis. At the same time, the City's CIP Management Team began the process of updating the Ten-Year Capital Improvement Plan. The Council reviewed the City Manager's proposed balanced budget at the workshop sessions beginning in February and concluding in April 2024, where pertinent issues surrounding the upcoming fiscal year operating, capital, and debt service budgets were discussed. The draft budget, as revised by Council, became the tentative FY24-25 budget. It was published and made available for further public review prior to the public hearing and formal adoption of the final budget on June 11, 2024. See the *Budget Calendar* for more details about the timing of various steps in the budget development and adoption process.

Capital Improvement Plan Budget

The City updates the *Ten-Year Capital Improvement Plan (CIP)* annually. The total plan for FY2025-2034 totals $2.0 billion. The first year of the plan is the only year appropriated by Council. For FY24-25, $571.7 million in capital investments is planned. This includes $292.8 million in prior year unspent carryover funds. A summary of funding by type is illustrated in the CIP Projects by Funding Source graph. The remaining nine years are for planning purposes and funding is not guaranteed to occur in the year planned.



The final decision to fund a project is made by the Council. Projects include renovations to City buildings, street and park improvements, police/fire department facilities, and upgrades to water treatment and wastewater collection facilities.



The CIP Management Team includes staff from the Engineering, Transportation, Field Operations, Water Services and Budget and Finance departments. This team reviewed all CIP projects for their construction costs and their projected impact on the operating budget. Projects with high operating costs are analyzed along with the Five-Year Forecast and may be deferred to ensure the City can absorb the operating impacts once the facility becomes operational.

Refer to the *Capital Improvement Plan* section for more detailed information regarding the projects included in these categories, as well as the funding sources available for each.

Amending the Budget

Once the Council adopts the annual budget, total expenditures cannot exceed the final appropriation of $1.48 billion for FY24-25. However, with Council's formal approval, the City can adjust the total appropriations within the different funds, provided that the budget does not exceed final appropriation for the fiscal year. This means that if one fund's total appropriation is increased, appropriations from another fund or funds must be reduced by an equal amount. Council could also choose to amend the budget to a figure lower than the final appropriation for the fiscal year.

Throughout the course of the fiscal year, amendments to the budget are necessary to address new issues, increased prices, changes in scope of existing projects, and unforeseen issues affecting City operations. All budget transfers follow the City's budget transfer policy, which is referenced in the Financial Guidelines section.

During the last three months of the fiscal year, Council may approve the transfer of unencumbered appropriation among funds and departments. The Budget and Finance Department processes all budget amendments in the financial management system, following appropriate authorization by the Mayor and Council, the City Manager or designee.

Fund Descriptions

The City of Glendale uses fund accounting to track revenues and expenditures. Some funds, such as the Streets Fund, are required by state legislation. Other funds were adopted by the City to track and document revenues and expenditures related to specific operations. The City has seven main categories of funds: general, special revenue, debt service, permanent, capital projects, enterprise, and internal service. These categories are used to track the activity of over 100 separate funds. For example, enterprise funds are expected to be self-supporting through revenue for the services provided. For these funds, the City charges a fee for a specific service, such as sanitation collection, just like any other business would do. A brief description of some of the more significant funds within each fund category is provided on the pages that follow.

General Fund Group

General (Fund 1000): The General Fund includes all sources of revenue the City receives that are not designated for a specific purpose. General Fund revenue may be used by the Council for any legal public purpose.

Vehicle Replacement (Fund 1020): This replacement fund was designed to allow the City to accumulate the money needed to replace, at regular intervals, the City's fleet of cars, trucks, and other rolling stock. A transfer from the General Fund into the Vehicle Replacement Fund is done annually, based on anticipated need and availability of funding. Equipment is purchased according to the established replacement schedule and the fund balance is utilized to make such purchases.

Special Revenue Fund Group

Arts Commission (Fund 2110): One percent (1%) of eligible construction projects funds included in the City's Capital Improvement Program are deposited into the municipal arts fund. The funds are used to administer the City's public art and performing arts program. Expenditures from the fund are recommended by the Glendale Arts Commission through its annual art projects plan and are subject to approval by the Council.



Court (Fund 2120): The Court Fund revenue is derived from two primary sources: a security surcharge paid by persons convicted of traffic or misdemeanor offenses in City Court and time payment fees charged to persons who choose to pay their fines in installments. The security surcharge revenue must be used for security services and facility improvements at the City Court. The time payment fee revenue may be used for activities or costs associated with collecting fines. These revenues and any associated expenditures are tracked in this fund.

HURF (Fund 2050): This fund is used to track Highway User Revenue Fund (HURF) monies that the State of Arizona distributes to cities, towns, and counties. This revenue source is commonly referred to as the gasoline tax although there are several additional transportation-related fees that comprise this revenue, including a portion of vehicle license taxes. Overall, much of this revenue source is based on the volume of fuel sold rather than the price of fuel.

There is a State constitutional restriction on the use of HURF revenues; they must be used solely for street and highway purposes such as maintenance, repair, reconstruction and roadside development. In Glendale, the fund supports street repair and maintenance, traffic signs and signals, street lighting and other street-related activities.

Transportation Sales Tax (Fund 2070): The Transportation Sales Tax Fund supports transportation services in Glendale. The fund is primarily supported by designated sales tax revenue received from Proposition 402 (0.5%). In 2001, Glendale voters approved a one-half cent adjustment to the City sales tax rate to fund a comprehensive package of transportation projects including expansion of public transit service, intersection improvements to reduce congestion, and other street-related services. One hundred percent of the revenues and operating expenditures are accounted for in this fund. A separate Transportation Capital Projects Fund exists to track transportation related capital expenditures that are paid for by the designated sales tax.

The City can issue revenue bonds to fund transportation capital projects and deposit the bond proceeds into the Transportation Construction Fund. Debt service payments are then funded with the revenues collected in the Transportation Sales Tax Fund. Each year the Transportation Sales Tax Fund transfers cash into the Transportation Debt Service Fund to cover debt payments on bonds backed by the transportation sales tax revenue. Transfers also can be made from the Transportation Sales Tax Fund to the Transportation Construction Fund to fund capital project construction on a cash basis.

Police Special Revenue (Fund 2080) and Fire Special Revenue (Fund 2090): In 1994, Glendale voters passed a citizens' initiative that increased the local sales tax by 0.1% to add police and fire personnel and related equipment. In September 2007, Glendale voters passed a separate initiative that increased the local sales tax by another 0.4%, bringing the total public safety tax rate to 0.5%, effective November 1, 2007. Both taxes specified that two-thirds of the revenue would go to police operations and one-third to fire operations.

An annual transfer from the Public Safety Sales Tax (PSST) funds to the general fund provides direct reimbursement for the enhanced levels of service costs. This new methodology was developed as a result of an internal audit.

Training Facility Revenue (Fund 2200): All revenues and expenditures associated with the Glendale Regional Public Safety Training Center are tracked in this fund. The facility was built with capital contributions from the City of Glendale (74.8%), Maricopa County Community College District (8.2%), City of Surprise (6.6%), City of Peoria (6.5%), City of Avondale (3.9%) and the federal government. The training center provides Fire and Police departments with the tools required to train new firefighters and conduct continuing education and training for fire and police personnel. Facility management operating costs are shared proportionately with the police and fire partners based upon the initial capital contribution. In addition, direct operating costs incurred at the facility by the Glendale Police and Fire departments are shared with the partners of those respective disciplines/departments.



Airport Special Revenue (Fund 2130): This fund was established to track the operating revenues and expenses of the Glendale Municipal Airport. The long-range goal for the airport is to become a self-sustaining operation, at which time the Airport Special Revenue Fund will become an enterprise fund. The airport has already attracted more commercial business traffic with the development of Westgate, the Gila River Arena, State Farm Stadium, and Camelback Ranch. The Airport Special Revenue Fund is projected to receive a General Fund transfer of $167,047 to augment projected revenue collections of $1,215,713 in FY24-25.



Grant Funds: The City created several individual funds to track grants received from various federal, state and county sources. Individual funds allow the City to comply with the specific financial and reporting requirements of each grantor agency. Separate funds are used to track revenues received from the federal government and any associated expenditures with the HOME Grant (Fund 2010), Neighborhood Stabilization Program (Fund 2020), Neighborhood Stabilization Program III (Fund 2030), Community Development Block Grants (Fund 2040, 2041 and 2044) Emergency Shelter Grants (Fund 2150, 2151 and 2152), and American Rescue Plan Act (Fund 2161 and 4610).

The Community Action Program (Fund 2140) tracks grant funds received from Maricopa County. A Transportation Grant (Fund 2060) fund is used to track grant activity for projects covered by the Glendale Onboard transportation program and a fund titled Airport Capital Grants (Fund 2190) is used for any grant-related project involving the city airport.

Most other grants are tracked through the Other State and Local Grants Fund (Fund 2160). These grant funds come in on a reimbursement basis, so these funds typically do not carry a fund balance from year to year unless a specified grant award is expended over multiple fiscal years.

RICO (Fund 2170): Federal anti-racketeering laws permit law enforcement agencies to seize and sell property and proceeds acquired by individuals as a result of their involvement in certain types of criminal activities, such as the sale of illegal drugs. The City's RICO Fund tracks the revenue generated from such seizures as governed by the Racketeer Influenced and Corrupt Organizations Act. Expenditures backed by this revenue source must be made for purposes that improve public safety or crime prevention programs and cannot be used to supplant existing funding for law enforcement purposes. The Police Department manages all expenditures from this fund in accordance with federal requirements.

Parks & Recreation Designated (Fund 2180): The Public Facilities, Recreation & Special Events Department has agreements with several local school districts to cover the maintenance of City pools located on school property and jointly owned City/school district parks. The school districts and the City make payments into the fund to cover major maintenance and restoration costs. The fund balance is projected to decrease from $455,900 to $398,149 in FY24-25. This fund also includes a separate division used to track the costs associated with the maintenance of the Elsie McCarthy Park in accordance with a generous donation made by a private party and designated for this purpose only.

Debt Service Fund Group

Bond financing is the primary financing mechanism for long-term capital projects and infrastructure. The City's debt management plan is an important tool and addresses debt issues for this and other financing mechanisms that the City is allowed to use. Outstanding debt, debt limitations, voter authorization and cash flow projections are reviewed as part of the capital budgeting process, while the annual debt service payments are incorporated into the debt service budget. Depending on the need and the type of project being financed, several different types of bonds are available to the City. Separate funds are used to track payments made on the City's outstanding debt obligations. Each type of debt (General Obligation, Revenue Bonds, Excise Tax and Municipal Property Corporation) is tracked separately. Fund balances fluctuate according to established debt payment schedules.

The City's debt policies and long-range debt management plans are described in detail in the *Capital Improvement Plan, Debt Service* section of this document and the associated debt schedules which show the principal and interest payments by year are included in the *Schedules* section.

General Obligation (G.O.) Bond Debt (Fund 3010): G.O. bonds require voter authorization and are backed by the taxing authority of the City. These bonds finance projects that Council selects as part of the annual budget process. Arizona law limits the amount of G.O. bonds the City can have outstanding based on the limited property value of both commercial and residential property located within the City limits. More information about G.O. bonds can be found in the *Capital Improvement Plan* section of this document. Secondary property tax revenue is recorded directly into this fund and used to pay G.O. bond debt.

The FY24-25 secondary property tax rate will decrease from $1.2142 to $1.1597. Council will continue to perform annual reviews of the property tax rates to ensure future tax rates are set in accordance with required debt service obligations.

Municipal Property Corp (MPC) Bond Debt (Fund 3030): The MPC is a non-profit corporation organized under the laws of the State of Arizona to assist the City in the acquisition and financing of municipal projects and facilities. MPC bonds require Council approval but do not require voter authorization. These bonds are backed by the City's excise taxes. The amount of MPC bonds that can be issued is limited by the City's ability to repay the bonds. These bonds often have restrictive covenants requiring a reserve of pledged revenues. More information about MPC bonds is found in the *Capital Improvement Plan* section of this document.

Excise Tax Bonds (Fund 3050): Excise Tax bonds require Council approval but do not require voter authorization. These bonds are backed by the City's excise taxes. This fund was created in FY17-18 as a result of bond issue/refinancing. All debt service is paid for through sales taxes collected in the General Fund and then transferred to this debt service fund.

HURF Debt Service (Fund 3020) and Transportation Debt Service (Fund 3040): Highway User Revenue Fund (HURF) or "Street" bonds were used for street projects that are backed by a pledge of the HURF monies the City receives from the State. Street capital projects financed with HURF monies require voter authorization. Given the legislative uncertainty regarding how future HURF revenue will be distributed, these contributions will be monitored closely going forward. The debt service for this fund was paid off in FY15-16. However, due to anticipated future bond issues the fund will remain active.

The Transportation Debt Service Fund is used for the payment of debt service on revenue bonds used to finance projects that are backed by the designated city sales tax for transportation. This type of revenue bond does not require voter authorization.

COPS's Debt Service (Fund 3060): This fund was created in FY21-22 for the issuance of Certificates of Participation (COPs) and payment to Public Safety Personnel Retirement System (PSPRS) to fund the city's unfunded liability for police and fire personnel to 90% funded. The debt service is paid by the General Fund.

Capital Projects Fund Group

Construction funds account for financial resources used for the acquisition or construction of major capital facilities and equipment. They are based on the type of general obligation bonds and other types of long-term financing the City issues. Considerable detail on planned capital projects, their potential operating impacts on the General Fund, Enterprise Funds, debt policies, and tax implications are included in the *Capital Improvement Plan* section of this document. Any remaining fund balances in the capital construction funds are appropriated to contingency to cover unanticipated project costs or the unanticipated acceleration of key projects.

Development impact fees have been another source of funds used for constructing major city infrastructure. These are based on the type of development impact fees the City collects from developers to address the City's capital costs associated with accommodating growth. Separate funds are used to track the collection of fees associated with the construction of libraries, fire and police facilities, parks, roadway improvements, etc. Further information about these types of funds is included in the *Capital Improvement Plan* section of this document.

Trust (Permanent) Fund Group

Cemetery Perpetual (Fund 8010): The purpose of this fund is to provide future monies sufficient to pay all or a portion of the operational and maintenance expenses of the Glendale Memorial Park Cemetery when operations no longer produce revenue. All revenues from sales of lots, headstones, domes, appurtenances, and services provided through the operation of the cemetery are deposited to the City's General Fund.

Cash is invested according to the City's investment policy and related investment earnings accumulate in the perpetual care fund. Although monies may be withdrawn from the fund for cemetery expansion and improvements, none are budgeted in FY24-25. Interest income of $26,000 results in a projected FY24-25 ending fund balance of $6.7 million, of which the entire amount is appropriated as contingency and can only be used pursuant to the perpetual care fund ordinance.

Enterprise Fund Group

Water/Sewer (Funds 6020, 6030, and 6040): The Water/Sewer Enterprise Fund supports the provision of water and sewer service to Glendale residents and businesses. It is completely self-supported through water sales, sewer user fees and other related user fees. The fund receives no tax revenue and pays an annual contribution to the General Fund for administrative support services such as personnel, finance, and legal services that General Fund departments provide. If the General Fund departments did not provide these services, the enterprise fund would have to contract with outside vendors to receive the services.

All revenues and expenditures associated with providing water services to citizens and businesses in Glendale are captured in Fund 6020 (Water). All activity associated with providing wastewater services is recorded in Fund 6030 (Sewer). Fund 6040 (Water & Sewer bond Debt Service) is used to track activity related to revenue bond financings covering capital improvement projects. Fund 6020 is also used to capture expenditures

that are incurred on behalf of both water and sewer operations. For example, administration costs associated with providing oversight to both operations, as well as the expenses associated with the customer service division of the Budget and Finance Department, which handles the billing accounts for both water and sewer operations, are recorded in Fund 6020.

The Water/Sewer Enterprise fund balance is expected to decrease from $55.7 million to $34.3 million in FY24-25, due to planned capital expenditures totaling $70.3 million. Examples of FY24-25 capital projects include groundwater treatment plant improvements, water reclamation facility improvements, as well as planned line replacements and extensions. A revenue budget of $162.7 million offsets the operating and debt service expenditures. The annual operating budget includes estimated expenses for salaries, electricity, chemical treatments, supplies, and equipment totaling $84.7 million.

Landfill (Fund 6110): The Landfill Enterprise Fund supports the operation of the Glendale Landfill. Customers, including City departments and private haulers, pay tipping fees (based on tonnage disposed) to use the City's landfill. City Code requires that any excess of budgeted revenues over budgeted expenditures be reserved each year for major landfill improvements, major equipment purchases, and the eventual closure costs.

The Landfill fund balance is expected to decrease from about $4.9 million to about $2 million in FY24-25, primarily due to anticipated large capital expenditures. The FY24-25 operating budget totals $12.8 million and planned capital expenditures related to stormwater controls, gas system modifications, and heavy equipment purchases total $6.7 million. The FY24-25 projected revenues total $16.7 million.

Solid Waste (Fund 6120): This fund supports refuse collection and disposal services to homes and businesses in the city. It is supported through monthly charges paid by solid waste customers. The divisions in the Solid Waste Enterprise Fund pay the Landfill Fund to dispose of solid waste at the landfill. The fund balance is expected to decrease from $3 million to $0 in FY24-25. Capital expenditures of $5.6 million and operating expenditures of $24.5 million exceed projected revenues of $27.1 million.

Housing Public Activities (Fund 6130): The Housing Fund supports Glendale's public housing program that is part of the Community Services Department. The fund has a $22.3 million operating budget that is primarily funded through federal grant revenues. In addition to the federal grant revenue from the Department of Housing and Urban Development (H.U.D), the City's General Fund contributes annual funding to offset the cost of personnel administrative expenses. FY24-25 projected revenues total $21.2 million, and the scheduled General Fund transfer is $1.1 million.

Internal Service Fund Group

Risk Management (Fund 7010) and Workers' Compensation (Fund 7020): The Risk Management and Workers' Compensation Trust Funds support the activities of liability insurance and workers' compensation coverage for the City. Income to the funds comes from premiums charged to each City department based upon several factors including the number of employees, job classifications, size of operating budget, actual claims history,

etc. The funds are used to pay claims against the City and to cover premiums for certain types of outside insurance coverage.

The Risk Management Fund is projected to end FY24-25 with approximately a $18.8 million fund balance. The Workers' Compensation Fund ending fund balance is projected to be approximately $27.4 million in FY24-25. This is based on Council's direction to maintain adequate reserves for this fund in accordance with the Industrial Commission of Arizona's guidelines and requirements.

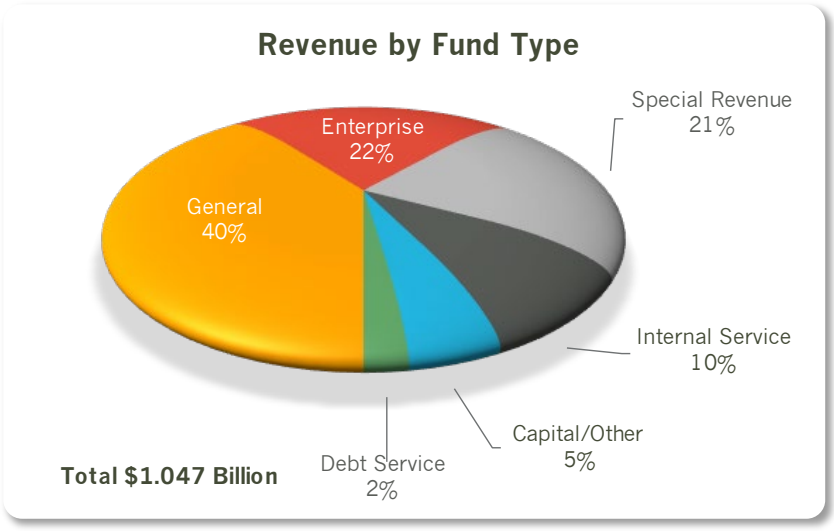
Benefits Trust (Fund 7030): The Benefits Trust Fund was created in FY00-01. An actuarial study of health insurance funding recommended the creation of a separate fund as the best way to develop reserves to meet future cost increases for health-related insurance. During the course of a year, employer and employee contributions for medical, dental and vision insurance are deposited into this fund. Income to the fund comes from premiums charged to each City department based upon employee coverage elections made each year during open enrollment (employer portion). The fund also receives contributions from employees, both current and retired. Premium payments to insurance carriers and related claims expenses are made directly from the fund. The ending fund balance and any contingency appropriation serves as a reserve to cover incurred but not reported claims, as well as a stabilizer against rising health care costs.

Fleet Services (Fund 7040): The Fleet Services Fund is used to track income and expenses of the internal services provided to City departments. The Fleet Services Fund specifically covers vehicle maintenance needs and fuel purchased for City vehicles.

Technology and Technology Projects (Fund 7050 and 7060): The Technology and Technology Projects Funds are used to track income and expenses of the internal services provided to City departments for telephone services, information technology services, and support. The Technology Fund specifically supports all the City's computers and hardware and software. This includes both the everyday operations and the replacement of equipment. City departments pay for these services on an allocation base. The funds are designed to balance, with the rates (revenues) set to recover the actual expenses each year. An exception to this general practice occurs with the Technology Projects Fund for which a fund balance may accrue in anticipation of future upgrades and potential carryover of project funding.

REVENUES

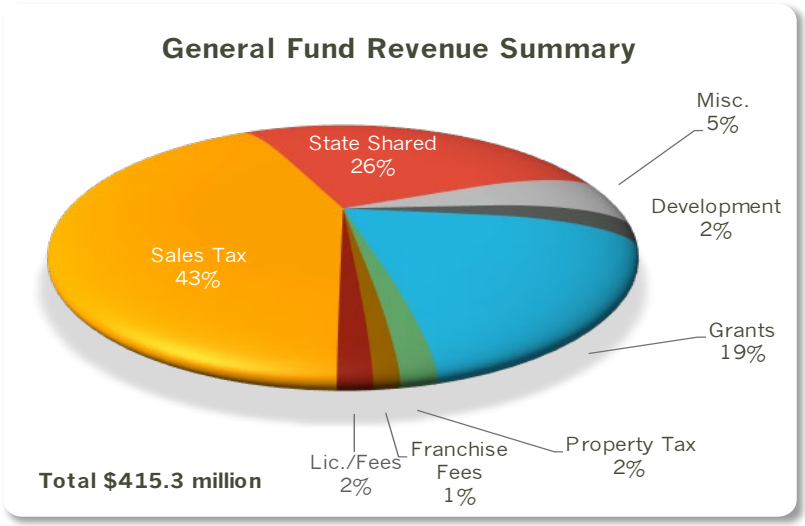
Total revenues available to the City in FY24-25 from all sources are $1.047 billion, of which $415.3 million or 40% goes into the General Fund (GF) group. Other revenues include Enterprise Funds at 22% or $227.7 million, which are mainly generated through user fees. Special Revenue Fund sources at 21% or $223 million are restricted for the special purpose of each fund's activity. The three largest of this type are the Transportation Sales Tax Fund at $47 million, the Public Safety Sales Tax Funds at $42.9 million, and the Other Grants Fund at $76.4 million which includes Federal and State grants.



General Fund Group

General Fund (Fund 1000)

For FY24-25, total general fund revenue is expected to grow in line with the economic forecast from local and state experts. The City expects to collect $415.3 million in total General Fund (GF) revenue in FY24-25.



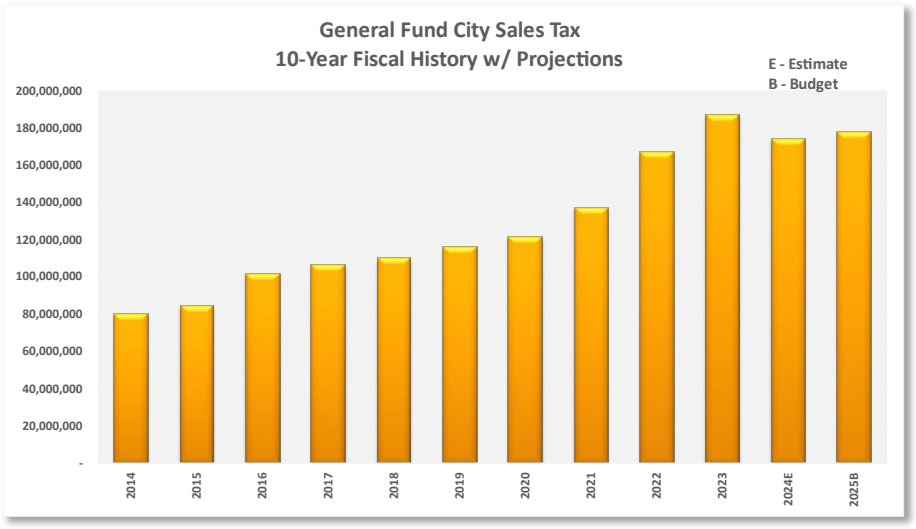
The City's General Fund revenue projection is based on many factors such as the following:

- historical trend data;
- projected changes in state and local population, disposable personal income, retail sales, and inflation;
- economic forecasts of state and local economic activity provided by experts on the Arizona economy;
- economic forecasts of overall national economic activity; and
- statistical analyses.

The two major sources of revenue for the General Fund continue to be city sales taxes and state-shared revenues. They have comprised between two-thirds and three-fourths of the GF revenue since FY01-02. For FY24-25, city sales tax, state sales tax, state income tax, and motor vehicle in-lieu revenues are expected to comprise 69% or $285.2 million of the $415.3 million General Fund revenue.

City Sales Tax

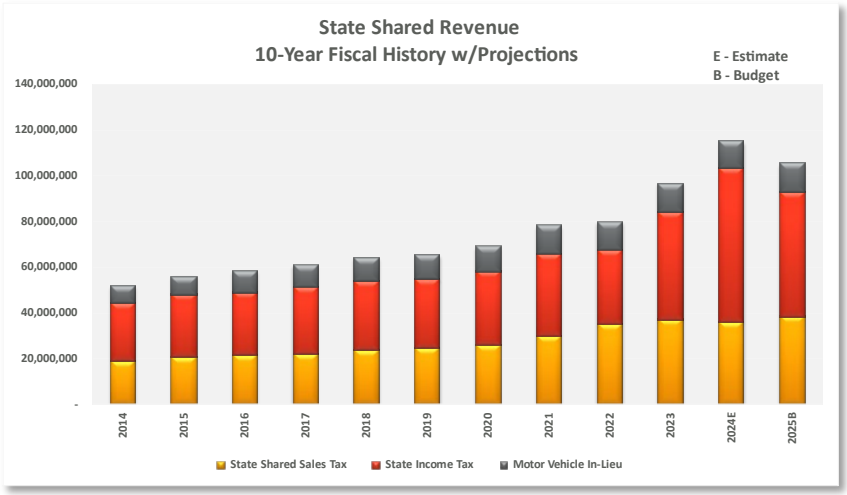
City Sales Tax revenue represents 43% of General Fund revenue and is the Fund's largest revenue source. The General Fund receives 1.9% of the City's 2.9% sales tax rate, with the remaining 1.0% designated for public safety (0.5%) and transportation (0.5%).



The General Fund portion of city sales tax pays for general government operations. It also is the one significant revenue source over which the Council has authority, unlike the state sales tax, state income tax, gas tax, or vehicle license fees. For FY24-25, the city sales tax revenue budget is $178 million, which is a 2% increase from the FY23-24 budget. The projected increase is due to robust retail and construction sales tax activity.

State-shared Revenues

State-shared revenues include state income tax, state sales tax and motor vehicle in-lieu tax. These three revenue sources are shared with all cities and towns throughout the state. For FY24-25 state-shared revenue is expected to decrease to $107 million or 8% less than the FY23-24 budget of $117 million.



The distribution of state sales and income tax revenue is based upon the relation of the city's population to the

total state population, while the distribution of motor vehicle in-lieu revenue is based on the city's population in relation to the total incorporated population of Maricopa County.

Prior to the 2010 Census, Glendale was just under 5% of the state's total population; with the 2020 Census, Glendale is now about 3.5% of the state's population. While the distribution method is proportional on a per-person basis, more mature cities like Glendale typically experience a decrease in their portion of state-shared tax revenues as growing cities tend to receive a greater share of the revenue distribution.

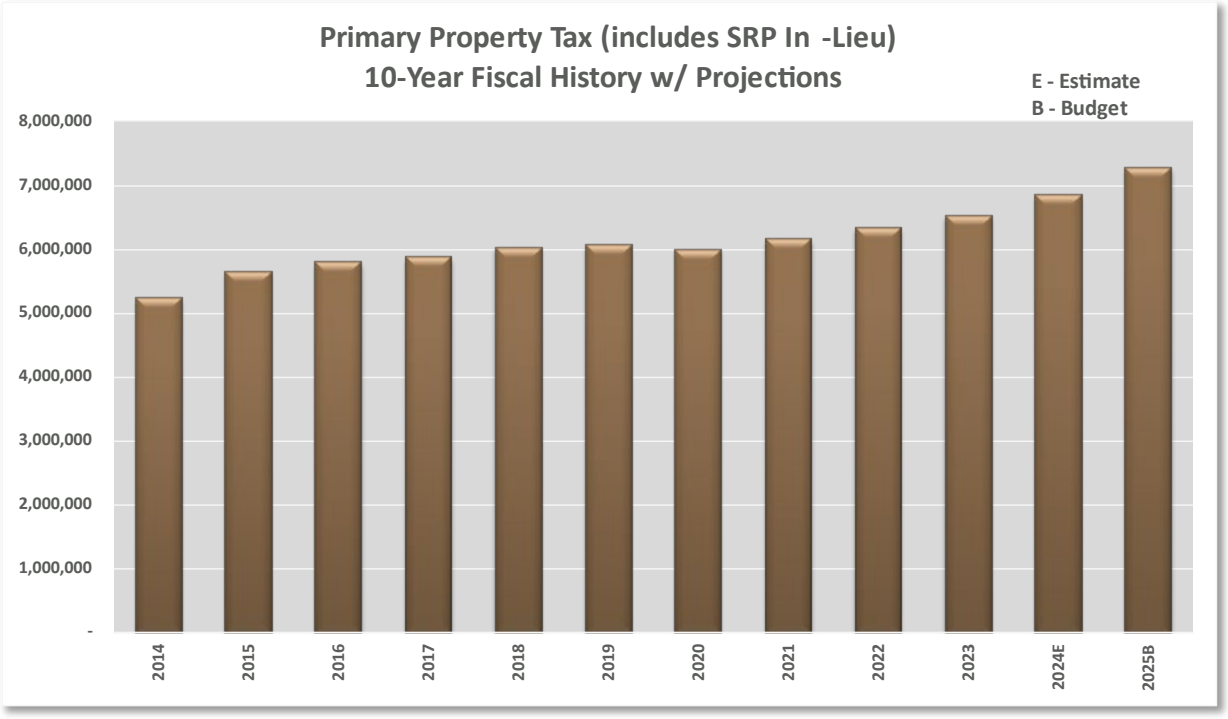


The most significant component of state-shared revenue is income tax, and it is primarily driven by personal income rather than business income. Personal income tax receipts comprise about two-thirds of all Arizona income tax receipts. Income tax revenue distribution to the cities lags by two years. This means the state income tax distribution for FY24-25 will reflect the income tax the state collected in FY22-23. In January 2023 Arizona implemented a flat income tax rate of 2.5%. Due to the flat income tax rate, the state's 2023 income tax receipts were less than the 2022 receipts. As a result, Glendale's share of state income tax revenue is expected to decrease by $12.8 million from $66.9 million in FY23-24 to $54.1 million in FY24-25.

State sales tax revenues are distributed to cities and towns based on current year collections. State sales tax distribution is based on a formula by which varying percentages of different types of sales taxes – such as retail – are used to calculate the distribution amount. The projection for FY24-25 is $38.5 million. The FY24-25 motor vehicle in-lieu tax projection is $12.9 million, which is a slight increase from the budget of $12 million in FY23-24.

Primary Property Tax

Arizona's property tax system consists of two tiers. The primary property tax levy has state-mandated maximum limits, and a city can adopt a rate anywhere between $0.00 and the rate that yields the maximum limit under State law. Primary property tax revenue can be used by a city for any purpose. The primary property tax revenue is included in the GF operating budget. For FY24-25, the primary property tax rate will not increase. As a result, the increase in primary property taxes received from FY23-24 to FY24-25, of $455,865, is attributed to new properties only.

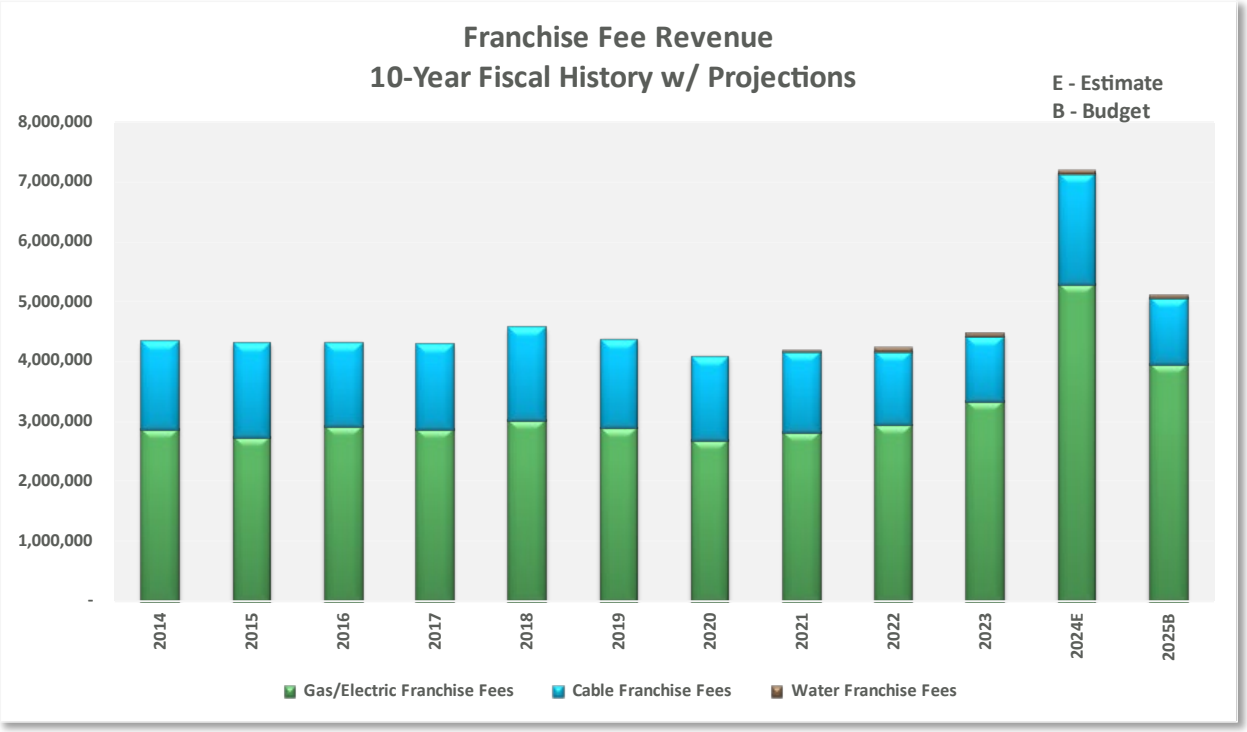


The secondary property tax levy is the second tier of the Arizona property tax system. Secondary property tax is restricted to the payment of principal and interest on general obligation (G. O.) bonds and is discussed in more detail in the Budget Summary - Expenditures section of this document.

Salt River Project (SRP) in-lieu revenue represents the quasi-governmental agency's payment in-lieu of a property tax, which it is exempt from paying. This revenue source is projected at $262,845 for FY24-25.

Franchise Fees

Franchise fees are paid to the City by the electric, gas, and cable companies operating within the city. These fees increase when the various utilities increase their rates and, to a lesser extent, when their customer base within the city grows. In all cases, the fees due to the City are based on gross receipts for the franchised organization.

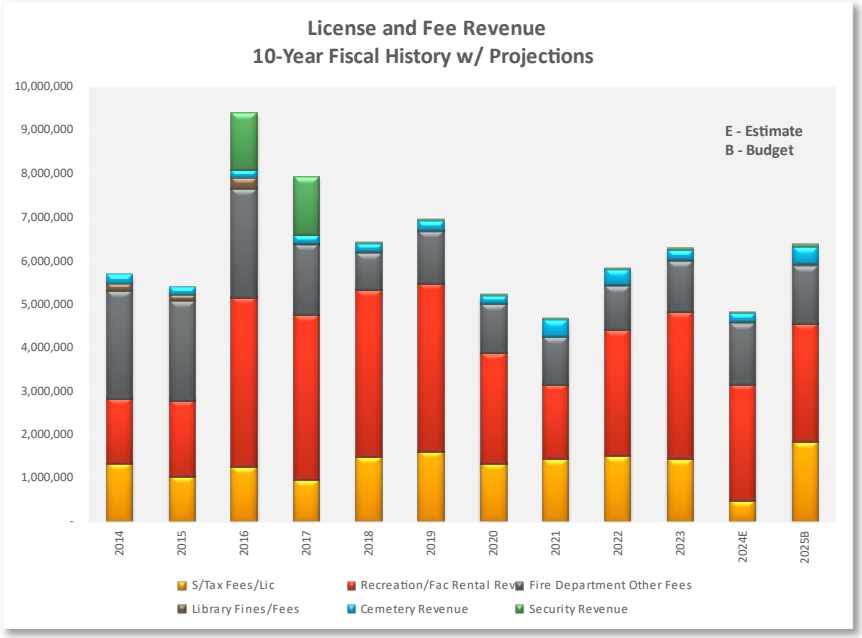


Development Fees

Development-related fees include building permits, right-of-way permits, plan check fees, planning and zoning fees, engineering and traffic engineering plan check fees, fire service-related development fees and miscellaneous development related fees. These sources essentially reflect a range of activities related to commercial and residential development and construction. The estimated revenue in FY24-25 is $10.6 million.

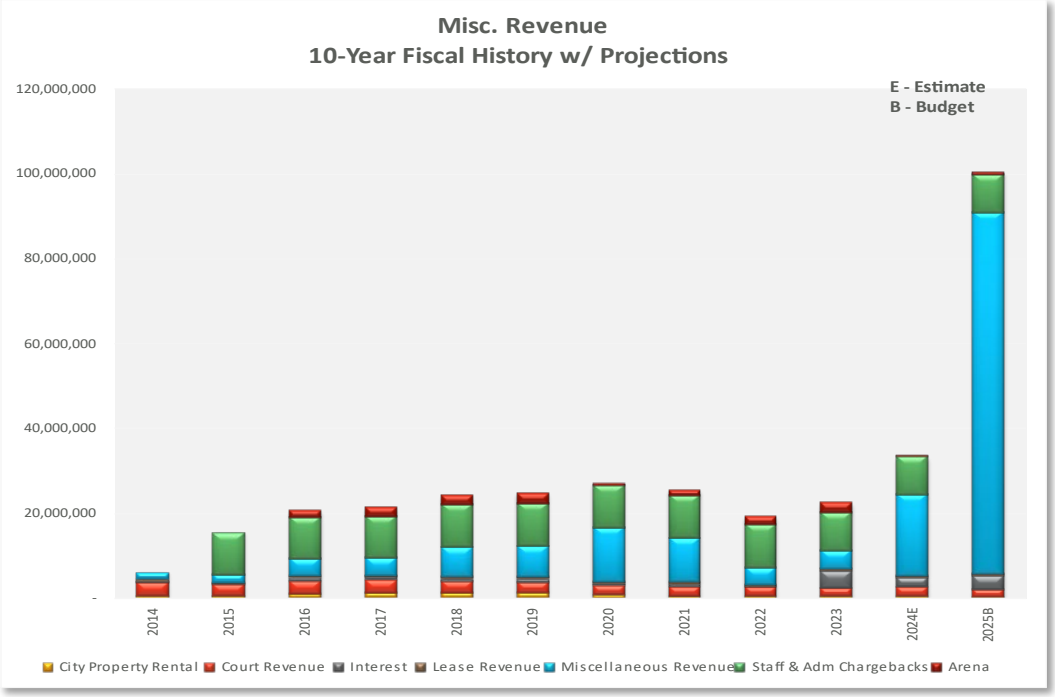
License and Fee Revenues

This revenue category includes business and professional licenses, sales tax licenses, liquor licenses, recreation revenues, fire department fees not related to construction development, library fines and fees, cemetery fees, and rental income from the use of City facilities. As a group, these sources are expected to generate $6.4 million in FY24-25.



Miscellaneous Revenues

This revenue category includes staff and administrative chargebacks, miscellaneous revenues (e-billboard rental income, police department impound administrative fee, police department false alarm fee, application fee for pawn shop/resale store, etc.), lease revenue (capital lease and wireless cell site rental), interest revenue, court revenue, and City property rental. The main revenue source for this category is miscellaneous revenue, estimated at $85 million for FY24-25. The next largest category is staff and administration chargebacks of $8.8 million followed by interest estimated at $3 million and court revenue which is estimated at $1.9 million.

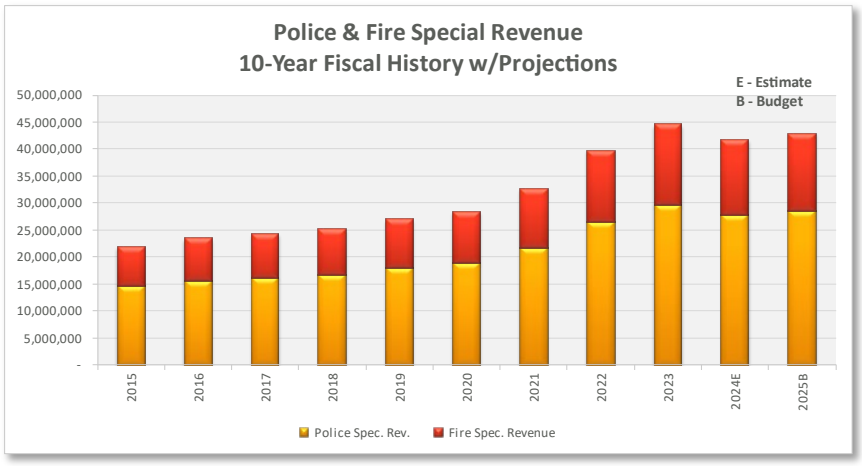


The Glendale City Court collects fines for parking and traffic violations, and civil and misdemeanor criminal cases. Traffic fines represent the largest portion of court revenues. The revenue generated from fines is subject to statutory changes made by the Arizona State legislature and can be affected by changes in traffic enforcement practices.

Special Revenue Fund Group

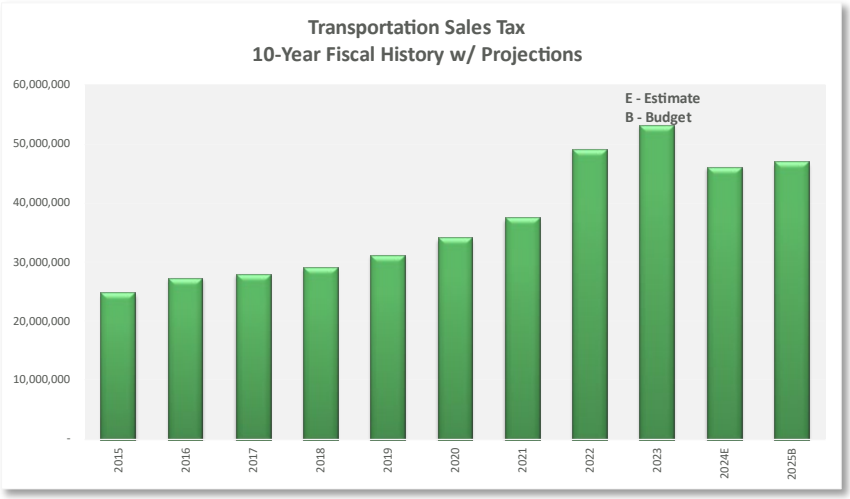
Police and Fire Sales Tax (Funds 2080 & 2090)

The source of revenue for these funds is the 0.5% dedicated sales tax levied within the city boundaries, which include all special districts (Arena/Westgate, Stadium and Zanjero). The revenue is deposited in the Police (Fund 2080) and Fire (Fund 2090) special revenue funds to pay for police and fire services.
Two-thirds of the total revenue is allocated to police and one-third to fire. This revenue is subject to the same fluctuations as the general sales tax.



The FY24-25 revenue projection is $28.6 million for Police and $14.3 million for Fire. Changes to the accounting methodology for these two special revenue funds now track the entire cost of Police and Fire operations within the General Fund. Dedicated sales tax revenues are used based on a cost of service formula that is calculated to determine the estimated costs to provide "enhanced" public safety services based on the ballot language and City ordinances restricting use of the special revenue to the enhancement of public safety services. The costing methodology is calculated by taking the base year of service, prior to each election year and analyzing the cost of service on a per capita (cost per 1,000 residents) amount. The increases in population along with the increased cost and types of services provided are considered each year to come up with a new cost of service and allowable sales tax use.

Transportation Sales Tax (Fund 2070)



The primary source of revenue for this fund is the 0.5% sales tax levied within the city's boundaries, which include all special districts (Arena/Westgate, Stadium and Zanjero). This designated sales tax rate is to pay for the costs of creating and implementing a comprehensive transportation plan to improve traffic flow, relieve traffic congestion, increase transportation choices, reduce air pollution, promote economic vitality, and provide for regional transit connections. It is expected to generate an estimated $45 million in FY24-25, which reflects a 1.9% increase from the estimated revenue for FY23-24.

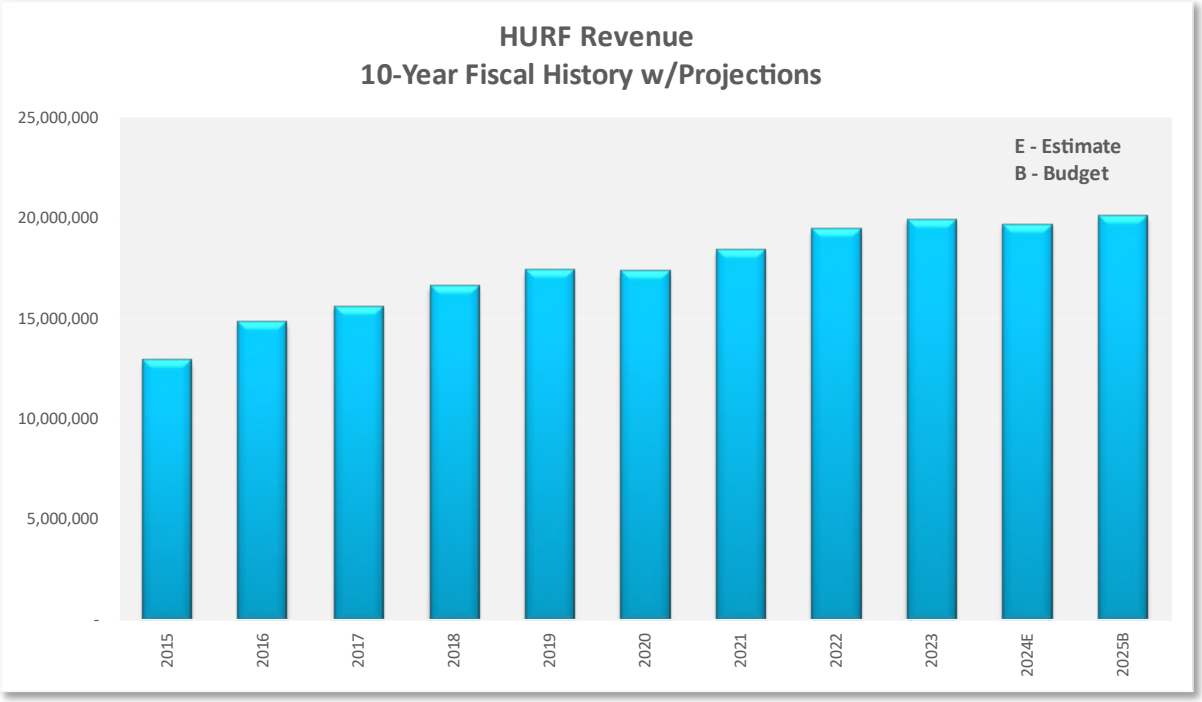
Other sources of FY24-25 revenue within the Transportation Sales Tax Fund include $92,484 in transit revenues, $262,871 interest revenue and $1.5 million in miscellaneous revenue. In total, transportation sales tax fund revenues are projected to be $46.9 million in FY24-25.

Highway User Revenue Fund (HURF) (Fund 2050) The source of this fund's revenue is the State's Highway User Revenue Fund (HURF). HURF is commonly called the gasoline tax although there are several additional transportation-related fees that comprise this revenue source, including a portion of vehicle license taxes. Overall, much of this revenue source is based on the volume of fuel sold rather than the price of fuel.



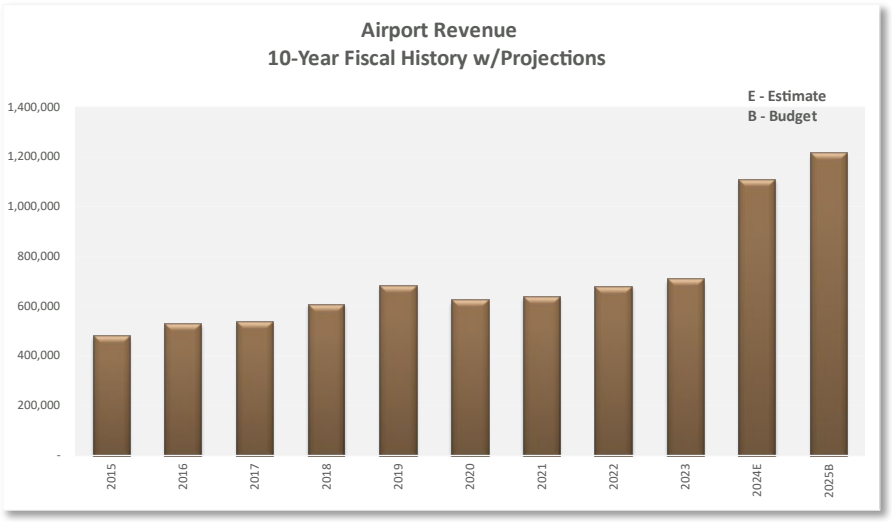
HURF collections are affected by the general health of the economy, as well as the health of specific industries such as tourism and trucking.

HURF collections in FY24-25 are expected to be $20.1 million, which reflects an increase of 2% over the FY23-24 budget.



Airport (Fund 2130)

Airport revenues consist of user fees, lease proceeds, commercial activities, and other fees, and are projected to generate $1.2 million in FY24-25.

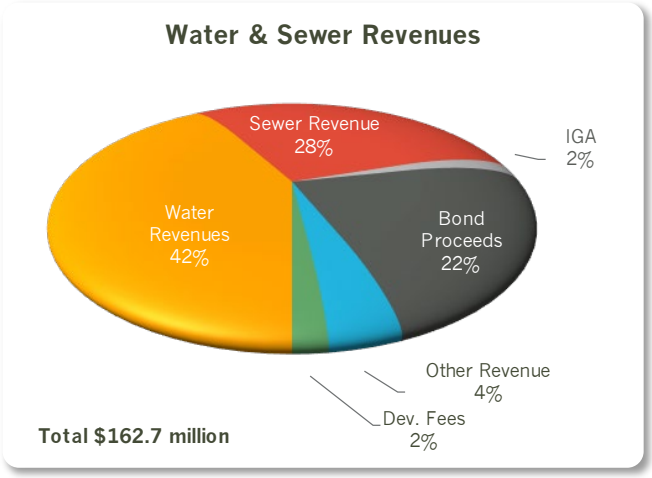


This fund is supplemented with $167,047 from the General Fund to support the cost of airport operations. Airport user fee revenue comes from activities such as transient tie down fees and tenant fees. The strategic goal for airport is to become a self-sustaining operation. Glendale is aggressively pursuing additional airport facility users with the goal of airport self-sufficiency.

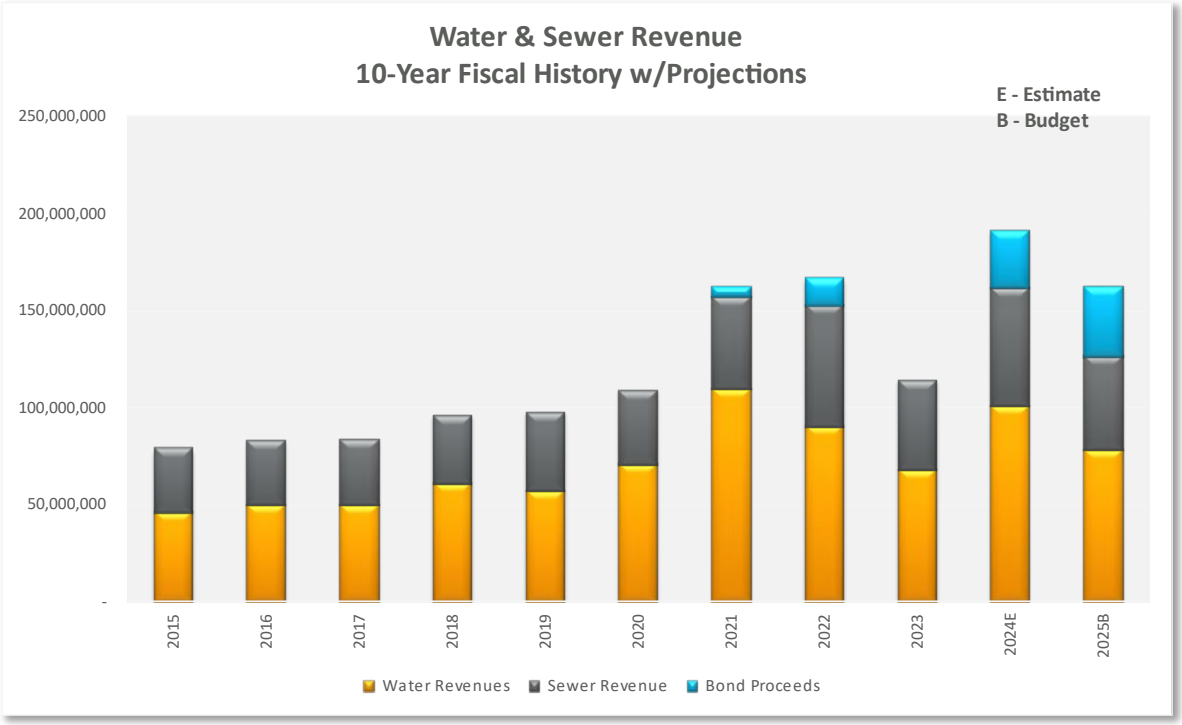
Enterprise Fund Group

Water/Sewer (Funds 6020, 6030, 6040, 6050, 6060, 6071, 6080, 6090 & 6101)

Water and Sewer user fees are budgeted at $123.5 million for FY24-25. Most of this revenue is derived from user fees for the delivery of water and sewer services.

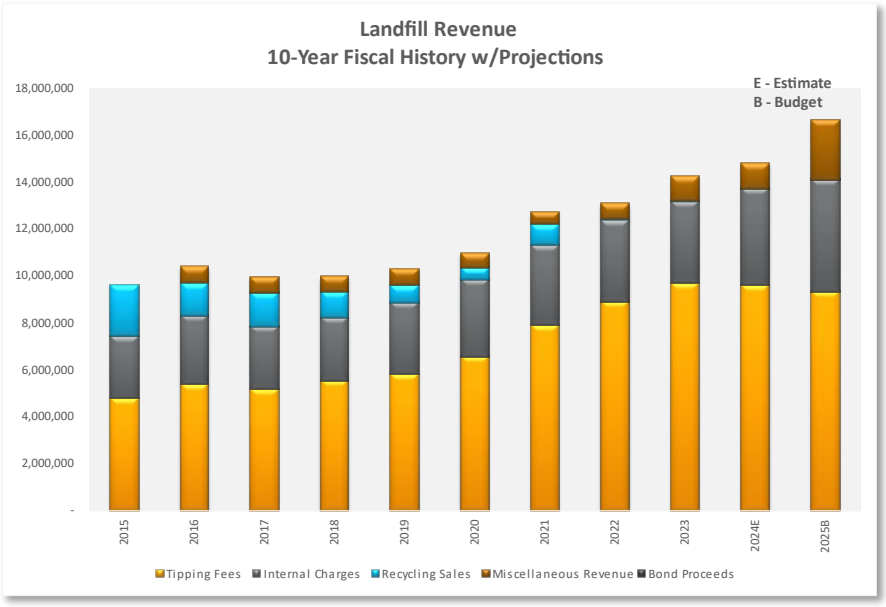


Total water and sewer revenues are budgeted at $162.7 million and include other sources such as Development Impact Fees (DIF), projected at $3.2 million, and $36 million in bond proceeds.



Landfill (Fund 6110)

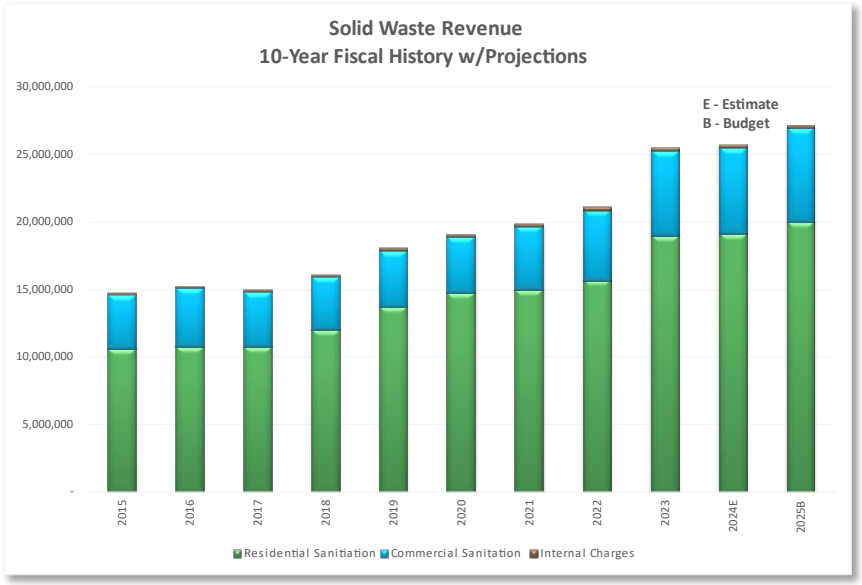
The City annually reviews the five-year financial plan for the Landfill Enterprise Fund. This annual evaluation considers operating and capital costs, equipment replacement, rate structures, and service demands. Budget decisions are largely based on this long-range plan.



Various rates are charged to the landfill customers based on activity and location of the customer. Internal customers (City Departments) and residents pay a reduced tipping fee. External customers, outside of the city, usually pay a higher rate to help offset the rising cost of using future landfill spaces. The internal charges and residential tipping fees are projected to generate $14.1 million in revenue for the Landfill. The tipping fees paid by private haulers, as well as businesses and individuals not located in Glendale, will continue to be a higher rate per ton in FY24-25.

Staff prepares landfill revenue projections by applying several factors such as historical trend data, statistical analyses, and economic and legal considerations. In FY24-25, the revenue for the recycling sales program is nominal, due to less available markets for the sale of recycled materials. Additional miscellaneous revenue comes from interest earnings, impact fees, chargebacks and other fees, accounting for $2.6 million. Total projected revenues for FY24-25 are $16.7 million.

Solid Waste (Fund 6120)



The City annually reviews the five-year financial plan for the Solid Waste Enterprise Fund. This annual evaluation considers operating and capital costs, equipment replacement, rate structures and service demands. Budget decisions are largely based on this long-range plan as well as other factors such as historical trend data, statistical analyses, and economic and legal considerations. Landfill fees for the disposal of the solid waste collected from residences and businesses represent a significant part of the expenses incurred by the solid waste enterprise operation. Consequently, adjustments to landfill rates have a major impact on solid waste rates.

During FY16-17, the City underwent a comprehensive rate analysis for Solid Waste services. A Utility Advisory Committee, comprised of citizens, was established to help the City throughout the rate study process. The rate increase was approved and went into effect in January 2018. In addition to the approved rate structure, City Council approved the acceleration of rates as well as a fuel surcharge in September of 2022, due to inflation and the increasing cost of fuel.

The FY24-25 total revenue of $27.1 million comes primarily from two sources: residential collection fees, projected at $20 million; and commercial collection fees, projected at $6.9 million. The residential and commercial collection programs account for 99% of solid waste revenue.

EXPENDITURES

The FY24-25 operating budget totals $671 million, which is a 12.8% increase over the FY23-24 operating budget of $595 million. The budget continues to focus on Mayor and Council key priorities and reflects economic conditions that continue to challenge local government.



This graph shows historical operating budgets from FY20-21 through FY24-25.

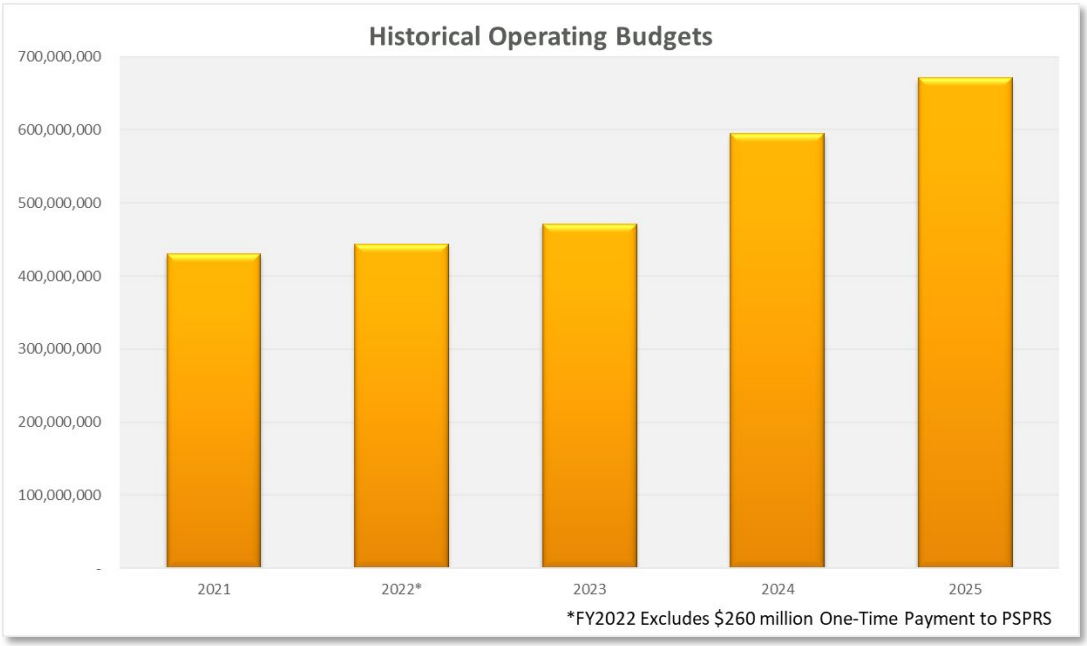


Table 1 shows the year-over-year changes in the operating budgets for the City's largest operating funds within the general, special revenue, capital, enterprise, and internal service fund groups. The operating summary that follows Table 1 describes each of these main fund groupings and provides explanations for significant changes year-over-year. Table 1 describes each of these main fund groupings and provides explanations for significant changes year-over-year.

Table 1

Comparison of Operating Budgets			
Fund Name	**FY 2024**	**FY 2025**	**% Change**
General (1000)	282,686,580	321,385,215	13.7%
Vehicle Replacement (1020)	8,143,171	11,430,848	40.4%
Sub-Total General Fund Group	**290,829,751**	**332,816,064**	**14.4%**
Transportation Sales Tax (2070)	18,499,937	20,213,266	9.3%
Highway User Revenue Fund (2050)	14,645,085	15,153,732	3.5%
Other Federal & State Grants (2160)	9,731,098	11,487,623	18.1%
RICO Funds (2170)	1,630,263	1,573,444	-3.5%
C.D.B.G. (2040,2041,2044)	5,539,236	6,712,697	21.2%
Home Grant (2010)	2,966,519	4,623,122	55.8%
Neighborhood Stabilization Program (2020)	954,220	923,591	-3.2%
Neighborhood Stabilization Program III (2030)	227,300	391,517	72.2%
All Other Funds	13,616,471	16,661,593	22.4%
Sub-Total Special Rev Fund Group	**67,810,129**	**77,740,586**	**14.6%**
Water/Sewer (6020-6101)	77,134,650	84,677,127	9.8%
Landfill (6110)	11,920,489	12,830,510	7.6%
Community Housing Services (6130)	18,243,907	22,318,565	22.3%
Solid Waste (6120)	22,404,334	24,468,540	9.2%
Sub-Total Enterprise Fund Group	**129,703,380**	**144,294,742**	**11.2%**
Benefits Trust Fund (7030)	36,587,174	39,429,892	7.8%
Risk Management Self Insurance (7010)	12,902,919	14,184,974	9.9%
Workers Comp. Self Insurance (7020)	11,730,572	13,026,328	11.0%
Fleet Services (7040)	15,029,130	16,322,755	8.6%
Technology (7050-7070)	30,542,723	33,562,905	9.9%
Sub-Total Internal Svc Fund Group	**106,792,518**	**116,526,855**	**9.1%**
Grand Total: Operating Budget	**$ 595,135,779**	**$671,378,247**	**12.8%**

Operating Budget Summary

Budgeted operating expenditures include services and programs for the community such as public safety, community services, economic development, general government and administration, parks and recreation, street maintenance, and water, sewer, landfill, and solid waste services. While most operating costs are accounted for in the general fund group, some costs are funded by special revenue funds, such as the State's Highway User Revenues Fund for street and traffic maintenance and the dedicated Transportation Sales Tax fund, for transportation related programs and projects. Enterprise funds account for water, sewer, landfill, and solid waste services, and the internal services group includes employer related benefits, equipment, and technology funds.



The General Fund Group has the largest operating budget, totaling $332.8 million for FY24-25. This represents an increase of 14.4% over the FY23-24 General Fund operating budget of $290.8 million. A total of 37 positions were added in General Fund departments.

The Special Revenue Fund Group increased $9.9 million or 14.6% in budgeted expenditures for FY24-25. Budget appropriation to accommodate grant opportunities that may arise during the fiscal year, as well as those that have already been awarded to the City are also included within the special revenue fund group. It is important to note that the City only pursues grant opportunities that are in line with Council goals and objectives and that make strong financial business sense. Grant appropriation cannot be spent unless the City applies for and receives the corresponding grant monies.

The Enterprise Fund Group increased $14.6 million year-over-year in terms of total operating budget dollars. The total 11.2% increase in budget for the Enterprise Fund Group can be mainly attributed to the increases in costs for supplies and materials.

The Internal Service Fund Group's 9.1% increase is mainly attributable to increases in Workers' Compensation premiums, Risk Management Self Insurance, Fleet Services and Technology.

Table 2 includes a comparison of the departmental operating base budgets over the prior fiscal year budget and calculates the percentage change for the department from the prior year's operating base budget.

Table 2

Operating Budgets by Department (All Funds)			
Department Name	**FY 2024**	**FY 2025**	**% Change**
Police Services	122,566,033	142,847,700	16.5%
Water Services	73,073,724	80,388,159	10.0%
Fire Services	70,572,288	79,287,413	12.3%
Field Operations	69,652,055	78,794,435	13.1%
HR & Risk Mgt	65,146,182	70,258,198	7.8%
Community Services	42,600,049	52,478,686	23.2%
Transportation	38,168,869	41,261,957	8.1%
Innovation & Technology	30,542,723	33,562,905	9.9%
Parks and Recreation	17,852,399	21,282,044	19.2%
Budget and Finance	11,640,706	12,649,279	8.7%
Non-Departmental	10,303,663	10,520,291	2.1%
City Court	7,188,682	7,623,334	6.0%
Development Services	7,932,033	8,657,286	9.1%
City Attorney	4,994,800	5,462,711	9.4%
City Manager	5,676,016	6,150,386	8.4%
Intergovernmental Programs	1,029,385	792,221	-23.0%
Engineering	3,586,980	4,535,178	26.4%
Economic Development	5,396,081	6,120,356	13.4%
Communications	2,177,367	2,572,569	18.2%
Council Office	1,786,824	1,832,810	2.6%
City Clerk	1,317,970	1,211,951	-8.0%
Emergency Management	-	1,079,332	100.0%
Mayor's Office	603,071	631,730	4.8%
Organizational Development	718,625	749,090	4.2%
Audit	609,250	628,226	3.1%
Total Operating Budget	**$ 595,135,779**	**$671,378,247**	**12.8%**

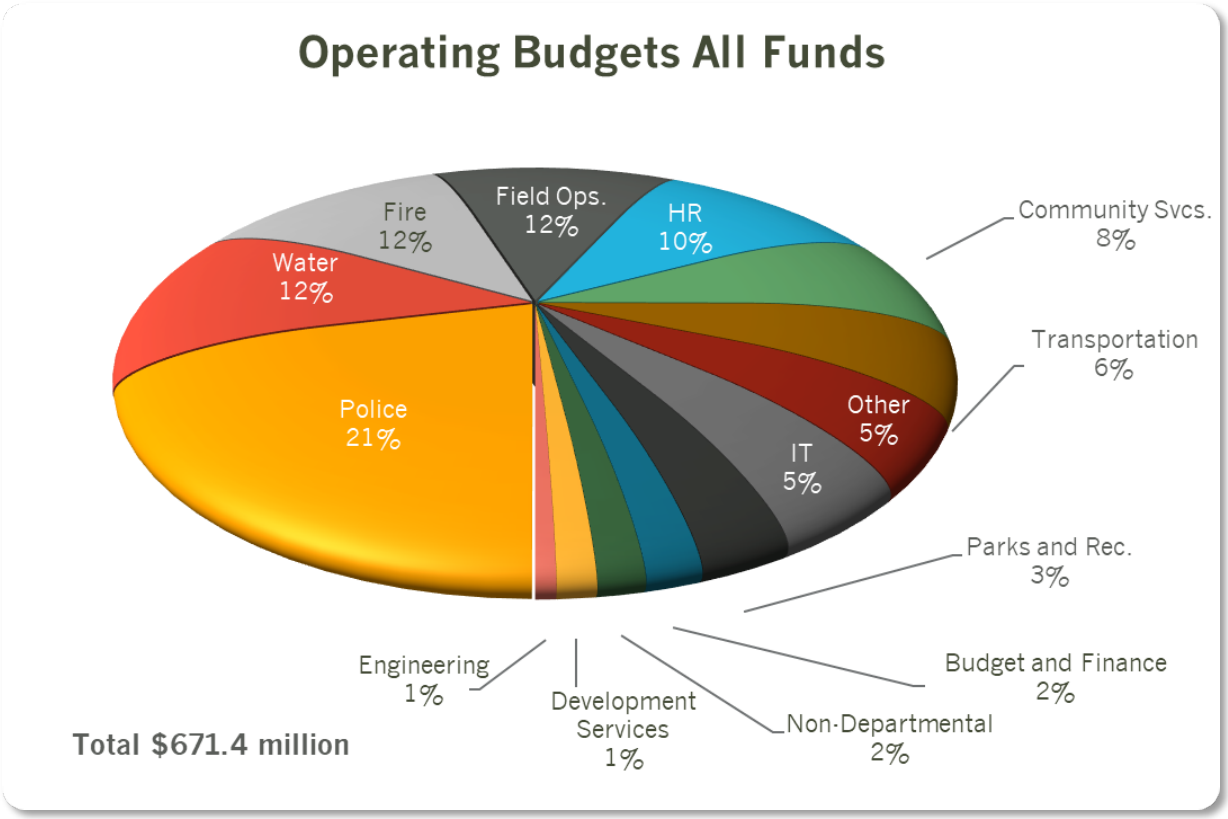
The largest operating budget is the **Police Services** Department, which accounts for $142.8 million or 21.3% of the total operating budget. The department provides police services and related support services such as 911 dispatch, short-term detention and records management, and community education. The Police Department is accredited through the independent Commission on Accreditation for Law Enforcement.

The next largest department in terms of expenditures is **Water Services** at $80.4 million, which makes up 12% of the total operating budget. The Water Services Department is responsible for treating and distributing potable water that meets all federal and state standards, collecting and treating wastewater in compliance with all regulatory requirements, implementing odor control measures, and all meter reading. The Environmental Services division within Water Services provides water conservation programs including the treatment of wastewater for water reclamation purposes, water quality testing services for the City's drinking water and reclaimed water, and long-term water resource planning.

Fire Services account for $79.3 million or 11.8% of the total operating budget. This department provides fire protection, emergency medical services and natural disaster planning. It also provides core life safety services involving fire suppression, property preservation, basic and advanced life support (paramedics), hazardous and technical response teams, fire code enforcement, and fire investigations.

Field Operations, with a budget of $78.8 million, makes up 11.7% of the total operating budget. Among the many services this department provides are the following:

- Solid waste collection, disposal services, including landfill and processing of recyclable products;
- Building maintenance services for City facilities;
- Fuel and equipment management services, including administration of the vehicle replacement fund; and,
- Custodial services



Human Resources & Risk Management totals $70.3 million or 10.5% of the total operating budget. The department provides proactive customer service and consultation in the areas of total compensation, organizational development, employee relations, and staffing. This department also administers the self-insured employee health benefits, risk management, and workers' compensation programs.

The **Community Services Department** provides library and social services to Glendale residents. This department accounts for $52.5 million or 7.8% of the total operating budget. The libraries provide books, programming, audio-visual materials, and electronic resources that inform, educate, and entertain residents. Human service programs provide direct City services that maintain the quality of life and build stronger neighborhoods for all residents. Some of the human services provided include:

- Addressing the housing needs of over 3,000 Glendale residents by operating three public housing complexes and a Section 8 voucher program;
- Providing affordable housing, housing rehabilitation assistance, and emergency home repair for eligible Glendale residents; and
- Administration of the federal Community Development Block Grant (CDBG), the Community Action Program (CAP), and other related federal programs.

The **Transportation Department** budget of $41.3 million is 6.1% of the total operating budget. The transportation department provides management and maintenance for programs and projects for all modes of travel in the City.



Innovation and Technology supports the City's technology infrastructure, cyber-security, and the application of technology to enhance business processes. This department accounts for $33.6 million or 5% of the total operating budget.

Parks and Recreation accounts for $21.3 million, or 3.2%, of the total operating budget and includes parks and recreation and the Civic Center.

Budget and Finance provides financial management services and has a budget of $12.6 million or 1.9% of the total operating budget.

The **Non-Departmental** budget of $10.5 million is 1.6% of the total operating budget. Expenditures in Non-Departmental are City-wide and are not specific to one department or activity.

Development Services, which includes building safety and planning, accounts for 1.3% of the total operating budget at $8.7 million.

The **Engineering Department** administers the city's capital improvement program, and accounts for $4.5 million of the total operating budget.

The remaining departments in the "Other" category include Intergovernmental Programs, Communications, Economic Development, City Court, City Attorney, Mayor and Council, City Manager, City Clerk, Organizational Performance, Audit, and Emergency Management. These departments make up the remaining $34.9 million or 5.2% of the total operating budget.

Staffing and Personnel

As with any service organization, personnel costs are a significant part of the total operating budget of the City. In fact, 48% or $325.4 million of the $671.4 million FY24-25 operating budget is attributable to wages, salaries, and benefits, as shown in Table 3. Approximately 69% of the General Fund's $332.8 million operating budget is allocated to salaries and related benefits costs.

Table 3

Salaries and Benefit Related Costs by Fund

Fund	Wages & Salaries	Retirement Costs	Healthcare Costs	Other Benefit Costs	Total Estimated Personnel Compensation
General Fund	154,778,995	36,471,574	23,060,780	13,748,386	228,059,736
Special Revenue	20,639,281	4,211,920	3,493,077	2,728,174	31,072,453
Enterprise	34,592,971	4,226,275	10,247,646	2,675,902	51,742,794
Other	10,354,573	1,216,483	2,103,094	808,432	14,482,582
Total	**$220,365,820**	**$46,126,253**	**$38,904,597**	**$19,960,894**	**$325,357,564**

For FY24-25, a total of 48 Full-Time Equivalent (FTE) positions were added. The bar chart below shows the FY24-25 ratio of 8.01 FTEs per 1,000 in population. Schedule 6, found in the *Schedules* section of this document, provides detail on the City's authorized staffing by position.

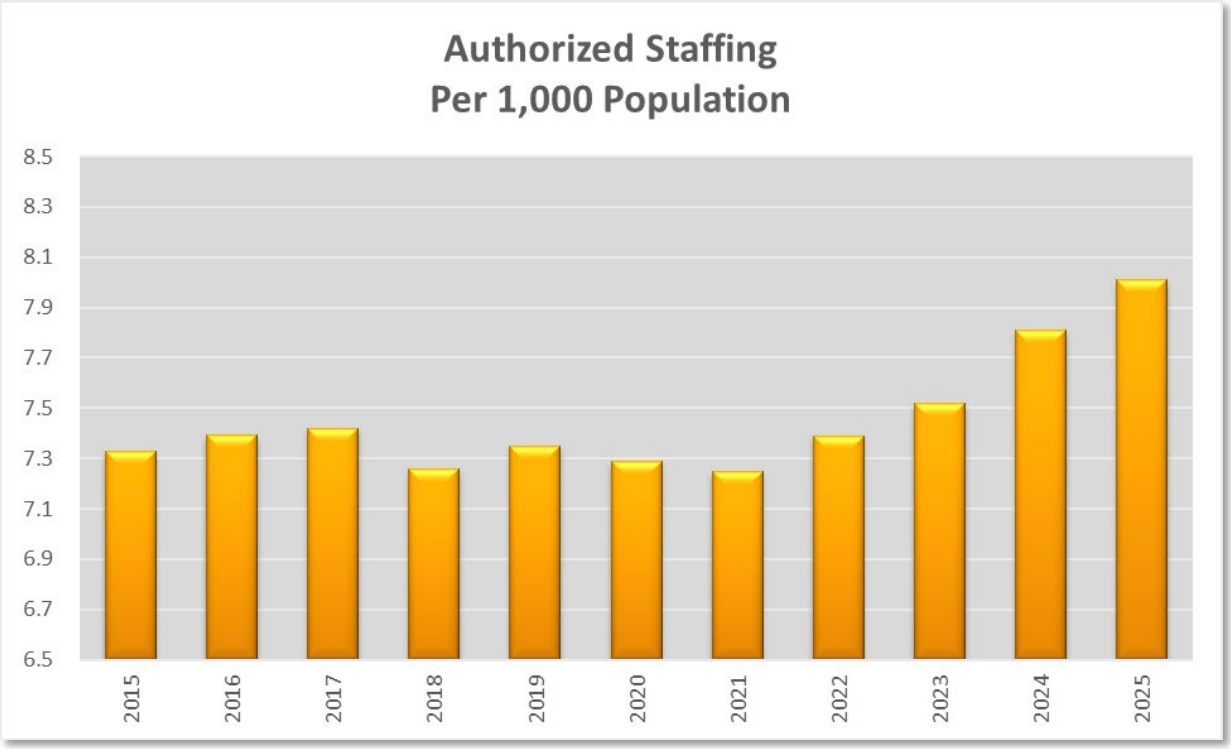


Table 4 provides a comparison of staffing levels in recent years for all funds, which accounts for changes in authorized staffing City-wide.

Table 4

Staffing Levels by Fund (Full-Time Equivalents)[1]					
Fund	**2020-21**	**2021-22**	**2022-23**	**2023-24**	**2024-25**
General-1000	1,261.50	1,283.00	1,335.00	1,394.00	1,428.00
Water and Sewer-6020/6030	243.25	240.25	243.50	239.50	239.50
Solid Waste-6120	74.50	76.50	78.50	78.50	78.50
Transportation Sales Tax-2070	51.25	52.25	57.25	65.75	65.75
Landfill-6110	44.50	44.50	45.50	47.50	48.50
Highway User Revenue Fund-2050	40.00	41.00	43.00	46.00	46.00
Housing Public Activities-6130	20.00	20.00	20.00	21.00	26.00
Training Facility Revenue-2200	9.00	10.00	9.00	10.00	10.00
C.D.B.G.-2040	8.00	8.00	8.00	8.00	7.00
CAP Grant-2140	6.50	9.50	7.50	7.50	7.50
Airport Special Revenue-2130	6.00	6.00	6.00	6.00	6.00
Risk Management Self Ins.-7010	2.00	2.00	2.00	2.00	2.00
Court Security Bonds-2120	2.50	2.50	2.50	1.50	1.50
Other Grants-2160	3.00	11.00	3.00	4.00	5.00
Arts Commission-2110	1.00	2.00	2.00	2.00	2.00
RICO Funds-2170	1.00	1.00	1.00	1.00	0.00
Workers Compensation Self Ins-7020	3.00	3.00	3.00	3.00	3.00
Technology-7050	32.00	35.00	40.00	46.00	49.00
Fleet Services-7040	34.00	34.00	34.00	35.00	36.00
Benefits Trust-7030	0.00	0.00	0.00	0.00	5.00
Total	**1,843.00**	**1,881.50**	**1,940.75**	**2,018.25**	**2,066.25**

[1] Includes only those funds with either current or historical position counts

Fund Summary

Table 5 outlines the impact of budget decisions on the City's financial position highlighting the estimated fund balances for all fund types for FY24.25. Beginning balances for all funds are estimated at $835.4 million and the ending fund balances are estimated at $402 million. As outlined in the financial forecast, planned use of fund balance drawdowns will continue to fund significant capital projects and one-time expenditures. Significant changes to fund balances are discussed in the specific fund sections below.

Table 5

Fund Summary							
Fund	**Est. Beg. Fund Balance**	**Revenue**	**Expenditures**	**Adj. Financial Resources**	**Transfers In**	**Transfers Out**	**Est. Ending Fund Balance**
General Funds	181,761,310	415,272,406	337,816,064	259,217,653	54,664,126	(156,821,781)	157,059,998
Special Revenue	199,336,185	223,018,847	198,686,545	223,668,487	3,697,398	(106,957,560)	120,408,325
Debt Service	17,934,840	24,423,783	79,345,775	(36,987,152)	58,527,366	0	21,540,214
Permanent Funds	6,638,100	26,000	6,664,100	0	0	0	0
Capital Projects	277,895,917	52,687,937	480,546,409	(149,962,556)	143,540,735	0	(6,421,821)
Enterprise	63,631,863	227,721,033	258,414,253	32,938,643	31,460,366	(28,110,650)	36,288,359
Internal Service	88,234,866	103,397,452	118,526,855	73,105,463	2,760,857	(2,760,857)	73,105,463
Total	**$835,433,081**	**$1,046,547,457**	**$1,480,000,000**	**$401,980,538**	**$294,650,848**	**$(294,650,848)**	**$401,980,538**

General Fund (Fund 1000) Operating Expenditures

The total General Fund operating budget for FY24-25 is $321.4 million. This budget accounts for the majority of day-to-day City operations including public safety, development and building services, parks and recreation, and general administration of the City.

Police Services is the largest component of the General Fund budget, at 42% or $135.3 million. It is followed by Fire Services at approximately 22%, or $71.8 million. Parks and Recreation represent 7%, or $20.4 million. These departments represent 71% of the General Fund operating budget. The remaining 29% is represented by all other departments detailed below.

The Other category includes City Attorney, Human Resources, Mayor and Council, City Manager, Non-Departmental, Economic Development, Field Operations, Engineering, Transportation, City Clerk, City Court, Development Services, Intergovernmental Programs, Communications, Community Services, Budget and Finance, Organizational Performance, Emergency Management, and the City's internal audit function. The accompanying graph displays the General Fund budget by department as a percentage of the whole operating budget.

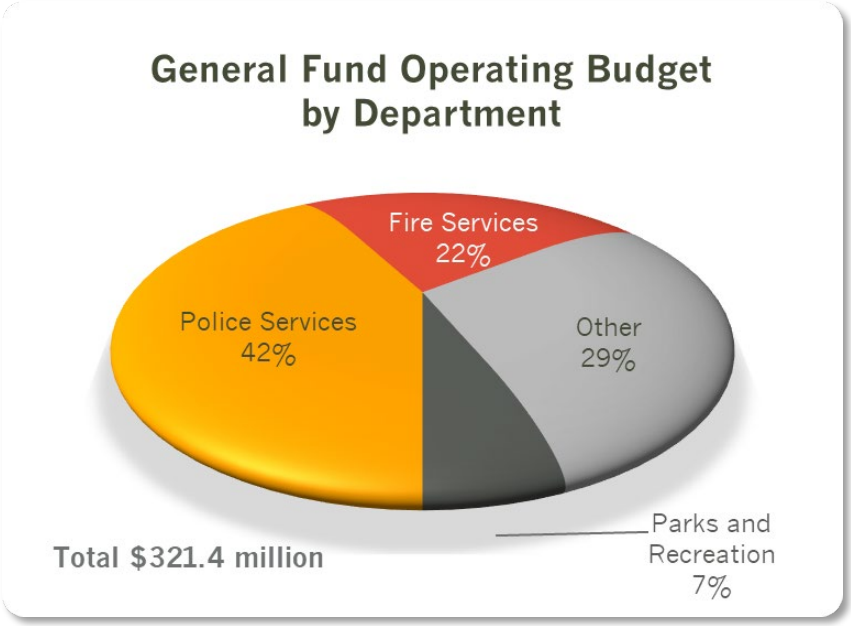


Table 6, on the following page, compares the FY23-24 General Fund operating budgets by department to FY24-25.

Table 6

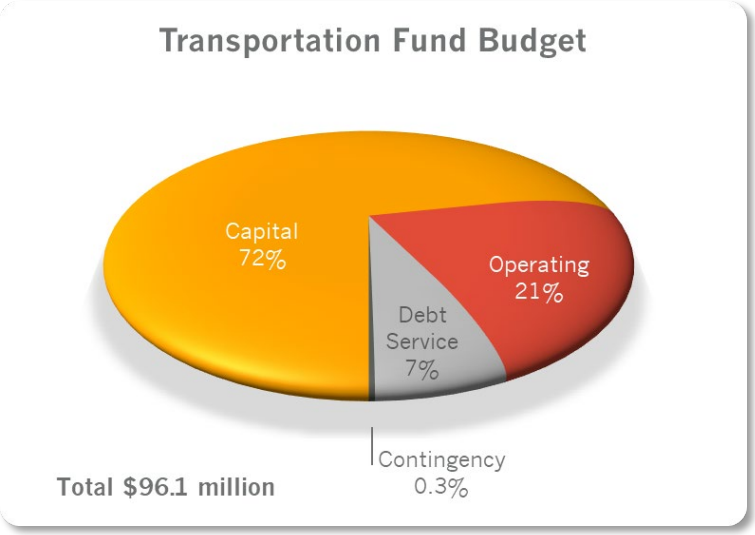
General Fund Operating Budget By Dept			
Dept Name	**FY 2024 Budget**	**FY 2025 Budget**	**% Change**
Police Services	116,191,317	135,346,505	16.5%
Fire Services	63,553,144	71,778,217	12.9%
Parks and Recreation	17,759,349	20,436,406	15.1%
Non-Departmental	9,270,163	9,686,149	4.5%
Community Services	10,138,232	10,877,271	7.3%
Field Operations	11,330,404	12,732,038	12.4%
Budget and Finance	7,449,492	8,224,903	10.4%
City Court	6,659,993	7,051,406	5.9%
Development Services	7,932,033	8,657,286	9.1%
City Attorney	4,994,800	5,462,711	9.4%
City Manager	5,676,016	6,150,386	8.4%
HR & Risk Mgt	3,925,516	3,617,003	-7.9%
Public Affairs	1,029,385	792,221	-23.0%
Engineering	3,586,980	4,535,178	26.4%
Mayor & Council	2,389,896	2,464,541	3.1%
Communications	2,177,367	2,572,569	18.2%
Economic Development	4,927,984	5,519,630	12.0%
City Clerk	1,317,970	1,211,951	-8.0%
Transportation	1,048,663	1,812,198	72.8%
Emergency Management	0	1,079,332	100.0%
Organizational Performance	718,625	749,090	4.2%
Audit	609,250	628,226	3.1%
Total	**$282,686,580**	**$ 321,385,215**	**13.7%**

General Fund Transfers to Other Funds

The General Fund supports several other funds within the City, and transfers to those funds compete with operating budget needs for General Fund resources. The amount of support can vary from year to year based on projected revenues and expenditures for the supported funds, as well as debt service requirements. A transfer out amount of $156.8 million is projected in FY24-25. Included within the transfer is $22 million to the Excise Tax Debt Service Fund , and $10.3 million to the Municipal Property Corporation Debt Service Fund, which are both used to cover principal and interest payments related to the Glendale Media Center and Expo Hall, Convention Center and Parking Garage in the west area, infrastructure for the Zanjero development, Desert Diamond Arena, a portion of the Glendale Regional Public Safety Training Center, and the Camelback Ranch spring training ballpark. Other transfers help to offset operations of Housing ($1,135,224), the Airport ($167,047), and CAP Grant ($64,299).

Transfers between funds are detailed in Schedule 4 of the *Schedules* section of this document.

Transportation Fund Expenditures



The Transportation Fund includes operating, capital and debt service expenses related to providing a range of transportation services. Total FY24-25 expenses are budgeted at $20.2 million for operations. This includes services for transit such as dial-a-ride and fixed route bus lines. $68.8 million is planned for capital improvements, $6.7 million is budgeted for debt service, and $300 thousand for contingency.

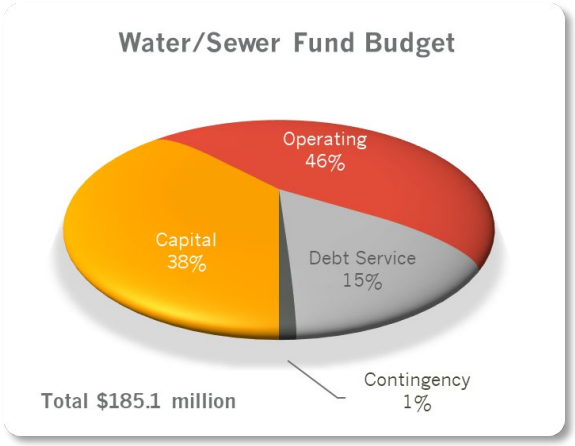
Airport Fund Expenditures

The Airport Fund operating budget is $1,382,760. It is funded by airport revenues of $1,215,713 and a transfer from the General Fund for $167,047, much of these appropriations fund daily operations at the airport, including fulfilling FAA safety regulations.

Continuing efforts to develop more revenue sources, coupled with prudent cost control measures, have brought the airport much closer to self-sufficiency when comparing revenue and expenditures. Once runway and facility improvements are completed, and the economy fully recovers, staff believes the Glendale Airport will attract more corporate jet customers. As these improvements are coupled with uses from professional football and baseball spring training, as well as other major national events occurring in Glendale, the City's airport is expected to be a fully self-sustaining transportation hub for the West Valley.

Water/Sewer Fund Expenditures

In Arizona's desert environment, water treatment and delivery are some of the most essential services the City provides. Glendale is fortunate to have reliable, long-term sources of water from the Salt River Project, the Central Arizona Project (Colorado River water), and groundwater. Although water from these sources is becoming more expensive to obtain and treat, Glendale water rates are



reasonable when compared to both local and national standards.

The operating budget for the Water and Sewer fund is $84.7 million for FY24-25. Customer and Environmental Services are budgeted at $5.3 million, which services both water and wastewater customers. $17.3 million is budgeted for wastewater/reclamation operations and maintenance. This includes operating two treatment plants and participation in the regional sewer treatment facility that the City of Phoenix operates through the Sub-Regional Operating Group (SROG). Water operations are budgeted at $33.5 million and include Pyramid Peak, Cholla, and Oasis Water Treatment facilities. This budget also maintains the City's irrigation system and purchase of raw water for treatment, administration, pretreatment, storm water, security, and remaining others account for the remaining budget of $28.6 million.



Significant capital projects are planned for FY24-25, and they account for the $70.3 million in capital expenditures. Debt service, which is budgeted at $28.1 million, is for capital projects completed in previous fiscal years. The *Capital Improvement Plan* of this book includes project descriptions and detailed cost estimates for all planned water and sewer capital projects. Contingency appropriation, which is budgeted at $2.0 million, is supported by fund balance and will be used at the direction of City Council for any unplanned emergencies or if any capital construction projects get ahead of schedule.

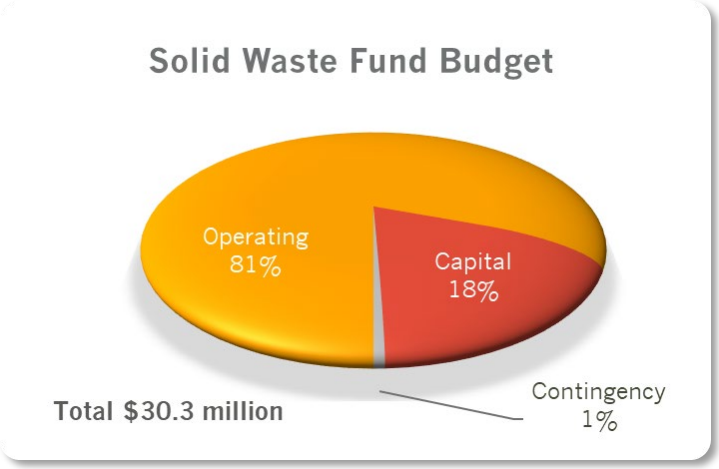
Landfill Fund Expenditures

The total FY24-25 operating budget for the Landfill Fund is $12.8 million. Landfill operations total $5.8 million, the materials recovery facility accounts for $1.9 million, and other recycling is $2.4 million, which combine to account for nearly 79% of the operating budget. The recycling program has been in operation for over a decade and includes the recycling education and inspection programs and the full cost of the materials recycling processing facility. The remaining $2.7 million is for solid waste administration, customer service and landfill gas management.

The FY24-25 Landfill Fund capital budget totals $6.7 million and includes funding for north cell construction at the landfill, modifications to the landfill gas system, and equipment replacement. The fund also has a $500,000 contingency appropriation to be used at City Council discretion for emergencies.

Solid Waste Fund Expenditures

The total operating budget for the Solid Waste Fund for FY24-25 is $24.5 million. Residential curb service includes trash, recycling and loose trash collection and accounts for $18.6 million or 76% of the operating budget. The commercial front-load and roll-off divisions account for another $5.9 million.



The FY24-25 capital budget includes $5.6 million, mainly for the purchase of replacement vehicles and equipment. The fund also has $200,000 in contingency appropriation to be used at the discretion of City Council for emergencies. There is no Solid Waste Fund debt service budget as all capital items have been financed with cash rather than long-term bond debt.

Benefits Trust Fund Expenditures

The Benefits Trust Fund is used to track City and employee health care contribution payments and to pay health insurance policy premiums and claims for employees and retirees. This fund currently administers the medical, dental, life insurance and vision plans and coverage for both premiums and claims related expenses. The fund has an operating budget of $39.4 million for FY24-25.

Capital Improvement Plan Expenditures

The total capital budget for FY24-25 is $572 million. Of this, $293 million is carryover funding from the prior year. The annual budget appropriation for FY24-25 represents the first year of funding of the ten-year Capital Improvement Plan (CIP). Water and Sewer projects total $70.3 million and account for 12.3% of the CIP budget, and Transportation and Street projects total $124.3 million, representing 21.7% of the Capital Improvement budget. For more details, please refer to the *Capital Improvement Plan* section of this document.

The carryover funding of $293 million represents projects that have been budgeted in prior years but are not yet completed. New project funding for the FY24-25 CIP totals $279 million. Most of the CIP is pay-as-you-go and funded with fund balance or current revenues. Significant projects include downtown renovation projects, improvements to streets throughout the City, police evidence storage/crime lab, the addition of ballfields at Heroes Regional Park, water reclamation facility improvements, and public safety building remodels.

Debt Service Expenditures

The City of Glendale has a formal *Debt Management Plan* (DMP) that is produced as a separate document from the annual budget book. The purpose of the City's DMP is to manage the issuance of the City's debt obligations within the City's financial policies, the legal framework governing municipal debt and the bond covenants established for prior issuances. This plan also includes an assessment of the City's ability to incur new debt and other long-term obligations within the same limits at favorable interest rates.

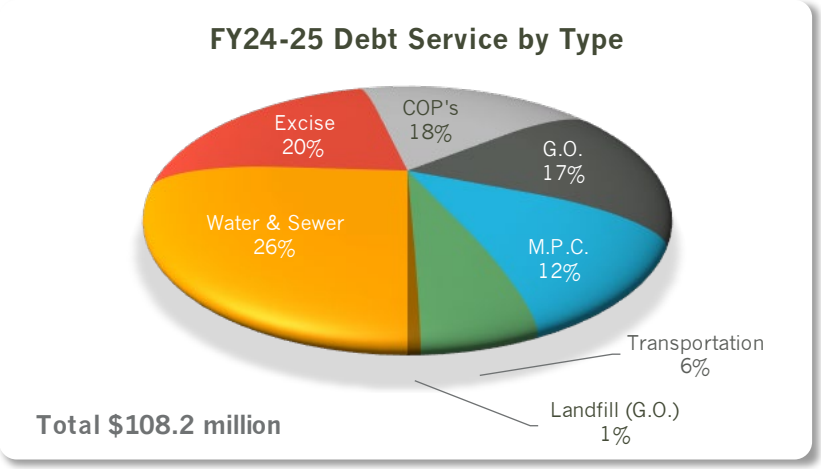
General Obligation Bonds	
• Fitch	AAA
• Moody's	A1
• Standard & Poor's	AA-
Senior Lien Excise Tax Revenue Bonds	
• Fitch	AA
• Moody's	A1
• Standard & Poor's	AA+
Subordinate Lien Excise Tax Revenue Bonds	
• Fitch	AA
• Moody's	A1
• Standard & Poor's	AA
Certificates of Participation	
• Fitch	AA-
• Standard & Poor's	A+
Water and Sewer Revenue Obligations	
• Fitch	AA+
• Moody's	A1
• Standard & Poor's	AA-
Transportation Excise Tax Revenue Bonds	
• Moody's	A1
• Standard & Poor's	AA

Analysis of the City's debt position is essential as planned future capital projects could result in the need for additional capital financing. Decisions regarding the use of debt will be based in part on the long-term needs of the City, the limitations mentioned above and discussed in more detail in the material following this section, and the amount of cash that can be dedicated in a given fiscal year to capital outlay. Glendale's belief in a disciplined, systematic approach to debt management has produced stable credit ratings.

The City has instituted a conservative plan of finance for capital projects. The main objectives of that plan are:

- Evaluate all possible funding mechanisms to ensure the City will receive the best possible terms/conditions on transactions;
- Utilize debt structures that match the useful lives of the projects being financed or fall within accepted maturity guidelines;
- Utilize revenue-based bond issues, where feasible, e.g., water and sewer, and street and highway user bonds;
- Utilize excise tax secured bond issues when appropriate; and,
- Finance, on a general obligation basis, the majority of the remaining projects.

The DMP states that the City's direct net tax-supported debt should be maintained at a level considered manageable by the rating agencies given current economic conditions. Measures of economic conditions include per capita income for Glendale residents and the assessed valuation of property within the city's corporate limits.



Budgeted Debt Service for FY24-25 totals $108.2 million. The largest type of debt service is Water and Sewer Bond debt totaling $28.1 million, or 26% of the total debt service, which is paid through water and sewer revenues. Excise Tax debt, which is serviced through all excise, transaction privilege, franchise, and income taxes the City collects or may collect in the future, is $22.1 million, or 20% of the total debt service. Certificates of Participation (COP's) were issued in FY21-22 to pay down the City's unfunded liability in the Public Safety Personnel Retirement System (PSPRS), and total $19.4 million or 18% of the total debt service. Municipal Property Corporation Debt (MPC) debt service totals $13.1 million or 12% of the total debt service, General Obligation debt (G.O.), which is serviced through secondary property tax levies, is 17% or $18.1 million, and Transportation Debt Service totals $6.7 million or 6% of the total debt service. G. O. Bonds were issued in FY21-22 for the Landfill, but the $713 thousand in debt service for those bonds will be paid with Landfill user fees, not secondary property tax. The MPC and Excise Tax debt is serviced directly from General Fund revenues. The COP's are serviced through annually budgeted and appropriated funds. Table 1 represents the 5-Year Debt Payment Schedule.

Table 1
5-Year Debt Payment Schedule

Bond Description	Payments** FY24-25	Payments** FY25-26	Payments** FY26-27	Payments** FY27-28	Payments** FY28-29	Final Payment Date
MPC Tax Funded Debt (Fund 3030)						
Existing						
MPC Bonds - Series 2003B - Taxable	82,584	82,584	82,584	82,584	82,584	2033
MPC Bonds - Series 2008B - Taxable	4,301,710	4,302,685	4,302,836	4,303,444	4,303,894	2033
*MPC Bonds - Series 2012B**	3,799,750	3,794,000	3,792,750	3,775,500	4,537,750	2033
*MPC Bonds - Series 2012C**	4,912,250	4,912,250	4,912,250	4,912,250	4,912,250	2038
MPC Tax Funded Debt Total	**13,096,294**	**13,091,519**	**13,090,420**	**13,073,778**	**13,836,478**	
Excise Tax Funded Debt (Fund 3050)						
Existing						
*Excise Tax Debt Bonds - Series 2015A**	12,520,250	12,588,000	9,993,500	10,063,500	9,410,000	2031
*Excise Tax Debt Bonds - Series 2015B**	544,271	544,271	544,271	544,271	544,271	2033
*Excise Tax Debt Bonds - Series 2016**	2,853,550	2,856,050	2,853,800	2,856,800	2,849,550	2033
*Refund Excise Tax Debt Bonds - Series 2017**	6,115,000	6,060,250	8,649,250	8,594,500	8,496,250	2032
Excise Tax Funded Debt Total	**22,033,071**	**22,048,571**	**22,040,821**	**22,059,071**	**21,300,071**	
COP's Funded Debt (Fund 3060)						
Existing						
Certificates of Participation - Series 2021 - Taxable	19,384,851	19,988,356	20,551,073	21,062,220	21,522,756	2037
COP's Funded Debt Total	**19,384,851**	**19,988,356**	**20,551,073**	**21,062,220**	**21,522,756**	
Property Tax Funded Debt (Fund 3010)						
*General Obligation Bond - Series 2016B**	1,603,934	1,606,244	1,604,978			2027
General Obligation Bond - Series 2017 (Refund 2009B)	2,899,071	2,903,145	2,904,693	2,903,716	2,905,214	2030
General Obligation Bond - Series 2019	1,261,700	1,262,950	1,267,450	1,267,450	1,263,450	2038
General Obligation Bond - Series 2021	706,400	709,650	706,900	708,400	703,900	2041
General Obligation Bond - Series 2021 (Refund 2016A & 2018)	1,569,851	1,569,519	1,563,745	3,172,639	3,355,511	2037
General Obligation Bond - Series 2022	1,657,750	1,653,250	1,657,250	1,654,250	1,659,500	2042
General Obligation Bond - Series 2023	8,053,100	6,249,350	3,856,100	3,856,600	3,276,600	2043
Property Tax Funded Debt Total	**17,751,805**	**15,954,107**	**13,561,115**	**13,563,055**	**13,164,174**	
Water & Sewer Revenue Funded Debt (Fund 6040)						
Existing						
*Senior Lien W&S Bonds - Series 2015**	15,957,150	15,962,500	8,793,250	5,061,000	-	2028
*Subordinate Lien W&S Bonds - Series 2020**	1,012,500	1,012,500	5,717,500	5,717,250	5,705,250	2030
Subordinate Lien W&S Bonds - Series 2021	1,136,000	1,136,000	1,136,000	1,136,000	2,416,000	2041
Subordinate Lien W&S Bonds - Series 2022A	1,033,250	1,033,250	1,033,250	1,993,250	1,990,250	2042
*Subordinate Lien W&S Bonds - Series 2022B**	6,946,750	6,946,000	6,951,000	6,945,750	-	**2028**
Water & Sewer Revenue Funded Debt Total	**26,085,650**	**26,090,250**	**23,631,000**	**20,853,250**	**10,111,500**	
Transp. Sales Tax Rev Funded Debt (Fund 3040)						
Existing						
*Transp Sales Tax Obligations Bond - Series 2015**	6,494,900	6,492,900	6,494,150	6,492,900	6,493,650	2031
*Transp Sales Tax Obligations Bond - Series 2017**	207,854	207,330	206,806	206,282	205,758	2032
Transportation Sales Tax Funded Debt Total	**6,702,754**	**6,700,230**	**6,700,956**	**6,699,182**	**6,699,408**	
Total Debt Service Payments (All Funds)	**$105,054,425**	**$ 103,873,033**	**$ 99,575,385**	**$ 97,310,555**	**$ 86,634,386**	

Secondary Property Tax Funded Debt

Secondary property tax revenue is restricted solely to paying General Obligation (G.O.) debt service. Three components need to be measured before additional G.O. bonds can be issued. First, sufficient voter authorization is needed for each project category in which bonds will be issued. Second, G.O. bond issuance must be compliant with the Arizona Constitutional debt limitation for the 6% and 20% categories. For further explanation on these categories, see Table 2. Lastly, City policy states that the G.O. debt service fund balance will be at least 10% of the next fiscal year's property tax supported debt service. This policy applies to each of the first five years of the G.O. funded capital plan.

Voter Authorization

Under Arizona State law, cities can obtain long-term financing through the use of G.O. bonds only with the approval of voters. On November 2, 1999, the City Council placed on the ballot a variety of proposed capital improvements recommended by the Citizen Bond Election Committee resulting in voters approving $411.5 million of bonds requested. In 2006, City Council established an Ad-Hoc Citizens Bond Election Committee to consider whether additional authorization was needed to support the Council approved FY2007-2016 ten-year CIP. On May 15, 2007, voters approved $218 million of the $270 million bond request recommended by the 2006 Ad-Hoc Citizen Bond Election Committee. There were two bonds on the ballot in the November 7, 2023 election, voters approved both the $82 million bond for street and intersection improvements along with the $78 million bond for public safety projects.

Remaining G.O. Bond Voter Authorization July 1, 2024

Public Safety	$141,754,000
Landfill	$4,626,000
Library	$12,705,000
Streets/Parking[1,2]	$82,258,000
Cultural/Historical[1]	$8,220,000
Transit[1]	$6,750,000
Econ. Development	$22,047,000
Govt. Facilities[1]	$13,471,000
Open Space/Trails	$38,284,000
Parks	$0
Flood Control	$1,875,000
Water and Sewer	$10,000,000

[1] Bonds can be issued as G. O. Bonds, Revenue Bonds or both.
[2] Streets/Parking voter authorization can be used for Street Revenue Bonds that are repaid with HURF.

The time between bond elections depends on how much the voters approve in a given election and how many capital projects are initiated. Bond sale proceeds must be used for the purposes specified in the bond authorization election. Remaining bond funds in one bond category may not be used to fund projects in another bond category.

The remaining authorization numbers reflect unused authorization from the 1981, 1999, 2007, and 2023 bond elections. The current CIP plan requires a bond election before bonds can be sold to complete the list of projects in the plan for Parks, Streets, and Flood Control G.O. funds.

General Obligation Debt Limitations and Assessed Valuation

Arizona's State Constitution limits G.O. bonded indebtedness to 6% or 20% of the City's total limited property value of the taxable property in that city.



G.O. Projects - 20% Category

Water, sewer, storm sewers (flood control facilities), and artifical light when controlled by the municipality; open space preserves, parks, playgrounds, and recreational facilities; public safety, law enforcement, fire and emergency services facilities; and, streets and transportation facilities

G.O. Projects - 6% Category

Economic development; historic preservation and cultural facilities; general government facilities; and libraries



Table 2 reflects the City's G.O. bond debt limitation as of July 1, 2024:

Table 2
Constitutional Debt Limitation
(All Dollars in Thousands)

General Municipal Purpose Bonds		Water, Sewer, Flood Control, Streets, Traffic, Light, Parks and Open Space	
6% Limitation[1]	$126,363	20% Limitation[1,2]	$421,209
Less Direct Bonded Debt to be Outstanding	$16,305	Less Direct Bonded Debt to be Outstanding	$128,000
Unused 6% Borrowing Capacity	$110,058	Unused 20% Borrowing Capacity	$293,209

[1] *Based on 2025 limited assessed value of $2,106,043,229*

[2] *Public safety, streets, parking and transportation facilities debt prior to Prop. 104 is included in the 20% category*

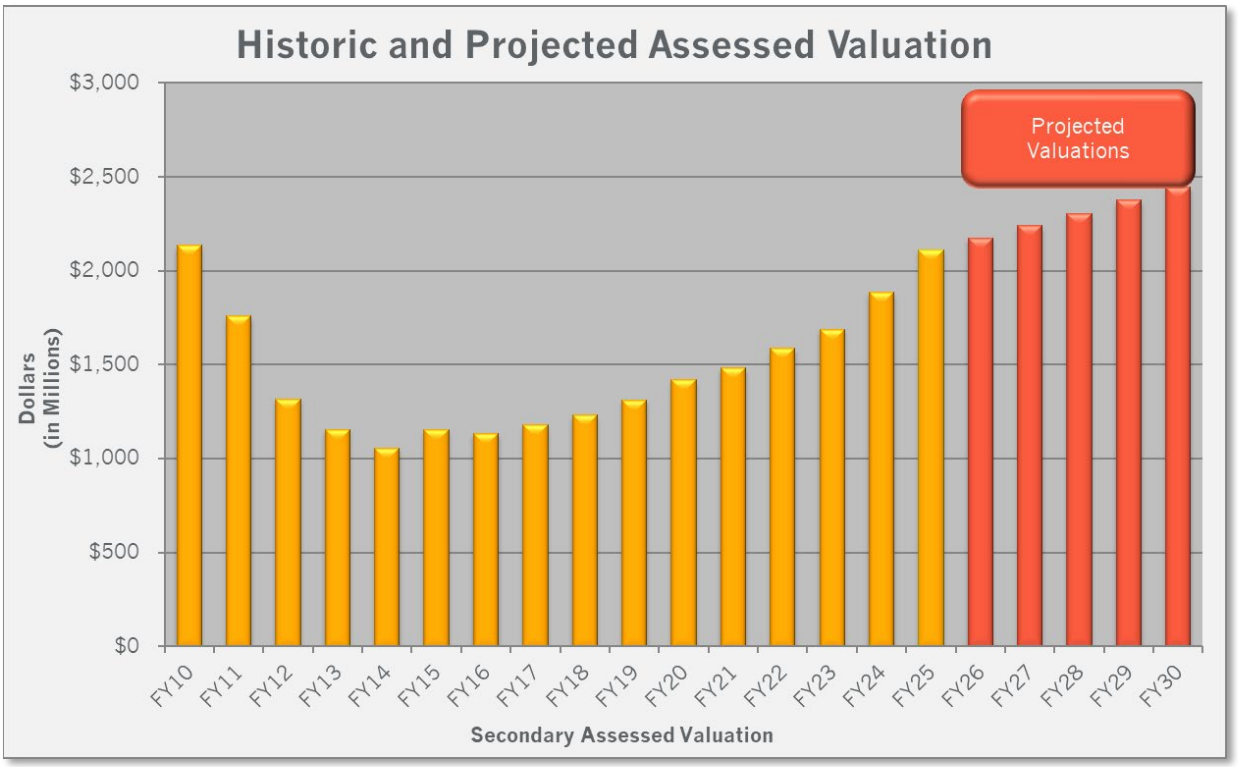
Additional G.O. bonds will need to be issued to support the FY25-34 Capital Improvement Plan. Table 3 below shows the remaining capacity in the 6% and 20% G.O. Bond categories.

Table 3
Projected G.O. Debt Capacity

(All Dollar in Thousands)

Fiscal Year	Projected Limited Property Value	Limitation[2] (A)		Outstanding Debt[1] (B)		Projected Remaining[1] Capacity (A-B)	
		6%	20%	6%	20%	6%	20%
2025	$2,106,043	$126,363	$421,209	$13,475	$86,370	$112,888	$334,839
2026	$2,169,225	$130,153	$433,845	$11,695	$81,365	$118,458	$352,480
2027	$2,234,301	$134,058	$446,860	$9,855	$76,175	$124,203	$370,685
2028	$2,301,330	$138,080	$460,266	$7,950	$70,800	$130,130	$389,466
2029	$2,370,370	$142,222	$474,074	$7,580	$63,630	$134,642	$410,444

[1]Outstanding debt refers to the debt on the principal balance only.



This chart provides a graphical view of historical assessed valuation changes between FY09-10 and FY24-25 as well as future valuations, projected to grow 3% per year for FY25-26 through FY29-30.

Secondary Property Tax Rate

For the FY24-25 budget, the total property rate was decreased to $1.4925 from the prior year rate of $1.5626. The FY24-25 City's primary property tax rate is $.3328 per $100 of assessed valuation and the secondary property tax rate is $1.1597 per $100 of assessed valuation.

The Council voted not to increase the secondary property tax rate in FY24-25. The secondary property tax rate will continue to be reviewed annually with Council to ensure a five-year balanced capital plan and may vary annually depending on secondary debt service needs.

Prior to FY16-17, the secondary property tax levy was based upon the net secondary assessed value of Glendale properties. Due to the passage of Proposition 117, FY24-25 is the ninth fiscal year in which the secondary property tax levy is based on the limited property value of Glendale properties, which is the basis for the primary property tax levy. The increase in the total secondary property tax levy, from $22,837,857 to $24,423,783, is based on the approximate value of new construction.

The chart below represents all outstanding G.O. Bond principal and interest by year. As noted, considerable portions of debt are paid off in the earlier years of the forecast, freeing up debt capacity for future bond issues and new capital improvements.

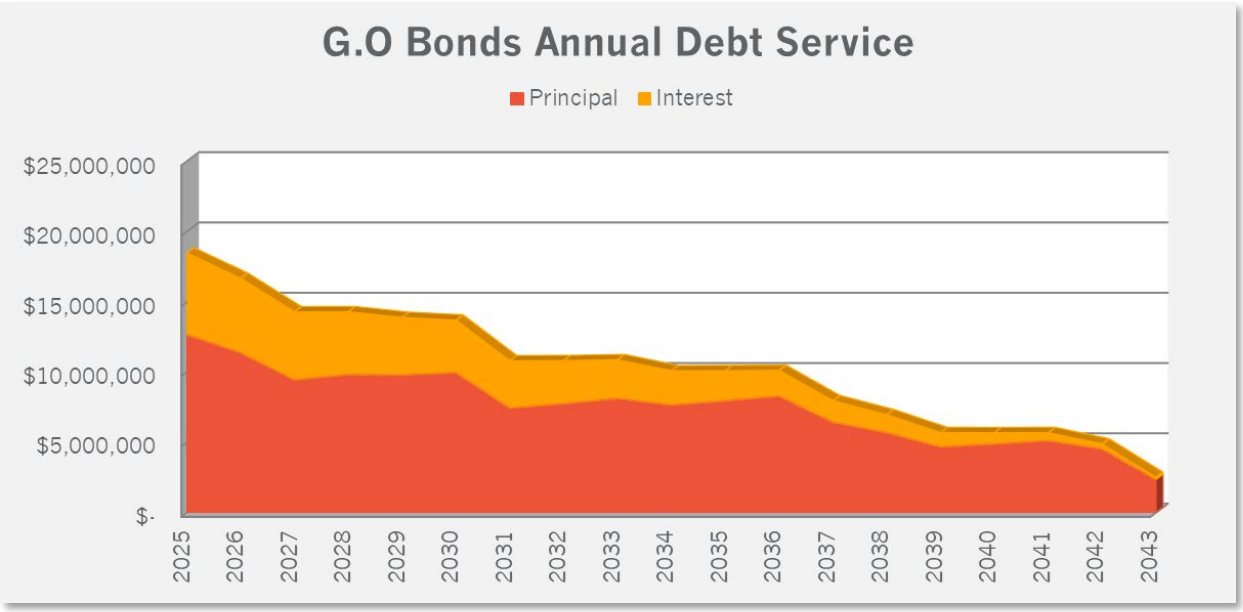


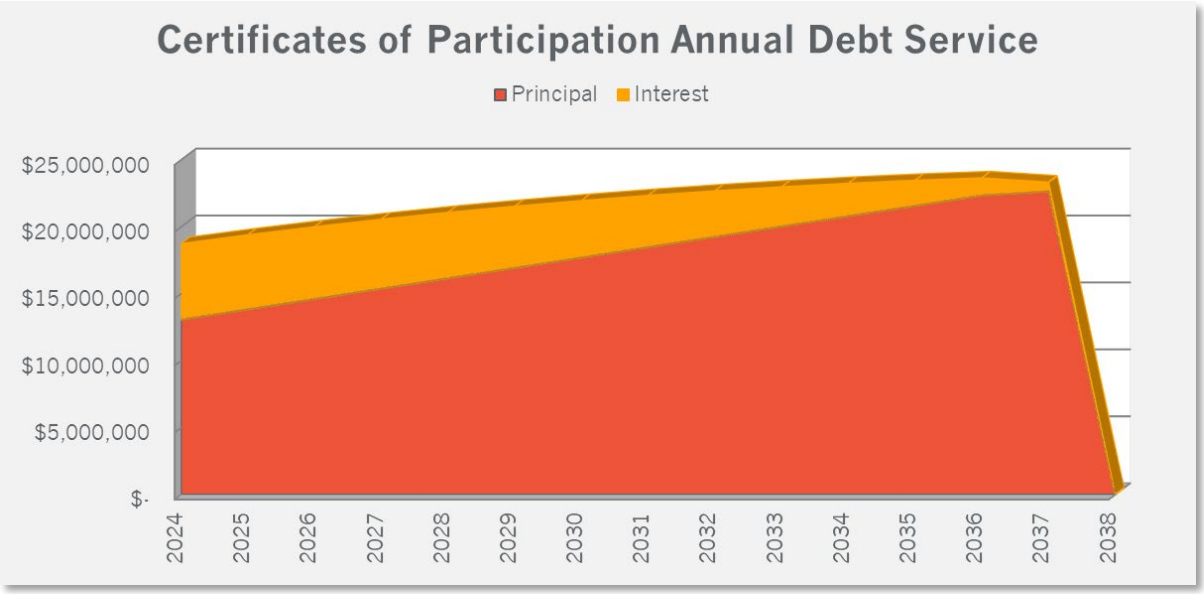
Table 4 summarizes annual debt service requirements for existing outstanding bonds.

Table 4
Assessed Valuation & Tax Rate, Resources and Debt

(All Dollars in Thousands with Exception of Tax Rate)

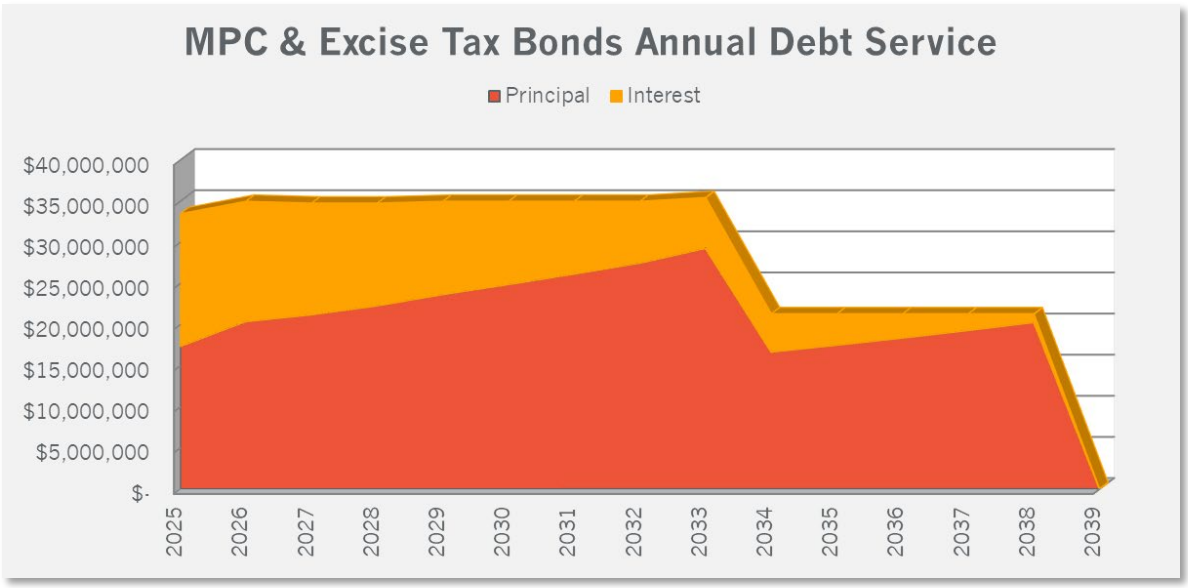
Fiscal Year	Primary Assessed Valuation	Estimated Secondary Property Tax Rate	Estimated Secondary Property Tax Rev.	Total Resources	Total Debt Service
2025	$2,106,043	$1.1597	$24,424	$24,424	$18,465
2026	$2,169,225	$1.1713	$25,408	$25,408	$16,667
2027	$2,234,301	$1.1830	$26,432	$26,432	$14,274
2028	$2,301,330	$1.1948	$27,497	$27,497	$14,280
2029	$2,370,370	$1.2068	$28,605	$28,605	$13,878

Certificates of Participation



Excise Tax Funded Debt

Council's Capital Assets and Debt Management financial policies for excise funded debt states that debt service will not exceed 10% of the 5-year average of the General Fund operating revenue. Excise tax funded bonds under this category include Municipal Property Corporation (MPC) bonds. The chart represents all outstanding MPC and Excise Bond principal and interest.



Excise Tax and Municipal Property Corporation Bonds

The City of Glendale currently has four MPC issuances, three of which are senior lien obligations and one subordinate lien obligation.

In addition to the City's financial policies on debt management, the bond covenants restrict the amount of additional bonds that may be issued based on the ratio of unrestricted excise tax revenue to maximum annual debt service on excise tax bonds. The City's bond covenant for the senior lien excise tax debt is unrestricted excise tax revenue of at least three times the maximum annual debt service. The covenant is revenues of two times the maximum annual debt service on combined senior and subordinate liens.

Unrestricted excise tax is defined as all excise, transaction privilege, franchise, and income taxes that the City collects or may collect in the future, and which are allocated or apportioned to the City by the State. Exceptions are any excise, transaction privilege, franchise, and income taxes that Arizona law restricts for other purposes such as the motor vehicle fuel tax, or taxes that have been approved at an election within the City and are restricted to certain uses such as the City's existing public safety tax and transportation sales tax. This means General Fund revenues normally used for operating budget purposes must first be allocated for excise tax debt service, then may be used to support General Fund operations. Currently, and in past fiscal years, the General Fund operating budget contribution, backed by unrestricted excise taxes, is reflected as a transfer from the General Fund to the excise tax debt service fund in Schedule 4. For FY24-25, the General Fund transfer to the excise tax debt service fund is budgeted at $22 million. While the table

below indicates the City has potential excise tax bond capacity given coverage ratios in excess of the minimum required, additional issuances of excise tax bonds that increase outstanding debt service would further strain the overall General Fund operating budget.

Table 5

Excise Tax Debt Service

Fiscal Year	Unrestricted Excise Tax (A)[1]	Senior Lien Debt Service (B)	Subordinate Lien Debt Service (C)	Total Excise Debt Service (B+C)	Senior Covenant (A/B)	Subordinate Covenant (A/(B+C))
2025	$ 282,604,960	$ 22,954,761	$ 6,115,000	$ 29,069,761	12.31	9.72
2026	$ 266,358,867	$ 24,521,771	$ 6,060,250	$ 30,582,021	10.86	8.71
2027	$ 271,263,006	$ 21,714,271	$ 8,649,250	$ 30,363,521	12.49	8.93
2028	$ 276,899,525	$ 21,766,771	$ 8,594,500	$ 30,361,271	12.72	9.12
2029	$ 282,769,502	$ 22,086,521	$ 8,496,250	$ 30,582,771	12.80	9.25

[1] Current year is budgeted, future years are from the 5-year forecast

Inter-Fund Transfer

Appropriated inter-fund transfer requests are a necessary mechanism for one fund to appropriately support the operations of other funds. For example, a budgeted transfer from the Transportation Sales Tax Operating Fund to the Transportation Capital Projects Fund is necessary to fund Transit related capital outlay. As requested by council, the FY24-25 budget also includes maintenance of effort transfers of $2,214,492 from the General Fund to the Enterprise Funds to support their operations. Table 6 shows five years of maintenance of effort transfers. Inter-Fund Transfers for the FY24-25 budget total $294.7 million (reference Schedule 4 in the *Schedules* section).

Table 6

Maintenance of Effort Transfers

Fiscal Year	6020 Water/Sewer	6110 Landfill	6120 Solid Waste	Total
2021	$ 415,574	$ 684,926	$ 130,462	**$ 1,230,962**
2022	$ 437,762	$ 1,072,290	$ 204,246	**$ 1,714,298**
2023	$ 817,337	$ 1,101,602	$ 209,829	**$ 2,128,768**
2024	$ 833,315	$ 1,130,559	$ 390,000	**$ 2,353,874**
2025	$ 849,083	$ 1,159,160	$ 206,250	**$ 2,214,492**

Table 7 shows the debt service on excise tax funded debt obligations for FY24-25 through FY28-29 compared to ongoing general fund revenue.

Table 7
Excise Tax Debt Service to Ongoing Revenue

Fiscal Year	Ongoing GF Revenue (A)	MPC & Excise Tax Debt Service (B)	Debt Service to Revenue (B/A)
2025	$ 338,155,194	$ 35,206,365	10.4%
2026	$ 330,058,672	$ 35,007,289	10.6%
2027	$ 336,251,888	$ 34,783,941	10.3%
2028	$ 341,263,345	$ 34,782,299	10.2%
2029	$ 347,089,863	$ 35,004,248	10.1%

Table 8 shows the percentage of unrestricted excise tax revenues versus the MPC and Excise Debt and the percentage of those obligations. In FY24-25, 11.9% of the collected sales taxes, state-shared taxes, and franchise fees are used to pay debt.

Table 8
Excise Tax Debt Service to Unrestricted Revenue

Fiscal Year	Unrestricted Excise Tax (A)	MPC & Excise Tax Debt Service (B)	Debt Service to Revenue (B/A)
2025	$ 282,604,960	$ 35,166,365	12.4%
2026	$ 266,358,867	$ 35,007,289	13.1%
2027	$ 271,263,006	$ 34,783,941	12.8%
2028	$ 276,899,525	$ 34,782,299	12.6%
2029	$ 282,769,502	$ 35,004,248	12.4%

Water & Sewer Revenue Funded Debt

The City may sell bonds that pledge water/sewer utility revenues as payment for debt service. Water/sewer revenue bond sales are limited by Ordinance 1323 New Series (adopted in 1984) and Ordinance 1784 New Series (adopted in 1993). Glendale's bond covenant states that net utility revenue (i.e. operating revenues less operating costs) will be at least 1.20 times the maximum debt service due in any succeeding fiscal year; this is known as the bond debt service coverage ratio. Adjustments in net revenue may be made in some circumstances; restatement of debt service on variable rate and certain other

types of debt is permitted; and refunding and compound interest bonds may be issued under different tests.
There is also $10 million remaining in water/sewer voter authorization that could be used for new water/sewer revenue or G.O. bonds.

The chart below represents all outstanding Water and Sewer Bond principal and interest.

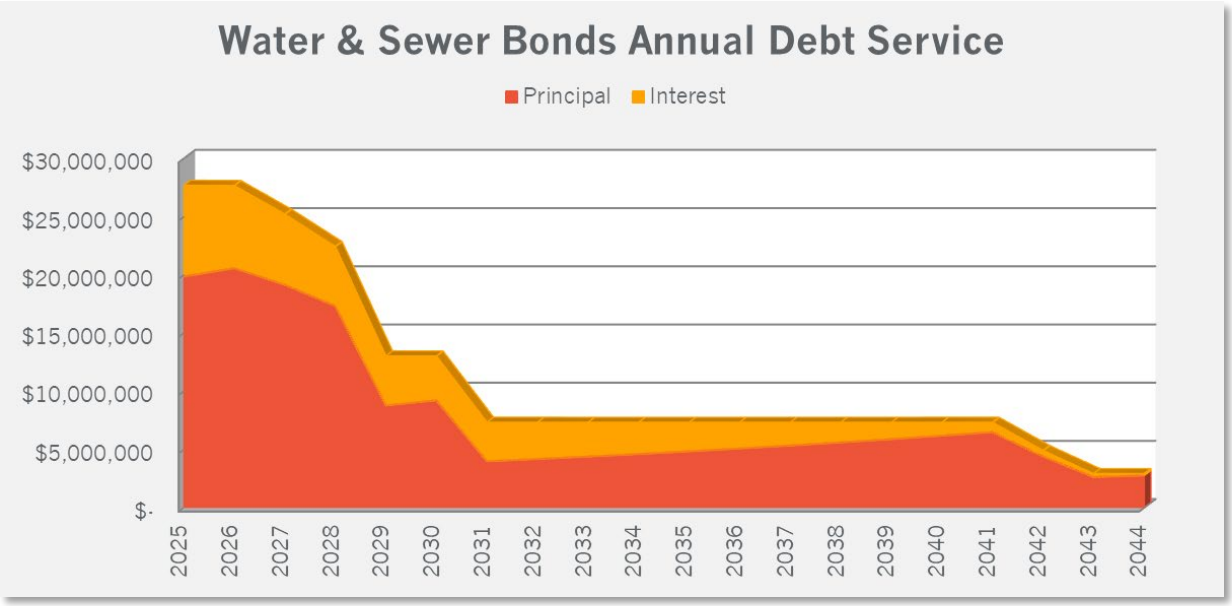


Table 9 includes water and sewer operating revenue, operating and maintenance expenses, existing debt service and the resulting coverage ratio of operating net revenue to debt service. Due to the deferral of non-essential growth related projects, prepayment and/or restructuring of water and sewer debt, and optimization processing efforts that have resulted in cost savings, a 0.99 coverage ratio is projected for FY24-25. This projection will be revisited annually to account for any significant changes in assumptions about costs and revenues. Water/sewer enterprise fund rate adjustments will be evaluated periodically for updated revenue requirements and capital planning.

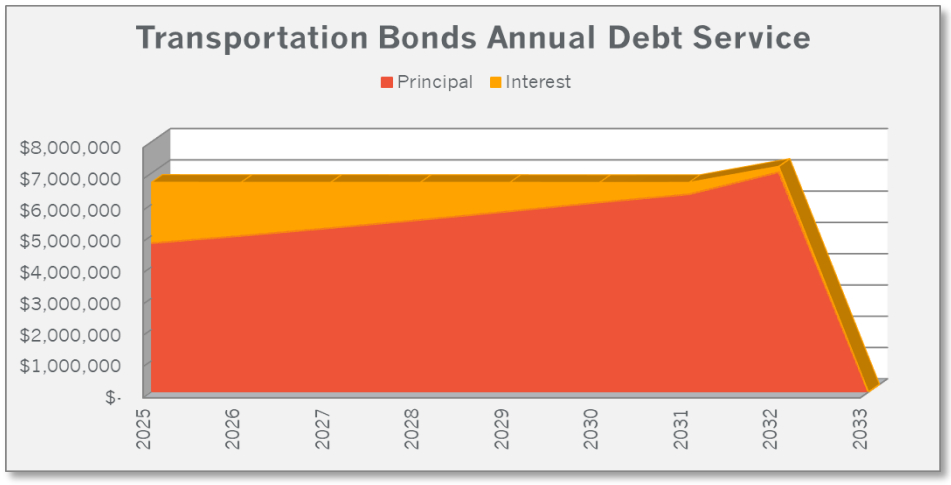
Table 9
Water & Sewer Revenue Funded Debt

Fiscal Year	Revenue	O and M Expenses	Net Revenue	Debt Service	Revenue to Debt Service Ratio
2025	$ 113,865,793	$ 83,425,333	$ 30,440,460	$ 27,684,806	1.10x
2026	$ 118,841,970	$ 87,596,599	$ 31,245,371	$ 27,667,500	1.13x
2027	$ 121,466,170	$ 91,133,729	$ 30,332,441	$ 25,208,250	1.20x
2028	$ 121,684,913	$ 94,814,008	$ 26,870,905	$ 22,430,500	1.20x
2029	$ 121,924,849	$ 98,643,244	$ 23,281,605	$ 13,023,750	1.79x

In FY21-22, the Citizen's Utilities Advisory Commission recommended a rate increase for both water and sewer services. Overall, this rate recommendation was the result of:

- Planned future debt issuances for capital improvements to the systems;
- Expansions of services for growth;
- Continuation of critical repair, maintenance and replacement of existing capital assets such as underground pipes;
- Continuation of capital projects that ensure compliance with applicable federal, state and county regulations; and,
- Ongoing improvements in operational efficiencies to minimize cost increases related to fuel, equipment and electricity.

Transportation Sales Tax Funded Debt



Transportation Sales Tax revenue currently supports the debt service for a FY07-08 revenue bond obligation. A minimum debt coverage ratio of 2.0 was established at the time of the FY07-08 issuance. Voter authorization is not required for Transportation Sales Tax Revenue Obligations. The chart represents all outstanding Transportation Bond principal and interest.

Table 10

Transportation Revenue Bonds

Fiscal Year	Transportation Sales Tax Revenue	Total Debt Service	Annual Coverage
2025	$ 45,902,274	$ 6,712,754	6.84x
2026	$ 45,009,373	$ 6,710,230	6.71x
2027	$ 45,638,994	$ 6,710,956	6.80x
2028	$ 46,450,403	$ 6,709,182	6.92x
2029	$ 47,311,216	$ 6,709,408	7.05x

Table 10 summarizes the annual revenue expected from the designated sales tax, the total existing debt service, and the resulting coverage ratio. The table shows that the transportation sales tax revenue to debt service ratio exceeds the 2.0 coverage requirement established in FY07-08.

Please see the *Glendale Onboard Annual Report* for more information. For a summary of all FY24-25 debt service obligations please see *Schedule 7: Debt Service*.

Glendale
ARIZONA

Operating Budget

Fiscal Year 2024 – 2025 Annual Budget Book

Glendale
ARIZONA

Page

Mayor & Council 118
Budget and Finance 122
City Attorney 129
Audit Department 134
City Clerk 140
City Court 145
City Manager's Office 152
Community Services 161
Development Services 169
Economic Development 176
Fire Services 189
Human Resources 197
Innovation and Technology 205
Non-Departmental 213
Police Services 214
Intergovernmental Programs 222
Parks and Recreation 229
Water Services 237
Field Operations 244
Transportation 251
Engineering 262
Organizational Performance 269
Communications 277
Emergency Management 284

Performance Report

Mayor's Office
$631,730 4 FTEs

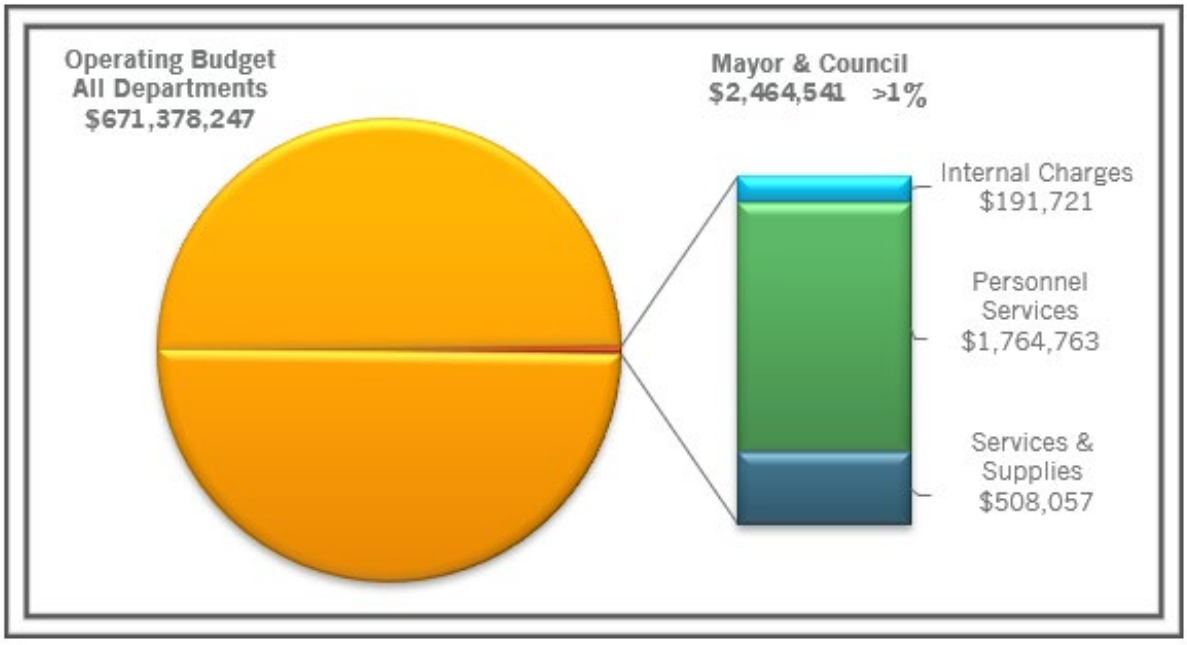
Council Office
$1,832,810 12 FTEs

The Mayor and City Council constitute the elected legislative and policy making body of the city. The Mayor is elected at-large every four years. Councilmembers also are elected to four-year terms from one of six electoral districts in Glendale. One of the highest priorities of the Mayor and Council is to involve the public in their decision-making process through public participation. They regularly appoint citizens to 17 advisory boards and commissions and often form public committees to address specific citywide issues.

The Mayor and Council each become involved in the support and economic development of Glendale's six districts. Councilmembers host meetings in their districts or meet with small groups of citizens throughout the year to resolve local issues. These meetings ensure citizens are informed on projects in and around their neighborhoods and businesses and give the Council input from their constituents. The Mayor and Council also communicate with citizens through electronic media such as websites, electronic bulletins and programming on Glendale 11, the city's cable station.

The Mayor and Council represent Glendale as members and leaders on numerous city, regional, and national organizations, and committees. City staff that support the Mayor and Council work closely with constituents to resolve any issues or questions they have about city programs and services.

Operating Budget



The total City Operating Budget is $671 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Mayor & Council Office (10)
Budget by Categories of Expenditures

Group	FY 2023 Actuals	FY 2024 Budget	FY 2024 Estimate	FY 2025 Request	$ Change in Budget	% Change in Budget
Personnel Services	1,354,654	1,680,832	1,680,832	1,764,763	83,930	4.99%
Services and Supplies	275,203	508,057	523,057	508,057	0	0.00%
Internal Charges	141,640	201,006	201,006	191,721	-9,285	-4.62%
Grand Total	**1,771,498**	**2,389,896**	**2,404,896**	**2,464,541**	**74,645**	**3.12%**

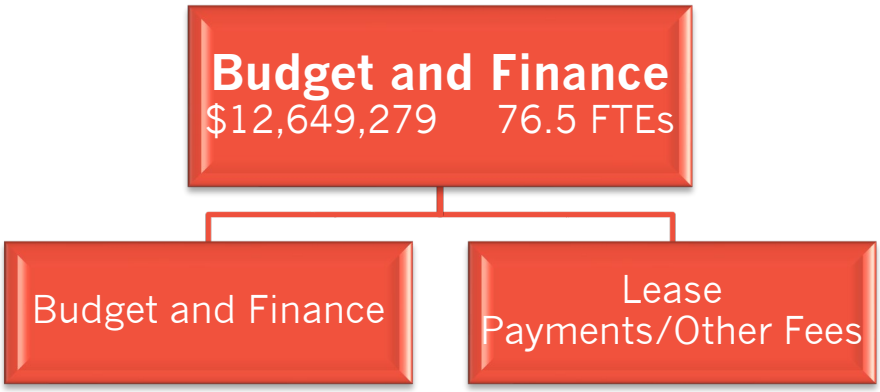
Fund & Department Number Budget by Program

Fund / Org	FY 2023 Actuals	FY 2024 Budget	FY 2024 Estimate	FY 2025 Request	$ Change in Budget	% Change in Budget
(1000-10001010) Mayor's Office	524,453	603,071	603,071	631,730	28,659	4.75%
(1000-10001011) Council Office Administration	1,032,054	1,356,758	1,356,758	1,402,744	45,986	3.39%
(1000-10001012) Cholla District	27,347	79,274	79,274	79,274	0	0.00%
(1000-10001013) Barrel District	54,140	79,274	79,274	79,274	0	0.00%
(1000-10001014) Sahuaro District	25,777	79,274	79,274	79,274	0	0.00%
(1000-10001015) Cactus District	52,900	79,274	79,274	79,274	0	0.00%
(1000-10001016) Yucca District	21,530	79,274	79,274	79,274	0	0.00%
(1000-10001017) Ocotillo District	27,698	33,696	33,696	33,696	0	0.00%
(2160-21605259) Other Department Donation Acct	5,599	0	15,000	0	0	0.00%
Grand Total	**1,771,498**	**2,389,896**	**2,404,896**	**2,464,541**	**74,645**	**3.12%**

Mayor & Council Office
Staffing by Program

Fund / Org	FY 2023 Actuals	FY 2024 Budget	FY 2025 Budget	Change in Budget
(1000-10001010) Mayor's Office	4.00	4.00	4.00	0.00
(1000-10001011) Council Office Administration	12.00	12.00	12.00	0.00
(1000-10001012) Cholla District	0.00	0.00	0.00	0.00
(1000-10001013) Barrel District	0.00	0.00	0.00	0.00
(1000-10001014) Sahuaro District	0.00	0.00	0.00	0.00
(1000-10001015) Cactus District	0.00	0.00	0.00	0.00
(1000-10001016) Yucca District	0.00	0.00	0.00	0.00
(1000-10001017) Ocotillo District	0.00	0.00	0.00	0.00
Grand Total	16.00	16.00	16.00	0.00

Performance Report



Purpose Statement

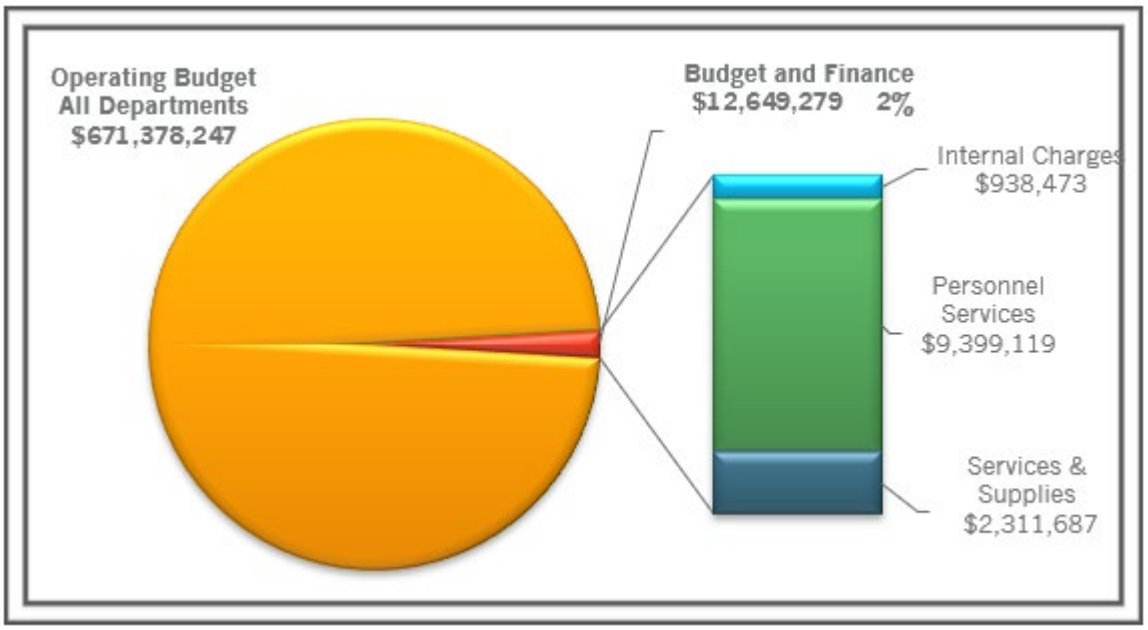
The Budget and Finance Department provides financial management services with integrity and accountability while improving service levels, managing costs, and leveraging information across City departments.

Department Description

The Budget and Finance Department provides a range of services that help ensure prudent fiscal management of city resources. Specifically, five divisions of the department provide the following services:

- The Management and Budget Division conducts independent, objective analyses and forecasts of expenditures and revenues, monitoring of the budget for the current fiscal year, and development of the budget for the next fiscal year.
- The Finance Division's main responsibilities are accounting, debt management, banking services, investment management, financial analysis, and financial reporting to the public, state agencies, bond holders, grantors, auditors, city management, and the City Council.
- The Customer Service Division assists customers with their utility accounts including billing and payment processing and operation of the call center for customer inquiries and service requests.
- The Tax and License Division assists city business owner's by educating them regarding the city's sales tax code and processing business licenses, sales tax returns and payments.
- The Procurement Division works with departments to ensure the procurement of goods and services is completed in a manner that is compliant with city policies and state statutes.
- The Grants Administration Division is responsible for coordinating the city's efforts to identify and obtain alternative funding for priority projects that advance the mission, goals and objectives established by the City Council and executive management.

Operating Budget



The total City Operating Budget is $671 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

- Received the 2023 GFOA Certificate of Achievement for Excellence in Financial Reporting.
- Received the 2023 GFOA Distinguished Budget Presentation Award.
- From The Heart began in 1996 and to date over $3 million dollars has been distributed to local non-profit agencies from citizens donations through Glendale's utility billing to fulfill community needs. In fiscal year 2023 $67,200 was distributed to 14 Agencies.
- Moved Operations from City Hall to Civic Center Annex and Adult Center without service interruption to external customers and departments.
- Hosted the Pacific Regional Annual NorthStar Users Conference at GRPSTC.

Goal, Objectives, and Performance Measures

Strategic Objective	Improve Resource Alignment
Department Strategic Initiative	Employ strong fiscal management practices that encourage sustainable fiscal decision-making.
Intended Result	Prudent fiscal stewardship

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024 Estimate*	*FY2025 Target*
Bond ratings for general obligation bonds				
Standard & Poor's:	AA-	AA	AA	AA
Moody's Investor Services:	A1	A1	A1	A1
Fitch Ratings:	AAA	AAA	AAA	AAA
Bond ratings for Water and Sewer revenue bonds				
Standard & Poor's:	AA-	AA-	AA-	AA
Moody's Investor Services:	A1	A1	A1	A1
Fitch Ratings:	AA	AA	AA+	AA+
Annualized amortized cost basis return on portfolio (net of fees)	2.58%	4.1%	4.5%	4.5%
Number of grants received through Grants Administration	38	30	39	40
Compliance with Council adopted Financial Policies (# complied with/# of policies)	7/7	7/7	7/7	7/7

Strategic Objective	Improve Resource Alignment
Department Strategic Initiative	Provide accurate and timely financial analysis, forecasting, and reporting.
Intended Result	Prudent fiscal stewardship

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024 Estimate*	*FY2025 Target*
Maintain a +/- 5% variance in general fund revenue forecasts from the final actual revenue to the adopted budget	±5%	±5%	±5%	±5%
% of month-end reports completed within 10 business days	75%	75%	83%	100%
Obtain the GFOA Certificate of Achievement for Excellence in Financial Reporting	Yes	Yes	Yes	Yes
Obtain the GFOA Distinguished Budget Presentation Award	Yes	Yes	Yes	Yes

Strategic Objective	Strengthen Inter-Departmental Relationships
Department Strategic Initiative	Perform customer service and procurement activities effectively, accurately, and timely.
Intended Result	Improved levels of service

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024 Estimate*	*FY2025 Target*
% of vendor invoices paid within 30 days of invoice date	85%	95%	90%	90%
% of employees receiving electronic W-2's	59%	65%	49%	65%
Number of vendor protests upheld	2	0	1	0
Number of RFP's and IFB's submitted requests	35	35	63	50
% of contract renewals completed on-time	80%	98%	95%	100%
% of sole source/special procurements processed within 10 days	70%	90%	100%	100%
% of call center calls answered within 1 minute	54%	54%	80	90
% of call center calls abandoned	11%	11%	<=2.5%	<=1.5%
Number of sales tax audits/reviews completed	181	120	120	120

Glendale
BUDGET & FINANCE

Budget and Finance improves the lives of our stakeholders through transparent and responsible financial management, excellent customer service, and innovative solutions.



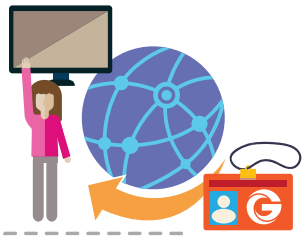
Our Community



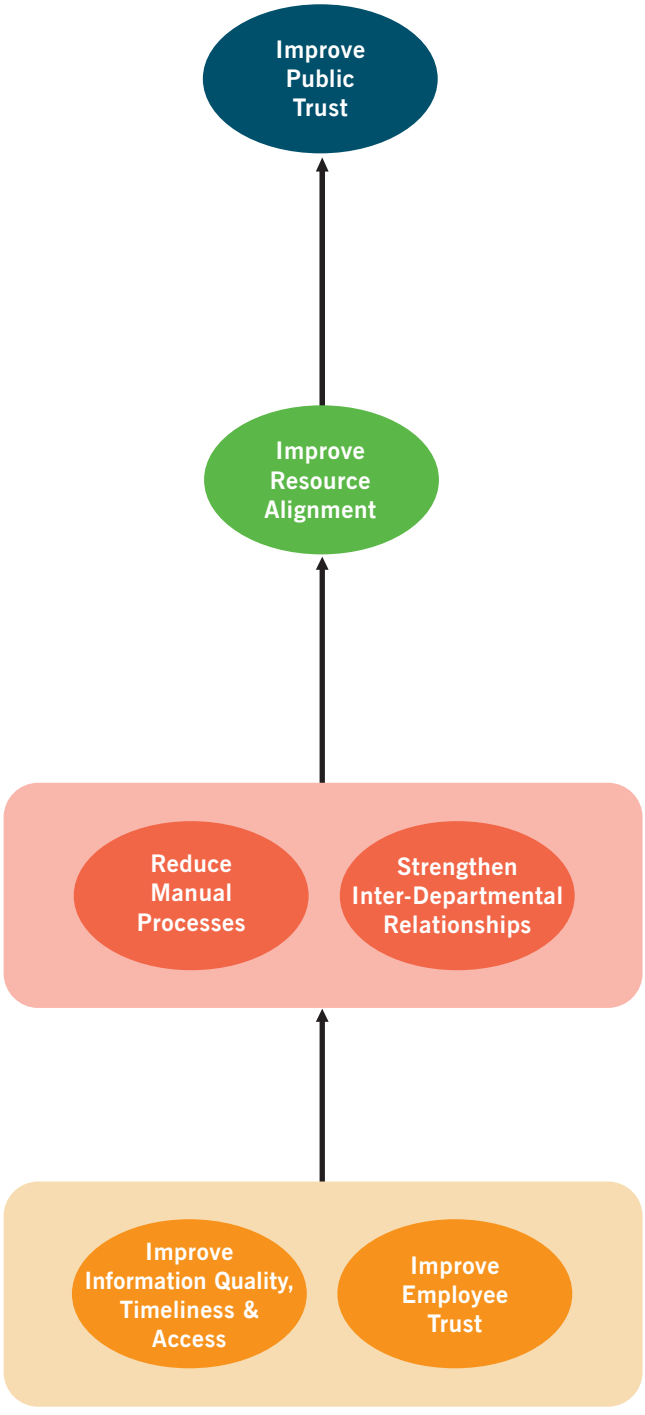
Our Finances



Our Processes



Our Organization



Budget and Finance (11)
Budget by Categories of Expenditures

Group	FY 2023 Actuals	FY 2024 Budget	FY 2024 Estimate	FY 2025 Request	$ Change in Budget	% Change in Budget
Personnel Services	6,812,968	8,391,866	8,385,866	9,399,119	1,007,253	12.00%
Services and Supplies	1,714,684	2,306,687	2,312,687	2,311,687	5,000	0.22%
Internal Charges	949,358	942,153	942,153	938,473	-3,680	-0.39%
Grand Total	**9,477,010**	**11,640,706**	**11,640,706**	**12,649,279**	**1,008,573**	**8.66%**

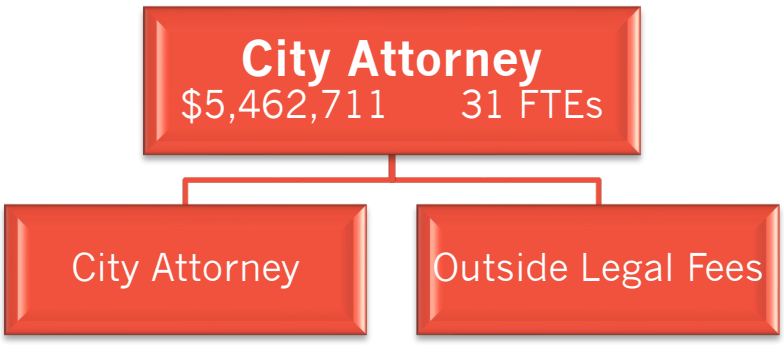
Fund & Department Number Budget by Program

Fund / Org	FY 2023 Actuals	FY 2024 Budget	FY 2024 Estimate	FY 2025 Request	$ Change in Budget	% Change in Budget
(1000-10001110) Budget&Finance Administration	585,975	720,467	720,467	813,684	93,217	12.94%
(1000-10001111) Accounting Services	1,959,992	2,297,574	2,297,574	2,694,459	396,884	17.27%
(1000-10001112) Tax and License	1,454,619	1,489,479	1,489,479	1,556,559	67,080	4.50%
(1000-10001113) Procurement	570,559	731,552	731,552	856,751	125,199	17.11%
(1000-10001114) Other Fees	427,943	564,353	564,353	564,353	0	0.00%
(1000-10001115) Budget and Research	545,136	630,390	630,390	655,817	25,427	4.03%
(1000-10001116) Grants Administration	107,418	141,495	141,495	158,496	17,001	12.02%
(1000-10001117) Customer Service	171,016	354,295	354,295	372,991	18,696	5.28%
(1000-10001119) Collections	378,212	519,886	519,886	551,793	31,907	6.14%
(6020-60201117) Customer Service	3,176,725	4,060,926	4,060,926	4,288,968	228,042	5.62%
(6110-61101120) Landfill Customer Service	99,415	130,288	130,288	135,408	5,120	3.93%
Grand Total	**9,477,010**	**11,640,706**	**11,640,706**	**12,649,279**	**1,008,573**	**8.66%**

Budget and Finance
Staffing by Program

Fund / Org	FY 2023 Actuals	FY 2024 Budget	FY 2025 Budget	Change in Budget
(1000-10001110) Budget&Finance Administration	4.00	4.00	4.00	0.00
(1000-10001111) Accounting Services	16.00	16.00	18.00	2.00
(1000-10001112) License/Collection	10.00	10.00	10.00	0.00
(1000-10001113) Procurement	6.00	6.00	6.00	0.00
(1000-10001115) Budget and Research	4.00	4.00	4.00	0.00
(1000-10001116) Grants Administration	1.00	1.00	1.00	0.00
(1000-10001117) Customer Service	0.00	3.00	3.00	0.00
(1000-10001119) Collections	3.00	4.00	4.00	0.00
(6020-60201117) Customer Service	28.50	25.50	25.50	0.00
(6110-61101120) Landfill Customer Service	1.00	1.00	1.00	0.00
Grand Total	73.50	74.50	76.50	2.00

Performance Report



Purpose Statement

Provide the highest level of legal services to the city and its officials by adhering to professional standards, garnering strong understanding of city operations and incorporating all relevant information into the legal advice and guidance provided.

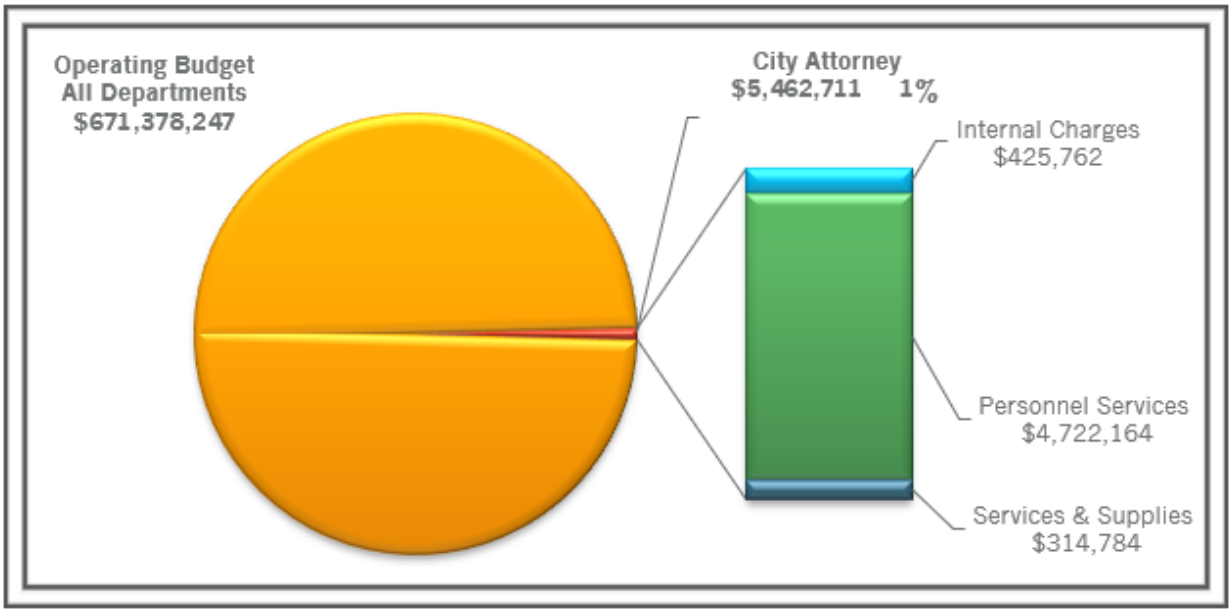
To serve the people of Arizona by prosecuting violations of Glendale City Code and misdemeanor violations of state law in an ethical manner in order to assure that justice is served.

Department Description

The City Attorney is appointed by the City Council and acts as legal adviser to the city, its officials, departments, as well as boards and commissions on matters that affect the conduct of city business. The City Attorney's Office represents the city in all legal proceedings and directs the legal services provided by outside counsel. The office also prepares resolutions, ordinances and related legal documents for City Council consideration in order to implement adopted city policy; drafts and reviews all contracts considered by the city; and issues opinions on a variety of municipal matters.

The City Attorney's Office works closely with the Police Department to provide ongoing training of its officers relating to state and city laws. The Office is also responsible for prosecuting any misdemeanor violation that occurs within the city limits including violations of Glendale City Code, DUI and domestic violence cases. The Office also handles conflict cases for other cities as well as the Maricopa County Attorney's Office.

Operating Budget



The total City Operating Budget is $671 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

- Attorney's office transitioned from a paper form contract Attorney review to an entirely new paperless records managament system in October of 2023.
- Prosecutor's Office continues to maintain annual Victims' Rights Program ("VRP") Grant Award through the Attorney General's Office.

Goals, Objectives, and Performance Measures

Strategic Objective	Optimize Processes & Services
Department Strategic Initiative	Attend meetings and hearings as needed or requested to provide legal advice.
Intended Result	The Mayor, City Council and City staff receive high-quality, professional and timely legal services.

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024 Estimate*	*FY2025 Target/ Projected*
% of the meetings/hearings attended (as needed or requested)	100%	100%	100%	100%

Strategic Objective	Optimize Processes & Services
Department Strategic Initiative	Proactively pursue the adjudication of criminal cases.
Intended Result	The City provides consistent and ethical application of criminal justice for the community.

Performance Measures	*Police Citation*	*Police Submittals*	*Plea Agreements*	*Number of Trials*
Number of criminal matters received by the office from July 1, 2023-March 14, 2024	*3802*	*2196*	*2795*	*42*

City Attorney's Office (12)
Budget by Categories of Expenditures

Group	FY 2023 Actuals	FY 2024 Budget	FY 2024 Estimate	FY 2025 Request	$ Change in Budget	% Change in Budget
Personnel Services	3,831,004	4,263,373	4,263,373	4,722,164	458,791	10.76%
Services and Supplies	124,174	312,226	337,226	314,784	2,558	0.82%
Internal Charges	308,631	419,201	419,201	425,762	6,561	1.57%
Grand Total	**4,263,808**	**4,994,800**	**5,019,800**	**5,462,711**	**467,911**	**9.37%**

Fund & Department Number Budget by Program

Fund / Org	FY 2023 Actuals	FY 2024 Budget	FY 2024 Estimate	FY 2025 Request	$ Change in Budget	% Change in Budget
(1000-10001210) Legal Services	4,258,108	4,994,800	4,994,800	5,462,711	467,911	9.37%
(2160-21605253) City Attorney's Grants	5,700	0	25,000	0	0	0.00%
Grand Total	**4,263,808**	**4,994,800**	**5,019,800**	**5,462,711**	**467,911**	**9.37%**

City Attorney's Office
Staffing by Program

Fund / Org	FY 2023 Actuals	FY 2024 Budget	FY 2025 Budget	Change in Budget
(1000-10001210) Legal Services	30.00	30.00	31.00	1.00
Grand Total	30.00	30.00	31.00	1.00

Performance Report

Audit Department
$628,226 1 FTEs

Purpose Statement

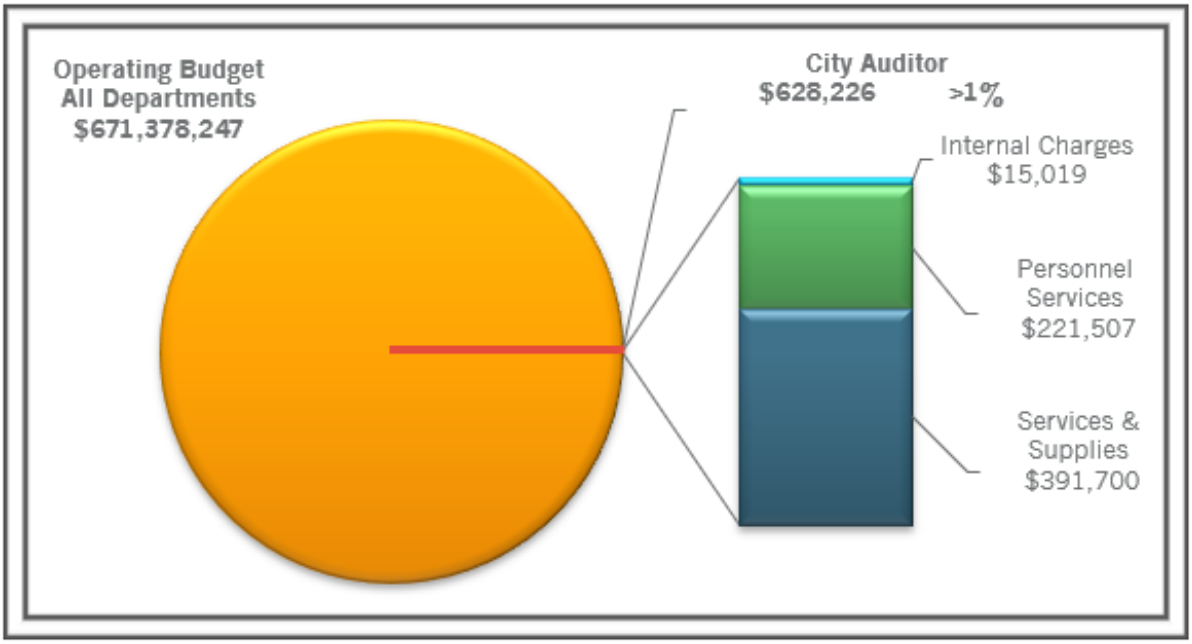
To provide internal audit services through detailed queries and testing to strengthen controls, identify potential risks, improve processes, verify compliance, and support the City of Glendale operating with transparency in the best interests of its residents.

Department Description

The Independent Internal Audit Program (IIAP)[1] conducts internal audits of departments, programs and contracts citywide and reports the results to management, City Council (through the Council Appointed Audit Committee[2]), and the public.

[1] City Code Section 2-54 approved by Council on May 14, 2019, created the IIAP
[2] Audit Committee newly created beginning July 1, 2019, consisting of three Council members, two public citizens, City Manager and Budget & Finance Director. The first five are voting members, and the last two are ex-officio, non-voting members.

Operating Budget



The total City Operating Budget is $671 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

- Participated in audit analytics cohort for Accounts Payable with other municipalities across the country, benchmarking results and creating new analytics for future use; opportunitity to join additional analytics cohort for Purchase Cards next month
- In process of implementing automated payroll analytics in our audit software to move toward continuous monitoring of selected controls
- Revised and simplified city-wide risk assessment process to determine potential future audits
- Created departmental Policy & Procedures Manual based on the new Global Internal Audit Standards published by the Institute of Internal Auditors
- In FY24, coordinated completion of four audits (including some FY23 engagements completed in FY24) by our contracted audit services vendors, with five additional audits currently in progress

Goals, Objectives, and Performance Measures

Strategic Objective	Improve Resource Alignment
Department Strategic Initiative	Develop a risk-based audit plan that strengthens internal controls and reduces organizational risk.
Intended Result	Audit resources are allocated to the areas that pose the greatest risk to the city.

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024 Estimate*	*FY2025 Target*
% Audit Recommendations Accepted by Management	97%	100%	100%	100%
% Planned Audits Completed or In Progress[3]	55%	65%	60%	75%

[3] There will always be rollover of some engagements from one audit plan to the next, which is reflected in the audit plan completion percentages above. Due to the timing of when audits begin, they may not be completed until the following fiscal year. For example, four FY24 audits will be completed in FY25. There will likely be three or four FY25 audits that will not be completed until FY26, and so on.

Glendale
INTERNAL AUDIT

We provide internal audit services through detailed queries and testing to strengthen controls, identify potential risks, improve processes, verify compliance, and support the City of Glendale operating with transparency in the best interests of its residents.



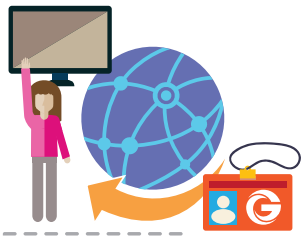
Our Community



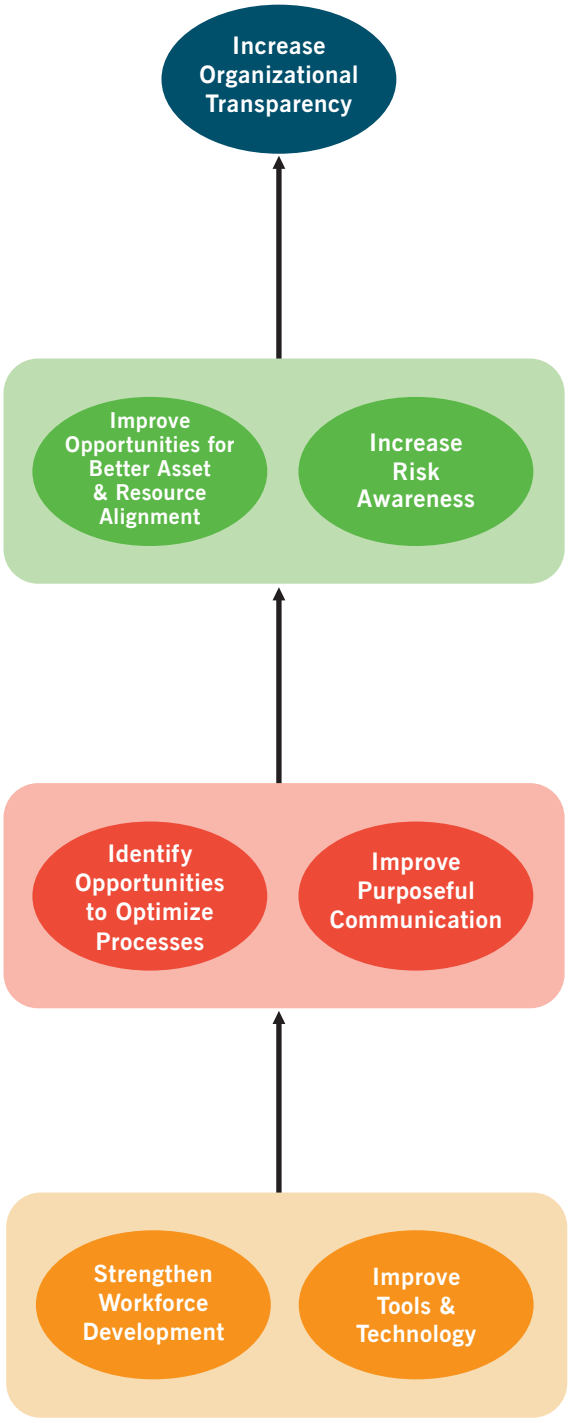
Our Finances



Our Processes



Our Organization



Audit (13)
Budget by Categories of Expenditures

Group	FY 2023 Actuals	FY 2024 Budget	FY 2024 Estimate	FY 2025 Request	$ Change in Budget	% Change in Budget
Personnel Services	181,986	202,375	202,375	221,507	19,132	9.45%
Services and Supplies	274,592	391,700	391,700	391,700	0	0.00%
Internal Charges	11,435	15,175	15,175	15,019	-156	-1.03%
Grand Total	**468,013**	**609,250**	**609,250**	**628,226**	**18,976**	**3.11%**

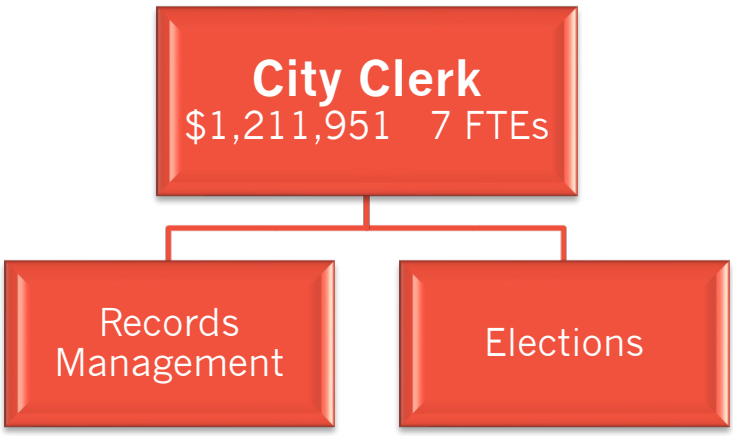
Fund & Department Number Budget by Program

Fund / Org	FY 2023 Actuals	FY 2024 Budget	FY 2024 Estimate	FY 2025 Request	$ Change in Budget	% Change in Budget
(1000-10001310) Audit Administration	468,013	609,250	609,250	628,226	18,976	3.11%
Grand Total	**468,013**	**609,250**	**609,250**	**628,226**	**18,976**	**3.11%**

Audit
Staffing by Program

Fund / Org	FY 2023 Actuals	FY 2024 Budget	FY 2025 Budget	Change in Budget
(1000-10001310) Audit Administration	1.000	1.00	1.000	0.00
Grand Total	1.000	1.00	1.000	0.00

Performance Report



Purpose Statement

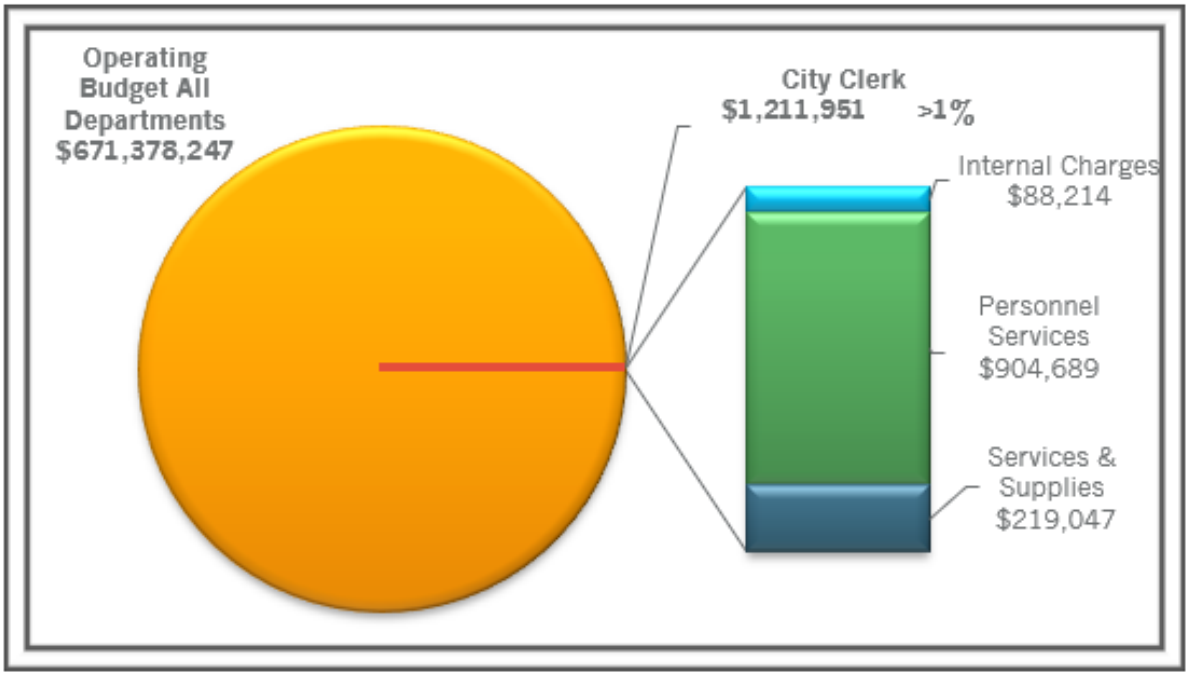
To fairly and impartially provide exceptional customer service and information to the citizens, customers and employees of the City of Glendale.

Department Description

The Glendale City Clerk's Office prepares and maintains the minutes of City Council meetings; oversees the timely and accurate accumulation, preservation, and accessibility of public records; conducts fair and open municipal elections and maintains the Glendale City Charter and City Code Book. The City Clerk's Office also maintains City ordinances and resolutions and ensures legal compliance of all legal postings and public notices. Services provided by the City Clerk's Office include:

- Preparing and distributing Council agendas and minutes
- Conducting City elections
- Processing public records requests
- Coordinating the records management program
- Codifying the Glendale City Code
- Recording City documents
- Circulating contracts for signatures and retention
- Managing the City's 17 boards and commissions
- Posting/publishing public notices
- Providing notary services

Operating Budget



The total City Operating Budget is $671 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

- Oversaw the removal of all City records stored in the Records Center and other locations to an offsite storage facility
- Implemented the final phase of the digital contract project for contracts over $50,000
- With the assistance of the City Attorney's Office, rolled out board and commission liason training
- Coordinated the 4th annual Board & Commission Members Appreciation Dinner
- Coordinated the City's Special Bond Election in November 2023

Goals, Objectives, and Performance Measures

Strategic Objective	Optimize Processes & Services
Department Strategic Initiative	Post all City Council regularly scheduled voting meeting and workshop agendas and packets online 6 days prior to the meeting exceeding the statutory requirement of 24 hours.
Intended Result	The public receives timely notice and access to official meetings of the Glendale City Council.

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024 Estimate*	*FY2025 Target*
Agendas/Packets posted 6 days prior to regular meetings	46/100%	47/100%	48/100%	48/100%

Strategic Objective	Optimize Processes & Services
Department Strategic Initiatives	All public record requests are initiated within 24 hours of receipt. All campaign finance reports are posted within 24 hours of receipt.
Intended Result	The public has timely access to City records.

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024 Estimate*	*FY2025 Target*
Public record requests/% Compliance	1,937/100%	1,907/100%	2,300/100%	2,200
Campaign Finance Reports posted within 24 hours	100%	100%	100%	100%

City Clerk (14)
Budget by Categories of Expenditures

Group	FY 2023 Actuals	FY 2024 Budget	FY 2024 Estimate	FY 2025 Request	$ Change in Budget	% Change in Budget
Personnel Services	800,906	888,998	888,998	904,689	15,691	1.77%
Services and Supplies	114,744	336,547	336,547	219,047	-117,500	-34.91%
Internal Charges	74,192	92,425	92,425	88,214	-4,210	-4.56%
Grand Total	**989,842**	**1,317,970**	**1,317,970**	**1,211,951**	**-106,019**	**-8.04%**

Fund & Department Number Budget by Program

Fund / Org	FY 2023 Actuals	FY 2024 Budget	FY 2024 Estimate	FY 2025 Request	$ Change in Budget	% Change in Budget
(1000-10001410) City Clerk Administration	938,420	1,067,720	1,067,720	1,084,201	16,481	1.54%
(1000-10001411) Elections	51,421	250,250	250,250	127,750	-122,500	-48.95%
Grand Total	**989,842**	**1,317,970**	**1,317,970**	**1,211,951**	**-106,019**	**-8.04%**

City Clerk
Staffing by Program

Fund / Org	FY 2023 Actuals	FY 2024 Budget	FY 2025 Budget	Change in Budget
(1000-10001410) City Clerk Administration	7.000	7.00	7.000	0.00
Grand Total	7.000	7.00	7.000	0.00

Performance Report



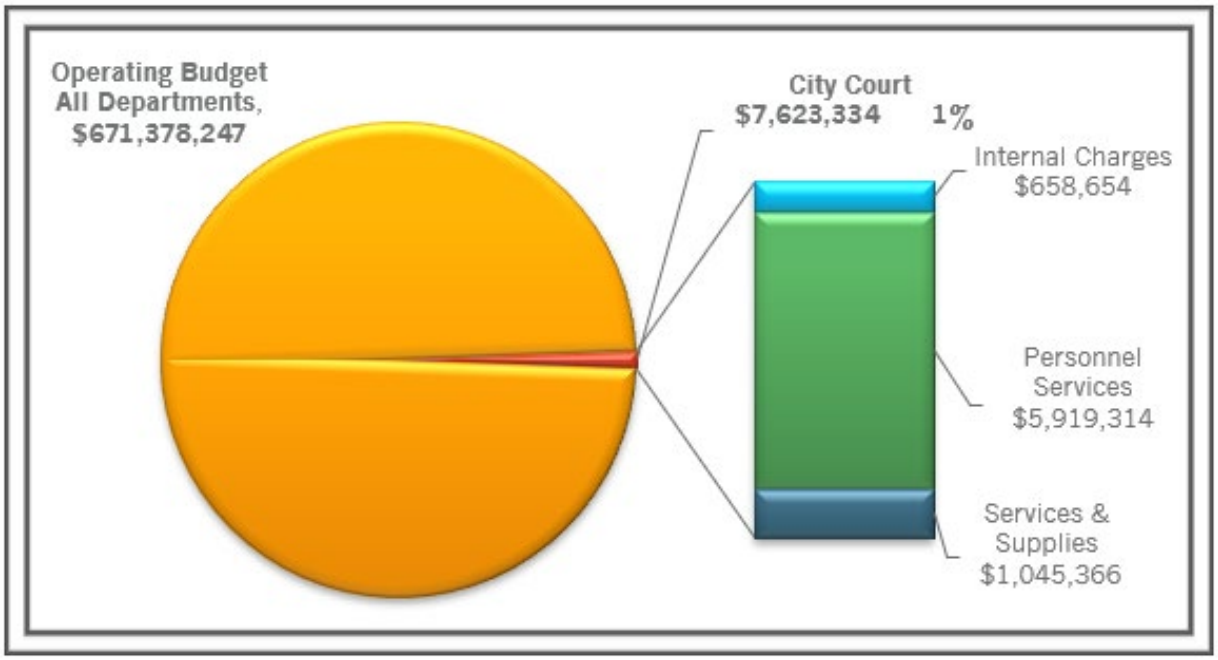
Purpose Statement

To ensure access to fair and impartial justice by providing excellent customer service and accurate information in a timely manner to foster community, trust, and confidence.

Department Description

Glendale City Court adjudicates criminal misdemeanors, city code violations, traffic violations, and select juvenile offenses committed in the City of Glendale. In cases of domestic violence and harassment, the Court issues protective orders. The Court has the authority to issue search warrants for misdemeanors and felonies. The Glendale City Court serves as host for the West Valley Regional Veterans Court, providing for adjudication of cases and coordination of services, for Veterans from six participating West Valley municipalities. Glendale City Court collaborates with numerous internal and external justice and community agencies to develop and implement programs to reduce recidivism and promote safe communities. Nearly 50,000 customers visit our Court each year to conduct business.

Operating Budget



The total City Operating Budget is $671 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

The Court has undergone a building renovation of the thirty-three-year-old facility. The purpose of the renovation is to increase efficiency, improve customer service and to enhance safety and comfort. This was accomplished ahead of schedule and within budget.

The renovation features:

- Updated technology
- Installation of bullet-resistant door frames and glass at the front and east entrances of the courthouse
- Replacement of customer service windows with privacy screens to maintain confidentiality
- Improvements to the inside and outdoor security cameras and displays
- Installation of a new center of operations for assigned police personnel
- New air-conditioning and heating systems
- Updated staff breakroom
- New tile and carpet floorings
- New insulation and ceiling tiles

- Expansion and enhancement of restroom facilities
- Painting throughout

Renovations were completed while staff continued to conduct proceedings and provide uninterrupted customer service in the courthouse.

Goals, Objectives, and Performance Measures

Strategic Objectives	Improve Community Experience Improve Resource Alignment Improve Purposeful Communication
Department Strategic Initiative	Increase participation and retention rates in the Compliance Assistance Program (CAP), a Supreme Court Fair Justice Initiative.
Intended Result	More litigants are current on delinquent court ordered fines and fees allowing the reinstatement of their suspended driver's license on criminal cases effective September 29, 2021.

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Projected*
Cases entered into CAP	1201	1010	1051	1000
Fines paid	$1,036,112	$787,403	$525,775	$550,000
Retention rate	62%	62%	62%	68%

Strategic Objective	Improve Community Experience Improve Resource Alignment Improve Purposeful Communication
Department Strategic Initiative	Increase collections through the Tax Intercept Program (TIP).
Intended Result	The increased collection of delinquent fines, costs, and fees from intercepted State Tax refunds.

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Projected*
Tax Intercept Program	$315,869	$331,329	$282,482	$300,000

Strategic Objective	Optimize Processes & Services
Department Strategic Initiative	Clearance Rates help courts determine effective case processing and positive case workflow.
Intended Result	The goal for all courts is to be 100% or above for the disposition of cases. Anything below 100% indicates a growing number of unadjudicated cases.

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024 Estimate*	*FY2025 Projected*
Clearance Rate	97%	91%	95%	98%

Strategic Objectives	Increase Innovation Solutions Optimize Processes & Services Improve Resource Alignment
Department Strategic Initiative	The establishment of Arizona case processing time standards will help courts move toward timely justice.
Intended Result	Timely completion and administration of justice.

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024 Estimate*	*FY2025 Projected*
Civil Traffic (98% within 90 Days)	95%	97%	98%	98%
Criminal Misdemeanor (98% within 180 Days)	82%	87%	98%	98%
DUI (93% within 180 Days)	53%	81%	93%	93%
Local Ordinances (98% within 180 Days)	96%	100%	100%	100%

Glendale
CITY COURT

Ensure access to fair and impartial justice by providing excellent customer service and accurate information in a timely manner to foster community trust and confidence.



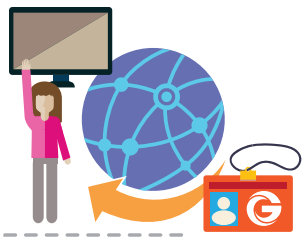
Our Community



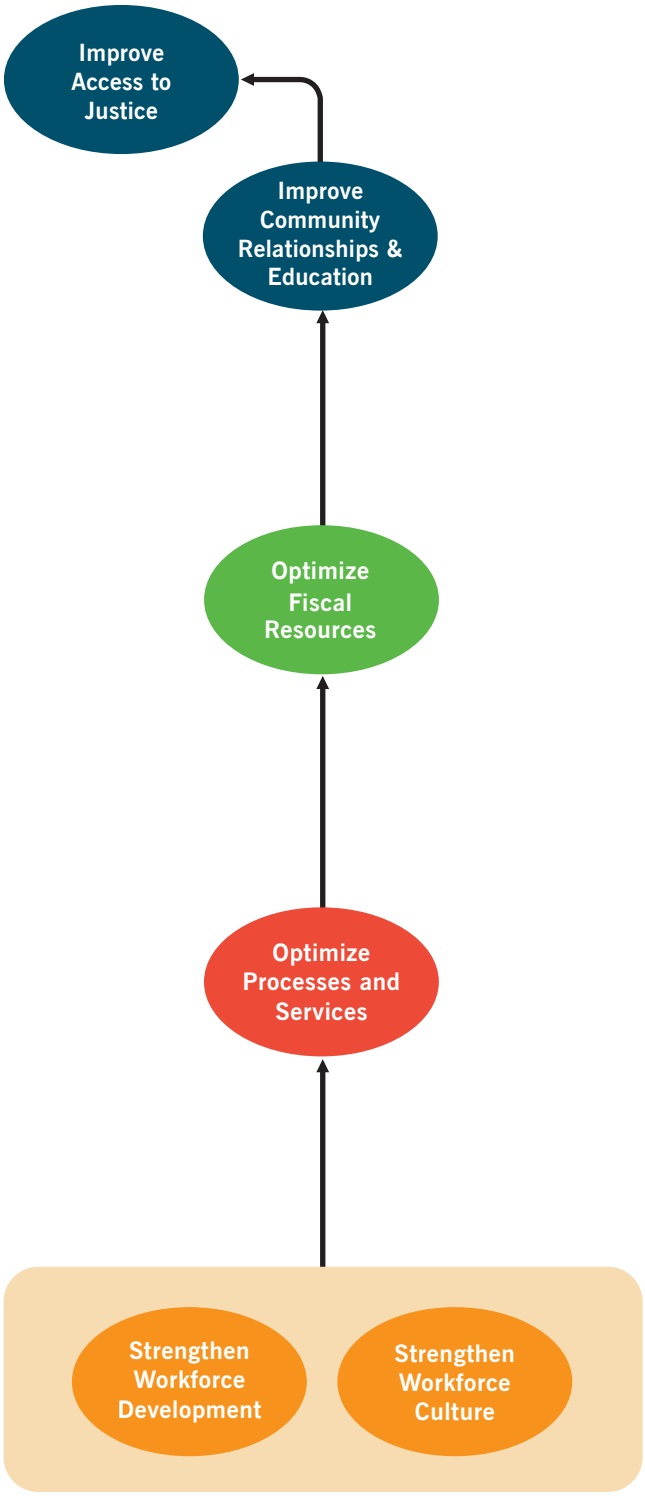
Our Finances



Our Processes



Our Organization



City Court (15)
Budget by Categories of Expenditures

Group	FY 2023 Actuals	FY 2024 Budget	FY 2024 Estimate	FY 2025 Request	$ Change in Budget	% Change in Budget
Personnel Services	4,744,561	5,485,903	5,578,054	5,919,314	433,411	7.90%
Services and Supplies	684,292	867,366	1,017,450	1,045,366	178,000	20.52%
Internal Charges	499,460	835,413	835,413	658,654	-176,759	-21.16%
Grand Total	**5,928,314**	**7,188,682**	**7,430,917**	**7,623,334**	**434,652**	**6.05%**

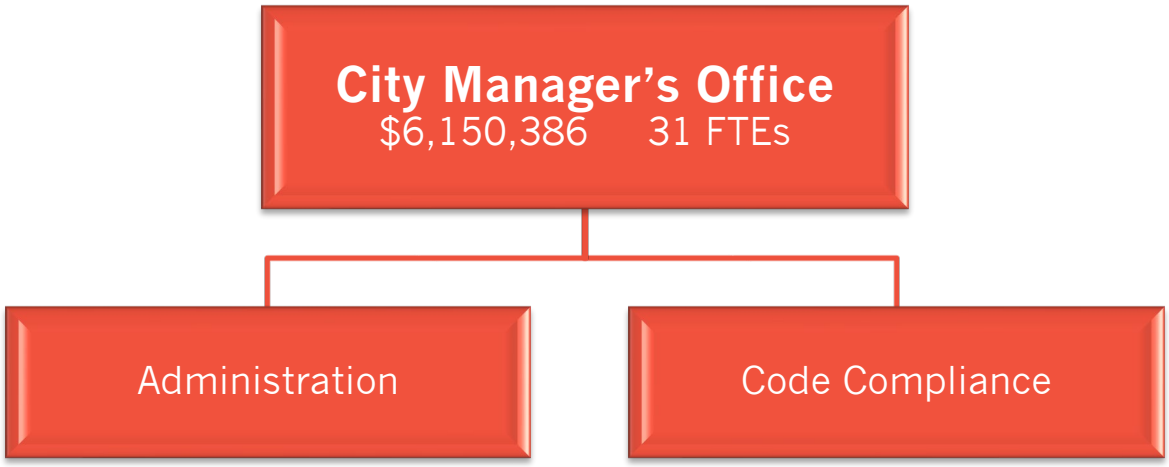
Fund & Department Number Budget by Program

Fund / Org	FY 2023 Actuals	FY 2024 Budget	FY 2024 Estimate	FY 2025 Request	$ Change in Budget	% Change in Budget
(1000-10001510) Court Administration	5,550,086	6,659,993	6,659,993	7,051,406	391,413	5.88%
(2120-21205001) Court Security	325,261	407,373	407,373	429,144	21,770	5.34%
(2120-21205002) Court Time Payments	27,452	62,036	62,036	83,479	21,443	34.57%
(2120-21205003) Fill the Gap	25,515	59,280	59,280	59,305	25	0.04%
(2160-21605256) Grants - Courts	0	0	242,235	0	0	0.00%
Grand Total	**5,928,314**	**7,188,682**	**7,430,917**	**7,623,334**	**434,652**	**6.05%**

City Court
Staffing by Program

Fund / Org	FY 2023 Actuals	FY 2024 Budget	FY 2025 Budget	Change in Budget
(1000-10001510) Court Administration	45.00	45.00	45.00	0.00
(2120-21205001) Court Security	1.00	1.00	1.00	0.00
(2120-21205002) Court Time Payments	0.50	0.50	0.50	0.00
Grand Total	46.50	46.50	46.50	0.00

Performance Report



Purpose Statement

To create organizational strategies for success.

Vision Statement

The organization and community knows where we are going and how we are going to get there.

Department Description

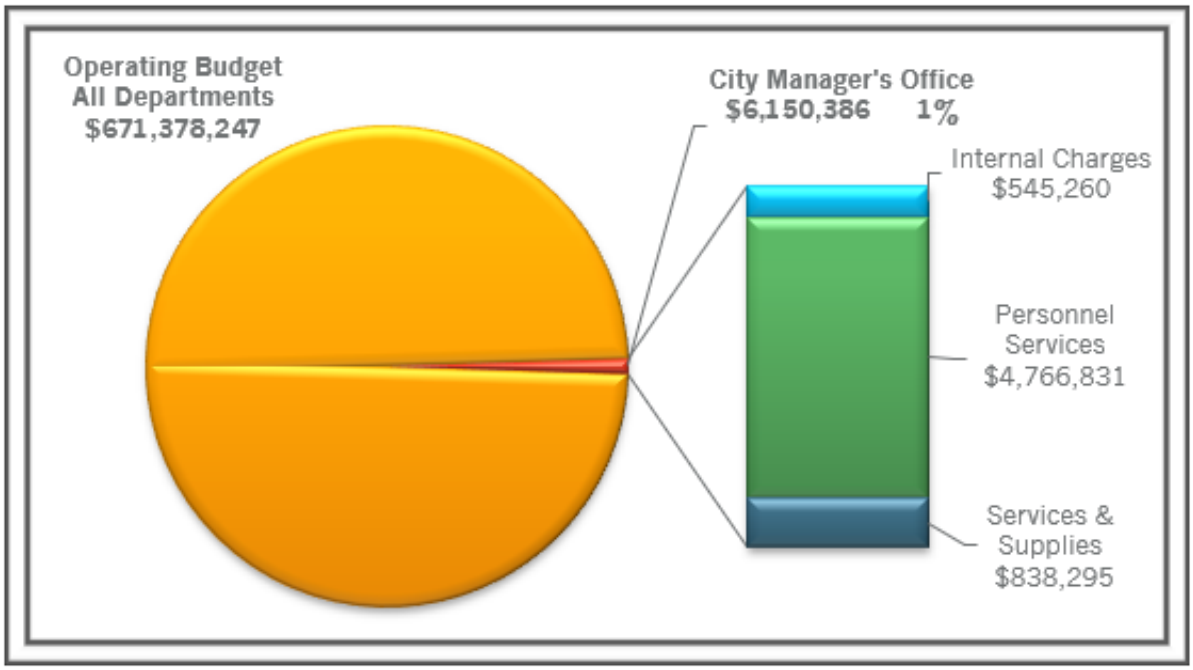
Administration

The City Manager's Office provides the organizational leadership necessary to successfully implement the policy direction of the City Council; communicates that direction to the organization; ensures the efficient, effective, and economical delivery of city services to Glendale's citizens; appropriately allocates the resources and support to achieve strategic objectives; uses data and evidence to analyze and improve organizational performance; and maintains a highly responsive, effective, and inclusive workforce.

Code Compliance

The Code Compliance Division is responsible for ensuring compliance with city codes and ordinances. These regulations are local laws adopted by the Glendale City Council and represent community standards. These community standards have been established to promote health and safety, protect the community from blight and deterioration, and enhance the livability of Glendale.

Operating Budget



The total City Operating Budget is $671 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

City Manager's Office

- Successfully hosted the 2024 NCAA Final Four, ensuring the best possible visitor experience. Glendale provided a safe environment with quality customer service and without impact to the regular delivery of public services for residents and businesses.
- Project Leadership
  - Downtown Campus Reinvestment Project
  - What Works Cities Gold Certified
  - Centralized Customer Service – GlendaleOne
  - Unified Development Code
  - Bond election education and outreach
- Employee Engagement:
  - Employee Focus Groups
  - Employee Gratitude Month

  - Employee Success Factors Awards Program
  - Employee Giving Opportunity Campaigns
  - Employee Events
- Financial Stewardship
  - Moody's bond rating upgrade - Glendale Transportation Excise Tax Bonds upgrade from A2 to A1
  - Fitch bond rating upgrade – Glendale Water and Sewer Bond upgrade from AA to AA+
  - New voter approved bond authority to improve streets and safety in Glendale.

Code Compliance

- Expanded Grids to 12 areas to improve service delivery
- Created five Senior Grids (areas) of responsibility that address commercial violations and residential building violations
- Implemented new city-wide proactive inspection program to view all 68,000+ residential parcels within the city. Includes new GPS system to capture all inspections conducted, to include inspections resulting in no violations.
- Completed department goal to have all current inspectors/administrators possess a professional certification
- Participated in Community Meetings in Cactus, Sahuaro, Cholla, and Ocotillo districts
- Completed 51 Clean and Liens
- Revised new educational fliers for parking codes
- Created new flier to address illegal construction of awnings and distributed to the most affected neighborhoods
- Revised city codes to address community concerns
- Received the American Association of Code Enforcement (AACE) “Rising Star” Award – Tasha Jefferson
- Improved case review methods with the Prosecutors Office and revised case preparation documents to improve service
- Three Code staff completed the Lean Six Sigma training
- Increased staff development opportunities with AGTS Supervisors Academy
- Participated in Granada Service Day to clean up properties

Goals, Objectives, and Performance Measures

Strategic Objective	Strengthen Workforce Development Optimize Processes & Services
Department Strategic Initiative	Provide leadership support for projects and programs that advance strategic objectives in the organization and processes Balanced Scorecard perspectives.
Intended Result	The organization is equipped with the knowledge, skills, abilities, and resources to achieve successful outcomes that fulfill the City Council's mission and vision for the organization.

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024 Estimate*	*FY2025 Target*
Process Improvement *# Employees Trained on Balanced Scorecard*	24	9	0	50

Strategic Objective	Strengthen Workforce Culture
Department Strategic Initiative	Fiscal Sustainability, Economic Development
Intended Result	To establish strategic direction for the organization that ensures alignment amongst all departments and services with the needs of the community.

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024 Estimate*	*FY2025 Target*
% of departments with an approved Tier II Balanced Scorecard	-	77%	91%	91%

**Updated performance measure*

Strategic Objective	Accountability
Department Strategic Initiative	Transparency, Fiscal Sustainability
Intended Result	Establish systems and tools that assess and report on organizational performance, identify target areas for improvement, and publicly report results to the citizens of Glendale.

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024 Estimate*	*FY2025 Target*
# Surveys conducted and integrated into the strategic planning efforts	2	9	5	5
Publicly Posted Data sets	4	3	3	3
Produce a balanced budget that complies with the city's adopted financial policies. The budget will be balanced, by fund, when all projected ongoing revenue sources do not exceed all ongoing expenses proposed for the current FY and for the upcoming FY. Use of the unassigned fund balance will occur only as authorized by Council to address one-time costs, not ongoing costs or planned utilization of fund balance.	Yes	Yes	Yes	Yes
Produce a Five-Year Forecast for each major operating fund, in compliance with the city's adopted financial policies	Yes	Yes	Yes	Yes
Prepare City Manager's recommended budget in accordance with the city's adopted financial policies	Yes	Yes	Yes	Yes

Strategic Objective	Improve Community Experience
Department Strategic Initiative	Pursue quality economic development and ensure long-term financial stability, while safeguarding current economic investments.
Intended Result	Expand the tax base and job market in the community.

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024 Estimate*	*FY2025 Target*
New businesses recruited or existing companies expanding	10	15	14	20
Jobs generated by new or expanding companies	4,643	2,000	1500	2000

Strategic Objective	Improve Community Experience
Department Strategic Initiative	Address and resolve code compliance violations in an effective and efficient manner
Intended Result	Maintain compliance with City Codes that relate to nuisances, property maintenance, rental housing and Zoning Ordinance requirements

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024 Estimate*	*FY2025 Target*
% of properties evaluated for violations	-	-	90%	90%

**New performance measure, no historical data*

Strategic Objective	Improve Purposeful Communication
Department Strategic Initiative	Consistent communication with all departments, businesses, and residents to provide an effective experience.
Intended Result	Improved communication between code staff and stakeholders

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024 Estimate*	*FY2025 Target*
% of Code Compliance cases that do not escalate to level 3 in GlendaleOne (timely resolution)	-	-	98%	98%
% of Code Compliance cases where the complainant receives a response within 2 days	-	-	90%	90%

**New performance measure, no historical data*

Strategic Objective	Strengthen Workforce Development
Department Strategic Initiative	We train staff to be technical professionals with a focus on delivering quality customer service.
Intended Result	Staff are technical experts in their field.

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024 Estimate*	*FY2025 Target*
% of inspectors that have a professional certification	-	-	90%	100%

**New performance measure, no historical data*

Glendale
CODE COMPLIANCE

We strive to make Glendale a safe and vibrant place to live and work. We accomplish this through effective communication and continuous education to ensure compliance with city codes, providing a healthy and desirable community for all.



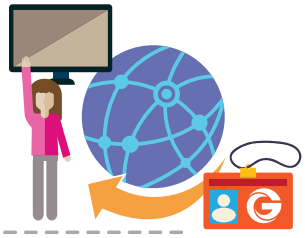
Our Community



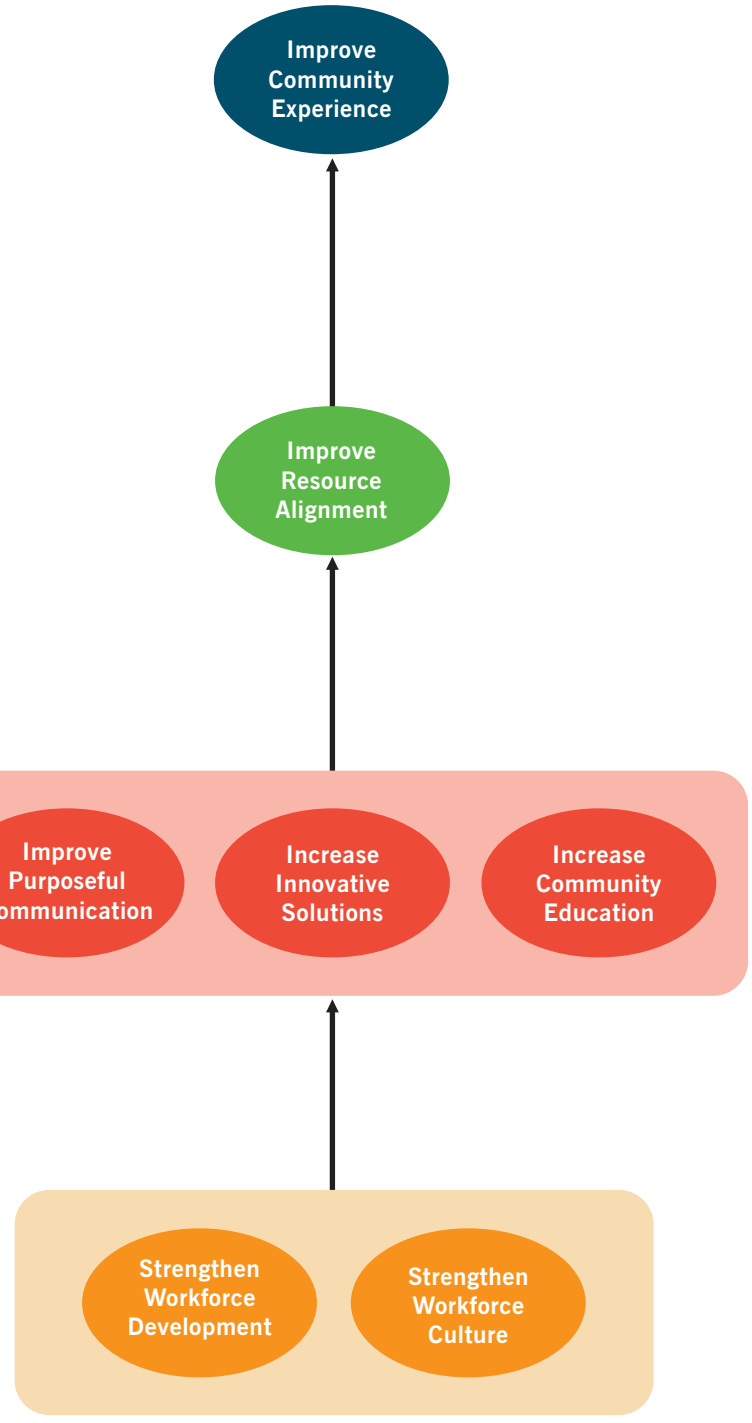
Our Finances



Our Processes



Our Organization



City Manager's Office (16)
Budget by Categories of Expenditures

Group	FY 2023 Actuals	FY 2024 Budget	FY 2024 Estimate	FY 2025 Request	$ Change in Budget	% Change in Budget
Personnel Services	3,766,023	4,428,803	4,394,507	4,766,831	338,028	7.63%
Services and Supplies	653,940	735,895	770,191	838,295	102,400	13.92%
Internal Charges	329,981	511,319	511,319	545,260	33,941	6.64%
Grand Total	**4,749,944**	**5,676,016**	**5,676,016**	**6,150,386**	**474,369**	**8.36%**

Fund & Department Number Budget by Program

Fund / Org	FY 2023 Actuals	FY 2024 Budget	FY 2024 Estimate	FY 2025 Request	$ Change in Budget	% Change in Budget
(1000-10001610) City Manager Administration	1,939,335	2,203,583	2,203,583	2,411,921	208,338	9.45%
(1000-10001612) Code Compliance	2,810,609	3,472,433	3,472,433	3,738,465	266,031	7.66%
Grand Total	**4,749,944**	**5,676,016**	**5,676,016**	**6,150,386**	**474,369**	**8.36%**

City Manager's Office
Staffing by Program

Fund / Org	FY 2023 Actuals	FY 2024 Budget	FY 2025 Budget	Change in Budget
(1000-10001610) City Manager Administration	7.00	7.00	7.00	0.00
(1000-10001612) Code Compliance	22.00	24.00	24.00	0.00
Grand Total	29.00	31.00	31.00	0.00

Performance Report



Purpose Statement

We build community through impactful services.

Vision Statement

We are the national model for innovative community services.

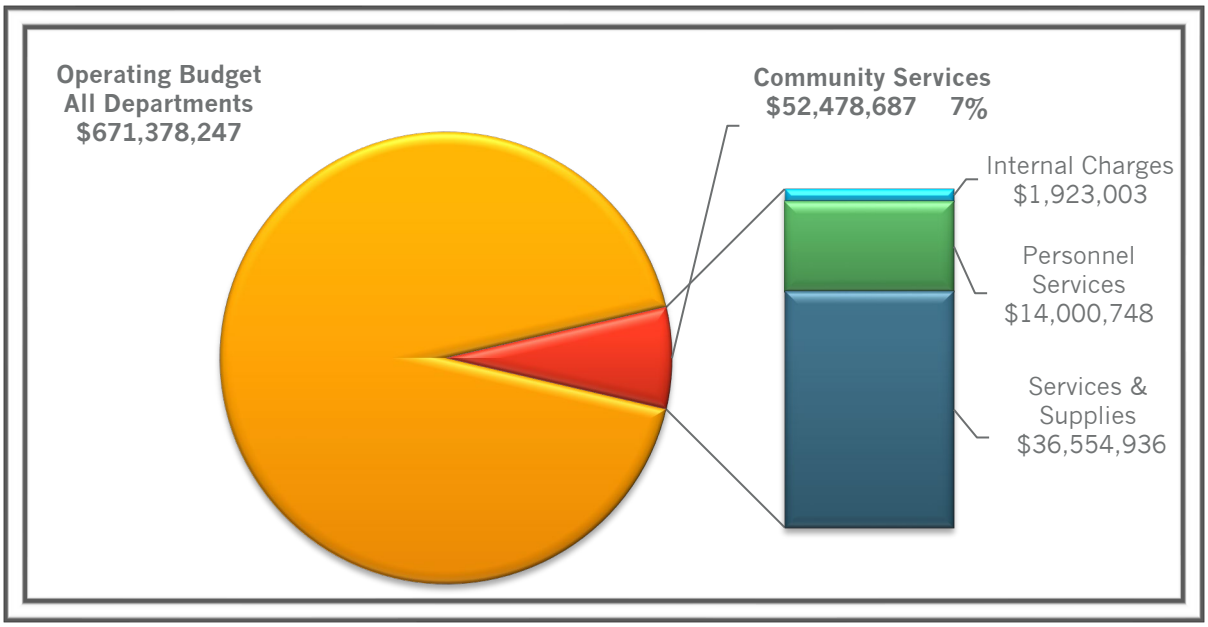
Department Description

The Community Services Department includes five divisions: Community Action Program, Community Engagement, Community Housing, Community Revitalization, and Library Services.

The department is primarily grant funded and is responsible for delivering programs administered by the U.S. Department of Housing and Urban Development (HUD) and the U.S. Department of Health and Human Services (DHHS) which are targeted for low to moderate income households or Census tracts. The services supported exclusively by the city's General Fund include Administration, Community Engagement, and Library Services.

Some of the specific services include utility/rent assistance, home repair and rehabilitation programs, homeless services, services for other vulnerable populations, physical infrastructure improvements, public housing and housing choice voucher programs, neighborhood and community engagement, volunteer programs, affordable housing investments, and physical and digital materials and programs offered by the city's four public libraries. These programs are designed to strengthen the community by providing services that focus on education, infrastructure, housing, and crisis support to expand access to economic opportunities for all.

Operating Budget



The total City Operating Budget is $671 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

In FY2023-24 Community Services continued to respond to the needs of a community recovering from the public health pandemic that began in 2020 and the resulting housing insecurity that was created due to increased rents and an underproduction of housing. Glendale is a leader in our region because of Council's support of responsible policies that focus on addressing housing affordability and availability for our community including the adoption of the affordable housing development fee waiver program in addition to their support for innovative service delivery models like our Homeless Master Services Agreement and THRIVE Success Coaching program. The Community Services team continues to re-think service delivery in all programs and services from the perspective of our residents.

Homeless to Housed

The city's Housing Authority successfully collaborated internally and with external housing navigators and landlords to achieve 100% lease up of Emergency Housing Vouchers before the September 2023 deadline ensuring the city was able to leverage the full value of this program for the benefit of its residents. This project required a high degree of communication, problem-solving, flexibility, and tenacity to achieve success. As a result of their efforts, 72 households were rescued from homelessness and have a path to

stability and sustainability. Housing was also awarded 20 Veteran Affairs Supportive Housing (VASH) vouchers which are 100% leased. Twenty (20) more vouchers will be requested in August 2024 with the continued support from HUD VA Supportive Housing (HUD VASH) National Program Office. Housing continues to work with the Department of Child Safety using the Foster Youth to Independence Vouchers to house 18 foster young adults aging out of foster care. C**ity staff have facilitated permanent housing placements for 143 formerly homeless persons**.

Heat Relief Respite Centers

In the Summer of 2023, the Community Engagement division took on the implementation of the first-ever heat relief respite centers in Glendale. Traditionally the city's heat relief efforts had been limited to operating city facilities as cooling/hydration centers. As a result of the funding partnership with Maricopa County, Glendale established partnerships with Arizona Faith Network and Phoenix Rescue Mission to operation three respite centers which provided transportation and case management services in addition to a safe, comfortable space to get inside during a record-breaking heat wave. As a result of these efforts, there were **over 12,000 visits to the centers with over 40,000 bottles of water distributed**. What's more important is that thanks to our focus on case management and navigation services, **32 individuals obtained shelter, 56 were enrolled in coordinated entry, and 47 were provided with other supplies and services outside of the respite center operations**.

THRIVE Success Coaching Program

Since the start of the pandemic assistance programs in July 2020, the city's Community Action Program has **distributed $44.5 million in emergency assistance** to Glendale residents through various programs. With the official declaration of the end of the pandemic in the spring 2023, we transitioned services to our new program – Transcending Hope and Resiliency Into Viable Empowerment (THRIVE). The program was officially launched in July 2023 with the hiring of six "Success Coaches" who work collaboratively with clients to address underlying causes of poverty and provide coaching and resources to help achieve success. To date, **over 100 have been enrolled in the program and collectively program participants have established and are tracking over 600 unique goals in the areas of housing, employment, education and training, and financial stability**. We have partnered with Trellis to provide financial literacy certification classes and are actively seeking additional service partners.

Residential Landscape Improvement Program

City Council allocated one-time funding for this program in the FY2023-24 budget to provide low maintenance and drought-resistant front yard landscaping for eligible homeowners to mitigate code violations and beautify neighborhoods. To launch the program, staff developed a partnership with Rebuilding Together Valley of the Sun to conduct a minimum of 5 landscape clean-up projects within strategically identified neighborhoods to serve a minimum of 100 households. **Three of the five projects serving 55 households were completed in FY2023-24,** the balance will be completed next fiscal year.

Library Operation Improvements

As a result of feedback from the community needs assessment, Process Improvement Team, and 1-1 meetings, staff is **tracking over 250 improvement recommendations**. Approximately 44% are related to suggested capital improvements that will be evaluated through the existing CIP and associated funding. The other 56% have been categorized as operational. Of those, **43% of been completed, 35% are in progress**, and the balance are under review/analysis. It is anticipated that the entire body of work related to operations will be completed in FY2024-25.

Library Programming

Summer Reading Program participation continues to steadily grow and increased in both **number of registered users (up 19%) and finishers (up 13%).** After obtaining a $5,000 Festival Grant to supplement the 27th Annual Arizona Songwriters Gathering held on January 27, 2024, **a total of 663 attendees participated**, more than doubling last year's attendance. Thanks to a grant from the Arizona State Library, patrons now have access to virtual reality technology providing both gaming and exploration experiences. Finally, programming staff are working with internal audit to analyze current programming and offer suggestions that will help formulate long term goals.

Increased Grant Funding

One of the strategic objectives of the department's Tier II Strategic Plan is to increase grant funding from other than entitlement grant sources to increase and improve resident services. As a result of our concerted effort, we have taken advantage of opportunities to **seek approximately $33.4 million in funding and have been awarded $14.8 million (44% approval rate).** These awards have provided funding for heat relief respite centers, affordable housing, veterans housing, and a variety of community education programs.

Awards and Recognition

As a result of several improvement initiatives in our Housing division related to program management, waitlist operations, and recertification processes, **the Glendale Housing Authority has once again been designated by HUD as a High Performing Agency.**

Additionally, **the Community Services Department was named Arizona Housing Coalition's Advocate of the Year** at their 29th Annual Conference on February 28th. This award is given to individuals or organizations whose advocacy work has resulted in systems-level change in affordable housing and/or homelessness. Glendale was nominated by Gorman & Company for our innovative approach to providing homeless services and the implementation of a fee waiver program for affordable housing.

Goals, Objectives, and Performance Measures

Strategic Objectives	Optimize Processes & Services Improve Community Experience
Department Strategic Initiative	Key department managers will continue to enhance the programs and services offered to Glendale residents through a variety of diverse activities which preserve the health, safety, and livability of the community.
Intended Result	All patrons of the Community Services Department receive excellent customer service.

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Target*
Households Served through Housing Programs	1,379	1,379	1271	1,301
Individuals who obtained permanent housing through the Homeless Master Services Agreement	0	852	1,000	1,000
Owner-occupied homes rehabilitated for low-income households	127	60	75	75
Digital Library Materials Utilization Rate (per resident)	1.04	1.13	1.21	1.31

Strategic Objectives	Increase Stakeholder Engagement Improve Purposeful Communication Improve Resource Alignment Improve Community Experience
Department Strategic Initiative	Improve strategic outreach and partnerships in support of programs and services to benefit Glendale residents.
Intended Result	Increased number of community volunteers and external partnerships.

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Target*
Community Engagement Volunteer Activities	100	94	136	140
Community Services Partner Organizations	*227*	*305*	*337*	*350*
% Increase in Community Volunteer Hours	N/A	24%	0%	5%

Glendale
COMMUNITY SERVICES

We build community through impactful services.
We are the national model for innovative community services.



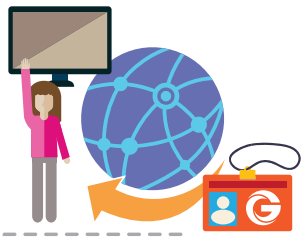
Our Community



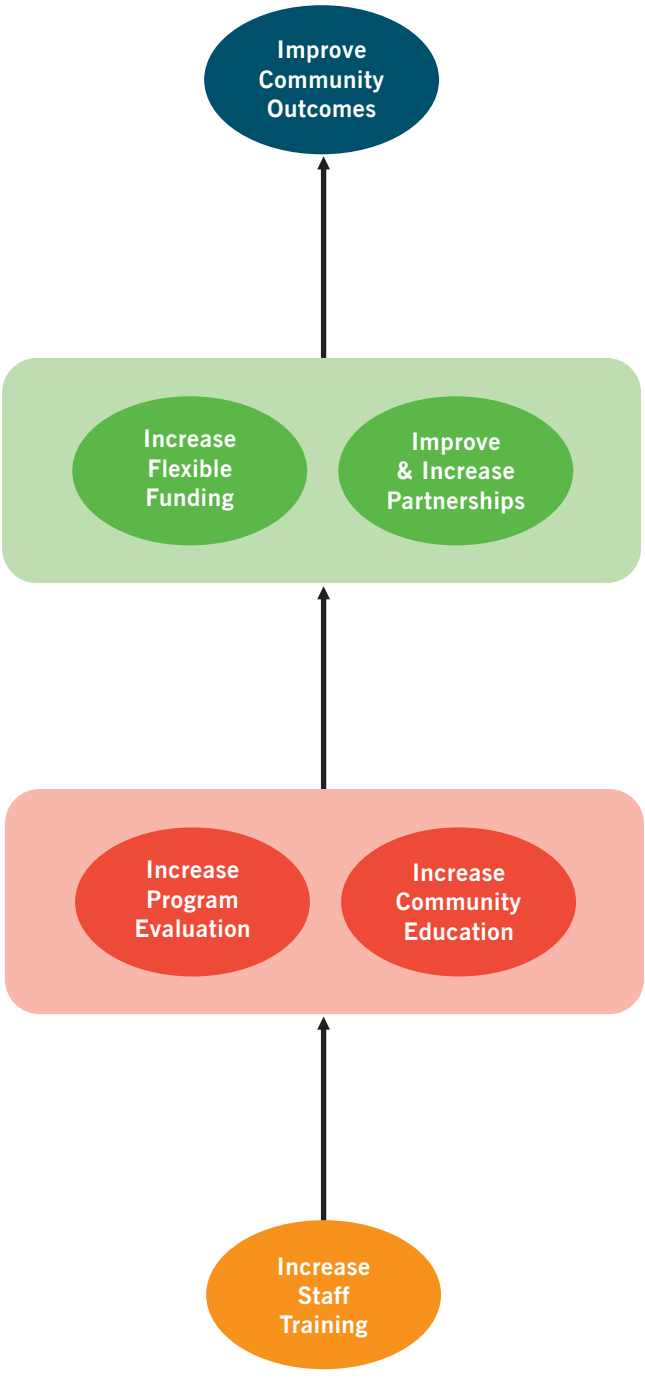
Our Finances



Our Processes



Our Organization



Community Services (17)
Budget by Categories of Expenditures

Group	FY 2023 Actuals	FY 2024 Budget	FY 2024 Estimate	FY 2025 Request	$ Change in Budget	% Change in Budget
Personnel Services	8,494,096	11,194,060	11,194,060	14,000,748	2,806,687	25.07%
Services and Supplies	16,697,729	29,558,708	29,617,324	36,554,936	6,996,228	23.67%
Internal Charges	1,210,382	1,847,281	1,847,281	1,923,003	75,722	4.10%
Grand Total	**26,402,208**	**42,600,049**	**42,658,665**	**52,478,686**	**9,878,637**	**23.19%**

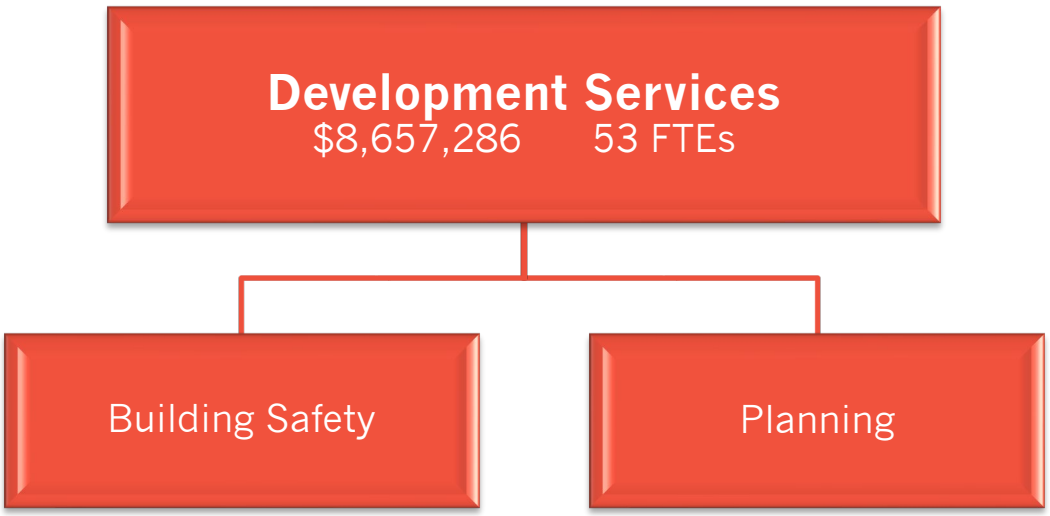
Fund & Department Number Budget by Program

Fund / Org	FY 2023 Actuals	FY 2024 Budget	FY 2024 Estimate	FY 2025 Request	$ Change in Budget	% Change in Budget
(1000-10001710) Community Services Admin	452,347	768,095	768,095	1,052,405	284,310	37.01%
(1000-10001711) Library	5,996,496	7,595,141	7,595,141	7,930,741	335,601	4.42%
(1000-10001712) Community Engagement	236,449	420,621	420,621	503,375	82,754	19.67%
(1000-10001715) CAP Local Match	311,716	820,409	820,409	638,526	-181,883	-22.17%
(1000-10001716) Community Revitalization	426,738	533,967	533,967	752,224	218,258	40.87%
(2010-20104017) Grants-Community Service	0	13,062	13,062	13,062	0	0.00%
(2010-20105140) HOME Administration	0	189,457	189,457	183,957	-5,500	-2.90%
(2010-20105141) HOME Replace Housing Program	218,534	50,000	50,000	0	-50,000	-100.00%
(2010-20105142) HOME Affordable Housing	103,877	764,000	764,000	0	-764,000	-100.00%
(2010-20105143) HOME Single Family Resid Rehab	0	100,000	100,000	0	-100,000	-100.00%
(2010-20105144) HOME Tenant Based Rental Assis	843,956	1,850,000	1,850,000	2,873,150	1,023,150	55.31%
(2010-20105331) HOME ARP	23,985	0	0	1,552,953	1,552,953	0.00%
(2020-20204017) Neighborhood Stabilization	24,196	954,220	954,220	923,591	-30,629	-3.21%
(2030-20304017) Grants Neigh Stab Pgm3	0	0	0	164,217	164,217	0.00%
(2030-20305150) NSP3 Administration	1,030	227,300	227,300	227,300	0	0.00%
(2040-20404017) CDBG	0	860,341	860,341	1,019,852	159,511	18.54%
(2040-20405100) CDBG Administration	500,816	141,384	141,384	101,600	-39,784	-28.14%
(2040-20405101) CDBG Single Family Resid Rehab	533,864	1,030,320	1,030,320	2,264,325	1,234,005	119.77%
(2040-20405102) CDBG Lead Based Paint	3,334	17,200	17,200	10,000	-7,200	-41.86%
(2040-20405103) CDBG Temporary Relocation	87,862	92,500	92,500	92,500	0	0.00%
(2040-20405104) CDBG Rehab/Delivery	93,052	57,100	57,100	158,151	101,051	176.97%
(2040-20405105) CDBG Demolition Low/Mod	0	217,605	217,605	386,283	168,678	77.52%
(2040-20405106) CDBG Demolition Slum Blight	4,468	0	0	0	0	0.00%
(2040-20405107) CDBG Public Services	492,601	363,545	363,545	363,545	0	0.00%
(2040-20405108) CDBG Housing Services-City Prj	0	5,660	5,660	5,660	0	0.00%
(2040-20405109) CDBG Housing Services-External	971,512	440,000	440,000	1,479,088	1,039,088	236.16%
(2040-20405110) CDBG Public Faclt/Infra-CtyPrj	940,131	939,600	939,600	74,670	-864,930	-92.05%
(2040-20405112) CDBG Roof Replacement Program	86,400	157,000	157,000	157,000	0	0.00%
(2041-20415113) CDBG CV1 Admin	75,916	563,286	563,286	0	-563,286	-100.00%
(2041-20415114) CDBG CV1 Projects	217,180	150,000	150,000	262,824	112,824	75.22%
(2044-20445116) CDBG CV3 Projects	593,906	503,695	503,695	337,199	-166,496	-33.05%
(2140-21404017) CAP Grant	0	1,049,189	1,049,189	1,049,232	43	0.00%
(2140-21405261) Community Action Program DHHS	966,303	2,259,697	2,259,697	3,195,362	935,665	41.41%
(2140-21405262) Community Action Program ACAA	80,473	61,726	61,726	61,726	0	0.00%
(2140-21405264) Community Action Prgm MCHS CSD	179,167	0	0	0	0	0.00%
(2140-21405265) Comm Action Prgm-EmerRntlAsst	8,251,698	0	0	1,500,000	1,500,000	0.00%
(2145-21455327) Homeless Serv Grant Pilot Pgm	126,070	0	0	0	0	0.00%
(2150-21505130) ESG Administration	0	34,453	34,453	48,493	14,040	40.75%
(2150-21505131) ESG Rapid Rehousing	29,304	139,644	139,644	434,870	295,226	211.41%
(2150-21505132) ESG Outreach	0	63,920	63,920	0	-63,920	-100.00%
(2150-21505133) ESG Emergency Shelter Services	154,317	45,156	45,156	0	-45,156	-100.00%
(2151-21515134) ESG CV1 Admin	33,576	32,000	32,000	0	-32,000	-100.00%
(2151-21515135) ESG CV1 Projects	1,370	25,000	25,000	0	-25,000	-100.00%
(2152-21525137) ESG CV2 Projects	1,051,493	500,000	500,000	0	-500,000	-100.00%
(2160-21604017) Grants-Community Service	0	319,850	319,850	342,240	22,390	7.00%
(2160-21605241) Library Grant Accounts	44,719	0	24,276	0	0	0.00%
(2160-21605248) Community Connections Donation	10,080	0	10,000	0	0	0.00%
(2160-21605249) Library Donation Accounts	435	0	9,340	0	0	0.00%
(2160-21605268) Donations-Mun Util Bill Assist	36,437	0	15,000	0	0	0.00%
(6130-61301713) Housing Public Activities	2,196,399	17,199,548	17,199,548	21,178,487	3,978,938	23.13%
(6130-61301717) Housing Admin-GF Supported	0	1,044,359	1,044,359	1,140,079	95,720	9.17%
Grand Total	**26,402,208**	**42,600,049**	**42,658,665**	**52,478,686**	**9,878,637**	**23.19%**

Community Services
Staffing by Program

Fund / Org	FY 2023 Actuals	FY 2024 Budget	FY 2025 Budget	Change in Budget
(1000-10001710) Community Services Admin	4.0	4.00	5.0	1.00
(1000-10001711) Library	51.0	56.00	56.0	0.00
(1000-10001712) Community Engagement	1.0	2.00	2.0	0.00
(1000-10001715) CAP Local Match	3.0	3.00	4.0	1.00
(1000-10001716) Community Revitalization	2.0	2.00	3.0	1.00
(2040-20404017) CDBG	8.0	8.00	7.0	-1.00
(2140-21404017) CAP Grant	2.0	0.00	0.0	0.00
(2140-21405261) Community Action Program DHHS	5.5	7.50	7.5	0.00
(6130-61301713) Housing Public Activities	20.0	16.00	21.0	5.00
(6130-61301717) Housing Admin - GF Supported	0.0	5.00	5.0	0.00
Grand Total	96.5	103.50	110.5	7.00

Performance Report



Purpose Statement

We provide exceptional customer service utilizing sound Planning and Building practices. We strive
to safeguard our community and ensure quality development.

Department Description

Building Safety

The Building Safety Division ensures that building code standards are met to safeguard life, health, property, and public welfare by regulating and controlling the design, construction, quality of materials, and occupancy of all buildings and structures in Glendale. The Division is the central resource for development, construction and code information, plan review, permit issuance and construction inspection.

Planning

The Planning Division has three major functions, long range planning and research, current planning and zoning administration.

The long range planning and research function is responsible for the long-range physical General Plan, special studies, research, quarterly population estimates, annexation analysis and application processing. In addition, the division administers the Historic Preservation Ordinance and the related program, coordinates preparation of national and local register nominations and staffs the Historic Preservation Commission.

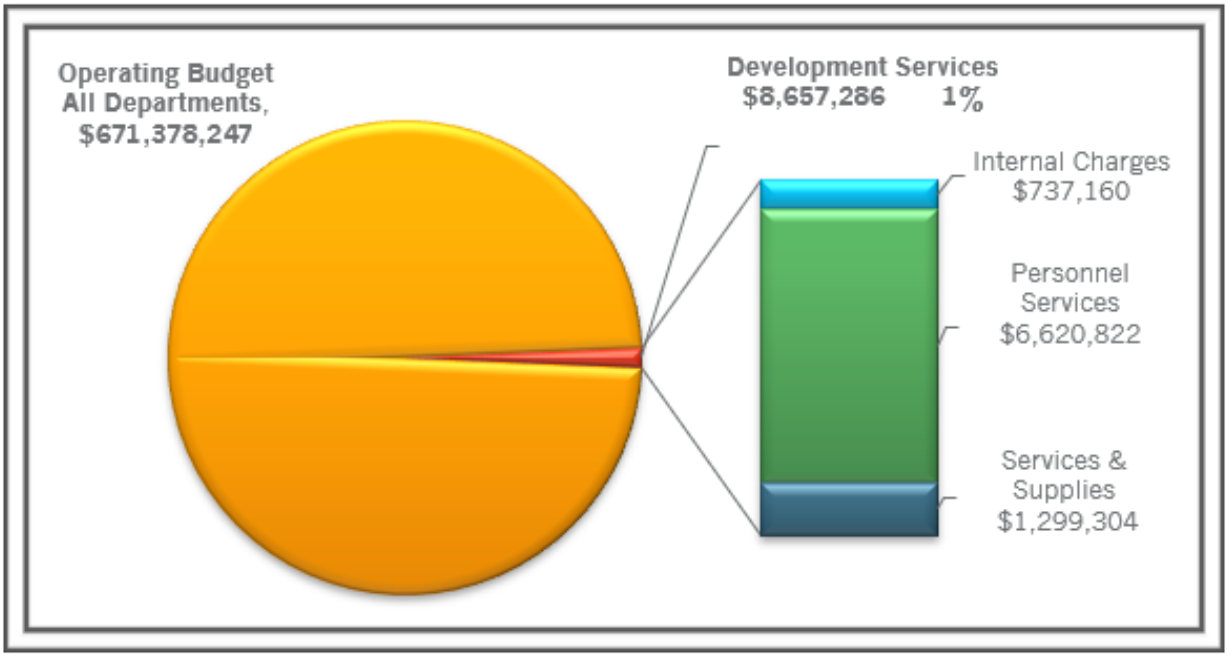
The current planning and zoning administration function manages the review of land use applications including General Plan amendments, annexations, rezoning requests, conditional use permits, preliminary and final plats, residential and commercial reviews, variance requests, group home review, appeals, zoning administrative review and relief

requests, commercial tenant improvements, special events, liquor licenses, business license reviews, group homes and custom home reviews and geographic information systems and mapping services.

The administration function prepares staff reports for City Council, the Planning Commission, the Historic Preservation Commission, and Board of Adjustment public hearings and workshops. This function also ensures proper advertising and notification processes are complete and in conformance with state open meeting laws. The administrative function manages the departmental budget and compliance with the Citizen Participation Ordinance, responds to GlendaleOne inquiries and provides staff support for City Council, the Planning Commission, the Historic Preservation Commission, and Board of Adjustment public hearings and workshops.

Mapping and Records is part of the Planning Division. Mapping and Records maintains the GIS database which includes layers of information relative to City Council districts, water lines, sewer lines, storm drains, streets, addresses, parcels, and subdivisions. These GIS layers are the largest database in the City.

Operating Budget



The total City Operating Budget is $671 million. The departmental operating budget is comprised of three categories:

- Internal services = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Salary = salary and related costs
- Operating = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

- City of Glendale Increased to 67.6 Square Miles
- Notable Planning and Development Projects Include:
  - Chicken N Pickle (Entertainment) – Certificate of Occupancy
  - Rainbow Riders Hot Air Balloons (Entertainment) – TCO
  - Empact Behavioral Health (Medical) – Plan Review
  - Andretti Indoor Karting (Entertainment) Under Construction
  - Dicks House of Sports (Retail) – Design Review
  - REI Sporting Goods – (Retail) – Under Construction
  - Nestle (Manufacturing) – Temporary Certificate of Occupancy
  - Puma (Distribution) – Certificate of Occupancy
  - Ball Park Apartments (Residential) – Under Construction
  - Phoenix Childrens Hospital Medical Office (Office) – Cetrificate of Occupancy
  - Phoenix Childrens Hospital – (Hospital) – Under Construction
  - Tanger Expansion Texas Roadhouse (Hospitality) – Under Construction
  - Manistee Ranch Townhomes (Residential) – Under Construction
- Residential 3,757 Single Family Homes in Processes (Snapshot FY23-24)
  - 277 SFH in Design Review
  - 102 SFH in Plan Review
  - 3378 Single Family Construction Phase
    - 1221 Permitted in FY23-24
- Multifamily 6,309 Dwelling Units in Processes (Snapshot FY23-24)
  - 178 MF Dwelling Units in Design Review
  - 1471 MF Dwelling Units in Plan Review
  - 4660 MF Dwelling Units in Construction
    - 1860 MF DUs Permitted in FY23-24
- Industrial 33.2 Million SF in Plan Review, Constrution, or Complete
  - 5.15 Million SF in Plan Review
  - 10.9 Million SF in Construction
  - 2.26 Million SF on Hold
  - 7.6 Million SF Completed in 2023
  - 7.3 MIllin SF Completed 2019 -2022
- Innovative Customer Service
  - New Small Business Coordinator Hired
  - Pre-Application meetings (online and in person)
  - Pre-Construction meetings (on jobsite)
  - Pre-Certificate of Occupancy meetings (on jobiste)
- GIS DATA
  - 9.07 Annexed Acres
  - 19 Plats/11 Minor Land Divisions, 387 New Parcels
  - 1,682 New Assigned Addresses (Maintaining 121,628 Total)
  - As-Builts for 124 projects, totaling 1,576 as-built sheets

Goals, Objectives, and Performance Measures

Strategic Objective	Optimize Processes & Services
Department Strategic Initiative	Provide complete and timely review using our newly published time frames to speed projects to completion in an inclusive and open process
Intended Result	Glendale customers receive superior customer service

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Target*
Number of service requests filed	197	489	1085	900
Number of filed cases	230	848	337	550
Planning customers/visits assisted at the Development Services Center counter and telephone calls.	9,850	13,049	25,053	26,000

Strategic Objective	Optimize Processes & Services
Department Strategic Initiative	95% of all plan review submittals are completed within two review cycles
Intended Result	Thorough and expedient review of construction plans support the development of our community

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Target*
Number building permits issued	9,764	10,183	10,454	9,000
Number of plan reviews completed	8,741	9,389	10,114	9,200
% of submitted plans approved at first review	79%	80%	83%	84%
% of submitted plans approved at second review	19%	19%	16%	15%
% of submitted plans requiring 3 or more reviews	2%	1%	1%	1%

Glendale
DEVELOPMENT SERVICES

We provide exceptional customer service utilizing sound Planning and Building practices. We strive to safeguard our community and ensure quality development.



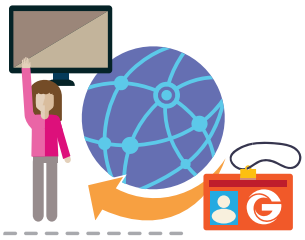
Our Community



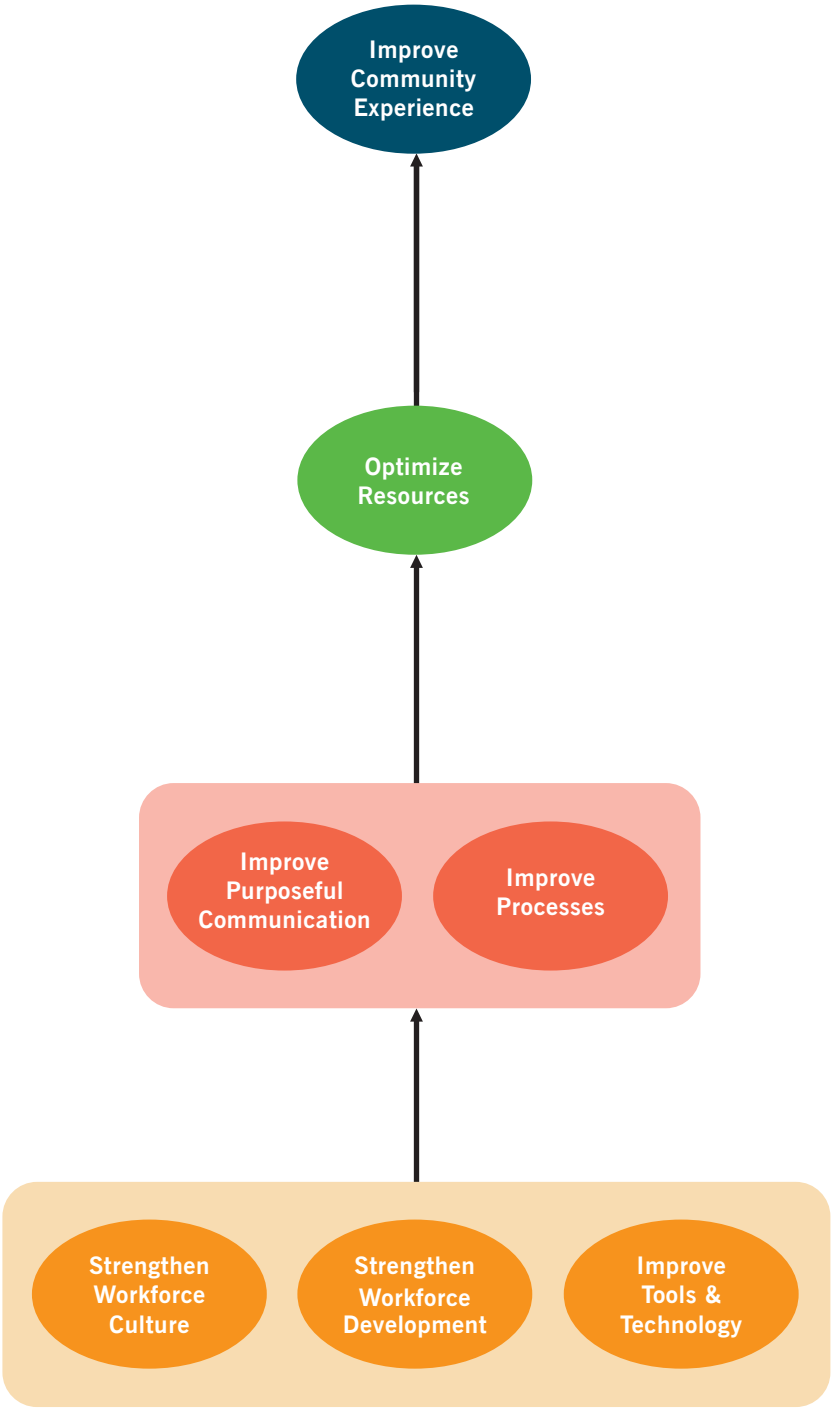
Our Finances



Our Processes



Our Organization



Development Services (18)
Budget by Categories of Expenditures

Group	FY 2023 Actuals	FY 2024 Budget	FY 2024 Estimate	FY 2025 Request	$ Change in Budget	% Change in Budget
Personnel Services	5,269,917	6,110,994	6,110,994	6,620,822	509,828	8.34%
Services and Supplies	350,119	1,093,494	1,104,694	1,299,304	205,809	18.82%
Internal Charges	661,289	727,545	727,545	737,160	9,616	1.32%
Grand Total	**6,281,325**	**7,932,033**	**7,943,233**	**8,657,286**	**725,253**	**9.14%**

Fund & Department Number Budget by Program

Fund / Org	FY 2023 Actuals	FY 2024 Budget	FY 2024 Estimate	FY 2025 Request	$ Change in Budget	% Change in Budget
(1000-10001810) Planning	1,659,651	2,719,098	2,719,098	2,922,709	203,611	7.49%
(1000-10001811) Building Safety	4,426,330	4,946,359	4,946,359	5,448,436	502,077	10.15%
(1000-10001812) Code Compliance	0	10,216	10,216	0	-10,216	-100.00%
(1000-10001814) Development Services Admin	0	2,600	2,600	0	-2,600	-100.00%
(1000-10005006) Mapping and Records	195,344	253,760	253,760	286,141	32,382	12.76%
(2160-21605258) Planning Donations	0	0	11,200	0	0	0.00%
Grand Total	**6,281,325**	**7,932,033**	**7,943,233**	**8,657,286**	**725,253**	**9.14%**

Development Services
Staffing by Program

Fund / Org	FY 2023 Actuals	FY 2024 Budget	FY 2025 Budget	Change in Budget
(1000-10001810) Planning	15.00	16.00	16.00	0.00
(1000-10001811) Building Safety	34.00	35.00	35.00	0.00
(1000-10001812) Code Compliance	0.00	0.00	0.00	0.00
(1000-10005006) Mapping and Records	2.00	2.00	2.00	0.00
Grand Total	51.00	53.00	53.00	0.00

Performance Report



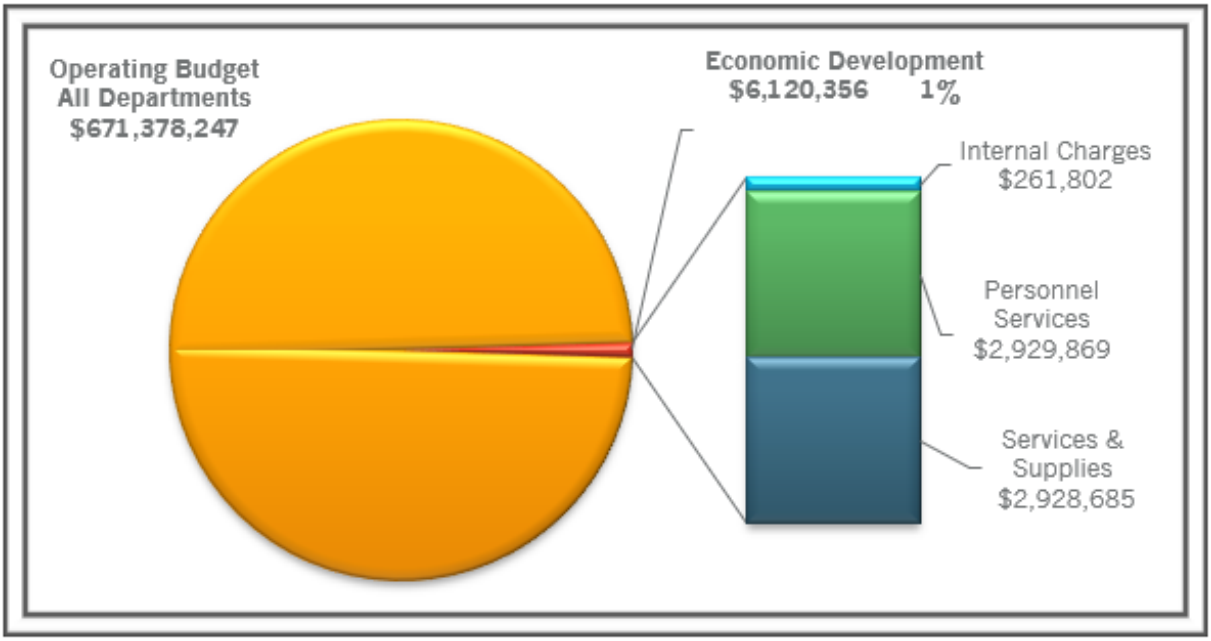
Purpose Statement

To foster economic vitality by facilitating deliberate activities that serve as an important catalyst for new business, a critical resource for existing business and emerging industry opportunities to ensure a diverse, sustainable economy that improves the lives of the people we serve.

Department Description

The Economic Development Department is responsible for facilitating the creation of employment and preserving jobs, promoting growth opportunities, demonstrating servant leadership, and promoting a quality of life through arts, culture, special events and tourism strategies that enhance the city's revenue base. Creating a business-friendly climate requires coordinating internally with affected stakeholder groups and externally with the city's business and community partners. Supporting and growing a diverse, sustainable economy that provides economic opportunity is essential to achieving the City's mission to improve the lives of the people we serve every day. Businesses, neighborhoods, residents, visitors and the entire region all benefit from the improved quality of life that the City's economic development efforts create.

Operating Budget



The total City Operating Budget is $671 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

BUSINESS ATTRACTION PROJECT HIGHLIGHTS

Sunwest Credit Union
SunWest Credit Union, a highly esteemed institution in the Arizona finance sector, recently relocated its headquarters to the Glendale Corporate Center. With this move, SunWest will now occupy 18,000 square feet of space in the Glendale Corporate Center, bringing over 60 executive, management, and high-level jobs to the area.

Rainbow Ryders
Hot air balloon operator Rainbow Ryders opened its new headquarters in Glendale. The nearly 14,000sq ft building Is located at 7934 N. Glen Harbor Blvd. Their operations bring over 100 seasonal and 30 permanent jobs to Glendale.

Mountain Park Health Center
Mountain Park Health Center opened its new Glendale clinic in August. The 30,000-square-foot facility at 6975 W. Glendale Ave. is the health system's first new construction project in 30 years. The building includes clinical and administrative space with the capability of serving more than 14,000 patients per year and provides 75 jobs.

AirLife
AirLife, a leading North American manufacturer and distributor of consumable medical devices for anesthesia and respiratory care, announced it will open its newest distribution center in Glendale. This new location is a significant milestone for AirLife's commitment to world-class customer service through greater shipping efficiency and order fulfillment. The new 326,018 square foot distribution center is located at 15152 W Camelback Road. The state-of-the art facility will house 2,520 square feet of front office space and 323,498 square feet of air-conditioned space for operations, 59 shipping/receiving docks and 1,065 square feet cold room storage.

Parts Town
A global leader in the high-tech distribution of OEM foodservice equipment parts, residential appliance parts, HVAC parts, consumer electronic parts, and related products, announced its plan to open a new, 420,000 square foot, high-tech distribution center in late 2024.

Unical Aviation
A leading provider of aircraft parts and components to the global commercial aerospace market, is opening its global corporate headquarters, parts warehouse, and at a future time additional Part 145 repair operations at the newly built Falcon Park 303 in Glendale.

The Base Industrial
ViaWest Group announced this year Phase 1 of The Base. The project will encompass seven buildings spanning almost 1.2 million square feet. These buildings will range in size from 85,000 SF to 309,000 SF with divisibility down to approximately 20,000 SF. Phase 2 is proposed to include eight additional buildings, totaling 780,600 SF and ranging in size from 41,000 SF to 141,000 SF.

Lincoln Property Co.
Lincoln Properties delivered the second phase of its Park303 project in Glendale along the Loop 303 near Glendale Avenue including three new buildings totaling 2.3 million square feet. Park303 will total 4 million square feet at build-out.

Steelcase Inc.
The Grand Rapids, Michigan-based manufacturer of furniture for offices, hospitals and schools signed a lease for a 211,360-square-foot space at the C|303 industrial park at 5101 N. Cotton Lane in Glendale. Steelcase will occupy a portion of the overall building that totals about 373,660 square feet with plans to use the space as its new Southwest distribution center. The recently signed five-year lease is valued at $10.8 million.

Saddle Creek Logistics
Saddle Creek Logistics Services signed a lease for 570,080-square-foot industrial building in Glendale. The logistics company, specialized in designing and delivering omnichannel logistics solutions for manufacturers, retailers, and ecommerce companies.

Transpak
TransPak serves the semiconductor, data center, medical, aerospace and several other industries and has major clients such as Intel Corp. and Taiwan Semiconductor Manufacturing Co. in Arizona. The company signed a seven-year lease for a 175,760-square-foot building at Luke Logistics Center in Glendale.

Round1
Round 1 officially opens at Arrowhead Town Center in December 2023. Round1 Bowling & Amusement is a multi-entertainment facility offering Bowling, Arcade Games, Billiards, Karaoke, Ping Pong, Darts, and other entertainment-like activities in an indoor facility complex.

REI
Outdoor recreation giant REI opened in Glendale. The retailer brought their co-op to the former Staples location at 59th Avenue and the Loop 101 at Behrend Drive in the Cholla District. This is REI's first location in the first in the West Valley.

The Pickleball Space
The Pickleball Space officially opened in Glendale this year. Located at 5665 W. Bell Rd, it is a spacious indoor pickleball venue dedicated to bringing the vibrant spirit of pickleball and local Arizona fare to Glendale, sharing its walls with popular bounce park, Stratosphere Adventure Park. The expansive 30,000 square-foot facility is equipped with 10 indoor courts, with planning to expand to outdoor courts in the future.

Phoenix Children's Hospital
The Phoenix Children's Hospital celebrated the grand opening of its 45,000-square-foot specialty clinic on the north side of Abrazo Arrowhead Campus, 18701 N. 67th Ave., Glendale. A three-story pediatric hospital also is under construction at that site. Total development costs for both projects are around $195 million. The 175,000-square-foot hospital is slated to open in July 2024.

Arizona Rattlers
The Arizona Rattlers moved their operations to Glendale, Arizona. The new home of the Rattlers will be headquartered in Desert Diamond Arena.

Dicks House of Sports
Van Tuyl Land Group completed the sale of 11.38 acres at the southwest corner of the Loop 101 and Maryland Avenue, just north of Top Golf. The buyer is Dick's Sporting Goods that plans to bring an exciting new concept to the site. The 11.38 acres sold for $10,659,507 ($21.50/SF) and is adjacent to the Andretti Indoor Karting and Games currently under construction. That parcel sold in January 2023 for $20.79/SF.

Andretti Indoor Karting & Games
The new $40 million facility broke ground this year and will total 96,000 square feet and feature a multi-level indoor electric karting track, a state-of-the-art arcade, a two-level laser tag arena, duckpin bowling, a restaurant and bar and a 6,000-square-foot venue space in the Sports & Entertainment District.

Sugar Factory
Sugar Factory's Westgate location officially opened in November 2023. The restaurant is 9,400 square feet of indoor space and over 1,275 square feet outdoors. The restaurant features a 128-seat main dining area, a pink private dining room with space for 18 guests, a bar area with seating for 26 and outdoor café seating for 40 people adjacent to the walk-up ice cream bar on one side, and seating below an outdoor trellis on the other.

Chicken & Pickle
Chicken N Pickle, the unique, indoor/outdoor entertainment complex including a casual, chef-driven restaurant and sports bar that also boasts pickleball courts and a variety of yard games, officially opened in August. With this new addition to Glendale, it's estimated that Chicken N Pickle will generate over 700,000 visitors annually and create over 150 jobs in the community.

BUSINESS EXPANSION AND RETENTION PROJECT HIGHLIGHTS

Abrazo Arrowhead
Abrazo Arrowhead Campus completed a $14 million expansion of the hospital's neonatal unit for preterm babies. More than 3,000 babies, including high order multiple births like triplets, are born every year on the Glendale campus located at 18701 N. 67th Ave. The 8,500 square foot addition will increase the neonatal unit from 21 to 35 beds. It will also support capabilities to pursue certification as a higher Level IIIB Neonatal Intensive Care Unit for more complex maternal and neonatal medical conditions, obstetric and fetal complications.

Midwestern University
Midwestern University is Arizona's largest medical school and only School of Veterinarian Medicine is currently expanding and in construction to meets it growing student housing needs.

Additional Economic Development Team Highlights

Economic Development Award
The International Economic Development Council held the 2023 Annual Conference in Dallas, Texas and the Glendale Economic Development department attended to accept an Excellence in Economic Development Award for Glendale's Super Bowl Activations that included the Locals Guide to Glendale, Advancing Esports Event and the Airport Experience Lounge.

Compete Sports Diversity
Glendale's commitment to diversity, equality and inclusion (DEI), led to the City securing a membership with Compete, Sports, Diversity. Compete, Sports, Diversity is a group with 150+ member organizations reaching 250,000 leaders, athletes and fans. The mission of

the Compete Sports Diversity Council is to bring together leaders, athletes, fans and professionals to further sports diversity. Glendale is in good company, joining the Arizona Cardinals, Arizona State University, SRP, Arizona Diamondbacks and Tempe Tourism Office.

Talavi Corporate Center
The Talavi Corporate Center located at 57th Avenue and Bell sold to new ownership this year. This marks a significant milestone for all parties involved and highlights the continued strength and desirability of this prime commercial property. The property sold for $9.25M in an all-cash transaction to Dallas based private investor and asset management company, Woodside. This is
Woodside's first acquisition in the Arizona market.

Arts & Culture

Ballet Under the Stars
On September 23rd, Ballet Under the Stars returned to Glendale! Ballet Arizona in partnership with the City of Glendale Arts & Culture Division and the Glendale Arts Commission, presented this unique free community performance at the beautiful outdoor setting of Sahuaro Ranch Park, complete with professional staging, lighting, and costumes. The event attracted over 2,300 attendees.

Thunderbird Field Public Art Project
On March 18th, the official unveiling was held for the Thunderbird Field Public Art Project at 55th Avenue and Acoma. This project was approved by the Glendale Arts Commission. The artist and art piece were selected through the Artist Selection process and the selected artist was Kristine Kollasch. The art installation honors the former Thunderbird Field and includes unique elements that were created by students from Kachina Elementary School.

Arts Master Plan Community Survey
The Arts and Culture Master Plan process continues to progress and as part of the master planning process, a community engagement survey was conducted this year to gain valuable insights from the community regarding arts and culture. This survey garnered nearly 500 responses and will guide the Arts and Culture Master Plan that is scheduled for completion in 2024.

Special Events

LiVE! @ The Lot in Downtown Glendale
The LiVE! concert series returned to Downtown Glendale, this time with a new format. The series is now taking place @The Lot in Downtown Glendale, 57th Avenue & Glenn Dr. during the DCRP project. The department partnered with Relentless Beats to produce monthly themed shows, featuring multiple bands and various genres. In February, the series was coupled with a private-produced event, Taco Wars, that featured the best taco food trucks in the valley for a friendly competition. This event attracted over 3,300 attendees.

Glendale Glitters 30th Anniversary Kick Off Weekend
On November 24th, the city kicked off the holiday season with the 30th Anniversary of Glendale Glitters. This year the Civic Center Plaza was front and center for the lighting ceremony and the kick-off weekend had over 23,500 visitors come out on Friday and Saturday night, averaging nearly 12,000 people each night. This is more than a 300% increase over last year in visitors to the Downtown for the same period.

Glendale Glitters lights remained up until January 1st and during that time, more than 150,000 visitors came to the area to see the displays.

Conventions Visitors Bureau

CVB Team at CONNECT Marketplace
As part of the strategy to grow meetings and convention business in the city, the CVB team participated in Connect Marketplace in Minneapolis. Over 3,000 meetings and events professionals from around the globe gathered for the three-day event. The team met with key decision makers in the event planning industry. This conference is known for providing meaningful networking opportunities. New connections were made and leads were generated that could turn into revenue generating opportunities for Glendale in the coming years.

Visit Glendale @ IMEX
The Visit Glendale team participated in IMEX, the largest meeting & conventions conference in North America. In partnership with the Arizona Office of Tourism, Visit Phoenix, Experience Scottsdale and Visit Tucson, Glendale was part of the Arizona Pavilion and held meetings with national and international meeting planners. Several prospects will be coming to market for follow-up regarding their upcoming events.

Glendale Featured in "Best Places to Go in 2024"
Frommer's with a readership of over 1,187,000, produced compelling tourism content that featured some of Glendale's upcoming attractions for their "Best Places to Go in 2024" feature. Glendale was in good company with some of the other highlighted locations in the list including Seville-Spain, Brisbane- Australia, and The Cook Islands. The piece highlighted both VAI Resort and Mattel Adventure Park. This feature was a result of Visit Glendale's efforts with Madden Media, the department's contracted marketing agency.

Visit Glendale Earns Adrian Award
Visit Glendale's Super Bowl campaign, "Where Champions are Crowned", won a Silver Adrian Award in the category of Integrated Campaign – Experiential Marketing. Out of over 800 entries submitted this year, Visit Glendale's work was judged to be exceptional by experts in hospitality, travel, tourism and media.

International Media Marketplace (IMM North America)
The Visit Glendale team attended the International Media Marketplace event held in New York City. TravMedia's International Media Marketplace (IMM) is the leading global networking event connecting the travel industry with editors, journalists, broadcasters and influencers.

Visit Glendale at Go West
The National Sales Manager had over fifty one-on-one appointments. Go West Summit is a tourism convention dedicated to connecting tourism industry suppliers like Glendale with buyers and media from around the world. Go West Summit has an exclusive focus on business-building. With a 35-year track record, buyers anticipate bringing 4.7 million visitors to the US over the next 18 months.

Visit Glendale Media Fam Tour
The Visit Glendale team hosted a group of reporters for a three-day Glendale Fam tour. The group included writers from Thrillist and the Theme Park Insider. During the visit, the writers participated in an exclusive tour of VAI Resort. Additionally, the group experienced a hot air balloon ride with one of Glendale's newest businesses, Rainbow Ryders. Each day was packed with activities that also included visits to PopStroke, Chicken N Pickle, and their visit included a stop at the Mecum Auto Auction. Several articles have been published following the visit.

ENHANCEMENTS AND EFFICIENCIES

Small Business Platform Launch
As the economic development team continues to seek ways to best serve our small business community, the team officially launched the "Grow Glendale HUUB"—a new business support program tailored for small businesses. This virtual hub offers everything from live and on-demand business training, grant opportunities, events calendar, social engagement features and personalized one-on-one assistance with subject matter experts. What makes it special? It is available in both English and Spanish, fostering inclusivity for all entrepreneurs.

Placer.ai
Data is invaluable to all of the divisions within economic development. It serves a purpose for special events, CVB activities, economic development attraction, retention and small business, arts efforts and beyond. The department has invested in Placer.ai. The software platform collects data from various sources, including mobile apps and location-based services, and then aggregates and analyzes this data to offer valuable insights to businesses. These insights include information on where customers are coming from, how long they stay, popular times for visits, and other relevant metrics and associated demographics. This information is used to provide invaluable data to our businesses and hospitality partners looking to make informed decisions about marketing, site selection, and operations.

Goals, Objectives, and Performance Measures

Strategic Objective	Improve Community Experience
Department Strategic Initiative	Leverage industry resources to increase Glendale's visibility in the local, state, and national markets and promote Glendale through recruitment initiatives
Intended Result	Increase the number of businesses and jobs in our community to ensure long-term financial stability

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024 Estimate*	*FY2025 Target*
New Businesses & Expansions	10	15	14	20
Jobs Generated	4,643	2,000	1,500	2,000

Strategic Objective	Improve Community Experience
Department Strategic Initiative	Provide direct assistance to small businesses by connecting them with information, experts, and programs for business development.
Intended Result	Entrepreneurial small business in Glendale is a fundamental component of our economy.

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024 Estimate*	*FY2025 Target*
1:1 Technical Assistance Hours contracted for Small Businesses	N/A	150	250	300

Strategic Objective	Improve Purposeful Communication
Department Strategic Initiative	Proactively share information about businesses expansions, new locates, City programs, and economic development efforts to relevant target audiences.
Intended Result	Increased public awareness about economic opportunities in Glendale.

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024 Estimate*	*FY2025 Target*
Social Media Impressions	600,000	830,000	900,000	1,200,000
Press Releases/ Media Outreach	50	50	60	100
Followers: Instagram, Facebook, X (Twitter)	1,400, 5,700, 350	2,050, 6,600, 525	10,000, 19,300, 550	11,000, 21,000, 700

Strategic Objectives	Improve Stakeholder Engagement Improve Purposeful Communication
Department Strategic Initiative	Improve visibility and outreach, and link existing businesses to meaningful resources and assistance to increase business retention and growth.
Intended Result	Businesses grow and thrive in our community.

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024 Estimate*	*FY2025 Target*
Business Retention and Expansion Visits	N/A	80	90	100

Strategic Objectives	Optimize Processes & Services Improve Resource Alignment
Department Strategic Initiative	Position Glendale's meeting and events assets as a prime value to attract conventions and conferences that generate bed tax revenue throughout the year.
Intended Result	Visitation to the area is increased by marketing meetings and conventions, travel and trade bookings creating an increased economic impact.

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024 Estimate*	*FY2025 Target*
Increase in Gross Hotel Room Sales (CY)	$64,074,551	$67,278,278	$80,000,000	$85,000,000
Increase in Hotel Occupancy (CY)	1.2%	1.5%	1.5%	2.0%

Strategic Objectives	Optimize Processes & Services Improve Purposeful Communication Improve Resource Alignment
Department Strategic Initiative	Streamline and create a customer-friendly Special Event permit process and provide community-based programming through the facilitation of special events.
Intended Result	Residents are connected to their community and visitors from across the valley and state are attracted to Glendale which enhances the overall economic impact and positive image of Glendale.

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024 Estimate*	*FY2025 Target*
Attendance at city-produced and funded special events	26,300	28,000	46,613	50,000
Approved Special Event applications for private events	37	50	150	150

Glendale
ECONOMIC DEVELOPMENT

To foster economic vitality by facilitating deliberate activities that serve as an important catalyst for new business, a critical resource for existing business and emerging industry opportunities to ensure a diverse, sustainable economy that improves the lives of the people we serve.



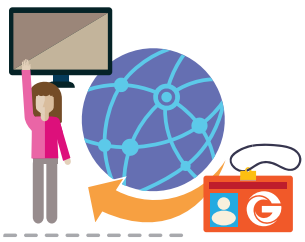
Our Community



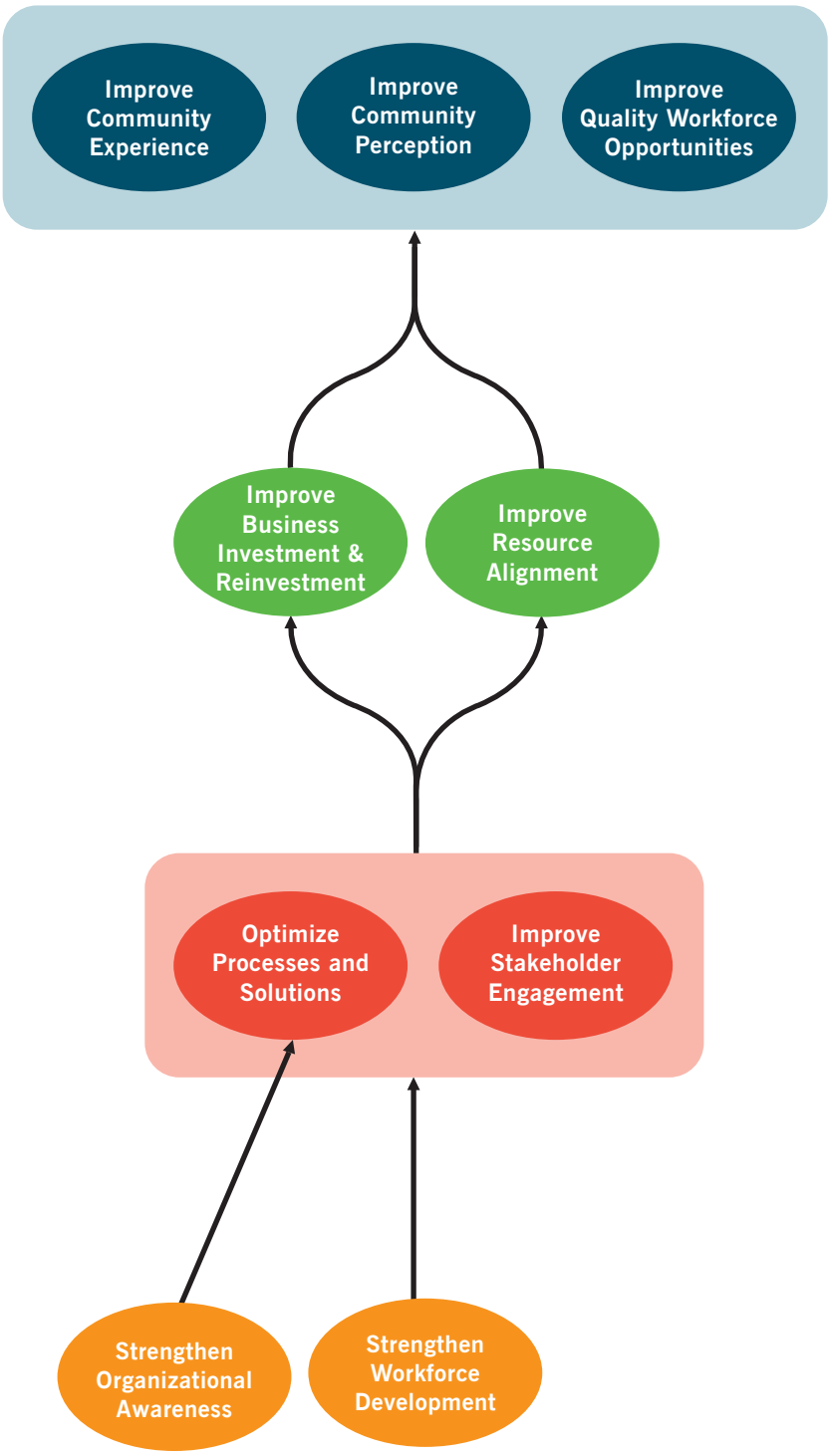
Our Finances



Our Processes



Our Organization



Economic Development (19)
Budget by Categories of Expenditures

Group	FY 2023 Actuals	FY 2024 Budget	FY 2024 Estimate	FY 2025 Request	$ Change in Budget	% Change in Budget
Personnel Services	1,540,453	2,766,997	2,766,997	2,929,869	162,872	5.89%
Services and Supplies	646,102	2,375,965	2,375,965	2,928,685	552,720	23.26%
Internal Charges	89,303	253,119	253,119	261,802	8,683	3.43%
Grand Total	**2,275,858**	**5,396,081**	**5,396,081**	**6,120,356**	**724,275**	**13.42%**

Fund & Department Number Budget by Program

Fund / Org	FY 2023 Actuals	FY 2024 Budget	FY 2024 Estimate	FY 2025 Request	$ Change in Budget	% Change in Budget
(1000-10001910) Economic Development	1,558,411	1,732,827	1,732,827	1,946,338	213,510	12.32%
(1000-10001912) Citywide Special Events	0	1,351,247	1,351,247	1,389,398	38,151	2.82%
(1000-10005007) Business Development	274,540	316,256	316,256	363,256	47,000	14.86%
(1000-10005333) City Sales Tax - Bed Tax	0	659,225	659,225	951,454	292,229	44.33%
(1000-10005334) Glendale CVB - Memberships	0	10,052	10,052	10,053	1	0.01%
(1000-10005335) Tourism - Souvenir Program	0	5,026	5,026	5,026	0	0.01%
(1000-10005336) Bed Tax / Tourism	0	639,630	639,630	638,106	-1,524	-0.24%
(1000-10005337) Tohono O'odham Funding	0	113,201	113,201	115,473	2,272	2.01%
(1000-10005338) Tourism Grant Program	0	100,520	100,520	100,526	6	0.01%
(2110-21101911) Arts Program	442,907	468,097	468,097	600,726	132,629	28.33%
Grand Total	**2,275,858**	**5,396,081**	**5,396,081**	**6,120,356**	**724,275**	**13.42%**

Economic Development
Staffing by Program

Fund / Org	FY 2023 Actuals	FY 2024 Budget	FY 2025 Budget	Change in Budget
(1000-10001910) Economic Development	9.00	10.00	10.00	0.00
(1000-10001912) Special Events	0.00	3.00	3.00	0.00
(1000-10005333) City Sales Tax - Bed Tax	0.00	4.50	4.50	0.00
(2110-21101911) Arts Program	2.00	2.00	2.00	0.00
Grand Total	11.00	19.50	19.50	0.00

Performance Report



Purpose Statement

To make the community safer through innovative fire, medical, preventative, and customer services.

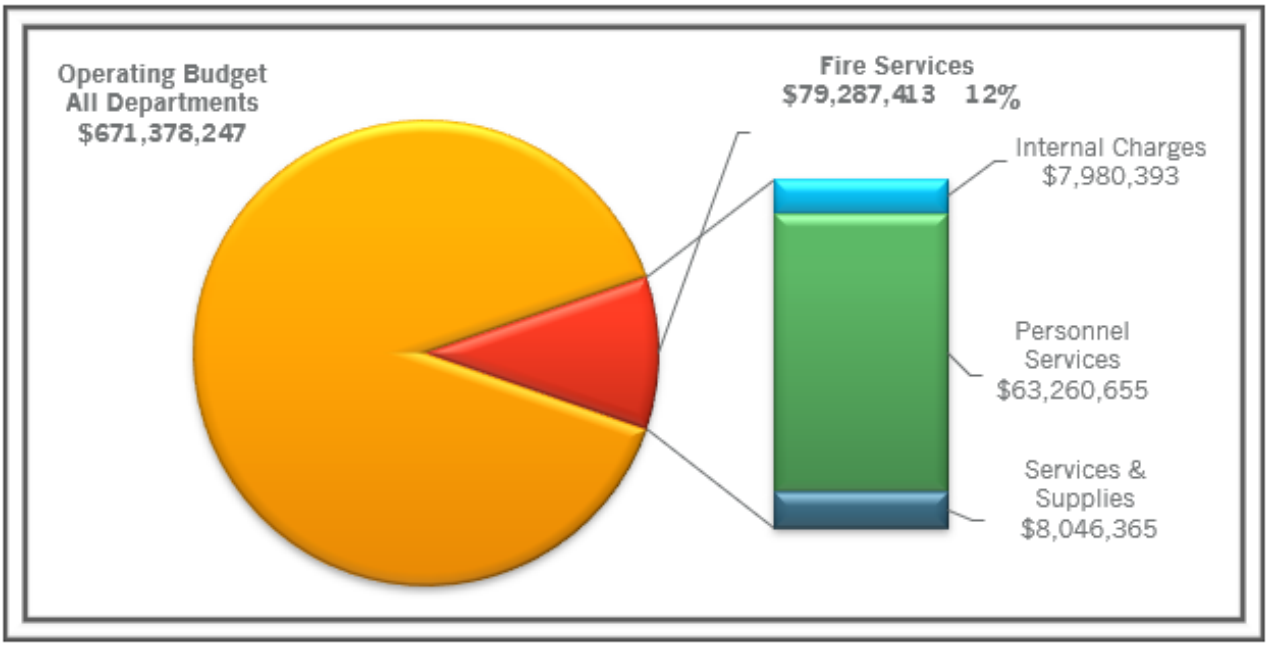
Department Description

The Glendale Fire Department provides life and property safety to the citizens of Glendale through the extension of:

- Emergency Medical Services - Advanced Life Support (ALS) and Basic Life Support (BLS)
- Fire Suppression, including Hazardous Materials and Technical Rescue Response
- Public Education, Public Information/Outreach and Crisis Response Support
- Fire Prevention Services, including Inspection, Code Enforcement, Fire Investigations, and Plans Reviews

The Glendale Fire Department utilizes an all-hazards response model and participates within the Automatic-Aid System (AAS) intergovernmental agreement to provide for automatic assistance for fires and other types of emergency incidents. The participants of the AAS seek to provide the most efficient, safe, and effective fire-rescue-emergency medical services to their respective communities.

Operating Budget



The total City Operating Budget is $671 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

- As part of the cancer initiative, the extractor at FS159 was relocated to a more appropriate location to meet the guidelines of the cancer initiative. Also, purchased a machine to decontaminate Self-Contained Breathing Apparatus (SCBA) which is installed at Resource Management.
- Deployed and installed the upgraded mobile and portable Motorola radios used for fire operations and medical responses.
- The rebuild project for Fire Station 153 began earlier this year. Fire response continues as normal from FS153.
- Completed final inspection and delivery of one E-One pumper. The building and construction of another E-One pumper and an E-One aerial ladder are nearing completion. Convened committee with representatives from the Fire Department and Fleet Management to develop specifications and design of a Light/Air support truck (Utility Truck) to replace Utility 159.
- Implemented Imagetrend Software for National Fire Incident Reporting System (NFIRS) and Electronic Patient Care Reporting (EPCR).
- Trained 6 RRT techs in 2023 and 2 RRT techs in 2024.
- Video laryngoscopes for endotracheal intubation received, ALS members trained and deployed on all emergency units.

- SWAT Paramedics trained and certified on Prehospital Trauma Life Support (PHTLS-Instructor Level) and Tactical Emergency Critical Care (TECC-Instructor Level) in preparation to provide the region advanced SWAT medic training.
- Completed ALS training for 5 firefighters with 12 additional firefighters entering paramedic school and graduating in FY25.
- Telestaff rules writing in preparation for “staffing ahead” in FY25.
- LA unit apparatus equipped with SCBA’s for firefighter safety.
- LA151 modified for expansion to MR151 as needed when staffing is available.
- GFD developed, hosted, and delivered the Phoenix Regional HAZ MAT Year End Drill at GRPSTC.
- Deployed the Heavy Rescue in preparation for the California floods and their impact in Arizona.
- Entered into sub-recipient grant agreement with DEMA and Securing the Cities for new radiation detection equipment, training, and backfill costs.
- To enhance fire and life safety across the city, the department has entered into an agreement for third party fire protection system monitoring to ensure these systems remain at the ready in case of an emergency.
- Completed 3 Regional recruit academies.
- Developed 2-year training plan for all GFD members.
- Incorporated Battalion Chiefs into all training development, design, and implementation to ensure consistent training and message.
- Developed a curriculum for “Bridge & Transitional” fire academies.
- Re-assumed fire code and enforcement authority over the State Farm Stadium, providing fire and life safety oversite for hundreds of thousands of visitors each year to this premiere venue.
- Completed recruitment for a fire inspector to bolster our presence in the community and enhance our annual inspection program, as well as securing a Community Risk Reduction Manager to provide data driven decision making and community outreach initiatives.

Goals, Objectives, and Performance Measures

Strategic Objective	Optimize Processes & Services
Department Strategic Initiative	Ensure proper support and deployment of staffing, apparatus and equipment to provide fast, effective emergency response.
Intended Result	Our community receives effective and efficient all hazards response and is assured of the long-term sustainability of quality services.

Performance Measures	*FY2022 Actual*	*FY2023* Actual*	*FY2024* Estimate*	*FY2025 Target*
Response time at the 90th percentile of emergency calls. (Turnout and Travel) Code 3.	7:33	7:36	7:29	7:30
Glendale fire suppression calls	2,162	2,724	3,080	3,000
Glendale ALS and BLS calls	29,471	30,733	31,962	32,000
Glendale other call types	1,218	1,827	1,900	1,900
Automatic Aid Received	6,063	6,102	6,163	6,150
Automatic Aid Given	8,993	8,768	8,504	8,300
Insurance Services Office (ISO) rating	1	1	1	1

*FY24 data not available due to reconciliation timelines

Strategic Objectives	Strengthen Workforce Development Strengthen Workforce Culture
Department Strategic Initiative	Annual training of department personnel to maintain compliance with State and National standards.
Intended Result	We deliver superior customer service; and, have a culture of continuous assessment, progressive management, and quality personnel practices.

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Target*
Average number of training hours per Firefighter	220	186	180	300
Firefighters certified at State Firefighter I and Firefighter II levels of proficiency	100%	100%	100%	100%
Training compliance; National Fire Protection Association standards	100%	100%	100%	100%

Strategic Objectives	Improve Purposeful Communication Improve Stakeholder Engagement
Department Strategic Initiative	Promote safety awareness in the community through proactive life safety and fire prevention education programs.
Intended Result	Reduction in loss of life and property within our community.

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024* Actual*	*FY2025 Target*
Number of life safety classes and events held annually	371	329	0	200
Customer contacts	15,852	16,824	0	8,000

*The Glendale Fire and Life Safety Program Manager retired in FY2023. We went through the process of reclassifying the position into a Community Risk Reduction Manager. We have now filled that position and will continue providing life safety education to our community.

Strategic Objectives	Optimize Processes & Services Improve Community Experience
Department Strategic Initiative	Provide fair, consistent, and comprehensive plans review and inspections; Investigate structure fire origin and cause to identify potential prevention measures.
Intended Result	Reduce the loss of lives and property by incorporating effective fire prevention measures in community development.

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Target*
Number of inspections completed	1,162	1,590	2,169	3,000
Number of new construction inspections	2,504	2,446	2,975	2,200
Number of plans reviewed	2,004	1,553	1,284	1,600
Requests for services	2,159	1,206	296	300
Structure Fire Investigations	133	111	127	110
Special Event Inspections	191	299	335	300

Glendale
FIRE
DEPARTMENT

To make the community safer through innovative fire, medical, and customer services.



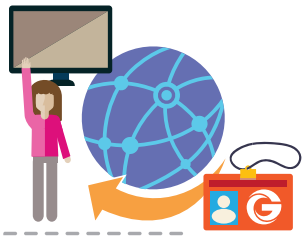
Our Community



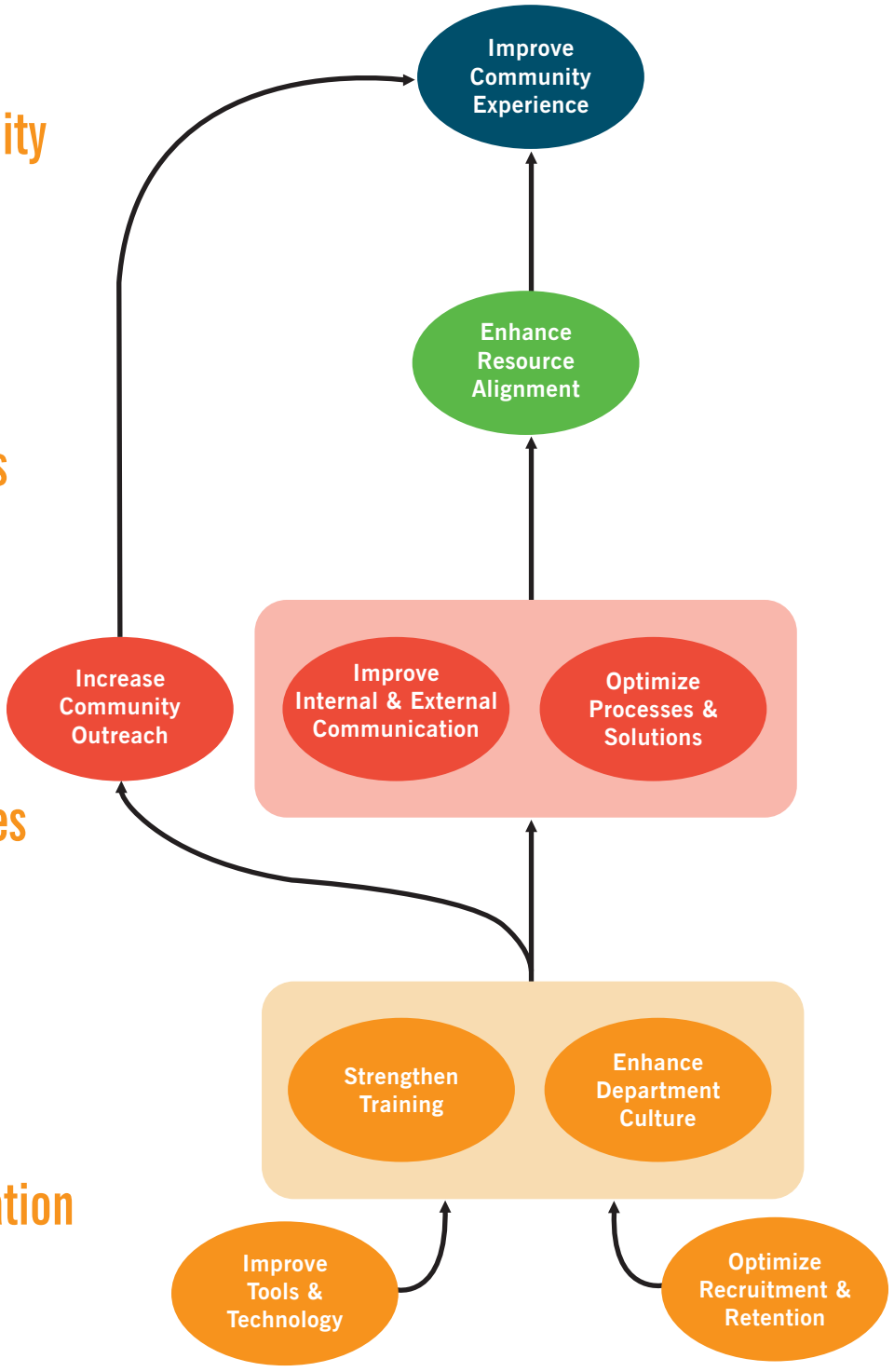
Our Finances



Our Processes



Our Organization



Fire Services (20)
Budget by Categories of Expenditures

Group	FY 2023 Actuals	FY 2024 Budget	FY 2024 Estimate	FY 2025 Request	$ Change in Budget	% Change in Budget
Personnel Services	41,901,702	54,803,214	54,227,620	63,256,991	8,453,777	15.43%
Services and Supplies	6,099,615	7,471,524	8,087,051	8,046,365	574,841	7.69%
Internal Charges	6,557,379	8,297,550	8,297,550	7,980,393	-317,157	-3.82%
Grand Total	**54,558,695**	**70,572,288**	**70,612,222**	**79,283,750**	**8,711,462**	**12.34%**

Fund & Department Number Budget by Program

Fund / Org	FY 2023 Actuals	FY 2024 Budget	FY 2024 Estimate	FY 2025 Request	$ Change in Budget	% Change in Budget
(1000-10002010) Fire Administration	2,414,956	3,197,143	3,279,042	3,835,850	638,706	19.98%
(1000-10002011) Fire Operations	41,492,130	48,354,044	47,613,334	55,200,021	6,845,977	14.16%
(1000-10002012) Fire Special Operations	196,671	870,689	870,689	1,018,445	147,756	16.97%
(1000-10002013) Fire Resource Management	4,390,656	4,580,013	4,607,313	5,490,949	910,936	19.89%
(1000-10002014) Fire Training	213,383	493,105	493,105	626,452	133,347	27.04%
(1000-10002015) Fire Medical Services & Health	535,482	1,006,773	1,006,773	812,967	-193,806	-19.25%
(1000-10002016) Fire Emergency Management	503,303	723,861	723,861	-3,836	-727,697	-100.53%
(1000-10002017) Fire Marshal's Office	1,513,439	1,713,347	1,744,572	1,939,772	226,425	13.22%
(1000-10002018) Fire Community Services	12,527	30,267	29,960	32,488	2,221	7.34%
(1000-10002019) LA Services	751,559	1,129,613	1,129,613	1,257,704	128,092	11.34%
(1000-10005009) Fire - Fiesta Bowl Event	17,419	75,039	40,073	83,788	8,749	11.66%
(1000-10005010) Stadium - Fire Event Staffing	26,163	17,674	106,147	17,674	0	0.00%
(1000-10005011) Arena - Fire Event Staffing	160,004	310,965	301,656	364,553	53,588	17.23%
(1000-10005012) CBRanch - Fire Event Staffing	509	62,816	18,619	69,623	6,807	10.84%
(1000-10005013) Fire - College FB Playoffs	815	0	0	0	0	0.00%
(1000-10005076) Fire-Crisis Response	7,777	10,000	10,000	10,000	0	0.00%
(1000-10005077) Fire-Health & Safety	211,404	268,493	268,493	435,973	167,480	62.38%
(1000-10005078) Fire-Turnout Program	453,924	709,302	709,302	582,131	-127,171	-17.93%
(2160-21604020) Grants-Fire Services	0	5,093,621	5,093,621	5,640,906	547,285	10.74%
(2160-21605201) Fire AZDOHS Grants	107,727	0	30,800	0	0	0.00%
(2160-21605202) Fire FEMA Grants	160,626	0	280,465	0	0	0.00%
(2160-21605203) Fire AZ Forestry Grants	10,661	0	296,722	0	0	0.00%
(2160-21605208) Fire Miscellaneous Grants	1,857	0	0	0	0	0.00%
(2160-21605209) Fire Donation Accounts	13,213	0	32,540	0	0	0.00%
(2200-22002023) PS Training Ops - Fire	1,362,491	1,925,523	1,925,523	1,868,291	-57,232	-2.97%
Grand Total	**54,558,695**	**70,572,288**	**70,612,222**	**79,283,750**	**8,711,462**	**12.34%**

Fire Services
Staffing by Program

Fund / Org	FY 2023 Actuals	FY 2024 Budget	FY 2025 Budget	Change in Budget
(1000-10002010) Fire Administration	18.0	21.00	21.0	0.00
(1000-10002011) Fire Operations	253.0	251.00	252.0	1.00
(1000-10002012) Fire Special Operations	0.0	2.00	2.0	0.00
(1000-10002013) Fire Resource Management	6.0	7.00	7.0	0.00
(1000-10002014) Fire Training	0.0	2.00	2.0	0.00
(1000-10002015) Fire Medical Services & Health	0.0	2.00	2.0	0.00
(1000-10002016) Fire Emergency Management	2.0	3.00	0.0	-3.00
(1000-10002017) Fire Marshal's Office	11.0	11.00	12.0	1.00
(1000-10002019) LA Services	1.0	0.00	0.0	0.00
(1000-10002020) Logistics Ops	0.0	0.00	0.0	0.00
(2160-21604020) Grants-Fire Services	0.0	0.00	0.0	0.00
(2200-22002023) PS Training Ops - Fire	6.0	6.00	6.0	0.00
Grand Total	297.0	305.00	304.0	-1.00

Performance Report



Purpose Statement

Through collaboration and excellent service, Human Resources & Risk Management creates an inclusive and safe environment for employees, customers, and residents, characterized by fairness, open communication, accountability, trust, and respect.

Department Description

The Glendale Human Resources and Risk Management Department provides proactive, innovative, and quality customer service and consultation in the areas of benefits and wellness, classification and compensation, employee relations, organizational development, risk management/safety and workers compensation, and talent acquisition.

Programs and Functions

Benefits & Wellness– Continuously works with management and employees to ensure the organization is providing quality, affordable health benefits. Provides comprehensive wellbeing programs and wellness resources to assist employees in improving and maintaining a healthy lifestyle. Provides continuous support to employees during difficult times when the need for leave arises due to either one's own personal medical condition or to care for a loved one who is ill or injured. Consults with employees as they prepare for retirement to ensure they understand fully what benefits are available to them. Staffs and supports the local PSPRS Board and the deferred compensation committee.

Classification & Compensation - Implements and maintains the classification and compensation structure, policies, and practices to ensure the City has a pay plan that is fair, equitable, and competitive. This includes the following:

- Conducting job studies and reclassifications as necessary to ensure duties and responsibilities meet the service needs of the departments
- Conducting market studies and compensation analyses to ensure pay structure and employees' salaries are competitive and fair
- Working with City management as a resource during the union negotiation processes
- Ensuring compliance with all applicable federal and state laws such as the Fair Labor Standards Act, the Equal Pay Act and Proposition 206

Employee Relations – Provides consultation to management on strategies to improve employee performance, enhance productivity and build a positive workplace culture. Serves as a resource to ensure employee needs and concerns are properly addressed in a fair and legally compliant manner. Manages the progressive discipline process and internal investigations, as well as conflict mediation and resolution. Staffs and supports the Personnel Hearing Board. Manages the City's AZ Unemployment Insurance Tax Program. Supports and manages Diversity, Equity, and Inclusion Initiatives.

Human Resources Information System (HRIS) – Management of multiple software systems that maintain, manage, and process detailed employee information and human resources-related policies and procedures. As an interactive system of information management, the HRIS team standardizes human resources (HR) tasks and processes while facilitating accurate record keeping and reporting to departments. Data maintained includes the life cycle of the employee, time and labor management, benefit management, employee interfaces and talent acquisition functions.

Organizational Development - Continuously works with management and employees to provide impactful training and development resources that reinforce the city's learning culture. Promotes a culture of employee engagement through programming, performance management, facilitation, and change management services.

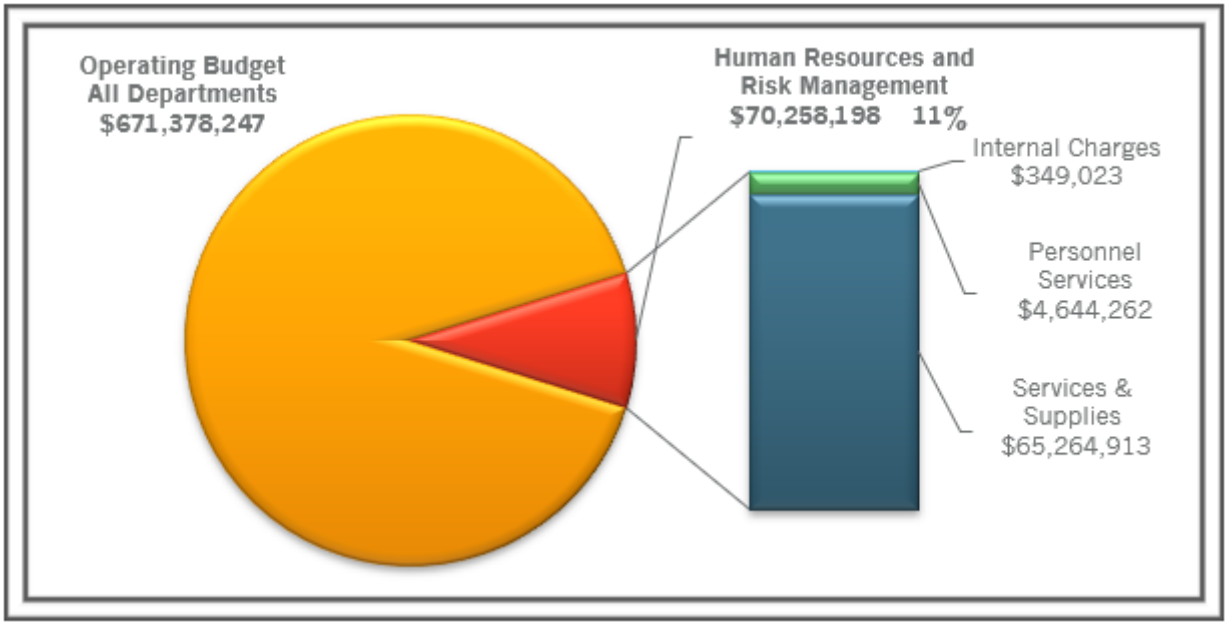
- Manages the organization's performance management policies and the performance evaluation system and programs.
- Provides tools and resources to improve learning and learning strategies.
- Manages the city's learning management system and ongoing training opportunities, including: New Employee Orientation, supervisory training, required compliance training, anti-harassment and ethics training, as well as general skill building courses.
- Promotes career development through the city's education assistance programs, forging school partnerships to enhance employee benefits, and career coaching services.
- Provides employee recognition programs such as excellence awards for high performance, and anniversary and retirement awards.
- Offers engagement opportunities through cross functional employee committees and facilitation services for participatory decision making.

Risk Management & Workers Compensation - Responsible for identifying, evaluating, mitigating, and monitoring threats to life and property. This includes:

- Safety programs to inform and protect municipal employees, citizens, and property.
- Insurance and other Risk transfer methods and allocation of cost to appropriate functions.
- Claims management and disposition in fair and equitable manner.
- Workers Compensation Benefit management of work-related injury, illnesses, and return to work in mutual good faith.
- Facilitate Risk Trust Fund Board review and audit of Self-Insurance Funds and Budgets.

Talent Acquisition – Management of strategies, programs, and processes that are used to identify, recruit, select, and retain highly qualified individuals. It encompasses the entire hiring process, from sourcing candidates to offer management.

Operating Budget



The total City Operating Budget is $671 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

- Completed the City's biennial classification and compensation market study and are adjusting the pay ranges of all 400+ non-represented classifications to be at or slightly above the market average at midpoint.
- Conducted a market study to ensure jobs are classified appropriately to meet the departments' needs.
- Implementation of Dimension (UKG Pro) timekeeping system. Expected to go live August 2024. The new timekeeping system will create efficiencies and compliance.
- 16,441 employment applications received, reviewed, and processed. Hired 411 new employees and internally hired 170 existing employees into new positions for a total of 581 positions filled.
- Reduced time to fill from 102 days down to 84 days.
- PA Process improvement to reduce internal redundancies, increased process efficiency and removed single points of failure.
- Reduced the amount of paper that was being printed and provided to payroll on a pay period basis for terminated employees, thus improving efficiency, and reducing cost.
- Phoenix Business Journal Healthiest Employer Finalist.
- Healthy Arizona Worksites Program Platinum Award Winner.
- Glendale's 2nd annual 5K run/walk with 527 employees and community members who participated in the walk/run and wellness fair.
- Increased annual engagement in the Wellstyles/Virgin Pulse portal to 46%. 576 employees earn a wellness incentive.

- Moved to 100% online benefit enrollments.
- Identified four (4) process improvement opportunities and implemented a total of six (6).
- Successfully managed 4050 evaluations in the PERFORM system this fiscal year, with 2127 completed and 1923 on track for completion by end of fiscal year. System enhancements this year include the creation and automation of department reporting, the automation of all probationary evaluation processes, and the creation of a goal library for Fire Services, Field Operations, and Executive-Organizational goals.
- Successfully created and/or maintained training offerings of over 150 courses, online or in person in the LEARN system. This fiscal year saw 8747 course enrollments with an employee completion rate of 64%. This includes nearly 30 supervisory skill-based training courses with 979 attendees/completions; and 5 diversity and inclusion events or courses with 484 attendees/completions.
- Implemented a Harassment Prevention training requirement for all employees in March with a 91% completion rate at fiscal yearend.
- The Risk Management Safety Division completed 17 Life Safety Inspections.
- The OSHA employee injury information was fully functional in January 2024 generating OSHA 300 and 300A reports by establishment.
- Three (3) Origami processes documented and mapped: Supplemental Pay, Motor Vehicle Record Request System, and Drug and Alcohol Training.
- Implemented "Managing Corrective Action Training" for Supervisory level and above employees.
- No disciplinary actions were appealed to the Personnel Hearing Board during this fiscal year.
- No EEOC findings were sustained against the city during this fiscal year.
- Annual MLK Event – 180 attendees
- Women's History Month acknowledgement/resources
- LGBT Awareness Month
- Reviewed and revised Cost Allocation Model with Finance to better model allocation distribution of expenses capping claims at Self-Insured maximum and other minor changes.

Goals, Objectives, and Performance Measures

Strategic Objectives	Optimize Processes & Innovative Solutions
Department Strategic Initiatives	1. Streamline processes, leveraging employee knowledge and utilizing technology. 2. Align resources and improve efficiencies of the services provided.
Intended Result	Streamline, automate, and improve processes to gain operational efficiencies.

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Target*
100% of planned process improvements completed within the fiscal year	N/A	100%	150%	100%

Strategic Objective	Optimize Asset & Financial Stewardship
Department Strategic Initiatives	1. Implement Wellness & Safety Programs with targeted programming to mitigate medical cost. 2. Conduct job studies and classification reviews to remain market competitive.
Intended Result	1. Stay ahead of healthcare trend costs and remain competitive with market salary ranges. 2. Remain market competitive.

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Target*
Medical cost increases remain at or below the medical trend.	2.3% below medical trend	2.4% below medical trend	1.92% below medical trend	Stay at or below medical trend
Remain market competitive with comparable organizations	+/- 5% of average midpoint	N/A	At or above average midpoint	At or above average midpoint

Strategic Objectives	Strengthen Workforce Development
Department Strategic Initiative	Implement supervisory training programs
Intended Result	Highly skilled employees

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Target*
98% course completion rate	N/A	82%	73%	98%
10% Increase in annual course enrollment rate	N/A	N/A 3454 Enrollments	121% 7665 Enrollments	10% Increase

Glendale
HUMAN RESOURCES
& RISK MANAGEMENT

Through collaboration and excellent service, Human Resources & Risk Management creates an inclusive and safe environment for employees, customers, and residents, characterized by fairness, open communication, accountability, trust and respect.



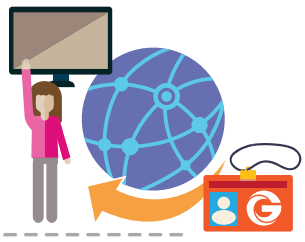
Our Community



Our Finances



Our Processes



Our Organization

- Enrich Employee & Community Experience
- Optimize Asset & Financial Stewardship
- Optimizing Processes & Innovative Solutions
- Strengthen Workforce Development
- Enhance Organizational Culture & Well Being
- Improve Communication & Collaboration

Human Resources (21)
Budget by Categories of Expenditures

Group	FY 2023 Actuals	FY 2024 Budget	FY 2024 Estimate	FY 2025 Request	$ Change in Budget	% Change in Budget
Personnel Services	3,505,445	4,199,950	4,199,950	4,644,262	444,312	10.58%
Services and Supplies	39,808,375	60,644,781	60,644,781	65,264,913	4,620,132	7.62%
Internal Charges	196,362	301,451	301,451	349,023	47,572	15.78%
Grand Total	**43,510,182**	**65,146,182**	**65,146,182**	**70,258,198**	**5,112,016**	**7.85%**

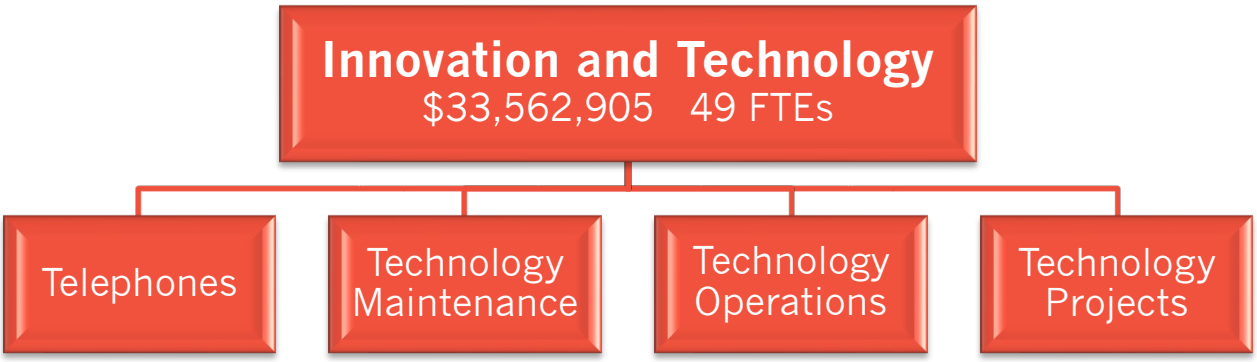
Fund & Department Number Budget by Program

Fund / Org	FY 2023 Actuals	FY 2024 Budget	FY 2024 Estimate	FY 2025 Request	$ Change in Budget	% Change in Budget
(1000-10002110) Human Resource Administration	2,715,518	3,243,029	3,243,029	3,090,772	-152,256	-4.69%
(1000-10002112) Organizational Development	298,985	440,607	440,607	460,392	19,784	4.49%
(1000-10005014) Employment Services	904	0	0	0	0	0.00%
(1000-10005015) Employee Relations	7	0	0	0	0	0.00%
(1000-10005017) Employee Programs	53,174	60,000	60,000	60,000	0	0.00%
(1000-10005018) Benefits	55,284	181,880	181,880	5,839	-176,041	-96.79%
(7010-70102113) Risk Management	5,572,674	12,902,919	12,902,919	14,184,974	1,282,055	9.94%
(7020-70202114) Workers' Compensation	3,374,077	10,911,047	10,911,047	12,206,754	1,295,708	11.88%
(7020-70205098) Presumptive Cancer Care	1,578,803	819,526	819,526	819,574	48	0.01%
(7030-70302111) Benefits	0	0	0	743,892	743,892	0.00%
(7030-70305019) Benefit Programs	29,860,755	36,587,174	36,587,174	38,686,000	2,098,826	5.74%
Grand Total	**43,510,182**	**65,146,182**	**65,146,182**	**70,258,198**	**5,112,016**	**7.85%**

Human Resources
Staffing by Program

Fund / Org	FY 2023 Actuals	FY 2024 Budget	FY 2025 Budget	Change in Budget
(1000-10002110) Human Resource Administration	19.00	20.00	18.00	-2.00
(1000-10002112) Organizational Development	1.00	1.00	1.00	0.00
(1000-10005014) Employment Services	0.00	0.00	0.00	0.00
(1000-10005015) Employee Relations	0.00	0.00	0.00	0.00
(1000-10005016) Compensation	0.00	0.00	0.00	0.00
(1000-10005018) Benefits	0.00	1.00	0.00	-1.00
(7010-70102113) Risk Management	2.00	2.00	2.00	0.00
(7020-70202114) Workers' Compensation	3.00	3.00	3.00	0.00
(7030-70302111) Benefits Trust	0.00	0.00	5.00	5.00
Grand Total	25.00	27.00	29.00	2.00

Performance Report



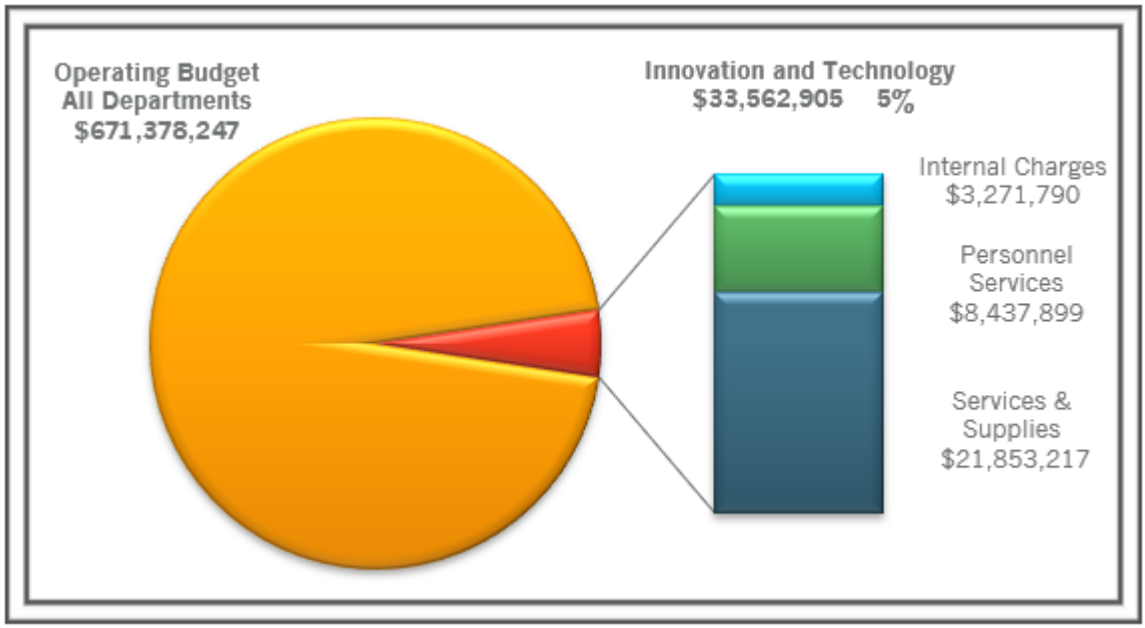
Purpose Statement

We empower the City by providing reliable, secure, innovative, and efficient technology services and solutions.

Department Description

Innovation and Technology (IT) supports the city's technology infrastructure such as applications, networks, data services, email, and telephony. IT also supports the enhancement of business processes through the use of the LEAN methodology blended with the appropriate application of technology.

Operating Budget



The total City Operating Budget is $671 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

GIS Center of Excellence Winner of International NVIDA Competition
City of Glendale, AZ, secured victory in the prestigious NVIDIA Neural Kernel Surface Reconstruction (NKSR) Competition! A global competition and Glendale GIS COE was the only winner.

Glendale's GenAI solution is nominated for multiple Awards: Glendale is the first city in Arizona and select few in the country to implement a GenAI solution. Glendale's work was recognized by independent research firm and industry bodies. We have been invited as keynote to speak at various industry events.

App Dev Team wins the Outstanding Customer Service Award - for NorthStar at the Harris Conference! "Tyrone Fields thought outside the box to create processes that did not exist in NorthStar, enhancing customer communication and improving service," as the award announcement rightly highlights. Being one of four nominees among hundreds and winning through peer recognition."

Super Bowl LVII/Swift City/Big Dance – Technology's role has grown exponentially in our lives and the mega event experience now relies heavily on technology. Innovation & Technology team actively participated and led various activities while collaborating with partners. We are sharing a few highlights of the Innovation & Technology department's work during mega events:

- Innovation & Technology and DHS jointly led the Cybersecurity Tabletop Exercise attended by local, state, and federal agencies and the NFL. The event was hosted at the Glendale Civic Center.
- Innovation & Technology was part NFL SecOps, where NFL and partners monitored the entire technology ecosystem. Glendale's technology environment delivered highly available technology services as reported by the NFL without disruption.
- Innovation & Technology teams are part of Emergency Operations during the Super Bowl event.
- Responded to a request from Public Affairs by establishing a monitoring program to manage camera feeds. This program included 24/7 support delivered by IT team.
- The network team ensured RTC cameras were viewable at EOC during the event. This entailed network changes and testing.
- The network team ensured EOC could view ITS cameras at EOC. This was a significant networking endeavor to allow the ITS network through firewalls and to be viewable at EOC.
- Network/Sysadmin staff worked with ITS staff to enable them to work from EOC and monitor their systems and cameras.
- The network manager worked with EOC to allow AT&T and Verizon fiber access to the building. Network staff worked with vendors to patch the various locations, enabling AT&T to set up a mobile network extension to support EOC staff.
- GIS Center of Excellence created a pre-event planning app and related dashboard for Fire which helped in the logistics for critical asset locations.
- GIS Center of Excellence in collaboration with the National Center for Missing & Exploited Children provided timely information to utilized by GPD and other law enforcement partners.
- Implemented a system to help staff identify and register short-term rentals.
- Implemented a Mass Notification system which provides the ability to quickly communicate critical information with employees through text, phone, and email.

City Hall Fiber Bypass – Along with ITS Innovation and Technology team delivered a highly complex Fiber Bypass required for the City Hall Remodel.

Downtown Campus Reinvestment – In collaboration with Engineering and Facilities, Innovation & Technology is coordinating the technical aspect of relocating employees from City Hall. Additionally, prior to the renovation starting, all documents stored in City Hall will need to be relocated or purged. This project, in collaboration with the City Clerk's Office, will consist of document storage and scan on-demand services for the life of the renovation.

Modern Data Platform Nominated for Smart Cities Award – To harness the power of data, we built the foundation of a multi-cloud data platform that will allow the City to become a

data-driven organization where data and insights will inform our decisions to deliver services and value to our citizens transparently and efficiently. This digital transformation initiative includes a data lake, a data warehouse, and data pipeline automation to significantly reduce the amount of manual effort and potential for error in the creation of the monthly Council Report. We also delivered the data governance solution to be leveraged across the City. The system went live with the business terms and the data lineage for the Council Report. We also delivered operational dashboards for GFD. Most recent dashboard was delivered for Field Operations.

3rd Annual Innovation & Technology Summit – This year's IT Summit included a keynote speaker Founder of Moveworks a GenAI technology company. Department participants engaged in discussions on business strategy, prioritization of projects, and how technology specifically GenAI can help accomplish their goals. We previewed Glendale's GenAI solution named "Blaze".

GIS Center of Excellence Nominated for Smart Cities Award Examples of GIS COE include dashboards, applications, and models to support departments in providing services. A few highlighted projects include:

- Built an application that shows the locations of EOCs, road closures, and other emergency management planned locations within the City of Glendale. GIS COE utilized data from multiple sources such as DHS and FBI. Glendale, AZ Super Bowl LVII (ONE STOP SHOP)
- Provided GIS collaboration with GIS resources at NCMEC to allow Glendale Police to share info with NCMEC. This was primarily through an interactive dashboard- Collaboration with the National Center for Missing and Exploited Children (NCMEC).
- State Farm Stadium and Surrounding Businesses for PD tactical coherence and offline support. (GPD, Glendale Fire, DHS, FBI, Phoenix PD, Maricopa County Sheriffs, NFL)- Large Custom Printed Maps (Arch E)
- Developed an application showing a 1-mile buffer around State Farm Stadium to display commercial properties vs. residential properties around the stadium. This was to estimate tax information. Super Bowl 1 Mile Clean Zone
- Map service provided to Maricopa County GIS for emergency planning. Emergency Zones
- 3 UAV Flights of State Farm Stadium and surrounding areas to provide updated imagery. Specifically, locations of temporary structures for the Super Bowl. Utilized in all applications and maps. UAV Flights for Updated Imagery
- Partnered with regional cities and DHS to share data to a DHS COP (GII) that DHS hosted on their GIS server. We built maps and a dashboard hosted on the DHS COP and shared regionally. DHS Common Operating Picture

Security Cameras Program – Deployed 548 security cameras at the City facilities to provide live video footage and recorded video surveillance, including events and alarm notifications. This is a multi-year program will deploy a total of 630 security cameras.

Access Control Program – Deployed 22 New Access Control Modules at the City facilities to replace aging access control system. This is a multi-year program will deploy a total of 88 New Access Control Modules at 29 sites.

Zero Trust Architecture is a White House and Cybersecurity, and Infrastructure Security Agency (CISA) recommended approach to cybersecurity. Implementing Zero Trust provides the City visibility, analytics, and contextual detail to drive a greater understanding of the performance of our cyber security posture. Zero Trust once fully implemented will create a secure, common federated identity management system, better visibility into user and network behavior, and allow the City to apply more granular resource access control.

Continuity of Operations Exercises – The City is not immune to planned or unplanned disruptions, malicious attacks, and data loss in the current technology environment. Hence, the purpose of Continuity of Operations Exercises is to validate the reliability and resiliency of City's technology ecosystem, specifically systems critical to the City's operations.

Goals, Objectives, and Performance Measures

Strategic Objectives	Improve Tools & Technology Optimize Processes & Services
Department Strategic Initiative	Increase level of service to provide effective and efficient information technology support.
Intended Result	Technologies are highly available, recoverable, and the integrity of data is maintained.

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Target*
Service Level Agreement (SLA) Compliance	96.72%	94.32%	93.69%	95.00%
Tickets Not Re-opened	98.42%	98.16%	97.84%	98.00%
Customer Satisfaction Rating	99.39%	99.45%	98.95%	99.00%
Number of Computers Replaced per Year	188	325	335	801

Glendale
INNOVATION & TECHNOLOGY

We empower the City by providing reliable, secure, innovative, and efficient technology services and solutions.



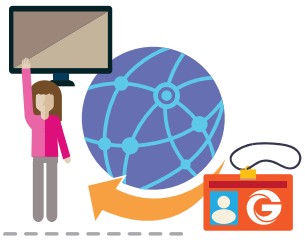
Our Community



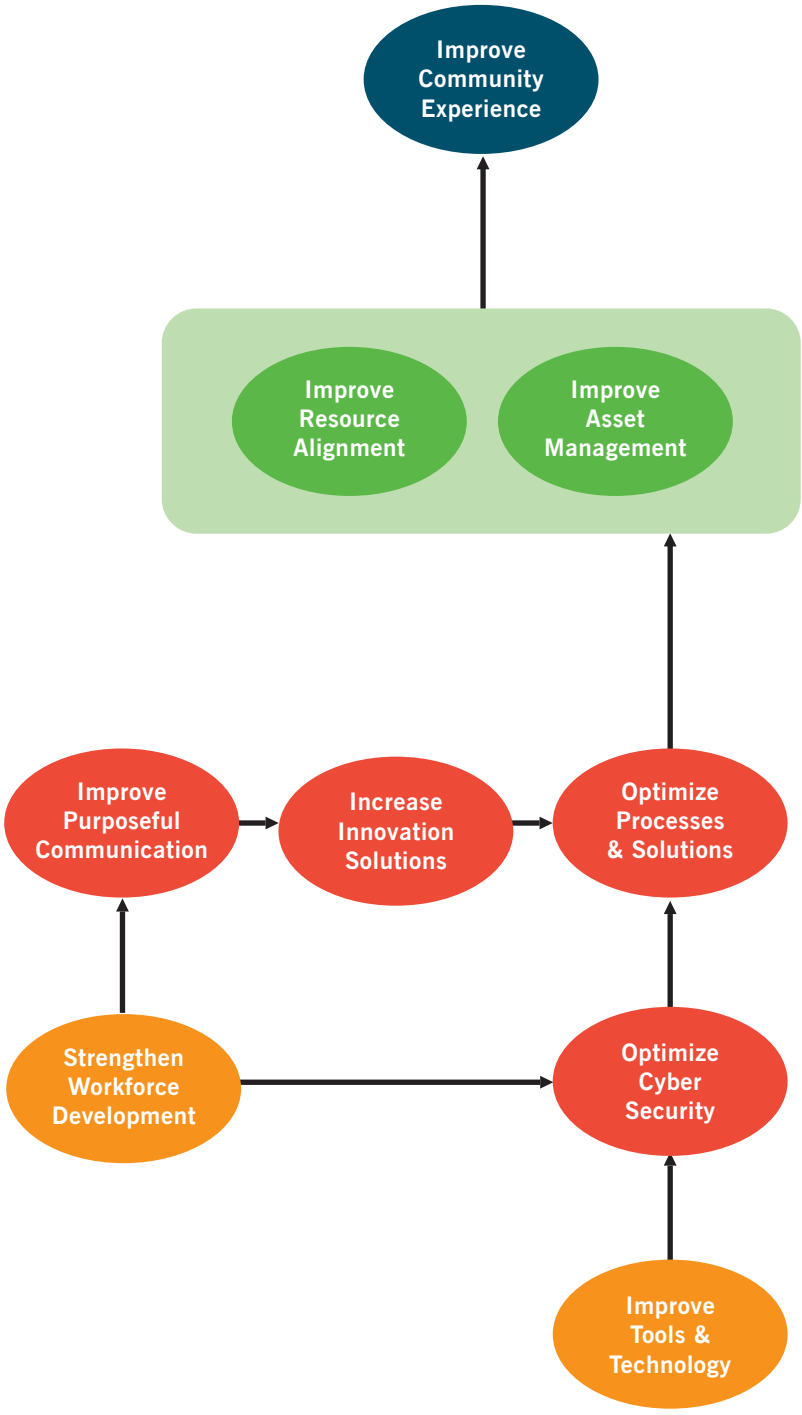
Our Finances



Our Processes



Our Organization



Innovation and Technology (22)
Budget by Categories of Expenditures

Group	FY 2023 Actuals	FY 2024 Budget	FY 2024 Estimate	FY 2025 Request	$ Change in Budget	% Change in Budget
Personnel Services	4,680,592	7,251,897	7,251,897	8,437,899	1,186,001	16.35%
Services and Supplies	7,949,330	19,279,864	19,279,864	21,853,217	2,573,353	13.35%
Internal Charges	2,562,290	4,010,962	4,010,962	3,271,790	-739,172	-18.43%
Grand Total	**15,192,212**	**30,542,723**	**30,542,723**	**33,562,905**	**3,020,182**	**9.89%**

Fund & Department Number Budget by Program

Fund / Org	FY 2023 Actuals	FY 2024 Budget	FY 2024 Estimate	FY 2025 Request	$ Change in Budget	% Change in Budget
(7050-70502210) Innovation & Tech Operations	11,683,393	17,026,188	17,026,188	19,371,291	2,345,103	13.77%
(7050-70502211) Telephones	688,642	844,000	844,000	854,916	10,915	1.29%
(7050-70502212) Innovation & Tech Maintenance	1,465,003	2,576,040	2,576,040	2,275,420	-300,620	-11.67%
(7060-70602213) Technology Projects	1,355,174	10,096,495	10,096,495	11,061,278	964,784	9.56%
Grand Total	**15,192,212**	**30,542,723**	**30,542,723**	**33,562,905**	**3,020,182**	**9.89%**

Innovation and Technology
Staffing by Program

Fund / Org	FY 2023 Actuals	FY 2024 Budget	FY 2025 Budget	Change in Budget
(7050-70502210) Innovation & Tech Operations	40.00	45.00	49.00	4.00
(7050-70502211) Telephones	1.00	1.00	0.00	-1.00
Grand Total	41.00	46.00	49.00	3.00

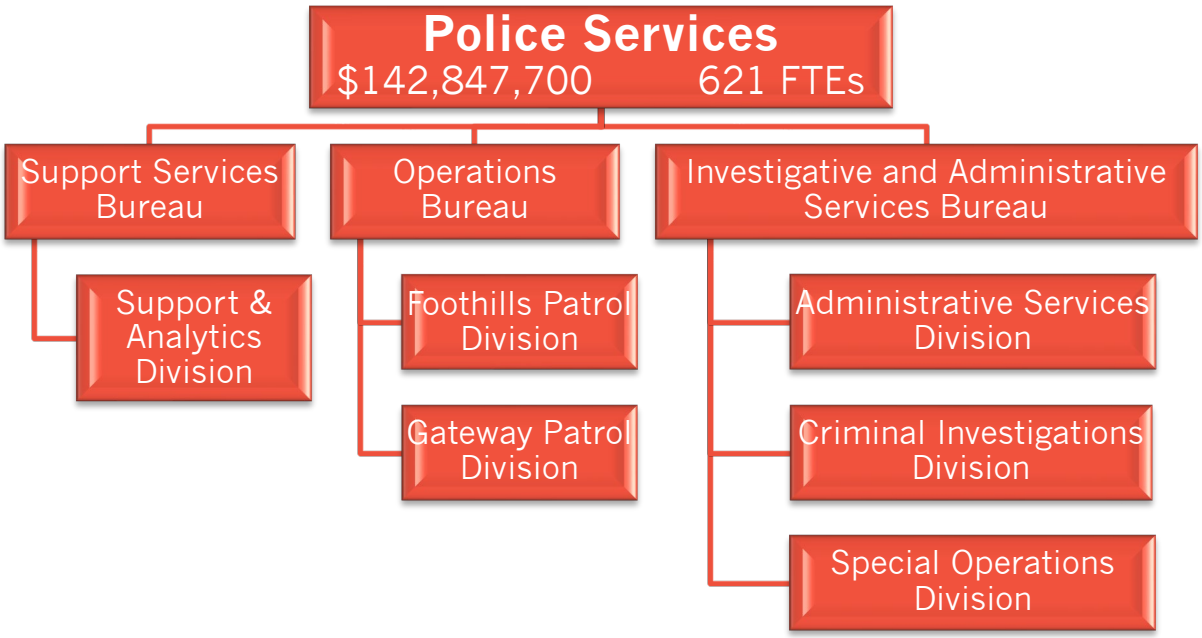
Non-Departmental (23)
Budget by Categories of Expenditures

Group	FY 2023 Actuals	FY 2024 Budget	FY 2024 Estimate	FY 2025 Request	$ Change in Budget	% Change in Budget
Personnel Services	3,512,292	365,000	365,000	365,000	0	0.00%
Services and Supplies	16,427,666	9,926,967	9,926,967	10,067,776	140,808	1.42%
Internal Charges	0	11,696	11,696	87,515	75,819	648.24%
Grand Total	**19,939,959**	**10,303,663**	**10,303,663**	**10,520,291**	**216,627**	**2.10%**

Fund & Department Number Budget by Program

Fund / Org	FY 2023 Actuals	FY 2024 Budget	FY 2024 Estimate	FY 2025 Request	$ Change in Budget	% Change in Budget
(1000-10002310) Non-Departmental	14,731,519	7,259,755	7,259,755	9,186,149	1,926,393	26.54%
(1000-10002317) Non-Departmental 23 Super Bowl	502,876	0	0	0	0	0.00%
(1000-10002318) Non-Departmental 24 Final Four	0	2,010,408	2,010,408	0	-2,010,408	-100.00%
(1000-10002320) Non-Departmental Mega Events	0	0	0	500,000	500,000	0.00%
(1000-10005320) Super Bowl - Fire	451,676	0	0	0	0	0.00%
(1000-10005321) Super Bowl - Police	945,305	0	0	0	0	0.00%
(1000-10005322) Super Bowl - PFRSE	20,744	0	0	0	0	0.00%
(1000-10005323) Super Bowl - Econ Dev	200,838	0	0	0	0	0.00%
(1000-10005324) Super Bowl - Develop Serv	14,558	0	0	0	0	0.00%
(1000-10005325) Super Bowl - Transportation	411,955	0	0	0	0	0.00%
(1000-10005326) Super Bowl - Airport	88	0	0	0	0	0.00%
(2100-21004023) Utility Bill Don-FrmtheHeart	65,220	150,000	150,000	150,000	0	0.00%
(2161-21612316) Non-Departmental ARPA	2,595,180	883,500	883,500	684,142	-199,358	-22.56%
Grand Total	**19,939,958**	**10,303,663**	**10,303,663**	**10,520,291**	**216,627**	**2.10%**

Performance Report



Purpose Statement

The mission of the Glendale Police Department is to protect the lives and property of the people we serve.

Department Description

The Glendale Police Department is committed to serving the people of Glendale with the highest quality services in preventing crime, maintaining order, and providing support to numerous events held within the City. The organization continues to emphasize the development of professional knowledge and leadership skills for exemplary men and women and the utilization of progressive, innovative techniques and emerging technologies.

A partnership with our citizens and consistent engagement of our community allow us to formulate policing strategies that are critical to our mission. The Glendale Police Department provides the most effective possible response to law enforcement emergencies, neighborhood problems and the enforcement of traffic laws, ensuring that Glendale continues to be a desirable place to live, raise a family, educate, recreate and do business. Everything done, collectively or individually, is done in accordance with Department values and objectives.

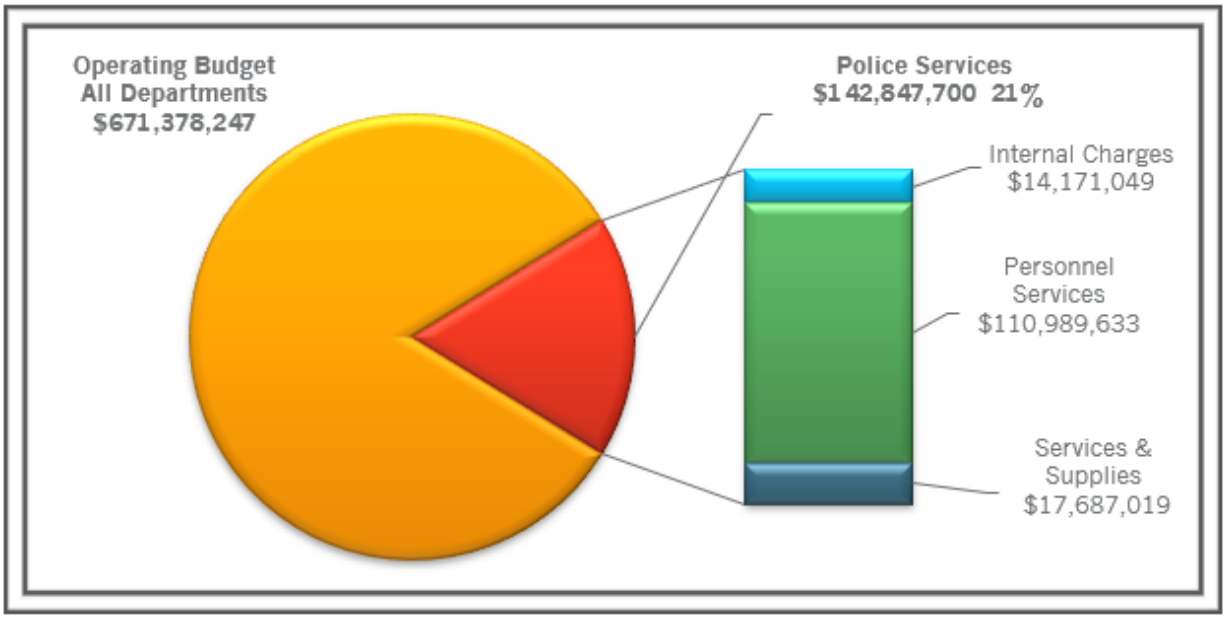
The Department is made up of three major functional areas: the Operations Bureau, the Investigative and Administrative Services Bureau, and the Support Services Bureau. The former two are each headed by a sworn Assistant Police Chief, the latter is headed by a civilian Assistant Police Director.

The Operations Bureau encompasses two Patrol Divisions; the Foothills Division and the Gateway Division, each serving a geographic portion of the City. Patrol provides primary patrol and response services to their respective areas of the City with a large contingent of uniformed police officers and other specialized support staff.

The Investigative and Administrative Services Bureau includes three Divisions: the Criminal Investigations Division, the Special Operations Division, and the Administrative Services Division. Criminal Investigations is primarily responsible for the investigation of crime and assist with the prosecution of offenders. The Special Operations Division includes three units: the Emergency Response Unit, the Special Events Planning & Operations Unit, and the Traffic Unit. The Administrative Services Division is responsible for the Department's Training Unit, Personnel Management, Budget and Real-Time Crime Center.

The Support Services Bureau provides auxiliary functions in furtherance of Department operations. This includes working groups such as Communications, Detention, Security, Records, Property & Evidence, Technology and Analytics, and Planning and Research.

Operating Budget



The total City Operating Budget is $671 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Services & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

- The Police Department continues its efforts to make the streets of Glendale safer for the community. For the calendar year of 2023, the Police Department conducted 27,601 traffic stops and issued 11,287 citations. Of that, the Traffic Unit conducted 11,886 traffic stops and issued 6,410 citations. There was also a 5% decrease in non-injury related accidents from 2022 to 2023. Traffic Services Specialists responded to 3,645 parking violations and 2,842 traffic accidents. The Traffic Unit has also partnered with other local agencies to combine their traffic enforcement efforts on stretches of roadway between neighboring jurisdictions.
- The Police Department created the Entertainment Squad to focus on crime prevention and reduction in the area surrounding Westgate, Tanger, Desert Diamond Arena, State Farm Stadium, and the future VAI property. The Entertainment Squad responded to 1,591 calls for service in the entertainment district between their creation at the beginning of September 2023 and March 1, 2024.
- Transparency is a vital component of a healthy community-police relationship. The Police Department developed two public facing crime reporting dashboards to share information and crime statistics with the public. Several internal dashboards were also created to assist with crime reducing strategies.

Operational Statistics

Strategic Objective	Improve the community experience
Department Strategic Initiatives	Decrease the level of crime Increase satisfaction of police services
Intended Result	Reduced violent and property crime

*Performance Measures**		
UCR Part 1 - % change *Violent Crimes % change* *Property Crimes % change*	7.0% 12.3%	4.6% -12.1%
UCR Part 1 Crimes *Violent Crime* *Property Crime*	9,581 1,379 8,202	8,836 1,449 7,387
% of UCR Part 1 Crimes Cleared *Violent Crimes* *Property Crimes*	14.9% 25.3% 13.2%	14.5% 30.23% 11.32%
Cleared by Arrest *Violent Crimes [#/total]* *Property Crimes [#/total]*	1,482 [353 / 1,379] [1,129 / 8,202]	1,274 [438 / 1,449] [836 / 7,387]

*Data was pulled from the DPS public-facing website on 07/17/2024; numbers are subject to change based upon case clearance status. NIBRS to UCR conversion was used for calculations. GPD began reporting NIBRS in February 2023.

Goals, Objectives, and Performance Measures

Strategic Objective	Optimize processes & services
Department Strategic Initiatives	Respond to calls for service in a timely manner Increase proactive patrol Judiciously enforce traffic laws to promote traffic safety
Intended Result	Promote a sense of community through safe and healthy neighborhoods, effective response to requests, maintain high visibility, and enforce traffic safety laws throughout the City

Performance Measures	*FY2023 Actual*	*FY2024 Actual*
Calls for Service	173,395	172,139
% Responses meet desired standard time:* *Priority 1 Calls* *Priority 2 Calls*	65.0% 42.6%	67.8% 44.2%
Traffic collisions with injuries	1,731	1,781
DUI Arrests	554	628
Communications *% 911 calls answered in 15 secs. (est.)*** *% Calls dispatched in 60 secs.*	84% Priority 1: 71.1% Priority 2: 69.7%	86% Priority 1: 73.8% Priority 2: 70.4%

*Standard response time is 5 minutes for Priority 1 & 2
** NENA standard: 90% of 9-1-1 calls answered in 15 seconds or less

Strategic Objectives	Improve Community Safety
Department Strategic Initiative	Identify Officer time spent (on calls, admin, available, etc.)
Intended Result	Reduction of fatalities

Performance Measures	*FY2023 Actual*	*FY2024 Actual*
KPI #6 Increase in Officer Initiated Activity	54,913 total 13,728 avg/quarter	63,001 total 15,750 avg/quarter

Strategic Objectives	Strengthen Workforce Development Strengthen Workforce Culture
Department Strategic Initiative	Develop and maintain a high-quality work force by applying and maintaining professional standards for service.
Intended Result	A high-quality workforce that is dedicated to enhancing safety and security in the city and providing high quality services to the community.

Performance Measures	*FY2023 Actual*	*FY2024 Actual*
Revised policies	33	40
KPI #160 Training: *E-Learning sessions* *AOT Session conducted* *Professional Development Expenditure*	 30** 62* $150,000	 31 61 $161,476
Professional Standards investigations completed *Total investigations sustained*	123* 86*	90 53

* Training sessions and PSU data were reported as calendar year in FY2023
**iSpring system was down 10/01/2023 – 01/11/2024

Strategic Objectives	Enhance Purposeful Communication
Department Strategic Initiative	Conduct a resident contact survey, document the total number of community events PD attended, and increase attendance and engagement at PD hosted events
Intended Result	Strengthen communication with the public

Performance Measures	*FY2023 Actual*	*FY2024 Actual*
KPI #82 % Increase in resident feeling in positive communication with Officers (Power Engage) *A two-question survey was sent to those who called for Police services:* • *Please rate the communications call taker on scale 1-5* • *Please rate the Officer(s) who responded to your call on scale 1-5*	N/A	38% Participation from citizens and 88% positive response to Surveys

Glendale
POLICE
DEPARTMENT

The Glendale Police Department serves with integrity, courage, compassion, excellence, respect, and dedication, partnering with you to make Glendale a safer community to live, work, and play.



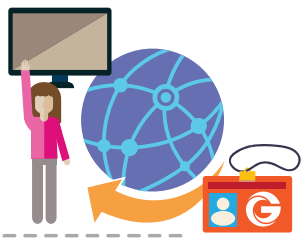
Our Community



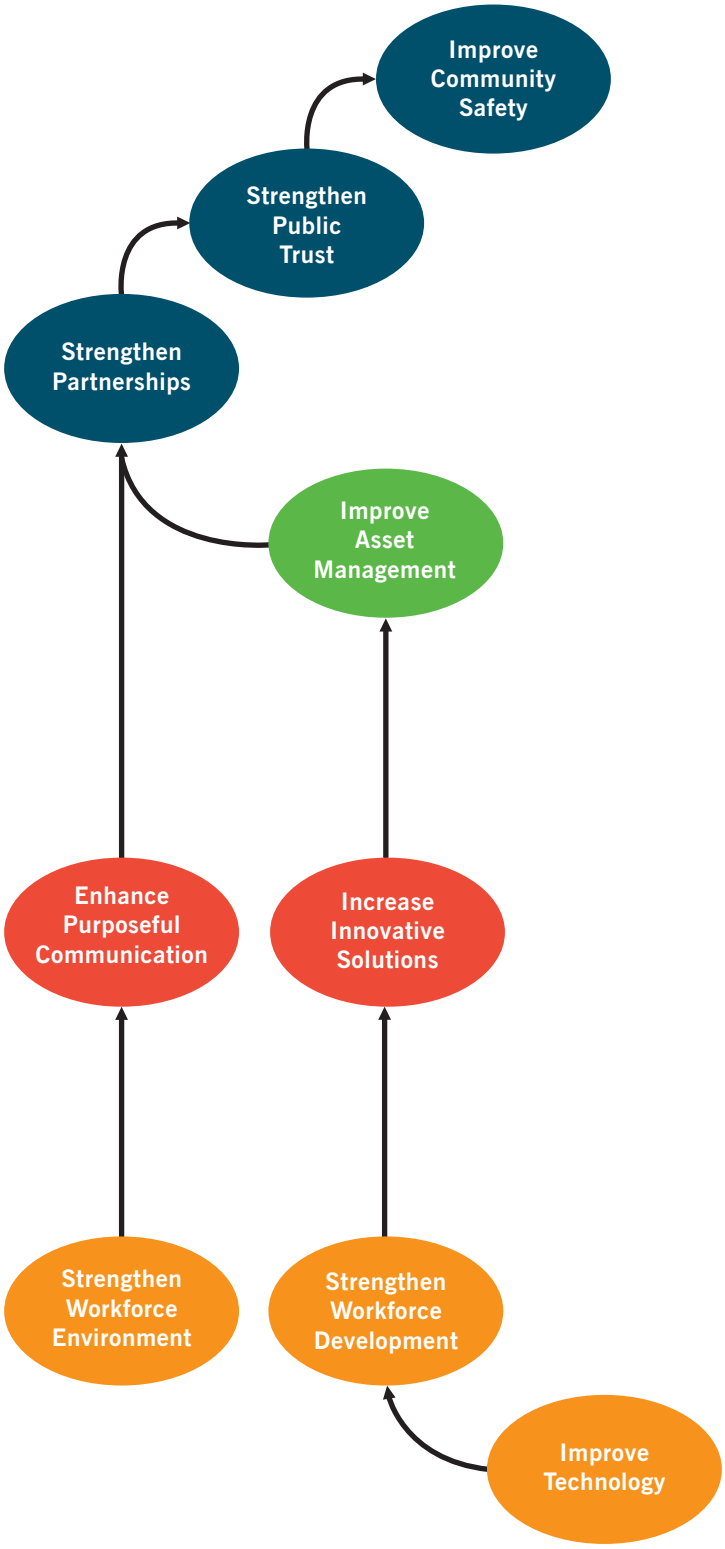
Our Finances



Our Processes



Our Organization



Police Services (24)
Budget by Categories of Expenditures

Group	FY 2023 Actuals	FY 2024 Budget	FY 2024 Estimate	FY 2025 Request	$ Change in Budget	% Change in Budget
Personnel Services	81,215,026	94,449,702	94,449,702	110,989,633	16,539,932	17.51%
Services and Supplies	11,623,565	14,671,093	15,575,950	17,687,019	3,015,926	20.56%
Internal Charges	11,691,576	13,445,239	13,445,239	14,171,049	725,809	5.40%
Grand Total	**104,530,167**	**122,566,033**	**123,470,890**	**142,847,700**	**20,281,667**	**16.55%**

Fund & Department Number Budget by Program

Fund / Org	FY 2023 Actuals	FY 2024 Budget	FY 2024 Estimate	FY 2025 Request	$ Change in Budget	% Change in Budget
(1000-10002410) Police Administration	6,330,994	8,039,446	8,029,446	8,793,569	754,123	9.38%
(1000-10002411) Training	3,455,707	3,604,631	3,604,631	4,188,322	583,691	16.19%
(1000-10002414) Special Operations	9,176,472	10,437,768	10,417,268	11,462,470	1,024,701	9.82%
(1000-10002416) Crime Investigations	14,736,255	15,931,281	15,941,281	18,214,381	2,283,100	14.33%
(1000-10002417) Police Support Services	3,354,172	3,835,882	3,837,382	4,496,636	660,754	17.23%
(1000-10002418) Detention	3,982,784	5,257,466	5,273,966	5,248,447	-9,019	-0.17%
(1000-10002419) Communications	4,742,438	5,265,998	5,275,998	5,494,254	228,255	4.33%
(1000-10002420) Towing Administration	104,865	113,420	113,420	124,078	10,658	9.40%
(1000-10002421) Gateway Patrol Division	25,421,465	27,266,556	27,266,556	34,574,207	7,307,651	26.80%
(1000-10002422) Foothills Patrol Division	23,293,304	26,700,545	26,700,545	30,620,160	3,919,615	14.68%
(1000-10002426) MROP Program	0	156,685	167,035	28,021	-128,664	-82.12%
(1000-10002427) RTCC-Real Time Crime Center	0	0	0	23,251	23,251	0.00%
(1000-10005020) Police Personnel Management	1,238,094	1,126,334	1,126,334	1,544,000	417,666	37.08%
(1000-10005021) Fiscal Management	4,179,587	6,012,903	5,995,053	7,548,327	1,535,424	25.54%
(1000-10005022) PD - Stadium Event Staffing	1,123,048	1,474,315	1,474,315	1,843,260	368,945	25.02%
(1000-10005023) PD - Fiesta Bowl Event	110,116	167,042	167,042	247,435	80,393	48.13%
(1000-10005024) PD - Arena Event Staffing	290,928	764,727	764,727	855,747	91,020	11.90%
(1000-10005026) PD - CBRanch Event Staffing	11,924	36,317	36,317	39,940	3,623	9.98%
(2160-21604024) Grants-Police Services	0	3,404,132	3,040,956	3,743,475	339,343	9.97%
(2160-21605211) Police AZDOHS Grants	188,095	0	132,397	0	0	0.00%
(2160-21605212) Police AZDPS Grants	369,176	405,926	532,331	425,135	19,209	4.73%
(2160-21605213) Police GOHS Grants	274,398	0	178,033	0	0	0.00%
(2160-21605214) Police HIDTA Grants	193,383	0	155,000	0	0	0.00%
(2160-21605215) Police USDOJ Grants	521,554	408,784	610,163	1,219,197	810,413	198.25%
(2160-21605216) Police USMS Grants	67,163	0	8,553	0	0	0.00%
(2160-21605217) Police DUIAC Grants	31,138	0	36,000	0	0	0.00%
(2160-21605218) Police SRO Recovery Grants	129,250	62,576	62,576	78,427	15,851	25.33%
(2160-21605219) Police Task Forces Grants	58,975	0	2,000	0	0	0.00%
(2160-21605228) Police Miscellaneous Grants	86,578	7,131	336,092	7,131	0	0.00%
(2160-21605229) Police Donation Accounts	49,314	0	99,305	0	0	0.00%
(2170-21702423) Federal RICO	145,677	225,000	225,000	225,000	0	0.00%
(2170-21702424) State RICO	449,700	1,405,263	1,205,263	1,348,444	-56,819	-4.04%
(2170-21702425) Federal RICO-Treasury	0	0	200,000	0	0	0.00%
(2200-22002413) PS Training Ops - Police	413,613	455,904	455,904	454,387	-1,518	-0.33%
Grand Total	**104,530,167**	**122,566,033**	**123,470,890**	**142,847,700**	**20,281,667**	**16.55%**

Police Services
Staffing by Program

Fund / Org	FY 2023 Actuals	FY 2024 Budget	FY 2025 Budget	Change in Budget
(1000-10002410) Police Administration	38.0	35.00	35.0	0.00
(1000-10002411) Training	19.0	17.00	19.0	2.00
(1000-10002414) Special Operations	53.0	52.00	52.0	0.00
(1000-10002416) Crime Investigations	84.0	85.00	86.0	1.00
(1000-10002417) Police Support Services	29.5	35.50	36.5	1.00
(1000-10002418) Detention	18.0	18.00	17.0	-1.00
(1000-10002419) Communications	41.5	39.50	39.5	0.00
(1000-10002420) Towing Administration	1.0	1.00	1.0	0.00
(1000-10002421) Gateway Patrol Division	141.0	141.00	170.0	29.00
(1000-10002422) Foothills Patrol Division	147.0	160.00	149.0	-11.00
(1000-10005020) Police Personnel Management	6.0	8.00	8.0	0.00
(1000-10005022) PD - Stadium Event Staffing	1.0	1.00	0.0	-1.00
(1000-10005024) PD - Arena Event Staffing	1.0	1.00	1.0	0.00
(2160-21605212) Police AZDPS Grants	2.0	2.00	2.0	0.00
(2160-21605215) Police USDOJ Grants	0.0	4.00	2.0	-2.00
(2160-21605218) Police SRO Recovery Grants	1.0	1.00	1.0	0.00
(2160-21605228) Police Miscellaneous Grants	0.0	0.00	0.0	0.00
(2170-21702424) State RICO	1.0	1.00	0.0	-1.00
(2200-22002413) PS Training Ops - Police	1.0	2.00	2.0	0.00
Grand Total	585.0	604.00	621.0	17.00

Performance Report

Intergovernmental Programs
$792,221 3 FTEs

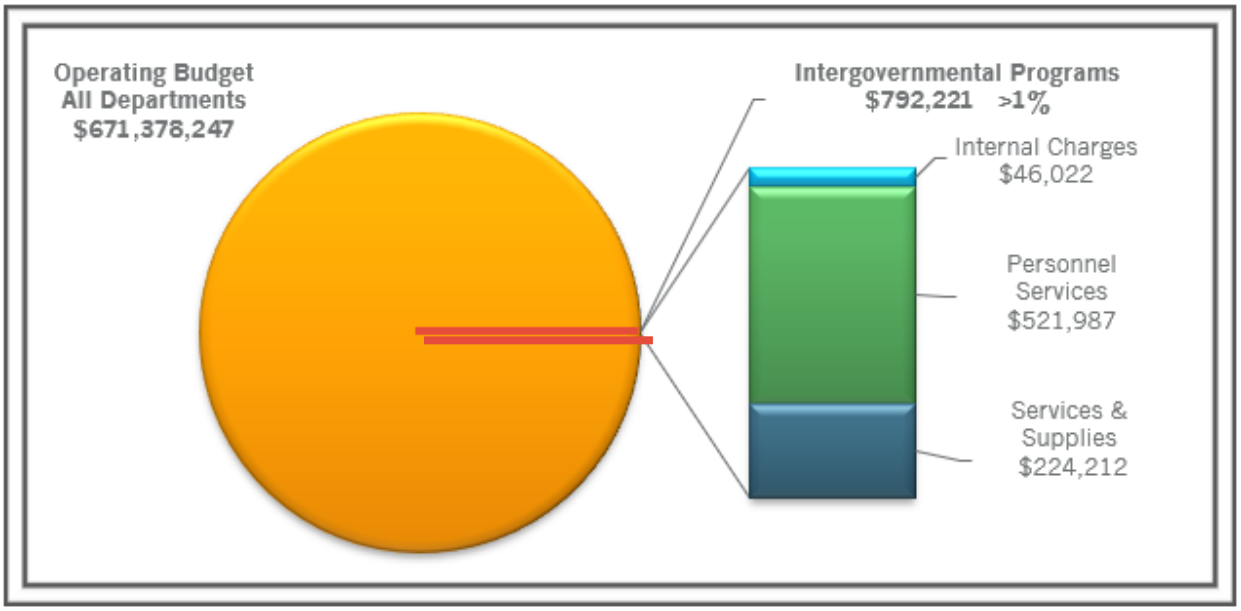
Purpose Statement

The mission of the Intergovernmental Programs Department is to develop, represent and advocate the city's legislative policy decisions by consistently and effectively interacting with other governmental and non-governmental entities.

Department Description

The Intergovernmental Programs Department coordinates the legislative and external activities and programs of the city of Glendale. We carry out the state and federal legislative agenda adopted by the City Council. We research and review state and federal legislation impacting the city. We protect the city's interests in various stakeholder processes and work to resolve City issues with external partners. We develop reports and policy recommendations to City Management and City Council. We staff the Mayor and Council on the various federal, state and regional policy committees they hold positions on including, the Maricopa Association of Governments (MAG), the Regional Public Transit Authority (RPTA), the Arizona Municipal Water Users Association (AMWUA), the Arizona League of Cities and Towns, the National League of Cities (NLC), United States Conference of Mayors, WESTMARC and others.

Operating Budget



The total City Operating Budget is $671 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

Intergovernmental Programs

- Continued to lead regional efforts to introduce legislation authorizing Maricopa County to call an election for the extension of Proposition 400, the region's half-cent sales tax dedicated solely for transportation.
- Introduced legislation on behalf of the City Council to reform public posting requirements.
- Introduced legislation on behalf of the Glendale Police Department to allow cities to charge staff time for redacting police body camera footage.
- Secured a $3.2 million state of Arizona budget appropriation to help construct a Veterans Community in Glendale.
- Secured a $810,000 state of Arizona budget appropriation to contribute towards Glendale's commitment to convert rights of way landscaping to xeriscape.
- Educated and lobbied the Governor's Office on the importance of the Family Advocacy Center and the challenges of losing federal funding. Such actions resulted in approximately $490,000 of state COVID funds to continue funding the Family Advocacy Center.

- Assisted Luke AFB with state legislation to prohibit private drone operations on or over the military instillation.
- Increased City and Legislative relationships through frequent planned interactions between City Councilmembers and state House and Senate members.
- Hosted a 2023 Legislative Dinner that brought 13 of Glendale's 18 legislators to Glendale for a roundtable discussion with the City Council.
- Assisted Glendale City Courts in advocating for the Veteran's Court by facilitating a tour and round table discussion with the City Council and Senator Kyrsten Sinema.
- Established and maintained communication with the new Governor's Office and state agency staff to ensure continuity of service for the residents of the City of Glendale and the State of Arizona.
- Secured a commitment of $1.33 million of federal funding in FY 23 for improvements to three community centers and/or recreation centers located in the 85301-zip code.
- Secured a commitment of federal funding in FY 23 for improvements to the Luke Air Force Base Child Development Center.

Goals, Objectives, and Performance Measures

Strategic Objective	Enhancing Legislative Communication
Department Strategic Initiative	As we improve communication with our departments, community, and legislators, we strengthen our ability to protect and promote municipal operations despite fast moving processes with deadlines at the local, state, and federal levels.
Intended Result	Legislative awareness and impact.

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024 Estimate*	*FY2025 Target*
20% increase in legislative outreach/education events held	-	100%	300%	75%

Strategic Objectives	Pursue and Maintain Local, State and Federal Funding
Department Strategic Initiative	Cities are funded by public monies from the Federal, State and Local tax collecting mechanisms. As local revenues shrink and the cost of providing services increase, we must seek additional state and federal funding sources in order to maintain the highest level of services to our community. Legislative bodies frequently introduce legislation to repeal municipal revenues while they also consider imposing unfunded mandates on local communities. Intergovernmental Programs' objective is to protect these revenues and defend against unfunded mandates.
Intended Result	Secure state and federal appropriations

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024 Estimate*	*FY2025 Target*
100% of appropriation requests submitted and funded to state/federal government	100%	100%	100%	100%

Strategic Objectives	Improve Community Awareness
Department Strategic Initiative	Intergovernmental Programs maximizes opportunities to educate our residents with a goal of calling on them to advocate on behalf of our common interests. As we collaborate with them, Glendale residents will continually demonstrate their ability to participate in state and federal politics.
Intended Result	Increased resident awareness of how legislation impacts their lives

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024 Estimate*	*FY2025 Target*
10% of bills impacting communities that resulted in community engagement	10%	14%	15%	20%

Glendale
INTERGOVERNMENTAL PROGRAMS

We empower the City of Glendale to serve and govern by protecting local decision making and taxation authority. We represent the city manager and elected officials with unwavering dedication at the regional, state, and federal levels.



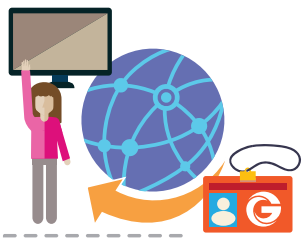
Our Community



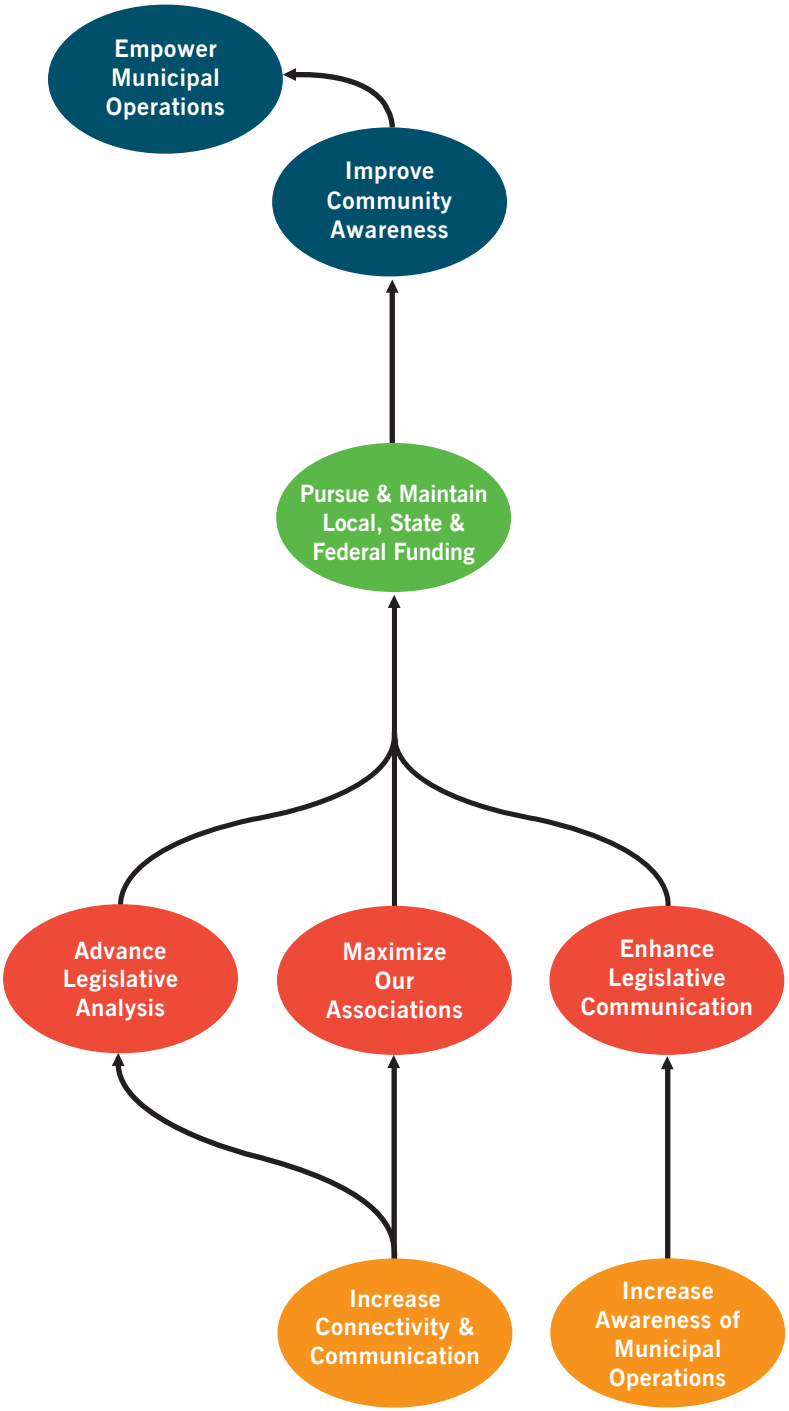
Our Finances



Our Processes



Our Organization



Intergovernmental Programs (25)
Budget by Categories of Expenditures

Group	FY 2023 Actuals	FY 2024 Budget	FY 2024 Estimate	FY 2025 Request	$ Change in Budget	% Change in Budget
Personnel Services	1,740,854	481,450	481,450	521,987	40,537	8.42%
Services and Supplies	453,156	231,040	231,040	224,212	-6,828	-2.96%
Internal Charges	324,760	316,896	316,896	46,022	-270,874	-85.48%
Grand Total	**2,518,769**	**1,029,385**	**1,029,385**	**792,221**	**-237,165**	**-23.04%**

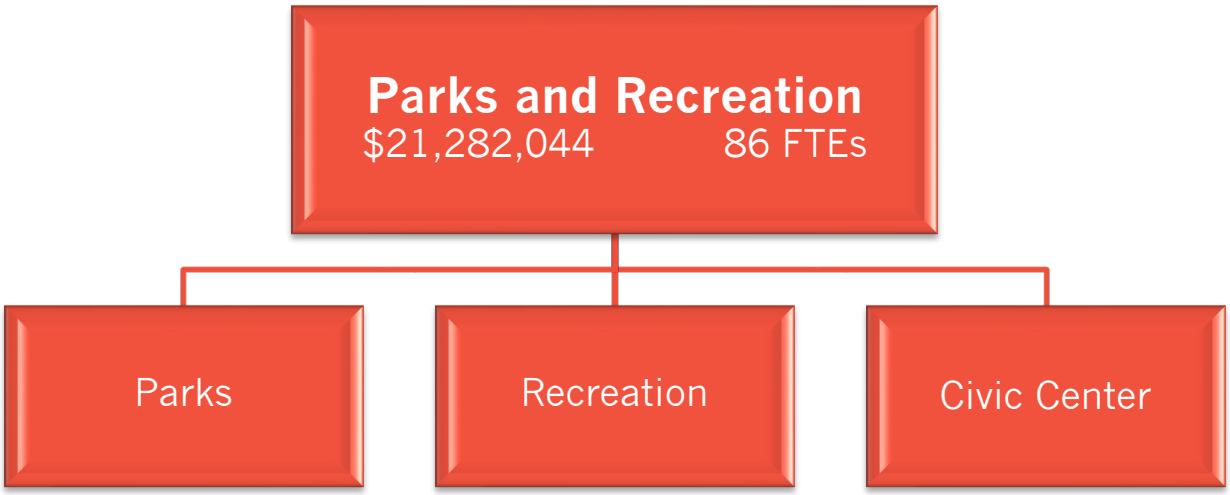
Fund & Department Number Budget by Program

Fund / Org	FY 2023 Actuals	FY 2024 Budget	FY 2024 Estimate	FY 2025 Request	$ Change in Budget	% Change in Budget
(1000-10002510) Intergovernmental Progs Admin	2,518,769	1,029,385	1,029,385	792,221	-237,165	-23.04%
Grand Total	**2,518,769**	**1,029,385**	**1,029,385**	**792,221**	**-237,165**	**-23.04%**

Intergovernmental Programs
Staffing by Program

Fund / Org	FY 2023 Actuals	FY 2024 Budget	FY 2025 Budget	Change in Budget
(1000-10002510) Intergovernmental Programs	14.50	3.00	3.00	0.00
(1000-10002511) Cable Communications	0.00	0.00	0.00	0.00
Grand Total	14.50	3.00	3.00	0.00

Performance Report



Purpose Statement

We enrich the lives of our residents, organizations, and visitors by providing memorable experiences and learning opportunities. We create an inclusive and fun variety of programming and parks that foster growth, play, and innovation. Our team is committed to inspiring lives well-lived!

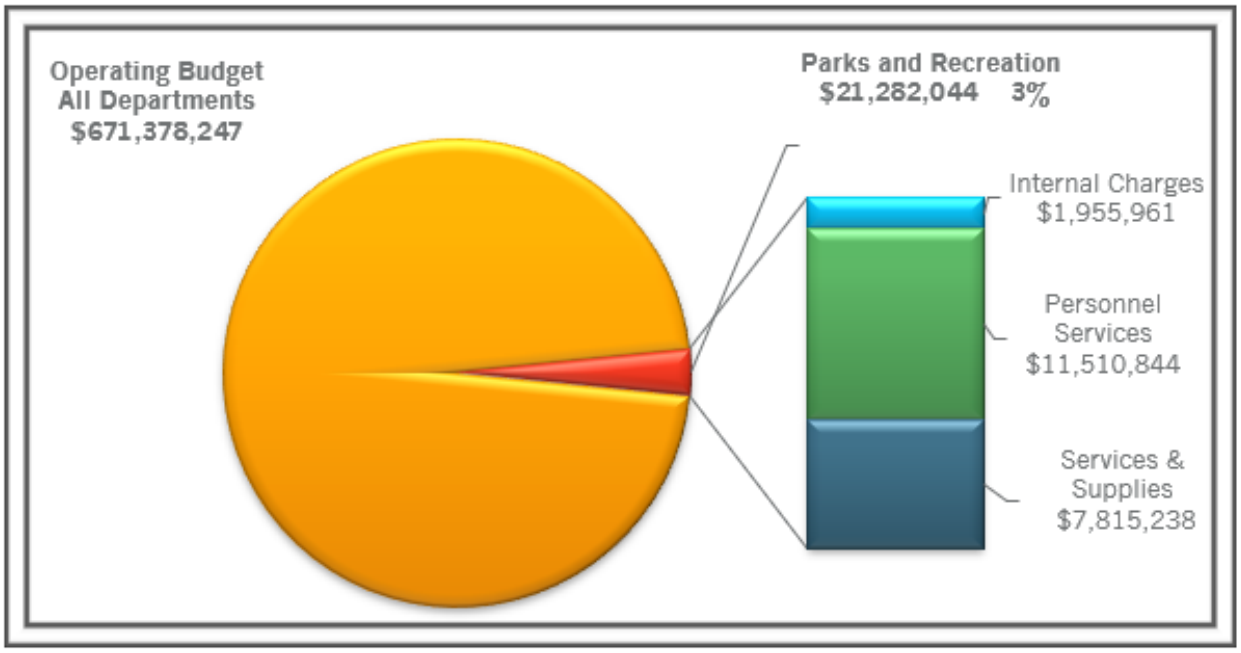
Department Description

The Parks Division manages and maintains all public parks, open spaces, trails, stormwater retention basins, landscaping at municipal facilities, and Thunderbird Conservation Park. The Division is also responsible for monitoring and ensuring the safety and security of park and facility use.

The Recreation Division offers opportunities to enhance the social, physical, mental, and economic health of our community through a variety of diverse recreation programs and facilities. Recreation programs and events are held at the Foothills Recreation and Aquatics Center, Rose Lane Aquatics Center, the Glendale Adult Center, Historic Sahuaro Ranch, Glendale Community Center, Rose Lane Community Center, O'Neil Recreation Center, and at basketball, tennis, skate courts, and other recreation facilities throughout the city.

The Glendale Civic Center offers hospitality and customer service with the rental of high-quality ballrooms and gardens for corporate meetings, banquets, conferences, trade shows, private parties, and social event gatherings. The Civic Center is a full-service venue that includes the provision of catering (food and beverage) services by professional local caterers.

Operating Budget



The total City Operating Budget is $671 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

Parks

- Staff received training in several areas of park maintenance including sustainable landscaping, playgrounds, tree trimming, and irrigation. A new parks maintenance standard checklist was introduced to assist in evaluating and communicating potential park issues to provide better service to the public.
- The Parks Division partnered with volunteers from the Arizona Sustainable Alliance to plant 29 trees at Orangewood Park. The Parks Maintenance staff worked to prepare the site for this project. Trees benefit the community by releasing oxygen into the atmosphere and providing cooling and shade.
- Parks replaced 5 ramadas in city parks.
- The basketball court, tennis court, and parking lots were resurfaced at Sands Park for the enjoyment of the community.

- Due to multiple break-ins and increased vandalism of the newly fabricated restroom buildings at Bonsall, O'Neil, Rose Lane, and Thunderbird Paseo Parks, a more secure alternative was needed for the locks on the doors. Parks staff identified and purchased new vandal-resistant locks and installed them on each door of the restrooms. These restrooms are now more secure and have not been broken into since these new locks were installed.
- New lights and a Standard Electrical Service (SES) panel were replaced at Mission Park.
- The irrigation infrastructure has been completely replaced at Sunset Palms and Desert Mirage Parks.
- Parks Maintenance planted 18 new trees along Mountain View Road at the entrance to Sahuaro Ranch Park, and 25 trees in the orchards at the Sahuaro Ranch Park Historic Area.
- Parks staff continues to conduct irrigation system audits in the city's parks in preparation for summer irrigation to eliminate inefficiencies and positively impact the City's Water Drought Management Program.

Recreation

- The Recreation Division partnered with Chicken N Pickle to offer several instructional pickleball clinics for adults, youth, and families to learn about and practice the fastest-growing sport in the industry.
- The Recreation Division worked to establish and implement a new Mobile Recreation Program that began in February 2024. This program is a result of the Parks and Recreation Master Plan and Disparity Report, which addressed the need to provide recreation programming throughout all areas of Glendale.
- The Recreation Division had 4 staff members attend the National Recreation & Parks Association Annual Conference hosted in Dallas in October 2023.
- Six staff members of the Parks and Recreation Department completed the 13-week AGTS Supervisor's Academy in FY2024.
- The Parks and Recreation Department had 6 winners in the Success Factors Awards Program. This program recognizes excellence in its employees through recognition and nominations from other employees. In addition, two staff members from Recreation were identified as semi-finalists in the awards program.

Glendale Civic Center

- The Glendale Civic Center was once again named in the top 10 in Arizona Business Magazine's Ranking Arizona publication for Meeting/Convention Facilities for the state of Arizona. This is the 12th time the Civic Center has been a part of this prestigious award and won 1st place a total of nine times.
- The Glendale Civic Center was the location for Major League Baseball's Spring Training Press Conference, where Cactus League Head Coaches and General Managers gave their perspective on the Spring Training season and the outlook of their teams.

- With the Downtown Campus Reinvestment Project in full swing, the Glendale Civic Center was the host facility for all City Council meetings over the course of the year. The Civic Center also hosted other city department meetings, commission meetings, and other third-party venue rentals.
- The Civic Center enhanced its ADA Hearing Accessibility system to allow users to use their phones and or qualifying hearing aids to tune into a digital WiFi broadcast signal.
- The Civic Center purchased two state-of-the-art digital data projectors to replace outdated equipment. These projectors have improved the visual rate by over 220%.

Goals, Objectives, and Performance Measures

Strategic Objectives	Improve Resource Alignment
Department Strategic Initiative	Key department managers will work to improve program/service delivery by supporting staff and programs that enhance the guest experience and improve the efficiency of the maintenance of our facilities.
Intended Result	Residents visiting the city's parks and recreation facilities and those participating in programs and activities will receive superior customer service.

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024 Estimate*	*FY2025 Target*
Increase the number of assets documented annually	22,800*	23,385	23,600	23,850
Increase in the number of full-time employees (FTE's) per 10,000 residents	2.1	2.36	2.98	3.41
Cost per acre of park maintenance	$3,587	$4,152	$5,010	$5,396
Silver Sneaker Visits at Recreation Facilities	26,539	26,649	30,000	36,000
Number of Recreational Outreach Events	30	38	45	80

*The process for tracking assets with Lucity/Central Square for the department began in February 2021.

Strategic Objectives	Improve Recreation Programming
Department Strategic Initiative	Engage other departments and agencies to foster and develop relationships that promote safe, updated, and inclusive facilities while providing highly diverse programs and events.
Intended Result	Residents visiting the city's parks, recreation facilities, and community centers, and those participating in programs, activities, and events will experience improved programming through superior customer service.

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024 Estimate*	*FY2025 Target*
Number of ramada reservation hours made for public use	3,369*	5,873	6,000	7,000
Increase # of programs located in varied park locations	-	-	32	64
Number of ballfield reservation hours	5,000	10,389	11,000	12,000
Community Center program hours available to the community	1,094**	1,518	3,588	10,000
Number of people who attended Glendale Adult Center events and programs	45,442***	78,225	80,000	86,000
Number of people who attended Foothills Recreation and Aquatic Center events and programs	120,440	132,250	138,000	142,500
Number of people who attend Civic Center events and programs	90,000	90,000****	30,000*****	35,000*****

* Sahuaro Ranch Park Ramadas reservations were closed for several weeks for renovations.
** Decrease reflects alignment with school schedule; GCC was the only community center open out of 3.
*** Following the pandemic, lower attendance numbers were noted due to a heightened hesitation by some members to return to the center.
**** Adjusted number of 95,000 due to Super Bowl credential headquarters held at Civic Center.
***** Civic Center and the Annex building will accommodate city staff during the Downtown Revitalization Project for the next two years.

Glendale
PARKS AND RECREATION

We enrich the lives of our residents, organizations, and visitors by providing memorable experiences and learning opportunities. We create an inclusive and fun variety of programming and parks that foster growth, play, and innovation. Our team is committed to inspiring lives well-lived!



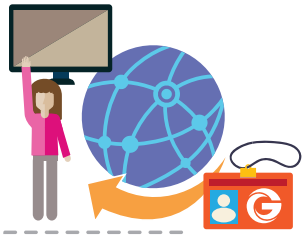
Our Community



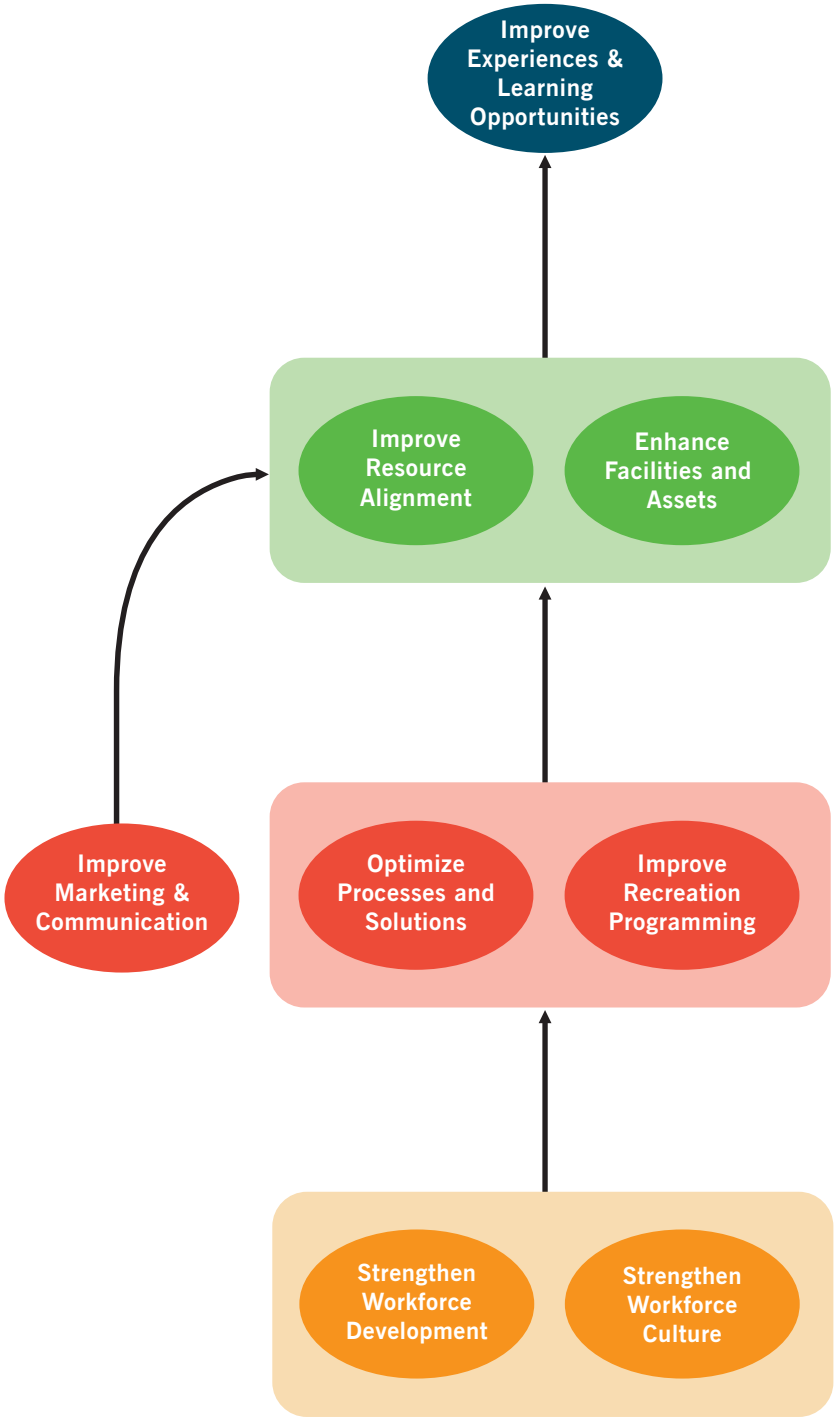
Our Finances



Our Processes



Our Organization



Parks and Recreation (26)
Budget by Categories of Expenditures

Group	FY 2023 Actuals	FY 2024 Budget	FY 2024 Estimate	FY 2025 Request	$ Change in Budget	% Change in Budget
Personnel Services	6,898,454	9,628,775	9,628,775	11,510,844	1,882,070	19.55%
Services and Supplies	7,263,387	6,543,844	6,714,850	7,815,238	1,271,394	19.43%
Internal Charges	1,242,178	1,679,780	1,679,780	1,955,961	276,181	16.44%
Grand Total	**15,404,019**	**17,852,399**	**18,023,405**	**21,282,044**	**3,429,645**	**19.21%**

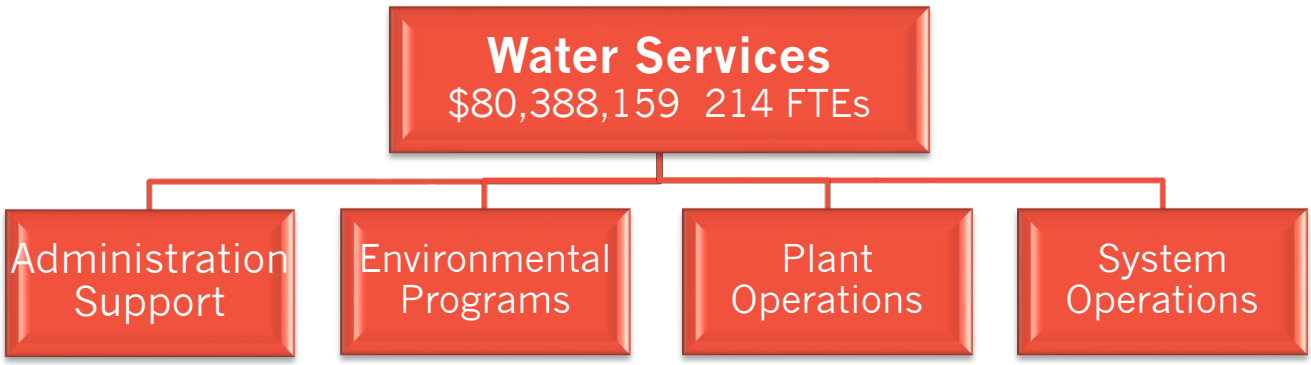
Fund & Department Number Budget by Program

Fund / Org	FY 2023 Actuals	FY 2024 Budget	FY 2024 Estimate	FY 2025 Request	$ Change in Budget	% Change in Budget
(1000-10002610) Public Facil,Rec&Special Event	1,737,747	2,008,114	2,008,114	2,082,158	74,044	3.69%
(1000-10002611) Parks Maintenance	7,511,535	9,668,945	9,754,198	10,885,339	1,216,394	12.58%
(1000-10002613) Citywide Special Events	382,376	0	0	0	0	0.00%
(1000-10002615) Park Rangers	267,144	822,763	822,763	868,628	45,865	5.57%
(1000-10002616) Foothills Recreation Center	1,118,068	1,844,181	1,844,181	2,056,580	212,398	11.52%
(1000-10002617) Civic Center	607,780	782,318	782,318	894,804	112,486	14.38%
(1000-10002618) Adult Center	390,000	606,944	606,944	708,401	101,457	16.72%
(1000-10005034) Paseo Racquet Center	0	773	773	716	-57	-7.34%
(1000-10005036) Youth and Teen	413,975	608,225	608,225	1,167,410	559,185	91.94%
(1000-10005037) Aquatics-Rose Ln & Splash Pads	311,859	656,902	666,902	726,318	69,415	10.57%
(1000-10005038) Audio/Visual/Support Services	186,979	0	0	0	0	0.00%
(1000-10005040) SRPHA Sahuaro Ranch Hist	48,346	220,198	220,198	224,316	4,118	1.87%
(1000-10005041) Sports and Health	135,533	417,982	417,982	480,540	62,558	14.97%
(1000-10005047) Other Special Events	13,106	0	0	0	0	0.00%
(1000-10005048) City-Wide Special Events	20	0	0	0	0	0.00%
(1000-10005049) Summer Band	3	0	0	0	0	0.00%
(1000-10005051) City Sales Tax - Bed Tax	520,336	0	0	0	0	0.00%
(1000-10005052) Glendale CVB - Memberships	2,856	0	0	0	0	0.00%
(1000-10005054) Bed Tax / Tourism	245,806	0	0	0	0	0.00%
(1000-10005089) April Weekend Series	1	0	0	0	0	0.00%
(1000-10005302) PFR&SE Tohono O'odham Funding	32,049	0	0	0	0	0.00%
(1000-10005303) PFR&SE Marketing	45,380	48,482	48,482	77,482	29,000	59.82%
(1000-10005306) Heroes Splash Pad	3,843	4,945	4,945	36,055	31,110	629.12%
(1000-10005307) Tourism Grant Program	2,798	0	0	0	0	0.00%
(1000-10005308) Downtown Events	322,310	0	0	0	0	0.00%
(1000-10005309) Downtown Event Grant Program	-4,327	0	0	0	0	0.00%
(1000-10005311) Permanent Lighting	201,239	0	0	0	0	0.00%
(1000-10005313) Citywide Special Events–Pivot	81,051	0	0	0	0	0.00%
(1000-10005314) O'Neil Park Splash Pad	27,623	34,288	34,288	34,290	2	0.01%
(1000-10005315) Sunset Palms Park Splash Pad	2,979	34,288	34,288	34,290	2	0.01%
(1000-10005328) O'Neil Community Center	0	0	0	52,843	52,843	0.00%
(1000-10005329) Glendale Community Center	0	0	0	53,470	53,470	0.00%
(1000-10005330) Rose Lane Community Center	0	0	0	52,766	52,766	0.00%
(2160-21604026) Grants-Public Fclt, Rec&SE	0	29,077	29,077	31,113	2,035	7.00%
(2160-21605231) Parks & Rec Grant Accounts	0	0	5,800	0	0	0.00%
(2160-21605239) Parks & Rec Donation Accounts	14,858	0	69,953	0	0	0.00%
(2160-21605251) Other Departments Grant Accnts	639,100	0	0	0	0	0.00%
(2161-21612621) Parks and Rec ARPA	137,225	0	0	750,075	750,075	0.00%
(2180-21805028) Dedicate a Tree	661	2,000	2,000	2,000	0	0.00%
(2180-21805029) Desert Valley Park	0	6,000	6,000	6,000	0	0.00%
(2180-21805030) Desert Mirage Park	0	5,000	5,000	5,000	0	0.00%
(2180-21805031) Desert Gardens Park	0	8,000	8,000	8,000	0	0.00%
(2180-21805032) Discovery Park	0	4,000	4,000	4,000	0	0.00%
(2180-21805033) Elsie McCarthy Pk. Maint	3,740	13,973	13,973	14,451	478	3.42%
(2180-21805034) Paseo Racquet Center	0	25,000	25,000	25,000	0	0.00%
(2180-21805090) Dedicate A Bench	21	0	0	0	0	0.00%
Grand Total	**15,404,019**	**17,852,399**	**18,023,405**	**21,282,044**	**3,429,645**	**19.21%**

Parks & Recreation
Staffing by Program

Fund / Org	FY 2023 Actuals	FY 2024 Budget	FY 2025 Budget	Change in Budget
(1000-10002610) Public Facil,Rec&Special Event	13.00	13.00	13.00	0.00
(1000-10002611) Parks Maintenance	29.00	35.00	37.00	2.00
(1000-10002613) Citywide Special Events	3.00	0.00	0.00	0.00
(1000-10002615) Park Rangers	2.00	5.00	5.00	0.00
(1000-10002616) Foothills Recreation Center	6.00	6.00	6.00	0.00
(1000-10002617) Civic Center	4.00	4.00	4.00	0.00
(1000-10002618) Adult Center	3.00	4.00	4.00	0.00
(1000-10005036) Youth and Teen	2.00	3.00	12.00	9.00
(1000-10005037) Aquatics-Rose Ln & Splash Pads	4.00	4.00	4.00	0.00
(1000-10005038) Audio/Visual/Support Services	1.00	0.00	0.00	0.00
(1000-10005040) SRPHA Sahuaro Ranch Hist	0.00	0.00	0.00	0.00
(1000-10005041) Sports and Health	1.00	1.00	1.00	0.00
(1000-10005048) City-Wide Special Events	0.00	0.00	0.00	0.00
(1000-10005051) City Sales Tax - Bed Tax	4.50	0.00	0.00	0.00
Grand Total	72.50	75.00	86.00	11.00

Performance Report



Purpose Statement

We are dedicated to supporting our community now and into the future, by providing efficient and reliable water services.

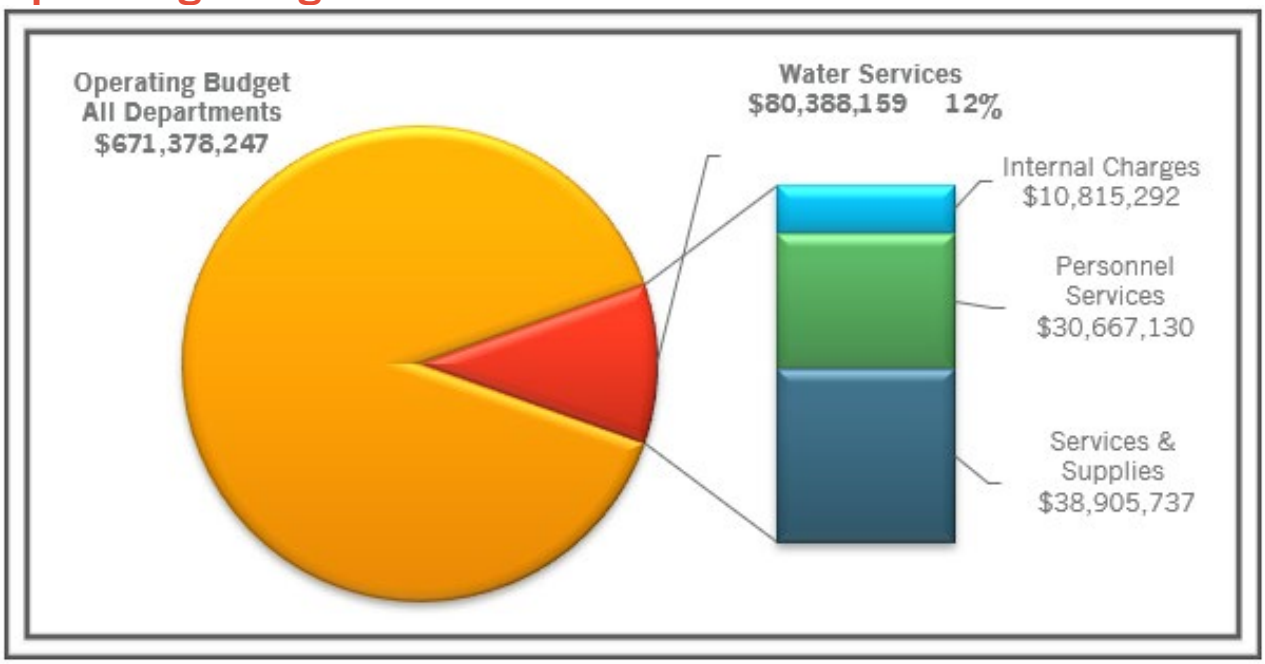
Department Description

The Water Services Department delivers over 13 billion gallons of drinking water annually to over 65,000 residential and commercial accounts, and an additional three billion gallons serving the City of Peoria. The Department is also responsible for 59,000 sewer accounts, collecting and treating wastewater to an A+ effluent standard, the highest quality recognized in Arizona, for recharge or reuse. Water, wastewater, and storm water services are accomplished through the redundant networks of: four water treatment plants; two water reclamation facilities; a partnership in the regional reclamation facility; three sources for raw water supply; an extensive network of water distribution service mains, boosters, and valves; a wastewater collection system of pipelines and lift stations; and a storm water collection and transport system.

In addition to water and wastewater services, the Department administrates the citywide Environmental Programs and the Material Control Warehouse (MCW). The Environmental Programs include: water resources and sustainability, water quality testing, wastewater pre-treatment, storm water quality management, hazardous material management and air quality compliance. The MCW inventories over 1,330 items for quick access by city departments.

The Department operates on revenues received from rates, service charges and fees. No revenue is received from sales or property taxes. In accordance with city policy, these services are administered as an enterprise fund.

Operating Budget



The total City Operating Budget is $671 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

- Received $450,000 funding from the Water Infrastructure Finance Authority (WIFA) Board through the federally funded Water Conservation Grant Fund to supplement Glendale's Water Conservation Rebate Program. This program offers financial incentives to Glendale water customers to implement water conservation measures, including grass and pool/spa removal installation of water-efficient products such as toilets, clothes washers, irrigation controllers and cooling towers. The additional funding expanded the Water Services Department's capacity to serve more water customers and increase water savings.

- Enhanced the West Area Water Reclamation Facility's outdated and deteriorating disinfection system with an efficient ultra-violet (UV) disinfection system technology that simplifies operation and maintenance. The high electrical efficiencies of the system will reduce chemical usage and eliminate the need to shut down the system for routine cleaning and maintenance. The effluent generated through the treatment process is used at various lakes within the City, for recharge at the West Area Aquifer Recharge Facility and the New River Agua Fria Underground Storage Project.

- Through careful planning, adjustments to system operations, and community partnerships, the Water Services Department achieved its annual goal of conserving 7,000 acre-feet of water in Lake Mead in 2023. The City's efficient water management strategies helped stabilize water levels in Lake Mead as part of the Bureau of Reclamation's System Conservation Program. In exchange, the City received 2.8 million dollars for its conservation efforts.

Goals, Objectives, and Performance Measures

Strategic Objectives	Improve Customer/Community Experience
Department Strategic Initiative	Develop procedures for 24/7 emergency response
Intended Result	Provides quality, efficient, reliable water services

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024 Estimate*	*FY2025 Target*
95% of unplanned outages under four hours	Did not track	Did not track	95%	95%

Strategic Objectives	Improve Customer/Community Experience
Department Strategic Initiative	Develop procedures for 24/7 emergency response
Intended Result	Timely response and communication

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024 Estimate*	*FY2025 Target*
98% of emergency after-hour calls are responded to within two hours	Did not track	98.07%	98%	98%

Strategic Objectives	Maintain Financial Stability
Department Strategic Initiatives	Identify and evaluate alternative approaches to finance capital investments as part of the capital decision-making process
Intended Result	Long-term funding for Capital Plan is Balanced

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024 Estimate*	*FY2025 Target*
Debt Service coverage meets 120% of the Debt Covenant requirement	222%	161%	150%	150%

Strategic Objectives	Maintain Financial Stability
Department Strategic Initiatives	Review and update annual financial forecasts
Intended Result	Rates recover the cost of services provided

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024 Estimate*	*FY2025 Target*
Fund Balance is no less than 50% of the Operating & Maintenance Budget	98%	63%	60%	60%

Strategic Objectives	Optimize Processes & Services
Department Strategic Initiatives	Increase preventative maintenance
Intended Result	Improve reliability and efficiency

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024 Estimate*	*FY2025 Target*
Less than one Sanitary Sewer Overflow (SSO) per 100 miles of sewer line	0.14	0.001	<1	<1
95% of regulatory compliance and safety work orders/service completed on or before due date	93	82	86	95

Glendale
WATER
SERVICES

We are dedicated to supporting our community now and into the future, by providing efficient and reliable water services.



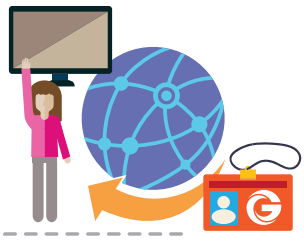
Our Community



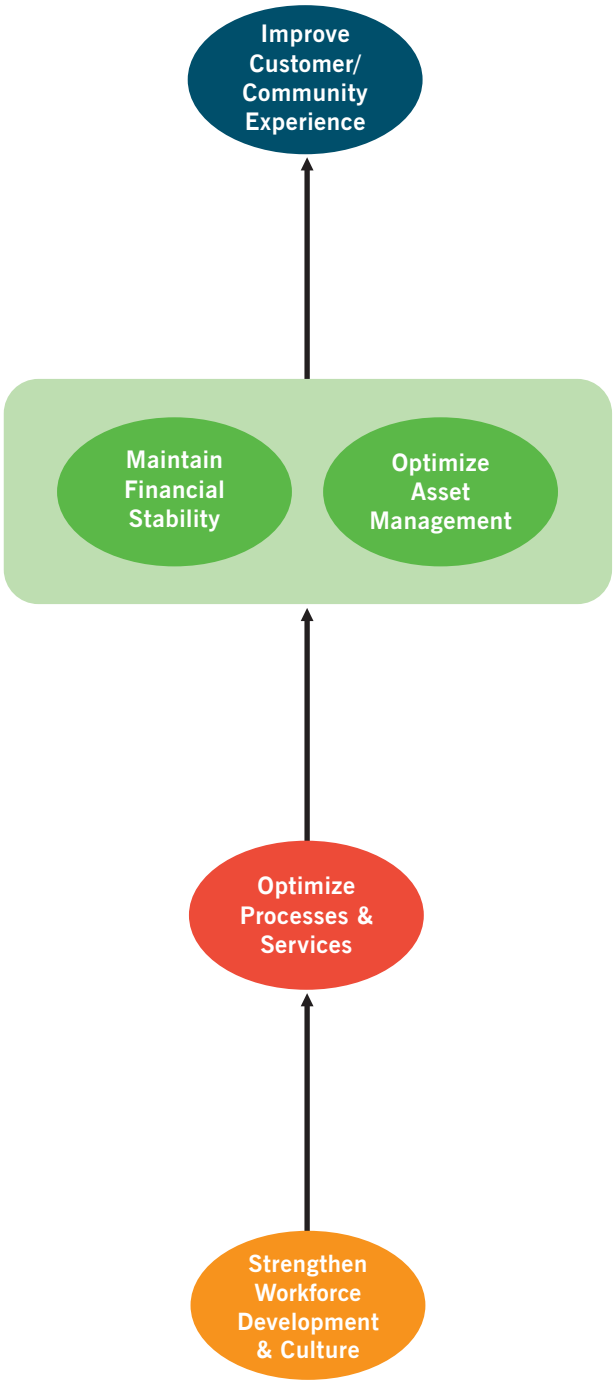
Our Finances



Our Processes



Our Organization



Water Services (27)
Budget by Categories of Expenditures

Group	FY 2023 Actuals	FY 2024 Budget	FY 2024 Estimate	FY 2025 Request	$ Change in Budget	% Change in Budget
Personnel Services	21,908,294	27,609,087	27,609,087	30,667,130	3,058,043	11.08%
Services and Supplies	30,169,580	34,804,070	34,830,847	38,905,737	4,101,667	11.79%
Internal Charges	9,571,257	10,660,568	10,660,568	10,815,292	154,724	1.45%
Grand Total	**61,649,131**	**73,073,724**	**73,100,501**	**80,388,159**	**7,314,434**	**10.01%**

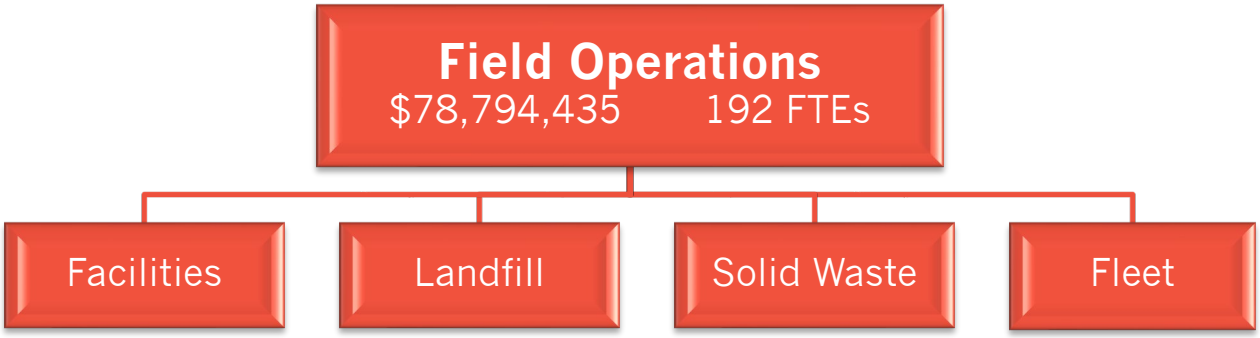
Fund & Department Number Budget by Program

Fund / Org	FY 2023 Actuals	FY 2024 Budget	FY 2024 Estimate	FY 2025 Request	$ Change in Budget	% Change in Budget
(2160-21605257) Environ Resources Donations	33,736	0	26,777	0	0	0.00%
(6020-60202710) Environmental Resources	687,550	837,147	837,147	1,001,419	164,273	19.62%
(6020-60202711) Water Services Administration	8,296,303	8,497,284	8,496,483	8,741,458	244,175	2.87%
(6020-60202712) Operating Administration	1,436,542	1,721,980	1,721,980	1,950,947	228,967	13.30%
(6020-60202713) SCADA Management	1,152,486	1,375,791	1,464,239	1,500,744	124,953	9.08%
(6020-60202714) Public Service Representative	168,045	550,674	550,674	0	-550,674	-100.00%
(6020-60202715) System Security	777,367	1,032,353	1,032,353	1,196,362	164,009	15.89%
(6020-60202717) Water Conservation	489,282	734,804	702,323	726,627	-8,177	-1.11%
(6020-60202718) Water Quality	1,621,406	1,921,972	1,921,972	2,030,737	108,764	5.66%
(6020-60202719) Materials Control Warehouse	350,028	489,901	489,206	513,509	23,607	4.82%
(6020-60202720) Customer Service - Field	1,512,163	1,836,268	1,823,006	2,002,097	165,829	9.03%
(6020-60202722) Raw Water Usage	6,023,553	6,622,887	6,622,887	7,660,707	1,037,820	15.67%
(6020-60202723) Central System Control	2,141,492	2,881,802	2,881,802	3,333,315	451,513	15.67%
(6020-60202724) Pyramid Peak WTP	4,327,419	4,976,683	4,976,683	6,290,541	1,313,858	26.40%
(6020-60202725) Cholla Treatment Plant	4,826,266	5,414,996	5,414,996	6,018,992	603,997	11.15%
(6020-60202726) Central System Maintenance	3,446,625	4,126,262	4,118,262	4,671,622	545,360	13.22%
(6020-60202727) Water Distribution	6,153,408	8,477,728	8,447,728	9,193,228	715,500	8.44%
(6020-60202728) Meter Maintenance	109	0	0	0	0	0.00%
(6020-60202729) Oasis Surface WTP	3,151,494	3,620,825	3,620,825	3,951,716	330,891	9.14%
(6020-60202733) West Area WRF	0	777	777	0	-777	-100.00%
(6030-60302731) Pretreatment Program	446,146	622,429	619,219	679,699	57,270	9.20%
(6030-60302734) Storm Water	969,509	1,179,253	1,179,253	1,290,642	111,389	9.45%
(6030-60302735) SROG - 91st Ave WWTP	3,916,012	4,307,791	4,307,791	4,717,185	409,395	9.50%
(6030-60302737) Wastewater Collection	3,140,228	3,932,735	3,932,735	4,352,835	420,100	10.68%
(6030-60302738) Arrowhead WRF	2,321,802	2,930,273	2,930,273	3,059,133	128,860	4.40%
(6030-60302739) West Area WRF	4,065,635	4,662,198	4,662,198	5,180,470	518,273	11.12%
(6030-60302740) Irrigation	194,527	318,912	318,912	324,173	5,261	1.65%
Grand Total	**61,649,131**	**73,073,724**	**73,100,501**	**80,388,159**	**7,314,434**	**10.01%**

Water Services
Staffing by Program

Fund / Org	FY 2023 Actuals	FY 2024 Budget	FY 2025 Budget	Change in Budget
(6020-60202710) Environmental Resources	5.0	5.00	5.0	0.00
(6020-60202711) Water Services Administration	14.0	14.00	14.0	0.00
(6020-60202712) Operating Administration	9.0	9.00	9.0	0.00
(6020-60202713) Information Management	3.0	4.00	5.0	1.00
(6020-60202714) Public Service Representative	4.0	0.00	0.0	0.00
(6020-60202715) System Security	7.0	8.00	8.0	0.00
(6020-60202717) Water Conservation	3.0	3.00	3.0	0.00
(6020-60202718) Water Quality	11.0	11.00	11.0	0.00
(6020-60202719) Materials Control Warehouse	4.0	4.00	4.0	0.00
(6020-60202720) Customer Service - Field	14.0	14.00	14.0	0.00
(6020-60202723) Central System Control	10.0	10.00	10.0	0.00
(6020-60202724) Pyramid Peak WTP	8.0	9.00	9.0	0.00
(6020-60202725) Cholla Treatment Plant	9.0	9.00	9.0	0.00
(6020-60202726) Central System Maintenance	27.0	27.00	26.0	-1.00
(6020-60202727) Water Distribution	33.0	35.00	35.0	0.00
(6020-60202729) Oasis Surface WTP	8.0	8.00	8.0	0.00
(6030-60302731) Pretreatment Program	4.0	4.00	4.0	0.00
(6030-60302734) Storm Water	5.0	5.00	6.0	1.00
(6030-60302737) Wastewater Collection	14.0	14.00	13.0	-1.00
(6030-60302738) Arrowhead WRF	11.0	10.00	10.0	0.00
(6030-60302739) West Area WRF	11.0	11.00	11.0	0.00
Grand Total	214.0	214.00	214.0	0.00

Performance Report



Purpose Statement

Field Operations protects, sustains, and improves the health and safety of our community through innovation, education, communication, and collaboration by supporting critical functions, facilities and assets in a cost effective, data driven manner.

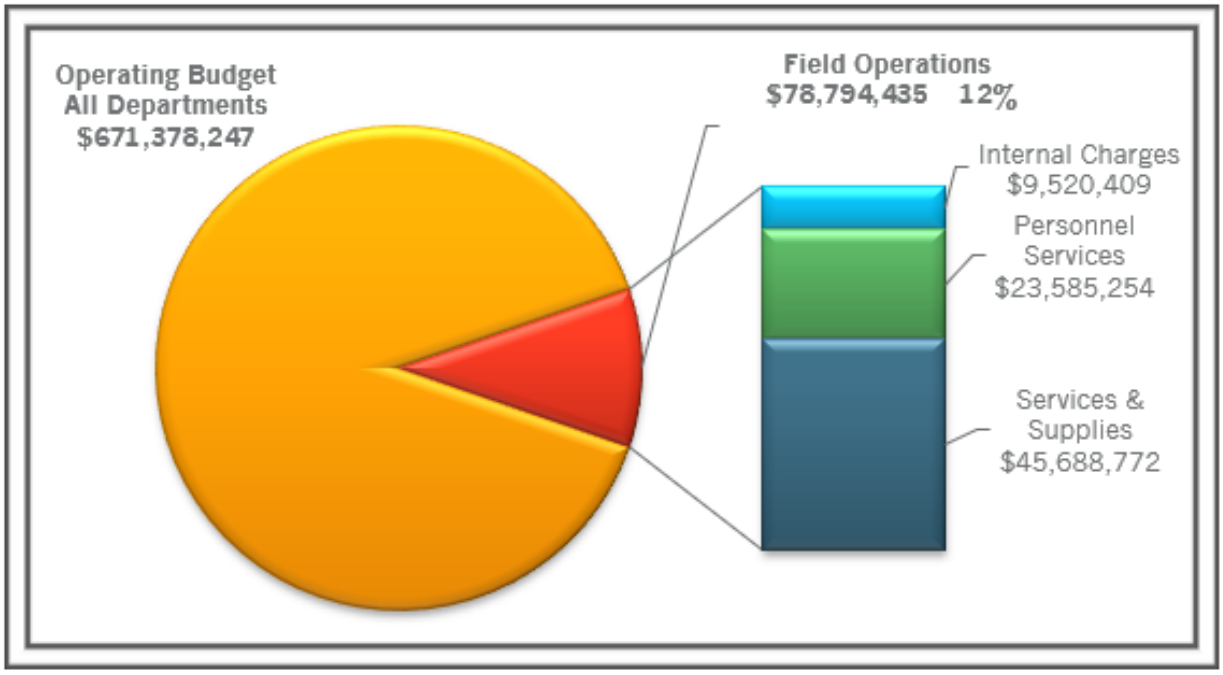
Department Description

Field Operations provide essential services that directly impact the community and deliver support to other departments within the organization. Field Operations include four separate, yet interdependent divisions that provide essential services to the city: Solid Waste Management, Fleet Management, Facilities Management, and Landfill Operations.

The Field Operations Department includes four primary functions:

- Solid waste collection, including residential and commercial refuse, recycling, household hazardous waste, bulk trash, and street sweeping. Solid waste education, providing information on solid waste and recycling programs at community and group events, as well as through inspection services and public outreach.
- Solid waste disposal, recycled material compacting, transporting, and marketing, including the Glendale Municipal Landfill operations.
- Fleet Management for the maintenance and repair of city vehicles and other associated equipment, fuel management and procurement, and purchasing new vehicles per the vehicle replacement schedule.
- Facilities management for the oversight, planning, management, maintenance, and cleaning of over 2.5 million square feet of facility space (150 city buildings and 80 city parks), including Glendale Memorial Park Cemetery. The division also manages the city's facilities reserve fund which provides funding for facility upgrades, reconstruction, and replacement.

Operating Budget



The total City Operating Budget is $671 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

- Solid Waste Collection serviced 56,817 residential and 1,065 commercial accounts and collects approximately 10,000 tons of recyclables annually. The division is working with a new technology system that increases vehicle safety efficiency and performance and enhances residents' service.
- The Landfill serves Glendale, residents primarily through residential collections services and many surrounding communities. The landfill received approximately 467,000 tons of refuse. The landfill has Intergovernmental Agreements (IGA's) in place with multiple cities, which include Avondale, Goodyear, Phoenix, and Peoria.
- Facilities Management completed almost 902 preventive and over 3,751 corrective maintenance work orders and managed $20+ million in capital repairs to city buildings and facilities to extend the useful life of city assets. Some examples of CIP projects completed included the DCRP, City Court remodel, Performance Contract HVAC & Lighting upgrades, park lighting upgrades, ADA Library Studies & Follow-up projects, Renaissance Garage Structural Repairs, Elevator modernization projects, Food Bank/Rose Lane/O'Neil Park/Advocacy Center Parking Lot repairs and continued internal improvements to reporting and invoicing processes.

- Fleet Management impacts the delivery and cost of nearly every service provided to the public and the productivity of almost every employee and supports emergency services that respond to critical situations throughout the city. The Fleet Management team is responsible for maintaining and repairing nearly 1400 fleet assets with a replacement value of over $135,000,000. The Fleet Management team was named one of the top 50 Government Leading Fleets in North America consecutively in 2022, 2023, and 2024, and was recognized as the #5 Leading Fleet in 2024!

Goals, Objectives, and Performance Measures

Strategic Objective	Optimize Processes & Services
Department Strategic Initiative	Collect and dispose of all Solid Waste as scheduled
Intended Result	Provide excellent service to all customers by effectively and efficiently managing solid waste collected; reduce missed collections; and increase efficient disposal and processing services.

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024 Estimate*	*FY2025 Target*
Residential containers missed pickup – reduce by 5%	504	453	655	409
Increase compaction of garbage at Landfill by 1% - Measured in pounds per cubic yard compaction	1,785	2,082	*1,802	1,820

* FY 2024 - **North Cell Only** – Measure to be Evaluated Next Fiscal Year

Strategic Objective	Optimize Processes & Services
Department Strategic Initiative	To manage fleet operations and vehicle assets in the most cost effective and efficient manner possible optimizing resources and minimizing downtime while providing safe and reliable transportation to all City departments.
Intended Result	Maintain a consistent level of achieving/surpassing key performance indicator targets to reach a maximum efficiency with available resources.

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024 Estimate*	*FY2025 Target*
Fleet Vehicle and Equipment Preventative Maintenance (PM) Compliance	66.3%	73.5%	79.1%	90%
Fleet Direct Labor Rate	88.2%	90.3%	98.6%	95%
Fleet Availability	94%	94.8%	95.3%	95%

Strategic Objective	Improve Asset Management
Department Strategic Initiative	Improve HVAC Preventative Maintenance Schedule Compliance
Intended Result	The industry standard of care requires an 80% on-time completion rate of PM work orders.

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024 Estimate*	*FY2025 Target*
Number of PMs Required during period	141	550	376	400
Number of PMs Completed during period	133	440	316	350
Percentage of PMs Completed	94.3%	80%	84%	87%

Glendale
FIELD OPERATIONS

Field Operations protects, sustains and improves the health and safety of our community through innovation, education, communication and collaboration by supporting critical functions, facilities and assets in a cost effective, data driven manner.



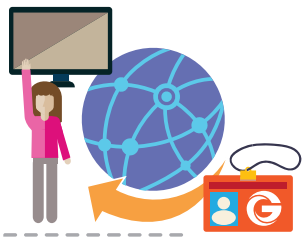
Our Community



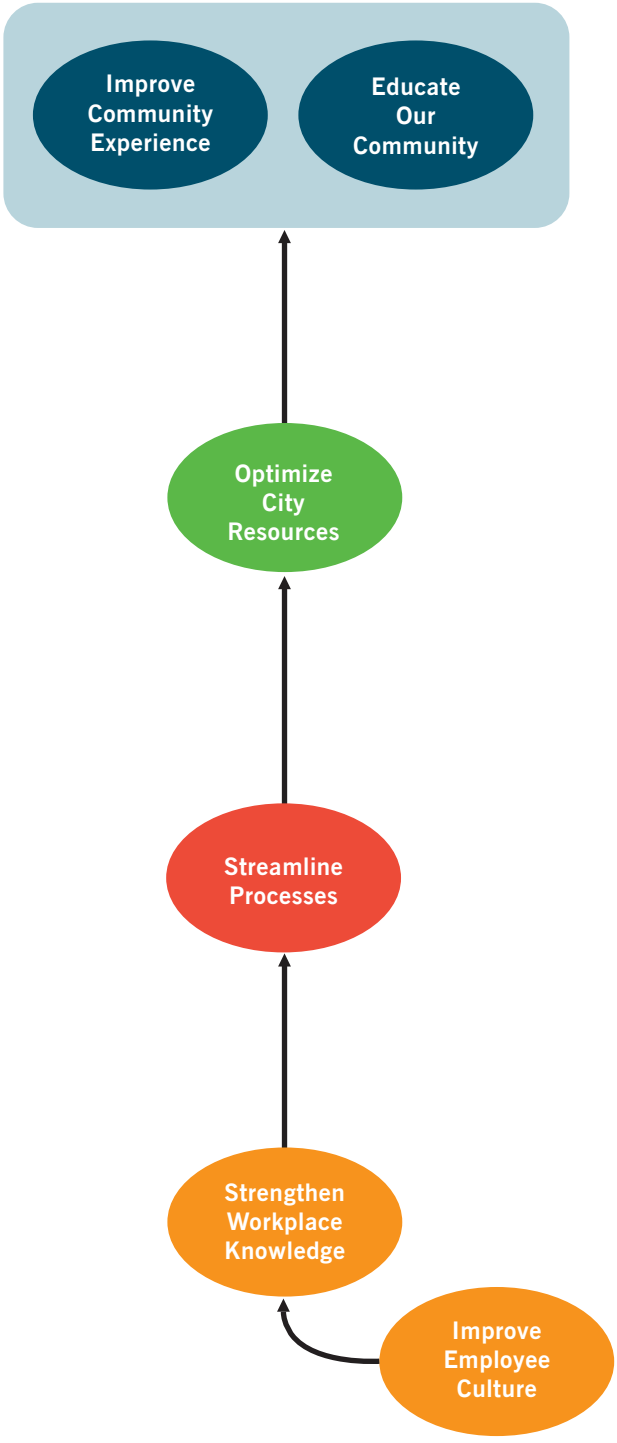
Our Finances



Our Processes



Our Organization



Field Operations (28)
Budget by Categories of Expenditures

Group	FY 2023 Actuals	FY 2024 Budget	FY 2024 Estimate	FY 2025 Request	$ Change in Budget	% Change in Budget
Personnel Services	16,641,245	21,394,317	21,394,317	23,585,254	2,190,936	10.24%
Services and Supplies	30,953,372	39,967,274	39,957,274	45,688,772	5,721,498	14.32%
Internal Charges	6,780,820	8,290,464	8,290,464	9,520,409	1,229,945	14.84%
Grand Total	**54,375,437**	**69,652,055**	**69,642,055**	**78,794,435**	**9,142,379**	**13.13%**

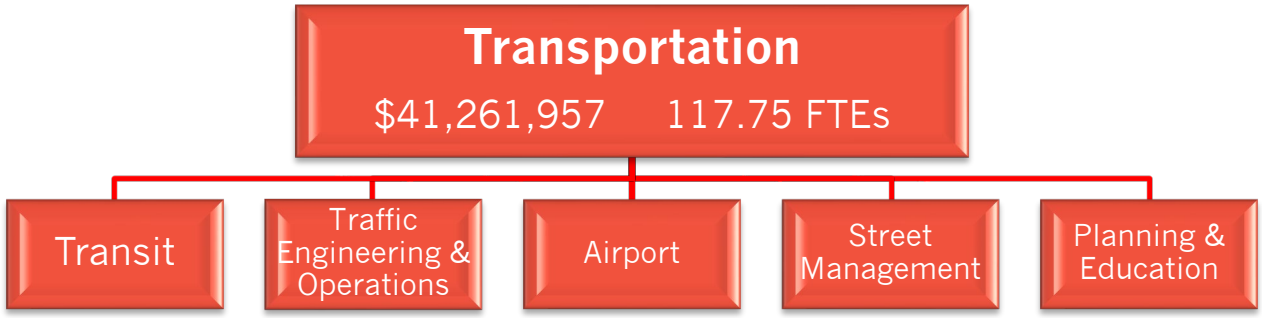
Fund & Department Number Budget by Program

Fund / Org	FY 2023 Actuals	FY 2024 Budget	FY 2024 Estimate	FY 2025 Request	$ Change in Budget	% Change in Budget
(1000-10002810) Field Operations Admin	309,624	407,345	407,345	424,535	17,189	4.22%
(1000-10002812) Facilities	6,872,790	8,087,849	8,077,849	9,344,409	1,256,559	15.54%
(1000-10002847) Cemetery	281,280	482,180	482,180	498,412	16,232	3.37%
(1000-10005060) Custodial Services	1,482,570	1,850,425	1,850,425	2,102,786	252,361	13.64%
(1000-10005318) Promenade at Palmaire-Retail	72,096	201,041	201,041	201,053	12	0.01%
(1000-10005319) Downtown Parking Garage (BofA)	130,655	301,563	301,563	160,844	-140,719	-46.66%
(1020-10202842) Equipment Replacement	1,868,688	6,595,498	6,595,498	8,651,514	2,056,016	31.17%
(1020-10205305) VRF Vehicles 1 time supplement	532,125	1,547,674	1,547,674	2,779,335	1,231,661	79.58%
(2160-21605254) Public Works Grants	286,529	0	0	0	0	0.00%
(2200-22002846) PS Training Ops - Fac. Mgmt	973,801	954,815	954,815	1,145,151	190,336	19.93%
(6110-61102834) Landfill	4,462,979	5,489,637	5,489,637	5,831,431	341,794	6.23%
(6110-61102835) Solid Waste Admin	1,580,828	2,232,740	2,232,740	2,445,481	212,741	9.53%
(6110-61102836) Recycling	1,614,717	2,095,437	2,095,437	2,361,063	265,627	12.68%
(6110-61102837) MRF Operations	1,420,071	1,805,665	1,805,665	1,890,403	84,738	4.69%
(6110-61105073) Gas Management System	61,311	166,724	166,724	166,724	0	0.00%
(6120-61202838) Solid Waste Roll-off	955,375	1,063,388	1,063,388	1,227,158	163,770	15.40%
(6120-61202839) Commercial Frontload	3,772,428	4,368,291	4,368,291	4,654,160	285,869	6.54%
(6120-61202840) Curb Service	10,101,737	11,316,184	11,316,184	12,603,345	1,287,160	11.37%
(6120-61202841) Residential-Loose Trash Collec	5,058,764	5,656,470	5,656,470	5,983,878	327,408	5.79%
(7040-70402843) Fleet Management	5,425,361	6,662,421	6,748,681	7,455,102	792,682	11.90%
(7040-70402844) Fuel Services	4,561,439	4,993,967	4,993,967	4,994,641	674	0.01%
(7040-70402845) Parts Store Operations	2,282,484	2,872,743	2,786,482	2,967,625	94,882	3.30%
(7040-70402848) Fleet Mgt-Ins Claim Repairs	267,786	500,000	500,000	905,387	405,387	81.08%
Grand Total	**54,375,437**	**69,652,055**	**69,642,055**	**78,794,435**	**9,142,379**	**13.13%**

Field Operations
Staffing by Program

Fund / Org	FY 2023 Actuals	FY 2024 Budget	FY 2025 Budget	Change in Budget
(1000-10002810) Field Operations Admin	1.0	1.00	1.0	0.00
(1000-10002812) Facilities	17.0	21.00	21.0	0.00
(1000-10002847) Cemetery	1.0	2.00	2.0	0.00
(1000-10005060) Custodial Services	4.0	4.00	4.0	0.00
(2200-22002846) PS Training Ops - Fac. Mgmt	2.0	2.00	2.0	0.00
(6110-61102834) Landfill	22.0	23.00	23.0	0.00
(6110-61102835) Solid Waste Admin	11.5	13.50	13.5	0.00
(6110-61102836) Recycling	7.0	7.00	8.0	1.00
(6110-61102837) MRF Operations	4.0	3.00	3.0	0.00
(6120-61202838) Solid Waste Roll-off	2.0	2.00	2.0	0.00
(6120-61202839) Commercial Frontload	11.0	11.00	11.0	0.00
(6120-61202840) Curb Service	40.5	40.50	40.5	0.00
(6120-61202841) Residential-Loose Trash Collec	25.0	25.00	25.0	0.00
(7040-70402843) Fleet Management	33.0	35.00	36.0	1.00
(7040-70402845) Parts Store Operations	1.0	0.00	0.0	0.00
Grand Total	182.0	190.00	192.0	2.00

Performance Report



Purpose Statement

Ensure safe and efficient circulation of vehicular, bicycle and pedestrian traffic, to minimize pollutant air emissions, and to promote economic development throughout the City.

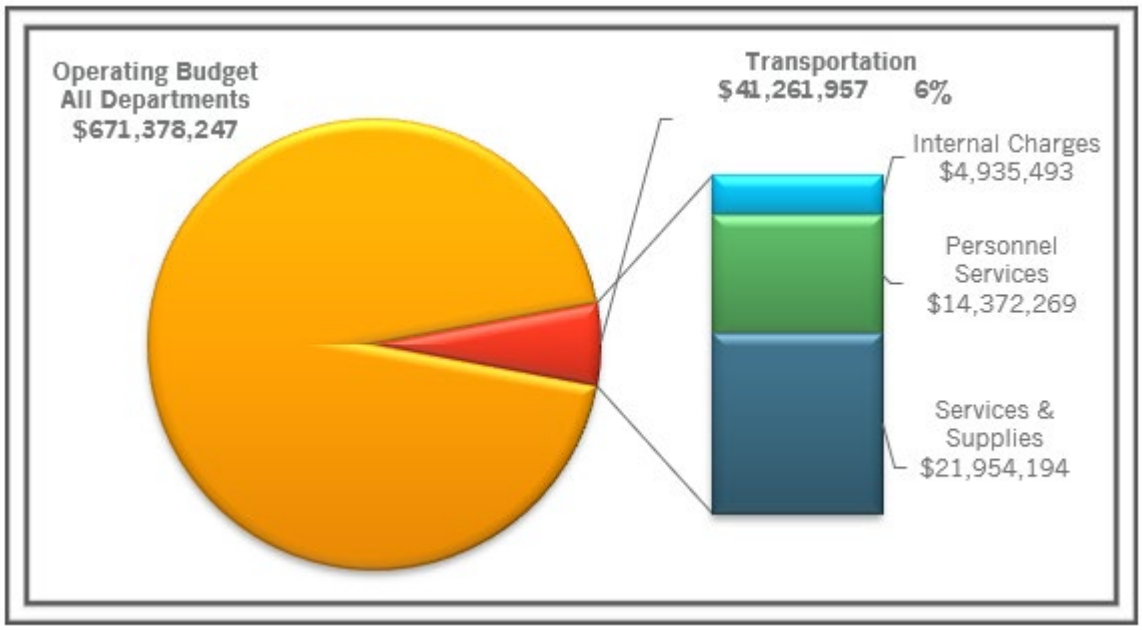
Department Description

The Transportation Department plans, designs, constructs, manages, and maintains programs and projects for all modes of travel including aviation, streets, highways, pedestrians, bicycles, and transit services.

The Transportation Department includes six (6) primary functions:

- Participation in regional planning and coordination of projects such as Northern Parkway and Loop 101.
- Planning and design of city capital improvements to the transportation system for pedestrian, bicycle, and vehicular traffic.
- Management of city-operated Dial-A-Ride and GUS programs, the coordination of fixed route bus service and taxi voucher programs, and the regional ADA paratransit service.
- Traffic engineering and operations services, including working with the public on traffic concerns, coordination, review, and approval of new development traffic improvements. Management, operations and maintenance of traffic signals and intelligent transportation systems, traffic signs, pavement markings, work zone traffic control, and large event traffic management.
- Operation and management of the Glendale Municipal Airport.
- Street management, including pothole patching, concrete repair, rights-of-way (ROW) landscaping (both developed and undeveloped), graffiti removal, and oversight of the city's Pavement Management Program funded at $308 million over the next ten years.

Operating Budget



The total City Operating Budget is $671 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

Transit

- Fixed Route bus service hours were extended, and frequencies increased during the weekend of the NCAA Final Four resulting in a ridership increase of over 2,500 passengers.
- Applied for grant funding in the amount of $61,903 for Glendale Urban Shuttle (GUS) Circulator operating assistance, under FTA's 5310, Enhanced Mobility of Seniors & Individuals with Disabilities Program.
- Collected over $49,000 in revenue from the recently implemented Bus Stop Advertising Program. This revenue was used to off-set Transit Operating costs.
- Micro-transit, on-demand (mobile application) transit service was fully implemented for users in Glendale. This has contributed to an increase in overall transit ridership.
- Provided service to 1,200,000 passengers on public transit through on-demand (48,000), GUS (59,000), Regional Americans with Disabilities Act (ADA) service (24,000), Taxi Voucher Program (over 3,200), and Fixed Route service (1,100,000) in Glendale.
- North Glendale Park & Ride is under design; construction is planned to start in FY 2025.

- Bus Shelter conversions are underway, and existing shelters are being updated with current brand standards through the refurbishment process. The Bus Stop Enhancement project is on-going and will ensure stops are ADA compliant. This fiscal year, 32 bus stops were enhanced and 83 over the last two years, bringing the citywide total to 194.

Traffic Engineering & Operations

Traffic Mitigation/ Design & Development

- 80 Traffic studies and Traffic Impact Analysis is completed.
- Installed 15 new speed cushions and replaced eight existing speed cushions.
- 634 Development related plan reviews completed.
- 280 New development field inspections.
- 32 Lane miles of striping completed.
- 1,355 Signs replaced citywide.

Traffic Signals & Intelligent Transportation Systems (ITS)

- Prepared innovative Flashing Yellow Arrow (FYA) architecture, never used before in Arizona for the intersection of Northern Avenue and 56th Lane. The work was completed at a cost of $12,000. This is an astronomically less cost compared to that of $300,000 for similar upgrades under ADOT FYA projects.
- To reduce congestion, improve traffic flow, and traffic safety, complete Traffic Signal Optimization along Camelback Road (13 intersections), Glendale Avenue (22 intersections), and Bethany Home Road (15 intersections).
- To improve pedestrian safety, implemented the Leading Pedestrian Interval (LPI) system at the intersection of 75th Avenue and Southeast Mall Entrance intersection.
- Completed GIS inventory of 57 Miles of fiber optic lines and 118 signalized intersections.
- 17,039 AZ-811 (Blue Stake) Electrical and Fiber Optic line locating tickets completed.
- Managed traffic for 27 Mega events and 27 spring training events in the Sports and Entertainment District and Camelback Ranch respectively.
- Upgraded Advanced Traffic Management System at the Traffic Management Center by integrating the latest Intelligent Transportation System technologies.
- Performed 102 annual traffic signal maintenances at various locations throughout Glendale.

Barricading

- 1,400 Traffic Control Plan reviews and permits issued citywide.
- Collected approximately $1,400,000 in permit fees.

Street Lighting

- Completed Café lighting Phase II between 57th Drive and 58th Avenue.
- Installed 43 new infill streetlights.
- Replaced 47 rusted streetlight poles.
- Painted 133 streetlight poles.
- Reviewed 201 development plans.
- Serviced 1,545 street and pedestrian lights.
- Updated the streetlights system in ArcGIS on the City website for the public to report light outages.

Airport

- Reclassified Glendale Airport from Municipal Airport to Regional Airport.
- Glendale Airport received “Airport of the Year” award from the FAA Aviation Safety Advisory Group of Arizona.
- Completed two south apron reconstruction projects totaling $4 Million.
- Completed the East Side Development Study and kicked off an Aesthetics Upgrade Study, which includes a schematic design for a new entry monument to be installed at the intersection of Glendale Ave and Glen Harbor Blvd.
- The Glendale Regional Airport experienced 106,000 operations (landings and takeoffs) in FY 2024 and has approximately 324 based aircraft.
- Implemented AeroSimple airport management software. This will help create a robust database of based aircraft, leases, and airport assets, to gain and maintain better control of airport property.
- Airport has instituted a new gate card system and policy to enhance safety and security.

Street Management

Pavement Management & Bridge Repair Programs

- Completed the Pavement Management Program report using a state-of-the-art Paver computer modeling program. This gives us the ability to house the surface distress conditions of the street pavement.
- Completion of two bridge repairs.
- As part of the Pavement Management Program, completed treatments of 135 miles of City streets.

Streets

- Street Maintenance group responded to 931 calls for service, repaired 25,225 square feet of concrete sidewalk, 22,140 square feet of asphalt, 5,700 pothole repairs, 103,600 square feet of grade restoration and 195 sidewalk trip hazards were eliminated.

Graffiti

- The Graffiti Removal group eradicated over 8,239 graffiti tags in the Right-of-Way (ROW) and removed 3,926 graffiti tags outside of the ROW.

Right of Way

- The Right-of-Way group handled 176 storm-related service calls.
- Under the ROW landscape plan completed 17 projects, covering 11 miles of ROW landscape.
- The restoration efforts included the installation of 135 trees, 4,660 shrubs, and 2,775 tons of decorative landscape rock, along with the necessary irrigation renovation and repairs.
- Responded to 68 homeless encampments, clearing debris and trash remnants left behind, and effectively eliminating blight throughout the City.

Planning and Education

Planning

- Continued to pursue regional and federal grant funding opportunities to help offset local project costs. This year, the Transportation Department secured $8.9 million towards six projects.
- Applied for an additional $31.5 Million of grants.
- Initiated federally funded Vision Zero Plan and Safety Action Plan for a total amount of $999,834. The goal of the Action Plan is to develop holistic, well-defined data driven strategies and deaths and serious injuries are preventable, takes a “safety first” approach and sets ambitious goal to eliminate traffic fatalities and serious injuries by taking a multidisciplinary approach that brings together a diverse set of stakeholders to address the complex problem of traffic safety. projects to prevent roadway fatalities and serious injuries. The plan acknowledges that traffic. The plan will also develop a toolbox of safety countermeasures and their potential effectiveness that staff can use daily while evaluating safety issues on the City streets.
- Initiated a Long-Range Transportation Plan study. The Plan will assess, contextualize, and build upon past and current plans, federal, state, regional, and local objectives, as well as implementation and funding strategies. This Plan is envisioned to be the City’s roadmap for transportation decisions for the next twenty-five years and guide the department in future policies, funding opportunities, the Capital Improvement Program, and long-range planning efforts.
- Completed over 15,000 service requests department wide.
- Initiated the final design for two projects previously awarded federal CMAQ funds for design and construction: Maryland Avenue and Missouri Avenue Active Transportation.
- Initiated the design development for 67th Avenue Bike Lanes Phase II (sidewalks and bicycle facilities) grant funded project.
- Initiated design to address 5 scalloped street projects in the City.

Education

- The Traffic Education Division implemented Alive at 25, a National Safety Council course recognized in all 50 states, at eight Glendale High Schools. Participants in the four-hour course learn about the negative outcomes associated with speeding, distractions, peer pressure, and driver inexperience. Over 1,800 students have been taught so far, with another 1,200 planned this upcoming school year.
- As part of the above efforts, the City of Glendale Education Team received the National Safety Council (NSC) Community Partner in Safety award for their remarkable efforts, outstanding dedication, and commitment to community safety.
- Over 800 participants joined the annual Glendale Family Bike Ride in April as part of Valley Bike Month. The event promotes bicycling as an alternative mode of transportation and a recreational/fitness activity that brings cyclists from all age groups out to enjoy this event.
- Staff, in partnership with the Maricopa Association of Governments, provided three annual Crossing Guard Workshops across the valley. These workshops provide basic education and training to school crossing guards, thus meeting a basic but essential step to ensure that crossing guards do not compromise their safety nor that of K-8 school children while performing their duties.
- Traffic Education staff partnered with the Glendale Police Department at four Community Centers to teach 200 of the Glendale Parks and Recreation 360 Summer Program participants about helmet safety, bicycle safety, and rules of the road. Free helmets and fittings were provided, along with bicycle safety coloring books, bookmarks, stickers, and reflective gear.

Goals, Objectives, and Performance Measures

Strategic Objectives	Improve Community Experience
Department Strategic Initiative	Infrastructure projects to improve street pavement condition. Complete 100-120 miles of improvements per fiscal year.
Intended Result	Improve transportation system connectivity.

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024 Estimate*	*FY2025 Target*
% Pavement management improvements completed	130 miles	119 miles	135 miles	117

Strategic Objectives	Improve Community Experience
Department Strategic Initiative	Landscape Restoration Program. Completion of 6-8 miles of improvements per fiscal year. Total miles in Landscape Restoration Program 35.
Intended Result	Growing and maintaining urban forest and landscaping.

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024 Estimate*	*FY2025 Target*
% of forest and landscaping improvements completed	n/a	n/a	11 miles	11

Strategic Objectives	Improve Community Experience
Department Strategic Initiative	Transit Ridership data collection and target of 5% increase in ridership per fiscal year.
Intended Result	Improve mobility and safety of visitors, residents, and goods within Glendale.

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024 Estimate*	*FY2025 Target*
% increase of transit ridership per fiscal year	n/a	n/a	5%	5%

Strategic Objectives	Improve Community Experience
Department Strategic Initiatives	Conduct studies and analysis of safety initiatives including 15 crossings and 12 intersections (2.5 per quarter); Review Road Safety Audits, prioritize crosswalk upgrades, intersection safety studies and analysis; Traffic signals optimization; Removal of street or sidewalk critical hazards.
Intended Result	Improve mobility and safety of visitors, residents, and goods within Glendale.

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024 Estimate*	*FY2025 Target*
% completed Glendale safety transportation initiatives (studies/ analysis)	*n/a*	*n/a*	*10 (40%)*	*10 (40%)*
% Traffic signals maintained			*100 (50%)*	*103 (50%)*

Strategic Objectives	Improve Community Experience
Department Strategic Initiative	Alive at 25 Program.
Intended Result	Improve mobility and safety of visitors, residents, and goods within Glendale.

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024 Estimate*	*FY2025 Target*
% of alive at 25 Program certificates issued	0	471	985	1,200

Glendale
TRANSPORTATION

The Transportation Department improves the quality of life through safe, reliable, and innovative transportation systems.



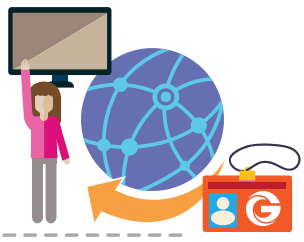
Our Community



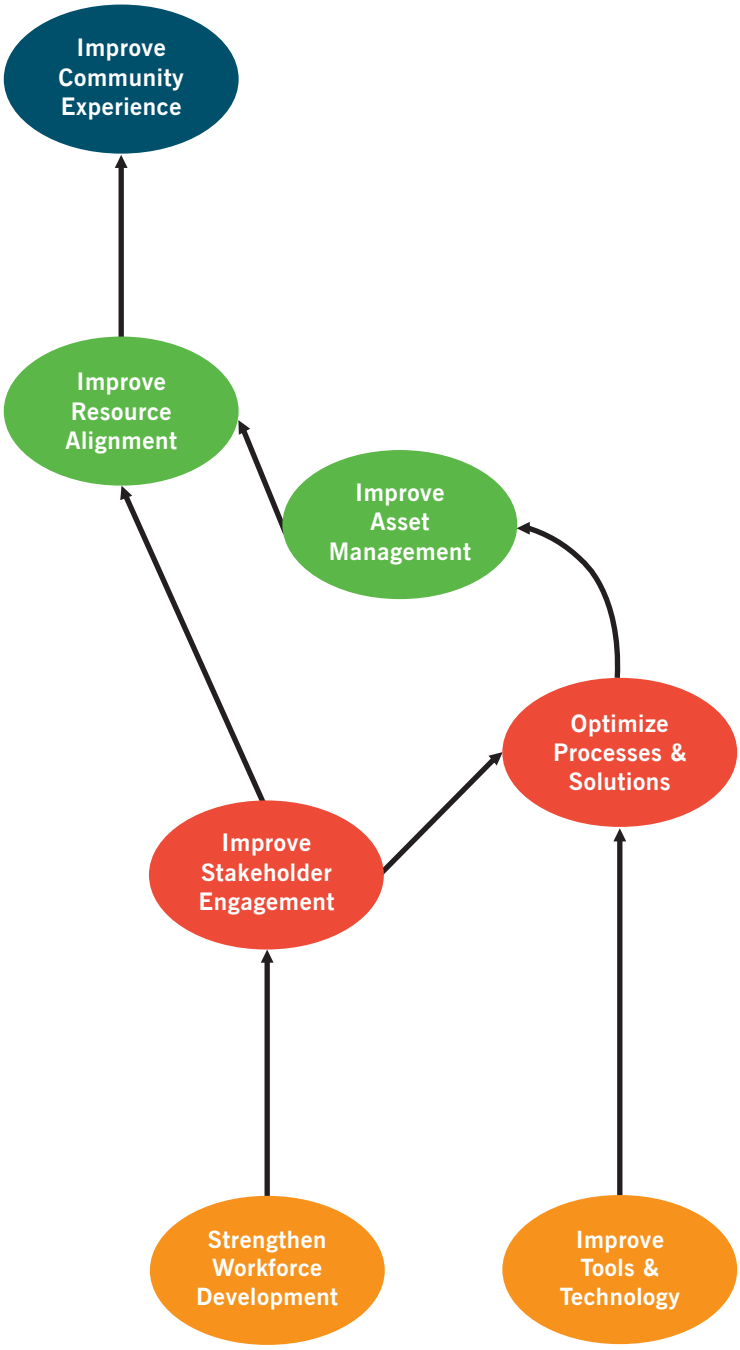
Our Finances



Our Processes



Our Organization



Transportation (29)
Budget by Categories of Expenditures

Group	FY 2023 Actuals	FY 2024 Budget	FY 2024 Estimate	FY 2025 Request	$ Change in Budget	% Change in Budget
Personnel Services	9,408,577	13,035,229	13,035,229	14,372,269	1,337,040	10.26%
Services and Supplies	18,759,475	20,331,688	19,261,851	21,954,194	1,622,507	7.98%
Internal Charges	4,145,706	4,801,953	4,801,953	4,935,493	133,541	2.78%
Grand Total	**32,313,758**	**38,168,869**	**37,099,032**	**41,261,957**	**3,093,087**	**8.10%**

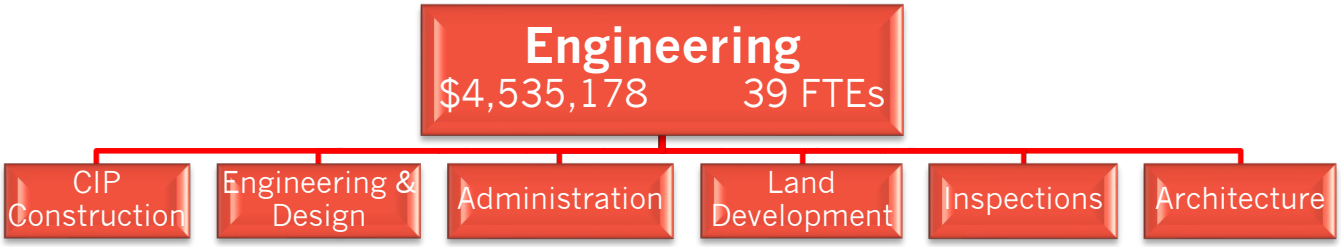
Fund & Department Number Budget by Program

Fund / Org	FY 2023 Actuals	FY 2024 Budget	FY 2024 Estimate	FY 2025 Request	$ Change in Budget	% Change in Budget
(1000-10002920) Right of Way	0	67,924	67,924	135,855	67,932	100.01%
(1000-10005055) Stadium - Transportation Ops	799,313	858,796	858,796	1,547,320	688,525	80.17%
(1000-10005056) Transp - Fiesta Bowl Event	32,774	33,255	33,255	40,134	6,879	20.69%
(1000-10005057) Arena - Transportation Ops.	32,574	43,013	43,013	43,211	198	0.46%
(1000-10005058) Graffiti Removal	20,150	29,596	29,596	29,598	2	0.01%
(1000-10005059) CBRanch - ROW Maintenance	12,582	16,080	16,080	16,080	0	0.00%
(2050-20502919) Transportation Administration	299,355	151,088	151,088	164,002	12,914	8.55%
(2050-20502920) Right of Way	4,587,199	5,407,243	5,407,243	5,359,211	-48,033	-0.89%
(2050-20502921) Street Maintenance	2,440,869	2,734,936	2,734,936	2,872,637	137,701	5.03%
(2050-20502923) Traffic Signals	1,591,159	1,777,444	1,777,444	1,933,111	155,668	8.76%
(2050-20502924) Signs & Markings	733,851	1,230,527	1,230,527	1,253,678	23,151	1.88%
(2050-20502925) Barricade Management	358,462	439,621	439,621	464,726	25,105	5.71%
(2050-20502935) Street Lighting	1,771,116	2,131,029	2,131,029	2,291,263	160,233	7.52%
(2050-20502938) Post Incident Repairs	137,804	276,431	276,431	276,447	16	0.01%
(2050-20505064) Traffic Design and Development	220,113	254,632	254,632	282,009	27,377	10.75%
(2050-20505065) Graffiti Removal - ROW	196,192	242,133	242,133	256,648	14,515	5.99%
(2060-20604029) Grants-Transportation	0	2,000,000	2,000,000	2,000,000	0	0.00%
(2060-20605271) Transportation Transit Grants	1,035,899	700,000	700,000	700,000	0	0.00%
(2060-20605273) Transportation Transit CARES	1,641,413	0	0	0	0	0.00%
(2070-20702926) Transportation Program Mgmt	2,531,925	3,476,288	3,476,288	3,477,092	803	0.02%
(2070-20702927) Fixed Route	3,659,438	4,998,317	4,998,317	5,588,262	589,945	11.80%
(2070-20702928) Dial-A-Ride	3,793,721	5,530,199	5,530,199	6,522,561	992,362	17.94%
(2070-20702929) Transit Program Administration	525,609	600,767	600,767	663,413	62,646	10.43%
(2070-20702930) Intelligent Transport Systems	1,246,490	1,334,645	1,334,645	1,366,174	31,529	2.36%
(2070-20702931) Traffic Mitigation	506,864	618,064	618,064	645,699	27,635	4.47%
(2070-20702939) Post Incident Repairs	134,384	201,041	81,041	201,053	12	0.01%
(2070-20705066) Transportation Education	224,021	300,494	300,494	305,506	5,012	1.67%
(2070-20705067) Demand Management	18,266	28,505	28,505	28,505	0	0.00%
(2070-20705069) CIP O&M	1,937,801	1,060,639	110,801	109,248	-951,391	-89.70%
(2070-20705070) Traffic Signals	47,370	0	0	0	0	0.00%
(2070-20705071) Signs & Markings	11,087	48,377	48,377	48,317	-60	-0.12%
(2070-20705088) Street Light Management	198,219	302,600	302,600	302,600	0	0.00%
(2070-20705332) Right of Way Maintenance	0	0	0	954,836	954,836	0.00%
(2071-20712941) SILF Operations	571,120	0	0	0	0	0.00%
(2130-21302933) Airport Operations	996,617	1,265,133	1,265,133	1,372,707	107,575	8.50%
(2130-21302940) Post Incident Repairs	0	10,052	10,052	10,053	1	0.01%
Grand Total	**32,313,758**	**38,168,869**	**37,099,032**	**41,261,957**	**3,093,087**	**8.10%**

Transportation
Staffing by Program

Fund / Org	FY 2023 Actuals	FY 2024 Budget	FY 2025 Budget	Change in Budget
(2050-20502919) Transportation Administration	1.0	1.00	1.0	0.00
(2050-20502920) Right of Way	12.0	14.00	14.0	0.00
(2050-20502921) Street Maintenance	9.0	9.00	9.0	0.00
(2050-20502923) Traffic Signals	8.0	8.00	8.0	0.00
(2050-20502924) Signs & Markings	5.0	6.00	6.0	0.00
(2050-20502925) Barricade Management	2.0	2.00	2.0	0.00
(2050-20502935) Street Lighting	2.0	2.00	2.0	0.00
(2050-20505064) Traffic Design and Development	2.0	2.00	2.0	0.00
(2050-20505065) Graffiti Removal - ROW	2.0	2.00	2.0	0.00
(2070-20702926) Transportation Program Mgmt	11.0	12.00	13.0	1.00
(2070-20702928) Dial-A-Ride	33.3	38.75	37.8	-1.00
(2070-20702929) Transit Program Administration	4.0	4.00	4.0	0.00
(2070-20702930) Intelligent Transport Systems	5.0	6.00	6.0	0.00
(2070-20702931) Traffic Mitigation	2.0	2.00	2.0	0.00
(2070-20705066) Transportation Education	1.0	2.00	2.0	0.00
(2070-20705069) CIP O&M	1.0	1.00	1.0	0.00
(2130-21302933) Airport Operations	6.0	6.00	6.0	0.00
Grand Total	106.3	117.75	117.8	0.00

Performance Report



Mission Statement

The Engineering Department facilitates the optimization of safe public infrastructure to improve quality of life by developing great talent, systems-thinking, partnership, and collaboration. We aspire to be the most trusted, respected, and premier Engineering Department in the Valley.

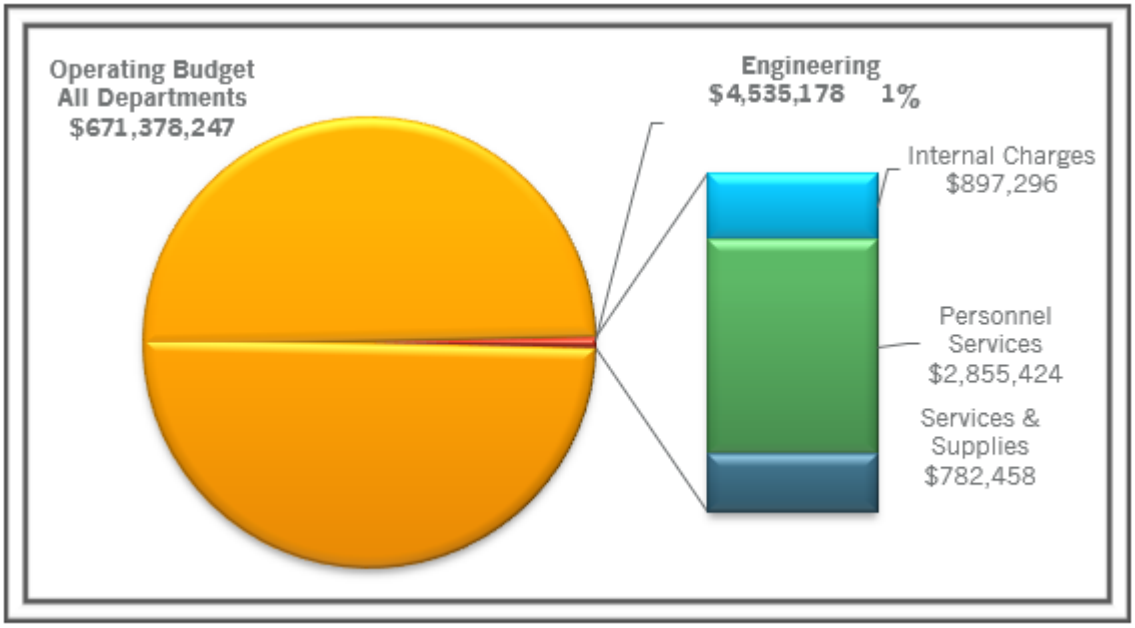
Department Description

Engineering manages the procurement for design and construction of CIP projects which includes public buildings, parks and city infrastructure such as water, wastewater and streets; and also provides varied private development related services such as engineering plan review, construction inspection, and flood plain ordinance administration. In addition, Engineering is responsible for the oversight and management of cell tower licensing, and city real estate program.

The Engineering department includes six (6) primary functions:

- Provide professionally designed, constructed and inspected public facilities and infrastructure within the public right-of-way.
- Implement the city's Capital Improvement Plan (CIP) to ensure public health & safety, and stewardship of public resources through cross departmental coordination and project integration.
- Manage the licensing program for cell tower equipment in the public rights-of-way and on city-owned facilities.
- Manage the city's real estate portfolio and assist with property acquisition and disposition, procuring easements, and processing license agreements.
- Administer the city's floodplain management program and city-adopted National Flood Insurance Program.
- Assist with special infrastructure related programs including special districts and economic development.

Operating Budget



The total City Operating Budget is $671 million. The departmental operating budget is comprized of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

- To ensure success of the CIP, the team implemented the Project Charter process to align and understand goals of projects with various city departments. In FY24, the team completed a total of 35 new project charters.
- Provided project management services for over 117 Capital Improvement Projects with an estimated total project value of over $280M.
- In FY24, the Department initiated 7 new project designs, completed 5 designs, initiated construction on 16 projects and completed the construction of 33 various projects.
- Engineering completed the 7 Continuity of Operations Projects, which included renovations to the Sine Building, Airport, GRPSTC, Adult Center, Media Center, Bead Museum and Civic Center Annex.
- Demolition has finished on the Downtown Campus Revitalization Project.
- Construction was completed on the City Court Renovations and construction has started of Fire Station #153 Replacement and Police Evidence Storage Facility.
- The Land Development Division has taken key steps to rebuild a Real Estate group within the division. The division has worked with Human Resources to reclassify the Real Estate Program Manager to a Real Estate Administrator and to reclassify a Real Property Specialist position to a Right-of-Way Agent. Recruitment and staffing is

anticipated to be complete by early summer 2024. These reclassifications and group structure will support the City's diverse real estate needs that have evolved over the past few years.

- The Land Development Division continues to provide excellent service to developers choosing to build in the City of Glendale. From robust Pre-Application comments to thorough plan review to being a resource for all things related to development, the Division plays a vital role in ensuring that City of Glendale remains an attractive choice for development.
- The Engineering Department had 3 employees receive Success Factor Excellence Award for Excellence in Service
- The Engineering Department procured 4 separate Job Order Contracts, with 20 vendors for various efforts Citywide to assist with the execution of the Capital Improvement Plan. This represents the first time that Glendale has our own JOC program, as opposed to relying solely on linking agreements with other jurisdictions.

Goals, Objectives, and Performance Measures

Strategic Objective	Optimize Processes & Services
Department Strategic Initiative	Process CIP invoices within 7 days
Intended Result	Be the client of choice for contractors and design professionals, increasing competition and lowering prices.

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024 Estimate*	*FY2025 Target*
% of CIP invoices processed by the department within 7 days	75%	72%	78%	100%

Strategic Objective	Optimize Processes & Services
Department Strategic Initiative	Deliver CIP projects on time with respect to the project charter developed with the partner departments at project inception.
Intended Result	Ensure that CIP projects are completed per the plans and specifications within the agreed schedule from the project charter.

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024 Estimate*	*FY2025 Target*
% of projects delivered on time	78%	75%	76%	100%

Strategic Objective	Optimize Processes & Services
Department Strategic Initiative	Warranty inspections result in no rework.
Intended Result	Ensure that projects are completed per the plans and specifications ensuring that no rework interferes with the traveling public or the operation of the city.

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024 Estimate*	*FY2025 Target*
% of warranty inspections that pass	99%	100%	100%	100%

Strategic Objective	Optimize Processes & Services
Department Strategic Initiative	Development plans are reviewed within the service level agreement timeframes.
Intended Result	Recognition by the development community as a dependable partner for the delivery of safe and reliable public infrastructure.

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024 Estimate*	*FY2025 Target*
% of development plans that are reviewed within the published service times	88%	90%	90%	100%

Glendale
ENGINEERING

The Engineering Department facilitates the optimization of safe public infrastructure to improve quality of life. By developing great talent, systems-thinking, partnership, and collaboration, we aspire to be the trusted, respected and premiere Engineering Department in the valley.



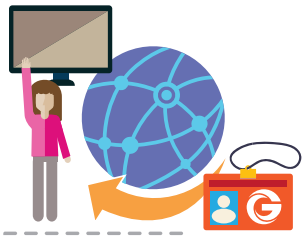
Our Community



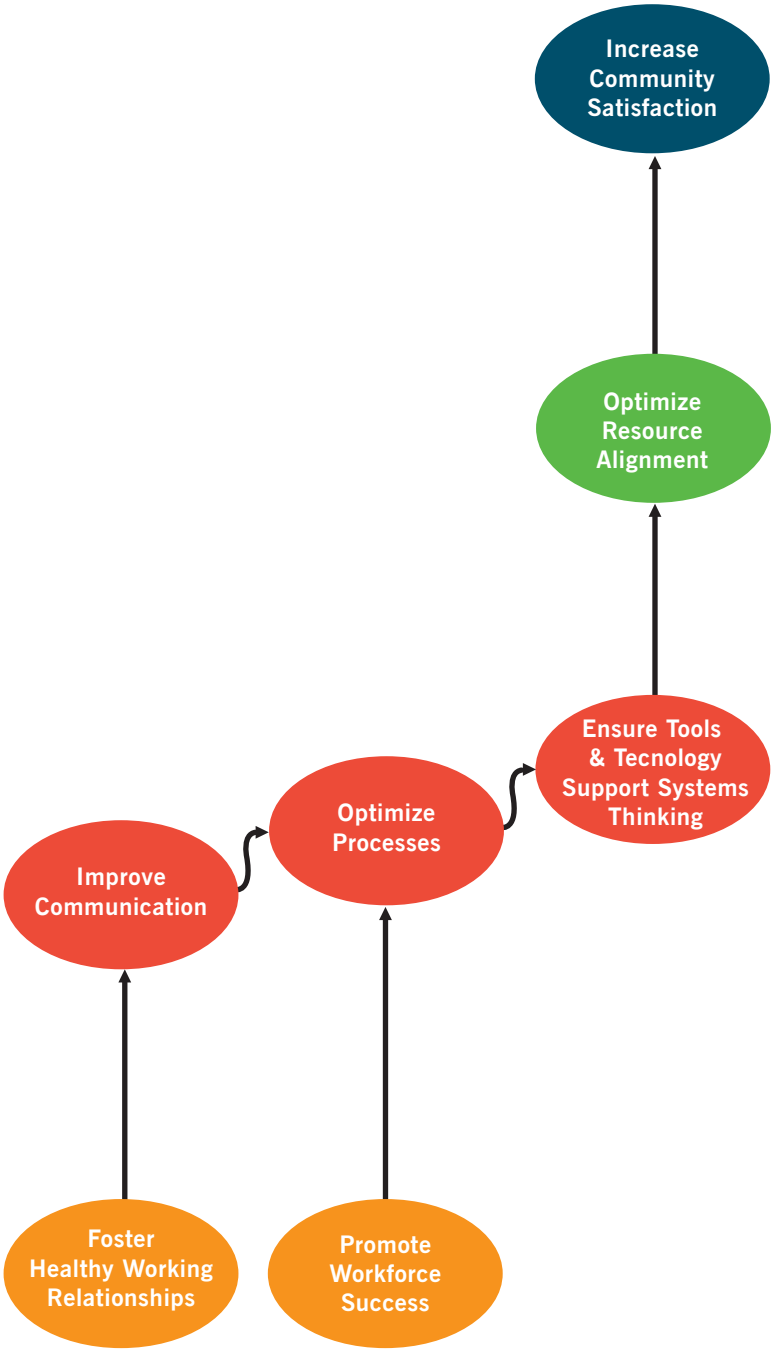
Our Finances



Our Processes



Our Organization



Engineering (30)
Budget by Categories of Expenditures

Group	FY 2023 Actuals	FY 2024 Budget	FY 2024 Estimate	FY 2025 Request	$ Change in Budget	% Change in Budget
Personnel Services	2,461,254	2,281,533	2,281,533	2,855,424	573,892	25.15%
Services and Supplies	186,033	348,930	348,930	782,458	433,528	124.24%
Internal Charges	687,853	956,517	956,517	897,296	-59,222	-6.19%
Grand Total	**3,335,139**	**3,586,980**	**3,586,980**	**4,535,178**	**948,198**	**26.43%**

Fund & Department Number Budget by Program

Fund / Org	FY 2023 Actuals	FY 2024 Budget	FY 2024 Estimate	FY 2025 Request	$ Change in Budget	% Change in Budget
(1000-10003014) Engineering Administration	1,008,912	789,086	789,086	824,475	35,389	4.48%
(1000-10003016) CIP Administration	-256,180	600,597	600,597	1,221,164	620,566	103.32%
(1000-10003017) Land Development	532,726	669,247	669,247	813,124	143,877	21.50%
(1000-10003018) Construction Inspection	2,049,681	1,528,049	1,528,049	1,676,416	148,366	9.71%
Grand Total	**3,335,139**	**3,586,980**	**3,586,980**	**4,535,178**	**948,198**	**26.43%**

Engineering
Staffing by Program

Fund / Org	FY 2023 Actuals	FY 2024 Budget	FY 2025 Budget	Change in Budget
(1000-10003014) Engineering Administration	6.00	6.00	6.00	0.00
(1000-10003016) CIP Administration	14.00	14.00	14.00	0.00
(1000-10003017) Land Development	4.00	4.00	4.00	0.00
(1000-10003018) Construction Inspection	15.00	15.00	15.00	0.00
Grand Total	39.00	39.00	39.00	0.00

Performance Report

Organizational Performance

$749,090 3 FTEs

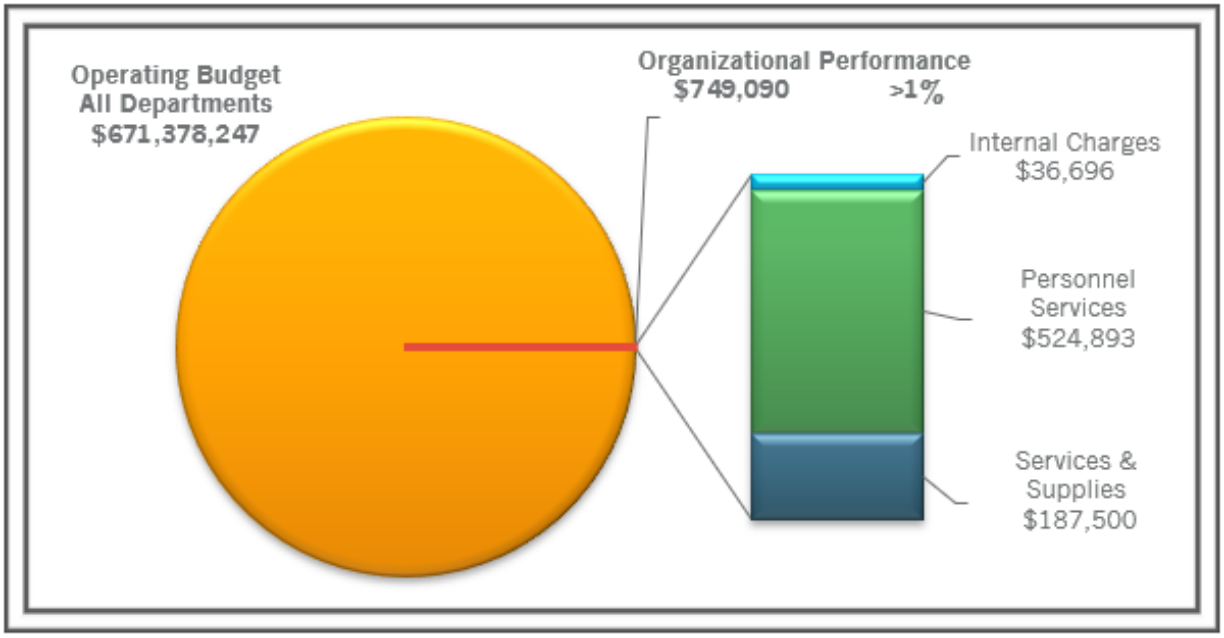
Purpose Statement

We make Glendale more effective for its residents through transparent data driven decision-making and continuous improvement. We administer strategic planning, performance management and data governance programs.

Department Description

Plans, organizes, and directs the development and implementation of organizational strategy to drive performance improvements for the benefit of residents, businesses, and employees.

Operating Budget



The total City Operating Budget is $671 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

Balanced Scorecard

The City Balanced Scorecard is a comprehensive and focused strategy for municipal service delivery in the development of a high-performance organization that has a shared purpose, operates with autonomy and accountability, sets and achieves performance measures and targets, has empowered and engaged employees that work collaboratively, and uses data and evidence for decision-making. These add value to service delivery and can create a positive impact for the community. It provides the opportunity for the city to be specific and deliberate in the allocation of resources and ultimately, improves overall quality of life for our citizens. In FY 2024, four departments completed the development of their Tier II scorecards and 20 departments moved into the execute phase of the strategic planning cycle. Tier I updates have begun and we are working towards a new set of citywide initiatives.

In FY25, we will focus on the application of solid data collection methods and executing initiatives designed to create improvement in the objective areas of citywide and departmental strategic plans, placing an emphasis on the establishment of public facing dashboards for appropriate performance metrics. Additionally, an increase in internal communication tools and Balanced Scorecard training courses will be utilized promote the importance of strategic planning and its impact on organizational performance.

Lean Academy
Under the direction of the City Manager, the Department of Organizational Performance has established the Glendale Lean Academy. The purpose of this program is to provide city employees with deliberate training and certification in the application of Lean Six Sigma principles. This developmental opportunity empowers our city staff to seek out process improvement opportunities that will enhance the quality of our services and maximize taxpayer resources through operational efficiencies. In FY 2024, 73 employees from 20 departments completed Yellow and Green Belt Lean Six Sigma certifications, establishing a foundation of cross-functional process improvement professionals prepared to support the execution of process improvement projects across the city with nine projects currently underway Additionally, this program directly correlates with the Optimization of Processes and Services Objective set forth in our Balanced Scorecard strategic plan.

Surveys
The department completed the annual employee satisfaction survey and results analysis and worked with the city manager office to conduct focus groups citywide and for specific departments as requested and directed. The results from the February 2023 resident survey were also incorporated into department strategic plans.

What Works Cities
Certification with What Works Cities is a key indicator that the city is making strides to becoming a data-driven organization. Certification sets a standard of excellence through specified criteria focused on Data Governance, Evaluations, General Management, Open Data, Performance & Analytics, Repurposing for Results, Results-Driven Contracting, and Stakeholder Engagement.

- Glendale currently holds Gold Certification Level
- In May 2022, What Works Cities updated the criteria for achieving certification.

Data Governance
Data Governance is the cornerstone of advancing organizational performance. The city's vision is to be the community of choice for residents, businesses, and employees. In order to achieve that vision, our policy makers, executive management, and employees must make good decisions about strategy and operations. Decision makers need access to reliable intelligence about issues and operations to minimize dependence on anecdotal information as the primary driver of decisions. To be effective, our organization must have access to quality data.

- The Glendale Data Analyst group has continued.
    - This group is designed to help upskill all the analysts within Glendale and create a community of experts that can help every department with their expertise.

The department has continued coordinating with Innovation and Technology to on the development of a technology solution for the Data Governance process. This solution has been previously presented before council.

Open Data
The open data program is a pivotal piece in our transparency and citizen engagement strategy. Open data allows easy access for anyone to view key data about city performance. The key is to publish high value data sets, not just a large volume of data sets. The program is designed with a review process to ensure that data being published is high quality, high value, as well as ensuring that protected data is not released.

- Additional open data sets have been published.
    - Police Calls for Service
    - Police Incidents
    - City Contract Expenditures
- Several other data sets are in the review process for publication.

Data Sharing Organizations
Glendale participates in several data sharing organizations in the valley. This provides insights into needs for data as well as fosters a collaborative community around data in the valley.

One of note is Valley Benchmark Communities (VBC). VBC is an organization that strives to make comparable metrics between valley cities and communities available with the goal of providing insights into what makes a successful program in the Phoenix metro area. The report compares data from seven different areas of city services.

- The valley wide public report was made available in March 2024.
- The board established goals for the growth of the VBC.
- Metrics for Demographics, Parks, Library, and the Water, Sewer, and Trash Services metrics were refined.
- Development Services section was added to the report.
- Sustainability and Drought metrics were identified for inclusion in the 2025 report.

Community Involvement
Organizational Performance is dedicated to growing the data community both within and outside of Glendale. Glendale has formed a partnership with the Business Data Analytics program at Arizona State University (ASU). Students in the Capstone class select from projects with businesses and government to complete an analysis project. In the Fall of 2023 and Spring of 2024, nine groups from ASU worked on three different projects utilizing Glendale data with support from Organizational Performance. These projects were around Library, Police, and Code data. The students presented their work to Glendale at the end of the semester.

Goals, Objectives, and Performance Measures

Strategic Objectives	Improve Community Engagement
Department Strategic Initiative	We engage with our community to identify resident priorities. We improve their understanding of city performance, increase access to data and strengthen government transparency.
Intended Results	Open and transparent government

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Target*
% increase in published open data sets.	20%	20%	30%	20%

Strategic Objectives	Improve Organizational Performance
Department Strategic Initiative	We strengthen city-wide performance by facilitating the application of strategic planning and data analytics principles.
Intended Results	• The City of Glendale is strategically aligned • Organizational performance is continually monitored • City-wide engagement in data governance, open data, and data excellence

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024 Actual*	*FY2025 Target*
% of departments with an approved Tier II Balanced Scorecard	-	77%	91%	90%
% of departments with performance dashboards	90%	90%	91%	90%
% of departments that currently have an employee participating in at least one of our data or analytic training programs	41%	66%	68%	70%

Glendale

ORGANIZATIONAL PERFORMANCE

We make Glendale more effective for its residents through transparent, data-driven decision-making and continuous improvement. We administer strategic planning, performance management, and data governance programs.



Our Community

Improve Community Engagement



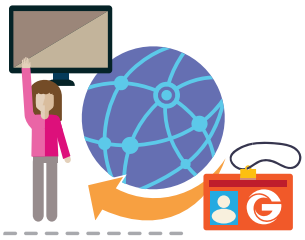
Our Finances

Exemplify Financial Stewardship



Our Processes

Improve Organizational Performance



Our Organization

Strengthen Our Department Workforce

Organizational Performance (34)
Budget by Categories of Expenditures

Group	FY 2023 Actuals	FY 2024 Budget	FY 2024 Estimate	FY 2025 Request	$ Change in Budget	% Change in Budget
Personnel Services	446,630	493,900	493,900	524,893	30,993	6.28%
Services and Supplies	109,425	187,500	187,500	187,500	0	0.00%
Internal Charges	25,355	37,225	37,225	36,696	-529	-1.42%
Grand Total	**581,409**	**718,625**	**718,625**	**749,090**	**30,464**	**4.24%**

Fund & Department Number Budget by Program

Fund / Org	FY 2023 Actuals	FY 2024 Budget	FY 2024 Estimate	FY 2025 Request	$ Change in Budget	% Change in Budget
(1000-10003410) Organizational Performance	581,409	718,625	718,625	749,090	30,464	4.24%
Grand Total	**581,409**	**718,625**	**718,625**	**749,090**	**30,464**	**4.24%**

Organizational Performance
Staffing by Program

Fund / Org	FY 2023 Actuals	FY 2024 Budget	FY 2025 Budget	Change in Budget
(1000-10003410) Organizational Performance	3.000	3.00	3.000	0.00
Grand Total	3.000	3.00	3.000	0.00

Performance Report

Communications
$2,572,569 12.5 FTEs

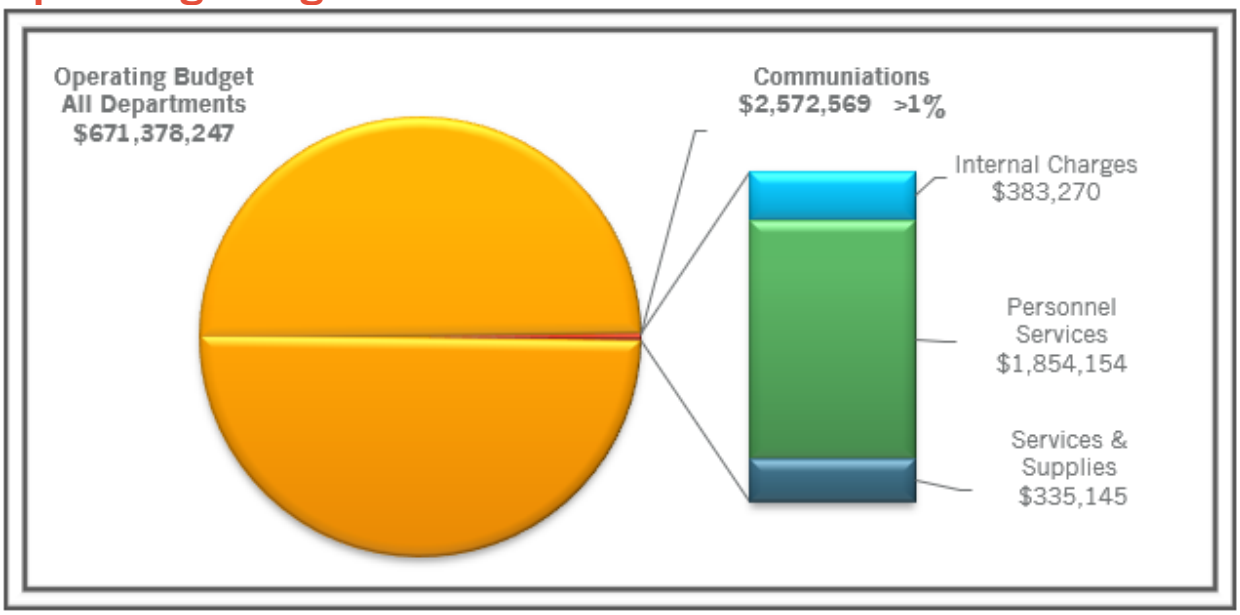
Purpose Statement

The mission of the Communications Department is to develop and implement comprehensive strategies and programs that effectively and accurately communicate the city's key messages to their targeted audiences in a clear and engaging way.

Department Description

We creatively and effectively share information and stories, thereby forging stronger community bonds. We develop and implement the comprehensive internal and external communications for the city via a variety of platforms. We are constantly delivering strategic and timely content to residents, employees, elected officials and key stakeholders with messaging consistent with the city's mission, vision and values. We originate, plan and compose items ranging from flyers, news releases, written articles, statements and talking points. We produce numerous high-quality videos, do live broadcasts and fully plan, organize and host successful celebration events. We do media relations, coordinating incoming media requests with the right person, as well as doing proactive pitching of important content to journalists. We proactively plan ways to address emerging issues to avert crisis communication situations. In addition, we maintain the city website and digital/social media accounts and provide creative design services for city departments. We provide an important service of broadcasting important city meetings such as all City Council meetings, Planning Commission meetings, Stakeholder Engagement meetings and informational bond election meetings. We are driven to reach a high standard of excellence, are award winning and highly focused on using innovative tactics and integrating new technology to produce everything we do and communicate effectively to our intended audience.

Operating Budget



The total City Operating Budget is $671 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

Efficiencies & Enhancements

Implemented a new communications form for city departments to submit requests for support from the video, media relations and social media team. It provides enhanced customer service and allows the team to prioritize and manage the large influx of requests for work we have been getting much better.

Redesigned internal communications "Employee Express" newsletter to better serve employees the information that is important to them.

Developed a comprehensive policies and best practices document for the video production team.

Developed a comprehensive inventory sheet for video production team equipment to allow for a more efficient and better organized effort in various inventory processes.

Developed a comprehensive spreadsheet listing all equipment warranty information, service agreements and yearly subscription services. At-a-glance, we can now see our costs, when payments are due, who to contact and more.

Embarked on a comprehensive evaluation of all communications going out to residents to ensure they best serve the audience and follow branding guidelines. This ranges from satellite social media accounts to various newsletters departments send, to items our team produces, such as the Connection newsletter. Continuously making enhancements and improvements during this ongoing process.

Accomplishments

Effectively communicated information about the 2023 Bond measures to voters. This includes creating a special website landing page, handling incoming media requests, streaming informational meetings live, creating videos and producing nearly 100 graphic design pieces. Glendale residents passed the bonds by a comfortable margin. They will bring in $160 million dollars for the city to invest in Transportation and Public Safety improvements.

Handled more than 200 incoming media requests resulting from proactively sending press releases and pitches. Averaged 20 media hits per month.

Swift City symbolic name change continued to generate positive buzz through the entire year and generate more than 6.6 million social and digital media impressions.

The 13 short videos in the “Have You Been Here?” series effectively showcased Glendale hot spots in a fun way and earned a combined 161,000 views and 2,800 likes on Instagram alone as well as multiple award nominations.

Collaborated with city staff to create social content for each social platform.

- 62% increase in post creations YOY
- 275% YOY increase in social media followers
- 781K social engagements with owned social channels in 2023
- 4.3 million website page views in 2023

Comprehensive Final Four communications include: Produced two long-form top quality videos for the Final Four showcasing what city workers do and what visitors need to know before they go. Also produced numerous short snappy videos including daily recaps every day for the week of the mega event. Assisted with the Final Four with social and digital content and working Social Media Command Center shifts. Creation of new landing page for Final Four, Final Four Countdown Timer.

More than 800 individual graphic design creative services projects completed during the 2023 calendar year servicing nearly every department in the city.

New webpages: Glendale Mentoring Program, DCRP Document & Storage & Scanning, Wireless Networks, Parks & Rec Flyers, Glendale OnBoard, Recycling, Water Conservation Rebates, Shopping Cart Ordinance. Developed new pages and protocols for Emergency Management team. Subsite designs for Economic Development & Downtown Glendale

Honored with a record number of local, regional and national industry awards which show we are following best practices for communications and inspiring others. These include a

national award of 3CMA 'Communicator of the Year' for Communications Director, a 3CMA First Place national award as best marketing campaign for Swift City, a 'Best Marketing Idea" as well as a selection in PHOENIX Magazine's "Best of Phoenix" 2023 edition. Also nominated for two regional Emmy awards for Super Bowl videos and many excellence awards in 3CMA and the PRSA Copper Anvils for Swift City, Super Bowl videos, Executive Communications and "Have You Been Here?" video series.

Goals, Objectives, and Performance Measures

Strategic Objectives	Improve Purposeful Communication Improve Stakeholder Engagement Increase Innovation Solutions
Department Strategic Initiatives	Increase outreach and provide city news and information about the City's programs, services, and amenities with the use of creative outreach methods. Implement new web content management system to better serve our digital audience and increase visitors to City websites.
Intended Result	Improved communications and transparency with residents, stakeholders, community partners, businesses and visitors.

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024 Estimate*	*FY2025 Target*
Social media presence - the number of people who see our posts on all digital channels including Vimeo, Facebook, Instagram, Twitter and YouTube	2,400,000	7,000,000	2,500,000	2,600,000
Number of Facebook Live reports "look live" videos or social media broadcasts of city events	72	75	77	80
NEW Successful placements from proactive media pitches or initiatives		100	220	250
Number of website pageviews **FY18 & FY 19 include numbers from other city websites (Library, CVB, & Civic Center) FY20 & FY21 include only the main site*	5,130,000	4,570,000	4,500,000	4,600,000

Glendale
COMMUNICATIONS

We inspire stakeholders to engage with Glendale. We connect people to relevant information and showcase Glendale as a great place to live, work and play.



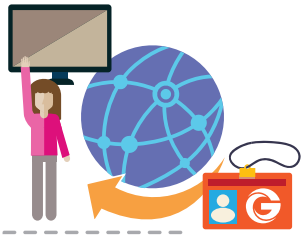
Our Community



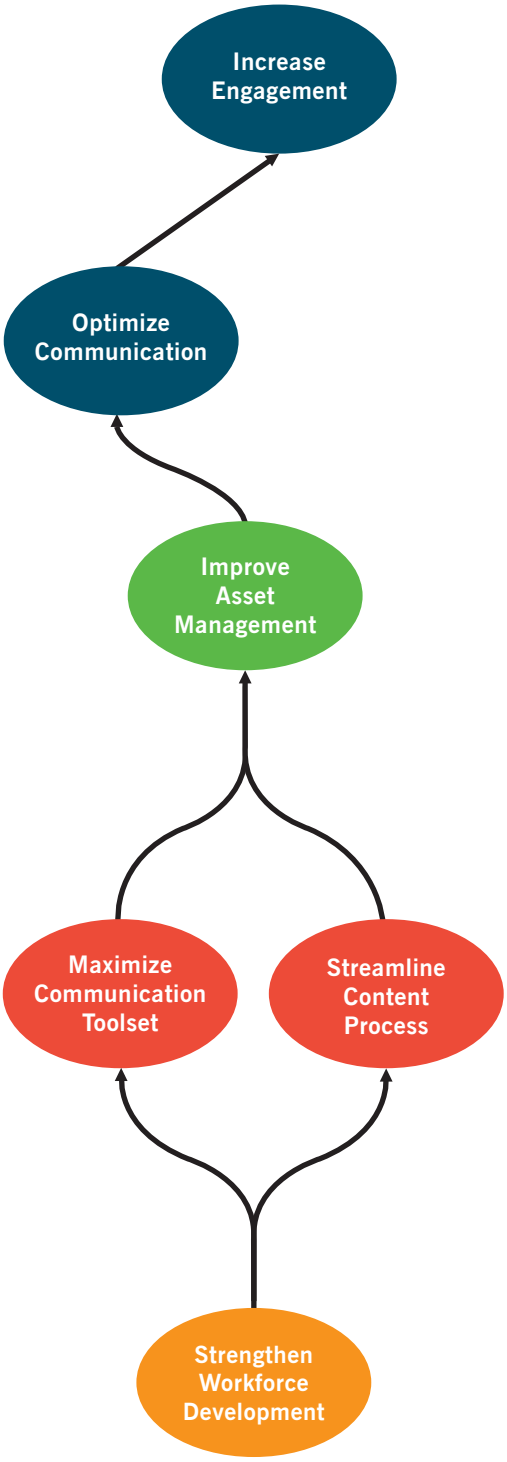
Our Finances



Our Processes



Our Organization



Communications (35)
Budget by Categories of Expenditures

Group	FY 2023 Actuals	FY 2024 Budget	FY 2024 Estimate	FY 2025 Request	$ Change in Budget	% Change in Budget
Personnel Services	0	1,760,904	1,760,904	1,854,154	93,250	5.30%
Services and Supplies	0	281,745	281,745	335,145	53,400	18.95%
Internal Charges	0	134,718	134,718	383,270	248,552	184.50%
Grand Total	**0**	**2,177,367**	**2,177,367**	**2,572,569**	**395,202**	**18.15%**

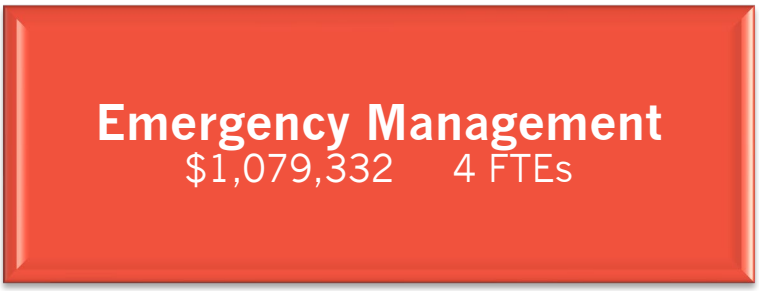
Fund & Department Number Budget by Program

Fund / Org	FY 2023 Actuals	FY 2024 Budget	FY 2024 Estimate	FY 2025 Request	$ Change in Budget	% Change in Budget
(1000-10003510) Communications	0	2,177,367	2,177,367	2,572,569	395,202	18.15%
Grand Total	**0**	**2,177,367**	**2,177,367**	**2,572,569**	**395,202**	**18.15%**

Communications
Staffing by Program

Fund / Org	FY 2023 Actuals	FY 2024 Budget	FY 2025 Budget	Change in Budget
(1000-10003510) Communications	0.00	12.50	12.50	0.00
Grand Total	0.00	12.50	12.50	0.00

Performance Report



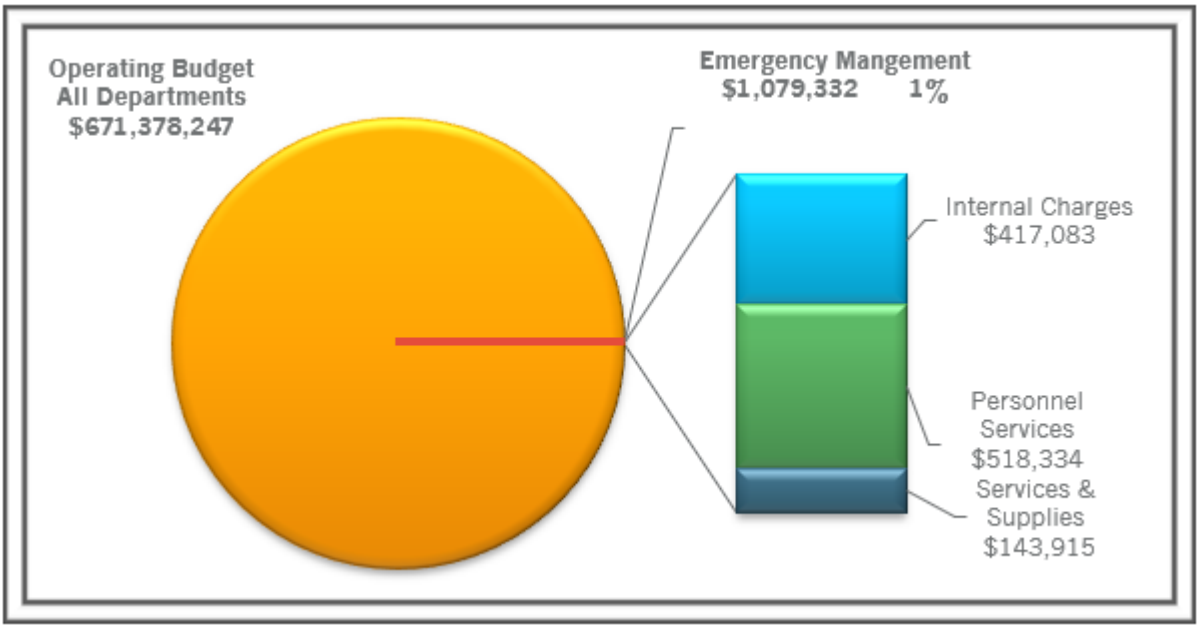
Purpose Statement

We support the protection of life, property, and environment by leveraging industry best practices and working collaboratively with the public and stakeholders who are experts in their respective fields to educate, plan, organize, equip, train, and exercise, creating a safe and resilient city.

Department Description

Emergency Management is responsible for coordinating the City's mitigation, preparedness, response, and recovery efforts to reduce the impact of emergencies and disasters on people and property.

Operating Budget



The total City Operating Budget is $671 million. The departmental operating budget is comprised of three categories:

- Internal Charges = internal charges for technology, insurance, workers' compensation, indirect charges, etc.
- Personnel Services = salary and related costs
- Service & Supplies = operating and contractual costs

Accomplishments, Enhancements, and Efficiencies

- Implemented a mass notification system to close gap in ability to send out critical life safety information to employees and the public
- Developed and implemented a public alert and warning plan for use during mega events
- Supported citywide Incident Management Teams that were stood up for mega events (Fiesta Bowl, Luke Days and NCAA Men's Final Four) and large-scale incidents
- Began conducting monthly meetings with Police and Fire Special Events teams to determine any support needs for events held at the Desert Diamond Arena and State Farm Stadium and to prepare contingency plans should a large-scale incident occur during an event
- Co-located Emergency Management staff within the Emergency Operations Center
- Began work to realign staff resources and grow team to better reflect organizational needs

Goals, Objectives, and Performance Measures

Strategic Objectives	Improve Information Sharing
Department Strategic Initiative	We improve information sharing by developing internal and external Emergency Management communication streams and leveraging social media to disseminate information.
Intended Result	The Emergency Management website contains current information that helps City residents and businesses to become informed of the hazards we face and the ways in which they can become more personally prepared.

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024 Estimate*	*FY2025 Target*
Website review/update completed	N/A*	N/A*	50%	75%
Everbridge scenarios developed	N/A*	N/A*	25%	75%

**New performance measure, no historical data*

Strategic Objectives	Increase Training and Exercises
Department Strategic Initiative	We provide awareness, specialized, and EOC position-specific training as well as conduct discussion and operations-based exercises.
Intended Result	City staff are equipped to fill Emergency Operations Center positions through increased training and exercises.

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024 Estimate*	*FY2025 Target*
Citywide National Incident Management System (NIMS) training compliance	N/A*	N/A*	N/A*	70%
Staff trained to fill Emergency Operations Center positions	N/A*	N/A*	N/A*	25%

**New performance measure, no historical data*

Strategic Objective	Strengthen Workforce Development
Department Strategic Initiative	We strengthen workforce development through training attendance, exercise or real-world event participation and certification opportunities.
Intended Result	The City has a fully supported Emergency Operations Center with experienced and credentialed staff.

Performance Measures	*FY2022 Actual*	*FY2023 Actual*	*FY2024 Estimate*	*FY2025 Target*
Incident Command System (ICS) leadership positions with qualified fills	N/A*	N/A*	N/A*	25%
Incident Command System (ICS) leadership positions with real world or exercised event experience	N/A*	N/A*	N/A*	25%

**New performance measure, no historical data*

Glendale
EMERGENCY MANAGEMENT

We support the protection of life, property, and environment by leveraging industry best practices and working collaboratively with the public and stakeholders who are experts in their respective fields to educate, plan, organize, equip, train and exercise, creating a safe and resilient city.



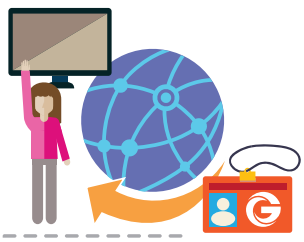
Our Community



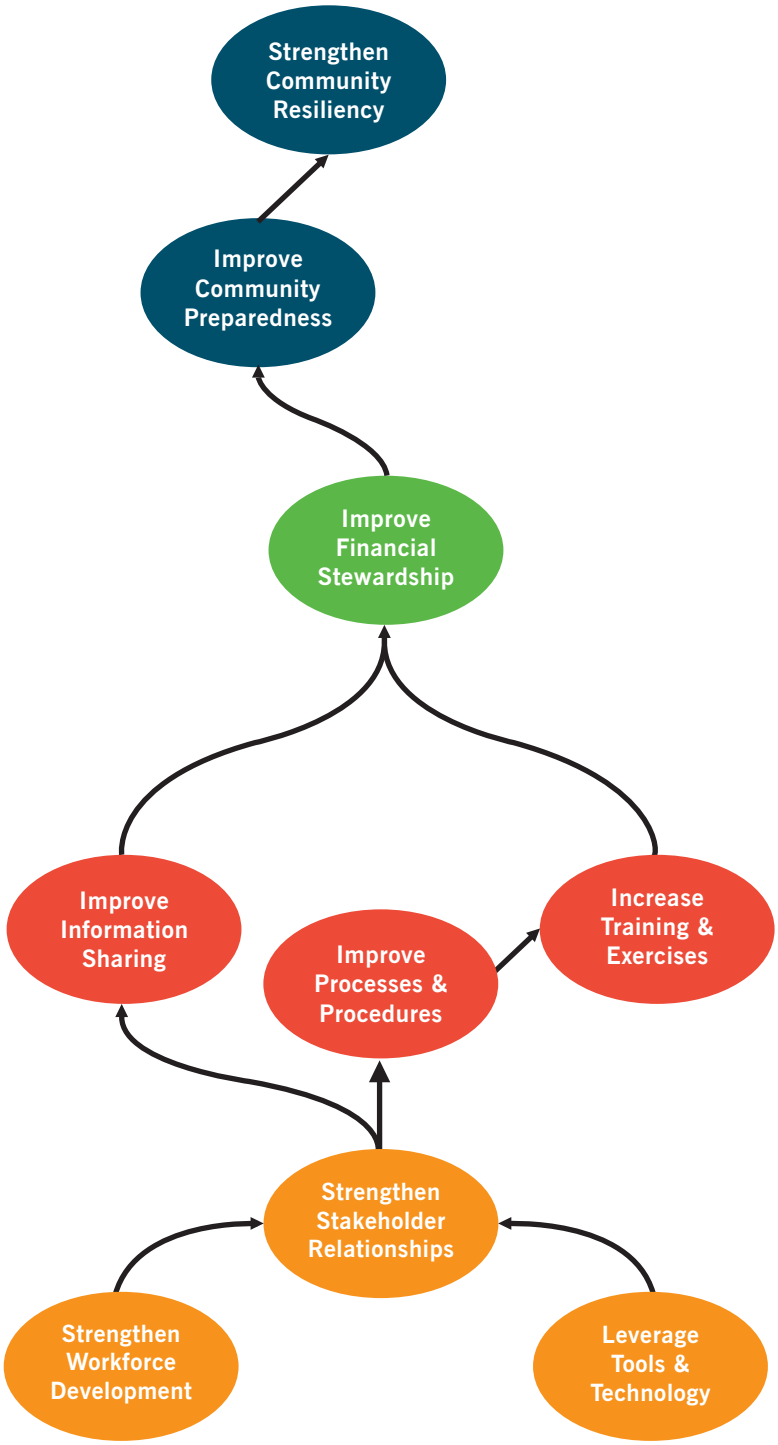
Our Finances



Our Processes



Our Organization



Emergency Management (36)
Budget by Categories of Expenditures

Group	FY 2023 Actuals	FY 2024 Budget	FY 2024 Estimate	FY 2025 Request	$ Change in Budget	% Change in Budget
Personnel Services	0	0	0	518,334	518,334	0.00%
Services and Supplies	0	0	0	143,915	143,915	0.00%
Internal Charges	0	0	0	417,083	417,083	0.00%
Grand Total	**0**	**0**	**0**	**1,079,332**	**1,079,332**	**0.00%**

Fund & Department Number Budget by Program

Fund / Org	FY 2023 Actuals	FY 2024 Budget	FY 2024 Estimate	FY 2025 Request	$ Change in Budget	% Change in Budget
(1000-10003610) Administration	0	0	0	1,079,332	1,079,332	0.00%
Grand Total	**0**	**0**	**0**	**1,079,332**	**1,079,332**	**0.00%**

Emergency Management
Staffing by Program

Fund / Org	FY 2023 Actuals	FY 2024 Budget	FY 2025 Budget	Change in Budget
(1000-10003610) Emergency Management	0.000	0.00	4.000	4.00
Grand Total	0.000	0.00	4.000	4.00

Capital Improvement Plan

Fiscal Year 2024 – 2025 Annual Budget Book

Glendale
ARIZONA

Page

Capital Improvements Plan Table of Contents 291

Capital Improvements Plan Preparation 292

Summary by Project Type 303

Summary by Funding Source 304

Project Detail 307

- Airport 307
- Arts 335
- Drainage 339
- Facility Maintenance 347
- Landfill 394
- Library 411
- Parking Lots 418
- Parks 423
- Public Safety 499
- Solid Waste 533
- Streets 542
- Transit 667
- Wastewater 673
- Water 689

What are Capital Improvements?

The Capital Improvement Plan (CIP) is a ten-year roadmap for creating, maintaining and paying for Glendale's present and future capital needs. The CIP outlines project costs, funding sources and estimated future operating costs associated with each capital improvement. The plan is designed to ensure capital improvements will be prioritized by need and that the city will have the funds to pay for and maintain them into future years.

Capital improvement projects are non-routine capital expenditures that generally cost more than $50,000 and could result in the purchase of equipment, acquisition of land, design and construction of new assets, or the renovation, rehabilitation, or expansion of existing capital assets. Capital projects usually have an expected useful life of at least five years.

Capital improvement infrastructure is what all cities must have in place to provide essential and quality of life services to current and future residents, businesses, and visitors. They are designed to prevent the deterioration of the city's existing infrastructure and anticipate the future growth of the city. A wide range of projects comprise capital improvements as illustrated by the examples below:

- fire and police stations;
- libraries, court facilities and City office buildings;
- parks, trails, open space, pools, recreation centers and other related facilities;
- water and wastewater treatment plants, transmission pipes, storage facilities, odor control facilities and pump stations;
- roads, bridges, traffic signals and other traffic control devices including fiber optic infrastructure needed for the operation of intelligent transportation systems;
- landscape beautification projects;
- computer software and hardware systems other than personal computers and printers;
- flood control drainage channels, storm drains and retention basins;
- major equipment purchases such as landfill compactors, street sweepers and solid waste trucks.



Glendale, like many cities in the Phoenix metropolitan area, faces a special set of complex problems because much of the city is built out except for scattered areas requiring infill development at the far western edge of the city. Cities need to build new roads, add necessary services such as water, sewer, trash services and provide public amenities such as parks and expand public safety services to accommodate new residential and non-

residential development. They also must simultaneously maintain, replace, rehabilitate and/or upgrade existing capital assets such as roads, parks, city buildings and underground pipes for the water and sewer system.

Paying for Capital Improvements

In many respects, the city planning process for selecting, scheduling and financing capital improvements parallels the way an individual might plan for buying a new house or car. This process entails an assessment of many valid competing needs, a determination of priorities, an evaluation of operating costs as well as financing options for the capital costs, and an establishment of realistic completion timeframes. The analysis process involves many familiar questions.

- Can I wait another year or two?
- Are there other alternatives such as remodeling, using public transit or carpooling?
- What other purchases will I need to forego?
- What can I afford and how can I pay for it?
- Do I need outside financing and what will it cost?
- Will there be additional monthly costs associated with the purchase?

If the purchase plan moves forward, a decision must be made about the down payment. A good planner might have started a replacement fund a few years ago in anticipation of the need. Other cash sources might include a savings account or a rainy-day emergency fund. The city, just like most families, needs to find longer-term financing to cover certain costs for capital improvements. Repayment of the loan might require cutting other expenses like eating at restaurants or increasing income by taking a second part-time job. An unanticipated inheritance may speed up the timetable; a negative event, such as a flood or unanticipated medical expense, might delay the plan.

Similarly, most large capital improvements cannot be financed solely from a single year's revenue stream or by simply increasing income or decreasing expenses.

Guidelines and Policies Used in Developing the CIP

City Council's strategic goals and financial policies provide the broad parameters for development of the annual capital plan. For example, Council's financial policies on Capital Asset and Debt Management state that the 10-year capital plan will address capital needs in the following order:

A. Improve existing assets
B. Replace existing assets
C. Construct new assets

These financial policies further state that projected life cycle costing will be evaluated for projects considered for funding in the near future. Life cycle costing is a method of calculating the total cost of a physical asset throughout its life. It is concerned with all

costs of ownership and considers the costs incurred by an asset from its acquisition to its disposal, including design, installation, operating and maintenance costs.

Additional considerations include the following:

- Does a project qualify as a capital project, i.e., cost more than $50,000 and have an expected useful life of at least five years?
- Does a project satisfactorily address all federal, state and city legal and financial requirements?
- Does a project support the city's favorable investment ratings and financial integrity?
- Does a project support the city's goal of ensuring all geographic areas of the city have comparable quality in the types of services that are defined in the Public Facilities section of the General Plan?
- Does a project prevent the deterioration of the city's existing infrastructure?
- Does a project respond to and, if possible, anticipate future growth in the city?
- Does a project encourage and sustain quality economic development?
- Can a project be financed through growth in the tax base or development fees, when possible, if constructed in response to residential or commercial development?
- Is a project responsive to the needs of residents and businesses within the constraints of reasonable taxes and fees?
- Does a project leverage funds provided by other units of government (e.g., Maricopa County Flood Control District, Arizona Department of Transportation, etc.) where appropriate?
- Are the projects part of an overall and updated Master Plan for the particular infrastructure?

Master plans also help determine which projects should be included in the CIP and the timeframes in which the projects should be completed. For example, the Parks and Recreation Master Plan's guidelines for neighborhood parks include 3.3 acres of park land per 1,000 residents. When population growth causes an area to exceed this threshold, that neighborhood will rise on the capital plan's priority list for park development. The Water and Sewer Master Plan, Parks Master Plan, Storm Water Master Plan, GO Transportation Plan and five-year plans for landfill and solid waste collection services also provide valuable guidance in the preparation of the CIP.

Economic forecasts also are a critical source of information and guidance throughout the capital planning process. The forecasts assess external factors such as whether the local economy is growing or contracting, population growth, inflation for construction materials, the value of land, and other variables that may affect the city's ability to finance needed services and capital projects.

Glendale's Annual CIP Development Process

In conjunction with the annual budgeting process, the Budget and Finance Department manages the citywide process of revising and updating the city's capital plan. City staff members from all departments participate in an extensive review of projects in the existing plan and the identification of new projects for inclusion in the CIP. The City Council's commitment to the needs and desires of Glendale's citizens is a critical factor considered during the capital planning process, as well as compliance with legal limits and financial resources.

Once projects are selected for inclusion in the capital plan, decisions must be made about which projects should be recommended for inclusion in the first five years of the plan. Determining how and when to schedule projects is a complicated process. It must consider City Council's strategic goals as well as all the variables that affect the city's ability to generate the funds to pay for these projects without jeopardizing its ability to provide routine, ongoing services and one-time or emergency services when needed.

The financial projections used to develop the CIP are based on staff's best prediction of construction and design costs, and other relevant variables. These financial projections are jointly developed by the Budget and Finance Department, the Engineering Department, and the respective departments submitting the CIP projects in conjunction with the City Manager's Office. They are updated annually to reflect changes in the economic environment.

Although only the first year of the plan is appropriated, the first five years of the plan are financially balanced. This means the first five years of the plan:

- Comply with the state's constitutional debt limits
- Can be funded with the available unissued voter authorization for General Obligation Bonds
- Have been referred by the Council to request General Obligation Bond voter authorization in an upcoming special bond election
- Have been identified as a high priority by City Council, would require additional General Obligation Bond voter authorization, and may be referred to a future bond election
- Balance the use of incoming revenue streams with the use of fund balance, while maintaining a fund balance in compliance with bond covenants and policies regarding debt management
- Identify the source of revenue to finance various projects.

Financial and legal constraints make it impossible for the city to fund every project on its priority list. For example, it is not possible for the city to fund several large-scale projects concurrently that have significant operating budget impacts. Also, revenues used to pay the debt service are not unlimited. Therefore, implementation timetables are established to stagger projects over time based on Council's strategic goals and the estimated financial resources expected in the future.

A critical element of financing capital projects is the ability to manage within available resources, including the overall debt incurred for past projects and any new debt for future

projects. Limited staff resources to undertake new capital projects also must be considered. Capital projects often require significant time to manage effectively, and project managers in the departments typically manage several capital projects at the same time.

The city also must coordinate the timing of many of its capital projects with federal, state, county, other municipal governments, and non-City utilities. For example, a street improvement project will be planned with any other infrastructure "underneath the street" that may undergo moving or replacement to minimize the amount of new street surface that may be cut or disturbed. Also, flood control capital improvements are coordinated with the Maricopa County Flood Control District to maximize matching funds that the district makes available for eligible projects.

The availability of unanticipated financing, such as federal or state transportation grants may cause the city to accelerate a particular project. In addition, a scheduled project may be delayed to take advantage of an unusual one-time opportunity such as the receipt of non-governmental grant monies.

The City Council reviews the recommended CIP during the spring budget workshops. Council also considers citizen requests and considers the recommendations of staff before making the final decision about which projects should be included in which years of the CIP.

Prioritization Process for Proposed General Obligation Bond Funded Projects

During the development of the FY19-28 CIP, city staff worked with the City Council to develop and implement a CIP prioritization process for projects expected to be funded with General Obligation (G.O.) bonds. Once the G.O. Bond projects were evaluated, their estimated project costs along with other criteria were applied to the available G.O. Bond capacity. The G. O. Bond projects in the current 10-year CIP still reflect that prioritization with additions and revisions per Council direction and adoption of subsequent capital plans. The costs of the various projects have also been updated annually.

The project matrix developed and approved by City Council during the FY19-28 budget process and applied to proposed G.O. Bond projects in the 10-Year CIP Plan, is one tool used for evaluating capital projects, to ensure projects in the capital plan follow the City Council's priorities. Criteria the City Council determined is important to take into consideration are as follows:

1) Mandated Projects – These are capital projects that are required by law or contract and would likely result in sanctions or penalties to the City if not completed. These are automatically ranked with the maximum points allowable.
2) Assessing Operational Costs – These costs most likely will have an impact on the General Fund. It is important to consider those impacts and apply a scoring methodology that aligns with Council expectations for minimizing the potential risks of those impacts to the long-term financial health of the City.

3) Aligning with Strategy – A key focus of the work that Council has been engaged in over the last year is creating organizational alignment around Council-adopted strategic objectives; inclusion of this category in the project ranking matrix model reinforces Council's vision and is also a best practice.
4) Protecting the Public – Creates an emphasis on projects that would mitigate a public health, welfare, and safety impact.
5) Leveraging External Funding –The ability to leverage outside funding sources (revenue, grants, IGA cost share, Developer Agreement) mitigates the City's financial impact to fund a capital project. This criteria measures and scores how much external funding and proposed timeframe of the City receiving those funds.
6) Quality of Life – Provides capital infrastructure and the project's ability to improve the overall quality of life for Glendale's citizens and visitors.
7) Planning for the Future – Highlights the importance of long-range planning by using Council-approved master plans. These are master plans that are generally developed through a public input process and formally adopted by City Council. This criterion ensures the ability to capture the voice of the community as future funding decisions are made.
8) Generating Revenue – Creates a focus on projects that either increase or help maintain existing revenue streams.

Citizen Involvement in the CIP Process

The CIP is an important financial, planning and public communication tool. It gives residents and businesses a clear and concrete view of the city's long-term direction for capital improvements and a better understanding of the city's ongoing needs for stable revenue sources to fund large or multi-year capital projects.

Input into the annual CIP updating process is obtained from citizens who serve on many different city boards and commissions, as well from individual citizens through the public hearing and comment process. City boards and commissions are comprised of residents and business owners and their meetings are open to the public. A few examples include the Parks and Recreation Advisory Committee, the Library Advisory Board, the Arts Commission, and the Citizens Utilities Advisory Commission. The public can also provide comments to the Mayor and Council through public meetings of the Council, Council District meetings and through other interactions with them. It is through this public input residents and businesses have the opportunity to inform Council and staff about infrastructure development and renovation needs, important quality-of-life enhancements, and environmental and historic preservation issues that should be addressed in the capital plan.

Types of CIP Projects and Funding Sources

The ten-year CIP is developed with identified funding sources for each CIP project. For example, a street project might be funded through one or more of the following financing sources: Highway User Revenue Fund (HURF) bonds, general obligation (G.O.) bonds, federal or state grants, development impact fees (DIFs), Glendale's dedicated transportation sales tax or Glendale's general fund excise taxes. In many cases, a large or multi-year project will be financed using a mix of these funding sources.

General Obligation (G.O.) Bond Funded Projects

The City uses G.O. Bonds to fund facility, infrastructure, and equipment capital improvements for capital programs such as Transportation, Parks and Recreation, Cultural Facilities, Flood Control, Government Facilities, Libraries, Public Safety, and City Court. G.O. bonds are backed by "the full faith and credit" of the city and the debt service (principal and interest) on the bonds is repaid from secondary property taxes levied each fiscal year during the budget process. Arizona State law mandates the separation of city property taxes into two components, the primary tax levy, and the secondary tax levy. A municipality's secondary property tax revenue can be used only to pay the principal, interest and redemption charges on bonded indebtedness or other lawful long-term obligations that are issued or incurred for a specific capital purpose. In contrast, primary property tax revenue may be used for any lawful purpose. Ongoing maintenance and operating costs are generally paid out of the General Fund.

There are two separate categories of G.O. bond funded projects. These categories correspond to the 6% and 20% Arizona State Constitutional limits for G.O. bonded indebtedness. Funds that have been established for the 6% category include the Economic Development, Cultural Facility, Government Facilities and Library Bond Funds. Active funds for the 20% category include the Flood Control, Open Space & Trails, Parks, Public Safety and Street/Parking Bond Funds. Water and Sewer bonds are also included in the 20% category. Secondary property tax revenue can be used to pay water/sewer debt, but it is preferable for water/sewer capital debt service to be paid with water and sewer revenue.

Development Impact Fee Funded Projects



Impact fees are one-time charges to developers that are used to offset a city's capital costs resulting from new development. Developers pay Development Impact Fees (DIF) when they construct new residential and commercial developments. These fees are designed to cover a city's increased costs for providing new or expanded infrastructure in the following categories: streets, parks, libraries, police, fire, and water/sewer.

Planning and zoning information, such as anticipated population growth and expected density of residential and commercial development, is the foundation for impact fee

revenue estimates. Given this information, the city then estimates the amount of impact fee revenue available to pay for growth-related capital projects.

In a growing economic condition, several DIF funded projects would more likely be included in the capital plan to supplement the growth-related portion of projects funded with other resources such as G.O. bonds. DIF revenue alone rarely is sufficient to fund 100% of the cost of growth-related projects. Therefore, given these circumstances, the current capital plan reflects very little spending of impact fees.

Enterprise and Other Projects

Water and Sewer Revenue Funded Projects: Water/Sewer capital projects can be funded with several options including, G.O. bonds, revenue bonds, revenue obligations or cash financing. Bonds or obligations are typically used to fund larger water/sewer projects. The principal and interest for bonds and obligations will be paid from future water/sewer user fee revenue. Smaller water/sewer projects are typically cash financed. Two separate funds have been established for water/sewer projects: one fund is for water related capital projects and another fund for sewer related capital projects.

Landfill Revenue Funded Projects: Landfill user fee revenues fund environmental improvements required by federal and state law as well as improvements related to constructing, extending, improving, and repairing the Glendale Municipal Landfill. Landfill equipment is also included in the landfill capital fund. Users of the Glendale Municipal Landfill include private haulers, other cities that are under contract with the city's landfill and the city's residential and commercial solid waste operations.

Solid Waste Revenue Funded Projects: Unlike Water/Sewer and Landfill, the capital plan for Solid waste is not usually funded with revenue bonds. Instead, solid waste projects are funded with user revenues and cash balances. However, inter-funds loans and capital leases have been used as a funding option in the past.

Transportation Sales Tax Funded Projects: On November 6, 2001, Glendale held a special election where voters passed a new half-cent sales tax to fund the transportation plan. The transportation plan was created to improve service for all modes of transportation including public transit, motorized vehicle, bicycle, pedestrian, and aviation. Of the 13,019 ballots cast for this proposition, 64% were in favor and 36% were in opposition. By their votes, Glendale residents indicated that having transportation choices and being connected to regional activities and employment centers were important to maintaining Glendale's high quality of life.

Everyone who shops in Glendale pays the half-cent sales tax that became effective January 1, 2002. The revenues are dedicated to funding the implementation of the *Glendale Onboard! (GO Transportation Plan)*. The sales tax has no sunset date. The transportation capital and operating budgets are balanced yearly. Transportation projects can either be funded with Transportation Revenue Obligations or cash financed. The principal and interest on revenue obligations will be covered with future transportation sales tax revenue.



Street (HURF) Revenue Funded Projects: The State of Arizona shares with cities a portion of the revenues it collects from highway user fees. This revenue is tracked by the State of Arizona and is known as Highway User Revenue Fund (HURF). The Arizona State Constitution restricts the use of HURF revenue to street and highway purposes such as right-of-way acquisition, construction, reconstruction, maintenance, repair and the payment of the interest and principal on HURF bonds. HURF often is called the gas tax even though there are several other transportation-related fees, including a portion of the vehicle license tax, that comprise this revenue source. Much of this revenue source is based on the volume of fuel sold rather than the price of fuel.

In the past, the Arizona Legislature has altered (1) the type and/or rate of taxes, fees and charges to be deposited into the Arizona Highway Revenue Fund and (2) the allocation of such monies among the Arizona Department of Transportation, Arizona cities and counties and other purposes. The Arizona Legislature reduced the amount of funds allocated to cities in FY 2009 through FY 2012. Future legislative alterations to HURF revenue sources and/or the HURF distribution formula may occur.



Municipal Property Corporation Bond Funded Projects: A city may form a Municipal Property Corporation (MPC) to finance a large capital project. An MPC is a non-profit organization over which the city exercises oversight authority, including the appointment of its governing board. This mechanism allows the city to finance a needed capital improvement and then purchase the improvement from the corporation over a period of years.

For the MPC to market the bonds, a city will typically pledge unrestricted excise taxes. Unrestricted excise taxes are generally all excise, transaction privilege, franchise, and income taxes within the city's General Fund. This means MPC debt service is paid with General Fund operating dollars.
The city has formed and entered into agreements to sell MPC bonds to fund several construction projects, including the following:

- Glendale Municipal Office Complex (debt is retired),
- Gila River Arena,
- Glendale Media Center and Expo Hall, Convention Center and Parking Garage adjacent to the Westgate development in west Glendale,
- a portion of the Glendale Regional Public Safety Training Facility and infrastructure for the Zanjero development, and
- the Camelback Ranch development

Grant Funded Projects: The majority of Glendale's grants for capital projects come from the federal or state government. There are two major types of grants. Open, competitive grant programs usually offer a great deal of latitude in developing a proposal and grants are awarded through a competitive review process. The existing Arizona Heritage Fund grants for parks and historic preservation capital projects are an example of competitive grants.

The second type is entitlement or categorical grants are allocated to qualified governmental entities based on a formula basis (e.g., by population, income levels, etc.). Entitlement funds must be used for a specific grantor-defined purpose. Community Development Block Grants are considered entitlement grants and typically must benefit low-moderate income residents.

Most federal and state grant programs, apart from some public housing programs, require the applicant to contribute to the cost of the project. The required contribution, referred to as local match, can vary from 5% to 75%. Federal Transportation Administration grants for public transit improvements and Federal Aviation Administration grants for airport projects are examples of capital improvement grants for which local matching requirements will come from the city's operating budget and/or the city's transportation sales tax.

Many federal and state grant programs specifically prohibit the applicant from using other government grants as match and require that the match be cash rather than donated services. Therefore, matching funds usually come from General Fund department operating budgets, G.O. bonds or development impact fees.

There is always a possibility that some of the grant-funded projects will be delayed or not completed if government grants fail to materialize. CIP projects adversely affected by changes in the availability of grants may be postponed until the needed grant funds are acquired, the project is modified to reduce costs, or the project is funded using alternative means.

Pay-As-You-Go (PAYGO) - Capital and Operating Budget Projects: Some capital improvements are paid for on a cash basis and are either included in the capital budget and/or as part of the departments operating budgets on a pay-as-you-go basis. PAYGO is used to avoid the interest costs that may be incurred when using other financing instruments. The city's operating budget also provides for the maintenance of capital assets and expenses associated with the depreciation of city facilities and equipment.

Lease Financing Projects: Lease financing provides long-term financing for the purchase of equipment or other capital improvements and does not affect the city's G.O. bond capacity or require voter approval. In a lease transaction, the asset being financed can include new capital needs, assets under existing lease agreements or, in some cases, equipment purchased in the past for which the government or municipal unit would prefer to be reimbursed and paid overtime. Title to the asset is transferred to the city at the end of the lease term.

Local Improvement District Bond Projects: Local improvement districts (LIDs) are legally designated geographic areas in which a majority of the affected property owners agree to pay for one or more capital improvements through a supplemental assessment. This financing approach ties the repayment of debt to those property owners who most directly benefit from the improvements financed.

Impact of the CIP on the Operating Budget

Glendale's operating budget is directly affected by the CIP. Almost every new capital improvement will require additional ongoing expenses for routine operation, repair, and maintenance upon project completion. Some CIP projects may require additional staff to operate and maintain the new asset (new fire station, new firefighters). Existing city facilities and equipment that were once considered state-of-the-art will require rehabilitation, renovation or upgrades to accommodate new uses and/or address safety and structural improvements. PAYGO capital projects, grant-matching funds and lease/purchase capital expenses also come directly from the operating budget.

Operating costs are evaluated and are part of the project prioritization matrix scoring criteria. All projects are carefully considered when prioritizing CIP projects, due to the city's inability to concurrently fund several large-scale projects with significant operating budget impacts. In addition, realistic timelines and accurate cashflows of projects have to be considered based on available manpower and forecasted revenue streams.

Many capital improvements make a positive contribution to the fiscal well-being of the city. Capital projects such as redevelopment of under-performing or under-used areas of the city, and the infrastructure expansion needed to support new development, promote the economic development and growth that can lead to the generation of additional operating revenues. These new revenue sources provide the funding needed to maintain, improve and expand the city's infrastructure.

FY 2025-2034 Capital Improvement Program

CIP Summary by Project Type

Project Type	CARRYOVER	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
Airport	$3,255,359	$1,038,251	$14,556,274	$7,766,137	$6,688,302	$3,653,973	$7,047,505	**$44,005,802**
Arts	$991,961	$0	$0	$0	$0	$0	$0	**$991,961**
Drainage	$12,725,649	$429,000	$11,331,750	$5,019,000	$4,389,000	$4,329,000	$3,734,000	**$41,957,399**
Facility Maintenance	$74,968,158	$56,437,418	$17,146,071	$13,368,179	$5,255,700	$11,163,320	$21,563,000	**$199,901,846**
Landfill	$460,000	$6,225,005	$3,726,297	$3,148,588	$6,647,799	$4,891,130	$8,078,984	**$33,177,803**
Library	$2,466,288	$8,075,734	$3,500,000	$10,000,000	$8,098,004	$4,325,656	$6,610,139	**$43,075,821**
Parking Lots	$17,006,963	$55,200,000	$500,000	$500,000	$500,000	$500,000	$2,500,000	**$76,706,963**
Parks	$41,175,352	$20,257,157	$3,049,125	$6,020,054	$4,198,350	$7,584,670	$57,627,489	**$139,912,198**
Public Safety	$53,869,186	$22,070,444	$37,915,557	$35,505,060	$49,930,280	$12,828,365	$98,939,215	**$311,058,107**
Solid Waste	$2,008,995	$3,638,742	$5,282,383	$4,932,236	$4,327,059	$3,813,456	$30,696,201	**$54,699,072**
Streets	$65,263,836	$49,263,638	$65,213,365	$44,147,588	$31,001,685	$35,097,471	$175,797,708	**$465,785,290**
Transit	$4,329,677	$1,736,144	$2,514,864	$509,362	$518,949	$523,628	$2,736,665	**$12,869,289**
Wastewater	$4,100,000	$22,234,000	$18,631,600	$17,151,000	$20,231,000	$17,851,000	$105,745,000	**$205,943,600**
Water	$10,170,000	$32,288,000	$43,202,000	$44,902,000	$32,092,000	$32,447,000	$158,150,000	**$353,251,000**
Grand Total	**$292,791,424**	**$278,893,533**	**$226,569,286**	**$192,969,204**	**$173,878,128**	**$139,008,669**	**$679,225,906**	$1,983,336,150

FY 2025-2034 Capital Improvement Program

All

Summary by Funding Source

Funding Source	CARRYOVER	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
1080-General Government Capital Prj	$103,478,813	$116,923,225	$17,386,001	$10,969,744	$6,366,848	$6,622,060	$58,817,064	**$320,563,754**
2050-Highway User Revenue Fund	$505,621	$3,098,213	$3,253,124	$3,415,780	$3,586,568	$3,765,897	$21,849,408	**$39,474,611**
2060-Transportation Grants	$10,519,323	$3,233,955	$22,636,747	$1,220,085	$0	$339,505	$1,117,716	**$39,067,331**
2070-Transportation Sales Tax	$10,374,606	$14,828,904	$15,555,370	$16,318,111	$17,032,581	$16,998,533	$93,885,593	**$184,993,698**
2071-Transportation SILF	$0	$2,500,000	$2,500,000	$0	$0	$0	$0	**$5,000,000**
2110-Arts Commission	$991,961	$0	$0	$0	$0	$0	$0	**$991,961**
2160-Other Grants	$4,978,508	$188,000	$6,879,565	$0	$0	$0	$0	**$12,046,073**
2190-Airport Capital Grant	$2,164,997	$0	$14,167,400	$7,362,860	$6,270,000	$3,220,000	$4,617,650	**$37,802,907**
2200-Training Facility Revenue	$2,559,260	$2,500,000	$6,050,000	$3,982,000	$500,000	$177,341	$36,426,337	**$52,194,938**
4010-Streets Construction	$898,435	$5,953,292	$2,692,898	$4,833,436	$6,524,407	$6,927,805	$28,394,237	**$56,224,510**
4020-Hurf Capital Projects	$5,154,852	$1,080,110	$1,107,319	$1,135,293	$1,164,061	$1,193,645	$6,442,504	**$17,277,785**
4030-Transportation Capital Proj	$30,694,181	$12,950,667	$19,352,151	$13,457,490	$3,091,231	$5,540,853	$18,996,888	**$104,083,461**
4040-Public Safety Construction	$30,030,360	$11,302,280	$17,653,550	$26,848,060	$49,430,280	$7,659,160	$30,411,280	**$173,334,970**
4050-Parks Construction	$3,820,052	$0	$0	$6,020,054	$4,198,350	$7,584,670	$57,627,489	**$79,250,615**
4060-Government Facilities	$12,573,502	$3,550,696	$3,327,562	$2,602,196	$57,380	$1,483,060	$0	**$23,594,396**

FY 2025-2034 Capital Improvement Program

All

Summary by Funding Source

Funding Source	CARRYOVER	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
4080-Cultural Facility	$3,776,435	$6,121,638	$0	$0	$0	$0	$0	**$9,898,073**
4090-Open Space/Trail Construction	$10,845,508	$10,622,564	$1,684,125	$0	$0	$0	$0	**$23,152,197**
4100-Library Construction	$3,986,199	$6,500,000	$3,500,000	$10,000,000	$8,098,004	$4,325,656	$6,610,139	**$43,019,998**
4110-Flood Control Construction	$5,631,651	$0	$4,211,185	$4,778,000	$4,148,000	$4,088,000	$2,534,000	**$25,390,836**
4173-2019-DIF Fire	$46,000	$0	$6,500,000	$0	$0	$0	$0	**$6,546,000**
4223-2019-DIF Police	$0	$0	$0	$0	$0	$4,417,090	$0	**$4,417,090**
4284-2019-DIF Libraries	$13,106	$1,575,734	$0	$0	$0	$0	$0	**$1,588,840**
4325-2014-DIF Parks & Rec	$144,395	$0	$0	$0	$0	$0	$0	**$144,395**
4383-2019-DIF Parks & Rec	$3,218,512	$2,931,160	$0	$0	$0	$0	$0	**$6,149,673**
4410-2014-DIF Streets Zone 1 East	$915,571	$0	$0	$0	$0	$0	$0	**$915,571**
4420-2014-DIF Streets Zn 2 West 101	$937,975	$0	$0	$0	$0	$0	$0	**$937,975**
4431-2019-DIF-Streets	$1,962,843	$6,962,059	$3,298,403	$6,786,425	$0	$0	$0	**$19,009,731**
4434-2023-DIF Streets West	$967,896	$967,896	$0	$0	$0	$1,902,054	$8,825,416	**$12,663,261**
4610-ARPA Capital Projects	$24,108,139	$0	$0	$0	$0	$0	$0	**$24,108,139**
6020-Water	$8,923,725	$30,955,393	$45,598,606	$44,357,846	$31,126,590	$32,694,125	$158,150,000	**$351,806,285**

FY 2025-2034 Capital Improvement Program

All

Summary by Funding Source

Funding Source	CARRYOVER	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
6030-Sewer	$4,100,000	$22,234,000	$17,931,600	$16,451,000	$19,531,000	$17,151,000	$102,245,000	**$199,643,600**
6065-2014-DIF Water	$2,000,000	$54,657	$0	$0	$0	$0	$0	**$2,054,657**
6071-2019-Water DIF	$0	$1,995,343	$1,575,000	$3,650,000	$1,025,000	$1,325,000	$0	**$9,570,343**
6095-2014-DIF Sewer	$0	$0	$700,000	$700,000	$500,914	$0	$0	**$1,900,914**
6101-2019-Sewer DIF	$0	$0	$0	$0	$199,086	$700,000	$3,500,000	**$4,399,086**
6110-Landfill	$460,000	$6,225,005	$3,726,297	$3,148,588	$6,647,799	$4,891,130	$8,078,984	**$33,177,803**
6120-Solid Waste	$2,008,995	$3,638,742	$5,282,383	$4,932,236	$4,380,029	$6,002,086	$30,696,201	**$56,940,672**
Grand Total	**$292,791,424**	**$278,893,533**	**$226,569,286**	**$192,969,204**	**$173,878,128**	**$139,008,669**	**$679,225,906**	**$1,983,336,150**

FY 2025-2034 Capital Improvement Program

Airport

Summary by Project

Project Number	Project Title	CARRYOVER	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CIPAP19075	NEW RIVER CHANNELIZATION EA	$0	$0	$0	$0	$0	$250,000	$0	**$250,000**
CIPAP19076	SOUTH APRON PHASE 1 PAVEMENT RECONS	$1,790,537	$0	$0	$0	$0	$0	$0	**$1,790,537**
CIPAP20001	SOUTH APRON REHABILITATION PHASE 2B	$374,459	$0	$6,496,040	$0	$0	$0	$0	**$6,870,499**
CIPAP21005	SITE SURVEY STUDY FOR CONTROL TOWER	$0	$0	$286,590	$0	$0	$0	$0	**$286,590**
CIPAP21007	AIRPORT MASTER PLAN STUDY	$0	$0	$0	$525,415	$0	$0	$0	**$525,415**
CIPAP21009	AIRPORT SECURITY FENCING	$0	$0	$1,215,000	$0	$0	$0	$0	**$1,215,000**
CIPAP21010	SOUTHWEST APRON - CAPACITY (DESIGN)	$0	$0	$0	$450,000	$0	$0	$0	**$450,000**
CIPAP21012	AIRSIDE PAVEMENT MAINTENANCE	$201,136	$210,376	$220,895	$231,939	$243,537	$255,713	$1,483,626	**$2,847,221**
CIPAP23046	FACILITIES AESTHETIC UPGRADE STUDY	$249,120	$0	$0	$0	$0	$0	$0	**$249,120**
CIPAP24006	NEW RIVER PROJECT (DESIGN)	$0	$0	$0	$0	$0	$0	$477,650	**$477,650**
CIPAP24007	NEW RIVER PROJECT LAND ACQUISITION	$0	$0	$0	$0	$0	$0	$900,000	**$900,000**
CIPAP24008	NEW RIVER CHANNELIZATION PLAN STUDY	$0	$0	$0	$334,355	$0	$0	$0	**$334,355**
CIPAP24009	SOUTH APRON RECONSTRUCT PHASE 3	$0	$0	$2,070,000	$0	$0	$0	$0	**$2,070,000**
CIPAP24010	SOUTHWEST APRON CAPACITY PHASE 1	$0	$0	$0	$0	$2,070,000	$0	$0	**$2,070,000**
CIPAP24011	SOUTHWEST APRON CAPACITY PHASE 2	$0	$0	$0	$0	$0	$2,970,000	$0	**$2,970,000**
CIPAP24012	SOUTHWEST APRON CAPACITY PHASE 3	$0	$0	$0	$0	$0	$0	$3,240,000	**$3,240,000**
CIPAP24059	AIRPORT CONTROL TOWER UPGRADES	$465,027	$0	$0	$0	$0	$0	$0	**$465,027**

FY 2025-2034 Capital Improvement Program

Airport

Summary by Project

Project Number	Project Title	CARRYOVER	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CIPAP25004	ENVIRO CLEARANCE PARALLEL TAXIWAY B	$0	$0	$286,590	$0	$0	$0	$0	**$286,590**
CIPAP25006	SOUTH APRON REHABILITATION PHASE 1B	$0	$0	$2,340,000	$0	$0	$0	$0	**$2,340,000**
CIPAP25007	PARALLEL TAXIWAY B DESIGN	$0	$0	$573,180	$0	$0	$0	$0	**$573,180**
CIPAP25008	RUNWAY LIGHTING & SIGNAGE REHABILIT	$0	$0	$900,000	$0	$0	$0	$0	**$900,000**
CIPAP25009	TAXIWAY LIGHTING & SIGNAGE REHABILI	$0	$0	$0	$990,000	$0	$0	$0	**$990,000**
CIPAP25010	PARALLEL TAXIWAY B CONSTRUCT PHASE1	$0	$0	$0	$5,063,090	$0	$0	$0	**$5,063,090**
CIPAP25011	PARALLEL TAXIWAY B CONSTRUCT PHASE2	$0	$0	$0	$0	$4,200,000	$0	$0	**$4,200,000**
CIPAP65078	AIRPORT MATCHING FUNDS	$175,080	$827,875	$167,979	$171,338	$174,765	$178,260	$946,229	**$2,641,526**
Grand Total		**$3,255,359**	**$1,038,251**	**$14,556,274**	**$7,766,137**	**$6,688,302**	**$3,653,973**	**$7,047,505**	**$44,005,802**

FY 2025-2034 Capital Improvement Program

Airport

Summary by Funding Source

Funding Source	CARRYOVER	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
2190-Airport Capital Grant	$2,164,997	$0	$14,167,400	$7,362,860	$6,270,000	$3,220,000	$4,617,650	**$37,802,907**
4030-Transportation Capital Proj	$1,090,363	$1,038,251	$388,874	$403,277	$418,302	$433,973	$2,429,855	**$6,202,895**
Grand Total	**$3,255,359**	**$1,038,251**	**$14,556,274**	**$7,766,137**	**$6,688,302**	**$3,653,973**	**$7,047,505**	**$44,005,802**

NEW RIVER CHANNELIZATION EA

Package Number: FY25-34CIP

Project Type: Airport

Project Number: CIPAP19075

Project Number: CIPAP19075

Description

This project is to conduct an environmental assessment (EA) for New River Channelization.

Justification

The project will complete the design for the channelization of New River. The current alignment of New River conflicts with existing Runway Protection Zone standards and falls within the flood hazard area. These enhancements will add additional opportunities for the Airport's East Side.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
STUDY	2190-Airport Capital Grant					$250,000		**$250,000**
Grand Total						**$250,000**		**$250,000**

SOUTH APRON PHASE 1 PAVEMENT RECONS

Package Number: FY25-34CIP

Project Type: Airport

Project Number: CIPAP19076

Project Number: CIPAP19076

Description

Full reconstruction of South Apron pavement totaling approximately 38,000 square yards.

Justification

Grant funding is to be leveraged for this project. In addition to FAA, this project is required under ADOT Grant Assurances and Airport Design Standards.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	2190-Airport Capital Grant	$1,790,537						$1,790,537
Grand Total		**$1,790,537**						**$1,790,537**

SOUTH APRON REHABILITATION PHASE 2B

Package Number: FY25-34CIP

Project Type: Airport

Project Number: CIPAP20001

Project Number: CIPAP20001

Description

This is the second phase project to rehabilitate the South Apron pavement adjacent to the southern hangars, and taxi lanes. Grant funding has not yet been secured.

Justification

PCI 57 in 2017 and estimated to be 45 in 2024. Surface weathering and large cracks are present throughout the apron. Construction cost escalation has required the creation of Phase 2 with two sub-phases.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	2190-Airport Capital Grant	$0	$6,496,040					**$6,496,040**
EST CARRYOVER	2190-Airport Capital Grant	$374,459	$0					**$374,459**
Grand Total		**$374,459**	**$6,496,040**					**$6,870,499**

SITE SURVEY STUDY FOR CONTROL TOWER

Package Number: FY25-34CIP

Project Type: Airport

Project Number: CIPAP21005

Project Number: CIPAP21005

Description

This project is to conduct a site selection study and schematic design for a new Air Traffic Control Tower (ATCT). Grant funding has not yet been secured.

Justification

Current ATCT site and facilities are a safety issue due to line-of-sight concerns. Airport Master Plan calls for a new ATCT and this will be the preliminary planning and environmental study to begin the process.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
DESIGN	2190-Airport Capital Grant		$238,825					**$238,825**
STUDY	2190-Airport Capital Grant		$47,765					**$47,765**
Grand Total			**$286,590**					**$286,590**

AIRPORT MASTER PLAN STUDY

Package Number: FY25-34CIP

Project Type: Airport

Project Number: CIPAP21007

Project Number: CIPAP21007

Description

This is a planned airport grant project. No grant has been issued yet. This project is to update the Airport Master Plan. The expected FAA/ADOT grant is $525,415 and the expected local share estimate $24,585.

Justification

The current Airport Master Plan was completed in 2007 and the Airport Layout Plan update was completed in 2017. This update will guide and enable east-side development according to capacity needs. This project is part of the five-year ADOT Airport CIP.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
STUDY	2190-Airport Capital Grant			$525,415				**$525,415**
Grand Total				**$525,415**				**$525,415**

AIRPORT SECURITY FENCING

Package Number: FY25-34CIP

Project Type: Airport

Project Number: CIPAP21009

Project Number: CIPAP21009

Description

This is a planned airport grant project. No grant has been issued yet. This project is for the design and construction of gate improvements and access control system upgrades.

Justification

6,000 linear feet (Iron fence). Airport access control/gates showing signs of failure. Improvements and modernization are required to provide continued reliability and safety for Airport access, including networked communications and CCTV.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	2190-Airport Capital Grant		$1,093,500					**$1,093,500**
DESIGN	2190-Airport Capital Grant		$121,500					**$121,500**
Grand Total			**$1,215,000**					**$1,215,000**

SOUTHWEST APRON - CAPACITY (DESIGN)

Package Number	Project Type	Project Number
FY25-34CIP	Airport	CIPAP21010

Project Number: CIPAP21010

Description

This is a planned airport grant project. No grant has been issued yet. This project is to design for the expansion of the Airport Southwest Apron.

Justification

59,000 square-yard. Design a new public apron, taxi lane, and supporting infrastructure to accommodate the expansion of aircraft storage to meet capacity needs. Include hangars owned by the Airport (Box hangars/T-hangars).

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
DESIGN	2190-Airport Capital Grant			$450,000				**$450,000**
Grand Total				**$450,000**				**$450,000**

AIRSIDE PAVEMENT MAINTENANCE

Package Number	Project Type	Project Number
FY25-34CIP	Airport	CIPAP21012

Project Number: CIPAP21012

Description

Ongoing airside pavement maintenance.

Justification

This project is consistent with the Airport's Pavement Maintenance Management Plan.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4030-Transportation Capita..	$200,740	$210,777	$221,316	$232,382	$244,001	$1,415,673	**$2,524,890**
EST CARRYOVER	4030-Transportation Capita..	$201,136	$0	$0	$0	$0	$0	**$201,136**
INTRNL CHG	4030-Transportation Capita..	$7,628	$8,010	$8,410	$8,831	$9,272	$53,796	**$95,947**
PUBLIC ART	4030-Transportation Capita..	$2,007	$2,108	$2,213	$2,324	$2,440	$14,157	**$25,249**
Grand Total		**$411,511**	**$220,895**	**$231,939**	**$243,537**	**$255,713**	**$1,483,626**	**$2,847,221**

FACILITIES AESTHETIC UPGRADE STUDY

Package Number	Project Type	Project Number
FY25-34CIP	Airport	CIPAP23046

Project Number: CIPAP23046

Description

This study will address infrastructure at the airport, including fencing, signage, landscaping, roadway improvements, the Terminal Building, and the FBO building. Improvements identified will be based on the Airport Design Standards under development now.

Justification

This project is part of the Airport Strategic Plan and will identify improvements needed to City-owned facilities including the interior spaces.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	4030-Transportation Capita..	$249,120						$249,120
Grand Total		**$249,120**						**$249,120**

NEW RIVER PROJECT (DESIGN)

Package Number	Project Type	Project Number
FY25-34CIP	Airport	CIPAP24006

Project Number: CIPAP24006

Description

This is a planned airport grant project. No grant has been issued yet. This project is for the design of New River Channelization, and drainage improvements.

Justification

The project will complete the design for the channelization of New River. The current alignment of New River conflicts with existing Runway Protection Zone standards and falls within the flood hazard area. These enhancements will add additional opportunities for the Airport's East Side.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
DESIGN	2190-Airport Capital Grant						$477,650	**$477,650**
Grand Total							**$477,650**	**$477,650**

NEW RIVER PROJECT LAND ACQUISITION

Package Number	Project Type	Project Number
FY25-34CIP	Airport	CIPAP24007

Project Number: CIPAP24007

Description

This is a planned airport grant project. No grant has been issued yet. This project is for land acquisition for the New River Channelization project.

Justification

Acquire land for the channelization of New River to remove it from the Runway Protection Zone and allow for the Airport's east-side development. The parcels associated with the proposed project are owned by both the Flood Control District of Maricopa County and the City of Glendale.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
LAND	2190-Airport Capital Grant						$900,000	**$900,000**
Grand Total							**$900,000**	**$900,000**

NEW RIVER CHANNELIZATION PLAN STUDY

Package Number: FY25-34CIP

Project Type: Airport

Project Number: CIPAP24008

Project Number: CIPAP24008

Description

This is a planned airport grant project. No grant has been issued yet. This project is to prepare a planning study for the channelization of New River.

Justification

The project will complete the design for the channelization of New River. The current alignment of New River conflicts with existing Runway Protection Zone standards and falls within the flood hazard area. These enhancements will add additional opportunities for the Airport's East Side. The ultimate project will create a re-routed riverbank that will relocate the perimeter road and fence to meet RPZ and safety standards and enable the Engineering Material Arresting System and future runway configuration.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
STUDY	2190-Airport Capital Grant			$334,355				**$334,355**
Grand Total				**$334,355**				**$334,355**

SOUTH APRON RECONSTRUCT PHASE 3

Package Number	Project Type	Project Number
FY25-34CIP	Airport	CIPAP24009

Project Number: CIPAP24009

Description

This is a planned airport grant project. No grant has been issued yet. This project is is to rehabilitate the south apron pavement adjacent to southern hangars and taxilanes approximately 36,000 SY (7 Acres). The grant share is estimated to be $2 millions and the local share $230,000 for a total project cost of $2.3 million.

Justification

Grant funding is to be leveraged for this project. In addition to FAA, this project is required under ADOT Grant Assurances and Airport Design Standards. This project is part of the five-year ADOT Airport CIP.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	2190-Airport Capital Grant		$2,070,000					**$2,070,000**
Grand Total			**$2,070,000**					**$2,070,000**

SOUTHWEST APRON CAPACITY PHASE 1

Package Number	Project Type	Project Number
FY25-34CIP	Airport	CIPAP24010

Project Number: CIPAP24010

Description

This is a planned airport grant project. No grant has been issued yet. This project is for the construction of Southwest Apron Phase 1.

Justification

20,000 square yards. Construction of a new public apron, taxi-lane, and supporting infrastructure to accommodate the expansion of aircraft storage to meet capacity needs.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	2190-Airport Capital Grant				$2,070,000			**$2,070,000**
Grand Total					**$2,070,000**			**$2,070,000**

SOUTHWEST APRON CAPACITY PHASE 2

Package Number: FY25-34CIP

Project Type: Airport

Project Number: CIPAP24011

Project Number: CIPAP24011

Description

This is a planned airport grant project. No grant has been issued yet. This project is for the construction of Southwest Apron Phase 2.

Justification

20,000 square yards. Construction of a new public apron, taxi-lane, and supporting infrastructure to accommodate the expansion of aircraft storage to meet capacity needs.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	2190-Airport Capital Grant					$2,970,000		**$2,970,000**
Grand Total						**$2,970,000**		**$2,970,000**

SOUTHWEST APRON CAPACITY PHASE 3

Package Number: FY25-34CIP

Project Type: Airport

Project Number: CIPAP24012

Project Number: CIPAP24012

Description

This is a planned airport grant project. No grant has been issued yet. This project is for the construction of Southwest Apron Phase 3.

Justification

20,000 square yards. Construction of a new public apron, taxi-lane, and supporting infrastructure to accommodate the expansion of aircraft storage to meet capacity needs.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	2190-Airport Capital Grant						$3,240,000	**$3,240,000**
Grand Total							**$3,240,000**	**$3,240,000**

AIRPORT CONTROL TOWER UPGRADES

Package Number	Project Type	Project Number
FY25-34CIP	Airport	CIPAP24059

Project Number: CIPAP24059

Description

This project will install new air traffic control (ATC) tower equipment at the Airport. Equipment includes 3 ATC voice switches, which provide the air traffic controllers with the ability to communicate with pilots, ATC transmitters and receivers, ATC voice recorders, and Automatic Terminal Information Service (ATIS). ATIS is a system for the continuous broadcast of recorded aeronautical information. ATIS provides information on the current weather conditions and other non-weather essential information for landing or departing pilots.

Justification

Two of the three voice switches have failed. If the final switch fails, the airport will have a non-functioning ATC tower for up to a year.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	4030-Transportation Capita..	$465,027						$465,027
Grand Total		**$465,027**						**$465,027**

ENVIRO CLEARANCE PARALLEL TAXIWAY B

Package Number: FY25-34CIP

Project Type: Airport

Project Number: CIPAP25004

Project Number: CIPAP25004

Description

This is a planned airport grant project. No grant has been issued yet. This project is to prepare the environmental clearance document for Parallel Taxiway B for East Side Development. In preparation for Master Development on the East Side of the Airport.

Justification

The City of Glendale plans to pursue the development of the east side of the airport. After the completion of the study, the Airport intends to move forward with the Environmental Assessment (EA). The completion of the EA will facilitate the ability to start the first phase of the design and construction of the taxiway. The project will provide a connection to the runway for the planned aeronautical development.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
STUDY	2190-Airport Capital Grant		$286,590					**$286,590**
Grand Total			**$286,590**					**$286,590**

SOUTH APRON REHABILITATION PHASE 1B

Package Number: FY25-34CIP

Project Type: Airport

Project Number: CIPAP25006

Project Number: CIPAP25006

Description

This is a planned airport grant project. No grant has been issued yet. This project is to rehabilitate the remaining portion of the south apron not addressed in FY24.

Justification

PCI 57 in 2017 and estimated to be 45 in 2024. Surface weathering and large cracks are present throughout the apron. Bids for Phase 1 came in higher than expected, therefore the project is being phased and called Phase 1B.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	2190-Airport Capital Grant		$2,340,000					$2,340,000
Grand Total			**$2,340,000**					**$2,340,000**

PARALLEL TAXIWAY B DESIGN

Package Number	Project Type	Project Number
FY25-34CIP	Airport	CIPAP25007

Project Number: CIPAP25007

Description

This is a planned airport grant project. No grant has been issued yet. This project is to design the Parallel Taxiway B for East Side Development. In preparation for Master Development on the East Side of the Airport.

Justification

The City of Glendale plans to pursue the development of the east side of the airport. After the completion of the Environmental Assessment, the design will be completed for Taxiway B.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
DESIGN	2190-Airport Capital Grant		$573,180					**$573,180**
Grand Total			**$573,180**					**$573,180**

RUNWAY LIGHTING & SIGNAGE REHABILIT

Package Number	Project Type	Project Number
FY25-34CIP	Airport	CIPAP25008

Project Number: CIPAP25008

Description

This is a planned airport grant project. No grant has been issued yet. This project is to design the rehabilitation of runway lighting and signage.

Justification

This project will replace all runway edge lights, runway signs, NAVAIDs, regulators, and controls as the runway lighting system is nearing the end of its useful life.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
DESIGN	2190-Airport Capital Grant		$900,000					**$900,000**
Grand Total			**$900,000**					**$900,000**

TAXIWAY LIGHTING & SIGNAGE REHABILI

Package Number: FY25-34CIP

Project Type: Airport

Project Number: CIPAP25009

Project Number: CIPAP25009

Description

This is a planned airport grant project. No grant has been issued yet. This project is for the construction of taxiway lighting and signage as part of the rehabilitation project.

Justification

This project will replace all taxiway edge lights, signs, regulators, and controls as the taxiway lighting system is nearing the end of its useful life.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	2190-Airport Capital Grant			$990,000				**$990,000**
Grand Total				**$990,000**				**$990,000**

PARALLEL TAXIWAY B CONSTRUCT PHASE1

Package Number: FY25-34CIP

Project Type: Airport

Project Number: CIPAP25010

Project Number: CIPAP25010

Description

This is a planned airport grant project. No grant has been issued yet. This project is for the construction of Phase 1 of Parallel Taxiway B in preparation for Master Development on the East Side of the Airport.

Justification

The City of Glendale plans to pursue the development of the east side of the airport. After the completion of the Environmental Assessment and design, construction will be completed for Taxiway B.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	2190-Airport Capital Grant			$5,063,090				$5,063,090
Grand Total				**$5,063,090**				**$5,063,090**

PARALLEL TAXIWAY B CONSTRUCT PHASE2

Package Number	Project Type	Project Number
FY25-34CIP	Airport	CIPAP25011

Project Number: CIPAP25011

Description

This is a planned airport grant project. No grant has been issued yet. This project is for the construction of Phase 2 of Parallel Taxiway B in preparation for Master Development on the East Side of Airport.

Justification

The City of Glendale plans to pursue the development of the east side of the airport. After the completion of Phase 1 of construction, this project will be initiated.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	2190-Airport Capital Grant				$4,200,000			**$4,200,000**
Grand Total					**$4,200,000**			**$4,200,000**

AIRPORT MATCHING FUNDS

Package Number	Project Type	Project Number
FY25-34CIP	Airport	CIPAP65078

Project Number: CIPAP65078

Description

This request is to provide local matching funds for Glendale Airport projects as identified in the Airport Capital Improvement Program (Fund 2190). Funding covers the local match for all airport capital costs.

Justification

This request allows for projects identified in the Airport Capital Improvement Program to be completed with local match funding and leverage Federal and State funds.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4030-Transportation Capita..	$763,960	$149,774	$152,769	$155,825	$158,941	$843,680	**$2,224,949**
DESIGN	4030-Transportation Capita..	$11,175	$11,016	$11,236	$11,461	$11,690	$62,052	**$118,630**
EST CARRYOVER	4030-Transportation Capita..	$175,080	$0	$0	$0	$0	$0	**$175,080**
INTRNL CHG	4030-Transportation Capita..	$29,455	$5,691	$5,805	$5,921	$6,040	$32,060	**$84,972**
PUBLIC ART	4030-Transportation Capita..	$7,640	$1,498	$1,528	$1,558	$1,589	$8,437	**$22,250**
STUDY	4030-Transportation Capita..	$15,645	$0	$0	$0	$0	$0	**$15,645**
Grand Total		**$1,002,955**	**$167,979**	**$171,338**	**$174,765**	**$178,260**	**$946,229**	**$2,641,526**

FY 2025-2034 Capital Improvement Program

Arts

Summary by Project

Project Number	Project Title	CARRYOVER	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CIPAT20035	MUNICIPAL ARTS PROGRAM	$891,961							**$891,961**
CIPAT23001	ARTS MASTER PLAN	$100,000							**$100,000**
Grand Total		**$991,961**							**$991,961**

FY 2025-2034 Capital Improvement Program

Arts

Summary by Funding Source

Funding Source	CARRYOVER	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
2110-Arts Commission	$991,961							**$991,961**
Grand Total	**$991,961**							**$991,961**

MUNICIPAL ARTS PROGRAM

Package Number	Project Type	Project Number
FY25-34CIP	Arts	CIPAT20035

Project Number: CIPAT20035

Description

City Council Ordinance No. 1226 created a Municipal Art Fund which provides for the purchase of works of art for public places. This consists of commissioned, non-commissioned and the performing arts, all reviewed and recommended by the Glendale Arts Commission (via the Annual Arts Plan). These funds are used to implement the Annual Arts Plan and maintain and restore the City's art portfolio (when necessary)

Justification

By City Council Ordinance No. 1226, a Municipal Art Fund is created which provides for the purchase of works of art for public places.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	2110-Arts Commission	$891,961						$891,961
Grand Total		**$891,961**						**$891,961**

ARTS MASTER PLAN

Package Number	Project Type	Project Number
FY25-34CIP	Arts	CIPAT23001

Project Number: CIPAT23001

Description

Project is to develop an arts & culture master plan for Glendale through a comprehensive consultation and engagement process. The city will seek the services of an expert consultant/consulting firm through a request for qualifications (RFQ) process.

Justification

To align with the City of Glendale's Balanced Scorecard objective of "Improve Community Experience," the goal of the master plan is to define a vision and a set of strategic directions and actions to help guide the development of arts and culture resources and activities in Glendale for the next 10 years. The plan will also provide a guide on how best to connect these resources to advance the city's overarching social and economic goals.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	2110-Arts Commission	$100,000						**$100,000**
Grand Total		**$100,000**						**$100,000**

FY 2025-2034 Capital Improvement Program

Drainage

Summary by Project

Project Number	Project Title	CARRYOVER	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CIPDR19040	CAMELBACK ROAD, 51ST TO 58TH	$0	$0	$0	$0	$4,148,000	$0	$0	**$4,148,000**
CIPDR19078	83RD AVE, BETHANY HM TO CAMELBACK	$0	$0	$0	$0	$0	$4,088,000	$0	**$4,088,000**
CIPDR19079	59TH AVE & T-BIRD RD STORM DRAIN	$0	$0	$0	$0	$0	$0	$2,534,000	**$2,534,000**
CIPDR21019	DRAINAGE IMP. GLENN DR., 59TH-52ND	$1,674,863	$188,000	$1,311,000	$2,158,000	$0	$0	$0	**$5,331,863**
CIPDR21034	BETHANY HOME SD, 43RD TO 51ST AVE	$10,610,159	$0	$9,779,750	$2,620,000	$0	$0	$0	**$23,009,909**
CIPDR79004	LOCAL DRAINAGE PROBLEMS	$440,627	$241,000	$241,000	$241,000	$241,000	$241,000	$1,200,000	**$2,845,627**
Grand Total		**$12,725,649**	**$429,000**	**$11,331,750**	**$5,019,000**	**$4,389,000**	**$4,329,000**	**$3,734,000**	**$41,957,399**

FY 2025-2034 Capital Improvement Program

Drainage

Summary by Funding Source

Funding Source	CARRYOVER	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
1080-General Government Capital Prj	$440,627	$241,000	$241,000	$241,000	$241,000	$241,000	$1,200,000	**$2,845,627**
2160-Other Grants	$4,978,508	$188,000	$6,879,565	$0	$0	$0	$0	**$12,046,073**
4110-Flood Control Construction	$5,631,651	$0	$4,211,185	$4,778,000	$4,148,000	$4,088,000	$2,534,000	**$25,390,836**
4610-ARPA Capital Projects	$1,674,863	$0	$0	$0	$0	$0	$0	**$1,674,863**
Grand Total	**$12,725,649**	**$429,000**	**$11,331,750**	**$5,019,000**	**$4,389,000**	**$4,329,000**	**$3,734,000**	**$41,957,399**

CAMELBACK ROAD, 51ST TO 58TH

Package Number: FY25-34CIP

Project Type: Drainage

Project Number: CIPDR19040

Project Number: CIPDR19040

Description

Installation of storm drain in Camelback Road from 51st to 58th Avenues. Project has been moved from FY26 to FY27.

Justification

This project is identified in the Stormwater Management Plan (SMP).

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4110-Flood Control Constru..				$3,600,000			**$3,600,000**
DESIGN	4110-Flood Control Constru..				$361,000			**$361,000**
INTRNL CHG	4110-Flood Control Constru..				$151,000			**$151,000**
PUBLIC ART	4110-Flood Control Constru..				$36,000			**$36,000**
Grand Total					**$4,148,000**			**$4,148,000**

83RD AVE, BETHANY HM TO CAMELBACK

Package Number: FY25-34CIP

Project Type: Drainage

Project Number: CIPDR19078

Project Number: CIPDR19078

Description

Installation of storm drain in 83rd Avenue from Bethany Home Road to Camelback Road. This project is currently programmed to begin design in FY29.

Justification

This project is identified in the Stormwater Management Plan (SMP) completed and presented to the city and Flood Control District in July 2011.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4110-Flood Control Constru..					$3,548,000		**$3,548,000**
DESIGN	4110-Flood Control Constru..					$355,000		**$355,000**
INTRNL CHG	4110-Flood Control Constru..					$149,000		**$149,000**
PUBLIC ART	4110-Flood Control Constru..					$36,000		**$36,000**
Grand Total						**$4,088,000**		**$4,088,000**

59TH AVE & T-BIRD RD STORM DRAIN

Package Number	Project Type	Project Number
FY25-34CIP	Drainage	CIPDR19079

Project Number: CIPDR19079

Description

Project will construct a storm drain in 59th Avenue between the Thunderbird Road intersection and the Arizona Canal Drainage Channel. It is currently programmed to begin design in FY30.

Justification

Project is identified in the Stormwater Management Plan (SMP) presented to the city and Flood Control District of Maricopa County in July 2011.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4110-Flood Control Constru..						$2,200,000	**$2,200,000**
DESIGN	4110-Flood Control Constru..						$220,000	**$220,000**
INTRNL CHG	4110-Flood Control Constru..						$92,000	**$92,000**
PUBLIC ART	4110-Flood Control Constru..						$22,000	**$22,000**
Grand Total							**$2,534,000**	**$2,534,000**

DRAINAGE IMP. GLENN DR., 59TH-52ND

Package Number: FY25-34CIP

Project Type: Drainage

Project Number: CIPDR21019

Project Number: CIPDR21019

Description

This project will install storm drainage in Glenn Drive from 59th Avenue to 52nd Avenue, to correct flooding in Glenn Drive, nearby alleys, and in Murphy Park.

Justification

It is anticipated that project costs will be split between the City and the Maricopa County Flood Control District.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	2160-Other Grants	$0	$825,000	$0				$825,000
	4110-Flood Control Constru..	$0	$0	$2,058,000				$2,058,000
DESIGN	2160-Other Grants	$188,000	$0	$0				$188,000
	4110-Flood Control Constru..	$0	$468,000	$0				$468,000
EST CARRYOVER	4610-ARPA Capital Projects	$1,674,863	$0	$0				$1,674,863
INTRNL CHG	4110-Flood Control Constru..	$0	$18,000	$79,000				$97,000
PUBLIC ART	4110-Flood Control Constru..	$0	$0	$21,000				$21,000
Grand Total		**$1,862,863**	**$1,311,000**	**$2,158,000**				$5,331,863

BETHANY HOME SD, 43RD TO 51ST AVE

Package Number	Project Type	Project Number
FY25-34CIP	Drainage	CIPDR21034

Project Number: CIPDR21034

Description

Design and construction of storm drain pipe, inlets, catch basins and other appurtenances in a 1/2 square mile area centered on Bethany Home Road between 43rd Ave. and 51st Ave. Design began in FY21.

Justification

Project is identified in the Storm Water Master plan adopted by the city in 2011. Maricopa County Flood Control District has budgeted to contribute $4.5 million toward completion of the project.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	2160-Other Grants	$0	$6,054,565	$0				**$6,054,565**
	4110-Flood Control Constru..	$0	$3,554,565	$2,500,000				**$6,054,565**
EST CARRYOVER	2160-Other Grants	$4,978,508	$0	$0				**$4,978,508**
	4110-Flood Control Constru..	$5,631,651	$0	$0				**$5,631,651**
INTRNL CHG	4110-Flood Control Constru..	$0	$135,073	$95,000				**$230,073**
PUBLIC ART	4110-Flood Control Constru..	$0	$35,547	$25,000				**$60,547**
Grand Total		**$10,610,159**	**$9,779,750**	**$2,620,000**				**$23,009,909**

LOCAL DRAINAGE PROBLEMS

Package Number: FY25-34CIP

Project Type: Drainage

Project Number: CIPDR79004

Project Number: CIPDR79004

Description

Construct localized storm drainage improvements to mitigate drainage and/or flooding issues.

Justification

Ongoing program addressing drainage issues in older neighborhoods and extends existing storm drain systems. The city will request grant contributions from Maricopa County Flood Control District.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	1080-General Government C..	$200,000	$200,000	$200,000	$200,000	$200,000	$1,000,000	**$2,000,000**
DESIGN	1080-General Government C..	$30,000	$30,000	$30,000	$30,000	$30,000	$150,000	**$300,000**
EST CARRYOVER	1080-General Government C..	$440,627	$0	$0	$0	$0	$0	**$440,627**
INTRNL CHG	1080-General Government C..	$9,000	$9,000	$9,000	$9,000	$9,000	$40,000	**$85,000**
PUBLIC ART	1080-General Government C..	$2,000	$2,000	$2,000	$2,000	$2,000	$10,000	**$20,000**
Grand Total		**$681,627**	**$241,000**	**$241,000**	**$241,000**	**$241,000**	**$1,200,000**	**$2,845,627**

Facility Maintenance

Summary by Project

Project Number	Project Title	CARRYOVER	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CIPFC19016	GLENDALE OPS CAMPUS-FIELD STAFF BLD	$900,000	$1,038,000	$10,734,071	$8,394,179	$0	$0	$0	**$21,066,250**
CIPFC19037	UNDERGROUND STORAGE TANK REPLACE	$1,018,760	$0	$0	$0	$0	$0	$0	**$1,018,760**
CIPFC19038	CITY HALL BUILDING REMODEL	$33,801,386	$27,899,478	$0	$0	$0	$0	$0	**$61,700,864**
CIPFC19061	ELECTRICAL SYSTEM RENEWAL	$368,047	$370,000	$370,000	$370,000	$370,000	$370,000	$1,850,000	**$4,068,047**
CIPFC19062	ELEVATOR SYSTEM RENEWAL	$58,600	$425,000	$425,000	$640,000	$640,000	$425,000	$65,000	**$2,678,600**
CIPFC19063	FIRE PROTECTION RENEWAL	$281,026	$415,000	$200,000	$200,000	$200,000	$200,000	$1,000,000	**$2,496,026**
CIPFC19064	SECURITY CAMERA IMPROVEMENTS	$384,798	$781,296	$0	$0	$0	$0	$0	**$1,166,095**
CIPFC19065	PLUMBING SYSTEM RENEWAL	$8,251	$300,000	$100,000	$100,000	$100,000	$100,000	$500,000	**$1,208,251**
CIPFC19068	ROOFING SYSTEM RENEWAL	$452,442	$100,000	$300,000	$300,000	$300,000	$300,000	$1,500,000	**$3,252,442**
CIPFC19071	HVAC REPAIR/REPLACEMENTS	$262,417	$300,000	$300,000	$300,000	$300,000	$300,000	$1,500,000	**$3,262,417**
CIPFC20023	ADULT CENTER WEST RENOVATION	$44,214	$0	$0	$0	$0	$0	$0	**$44,214**
CIPFC22082	CITY HALL FIRE SYSTEM REPLACEMENT	$133,582	$0	$0	$0	$0	$0	$0	**$133,582**
CIPFC22086	CITY HALL PARKING GARAGE	$1,952,283	$787,798	$0	$0	$0	$0	$0	**$2,740,081**
CIPFC23033	ADULT CENTER EAST RENOVATION	$2,832	$0	$0	$0	$0	$0	$0	**$2,832**
CIPFC23034	AIRPORT MATERIALS LAB RENOVATION	$23,271	$0	$0	$0	$0	$0	$0	**$23,271**
CIPFC23035	CIVIC CENTER ANNEX RENOVATION	$101,615	$0	$0	$0	$0	$0	$0	**$101,615**
CIPFC23036	CIVIC CENTER BEAD MUSEUM RENOVATION	$176,606	$0	$0	$0	$0	$0	$0	**$176,606**

Facility Maintenance

Summary by Project

Project Number	Project Title	CARRYOVER	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CIPFC23037	GRPSTC SECOND FLOOR RENOVATION	$53,183	$0	$0	$0	$0	$0	$0	**$53,183**
CIPFC23038	MEDIA CENTER RENOVATION	$179,319	$0	$0	$0	$0	$0	$0	**$179,319**
CIPFC23039	SINE BLDG 2ND FLOOR EAST RENOVATION	$78,229	$0	$0	$0	$0	$0	$0	**$78,229**
CIPFC23040	SINE BLDG 2ND FLOOR WEST RENOVATION	$60,549	$0	$0	$0	$0	$0	$0	**$60,549**
CIPFC23041	GLENDALE OPS CAMPUS RENOVATION	$0	$0	$0	$0	$220,700	$6,459,320	$0	**$6,680,020**
CIPFC23043	COUNCIL CHAMBERS	$1,320,430	$5,064,787	$0	$0	$0	$0	$0	**$6,385,217**
CIPFC23070	EXTERIOR BUILDING ENHANCEMENTS	$8,030	$400,000	$1,300,000	$0	$0	$0	$0	**$1,708,030**
CIPFC23074	PALMAIRE CAFÉ RENOVATION	$36,205	$0	$0	$0	$0	$0	$0	**$36,205**
CIPFC23076	ARENA LEASE AGREEMENT CIP	$10,000,000	$5,000,000	$0	$0	$0	$0	$0	**$15,000,000**
CIPFC24044	CAR WASH REPLACEMENT	$1,755,487	$0	$0	$0	$0	$0	$0	**$1,755,487**
CIPFC24045	SPRING CITY DEMOLITION	$62,353	$2,000,000	$0	$0	$0	$0	$0	**$2,062,353**
CIPFC24046	ADA PROGRAM	$382,658	$350,000	$400,000	$400,000	$400,000	$400,000	$2,000,000	**$4,332,658**
CIPFC24047	INTERIOR REFRESH PROGRAM	$0	$700,000	$750,000	$750,000	$750,000	$750,000	$3,750,000	**$7,450,000**
CIPFC24048	RETRO COMMISSIONING PROGRAM	$75,000	$75,000	$75,000	$75,000	$75,000	$75,000	$375,000	**$825,000**
CIPFC24049	CEMETERY IMPROVEMENTS	$310,441	$400,000	$500,000	$250,000	$150,000	$0	$0	**$1,610,441**
CIPFC24051	PERFORMANCE BASED CONTRACTS	$11,854,899	$0	$0	$0	$0	$0	$0	**$11,854,899**
CIPFC24052	PD EVIDENCE/OPS CAMPUS FIBER	$61,062	$0	$0	$0	$0	$0	$0	**$61,062**

Facility Maintenance

Summary by Project

Project Number	Project Title	CARRYOVER	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CIPFC24053	SAHUARO RANCH PARK FIBER	$17,315	$0	$0	$0	$0	$0	$0	**$17,315**
CIPFC24056	SYSTEM OF CARE CENTER IMPROVEMENTS	$1,849,370	$678,421	$0	$0	$0	$0	$0	**$2,527,791**
CIPFC24061	GRPSTC MISCELLANEOUS REPAIRS	$224,906	$0	$0	$0	$0	$0	$0	**$224,906**
CIPFC25001	GATES AND DOORS RENEWAL PROGRAM	$0	$250,000	$300,000	$300,000	$300,000	$300,000	$1,500,000	**$2,950,000**
CIPFC25022	BRIAN ANDERSON FIELD	$0	$1,048,000	$0	$0	$0	$0	$0	**$1,048,000**
CIPFC25023	HEROES PARK LIB SHADE STRUCTURES	$0	$350,000	$0	$0	$0	$0	$0	**$350,000**
CIPFC70800	BUILDING MAINTENANCE RESERVE	$1,584,909	$0	$0	$0	$0	$0	$0	**$1,584,909**
CIPFC70801	CAMELBACK RANCH MAINTENANCE RESERVE	$1,343,434	$1,583,000	$1,392,000	$1,289,000	$1,450,000	$1,484,000	$7,523,000	**$16,064,434**
CIPPK77516	AMPHITHEATER RENOVATIONS	$3,740,250	$6,121,638	$0	$0	$0	$0	$0	**$9,861,888**
Grand Total		**$74,968,158**	**$56,437,418**	**$17,146,071**	**$13,368,179**	**$5,255,700**	**$11,163,320**	**$21,563,000**	$199,901,846

FY 2025-2034 Capital Improvement Program

Facility Maintenance

Summary by Funding Source

Funding Source	CARRYOVER	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
1080-General Government Capital Prj	$54,619,170	$45,382,198	$6,412,000	$4,974,000	$5,035,000	$4,704,000	$21,563,000	**$142,689,368**
2200-Training Facility Revenue	$224,906	$0	$0	$0	$0	$0	$0	**$224,906**
4030-Transportation Capital Proj	$753,725	$665,493	$3,434,903	$2,686,137	$50,760	$1,215,505	$0	**$8,806,523**
4060-Government Facilities	$12,573,502	$3,550,696	$3,327,562	$2,602,196	$57,380	$1,483,060	$0	**$23,594,396**
4080-Cultural Facility	$3,740,250	$6,121,638	$0	$0	$0	$0	$0	**$9,861,888**
4100-Library Construction	$1,533,017	$0	$0	$0	$0	$0	$0	**$1,533,017**
4610-ARPA Capital Projects	$769,862	$0	$0	$0	$0	$0	$0	**$769,862**
6020-Water	$753,725	$717,393	$3,971,606	$3,105,846	$59,590	$1,572,125	$0	**$10,180,285**
6120-Solid Waste	$0	$0	$0	$0	$52,970	$2,188,630	$0	**$2,241,600**
Grand Total	**$74,968,158**	**$56,437,418**	**$17,146,071**	**$13,368,179**	**$5,255,700**	**$11,163,320**	**$21,563,000**	**$199,901,846**

GLENDALE OPS CAMPUS-FIELD STAFF BLD

Package Number	Project Type	Project Number
FY25-34CIP	Facility Maintenance	CIPFC19016

Project Number: CIPFC19016

Description

This project is for the design and construction of the field staff building located on the operations campus. The building will serve as the primary location for Water Services, Transportation, Parks & Recreation, and Field Operations staff.

Justification

Aging infrastructure, security, and operational efficiency concerns must be addressed in order to continue to provide effective service to the community.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4030-Transportation Capita..	$0	$3,004,854	$2,580,334				**$5,585,188**
	4060-Government Facilities	$0	$2,910,952	$2,499,699				**$5,410,651**
	6020-Water	$0	$3,474,362	$2,983,511				**$6,457,873**
DESIGN	4030-Transportation Capita..	$320,000	$320,000	$0				**$640,000**
	4060-Government Facilities	$310,000	$310,000	$0				**$620,000**
	6020-Water	$370,000	$370,000	$0				**$740,000**
EST CARRYOVER	4030-Transportation Capita..	$450,000	$0	$0				**$450,000**
	6020-Water	$450,000	$0	$0				**$450,000**
INTRNL CHG	4030-Transportation Capita..	$12,160	$80,000	$80,000				**$172,160**
	4060-Government Facilities	$11,780	$77,500	$77,500				**$166,780**
	6020-Water	$14,060	$92,500	$92,500				**$199,060**
PUBLIC ART	4030-Transportation Capita..	$0	$30,049	$25,803				**$55,852**
	4060-Government Facilities	$0	$29,110	$24,997				**$54,107**
	6020-Water	$0	$34,744	$29,835				**$64,579**
Grand Total		**$1,938,000**	**$10,734,071**	**$8,394,179**				**$21,066,250**

UNDERGROUND STORAGE TANK REPLACE

Package Number	Project Type	Project Number
FY25-34CIP	Facility Maintenance	CIPFC19037

Project Number: CIPFC19037

Description

This program is for replacement of aging below-ground double-walled vaulted fuel storage tanks located at the Operations Complex, as well as associated piping. The tanks are tested at regular intervals and are anticipated needing replacement in FY24.

Justification

Fuel sites are essential for the continued operation of the City. All city departments use this fuel site, including Public Safety vehicles, Solid Waste trucks, Transit buses, Water Services vehicles etc.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	4060-Government Facilities	$1,018,760						$1,018,760
Grand Total		**$1,018,760**						**$1,018,760**

CITY HALL BUILDING REMODEL

Package Number	Project Type	Project Number
FY25-34CIP	Facility Maintenance	CIPFC19038

Project Number: CIPFC19038

Description

This program is to reinvest in the City Hall campus by creating an updated, modernized environment. The project will include a new exterior, rebuilding the interior floor by floor, and replacement of aged infrastructure.

Justification

The existing City Hall building was constructed in approximately 1984. The building no longer effectively serve the needs of the organization and the community.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	1080-General Government C..	$25,458,360						$25,458,360
	4060-Government Facilities	$2,329,311						$2,329,311
EST CARRYOVER	1080-General Government C..	$24,381,161						$24,381,161
	4060-Government Facilities	$9,420,225						$9,420,225
INTRNL CHG	4060-Government Facilities	$88,514						$88,514
PUBLIC ART	4060-Government Facilities	$23,293						$23,293
Grand Total		**$61,700,864**						$61,700,864

ELECTRICAL SYSTEM RENEWAL

Package Number	Project Type	Project Number
FY25-34CIP	Facility Maintenance	CIPFC19061

Project Number: CIPFC19061

Description

This program is to reinvest in the City's existing electrical systems (including generators, EV chargers, and SES replacements), for demand, capacity, and life safety issues. Priorities will be based on experience with system conditions.

Justification

Programmed repair/replacement of electrical systems and components will protect public health and safety, reduce long term life cycle costs, and enable provision of service delivery to the community.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	1080-General Government C..	$70,000	$70,000	$70,000	$70,000	$70,000	$350,000	**$700,000**
EQUIPMENT	1080-General Government C..	$300,000	$300,000	$300,000	$300,000	$300,000	$1,500,000	**$3,000,000**
EST CARRYOVER	1080-General Government C..	$368,047	$0	$0	$0	$0	$0	**$368,047**
Grand Total		**$738,047**	**$370,000**	**$370,000**	**$370,000**	**$370,000**	**$1,850,000**	**$4,068,047**

ELEVATOR SYSTEM RENEWAL

Package Number	Project Type	Project Number
FY25-34CIP	Facility Maintenance	CIPFC19062

Project Number: CIPFC19062

Description

Program is to reinvest in the City's existing elevator systems for demand, capacity, & life safety issues. Study completed in FY 23, & internal Building assessments will identify priorities based on elevator system conditions & repair recommendations.

Justification

Programmed repair/replacement of elevator systems and components will protect public health and safety, reduce long term life cycle costs, and enable provision of service delivery to the community.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
DESIGN	1080-General Government C..	$0	$0	$0	$0	$0	$65,000	**$65,000**
EQUIPMENT	1080-General Government C..	$425,000	$425,000	$640,000	$640,000	$425,000	$0	**$2,555,000**
EST CARRYOVER	1080-General Government C..	$58,600	$0	$0	$0	$0	$0	**$58,600**
Grand Total		**$483,600**	**$425,000**	**$640,000**	**$640,000**	**$425,000**	**$65,000**	**$2,678,600**

FIRE PROTECTION RENEWAL

Package Number	Project Type	Project Number
FY25-34CIP	Facility Maintenance	CIPFC19063

Project Number: CIPFC19063

Description

This program is to keep fire protection systems and security systems, identified as a Tier 1 Infrastructure, in good working order.

Justification

Programmed repair/replacement of fire protection systems and components will protect public health and safety, reduce long term life cycle costs, and enable provision of service delivery to the community.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	1080-General Government C..	$415,000	$200,000	$200,000	$200,000	$200,000	$1,000,000	**$2,215,000**
EST CARRYOVER	1080-General Government C..	$281,026	$0	$0	$0	$0	$0	**$281,026**
Grand Total		**$696,026**	**$200,000**	**$200,000**	**$200,000**	**$200,000**	**$1,000,000**	**$2,496,026**

SECURITY CAMERA IMPROVEMENTS

Package Number	Project Type	Project Number
FY25-34CIP	Facility Maintenance	CIPFC19064

Project Number: CIPFC19064

Description

This project is to keep security camera systems, identified as a Tier 1 infrastructure, in good working order. The security cameras will provide live video footage and recorded video surveillance, including events and alarm notifications at City facilities. Priorities are based upon building usage (mission critical are highest tier for this component) and identified need.

Justification

Programmatic repair/replacement of components of security systems will protect public health and safety, reduce long term life cycle costs, and enable provision of service delivery to the community, aligning resources with the City's strategic priorities and the Building Asset Philosophy.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EQUIPMENT	1080-General Government C..	$781,296						**$781,296**
EST CARRYOVER	1080-General Government C..	$384,798						**$384,798**
Grand Total		**$1,166,095**						**$1,166,095**

PLUMBING SYSTEM RENEWAL

Package Number	Project Type	Project Number
FY25-34CIP	Facility Maintenance	CIPFC19065

Project Number: CIPFC19065

Description

Program addresses existing plumbing systems for current state & capacity issues. Assessments will identify priorities based on conditions, repairs recommended, and needs based on water conservation.

Justification

Programmed repair/replacement of plumbing systems and components will protect public health and safety, reduce long term life cycle costs, and enable provision of service delivery to the community.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	1080-General Government C..	$300,000	$100,000	$100,000	$100,000	$100,000	$500,000	**$1,200,000**
EST CARRYOVER	1080-General Government C..	$8,251	$0	$0	$0	$0	$0	**$8,251**
Grand Total		**$308,251**	**$100,000**	**$100,000**	**$100,000**	**$100,000**	**$500,000**	**$1,208,251**

ROOFING SYSTEM RENEWAL

Package Number	Project Type	Project Number
FY25-34CIP	Facility Maintenance	CIPFC19068

Project Number: CIPFC19068

Description

This program is to keep roofing systems, identified as a Tier 1 infrastructure, in good working order. Capital repairs are needed in multiple locations. Priorities are based on building usage and identified need.

Justification

Programmed repair/replacement of roofing systems and components will protect public health and safety, reduce long term life cycle costs, and enable provision of service delivery to the community.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	1080-General Government C..	$100,000	$300,000	$300,000	$300,000	$300,000	$1,500,000	**$2,800,000**
EST CARRYOVER	1080-General Government C..	$452,442	$0	$0	$0	$0	$0	**$452,442**
Grand Total		**$552,442**	**$300,000**	**$300,000**	**$300,000**	**$300,000**	**$1,500,000**	**$3,252,442**

HVAC REPAIR/REPLACEMENTS

Package Number	Project Type	Project Number
FY25-34CIP	Facility Maintenance	CIPFC19071

Project Number: CIPFC19071

Description

This program is to keep HVAC systems, identified as a Tier 1 infrastructure, in good working order. Capital repairs are needed at various locations. Priorities are based upon building usage and identified cost.

Justification

Programmed maintenance of HVAC systems and components will protect public health and safety, reduce long term life cycle costs, and enable provision of service delivery to the community.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	1080-General Government C..	$300,000	$300,000	$300,000	$300,000	$300,000	$1,500,000	**$3,000,000**
EST CARRYOVER	4610-ARPA Capital Projects	$262,417	$0	$0	$0	$0	$0	**$262,417**
Grand Total		**$562,417**	**$300,000**	**$300,000**	**$300,000**	**$300,000**	**$1,500,000**	**$3,262,417**

ADULT CENTER WEST RENOVATION

Package Number	Project Type	Project Number
FY25-34CIP	Facility Maintenance	CIPFC20023

Project Number: CIPFC20023

Description

Buildout of 8,600 Sq Ft of raw space at the Adult Center 2nd Floor to accommodate the temporary relocation of employees, including office/meeting space.

Justification

The City Hall Project requires the building to be vacated during the construction phase. The Adult Center 2nd Floor allows for employees to move into a temporary space for the duration of the City Hall construction process.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	1080-General Government C..	$38,069						$38,069
	4610-ARPA Capital Projects	$6,145						$6,145
Grand Total		**$44,214**						**$44,214**

CITY HALL FIRE SYSTEM REPLACEMENT

Package Number	Project Type	Project Number
FY25-34CIP	Facility Maintenance	CIPFC22082

Project Number: CIPFC22082

Description

This project is to replace the fire alarm system at City Hall.

Justification

The fire alarm system at City Hall needs replacement. The system is unreliable, difficult to service, and is a requirement for occupancy of the building.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	4060-Government Facilities	$133,582						$133,582
Grand Total		**$133,582**						**$133,582**

CITY HALL PARKING GARAGE

Package Number	Project Type	Project Number
FY25-34CIP	Facility Maintenance	CIPFC22086

Project Number: CIPFC22086

Description

This project is to complete architectural enhancements in coordination with the greater DCRP Project. Included will be Entryway Flourishes, re-facing of outer skin, and establishment of entryway to City Hall Plaza.

Justification

Existing City Hall Campus was constructed in 1984. In order to better serve the community and organization, the City Hall Parking Structure needs to be updated to match the aesthetics of the new City Hall.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4060-Government Facilities	$713,363						**$713,363**
EST CARRYOVER	4060-Government Facilities	$1,952,283						**$1,952,283**
INTRNL CHG	4060-Government Facilities	$58,928						**$58,928**
PUBLIC ART	4060-Government Facilities	$15,507						**$15,507**
Grand Total		**$2,740,081**						**$2,740,081**

ADULT CENTER EAST RENOVATION

Package Number	Project Type	Project Number
FY25-34CIP	Facility Maintenance	CIPFC23033

Project Number: CIPFC23033

Description

Buildout of 6,000 sq. ft. of raw space at the City of Glendale Adult Center 2nd Floor to accommodate the temporary relocation of employees, including office/meeting space.

Justification

The City Hall Project requires the building to be vacated during the construction phase. The Adult Center 2nd Floor allows the City of Glendale to move employees into a temporary space for the duration of the City Hall construction process.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	4610-ARPA Capital Projects	$2,832						$2,832
Grand Total		**$2,832**						**$2,832**

AIRPORT MATERIALS LAB RENOVATION

Package Number	Project Type	Project Number
FY25-34CIP	Facility Maintenance	CIPFC23034

Project Number: CIPFC23034

Description

Demolition and Renovation of 2,400 sq. ft. of space at the Airport Materials Lab to accommodate the permanent move of Engineering Inspectors from City Hall.

Justification

The City Hall Project requires reconsideration of what services should be relocated. The relocation of the Building Inspectors puts them closer to the bulk of the City's growth and their work on the West Side of the City.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	1080-General Government C..	$23,271						$23,271
Grand Total		**$23,271**						**$23,271**

CIVIC CENTER ANNEX RENOVATION

Package Number	Project Type	Project Number
FY25-34CIP	Facility Maintenance	CIPFC23035

Project Number: CIPFC23035

Description

Renovation of 2,500 sq. ft space at the Civic Center Annex to accommodate temporary installation of the One Stop Shop. This includes the front facing setup required for customer service and office space for 37 One Stop Shop employees.

Justification

The City Hall Project requires the building to be vacated during the construction phase. The One Stop Shop concept integrates all City of Glendale forward facing functions under one roof, temporarily, at the Civic Center Annex.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	1080-General Government C..	$101,615						**$101,615**
Grand Total		**$101,615**						**$101,615**

CIVIC CENTER BEAD MUSEUM RENOVATION

Package Number	Project Type	Project Number
FY25-34CIP	Facility Maintenance	CIPFC23036

Project Number: CIPFC23036

Description

Buildout of 5,000 sq. ft. of raw space at the Civic Center Campus - Bead Museum to accommodate the temporary relocation of employees. This will include office/meeting space, HVAC, walls, ceilings, and flooring.

Justification

The City Hall Project requires the building to be vacated during the construction phase. The Bead Museum allows the City of Glendale to move employees into a temporary space for the duration of the City Hall construction process.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	1080-General Government C..	$176,606						**$176,606**
Grand Total		**$176,606**						**$176,606**

GRPSTC SECOND FLOOR RENOVATION

Package Number	Project Type	Project Number
FY25-34CIP	Facility Maintenance	CIPFC23037

Project Number: CIPFC23037

Description

Demolition and Renovation of 1,650 sq. ft. of space on the GRPSTC 2nd Floor to accommodate the permanent move of Building Inspectors from City Hall.

Justification

The City Hall Project requires reconsideration of what services should be relocated in the City Hall Building. The relocation of Building Inspectors puts them closer to the bulk of the City's growth and their work on the West Side of the City.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	1080-General Government C..	$34,521						$34,521
	4610-ARPA Capital Projects	$18,663						$18,663
Grand Total		**$53,183**						**$53,183**

MEDIA CENTER RENOVATION

Package Number	Project Type	Project Number
FY25-34CIP	Facility Maintenance	CIPFC23038

Project Number: CIPFC23038

Description

Renovation of 2,500 sq. ft. of space at the City of Glendale Media Center to accommodate the temporary relocation of the Executive and Elected officials (4th Floor). This renovation will include office space for 35 employees.

Justification

The City Hall Project requires the building to be vacated during the construction phase. The Media Center allows the City of Glendale to move the 4th Floor functions to an executive suite office space that supports their front facing functions.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	1080-General Government C..	$179,319						$179,319
Grand Total		**$179,319**						**$179,319**

SINE BLDG 2ND FLOOR EAST RENOVATION

Package Number	Project Type	Project Number
FY25-34CIP	Facility Maintenance	CIPFC23039

Project Number: CIPFC23039

Description

Completion of renovation of 4,000 sq. ft. of space at the East end of the 2nd Floor of the Sine Building to accommodate the permanent housing of the City Attorney's Department.

Justification

The City Hall Project requires reconsideration of what services should be relocated. The relocation of 11 employees allows for a continuum of service with the City Attorney's Prosecutor & Code Enforcement, who will be located in Sine Building East.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	1080-General Government C..	$78,229						$78,229
Grand Total		**$78,229**						**$78,229**

SINE BLDG 2ND FLOOR WEST RENOVATION

Package Number	Project Type	Project Number
FY25-34CIP	Facility Maintenance	CIPFC23040

Project Number: CIPFC23040

Description

Renovation of 4,000 sq. ft. of space at the West end of the 2nd Floor of the Sine Building to accommodate the permanent housing of the Code Enforcement Department. This will include office space for 17 employees tied to the Code Enforcement functions.

Justification

The City Hall Project requires reconsideration of what services should be relocated. The relocation of the 17 Code Enforcement Employees allows for a continuum of service with the City Attorney, who will be located in Sine Building 2nd Floor East.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	1080-General Government C..	$11,896						$11,896
	4060-Government Facilities	$48,652						$48,652
Grand Total		**$60,549**						**$60,549**

GLENDALE OPS CAMPUS RENOVATION

Package Number	Project Type	Project Number
FY25-34CIP	Facility Maintenance	CIPFC23041

Project Number: CIPFC23041

Description

This project is to renovate and demolish the existing buildings at the operations campus for adaptive re-use. Future phases from the current Master Plan such as paving, future fire resources, and carwash replacement are not included nor funded.

Justification

Aging infrastructure, security, and operational efficiency concerns must be addressed in order to continue to provide effective service to the community.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4030-Transportation Capita..				$0	$1,073,960		**$1,073,960**
	4060-Government Facilities				$0	$1,315,610		**$1,315,610**
	6020-Water				$0	$1,396,035		**$1,396,035**
	6120-Solid Waste				$0	$1,981,340		**$1,981,340**
DESIGN	4030-Transportation Capita..				$50,760	$88,065		**$138,825**
	4060-Government Facilities				$57,380	$102,035		**$159,415**
	6020-Water				$59,590	$106,690		**$166,280**
	6120-Solid Waste				$52,970	$111,740		**$164,710**
INTRNL CHG	4030-Transportation Capita..				$0	$44,520		**$44,520**
	4060-Government Facilities				$0	$54,280		**$54,280**
	6020-Water				$0	$57,530		**$57,530**
	6120-Solid Waste				$0	$78,080		**$78,080**
PUBLIC ART	4030-Transportation Capita..				$0	$8,960		**$8,960**
	4060-Government Facilities				$0	$11,135		**$11,135**
	6020-Water				$0	$11,870		**$11,870**
	6120-Solid Waste				$0	$17,470		**$17,470**
Grand Total					**$220,700**	**$6,459,320**		$6,680,020

COUNCIL CHAMBERS

Package Number	Project Type	Project Number
FY25-34CIP	Facility Maintenance	CIPFC23043

Project Number: CIPFC23043

Description

In addition to the exterior envelope upgrades to City Hall, the Council Chambers exterior will also be upgraded. Including roof replacement.

Justification

Existing City Hall Campus was constructed in 1984. In order to better serve the community and organization, the City Council Chambers needs to be updated to match the aesthetics of the new City Hall.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	1080-General Government C..	$4,951,987						$4,951,987
EST CARRYOVER	1080-General Government C..	$1,320,430						$1,320,430
INTRNL CHG	1080-General Government C..	$89,300						$89,300
PUBLIC ART	1080-General Government C..	$23,500						$23,500
Grand Total		**$6,385,217**						**$6,385,217**

EXTERIOR BUILDING ENHANCEMENTS

Package Number	Project Type	Project Number
FY25-34CIP	Facility Maintenance	CIPFC23070

Project Number: CIPFC23070

Description

This program is to keep exterior aesthetics in line with our current asset philosophy. Buildings included will be prioritized based on need and location.

Justification

Programmed maintenance of forward-facing systems and components will protect public health and safety, reduce long term life cycle costs, and enable provision of service delivery to the community.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	1080-General Government C..	$8,030	$0					**$8,030**
NONCAPITAL	1080-General Government C..	$400,000	$1,300,000					**$1,700,000**
Grand Total		**$408,030**	**$1,300,000**					**$1,708,030**

PALMAIRE CAFÉ RENOVATION

Package Number	Project Type	Project Number
FY25-34CIP	Facility Maintenance	CIPFC23074

Project Number: CIPFC23074

Description

Renovate café inside the Palmaire Building to accommodate the City of Glendale's mail services function during the City Hall Remodel.

Justification

As part of the City Hall Remodel project, the City of Glendale's Mail Services function needs to be relocated during construction. The café inside the Palmaire building currently sits vacant and will accommodate the mail services function with minor disruption to service.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	4610-ARPA Capital Projects	$36,205						$36,205
Grand Total		**$36,205**						**$36,205**

ARENA LEASE AGREEMENT CIP

Package Number	Project Type	Project Number
FY25-34CIP	Facility Maintenance	CIPFC23076

Project Number: CIPFC23076

Description

Major upgrades and renovations of Desert Diamond Arena

Justification

To remain competitive in the market, the Arena must be upgraded periodically to service it's customers. In addition, the city entered into a long term lease agreement with ASM Global and part of the agreement is for the city to contribute toward arena renovations.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	1080-General Government C..	$10,000,000						**$10,000,000**
NONCAPITAL	1080-General Government C..	$5,000,000						**$5,000,000**
Grand Total		**$15,000,000**						**$15,000,000**

CAR WASH REPLACEMENT

Package Number	Project Type	Project Number
FY25-34CIP	Facility Maintenance	CIPFC24044

Project Number: CIPFC24044

Description

This project is repair and rebuild the specialized vehicle wash station on the operations campus.

Justification

The existing facility is operating at about 20% of capacity and needs substantial investment.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	1080-General Government C..	$1,168,821						$1,168,821
	4030-Transportation Capita..	$293,333						$293,333
	6020-Water	$293,333						$293,333
Grand Total		**$1,755,487**						$1,755,487

SPRING CITY DEMOLITION

Package Number	Project Type	Project Number
FY25-34CIP	Facility Maintenance	CIPFC24045

Project Number: CIPFC24045

Description

This building was planned obsolescence in 2004 and is beyond the point of maintenance and repair. This project is to remove hazardous substance and demolish the building.

Justification

This promotes overall health and safety of city employees and removes a hazard.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	1080-General Government C..	$1,266,667						$1,266,667
	4030-Transportation Capita..	$316,667						$316,667
	6020-Water	$316,667						$316,667
DESIGN	1080-General Government C..	$66,667						$66,667
	4030-Transportation Capita..	$16,666						$16,666
	6020-Water	$16,666						$16,666
EST CARRYOVER	1080-General Government C..	$41,568						$41,568
	4030-Transportation Capita..	$10,392						$10,392
	6020-Water	$10,392						$10,392
Grand Total		**$2,062,353**						**$2,062,353**

ADA PROGRAM

Package Number	Project Type	Project Number
FY25-34CIP	Facility Maintenance	CIPFC24046

Project Number: CIPFC24046

Description

This program is to ensure ADA compliance in buildings identified as a Tier 1 infrastructure. Capital repairs are needed at various locations. Priorities are based upon study prioritization, building usage and identified cost.

Justification

Programmed repair/replacement of ADA components to ensure public access and safety and enable provision of service delivery to the community.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	1080-General Government C..	$325,000	$350,000	$350,000	$350,000	$350,000	$1,750,000	**$3,475,000**
DESIGN	1080-General Government C..	$25,000	$50,000	$50,000	$50,000	$50,000	$250,000	**$475,000**
EST CARRYOVER	1080-General Government C..	$382,658	$0	$0	$0	$0	$0	**$382,658**
Grand Total		**$732,658**	**$400,000**	**$400,000**	**$400,000**	**$400,000**	**$2,000,000**	$4,332,658

INTERIOR REFRESH PROGRAM

Package Number	Project Type	Project Number
FY25-34CIP	Facility Maintenance	CIPFC24047

Project Number: CIPFC24047

Description

This program ensures City of Glendale's facilities are brought to a standard allowing for efficient delivery of service and comports with buildings identified as a Tier 1 infrastructure. Priorities are based upon building usage and identified cost.

Justification

Programmed repair/replacement of systems furniture, flooring, ceiling, and acoustic components to ensure public access, health and safety and enable provision of service delivery to the community.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	1080-General Government C..	$575,000	$600,000	$600,000	$600,000	$600,000	$3,000,000	**$5,975,000**
DESIGN	1080-General Government C..	$125,000	$150,000	$150,000	$150,000	$150,000	$750,000	**$1,475,000**
Grand Total		**$700,000**	**$750,000**	**$750,000**	**$750,000**	**$750,000**	**$3,750,000**	**$7,450,000**

RETRO COMMISSIONING PROGRAM

Package Number	Project Type	Project Number
FY25-34CIP	Facility Maintenance	CIPFC24048

Project Number: CIPFC24048

Description

This program is for the study of existing buildings. Studies will provide insight on correcting underperformance, improving environment and comfort, and optimizing efficiency in aging facilities.

Justification

This program will look at HVAC, controls, IT, security, and building management systems. It will optimize how these systems will work together.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
DESIGN	1080-General Government C..	$75,000	$75,000	$75,000	$75,000	$75,000	$375,000	**$750,000**
EST CARRYOVER	1080-General Government C..	$75,000	$0	$0	$0	$0	$0	**$75,000**
Grand Total		**$150,000**	**$75,000**	**$75,000**	**$75,000**	**$75,000**	**$375,000**	**$825,000**

CEMETERY IMPROVEMENTS

Package Number	Project Type	Project Number
FY25-34CIP	Facility Maintenance	CIPFC24049

Project Number: CIPFC24049

Description

Project is to address items at the Glendale Memorial Cemetery needing repair/replacement. Items identified are refurbish the irrigation, repair/add fencing, and purchase a new Columbarium.

Justification

Refurbishing the irrigation will assist with water conservation. Repairing/adding new fencing will enhance aesthetics & security of the Cemetery. A new Columbarium will allow continued revenue while offering options to our citizens

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	1080-General Government C..	$400,000	$500,000	$250,000	$150,000			**$1,300,000**
EST CARRYOVER	1080-General Government C..	$310,441	$0	$0	$0			**$310,441**
Grand Total		**$710,441**	**$500,000**	**$250,000**	**$150,000**			**$1,610,441**

PERFORMANCE BASED CONTRACTS

Package Number	Project Type	Project Number
FY25-34CIP	Facility Maintenance	CIPFC24051

Project Number: CIPFC24051

Description

Performance contracting can be used to consolidate projects in order to leverage energy saving to pay for equipment replacement over a predetermined amount of time. This is more critical as inflation is a major topic and utility cost continue to rise

Justification

Energy cost are going up by 5-13% next year. We have equipment that uses large amounts of energy that needs to be replaced. Programs like this help energy cost in these areas go down & we get new, energy efficient, reliable equipment.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	1080-General Government C..	$9,878,282						$9,878,282
	4100-Library Construction	$1,533,017						$1,533,017
	4610-ARPA Capital Projects	$443,600						$443,600
Grand Total		**$11,854,899**						**$11,854,899**

SAHUARO RANCH PARK FIBER

Package Number	Project Type	Project Number
FY25-34CIP	Facility Maintenance	CIPFC24053

Project Number: CIPFC24053

Description

Bring fiber to Sahuaro Ranch Park

Justification

The current site is void of fiber. This project will ensure all newly constructed City facilities have access to the City's own fiber network.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	1080-General Government C..	$17,315						$17,315
Grand Total		**$17,315**						**$17,315**

SYSTEM OF CARE CENTER IMPROVEMENTS

Package Number	Project Type	Project Number
FY25-34CIP	Facility Maintenance	CIPFC24056

Project Number: CIPFC24056

Description

Tenant improvements for 12,000 sf building at the Glendale Elementary School District System of Care Center to co-locate all Glendale human service and community vitality programs at the campus.

Justification

Co-location will benefit Glendale residents and existing clients as they will have access to other partner services at the campus including mental/behavioral health, food distribution and nutrition education, AHCCCS application assistance, parent workshops, literacy classes, and substance use prevention. Upon completion, the campus will include a welcome center, literacy center, event center, family hub, health and wellness center, social services center, and vocational training center. Future providers at the campus will include medical and dental services as well. There is no monthly lease cost to co-locate at the campus, the cost to the city is the tenant improvements and proportionate share of utilities and custodial services. Add..

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	1080-General Government C..	$1,849,370						**$1,849,370**
NONCAPITAL	1080-General Government C..	$678,421						**$678,421**
Grand Total		**$2,527,791**						**$2,527,791**

GRPSTC MISCELLANEOUS REPAIRS

Package Number	Project Type	Project Number
FY25-34CIP	Facility Maintenance	CIPFC24061

Project Number: CIPFC24061

Description

Miscellaneous minor repairs at GRPSTC.

Justification

These miscellaneous repairs at GRPSTC need to be addressed before they become larger issues.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	2200-Training Facility Reve..	$224,906						$224,906
Grand Total		**$224,906**						**$224,906**

GATES AND DOORS RENEWAL PROGRAM

Package Number	Project Type	Project Number
FY25-34CIP	Facility Maintenance	CIPFC25001

Project Number: CIPFC25001

Description

This Program is for the replacement of doors and gates. Most of the Bay Doors and Parking Lot gates in the City of Glendale are original to the facility or are out of Life-Cycle. After a period of being on a consistent Preventative Maintenance we will use the documentation to provide insight and prioritization on correcting inefficiencies in aging facilities.

Justification

This Program will look at controls, motors, operators, security and safety of operating gate and door systems. It will consider life cycle replacement and will ensure operations at the facilities are optimized with minimal downtime.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
NONCAPITAL	1080-General Government C..	$250,000	$300,000	$300,000	$300,000	$300,000	$1,500,000	**$2,950,000**
Grand Total		**$250,000**	**$300,000**	**$300,000**	**$300,000**	**$300,000**	**$1,500,000**	**$2,950,000**

BRIAN ANDERSON FIELD

Package Number	Project Type	Project Number
FY25-34CIP	Facility Maintenance	CIPFC25022

Project Number: CIPFC25022

Description

Project is to replace the SES (electrical panel) and lighting which is currently not functioning.

Justification

The SES and wiring have been subject to vandalism as well as age and are not-functioning.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	1080-General Government C..	$350,000						$350,000
CONTGNCY	1080-General Government C..	$500,000						$500,000
DESIGN	1080-General Government C..	$150,000						$150,000
INTRNL CHG	1080-General Government C..	$38,000						$38,000
PUBLIC ART	1080-General Government C..	$10,000						$10,000
Grand Total		**$1,048,000**						$1,048,000

HEROES PARK LIB SHADE STRUCTURES

Package Number	Project Type	Project Number
FY25-34CIP	Facility Maintenance	CIPFC25023

Project Number: CIPFC25023

Description

Install permanent commercial grade shade structures on the east and west patios, add lighting, adjust cameras, and replace opaque patio barrier panels with transparent panels to expose the view of the lake.

Justification

Shade for the patios is currently provided by residential style market umbrellas. This project will allow for increased use of the patios on a regular basis for programming events and activities.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	1080-General Government C..	$315,000						**$315,000**
DESIGN	1080-General Government C..	$35,000						**$35,000**
Grand Total		**$350,000**						**$350,000**

PD EVIDENCE/OPS CAMPUS FIBER

Package Number	Project Type	Project Number
FY25-34CIP	Facility Maintenance	CIPFC24052

Project Number: CIPFC24052

Description

Install fiber for the Police Evidence Storage Facility and Glendale Operations Campus.

Justification

The current sites are void of fiber. This project will ensure that all newly constructed City facilities have access to the City's fiber network.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	1080-General Government C..	$61,062						$61,062
Grand Total		**$61,062**						**$61,062**

BUILDING MAINTENANCE RESERVE

Package Number	Project Type	Project Number
FY25-34CIP	Facility Maintenance	CIPFC70800

Project Number: CIPFC70800

Description

This project supports renewal and repair of major building components and systems such as HVAC, plumbing, electrical, roofing, interiors, elevators, and other building systems that have failed.

Justification

Repairing buildings will align resources with the City's strategic priorities including- reducing long term life cycle costs, protecting public health and safety, and improving service delivery to the community.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	1080-General Government C..	$1,584,909						$1,584,909
Grand Total		**$1,584,909**						**$1,584,909**

CAMELBACK RANCH MAINTENANCE RESERVE

Package Number	Project Type	Project Number
FY25-34CIP	Facility Maintenance	CIPFC70801

Project Number: CIPFC70801

Description

This project funds capital repair and/or replacement of contractually required components & systems such as HVAC, plumbing, electrical, roofing, interiors, elevators, and other building systems. Glendale's Camelback Ranch is a premier public facility.

Justification

Programmatic replacement of capital systems and components of the complex will reduce overall lifecycle costs while aligning resources with the City's strategic priorities and the Building Asset Philosophy.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	1080-General Government C..	$1,343,434	$0	$0	$0	$0	$0	**$1,343,434**
NONCAPITAL	1080-General Government C..	$1,583,000	$1,392,000	$1,289,000	$1,450,000	$1,484,000	$7,523,000	**$14,721,000**
Grand Total		**$2,926,434**	**$1,392,000**	**$1,289,000**	**$1,450,000**	**$1,484,000**	**$7,523,000**	**$16,064,434**

AMPHITHEATER RENOVATIONS

Package Number	Project Type	Project Number
FY25-34CIP	Facility Maintenance	CIPPK77516

Project Number: CIPPK77516

Description

Renovations of the E Lowell Rogers Amphitheater at City Hall. Design and construction is slated for FY26. Construction includes renovation of basement of Council Chambers. O&M does not include personnel or maintenance of audio-visual equip.

Justification

The Amphitheater does not adequately serve as a performance venue. Much of the equipment & systems are in poor condition & must be replaced. The public experience is poor & does not meet modern accessibility standards.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4080-Cultural Facility	$5,833,638						**$5,833,638**
EST CARRYOVER	4080-Cultural Facility	$3,740,250						**$3,740,250**
INTRNL CHG	4080-Cultural Facility	$228,000						**$228,000**
PUBLIC ART	4080-Cultural Facility	$60,000						**$60,000**
Grand Total		**$9,861,888**						**$9,861,888**

Landfill

Summary by Project

Project Number	Project Title	CARRYOVER	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CIPLF19019	LANDFILL COMPACTOR REPLACEMENT	$150,000	$160,000	$850,000	$900,000	$0	$1,821,000	$1,900,000	**$5,781,000**
CIPLF19024	BULLDOZER REPLACEMENTS AND REBUILDS	$0	$340,000	$160,000	$100,000	$0	$1,500,000	$2,727,000	**$4,827,000**
CIPLF19025	NORTH CELL LINER	$0	$3,563,200	$0	$0	$0	$0	$0	**$3,563,200**
CIPLF19091	LANDFILL SCRAPER REPLACEMENT	$0	$0	$0	$0	$0	$1,305,060	$0	**$1,305,060**
CIPLF21030	CLOSED LANDFILLS	$0	$704,500	$109,300	$115,000	$119,500	$115,000	$450,000	**$1,613,300**
CIPLF22005	BUILDING IMPROVEMENTS	$300,000	$100,000	$400,000	$0	$0	$0	$0	**$800,000**
CIPLF22006	SITE PAVING AND MARKINGS	$0	$0	$209,600	$0	$0	$0	$628,800	**$838,400**
CIPLF78503	LANDFILL CLOSURE SOUTH	$0	$0	$0	$0	$640,000	$0	$0	**$640,000**
CIPLF78505	LF NORTH CELL PHASED CONSTRUCTION	$0	$0	$100,000	$0	$5,010,600	$0	$0	**$5,110,600**
CIPLF78506	LANDFILL 4x4 REPLACEMENT TRUCKS	$0	$0	$430,000	$0	$0	$0	$0	**$430,000**
CIPLF78514	SOLID WASTE INSPECTION TRUCKS	$10,000	$0	$0	$67,115	$0	$150,070	$513,184	**$740,369**
CIPLF78522	LANDFILL WATER PULL/TRUCK	$0	$70,000	$0	$275,000	$0	$0	$1,600,000	**$1,945,000**
CIPLF78532	AUXILIARY EQUIPMENT	$0	$370,000	$310,000	$500,000	$0	$0	$260,000	**$1,440,000**
CIPLF78534	STORMWATER CONTROLS	$0	$392,305	$472,149	$556,261	$327,699	$0	$0	**$1,748,414**
CIPLF78535	LANDFILL GAS EXTRACTION SYSTEM	$0	$525,000	$685,248	$635,212	$550,000	$0	$0	**$2,395,460**
Grand Total		**$460,000**	**$6,225,005**	**$3,726,297**	**$3,148,588**	**$6,647,799**	**$4,891,130**	**$8,078,984**	$33,177,803

FY 2025-2034 Capital Improvement Program

Landfill

Summary by Funding Source

Funding Source	CARRYOVER	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
6110-Landfill	$460,000	$6,225,005	$3,726,297	$3,148,588	$6,647,799	$4,891,130	$8,078,984	**$33,177,803**
Grand Total	**$460,000**	**$6,225,005**	**$3,726,297**	**$3,148,588**	**$6,647,799**	**$4,891,130**	**$8,078,984**	**$33,177,803**

LANDFILL COMPACTOR REPLACEMENT

Package Number	Project Type	Project Number
FY25-34CIP	Landfill	CIPLF19019

Project Number: CIPLF19019

Description

Project funds rebuild or repl of 2 landfill compactors and wheels on a 5yr, 10,000 hr schedule. Plan FY25 -Y10 wheel resurface & tip repl FY26 -Y09 pwr train rebuild, FY27 -Y10 pwr train rebuild.

Justification

Compactors are used daily for proper waste placement & to optimize cover materials. Our compactors are outfitted with GPS systems, in order to maximize landfill compaction, improve safety, manage airspace & provide compliance.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	6110-Landfill	$150,000	$0	$0		$0	$0	**$150,000**
VEHICLE	6110-Landfill	$160,000	$850,000	$900,000		$1,821,000	$1,900,000	**$5,631,000**
Grand Total		**$310,000**	**$850,000**	**$900,000**		**$1,821,000**	**$1,900,000**	**$5,781,000**

BULLDOZER REPLACEMENTS AND REBUILDS

Package Number	Project Type	Project Number
FY25-34CIP	Landfill	CIPLF19024

Project Number: CIPLF19024

Description

Project funds rebuild or replace of the 4 landfill bulldozers. FY25-rebuild D9 under carriage and tracks, FY26-rebuild D6 & D8 under carriage and tracks, FY27-rebuild D8 under carriage and tracks, FY30-34-new D9, D6 & D8

Justification

The landfill has four (4) bulldozers that are used for a multitude of necessary landfill applications and establishing various haul roads for accessibility. Bulldozers are used to maximize landfill operation efficiency and to meet regulatory permit requirements

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
VEHICLE	6110-Landfill	$340,000	$160,000	$100,000		$1,500,000	$2,727,000	**$4,827,000**
Grand Total		**$340,000**	**$160,000**	**$100,000**		**$1,500,000**	**$2,727,000**	**$4,827,000**

NORTH CELL LINER

Package Number	Project Type	Project Number
FY25-34CIP	Landfill	CIPLF19025

Project Number: CIPLF19025

Description

Project is for design & construction of the liner for North Cell at the Landfill in accordance with our ADEQ approved permit & design plan. FY25 Liner installation project.

Justification

This liner provides a protective barrier to prevent potential groundwater contamination and is a permit requirement with the Arizona Department of Environmental Quality.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	6110-Landfill	$3,400,000						$3,400,000
INTRNL CHG	6110-Landfill	$129,200						$129,200
PUBLIC ART	6110-Landfill	$34,000						$34,000
Grand Total		**$3,563,200**						$3,563,200

LANDFILL SCRAPER REPLACEMENT

Package Number	Project Type	Project Number
FY25-34CIP	Landfill	CIPLF19091

Project Number: CIPLF19091

Description

This project provides for the rebuild and or replacement of the landfill scraper. A replacement is scheduled in FY29 based on usage and estimated life of the scraper, which is evaluated annually. Updated costs include current quotes and inflation.

Justification

The scraper is an essential piece of support equipment that excavates, transports, and stockpiles soil used for covering waste disposed of at the landfill. The scraper effectively enables the City to meet the regulatory requirements of its permit.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
VEHICLE	6110-Landfill					$1,305,060		**$1,305,060**
Grand Total						**$1,305,060**		**$1,305,060**

CLOSED LANDFILLS

Package Number	Project Type	Project Number
FY25-34CIP	Landfill	CIPLF21030

Project Number: CIPLF21030

Description

This project funds closed landfills that require ongoing maintenance including; grading, drainage, fencing, landscaping, and gas mgmt. Funding is for work at the closed landfill sites located at 103rd Ave., 99th and Olive, and Butler Drive. The FY25 project will include site characterization at 99th and Olive Ave.

Justification

Closed landfills require maintenance from time to time. Improvements can include grading, drainage, fencing, landscaping, and gas management.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	6110-Landfill	$704,500	$109,300	$115,000	$119,500	$115,000	$450,000	**$1,613,300**
Grand Total		**$704,500**	**$109,300**	**$115,000**	**$119,500**	**$115,000**	**$450,000**	**$1,613,300**

BUILDING IMPROVEMENTS

Package Number	Project Type	Project Number
FY25-34CIP	Landfill	CIPLF22005

Project Number: CIPLF22005

Description

This project is to keep landfill structures in good operating conditions. The FY25 project is to undergo a slight modification to existing footprint. In FY25 buildings will need a thorough evaluation, fire alarm and suppression system, water lines, HVAC, etc. Plan FY26 repairs and upgrades to be performed.

Justification

Existing facility and infrastructure need to be remodeled in order to utilize space for current recycle processing and transportation needs.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	6110-Landfill	$100,000	$400,000					**$500,000**
EST CARRYOVER	6110-Landfill	$300,000	$0					**$300,000**
Grand Total		**$400,000**	**$400,000**					**$800,000**

SITE PAVING AND MARKINGS

Package Number	Project Type	Project Number
FY25-34CIP	Landfill	CIPLF22006

Project Number: CIPLF22006

Description

This project funds the Landfill site paving and markings to paved surfaces. FY26 - slurry is to be applied to the main paved areas surrounding the admin building, markings will be re-applied as well. FY30-34 - Landfill entrance milling and overlay, signs and markings.

Justification

The Transportation Department recommends paved surfaces be maintained on a prescribed schedule. The entrance and roads should be repaired by performing a micro-seal approximately every 7 years.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	6110-Landfill		$200,000				$600,000	**$800,000**
INTRNL CHG	6110-Landfill		$7,600				$22,800	**$30,400**
PUBLIC ART	6110-Landfill		$2,000				$6,000	**$8,000**
Grand Total			**$209,600**				**$628,800**	**$838,400**

LANDFILL CLOSURE SOUTH

Package Number	Project Type	Project Number
FY25-34CIP	Landfill	CIPLF78503

Project Number: CIPLF78503

Description

Project provides for closure of the south area of the landfill (LF) as its permitted air space nears capacity. Closure of the south area will be ongoing as the north cell is developed.

Justification

Req'd by landfill operating permit w/a final cover system to include: a vegetative layer/compacted soil layer/gas wells & storm water control. Annual slope stability/stormwater retention/erosion control are required to maintain regulatory compliance.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	6110-Landfill				$640,000			**$640,000**
Grand Total					**$640,000**			**$640,000**

LF NORTH CELL PHASED CONSTRUCTION

Package Number	Project Type	Project Number
FY25-34CIP	Landfill	CIPLF78505

Project Number: CIPLF78505

Description

This project is for soil excavation and stockpiling for the North Cell phased construction at the Glendale Municipal Landfill (LF) in accordance with the ADEQ permit and approved design.

Justification

Activity includes stockpiling dirt as required for construction of the North Cell and operation of the South Cell, haul roads, and embankments until final closure, mandated per regulatory agency requirements for continued development of the Landfill.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	6110-Landfill		$0		$4,609,000			**$4,609,000**
DESIGN	6110-Landfill		$100,000		$200,000			**$300,000**
INTRNL CHG	6110-Landfill		$0		$159,600			**$159,600**
PUBLIC ART	6110-Landfill		$0		$42,000			**$42,000**
Grand Total			**$100,000**		**$5,010,600**			**$5,110,600**

LANDFILL 4x4 REPLACEMENT TRUCKS

Package Number	Project Type	Project Number
FY25-34CIP	Landfill	CIPLF78506

Project Number: CIPLF78506

Description

Funding for replacement of trucks used by landfill staff to monitor ops & perform regulatory inspections; to include: FY26 (5) trucks total, incl. 3 Field Sup vehicles, 1 mechanic service truck, and 1 flat bed with tommy lift.

Justification

Trucks are critical to transport staff to locations throughout the LF to ensure operations and regulatory compliance is met. Conditions of the landfill require the truck fleet to be replaced at approximately seven to ten years.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
VEHICLE	6110-Landfill		$430,000					**$430,000**
Grand Total			**$430,000**					**$430,000**

SOLID WASTE INSPECTION TRUCKS

Package Number	Project Type	Project Number
FY25-34CIP	Landfill	CIPLF78514

Project Number: CIPLF78514

Description

This funding provides for replacement of trucks in the Recycling Division. Currently, there are 7 half-ton extended cab pick-up trucks with lift gates and bin delivery truck in the SW Management fleet. Truck replacement plan: FY27-(1)truck, FY29-(1) bin delivery truck, FY30-34-(6)

Justification

Trucks enable inspectors to provide quality control by education and mandated inspections of solid waste containers in accordance with city/state/county requirements in order to have a refuse variance of collection.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	6110-Landfill	$10,000		$0		$0	$0	**$10,000**
VEHICLE	6110-Landfill	$0		$67,115		$150,070	$513,184	**$730,369**
Grand Total		**$10,000**		**$67,115**		**$150,070**	**$513,184**	**$740,369**

LANDFILL WATER PULL/TRUCK

Package Number	Project Type	Project Number
FY25-34CIP	Landfill	CIPLF78522

Project Number: CIPLF78522

Description

This project funds tank refurbishing, pump rebuilds and unit replacements. FY25 - V10 refurbish tank and replace worn spray components, FY27- replacement of (1) secondary, 5,000-gallon water truck; FY31 - (1) large primary water pull truck V10.

Justification

The primary water pull is a critical piece of support equipment for reducing dust and maintaining compliance with the existing air quality permit.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
VEHICLE	6110-Landfill	$70,000		$275,000			$1,600,000	**$1,945,000**
Grand Total		**$70,000**		**$275,000**			**$1,600,000**	**$1,945,000**

AUXILIARY EQUIPMENT

Package Number	Project Type	Project Number
FY25-34CIP	Landfill	CIPLF78532

Project Number: CIPLF78532

Description

Funds replacement of aux equipment. FY25 - replace one Roll Off truck, purchase four (4) new compactor receiver boxes, FY26- one landfill forklift, and purchase one additional Roll Off truck. FY27 replace the loader. FY30-34 replace one roll off truck

Justification

The identified equipment has met or exceeded its serviceable life or is not economical to rebuild. This equipment assists in maintaining critical functions required to maintain LF operations to meet regulatory permit requirements.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EQUIPMENT	6110-Landfill	$370,000	$310,000	$500,000			$260,000	**$1,440,000**
Grand Total		**$370,000**	**$310,000**	**$500,000**			**$260,000**	**$1,440,000**

STORMWATER CONTROLS

Package Number	Project Type	Project Number
FY25-34CIP	Landfill	CIPLF78534

Project Number: CIPLF78534

Description

Project funds stormwater controls including berms, culvert down drains, & channels required on the LF footprint as per the approved plans and permits.

Justification

Construction of stormwater controls is mandated by the landfill's regulatory permit with Arizona Department of Environmental Quality (ADEQ).

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	6110-Landfill	$292,305	$322,149	$306,261	$327,699			**$1,248,414**
DESIGN	6110-Landfill	$100,000	$150,000	$250,000	$0			**$500,000**
Grand Total		**$392,305**	**$472,149**	**$556,261**	**$327,699**			**$1,748,414**

LANDFILL GAS EXTRACTION SYSTEM

Package Number	Project Type	Project Number
FY25-34CIP	Landfill	CIPLF78535

Project Number: CIPLF78535

Description

Modifications to the Gas Extraction System includes vertical wellheads, new laterals and horizontal collectors. These items are required to collect landfill gas created from placement of trash.

Justification

As waste is placed and buried it is critical for the LGES to be expanded and modified. These modifications and improvements to the LGES are required to capture the methane and meet the regulatory permit requirements for the landfill.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	6110-Landfill	$525,000	$685,248	$635,212	$550,000			$2,395,460
Grand Total		**$525,000**	**$685,248**	**$635,212**	**$550,000**			**$2,395,460**

FY 2025-2034 Capital Improvement Program

Library

Summary by Project

Project Number	Project Title	CARRYOVER	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CIPLB19045	VELMA TEAGUE LIBRARY RENOVATION	$594,684	$0	$0	$0	$7,180,800	$0	$0	**$7,775,484**
CIPLB19046	MAIN LIBRARY RENOVATION	$909,849	$6,500,000	$3,500,000	$10,000,000	$0	$0	$0	**$20,909,849**
CIPLB19066	FOOTHILLS LIBRARY RENOVATION	$0	$0	$0	$0	$917,204	$4,325,656	$6,610,139	**$11,852,999**
CIPLB22088	YUCCA DISTRICT MEETING SPACE STUDY	$13,106	$0	$0	$0	$0	$0	$0	**$13,106**
CIPLB23029	HEROES PARK LIBRARY EXPANSION	$948,649	$1,575,734	$0	$0	$0	$0	$0	**$2,524,383**
Grand Total		**$2,466,288**	**$8,075,734**	**$3,500,000**	**$10,000,000**	**$8,098,004**	**$4,325,656**	**$6,610,139**	$43,075,821

FY 2025-2034 Capital Improvement Program

Library

Summary by Funding Source

Funding Source	CARRYOVER	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
4100-Library Construction	$2,453,182	$6,500,000	$3,500,000	$10,000,000	$8,098,004	$4,325,656	$6,610,139	**$41,486,981**
4284-2019-DIF Libraries	$13,106	$1,575,734	$0	$0	$0	$0	$0	**$1,588,840**
Grand Total	**$2,466,288**	**$8,075,734**	**$3,500,000**	**$10,000,000**	**$8,098,004**	**$4,325,656**	**$6,610,139**	**$43,075,821**

VELMA TEAGUE LIBRARY RENOVATION

Package Number	Project Type	Project Number
FY25-34CIP	Library	CIPLB19045

Project Number: CIPLB19045

Description

Library renovation of electrical, plumbing, interior, exterior, HVAC, roof gutters, and improve functionality. Facility conditional assessment and study will refine the project and prioritize needs.

Justification

The library was built in 1971. This library needs renovation to better service the needs of the community. It is anticipated that the assessment will indicate substantial building infrastructure needs. This project will help establish libraries of the future.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4100-Library Construction	$0			$7,180,800			**$7,180,800**
EST CARRYOVER	4100-Library Construction	$594,684			$0			**$594,684**
Grand Total		**$594,684**			**$7,180,800**			**$7,775,484**

MAIN LIBRARY RENOVATION

Package Number	Project Type	Project Number
FY25-34CIP	Library	CIPLB19046

Project Number: CIPLB19046

Description

This project is to renew all building systems, including interior renewal and functional remodeling, roofing, HVAC, ADA, and plumbing. Equipment and technology updates are also included.

Justification

The library was built in 1987. This project is necessary to extend the life of the structure, to improve library services, community experience, and the lives of the people we serve. This project will help establish libraries of the future.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4100-Library Construction	$5,600,000	$3,010,000	$8,550,000				**$17,160,000**
DESIGN	4100-Library Construction	$650,000	$350,000	$1,000,000				**$2,000,000**
EST CARRYOVER	4100-Library Construction	$909,849	$0	$0				**$909,849**
INTRNL CHG	4100-Library Construction	$194,000	$113,000	$364,000				**$671,000**
PUBLIC ART	4100-Library Construction	$56,000	$27,000	$86,000				**$169,000**
Grand Total		**$7,409,849**	**$3,500,000**	**$10,000,000**				**$20,909,849**

FOOTHILLS LIBRARY RENOVATION

Package Number	Project Type	Project Number
FY25-34CIP	Library	CIPLB19066

Project Number: CIPLB19066

Description

Renovation and updating of Foothills Library to major building systems, modernization of the functions, technology, and equipment. Cost will be refined as assessment is conducted.

Justification

The library was built in 1999. This project is necessary to extend the life of the structure, to improve library services, community experience, and the lives of the people we serve. This project will help establish libraries of the future.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4100-Library Construction				$0	$3,188,010	$4,871,790	**$8,059,800**
CONTGNCY	4100-Library Construction				$0	$318,812	$486,819	**$805,631**
DESIGN	4100-Library Construction				$917,204	$0	$0	**$917,204**
EQUIPMENT	4100-Library Construction				$0	$557,270	$852,530	**$1,409,800**
INTRNL CHG	4100-Library Construction				$0	$158,270	$242,060	**$400,330**
NONCAPITAL	4100-Library Construction				$0	$71,374	$49,210	**$120,584**
PUBLIC ART	4100-Library Construction				$0	$31,920	$107,730	**$139,650**
Grand Total					**$917,204**	**$4,325,656**	**$6,610,139**	**$11,852,999**

YUCCA DISTRICT MEETING SPACE STUDY

Package Number: FY25-34CIP

Project Type: Library

Project Number: CIPLB22088

Project Number: CIPLB22088

Description

Study to assess current meeting space in Yucca district, to determine if additional space is needed to meet community needs.

Justification

Meeting space in Yucca district is limited. Study will determine if additional space needs to be added to Heroes Regional Park Library or other designated location.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	4284-2019-DIF Libraries	$13,106						$13,106
Grand Total		**$13,106**						**$13,106**

HEROES PARK LIBRARY EXPANSION

Package Number: FY25-34CIP

Project Type: Library

Project Number: CIPLB23029

Project Number: CIPLB23029

Description

Expand programming and community space based on population growth in the area and availability of Development Impact Fee funding. The addition is planned to be on the north side of the existing building and will provide "flex" space to accommodate additional programming, meeting space, and/or space for additional materials or technology.

Justification

Library was designed to accommodate future expansion driven by growth. Based on current utilization rates as well as DIF collections, the first planned expansion must be completed before FY2029.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4284-2019-DIF Libraries	$1,418,734						$1,418,734
DESIGN	4284-2019-DIF Libraries	$157,000						$157,000
EST CARRYOVER	4100-Library Construction	$948,649						$948,649
Grand Total		**$2,524,383**						$2,524,383

Parking Lots

Summary by Project

Project Number	Project Title	CARRYOVER	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CIPPL19059	RENEW PARKING GARAGES / LOTS	$181,963	$500,000	$500,000	$500,000	$500,000	$500,000	$2,500,000	**$5,181,963**
CIPPL24055	VAI PARKING GARAGE INVESTMENT	$16,000,000	$54,700,000	$0	$0	$0	$0	$0	**$70,700,000**
CIPPL24058	SINE BUILDING COVERED PARKING LOT	$825,000	$0	$0	$0	$0	$0	$0	**$825,000**
Grand Total		**$17,006,963**	**$55,200,000**	**$500,000**	**$500,000**	**$500,000**	**$500,000**	**$2,500,000**	**$76,706,963**

FY 2025-2034 Capital Improvement Program

Parking Lots

Summary by Funding Source

Funding Source	CARRYOVER	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
1080-General Government Capital Prj	$17,006,963	$55,200,000	$500,000	$500,000	$500,000	$500,000	$2,500,000	**$76,706,963**
Grand Total	**$17,006,963**	**$55,200,000**	**$500,000**	**$500,000**	**$500,000**	**$500,000**	**$2,500,000**	**$76,706,963**

RENEW PARKING GARAGES / LOTS

Package Number	Project Type	Project Number
FY25-34CIP	Parking Lots	CIPPL19059

Project Number: CIPPL19059

Description

Project is to repair existing parking garages & parking lots across the city. Business-critical building lots & garages are highest priority. FY25: Fire Station 152, Chaparral Park, Foothills Park, New World Park, Sands Park, 59th Ave Public Parking, Airport Main Lot East

Justification

Programmatic repair/renewal of parking lots will reduce long term life cycle costs, reduce safety concerns, improve the city's brand/image. It will align resources with the City's strategic priorities and the Building Asset Philosophy.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	1080-General Government C..	$500,000	$500,000	$500,000	$500,000	$500,000	$2,500,000	**$5,000,000**
EST CARRYOVER	1080-General Government C..	$181,963	$0	$0	$0	$0	$0	**$181,963**
Grand Total		**$681,963**	**$500,000**	**$500,000**	**$500,000**	**$500,000**	**$2,500,000**	**$5,181,963**

VAI PARKING GARAGE INVESTMENT

Package Number	Project Type	Project Number
FY25-34CIP	Parking Lots	CIPPL24055

Project Number: CIPPL24055

Description

Investment to purchase an equity share of a parking garage to be constructed by the VAI Resort.

Justification

Investment in this parking garage will both assist the city in meeting its contractual parking obligations and help to ensure the success of the VAI Resort. Additionally, it could free up land in the Sports and Entertainment District for development. The purchase will be offset by the city's share of future parking revenues.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	1080-General Government C..	$16,000,000						**$16,000,000**
NONCAPITAL	1080-General Government C..	$54,700,000						**$54,700,000**
Grand Total		**$70,700,000**						**$70,700,000**

SINE BUILDING COVERED PARKING LOT

Package Number	Project Type	Project Number
FY25-34CIP	Parking Lots	CIPPL24058

Project Number: CIPPL24058

Description

Design and install covered parking at the Sine Building for Sine building staff (62 potential spots)

Justification

Provide shade structures for parking with the future possibility of solar panels at the Sine building. Also look at the possibility of providing 2 EV charging stations.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	1080-General Government C..	$825,000						**$825,000**
Grand Total		**$825,000**						**$825,000**

FY 2025-2034 Capital Improvement Program

Parks

Summary by Project

Project Number	Project Title	CARRYOVER	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CIPPK19008	SAHUARO RANCH PARK IMPROVEMENTS	$1,517,684	$0	$0	$0	$0	$0	$0	**$1,517,684**
CIPPK19012	DISTRICT IMPROVEMENTS - YUCCA	$54,234	$0	$0	$0	$0	$0	$0	**$54,234**
CIPPK19013	DISTRICT IMPROVEMENTS - SAHUARO	$37,303	$0	$0	$0	$0	$0	$0	**$37,303**
CIPPK19077	THUNDERBIRD CONSV. PARK IMPS.	$4,889,807	$6,629,200	$0	$0	$0	$0	$0	**$11,519,007**
CIPPK20036	DISTRICT IMPROVEMENTS - CHOLLA	$14,835	$0	$0	$0	$0	$0	$0	**$14,835**
CIPPK20037	DISTRICT IMPROVEMENTS - BARREL	$58,858	$0	$0	$0	$0	$0	$0	**$58,858**
CIPPK20038	DISTRICT IMPROVEMENTS - CACTUS	$62,024	$0	$0	$0	$0	$0	$0	**$62,024**
CIPPK21033	HEROES PARK REC AND AQUATICS CENTER	$394,982	$0	$0	$0	$0	$0	$30,000,000	**$30,394,982**
CIPPK21038	COMMUNITY CENTER UPGRADES	$15,123	$0	$0	$0	$0	$0	$0	**$15,123**
CIPPK21042	PARK RESTROOM REPLACEMENT	$21,266	$0	$0	$0	$700,000	$0	$0	**$721,266**
CIPPK21054	PLAYGROUND EQUIP. AT FOOTHILLS PARK	$44,064	$0	$0	$0	$0	$0	$0	**$44,064**
CIPPK22008	BONSALL PARK IMPROVEMENTS	$1,242,923	$0	$0	$0	$0	$0	$0	**$1,242,923**
CIPPK22011	MARY SILVA PARK IMPROVEMENTS	$0	$0	$0	$0	$0	$555,300	$0	**$555,300**
CIPPK22013	HERITAGE PARK IMPROVEMENTS	$0	$0	$0	$0	$0	$252,300	$0	**$252,300**
CIPPK22015	NEW WORLD PARK IMPROVEMENTS	$471,839	$0	$0	$0	$0	$0	$0	**$471,839**
CIPPK22016	MISSION PARK IMPROVEMENTS	$146,651	$0	$0	$270,000	$0	$0	$0	**$416,651**
CIPPK22018	MONTARA PARK IMPROVEMENTS	$355,653	$0	$0	$0	$0	$0	$0	**$355,653**

Parks

Summary by Project

Project Number	Project Title	CARRYOVER	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CIPPK22019	CARMEL PARK IMPROVEMENTS	$90,213	$0	$0	$0	$0	$0	$0	**$90,213**
CIPPK22020	DELICIAS PARK IMPROVEMENTS	$30,129	$0	$0	$0	$0	$0	$0	**$30,129**
CIPPK22021	LIONS PARK IMPROVEMENTS	$0	$0	$0	$46,710	$0	$0	$0	**$46,710**
CIPPK22022	COUNTRY GABLES PARK IMPROVEMENTS	$0	$0	$0	$62,328	$0	$0	$0	**$62,328**
CIPPK22023	SUNNYSIDE PARK IMPROVEMENTS	$0	$0	$0	$434,720	$0	$703,720	$0	**$1,138,440**
CIPPK22024	TARRINGTON RANCH PARK IMPROVEMENTS	$0	$0	$0	$278,230	$0	$277,650	$0	**$555,880**
CIPPK22025	FOOTHILLS PARK IMPROVEMENTS	$0	$0	$0	$841,645	$0	$0	$0	**$841,645**
CIPPK22026	NORTHERN HORIZON PARK IMPROVEMENTS	$0	$0	$0	$0	$766,520	$0	$0	**$766,520**
CIPPK22027	MYRTLE PARK IMPROVEMENTS	$0	$0	$0	$0	$47,870	$0	$0	**$47,870**
CIPPK22028	CLAVELITO PARK IMPROVEMENTS	$5,749	$0	$0	$0	$144,260	$297,750	$0	**$447,759**
CIPPK22029	BUTLER PARK IMPROVEMENTS	$0	$0	$0	$0	$342,940	$0	$0	**$342,940**
CIPPK22030	CHOLLA PARK IMPROVEMENTS	$0	$0	$0	$0	$344,900	$0	$0	**$344,900**
CIPPK22032	SKUNK CREEK LINEAR TRAIL	$0	$1,000,000	$0	$0	$0	$0	$0	**$1,000,000**
CIPPK22033	GRAND CANAL LINEAR PARK IMPROVEMENT	$4,960,131	$0	$0	$0	$0	$0	$0	**$4,960,131**
CIPPK22034	THUNDERBIRD PASEO IMPROVEMENTS	$995,570	$2,440,875	$1,684,125	$0	$0	$0	$0	**$5,120,570**
CIPPK22035	SUNSET PALMS SPLASH PAD	$16,583	$153,130	$0	$0	$0	$0	$0	**$169,713**
CIPPK22036	NEW RIVER TRAIL IMPROVEMENTS	$0	$552,489	$0	$0	$0	$0	$0	**$552,489**

Parks

Summary by Project

Project Number	Project Title	CARRYOVER	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CIPPK22093	SAHUARO RANCH PK DRAINAGE/GRADING	$4,393	$0	$0	$0	$0	$0	$0	**$4,393**
CIPPK22097	SIERRA VERDE PARK IMPROVEMENTS	$1,495,750	$0	$0	$0	$391,860	$0	$0	**$1,887,610**
CIPPK22098	GREENWAY GRANADA SPLASH PAD	$500,000	$0	$0	$0	$0	$0	$0	**$500,000**
CIPPK22099	SUNSET PARK IMPROVEMENTS	$227,018	$0	$0	$0	$0	$0	$0	**$227,018**
CIPPK22100	BONSALL PARK NORTH IMPROVEMENTS	$500,000	$0	$0	$0	$0	$0	$0	**$500,000**
CIPPK22101	HEROES REGIONAL PARK BALLFIELDS	$18,113,158	$5,778,031	$0	$0	$0	$0	$0	**$23,891,189**
CIPPK22102	HEROES REGIONAL PARK SPLASH PAD	$381,275	$0	$0	$0	$0	$0	$0	**$381,275**
CIPPK22111	BONSALL NORTH PARK IRRIGATION	$697,000	$0	$0	$0	$0	$0	$0	**$697,000**
CIPPK22112	SUNSET PALMS PARK IRRIGATION	$143,962	$0	$0	$0	$0	$0	$0	**$143,962**
CIPPK22113	HILLCREST PARK IRRIGATION	$381,000	$0	$0	$0	$0	$0	$0	**$381,000**
CIPPK23004	PLAZA ROSA PARK IMPROVEMENTS	$0	$0	$0	$143,699	$0	$237,250	$0	**$380,949**
CIPPK23005	KINGS PARK IMPROVEMENTS	$0	$0	$0	$716,900	$0	$0	$0	**$716,900**
CIPPK23006	DESERT VALLEY PARK IMPROVEMENTS	$0	$0	$0	$887,400	$0	$0	$0	**$887,400**
CIPPK23007	DESERT ROSE PARK IMPROVEMENTS	$0	$0	$0	$856,700	$0	$0	$0	**$856,700**
CIPPK23024	SANDS PARK IMPROVEMENTS	$36,963	$0	$0	$0	$0	$0	$0	**$36,963**
CIPPK23026	PASEO SPORTS COMPLEX	$1,895	$150,000	$1,365,000	$0	$0	$0	$0	**$1,516,895**
CIPPK23027	CHAPPARAL PARK IMPROVEMENTS	$0	$0	$0	$1,121,722	$0	$0	$0	**$1,121,722**

Parks

Summary by Project

Project Number	Project Title	CARRYOVER	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CIPPK23044	MURPHY PARK	$736,426	$3,553,433	$0	$0	$0	$0	$0	**$4,289,859**
CIPPK23059	PASADENA PARK PLAYGROUND	$2,666	$0	$0	$0	$0	$0	$0	**$2,666**
CIPPK23065	DESERT MIRAGE PARK IRRIGATION	$364,863	$0	$0	$0	$0	$0	$0	**$364,863**
CIPPK23066	DISCOVERY PARK IRRIGATION	$585,050	$0	$0	$0	$0	$0	$0	**$585,050**
CIPPK23067	NEW WORLD PARK IRRIGATION	$828,000	$0	$0	$0	$0	$0	$0	**$828,000**
CIPPK24001	SRP HISTORICAL ROOF REPLACEMENT	$0	$0	$0	$360,000	$760,000	$0	$0	**$1,120,000**
CIPPK24002	ADA UPGRADES	$356,810	$0	$0	$0	$0	$0	$0	**$356,810**
CIPPK24003	PARKING LOT IMPROVEMENTS	$0	$0	$0	$0	$700,000	$0	$0	**$700,000**
CIPPK25014	HORIZON PARK IMPROVEMENTS	$0	$0	$0	$0	$0	$277,650	$0	**$277,650**
CIPPK25015	ARROWHEAD LAKES PARK IMPROVEMENTS	$0	$0	$0	$0	$0	$267,550	$0	**$267,550**
CIPPK25016	UTOPIA PARK IMPROVEMENTS	$0	$0	$0	$0	$0	$656,300	$0	**$656,300**
CIPPK25017	FOOTHILLS PARK SKATE PARK RENOVATIO	$0	$0	$0	$0	$0	$2,302,950	$0	**$2,302,950**
CIPPK25018	SUNSET VISTA PARK IMPROVEMENTS	$0	$0	$0	$0	$0	$267,550	$0	**$267,550**
CIPPK25019	GREENWAY GRANADA PARK IMPROVEMENTS	$0	$0	$0	$0	$0	$817,500	$0	**$817,500**
CIPPK25020	SUNSET RIDGE PARK IMPROVEMENTS	$0	$0	$0	$0	$0	$267,550	$0	**$267,550**
CIPPK25021	GLND YOUTH SPORTS COMP FLD LIGHTING	$350,000	$0	$0	$0	$0	$0	$0	**$350,000**
CIPPK25068	SAHUARO RANCH PARK BUILDOUT	$0	$0	$0	$0	$0	$0	$27,627,489	**$27,627,489**

FY 2025-2034 Capital Improvement Program

Parks

Summary by Project

Project Number	Project Title	CARRYOVER	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CIPPK70546	SAHUARO RANCH PK MASTER PLAN	$31,792	$0	$0	$0	$0	$0	$0	**$31,792**
CIPPK73576	FOOTHILLS PARK PICKLEBALL COURTS	$11,711	$0	$0	$0	$0	$403,650	$0	**$415,361**
Grand Total		**$41,175,352**	**$20,257,157**	**$3,049,125**	**$6,020,054**	**$4,198,350**	**$7,584,670**	**$57,627,489**	$139,912,198

FY 2025-2034 Capital Improvement Program

Parks

Summary by Funding Source

Funding Source	CARRYOVER	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
1080-General Government Capital Prj	$1,827,286	$6,703,433	$1,365,000	$0	$0	$0	$0	**$9,895,719**
4050-Parks Construction	$3,820,052	$0	$0	$6,020,054	$4,198,350	$7,584,670	$57,627,489	**$79,250,615**
4080-Cultural Facility	$36,185	$0	$0	$0	$0	$0	$0	**$36,185**
4090-Open Space/Trail Construction	$10,845,508	$10,622,564	$1,684,125	$0	$0	$0	$0	**$23,152,197**
4325-2014-DIF Parks & Rec	$144,395	$0	$0	$0	$0	$0	$0	**$144,395**
4383-2019-DIF Parks & Rec	$3,218,512	$2,931,160	$0	$0	$0	$0	$0	**$6,149,673**
4610-ARPA Capital Projects	$21,283,414	$0	$0	$0	$0	$0	$0	**$21,283,414**
Grand Total	**$41,175,352**	**$20,257,157**	**$3,049,125**	**$6,020,054**	**$4,198,350**	**$7,584,670**	**$57,627,489**	**$139,912,198**

SAHUARO RANCH PARK IMPROVEMENTS

Package Number: FY25-34CIP

Project Type: Parks

Project Number: CIPPK19008

Project Number: CIPPK19008

Description

Project for improvements at Sahuaro Ranch Park. Improvements will include new LED lighting.

Justification

Replacement of infrastructure to address priority items identified in the assessment recommendations.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	1080-General Government C..	$1,517,684						$1,517,684
Grand Total		**$1,517,684**						**$1,517,684**

DISTRICT IMPROVEMENTS - YUCCA

Package Number: FY25-34CIP

Project Type: Parks

Project Number: CIPPK19012

Project Number: CIPPK19012

Description

Various capital improvements in Yucca District

Justification

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	1080-General Government C..	$54,234						$54,234
Grand Total		**$54,234**						**$54,234**

DISTRICT IMPROVEMENTS - SAHUARO

Package Number: FY25-34CIP

Project Type: Parks

Project Number: CIPPK19013

Project Number: CIPPK19013

Description

Various capital improvements in Sahuaro District

Justification

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	1080-General Government C..	$37,303						$37,303
Grand Total		**$37,303**						**$37,303**

THUNDERBIRD CONSV. PARK IMPS.

Package Number: FY25-34CIP

Project Type: Parks

Project Number: CIPPK19077

Project Number: CIPPK19077

Description

This project addresses key items developed through public input for the 2011 Glendale Parks and Recreation Master Plan Update. This request is for replacement of aging infrastructure at Thunderbird Conservation Park including repair of existing trails. and replacement/addition of restrooms, ramadas, parking spaces, and roadways.

Justification

This project meets important elements of the master plan including Care of Infrastructure.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4090-Open Space/Trail Cons..	$5,659,200						$5,659,200
DESIGN	4090-Open Space/Trail Cons..	$660,000						$660,000
EST CARRYOVER	4090-Open Space/Trail Cons..	$4,889,807						$4,889,807
INTRNL CHG	4090-Open Space/Trail Cons..	$250,000						$250,000
PUBLIC ART	4090-Open Space/Trail Cons..	$60,000						$60,000
Grand Total		**$11,519,007**						**$11,519,007**

DISTRICT IMPROVEMENTS - CHOLLA

Package Number: FY25-34CIP

Project Type: Parks

Project Number: CIPPK20036

Project Number: CIPPK20036

Description

Various capital improvements in Cholla District

Justification

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	1080-General Government C..	$14,835						$14,835
Grand Total		**$14,835**						**$14,835**

DISTRICT IMPROVEMENTS - BARREL

Package Number: FY25-34CIP

Project Type: Parks

Project Number: CIPPK20037

Project Number: CIPPK20037

Description

Various district improvements in the Barrel District

Justification

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	1080-General Government C..	$58,858						$58,858
Grand Total		**$58,858**						**$58,858**

DISTRICT IMPROVEMENTS - CACTUS

Package Number: FY25-34CIP

Project Type: Parks

Project Number: CIPPK20038

Project Number: CIPPK20038

Description

Various District Improvements in the Cactus district.

Justification

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	1080-General Government C..	$62,024						$62,024
Grand Total		**$62,024**						**$62,024**

HEROES PARK REC AND AQUATICS CENTER

Package Number	Project Type	Project Number
FY25-34CIP	Parks	CIPPK21033

Project Number: CIPPK21033

Description

This project is for the design and construction of the recreation and aquatics center at Heroes Regional Park.

Justification

This project is for the completion of the improvements at Heroes Regional Park per the originally approved 2005 design Concept Report.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4050-Parks Construction	$0					$26,351,351	**$26,351,351**
CONTGNCY	4050-Parks Construction	$0					$2,364,865	**$2,364,865**
EST CARRYOVER	4050-Parks Construction	$394,982					$0	**$394,982**
INTRNL CHG	4050-Parks Construction	$0					$1,013,514	**$1,013,514**
PUBLIC ART	4050-Parks Construction	$0					$270,270	**$270,270**
Grand Total		**$394,982**					**$30,000,000**	**$30,394,982**

COMMUNITY CENTER UPGRADES

Package Number	Project Type	Project Number
FY25-34CIP	Parks	CIPPK21038

Project Number: CIPPK21038

Description

This project will provide repairs and replacement of critical components at the three Community Centers: Glendale, Rose Lane, and O'Neil.

Justification

City Staff has worked to identify and prioritize specific improvements to these facilities. Project is funded through the General Fund, per Council consensus.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	1080-General Government C..	$15,123						**$15,123**
Grand Total		**$15,123**						**$15,123**

PARK RESTROOM REPLACEMENT

Package Number	Project Type	Project Number
FY25-34CIP	Parks	CIPPK21042

Project Number: CIPPK21042

Description

This project involves the replacement of the public restrooms at two city parks: Thunderbird Conservation Park and Thunderbird-Paseo @67th Ave to provide four unisex restrooms in a single modular unit at these locations.

Justification

City staff has worked to identify and prioritize specific improvements to these facilities. Project is funded through General Fund fund balance, per Council consensus.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4050-Parks Construction	$0			$526,400			**$526,400**
CONTGNCY	4050-Parks Construction	$0			$70,000			**$70,000**
DESIGN	4050-Parks Construction	$0			$70,000			**$70,000**
EST CARRYOVER	1080-General Government C..	$21,266			$0			**$21,266**
INTRNL CHG	4050-Parks Construction	$0			$26,600			**$26,600**
PUBLIC ART	4050-Parks Construction	$0			$7,000			**$7,000**
Grand Total		**$21,266**			**$700,000**			**$721,266**

PLAYGROUND EQUIP. AT FOOTHILLS PARK

Package Number: FY25-34CIP

Project Type: Parks

Project Number: CIPPK21054

Project Number: CIPPK21054

Description

Replace (2) playgrounds with shade.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; “maintain and improve what we have”.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	1080-General Government C..	$44,064						$44,064
Grand Total		**$44,064**						**$44,064**

BONSALL PARK IMPROVEMENTS

Package Number	Project Type	Project Number
FY25-34CIP	Parks	CIPPK22008

Project Number: CIPPK22008

Description

This project is for improvements at Bonsall Park. The improvements will include improved irrigation, court resurfacing and a new play structure. These improvements are designed to accommodate the increased use and demand at the park.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	4050-Parks Construction	$1,242,923						$1,242,923
Grand Total		**$1,242,923**						**$1,242,923**

MARY SILVA PARK IMPROVEMENTS

Package Number	Project Type	Project Number
FY25-34CIP	Parks	CIPPK22011

Project Number: CIPPK22011

Description

This project is for improvements at Mary Silva Park. The improvements will include park lighting, irrigation, and site amenities. These improvements are designed to accommodate the increased use and demand at the park.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4050-Parks Construction					$530,000		**$530,000**
CONTGNCY	4050-Parks Construction					$15,000		**$15,000**
DESIGN	4050-Parks Construction					$5,000		**$5,000**
PUBLIC ART	4050-Parks Construction					$5,300		**$5,300**
Grand Total						**$555,300**		**$555,300**

HERITAGE PARK IMPROVEMENTS

Package Number	Project Type	Project Number
FY25-34CIP	Parks	CIPPK22013

Project Number: CIPPK22013

Description

This project is for improvements at Heritage Park. The improvements will include court resurfacing and updated lighting. These improvements are designed to accommodate the increased use and demand at the park.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4050-Parks Construction					$230,000		**$230,000**
CONTGNCY	4050-Parks Construction					$15,000		**$15,000**
DESIGN	4050-Parks Construction					$5,000		**$5,000**
PUBLIC ART	4050-Parks Construction					$2,300		**$2,300**
Grand Total						**$252,300**		**$252,300**

NEW WORLD PARK IMPROVEMENTS

Package Number: FY25-34CIP

Project Type: Parks

Project Number: CIPPK22015

Project Number: CIPPK22015

Description

This project is for improvements at New World Park. The improvements will include improved park lighting. These improvements are designed to accommodate the increased use and demand at the park.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	4050-Parks Construction	$471,839						$471,839
Grand Total		**$471,839**						**$471,839**

MISSION PARK IMPROVEMENTS

Package Number: FY25-34CIP

Project Type: Parks

Project Number: CIPPK22016

Project Number: CIPPK22016

Description

Improvements at Mission Park. Improvements include park lighting, a new play structure, and a new irrigation system. Improvements are designed to accommodate the increased use and demand at the park.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4050-Parks Construction	$0		$251,500				**$251,500**
CONTGNCY	4050-Parks Construction	$0		$12,500				**$12,500**
EST CARRYOVER	4050-Parks Construction	$146,651		$0				**$146,651**
INTRNL CHG	4050-Parks Construction	$0		$4,750				**$4,750**
PUBLIC ART	4050-Parks Construction	$0		$1,250				**$1,250**
Grand Total		**$146,651**		**$270,000**				**$416,651**

MONTARA PARK IMPROVEMENTS

Package Number	Project Type	Project Number
FY25-34CIP	Parks	CIPPK22018

Project Number: CIPPK22018

Description

This project is for park improvements at Montara Park. The improvements will include improved lighting and court resurfacing. These improvements are designed to accommodate increased use and demand at the park.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	4050-Parks Construction	$355,653						$355,653
Grand Total		**$355,653**						**$355,653**

CARMEL PARK IMPROVEMENTS

Package Number	Project Type	Project Number
FY25-34CIP	Parks	CIPPK22019

Project Number: CIPPK22019

Description

This project is for improvements at Carmel Park. The improvements will include enhanced lighting, a new irrigation system, and court resurfacing.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	4050-Parks Construction	$77,806						$77,806
	4610-ARPA Capital Projects	$12,407						$12,407
Grand Total		**$90,213**						**$90,213**

DELICIAS PARK IMPROVEMENTS

Package Number	Project Type	Project Number
FY25-34CIP	Parks	CIPPK22020

Project Number: CIPPK22020

Description

This project is for improvements at Delicias Park. The improvements will include a enhanced lighting and site amenities. These improvements are designed to accommodate the increased use and demand.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; ""maintain and improve what we have"".

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	4610-ARPA Capital Projects	$30,129						$30,129
Grand Total		**$30,129**						**$30,129**

LIONS PARK IMPROVEMENTS

Package Number	Project Type	Project Number
FY25-34CIP	Parks	CIPPK22021

Project Number: CIPPK22021

Description

This project is for improvements at Lions Park. The improvements will include park lighting. These improvements are designed to accommodate the increased use and demand at the park.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4050-Parks Construction			$35,126				**$35,126**
CONTGNCY	4050-Parks Construction			$4,671				**$4,671**
DESIGN	4050-Parks Construction			$4,671				**$4,671**
INTRNL CHG	4050-Parks Construction			$1,775				**$1,775**
PUBLIC ART	4050-Parks Construction			$467				**$467**
Grand Total				**$46,710**				**$46,710**

COUNTRY GABLES PARK IMPROVEMENTS

Package Number	Project Type	Project Number
FY25-34CIP	Parks	CIPPK22022

Project Number: CIPPK22022

Description

This project is for improvements at Country Gables Park. The improvements will include park lighting. These improvements are designed to accommodate the increased use and demand at the park.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4050-Parks Construction			$46,871				$46,871
CONTGNCY	4050-Parks Construction			$6,233				$6,233
DESIGN	4050-Parks Construction			$6,233				$6,233
INTRNL CHG	4050-Parks Construction			$2,368				$2,368
PUBLIC ART	4050-Parks Construction			$623				$623
Grand Total				**$62,328**				**$62,328**

SUNNYSIDE PARK IMPROVEMENTS

Package Number	Project Type	Project Number
FY25-34CIP	Parks	CIPPK22023

Project Number: CIPPK22023

Description

This project is for improvements at Sunnyside Park. The improvements will include park lighting, court resurfacing, improved irrigation, and site improvements. These improvements are designed to accommodate the increased use and demand at the park.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4050-Parks Construction			$348,610		$672,000		**$1,020,610**
CONTGNCY	4050-Parks Construction			$34,722		$20,000		**$54,722**
DESIGN	4050-Parks Construction			$34,722		$5,000		**$39,722**
INTRNL CHG	4050-Parks Construction			$13,194		$0		**$13,194**
PUBLIC ART	4050-Parks Construction			$3,472		$6,720		**$10,192**
Grand Total				**$434,720**		**$703,720**		$1,138,440

TARRINGTON RANCH PARK IMPROVEMENTS

Package Number	Project Type	Project Number
FY25-34CIP	Parks	CIPPK22024

Project Number: CIPPK22024

Description

This project is for improvements at Tarrington Ranch Park. The improvements will include court resurfacing, park lighting and a new playground with shade. These improvements are designed to accommodate the increased use and demand at the park.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4050-Parks Construction			$219,149		$265,000		**$484,149**
CONTGNCY	4050-Parks Construction			$23,823		$10,000		**$33,823**
DESIGN	4050-Parks Construction			$23,823		$0		**$23,823**
INTRNL CHG	4050-Parks Construction			$9,053		$0		**$9,053**
PUBLIC ART	4050-Parks Construction			$2,382		$2,650		**$5,032**
Grand Total				**$278,230**		**$277,650**		**$555,880**

FOOTHILLS PARK IMPROVEMENTS

Package Number	Project Type	Project Number
FY25-34CIP	Parks	CIPPK22025

Project Number: CIPPK22025

Description

This project is for improvements at Foothills Park. The improvements will include park lighting and site improvements. These improvements are designed to accommodate the increased use and demand at the park.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4050-Parks Construction			$632,918				**$632,918**
CONTGNCY	4050-Parks Construction			$84,164				**$84,164**
DESIGN	4050-Parks Construction			$84,164				**$84,164**
INTRNL CHG	4050-Parks Construction			$31,983				**$31,983**
PUBLIC ART	4050-Parks Construction			$8,416				**$8,416**
Grand Total				**$841,645**				**$841,645**

NORTHERN HORIZON PARK IMPROVEMENTS

Package Number	Project Type	Project Number
FY25-34CIP	Parks	CIPPK22026

Project Number: CIPPK22026

Description

This project is for improvements at Northern Horizon Park. The improvements will include park lighting and irrigation system improvements.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4050-Parks Construction				$576,424			**$576,424**
CONTGNCY	4050-Parks Construction				$76,652			**$76,652**
DESIGN	4050-Parks Construction				$76,652			**$76,652**
INTRNL CHG	4050-Parks Construction				$29,127			**$29,127**
PUBLIC ART	4050-Parks Construction				$7,665			**$7,665**
Grand Total					**$766,520**			**$766,520**

MYRTLE PARK IMPROVEMENTS

Package Number	Project Type	Project Number
FY25-34CIP	Parks	CIPPK22027

Project Number: CIPPK22027

Description

This project is for improvements at Myrtle Park. The improvements will include new park lighting and site improvements. These improvements are designed to accommodate the increased use and demand at the park.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4050-Parks Construction				$35,998			**$35,998**
CONTGNCY	4050-Parks Construction				$4,787			**$4,787**
DESIGN	4050-Parks Construction				$4,787			**$4,787**
INTRNL CHG	4050-Parks Construction				$1,819			**$1,819**
PUBLIC ART	4050-Parks Construction				$479			**$479**
Grand Total					**$47,870**			**$47,870**

CLAVELITO PARK IMPROVEMENTS

Package Number	Project Type	Project Number
FY25-34CIP	Parks	CIPPK22028

Project Number: CIPPK22028

Description

This project is for improvements at Clavelito Park. The improvements will include park lighting and irrigation system improvements. These improvements are designed to accommodate the increased use and demand at the park.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4050-Parks Construction	$0			$108,483	$275,000		**$383,483**
CONTGNCY	4050-Parks Construction	$0			$14,426	$15,000		**$29,426**
DESIGN	4050-Parks Construction	$0			$14,426	$5,000		**$19,426**
EST CARRYOVER	4610-ARPA Capital Projects	$5,749			$0	$0		**$5,749**
INTRNL CHG	4050-Parks Construction	$0			$5,482	$0		**$5,482**
PUBLIC ART	4050-Parks Construction	$0			$1,443	$2,750		**$4,193**
Grand Total		**$5,749**			**$144,260**	**$297,750**		**$447,759**

BUTLER PARK IMPROVEMENTS

Package Number	Project Type	Project Number
FY25-34CIP	Parks	CIPPK22029

Project Number: CIPPK22029

Description

This project is for improvements at Butler Park. The improvements will include park lighting, site improvements and a new playground with shade structure. These improvements are designed to accommodate the increased use and demand at the park.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4050-Parks Construction				$214,275			**$214,275**
CONTGNCY	4050-Parks Construction				$28,494			**$28,494**
DESIGN	4050-Parks Construction				$28,494			**$28,494**
EQUIPMENT	4050-Parks Construction				$58,000			**$58,000**
INTRNL CHG	4050-Parks Construction				$10,828			**$10,828**
PUBLIC ART	4050-Parks Construction				$2,849			**$2,849**
Grand Total					**$342,940**			**$342,940**

CHOLLA PARK IMPROVEMENTS

Package Number	Project Type	Project Number
FY25-34CIP	Parks	CIPPK22030

Project Number: CIPPK22030

Description

This project is for improvements at Cholla Park. The improvements will include park lighting, court resurfacing, and a new playground with shade structure. These improvements are designed to accommodate the increased use and demand at the park.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4050-Parks Construction				$214,245			**$214,245**
CONTGNCY	4050-Parks Construction				$28,490			**$28,490**
DESIGN	4050-Parks Construction				$28,490			**$28,490**
EQUIPMENT	4050-Parks Construction				$60,000			**$60,000**
INTRNL CHG	4050-Parks Construction				$10,826			**$10,826**
PUBLIC ART	4050-Parks Construction				$2,849			**$2,849**
Grand Total					**$344,900**			**$344,900**

SKUNK CREEK LINEAR TRAIL

Package Number	Project Type	Project Number
FY25-34CIP	Parks	CIPPK22032

Project Number: CIPPK22032

Description

Redesign and installation of irrigation and landscaping along paved trail on the Skunk Creek Linear Trail. This 4 + mile trail system was installed in 2002 and is in disrepair.

Justification

Maintaining what we have is a top priority in master plan survey of residents.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4090-Open Space/Trail Cons..	$752,000						$752,000
CONTGNCY	4090-Open Space/Trail Cons..	$100,000						$100,000
DESIGN	4090-Open Space/Trail Cons..	$100,000						$100,000
INTRNL CHG	4090-Open Space/Trail Cons..	$38,000						$38,000
PUBLIC ART	4090-Open Space/Trail Cons..	$10,000						$10,000
Grand Total		**$1,000,000**						**$1,000,000**

GRAND CANAL LINEAR PARK IMPROVEMENT

Package Number	Project Type	Project Number
FY25-34CIP	Parks	CIPPK22033

Project Number: CIPPK22033

Description

This project is for improvements at Grand Canal Linear Park. The improvements will include irrigation system repairs or replacement.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	4090-Open Space/Trail Cons..	$4,960,131						$4,960,131
Grand Total		**$4,960,131**						**$4,960,131**

THUNDERBIRD PASEO IMPROVEMENTS

Package Number: FY25-34CIP

Project Type: Parks

Project Number: CIPPK22034

Project Number: CIPPK22034

Description

This project is for improvements at Thunderbird Paseo Park. The improvements will include enhanced lighting, improved irrigation, court resurfacing and a new play structure.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4090-Open Space/Trail Cons..	$1,684,125	$1,684,125					$3,368,250
CONTGNCY	4090-Open Space/Trail Cons..	$512,000	$0					$512,000
EST CARRYOVER	4090-Open Space/Trail Cons..	$995,570	$0					$995,570
INTRNL CHG	4090-Open Space/Trail Cons..	$194,750	$0					$194,750
PUBLIC ART	4090-Open Space/Trail Cons..	$50,000	$0					$50,000
Grand Total		**$3,436,445**	**$1,684,125**					**$5,120,570**

SUNSET PALMS SPLASH PAD

Package Number: FY25-34CIP

Project Type: Parks

Project Number: CIPPK22035

Project Number: CIPPK22035

Description

This project is for the design and construction of a new splashpad at Sunset Palms (formerly referred to as a Mid-City Park).

Justification

This project addresses aging amenities and the need for new water features in parks as per the current Parks and Recreation Master Plan and what was most important to residents.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4383-2019-DIF Parks & Rec	$153,130						$153,130
EST CARRYOVER	4383-2019-DIF Parks & Rec	$16,583						$16,583
Grand Total		**$169,713**						**$169,713**

NEW RIVER TRAIL IMPROVEMENTS

Package Number	Project Type	Project Number
FY25-34CIP	Parks	CIPPK22036

Project Number: CIPPK22036

Description

This project is designed to provide a connection between New River Trail South and Heroes Regional Park. The improvements include a new concrete walkway, enhanced lighting, irrigation and plantings.

Justification

This project provides an improved link between existing parks as per the current Parks and Recreation Master Plan and what was most important to residents; ”maintain and improve what we have”.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4090-Open Space/Trail Cons..	$497,240						**$497,240**
DESIGN	4090-Open Space/Trail Cons..	$55,249						**$55,249**
Grand Total		**$552,489**						**$552,489**

SAHUARO RANCH PK DRAINAGE/GRADING

Package Number: FY25-34CIP

Project Type: Parks

Project Number: CIPPK22093

Project Number: CIPPK22093

Description

This project is for improvements to Sahuaro Ranch Park. The improvements will include drainage and grading improvements in the proximity of the historical buildings to further prevent water infiltration issues.

Justification

This project addresses aging facilities within parks as per the current Parks and Recreation Master Plan and what has been identified as most important to residents " maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	4080-Cultural Facility	$4,393						$4,393
Grand Total		**$4,393**						**$4,393**

SIERRA VERDE PARK IMPROVEMENTS

Package Number	Project Type	Project Number
FY25-34CIP	Parks	CIPPK22097

Project Number: CIPPK22097

Description

This project is for improvements at Sierra Verde Park. The improvements will include lighting and irrigation upgrades. These improvements are designed to accommodate the increased use and demand at the park.

Justification

Replacement of aging infrastructure in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4050-Parks Construction	$0			$190,000			**$190,000**
CONTGNCY	4050-Parks Construction	$0			$25,266			**$25,266**
DESIGN	4050-Parks Construction	$0			$25,266			**$25,266**
EQUIPMENT	4050-Parks Construction	$0			$139,200			**$139,200**
EST CARRYOVER	4610-ARPA Capital Projects	$1,495,750			$0			**$1,495,750**
INTRNL CHG	4050-Parks Construction	$0			$9,601			**$9,601**
PUBLIC ART	4050-Parks Construction	$0			$2,527			**$2,527**
Grand Total		**$1,495,750**			**$391,860**			**$1,887,610**

GREENWAY GRANADA SPLASH PAD

Package Number: FY25-34CIP

Project Type: Parks

Project Number: CIPPK22098

Project Number: CIPPK22098

Description

This project will add a new smaller scale splash pad amenity to Greenway Granada park. The splash pad will expand community access to parks.

Justification

This project meets the goal of the Parks and Recreation Master Plan to increase park amenities at existing park locations.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	4610-ARPA Capital Projects	$500,000						$500,000
Grand Total		**$500,000**						**$500,000**

SUNSET PARK IMPROVEMENTS

Package Number	Project Type	Project Number
FY25-34CIP	Parks	CIPPK22099

Project Number: CIPPK22099

Description

This project will add a new play structure and updated LED park lighting.

Justification

This project meets the goal of the Parks and Recreation Master Plan to increase park amenities at existing park locations.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	4610-ARPA Capital Projects	$227,018						$227,018
Grand Total		**$227,018**						**$227,018**

BONSALL PARK NORTH IMPROVEMENTS

Package Number: FY25-34CIP

Project Type: Parks

Project Number: CIPPK22100

Project Number: CIPPK22100

Description

This project will be a part of the Bonsall Park North Master Plan and the allocated budget will re-locate the volleyball courts to a more desired area of the park.

Justification

This project meets the goal of the Parks and Recreation Master Plan to increase park amenities at existing park locations

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	4610-ARPA Capital Projects	$500,000						$500,000
Grand Total		**$500,000**						**$500,000**

HEROES REGIONAL PARK BALLFIELDS

Package Number	Project Type	Project Number
FY25-34CIP	Parks	CIPPK22101

Project Number: CIPPK22101

Description

This project will further develop the next phase of development for Heroes Regional Park. An updated park master plan will determine design plans to identify amenities which may include ballfields and other park amenities.

Justification

This project meets the goal of the Parks and Recreation Master Plan to increase park amenities at existing park locations and to further the long-planned development of Heroes Regional Park.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	1080-General Government C..	$3,000,000						$3,000,000
	4383-2019-DIF Parks & Rec	$2,778,031						$2,778,031
EST CARRYOVER	4325-2014-DIF Parks & Rec	$132,684						$132,684
	4383-2019-DIF Parks & Rec	$3,201,929						$3,201,929
	4610-ARPA Capital Projects	$14,778,545						$14,778,545
Grand Total		**$23,891,189**						**$23,891,189**

HEROES REGIONAL PARK SPLASH PAD

Package Number: FY25-34CIP

Project Type: Parks

Project Number: CIPPK22102

Project Number: CIPPK22102

Description

This project consists of retrofitting and replumbing the aging infrastructure of the existing splash pad in Heroes Regional Park.

Justification

This project meets the goal of the Parks and Recreation Master Plan to improve infrastructure within existing parks.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	4610-ARPA Capital Projects	$381,275						$381,275
Grand Total		**$381,275**						**$381,275**

BONSALL NORTH PARK IRRIGATION

Package Number	Project Type	Project Number
FY25-34CIP	Parks	CIPPK22111

Project Number: CIPPK22111

Description

The project is to replace irrigation infrastructure, bringing the system up to standards. May include controllers, taps, meters, valves, lateral lines, and sprinkler heads.

Justification

Replacement of aging infrastructure in parks in the ARPA guidelines and per the current Parks and Recreation Master Plan for what was most important to residents: “maintain and improve what we have”.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	4610-ARPA Capital Projects	$697,000						$697,000
Grand Total		**$697,000**						**$697,000**

SUNSET PALMS PARK IRRIGATION

Package Number	Project Type	Project Number
FY25-34CIP	Parks	CIPPK22112

Project Number: CIPPK22112

Description

The project is to replace irrigation infrastructure, bringing the system up to standards. May include controllers, taps, meters, valves, lateral lines, and sprinkler heads.

Justification

Replacement of aging infrastructure in parks in the ARPA guidelines and per the current Parks and Recreation Master Plan for what was most important to residents: “maintain and improve what we have”.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	4610-ARPA Capital Projects	$143,962						$143,962
Grand Total		**$143,962**						**$143,962**

HILLCREST PARK IRRIGATION

Package Number: FY25-34CIP

Project Type: Parks

Project Number: CIPPK22113

Project Number: CIPPK22113

Description

The project is to replace irrigation infrastructure, bringing the system up to standards. May include controllers, taps, meters, valves, lateral lines, and sprinkler heads.

Justification

Replacement of aging infrastructure in parks in the ARPA guidelines and per the current Parks and Recreation Master Plan for what was most important to residents: “maintain and improve what we have”.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	4610-ARPA Capital Projects	$381,000						$381,000
Grand Total		**$381,000**						**$381,000**

PLAZA ROSA PARK IMPROVEMENTS

Package Number	Project Type	Project Number
FY25-34CIP	Parks	CIPPK23004

Project Number: CIPPK23004

Description

This project is for park improvements for Plaza Rosa Park. The improvements will include a more efficient irrigation system, new park amenities, court resurfacing and a new play structure.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and focuses on what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4050-Parks Construction			$113,525		$225,000		**$338,525**
CONTGNCY	4050-Parks Construction			$14,369		$10,000		**$24,369**
DESIGN	4050-Parks Construction			$14,369		$0		**$14,369**
PUBLIC ART	4050-Parks Construction			$1,436		$2,250		**$3,686**
Grand Total				**$143,699**		**$237,250**		**$380,949**

KINGS PARK IMPROVEMENTS

Package Number: FY25-34CIP

Project Type: Parks

Project Number: CIPPK23005

Project Number: CIPPK23005

Description

This project is for park improvements at Kings Park. The improvements will include a more efficient irrigation system, lighting, a new play structure and new park amenities.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and focuses on what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4050-Parks Construction			$566,351				**$566,351**
CONTGNCY	4050-Parks Construction			$71,690				**$71,690**
DESIGN	4050-Parks Construction			$71,690				**$71,690**
PUBLIC ART	4050-Parks Construction			$7,169				**$7,169**
Grand Total				**$716,900**				**$716,900**

DESERT VALLEY PARK IMPROVEMENTS

Package Number	Project Type	Project Number
FY25-34CIP	Parks	CIPPK23006

Project Number: CIPPK23006

Description

This project is for park improvements at Desert Valley Park. The improvements will include a more efficient irrigation system, lighting, a new play structure, amenities and parking lot resurfacing.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and focuses on what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4050-Parks Construction			$701,046				**$701,046**
CONTGNCY	4050-Parks Construction			$88,740				**$88,740**
DESIGN	4050-Parks Construction			$88,740				**$88,740**
PUBLIC ART	4050-Parks Construction			$8,874				**$8,874**
Grand Total				**$887,400**				**$887,400**

DESERT ROSE PARK IMPROVEMENTS

Package Number	Project Type	Project Number
FY25-34CIP	Parks	CIPPK23007

Project Number: CIPPK23007

Description

This project is for park improvements at Desert Rose Park. The improvements will include a more efficient irrigation system, lights, new play structures, sport court resurfacing and park amenities.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and focuses on what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4050-Parks Construction			$676,793				**$676,793**
CONTGNCY	4050-Parks Construction			$85,670				**$85,670**
DESIGN	4050-Parks Construction			$85,670				**$85,670**
PUBLIC ART	4050-Parks Construction			$8,567				**$8,567**
Grand Total				**$856,700**				**$856,700**

SANDS PARK IMPROVEMENTS

Package Number: FY25-34CIP

Project Type: Parks

Project Number: CIPPK23024

Project Number: CIPPK23024

Description

The project updates the security lights in the park to LED fixtures and replaces parks benches, tables, drinking fountains, and court resurfacing.

Justification

Replacement of aging infrastructure per the approved Master Plan and what was most important to residents; “maintain what we have”.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	4050-Parks Construction	$36,963						$36,963
Grand Total		**$36,963**						**$36,963**

PASEO SPORTS COMPLEX

Package Number	Project Type	Project Number
FY25-34CIP	Parks	CIPPK23026

Project Number: CIPPK23026

Description

The project updates the sports complex field lights with LED fixtures.

Justification

Replacement of aging infrastructure per the approved Master Plan and what was most important to residents; “maintain what we have”.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	1080-General Government C..	$0	$1,143,000					**$1,143,000**
CONTGNCY	1080-General Government C..	$0	$150,000					**$150,000**
DESIGN	1080-General Government C..	$150,000	$0					**$150,000**
EST CARRYOVER	1080-General Government C..	$1,895	$0					**$1,895**
INTRNL CHG	1080-General Government C..	$0	$57,000					**$57,000**
PUBLIC ART	1080-General Government C..	$0	$15,000					**$15,000**
Grand Total		**$151,895**	**$1,365,000**					**$1,516,895**

CHAPPARAL PARK IMPROVEMENTS

Package Number	Project Type	Project Number
FY25-34CIP	Parks	CIPPK23027

Project Number: CIPPK23027

Description

The project improves the irrigation, updates the light fixtures with LED, resurfaces courts and relaces tables, benches and drinking fountains.

Justification

Replacement of aging infrastructure per the approved Master Plan and what was most important to residents; “maintain what we have”.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EQUIPMENT	4050-Parks Construction			$1,121,722				$1,121,722
Grand Total				**$1,121,722**				**$1,121,722**

MURPHY PARK

Package Number	Project Type	Project Number
FY25-34CIP	Parks	CIPPK23044

Project Number: CIPPK23044

Description

Recognized as a great public space in downtown, modernization improvements will focus on a wholistic approach for a more integrated open space with the amphitheater, library and City Hall facilities. This includes examining pedestrian corridors, arrival points, zones for various activities, wayfinding, hardscape design, enhancing tree canopies, and irrigation & drainage.

Justification

The existing City Hall Campus was constructed in 1984. In order to become a focal point of the downtown, it is important to modernize the park to make it more pedestrian friendly.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	1080-General Government C..	$3,385,333						$3,385,333
EST CARRYOVER	4050-Parks Construction	$736,426						$736,426
INTRNL CHG	1080-General Government C..	$133,079						$133,079
PUBLIC ART	1080-General Government C..	$35,021						$35,021
Grand Total		**$4,289,859**						**$4,289,859**

PASADENA PARK PLAYGROUND

Package Number: FY25-34CIP

Project Type: Parks

Project Number: CIPPK23059

Project Number: CIPPK23059

Description

Replace (2) playgrounds

Justification

Replacement of aging infrastructure in parks meets the goal of the Parks and Recreation Master Plan to improve existing parks.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	4610-ARPA Capital Projects	$2,666						$2,666
Grand Total		**$2,666**						**$2,666**

DESERT MIRAGE PARK IRRIGATION

Package Number	Project Type	Project Number
FY25-34CIP	Parks	CIPPK23065

Project Number: CIPPK23065

Description

The project is to replace irrigation infrastructure, bringing the system up to standards. May include controllers, taps, meters, valves, lateral lines, and sprinkler heads.

Justification

Replacement of aging infrastructure in parks in the ARPA guidelines and per the current Parks and Recreation Master Plan for what was most important to residents: “maintain and improve what we have”.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	4610-ARPA Capital Projects	$364,863						$364,863
Grand Total		**$364,863**						**$364,863**

DISCOVERY PARK IRRIGATION

Package Number	Project Type	Project Number
FY25-34CIP	Parks	CIPPK23066

Project Number: CIPPK23066

Description

The project is to replace irrigation infrastructure, bringing the system up to standards. May include controllers, taps, meters, valves, lateral lines, and sprinkler heads.

Justification

Replacement of aging infrastructure in parks in the ARPA guidelines and per the current Parks and Recreation Master Plan for what was most important to residents: “maintain and improve what we have”.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	4610-ARPA Capital Projects	$585,050						**$585,050**
Grand Total		**$585,050**						**$585,050**

NEW WORLD PARK IRRIGATION

Package Number	Project Type	Project Number
FY25-34CIP	Parks	CIPPK23067

Project Number: CIPPK23067

Description

The project is to replace irrigation infrastructure, bringing the system up to standards. May include controllers, taps, meters, valves, lateral lines, and sprinkler heads.

Justification

Replacement of aging infrastructure in parks in the ARPA guidelines and per the current Parks and Recreation Master Plan for what was most important to residents: “maintain and improve what we have”.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	4610-ARPA Capital Projects	$828,000						$828,000
Grand Total		**$828,000**						**$828,000**

SRP HISTORICAL ROOF REPLACEMENT

Package Number: FY25-34CIP

Project Type: Parks

Project Number: CIPPK24001

Project Number: CIPPK24001

Description

This project is for roof improvements on the historical buildings in Sahuaro Ranch Park.

Justification

Replacement and renovation of historic infrastructure to address priority items identified in the assessment recommendations.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4050-Parks Construction			$306,720	$647,520			**$954,240**
CONTGNCY	4050-Parks Construction			$36,000	$76,000			**$112,000**
INTRNL CHG	4050-Parks Construction			$13,680	$28,880			**$42,560**
PUBLIC ART	4050-Parks Construction			$3,600	$7,600			**$11,200**
Grand Total				**$360,000**	**$760,000**			**$1,120,000**

ADA UPGRADES

Package Number	Project Type	Project Number
FY25-34CIP	Parks	CIPPK24002

Project Number: CIPPK24002

Description

This project involves first updating the 2013 American with Disabilities Act Park and Facilities Assessment and then addressing identified deficiencies to bring park facilities into ADA compliance.

Justification

This project is to ensure compliance with the federally adopted American with Disabilities Act and to address any known deficiencies identified by updating the assessment.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	4050-Parks Construction	$356,810						**$356,810**
Grand Total		**$356,810**						**$356,810**

PARKING LOT IMPROVEMENTS

Package Number	Project Type	Project Number
FY25-34CIP	Parks	CIPPK24003

Project Number: CIPPK24003

Description

This project involves repairs and renovation to parking lots at Bonsall North, Foothills, and New World parks.

Justification

This project addresses needed repairs and renovations in Bonsall North, Foothills, and New World parks as identified in the 2021 Park and Facilities Parking Paving Assessment.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4050-Parks Construction				$526,400			**$526,400**
CONTGNCY	4050-Parks Construction				$70,000			**$70,000**
DESIGN	4050-Parks Construction				$70,000			**$70,000**
INTRNL CHG	4050-Parks Construction				$26,600			**$26,600**
PUBLIC ART	4050-Parks Construction				$7,000			**$7,000**
Grand Total					**$700,000**			**$700,000**

HORIZON PARK IMPROVEMENTS

Package Number	Project Type	Project Number
FY25-34CIP	Parks	CIPPK25014

Project Number: CIPPK25014

Description

This project is for improvements at Horizon Park. The improvements will include an updated play structure and new site furnishings. These improvements are designed to accommodate the increased use and demand at the park.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4050-Parks Construction					$265,000		**$265,000**
CONTGNCY	4050-Parks Construction					$10,000		**$10,000**
PUBLIC ART	4050-Parks Construction					$2,650		**$2,650**
Grand Total						**$277,650**		**$277,650**

ARROWHEAD LAKES PARK IMPROVEMENTS

Package Number	Project Type	Project Number
FY25-34CIP	Parks	CIPPK25015

Project Number: CIPPK25015

Description

This project is for improvements at Arrowhead Lakes Park. The improvements will include an updated play structure and new site furnishings. These improvements are designed to accommodate the increased use and demand at the park.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4050-Parks Construction					$255,000		**$255,000**
CONTGNCY	4050-Parks Construction					$10,000		**$10,000**
PUBLIC ART	4050-Parks Construction					$2,550		**$2,550**
Grand Total						**$267,550**		**$267,550**

UTOPIA PARK IMPROVEMENTS

Package Number	Project Type	Project Number
FY25-34CIP	Parks	CIPPK25016

Project Number: CIPPK25016

Description

This project is for improvements at Utopia Park. The improvements will include an updated irrigation system. This improvement is designed to accommodate the increased use and demand at the park.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4050-Parks Construction					$630,000		**$630,000**
CONTGNCY	4050-Parks Construction					$15,000		**$15,000**
DESIGN	4050-Parks Construction					$5,000		**$5,000**
PUBLIC ART	4050-Parks Construction					$6,300		**$6,300**
Grand Total						**$656,300**		**$656,300**

FOOTHILLS PARK SKATE PARK RENOVATIO

Package Number: FY25-34CIP

Project Type: Parks

Project Number: CIPPK25017

Project Number: CIPPK25017

Description

This project is for improvements at the Foothills Skate Park. The improvements will include a renovation of the existing skate park and site amenities This improvement is designed to accommodate the increased use and demand at the skate park.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4050-Parks Construction					$2,125,000		**$2,125,000**
CONTGNCY	4050-Parks Construction					$50,000		**$50,000**
DESIGN	4050-Parks Construction					$25,000		**$25,000**
INTRNL CHG	4050-Parks Construction					$81,700		**$81,700**
PUBLIC ART	4050-Parks Construction					$21,250		**$21,250**
Grand Total						**$2,302,950**		**$2,302,950**

SUNSET VISTA PARK IMPROVEMENTS

Package Number	Project Type	Project Number
FY25-34CIP	Parks	CIPPK25018

Project Number: CIPPK25018

Description

This project is for improvements at Sunset Vista Park. The improvements will include an updated play structure and new site furnishings. These improvements are designed to accommodate the increased use and demand at the park.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4050-Parks Construction					$255,000		**$255,000**
CONTGNCY	4050-Parks Construction					$10,000		**$10,000**
PUBLIC ART	4050-Parks Construction					$2,550		**$2,550**
Grand Total						**$267,550**		**$267,550**

GREENWAY GRANADA PARK IMPROVEMENTS

Package Number: FY25-34CIP

Project Type: Parks

Project Number: CIPPK25019

Project Number: CIPPK25019

Description

This project is for improvements at Greenway Granada Park. The improvements will include an updated irrigation system. This improvement is designed to accommodate the increased use and demand at the park.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4050-Parks Construction					$750,000		**$750,000**
CONTGNCY	4050-Parks Construction					$50,000		**$50,000**
DESIGN	4050-Parks Construction					$10,000		**$10,000**
PUBLIC ART	4050-Parks Construction					$7,500		**$7,500**
Grand Total						**$817,500**		**$817,500**

SUNSET RIDGE PARK IMPROVEMENTS

Package Number	Project Type	Project Number
FY25-34CIP	Parks	CIPPK25020

Project Number: CIPPK25020

Description

This project is for improvements at Sunset Ridge Park. The improvements will include an updated play structure and new site furnishings. These improvements are designed to accommodate the increased use and demand at the park.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4050-Parks Construction					$255,000		**$255,000**
CONTGNCY	4050-Parks Construction					$10,000		**$10,000**
PUBLIC ART	4050-Parks Construction					$2,550		**$2,550**
Grand Total						**$267,550**		**$267,550**

GLND YOUTH SPORTS COMP FLD LIGHTING

Package Number	Project Type	Project Number
FY25-34CIP	Parks	CIPPK25021

Project Number: CIPPK25021

Description

This project is for improvements at the Glendale Youth Sports Complex. The improvements will include updated sports field lighting. This improvement is designed to accommodate the increased use and demand at the park

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan and what was most important to residents; "maintain and improve what we have".

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	4610-ARPA Capital Projects	$350,000						$350,000
Grand Total		**$350,000**						**$350,000**

SAHUARO RANCH PARK BUILDOUT

Package Number	Project Type	Project Number
FY25-34CIP	Parks	CIPPK25068

Project Number: CIPPK25068

Description

This project is for the build out for the Sahuaro Ranch Park Master Plan. The approved design concept included a splashpad, pickleball courts, a destination playground, a lily pond, streetscape enhancements, automatic entry gates, increased visibility of the entrance gates and restoration of the historic groves.

Justification

This project meets the goal of the Parks and Recreation Master Plan to increase park amenities at existing park locations and to further the long-planned development of Heroes Regional Park.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4050-Parks Construction						$27,627,489	**$27,627,489**
Grand Total							**$27,627,489**	**$27,627,489**

SAHUARO RANCH PK MASTER PLAN

Package Number: FY25-34CIP

Project Type: Parks

Project Number: CIPPK70546

Project Number: CIPPK70546

Description

Improvements will include a drainage and grading study around the historical buildings, updating the building assessment and providing recommendations for mitigation.

Justification

This project will continue the protection and restoration of this site which is on the National Registry of Historic Places.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	4080-Cultural Facility	$31,792						$31,792
Grand Total		**$31,792**						**$31,792**

FOOTHILLS PARK PICKLEBALL COURTS

Package Number	Project Type	Project Number
FY25-34CIP	Parks	CIPPK73576

Project Number: CIPPK73576

Description

This project is for the construction of new pickleball courts at Foothills Park to accommodate increased interest and demand in the community.

Justification

This project addresses aging amenities in parks as per the current Parks and Recreation Master Plan key strategy of "Maintain and enhance park and recreation facilities and programs to promote community interaction, healthy lifestyles and safety."

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4050-Parks Construction	$0				$365,000		**$365,000**
CONTGNCY	4050-Parks Construction	$0				$25,000		**$25,000**
DESIGN	4050-Parks Construction	$0				$10,000		**$10,000**
EST CARRYOVER	4325-2014-DIF Parks & Rec	$11,711				$0		**$11,711**
PUBLIC ART	4050-Parks Construction	$0				$3,650		**$3,650**
Grand Total		**$11,711**				**$403,650**		**$415,361**

Public Safety

Summary by Project

Project Number	Project Title	CARRYOVER	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CIPFC20036	GRPSTC DRIVERS TRAINING TRACK	$63,900	$0	$0	$232,000	$0	$0	$1,200,000	**$1,495,900**
CIPFC21053	CITY COURT RENOVATIONS	$1,385,857	$0	$0	$0	$0	$0	$0	**$1,385,857**
CIPPS19029	FIRE STATION #153 REPLACEMENT	$8,445,036	$3,000,000	$0	$0	$0	$0	$0	**$11,445,036**
CIPPS19030	POLICE EVIDENCE STORAGE FACILITY	$19,954,737	$1,500,000	$0	$0	$0	$0	$0	**$21,454,737**
CIPPS19041	MAIN PUBLIC SAFETY BLDG RENOVATION	$197,296	$2,202,280	$6,314,420	$4,480,010	$0	$0	$0	**$13,194,006**
CIPPS19042	FOOTHILLS POLICE STATION RENOVATION	$427,433	$0	$0	$1,606,450	$2,995,840	$3,112,860	$0	**$8,142,583**
CIPPS19043	GATEWAY POLICE STATION RENOVATION	$0	$0	$0	$2,825,350	$10,563,840	$0	$0	**$13,389,190**
CIPPS19044	FIRE STATION #154 RENOVATION	$0	$100,000	$0	$0	$0	$0	$7,940,280	**$8,040,280**
CIPPS19049	FIRE STATION - WESTERN AREA	$0	$0	$0	$0	$19,793,020	$0	$0	**$19,793,020**
CIPPS19050	FIRE STATION #155 RENOVATION	$0	$0	$283,130	$3,714,600	$3,865,600	$0	$0	**$7,863,330**
CIPPS19051	FIRE STATION #156 RENOVATION	$0	$0	$0	$312,940	$3,739,980	$0	$0	**$4,052,920**
CIPPS19052	FIRE STATION #157 RENOVATION	$0	$0	$0	$0	$0	$4,546,300	$0	**$4,546,300**
CIPPS19053	POLICE STATION -WEST AREA	$0	$0	$0	$0	$0	$4,417,090	$0	**$4,417,090**
CIPPS23002	LP15 HEART MONITOR REPLACEMENT	$2,232,682	$0	$0	$0	$0	$0	$0	**$2,232,682**
CIPPS23003	FIRE RADIO REPLACEMENT	$78,163	$0	$0	$0	$0	$0	$2,422,500	**$2,500,663**
CIPPS23031	POLICE CRIME LABORATORY	$0	$4,000,000	$11,056,000	$8,472,000	$8,472,000	$0	$0	**$32,000,000**
CIPPS23042	COURT RENOVATION PHASE 2	$0	$0	$0	$0	$0	$0	$10,471,000	**$10,471,000**

Public Safety

Summary by Project

Project Number	Project Title	CARRYOVER	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CIPPS23074	POLICE MOBILE COMMAND VEHICLE	$596,338	$0	$0	$0	$0	$0	$0	**$596,338**
CIPPS24004	FIRE CAPITAL ASSET REPLACEMENT PROG	$61,600	$0	$0	$0	$0	$0	$4,292,500	**$4,354,100**
CIPPS24005	GRPSTC FIRE HYDRANT REPLACEMENT	$11,300	$0	$0	$0	$0	$177,341	$226,337	**$414,978**
CIPPS24050	FIRE STATION - AIRPORT AREA	$46,000	$500,000	$6,500,000	$5,436,710	$0	$0	$0	**$12,482,710**
CIPPS24054	REPLACE GRPSTC CLASS A BURN BLDG	$2,161,845	$1,000,000	$2,300,000	$0	$0	$0	$0	**$5,461,845**
CIPPS24057	POLICE DEPARTMENT RADIO REPLACEMENT	$3,400,000	$3,100,000	$1,250,000	$1,500,000	$0	$0	$0	**$9,250,000**
CIPPS24063	GRPSTC MASTER PLAN	$97,309	$0	$0	$0	$0	$0	$0	**$97,309**
CIPPS25002	PUBLIC SAFETY DRIVING SIMULATOR	$0	$0	$0	$175,000	$0	$0	$0	**$175,000**
CIPPS25003	FIRE MOBILE COMPUTER TERMINALS-MCTs	$0	$0	$350,000	$0	$0	$0	$0	**$350,000**
CIPPS25024	FIRE STATION - 75TH ORANGEWOOD	$0	$0	$0	$0	$0	$0	$12,000,000	**$12,000,000**
CIPPS25025	MARKED CARTRIDGE / BIG BOX PROP	$0	$1,500,000	$3,750,000	$3,750,000	$0	$0	$0	**$9,000,000**
CIPPS25026	TRAINING ACADEMY EXPANSION NEEDS	$0	$0	$0	$0	$0	$0	$35,000,000	**$35,000,000**
CIPPS25027	CONNEX BOX BASIC SKILLS PROP	$0	$0	$0	$0	$500,000	$0	$0	**$500,000**
CIPPS70814	FIRE APPARATUS REPLACEMENT	$14,709,689	$5,168,164	$6,112,007	$3,000,000	$0	$574,774	$25,386,598	**$54,951,232**
Grand Total		**$53,869,186**	**$22,070,444**	**$37,915,557**	**$35,505,060**	**$49,930,280**	**$12,828,365**	**$98,939,215**	**$311,058,107**

FY 2025-2034 Capital Improvement Program

Public Safety

Summary by Funding Source

Funding Source	CARRYOVER	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
1080-General Government Capital Prj	$21,078,472	$8,268,164	$7,712,007	$4,675,000	$0	$574,774	$32,101,598	**$74,410,015**
2200-Training Facility Revenue	$2,334,354	$2,500,000	$6,050,000	$3,982,000	$500,000	$177,341	$36,426,337	**$51,970,032**
4040-Public Safety Construction	$30,030,360	$11,302,280	$17,653,550	$26,848,060	$49,430,280	$7,659,160	$30,411,280	**$173,334,970**
4173-2019-DIF Fire	$46,000	$0	$6,500,000	$0	$0	$0	$0	**$6,546,000**
4223-2019-DIF Police	$0	$0	$0	$0	$0	$4,417,090	$0	**$4,417,090**
4610-ARPA Capital Projects	$380,000	$0	$0	$0	$0	$0	$0	**$380,000**
Grand Total	**$53,869,186**	**$22,070,444**	**$37,915,557**	**$35,505,060**	**$49,930,280**	**$12,828,365**	**$98,939,215**	**$311,058,107**

GRPSTC DRIVERS TRAINING TRACK

Package Number: FY25-34CIP

Project Type: Public Safety

Project Number: CIPFC20036

Project Number: CIPFC20036

Description

Slurry seal & top coat the GRPSTC Drivers Track to extend the life and protect the pavement of the Drivers Track.

Justification

Due to it's heavy use, it is recommended we "slurry seal" and topcoat the track every 3 years to extend the life of the asphalt, protect it from further UV damage, and prevent cracking. It is also recommended that full resurfacing be done every 7 years.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	2200-Training Facility Reve..	$63,900		$0			$0	**$63,900**
NONCAPITAL	2200-Training Facility Reve..	$0		$232,000			$1,200,000	**$1,432,000**
Grand Total		**$63,900**		**$232,000**			**$1,200,000**	**$1,495,900**

CITY COURT RENOVATIONS

Package Number	Project Type	Project Number
FY25-34CIP	Public Safety	CIPFC21053

Project Number: CIPFC21053

Description

This project will renovate the existing city court which was built in 1991 and was last remodeled in 2003.

Justification

The existing facility does not meet the courts operational needs in regards to safety, security, and storage.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	4040-Public Safety Constru..	$1,005,857						$1,005,857
	4610-ARPA Capital Projects	$380,000						$380,000
Grand Total		**$1,385,857**						**$1,385,857**

FIRE STATION #153 REPLACEMENT

Package Number	Project Type	Project Number
FY25-34CIP	Public Safety	CIPPS19029

Project Number: CIPPS19029

Description

Total replacement of the current 7,400 gross sq. ft. (2-bay)fire station with a new approx. 11,500 gross sq.ft. (3 bay) facility. The project includes the demolition of a retired adjacent community center, approx. 5,000 gross sq.ft.

Justification

The station was constructed in 1974 and components are beyond their useful life, and does not support additional apparatus or space for decontamination. Preventative measures should be taken to mitigate carcinogen exposure for firefighters.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4040-Public Safety Constru..	$2,088,400						$2,088,400
EQUIPMENT	4040-Public Safety Constru..	$210,000						$210,000
EST CARRYOVER	4040-Public Safety Constru..	$8,445,036						$8,445,036
INTRNL CHG	4040-Public Safety Constru..	$121,600						$121,600
NONCAPITAL	4040-Public Safety Constru..	$560,000						$560,000
PUBLIC ART	4040-Public Safety Constru..	$20,000						$20,000
Grand Total		**$11,445,036**						$11,445,036

POLICE EVIDENCE STORAGE FACILITY

Package Number	Project Type	Project Number
FY25-34CIP	Public Safety	CIPPS19030

Project Number: CIPPS19030

Description

New warehouse type facility for police evidence, property storage, and management.

Justification

Current off-site storage facility is being decommissioned. On site storage is at capacity. Location of new evidence storage facility greatly reduces the risk of breaching Chain of Custody and is considered a best practice.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4040-Public Safety Constru..	$1,428,000						$1,428,000
EST CARRYOVER	4040-Public Safety Constru..	$19,954,737						$19,954,737
INTRNL CHG	4040-Public Safety Constru..	$57,000						$57,000
PUBLIC ART	4040-Public Safety Constru..	$15,000						$15,000
Grand Total		**$21,454,737**						**$21,454,737**

MAIN PUBLIC SAFETY BLDG RENOVATION

Package Number	Project Type	Project Number
FY25-34CIP	Public Safety	CIPPS19041

Project Number: CIPPS19041

Description

This project is for design and construction of infrastructure needs at the Main Public Safety Building, to include plumbing, electrical and some interior finishes.

Justification

Components of the building have exceeded their useful life. This location requires significant infrastructure upgrades to meet the business needs of the department.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4040-Public Safety Constru..	$0	$5,773,700	$3,823,530				**$9,597,230**
CONTGNCY	4040-Public Safety Constru..	$295,000	$369,000	$448,000				**$1,112,000**
DESIGN	4040-Public Safety Constru..	$1,770,000	$0	$0				**$1,770,000**
EST CARRYOVER	4040-Public Safety Constru..	$197,296	$0	$0				**$197,296**
INTRNL CHG	4040-Public Safety Constru..	$112,100	$140,220	$170,240				**$422,560**
PUBLIC ART	4040-Public Safety Constru..	$25,180	$31,500	$38,240				**$94,920**
Grand Total		**$2,399,576**	**$6,314,420**	**$4,480,010**				$13,194,006

FOOTHILLS POLICE STATION RENOVATION

Package Number	Project Type	Project Number
FY25-34CIP	Public Safety	CIPPS19042

Project Number: CIPPS19042

Description

This project is for design and construction of a complete renovation of the Foothills police substation to include infrastructure needs as well as functionality. Infrastructure needs include roof, exterior finishes, and plumbing fixtures.

Justification

The Foothills police substation requires significant infrastructure and functionality modernization to meet the business needs of the police department.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4040-Public Safety Constru..	$0		$0	$1,982,810	$2,060,260		**$4,043,070**
CONTGNCY	4040-Public Safety Constru..	$0		$298,760	$621,830	$663,000		**$1,583,590**
DESIGN	4040-Public Safety Constru..	$0		$1,119,730	$0	$0		**$1,119,730**
EQUIPMENT	4040-Public Safety Constru..	$0		$54,120	$112,640	$117,040		**$283,800**
EST CARRYOVER	4040-Public Safety Constru..	$427,433		$0	$0	$0		**$427,433**
INTRNL CHG	4040-Public Safety Constru..	$0		$51,310	$106,790	$110,960		**$269,060**
NONCAPITAL	4040-Public Safety Constru..	$0		$72,570	$151,040	$140,060		**$363,670**
PUBLIC ART	4040-Public Safety Constru..	$0		$9,960	$20,730	$21,540		**$52,230**
Grand Total		**$427,433**		**$1,606,450**	**$2,995,840**	**$3,112,860**		$8,142,583

GATEWAY POLICE STATION RENOVATION

Package Number	Project Type	Project Number
FY25-34CIP	Public Safety	CIPPS19043

Project Number: CIPPS19043

Description

This project is for design and construction of a complete renovation of the Gateway police substation to include infrastructure needs as well as functionality. Infrastructure needs identified in the building assessment include roof, and parking.

Justification

The Gateway substation requires significant infrastructure and modernization to meet the business needs of the police department including additional space for parking to continue meeting the needs of the community.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4040-Public Safety Constru..			$118,020	$7,312,720			**$7,430,740**
CONTGNCY	4040-Public Safety Constru..			$566,690	$2,359,120			**$2,925,810**
DESIGN	4040-Public Safety Constru..			$1,926,350	$0			**$1,926,350**
EQUIPMENT	4040-Public Safety Constru..			$54,120	$225,280			**$279,400**
INTRNL CHG	4040-Public Safety Constru..			$73,430	$305,660			**$379,090**
NONCAPITAL	4040-Public Safety Constru..			$72,570	$302,080			**$374,650**
PUBLIC ART	4040-Public Safety Constru..			$14,170	$58,980			**$73,150**
Grand Total				**$2,825,350**	**$10,563,840**			**$13,389,190**

FIRE STATION #154 RENOVATION

Package Number	Project Type	Project Number
FY25-34CIP	Public Safety	CIPPS19044

Project Number: CIPPS19044

Description

This project is for the study on the location of Fire Station 154 to include rebuild/renovate on the existing site and other options to cover response time gaps. The study will include cost of land, traffic, utilities and needs of the community. The results of the study will determine timing and funding needs.

Justification

The station was constructed in 1982 and components are beyond their useful life.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4040-Public Safety Constru..	$0					$4,867,030	**$4,867,030**
CONTGNCY	4040-Public Safety Constru..	$0					$954,050	**$954,050**
DESIGN	4040-Public Safety Constru..	$0					$889,660	**$889,660**
EQUIPMENT	4040-Public Safety Constru..	$0					$248,630	**$248,630**
INTRNL CHG	4040-Public Safety Constru..	$0					$254,220	**$254,220**
NONCAPITAL	4040-Public Safety Constru..	$0					$678,600	**$678,600**
PUBLIC ART	4040-Public Safety Constru..	$0					$48,090	**$48,090**
STUDY	4040-Public Safety Constru..	$100,000					$0	**$100,000**
Grand Total		**$100,000**					**$7,940,280**	**$8,040,280**

FIRE STATION - WESTERN AREA

Package Number	Project Type	Project Number
FY25-34CIP	Public Safety	CIPPS19049

Project Number: CIPPS19049

Description

This project is for the design and construction of a new, 15,000 square feet, four bay fire station including furniture, fixtures and equipment, to support 18 personnel and one engine.

Justification

Future growth in the area is projected to require an additional station to serve the needs of the community. The station will include space for future expansion as growth demands.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4040-Public Safety Constru..				$12,942,260			**$12,942,260**
DESIGN	4040-Public Safety Constru..				$3,947,390			**$3,947,390**
EQUIPMENT	4040-Public Safety Constru..				$2,049,340			**$2,049,340**
INTRNL CHG	4040-Public Safety Constru..				$724,600			**$724,600**
PUBLIC ART	4040-Public Safety Constru..				$129,430			**$129,430**
Grand Total					**$19,793,020**			**$19,793,020**

FIRE STATION #155 RENOVATION

Package Number	Project Type	Project Number
FY25-34CIP	Public Safety	CIPPS19050

Project Number: CIPPS19050

Description

Project will remodel FS 155 (62nd Ave & Union Hills) as infrastructure components have reached the end of their useful life. Renovation will include new areas to protect firefighters' health and safety as well as functional improvements.

Justification

The station was constructed in 1988 and components are beyond their useful life. The station house, drives, and equipment bays require replacement. Preventative measures should be taken to mitigate carcinogen exposure for firefighters.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4040-Public Safety Constru..		$0	$2,613,230	$2,719,460			**$5,332,690**
CONTGNCY	4040-Public Safety Constru..		$0	$200,340	$208,480			**$408,820**
DESIGN	4040-Public Safety Constru..		$96,100	$354,800	$369,220			**$820,120**
EQUIPMENT	4040-Public Safety Constru..		$50,150	$104,550	$108,800			**$263,500**
INTRNL CHG	4040-Public Safety Constru..		$0	$130,490	$135,800			**$266,290**
NONCAPITAL	4040-Public Safety Constru..		$136,880	$285,360	$296,960			**$719,200**
PUBLIC ART	4040-Public Safety Constru..		$0	$25,830	$26,880			**$52,710**
Grand Total			**$283,130**	**$3,714,600**	**$3,865,600**			$7,863,330

FIRE STATION #156 RENOVATION

Package Number	Project Type	Project Number
FY25-34CIP	Public Safety	CIPPS19051

Project Number: CIPPS19051

Description

Project will remodel FS 156 (68th Ave & Deer Valley) as infrastructure components have reached the end of their useful life. Renovation will include new areas to protect firefighters' health and safety as well as functional improvements.

Justification

The station was constructed in 1998 and components are beyond their useful life. The station house, drives, and equipment bays require replacement. Preventative measures should be taken to mitigate carcinogen exposure for firefighters.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4040-Public Safety Constru..			$0	$2,076,870			**$2,076,870**
CONTGNCY	4040-Public Safety Constru..			$0	$201,290			**$201,290**
DESIGN	4040-Public Safety Constru..			$117,980	$491,070			**$609,050**
EQUIPMENT	4040-Public Safety Constru..			$52,280	$217,600			**$269,880**
INTRNL CHG	4040-Public Safety Constru..			$0	$139,100			**$139,100**
NONCAPITAL	4040-Public Safety Constru..			$142,680	$593,920			**$736,600**
PUBLIC ART	4040-Public Safety Constru..			$0	$20,130			**$20,130**
Grand Total				**$312,940**	**$3,739,980**			$4,052,920

FIRE STATION #157 RENOVATION

Package Number	Project Type	Project Number
FY25-34CIP	Public Safety	CIPPS19052

Project Number: CIPPS19052

Description

Project will remodel FS 157 (59th Ave and Brown) as infrastructure components have reached the end of their useful life. Renovation will include new areas to protect firefighters' health and safety as well as functional improvements.

Justification

The station was constructed in 1997 and components are beyond their useful life. The station house, drives, and equipment bays require replacement. Preventative measures should be taken to mitigate carcinogen exposure for firefighters.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4040-Public Safety Constru..					$2,622,540		**$2,622,540**
CONTGNCY	4040-Public Safety Constru..					$255,610		**$255,610**
DESIGN	4040-Public Safety Constru..					$434,120		**$434,120**
EQUIPMENT	4040-Public Safety Constru..					$282,630		**$282,630**
INTRNL CHG	4040-Public Safety Constru..					$154,440		**$154,440**
NONCAPITAL	4040-Public Safety Constru..					$771,400		**$771,400**
PUBLIC ART	4040-Public Safety Constru..					$25,560		**$25,560**
Grand Total						**$4,546,300**		$4,546,300

POLICE STATION -WEST AREA

Package Number	Project Type	Project Number
FY25-34CIP	Public Safety	CIPPS19053

Project Number: CIPPS19053

Description

This project is for design & construction of a 4,000 sq. ft police substation in conjunction with the proposed west area fire station. The facility will include future expansion as growth demands. Estimates include furniture, fixtures, and equipment.

Justification

Future growth in the area is projected to require an additional station to serve the needs of the community.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4223-2019-DIF Police					$3,212,490		**$3,212,490**
DESIGN	4223-2019-DIF Police					$1,011,940		**$1,011,940**
INTRNL CHG	4223-2019-DIF Police					$160,530		**$160,530**
PUBLIC ART	4223-2019-DIF Police					$32,130		**$32,130**
Grand Total						**$4,417,090**		**$4,417,090**

LP15 HEART MONITOR REPLACEMENT

Package Number	Project Type	Project Number
FY25-34CIP	Public Safety	CIPPS23002

Project Number: CIPPS23002

Description

Purchase of 37 cardiac monitors. The life span is difficult to gauge as wear and tear is a factor that plays into how long these units last.

Justification

These monitors are used multiple times daily. Emergency medical incidents account for over 80% of all calls for service. New technology also plays a part in how long we can continue to use older equipment. Currently, the department's heart monitors are adequate through FY 2024, at which time they are expected to reach the end of their useful life. Heart monitors are considered a capital expenditure due to the type of equipment requiring to be updated all at the same time; which cannot be phased in when replaced. Personnel must all be able to train and work on the same type, make and model of equipment...

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	1080-General Government C..	$2,232,682						$2,232,682
Grand Total		**$2,232,682**						**$2,232,682**

FIRE RADIO REPLACEMENT

Package Number	Project Type	Project Number
FY25-34CIP	Public Safety	CIPPS23003

Project Number: CIPPS23003

Description

Replacement of all handheld (230) and apparatus-mounted (55) radios. To replace our radios, we need to include several accessories that go with the equipment - vehicle and bank chargers, extra batteries, shoulder microphones, antennas, holsters/slings, etc.

Justification

Radios were recently replaced in FY23. Radios are on a replacement schedule for every eight years. Radios are necessary in order to properly respond to all fire and medical responses. It is also imperative that we maintain communication with all other public safety agencies responding to emergency situations.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EQUIPMENT	1080-General Government C..	$0					$2,422,500	**$2,422,500**
EST CARRYOVER	1080-General Government C..	$78,163					$0	**$78,163**
Grand Total		**$78,163**					**$2,422,500**	**$2,500,663**

POLICE CRIME LABORATORY

Package Number: FY25-34CIP

Project Type: Public Safety

Project Number: CIPPS23031

Project Number: CIPPS23031

Description

Construct a 20,000 sf crime lab adjacent to the police evidence storage facility on the Glendale Operations Campus.

Justification

To create a state of the art crime lab to assist with the backlog at the State crime lab.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4040-Public Safety Constru..	$0	$10,080,000	$8,472,000	$8,472,000			**$27,024,000**
DESIGN	4040-Public Safety Constru..	$4,000,000	$0	$0	$0			**$4,000,000**
INTRNL CHG	4040-Public Safety Constru..	$0	$960,000	$0	$0			**$960,000**
PUBLIC ART	4040-Public Safety Constru..	$0	$16,000	$0	$0			**$16,000**
Grand Total		**$4,000,000**	**$11,056,000**	**$8,472,000**	**$8,472,000**			**$32,000,000**

COURT RENOVATION PHASE 2

Package Number	Project Type	Project Number
FY25-34CIP	Public Safety	CIPPS23042

Project Number: CIPPS23042

Description

Update power distribution, ergonomic seating, HVAC cleaning, Kevlar at court benches, ballistic glass, intrusion security, visual evidence displays/controls at courtrooms, security bollards, back of house court expansion, and restroom addition.

Justification

Facility is 30 years old plus with minimal upgrades.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4040-Public Safety Constru..						$7,480,172	**$7,480,172**
CONTGNCY	4040-Public Safety Constru..						$1,496,709	**$1,496,709**
DESIGN	4040-Public Safety Constru..						$785,418	**$785,418**
EQUIPMENT	4040-Public Safety Constru..						$308,099	**$308,099**
INTRNL CHG	4040-Public Safety Constru..						$325,800	**$325,800**
PUBLIC ART	4040-Public Safety Constru..						$74,802	**$74,802**
Grand Total							**$10,471,000**	**$10,471,000**

POLICE MOBILE COMMAND VEHICLE

Package Number	Project Type	Project Number
FY25-34CIP	Public Safety	CIPPS23074

Project Number: CIPPS23074

Description

The vehicle will be used for critical incidents and mega events. The vehicle will have upgraded technology, better communication capabilities and more operational space allowing for multiple divisions to work at the same time.

Justification

The current Mobile Command Center Vehicle is outdated and has required maintenance and major repairs, and it does not have sufficient workspace for personnel.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	1080-General Government C..	$596,338						$596,338
Grand Total		**$596,338**						**$596,338**

FIRE CAPITAL ASSET REPLACEMENT PROG

Package Number	Project Type	Project Number
FY25-34CIP	Public Safety	CIPPS24004

Project Number: CIPPS24004

Description

Replace Extrication Equipment (Battery Operated) for 3 existing Ladder Tenders and 1 Squad including the air bags used for extrication.

Justification

The ability to keep our existing equipment functional and in the ready state is becoming more difficult as the manufacturers are no longer supporting older equipment. We are creating a replacement program to cover older assets as they come up for replacement per the department asset replacement program.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EQUIPMENT	1080-General Government C..	$0					$4,292,500	**$4,292,500**
EST CARRYOVER	1080-General Government C..	$61,600					$0	**$61,600**
Grand Total		**$61,600**					**$4,292,500**	**$4,354,100**

GRPSTC FIRE HYDRANT REPLACEMENT

Package Number	Project Type	Project Number
FY25-34CIP	Public Safety	CIPPS24005

Project Number: CIPPS24005

Description

Replace 10 training fire hydrants at GRPSTC and improve equipment reliability, to continue to train fire recruits and active duty personnel.

Justification

These hydrants are used nearly every day, decreasing their projected service time as compared to a hydrant's normal use throughout the City. Repairs are made periodically to replace threads, caps, and valve stems, but a full replacement of the hydrant will be required approximately every five (5) years to ensure continuous availability. Cost includes the hydrants, sidewalk removal and replacement (as necessary).

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	2200-Training Facility Reve..	$0				$177,341	$226,337	**$403,678**
EST CARRYOVER	2200-Training Facility Reve..	$11,300				$0	$0	**$11,300**
Grand Total		**$11,300**				**$177,341**	**$226,337**	**$414,978**

FIRE STATION - AIRPORT AREA

Package Number	Project Type	Project Number
FY25-34CIP	Public Safety	CIPPS24050

Project Number: CIPPS24050

Description

This project is to support the results of the study which is currently ongoing, and may expand in the future to include design and construction of a new 15,000 square feet, four bay fire station including furniture, fixtures and equipment, to support 18 personnel and one engine.

Justification

Future growth in the area is projected to require an additional station to serve the needs of the community. The station will include space for future expansion as growth demands.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4040-Public Safety Constru..	$0	$0	$5,436,710				**$5,436,710**
	4173-2019-DIF Fire	$0	$6,500,000	$0				**$6,500,000**
DESIGN	4040-Public Safety Constru..	$500,000	$0	$0				**$500,000**
EST CARRYOVER	4173-2019-DIF Fire	$46,000	$0	$0				**$46,000**
Grand Total		**$546,000**	**$6,500,000**	**$5,436,710**				**$12,482,710**

REPLACE GRPSTC CLASS A BURN BLDG

Package Number	Project Type	Project Number
FY25-34CIP	Public Safety	CIPPS24054

Project Number: CIPPS24054

Description

Replace the current GRPSTC Class A burn building.

Justification

The current two Connex type box Class A burn buildings are in poor shape due to age and multitude of live-fire training events. Through high heat events, the interior and exterior is now in poor shape and the welds on the floor and walls are failing. A new Class A burn building will improve the quality of our live-fire training events for recruit and active firefighters in the field, provide an updated and safer environment to conduct live-fire training drills for recruit training and fulfill training requirements for firefighters working in the field.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	2200-Training Facility Reve..	$1,000,000	$2,300,000					**$3,300,000**
EST CARRYOVER	2200-Training Facility Reve..	$2,161,845	$0					**$2,161,845**
Grand Total		**$3,161,845**	**$2,300,000**					**$5,461,845**

POLICE DEPARTMENT RADIO REPLACEMENT

Package Number	Project Type	Project Number
FY25-34CIP	Public Safety	CIPPS24057

Project Number: CIPPS24057

Description

Replacement of Police Department portable radios, mobile radios, motor radios and accessories.

Justification

The Glendale Police Department radios were last refreshed in 2016 and will be considered at end-of-life in 2023. The newest generation of multi-band APX radios feature enhanced interoperability, wi-fi, GPS, LTE and advanced encryption capabilities. The Police Officers' ability to communicate from field directly impacts the speed with which service is delivered to the community. Radio functionality saves precious minutes in critical scenarios where seconds matter. Additionally radios, are the life line for help for officers in critical situations. Replacements are scheduled as follows:FY24/25: 300 portables, FY25/26: 155 mobiles, FY26/27: 119 mobiles, 25 motor radios, 15 consolettes.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EQUIPMENT	1080-General Government C..	$3,100,000	$1,250,000	$1,500,000				**$5,850,000**
EST CARRYOVER	1080-General Government C..	$3,400,000	$0	$0				**$3,400,000**
Grand Total		**$6,500,000**	**$1,250,000**	**$1,500,000**				**$9,250,000**

GRPSTC MASTER PLAN

Package Number	Project Type	Project Number
FY25-34CIP	Public Safety	CIPPS24063

Project Number: CIPPS24063

Description

This project is to create a study to update the existing GRPSTC Master Plan. Included in this study is a comprehensive look at the existing GRPSTC Master Plan site usage incorporating additions to Fire (new "A" Rated Fire burn building training structure), Police (Additional Training Facility and Shoot House), and Landfill (Planning/Siting the addition of the new Methane Gas Recapture facility).

Justification

Future growth in Glendale and Partner Cities is projected to require additional training facilities to serve the policing and fire needs of the community. There is a possibility of the need to site the proposed Methane Gas Recapture facility on GRPSTC land.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	2200-Training Facility Reve..	$97,309						$97,309
Grand Total		**$97,309**						**$97,309**

PUBLIC SAFETY DRIVING SIMULATOR

Package Number	Project Type	Project Number
FY25-34CIP	Public Safety	CIPPS25002

Project Number: CIPPS25002

Description

New instrument for simulating code 3 driving.

Justification

Adding an inhouse fire and police driving simulator provides hands-on practical training for our public safety personnel, offering experience without risks to people or equipment. The compact, ergonomic design driving simulator replicates emergency vehicle driving compartments. This will enhance initial driver instruction, refresher training and driver assessments allowing us to conduct practical real-world training, on different terrains and for different road and atmospheric conditions. The expectation for the use of a driving simulator is to significantly reduce preventable accidents as well as reduce severity of the accidents while preserving our fleet.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EQUIPMENT	1080-General Government C..			$175,000				**$175,000**
Grand Total				**$175,000**				**$175,000**

FIRE MOBILE COMPUTER TERMINALS-MCTs

Package Number	Project Type	Project Number
FY25-34CIP	Public Safety	CIPPS25003

Project Number: CIPPS25003

Description

Purchase 60 MCT's for all fire department apparatus and vehicles.

Justification

In 2025 Motorola will phase out the current MCT's we use for dispatch of 911 responses, this includes replacement parts and upgrades. We will need to replace all 60 MCT's currently used by the Glendale Fire Department as well as any MCT's needed in the future.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EQUIPMENT	1080-General Government C..		$350,000					**$350,000**
Grand Total			**$350,000**					**$350,000**

FIRE STATION - 75TH ORANGEWOOD

Package Number	Project Type	Project Number
FY25-34CIP	Public Safety	CIPPS25024

Project Number: CIPPS25024

Description

This area is in the middle of 4 “first due” areas of coverage between GFD 152 (2.5 miles), 157 (3 miles), 151 (3.5 miles) and Peoria 191’s (2.75 miles) area.

Justification

Due to Grand Ave and the geographical traffic division it creates, this area is difficult to respond into and through due to congestion, limited access and directional restrictions. This area has a high demand necessitating responding resources to be stationed and available in this area.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4040-Public Safety Constru..						$10,800,000	**$10,800,000**
DESIGN	4040-Public Safety Constru..						$1,200,000	**$1,200,000**
Grand Total							**$12,000,000**	**$12,000,000**

MARKED CARTRIDGE / BIG BOX PROP

Package Number	Project Type	Project Number
FY25-34CIP	Public Safety	CIPPS25025

Project Number: CIPPS25025

Description

The structure will include bathrooms, catwalks for instructors to evaluate and a classroom/briefing room. This facility will also be used for big box training by the fire department.

Justification

The marking cartridge training structure is a dynamic prop that allows officers to practice their tactics on building clearing, dynamic entries, active shooter, and hostage rescues. The structure allows for small to large groups to train in an environment that can be customized based on the scenario with moveable and collapsing walls. In addition, the trainings and scenarios are enhanced using simulated weapons that shoot marking rounds at the officers and suspects making the training more real life rather than shooting at paper targets

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	2200-Training Facility Reve..	$250,000	$3,750,000	$3,750,000				**$7,750,000**
DESIGN	2200-Training Facility Reve..	$180,000	$0	$0				**$180,000**
EQUIPMENT	2200-Training Facility Reve..	$560,000	$0	$0				**$560,000**
INTRNL CHG	2200-Training Facility Reve..	$450,000	$0	$0				**$450,000**
PUBLIC ART	2200-Training Facility Reve..	$60,000	$0	$0				**$60,000**
Grand Total		**$1,500,000**	**$3,750,000**	**$3,750,000**				**$9,000,000**

TRAINING ACADEMY EXPANSION NEEDS

Package Number	Project Type	Project Number
FY25-34CIP	Public Safety	CIPPS25026

Project Number: CIPPS25026

Description

The 30,000 square foot new build/addition will provide additional classroom space, increased training space, more lockers, and expanded shower facilities.

Justification

Currently, 100-120 Police and Fire Recruits currently share the space that was intended for 25-30 Recruits. . To ensure the continued high level of training provided to all Fire Fighter and Police Officer Recruits attending the Glendale Regional Public Safety Training Center, the need to expand capacity for all recruit training has greatly increased.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	2200-Training Facility Reve..						$31,500,000	**$31,500,000**
DESIGN	2200-Training Facility Reve..						$3,500,000	**$3,500,000**
Grand Total							**$35,000,000**	**$35,000,000**

CONNEX BOX BASIC SKILLS PROP

Package Number	Project Type	Project Number
FY25-34CIP	Public Safety	CIPPS25027

Project Number: CIPPS25027

Description

These structures will have movable walls that can create a multitude of room simulations for all of our fire fighters as well as a prop that the police department can utilize as well. This will differ from the current Class A props as it will not utilize active smoke or fire. This will decrease the amount of carcinogens that fire fighters come in contact with during training exercises.

Justification

Due to the demands placed on the GRPSTC Fire Academy by the increased number of fire fighter recruits receiving initial fire fighter training, the current number of fire fighting props are insufficient at providing real life structures that simulate modern day fire fighting. The intent is to provide connex box containers that will simulate a small to medium size strip mall, which would provide for the ability to train in real life forceable entry, breeching and breaking and other skills not associated with the props currently at GRPSTC.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	2200-Training Facility Reve..				$450,000			**$450,000**
DESIGN	2200-Training Facility Reve..				$50,000			**$50,000**
Grand Total					**$500,000**			**$500,000**

FIRE APPARATUS REPLACEMENT

Package Number	Project Type	Project Number
FY25-34CIP	Public Safety	CIPPS70814

Project Number: CIPPS70814

Description

The project provides for the replacement of large GFD vehicles to ensure essential services are provided. The plan is to replace engines & ladder tenders (LTs) every 7 yrs or 100K miles & ladders every 10 yrs or 100K miles. FY25 to include Pumpers and Utility Truck

Justification

Programmatic replacement of vehicles will reduce overall lifecycle costs, protect public health and safety while aligning resources with the City's strategic priorities.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	1080-General Government C..	$14,709,689	$0	$0		$0	$0	**$14,709,689**
VEHICLE	1080-General Government C..	$5,168,164	$6,112,007	$3,000,000		$574,774	$25,386,598	**$40,241,543**
Grand Total		**$19,877,853**	**$6,112,007**	**$3,000,000**		**$574,774**	**$25,386,598**	**$54,951,232**

Solid Waste

Summary by Project

Project Number	Project Title	CARRYOVER	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CIPSW19027	REPLACE STREET SWEEPERS	$0	$0	$951,419	$998,990	$0	$549,445	$2,575,934	**$5,075,788**
CIPSW78001	REPLACE ROLLOFF TRUCKS - COMMERCIAL	$0	$0	$236,500	$0	$248,325	$0	$573,631	**$1,058,456**
CIPSW78002	REPLACE FRONTLOAD TRUCKS-COMMERCIAL	$474,009	$431,949	$907,092	$952,447	$500,035	$0	$4,334,637	**$7,600,169**
CIPSW78003	REPLACE SIDELOAD TRUCKS-RESIDENTIAL	$296,035	$1,899,923	$2,043,576	$2,145,754	$2,816,303	$2,365,694	$15,753,414	**$27,320,699**
CIPSW78004	REP BULK TRASH EQUIP-RESIDENTIAL	$1,038,212	$1,160,870	$1,059,877	$639,930	$671,926	$705,523	$7,128,749	**$12,405,087**
CIPSW78005	REPLACE PICKUPS / SERVICE TRUCKS	$150,864	$126,000	$63,919	$175,115	$70,470	$192,794	$329,836	**$1,108,998**
CIPSW78009	ALLEY GATING	$49,874	$20,000	$20,000	$20,000	$20,000	$0	$0	**$129,874**
Grand Total		**$2,008,995**	**$3,638,742**	**$5,282,383**	**$4,932,236**	**$4,327,059**	**$3,813,456**	**$30,696,201**	**$54,699,072**

FY 2025-2034 Capital Improvement Program

Solid Waste

Summary by Funding Source

Funding Source	CARRYOVER	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
6120-Solid Waste	$2,008,995	$3,638,742	$5,282,383	$4,932,236	$4,327,059	$3,813,456	$30,696,201	**$54,699,072**
Grand Total	**$2,008,995**	**$3,638,742**	**$5,282,383**	**$4,932,236**	**$4,327,059**	**$3,813,456**	**$30,696,201**	**$54,699,072**

REPLACE STREET SWEEPERS

Package Number	Project Type	Project Number
FY25-34CIP	Solid Waste	CIPSW19027

Project Number: CIPSW19027

Description

Programmatic replacement of lg Solid Waste (SW) vehicles. SW has 6 street sweepers, ea with a lifespan of 8yrs requiring repl in next 10yrs. Current quotes & inflation used. Rep plan:FY26(2), FY27(2), FY29(1), FY30-34(4). MAG Grants will be pursued

Justification

Mandated by State and Federal as part of PM10 nonattainment areas to improve air quality, reduce particulate emissions, and clear streets of road hazards/debris. Programmatic replacement of vehicles will reduce overall lifecycle costs.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
VEHICLE	6120-Solid Waste		$951,419	$998,990		$549,445	$2,575,934	**$5,075,788**
Grand Total			**$951,419**	**$998,990**		**$549,445**	**$2,575,934**	**$5,075,788**

REPLACE ROLLOFF TRUCKS - COMMERCIAL

Package Number	Project Type	Project Number
FY25-34CIP	Solid Waste	CIPSW78001

Project Number: CIPSW78001

Description

Programmatic replacement of large Solid Waste (SW) vehicles to ensure the provision of essential services to the community. SW has 3 commercial roll-off trucks requiring replacement over next 10 yrs. Replacement plan: FY26(1), FY28(1), FY30-34(2).

Justification

Collection/disposal of solid waste is required by city and county. Programmatic replacement of vehicles reduces overall lifecycle costs, protects public health/safety while aligning resources with the City's strategic priorities.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
VEHICLE	6120-Solid Waste		$236,500		$248,325		$573,631	**$1,058,456**
Grand Total			**$236,500**		**$248,325**		**$573,631**	**$1,058,456**

REPLACE FRONTLOAD TRUCKS-COMMERCIAL

Package Number	Project Type	Project Number
FY25-34CIP	Solid Waste	CIPSW78002

Project Number: CIPSW78002

Description

Replacement of SW vehicles & equip. SW has 7 front load trucks with a lifespan of 7yrs & 1 front load bin delivery truck/trailer with lifespan of 10yrs requiring repl over next 10 yrs. Plan: FY25(1), FY26(2), FY27(2), FY28(1), FY30-34(7)truck and (1) bin delivery truck.

Justification

Collection/disposal of solid waste is required by County/City code. Ensures a safe & efficient operation for a revenue generating enterprise. Programmatic replacement of vehicles will reduce overall lifecycle costs.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	6120-Solid Waste	$474,009	$0	$0	$0		$0	**$474,009**
VEHICLE	6120-Solid Waste	$431,949	$907,092	$952,447	$500,035		$4,334,637	**$7,126,160**
Grand Total		**$905,958**	**$907,092**	**$952,447**	**$500,035**		**$4,334,637**	**$7,600,169**

REPLACE SIDELOAD TRUCKS-RESIDENTIAL

Package Number	Project Type	Project Number
FY25-34CIP	Solid Waste	CIPSW78003

Project Number: CIPSW78003

Description

Replacement of large Solid Waste (SW) vehicles. SW has 27 side load trucks with a lifespan of 6 yrs requiring replacement over next 10 yrs. Plan: FY25 (4), FY26-(4), FY27(4), FY28(5), FY29(4), FY30-34(22).

Justification

Collection/disposal of solid waste is required by State/City code. Programmatic replacement of vehicles reduces overall lifecycle costs, protects public health/safety while aligning resources with City's strategic priorities.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	6120-Solid Waste	$296,035	$0	$0	$0	$0	$0	**$296,035**
VEHICLE	6120-Solid Waste	$1,899,923	$2,043,576	$2,145,754	$2,816,303	$2,365,694	$15,753,414	**$27,024,664**
Grand Total		**$2,195,958**	**$2,043,576**	**$2,145,754**	**$2,816,303**	**$2,365,694**	**$15,753,414**	**$27,320,699**

REP BULK TRASH EQUIP-RESIDENTIAL

Package Number	Project Type	Project Number
FY25-34CIP	Solid Waste	CIPSW78004

Project Number: CIPSW78004

Description

Repl lg SW veh/equip; have 15 rear load trucks/8 tractors w/life of 8yrs req repl over 10yrs. Plan:FY25(2)trucks,(2)tractor FY26(2)trucks/(1)tractor, FY27(1)truck/(1)tractor, FY28-(1)truck(1)tractor, FY29(1)truck(1)tractor, FY30-34(10)trucks/(5)tractors.

Justification

Collection/disposal of solid waste is mandated by State/City code. Programmatic replacement reduces overall lifecycle costs, protect public health and safety while aligning resources with the City's strategic priorities.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EQUIPMENT	6120-Solid Waste	$1,160,870	$1,059,877	$639,930	$671,926	$705,523	$7,128,749	**$11,366,875**
EST CARRYOVER	6120-Solid Waste	$1,038,212	$0	$0	$0	$0	$0	**$1,038,212**
Grand Total		**$2,199,082**	**$1,059,877**	**$639,930**	**$671,926**	**$705,523**	**$7,128,749**	**$12,405,087**

REPLACE PICKUPS / SERVICE TRUCKS

Package Number	Project Type	Project Number
FY25-34CIP	Solid Waste	CIPSW78005

Project Number: CIPSW78005

Description

Provides for programmatic replacement of Solid Waste vehicles. SW has 10 pickup trucks, 2 mechanic service body trucks, and 1 bin delivery truck used to support daily operations and provide timely customer service to the community. Replacement plan: FY25-(1), FY26-(1), FY27-(2), FY28-(1), FY29(2), FY30-34-(5).

Justification

These trucks are support units that assist in maintaining the safe and efficient operation for a revenue generating enterprise.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	6120-Solid Waste	$150,864	$0	$0	$0	$0	$0	**$150,864**
VEHICLE	6120-Solid Waste	$126,000	$63,919	$175,115	$70,470	$192,794	$329,836	**$958,134**
Grand Total		**$276,864**	**$63,919**	**$175,115**	**$70,470**	**$192,794**	**$329,836**	**$1,108,998**

ALLEY GATING

Package Number	Project Type	Project Number
FY25-34CIP	Solid Waste	CIPSW78009

Project Number: CIPSW78009

Description

A program that manages health/safety issues including blocking of vehicular access & difficulty of enforcement due to illegal dumping in alleys. Includes residential garbage serv. relocations/blue stake gate location/gate installation/access key/code

Justification

Promotes/enhances quality of life for residents residing near or adjacent to alley ways, providing a safer & cleaner environment. Project includes pre-gated alley clean-up & citizen notification. O&M to be an ongoing supplemental as gates get older.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EQUIPMENT	6120-Solid Waste	$20,000	$20,000	$20,000	$20,000			**$80,000**
EST CARRYOVER	6120-Solid Waste	$49,874	$0	$0	$0			**$49,874**
Grand Total		**$69,874**	**$20,000**	**$20,000**	**$20,000**			**$129,874**

Streets

Summary by Project

Project Number	Project Title	CARRYOVER	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CIPST19006	PAVEMENT MANAGEMENT	$10,880,228	$17,927,117	$18,808,494	$19,733,891	$20,619,149	$20,764,430	$115,735,001	**$224,468,310**
CIPST19010	BALLPARK BOULEVARD	$726,150	$0	$0	$0	$0	$0	$0	**$726,150**
CIPST19048	CAPITAL BRIDGE REPAIR PROGRAM	$105,898	$1,238,329	$772,054	$371,598	$390,177	$409,685	$2,376,964	**$5,664,705**
CIPST20012	FLASHING YELLOW ARROWS	$513,245	$0	$0	$0	$0	$0	$0	**$513,245**
CIPST20013	VEHICLE REPLACEMENT	$1,488,872	$560,432	$583,890	$607,246	$631,535	$656,796	$3,699,718	**$8,228,489**
CIPST20022	BIKE PROJECTS (LOCAL MATCH)	$0	$143,208	$146,072	$148,994	$151,973	$155,013	$822,827	**$1,568,087**
CIPST21001	TELECOM CONDUITS	$419,200	$209,600	$209,600	$209,600	$209,600	$209,600	$1,048,000	**$2,515,200**
CIPST21015	CENTRAL CORE SIDEWALK GAPS	$358,801	$0	$0	$0	$0	$0	$0	**$358,801**
CIPST21016	67TH AVENUE BIKE LANES	$966,003	$0	$0	$0	$0	$0	$0	**$966,003**
CIPST21018	ST RECON GLENDALE - 101 TO 91ST	$898,435	$0	$0	$0	$0	$0	$0	**$898,435**
CIPST21051	ST RECON 75TH-GLENDALE TO NORTHERN	$3,042,670	$0	$0	$0	$0	$0	$0	**$3,042,670**
CIPST21052	ST RECON 83RD-GLENDALE TO NORTHERN	$5,715,369	$2,584,631	$0	$0	$0	$0	$0	**$8,300,000**
CIPST22043	ST RECON 67TH - GREENWAY TO BELL	$2,104,325	$0	$0	$0	$0	$0	$0	**$2,104,325**
CIPST22062	PAVEMENT CUT REPAIR	$0	$111,122	$113,346	$115,612	$117,924	$120,283	$638,475	**$1,216,762**
CIPST22063	TRANSPORTATION NETWORK IMPROVEMENTS	$2,000,000	$0	$0	$0	$0	$0	$0	**$2,000,000**
CIPST22064	TRANSPORTATION SAFETY PROGRAM	$767,268	$440,912	$449,730	$458,725	$467,901	$477,258	$2,533,342	**$5,595,136**
CIPST22065	SCALLOP STREET PROGRAM	$7,758,036	$0	$0	$0	$0	$0	$0	**$7,758,036**

Streets

Summary by Project

Project Number	Project Title	CARRYOVER	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CIPST22067	57TH AND GREENWAY INTERSECT IMPROV.	$200,000	$0	$0	$0	$0	$0	$0	**$200,000**
CIPST22068	59TH AND NORTHERN INTERSECT IMPROV.	$1,042,167	$0	$0	$0	$0	$0	$0	**$1,042,167**
CIPST22120	95TH AVE / MONTEBELLO INTERSECTION	$184,164	$0	$0	$0	$0	$0	$0	**$184,164**
CIPST23014	OLIVE AVE 59-67 STREET LIGHTS	$321,100	$0	$0	$0	$0	$0	$0	**$321,100**
CIPST23015	61ST/OLIVE TRAFFIC SIGNAL UPGRADE	$194,623	$0	$0	$0	$0	$0	$0	**$194,623**
CIPST23016	53RD/CAMELBACK NEW HAWK	$484,957	$0	$0	$0	$0	$0	$0	**$484,957**
CIPST23017	NORTHERN PARKWAY CABLE BARRIER 2	$1,173,236	$0	$0	$0	$0	$0	$0	**$1,173,236**
CIPST23018	TMC UPGRADE	$0	$228,692	$2,013,998	$0	$0	$0	$0	**$2,242,690**
CIPST23019	MARYLAND ACTIVE TRANSPORTATION IMPR	$140,127	$95,155	$0	$0	$0	$0	$0	**$235,282**
CIPST23020	MISSOURI ACTIVE TRANSPORTATION IMPR	$0	$311,782	$0	$0	$0	$0	$0	**$311,782**
CIPST23047	SARIVAL AVE/BETHANY HOME RD SIGNAL	$1,040,852	$0	$0	$0	$0	$0	$0	**$1,040,852**
CIPST23048	SARIVAL AVE/GLENDALE AVE SIGNAL	$72,706	$967,896	$0	$0	$0	$0	$0	**$1,040,602**
CIPST23049	INFILL STREETLIGHTS PHASE II	$168,156	$493,627	$503,499	$513,569	$0	$0	$0	**$1,678,851**
CIPST23050	58TH AVENUE/BETHANY HOME ROAD	$347,706	$679,643	$0	$0	$0	$0	$0	**$1,027,349**
CIPST23051	TRAFFIC SIGNAL INTERCONNECT	$400,000	$736,019	$671,332	$671,332	$0	$0	$0	**$2,478,683**
CIPST23052	SPEED FEEDBACK SIGNS SCHOOL ZONES	$103,862	$0	$0	$0	$0	$0	$0	**$103,862**
CIPST23053	INFILL SIDEWALK	$331,830	$165,241	$168,544	$171,916	$175,354	$178,862	$949,418	**$2,141,165**

FY 2025-2034 Capital Improvement Program

Streets

Summary by Project

Project Number	Project Title	CARRYOVER	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CIPST23054	GUARDRAIL UPDATE	$112,352	$110,160	$112,363	$114,611	$116,903	$119,241	$710,893	**$1,396,523**
CIPST23057	FLASHING YELLOW ARROWS PHASE 5	$0	$0	$105,981	$882,086	$0	$0	$0	**$988,067**
CIPST23071	83RD AVE CARDINALS WAY INTERSECTION	$161,575	$130,050	$0	$0	$0	$0	$0	**$291,625**
CIPST24013	43RD AVE-PEORIA INTERSECTION IMPRV	$0	$0	$31,212	$180,405	$0	$0	$0	**$211,617**
CIPST24014	51ST AVE-CAMELBACK INTERSECTION IMP	$0	$191,250	$585,225	$0	$0	$0	$0	**$776,475**
CIPST24016	59TH AVE-THUNDERBIRD INTERSECTION	$0	$61,200	$353,736	$0	$0	$0	$0	**$414,936**
CIPST24017	67TH AVE-GREENWAY INTERSECTION	$0	$382,500	$1,170,450	$0	$0	$0	$0	**$1,552,950**
CIPST24018	67TH AVE-PEORIA INTERSECTION IMPRV	$0	$50,000	$200,000	$0	$0	$0	$0	**$250,000**
CIPST24022	67TH AVE-THUNDERBIRD INTERSECTION	$0	$332,928	$489,600	$2,546,899	$0	$0	$0	**$3,369,427**
CIPST24024	99TH AVE: GLENDALE AVE TO NORTHERN	$0	$229,500	$0	$1,353,040	$0	$0	$0	**$1,582,540**
CIPST24025	BALLPARK BLVD: BHR TO MARYLAND AVE	$0	$0	$468,180	$2,706,080	$0	$0	$0	**$3,174,260**
CIPST24027	LITCHFIELD-BHR TRAFFIC SIGNAL	$0	$0	$0	$0	$0	$115,928	$670,067	**$785,995**
CIPST24029	NORTHERN: REEMS-LITCHFIELD WIDENING	$0	$0	$0	$0	$0	$690,050	$2,111,555	**$2,801,605**
CIPST24030	NORTHERN: SARIVAL-ALSUP WIDENING	$0	$0	$0	$0	$0	$0	$2,718,800	**$2,718,800**
CIPST24031	REEMS-HATCHER TRAFFIC SIGNAL	$0	$0	$0	$0	$0	$165,612	$506,773	**$672,385**
CIPST24032	SARIVAL: GLENDALE TO NORTHERN ROADW	$0	$0	$0	$0	$0	$828,060	$2,584,543	**$3,412,603**
CIPST24033	SARIVAL-OLIVE TRAFFIC SIGNAL	$0	$0	$0	$0	$0	$248,418	$760,160	**$1,008,578**

Streets

Summary by Project

Project Number	Project Title	CARRYOVER	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CIPST24034	SARIVAL-PEORIA INTERSECTION IMPRV	$0	$0	$0	$0	$0	$193,490	$591,235	**$784,725**
CIPST24035	RIGHT OF WAY LANDSCAPE PLAN	$329,060	$918,829	$946,394	$370,144	$381,248	$392,686	$404,466	**$3,742,827**
CIPST24036	STREET DESIGN PROJECT	$1,000,000	$0	$0	$0	$0	$0	$0	**$1,000,000**
CIPST24037	TRANSPORTATION PLAN	$500,000	$510,000	$0	$0	$0	$552,040	$1,172,578	**$2,734,618**
CIPST24039	FEDERAL GRANT FUND MATCH	$0	$2,500,000	$2,500,000	$0	$0	$0	$0	**$5,000,000**
CIPST24040	51ST AVE CORRIDOR PROJECT	$2,034,180	$0	$6,056,836	$0	$0	$0	$0	**$8,091,016**
CIPST24041	BELL RD CORRIDOR PROJECT	$1,581,360	$0	$5,665,272	$0	$0	$0	$0	**$7,246,632**
CIPST24042	CENTRAL GLENDALE INFRA IMPRV	$503,677	$0	$7,666,640	$0	$0	$0	$0	**$8,170,317**
CIPST24043	GLENDALE SS4A ACTION PLAN	$999,834	$0	$0	$0	$0	$0	$0	**$999,834**
CIPST24060	51ST AVE - OLIVE AVE TO CACTUS ROAD	$4,500,000	$0	$0	$0	$0	$0	$0	**$4,500,000**
CIPST24062	WATER CONSERVATION - TURF CONVERSIO	$810,000	$0	$0	$0	$0	$0	$0	**$810,000**
CIPST24068	67TH AVE - BEARDSLEY TO PINNACLE PK	$6,210,532	$3,000,000	$0	$0	$0	$0	$0	**$9,210,532**
CIPST25012	GLENDALE AVE RADAR DET & ADAPT CONT	$0	$397,192	$0	$0	$0	$0	$0	**$397,192**
CIPST25013	ADVANCE DETECTION & STOP BAR INSTAL	$0	$513,746	$0	$0	$0	$0	$0	**$513,746**
CIPST25028	107TH AVE, ORANGEWOOD TO NORTHERN	$0	$417,404	$0	$0	$0	$0	$0	**$417,404**
CIPST25029	UNION HILLS, 67TH AVE TO 75TH AVE	$0	$332,258	$0	$0	$0	$0	$0	**$332,258**
CIPST25030	69TH AVE, BELL RD TO CAMPO BELLO DR	$0	$137,176	$0	$0	$0	$0	$0	**$137,176**

FY 2025-2034 Capital Improvement Program

Streets

Summary by Project

Project Number	Project Title	CARRYOVER	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CIPST25031	DESERT COVE AVE, 59TH DR TO 60TH DR	$0	$93,331	$0	$0	$0	$0	$0	**$93,331**
CIPST25032	72ND AVE, LUKE AVE TO SAN JUAN AVE	$0	$256,816	$0	$0	$0	$0	$0	**$256,816**
CIPST25033	76TH LN, CAMELBACK RD TO CUL-DE-SAC	$0	$63,827	$0	$0	$0	$0	$0	**$63,827**
CIPST25034	ST RECON, 43RD AVE-GLENDALE AREA	$0	$2,291,884	$0	$0	$0	$0	$0	**$2,291,884**
CIPST25035	ST RECON 59TH AVE - GLENDALE AREA	$0	$760,476	$0	$0	$0	$0	$0	**$760,476**
CIPST25036	ST RECON 75TH, 73RD, & READE AVE	$0	$1,278,565	$0	$0	$0	$0	$0	**$1,278,565**
CIPST25037	ST RECON 59TH AVE & BEARDSLEY AREA	$0	$0	$2,141,305	$0	$0	$0	$0	**$2,141,305**
CIPST25038	63RD AVE, THUNDERBIRD TO CUL-DE-SAC	$0	$0	$321,856	$0	$0	$0	$0	**$321,856**
CIPST25039	ST RECON 59TH AVE & CACTUS AREA	$0	$0	$622,650	$0	$0	$0	$0	**$622,650**
CIPST25040	RECON ST, 51ST AVE & PEORIA AV AREA	$0	$0	$2,121,830	$0	$0	$0	$0	**$2,121,830**
CIPST25041	ST RECON 67TH & BETHANY HM AREA	$0	$0	$4,146,772	$0	$0	$0	$0	**$4,146,772**
CIPST25042	ST RECON 71ST AVE & BEARDSLEY AREA	$0	$0	$0	$4,833,436	$0	$0	$0	**$4,833,436**
CIPST25043	ST RECON 63RD AVE & BEARDSLEY AREA	$0	$0	$0	$2,381,920	$0	$0	$0	**$2,381,920**
CIPST25044	RECON 55TH AVE, CACTUS TO CHOLLA ST	$0	$0	$0	$423,079	$0	$0	$0	**$423,079**
CIPST25045	ST RECON, 51ST AVE & NORTHERN AREA	$0	$0	$0	$1,110,458	$0	$0	$0	**$1,110,458**
CIPST25046	ST RECON, 51ST AVE & GLENDALE AREA	$0	$0	$0	$2,026,759	$0	$0	$0	**$2,026,759**
CIPST25047	ST RECON, 83RD AVE & MARYLAND AREA	$0	$0	$0	$533,351	$0	$0	$0	**$533,351**

FY 2025-2034 Capital Improvement Program

Streets

Summary by Project

Project Number	Project Title	CARRYOVER	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CIPST25048	RECON GLENN DR, 88TH LN TO 87TH DR	$0	$0	$0	$193,158	$0	$0	$0	**$193,158**
CIPST25049	MOUNTAIN VIEW RD, 43RD TO 59TH	$0	$0	$0	$0	$1,690,217	$0	$0	**$1,690,217**
CIPST25050	ST RECON, 75TH AVE & NORTHERN AREA	$0	$0	$0	$0	$4,834,190	$0	$0	**$4,834,190**
CIPST25051	RECON ROSE LN, GRAND CANAL TO 99TH	$0	$0	$0	$0	$226,563	$0	$0	**$226,563**
CIPST25052	ST RECON, 75TH AVE & DENARO DR AREA	$0	$0	$0	$0	$152,880	$0	$0	**$152,880**
CIPST25053	46TH AVE, McLENNAN TO OCOTILLO	$0	$0	$0	$0	$0	$78,203	$0	**$78,203**
CIPST25054	ST RECON, 59TH AVE & BETHANY AREA	$0	$0	$0	$0	$0	$4,919,302	$0	**$4,919,302**
CIPST25055	ST RECON, 69TH AVE & GREENWAY AREA	$0	$0	$0	$0	$0	$2,969,724	$0	**$2,969,724**
CIPST25056	ST RECON, 47TH AVE & NORTHERN AREA	$0	$0	$0	$0	$0	$0	$2,508,177	**$2,508,177**
CIPST25057	ROSE LN, CUL-DE-SAC TO 49TH AVE	$0	$0	$0	$0	$0	$0	$93,111	**$93,111**
CIPST25058	ST RECON, 71ST AVE & NORTHERN AREA	$0	$0	$0	$0	$0	$0	$1,802,836	**$1,802,836**
CIPST25059	ST RECON, 79TH AVE & BETHANY AREA	$0	$0	$0	$0	$0	$0	$894,504	**$894,504**
CIPST25060	ST RECON, 75TH AVE & GLENDALE AREA	$0	$0	$0	$0	$0	$0	$639,440	**$639,440**
CIPST25061	UNION HILLS, 51ST AVE TO 59TH AVE	$0	$0	$0	$0	$0	$0	$1,875,919	**$1,875,919**
CIPST25062	59TH, DEER VALLEY TO PINNACLE PEAK	$0	$0	$0	$0	$0	$0	$1,135,439	**$1,135,439**
CIPST25063	RECON BELL RD, 67TH AVE TO 75TH AVE	$0	$0	$0	$0	$0	$0	$3,901,163	**$3,901,163**
CIPST25064	ST RECON, 55TH AVE & BELL RD AREA	$0	$0	$0	$0	$0	$0	$1,941,887	**$1,941,887**

Streets

Summary by Project

Project Number	Project Title	CARRYOVER	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CIPST25065	ST RECON, 79TH AVE & GLENDALE AREA	$0	$0	$0	$0	$0	$0	$3,114,618	**$3,114,618**
CIPST25066	NEW RIVER, GLENDALE TO CUL-DE-SAC	$0	$0	$0	$0	$0	$0	$767,812	**$767,812**
CIPST25067	ST RECON, OLIVE AVE & 51ST AVE AREA	$0	$0	$0	$0	$0	$0	$3,250,430	**$3,250,430**
CIPST25069	ACTIVE TRANSPORTATION PLAN	$0	$0	$900,000	$0	$0	$0	$0	**$900,000**
CIPST25070	ST RECON BETHANY HM - 43RD TO 51ST	$0	$0	$0	$0	$0	$0	$3,396,161	**$3,396,161**
CIPST25071	ST RECON CAMELBACK - 51ST TO 59TH	$0	$0	$0	$0	$0	$0	$3,323,265	**$3,323,265**
CIPST25072	ST RECON GREENWAY - 59TH TO 51ST	$0	$0	$0	$0	$0	$0	$2,591,410	**$2,591,410**
CIPST25073	ST RECON CAMELBACK - 59TH TO 79TH	$0	$5,953,292	$0	$0	$0	$0	$0	**$5,953,292**
CIPST25074	ST RECON CAMELBACK - 75TH TO 83RD	$0	$0	$1,330,305	$0	$0	$0	$0	**$1,330,305**
CIPST25075	ST RECON 75TH-DEER VLLY TO BEARDSLY	$0	$0	$1,362,593	$0	$0	$0	$0	**$1,362,593**
CIPST65005	ITS UPGRADES (LOCAL MATCH)	$292,153	$209,304	$213,491	$217,760	$222,115	$226,557	$1,202,594	**$2,583,974**
CIPST65006	BUS PULLOUTS	$610,285	$330,683	$337,297	$344,044	$350,924	$357,942	$1,900,004	**$4,231,179**
CIPST65016	NORTHERN PARKWAY	$120,281	$670,000	$670,000	$670,000	$0	$0	$0	**$2,130,281**
CIPST68918	INFILL LIGHTING PROGRAM PHASE I	$1,414,252	$165,240	$168,545	$171,916	$175,354	$178,861	$949,416	**$3,223,584**
CIPST68922	STREETLIGHT POLE PROGRAM	$134,311	$82,620	$84,273	$85,958	$87,677	$89,430	$474,708	**$1,038,977**
Grand Total		**$65,263,836**	**$49,263,638**	**$65,213,365**	**$44,147,588**	**$31,001,685**	**$35,097,471**	**$175,797,708**	**$465,785,290**

FY 2025-2034 Capital Improvement Program

Streets

Summary by Funding Source

Funding Source	CARRYOVER	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
1080-General Government Capital Prj	$8,506,296	$1,128,429	$1,155,994	$579,744	$590,848	$602,286	$1,452,466	**$14,016,063**
2050-Highway User Revenue Fund	$505,621	$3,098,213	$3,253,124	$3,415,780	$3,586,568	$3,765,897	$21,849,408	**$39,474,611**
2060-Transportation Grants	$7,648,916	$1,993,267	$20,626,747	$1,220,085	$0	$339,505	$1,117,716	**$32,946,236**
2070-Transportation Sales Tax	$10,374,606	$14,828,904	$15,555,370	$16,318,111	$17,032,581	$16,998,533	$93,885,593	**$184,993,698**
2071-Transportation SILF	$0	$2,500,000	$2,500,000	$0	$0	$0	$0	**$5,000,000**
4010-Streets Construction	$898,435	$5,953,292	$2,692,898	$4,833,436	$6,524,407	$6,927,805	$28,394,237	**$56,224,510**
4020-Hurf Capital Projects	$5,154,852	$1,080,110	$1,107,319	$1,135,293	$1,164,061	$1,193,645	$6,442,504	**$17,277,785**
4030-Transportation Capital Proj	$27,390,823	$10,751,467	$15,023,510	$9,858,714	$2,103,220	$3,367,747	$13,830,368	**$82,325,849**
4410-2014-DIF Streets Zone 1 East	$915,571	$0	$0	$0	$0	$0	$0	**$915,571**
4420-2014-DIF Streets Zn 2 West 101	$937,975	$0	$0	$0	$0	$0	$0	**$937,975**
4431-2019-DIF-Streets	$1,962,843	$6,962,059	$3,298,403	$6,786,425	$0	$0	$0	**$19,009,731**
4434-2023-DIF Streets West	$967,896	$967,896	$0	$0	$0	$1,902,054	$8,825,416	**$12,663,261**
Grand Total	**$65,263,836**	**$49,263,638**	**$65,213,365**	**$44,147,588**	**$31,001,685**	**$35,097,471**	**$175,797,708**	**$465,785,290**

PAVEMENT MANAGEMENT

Package Number	Project Type	Project Number
FY25-34CIP	Streets	CIPST19006

Project Number: CIPST19006

Description

Project provides for street pavement treatments and potential local grant match funding. Specific activities included in this project involve surface preparation, repairs, and overlays as needed. The street locations and treatments shall be identified in the City's ongoing Pavement Management Plan.

Justification

This project targets street segments that are in need of pavement treatments. Street rehabilitation is necessary to maximize the life of the city's residential, collector, and arterial streets.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	2050-Highway User Revenu..	$3,011,873	$3,162,467	$3,320,590	$3,486,619	$3,660,950	$21,240,516	**$37,883,015**
	2070-Transportation Sales ..	$14,226,718	$14,938,160	$15,685,176	$16,383,189	$16,331,914	$90,286,117	**$167,851,274**
CONTGNCY	2050-Highway User Revenu..	$86,340	$90,657	$95,190	$99,949	$104,947	$608,892	**$1,085,975**
	2070-Transportation Sales ..	$352,186	$367,210	$382,935	$399,392	$416,619	$2,349,476	**$4,267,818**
EST CARRYOVER	2050-Highway User Revenu..	$505,621	$0	$0	$0	$0	$0	**$505,621**
	2070-Transportation Sales ..	$10,374,606	$0	$0	$0	$0	$0	**$10,374,606**
INTRNL CHG	2070-Transportation Sales ..	$250,000	$250,000	$250,000	$250,000	$250,000	$1,250,000	**$2,500,000**
Grand Total		**$28,807,345**	**$18,808,494**	**$19,733,891**	**$20,619,149**	**$20,764,430**	**$115,735,001**	**$224,468,310**

BALLPARK BOULEVARD

Package Number	Project Type	Project Number
FY25-34CIP	Streets	CIPST19010

Project Number: CIPST19010

Description

Project to design and construct Ballpark Boulevard. This is Phase II of this project to build the roadway to its ultimate configuration and tile the Roosevelt irrigation ditch.

Justification

This project was identified as necessary for network connectivity in the region.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	4410-2014-DIF Streets Zone..	$356,212						**$356,212**
	4431-2019-DIF-Streets	$369,938						**$369,938**
Grand Total		**$726,150**						**$726,150**

CAPITAL BRIDGE REPAIR PROGRAM

Package Number	Project Type	Project Number
FY25-34CIP	Streets	CIPST19048

Project Number: CIPST19048

Description

This program is needed to maintain city bridges to meet Federal Highway Administration standards. There are approximately 43 bridges that are inspected by Arizona Department of Transportation (ADOT) biennially. The maintenance required is identified in the ADOT bridge inspection program.

Justification

The City is required to maintain its bridges to a satisfactory standard. FY25 includes major deck rehabilitation to Skunk Creek Bridge at Bell Rd. Three additional bridge locations are included in FY25 for minor deck rehabilitation, which are the ACDC Bridge at Thunderbird, New River Bridge at Union Hills Dr, and Dysart Drain Bridge at Dysart Rd. FY26 includes minor deck rehabilitation to bridges located at Skunk Creek and 59th Ave, Grand Canal and 83rd Ave, New River and 83rd Ave, Grand Canal and 91st Ave, and Grand Canal and 95th Ave. Proper maintenance is critical to protect the integrity of our City's bridges and ensure that everyone is safe; ADOT provides us with biennial bridge inspections to inform the City in developing a ..

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4030-Transportation Capita..	$1,129,640	$682,122	$297,278	$312,142	$327,749	$1,901,572	**$4,650,503**
CONTGNCY	4030-Transportation Capita..	$19,481	$20,456	$21,478	$22,552	$23,680	$137,389	**$245,037**
DESIGN	4030-Transportation Capita..	$33,705	$35,390	$37,160	$39,018	$40,968	$237,695	**$423,936**
EST CARRYOVER	4030-Transportation Capita..	$105,898	$0	$0	$0	$0	$0	**$105,898**
INTRNL CHG	4030-Transportation Capita..	$44,207	$27,265	$12,709	$13,344	$14,011	$81,292	**$192,828**
PUBLIC ART	4030-Transportation Capita..	$11,296	$6,821	$2,973	$3,121	$3,277	$19,016	**$46,504**
Grand Total		**$1,344,227**	**$772,054**	**$371,598**	**$390,177**	**$409,685**	**$2,376,964**	**$5,664,705**

FLASHING YELLOW ARROWS

Package Number	Project Type	Project Number
FY25-34CIP	Streets	CIPST20012

Project Number: CIPST20012

Description

The project is to convert left-turn movements at existing signalized intersections to flashing yellow arrow operation with the purpose of improving safety. The project involves median modifications to provide better alignment.

Justification

According to national data, Flashing Yellow Arrows can reduce left-turn crashes by offering motorists more opportunities to make left turns. This project provides Glendale matching funds.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	4030-Transportation Capita..	$513,245						**$513,245**
Grand Total		**$513,245**						**$513,245**

VEHICLE REPLACEMENT

Package Number	Project Type	Project Number
FY25-34CIP	Streets	CIPST20013

Project Number: CIPST20013

Description

Replacement of existing vehicles that support transportation operations. The current 10-Year Transportation Vehicle Replacement Program includes 63 vehicles and are planned to be replaced depending on criteria and Fleet Services Division recommendation.

Justification

Vehicle replacements are necessary to support the Transportation Department. This project is consistent with the Vehicle Replacement Program.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	4020-Hurf Capital Projects	$639,021	$0	$0	$0	$0	$0	**$639,021**
	4030-Transportation Capita..	$849,851	$0	$0	$0	$0	$0	**$849,851**
VEHICLE	4020-Hurf Capital Projects	$280,216	$291,425	$303,082	$315,205	$327,813	$1,846,563	**$3,364,304**
	4030-Transportation Capita..	$280,216	$292,465	$304,164	$316,330	$328,983	$1,853,155	**$3,375,313**
Grand Total		**$2,049,304**	**$583,890**	**$607,246**	**$631,535**	**$656,796**	**$3,699,718**	**$8,228,489**

BIKE PROJECTS (LOCAL MATCH)

Package Number: FY25-34CIP

Project Type: Streets

Project Number: CIPST20022

Project Number: CIPST20022

Description

This project provides local matching funds for bicycle and pedestrian grant projects.

Justification

This project enhances the quality of life for the residents and visitors by providing additional bicycle and pedestrian facilities.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4030-Transportation Capita..	$143,208	$146,072	$148,994	$151,973	$155,013	$822,827	**$1,568,087**
Grand Total		**$143,208**	**$146,072**	**$148,994**	**$151,973**	**$155,013**	**$822,827**	**$1,568,087**

TELECOM CONDUITS

Package Number	Project Type	Project Number
FY25-34CIP	Streets	CIPST21001

Project Number: CIPST21001

Description

This project will allow additional conduits and sleeves to be installed in intersections and other roadway improvements as part of Capital Improvement Projects that occur throughout the City.

Justification

Utility companies cut into existing City street networks to install new telecommunications. By providing conduits in the street sections when CIP projects occur, the utility companies will no longer need to cut into new or improved streets.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	1080-General Government C..	$419,200	$0	$0	$0	$0	$0	**$419,200**
NONCAPITAL	1080-General Government C..	$209,600	$209,600	$209,600	$209,600	$209,600	$1,048,000	**$2,096,000**
Grand Total		**$628,800**	**$209,600**	**$209,600**	**$209,600**	**$209,600**	**$1,048,000**	**$2,515,200**

CENTRAL CORE SIDEWALK GAPS

Package Number	Project Type	Project Number
FY25-34CIP	Streets	CIPST21015

Project Number: CIPST21015

Description

This project identifies matching funds for the installation of continuous sidewalks in the area near downtown bounded by Palmaire Ave, 46th Ave, Bethany Home Rd and Grand Ave.

Justification

Project addresses General Plan, identifying the need to improve sidewalks. The City was awarded $2.1 M in Federal funding for the design and construction of this project.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	4030-Transportation Capita..	$358,801						$358,801
Grand Total		**$358,801**						**$358,801**

67TH AVENUE BIKE LANES

Package Number	Project Type	Project Number
FY25-34CIP	Streets	CIPST21016

Project Number: CIPST21016

Description

This project identifies local matching funds for the installation of bike lanes on 67th avenue between Missouri Avenue and Cholla Street.

Justification

The city was awarded $4.3M in Federal funding for the design and construction of this project.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	4030-Transportation Capita..	$966,003						$966,003
Grand Total		**$966,003**						**$966,003**

ST RECON GLENDALE - 101 TO 91ST

Package Number	Project Type	Project Number
FY25-34CIP	Streets	CIPST21018

Project Number: CIPST21018

Description

Project to surface reconstruct street segment between Glendale Avenue from Loop 101 to 91st Avenue and related improvements.

Justification

This street segment has been identified in the Pavement Management Plan and Pavement Condition Inventory to be surface reconstructed due to poor pavement conditions.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	4010-Streets Construction	$898,435						$898,435
Grand Total		**$898,435**						**$898,435**

ST RECON 75TH-GLENDALE TO NORTHERN

Package Number: FY25-34CIP

Project Type: Streets

Project Number: CIPST21051

Project Number: CIPST21051

Description

Project to reconstruct street segment between 75th Ave from Glendale Avenue to Northern Avenue and related improvements.

Justification

This street segment has been identified in the Pavement Management Plan and Pavement Condition Inventory to be surface reconstructed due to poor pavement conditions.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	4030-Transportation Capita..	$3,042,670						$3,042,670
Grand Total		**$3,042,670**						**$3,042,670**

ST RECON 83RD-GLENDALE TO NORTHERN

Package Number: FY25-34CIP

Project Type: Streets

Project Number: CIPST21052

Project Number: CIPST21052

Description

Project to reconstruct street segment between 83rd Ave from Glendale Avenue to Northern Avenue and related improvements.

Justification

This street segment has been identified in the Pavement Management Plan and Pavement Condition Inventory to be surface reconstructed due to poor pavement conditions.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4431-2019-DIF-Streets	$2,584,631						$2,584,631
EST CARRYOVER	4030-Transportation Capita..	$4,213,035						$4,213,035
	4410-2014-DIF Streets Zone..	$559,359						$559,359
	4420-2014-DIF Streets Zn 2 ..	$937,975						$937,975
	4431-2019-DIF-Streets	$5,000						$5,000
Grand Total		**$8,300,000**						**$8,300,000**

ST RECON 67TH - GREENWAY TO BELL

Package Number: FY25-34CIP

Project Type: Streets

Project Number: CIPST22043

Project Number: CIPST22043

Description

Project to reconstruct 67th Avenue from Greenway Road to Bell Road and related improvements.

Justification

This street segment has been identified in the Arterial Reconstruction Program and Pavement Condition Inventory to be reconstructed due to poor pavement conditions.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	4030-Transportation Capita..	$2,104,325						$2,104,325
Grand Total		**$2,104,325**						**$2,104,325**

PAVEMENT CUT REPAIR

Package Number: FY25-34CIP

Project Type: Streets

Project Number: CIPST22062

Project Number: CIPST22062

Description

Project to repair street pavement cuts.

Justification

Street pavement cut repair costs are to be reimbursed by contractors or other parties that have to cut streets as part of their projects.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4020-Hurf Capital Projects	$106,033	$108,154	$110,317	$112,523	$114,774	$609,232	**$1,161,033**
INTRNL CHG	4020-Hurf Capital Projects	$4,029	$4,110	$4,192	$4,276	$4,361	$23,151	**$44,119**
PUBLIC ART	4020-Hurf Capital Projects	$1,060	$1,082	$1,103	$1,125	$1,148	$6,092	**$11,610**
Grand Total		**$111,122**	**$113,346**	**$115,612**	**$117,924**	**$120,283**	**$638,475**	**$1,216,762**

TRANSPORTATION NETWORK IMPROVEMENTS

Package Number	Project Type	Project Number
FY25-34CIP	Streets	CIPST22063

Project Number: CIPST22063

Description

Project for matching funds to fix safety issues throughout the City and communication system needs

Justification

This project will provide for local matching funds for potential grants.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	4020-Hurf Capital Projects	$2,000,000						$2,000,000
Grand Total		**$2,000,000**						**$2,000,000**

TRANSPORTATION SAFETY PROGRAM

Package Number	Project Type	Project Number
FY25-34CIP	Streets	CIPST22064

Project Number: CIPST22064

Description

Project for safety street components such as raised medians, flashing yellow-arrows, intersection signalization, crash barriers and other related components.

Justification

This project will aid to address immediate safety concerns throughout the city and for highway safety match funds.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4020-Hurf Capital Projects	$420,718	$429,132	$437,715	$446,470	$455,399	$2,417,311	**$4,606,745**
EST CARRYOVER	4020-Hurf Capital Projects	$767,268	$0	$0	$0	$0	$0	**$767,268**
INTRNL CHG	4020-Hurf Capital Projects	$15,987	$16,307	$16,633	$16,966	$17,305	$91,858	**$175,056**
PUBLIC ART	4020-Hurf Capital Projects	$4,207	$4,291	$4,377	$4,465	$4,554	$24,173	**$46,067**
Grand Total		**$1,208,180**	**$449,730**	**$458,725**	**$467,901**	**$477,258**	**$2,533,342**	**$5,595,136**

SCALLOP STREET PROGRAM

Package Number	Project Type	Project Number
FY25-34CIP	Streets	CIPST22065

Project Number: CIPST22065

Description

Glendale has streets that were initially constructed without all typical street components. These “scalloped streets” are missing one or more of the following elements: full width pavement; curb and gutter; or sidewalk on one or both sides.

Justification

This project is to complete street improvement to enhance traffic flow, provide safety to adjacent pedestrian traffic, mitigate property flooding, and meet Glendale’s Design Standards.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	1080-General Government C..	$7,758,036						$7,758,036
Grand Total		**$7,758,036**						**$7,758,036**

57TH AND GREENWAY INTERSECT IMPROV.

Package Number	Project Type	Project Number
FY25-34CIP	Streets	CIPST22067

Project Number: CIPST22067

Description

Installation of Traffic Signal and deceleration lane at the intersection of 57th Avenue and Greenway Road.

Justification

This project emerged as development related through the approval of the Planned Area Development "Village at Thunderbird." The City is to pay a share of the cost for this improvement to accommodate increased traffic in this area.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	4431-2019-DIF-Streets	$200,000						$200,000
Grand Total		**$200,000**						**$200,000**

59TH AND NORTHERN INTERSECT IMPROV.

Package Number: FY25-34CIP

Project Type: Streets

Project Number: CIPST22068

Project Number: CIPST22068

Description

Right turn lane along southbound 59th Avenue to westbound Northern Avenue.

Justification

Increase capacity of southbound 59th Avenue for growth in traffic due to developments in the DIF zone.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	4431-2019-DIF-Streets	$1,042,167						$1,042,167
Grand Total		**$1,042,167**						**$1,042,167**

95TH AVE / MONTEBELLO INTERSECTION

Package Number	Project Type	Project Number
FY25-34CIP	Streets	CIPST22120

Project Number: CIPST22120

Description

This project is to improve the intersection of 95th Avenue and Montebello Avenue. This project will include the traffic signal and associated intersection improvements.

Justification

These changes will be to accommodate the growing traffic in the area due to significant development activity.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	4431-2019-DIF-Streets	$184,164						**$184,164**
Grand Total		**$184,164**						**$184,164**

OLIVE AVE 59-67 STREET LIGHTS

Package Number	Project Type	Project Number
FY25-34CIP	Streets	CIPST23014

Project Number: CIPST23014

Description

This project is to add streetlights on Olive Avenue between 59th Avenue and 67th Avenue.

Justification

This is a safety improvement recommendation from the Road Safety Assessment (RSA). This project has $301,644 in funding identified from Maricopa Association of Governments (MAG) towards the construction phase.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	2060-Transportation Grants	$301,644						**$301,644**
	4030-Transportation Capita..	$19,456						**$19,456**
Grand Total		**$321,100**						**$321,100**

61ST/OLIVE TRAFFIC SIGNAL UPGRADE

Package Number	Project Type	Project Number
FY25-34CIP	Streets	CIPST23015

Project Number: CIPST23015

Description

The project is to upgrade the existing traffic signal at the intersection of Olive Avenue and 61st Avenue.

Justification

This is a safety improvement recommendation from the Roadway Safety Assessment (RSA). The project has $202,123 in Maricopa Association of Governments (MAG) funding identified towards construction phase.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	2060-Transportation Grants	$194,623						**$194,623**
Grand Total		**$194,623**						**$194,623**

53RD/CAMELBACK NEW HAWK

Package Number	Project Type	Project Number
FY25-34CIP	Streets	CIPST23016

Project Number: CIPST23016

Description

This project is to install a high-intensity activated crosswalk beacon also known as HAWK at the intersection of 53rd Avenue and Camelback Road.

Justification

A safety study conducted for this location identified a high-intensity activated crosswalk beacon also known as HAWK as a need.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	2060-Transportation Grants	$380,848						$380,848
	4030-Transportation Capita..	$104,108						$104,108
Grand Total		**$484,957**						**$484,957**

NORTHERN PARKWAY CABLE BARRIER 2

Package Number: FY25-34CIP

Project Type: Streets

Project Number: CIPST23017

Project Number: CIPST23017

Description

The project is to install a median cable barrier between 143rd Avenue and 1/4-mile west of Dysart Road. This will close the gap in the median of the portion of Northern Parkway. This project is under design.

Justification

The median cable barrier is intended to address safety concerns related to the potential crossover traffic.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	2060-Transportation Grants	$1,042,750						$1,042,750
	4030-Transportation Capita..	$130,486						$130,486
Grand Total		**$1,173,236**						**$1,173,236**

TMC UPGRADE

Package Number	Project Type	Project Number
FY25-34CIP	Streets	CIPST23018

Project Number: CIPST23018

Description

This is to upgrade the traffic management system equipment and furnish the new operations campus location for a fully functional Traffic Management Center (TMC).

Justification

The project is needed to replace failing and outdated equipment. The TMC is critical to managing traffic operations for day-to-day needs and during large/mega-events.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4030-Transportation Capita..	$0	$1,921,753					$1,921,753
DESIGN	4030-Transportation Capita..	$220,320	$0					$220,320
INTRNL CHG	4030-Transportation Capita..	$8,372	$73,027					$81,399
PUBLIC ART	4030-Transportation Capita..	$0	$19,218					$19,218
Grand Total		**$228,692**	**$2,013,998**					**$2,242,690**

MARYLAND ACTIVE TRANSPORTATION IMPR

Package Number	Project Type	Project Number
FY25-34CIP	Streets	CIPST23019

Project Number: CIPST23019

Description

This project identifies local matching funds for the installation of sidewalks and bike lanes in the area immediately south of Downtown Glendale. The project area is bounded by Maryland Ave, Bethany Home Rd, 59th Ave, and 43rd Ave.

Justification

This grant funded project is to close gaps in the pedestrian and bicycle system. The project will also improve access to businesses, residences, and bus stops. The City was awarded $1.8 M in Federal funding for the design and construction of this project.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4030-Transportation Capita..	$90,840						$90,840
EST CARRYOVER	4030-Transportation Capita..	$140,127						$140,127
INTRNL CHG	4030-Transportation Capita..	$3,407						$3,407
PUBLIC ART	4030-Transportation Capita..	$908						$908
Grand Total		**$235,282**						**$235,282**

MISSOURI ACTIVE TRANSPORTATION IMPR

Package Number: FY25-34CIP

Project Type: Streets

Project Number: CIPST23020

Project Number: CIPST23020

Description

This project identifies matching funds for the installation of sidewalks and bike lanes in the area immediately west of Grand Avenue. The project area is bounded by Missouri Ave, Bethany Home Rd, 61st Ave, and 51st Ave.

Justification

This grant funded project is to close gaps in the pedestrian and bicycle infrastructure system. The project will also improve access to businesses, residences, and bus stops. The City was awarded $2.6 M in Federal funding for the design and construction of this project.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4030-Transportation Capita..	$133,480						**$133,480**
INTRNL CHG	4030-Transportation Capita..	$11,365						**$11,365**
LAND	4030-Transportation Capita..	$165,602						**$165,602**
PUBLIC ART	4030-Transportation Capita..	$1,335						**$1,335**
Grand Total		**$311,782**						**$311,782**

SARIVAL AVE/BETHANY HOME RD SIGNAL

Package Number	Project Type	Project Number
FY25-34CIP	Streets	CIPST23047

Project Number: CIPST23047

Description

This project will install a traffic signal at the intersection of Sarival Avenue and Bethany Home Road. The project includes right-of-way acquisition and utility relocation efforts. A traffic signal is needed at this location based on Traffic Impact Analysis and due to increase in traffic volume related to development growth.

Justification

This intersection location is anticipated to have an increase in traffic volume due to growth in the general vicinity requiring a new traffic signal.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	4030-Transportation Capita..	$72,956						**$72,956**
	4434-2023-DIF Streets West	$967,896						**$967,896**
Grand Total		**$1,040,852**						**$1,040,852**

SARIVAL AVE/GLENDALE AVE SIGNAL

Package Number	Project Type	Project Number
FY25-34CIP	Streets	CIPST23048

Project Number: CIPST23048

Description

This project will install a traffic signal at the intersection of Sarival Ave and Glendale Ave. The project includes right-of-way acquisition and utility relocation efforts.

Justification

This intersection location is anticipated to have an increase in traffic volume due to growth in the general vicinity requiring a new traffic signal.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4434-2023-DIF Streets West	$967,896						**$967,896**
EST CARRYOVER	4030-Transportation Capita..	$72,706						**$72,706**
Grand Total		**$1,040,602**						**$1,040,602**

INFILL STREETLIGHTS PHASE II

Package Number: FY25-34CIP

Project Type: Streets

Project Number: CIPST23049

Project Number: CIPST23049

Description

Install new streetlights along Bethany Home Road from 43rd Avenue to 59th Avenue, as well as 30 additional lights in locations citywide.

Justification

The locations identified as part of this project have gaps in the street lighting system requiring an infill project to improve safety.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4030-Transportation Capita..	$471,018	$480,438	$490,047				**$1,441,503**
EST CARRYOVER	4030-Transportation Capita..	$168,156	$0	$0				**$168,156**
INTRNL CHG	4030-Transportation Capita..	$17,899	$18,257	$18,622				**$54,778**
PUBLIC ART	4030-Transportation Capita..	$4,710	$4,804	$4,900				**$14,414**
Grand Total		**$661,783**	**$503,499**	**$513,569**				**$1,678,851**

58TH AVENUE/BETHANY HOME ROAD

Package Number	Project Type	Project Number
FY25-34CIP	Streets	CIPST23050

Project Number: CIPST23050

Description

This project will install a High-intensity Activated crosswalk (HAWK) and wrought iron fencing along both sides of Bethany Home Rd adjacent to Bonsall Park to direct pedestrian traffic to the designated crossing locations. The project will also install a westbound right turn lane at 59th Ave & Bethany Home Rd. Construction funding is through the Maricopa Association of Governments (MAG) grant. The design of this project will be paid with local funds and is in progress.

Justification

This project location is identified as needing a HAWK beacon to serve the high volume of pedestrians crossing the street. The wrought iron fence will aid in diverting pedestrian traffic from both park locations to designated crossing locations.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	2060-Transportation Grants	$648,514						$648,514
EST CARRYOVER	4030-Transportation Capita..	$347,706						$347,706
INTRNL CHG	2060-Transportation Grants	$24,644						$24,644
PUBLIC ART	2060-Transportation Grants	$6,485						$6,485
Grand Total		**$1,027,349**						**$1,027,349**

TRAFFIC SIGNAL INTERCONNECT

Package Number: FY25-34CIP

Project Type: Streets

Project Number: CIPST23051

Project Number: CIPST23051

Description

This project will extend the City fiber and conduit network into west Glendale by approximately 18 miles of fiber optic cable and conduit. This project would connect approximately 10 traffic signals. The grant has not yet been secured.

Justification

Traffic signals in west Glendale currently are not connected to the Glendale Traffic Management Center. Additional traffic signals are planned for west Glendale to accommodate growing traffic in the area. This infrastructure is critical to good traffic operations in the City.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	2060-Transportation Grants	$402,686	$337,999	$337,999				$1,078,684
	4030-Transportation Capita..	$225,338	$302,585	$302,585				$830,508
DESIGN	4030-Transportation Capita..	$75,000	$0	$0				$75,000
EST CARRYOVER	4030-Transportation Capita..	$400,000	$0	$0				$400,000
INTRNL CHG	4030-Transportation Capita..	$26,715	$24,342	$24,342				$75,399
PUBLIC ART	4030-Transportation Capita..	$6,280	$6,406	$6,406				$19,092
Grand Total		**$1,136,019**	**$671,332**	**$671,332**				**$2,478,683**

SPEED FEEDBACK SIGNS SCHOOL ZONES

Package Number: FY25-34CIP

Project Type: Streets

Project Number: CIPST23052

Project Number: CIPST23052

Description

This project will install five (5) school zone signs and flashing beacons along arterials throughout the City. These installations will address traffic in both directions approaching each school zone. FY22-23 Arrowhead Elementary & Glendale HS FY23-24 Deer Valley HS & Copper Canon HS FY 24-25 TBD (possibly 1 or both charter schools in PHX along Camelback Rd).

Justification

This project is intended to remind motorists to slow down in school zones in an effort to improve traffic safety.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	4030-Transportation Capita..	$103,862						$103,862
Grand Total		**$103,862**						**$103,862**

INFILL SIDEWALK

Package Number: FY25-34CIP

Project Type: Streets

Project Number: CIPST23053

Project Number: CIPST23053

Description

The project is to install approximately one mile of new sidewalk in the City each year.

Justification

This project will address gaps in the sidewalk system in the City of Glendale. Incomplete sidewalk system is an impediment to pedestrian mobility including ADA users.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4030-Transportation Capita..	$141,306	$144,132	$147,014	$149,954	$152,954	$811,897	**$1,547,257**
DESIGN	4030-Transportation Capita..	$16,524	$16,854	$17,192	$17,536	$17,886	$94,942	**$180,934**
EST CARRYOVER	4030-Transportation Capita..	$331,830	$0	$0	$0	$0	$0	**$331,830**
INTRNL CHG	4030-Transportation Capita..	$5,998	$6,117	$6,240	$6,365	$6,492	$34,460	**$65,672**
PUBLIC ART	4030-Transportation Capita..	$1,413	$1,441	$1,470	$1,499	$1,530	$8,119	**$15,472**
Grand Total		**$497,071**	**$168,544**	**$171,916**	**$175,354**	**$178,862**	**$949,418**	**$2,141,165**

GUARDRAIL UPDATE

Package Number	Project Type	Project Number
FY25-34CIP	Streets	CIPST23054

Project Number: CIPST23054

Description

This project is to upgrade existing bridge attenuators and guardrails at multiple locations citywide.

Justification

Replacing bridge attenuators and guardrails that do not meet current standards provides safer transportation infrastructure for motorists in the City of Glendale.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4030-Transportation Capita..	$105,115	$107,217	$109,361	$111,548	$113,780	$678,335	**$1,225,356**
EST CARRYOVER	4030-Transportation Capita..	$112,352	$0	$0	$0	$0	$0	**$112,352**
INTRNL CHG	4030-Transportation Capita..	$3,994	$4,074	$4,156	$4,239	$4,323	$25,775	**$46,561**
PUBLIC ART	4030-Transportation Capita..	$1,051	$1,072	$1,094	$1,116	$1,138	$6,783	**$12,254**
Grand Total		**$222,512**	**$112,363**	**$114,611**	**$116,903**	**$119,241**	**$710,893**	**$1,396,523**

FLASHING YELLOW ARROWS PHASE 5

Package Number	Project Type	Project Number
FY25-34CIP	Streets	CIPST23057

Project Number: CIPST23057

Description

This project will address intersection locations that were originally part of flashing yellow arrow (FYA) Phase 3, but could not be completed due to cost escalation.

Justification

Studies indicate that crashes are reduced when FYA traffic signals are implemented. The FYA treatment has a positive benefit, especially for total crashes, injury and fatal crashes, and crashes related to left-turn movements.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	2060-Transportation Grants		$0	$882,086				**$882,086**
DESIGN	4030-Transportation Capita..		$101,127	$0				**$101,127**
INTRNL CHG	4030-Transportation Capita..		$3,843	$0				**$3,843**
PUBLIC ART	4030-Transportation Capita..		$1,011	$0				**$1,011**
Grand Total			**$105,981**	**$882,086**				**$988,067**

83RD AVE CARDINALS WAY INTERSECTION

Package Number: FY25-34CIP

Project Type: Streets

Project Number: CIPST23071

Project Number: CIPST23071

Description

This project is to add northbound, eastbound turn lane on 83rd Avenue and Cardinals Way.

Justification

This road Intersection capacity improvement is consistent with the City of Glendale infrastructure improvement plan.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4431-2019-DIF-Streets	$130,050						**$130,050**
EST CARRYOVER	4431-2019-DIF-Streets	$161,575						**$161,575**
Grand Total		**$291,625**						**$291,625**

43RD AVE-PEORIA INTERSECTION IMPRV

Package Number: FY25-34CIP

Project Type: Streets

Project Number: CIPST24013

Project Number: CIPST24013

Description

This project is to add eastbound and southbound right turn lanes on 43rd Ave and Peoria Ave.

Justification

This road Intersection capacity improvement is consistent with the City of Glendale Infrastructure Improvement Plan and Level of Service Intersection Analysis.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4431-2019-DIF-Streets		$0	$180,405				**$180,405**
DESIGN	4431-2019-DIF-Streets		$31,212	$0				**$31,212**
Grand Total			**$31,212**	**$180,405**				**$211,617**

51ST AVE-CAMELBACK INTERSECTION IMP

Package Number: FY25-34CIP

Project Type: Streets

Project Number: CIPST24014

Project Number: CIPST24014

Description

This project is to add eastbound to northbound turn lane and west bound to north bound turn lane on 51st Ave and Camelback Rd.

Justification

This road Intersection capacity improvement is consistent with the City of Glendale Infrastructure Improvement Plan and Level of Service Intersection Analysis.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4431-2019-DIF-Streets	$0	$585,225					**$585,225**
DESIGN	4431-2019-DIF-Streets	$114,750	$0					**$114,750**
LAND	4431-2019-DIF-Streets	$76,500	$0					**$76,500**
Grand Total		**$191,250**	**$585,225**					**$776,475**

59TH AVE-THUNDERBIRD INTERSECTION

Package Number: FY25-34CIP

Project Type: Streets

Project Number: CIPST24016

Project Number: CIPST24016

Description

This project is to add northbound to eastbound and westbound to northbound right turn lanes on 59th Ave and Thunderbird Rd.

Justification

This road Intersection capacity improvement is consistent with the City of Glendale Infrastructure Improvement Plan and Level of Service Intersection Analysis.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4431-2019-DIF-Streets	$0	$353,736					**$353,736**
DESIGN	4431-2019-DIF-Streets	$61,200	$0					**$61,200**
Grand Total		**$61,200**	**$353,736**					**$414,936**

67TH AVE-GREENWAY INTERSECTION

Package Number	Project Type	Project Number
FY25-34CIP	Streets	CIPST24017

Project Number: CIPST24017

Description

This project is to add west bound dual left turn lanes along 67th Ave and Greenway Rd.

Justification

This road intersection capacity improvement is consistent with the City of Glendale Infrastructure Improvement Plan. A 2022 study of the intersection identifies the westbound to southbound movement is outside the acceptable level of service.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4431-2019-DIF-Streets	$0	$1,170,450					**$1,170,450**
DESIGN	4431-2019-DIF-Streets	$229,500	$0					**$229,500**
LAND	4431-2019-DIF-Streets	$153,000	$0					**$153,000**
Grand Total		**$382,500**	**$1,170,450**					**$1,552,950**

67TH AVE-PEORIA INTERSECTION IMPRV

Package Number: FY25-34CIP

Project Type: Streets

Project Number: CIPST24018

Project Number: CIPST24018

Description

This project is to add a westbound left turn lane along 67th Ave and Peoria Ave.

Justification

This road intersection capacity improvement is consistent with the City of Glendale Infrastructure Improvement Plan and Level of Service Intersection Analysis.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4431-2019-DIF-Streets	$0	$200,000					**$200,000**
DESIGN	4431-2019-DIF-Streets	$50,000	$0					**$50,000**
Grand Total		**$50,000**	**$200,000**					**$250,000**

67TH AVE-THUNDERBIRD INTERSECTION

Package Number: FY25-34CIP

Project Type: Streets

Project Number: CIPST24022

Project Number: CIPST24022

Description

This project is to add an eastbound and westbound additional through lane at 67th Ave and Thunderbird Rd.

Justification

This road intersection capacity improvement is consistent with the City of Glendale Infrastructure Improvement Plan and Level of Service Intersection Analysis.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4431-2019-DIF-Streets	$0	$0	$2,546,899				$2,546,899
DESIGN	4431-2019-DIF-Streets	$0	$489,600	$0				$489,600
LAND	4431-2019-DIF-Streets	$332,928	$0	$0				$332,928
Grand Total		**$332,928**	**$489,600**	**$2,546,899**				$3,369,427

99TH AVE: GLENDALE AVE TO NORTHERN

Package Number: FY25-34CIP

Project Type: Streets

Project Number: CIPST24024

Project Number: CIPST24024

Description

This project is to add a north-bound thru lane to fill in gaps from the existing development improvements on 99th Ave from Glendale Ave to Northern Ave.

Justification

This road widening project is consistent with the City of Glendale Infrastructure Improvement Plan. This location is adjacent to Thompson Thrift development and provides lane connectivity.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4431-2019-DIF-Streets	$0		$1,353,040				**$1,353,040**
DESIGN	4431-2019-DIF-Streets	$229,500		$0				**$229,500**
Grand Total		**$229,500**		**$1,353,040**				**$1,582,540**

BALLPARK BLVD: BHR TO MARYLAND AVE

Package Number	Project Type	Project Number
FY25-34CIP	Streets	CIPST24025

Project Number: CIPST24025

Description

This project is to add northbound and southbound through lanes on Ballpark Blvd from Bethany Home Rd to Maryland Ave. This project will occur after the development to the east is complete.

Justification

This road widening project is consistent with the City of Glendale Infrastructure Improvement Plan. This project will connect 5-lane section in Phoenix and other 5-lane section currently being developed.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4431-2019-DIF-Streets		$0	$2,706,080				**$2,706,080**
DESIGN	4431-2019-DIF-Streets		$468,180	$0				**$468,180**
Grand Total			**$468,180**	**$2,706,080**				**$3,174,260**

LITCHFIELD-BHR TRAFFIC SIGNAL

Package Number	Project Type	Project Number
FY25-34CIP	Streets	CIPST24027

Project Number: CIPST24027

Description

This project is to add intersection signalization at Litchfield Rd and Bethany Home Rd. The project cost is planned to be shared with Maricopa County Department of Transportation (MCDOT). The estimated total cost of the project is approximately $785K. The City of Glendale estimated share of cost is $589K and MCDOT $196K.

Justification

This road Intersection capacity improvement is consistent with the City of Glendale Infrastructure Improvement Plan and needed per the Traffic Impact Analysis.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	2060-Transportation Grants					$0	$167,517	**$167,517**
	4434-2023-DIF Streets West					$0	$502,550	**$502,550**
DESIGN	2060-Transportation Grants					$28,982	$0	**$28,982**
	4434-2023-DIF Streets West					$86,946	$0	**$86,946**
Grand Total						**$115,928**	**$670,067**	**$785,995**

NORTHERN: REEMS-LITCHFIELD WIDENING

Package Number: FY25-34CIP

Project Type: Streets

Project Number: CIPST24029

Project Number: CIPST24029

Description

This project to widen 0.75 miles south side and .5 miles on north side on Northern Ave from Reems Rd to Litchfield Rd.

Justification

This road widening project is consistent with the City of Glendale Infrastructure Improvement Plan. This project will also complete a partial section adjacent to Luke Airforce Base.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4434-2023-DIF Streets West					$0	$2,111,555	**$2,111,555**
DESIGN	4434-2023-DIF Streets West					$414,030	$0	**$414,030**
LAND	4434-2023-DIF Streets West					$276,020	$0	**$276,020**
Grand Total						**$690,050**	**$2,111,555**	**$2,801,605**

NORTHERN: SARIVAL-ALSUP WIDENING

Package Number: FY25-34CIP

Project Type: Streets

Project Number: CIPST24030

Project Number: CIPST24030

Description

This project is to add east bound lanes on Northern Ave from Sarival to Alsup Rd.

Justification

This road widening project is consistent with the City of Glendale Infrastructure Improvement Plan.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4434-2023-DIF Streets West						$2,000,000	**$2,000,000**
DESIGN	4434-2023-DIF Streets West						$400,000	**$400,000**
EQUIPMENT	4434-2023-DIF Streets West						$98,800	**$98,800**
LAND	4434-2023-DIF Streets West						$200,000	**$200,000**
NONCAPITAL	4434-2023-DIF Streets West						$20,000	**$20,000**
Grand Total							**$2,718,800**	**$2,718,800**

REEMS-HATCHER TRAFFIC SIGNAL

Package Number	Project Type	Project Number
FY25-34CIP	Streets	CIPST24031

Project Number: CIPST24031

Description

This project is to add intersection signalization at Reems Rd and Hatcher Rd. A share of the cost is planned to be paid by Maricopa Department of Transportation, approximately $168K and City of Glendale share of approximately $504K. The estimated total cost of the project is $672K.

Justification

This road Intersection capacity improvement is consistent with the City of Glendale Infrastructure Improvement Plan and is needed per the Traffic Impact Analysis.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	2060-Transportation Grants					$0	$126,693	**$126,693**
	4434-2023-DIF Streets West					$0	$380,080	**$380,080**
DESIGN	2060-Transportation Grants					$24,842	$0	**$24,842**
	4434-2023-DIF Streets West					$74,525	$0	**$74,525**
LAND	2060-Transportation Grants					$16,561	$0	**$16,561**
	4434-2023-DIF Streets West					$49,684	$0	**$49,684**
Grand Total						**$165,612**	**$506,773**	**$672,385**

SARIVAL: GLENDALE TO NORTHERN ROADW

Package Number	Project Type	Project Number
FY25-34CIP	Streets	CIPST24032

Project Number: CIPST24032

Description

This project is to add one northbound and one southbound lane on Sarival Ave from Glendale to Northern Ave.

Justification

This road widening project is consistent with the City of Glendale Infrastructure Improvement Plan.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4434-2023-DIF Streets West					$0	$2,584,543	**$2,584,543**
DESIGN	4434-2023-DIF Streets West					$496,836	$0	**$496,836**
LAND	4434-2023-DIF Streets West					$331,224	$0	**$331,224**
Grand Total						**$828,060**	**$2,584,543**	$3,412,603

SARIVAL-OLIVE TRAFFIC SIGNAL

Package Number	Project Type	Project Number
FY25-34CIP	Streets	CIPST24033

Project Number: CIPST24033

Description

This project is to add intersection signalization at Sarival Ave and Olive Ave. The project cost is planned to be shared with Maricopa County Department of Transportation by 50%. The total cost of the project is estimated to be $1M and the City of Glendale's share of the cost is approximately $500K.

Justification

This road Intersection capacity improvement is consistent with the City of Glendale Infrastructure Improvement Plan and needed per the Traffic Impact Analysis.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	2060-Transportation Grants					$0	$380,080	**$380,080**
	4434-2023-DIF Streets West					$0	$380,080	**$380,080**
DESIGN	2060-Transportation Grants					$74,525	$0	**$74,525**
	4434-2023-DIF Streets West					$74,525	$0	**$74,525**
LAND	2060-Transportation Grants					$49,684	$0	**$49,684**
	4434-2023-DIF Streets West					$49,684	$0	**$49,684**
Grand Total						**$248,418**	**$760,160**	**$1,008,578**

SARIVAL-PEORIA INTERSECTION IMPRV

Package Number	Project Type	Project Number
FY25-34CIP	Streets	CIPST24034

Project Number: CIPST24034

Description

This project is to add intersection signalization at Sarival Ave and Peoria Ave. The project cost is planned to be shared with the City of Surprise. The total cost of the project is approximately $784K. The City of Glendale estimated share of cost is approximately $196K and City of Surprise $588K.

Justification

This road Intersection capacity improvement is consistent with the City of Glendale Infrastructure Improvement Plan and is needed per the Traffic Impact Analysis.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	2060-Transportation Grants					$0	$443,426	**$443,426**
	4434-2023-DIF Streets West					$0	$147,809	**$147,809**
DESIGN	2060-Transportation Grants					$86,946	$0	**$86,946**
	4434-2023-DIF Streets West					$29,258	$0	**$29,258**
LAND	2060-Transportation Grants					$57,964	$0	**$57,964**
	4434-2023-DIF Streets West					$19,321	$0	**$19,321**
Grand Total						**$193,490**	**$591,235**	**$784,725**

RIGHT OF WAY LANDSCAPE PLAN

Package Number	Project Type	Project Number
FY25-34CIP	Streets	CIPST24035

Project Number: CIPST24035

Description

This project is to implement the right-of-way landscape plan including citywide landscape improvements. The project includes restoration of approximately 35 miles and replacement of approximately 4,330 missing trees.

Justification

There is a need to develop a long-term sustainable landscape infrastructure that includes water conservation efforts and upgrades.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	1080-General Government C..	$918,829	$946,394	$370,144	$381,248	$392,686	$404,466	**$3,413,766**
EST CARRYOVER	1080-General Government C..	$329,060	$0	$0	$0	$0	$0	**$329,060**
Grand Total		**$1,247,889**	**$946,394**	**$370,144**	**$381,248**	**$392,686**	**$404,466**	**$3,742,827**

STREET DESIGN PROJECT

Package Number	Project Type	Project Number
FY25-34CIP	Streets	CIPST24036

Project Number: CIPST24036

Description

This project is for the design of street reconstruction projects to be shovel ready for potential grant funding.

Justification

Shovel ready projects provide the opportunity to seek potential grant funding.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	4030-Transportation Capita..	$1,000,000						$1,000,000
Grand Total		**$1,000,000**						**$1,000,000**

TRANSPORTATION PLAN

Package Number	Project Type	Project Number
FY25-34CIP	Streets	CIPST24037

Project Number: CIPST24037

Description

This project is to develop the long-range Transportation Master Plan for the City of Glendale. This plan will also help staff to secure grant funding and shape future private development.

Justification

A Transportation Master Plan is important for the Transportation Department to better understand existing conditions and to plan for the future needs and growth in the City as an extension and focus of General Plan goals and objectives.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	4030-Transportation Capita..	$500,000				$0	$0	**$500,000**
STUDY	4030-Transportation Capita..	$510,000				$552,040	$1,172,578	**$2,234,618**
Grand Total		**$1,010,000**				**$552,040**	**$1,172,578**	**$2,734,618**

FEDERAL GRANT FUND MATCH

Package Number	Project Type	Project Number
FY25-34CIP	Streets	CIPST24039

Project Number: CIPST24039

Description

This project is for federal grant fund match for the 51st Ave corridor (CIPST24040), Bell Rd corridor (CIPST24041), and Central Glendale Infrastructure Improvements (CIPST24042).

Justification

Local matching funds for potential grant funded capacity projects.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	2071-Transportation SILF	$2,500,000	$2,500,000					$5,000,000
Grand Total		**$2,500,000**	**$2,500,000**					**$5,000,000**

51ST AVE CORRIDOR PROJECT

Package Number	Project Type	Project Number
FY25-34CIP	Streets	CIPST24040

Project Number: CIPST24040

Description

This safety focused project will improve the street pavement, sidewalks, streetlighting, add right turn lanes, install medians, add additional controlled intersections or crossings (traffic signal or HAWK) and develop a speed management strategy for this corridor (Camelback Rd - Glendale Ave). The grant has not yet been secured.

Justification

The purpose of the project is to significantly improve the performance of the corridor, particularly in terms of safety, for all road users. The estimated local share is $6M and the grant is $9M. The local share is planned to be funded with contingency.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	2060-Transportation Grants	$0	$5,603,636					$5,603,636
DESIGN	2060-Transportation Grants	$0	$453,200					$453,200
EST CARRYOVER	2060-Transportation Grants	$2,034,180	$0					$2,034,180
Grand Total		**$2,034,180**	**$6,056,836**					$8,091,016

BELL RD CORRIDOR PROJECT

Package Number	Project Type	Project Number
FY25-34CIP	Streets	CIPST24041

Project Number: CIPST24041

Description

This safety focused project will improve the street pavement, sidewalks, streetlighting, add right turn lanes, adjust medians, replace a bridge deck, and develop a speed management strategy for this corridor (75th Ave - 59th Ave). The grant has not yet been secured.

Justification

The purpose of the project is to significantly improve the performance of the corridor, particularly in terms of safety, for all road users. The estimated local share is $6M and the grant share is $8M. The local share is planned to be funded with contingency.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	2060-Transportation Grants	$0	$5,235,872					$5,235,872
DESIGN	2060-Transportation Grants	$0	$429,400					$429,400
EST CARRYOVER	2060-Transportation Grants	$1,581,360	$0					$1,581,360
Grand Total		**$1,581,360**	**$5,665,272**					$7,246,632

CENTRAL GLENDALE INFRA IMPRV

Package Number	Project Type	Project Number
FY25-34CIP	Streets	CIPST24042

Project Number: CIPST24042

Description

The project will construct new sidewalk to close gaps in the pedestrian network; install new/upgraded sidewalk curb ramps to ensure Americans with Disabilities Act (ADA) compliance; install new streetlights; and convert existing pedestrian-scale streetlights to light emitting diode equipment (LED-energy efficient). The project is located between 51st Ave - 67th Ave and Bethany Home Rd - Northern Ave. Grant funding has not yet been secured.

Justification

This project will address pedestrian safety by supporting a continuous, connected sidewalk system and curb ramp installation throughout the project area. Installation of streetlights will increase visibility on roads, allowing pedestrians and motorists to better see each other at night. The LED streetlight conversion supports the city's evolution towards environmentally sustainable infrastructure and operations practices. The estimated local share is $1.9M and the grant share is $7.6M

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	2060-Transportation Grants	$0	$7,666,640					**$7,666,640**
EST CARRYOVER	2060-Transportation Grants	$503,677	$0					**$503,677**
Grand Total		**$503,677**	**$7,666,640**					**$8,170,317**

GLENDALE SS4A ACTION PLAN

Package Number	Project Type	Project Number
FY25-34CIP	Streets	CIPST24043

Project Number: CIPST24043

Description

This project will develop a holistic, well-defined Safety Action Plan to prevent roadway fatalities and serious injuries for all users of Glendale's roadway network.

Justification

The Action Plan will identify and address pedestrian and driver safety. The estimated local share is$199K and the grant share is $800K.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	2060-Transportation Grants	$799,834						$799,834
	4020-Hurf Capital Projects	$200,000						$200,000
Grand Total		**$999,834**						**$999,834**

51ST AVE - OLIVE AVE TO CACTUS ROAD

Package Number: FY25-34CIP

Project Type: Streets

Project Number: CIPST24060

Project Number: CIPST24060

Description

This project is to reconstruct the street segment between 51st Ave from Olive Ave to Cactus Rd and related improvements

Justification

This street segment has been identified in the Pavement Management Plan and Pavement Condition Inventory to be surface reconstructed due to poor pavement conditions.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	4030-Transportation Capita..	$4,500,000						$4,500,000
Grand Total		**$4,500,000**						**$4,500,000**

WATER CONSERVATION - TURF CONVERSIO

Package Number	Project Type	Project Number
FY25-34CIP	Streets	CIPST24062

Project Number: CIPST24062

Description

To conserve water in the R/W by adopting sustainable landscape practices. This includes removing high water use turf and converting it to drought tolerant, and low maintenance landscaping.

Justification

The City is committed to a long term sustainable landscape, that strikes a balance between water conservation and aesthetic appeal. This project will convert high maintenance and high water use landscapes such as turf with visually appealing low water use
landscaping adhering to Citywide standards.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	2060-Transportation Grants	$810,000						$810,000
Grand Total		**$810,000**						**$810,000**

67TH AVE - BEARDSLEY TO PINNACLE PK

Package Number: FY25-34CIP

Project Type: Streets

Project Number: CIPST24068

Project Number: CIPST24068

Description

This project is to add capacity improvements to 67th Ave between Beardsley Rd and Deer Valley Rd, which shall be funded with Development Impact Fee (DIF). The project also includes partial reconstruction of 67th Ave between Beardsley Rd and Pinnacle Peak Rd. The partial reconstruction shall be funded with non-DIF funds.

Justification

Currently, 67th Ave between Beardsley Rd and Deer Valley Rd has additional capacity needs. Also, 67th Ave between Beardsley Rd and Pinnacle Peak Rd has been identified as needing reconstruction in the 2023 Pavement Management Report.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4431-2019-DIF-Streets	$2,602,047						$2,602,047
DESIGN	4431-2019-DIF-Streets	$397,953						$397,953
EST CARRYOVER	4030-Transportation Capita..	$6,210,532						$6,210,532
Grand Total		**$9,210,532**						**$9,210,532**

GLENDALE AVE RADAR DET & ADAPT CONT

Package Number: FY25-34CIP

Project Type: Streets

Project Number: CIPST25012

Project Number: CIPST25012

Description

Installation of radar detection & adaptive control on Glendale Ave between 45th Ave and 83rd Ave.

Justification

The City was awarded a grant to improve signal timing and progression along Glendale Ave between Downtown and the Westgate area.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	2060-Transportation Grants	$122,779						$122,779
DESIGN	2060-Transportation Grants	$274,413						$274,413
Grand Total		**$397,192**						**$397,192**

ADVANCE DETECTION & STOP BAR INSTAL

Package Number: FY25-34CIP

Project Type: Streets

Project Number: CIPST25013

Project Number: CIPST25013

Description

This project is for the installation of advanced detection and stop bar along Bethany Home Rd between 47th Ave and Loop 101.

Justification

The City was awarded a grant to improve signal timing and progression along Bethany Home Rd. The project length is 6 miles.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	2060-Transportation Grants	$198,784						$198,784
DESIGN	2060-Transportation Grants	$314,962						$314,962
Grand Total		**$513,746**						**$513,746**

107TH AVE, ORANGEWOOD TO NORTHERN

Package Number: FY25-34CIP

Project Type: Streets

Project Number: CIPST25028

Project Number: CIPST25028

Description

Partial reconstruction of 107th Ave from Orangewood Ave to Northern Ave

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4030-Transportation Capita..	$376,498						$376,498
DESIGN	4030-Transportation Capita..	$20,870						$20,870
INTRNL CHG	4030-Transportation Capita..	$15,861						$15,861
PUBLIC ART	4030-Transportation Capita..	$4,174						$4,174
Grand Total		**$417,404**						**$417,404**

UNION HILLS, 67TH AVE TO 75TH AVE

Package Number: FY25-34CIP

Project Type: Streets

Project Number: CIPST25029

Project Number: CIPST25029

Description

Partial reconstruction of Union Hills Dr. Frontage from 67th Ave to 75th Ave.

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4030-Transportation Capita..	$299,697						$299,697
DESIGN	4030-Transportation Capita..	$16,613						$16,613
INTRNL CHG	4030-Transportation Capita..	$12,626						$12,626
PUBLIC ART	4030-Transportation Capita..	$3,323						$3,323
Grand Total		**$332,258**						**$332,258**

69TH AVE, BELL RD TO CAMPO BELLO DR

Package Number
FY25-34CIP

Project Type
Streets

Project Number
CIPST25030

Project Number: CIPST25030

Description

Partial reconstruction of 69th Ave from Bell Rd to Campo Bello Dr.

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4030-Transportation Capita..	$123,733						$123,733
DESIGN	4030-Transportation Capita..	$6,859						$6,859
INTRNL CHG	4030-Transportation Capita..	$5,213						$5,213
PUBLIC ART	4030-Transportation Capita..	$1,372						$1,372
Grand Total		**$137,176**						**$137,176**

DESERT COVE AVE, 59TH DR TO 60TH DR

Package Number	Project Type	Project Number
FY25-34CIP	Streets	CIPST25031

Project Number: CIPST25031

Description

Partial reconstruction of Desert Cove Ave from 60th Dr. to 59th Dr.

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4030-Transportation Capita..	$84,185						$84,185
DESIGN	4030-Transportation Capita..	$4,667						$4,667
INTRNL CHG	4030-Transportation Capita..	$3,547						$3,547
PUBLIC ART	4030-Transportation Capita..	$933						$933
Grand Total		**$93,331**						**$93,331**

72ND AVE, LUKE AVE TO SAN JUAN AVE

Package Number: FY25-34CIP

Project Type: Streets

Project Number: CIPST25032

Project Number: CIPST25032

Description

Partial reconstruction of 72nd Ave from Luke Ave to San Juan Ave.

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4030-Transportation Capita..	$231,648						$231,648
DESIGN	4030-Transportation Capita..	$12,841						$12,841
INTRNL CHG	4030-Transportation Capita..	$9,759						$9,759
PUBLIC ART	4030-Transportation Capita..	$2,568						$2,568
Grand Total		**$256,816**						**$256,816**

76TH LN, CAMELBACK RD TO CUL-DE-SAC

Package Number: FY25-34CIP

Project Type: Streets

Project Number: CIPST25033

Project Number: CIPST25033

Description

Partial reconstruction of 76th Ln from Camelback Rd to cul-de-sac.

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4030-Transportation Capita..	$57,572						$57,572
DESIGN	4030-Transportation Capita..	$3,191						$3,191
INTRNL CHG	4030-Transportation Capita..	$2,425						$2,425
PUBLIC ART	4030-Transportation Capita..	$638						$638
Grand Total		**$63,827**						**$63,827**

ST RECON, 43RD AVE-GLENDALE AREA

Package Number: FY25-34CIP

Project Type: Streets

Project Number: CIPST25034

Project Number: CIPST25034

Description

Partial reconstruction of street pavement along Frier Dr. (43 Ave - 44 Dr.), Orangewood Ave (46 Ave - 47 Ave), Palmaire (43 Ave - 45 Ave), 45 Ave (Glendale Ave - Northern Ave), 47 Ave (Glendale Ave - Northern Ave).

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4030-Transportation Capita..	$2,067,279						$2,067,279
DESIGN	4030-Transportation Capita..	$114,594						$114,594
INTRNL CHG	4030-Transportation Capita..	$87,092						$87,092
PUBLIC ART	4030-Transportation Capita..	$22,919						$22,919
Grand Total		**$2,291,884**						**$2,291,884**

ST RECON 59TH AVE - GLENDALE AREA

Package Number	Project Type	Project Number
FY25-34CIP	Streets	CIPST25035

Project Number: CIPST25035

Description

Partial reconstruction of street pavement along Flynn Ln (64 Ave - 65 Ave), Lamar Rd (63 Ave - 65 Ave), Lawrence Rd (63 Ave - 65 Ave), 63A (Ocotillo Rd - Glendale Ave), 64 Ave (Lawrence Rd - Glendale Ave), 64 Dr (Lawrence Rd - cul-de-sac), 65 Ave (Ocotillo Rd - Flynn Ln)

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4030-Transportation Capita..	$685,949						**$685,949**
DESIGN	4030-Transportation Capita..	$38,024						**$38,024**
INTRNL CHG	4030-Transportation Capita..	$28,898						**$28,898**
PUBLIC ART	4030-Transportation Capita..	$7,605						**$7,605**
Grand Total		**$760,476**						**$760,476**

ST RECON 75TH, 73RD, & READE AVE

Package Number	Project Type	Project Number
FY25-34CIP	Streets	CIPST25036

Project Number: CIPST25036

Description

Partial reconstruction of street pavement along Colter St (73 Ave - 74 Ln), DentonL (73 Ave - 75 Ave), GeorgiaA (73 Ave - 74 Dr), Medlock Dr (73 Dr - 75 Ave), Oregon Ave (73 Ave - 75 Ave), ReadeA (73 Ave - 75 Ave), Vermont Ave (73 Ave - 74 Dr), 73 Dr (Medlock Dr - Colter St), 73 Dr (Denton Ln - cul-de-sac), 73 Ln (Medlock Dr - cul-de-sac), 73 Ln (Denton Ln - cul-de-sac), 74 Ave (Medlock Dr - cul-de-sac), 74 Ave (Denton Ln - cul-de-sac), 74 Dr (Medlock Dr - cul-de-sac), 74 Dr (Oregon Ave - cul-de-sac), 74 Ln (Medlock Dr - Colter St)

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4030-Transportation Capita..	$1,153,266						**$1,153,266**
DESIGN	4030-Transportation Capita..	$63,928						**$63,928**
INTRNL CHG	4030-Transportation Capita..	$48,585						**$48,585**
PUBLIC ART	4030-Transportation Capita..	$12,786						**$12,786**
Grand Total		**$1,278,565**						**$1,278,565**

ST RECON 59TH AVE & BEARDSLEY AREA

Package Number: FY25-34CIP

Project Type: Streets

Project Number: CIPST25037

Project Number: CIPST25037

Description

Partial reconstruction of street pavement along Arrowhead Loop Rd (63 Ave - 67 AVe), Lone Cactus Dr (Abraham Ln - 59 Ln), Lone Cactus Dr (cul-de-sac - 61 Dr), Lone Cactus Dr (Arrowhead Loop Rd - cul-de-sac), Lone Cactus Dr (65 Ave - cul-de-sac), Melinda Ln (cul-de-sac - 59 Ln), Melinda Ln (Lone Cactus Dr - cul-de-sac), Melinda Ln (cul-de-sac - 66 Ln), 60 Ave (Blackhawk Dr - Tonopah Dr), 60 Ave (Donald Dr - Foothill Dr), 60 Dr (Irma Ln - cul-de-sac), 61 Ave (Beardsley Rd - cul-de-sac), 61 Ave (Arrowhead Loop Rd - cul-de-sac), 61 Ave (Deer Valley Rd - Donald Dr), 62 Ave (Irma Ln - cul-de-sac), 62 Ave (Monona Dr - Rose Garden Ln), 62 Ave (Arrowhead Loop Rd - cul-de-sac), 62 Ave (Donald Dr - Foothill Dr), 62 Dr (Irma Ln - Potter Dr), 63 Ave (Beardsley..

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4030-Transportation Capita..		$1,931,457					**$1,931,457**
DESIGN	4030-Transportation Capita..		$107,065					**$107,065**
INTRNL CHG	4030-Transportation Capita..		$81,370					**$81,370**
PUBLIC ART	4030-Transportation Capita..		$21,413					**$21,413**
Grand Total			**$2,141,305**					**$2,141,305**

63RD AVE, THUNDERBIRD TO CUL-DE-SAC

Package Number: FY25-34CIP

Project Type: Streets

Project Number: CIPST25038

Project Number: CIPST25038

Description

Partial reconstruction of 63rd Ave from Thunderbird Rd to cul-de-sac

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4030-Transportation Capita..		$290,314					$290,314
DESIGN	4030-Transportation Capita..		$16,093					$16,093
INTRNL CHG	4030-Transportation Capita..		$12,231					$12,231
PUBLIC ART	4030-Transportation Capita..		$3,219					$3,219
Grand Total			**$321,856**					**$321,856**

ST RECON 59TH AVE & CACTUS AREA

Package Number: FY25-34CIP

Project Type: Streets

Project Number: CIPST25039

Project Number: CIPST25039

Description

Partial reconstruction of street pavement along Becker Ln (65 Ave - 66 Ave), Christy Dr (65 Ave - 67 Ave), Desert Cove Ave (65 Ave - 67 Ave), Mercer Ln (65 Ave - cul-de-sac), Mercer Ln (65 Ave - 66 Dr), Mercer Ln (Mercer Ln - cul-de-sac), Mescal St (65 Ave - 66 Dr), Saguaro Dr (cul-de-sac - 66 Ave)

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4030-Transportation Capita..		$561,630					**$561,630**
DESIGN	4030-Transportation Capita..		$31,133					**$31,133**
INTRNL CHG	4030-Transportation Capita..		$23,661					**$23,661**
PUBLIC ART	4030-Transportation Capita..		$6,227					**$6,227**
Grand Total			**$622,650**					**$622,650**

RECON ST, 51ST AVE & PEORIA AV AREA

Package Number: FY25-34CIP

Project Type: Streets

Project Number: CIPST25040

Project Number: CIPST25040

Description

Partial reconstruction of street pavement along Beryl Ave (51 Ave - 52 Dr), Beryl Ave (cul-de-sac - cul-de-sac), Beryl Ave (cul-de-sac - 55 Ave), Brown St (51 Ave - 55 Ave), Cheryl Dr (52 Ave - 52 Dr), Cheryl Dr (53 Ave - 54 Dr), Cinnabar Ave (51 Ave - 53 Ave), Cinnabar Ave (cul-de-sac - cul-de-sac), Cochise Dr (52 Dr - 53 Dr), Cochise Dr (cul-de-sac - 55 Ave), Ironwood Dr (51 Dr - 53 Ave), Ironwood Dr (54 Ave - 55 Ave), North Ln (cul-de-sac - cul-de-sac), Onyx Ave (51 Dr - 52 Dr), Onyx Dr (cul-de-sac - 55 Ave), Turquoise Ave (cul-de-sac - cul-de-sac), 53 Dr (Cheryl Dr - North Ln), 53 Ln (Brown St - cul-de-sac), 54 Ave (Mountain View Rd - Brown St), 54 Ave (cul-de-sac - 54 Ave), 54 Ave (North Ln - Peoria Ave), 54 Dr (Brown St - North Ln), 54 Ln (Brown St - c..

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4030-Transportation Capita..		$1,913,891					**$1,913,891**
DESIGN	4030-Transportation Capita..		$106,092					**$106,092**
INTRNL CHG	4030-Transportation Capita..		$80,630					**$80,630**
PUBLIC ART	4030-Transportation Capita..		$21,218					**$21,218**
Grand Total			**$2,121,830**					**$2,121,830**

ST RECON 67TH & BETHANY HM AREA

Package Number	Project Type	Project Number
FY25-34CIP	Streets	CIPST25041

Project Number: CIPST25041

Description

Partial reconstruction of street pavement along Cavalier Dr (69 Dr - 70 Ln), Cavalier Dr (Cavalier Dr - cul-de-sac), Cavalier Dr (71 Dr - 74 Ave), Citrus Way (67 Ave - 69 Dr), Citrus (71 Ave - 72 Dr), Claremont St (69 Ave - 69 Dr), Claremont St (71 Ave - 74 Ave), Keim Dr (69 Ave - cul-de-sac), Keim Dr (cul-de-sac, 70 Ln), Keim Dr (71 Ln - 72 Dr), Keim Dr (73 Ave - 74 Ave), Krall St (71 Dr - 75 Ave), Marlette Ave (71 Ave - 73 Ave), Maryland Ave (71 Ave - cul-de-sac), McLellan Rd (71 Dr - 75 Ave), Citrus Way (67 Ln - 69 Ave), Ocotillo Rd (71 Ave - 75 Ave), Peck Dr (69 Dr - cul-de-sac), Peck Dr (cul-de-sac - 71 Ave), Peck Dr (71 Ln - 74 Ave), Rose Ln (69 Dr - 70 Ln), Rose Ln (71 Dr - 74 Ave), Stella Ave (71 Dr - 72 Dr), 67 Dr (cukl-de-sac - Discovery Dr), 68 Ave (cul-..

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4030-Transportation Capita..		$3,740,388					**$3,740,388**
DESIGN	4030-Transportation Capita..		$207,339					**$207,339**
INTRNL CHG	4030-Transportation Capita..		$157,577					**$157,577**
PUBLIC ART	4030-Transportation Capita..		$41,468					**$41,468**
Grand Total			**$4,146,772**					**$4,146,772**

ST RECON 71ST AVE & BEARDSLEY AREA

Package Number	Project Type	Project Number
FY25-34CIP	Streets	CIPST25042

Project Number: CIPST25042

Description

Partial reconstruction of street pavement along Aurora Dr (67 Dr - 71 Ave), Aurora Dr (72 Ave - 73 Ave), Aurora Dr (74 Ave - 75 Ave), Blackhawk Dr (68 Dr - 73 Dr), Firebird Dr (67 Dr - 69 Ave), Firebird Dr (69 Dr - 73 Ave), Firebird Dr (74 Dr - 74 Ln), Irma Ln (68 Dr - 69 Ave), Irma Ln (69 Dr - 70 Dr), Irma Ln (71 Dr - 74 Ave), Irma Dr (74 Dr - 75 Ave), Mohawk Ln (71 Dr - cul-de-sac), Mohawk Ln (cul-de-sac - 74 Ln), Pontiac Dr (68 Dr - 69 Ln), Pontiac Dr (70 Ave - 70 Dr), Pontiac Dr (71 Dr - 73 Dr), Potter Dr (68 Dr - 69 Dr), Potter Dr (69 Dr - Irma Ln), Potter Dr (74 Dr - 74 Ln), Quail Ave (67 Dr - 68 Dr), Quail Ave (69 Ln - 70 Dr), Quail Ave (71 Dr - cul-de-sac), Quail Ave (74 Ave - 74 Ln), Tonopah Dr (70 Ave - 71 Ave), Tonopah Dr (Blackhawk Dr - 74 Ln)..

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4010-Streets Construction			$4,359,759				**$4,359,759**
DESIGN	4010-Streets Construction			$241,672				**$241,672**
INTRNL CHG	4010-Streets Construction			$183,671				**$183,671**
PUBLIC ART	4010-Streets Construction			$48,334				**$48,334**
Grand Total				**$4,833,436**				**$4,833,436**

ST RECON 63RD AVE & BEARDSLEY AREA

Package Number	Project Type	Project Number
FY25-34CIP	Streets	CIPST25043

Project Number: CIPST25043

Description

Partial reconstruction of street pavement along Behrend Dr (59 Ave - 63 Ave), Behrend Dr (63 Dr - 64 Dr), Julie Dr (61 Ave - 63 Ave), McRae Way (61 Ave - 62 Dr), Taro Ln (63 Dr - 65 Ave), Tonto Dr (cul-de-sac - 64 Dr), Utopia Rd (59 Ave - 67 Ave), 59 Dr (cul-de-sac - Sack Dr), 59 Dr (Topeka Dr - Kerry Ln), 63 Ave (Utopia Rd - Beardsley Rd), 65 Ave (Taro Ln - Kristal Way), 65 Ave (Adobe Dr - Wahalla Ln), 66 Ave (cul-de-sac - Utopia Rd)

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4030-Transportation Capita..			$2,148,492				**$2,148,492**
DESIGN	4030-Transportation Capita..			$119,096				**$119,096**
INTRNL CHG	4030-Transportation Capita..			$90,513				**$90,513**
PUBLIC ART	4030-Transportation Capita..			$23,819				**$23,819**
Grand Total				**$2,381,920**				**$2,381,920**

RECON 55TH AVE, CACTUS TO CHOLLA ST

Package Number: FY25-34CIP

Project Type: Streets

Project Number: CIPST25044

Project Number: CIPST25044

Description

Partial reconstruction of 55th Ave from Cholla St to Cactus Rd

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4030-Transportation Capita..			$381,617				**$381,617**
DESIGN	4030-Transportation Capita..			$21,154				**$21,154**
INTRNL CHG	4030-Transportation Capita..			$16,077				**$16,077**
PUBLIC ART	4030-Transportation Capita..			$4,231				**$4,231**
Grand Total				**$423,079**				**$423,079**

ST RECON, 51ST AVE & NORTHERN AREA

Package Number: FY25-34CIP

Project Type: Streets

Project Number: CIPST25045

Project Number: CIPST25045

Description

Partial reconstruction of street pavement along Diana Ave (51 Dr - 53 Ave), Freeway Ln (51 Dr - 53 Ave), Freeway Ln (51 Ave - 51 Dr), Orchid Ln (51 Dr - 562 Dr), Seldon Ln (51 Dr - 53 Ave), 51 Dr (Seldon Ln - Diana Ave), 51 Ln (Butler Dr - cul-de-sac), 52 Dr (Seldon Ln - cul-de-sac), 52 Dr (Freeway Ln - Orchid Ln), 53 Ave (Loma Ln - Harmont Dr), 53 Ave (Northern Ave - Butler Dr)

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4030-Transportation Capita..			$1,001,633				**$1,001,633**
DESIGN	4030-Transportation Capita..			$55,523				**$55,523**
INTRNL CHG	4030-Transportation Capita..			$42,197				**$42,197**
PUBLIC ART	4030-Transportation Capita..			$11,105				**$11,105**
Grand Total				**$1,110,458**				**$1,110,458**

ST RECON, 51ST AVE & GLENDALE AREA

Package Number: FY25-34CIP

Project Type: Streets

Project Number: CIPST25046

Project Number: CIPST25046

Description

Partial reconstruction of street pavement along Glenn Dr (51 Ave - cul-de-sac), Glenn Dr (Alley - Alley), 58 Ave (Glendale Ave - Myrtle Ave), 58 Dr (Glenn Dr - Myrtle Ave), 59 Dr (cul-de-sac - Myrtle Ave), 53 Ave (Glendale Ave - Myrtle Ave), 54 Ave (Glendale Ave - Myrtle Ave), 54 Dr (Glenn Dr - Palmaire Ave), 55 Dr (Glendale Ave - Myrtle Ave), 56 Ave (Glendale Ave - Palmaire Ave), 57 Ave (Glendale Ave - Myrtle Ave), 57 Dr (Glendale Ave - cul-de-sac), 57 Dr (Palmaire Ave - Myrtle Ave)

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4030-Transportation Capita..			$1,828,137				**$1,828,137**
DESIGN	4030-Transportation Capita..			$101,338				**$101,338**
INTRNL CHG	4030-Transportation Capita..			$77,017				**$77,017**
PUBLIC ART	4030-Transportation Capita..			$20,268				**$20,268**
Grand Total				**$2,026,759**				**$2,026,759**

ST RECON, 83RD AVE & MARYLAND AREA

Package Number: FY25-34CIP

Project Type: Streets

Project Number: CIPST25047

Project Number: CIPST25047

Description

Partial reconstruction of street pavement along Maryland Ave (cul-de-sac - 83 Ave), 81 Ave (Citrus Way - Maryland Ave), 81 Dr (cul-de-sac - Stella Ave), 81 Ln (cul-de-sac - Citrus Way), 82 Ave (Citrus Way - Maryland Ave)

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4030-Transportation Capita..			$481,083				**$481,083**
DESIGN	4030-Transportation Capita..			$26,668				**$26,668**
INTRNL CHG	4030-Transportation Capita..			$20,267				**$20,267**
PUBLIC ART	4030-Transportation Capita..			$5,334				**$5,334**
Grand Total				**$533,351**				**$533,351**

RECON GLENN DR, 88TH LN TO 87TH DR

Package Number: FY25-34CIP

Project Type: Streets

Project Number: CIPST25048

Project Number: CIPST25048

Description

Partial reconstruction of Glenn Dr from 88th Ln to 87th Dr

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4030-Transportation Capita..			$174,229				**$174,229**
DESIGN	4030-Transportation Capita..			$9,658				**$9,658**
INTRNL CHG	4030-Transportation Capita..			$7,340				**$7,340**
PUBLIC ART	4030-Transportation Capita..			$1,932				**$1,932**
Grand Total				**$193,158**				**$193,158**

MOUNTAIN VIEW RD, 43RD TO 59TH

Package Number: FY25-34CIP

Project Type: Streets

Project Number: CIPST25049

Project Number: CIPST25049

Description

Partial reconstruction of Mountain View Rd from 59th Ave to 43rd Ave

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4010-Streets Construction				$1,524,576			**$1,524,576**
DESIGN	4010-Streets Construction				$84,511			**$84,511**
INTRNL CHG	4010-Streets Construction				$64,228			**$64,228**
PUBLIC ART	4010-Streets Construction				$16,902			**$16,902**
Grand Total					**$1,690,217**			**$1,690,217**

ST RECON, 75TH AVE & NORTHERN AREA

Package Number	Project Type	Project Number
FY25-34CIP	Streets	CIPST25050

Project Number: CIPST25050

Description

Partial reconstruction of street pavement along Belmont Ave (cul-de-sac - 72 Dr), Carole Ln (73 Dr - 75 Ave), Flynn Ln (67 Ave - 68 Ave), Frier Dr (71 Ave - 75 Ave), Gardenia Ave (67 Dr - 73 Ave), Glenn Dr (68 Ave - 69 Ave), Glenn Dr (71 Ave - cul-de-sac), Morten Ave (72 Ave - cul-de-sac), State Ave (67 Dr - 67 Dr), Northview Ave (67 Ave - 68 Ln), Northview Ave (69 Dr - 70 Dr), Northview Ave (72 Ave - 73 Ave), Orangewood Ave (67 Ave - 75 Ave), Palmaire Ave (67 Ave - 68 Ave), Palmaire Ave (71 Ave - 72 Ave), State Ave (67 Ave - 69 Ave), State Ave (69 Dr - cul-de-sac), State Ave (70 Ave - cul-de-sac), Vista Ave (cul-de-sac - 73 Ave), 67 Dr (Nicolet Ave - Northview Ave), 67 Dr (cul-de-sac - Gardenia Ave), 68 Ave (Flynn Ln - Myrtle Ave), 68 Ave (Ni..

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4010-Streets Construction				$4,360,439			**$4,360,439**
DESIGN	4010-Streets Construction				$241,710			**$241,710**
INTRNL CHG	4010-Streets Construction				$183,699			**$183,699**
PUBLIC ART	4010-Streets Construction				$48,342			**$48,342**
Grand Total					**$4,834,190**			**$4,834,190**

RECON ROSE LN, GRAND CANAL TO 99TH

Package Number: FY25-34CIP

Project Type: Streets

Project Number: CIPST25051

Project Number: CIPST25051

Description

Partial reconstruction of Rose Ln from Grand Canal (cul-de-sac) to 99th Ave

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4030-Transportation Capita..				$204,360			**$204,360**
DESIGN	4030-Transportation Capita..				$11,328			**$11,328**
INTRNL CHG	4030-Transportation Capita..				$8,609			**$8,609**
PUBLIC ART	4030-Transportation Capita..				$2,266			**$2,266**
Grand Total					**$226,563**			**$226,563**

ST RECON, 75TH AVE & DENARO DR AREA

Package Number: FY25-34CIP

Project Type: Streets

Project Number: CIPST25052

Project Number: CIPST25052

Description

Partial reconstruction of street pavement along Denaro Dr (Denaro Dr - Arrowhead Clubhouse Dr), Matilda Ln (Matilda Ln - Arrowhead Clubhouse Dr), Denaro Dr (Denaro Dr - cul-de-sac), Matilda Ln (Denaro Dr - Matilda Ln)

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4030-Transportation Capita..				$137,898			**$137,898**
DESIGN	4030-Transportation Capita..				$7,644			**$7,644**
INTRNL CHG	4030-Transportation Capita..				$5,809			**$5,809**
PUBLIC ART	4030-Transportation Capita..				$1,529			**$1,529**
Grand Total					**$152,880**			**$152,880**

46TH AVE, McLENNAN TO OCOTILLO

Package Number: FY25-34CIP

Project Type: Streets

Project Number: CIPST25053

Project Number: CIPST25053

Description

Partial reconstruction of 46th Ave from McLellan Rd to Ocotillo Rd

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4030-Transportation Capita..					$70,539		**$70,539**
DESIGN	4030-Transportation Capita..					$3,910		**$3,910**
INTRNL CHG	4030-Transportation Capita..					$2,972		**$2,972**
PUBLIC ART	4030-Transportation Capita..					$782		**$782**
Grand Total						**$78,203**		**$78,203**

ST RECON, 59TH AVE & BETHANY AREA

Package Number: FY25-34CIP

Project Type: Streets

Project Number: CIPST25054

Project Number: CIPST25054

Description

Partial reconstruction of street pavement along Berridge Ln (61 Ave - 63 Ave), Cavalier Dr (61 Ave - 63 Ave), Citrus Way (cul-de-sac - cul-de-sac), Citrus Way (Citrus Way - 63 Ave), (Citrus Way - cul-de-sac), Claremont St (61 Ave - 63 Ave), Keim Dr (61 Ave - 63 Ave), Marlette Ave (61 Ave - 63 Ave), Maryland Ave (59 Ave - Alley), Maryland Ave (62 Ave - 63 Ave), Maryland Ave (Alley - 62 Ave), Maryland Ave (63 Ave - 67 Ave), McLellan Rd (59 Ave - 59 Dr), McLellan Rd (62 Ave - 63 Ave), McLellan Rd (cul-de-sac - 65 Ave), Maryland Ave (Alley - 61 Ave), Ocotillo Rd (63 Ave - 67 Ave), Rose Ln (61 Ave - 63 Ave), Stella Ave (62 Ave - 63 Ave), 60 Ave (Maryland Ave - Ocotillo Rd), 61 Ave (Bethany Home Rd - Berridge Ln), 61 Ave (Claremont St - Maryland Ave), 6..

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4010-Streets Construction					$4,437,210		**$4,437,210**
DESIGN	4010-Streets Construction					$245,965		**$245,965**
INTRNL CHG	4010-Streets Construction					$186,933		**$186,933**
PUBLIC ART	4010-Streets Construction					$49,193		**$49,193**
Grand Total						**$4,919,302**		**$4,919,302**

ST RECON, 69TH AVE & GREENWAY AREA

Package Number: FY25-34CIP

Project Type: Streets

Project Number: CIPST25055

Project Number: CIPST25055

Description

Partial reconstruction of street pavement along Carol Ann Way (66 Ave - 68 Dr), Greenway Rd (Greenway Rd - 69 Ave), Karen Lee Ln (66 Ave - cul-de-sac), Karen Lee Ln (cul-de-sac - 69 Ave), Mary Jane Ln (66 Ave - 69 Ave), Nancy Rd (67 Ave - 69 Ave), Paradise Ln (63 Ave - 69 Ave), Patricia Ann Ln (67 Ave - 69 Ave), Sherri Jean Ln (67 Ave - 69 Ave), Wanda Lynn Ln (67 Ave - 69 Ave), Zoe Ella Way (66 Ave - cul-de-sac), Zoe Ella Way (cul-de-sac - 68 Dr), 67 Dr (Zoe Ella Way - Mary Jane Ln), 67 Dr (Carol Ann Way - Nancy Rd), 67 Dr (Sherri Jean Ln - Paradise Ln), 68 Ave (Greenway RD - Zoe Ella Way), 68 Ave (Sherri Jean Ln - Paradise Ln), 68 Dr (Zoe Ella Way - Karen Lee Ln), 68 Dr (Mary Jane Ln - Carol Ann Way), 68 Dr (Sherri Jean Ln - Paradise Ln), 69 Ave (..

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4010-Streets Construction					$1,811,670		**$1,811,670**
	4030-Transportation Capita..					$867,021		**$867,021**
DESIGN	4010-Streets Construction					$100,425		**$100,425**
	4030-Transportation Capita..					$48,061		**$48,061**
INTRNL CHG	4010-Streets Construction					$76,323		**$76,323**
	4030-Transportation Capita..					$36,526		**$36,526**
PUBLIC ART	4010-Streets Construction					$20,085		**$20,085**
	4030-Transportation Capita..					$9,612		**$9,612**
Grand Total						**$2,969,724**		$2,969,724

ST RECON, 47TH AVE & NORTHERN AREA

Package Number	Project Type	Project Number
FY25-34CIP	Streets	CIPST25056

Project Number: CIPST25056

Description

Partial reconstruction of street pavement along Echo Ln (cul-de-sac - 44 Ave), Echo Ln (cul-de-sac - cul-de-sac), Echo Ln (cul-de-sac - cul-de-sac), El Caminito Dr (43 Ave - cul-de-sac), El Camino Dr (43 Dr - cul-de-sac), El Camino DR (cul-de-sac - 45 Ave), Griswold Rd (43 Ave - 45 Ave), Harmont Dr (45 Ave - cul-de-sac), Las Palmaritas Dr (cul-de-sac - cul-desac), Las Palmaritas Dr (cul-de-sac) - 45 Ave), Laurie Ln (cul-de-sac - cul-de-sac), Laurie Ln (cul-de-sac - cul-de-sac), Laurie Ln (cul-de-sac - cul-de-sac), Loma Ln (45 Ave - cul-de-sac), Royal Palm Rd (Harmont Dr - 45 Ave), 45 Ave (45 Ave - El Camino Dr), 43 Dr (Griswold Rd - Echo Ln), 44 Ave (Echo Ln - Butler Dr), 45 Ave (Northern Ave - Loma Ln), 45 Ave (Laurie Ln - Butler Dr), 45 Ave (Loma Ln - Grisw..

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4010-Streets Construction						$2,262,376	**$2,262,376**
DESIGN	4010-Streets Construction						$125,409	**$125,409**
INTRNL CHG	4010-Streets Construction						$95,311	**$95,311**
PUBLIC ART	4010-Streets Construction						$25,082	**$25,082**
Grand Total							**$2,508,177**	**$2,508,177**

ROSE LN, CUL-DE-SAC TO 49TH AVE

Package Number
FY25-34CIP

Project Type
Streets

Project Number
CIPST25057

Project Number: CIPST25057

Description

Partial reconstruction of Rose Ln from cul-de-sac to 49th Ave

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4030-Transportation Capita..						$83,986	**$83,986**
DESIGN	4030-Transportation Capita..						$4,656	**$4,656**
INTRNL CHG	4030-Transportation Capita..						$3,538	**$3,538**
PUBLIC ART	4030-Transportation Capita..						$931	**$931**
Grand Total							**$93,111**	**$93,111**

ST RECON, 71ST AVE & NORTHERN AREA

Package Number: FY25-34CIP

Project Type: Streets

Project Number: CIPST25058

Project Number: CIPST25058

Description

Partial reconstruction of street pavement along Augusta Ave (70 Ave - 71 Ave), Belmont Ave (67 Ave - 69 Ave), Frier Dr (67 Ave - 71 Ave), 67 Ave (Belmont Ave - Frier Dr), 67 Ave (Orangewood Ave - Belmont Ave), 68 Ave (Frier Dr - Northern Ave), 69 Ave (Orangewood Ave - Frier Dr), 70 Ave (Frier Dr - Augusta Ave)

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4010-Streets Construction						$1,626,158	**$1,626,158**
DESIGN	4010-Streets Construction						$90,142	**$90,142**
INTRNL CHG	4010-Streets Construction						$68,508	**$68,508**
PUBLIC ART	4010-Streets Construction						$18,028	**$18,028**
Grand Total							**$1,802,836**	**$1,802,836**

ST RECON, 79TH AVE & BETHANY AREA

Package Number: FY25-34CIP

Project Type: Streets

Project Number: CIPST25059

Project Number: CIPST25059

Description

Partial reconstruction of street pavement along Montebello Ave (79 Dr - Rancho Dr), Palo Verde Dr (80 Dr - 81 Ave), Rancho Dr (79 Ave - San Miguel Ave), San Miguel Ave (79 Ave - Rancho Dr), Solano Dr (79 Dr - 81 Ave), 79 Dr (San Miguel Ave - cul-de-sac), 79 Dr (Rancho Dr - Solano Dr), 80 Dr (Solano Dr - Palo Verde Dr), 81 Ave (Solano Dr - Bethany Home Rd)

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4030-Transportation Capita..						$806,843	**$806,843**
DESIGN	4030-Transportation Capita..						$44,725	**$44,725**
INTRNL CHG	4030-Transportation Capita..						$33,991	**$33,991**
PUBLIC ART	4030-Transportation Capita..						$8,945	**$8,945**
Grand Total							**$894,504**	**$894,504**

ST RECON, 75TH AVE & GLENDALE AREA

Package Number: FY25-34CIP

Project Type: Streets

Project Number: CIPST25060

Project Number: CIPST25060

Description

Partial reconstruction of street pavement along Fleetwood Ln (73 Ave - 75 Ave), Flynn LN (73 Ave - 74 Ave), Lamar Rd (73 Ave - 74 Ave), Peppertree Ln (73 Dr - 74 Ave), 73 Dr (Flynn Ln - Peppertree Ln), 74 Ave (Lamar Rd - Peppertree Ln), 74 Dr (cul-de-sac - Fleetwood Ln)

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4030-Transportation Capita..						$576,775	**$576,775**
DESIGN	4030-Transportation Capita..						$31,972	**$31,972**
INTRNL CHG	4030-Transportation Capita..						$24,299	**$24,299**
PUBLIC ART	4030-Transportation Capita..						$6,394	**$6,394**
Grand Total							**$639,440**	**$639,440**

UNION HILLS, 51ST AVE TO 59TH AVE

Package Number: FY25-34CIP

Project Type: Streets

Project Number: CIPST25061

Project Number: CIPST25061

Description

Reconstruction of Union Hills Dr from 59th Ave to 51st Ave

Justification

2023 Pavement Management Report identifies this street pavement requiring reconstruction.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4010-Streets Construction						$1,692,079	**$1,692,079**
DESIGN	4010-Streets Construction						$93,796	**$93,796**
INTRNL CHG	4010-Streets Construction						$71,285	**$71,285**
PUBLIC ART	4010-Streets Construction						$18,759	**$18,759**
Grand Total							**$1,875,919**	**$1,875,919**

59TH, DEER VALLEY TO PINNACLE PEAK

Package Number: FY25-34CIP

Project Type: Streets

Project Number: CIPST25062

Project Number: CIPST25062

Description

Partial reconstruction of 59th Ave from Deer Valley Rd to Pinnacle Peak Rd

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4010-Streets Construction						$1,024,166	**$1,024,166**
DESIGN	4010-Streets Construction						$56,772	**$56,772**
INTRNL CHG	4010-Streets Construction						$43,147	**$43,147**
PUBLIC ART	4010-Streets Construction						$11,354	**$11,354**
Grand Total							**$1,135,439**	**$1,135,439**

RECON BELL RD, 67TH AVE TO 75TH AVE

Package Number: FY25-34CIP

Project Type: Streets

Project Number: CIPST25063

Project Number: CIPST25063

Description

Partial reconstruction of Bell Rd from 75th Ave to 67th Ave

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4010-Streets Construction						$3,518,849	**$3,518,849**
DESIGN	4010-Streets Construction						$195,058	**$195,058**
INTRNL CHG	4010-Streets Construction						$148,244	**$148,244**
PUBLIC ART	4010-Streets Construction						$39,012	**$39,012**
Grand Total							**$3,901,163**	**$3,901,163**

ST RECON, 55TH AVE & BELL RD AREA

Package Number: FY25-34CIP

Project Type: Streets

Project Number: CIPST25064

Project Number: CIPST25064

Description

Partial reconstruction of street pavement along Beverly Ln (56 Ave - 59 Ave), Talavi Blvd (55 Ave - 59 Ave), 55 Ave (Talavi Blvd - Bell Rd), 56 Ave (Beverly Ln - Talavi Blvd), 57 Ave (Beverly Ln - Bell Rd)

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4010-Streets Construction						$1,751,582	**$1,751,582**
DESIGN	4010-Streets Construction						$97,094	**$97,094**
INTRNL CHG	4010-Streets Construction						$73,792	**$73,792**
PUBLIC ART	4010-Streets Construction						$19,419	**$19,419**
Grand Total							**$1,941,887**	**$1,941,887**

ST RECON, 79TH AVE & GLENDALE AREA

Package Number: FY25-34CIP

Project Type: Streets

Project Number: CIPST25065

Project Number: CIPST25065

Description

Partial reconstruction of street pavement along Krall St (70 Dr - 82 Dr), Lamar Rd (81 Ave - 81 Dr), Lamar Rd (Private - cul-de-sac), McLellan Rd (79 Ave - 79 Ln), McLellan Rd (80 Ave - 82 Ave), Lamar Rd (cul-de-sac - 80 Ave), Lamar Rd (81 Dr - Private), Ocotillo Rd (79 Ave - 83 Ave), Sierra Vista Dr (79 Dr - 79 Ln), Sierra Vista Dr (cul-de-sac - 82 Ave), Tuckey Ln (79 Ave - 83 Ave), 79 Dr (Sierra Vista Dr - McLellan Rd), 79 Dr (Tuckey Ln - Krall St), 79 Dr (Ocotillo RD - cul-de-sac), 79 Ln (Sierra Vista Dr - McLellan Rd), 80 Ave (Maryland Ave - McLellan Rd), 80 Ave (Ocotillo Rd - GHlendale Ave), 81 Ave (Maryland Ave - Glendale Ave), 81 Dr (Tuckey Ln - Krall St), 81 Dr (Lamar Rd - Glendale Ave), 81 Ln (Lamar Rd - Glendale Ave), 82 Ave (Maryland Ave - ..

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4010-Streets Construction						$2,615,564	**$2,615,564**
	4030-Transportation Capita..						$193,822	**$193,822**
DESIGN	4010-Streets Construction						$144,987	**$144,987**
	4030-Transportation Capita..						$10,744	**$10,744**
INTRNL CHG	4010-Streets Construction						$110,190	**$110,190**
	4030-Transportation Capita..						$8,165	**$8,165**
PUBLIC ART	4010-Streets Construction						$28,997	**$28,997**
	4030-Transportation Capita..						$2,149	**$2,149**
Grand Total							**$3,114,618**	$3,114,618

NEW RIVER, GLENDALE TO CUL-DE-SAC

Package Number: FY25-34CIP

Project Type: Streets

Project Number: CIPST25066

Project Number: CIPST25066

Description

Reconstruction of New River Rd from Glendale Ave to cul-de-sac

Justification

2023 Pavement Management Report identifies this street pavement requiring reconstruction.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4030-Transportation Capita..						$692,566	**$692,566**
DESIGN	4030-Transportation Capita..						$38,391	**$38,391**
INTRNL CHG	4030-Transportation Capita..						$29,177	**$29,177**
PUBLIC ART	4030-Transportation Capita..						$7,678	**$7,678**
Grand Total							**$767,812**	**$767,812**

ST RECON, OLIVE AVE & 51ST AVE AREA

Package Number	Project Type	Project Number
FY25-34CIP	Streets	CIPST25067

Project Number: CIPST25067

Description

Partial reconstruction of street pavement along Echo Ln (cul-de-sac - cul-de-sac), Echo Ln (50 Ave - 53 Ave), El Caminito DR (49 Dr - 50 Dr), Harmont Dr (49 Dr - 53 Ave), Las Palmaritas Dr (51 Dr - 53 Ave), Laurie Ln (49 Ave - 50 Ave), Laurie Ln (50 Dr - 51 Ave), Laurie Ln (51 Dr - 53 Ave), Royal Palm Rd (49 Ave - 53 Ave), 49 Ave (49 Ave - cul-de-sac), 49 Dr (Harmont Dr - cul-de-sac), 49 Dr (El Caminito Dr - Echo Ln), 50 Ave (Harmont Dr - cul-de-sac), 50 Ave (El Caminito Dr - Laurie Ln), 50 AVe (Echo Ln - Butler Dr), 50 Dr (Royal Palm Rd - Laurie Ln), 50 Dr (Echo Ln - cul-de-sac), 51 Dr (Harmont Dr - cul-de-sac), 51 Dr (Royal Palm Rd - Echo Ln), 52 Ave (cul-de-sac - Royal Plam Rd), 52 Dr (Echo Ln - cul-de-sac), 50 Dr (50 Dr - cul-de-sac)

Justification

2023 Pavement Management Report identifies this street pavement requiring partial reconstruction.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4010-Streets Construction						$2,722,454	**$2,722,454**
	4030-Transportation Capita..						$209,434	**$209,434**
DESIGN	4010-Streets Construction						$150,912	**$150,912**
	4030-Transportation Capita..						$11,609	**$11,609**
INTRNL CHG	4010-Streets Construction						$114,693	**$114,693**
	4030-Transportation Capita..						$8,823	**$8,823**
PUBLIC ART	4010-Streets Construction						$30,182	**$30,182**
	4030-Transportation Capita..						$2,322	**$2,322**
Grand Total							**$3,250,430**	**$3,250,430**

ACTIVE TRANSPORTATION PLAN

Package Number: FY25-34CIP

Project Type: Streets

Project Number: CIPST25069

Project Number: CIPST25069

Description

This project is to develop an Active Transportation Plan for the City of Glendale, which would include safe routes to school, bicycle and pedestrian circulation, staffing for the Alive@25 Driver Safety Education Program, and an Americans with Disabilities Act Plan. The grant has not yet been secured.

Justification

The Transportation Department is working on a grant application that requires the project to be listed in the CIP.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
NONCAPITAL	2060-Transportation Grants		$900,000					$900,000
Grand Total			**$900,000**					**$900,000**

ST RECON BETHANY HM - 43RD TO 51ST

Package Number: FY25-34CIP

Project Type: Streets

Project Number: CIPST25070

Project Number: CIPST25070

Description

Project to reconstruct street segment between Bethany Home Road from 51st Avenue to 43rd Avenue and related improvement.

Justification

This street segment has been identified in the Pavement Management Plan and Pavement Condition Inventory to be reconstructed due to poor pavement conditions.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4010-Streets Construction						$3,063,337	**$3,063,337**
DESIGN	4010-Streets Construction						$169,808	**$169,808**
INTRNL CHG	4010-Streets Construction						$129,054	**$129,054**
PUBLIC ART	4010-Streets Construction						$33,962	**$33,962**
Grand Total							**$3,396,161**	**$3,396,161**

ST RECON CAMELBACK - 51ST TO 59TH

Package Number: FY25-34CIP

Project Type: Streets

Project Number: CIPST25071

Project Number: CIPST25071

Description

Project to reconstruct street segment between Camelback Road from 59th Avenue to 51st Avenue and related improvements

Justification

This street segment has been identified in the Pavement Management Plan and Pavement Condition Inventory to be reconstructed due to poor pavement conditions.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4010-Streets Construction						$2,997,585	**$2,997,585**
DESIGN	4010-Streets Construction						$166,163	**$166,163**
INTRNL CHG	4010-Streets Construction						$126,284	**$126,284**
PUBLIC ART	4010-Streets Construction						$33,233	**$33,233**
Grand Total							**$3,323,265**	**$3,323,265**

ST RECON GREENWAY - 59TH TO 51ST

Package Number: FY25-34CIP

Project Type: Streets

Project Number: CIPST25072

Project Number: CIPST25072

Description

Project to reconstruct Greenway Road from 51st Avenue to 59th Avenue and related improvements.

Justification

This street segment has been identified in the Arterial Reconstruction Program and Pavement Condition Inventory to be reconstructed due to poor pavement conditions.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4010-Streets Construction						$2,337,452	**$2,337,452**
DESIGN	4010-Streets Construction						$129,571	**$129,571**
INTRNL CHG	4010-Streets Construction						$98,474	**$98,474**
PUBLIC ART	4010-Streets Construction						$25,914	**$25,914**
Grand Total							**$2,591,410**	**$2,591,410**

ST RECON CAMELBACK - 59TH TO 79TH

Package Number: FY25-34CIP

Project Type: Streets

Project Number: CIPST25073

Project Number: CIPST25073

Description

Project to reconstruct Camelback Road from 59th Ave-79th Ave and related improvements.

Justification

This street segment has been identified in the Arterial Reconstruction Program and Pavement Condition Inventory to be reconstructed due to poor pavement conditions.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4010-Streets Construction	$5,369,869						$5,369,869
DESIGN	4010-Streets Construction	$297,665						$297,665
INTRNL CHG	4010-Streets Construction	$226,225						$226,225
PUBLIC ART	4010-Streets Construction	$59,533						$59,533
Grand Total		**$5,953,292**						**$5,953,292**

ST RECON CAMELBACK - 75TH TO 83RD

Package Number: FY25-34CIP

Project Type: Streets

Project Number: CIPST25074

Project Number: CIPST25074

Description

Project to reconstruct Camelback Road from 75th to 83rd Avenue and related improvements.

Justification

This street segment has been identified in the Arterial Reconstruction Program and Pavement Condition Inventory to be reconstructed due to poor pavement conditions.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4010-Streets Construction		$1,199,935					**$1,199,935**
DESIGN	4010-Streets Construction		$66,515					**$66,515**
INTRNL CHG	4010-Streets Construction		$50,552					**$50,552**
PUBLIC ART	4010-Streets Construction		$13,303					**$13,303**
Grand Total			**$1,330,305**					**$1,330,305**

ST RECON 75TH-DEER VLLY TO BEARDSLY

Package Number: FY25-34CIP

Project Type: Streets

Project Number: CIPST25075

Project Number: CIPST25075

Description

Project to reconstruct 75th Avenue from Deer Valley Road to Beardsley Road and related improvements.

Justification

This street segment has been identified in the Arterial Reconstruction Program and Pavement Condition Inventory to be reconstructed due to poor pavement conditions.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4010-Streets Construction		$1,229,059					**$1,229,059**
DESIGN	4010-Streets Construction		$68,130					**$68,130**
INTRNL CHG	4010-Streets Construction		$51,779					**$51,779**
PUBLIC ART	4010-Streets Construction		$13,626					**$13,626**
Grand Total			**$1,362,593**					**$1,362,593**

ITS UPGRADES (LOCAL MATCH)

Package Number	Project Type	Project Number
FY25-34CIP	Streets	CIPST65005

Project Number: CIPST65005

Description

Project provides local match funds for Federally Funded Intelligent Transportation Systems (ITS) citywide.

Justification

An enhanced system with updated communications infrastructure, traffic cameras, message signs, and networking equipment will make the traffic signal system more responsive.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4030-Transportation Capita..	$177,908	$181,467	$185,096	$188,798	$192,573	$1,022,203	**$1,948,045**
DESIGN	4030-Transportation Capita..	$31,396	$32,024	$32,664	$33,317	$33,984	$180,391	**$343,776**
EST CARRYOVER	4030-Transportation Capita..	$292,153	$0	$0	$0	$0	$0	**$292,153**
Grand Total		**$501,457**	**$213,491**	**$217,760**	**$222,115**	**$226,557**	**$1,202,594**	**$2,583,974**

BUS PULLOUTS

Package Number	Project Type	Project Number
FY25-34CIP	Streets	CIPST65006

Project Number: CIPST65006

Description

Design and construction of Bus Pullouts. There are 50 locations identified citywide for bus pullouts.

Justification

Bus pullouts relieve congestion, improve air quality, and provide traffic and pedestrian safety. They will be constructed at major intersections for new routes, and to extend existing routes.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4030-Transportation Capita..	$315,538	$321,849	$328,286	$334,851	$341,548	$1,812,981	**$3,455,053**
EST CARRYOVER	4030-Transportation Capita..	$610,285	$0	$0	$0	$0	$0	**$610,285**
INTRNL CHG	4030-Transportation Capita..	$11,990	$12,230	$12,475	$12,724	$12,979	$68,893	**$131,291**
PUBLIC ART	4030-Transportation Capita..	$3,155	$3,218	$3,283	$3,349	$3,415	$18,130	**$34,550**
Grand Total		**$940,968**	**$337,297**	**$344,044**	**$350,924**	**$357,942**	**$1,900,004**	**$4,231,179**

NORTHERN PARKWAY

Package Number: FY25-34CIP

Project Type: Streets

Project Number: CIPST65016

Project Number: CIPST65016

Description

Northern Parkway is a 12.5-mile partial access-controlled roadway between Sarival and Grand avenues. The current funded phase of the project is between Sarival and 87th avenues.

Justification

Per intergovernmental agreement, Glendale's portion of local funding is $37.9 million. To date, Glendale has expended approximately $33.34 million towards this project.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4030-Transportation Capita..	$670,000	$670,000	$670,000				**$2,010,000**
EST CARRYOVER	4030-Transportation Capita..	$120,281	$0	$0				**$120,281**
Grand Total		**$790,281**	**$670,000**	**$670,000**				**$2,130,281**

INFILL LIGHTING PROGRAM PHASE I

Package Number	Project Type	Project Number
FY25-34CIP	Streets	CIPST68918

Project Number: CIPST68918

Description

Ongoing project to install additional street lighting in areas determined to be inadequate due to a spacing of 350 feet or greater. Infill street lighting requests are initiated by residents or staff and require the approval of affected residents. There are 85 street light requests in phase I.

Justification

This project promotes or enhances the quality of life for the residents and visitors by providing well-lit areas in the city.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4020-Hurf Capital Projects	$157,769	$160,924	$164,143	$167,426	$170,774	$906,490	**$1,727,526**
EST CARRYOVER	4020-Hurf Capital Projects	$1,414,252	$0	$0	$0	$0	$0	**$1,414,252**
INTRNL CHG	4020-Hurf Capital Projects	$5,893	$6,011	$6,131	$6,254	$6,379	$33,859	**$64,527**
PUBLIC ART	4020-Hurf Capital Projects	$1,578	$1,610	$1,642	$1,675	$1,708	$9,067	**$17,280**
Grand Total		**$1,579,492**	**$168,545**	**$171,916**	**$175,354**	**$178,861**	**$949,416**	**$3,223,584**

STREETLIGHT POLE PROGRAM

Package Number	Project Type	Project Number
FY25-34CIP	Streets	CIPST68922

Project Number: CIPST68922

Description

This project is to remove and replace existing streetlight poles that have been identified for replacement in the pole inspection program. This program can replace approximately 27 street light poles per year.

Justification

This project reduces safety concerns. This program is to mitigate safety hazards and provide better service.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4020-Hurf Capital Projects	$81,802	$83,438	$85,106	$86,808	$88,545	$470,008	**$895,707**
EST CARRYOVER	4020-Hurf Capital Projects	$134,311	$0	$0	$0	$0	$0	**$134,311**
PUBLIC ART	4020-Hurf Capital Projects	$818	$835	$852	$869	$885	$4,700	**$8,959**
Grand Total		**$216,931**	**$84,273**	**$85,958**	**$87,677**	**$89,430**	**$474,708**	**$1,038,977**

FY 2025-2034 Capital Improvement Program

Transit

Summary by Project

Project Number	Project Title	CARRYOVER	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CIPTR21013	NORTH GLENDALE PARK & RIDE PROJECT	$3,609,764	$0	$0	$0	$0	$0	$0	**$3,609,764**
CIPTR22069	BUS STOP ENHANCEMENTS	$58,482	$220,456	$224,864	$229,362	$233,949	$238,628	$1,266,665	**$2,472,406**
CIPTR22095	TRANSIT BUS FLEET REPLACEMENT	$370,407	$1,240,688	$2,010,000	$0	$0	$0	$0	**$3,621,095**
CIPTR65022	TRANSP. PROG. ENGR. CONSULTANT	$291,024	$275,000	$280,000	$280,000	$285,000	$285,000	$1,470,000	**$3,166,024**
Grand Total		**$4,329,677**	**$1,736,144**	**$2,514,864**	**$509,362**	**$518,949**	**$523,628**	**$2,736,665**	**$12,869,289**

FY 2025-2034 Capital Improvement Program

Transit

Summary by Funding Source

Funding Source	CARRYOVER	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
2060-Transportation Grants	$2,870,407	$1,240,688	$2,010,000	$0	$0	$0	$0	**$6,121,095**
4030-Transportation Capital Proj	$1,459,270	$495,456	$504,864	$509,362	$518,949	$523,628	$2,736,665	**$6,748,194**
Grand Total	**$4,329,677**	**$1,736,144**	**$2,514,864**	**$509,362**	**$518,949**	**$523,628**	**$2,736,665**	**$12,869,289**

NORTH GLENDALE PARK & RIDE PROJECT

Package Number: FY25-34CIP

Project Type: Transit

Project Number: CIPTR21013

Project Number: CIPTR21013

Description

This project will establish a permanent Park and Ride facility. There are currently two Express Routes that serve north Glendale. One of the routes will be re-routed to reduce revenue miles and lower operation and maintenance costs to the City.
Any project savings will be evaluated for use in Bus Stops (CIPTR22069) and Bus Pullouts (CIPST65006).

Justification

In 2008, Valley Metro conducted a Park and Ride Reprioritization Study and identified the north area as a future need for a Park & Ride.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	2060-Transportation Grants	$2,500,000						$2,500,000
	4030-Transportation Capita..	$1,109,764						$1,109,764
Grand Total		**$3,609,764**						**$3,609,764**

BUS STOP ENHANCEMENTS

Package Number	Project Type	Project Number
FY25-34CIP	Transit	CIPTR22069

Project Number: CIPTR22069

Description

The Glendale Bus Stop Enhancement Project is a multi-year program that will improve the passenger experience at Glendale bus stops throughout the city. This project will also bring current non-ADA compliant stops into compliance. These improvements may include shelters, benches, trash cans, concrete pads, and other related ADA improvements. There have been 196 total stops identified for improvements, with 31 earmarked for FY23, leaving 165 locations. This funding will also supplement bus stop advertising revenue to add kiosks, panels, and pad space at additional bus stop locations as the program is expanded.

Justification

This set of projects is intended to enhance the safety, convenience, and function of bus stops in support of Glendale transit service operations and ridership, ensuring all stops are accessible and ADA compliant.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	4030-Transportation Capita..	$210,358	$214,565	$218,856	$223,234	$227,698	$1,208,650	**$2,303,361**
EST CARRYOVER	4030-Transportation Capita..	$58,482	$0	$0	$0	$0	$0	**$58,482**
INTRNL CHG	4030-Transportation Capita..	$7,994	$8,153	$8,317	$8,483	$8,653	$45,929	**$87,529**
PUBLIC ART	4030-Transportation Capita..	$2,104	$2,146	$2,189	$2,232	$2,277	$12,086	**$23,034**
Grand Total		**$278,938**	**$224,864**	**$229,362**	**$233,949**	**$238,628**	**$1,266,665**	**$2,472,406**

TRANSIT BUS FLEET REPLACEMENT

Package Number	Project Type	Project Number
FY25-34CIP	Transit	CIPTR22095

Project Number: CIPTR22095

Description

This project supports the Transit Fleet Replacement Plan. Our current plan is programmed out through 2035. Federal funding for these replacement buses are programmed in the Transportation Improvement Plan (TIP) based on our replacement plan. The matching funds for the federal funding are programmed in the Region's Transit Life Cycle Program (TLCP), which is funded via Proposition 400.

Justification

This program is part of the FTA's 5307 Program, which funds local transit vehicles based on replacement and expansion schedules. The replacement of these vehicles also ensures public transit assets are kept in a "State of Good Repair" (SOGR), which ensures the safety of our passengers.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	2060-Transportation Grants	$370,407	$0					**$370,407**
VEHICLE	2060-Transportation Grants	$1,240,688	$2,010,000					**$3,250,688**
Grand Total		**$1,611,095**	**$2,010,000**					**$3,621,095**

TRANSP. PROG. ENGR. CONSULTANT

Package Number	Project Type	Project Number
FY25-34CIP	Transit	CIPTR65022

Project Number: CIPTR65022

Description

Professional engineering for preparation of design concepts and administration of right-of-way purchase for roadway, bicycle, pedestrian, and transit projects. This funding provides professional engineering recommendations on capital projects and operations and maintenance of completed projects. Supports grant funding opportunities for the City.

Justification

Consulting services are necessary for studies and other transportation related services.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	4030-Transportation Capita..	$291,024	$0	$0	$0	$0	$0	**$291,024**
STUDY	4030-Transportation Capita..	$275,000	$280,000	$280,000	$285,000	$285,000	$1,470,000	**$2,875,000**
Grand Total		**$566,024**	**$280,000**	**$280,000**	**$285,000**	**$285,000**	**$1,470,000**	**$3,166,024**

FY 2025-2034 Capital Improvement Program

Wastewater

Summary by Project

Project Number	Project Title	CARRYOVER	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CIPWW19088	ARROWHEAD SEWER LINES	$0	$3,000,000	$0	$0	$2,500,000	$0	$3,500,000	**$9,000,000**
CIPWW21026	WEST AREA WRF IMPROV PH 2	$1,000,000	$2,305,000	$1,100,000	$1,600,000	$3,800,000	$5,800,000	$12,050,000	**$27,655,000**
CIPWW21027	ARROWHEAD WRF IMPROVEMENTS	$0	$510,000	$2,000,000	$2,950,000	$2,950,000	$1,500,000	$15,000,000	**$24,910,000**
CIPWW22076	SEWER LINE REHAB PROGRAM	$1,000,000	$5,413,000	$3,570,000	$2,750,000	$2,550,000	$2,550,000	$27,490,000	**$45,323,000**
CIPWW22077	LIFT STATION & FORCE MAIN REHAB	$0	$400,000	$3,200,000	$2,720,000	$500,000	$500,000	$2,500,000	**$9,820,000**
CIPWW23010	ROOF REPLACEMENT – SEWER	$100,000	$101,000	$261,600	$101,000	$101,000	$101,000	$505,000	**$1,270,600**
CIPWW23012	SEWER DEVELOPMENT INFRASTRUCTURE	$0	$0	$700,000	$700,000	$700,000	$700,000	$3,500,000	**$6,300,000**
CIPWW60016	WEST AREA WRF IMPROV PH 1	$1,000,000	$3,000,000	$0	$0	$0	$0	$0	**$4,000,000**
CIPWW63003	99TH AVE INTERCEPTOR LINE	$500,000	$1,600,000	$3,000,000	$2,000,000	$2,000,000	$1,300,000	$2,000,000	**$12,400,000**
CIPWW63010	91ST AVENUE WWTP IMPROVEMENTS	$0	$4,501,000	$3,500,000	$3,000,000	$3,800,000	$4,000,000	$25,000,000	**$43,801,000**
CIPWW63024	SEWER MANHOLE REHAB PROGRAM	$0	$604,000	$500,000	$530,000	$530,000	$600,000	$4,200,000	**$6,964,000**
CIPWW63030	LIFT STATION REHAB- 67TH AVE & ACDC	$500,000	$0	$0	$0	$0	$0	$0	**$500,000**
CIPWW63031	WASTEWATER CAPITAL EQUIPMENT	$0	$500,000	$500,000	$500,000	$500,000	$500,000	$5,000,000	**$7,500,000**
CIPWW63032	WASTEWATER COLLECTION IMPROVEMENTS	$0	$300,000	$300,000	$300,000	$300,000	$300,000	$5,000,000	**$6,500,000**
Grand Total		**$4,100,000**	**$22,234,000**	**$18,631,600**	**$17,151,000**	**$20,231,000**	**$17,851,000**	**$105,745,000**	$205,943,600

FY 2025-2034 Capital Improvement Program

Wastewater

Summary by Funding Source

Funding Source	CARRYOVER	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
6030-Sewer	$4,100,000	$22,234,000	$17,931,600	$16,451,000	$19,531,000	$17,151,000	$102,245,000	**$199,643,600**
6095-2014-DIF Sewer	$0	$0	$700,000	$700,000	$500,914	$0	$0	**$1,900,914**
6101-2019-Sewer DIF	$0	$0	$0	$0	$199,086	$700,000	$3,500,000	**$4,399,086**
Grand Total	**$4,100,000**	**$22,234,000**	**$18,631,600**	**$17,151,000**	**$20,231,000**	**$17,851,000**	**$105,745,000**	**$205,943,600**

ARROWHEAD SEWER LINES

Package Number	Project Type	Project Number
FY25-34CIP	Wastewater	CIPWW19088

Project Number: CIPWW19088

Description

Rehabilitation of sewer line in the Arrowhead Ranch area in Union Hills Rd from 67th Ave to the Arrowhead WRF. Project will address degraded pipe condition, improve sewer flow condition, and reduce odor. Project will be completed in phases.

Justification

The sewer line and manholes that collects wastewater flow to the Arrowhead Water Reclamation Facility are over 30 years old. This is the only sewer line that conveys sewage to the ARWRF for treatment.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	6030-Sewer	$2,100,000			$1,600,000		$2,600,000	**$6,300,000**
DESIGN	6030-Sewer	$780,000			$780,000		$780,000	**$2,340,000**
INTRNL CHG	6030-Sewer	$100,000			$100,000		$100,000	**$300,000**
PUBLIC ART	6030-Sewer	$20,000			$20,000		$20,000	**$60,000**
Grand Total		**$3,000,000**			**$2,500,000**		**$3,500,000**	**$9,000,000**

WEST AREA WRF IMPROV PH 2

Package Number	Project Type	Project Number
FY25-34CIP	Wastewater	CIPWW21026

Project Number: CIPWW21026

Description

Evaluate, design and construct process improvements and rehabilitate system components at the West Area WRF. System components for the next rehabilitation include: HVAC replacement, electrical assessment, SCADA/process controls, and additional processes as recommended by condition assessment.

Justification

West Area was built in 2000 and processes 2.7 billion gallons of wastewater annually. Several of the processes were replaced over the last several years. This rehabilitation is for systems not rehabbed in earlier projects.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	6030-Sewer	$2,305,000	$740,000	$1,000,000	$3,000,000	$5,000,000	$10,000,000	**$22,045,000**
DESIGN	6030-Sewer	$0	$302,000	$518,000	$590,000	$590,000	$1,700,000	**$3,700,000**
EST CARRYOVER	6030-Sewer	$1,000,000	$0	$0	$0	$0	$0	**$1,000,000**
INTRNL CHG	6030-Sewer	$0	$50,000	$70,000	$170,000	$170,000	$250,000	**$710,000**
PUBLIC ART	6030-Sewer	$0	$8,000	$12,000	$40,000	$40,000	$100,000	**$200,000**
Grand Total		**$3,305,000**	**$1,100,000**	**$1,600,000**	**$3,800,000**	**$5,800,000**	**$12,050,000**	**$27,655,000**

ARROWHEAD WRF IMPROVEMENTS

Package Number	Project Type	Project Number
FY25-34CIP	Wastewater	CIPWW21027

Project Number: CIPWW21027

Description

Evaluate, design, and construct process improvements at Arrowhead Ranch WRF. System components for next rehabilition include: flow equalization, SCADA eaquipment, aeration blowers, electrical, and effluent reuse distribution system (ERDS).

Justification

Arrowhead was built in 1985 and processes 1.5 billion gallons of wastewater annually. Several of the processes were replaced over the last three years. A condition assessment will be performed first on the components not rehabbed in 2017 project.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	6030-Sewer	$400,000	$1,700,000	$2,125,000	$2,125,000	$1,250,000	$12,500,000	**$20,100,000**
DESIGN	6030-Sewer	$0	$200,000	$600,000	$600,000	$210,000	$2,100,000	**$3,710,000**
INTRNL CHG	6030-Sewer	$90,000	$80,000	$200,000	$200,000	$20,000	$200,000	**$790,000**
PUBLIC ART	6030-Sewer	$20,000	$20,000	$25,000	$25,000	$20,000	$200,000	**$310,000**
Grand Total		**$510,000**	**$2,000,000**	**$2,950,000**	**$2,950,000**	**$1,500,000**	**$15,000,000**	**$24,910,000**

SEWER LINE REHAB PROGRAM

Package Number	Project Type	Project Number
FY25-34CIP	Wastewater	CIPWW22076

Project Number: CIPWW22076

Description

Evaluate, design, and rehabilitate or replace sewer lines in various city-wide segments. Segment replacement is based on condition assessments. Segments include: phase VI, and phase VII.

Justification

Reliably and safely convey sewage from residential and business through the sewer system. Project is needed to reduce risk of sewer line collapse and overflows in the system.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	6030-Sewer	$4,500,000	$3,000,000	$2,200,000	$2,000,000	$2,000,000	$25,000,000	**$38,700,000**
DESIGN	6030-Sewer	$743,000	$400,000	$350,000	$500,000	$500,000	$2,000,000	**$4,493,000**
EST CARRYOVER	6030-Sewer	$1,000,000	$0	$0	$0	$0	$0	**$1,000,000**
INTRNL CHG	6030-Sewer	$130,000	$130,000	$150,000	$40,000	$40,000	$380,000	**$870,000**
PUBLIC ART	6030-Sewer	$40,000	$40,000	$50,000	$10,000	$10,000	$110,000	**$260,000**
Grand Total		**$6,413,000**	**$3,570,000**	**$2,750,000**	**$2,550,000**	**$2,550,000**	**$27,490,000**	**$45,323,000**

LIFT STATION & FORCE MAIN REHAB

Package Number	Project Type	Project Number
FY25-34CIP	Wastewater	CIPWW22077

Project Number: CIPWW22077

Description

The Integrated Water Master Plan (IWMP) recommended assessment and improvements to lift stations and various sewer force mains. Projects includes: 24" force main from 99th Avenue & Camelback Road and dual force main from Airport Lift Station to the West Area WRF.

Justification

The 24" forcemain to the West Area WRF was assessed and determined to have notable loss of pipe wall thickness in segments that require rehabilitation. This forcemain is considered a high consequence of failure, located primarily in Camelback Rd. Lift stations rehabilitation is needed to maintain operations, meet safety requirements, and prevent sewer overflows.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	6030-Sewer	$200,000	$2,700,000	$2,540,000	$340,000	$340,000	$2,000,000	**$8,120,000**
DESIGN	6030-Sewer	$190,000	$460,000	$100,000	$100,000	$100,000	$380,000	**$1,330,000**
INTRNL CHG	6030-Sewer	$10,000	$10,000	$50,000	$50,000	$50,000	$100,000	**$270,000**
PUBLIC ART	6030-Sewer	$0	$30,000	$30,000	$10,000	$10,000	$20,000	**$100,000**
Grand Total		**$400,000**	**$3,200,000**	**$2,720,000**	**$500,000**	**$500,000**	**$2,500,000**	**$9,820,000**

ROOF REPLACEMENT – SEWER

Package Number	Project Type	Project Number
FY25-34CIP	Wastewater	CIPWW23010

Project Number: CIPWW23010

Description

Replace roofs on wastewater facilities per Facilities assessment schedule dated 11/22/2021.

Justification

Roof rehabilitation and replacement is needed to prevent damage to building infrastructure and contents.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	6030-Sewer	$100,000	$260,000	$100,000	$100,000	$100,000	$500,000	**$1,160,000**
EST CARRYOVER	6030-Sewer	$100,000	$0	$0	$0	$0	$0	**$100,000**
PUBLIC ART	6030-Sewer	$1,000	$1,600	$1,000	$1,000	$1,000	$5,000	**$10,600**
Grand Total		**$201,000**	**$261,600**	**$101,000**	**$101,000**	**$101,000**	**$505,000**	**$1,270,600**

SEWER DEVELOPMENT INFRASTRUCTURE

Package Number	Project Type	Project Number
FY25-34CIP	Wastewater	CIPWW23012

Project Number: CIPWW23012

Description

Infrastructure Improvement Plan (IIP) includes projects for sewer line extension, oversizing, and other infrastructure to increase capacity due to growth.

Justification

Provide funding for oversizing and extension of sewer line for new development. Funding included in 2019 Infrastructure Improvement Plan (IIP).

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	6095-2014-DIF Sewer		$620,000	$620,000	$500,914	$0	$0	**$1,740,914**
	6101-2019-Sewer DIF		$0	$0	$119,086	$620,000	$3,300,000	**$4,039,086**
INTRNL CHG	6095-2014-DIF Sewer		$80,000	$80,000	$0	$0	$0	**$160,000**
	6101-2019-Sewer DIF		$0	$0	$80,000	$80,000	$200,000	**$360,000**
Grand Total			**$700,000**	**$700,000**	**$700,000**	**$700,000**	**$3,500,000**	**$6,300,000**

WEST AREA WRF IMPROV PH 1

Package Number	Project Type	Project Number
FY25-34CIP	Wastewater	CIPWW60016

Project Number: CIPWW60016

Description

Study, design and construct improvements to process areas. The project has three phases. GMP 1: fine screens, ultraviolet (UV) system. GMP 2: raw sewage pump station, sedimentation basin and other plant improvements. GMP 2A: clarifiers. GMP2B: UV.

Justification

West Area was built in 2000 and processes 2.7 billion gallons of wastewater annually. Several of the processes were replaced over the last several years. A condition assessment will be performed first on he components not rehabbed in 2017 project.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	6030-Sewer	$2,300,000						$2,300,000
DESIGN	6030-Sewer	$560,000						$560,000
EST CARRYOVER	6030-Sewer	$1,000,000						$1,000,000
INTRNL CHG	6030-Sewer	$117,000						$117,000
PUBLIC ART	6030-Sewer	$23,000						$23,000
Grand Total		**$4,000,000**						**$4,000,000**

99TH AVE INTERCEPTOR LINE

Package Number	Project Type	Project Number
FY25-34CIP	Wastewater	CIPWW63003

Project Number: CIPWW63003

Description

Assess and rehabilitate 99th Ave interceptor manholes and interior lining. Glendale's share of total cost is based on ownership of 71%. Epcor repays 21% of Glendale share for Sun City use.

Justification

The 99th Avenue interceptor conveys sewerage from Glendale, Sun City, Peoria, and Phoenix to the 91st Ave WWTP. The interceptor is rehabilitated in phases based on condition assessments.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	6030-Sewer	$500,000	$0	$0	$0	$0	$0	**$500,000**
NONCAPITAL	6030-Sewer	$1,600,000	$3,000,000	$2,000,000	$2,000,000	$1,300,000	$2,000,000	**$11,900,000**
Grand Total		**$2,100,000**	**$3,000,000**	**$2,000,000**	**$2,000,000**	**$1,300,000**	**$2,000,000**	**$12,400,000**

91ST AVENUE WWTP IMPROVEMENTS

Package Number	Project Type	Project Number
FY25-34CIP	Wastewater	CIPWW63010

Project Number: CIPWW63010

Description

Improvements at the 91st Ave WWTP operated by the Sub Regional Operating Group (SROG) of which Glendale is part owner. This is Glendale's 6.5% share of cost for ongoing improvements projects.

Justification

Glendale is one of five partner-cities that own the 91st Avenue Wastewater Treatment Plant. Rehabilitation and improvements are on-going. Contribution is based on ownership equity and is mandatory. The City of Phoenix performs the work.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
NONCAPITAL	6030-Sewer	$4,501,000	$3,500,000	$3,000,000	$3,800,000	$4,000,000	$25,000,000	**$43,801,000**
Grand Total		**$4,501,000**	**$3,500,000**	**$3,000,000**	**$3,800,000**	**$4,000,000**	**$25,000,000**	**$43,801,000**

SEWER MANHOLE REHAB PROGRAM

Package Number	Project Type	Project Number
FY25-34CIP	Wastewater	CIPWW63024

Project Number: CIPWW63024

Description

Assess and rehabilitate sewer manholes throughout the city. Construction performed in phases based on condition assessment.

Justification

Manholes are in a very corrosive environment. It is important that sewage from residential homes and businesses can be reliably conveyed in sewer lines that have structural integrity. Rehabilitation reduces the risk of sewer line collapse.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	6030-Sewer	$584,000	$480,000	$500,000	$500,000	$550,000	$3,700,000	**$6,314,000**
INTRNL CHG	6030-Sewer	$15,000	$15,000	$25,000	$25,000	$45,000	$450,000	**$575,000**
PUBLIC ART	6030-Sewer	$5,000	$5,000	$5,000	$5,000	$5,000	$50,000	**$75,000**
Grand Total		**$604,000**	**$500,000**	**$530,000**	**$530,000**	**$600,000**	**$4,200,000**	**$6,964,000**

LIFT STATION REHAB- 67TH AVE & ACDC

Package Number	Project Type	Project Number
FY25-34CIP	Wastewater	CIPWW63030

Project Number: CIPWW63030

Description

Assess condition and rehabilitate Lift station No. 2 at 67th Ave & ACDC Canal. Install submersible pumps, valves, piping, and repair wetwell coatings. A portion of the project is funded with impact fees due to growth.

Justification

It is important to ensure the lift stations are in good operational conditions and meet safety requirements. Potential equipment failure would cause system overflows.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	6030-Sewer	$500,000						**$500,000**
Grand Total		**$500,000**						**$500,000**

WASTEWATER CAPITAL EQUIPMENT

Package Number	Project Type	Project Number
FY25-34CIP	Wastewater	CIPWW63031

Project Number: CIPWW63031

Description

Replacement of capital equipment at wastewater facilities. Includes pumps, motors, PLC and VFD.

Justification

As equipment at the wastewater treatment plants reach the end of service-life, it is replaced. It is critical to ensure City's treatment facilities are in good operational condition to meet demands and regulatory requirements.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EQUIPMENT	6030-Sewer	$500,000	$500,000	$500,000	$500,000	$500,000	$5,000,000	**$7,500,000**
Grand Total		**$500,000**	**$500,000**	**$500,000**	**$500,000**	**$500,000**	**$5,000,000**	**$7,500,000**

WASTEWATER COLLECTION IMPROVEMENTS

Package Number	Project Type	Project Number
FY25-34CIP	Wastewater	CIPWW63032

Project Number: CIPWW63032

Description

Study, design and construct improvements to wastewater collection system. Includes air relief valves, odor control, and force mains.

Justification

As wastewater collection system equipment reaches the end of service-life, it is replaced. It is critical to ensure City's collection system is in good operational condition to meet demands and regulatory requirements.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EQUIPMENT	6030-Sewer	$300,000	$300,000	$300,000	$300,000	$300,000	$5,000,000	**$6,500,000**
Grand Total		**$300,000**	**$300,000**	**$300,000**	**$300,000**	**$300,000**	**$5,000,000**	**$6,500,000**

FY 2025-2034 Capital Improvement Program

Water

Summary by Project

Project Number	Project Title	CARRYOVER	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CIPWA19018	WATER RIGHTS & OTHER SUPPLY SOURCES	$0	$660,000	$660,000	$3,500,000	$875,000	$875,000	$20,000,000	**$26,570,000**
CIPWA19020	SCADA IMPROVEMENTS	$0	$725,000	$825,000	$900,000	$1,000,000	$900,000	$5,000,000	**$9,350,000**
CIPWA19021	STORAGE & RECOVERY WELLS REHAB	$0	$0	$0	$0	$460,000	$420,000	$2,200,000	**$3,080,000**
CIPWA19022	GROUNDWATER WELLS & INTERCONNECTS	$2,000,000	$7,700,000	$7,000,000	$6,000,000	$8,500,000	$14,500,000	$10,250,000	**$55,950,000**
CIPWA21022	OASIS WTP IMPROVEMENTS	$1,000,000	$1,228,000	$500,000	$500,000	$1,000,000	$3,000,000	$16,500,000	**$23,728,000**
CIPWA21023	PYRAMID PEAK WTP IMPROVEMENT	$0	$1,797,000	$700,000	$1,200,000	$1,540,000	$1,300,000	$23,000,000	**$29,537,000**
CIPWA21024	CHOLLA WTP IMPROVEMENTS	$1,000,000	$5,000,000	$6,000,000	$6,000,000	$7,000,000	$3,000,000	$20,000,000	**$48,000,000**
CIPWA22071	WATER LINE - 59TH-GLENN TO NORTHERN	$0	$400,000	$0	$0	$0	$0	$0	**$400,000**
CIPWA23008	WATER METER DATA COLLECTION SYSTEM	$2,500,000	$4,500,000	$12,000,000	$12,000,000	$2,000,000	$0	$0	**$33,000,000**
CIPWA23009	ROOF REPLACEMENT – WATER	$100,000	$202,000	$202,000	$202,000	$202,000	$202,000	$1,000,000	**$2,110,000**
CIPWA23011	WATER DEVELOPMENT INFRASTRUCTURE	$1,000,000	$0	$150,000	$150,000	$150,000	$450,000	$750,000	**$2,650,000**
CIPWA60017	WATER & WASTEWATER SYSTEMS MODELING	$0	$250,000	$150,000	$150,000	$150,000	$150,000	$0	**$850,000**
CIPWA60018	LABORATORY EQUIPMENT REPLACEMENT	$170,000	$150,000	$150,000	$150,000	$150,000	$150,000	$0	**$920,000**
CIPWA60019	VEHICLE REPLACEMENT PROGRAM	$700,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$5,000,000	**$10,700,000**
CIPWA61001	WATER VALVE REPLACEMENT PRGM	$0	$1,050,000	$1,050,000	$850,000	$1,250,000	$1,250,000	$9,400,000	**$14,850,000**
CIPWA61013	WATER LINE REHABILITATION PROGRAM	$1,000,000	$3,555,000	$3,750,000	$3,700,000	$3,500,000	$3,500,000	$17,150,000	**$36,155,000**
CIPWA61023	WATER SYSTEM SECURITY	$0	$150,000	$150,000	$150,000	$150,000	$150,000	$350,000	**$1,100,000**

FY 2025-2034 Capital Improvement Program

Water

Summary by Project

Project Number	Project Title	CARRYOVER	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CIPWA61045	THUNDERBIRD RESERV & DIST SYS IMPRV	$200,000	$1,500,000	$5,250,000	$6,000,000	$0	$0	$0	**$12,950,000**
CIPWA61047	METER VAULT REPLACEMENT PROGRAM	$0	$0	$515,000	$300,000	$515,000	$0	$0	**$1,330,000**
CIPWA61048	GROUNDWATER WELL REHAB PROGRAM	$500,000	$1,487,000	$1,150,000	$650,000	$850,000	$100,000	$21,150,000	**$25,887,000**
CIPWA61054	DISTRIBUTION SYSTEM IMPROV PROGRAM	$0	$225,000	$500,000	$200,000	$500,000	$200,000	$2,500,000	**$4,125,000**
CIPWA61061	WATER CAPITAL EQUIPMENT REPLACEMENT	$0	$500,000	$700,000	$700,000	$700,000	$700,000	$3,500,000	**$6,800,000**
CIPWA61062	TRANSMISSION LINE & VALVE ASSESSMNT	$0	$209,000	$800,000	$600,000	$600,000	$600,000	$400,000	**$3,209,000**
Grand Total		**$10,170,000**	**$32,288,000**	**$43,202,000**	**$44,902,000**	**$32,092,000**	**$32,447,000**	**$158,150,000**	**$353,251,000**

FY 2025-2034 Capital Improvement Program

Water

Summary by Funding Source

Funding Source	CARRYOVER	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
6020-Water	$8,170,000	$30,238,000	$41,627,000	$41,252,000	$31,067,000	$31,122,000	$158,150,000	**$341,626,000**
6065-2014-DIF Water	$2,000,000	$54,657	$0	$0	$0	$0	$0	**$2,054,657**
6071-2019-Water DIF	$0	$1,995,343	$1,575,000	$3,650,000	$1,025,000	$1,325,000	$0	**$9,570,343**
Grand Total	**$10,170,000**	**$32,288,000**	**$43,202,000**	**$44,902,000**	**$32,092,000**	**$32,447,000**	**$158,150,000**	**$353,251,000**

WATER RIGHTS & OTHER SUPPLY SOURCES

Package Number	Project Type	Project Number
FY25-34CIP	Water	CIPWA19018

Project Number: CIPWA19018

Description

Acquire additional water sources. Includes: 100-year lease of Central Arizona Project water rights per the White Mountain Apache Tribe settlement for 2,363 acre feet annually ($8M), regional utility exchanges, SRP/CAP interconnects facilities, and water storage at Bartlett Dam project.

Justification

Council approved the lease settlement on February 24, 2009 and approved the amended and restated WMAT Water Quantification agreement on February 12, 2013. Additional water rights assures water is available for growth. Participation in utility water exchanges provides additional sources during drought restrictions.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
NONCAPITAL	6020-Water	$0	$0	$0	$0	$0	$20,000,000	**$20,000,000**
	6065-2014-DIF Water	$54,657	$0	$0	$0	$0	$0	**$54,657**
	6071-2019-Water DIF	$605,343	$660,000	$3,500,000	$875,000	$875,000	$0	**$6,515,343**
Grand Total		**$660,000**	**$660,000**	**$3,500,000**	**$875,000**	**$875,000**	**$20,000,000**	**$26,570,000**

SCADA IMPROVEMENTS

Package Number	Project Type	Project Number
FY25-34CIP	Water	CIPWA19020

Project Number: CIPWA19020

Description

Study and implement projects to upgrade the Supervisory Control and Data Acquisition (SCADA) system to new technologies. Includes communication system redundancy, fiber, and pertinent electrical equipment. Projects are identified in the SCADA Master Plan and condition assessments.

Justification

SCADA controls the automated treatment processes within the plants and distribution systems. System components are at end of service life. New technologies and equipment will reduce risk of failure at critical measurement points and increase resiliency of the systems.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EQUIPMENT	6020-Water	$725,000	$825,000	$900,000	$1,000,000	$900,000	$5,000,000	**$9,350,000**
Grand Total		**$725,000**	**$825,000**	**$900,000**	**$1,000,000**	**$900,000**	**$5,000,000**	**$9,350,000**

STORAGE & RECOVERY WELLS REHAB

Package Number	Project Type	Project Number
FY25-34CIP	Water	CIPWA19021

Project Number: CIPWA19021

Description

Rehabilitate Aquifer Storage and Recovery wells and vadose zone recharge wells.

Justification

Wells require annual maintenance and equipment rehabilitation maintain the system's resiliency. These recharge wells recharge effluent to various groundwater levels to maximize groundwater storage credits for later withdrawal.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
INTRNL CHG	6020-Water				$15,000	$10,000	$100,000	**$125,000**
NONCAPITAL	6020-Water				$445,000	$410,000	$2,100,000	**$2,955,000**
Grand Total					**$460,000**	**$420,000**	**$2,200,000**	**$3,080,000**

GROUNDWATER WELLS & INTERCONNECTS

Package Number	Project Type	Project Number
FY25-34CIP	Water	CIPWA19022

Project Number: CIPWA19022

Description

Evaluate, design and construct new groundwater wells, well head treatment, and interconnects to potable water supply from adjacent cities of Phoenix and Peoria. New wells include completion of COG50, COG51, COG52, COG53, and future wells.

Justification

Provide water supply for system growth and redundancy from multiple sources at times of restricted supply is critical. Wells provide direct supply during drought management, plant shut-down, or transmission interruptions.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	6020-Water	$5,443,000	$5,600,000	$5,335,000	$8,000,000	$10,670,000	$7,030,000	**$42,078,000**
	6071-2019-Water DIF	$600,000	$735,000	$0	$0	$0	$0	**$1,335,000**
DESIGN	6020-Water	$760,000	$500,000	$500,000	$440,000	$3,500,000	$2,600,000	**$8,300,000**
	6071-2019-Water DIF	$740,000	$0	$0	$0	$0	$0	**$740,000**
EST CARRYOVER	6020-Water	$1,000,000	$0	$0	$0	$0	$0	**$1,000,000**
	6065-2014-DIF Water	$1,000,000	$0	$0	$0	$0	$0	**$1,000,000**
INTRNL CHG	6020-Water	$80,000	$110,000	$140,000	$50,000	$280,000	$500,000	**$1,160,000**
	6071-2019-Water DIF	$50,000	$30,000	$0	$0	$0	$0	**$80,000**
PUBLIC ART	6020-Water	$27,000	$25,000	$25,000	$10,000	$50,000	$120,000	**$257,000**
Grand Total		**$9,700,000**	**$7,000,000**	**$6,000,000**	**$8,500,000**	**$14,500,000**	**$10,250,000**	**$55,950,000**

OASIS WTP IMPROVEMENTS

Package Number	Project Type	Project Number
FY25-34CIP	Water	CIPWA21022

Project Number: CIPWA21022

Description

Evaluate, design, and construct process improvements and rehabilitation of system components at the Oasis WTP. System components for the next rehab include: finished water improvements, IX plant conveyance, chemical feed, and other processes. Last five-year amount is placeholder for next assess & rehab cycle.

Justification

Oasis treats 2.2 billion gallons of water from the SRP surface and groundwater supply for the southern and western portions of Glendale. A condition assessment and rehabilitation program of the plant every 5 - 7 years makes for a reliable and efficient treatment facility.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	6020-Water	$1,100,000	$300,000	$300,000	$700,000	$2,000,000	$13,500,000	**$17,900,000**
DESIGN	6020-Water	$118,000	$100,000	$100,000	$200,000	$900,000	$2,350,000	**$3,768,000**
EST CARRYOVER	6020-Water	$1,000,000	$0	$0	$0	$0	$0	**$1,000,000**
INTRNL CHG	6020-Water	$8,000	$80,000	$80,000	$80,000	$80,000	$500,000	**$828,000**
PUBLIC ART	6020-Water	$2,000	$20,000	$20,000	$20,000	$20,000	$150,000	**$232,000**
Grand Total		**$2,228,000**	**$500,000**	**$500,000**	**$1,000,000**	**$3,000,000**	**$16,500,000**	**$23,728,000**

PYRAMID PEAK WTP IMPROVEMENT

Package Number	Project Type	Project Number
FY25-34CIP	Water	CIPWA21023

Project Number: CIPWA21023

Description

Evaluate, design, and construct process improvements and rehabilitation of system components at the Pyramid Peak WTP. System components for the next rehab include: gate valves, sedimentary basins, lagoon pumps, chorine generator, and other systems. Last five-year amount is placeholder for next assess & rehab cycle. Peoria will contribute 44.4% of the cost.

Justification

Pyramid is a critical water treatment plant of CAP supplied water. Pyramid treats 12.1 billion gallons of water for the northern portion of Glendale and Peoria. A condition assessment and rehabilitation program of the plant every 5 - 7 years makes for a reliable and efficient treatment facility.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	6020-Water	$1,257,000	$0	$810,000	$1,150,000	$910,000	$17,000,000	**$21,127,000**
DESIGN	6020-Water	$420,000	$680,000	$300,000	$300,000	$300,000	$5,100,000	**$7,100,000**
INTRNL CHG	6020-Water	$100,000	$20,000	$70,000	$70,000	$70,000	$750,000	**$1,080,000**
PUBLIC ART	6020-Water	$20,000	$0	$20,000	$20,000	$20,000	$150,000	**$230,000**
Grand Total		**$1,797,000**	**$700,000**	**$1,200,000**	**$1,540,000**	**$1,300,000**	**$23,000,000**	**$29,537,000**

CHOLLA WTP IMPROVEMENTS

Package Number	Project Type	Project Number
FY25-34CIP	Water	CIPWA21024

Project Number: CIPWA21024

Description

Evaluate, design, and construct process improvements and rehabilitation of system components at the Cholla WTP. The system components for the next rehab include: air scour for backwash pumps, solid handling, electrical gear, chlorine dioxide generator, and other systems.

Justification

Cholla is a critical water treatment plant of SRP supplied water. Cholla treats 4.3 billion gallons of water for the central portion of Glendale. A condition assessment and rehabilitation program of the plant every 5 - 7 years makes for a reliable and efficient treatment facility.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	6020-Water	$3,000,000	$4,800,000	$4,800,000	$6,000,000	$2,000,000	$15,000,000	**$35,600,000**
DESIGN	6020-Water	$1,700,000	$920,000	$920,000	$720,000	$680,000	$4,100,000	**$9,040,000**
EST CARRYOVER	6020-Water	$1,000,000	$0	$0	$0	$0	$0	**$1,000,000**
INTRNL CHG	6020-Water	$250,000	$230,000	$230,000	$240,000	$300,000	$750,000	**$2,000,000**
PUBLIC ART	6020-Water	$50,000	$50,000	$50,000	$40,000	$20,000	$150,000	**$360,000**
Grand Total		**$6,000,000**	**$6,000,000**	**$6,000,000**	**$7,000,000**	**$3,000,000**	**$20,000,000**	**$48,000,000**

WATER LINE - 59TH-GLENN TO NORTHERN

Package Number	Project Type	Project Number
FY25-34CIP	Water	CIPWA22071

Project Number: CIPWA22071

Description

Design and construct new water line and associated appurtenances. Includes 4,900'-water line, 48-valves, 16-service lines, and 5-fire hydrants in 59 Ave from Glenn to Northern Ave.

Justification

Street segments identified in Arterial Reconstruction Program due to low critical Pavement Condition Index (PCI) for replacement. Replace water line and valves 9-12 months ahead of construction start.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	6020-Water	$302,000						$302,000
DESIGN	6020-Water	$75,000						$75,000
INTRNL CHG	6020-Water	$20,000						$20,000
PUBLIC ART	6020-Water	$3,000						$3,000
Grand Total		**$400,000**						**$400,000**

WATER METER DATA COLLECTION SYSTEM

Package Number	Project Type	Project Number
FY25-34CIP	Water	CIPWA23008

Project Number: CIPWA23008

Description

Evaluate Advance Metering Infrastructure (AMI) technologies. Manage the selection, implementation of the new water meter data collection infrastructure and interface with City billing system.

Justification

New water meter data collection technology can now provide real-time collection and billing results to manage treatment operations effectively and efficiently and provide enhance customer experience and knowledge of water usage.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	6020-Water	$2,500,000	$0	$0	$0			**$2,500,000**
NONCAPITAL	6020-Water	$4,500,000	$12,000,000	$12,000,000	$2,000,000			**$30,500,000**
Grand Total		**$7,000,000**	**$12,000,000**	**$12,000,000**	**$2,000,000**			**$33,000,000**

ROOF REPLACEMENT – WATER

Package Number	Project Type	Project Number
FY25-34CIP	Water	CIPWA23009

Project Number: CIPWA23009

Description

Replace roofs on water facilities' buildings per the Facilities assessment schedule dated 11/22/2021.

Justification

Roof rehabilitation and replacement is needed to prevent damage to building infrastructure and contents.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	6020-Water	$200,000	$200,000	$200,000	$200,000	$200,000	$980,000	**$1,980,000**
EST CARRYOVER	6020-Water	$100,000	$0	$0	$0	$0	$0	**$100,000**
PUBLIC ART	6020-Water	$2,000	$2,000	$2,000	$2,000	$2,000	$20,000	**$30,000**
Grand Total		**$302,000**	**$202,000**	**$202,000**	**$202,000**	**$202,000**	**$1,000,000**	**$2,110,000**

WATER DEVELOPMENT INFRASTRUCTURE

Package Number: FY25-34CIP

Project Type: Water

Project Number: CIPWA23011

Project Number: CIPWA23011

Description

Infrastructure Improvement Plan (IIP) includes projects for water line extension and oversizing in the city to the east of 115th Avenue and acquisition of water supply rights.

Justification

Provide funding for oversizing and extension of water line. Funding included in 2019 Infrastructure Improvement Plan (IIP).

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	6020-Water	$0	$0	$0	$0	$0	$495,000	**$495,000**
	6071-2019-Water DIF	$0	$100,000	$100,000	$100,000	$400,000	$0	**$700,000**
DESIGN	6020-Water	$0	$0	$0	$0	$0	$220,000	**$220,000**
	6071-2019-Water DIF	$0	$50,000	$50,000	$50,000	$50,000	$0	**$200,000**
EST CARRYOVER	6065-2014-DIF Water	$1,000,000	$0	$0	$0	$0	$0	**$1,000,000**
INTRNL CHG	6020-Water	$0	$0	$0	$0	$0	$35,000	**$35,000**
Grand Total		**$1,000,000**	**$150,000**	**$150,000**	**$150,000**	**$450,000**	**$750,000**	**$2,650,000**

WATER & WASTEWATER SYSTEMS MODELING

Package Number: FY25-34CIP

Project Type: Water

Project Number: CIPWA60017

Project Number: CIPWA60017

Description

Update the Integrated Master Plan to include the plans for water, sewer and stormwater systems. Perform ad hoc Water & Wastewater Systems modeling as needed.

Justification

This project provides needed planning and modeling to ensure necessary infrastructure is available, and water resources are available to meet anticipated demands to support future development.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
NONCAPITAL	6020-Water	$250,000	$150,000	$150,000	$150,000	$150,000		**$850,000**
Grand Total		**$250,000**	**$150,000**	**$150,000**	**$150,000**	**$150,000**		**$850,000**

LABORATORY EQUIPMENT REPLACEMENT

Package Number	Project Type	Project Number
FY25-34CIP	Water	CIPWA60018

Project Number: CIPWA60018

Description

Replace capital water quality laboratory test equipment as each reaches the end of service-life.

Justification

Critical laboratory test equipment is at the end of useful life. Maintenance is becoming costly versus replacement or using outside laboratory services. Water quality testing is mandatory per government permit regulations.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EQUIPMENT	6020-Water	$150,000	$150,000	$150,000	$150,000	$150,000		**$750,000**
EST CARRYOVER	6020-Water	$170,000	$0	$0	$0	$0		**$170,000**
Grand Total		**$320,000**	**$150,000**	**$150,000**	**$150,000**	**$150,000**		**$920,000**

VEHICLE REPLACEMENT PROGRAM

Package Number	Project Type	Project Number
FY25-34CIP	Water	CIPWA60019

Project Number: CIPWA60019

Description

Replacement of vehicles, heavy trucks, and excavation equipment. Replacement is based on service life, usage, condition, and cost to maintain.

Justification

Mobility is critical to effectively and efficiently perform work required. The fleet is comprised of over 165 units for a cost to replace of more than $10 million. Units range in value from $50,000 to $500,000 with service life of 10 to 20 years.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EST CARRYOVER	6020-Water	$700,000	$0	$0	$0	$0	$0	**$700,000**
VEHICLE	6020-Water	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$5,000,000	**$10,000,000**
Grand Total		**$1,700,000**	**$1,000,000**	**$1,000,000**	**$1,000,000**	**$1,000,000**	**$5,000,000**	**$10,700,000**

WATER VALVE REPLACEMENT PRGM

Package Number	Project Type	Project Number
FY25-34CIP	Water	CIPWA61001

Project Number: CIPWA61001

Description

Replace water main valves up to 18" diameter, related water lines and fire hydrants. Depending on size and condition, 150 to 200 valves are replaced annually. Program includes replacement of valves ahead of artrial street improvements.

Justification

Age of main valves vary, with many of them over 25 years old. Replacement is required along with any attached fire hydrants and service lines to reduce the risk of equipment failure and improve water distribution and fire suppression reliability.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	6020-Water	$995,000	$995,000	$795,000	$1,195,000	$1,195,000	$9,050,000	**$14,225,000**
INTRNL CHG	6020-Water	$44,000	$44,000	$44,000	$44,000	$44,000	$260,000	**$480,000**
PUBLIC ART	6020-Water	$11,000	$11,000	$11,000	$11,000	$11,000	$90,000	**$145,000**
Grand Total		**$1,050,000**	**$1,050,000**	**$850,000**	**$1,250,000**	**$1,250,000**	**$9,400,000**	$14,850,000

WATER LINE REHABILITATION PROGRAM

Package Number	Project Type	Project Number
FY25-34CIP	Water	CIPWA61013

Project Number: CIPWA61013

Description

Design and construct waterline, valves, and service line replacement. Work is performed in segments based on condition assessments. Segments include: Maryland/54th Ave, Palmaire from 55th Ave to 57th Ave, 61st Ave/State, 59th Ave from Glendale to Northern, 67th Ave from Glendale to Bethany Home, Camelback from 55th Ave to 59th Ave. .

Justification

The average age of the water distribution system is over 35 years old. Rehabilitation or replacement is performed based on evaluation of the condition of the line segment to reduce risk of failure.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	6020-Water	$2,865,000	$3,250,000	$3,100,000	$3,000,000	$3,000,000	$12,160,000	**$27,375,000**
DESIGN	6020-Water	$500,000	$400,000	$470,000	$400,000	$400,000	$4,500,000	**$6,670,000**
EST CARRYOVER	6020-Water	$1,000,000	$0	$0	$0	$0	$0	**$1,000,000**
INTRNL CHG	6020-Water	$140,000	$80,000	$100,000	$80,000	$80,000	$400,000	**$880,000**
PUBLIC ART	6020-Water	$50,000	$20,000	$30,000	$20,000	$20,000	$90,000	**$230,000**
Grand Total		**$4,555,000**	**$3,750,000**	**$3,700,000**	**$3,500,000**	**$3,500,000**	**$17,150,000**	**$36,155,000**

WATER SYSTEM SECURITY

Package Number	Project Type	Project Number
FY25-34CIP	Water	CIPWA61023

Project Number: CIPWA61023

Description

Replace video, communication, and perimeter equipment to enhance security of city's water supply, treatment plants and distribution systems.

Justification

Replace cameras and equipment at Water Services facilities to further enhance security of City's water supply, treatment plants and distribution systems. Required to ensure the city complies with the federal homeland security requirements.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EQUIPMENT	6020-Water	$150,000	$150,000	$150,000	$150,000	$150,000	$350,000	**$1,100,000**
Grand Total		**$150,000**	**$150,000**	**$150,000**	**$150,000**	**$150,000**	**$350,000**	**$1,100,000**

THUNDERBIRD RESERV & DIST SYS IMPRV

Package Number	Project Type	Project Number
FY25-34CIP	Water	CIPWA61045

Project Number: CIPWA61045

Description

Design and construct improvements at the reservoir and the adjacent distribution system infrastructure to provide water delivery during peak demand. Includes: reservoir roof replacement, and booster station no. 2 improvements.

Justification

The 12 million gallon reservoir was constructed in 1985 and is essential to meet peak hourly water demand within the northern and central portion of Glendale. Ongoing Improvements are necessary to maintain high water quality and distribution. Booster station no. 2 was constructed in 1992 and needs to be upgraded to provide emergency water supply to northern portion of Glendale if there is an event of reduced production.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	6020-Water	$950,000	$4,300,000	$4,500,000				**$9,750,000**
DESIGN	6020-Water	$500,000	$790,000	$1,300,000				**$2,590,000**
EST CARRYOVER	6020-Water	$200,000	$0	$0				**$200,000**
INTRNL CHG	6020-Water	$40,000	$120,000	$150,000				**$310,000**
PUBLIC ART	6020-Water	$10,000	$40,000	$50,000				**$100,000**
Grand Total		**$1,700,000**	**$5,250,000**	**$6,000,000**				**$12,950,000**

METER VAULT REPLACEMENT PROGRAM

Package Number: FY25-34CIP

Project Type: Water

Project Number: CIPWA61047

Project Number: CIPWA61047

Description

Program to replace 204 large in-ground meter vaults. Work will be contracted in phases. Have completed 142 vaults. Cost varies with each vault upgrade.

Justification

The program includes evaluation of each vault as to repair or replace to meet safety standards for confined space entry.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	6020-Water		$400,000	$250,000	$400,000			**$1,050,000**
DESIGN	6020-Water		$100,000	$35,000	$100,000			**$235,000**
INTRNL CHG	6020-Water		$12,000	$12,000	$12,000			**$36,000**
PUBLIC ART	6020-Water		$3,000	$3,000	$3,000			**$9,000**
Grand Total			**$515,000**	**$300,000**	**$515,000**			**$1,330,000**

GROUNDWATER WELL REHAB PROGRAM

Package Number	Project Type	Project Number
FY25-34CIP	Water	CIPWA61048

Project Number: CIPWA61048

Description

Assess, design, and construct improvements for existing groundwater well components. Components for rehab include: water quality improvements, redrill of well, and wellhead treatment.

Justification

Wells need rehabilitation every 5-10 years to maintain production and water quality levels and replacement at end of service-life. Rehabilitation reduces risk of equipment failure, loss of service, and decrease in water quality.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	6020-Water	$1,017,000	$840,000	$500,000	$250,000	$50,000	$18,000,000	**$20,657,000**
DESIGN	6020-Water	$370,000	$200,000	$100,000	$400,000	$0	$2,550,000	**$3,620,000**
EST CARRYOVER	6020-Water	$500,000	$0	$0	$0	$0	$0	**$500,000**
INTRNL CHG	6020-Water	$80,000	$100,000	$43,000	$150,000	$40,000	$500,000	**$913,000**
PUBLIC ART	6020-Water	$20,000	$10,000	$7,000	$50,000	$10,000	$100,000	**$197,000**
Grand Total		**$1,987,000**	**$1,150,000**	**$650,000**	**$850,000**	**$100,000**	**$21,150,000**	**$25,887,000**

DISTRIBUTION SYSTEM IMPROV PROGRAM

Package Number: FY25-34CIP

Project Type: Water

Project Number: CIPWA61054

Project Number: CIPWA61054

Description

Design and construct water distribution system improvements city-wide. Includes PRVs, water instrumentation, flow meters, sub-zone splitting.

Justification

Pressure reducing valves (PRV) and process control systems have reached the end of useful life. It is very important to ensure the PRVs are functional to move water between different pressure zones to meet water demand and manage water pressure.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
CONSTRUCT	6020-Water	$130,000	$380,000	$180,000	$380,000	$180,000	$1,900,000	**$3,150,000**
DESIGN	6020-Water	$75,000	$100,000	$0	$100,000	$0	$500,000	**$775,000**
INTRNL CHG	6020-Water	$18,000	$18,000	$18,000	$18,000	$18,000	$90,000	**$180,000**
PUBLIC ART	6020-Water	$2,000	$2,000	$2,000	$2,000	$2,000	$10,000	**$20,000**
Grand Total		**$225,000**	**$500,000**	**$200,000**	**$500,000**	**$200,000**	**$2,500,000**	**$4,125,000**

WATER CAPITAL EQUIPMENT REPLACEMENT

Package Number	Project Type	Project Number
FY25-34CIP	Water	CIPWA61061

Project Number: CIPWA61061

Description

Replacement of capital equipment at water facilities. Includes Programmable Logic Controllers (PLC), Variable Frequency Drives (VFD), miscellaneous pumps and motors.

Justification

As equipment at the water treatment plants reaches the end of service-life, it is replaced. It is critical to ensure City's water treatment facilities are in good operational condition to meet water demands and regulatory requirements.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
EQUIPMENT	6020-Water	$500,000	$700,000	$700,000	$700,000	$700,000	$3,500,000	**$6,800,000**
Grand Total		**$500,000**	**$700,000**	**$700,000**	**$700,000**	**$700,000**	**$3,500,000**	**$6,800,000**

TRANSMISSION LINE & VALVE ASSESSMNT

Package Number	Project Type	Project Number
FY25-34CIP	Water	CIPWA61062

Project Number: CIPWA61062

Description

Assess condition of 48" and larger water transmission line and valves to identify segments for future rehabilitation. The priority lines in 67th Ave from Pyramid Peak WTP and 59th Ave connecting line from Cholla WTP and Pyramid WTP.

Justification

The 67th Ave transmission main was installed in 1987. This line conveys water from Pyramid Peak WTP to Glendale water customers in the northern portions of the City and the City of Peoria Turnout and needs the condition to be assessed.

Capital Costs

Category	Funding Source	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030-2034	Grand Total
INTRNL CHG	6020-Water	$20,000	$20,000	$20,000	$20,000	$20,000	$0	**$100,000**
NONCAPITAL	6020-Water	$189,000	$780,000	$580,000	$580,000	$580,000	$400,000	**$3,109,000**
Grand Total		**$209,000**	**$800,000**	**$600,000**	**$600,000**	**$600,000**	**$400,000**	**$3,209,000**

Schedules

Fiscal Year 2024 – 2025 Annual Budget Book

Glendale
ARIZONA

WHY HAVE SCHEDULES?

The budget schedules summarize the City's financial activities in a comprehensive, numeric format. They are intended to give the reader a glance at the city's financial situation. *Schedule 1* is the most comprehensive schedule, offering a summary of all pertinent financial information for all the City's funds. The reader can readily determine the starting and ending fund balances, transfers in and out, revenues and operating, capital and debt service expenditures for each fund.

The remaining schedules provide in-depth detail of budgetary information which is necessary for the smooth operation of the city. All the schedules serve as handy reference materials to City of Glendale employees and to the public.

This section includes detailed analyses and reports for the following areas:

- **Schedule 1** is a summary of the inflows and outflows and the effect on **fund balance**
- **Schedule 2** is a multi-year look at **revenues** by individual fund
- **Schedule 3** is a multi-year look at **operating expenditures**
- **Schedule 4** is a summary of scheduled **inter-fund transfers**
- **Schedule 5** is a multi-year look at Glendale **property tax** rates and levies
- **Schedule 6** is a multi-year listing of departmental **authorized staffing** by position
- **Schedule 7** is current year **debt service** obligations
- **Schedule 8** is a listing of **internal services premiums** by fund and department

Official Budget Forms per the State of Arizona Office of the Auditor General:

- **Schedule A** - Summary Schedule of Estimated Revenues and Expenditures/Expenses
- **Schedule B** - Tax Levy and Tax Rate Information
- **Schedule C** - Revenues Other Than Property Taxes
- **Schedule D** - Other Financing Sources/(Uses) and Inter-fund Transfers
- **Schedule E** - Expenditures/Expenses by Fund
- **Schedule F** - Expenditures/Expenses by Department
- **Schedule G** - Full-Time Employees and Personnel Compensation

City of Glendale
Schedule 1 - Fund Balance Analysis

	Beginning Fund Balance	Projected Revenues	Transfer In	Transfer Out	Operations	Capital Outlay	Debt Service	Contingency	Total Appropriation	Ending Fund Balance
General Fund										
1000-General Fund	174,026,389	415,002,406	50,364,995	(156,821,781)	(321,385,215)	-	-	(5,000,000)	(326,385,215)	156,186,794
1020-Vehicle Replacement	7,734,921	270,000	4,299,131	-	(11,430,848)	-	-		(11,430,848)	873,203
Sub-Total General Fund	**181,761,310**	**415,272,406**	**54,664,126**	**(156,821,781)**	**(332,816,064)**	**-**	**-**	**(5,000,000)**	**(337,816,064)**	**157,059,998**
Special Revenue Funds										
2100-Utility Bill Donation	90,939	150,000	-	-	(150,000)	-	-		(150,000)	90,939
2010-Home Grant	-	4,623,122	-	-	(4,623,122)	-	-		(4,623,122)	-
2020-Neighborhood Stabilization	832,247	91,344	-	-	(923,591)	-	-		(923,591)	-
2030-Neighborhd Stabilization Pgm3	61,975	329,542	-	-	(391,517)	-	-		(391,517)	-
2040-C.D.B.G.	-	6,112,674	-	-	(6,112,674)	-	-		(6,112,674)	-
2041-CDBG-CV1	-	262,824	-	-	(262,824)	-	-		(262,824)	-
2044-CDBG-CV3	-	337,199	-	-	(337,199)	-	-		(337,199)	-
2050-Highway User Revenue Fund	26,537,393	20,091,852	-	(6,234,962)	(15,153,732)	(3,603,834)	-	(1,500,000)	(20,257,566)	20,136,717
2060-Transportation Grants	3,992,183	12,461,095	-	-	(2,700,000)	(13,753,278)	-	-	(16,453,278)	-
2070-Transportation Sales Tax	124,916,317	46,902,274	-	(50,357,602)	(20,213,266)	(25,203,510)	-	(300,000)	(45,716,777)	75,744,212
2071-Streets In Lieu	5,983,202	-	-	-	-	(2,500,000)	-	-	(2,500,000)	3,483,202
2080-Police Special Revenue	13,156,888	28,582,347	-	(33,082,347)	-	-	-		-	8,656,889
2090-Fire Special Revenue	7,431,528	14,282,648	-	(17,282,648)	-	-	-		-	4,431,528
2110-Arts Commission	1,539,131	977,399	-	-	(600,726)	(991,961)	-		(1,592,687)	923,842
2120-Court Security Bonds	305,428	266,500	-	-	(571,928)	-	-		(571,928)	-
2130-Airport Special Revenue	-	1,215,713	167,047	-	(1,382,760)	-	-		(1,382,760)	-
2140-CAP Grant	-	5,742,021	64,299	-	(5,806,320)	-	-		(5,806,320)	-
2150-Emergency Shelter Grant	-	483,363	-	-	(483,363)	-	-		(483,363)	-
2151-Emergency Shelter Grant CV1	-	-	-	-	-	-	-		-	-
2152-Emergency Shelter Grant CV2	-	-	-	-	-	-	-		-	-
2160-Other Grants	970,971	76,385,770	-	-	(11,487,623)	(5,166,508)	-	(60,702,610)	(77,356,741)	-
2161-American Recovery Plan Act	6,451,325	-	-	-	(1,434,217)	-	-		(1,434,217)	5,017,108
2170-Rico Funds	816,226	1,015,000	-	-	(1,573,444)	-	-		(1,573,444)	257,781
2180-Park and Rec Designated	455,900	6,700	-	-	(64,451)	-	-		(64,451)	398,149
2190-Airport Capital Grant	52,186	2,112,810	-	-	-	(2,164,997)	-		(2,164,997)	-
2200-Training Facility Revenue	5,742,346	586,648	3,466,052	-	(3,467,829)	(5,059,260)	-		(8,527,089)	1,267,958
Sub-Total Special Revenue Fund	**199,336,185**	**223,018,847**	**3,697,398**	**(106,957,560)**	**(77,740,586)**	**(58,443,349)**	**-**	**(62,502,610)**	**(198,686,545)**	**120,408,325**
Debt Service Funds										
3010-General Obligation Debt Srv	1,561,845	24,423,783	-	-	-	-	(18,076,805)		(18,076,805)	7,908,823
3030-MPC Debt Service	14,645,894	-	10,296,630	-	-	-	(13,116,294)		(13,116,294)	11,826,230
3040-Transportation Debt Service	409,332	-	6,712,754	-	-	-	(6,712,754)		(6,712,754)	409,332
3050-Excise Tax Debt Service	1,044,014	-	22,048,571	-	-	-	(22,050,071)		(22,050,071)	1,042,514
3060-POB Debt Service	273,755	-	19,469,411	-	-	-	(19,389,851)		(19,389,851)	353,315
Sub-Total Debt Service Funds	**17,934,840**	**24,423,783**	**58,527,366**	**-**	**-**	**-**	**(79,345,775)**	**-**	**(79,345,775)**	**21,540,214**
Permanent Funds										
8010-Cemetery	6,638,100	26,000	-	-	-	-	-	(6,664,100)	(6,664,100)	-
Sub-Total Permanent Funds	**6,638,100**	**26,000**	**-**	**-**	**-**	**-**	**-**	**(6,664,100)**	**(6,664,100)**	**-**

City of Glendale
Schedule 1 - Fund Balance Analysis

	Beginning Fund Balance	Projected Revenues	Transfer In	Transfer Out	Operations	Capital Outlay	Debt Service	Contingency	Total Appropriation	Ending Fund Balance
Capital Project Funds										
1080-General Government Capital Prj	127,041,114	-	93,660,924	-	-	(220,402,038)	-	(300,000)	(220,702,038)	-
4010-Street Construction 1999 Auth	1,727,617	5,953,292	-	-	-	(6,851,727)	-	(829,182)	(7,680,909)	-
4020-Hurf Capital Projects	-	-	6,234,962	-	-	(6,234,962)	-	-	(6,234,962)	-
4030-Transportation Capital Proj	-	-	43,644,848	-	-	(43,644,848)	-	-	(43,644,848)	-
4040-Public Safety Construction	21,383,248	15,681,112	-	-	-	(41,332,640)	-	-	(41,332,640)	(4,268,280)
4050-Parks Construction	3,820,052	-	-	-	-	(3,820,052)	-	-	(3,820,052)	-
4060-Government Facilit 1999 Auth	12,680,267	3,550,696	-	-	-	(16,124,198)	-	(106,765)	(16,230,963)	-
4070-Economic Development	2,943,150	-	-	-	-	-	-	(2,943,150)	(2,943,150)	-
4080-Cultural Facility	3,620,564	6,121,638	-	-	-	(9,898,073)	-	-	(9,898,073)	(155,871)
4090-Open Space/Trail Construction	10,095,588	10,622,564	-	-	-	(21,468,072)	-	-	(21,468,072)	(749,920)
4100-Library Construction	2,934,306	6,500,000	-	-	-	(10,486,199)	-	-	(10,486,199)	(1,051,892)
4110-Flood Control Construction	5,435,793	-	-	-	-	(5,631,651)	-	-	(5,631,651)	(195,858)
4165-2014-DIF Fire	3,370,942	33,709	-	-	-	-	-	(3,404,651)	(3,404,651)	-
4173-2019-DIF Fire	9,682,101	97,607	-	-	-	(46,000)	-	(9,733,708)	(9,779,708)	-
4191-2012-DIF Police Facilities	-	-	-	-	-	-	-	-	-	-
4215-2014-DIF Police	810,833	8,108	-	-	-	-	-	(818,942)	(818,942)	-
4223-2019-DIF Police	10,048,741	101,350	-	-	-	-	-	(10,150,091)	(10,150,091)	-
4283-2012-DIF Libraries	-	-	-	-	-	-	-	-	-	-
4284-2019-DIF Libraries	1,804,842	18,280	-	-	-	(1,588,840)	-	(234,282)	(1,823,122)	-
4325-2014-DIF Parks & Rec	120,928	23,467	-	-	-	(144,395)	-	-	(144,395)	-
4365-2012-DIF Parks & Rec	-	-	-	-	-	-	-	-	-	-
4383-2019-DIF Parks & Rec	8,415,722	85,580	-	-	-	(6,149,673)	-	(2,351,630)	(8,501,302)	-
4405-2012-DIF Streets	-	-	-	-	-	-	-	-	-	-
4410-2014-DIF Streets Zone 1 East	1,498,353	14,984	-	-	-	(915,571)	-	(597,766)	(1,513,337)	-
4420-2014-DIF Streets Zn 2 West 101	1,014,516	10,145	-	-	-	(937,975)	-	(86,686)	(1,024,661)	-
4430-2014-DIF Streets Zn 3 West 303	10,724	107	-	-	-	-	-	(10,831)	(10,831)	-
4431-2019-DIF-Streets	21,492,761	1,112,381	-	-	-	(8,924,902)	-	(13,680,240)	(22,605,142)	-
4434-2023-DIF Streets West	3,835,616	2,752,916	-	-	-	(1,935,792)	-	(4,652,740)	(6,588,532)	-
4610-ARPA Capital Projects	24,108,139	-	-	-	-	(24,108,139)	-	-	(24,108,139)	-
Sub-Total Capital Fund	**277,895,917**	**52,687,937**	**143,540,735**	**-**	**-**	**(430,645,748)**	**-**	**(49,900,662)**	**(480,546,410)**	**(6,421,821)**
Enterprise Funds										
6020+ Water and Sewer	55,743,411	162,728,890	28,959,733	(28,110,650)	(84,677,127)	(70,263,118)	(28,110,650)	(2,000,000)	(185,050,895)	34,270,488
6110+ Landfill	4,924,551	16,662,675	1,159,160	-	(12,830,510)	(6,685,005)	(713,000)	(500,000)	(20,728,515)	2,017,871
6120-Solid Waste	2,963,901	27,146,126	206,250	-	(24,468,540)	(5,647,737)	-	(200,000)	(30,316,277)	-
6130-Housing Public Activities	-	21,183,341	1,135,224	-	(22,318,565)	-	-		(22,318,565)	-
Sub-Total Enterprise Funds	**63,631,863**	**227,721,033**	**31,460,366**	**(28,110,650)**	**(144,294,742)**	**(82,595,860)**	**(28,823,650)**	**(2,700,000)**	**(258,414,253)**	**36,288,359**
Internal Service Funds										
7010-Risk Management Self Insurance	19,867,348	14,152,331	-	-	(14,184,974)	-	-	(1,000,000)	(15,184,974)	18,834,704
7020-Workers Comp Self Insurance	28,481,174	12,977,859	-	-	(13,026,328)	-	-	(1,000,000)	(14,026,328)	27,432,705
7030-Benefits Trust	24,986,100	38,730,505	-	-	(39,429,892)	-	-		(39,429,892)	24,286,713
7040-Fleet Services	-	16,797,755	-	-	(16,322,755)	-	-		(16,322,755)	475,000
7050-Technology	6,599,823	20,739,001	-	(2,760,857)	(22,501,627)	-	-		(22,501,627)	2,076,341
7060-Technology Projects	8,300,421	-	2,760,857	-	(11,061,278)	-	-	-	(11,061,278)	-
7070-Citywide ERP System	-	-	-	-	-	-	-	-	-	-
Sub-Total Internal Service Funds	**88,234,866**	**103,397,452**	**2,760,857**	**(2,760,857)**	**(116,526,855)**	**-**	**-**	**(2,000,000)**	**(118,526,855)**	**73,105,463**
TOTAL	**835,433,081**	**1,046,547,457**	**294,650,848**	**(294,650,848)**	**(671,378,247)**	**(571,684,957)**	**(108,169,425)**	**(128,767,372)**	**(1,480,000,000)**	**401,980,538**

FUND - DESCRIPTION		FY2023 ACTUAL	FY2024 BUDGET	FY2024 ESTIMATE	FY2025 BUDGET
General Fund					
1000-General Fund					
City Sales Tax		$ 187,503,655	$ 174,018,883	$ 174,018,883	$ 177,916,517
Grants		$ 1,608,160	$ 13,608,160	$ 13,608,160	$ 78,487,535
State Income Tax		$ 47,355,200	$ 66,946,046	$ 66,946,046	$ 54,148,980
State Shared Sales Tax		$ 36,900,537	$ 36,171,353	$ 36,171,353	$ 38,469,672
Motor Vehicle In-Lieu		$ 12,383,510	$ 12,007,158	$ 12,007,158	$ 12,889,454
Staff & Adm Chargebacks		$ 8,839,560	$ 8,839,560	$ 8,839,560	$ 8,839,560
Property Tax		$ 6,266,991	$ 6,553,047	$ 6,553,047	$ 7,008,912
Miscellaneous		$ 2,126,033	$ 5,262,458	$ 5,262,458	$ 6,244,626
Building Permits		$ 8,184,317	$ 6,983,506	$ 6,983,506	$ 4,707,435
Gas/Electric Franchise Fees		$ 3,313,861	$ 5,290,388	$ 5,290,388	$ 3,943,693
Interest		$ 3,972,432	$ 2,100,690	$ 2,100,690	$ 3,000,000
Plan Check Fees		$ 5,619,330	$ 5,557,006	$ 5,557,006	$ 2,572,422
Court Revenue		$ 1,941,389	$ 2,259,158	$ 2,259,158	$ 1,852,368
Facility Rental Income		$ 2,111,294	$ 1,422,431	$ 1,422,431	$ 1,382,890
Fire Department Other Fees		$ 1,163,525	$ 1,399,506	$ 1,399,506	$ 1,342,025
Recreation Revenue		$ 1,238,487	$ 1,222,464	$ 1,222,464	$ 1,296,142
Bus./Prof. Licenses		$ 19,925	$ 345,319	$ 345,319	$ 1,288,323
Engineering Plan Check Revenue		$ 1,405,553	$ 1,846,208	$ 1,846,208	$ 1,112,154
St Shared Smart & Safe-Police		$ 1,143,121	$ 984,979	$ 984,979	$ 1,108,647
Cable Franchise Fees		$ 1,092,911	$ 1,844,305	$ 1,844,305	$ 1,106,070
Fire Dept CD Fees		$ 1,033,066	$ 1,175,635	$ 1,175,635	$ 895,295
Arena Fees		$ 2,301,821	$ 278,149	$ 278,149	$ 703,901
State Shared Smart & Safe-Fire		$ 714,451	$ 628,508	$ 628,508	$ 695,939
Lease Proceeds		$ 565,268	$ 568,176	$ 568,176	$ 689,749
Right-of-Way Permits		$ 1,109,950	$ 949,996	$ 949,996	$ 629,065
Planning/Zoning		$ 237,125	$ 1,044,051	$ 1,044,051	$ 449,681
City Property Rental		$ -	$ 461,822	$ 461,822	$ 433,724
Cemetery Revenue		$ 226,685	$ 200,582	$ 200,582	$ 402,933
Business Licenses		$ 217,124	$ 79,830	$ 79,830	$ 301,945
SRP In-Lieu		$ 256,377	$ 291,297	$ 291,297	$ 262,845
Liquor Licenses		$ 220,100	$ 67,115	$ 67,115	$ 253,005
SRO Revenue		$ 539,325	$ 204,525	$ 204,525	$ 204,525
Traffic Engineering Plan Check		$ 268,801	$ 296,507	$ 296,507	$ 185,225
Security Revenue		$ 6,710	$ 22,034	$ 22,034	$ 61,918
Water Franchise Fees		$ 68,567	$ 58,872	$ 58,872	$ 59,987
Library Fines/Fees		$ 30,238	$ 27,434	$ 27,434	$ 29,617
Equipment Rental		$ 36,747	$ 33,441	$ 33,441	$ 25,629
1000-General Fund	**Total**	**$ 342,022,145**	**$ 361,050,597**	**$ 361,050,597**	**$ 415,002,406**
1020-Vehicle Replacement					
Miscellaneous		$ 190,770	$ 250,000	$ 250,000	$ 250,000
Interest		$ 159,506	$ 20,000	$ 20,000	$ 20,000
1020-Vehicle Replacement	**Total**	**$ 350,276**	**$ 270,000**	**$ 270,000**	**$ 270,000**
General Fund Total		**$ 342,372,421**	**$ 361,320,597**	**$ 361,320,597**	**$ 415,272,406**

FUND - DESCRIPTION	FY2023 ACTUAL	FY2024 BUDGET	FY2024 ESTIMATE	FY2025 BUDGET
Special Revenue Funds				
2010-Home Grant				
Grants	$ 1,220,663	$ 2,354,606	$ 2,354,606	$ 4,623,122
2010-Home Grant Total	**$ 1,220,663**	**$ 2,354,606**	**$ 2,354,606**	**$ 4,623,122**
2020-Neighborhood Stabilization				
Grants	$ 24,197	$ 111,237	$ 111,237	$ 91,344
2020-Neighborhood Stabilization Total	**$ 24,197**	**$ 111,237**	**$ 111,237**	**$ 91,344**
2030-Neighborhd Stabilization Pgm3				
Grants	$ -	$ 157,687	$ 157,687	$ 329,542
2030-Neighborhd Stabilization Pgm3 Total	**$ -**	**$ 157,687**	**$ 157,687**	**$ 329,542**
2040-CDBG				
Grants	$ 3,713,697	$ 3,986,707	$ 3,986,707	$ 6,112,674
2040-CDBG Total	**$ 3,713,697**	**$ 3,986,707**	**$ 3,986,707**	**$ 6,112,674**
2060-Transportation Grants				
Grants	$ -	$ 8,692,363	$ 8,692,363	$ 12,461,095
2060-Transportation Grants Total	**$ -**	**$ 8,692,363**	**$ 8,692,363**	**$ 12,461,095**
2070-Transportation Sales Tax				
City Sales Tax	$ (47,814,472)	$ (44,212,150)	$ (44,212,150)	$ (45,044,765)
Miscellaneous	$ (193,486)	$ (1,502,153)	$ (1,502,153)	$ (1,502,153)
Interest	$ (4,081,112)	$ (276,707)	$ (276,707)	$ (262,871)
Transit Revenue	$ (89,632)	$ (92,484)	$ (92,484)	$ (92,484)
Grants	$ (835,084)	$ -	$ -	$ -
2070-Transportation Sales Tax Total	**$ (53,013,787)**	**$ (46,083,494)**	**$ (46,083,494)**	**$ (46,902,274)**
2080-Police Special Revenue				
City Sales Tax	$ (623)	$ (27,814,519)	$ (27,814,519)	$ (28,582,347)
2080-Police Special Revenue Total	**$ (623)**	**$ (27,814,519)**	**$ (27,814,519)**	**$ (28,582,347)**
2090-Fire Special Revenue				
City Sales Tax	$ (312)	$ (13,898,671)	$ (13,898,671)	$ (14,282,648)
2090-Fire Special Revenue Total	**$ (312)**	**$ (13,898,671)**	**$ (13,898,671)**	**$ (14,282,648)**
2100-Utility Bill Donation				
Miscellaneous	$ (65,045)	$ (149,000)	$ (149,000)	$ (149,000)
Interest	$ (1,933)	$ (1,000)	$ (1,000)	$ (1,000)
2100-Utility Bill Donation Total	**$ (66,978)**	**$ (150,000)**	**$ (150,000)**	**$ (150,000)**
2110-Arts Commission				
Miscellaneous	$ (516,759)	$ (996,447)	$ (996,447)	$ (977,399)
2110-Arts Commission Total	**$ (516,759)**	**$ (996,447)**	**$ (996,447)**	**$ (977,399)**
2120-Court Security Bonds				
Court Revenue	$ (249,114)	$ (246,400)	$ (246,400)	$ (246,400)
Miscellaneous	$ (21,497)	$ (17,000)	$ (17,000)	$ (17,000)
Interest	$ (4,500)	$ (3,100)	$ (3,100)	$ (3,100)
2120-Court Security Bonds Total	**$ (275,111)**	**$ (266,500)**	**$ (266,500)**	**$ (266,500)**
2130-Airport Special Revenue				
Airport Fees	$ (679,383)	$ (761,937)	$ (761,937)	$ (836,212)
Miscellaneous	$ (7,464)	$ (346,201)	$ (346,201)	$ (379,501)
2130-Airport Special Revenue Total	**$ (686,848)**	**$ (1,108,138)**	**$ (1,108,138)**	**$ (1,215,713)**
2140-CAP Grant				
Grants	$ (80,493)	$ (4,100,832)	$ (4,100,832)	$ (5,742,021)
2140-CAP Grant Total	**$ (80,493)**	**$ (4,100,832)**	**$ (4,100,832)**	**$ (5,742,021)**
2150-Emergency Shelter Grant				
Grants	$ (183,621)	$ (283,173)	$ (283,173)	$ (483,363)
2150-Emergency Shelter Grant Total	**$ (183,621)**	**$ (283,173)**	**$ (283,173)**	**$ (483,363)**

FUND - DESCRIPTION	FY2023 ACTUAL	FY2024 BUDGET	FY2024 ESTIMATE	FY2025 BUDGET
2160-Other Grants				
Grants	$ (449,284)	$ (70,246,357)	$ (70,246,357)	$ (76,007,885)
Miscellaneous	$ (519,549)	$ (407,885)	$ (407,885)	$ (377,885)
2160-Other Grants Total	**$ (968,833)**	**$ (70,654,242)**	**$ (70,654,242)**	**$ (76,385,770)**
2170-Rico Funds				
State Forfeitures	$ (194,760)	$ (1,000,000)	$ (1,000,000)	$ (1,000,000)
Federal Forfeitures	$ (34,718)	$ (15,000)	$ (15,000)	$ (15,000)
2170-Rico Funds Total	**$ (229,478)**	**$ (1,015,000)**	**$ (1,015,000)**	**$ (1,015,000)**
2180-Park and Rec Designated				
Recreation Revenue	$ (6,500)	$ (6,000)	$ (6,000)	$ (6,000)
Interest	$ (556)	$ (700)	$ (700)	$ (700)
2180-Park and Rec Designated Total	**$ (7,056)**	**$ (6,700)**	**$ (6,700)**	**$ (6,700)**
2190-Airport Capital Grant				
Grants	$ (1,622,489)	$ (3,822,305)	$ (3,822,305)	$ (2,112,810)
2190-Airport Capital Grant Total	**$ (1,622,489)**	**$ (3,822,305)**	**$ (3,822,305)**	**$ (2,112,810)**
2200-Training Facility Revenue				
Partner Revenue	$ (586,284)	$ (534,648)	$ (534,648)	$ (586,648)
2200-Training Facility Revenue Total	**$ (586,284)**	**$ (534,648)**	**$ (534,648)**	**$ (586,648)**
2041-CDBG-CV1				
Grants	$ (293,096)	$ (713,286)	$ (713,286)	$ (262,824)
2041-CDBG-CV1 Total	**$ (293,096)**	**$ (713,286)**	**$ (713,286)**	**$ (262,824)**
2044-CDBG-CV3				
Grants	$ (593,906)	$ (503,695)	$ (503,695)	$ (337,199)
2044-CDBG-CV3 Total	**$ (593,906)**	**$ (503,695)**	**$ (503,695)**	**$ (337,199)**
2151-Emergency Shelter Grant CV1				
Grants	$ (34,946)	$ (57,000)	$ (57,000)	$ -
2151-Emergency Shelter Grant CV1 Total	**$ (34,946)**	**$ (57,000)**	**$ (57,000)**	**$ -**
2152-Emergency Shelter Grant CV2				
Grants	$ -	$ (500,000)	$ (500,000)	$ -
2152-Emergency Shelter Grant CV2 Total	**$ -**	**$ (500,000)**	**$ (500,000)**	**$ -**
2050-Highway User Revenue Fund				
Highway User Revenues	$ (18,625,969)	$ (19,379,520)	$ (19,379,520)	$ (19,849,452)
Miscellaneous CD Fees	$ (891,472)	$ (240,000)	$ (240,000)	$ (242,400)
Miscellaneous	$ (73,193)	$ (82,342)	$ (82,342)	$ -
2050-Highway User Revenue Fund Total	**$ (19,590,634)**	**$ (19,701,862)**	**$ (19,701,862)**	**$ (20,091,852)**
Special Revenue Funds Total	**$ (83,709,810)**	**$ (207,513,112)**	**$ (207,513,112)**	**$ (223,018,847)**
Debt Service Funds				
3010-General Obligation Debt Serv				
Property Tax	$ (21,877,765)	$ (22,837,857)	$ (22,837,857)	$ (24,423,783)
3010-General Obligation Debt Serv Total	**$ (21,877,765)**	**$ (22,837,857)**	**$ (22,837,857)**	**$ (24,423,783)**
3030-MPC Debt Service				
Miscellaneous	$ (4,974,017)	$ -	$ -	$ -
3030-MPC Debt Service Total	**$ (4,974,017)**	**$ -**	**$ -**	**$ -**
Debt Service Funds Total	**$ (26,851,782)**	**$ (22,837,857)**	**$ (22,837,857)**	**$ (24,423,783)**
Permanent Funds				
8010-Cemetery				
Interest	$ (259,284)	$ (26,000)	$ (26,000)	$ (26,000)
8010-Cemetery Total	**$ (259,284)**	**$ (26,000)**	**$ (26,000)**	**$ (26,000)**
Permanent Funds Total	**$ (259,284)**	**$ (26,000)**	**$ (26,000)**	**$ (26,000)**

FUND - DESCRIPTION	FY2023 ACTUAL	FY2024 BUDGET	FY2024 ESTIMATE	FY2025 BUDGET
Capital Project Funds				
4010-Streets Construction				
Bond Proceeds	$ -	$ (11,355,749)	$ (11,355,749)	$ (5,953,292)
4010-Streets Construction Total	**$ -**	**$ (11,355,749)**	**$ (11,355,749)**	**$ (5,953,292)**
4040-Public Safety Construction				
Bond Proceeds	$ -	$ (20,264,237)	$ (20,264,237)	$ (15,681,112)
4040-Public Safety Construction Total	**$ -**	**$ (20,264,237)**	**$ (20,264,237)**	**$ (15,681,112)**
4050-Parks Construction				
Bond Proceeds	$ -	$ (6,594,448)	$ (6,594,448)	$ -
4050-Parks Construction Total	**$ -**	**$ (6,594,448)**	**$ (6,594,448)**	**$ -**
4060-Government Facilities				
Bond Proceeds	$ -	$ (10,168,247)	$ (10,168,247)	$ (3,550,696)
4060-Government Facilities Total	**$ -**	**$ (10,168,247)**	**$ (10,168,247)**	**$ (3,550,696)**
4080-Cultural Facility				
Bond Proceeds	$ -	$ (3,000,000)	$ (3,000,000)	$ (6,121,638)
4080-Cultural Facility Total	**$ -**	**$ (3,000,000)**	**$ (3,000,000)**	**$ (6,121,638)**
4090-Open Space/Trail Construction				
Bond Proceeds	$ -	$ (5,000,000)	$ (5,000,000)	$ (10,622,564)
4090-Open Space/Trail Construction Total	**$ -**	**$ (5,000,000)**	**$ (5,000,000)**	**$ (10,622,564)**
4100-Library Construction				
Bond Proceeds	$ -	$ (1,675,715)	$ (1,675,715)	$ (6,500,000)
4100-Library Construction Total	**$ -**	**$ (1,675,715)**	**$ (1,675,715)**	**$ (6,500,000)**
4110-Flood Control Construction				
Bond Proceeds	$ -	$ (3,797,750)	$ (3,797,750)	$ -
4110-Flood Control Construction Total	**$ -**	**$ (3,797,750)**	**$ (3,797,750)**	**$ -**
4173-2019-DIF Fire				
Interest	$ (251,227)	$ (72,927)	$ (72,927)	$ (96,821)
Development Impact Fees	$ (2,004,522)	$ (1,984,408)	$ (1,984,408)	$ (786)
4173-2019-DIF Fire Total	**$ (2,255,749)**	**$ (2,057,335)**	**$ (2,057,335)**	**$ (97,607)**
4223-2019-DIF Police				
Interest	$ (248,878)	$ (73,221)	$ (73,221)	$ (100,487)
Development Impact Fees	$ (2,154,181)	$ (1,711,671)	$ (1,711,671)	$ (863)
4223-2019-DIF Police Total	**$ (2,403,059)**	**$ (1,784,891)**	**$ (1,784,891)**	**$ (101,350)**
4283-2012-DIF Libraries				
Interest	$ (624)	$ -	$ -	$ -
4283-2012-DIF Libraries Total	**$ (624)**	**$ -**	**$ -**	**$ -**
4284-2019-DIF Libraries				
Interest	$ (40,136)	$ (12,282)	$ (12,282)	$ (18,046)
Development Impact Fees	$ (430,199)	$ (379,217)	$ (379,217)	$ (234)
4284-2019-DIF Libraries Total	**$ (470,335)**	**$ (391,499)**	**$ (391,499)**	**$ (18,280)**
4383-2019-DIF Parks & Rec				
Interest	$ (210,595)	$ (59,647)	$ (59,647)	$ (84,157)
Development Impact Fees	$ (1,920,470)	$ (2,047,752)	$ (2,047,752)	$ (1,423)
4383-2019-DIF Parks & Rec Total	**$ (2,131,065)**	**$ (2,107,399)**	**$ (2,107,399)**	**$ (85,580)**
4405-2012-DIF Streets				
Interest	$ (77)	$ -	$ -	$ -
4405-2012-DIF Streets Total	**$ (77)**	**$ -**	**$ -**	**$ -**
4165-2014-DIF Fire				
Interest	$ (131,670)	$ (31,176)	$ (31,176)	$ (33,709)
4165-2014-DIF Fire Total	**$ (131,670)**	**$ (31,176)**	**$ (31,176)**	**$ (33,709)**
4191-2012-DIF Police Facilities				
Interest	$ (2,862)	$ -	$ -	$ -
4191-2012-DIF Police Facilities Total	**$ (2,862)**	**$ -**	**$ -**	**$ -**

FUND - DESCRIPTION	FY2023 ACTUAL	FY2024 BUDGET	FY2024 ESTIMATE	FY2025 BUDGET
4215-2014-DIF Police				
Interest	$ (31,307)	$ (7,413)	$ (7,413)	$ (8,108)
4215-2014-DIF Police Total	**$ (31,307)**	**$ (7,413)**	**$ (7,413)**	**$ (8,108)**
4365-2012-DIF Parks & Rec				
Interest	$ (3,163)	$ -	$ -	$ -
4365-2012-DIF Parks & Rec Total	**$ (3,163)**	**$ -**	**$ -**	**$ -**
4325-2014-DIF Parks & Rec				
Interest	$ (45,290)	$ 1,784	$ 1,784	$ (23,467)
4325-2014-DIF Parks & Rec Total	**$ (45,290)**	**$ 1,784**	**$ 1,784**	**$ (23,467)**
4420-2014-DIF Streets Zn 2 West 101				
Interest	$ (39,662)	$ (9,381)	$ (9,381)	$ (10,145)
4420-2014-DIF Streets Zn 2 West 101 Total	**$ (39,662)**	**$ (9,381)**	**$ (9,381)**	**$ (10,145)**
4430-2014-DIF Streets Zn 3 West 303				
Interest	$ (554)	$ (90)	$ (90)	$ (107)
4430-2014-DIF Streets Zn 3 West 303 Total	**$ (554)**	**$ (90)**	**$ (90)**	**$ (107)**
4431-2019-DIF-Streets				
Development Impact Fees	$ (4,065,093)	$ (8,592,274)	$ (8,592,274)	$ (897,453)
Interest	$ (821,105)	$ (229,890)	$ (229,890)	$ (214,928)
4431-2019-DIF-Streets Total	**$ (4,886,198)**	**$ (8,822,164)**	**$ (8,822,164)**	**$ (1,112,381)**
4410-2014-DIF Streets Zone 1 East				
Interest	$ (117,884)	$ (27,878)	$ (27,878)	$ (14,984)
Development Impact Fees	$ (68,159)	$ -	$ -	$ -
4410-2014-DIF Streets Zone 1 East Total	**$ (186,043)**	**$ (27,878)**	**$ (27,878)**	**$ (14,984)**
4434-2023-DIF Streets West				
Development Impact Fees	$ (727,739)	$ (883,896)	$ (883,896)	$ (2,752,916)
Interest	$ (4,470)	$ -	$ -	$ -
4434-2023-DIF Streets West Total	**$ (732,209)**	**$ (883,896)**	**$ (883,896)**	**$ (2,752,916)**
Capital Project Funds Total	**$ (13,319,867)**	**$ (77,977,485)**	**$ (77,977,485)**	**$ (52,687,937)**
Enterprise Funds				
6020+-Water and Sewer				
Water Revenues	$ (59,036,447)	$ (64,680,215)	$ (64,680,215)	$ (68,104,714)
Sewer Revenue	$ (42,892,324)	$ (44,430,807)	$ (44,430,807)	$ (45,761,079)
Bond Proceeds	$ -	$ (30,000,000)	$ (30,000,000)	$ (36,000,000)
Miscellaneous	$ (4,770,537)	$ (16,790,376)	$ (16,790,376)	$ (6,373,183)
Intergovernmental Agreement	$ -	$ (1,547,000)	$ (1,547,000)	$ (2,768,907)
Water Development Impact Fees	$ (2,300,509)	$ (2,260,887)	$ (2,260,887)	$ (2,147,843)
Sewer Development Impact Fees	$ (1,047,560)	$ (1,148,594)	$ (1,148,594)	$ (1,091,164)
Interest	$ (1,242,823)	$ (400,000)	$ (400,000)	$ (400,000)
Staff & Adm Chargebacks	$ (82,000)	$ (82,000)	$ (82,000)	$ (82,000)
Lease Proceeds	$ (55,743)	$ -	$ -	$ -
6020+-Water and Sewer Total	**$ (111,427,943)**	**$ (161,339,879)**	**$ (161,339,879)**	**$ (162,728,890)**
6110-Landfill				
Tipping Fees	$ (4,968,186)	$ (9,633,320)	$ (9,633,320)	$ (9,363,613)
Internal Charges	$ (3,457,883)	$ (4,116,692)	$ (4,116,692)	$ (4,730,150)
Miscellaneous	$ (17,433)	$ (566,485)	$ (566,485)	$ (2,086,492)
Staff & Adm Chargebacks	$ (431,000)	$ (441,775)	$ (441,775)	$ (452,819)
Interest	$ (526,147)	$ (28,682)	$ (28,682)	$ (28,825)
Recycling Sales	$ (53,220)	$ (777)	$ (777)	$ (777)
6110-Landfill Total	**$ (9,453,869)**	**$ (14,787,730)**	**$ (14,787,730)**	**$ (16,662,675)**

FUND - DESCRIPTION	FY2023 ACTUAL	FY2024 BUDGET	FY2024 ESTIMATE	FY2025 BUDGET
6120-Solid Waste				
Residential Sanitiation	$ (18,977,707)	$ (19,098,805)	$ (19,098,805)	$ (20,016,147)
Commercial Sanitation Frontload	$ (4,749,429)	$ (4,959,673)	$ (4,959,673)	$ (5,406,044)
Commercial Sanitation Rolloff	$ (1,058,024)	$ (1,202,815)	$ (1,202,815)	$ (1,262,956)
Internal Charges	$ (259,228)	$ (219,287)	$ (219,287)	$ (223,673)
Miscellaneous Bin Service	$ (303,650)	$ (174,000)	$ (174,000)	$ (174,000)
Miscellaneous	$ (107,630)	$ (53,497)	$ (53,497)	$ (53,497)
Interest	$ -	$ (9,810)	$ (9,810)	$ (9,810)
Grants	$ -	$ (354,376)	$ (354,376)	$ -
6120-Solid Waste Total	**$ (25,455,668)**	**$ (26,072,263)**	**$ (26,072,263)**	**$ (27,146,126)**
6130-Housing Public Activities				
Grants	$ (2,194,279)	$ (17,240,136)	$ (17,240,136)	$ (21,183,341)
6130-Housing Public Activities Total	**$ (2,194,279)**	**$ (17,240,136)**	**$ (17,240,136)**	**$ (21,183,341)**
Enterprise Funds Total	**$ (148,531,758)**	**$ (219,440,009)**	**$ (219,440,009)**	**$ (227,721,033)**
Internal Service Funds				
7010-Risk Management Self Insurance				
Internal Charges	$ (11,514,123)	$ (12,902,919)	$ (12,902,919)	$ (14,152,331)
Miscellaneous	$ (343,744)	$ -	$ -	$ -
Interest	$ (474,674)	$ -	$ -	$ -
7010-Risk Management Self Insurance Total	**$ (12,332,541)**	**$ (12,902,919)**	**$ (12,902,919)**	**$ (14,152,331)**
7020-Workers Comp Self Insurance				
Internal Charges	$ (10,543,853)	$ (11,704,572)	$ (11,704,572)	$ (12,951,859)
Interest	$ (663,707)	$ (26,000)	$ (26,000)	$ (26,000)
7020-Workers Comp Self Insurance Total	**$ (11,207,560)**	**$ (11,730,572)**	**$ (11,730,572)**	**$ (12,977,859)**
7030-Benefits Trust				
City Contributions	$ (29,891,609)	$ (26,183,295)	$ (26,183,295)	$ (27,841,739)
Employee Contributions	$ (7,220,603)	$ (7,671,127)	$ (7,671,127)	$ (8,157,014)
Retiree Contributions	$ (1,413,162)	$ (2,732,753)	$ (2,732,753)	$ (2,731,753)
Interest	$ (564,771)	$ -	$ -	$ -
7030-Benefits Trust Total	**$ (39,090,145)**	**$ (36,587,174)**	**$ (36,587,174)**	**$ (38,730,505)**
7040-Fleet Services				
Internal Charges	$ (7,444,729)	$ (14,554,130)	$ (14,554,130)	$ (16,322,755)
Miscellaneous	$ -	$ (475,000)	$ (475,000)	$ (475,000)
7040-Fleet Services Total	**$ (7,444,729)**	**$ (15,029,130)**	**$ (15,029,130)**	**$ (16,797,755)**
7050-Technology				
Internal Charges	$ (13,286,765)	$ (20,446,229)	$ (20,446,229)	$ (20,739,001)
7050-Technology Total	**$ (13,286,765)**	**$ (20,446,229)**	**$ (20,446,229)**	**$ (20,739,001)**
7060-Technology Projects				
Internal Charges	$ (3,357,744)	$ (4,302,823)	$ (4,302,823)	$ -
7060-Technology Projects Total	**$ (3,357,744)**	**$ (4,302,823)**	**$ (4,302,823)**	**$ -**
Internal Service Funds Total	**$ (86,719,483)**	**$ (100,998,847)**	**$ (100,998,847)**	**$ (103,397,452)**
Grand Total	**$ (701,764,406)**	**$ (990,113,907)**	**$ (990,113,907)**	**$ (1,046,547,457)**

FUND DESCRIPTION	FY2023 ACTUAL	FY2024 BUDGET	FY2024 ESTIMATE	FY2025 BUDGET
General Funds				
1000-General Fund				
Audit Department				
10001310 Audit Administration	$ 468,013	$ 609,250	$ 609,250	$ 628,226
Audit Department Total	**$ 468,013**	**$ 609,250**	**$ 609,250**	**$ 628,226**
Budget and Finance				
10001110 Budget&Finance Administration	$ 585,975	$ 720,467	$ 720,467	$ 813,684
10001111 Accounting Services	$ 1,959,992	$ 2,297,574	$ 2,297,574	$ 2,694,459
10001112 Tax and License	$ 1,454,619	$ 1,489,479	$ 1,489,479	$ 1,556,559
10001113 Procurement	$ 570,559	$ 731,552	$ 731,552	$ 856,751
10001114 Other Fees	$ 427,943	$ 564,353	$ 564,353	$ 564,353
10001115 Budget and Research	$ 545,136	$ 630,390	$ 630,390	$ 655,817
10001116 Grants Administration	$ 107,418	$ 141,495	$ 141,495	$ 158,496
10001117 Customer Service	$ 171,016	$ 354,295	$ 354,295	$ 372,991
10001119 Collections	$ 378,212	$ 519,886	$ 519,886	$ 551,793
Budget and Finance Total	**$ 6,200,870**	**$ 7,449,492**	**$ 7,449,492**	**$ 8,224,903**
City Attorney's Office				
10001210 Legal Services	$ 4,258,108	$ 4,994,800	$ 4,994,800	$ 5,462,711
City Attorney's Office Total	**$ 4,258,108**	**$ 4,994,800**	**$ 4,994,800**	**$ 5,462,711**
City Clerk				
10001410 City Clerk Administration	$ 938,420	$ 1,067,720	$ 1,067,720	$ 1,084,201
10001411 Elections	$ 51,421	$ 250,250	$ 250,250	$ 127,750
City Clerk Total	**$ 989,842**	**$ 1,317,970**	**$ 1,317,970**	**$ 1,211,951**
City Court				
10001510 Court Administration	$ 5,550,086	$ 6,659,993	$ 6,659,993	$ 7,051,406
City Court Total	**$ 5,550,086**	**$ 6,659,993**	**$ 6,659,993**	**$ 7,051,406**
City Manager's Office				
10001610 City Manager Administration	$ 1,939,335	$ 2,203,583	$ 2,203,583	$ 2,411,921
10001612 Code Compliance	$ 2,810,609	$ 3,472,433	$ 3,472,433	$ 3,738,465
City Manager's Office Total	**$ 4,749,944**	**$ 5,676,016**	**$ 5,676,016**	**$ 6,150,386**
Communications				
10003510 Communications	$ -	$ 2,177,367	$ 2,177,367	$ 2,572,569
Communications Total	**$ -**	**$ 2,177,367**	**$ 2,177,367**	**$ 2,572,569**
Community Services				
10001710 Community Services Admin	$ 452,347	$ 768,095	$ 768,095	$ 1,052,405
10001711 Library	$ 5,996,496	$ 7,595,141	$ 7,595,141	$ 7,930,741
10001712 Community Engagement	$ 236,449	$ 420,621	$ 420,621	$ 503,375
10001715 CAP Local Match	$ 311,716	$ 820,409	$ 820,409	$ 638,526
10001716 Community Revitalization	$ 426,738	$ 533,967	$ 533,967	$ 752,224
Community Services Total	**$ 7,423,747**	**$ 10,138,232**	**$ 10,138,232**	**$ 10,877,271**
Development Services				
10001810 Planning	$ 1,659,651	$ 2,719,098	$ 2,719,098	$ 2,922,709
10001811 Building Safety	$ 4,426,330	$ 4,946,359	$ 4,946,359	$ 5,448,436
10001812 Code Compliance	$ -	$ 10,216	$ 10,216	$ -
10001814 Development Services Admin	$ -	$ 2,600	$ 2,600	$ -
10005006 Mapping and Records	$ 195,344	$ 253,760	$ 253,760	$ 286,141
Development Services Total	**$ 6,281,325**	**$ 7,932,033**	**$ 7,932,033**	**$ 8,657,286**
Economic Development				
10001910 Economic Development	$ 1,558,411	$ 1,732,827	$ 1,732,827	$ 1,946,338
10005007 Business Development	$ 274,540	$ 316,256	$ 316,256	$ 363,256
10001912 Citywide Special Events	$ -	$ 1,351,247	$ 1,351,247	$ 1,389,398
10005333 City Sales Tax - Bed Tax	$ -	$ 659,225	$ 659,225	$ 951,454
10005334 Glendale CVB - Memberships	$ -	$ 10,052	$ 10,052	$ 10,053
10005335 Tourism - Souvenir Program	$ -	$ 5,026	$ 5,026	$ 5,026
10005336 Bed Tax / Tourism	$ -	$ 639,630	$ 639,630	$ 638,106
10005337 Tohono O'odham Funding	$ -	$ 113,201	$ 113,201	$ 115,473
10005338 Tourism Grant Program	$ -	$ 100,520	$ 100,520	$ 100,526
Economic Development Total	**$ 1,832,951**	**$ 4,927,984**	**$ 4,927,984**	**$ 5,519,630**
Emergency Management				
10003610 Administration	$ -	$ -	$ -	$ 1,079,332
10003611 Activations	$ -	$ -	$ -	$ -
Emergency Management Total	**$ -**	**$ -**	**$ -**	**$ 1,079,332**

FUND DESCRIPTION	FY2023 ACTUAL	FY2024 BUDGET	FY2024 ESTIMATE	FY2025 BUDGET
Engineering				
10003014 Engineering Administration	$ 1,008,912	$ 789,086	$ 789,086	$ 824,475
10003016 CIP Administration	$ (256,180)	$ 600,597	$ 600,597	$ 1,221,164
10003017 Land Development	$ 532,726	$ 669,247	$ 669,247	$ 813,124
10003018 Construction Inspection	$ 2,049,681	$ 1,528,049	$ 1,528,049	$ 1,676,416
10005062 Promenade at Palmaire	$ -	$ -	$ -	$ -
10005304 Downtown Parking Garage	$ -	$ -	$ -	$ -
Engineering Total	**$ 3,335,139**	**$ 3,586,980**	**$ 3,586,980**	**$ 4,535,178**
Field Operations				
10002810 Field Operations Admin	$ 309,624	$ 407,345	$ 407,345	$ 424,535
10002812 Facilities	$ 6,872,790	$ 8,087,849	$ 8,077,849	$ 9,344,409
10005060 Custodial Services	$ 1,482,570	$ 1,850,425	$ 1,850,425	$ 2,102,786
10002847 Cemetery	$ 281,280	$ 482,180	$ 482,180	$ 498,412
10005318 Promenade at Palmaire-Retail	$ 72,096	$ 201,041	$ 201,041	$ 201,053
10005319 Downtown Parking Garage (BofA)	$ 130,655	$ 301,563	$ 301,563	$ 160,844
Field Operations Total	**$ 9,149,016**	**$ 11,330,404**	**$ 11,320,404**	**$ 12,732,038**
Fire Services				
10002010 Fire Administration	$ 2,416,035	$ 3,197,143	$ 3,279,042	$ 3,839,514
10002011 Fire Operations	$ 41,492,130	$ 48,354,044	$ 47,613,334	$ 55,200,021
10002012 Fire Special Operations	$ 196,671	$ 870,689	$ 870,689	$ 1,018,445
10002013 Fire Resource Management	$ 4,390,656	$ 4,580,013	$ 4,607,313	$ 5,490,949
10002014 Fire Training	$ 213,383	$ 493,105	$ 493,105	$ 626,452
10002015 Fire Medical Services & Health	$ 535,482	$ 1,006,773	$ 1,006,773	$ 812,967
10002016 Fire Emergency Management	$ 503,303	$ 723,861	$ 723,861	$ (3,836)
10002017 Fire Marshal's Office	$ 1,513,439	$ 1,713,347	$ 1,744,572	$ 1,939,772
10002018 Fire Community Services	$ 12,527	$ 30,267	$ 29,960	$ 32,488
10002019 LA Services	$ 751,559	$ 1,129,613	$ 1,129,613	$ 1,257,704
10002020 Logistics Ops	$ -	$ -	$ -	$ -
10005009 Fire - Fiesta Bowl Event	$ 17,419	$ 75,039	$ 40,073	$ 83,788
10005010 Stadium - Fire Event Staffing	$ 26,163	$ 17,674	$ 106,147	$ 17,674
10005011 Arena - Fire Event Staffing	$ 160,004	$ 310,965	$ 301,656	$ 364,553
10005012 CBRanch - Fire Event Staffing	$ 509	$ 62,816	$ 18,619	$ 69,623
10005013 Fire - College FB Playoffs	$ 815	$ -	$ -	$ -
10005076 Fire-Crisis Response	$ 7,777	$ 10,000	$ 10,000	$ 10,000
10005077 Fire-Health & Safety	$ 211,404	$ 268,493	$ 268,493	$ 435,973
10005078 Fire-Turnout Program	$ 453,924	$ 709,302	$ 709,302	$ 582,131
Fire Services Total	**$ 52,903,200**	**$ 63,553,144**	**$ 62,952,551**	**$ 71,778,217**
Human Resources				
10002110 Human Resource Administration	$ 2,715,518	$ 3,243,029	$ 3,243,029	$ 3,090,772
10002112 Organizational Development	$ 298,985	$ 440,607	$ 440,607	$ 460,392
10005014 Employment Services	$ 904	$ -	$ -	$ -
10005015 Employee Relations	$ 7	$ -	$ -	$ -
10005017 Employee Programs	$ 53,174	$ 60,000	$ 60,000	$ 60,000
10005018 Benefits	$ 55,284	$ 181,880	$ 181,880	$ 5,839
Human Resources Total	**$ 3,123,872**	**$ 3,925,516**	**$ 3,925,516**	**$ 3,617,003**
Intergovernmental Programs				
10002510 Intergovernmental Progs Admin	$ 2,518,769	$ 1,029,385	$ 1,029,385	$ 792,221
Intergovernmental Programs Total	**$ 2,518,769**	**$ 1,029,385**	**$ 1,029,385**	**$ 792,221**
Mayor & Council Office				
10001010 Mayor's Office	$ 524,453	$ 603,071	$ 603,071	$ 631,730
10001011 Council Office Administration	$ 1,032,054	$ 1,356,758	$ 1,356,758	$ 1,402,744
10001012 Cholla District	$ 27,347	$ 79,274	$ 79,274	$ 79,274
10001013 Barrel District	$ 54,140	$ 79,274	$ 79,274	$ 79,274
10001014 Sahuaro District	$ 25,777	$ 79,274	$ 79,274	$ 79,274
10001015 Cactus District	$ 52,900	$ 79,274	$ 79,274	$ 79,274
10001016 Yucca District	$ 21,530	$ 79,274	$ 79,274	$ 79,274
10001017 Ocotillo District	$ 27,698	$ 33,696	$ 33,696	$ 33,696
Mayor & Council Office Total	**$ 1,765,899**	**$ 2,389,896**	**$ 2,389,896**	**$ 2,464,541**

FUND DESCRIPTION	FY2023 ACTUAL	FY2024 BUDGET	FY2024 ESTIMATE	FY2025 BUDGET
Non-Departmental				
10002310 Non-Departmental	$ 14,731,519	$ 7,259,755	$ 7,259,755	$ 9,186,149
10002317 Non-Departmental 23 Super Bowl	$ 502,876	$ -	$ -	$ -
10002318 Non-Departmental 24 Final Four	$ -	$ 2,010,408	$ 2,010,408	$ -
10005320 Super Bowl - Fire	$ 481,156	$ -	$ -	$ -
10005321 Super Bowl - Police	$ 945,305	$ -	$ -	$ -
10005322 Super Bowl - PFRSE	$ 20,744	$ -	$ -	$ -
10005323 Super Bowl - Econ Dev	$ 200,838	$ -	$ -	$ -
10005324 Super Bowl - Develop Serv	$ 14,558	$ -	$ -	$ -
10005325 Super Bowl - Transportation	$ 411,955	$ -	$ -	$ -
10005326 Super Bowl - Airport	$ 88	$ -	$ -	$ -
10002319 Non-Depart Significant Event	$ -	$ -	$ -	$ -
10002320 Non-Departmental Mega Events	$ -	$ -	$ -	$ 500,000
Non-Departmental Total	**$ 17,309,039**	**$ 9,270,163**	**$ 9,270,163**	**$ 9,686,149**
Organizational Performance				
10003410 Organizational Performance	$ 581,409	$ 718,625	$ 718,625	$ 749,090
Organizational Performance Total	**$ 581,409**	**$ 718,625**	**$ 718,625**	**$ 749,090**
Parks and Recreation				
10002610 Public Facil,Rec&Special Event	$ 1,737,747	$ 2,008,114	$ 2,008,114	$ 2,082,158
10002611 Parks Maintenance	$ 7,511,535	$ 9,668,945	$ 9,754,198	$ 10,885,339
10002613 Citywide Special Events	$ 382,376	$ -	$ -	$ -
10002615 Park Rangers	$ 267,144	$ 822,763	$ 822,763	$ 868,628
10002616 Foothills Recreation Center	$ 1,118,068	$ 1,844,181	$ 1,844,181	$ 2,056,580
10002617 Civic Center	$ 607,780	$ 782,318	$ 782,318	$ 894,804
10002618 Adult Center	$ 390,000	$ 606,944	$ 606,944	$ 708,401
10005034 Paseo Racquet Center	$ -	$ 773	$ 773	$ 716
10005036 Youth and Teen	$ 413,975	$ 608,225	$ 608,225	$ 1,167,410
10005037 Aquatics-Rose Ln & Splash Pads	$ 311,859	$ 656,902	$ 666,902	$ 726,318
10005038 Audio/Visual/Support Services	$ 186,979	$ -	$ -	$ -
10005039 Sports	$ -	$ -	$ -	$ -
10005040 SRPHA Sahuaro Ranch Hist	$ 48,346	$ 220,198	$ 220,198	$ 224,316
10005041 Sports and Health	$ 135,533	$ 417,982	$ 417,982	$ 480,540
10005042 Glitter Spectacular	$ -	$ -	$ -	$ -
10005047 Other Special Events	$ 13,106	$ -	$ -	$ -
10005048 City-Wide Special Events	$ 20	$ -	$ -	$ -
10005049 Summer Band	$ 3	$ -	$ -	$ -
10005051 City Sales Tax - Bed Tax	$ 520,336	$ -	$ -	$ -
10005052 Glendale CVB - Memberships	$ 2,856	$ -	$ -	$ -
10005053 Tourism - Souvenir Program	$ -	$ -	$ -	$ -
10005054 Bed Tax / Tourism	$ 245,806	$ -	$ -	$ -
10005089 April Weekend Series	$ 1	$ -	$ -	$ -
10005302 PFR&SE Tohono O'odham Funding	$ 32,049	$ -	$ -	$ -
10005303 PFR&SE Marketing	$ 45,380	$ 48,482	$ 48,482	$ 77,482
10005306 Heroes Splash Pad	$ 3,843	$ 4,945	$ 4,945	$ 36,055
10005307 Tourism Grant Program	$ 2,798	$ -	$ -	$ -
10005308 Downtown Events	$ 322,310	$ -	$ -	$ -
10005309 Downtown Event Grant Program	$ (4,327)	$ -	$ -	$ -
10005310 Chocolate Experience	$ -	$ -	$ -	$ -
10005311 Permanent Lighting	$ 201,239	$ -	$ -	$ -
10005313 Citywide Special Events–Pivot	$ 81,051	$ -	$ -	$ -
10005314 O'Neil Park Splash Pad	$ 27,623	$ 34,288	$ 34,288	$ 34,290
10005315 Sunset Palms Park Splash Pad	$ 2,979	$ 34,288	$ 34,288	$ 34,290
10005328 O'Neil Community Center	$ -	$ -	$ -	$ 52,843
10005329 Glendale Community Center	$ -	$ -	$ -	$ 53,470
10005330 Rose Lane Community Center	$ -	$ -	$ -	$ 52,766
Parks and Recreation Total	**$ 14,608,414**	**$ 17,759,349**	**$ 17,854,602**	**$ 20,436,406**

FUND DESCRIPTION	FY2023 ACTUAL	FY2024 BUDGET	FY2024 ESTIMATE	FY2025 BUDGET
Police Services				
10002410 Police Administration	$ 6,330,994	$ 8,039,446	$ 8,029,446	$ 8,793,569
10002411 Training	$ 3,455,707	$ 3,604,631	$ 3,604,631	$ 4,188,322
10002414 Special Operations	$ 9,176,472	$ 10,437,768	$ 10,417,268	$ 11,462,470
10002416 Crime Investigations	$ 14,736,255	$ 15,931,281	$ 15,941,281	$ 18,214,381
10002417 Police Support Services	$ 3,354,172	$ 3,835,882	$ 3,837,382	$ 4,496,636
10002418 Detention	$ 3,982,784	$ 5,257,466	$ 5,273,966	$ 5,248,447
10002419 Communications	$ 4,742,438	$ 5,265,998	$ 5,275,998	$ 5,494,254
10002420 Towing Administration	$ 104,865	$ 113,420	$ 113,420	$ 124,078
10002421 Gateway Patrol Division	$ 25,421,465	$ 27,266,556	$ 27,266,556	$ 34,574,207
10002422 Foothills Patrol Division	$ 23,293,304	$ 26,700,545	$ 26,700,545	$ 30,620,160
10002426 MROP Program	$ -	$ 156,685	$ 167,035	$ 28,021
10002427 RTCC-Real Time Crime Center	$ -	$ -	$ -	$ 23,251
10005020 Police Personnel Management	$ 1,238,094	$ 1,126,334	$ 1,126,334	$ 1,544,000
10005021 Fiscal Management	$ 4,179,587	$ 6,012,903	$ 5,995,053	$ 7,548,327
10005022 PD - Stadium Event Staffing	$ 1,123,048	$ 1,474,315	$ 1,474,315	$ 1,843,260
10005023 PD - Fiesta Bowl Event	$ 110,116	$ 167,042	$ 167,042	$ 247,435
10005024 PD - Arena Event Staffing	$ 290,928	$ 764,727	$ 764,727	$ 855,747
10005025 PD - College FB Playoffs	$ -	$ -	$ -	$ -
10005026 PD - CBRanch Event Staffing	$ 11,924	$ 36,317	$ 36,317	$ 39,940
10005080 SWAT Medics	$ -	$ -	$ -	$ -
Police Services Total	**$ 101,552,153**	**$ 116,191,317**	**$ 116,191,317**	**$ 135,346,505**
Transportation				
10005055 Stadium - Transportation Ops	$ 799,313	$ 858,796	$ 858,796	$ 1,547,320
10005056 Transp - Fiesta Bowl Event	$ 32,774	$ 33,255	$ 33,255	$ 40,134
10005057 Arena - Transportation Ops.	$ 32,574	$ 43,013	$ 43,013	$ 43,211
10005058 Graffiti Removal	$ 20,150	$ 29,596	$ 29,596	$ 29,598
10005059 CBRanch - ROW Maintenance	$ 12,582	$ 16,080	$ 16,080	$ 16,080
10002920 Right of Way	$ -	$ 67,924	$ 67,924	$ 135,855
Transportation Total	**$ 897,393**	**$ 1,048,663**	**$ 1,048,663**	**$ 1,812,198**
1000-General Fund Total	**$ 245,499,190**	**$ 282,686,580**	**$ 282,171,239**	**$ 321,385,215**
1020-Vehicle Replacement				
Field Operations				
10202842 Equipment Replacement	$ 1,868,688	$ 6,595,498	$ 6,595,498	$ 8,651,514
10205305 VRF Vehicles 1 time supplement	$ 532,125	$ 1,547,674	$ 1,547,674	$ 2,779,335
Field Operations Total	**$ 2,400,813**	**$ 8,143,171**	**$ 8,143,171**	**$ 11,430,848**
1020-Vehicle Replacement Total	**$ 2,400,813**	**$ 8,143,171**	**$ 8,143,171**	**$ 11,430,848**
General Funds Total	**$ 247,900,003**	**$ 290,829,751**	**$ 290,314,411**	**$ 332,816,064**
Special Revenue Funds				
2010-Home Grant				
Community Services				
20104017 Grants-Community Service	$ -	$ 13,062	$ 13,062	$ 13,062
20105140 HOME Administration	$ -	$ 189,457	$ 189,457	$ 183,957
20105141 HOME Replace Housing Program	$ 218,534	$ 50,000	$ 50,000	$ -
20105142 HOME Affordable Housing	$ 103,877	$ 764,000	$ 764,000	$ -
20105143 HOME Single Family Resid Rehab	$ -	$ 100,000	$ 100,000	$ -
20105144 HOME Tenant Based Rental Assis	$ 843,956	$ 1,850,000	$ 1,850,000	$ 2,873,150
20105331 HOME ARP	$ 23,985	$ -	$ -	$ 1,552,953
Community Services Total	**$ 1,190,352**	**$ 2,966,519**	**$ 2,966,519**	**$ 4,623,122**
2010-Home Grant Total	**$ 1,190,352**	**$ 2,966,519**	**$ 2,966,519**	**$ 4,623,122**
2020-Neighborhood Stabilization				
Community Services				
20204017 Neighborhood Stabilization	$ 24,196	$ 954,220	$ 954,220	$ 923,591
Community Services Total	**$ 24,196**	**$ 954,220**	**$ 954,220**	**$ 923,591**
2020-Neighborhood Stabilization Total	**$ 24,196**	**$ 954,220**	**$ 954,220**	**$ 923,591**

FUND DESCRIPTION	FY2023 ACTUAL	FY2024 BUDGET	FY2024 ESTIMATE	FY2025 BUDGET
2030-Neighborhd Stabilization Pgm3				
Community Services				
20304017 Grants Neigh Stab Pgm3	$ -	$ -	$ -	$ 164,217
20305150 NSP3 Administration	$ 7,638	$ 227,300	$ 227,300	$ 227,300
Community Services Total	**$ 7,638**	**$ 227,300**	**$ 227,300**	**$ 391,517**
2030-Neighborhd Stabilization Pgm3 Total	**$ 7,638**	**$ 227,300**	**$ 227,300**	**$ 391,517**
2040-CDBG				
Community Services				
20404017 CDBG	$ -	$ 860,341	$ 860,341	$ 1,019,852
20405100 CDBG Administration	$ 500,816	$ 141,384	$ 141,384	$ 101,600
20405101 CDBG Single Family Resid Rehab	$ 533,864	$ 1,030,320	$ 1,030,320	$ 2,264,325
20405102 CDBG Lead Based Paint	$ 3,334	$ 17,200	$ 17,200	$ 10,000
20405103 CDBG Temporary Relocation	$ 87,862	$ 92,500	$ 92,500	$ 92,500
20405104 CDBG Rehab/Delivery	$ 93,052	$ 57,100	$ 57,100	$ 158,151
20405105 CDBG Demolition Low/Mod	$ -	$ 217,605	$ 217,605	$ 386,283
20405107 CDBG Public Services	$ 492,601	$ 363,545	$ 363,545	$ 363,545
20405108 CDBG Housing Services-City Prj	$ -	$ 5,660	$ 5,660	$ 5,660
20405109 CDBG Housing Services-External	$ 971,512	$ 440,000	$ 440,000	$ 1,479,088
20405110 CDBG Public Faclt/Infra-CtyPrj	$ 940,131	$ 939,600	$ 939,600	$ 74,670
20405111 CDBG Public Fclty/Infra-Extern	$ -	$ -	$ -	$ -
20405112 CDBG Roof Replacement Program	$ 86,400	$ 157,000	$ 157,000	$ 157,000
Community Services Total	**$ 3,714,039**	**$ 4,322,255**	**$ 4,322,255**	**$ 6,112,674**
2040-CDBG Total	**$ 3,714,039**	**$ 4,322,255**	**$ 4,322,255**	**$ 6,112,674**
2041-CDBG-CV1				
Community Services				
20415113 CDBG CV1 Admin	$ 75,916	$ 563,286	$ 563,286	$ -
20415114 CDBG CV1 Projects	$ 217,180	$ 150,000	$ 150,000	$ 262,824
Community Services Total	**$ 293,096**	**$ 713,286**	**$ 713,286**	**$ 262,824**
2041-CDBG-CV1 Total	**$ 293,096**	**$ 713,286**	**$ 713,286**	**$ 262,824**
2044-CDBG-CV3				
Community Services				
20445116 CDBG CV3 Projects	$ 593,906	$ 503,695	$ 503,695	$ 337,199
Community Services Total	**$ 593,906**	**$ 503,695**	**$ 503,695**	**$ 337,199**
2044-CDBG-CV3 Total	**$ 593,906**	**$ 503,695**	**$ 503,695**	**$ 337,199**
2050-Highway User Revenue Fund				
Transportation				
20502919 Transportation Administration	$ 299,355	$ 151,088	$ 151,088	$ 164,002
20502920 Right of Way	$ 4,587,199	$ 5,407,243	$ 5,407,243	$ 5,359,211
20502921 Street Maintenance	$ 2,440,869	$ 2,734,936	$ 2,734,936	$ 2,872,637
20502923 Traffic Signals	$ 1,591,159	$ 1,777,444	$ 1,777,444	$ 1,933,111
20502924 Signs & Markings	$ 733,851	$ 1,230,527	$ 1,230,527	$ 1,253,678
20502925 Barricade Management	$ 358,462	$ 439,621	$ 439,621	$ 464,726
20505063 Traffic Studies	$ -	$ -	$ -	$ -
20505064 Traffic Design and Development	$ 220,113	$ 254,632	$ 254,632	$ 282,009
20505065 Graffiti Removal - ROW	$ 196,192	$ 242,133	$ 242,133	$ 256,648
20502935 Street Lighting	$ 1,771,116	$ 2,131,029	$ 2,131,029	$ 2,291,263
20502938 Post Incident Repairs	$ 137,804	$ 276,431	$ 276,431	$ 276,447
Transportation Total	**$ 12,336,121**	**$ 14,645,085**	**$ 14,645,085**	**$ 15,153,732**
2050-Highway User Revenue Fund Total	**$ 12,336,121**	**$ 14,645,085**	**$ 14,645,085**	**$ 15,153,732**
2060-Transportation Grants				
Transportation				
20604029 Grants-Transportation	$ -	$ 2,000,000	$ 2,000,000	$ 2,000,000
20605271 Transportation Transit Grants	$ 1,035,899	$ 700,000	$ 700,000	$ 700,000
20605273 Transportation Transit CARES	$ 1,641,413	$ -	$ -	$ -
Transportation Total	**$ 2,677,312**	**$ 2,700,000**	**$ 2,700,000**	**$ 2,700,000**
2060-Transportation Grants Total	**$ 2,677,312**	**$ 2,700,000**	**$ 2,700,000**	**$ 2,700,000**

FUND DESCRIPTION	FY2023 ACTUAL	FY2024 BUDGET	FY2024 ESTIMATE	FY2025 BUDGET
2070-Transportation Sales Tax				
Transportation				
20702926 Transportation Program Mgmt	$ 2,531,925	$ 3,476,288	$ 3,476,288	$ 3,477,092
20702927 Fixed Route	$ 3,659,438	$ 4,998,317	$ 4,998,317	$ 5,588,262
20702928 Dial-A-Ride	$ 3,793,721	$ 5,530,199	$ 5,530,199	$ 6,522,561
20702929 Transit Program Administration	$ 525,609	$ 600,767	$ 600,767	$ 663,413
20702930 Intelligent Transport Systems	$ 1,246,490	$ 1,334,645	$ 1,334,645	$ 1,366,174
20702931 Traffic Mitigation	$ 506,864	$ 618,064	$ 618,064	$ 645,699
20702939 Post Incident Repairs	$ 134,384	$ 201,041	$ 81,041	$ 201,053
20705066 Transportation Education	$ 224,021	$ 300,494	$ 300,494	$ 305,506
20705067 Demand Management	$ 18,266	$ 28,505	$ 28,505	$ 28,505
20705069 CIP O&M	$ 1,937,801	$ 1,060,639	$ 110,801	$ 109,248
20705070 Traffic Signals	$ 47,370	$ -	$ -	$ -
20705071 Signs & Markings	$ 11,087	$ 48,377	$ 48,377	$ 48,317
20705088 Street Light Management	$ 198,219	$ 302,600	$ 302,600	$ 302,600
20705332 Right of Way Maintenance	$ -	$ -	$ -	$ 954,836
Transportation Total	**$ 14,835,195**	**$ 18,499,937**	**$ 17,430,100**	**$ 20,213,266**
2070-Transportation Sales Tax Total	**$ 14,835,195**	**$ 18,499,937**	**$ 17,430,100**	**$ 20,213,266**
2071-Transportation SILF				
Transportation SILF				
20712941 SILF Operations	$ 571,120	$ -	$ -	$ -
Transportation Total	**$ 571,120**	**$ -**	**$ -**	**$ -**
2071-Transportation SILF Total	**$ 571,120**	**$ -**	**$ -**	**$ -**
2100-Utility Bill Donation				
Grant Non-Departmental				
21004023 Utility Bill Don-FrmtheHeart	$ 65,220	$ 150,000	$ 150,000	$ 150,000
Grant Non-Departmental Total	**$ 65,220**	**$ 150,000**	**$ 150,000**	**$ 150,000**
2100-Utility Bill Donation Total	**$ 65,220**	**$ 150,000**	**$ 150,000**	**$ 150,000**
2110-Arts Commission				
Economic Development				
21101911 Arts Program	$ 442,907	$ 468,097	$ 468,097	$ 600,726
Economic Development Total	**$ 442,907**	**$ 468,097**	**$ 468,097**	**$ 600,726**
2110-Arts Commission Total	**$ 442,907**	**$ 468,097**	**$ 468,097**	**$ 600,726**
2120-Court Security Bonds				
City Court				
21205001 Court Security	$ 325,261	$ 407,373	$ 407,373	$ 429,144
21205002 Court Time Payments	$ 27,452	$ 62,036	$ 62,036	$ 83,479
21205003 Fill the Gap	$ 25,515	$ 59,280	$ 59,280	$ 59,305
City Court Total	**$ 378,228**	**$ 528,689**	**$ 528,689**	**$ 571,928**
2120-Court Security Bonds Total	**$ 378,228**	**$ 528,689**	**$ 528,689**	**$ 571,928**
2130-Airport Special Revenue				
Transportation				
21302933 Airport Operations	$ 996,617	$ 1,265,133	$ 1,265,133	$ 1,372,707
21302940 Post Incident Repairs	$ -	$ 10,052	$ 10,052	$ 10,053
Transportation Total	**$ 996,617**	**$ 1,275,185**	**$ 1,275,185**	**$ 1,382,760**
2130-Airport Special Revenue Total	**$ 996,617**	**$ 1,275,185**	**$ 1,275,185**	**$ 1,382,760**
2140-CAP Grant				
Community Services				
21404017 CAP Grant	$ -	$ 1,049,189	$ 1,049,189	$ 1,049,232
21405261 Community Action Program DHHS	$ 966,303	$ 2,259,697	$ 2,259,697	$ 3,195,362
21405262 Community Action Program ACAA	$ 80,473	$ 61,726	$ 61,726	$ 61,726
21405264 Community Action Prgm MCHS CSD	$ 179,167	$ -	$ -	$ -
21405265 Comm Action Prgm-EmerRntlAsst	$ 8,252,584	$ -	$ -	$ 1,500,000
Community Services Total	**$ 9,478,528**	**$ 3,370,611**	**$ 3,370,611**	**$ 5,806,320**
2140-CAP Grant Total	**$ 9,478,528**	**$ 3,370,611**	**$ 3,370,611**	**$ 5,806,320**
2145-Homeless Outreach Grants				
Community Services				
21455327 Homeless Serv Grant Pilot Pgm	$ 126,070	$ -	$ -	$ -
21455339 Maricopa Country ARPA Grant	$ -	$ -	$ -	$ -
21455348 Veteran's Comm Prj-State GF	$ -	$ -	$ -	$ -
Community Services Total	**$ 126,070**	**$ -**	**$ -**	**$ -**
2145-Homeless Outreach Grants Total	**$ 126,070**	**$ -**	**$ -**	**$ -**

FUND DESCRIPTION	FY2023 ACTUAL	FY2024 BUDGET	FY2024 ESTIMATE	FY2025 BUDGET
2150-Emergency Shelter Grant				
Community Services				
21505130 ESG Administration	$ -	$ 34,453	$ 34,453	$ 48,493
21505131 ESG Rapid Rehousing	$ 29,304	$ 139,644	$ 139,644	$ 434,870
21505132 ESG Outreach	$ -	$ 63,920	$ 63,920	$ -
21505133 ESG Emergency Shelter Services	$ 154,317	$ 45,156	$ 45,156	$ -
Community Services Total	**$ 183,621**	**$ 283,173**	**$ 283,173**	**$ 483,363**
2150-Emergency Shelter Grant Total	**$ 183,621**	**$ 283,173**	**$ 283,173**	**$ 483,363**
2151-Emergency Shelter Grant CV1				
Community Services				
21515134 ESG CV1 Admin	$ 33,576	$ 32,000	$ 32,000	$ -
21515135 ESG CV1 Projects	$ 1,370	$ 25,000	$ 25,000	$ -
Community Services Total	**$ 34,946**	**$ 57,000**	**$ 57,000**	**$ -**
2151-Emergency Shelter Grant CV1 Total	**$ 34,946**	**$ 57,000**	**$ 57,000**	**$ -**
2152-Emergency Shelter Grant CV2				
Community Services				
21525137 ESG CV2 Projects	$ 1,051,493	$ 500,000	$ 500,000	$ -
Community Services Total	**$ 1,051,493**	**$ 500,000**	**$ 500,000**	**$ -**
2152-Emergency Shelter Grant CV2 Total	**$ 1,051,493**	**$ 500,000**	**$ 500,000**	**$ -**
2160-Other Grants				
City Attorney's Office				
21605253 City Attorney's Grants	$ 5,700	$ -	$ 25,000	$ -
City Attorney's Office Total	**$ 5,700**	**$ -**	**$ 25,000**	**$ -**
City Court				
21605256 Grants - Courts	$ -	$ -	$ 242,235	$ -
City Court Total	**$ -**	**$ -**	**$ 242,235**	**$ -**
Community Services				
21604017 Grants-Community Service	$ -	$ 319,850	$ 319,850	$ 342,240
21605241 Library Grant Accounts	$ 44,719	$ -	$ 24,276	$ -
21605249 Library Donation Accounts	$ 435	$ -	$ 9,340	$ -
21605248 Community Connections Donation	$ 10,080	$ -	$ 10,000	$ -
21605268 Donations-Mun Util Bill Assist	$ 36,437	$ -	$ 15,000	$ -
21605269 Community Action Prog Donation	$ -	$ -	$ -	$ -
Community Services Total	**$ 91,672**	**$ 319,850**	**$ 378,466**	**$ 342,240**
Development Services				
21605258 Planning Donations	$ -	$ -	$ 11,200	$ -
Development Services Total	**$ -**	**$ -**	**$ 11,200**	**$ -**
Field Operations				
21605254 Public Works Grants	$ 286,529	$ -	$ -	$ -
Field Operations Total	**$ 286,529**	**$ -**	**$ -**	**$ -**
Fire Services				
21604020 Grants-Fire Services	$ -	$ 5,093,621	$ 5,093,621	$ 5,640,906
21605201 Fire AZDOHS Grants	$ 107,727	$ -	$ 30,800	$ -
21605202 Fire FEMA Grants	$ 160,626	$ -	$ 280,465	$ -
21605203 Fire AZ Forestry Grants	$ 10,661	$ -	$ 296,722	$ -
21605208 Fire Miscellaneous Grants	$ 1,857	$ -	$ -	$ -
21605209 Fire Donation Accounts	$ 13,213	$ -	$ 32,540	$ -
Fire Services Total	**$ 294,084**	**$ 5,093,621**	**$ 5,734,148**	**$ 5,640,906**
Mayor & Council Office				
21605259 Other Department Donation Acct	$ 5,599	$ -	$ 15,000	$ -
Mayor & Council Office Total	**$ 5,599**	**$ -**	**$ 15,000**	**$ -**
Parks and Recreation				
21604026 Grants-Public Fclt, Rec&SE	$ -	$ 29,077	$ 29,077	$ 31,113
21605231 Parks & Rec Grant Accounts	$ -	$ -	$ 5,800	$ -
21605239 Parks & Rec Donation Accounts	$ 14,858	$ -	$ 69,953	$ -
21605251 Other Departments Grant Accnts	$ 639,100	$ -	$ -	$ -
Parks and Recreation Total	**$ 653,958**	**$ 29,077**	**$ 104,830**	**$ 31,113**

FUND DESCRIPTION	FY2023 ACTUAL	FY2024 BUDGET	FY2024 ESTIMATE	FY2025 BUDGET
Police Services				
21604024 Grants-Police Services	$ -	$ 3,404,132	$ 3,040,956	$ 3,743,475
21605211 Police AZDOHS Grants	$ 188,095	$ -	$ 132,397	$ -
21605212 Police AZDPS Grants	$ 369,176	$ 405,926	$ 532,331	$ 425,135
21605213 Police GOHS Grants	$ 274,398	$ -	$ 178,033	$ -
21605214 Police HIDTA Grants	$ 193,383	$ -	$ 155,000	$ -
21605215 Police USDOJ Grants	$ 521,554	$ 408,784	$ 610,163	$ 1,219,197
21605216 Police USMS Grants	$ 67,163	$ -	$ 8,553	$ -
21605217 Police DUIAC Grants	$ 31,138	$ -	$ 36,000	$ -
21605218 Police SRO Recovery Grants	$ 129,250	$ 62,576	$ 62,576	$ 78,427
21605219 Police Task Forces Grants	$ 58,975	$ -	$ 2,000	$ -
21605228 Police Miscellaneous Grants	$ 86,578	$ 7,131	$ 336,092	$ 7,131
21605229 Police Donation Accounts	$ 49,314	$ -	$ 99,305	$ -
Police Services Total	**$ 1,969,024**	**$ 4,288,549**	**$ 5,193,406**	**$ 5,473,365**
Water Services				
21605257 Environ Resources Donations	$ 33,736	$ -	$ 26,777	$ -
Water Services Total	**$ 33,736**	**$ -**	**$ 26,777**	**$ -**
2160-Other Grants Total	**$ 3,340,302**	**$ 9,731,098**	**$ 11,731,063**	**$ 11,487,623**
2161-American Rescue Plan Act				
Non-Departmental				
21612316 Non-Departmental ARPA	$ 2,595,180	$ 883,500	$ 883,500	$ 684,142
Non-Departmental Total	**$ 2,595,180**	**$ 883,500**	**$ 883,500**	**$ 684,142**
Parks and Recreation				
21612621 Parks and Rec ARPA	$ 137,225	$ -	$ -	$ 750,075
Parks and Recreation Total	**$ 137,225**	**$ -**	**$ -**	**$ 750,075**
2161-American Rescue Plan Act Total	**$ 2,732,405**	**$ 883,500**	**$ 883,500**	**$ 1,434,217**
2170-Rico Funds				
Police Services				
21702423 Federal RICO	$ 145,677	$ 225,000	$ 225,000	$ 225,000
21702424 State RICO	$ 449,700	$ 1,405,263	$ 1,205,263	$ 1,348,444
21702425 Federal RICO-Treasury	$ -	$ -	$ 200,000	$ -
Police Services Total	**$ 595,377**	**$ 1,630,263**	**$ 1,630,263**	**$ 1,573,444**
2170-Rico Funds Total	**$ 595,377**	**$ 1,630,263**	**$ 1,630,263**	**$ 1,573,444**
2180-Park and Rec Designated				
Public Faclit Recr&Spec Events				
21805029 Desert Valley Park	$ -	$ 6,000	$ 6,000	$ 6,000
21805030 Desert Mirage Park	$ -	$ 5,000	$ 5,000	$ 5,000
21805031 Desert Gardens Park	$ -	$ 8,000	$ 8,000	$ 8,000
21805032 Discovery Park	$ -	$ 4,000	$ 4,000	$ 4,000
21805033 Elsie McCarthy Pk. Maint	$ 3,740	$ 13,973	$ 13,973	$ 14,451
21805034 Paseo Racquet Center	$ -	$ 25,000	$ 25,000	$ 25,000
21805028 Dedicate a Tree	$ 661	$ 2,000	$ 2,000	$ 2,000
21805090 Dedicate a Bench	$ 21	$ -	$ -	$ -
Public Faclit Recr&Spec Events Total	**$ 4,422**	**$ 63,973**	**$ 63,973**	**$ 64,451**
2180-Park and Rec Designated Total	**$ 4,422**	**$ 63,973**	**$ 63,973**	**$ 64,451**
2190-Airport Capital Grant				
Transportation				
21905281 Airport Grants	$ -	$ -	$ -	$ -
Transportation Total	**$ -**	**$ -**	**$ -**	**$ -**
2190-Airport Capital Grant Total	**$ -**	**$ -**	**$ -**	**$ -**
2200-Training Facility Revenue				
Field Operations				
22002846 PS Training Ops - Fac. Mgmt	$ 973,801	$ 954,815	$ 954,815	$ 1,145,151
Field Operations Total	**$ 973,801**	**$ 954,815**	**$ 954,815**	**$ 1,145,151**
Fire Services				
22002023 PS Training Ops - Fire	$ 1,362,491	$ 1,925,523	$ 1,925,523	$ 1,868,291
Fire Services Total	**$ 1,362,491**	**$ 1,925,523**	**$ 1,925,523**	**$ 1,868,291**
Police Services				
22002413 PS Training Ops - Police	$ 413,613	$ 455,904	$ 455,904	$ 454,387
Police Services Total	**$ 413,613**	**$ 455,904**	**$ 455,904**	**$ 454,387**
2200-Training Facility Revenue Total	**$ 2,749,904**	**$ 3,336,243**	**$ 3,336,243**	**$ 3,467,829**
Special Revenue Funds Total	**$ 58,423,015**	**$ 67,810,129**	**$ 68,740,257**	**$ 77,740,586**

FUND DESCRIPTION	FY2023 ACTUAL	FY2024 BUDGET	FY2024 ESTIMATE	FY2025 BUDGET
Enterprise Funds				
6020+-Water & Sewer				
Budget and Finance				
60201117 Customer Service	$ 3,176,725	$ 4,060,926	$ 4,060,926	$ 4,288,968
Budget and Finance Total	**$ 3,176,725**	**$ 4,060,926**	**$ 4,060,926**	**$ 4,288,968**
Water Services				
60202710 Environmental Resources	$ 687,550	$ 837,147	$ 837,147	$ 1,001,419
60202711 Water Services Administration	$ 8,296,303	$ 8,497,284	$ 8,496,483	$ 8,741,458
60202712 Operating Administration	$ 1,436,542	$ 1,721,980	$ 1,721,980	$ 1,950,947
60202713 SCADA Management	$ 1,152,486	$ 1,375,791	$ 1,464,239	$ 1,500,744
60202714 Public Service Representative	$ 168,045	$ 550,674	$ 550,674	$ -
60202715 System Security	$ 777,367	$ 1,032,353	$ 1,032,353	$ 1,196,362
60202717 Water Conservation	$ 489,282	$ 734,804	$ 702,323	$ 726,627
60202718 Water Quality	$ 1,621,406	$ 1,921,972	$ 1,921,972	$ 2,030,737
60202719 Materials Control Warehouse	$ 350,028	$ 489,901	$ 489,206	$ 513,509
60202720 Customer Service - Field	$ 1,512,163	$ 1,836,268	$ 1,823,006	$ 2,002,097
60202722 Raw Water Usage	$ 6,023,553	$ 6,622,887	$ 6,622,887	$ 7,660,707
60202723 Central System Control	$ 2,141,492	$ 2,881,802	$ 2,881,802	$ 3,333,315
60202724 Pyramid Peak WTP	$ 4,327,419	$ 4,976,683	$ 4,976,683	$ 6,290,541
60202725 Cholla Treatment Plant	$ 4,826,266	$ 5,414,996	$ 5,414,996	$ 6,018,992
60202726 Central System Maintenance	$ 3,446,625	$ 4,126,262	$ 4,118,262	$ 4,671,622
60202727 Water Distribution	$ 6,153,408	$ 8,477,728	$ 8,447,728	$ 9,193,228
60202728 Meter Maintenance	$ 109	$ -	$ -	$ -
60202729 Oasis Surface WTP	$ 3,151,494	$ 3,620,825	$ 3,620,825	$ 3,951,716
60202733 West Area WRF	$ -	$ 777	$ 777	$ -
60302731 Pretreatment Program	$ 446,146	$ 622,429	$ 619,219	$ 679,699
60302734 Storm Water	$ 969,509	$ 1,179,253	$ 1,179,253	$ 1,290,642
60302735 SROG - 91st Ave WWTP	$ 3,916,012	$ 4,307,791	$ 4,307,791	$ 4,717,185
60302737 Wastewater Collection	$ 3,140,228	$ 3,932,735	$ 3,932,735	$ 4,352,835
60302738 Arrowhead WRF	$ 2,321,802	$ 2,930,273	$ 2,930,273	$ 3,059,133
60302739 West Area WRF	$ 4,065,635	$ 4,662,198	$ 4,662,198	$ 5,180,470
60302740 Irrigation	$ 194,527	$ 318,912	$ 318,912	$ 324,173
Water Services Total	**$ 61,615,395**	**$ 73,073,724**	**$ 73,073,724**	**$ 80,388,159**
6020+-Water & Sewer Total	**$ 64,792,120**	**$ 77,134,650**	**$ 77,134,650**	**$ 84,677,127**
6110+-Landfill				
Budget and Finance				
61101120 Landfill Customer Service	$ 99,415	$ 130,288	$ 130,288	$ 135,408
Budget and Finance Total	**$ 99,415**	**$ 130,288**	**$ 130,288**	**$ 135,408**
Field Operations				
61102834 Landfill	$ 4,462,979	$ 5,489,637	$ 5,489,637	$ 5,831,431
61102835 Solid Waste Admin	$ 1,580,828	$ 2,232,740	$ 2,232,740	$ 2,445,481
61102836 Recycling	$ 1,614,717	$ 2,095,437	$ 2,095,437	$ 2,361,063
61102837 MRF Operations	$ 1,420,071	$ 1,805,665	$ 1,805,665	$ 1,890,403
61105073 Gas Management System	$ 61,311	$ 166,724	$ 166,724	$ 166,724
Field Operations Total	**$ 9,139,906**	**$ 11,790,201**	**$ 11,790,201**	**$ 12,695,102**
6110+-Landfill Total	**$ 9,239,321**	**$ 11,920,489**	**$ 11,920,489**	**$ 12,830,510**
6120-Solid Waste				
Field Operations				
61202838 Solid Waste Roll-off	$ 955,375	$ 1,063,388	$ 1,063,388	$ 1,227,158
61202839 Commercial Frontload	$ 3,772,428	$ 4,368,291	$ 4,368,291	$ 4,654,160
61202840 Curb Service	$ 10,101,737	$ 11,316,184	$ 11,316,184	$ 12,603,345
61202841 Residential-Loose Trash Collec	$ 5,058,764	$ 5,656,470	$ 5,656,470	$ 5,983,878
Field Operations Total	**$ 19,888,304**	**$ 22,404,334**	**$ 22,404,334**	**$ 24,468,540**
6120-Solid Waste Total	**$ 19,888,304**	**$ 22,404,334**	**$ 22,404,334**	**$ 24,468,540**
6130-Housing Public Activities				
Community Services				
61301713 Housing Public Activities	$ 2,196,399	$ 17,199,548	$ 17,199,548	$ 21,178,487
61301717 Housing Admin-GF Supported	$ -	$ 1,044,359	$ 1,044,359	$ 1,140,079
Community Services Total	**$ 2,196,399**	**$ 18,243,907**	**$ 18,243,907**	**$ 22,318,565**
6130-Housing Public Activities Total	**$ 2,196,399**	**$ 18,243,907**	**$ 18,243,907**	**$ 22,318,565**
Enterprise Funds Total	**$ 96,116,143**	**$ 129,703,380**	**$ 129,703,380**	**$ 144,294,742**

FUND DESCRIPTION	FY2023 ACTUAL	FY2024 BUDGET	FY2024 ESTIMATE	FY2025 BUDGET
Internal Service Funds				
7010-Risk Management Self Insurance				
Human Resources				
70102113 Risk Management	$ 5,572,674	$ 12,902,919	$ 12,902,919	$ 14,184,974
Human Resources Total	**$ 5,572,674**	**$ 12,902,919**	**$ 12,902,919**	**$ 14,184,974**
7010-Risk Management Self Insurance Total	**$ 5,572,674**	**$ 12,902,919**	**$ 12,902,919**	**$ 14,184,974**
7020-Workers Comp Self Insurance				
Human Resources				
70202114 Workers' Compensation	$ 3,374,077	$ 10,911,047	$ 10,911,047	$ 12,206,754
70205098 Presumptive Cancer Care	$ 1,578,803	$ 819,526	$ 819,526	$ 819,574
Human Resources Total	**$ 4,952,880**	**$ 11,730,572**	**$ 11,730,572**	**$ 13,026,328**
7020-Workers Comp Self Insurance Total	**$ 4,952,880**	**$ 11,730,572**	**$ 11,730,572**	**$ 13,026,328**
7030-Benefits Trust				
Human Resources				
70305019 Benefit Programs	$ 29,860,755	$ 36,587,174	$ 36,587,174	$ 38,686,000
70302111 Benefits	$ -	$ -	$ -	$ 743,892
Human Resources Total	**$ 29,860,755**	**$ 36,587,174**	**$ 36,587,174**	**$ 39,429,892**
7030-Benefits Trust Total	**$ 29,860,755**	**$ 36,587,174**	**$ 36,587,174**	**$ 39,429,892**
7040-Fleet Services				
Field Operations				
70402843 Fleet Management	$ 5,425,361	$ 6,662,421	$ 6,748,681	$ 7,455,102
70402844 Fuel Services	$ 4,561,439	$ 4,993,967	$ 4,993,967	$ 4,994,641
70402845 Parts Store Operations	$ 2,282,484	$ 2,872,743	$ 2,786,482	$ 2,967,625
70402848 Fleet Mgt-Ins Claim Repairs	$ 267,786	$ 500,000	$ 500,000	$ 905,387
Field Operations Total	**$ 12,537,070**	**$ 15,029,130**	**$ 15,029,130**	**$ 16,322,755**
7040-Fleet Services Total	**$ 12,537,070**	**$ 15,029,130**	**$ 15,029,130**	**$ 16,322,755**
7050-Technology				
Innovation and Technology				
70502210 Innovation & Tech Operations	$ 11,683,393	$ 17,026,188	$ 17,026,188	$ 19,371,291
70502211 Telephones	$ 688,642	$ 844,000	$ 844,000	$ 854,916
70502212 Innovation & Tech Maintenance	$ 1,465,003	$ 2,576,040	$ 2,576,040	$ 2,275,420
Innovation and Technology Total	**$ 13,837,038**	**$ 20,446,229**	**$ 20,446,229**	**$ 22,501,627**
7050-Technology Total	**$ 13,837,038**	**$ 20,446,229**	**$ 20,446,229**	**$ 22,501,627**
7060-Technology Projects				
Innovation and Technology				
70602213 Technology Projects	$ 1,355,174	$ 10,096,495	$ 10,096,495	$ 11,061,278
Innovation and Technology Total	**$ 1,355,174**	**$ 10,096,495**	**$ 10,096,495**	**$ 11,061,278**
7060-Technology Projects Total	**$ 1,355,174**	**$ 10,096,495**	**$ 10,096,495**	**$ 11,061,278**
Internal Service Funds Total	**$ 68,115,591**	**$ 106,792,518**	**$ 106,792,518**	**$ 116,526,855**
Capital Project Funds				
4610-ARPA Capital Projects				
Budget and Finance				
46104011 Grants-Finance	$ -	$ -	$ -	$ -
Budget and Finance Total	**$ -**	**$ -**	**$ -**	**$ -**
4610-ARPA Capital Projects Total	**$ -**	**$ -**	**$ -**	**$ -**
Capital Project Funds Total	**$ -**	**$ -**	**$ -**	**$ -**
Grand Total	**$ 470,554,752**	**$ 595,135,779**	**$ 595,550,567**	**$ 671,378,247**

Transfers To / Transfer From	1000 General Fund	2050 Highway User Gas Tax	2070 Transportation Sales Tax	2080 Police Special Revenue	2090 Fire Special Revenue	6020 Water/Sewer	7050 IT Operating	Total Transfers-In
1000 - General Fund	-	-	-	33,082,347	17,282,648	-		50,364,995
1020 - Vehicle Replacement Fund	4,299,131	-	-	-	-	-		4,299,131
1080 - Gen Gov Capital Project Fund	93,660,924	-	-	-	-	-		93,660,924
2130 - Airport Special Revenue Fund	167,047	-	-	-	-	-		167,047
2140 - CAP Grant Fund	64,299	-	-	-	-	-		64,299
2200 - Training Facility Revenue Fund	3,466,052	-	-	-	-	-		3,466,052
3030 - M.P.C. Debt Service Fund	10,296,630	-	-	-	-	-		10,296,630
3040 - Transportation Debt Service Fund		-	6,712,754	-	-	-		6,712,754
3050 - Excise Tax Deb Service Fund	22,048,571	-	-	-	-	-		22,048,571
3060 - COP's Debt Service Fund	19,469,411							19,469,411
4020 - Hurf Capital Project Fund	-	6,234,962	-	-	-	-		6,234,962
4030 - Transportation Capital Project Fund	-	-	43,644,848	-	-	-		43,644,848
6020 - Water/Sewer Fund	849,083	-	-	-	-	-		849,083
6040 - Water/Sewer Debt Service Fund	-	-	-	-	-	28,110,650		28,110,650
6110 - Landfill Fund	1,159,160	-	-	-	-	-		1,159,160
6120 - Solid Waste Fund	206,250	-	-	-	-	-		206,250
6130 - Public Housing Fund	1,135,224	-	-	-	-	-		1,135,224
7060 - IT Project Fund							2,760,857	2,760,857
Total Transfers Out	156,821,781	6,234,962	50,357,602	33,082,347	17,282,648	28,110,650	2,760,857	294,650,848

** Actual transfer amounts will vary based on actual revenues, expenses, grant opportunities, etc.*

DESCRIPTION	BUDGET FY 2021	BUDGET FY 2022	BUDGET FY 2023	BUDGET FY 2024	PROJECTED FY 2025
Fiscal Year Budget Amount	$747,000,000	$1,244,000,000	$1,070,000,000	$1,260,000,000	$1,480,000,000
Qualifiable Exclusions (estimated)	$235,123,536	$734,731,775	$492,987,137	$546,977,964	$726,319,256
Total Estimated Expenditures	$511,876,464	$509,268,225	$577,012,863	$713,022,036	$753,680,744
Expenditure Limitation	$617,897,408	$62,788,939	$671,002,519	$730,770,870	$765,293,060
b1. Maximum Allowable Primary Property Tax Levy (ARS 42-17051)					
Primary Assessed Valuation	$1,478,280,140	$1,582,239,446	$1,682,808,105	$1,880,897,519	$2,106,043,229
Maximum Allowable Primary Tax Levy	$6,554,694	$6,855,844	$7,197,370	$7,677,824	$8,375,734
b2. Amount Received from Primary Property Taxation in Prior Year in Excess of the Sum of that Year's Maximum Allowable Primary Property Tax Levy [ARS 42-17005]	N/A	N/A	N/A	N/A	N/A
b3. Property Tax Levy Amounts					
Secondary Assessed Valuation	$1,478,280,140	$1,582,239,446	$1,682,808,105	$1,880,897,519	$2,106,043,229
A. Secondary Property Tax Levy	**$20,690,008**	**$21,216,248**	**$21,837,801**	**$22,837,857**	**$24,423,783**
B. Primary Property Tax Levy	**$5,936,773**	**$6,088,457**	**$6,266,777**	**$6,553,047**	**$7,008,912**
Total Property Tax Levy Amount	$26,626,781	$27,304,705	$28,104,578	$29,390,904	$31,432,695
b4. Property Taxes Collected (Estimated)					
A. Primary Property Tax	$5,936,773	$6,088,457	$6,266,777	$6,553,047	$7,008,912
Prior Year's	$51,207	$57,132	$64,843	$72,691	$82,888
B. Secondary Property Tax	$20,690,008	$21,216,248	$21,837,801	$22,837,857	$24,423,783
Prior Year's	$155,628	$148,208	$139,706	$134,075	$128,549
Total Current Year's Collections	$26,626,781	$27,304,705	$28,104,578	$29,390,904	$31,432,695
Total Prior Year's Collections	$206,835	$205,340	$204,549	$206,766	$211,437
Total Property Tax Levy Collected	$26,833,616	$27,510,045	$28,309,127	$29,597,670	$31,644,132
City of Glendale Tax Rate					
A. Primary Property Tax Rate	$0.4016	$0.3848	$0.3724	$0.3484	$0.3328
B. Secondary Property Tax Rate	$1.3996	$1.3409	$1.2977	$1.2142	$1.1597
Total Property Tax Rate	$1.8012	$1.7257	$1.6701	$1.5626	$1.4925

Arizona law limits the amount of tax supported debt that a city may issue. This limitation for bonds to finance water, wastewater, storm drain, streets, parks and recreation projects is 20% of the municipality's assessed valuation. The limit for bonds to finance all other projects is 6% of the municipality's assessed valuation. The current debt limits and indebtedness are shown below.

Calculation of legal limitations

20% Bonds	
Secondary Property Value	$2,106,043,229
Bond Indebtedness Limitation	$421,208,646
Debt Outstanding as of 07/01/24	$128,000,000
Principal Payments FY25	$9,980,000
Proposed Debt FY25	$32,256,968
Estimated Debt outstanding FY25	$150,276,968
Remaining limitation available	$270,931,678
6% Bonds	
Secondary Property Value	$2,106,043,229
Bond Indebtedness Limitation	$126,362,594
Debt Outstanding as of 07/01/24	$16,305,000
Principal Payments FY25	$2,680,000
Proposed Debt FY25	$16,172,334
Estimated Debt outstanding FY25	$29,797,334
Remaining limitation available	$96,565,260

Truth in Taxation Calculation

Previous year's primary levy = Tax Rate
Current net assessed valuation(AV)

$6,553,047 = $0.3328
$1,969,321,795

Current AV-Existing Property	$1,969,321,795
Prior year Levy	$6,553,047
Prior Year Tax Rate	$0.3484
Rate to Receive Prior Year Levy	$0.3328
New property valuation	$136,721,434
Growth in Levy-New Property	$455,009
Increase-Exclusive of New Property	$856

DEPT	FUND/ORG	POSITION TITLE	FY2021	FY2022	FY2023	FY2024	FY2025
Audit							
	10001310						
		INTERNAL AUDIT PROGRAM MANAGER	1	1	1	1	1
	10001310 Total		**1**	**1**	**1**	**1**	**1**
Audit Total			1	1	1	1	1
Budget and Finance							
	10001110						
		ASSISTANT DIRECTOR, FINANCE	1	1	1	1	1
		CONTRACTS PROGRAM MANAGER	1	1	1	1	1
		DIRECTOR, BUDGET AND FINANCE	1	1	1	1	1
		MANAGEMENT ASSISTANT	1	1	1	1	1
	10001110 Total		**4**	**4**	**4**	**4**	**4**
	10001111						
		ACCOUNTANT	4	4	4	4	4
		ACCOUNTANT, SR.	4	4	4	4	5
		ACCOUNTING PROJECT MANAGER	1	1	1	1	1
		ACCOUNTS PAYABLE SPECIALIST	2	2	2	2	2
		CONTROLLER	1	1	1	1	1
		PAYROLL SPECIALIST	3	3	2	2	3
		PAYROLL SPECIALIST, LEAD			1	1	1
		SUPERVISOR, PAYROLL	1	1	1	1	1
	10001111 Total		**16**	**16**	**16**	**16**	**18**
	10001112						
		LICENSING & TAXPAYER ANALYST	1	1	1	1	1
		LICENSING SPECIALIST	2	2	2	2	2
		MANAGER, TAX & LICENSE	1	1	1	1	1
		SOFTWARE ENGINEER, SR				1	1
		SUPERVISOR, TAX AND LICENSING	1	1	1	1	1
		SYSTEMS ANALYST, SR	1	1	1		
		TAX AUDITOR	4	4	4	4	4
	10001112 Total		**10**	**10**	**10**	**10**	**10**
	10001113						
		ADMINISTRATOR, PROCUREMENT	1	1	1	1	1
		BUYER II			1		
		CONTRACT ANALYST	3	3			
		MANAGEMENT ASSISTANT	1	1	1	1	1
		PROCUREMENT OFFICER			3	3	3
		PROCUREMENT SPECIALIST				1	1
	10001113 Total		**5**	**5**	**6**	**6**	**6**
	10001115						
		ADMINISTRATOR, BUDGET	1	1	1	1	1
		BUDGET AND FINANCE ANALYST	2	2	2	2	2
		BUDGET AND PERFORMANCE ANALYST	1	1	1	1	1
	10001115 Total		**4**	**4**	**4**	**4**	**4**
	10001116						
		GRANTS PROGRAM MANAGER	1	1	1	1	1
	10001116 Total		**1**	**1**	**1**	**1**	**1**
	10001117						
		CUSTOMER SERVICE REPRESNTATIVE, LEAD			1	1	1
		CUSTOMER SERVICE REPRESNTATIVE, SR			1	1	1
		SOFTWARE ENGINEER, SR				1	1
		SYSTEMS ANALYST, SR.			1		
	10001117 Total				**3**	**3**	**3**
	10001119						
		COLLECTIONS REPRESENTATIVE		2	2	2	2
		COLLECTIONS REPRESENTATIVE, SR				1	1
		SUPERVISOR, REVENUE RECOVERY		1	1	1	1
	10001119 Total			**3**	**3**	**4**	**4**
	60201117						
		ADMINISTRATIVE SUPPORT ASST	1				
		ADMINISTRATOR, BUSINESS OPERATIONS			1	1	1
		BUSINESS ANALYST		1	1	1	1
		COLLECTIONS REPRESENTATIVE	2				
		COLLECTIONS REPRESENTATIVE SR			1		

DEPT	FUND/ORG	POSITION TITLE	FY2021	FY2022	FY2023	FY2024	FY2025
		CUSTOMER SERVICE REPRESENTATIVE, LEAD			1		
		CUSTOMER SVC REPRESENTATIVE	14.5	14.5	14.5	13.5	13.5
		CUSTOMER SVC REPRESENTATIVE SR	4	4	5	4	4
		MANAGEMENT ANALYST	1	1	1	1	1
		MANAGEMENT ASSISTANT	1	1	1	1	1
		MANAGER, CUSTOMER SERVICE	1	1	1	1	1
		SUPERVISOR, CUSTOMER SERVICE	3	3	2	3	3
		SUPERVISOR, REVENUE RECOVERY	1				
	60201117 Total		**28.5**	**25.5**	**28.5**	**25.5**	**25.5**
	61101120						
		CUSTOMER SVC REPRESENTATIVE SR		1	1	1	1
	61101120 Total			**1**	**1**	**1**	**1**
Budget and Finance Total			68.5	69.5	73.5	74.5	76.5
City Attorney's Office							
	10001210						
		ADMINISTRATIVE SUPPORT ASST	1		1	1	1
		ADMINISTRATIVE SUPPORT SPEC	5	6	6	6	6
		ASSISTANT CITY ATTORNEY	3	3	3	3	3
		ASSISTANT CITY PROSECUTOR	6	5	5	5	7
		ASSISTANT CITY PROSECUTOR, SR.	1	2	2	2	2
		ASST CITY PROSECUTOR	1	1	1	1	
		CHIEF DEPUTY CITY ATTORNEY	1	1	1	1	1
		CITY ATTORNEY	1	1	1	1	1
		CITY PROSECUTOR	1	1	1	1	1
		CONTRACTS PROGRAM MANAGER	1	1	1	1	1
		DEPUTY CITY ATTORNEY	2	2	2	2	2
		LEGAL ASSISTANT	3	1	2	2	2
		LEGAL ASSISTANT, SR.		2	1	1	1
		PARALEGAL			1	1	1
		VICTIM ASSISTANCE CASEWORKER	2	2	2	2	2
	10001210 Total		**28**	**28**	**30**	**30**	**31**
City Attorney's Office Total			28	28	30	30	31
City Clerk							
	10001410						
		ADMINISTRATIVE SUPPORT SPEC	1	1	1		
		ASSISTANT TO THE CITY CLERK				1	1
		CITY CLERK	1	1	1	1	1
		CITY CLERK SPECIALIST				2	2
		CITY CLERK SPECIALIST, SR				1	1
		COUNCIL AGENDA PROCESS MANAGER	1	1	1		
		DEPUTY CITY CLERK	1	1	1	1	1
		MANAGEMENT ASSISTANT	1	1	1		
		RECORDS COORDINATOR	1	1	1		
		RECORDS PROGRAM MANAGER	1	1	1	1	1
	10001410 Total		**7**	**7**	**7**	**7**	**7**
City Clerk Total			7	7	7	7	7
City Court							
	10001510						
		ACCOUNTANT	1	1	1	1	1
		ACCOUNTANT, SR.	1	1	1	1	1
		ADMINISTRATOR, COURT	1	1	1	1	1
		CITY JUDGE	2	2	2	2	2
		COURT CLERK	23.5	23.5	23.5	23.5	23.5
		COURT CLERK, SR.	4	4	4	4	4
		COURT HEARING OFFICER	1	1	1	1	1
		COURT INTERPRETER	1.5	1.5	1.5	1.5	1.5
		COURT PROGRAM COORDINATOR	1	1	2	2	2
		DEPUTY COURT ADMINISTRATOR	1	1	1	1	1
		MANAGEMENT ASSISTANT	1	1	1	1	1
		PRESIDING CITY JUDGE	1	1	1	1	1
		SUPERVISOR, COURT	3	3	3	3	3
		SYSTEMS ANALYST	2	2	2	2	2
	10001510 Total		**44**	**44**	**45**	**45**	**45**

DEPT	FUND/ORG	POSITION TITLE	FY2021	FY2022	FY2023	FY2024	FY2025
	21205001						
		COURT PROGRAM COORDINATOR	1	1			
		POLICE OFFICER	1	1	1	1	1
	21205001 Total		**2**	**2**	**1**	**1**	**1**
	21205002						
		COURT CLERK	0.5	0.5	0.5	0.5	0.5
	21205002 Total		**0.5**	**0.5**	**0.5**	**0.5**	**0.5**
City Court Total			46.5	46.5	46.5	46.5	46.5
City Manager's Office							
	10001610						
		ASSISTANT CITY MANAGER	2	2	2	2	2
		CITY MANAGER	1	1	1	1	1
		DEPUTY CITY MANAGER	1	1	2	2	2
		EXEC ASST TO CITY MGR	1	1	1	1	
		EXECUTIVE MANAGEMENT ASSISTANT					1
		MANAGEMENT ASSISTANT	1	1	1	1	0
		STRATEGIC INITIATIVES EXECUTIVE					1
	10001610 Total		**6**	**6**	**7**	**7**	**7**
	10001612						
		ADMINISTRATIVE SUPPORT ASST	1	1	2	2	2
		ADMINISTRATIVE SUPPORT SPEC	1	1	1	1	0
		ADMINISTRATOR, CODE COMPLIANCE	2	2	2	3	3
		CODE COMPLIANCE OFFICIAL	1	1	1	1	1
		CODE INSPECTOR	9	8	11	12	12
		CODE INSPECTOR, SR.	3	4	5	5	5
		SUPERVISOR, ADMINISTRATIVE SUPPORT					1
	10001612 Total		**17**	**17**	**22**	**24**	**24**
City Manager's Office Total			23	23	29	31	31
Communications							
	10003510						
		CREATIVE DESIGNER				1	1
		CREATIVE SERVICES PROGRAM MANAGER				1	1
		DIGITAL COMMUNICATIONS PROGRAM MANAGER				1	1
		DIGITAL CONTENT PROGRAM MANAGER				1	1
		MANAGEMENT ASSISTANT				1	1
		MEDIA PRODUCTION SPECIALST				2.5	2.5
		MEDIA RELATIONS & COMMUNICATIONS COORDINATOR				1	1
		MEDIA RELATIONS & COMMUNICATIONS PROGRAM MANAGER				1	1
		VIDEO EDITOR/PHOTOGRAPHER				2	2
		DIRECTOR, COMMUNICATIONS				1	1
	10003510 Total					**12.5**	**12.5**
Communications Total						12.5	12.5
Community Services							
	10001710						
		ASSISTANT DIRECTOR, COMMUNITY SERVICES			1	1	0
		DEPUTY DIRECTOR, COMMUNITY SERVICES					2
		DIRECTOR, COMMUNITY SERVICES	1	1	1	1	1
		MANAGEMENT ANALYST	1	1	1	1	1
		MANAGEMENT ASSISTANT	1	1	1	1	1
	10001710 Total		**3**	**3**	**4**	**4**	**5**
	10001711						
		ADMINISTRATIVE LIBRARIAN	6	6	6	6	6
		ADMINISTRATIVE SUPPORT SPECIALIST	1	1	1	1	1
		ADMINISTRATOR, LIBRARY	1	1	1	1	1
		CHIEF LIBRARIAN	1	1	1	1	1
		LIBRARIAN	13.5	12.5	12.5	12.5	12.5
		LIBRARY ASSISTANT	3.5	3.5	2.5	2.5	2.5
		LIBRARY ASSISTANT, LEAD	3	2	2	2	2
		LIBRARY ASSISTANT, SR.	6	6	6	6	6
		LIBRARY OPERATIONS COORDINATOR	1	1	1	1	1

DEPT	FUND/ORG	POSITION TITLE	FY2021	FY2022	FY2023	FY2024	FY2025
		LIBRARY TECHNOLOGY SPECIALIST	1	1	1	1	1
		PUBLIC SERVICE ASSISTANT	9	10.5	10.5	15.5	15.5
		SERVICE WORKER	0.5	0.5	0.5	0.5	0.5
		SERVICE WORKER (PARKS)	1	1	1	1	1
		SUPERVISOR, LIBRARY OPERATIONS	4	4	4	4	4
		VOLUNTEER COORDINATOR		1	1	1	1
	10001711 Total		**51.5**	**52**	**51**	**56**	**56**
	10001712						
		COMMUNITY SERVICES PROGRAM COORDINATOR				1	1
		COMMUNITY ENGAGEMENT PROGRAM MANAGER				1	1
		NEIGHBORHOOD SVCS PROG MGR	1	1	1		
	10001712 Total		**1**	**1**	**1**	**2**	**2**
	10001715						
		ACCOUNTANT, SR					**1**
		ADMINISTRATOR, COMMUNITY ACTION PROGRAM			1	1	1
		COMMUNITY SERVICES REPRESENTATIVE			1	1	1
		SUPERVISOR, ADMINISTRATIVE SUPPORT			1	1	1
	10001715 Total				**3**	**3**	**4**
	10001716						
		ADMINISTRATOR, REVITALIZATION	1	1	1	1	1
		HUMAN SERVICES COORDINATOR					1
		SUPV, REVITALIZATION GRANTS	1	1	1	1	1
	10001716 Total		**2**	**2**	**2**	**2**	**3**
	20404017						
		ACCOUNT SPECIALIST	1	1			
		ACCOUNTANT, SR.			1	1	0
		ADMINISTRATIVE SUPPORT ASST	1	1	1	1	1
		ADMINISTRATIVE SUPPORT SPEC	1	1	1	1	1
		CONTRACT MONITOR			1	1	1
		HUMAN SERVICES COORDINATOR			1	1	1
		REVITALIZATION COORDINATOR	4	4	2	2	2
		SUPERVISOR, REVITALIZATION	1	1	1	1	1
	20404017 Total		**8**	**8**	**8**	**8**	**7**
	21404017						
		ADMINISTRATIVE SUPPORT SPEC		1			
		COMMUNITY SERVICES PROGRAM COORDINATOR		2	2		
	21404017 Total			**3**	**2**		
	21405261						
		ADMIN, COMMUNITY ACTION PRGM	1	1			
		ADMINISTRATIVE SUPPORT SPECIALIST			1	1	1
		COMMUNITY SERVICES PROGRAM COORDINATOR				2	2
		COMMUNITY SERVICES REP	3.5	3.5	3.5	3.5	3.5
		COMMUNITY SERVICES REP, SR.	1	1	1	1	1
		MANAGEMENT ASSISTANT	1				
		SUPERVISOR, ADMIN SUPPORT		1			
	21405261 Total		**6.5**	**6.5**	**5.5**	**7.5**	**7.5**
	61301713						
		ACCOUNT SPECIALIST	1	1	1		
		ACCOUNTANT	1	1	1		
		ADMINISTRATIVE SUPPORT ASST	2				
		ADMINISTRATIVE SUPPORT SPEC		2	2	2	2
		ADMINISTRATOR, HOUSING SERVICE	1	1	1		
		BUILDING MAINT WORKER, LEAD	1	1	1	1	1
		BUILDING MAINTENANCE WORKER	1	1	1	1	1
		COMMUNITY SERVICES PROGRAM COORDINATOR		1	1	2	2
		COMMUNITY SERVICES REP	6	6	6	6	8
		COMMUNITY SERVICES REP, SR.	1	1	1	1	2
		FACILITY MAINTENANCE SUPERVISOR		1			

DEPT	FUND/ORG	POSITION TITLE	FY2021	FY2022	FY2023	FY2024	FY2025
		HOUSING GRANT FUNDED POSITION	1				
		HOUSING PROGRAM INSPECTOR	1	1	1	1	1
		HOUSING PROGRAM MANAGER	1	1	1		
		SERVICE WORKER (BLDG MAINT)	1	1	1	1	1
		SUPERVISOR, FACILITIES COMMUNITY SERVICES			1	1	1
		SUPERVISOR, HOUSING	1	1	1		2
		SUPV BUILDING MAINTENANCE	1				
	61301713 Total		**20**	**20**	**20**	**16**	**21**
	61301717						
		ACCOUNT SPECIALIST				1	1
		ACCOUNTANT				1	1
		ADMINISTRATOR, HOUSING SERVICE				1	1
		HOUSING PROGRAM MANAGER				1	1
		SUPERVISOR, HOUSING				1	1
	61301717 Total					**5**	**5**
Community Services Total			92	95.5	96.5	103.5	110.5
Development Services							
	10001810						
		ADMINISTRATIVE SUPPORT ASST	1			1	1
		ADMINISTRATIVE SUPPORT SPEC		1	1	1	1
		ADMINISTRATOR, PLANNING	1				
		ASSOCIATE PLANNER			1	1	1
		DEPUTY DIRECTOR, DEVELOPMENT SERVICES				1	1
		DIRECTOR, DEVELOPMENT SERVICES	1	1	1	1	1
		MANAGEMENT ASSISTANT	1				
		GIS SPECIALIST			1	1	1
		GIS TECHNICIAN		1	1	1	1
		PLANNER	2	2		2	2
		PLANNER, SR.			7	5	5
		PLANNING PROJECT MGR, SR	4	4			
		PLANNING TECHNICIAN	1				
		PRINCIPAL PLANNER				1	1
		SPECIAL PROJECTS EXEC OFFICER	1	1	1		
		SUPERVISOR, ADMIN SUPPORT		1	1	1	1
		MANAGER, PLANNING		1	1		
	10001810 Total		**12**	**12**	**15**	**16**	**16**
	10001811						
		ADMINISTRATIVE SUPPORT ASST		1	1	1	1
		ADMINISTRATIVE SUPPORT SPEC	1				
		ADMINISTRATOR, BUILDING SAFETY	2	1	1	1	1
		BUILDING INSPECTOR	2	5	6	6	6
		BUILDING INSPECTOR SPECIALIST	6	9	9	9	9
		BUILDING INSPECTOR, LEAD		1	1	1	1
		BUILDING SAFETY OFFICIAL	1	1	1		
		DEPUTY DIRECTOR, DEVELOPMENT SERVICES				1	1
		DEVELOPMENT PLANS TECH	2	2	2	2	2
		DEVELOPMENT SVCS REP	3	4	5	6	6
		MANAGEMENT ASSISTANT		1	1	1	1
		PLANS EXAMINER	2	3	3	1	1
		PLANS EXAMINER, SR.	1			2	2
		PLANS REVIEWER		1	1	1	1
		STRUCTURAL ENGINEER			1	1	1
		STRUCTURAL PLANS EXAMINER	1	1			
		SUPV, BUILDING INSPECTION	4	1	1	1	1
		SUPV, DEVELOPMENT SERVICES	1	1	1	1	1
	10001811 Total		**26**	**31**	**34**	**35**	**35**
	10005006						
		GIS COORDINATOR	1	1	1	1	1
		GIS TECHNICIAN	1	1	1	1	1
	10005006 Total		**2**	**2**	**2**	**2**	**2**
Development Services Total			40	45	51	53	53

DEPT	FUND/ORG	POSITION TITLE	FY2021	FY2022	FY2023	FY2024	FY2025
Economic Development							
	10001910						
		ASST DIRECTOR, ECONOMIC DEV	1	1	1		
		CREATIVE DESIGNER				1	1
		DEPUTY DIRECTOR, ECONOMIC DEVELOPMENT				2	2
		DIRECTOR, ECONOMIC DEVELOPMENT	1	1	1	1	1
		ECONOMIC DEV PROGRAM MGR	2	2	3	3	3
		ECONOMIC DEVELOPMENT OFFICER	1	1	1		
		ECONOMIC DEVELOPMENT SPEC	2	2	2	2	2
		MANAGEMENT ASSISTANT	1	1	1		
		OPERATIONS SPECIALIST				1	1
	10001910 Total		**8**	**8**	**9**	**10**	**10**
	10001912						
		ADMINISTRATOR, SPECIAL EVENTS	1	1	1	1	1
		AUDIO VISUAL SPECIALIST				1	1
		RECREATION COORDINATOR	2	1	1		
		SPECIAL EVENTS PROGRAM MANAGER	1	1	1	1	1
		SPECIAL EVENTS PROD SPEC	1	1	1		
	10001912 Total		**4**	**3**	**3**	**3**	**3**
	10005333						
		ADMINISTRATOR, CONVENTION AND VISITORS BUREAU	1	1	1	1	1
		CVB REPRESENTATIVE	0.5	0.5	0.5	0.5	0.5
		DIGITAL CONTENT SPECIALIST	1	1	1	1	1
		NATIONAL SALES MANAGER	2	2	2	2	2
	10005333 Total		**4.5**	**4.5**	**4.5**	**4.5**	**4.5**
	21101911						
		ADMINISTRATOR, ARTS				1	1
		ARTS & CULTURE PROGRAM MANAGER	1	1	1		
		ARTS & CULTURE COORDINATOR		1	1	1	1
	21101911 Total		**1**	**2**	**2**	**2**	**2**
Economic Development Total			9	10	11	19.5	19.5
Emergency Management							
	10003610						
		EMERGENCY MANAGEMENT ANALYST					1
		EMERGENCY MANAGEMENT SPECIALIST					1
		MANAGEMENT ASSISTANT					1
		DIRECTOR, EMERGENCY MANAGEMENT					1
	10003610 Total						**4**
Emergency Management Total							4
Engineering							
	10003014						
		ADMIN ENGR BUDGET & CIP	1	1	1	1	1
		ADMINISTRATIVE SUPPORT COORD	1				
		ADMINISTRATIVE SUPPORT SPEC		1	1	1	1
		CELL SITE PROGRAM COORDINATOR	1	1	1		
		DIRECTOR, ENGINEERING SERVICES		1	1	1	1
		MANAGEMENT ANALYST			1	1	1
		REAL PROPERTY SPECIALIST				1	1
		SUPERVISOR, ADMIN SUPPORT		1	1	1	1
		SUPERVISOR, ENGINEERING SUPPT	1				
	10003014 Total		**4**	**5**	**6**	**6**	**6**

DEPT	FUND/ORG	POSITION TITLE	FY2021	FY2022	FY2023	FY2024	FY2025
	10003016						
		ARCHITECT, SR.			1	1	1
		CIP/ENGINEERING PROJECT MGR		4	5	5	5
		CITY ENGINEER	1	1	1	1	1
		CIVIL ENGINEER, SR.	3	4	4	4	4
		ENGINEERING PROJECT MGR	4				
		PRINCIPAL ARCHITECT		1	1	1	1
		PRINCIPAL ENGINEER	2	1	1	1	1
		TRAFFIC ENGINEERING TECHNICIAN	1	1	1	1	1
	10003016 Total		**11**	**12**	**14**	**14**	**14**
	10003017						
		CIP/ENGINEERING PROJECT MGR		1	1	1	1
		ENGINEERING PROJECT MGR	1				
		PRINCIPAL ENGINEER	1	1	1	1	1
		REAL ESTATE PROGRAM MANAGER	1	1	1	1	1
		REAL PROPERTY SPECIALIST	1	1	1	1	1
	10003017 Total		**4**	**4**	**4**	**4**	**4**
	10003018						
		ADMINISTRATOR, CIVIL ENGINEER	1	1	1	1	1
		ENGINEERING ASSOCIATE			9	9	9
		ENGINEERING ASSOCIATE, SR.			5	5	5
		ENGINEERING INSPECTOR	8	8			
		ENGINEERING INSPECTOR, SR.	4	4			
	10003018 Total		**13**	**13**	**15**	**15**	**15**
Engineering Total			32	34	39	39	39
Field Operations							
	10002810						
		DIRECTOR, FIELD OPERATIONS	1	1	1	1	1
	10002810 Total		**1**	**1**	**1**	**1**	**1**
	10002812						
		ADMINISTRATOR, FIELD OPS CIP		1	1	1	1
		CIP/ENGINEERING PROJECT MGR		1	1	2	2
		CONTRACT MONITOR			1	2	2
		PLANNER/SCHEDULER				1	1
		SUPERVISOR, FACILITIES MAINT	2	1	1	1	1
		TRADES WORKER	8	10	11	12	12
		TRADES WORKER,LEAD	2	2	2	2	2
	10002812 Total		**12**	**15**	**17**	**21**	**21**
	10002847						
		CREWLEADER (PARKS)	1	1	1	1	1
		SERVICE WORKER				1	1
	10002847 Total		**1**	**1**	**1**	**2**	**2**
	10005060						
		CONTRACT MONITOR	1	1	1	1	1
		CUSTODIAN	1	1			
		CUSTODIAN, LEAD	1	1	1	1	1
		DEPUTY DIRECTOR, FIELD OPS		1	1	1	1
		PLANNER-SCHEDULER	1	1	1	1	1
		SUPERINTENDENT, FACILITIES MGT	1				
		SUPERVISOR, FACILITIES MAINT					
	10005060 Total		**5**	**5**	**4**	**4**	**4**
	22002846						
		BUILDING MAINTENANCE WORKER	1	1	1		
		TRADES WORKER	1	1	1	2	2
	22002846 Total		**2**	**2**	**2**	**2**	**2**
	61102834						
		ACCOUNT SPECIALIST, LEAD	1	1	1	1	1
		BUSINESS ANALYST	1	1	1		
		CASHIER	4	4	4	4	4
		EQUIPMENT MECHANIC SPEC, SR.	1	1	2	2	2
		EQUIPMENT OPERATOR, LEAD				1	1

DEPT	FUND/ORG	POSITION TITLE	FY2021	FY2022	FY2023	FY2024	FY2025
		FOREMAN, SOLID WASTE MANAGEMENT	1	1	1	1	1
		LANDFILL INSPECTOR	1	1	1	1	1
		LANDFILL OPERATOR	5	5	6	6	6
		SERVICE WORKER (LANDFILL)	3	3	4	5	5
		SUPERINTENDENT, LANDFILL	1	1	1	1	1
		SUPERVISOR, LANDFILL	1	1	1	1	1
	61102834 Total		**19**	**19**	**22**	**23**	**23**
	61102835						
		ACCOUNT SPECIALIST	4	3	2	3	3
		ADMIN, DEPT SUPPORT SVCS	1	1			
		ADMINISTRATIVE SUPPORT COORD	1	1	1	1	1
		ADMINISTRATOR, FINANCIAL PROGRAMS				1	1
		CIP ENGR PROJECT MANAGER		1	1		
		CONTRACT MONITOR	1	1	1	1	1
		DEPUTY DIRECTOR, FIELD OPS	1	1	2	2	2
		EQUIPMENT OPERATOR, LEAD				1	1
		FIELD OPERATIONS PROGRAM MANAGER				1	1
		FINANCIAL ANALYST	1	1	1		
		MANAGEMENT ASSISTANT		1	1	1	1
		PUBLIC WORKS PROGRAM MANAGER	1				
		SAFETY PROGRAM MANAGER	0.5	0.5	0.5	0.5	0.5
		SUPERVISOR, ADMINISTRATIVE SUPPORT			1	1	1
		SUPT, SOLID WASTE MGMT	1	1	1	1	1
	61102835 Total		**11.5**	**11.5**	**11.5**	**13.5**	**13.5**
	61102836						
		FOREMAN, SOLID WASTE MANAGEMENT	1	1	1	1	0
		RECYCLING EDUCATION PROGRAM MANAGER					1
		SOLID WASTE MGMT INSPECTOR	5	5	5	5	6
		SUPERVISOR, RECYCLING	1	1	1	1	1
	61102836 Total		**7**	**7**	**7**	**7**	**8**
	61102837						
		CREWLEADER (SOL WST MGMT)	1	1	1	1	1
		CUSTOMER SERVICE REPRESENTATIVE, SENIOR	1				
		EQUIPMENT MECHANIC SPEC, SR.	1	1			
		EQUIPMENT OPERATOR, LEAD				1	1
		FIELD OPERATIONS PROGRAM MANAGER			1		
		SERVICE WORKER	1	1	1	1	1
		SERVICE WORKER (LANDFILL)	2	2	1		
		SUPERVISOR, MRF OPERATIONS	1	1			
	61102837 Total		**7**	**6**	**4**	**3**	**3**
	61202838						
		EQUIPMENT OPERATOR (SWM)	1	1	2	2	2
	61202838 Total		**1**	**1**	**2**	**2**	**2**
	61202839						
		EQUIPMENT OPERATOR (SWM)	8	8	8		
		EQUIPMENT OPERATOR, SR				8	8
		FOREMAN, SOLID WASTE MANAGEMENT	1	1	1	1	1
		SERVICE WORKER, SR (SWM)	1	1	1	1	1
		SOLID WASTE SERVICES REP	1	1	1	1	1
	61202839 Total		**11**	**11**	**11**	**11**	**11**
	61202840						
		EQUIPMENT MECHANIC SPEC	2	2	2	2	2
		EQUIPMENT OPERATOR (SWM)	30	31	32	31	31
		EQUIPMENT OPERATOR, LEAD				1	1
		FOREMAN, SOLID WASTE MANAGEMENT	2	2	2	2	2
		SAFETY PROGRAM MANAGER	0.5	0.5	0.5	0.5	0.5
		SERVICE WORKER	1				
		SERVICE WORKER (SWM)	2	2	2	2	2
		SOLID WASTE ROUTING SPECIALIST	1	1	1	1	1
		SUPERVISOR, SOLID WASTE MGMT	1	1	1	1	1
	61202840 Total		**39.5**	**39.5**	**40.5**	**40.5**	**40.5**

DEPT	FUND/ORG	POSITION TITLE	FY2021	FY2022	FY2023	FY2024	FY2025
	61202841						
		EQUIPMENT OPERATOR (STREETS)	2	3	3	3	3
		EQUIPMENT OPERATOR (SWM)	18	18	18	18	18
		FOREMAN, SOLID WASTE MANAGEMENT	1	1	1	1	1
		SERVICE WORKER		1	1	1	1
		SOLID WASTE MGMT INSPECTOR	1	1	1	1	1
		SUPERVISOR, SOLID WASTE MGMT	1	1	1	1	1
	61202841 Total		**23**	**25**	**25**	**25**	**25**
	70402843						
		BUSINESS ANALYST				1	1
		BUYER	1	1	1	1	1
		CONTRACT MONITOR				1	1
		DEPUTY DIRECTOR, FIELD OPS			1	1	1
		EQUIPMENT MECHANIC	3	3	3	3	3
		EQUIPMENT MECHANIC SPEC	14	13	13	13	13
		EQUIPMENT MECHANIC SPEC, SR.		1	1	1	1
		EQUIPMENT MECHANIC, SR.	5	5	5	5	5
		FLEET MAINTENANCE COORDINATOR	2	2	2	2	2
		FLEET TIRE SPECIALIST	1	1	1	1	1
		SERVICE WORKER	1	1	1	1	1
		SERVICE WRITER	1	1	1	1	1
		SUPERINTENDENT, EQUIPMENT MGT	1	1			
		SUPERVISOR, FLEET	2	2	2	2	2
		SUPV, FLEET ACQUISITION & BILL	1				
		SUPV, FLEET ANALYSIS & ACQUISITION		1	1	1	1
		TIRE SPECIALIST					1
		WELDER-FABRICATOR	1	1	1	1	1
	70402843 Total		**33**	**33**	**33**	**35**	**36**
	70402845						
		CONTRACT MONITOR				1	
		MANAGEMENT ASSISTANT	1	1			
	70402845 Total		**1**	**1**	**1**		
Field Operations Total			174	178	182	190	192
Fire Services							
	10002010						
		ACCOUNT SPECIALIST	2	2	2	2	2
		ADMINISTRATIVE SUPPORT SPEC	1	2	1	1	1
		ADMINISTRATOR, FIRE HUMAN SERVICES				1	1
		ASSISTANT FIRE CHIEF	2	2	2	3	3
		CRISIS INTERVENTION SPECIALIST	2	2	2	2	2
		DEPUTY FIRE CHIEF (52 HRS)	2	2		1	1
		FIRE & LIFE SAFETY PROGRAM MANAGER				1	1
		FIRE CAPTAIN (52 HRS)				1	1
		FIRE CHIEF	1	1	1	1	1
		FIRE DATA PROJECT MANAGER	1	1	1		
		FIRE DEPT STAFF COUNSELOR	1	1	1	1	1
		FIRE ED & COMM OUTREACH COORD	1	1	1		
		FIRE EMS COORDINATOR				1	1
		FIRE FIGHTER (52 HRS)			3		
		FIRE HEALTH AND FITNESS COORD				1	1
		FIRE PERSONNEL ANALYST	1	1	1	1	1
		MANAGEMENT ASSISTANT	2	2	3	3	3
		SYSTEMS ANALYST, SR				1	1
	10002010 Total		**16**	**17**	**18**	**21**	**21**
	10002011						
		ADMIN, FIRE HUMAN SERVICES	1	1	1		
		DEPUTY FIRE CHIEF (52 HRS)	4	4	6	3	3
		FIRE BATTALION CHIEF (52 HRS)	7	7	8	6	6
		FIRE CAPTAIN (52 HRS)	59	61	64	65	66
		FIRE ENGINEER (52 HRS)	49	51	56	56	56
		FIRE FIGHTER (52 HRS)	121	119	118	121	121
	10002011 Total		**241**	**243**	**253**	**251**	**252**

DEPT	FUND/ORG	POSITION TITLE	FY2021	FY2022	FY2023	FY2024	FY2025
	10002012						
		FIRE BATTALION CHIEF (52 HRS)				1	1
		FIRE CAPTAIN (52 HRS)				1	1
	10002012 Total					**2**	**2**
	10002013						
		BUSINESS ANALYST	1	1			
		DEPUTY FIRE CHIEF (52 HRS)				1	1
		FIRE CAPTAIN (52 HRS)	1	1		1	1
		FLEET MAINTENANCE COORDINATOR	1	1	1	1	1
		SERVICE WORKER	1	1	1	1	1
		SERVICE WORKER, SR.	3	3	3	3	3
		EMERGENCY MANAGEMENT SPECIALIST			1		
	10002013 Total		**7**	**7**	**6**	**7**	**7**
	10002014						
		FIRE BATTALION CHIEF (52 HRS)				1	1
		FIRE CAPTAIN (52 HRS)				1	1
	10002014 Total					**2**	**2**
	10002015						
		FIRE CAPTAIN (52 HRS)				2	2
	10002015 Total					**2**	**2**
	10002016						
		EMERGENCY MANAGEMENT ANALYST	1	1	1	1	
		EMERGENCY MANAGEMENT SPECIALIST				1	
		EMERGENCY SVCS COORD	1	1			
		FIRE BATTALION CHIEF (52 HRS)	1	1			
		EMERGENCY MANAGER			1	1	
	10002016 Total		**3**	**3**	**2**	**3**	**0**
	10002017						
		ASSISTANT FIRE MARSHAL	1	1	1	2	2
		FIRE INSPECTOR	3	2	3	3	4
		FIRE INSPECTOR, SR.	4	4	4	3	3
		FIRE MARSHAL	1	1	1	1	1
		PLANS EXAMINER	1	1	1	1	1
		PLANS EXAMINER, SR.		1	1	1	1
	10002017 Total		**10**	**10**	**11**	**11**	**12**
	10002019						
		ADMINISTRATIVE SUPPORT SPEC	1				
		FIRE CAPTAIN (52 HRS)	3	2	1		
		FIRE FIGHTER (52 HRS)	1	1			
	10002019 Total		**5**	**3**	**1**		
	10002020						
		FIRE ENGINEER (52 HRS)	1				
	10002020 Total		**1**				
	21605202						
		FIRE FIGHTER (52 HRS)		8			
	21605202 Total			**8**			
	22002023						
		ADMINISTRATIVE SUPPORT COORD	1	1	1	1	1
		ADMINISTRATIVE SUPPORT SPEC	1	1	1	1	1
		DEPUTY FIRE CHIEF (52 HRS)	1	1	1	1	1
		FIRE CAPTAIN (52 HRS)	1	1	1	1	1
		SUPERVISOR, FIRE ADMINISTRATION		1	1	1	1
		SERVICE WORKER, SR.			1	1	1
		SUPERVISOR, ADMIN SUPPORT	1				
	22002023 Total		**5**	**5**	**6**	**6**	**6**
Fire Services Total			288	296	297	305	304

DEPT	FUND/ORG	POSITION TITLE	FY2021	FY2022	FY2023	FY2024	FY2025
Human Resources							
	10002110						
		ADMINISTRATOR, HUMAN RESOURCES	2	2	2	2	2
		ASSISTANT DIRECTOR, HR	1	1	1	1	1
		BENEFITS & WELLNESS ANALYST	1	1			
		BENEFITS ANALYST			1	1	
		BUSINESS ANALYST	1	1	1	1	1
		DIRECTOR, HR & RISK MGMT	1	1	1	1	1
		HR ANALYST	1	1	2	3	3
		HR BUSINESS PARTNER	5	5	5	5	5
		HR PROGRAM MANAGER	1	1	2	2	1
		HR SPECIALIST	1	1	1	1	
		HR TECHNICIAN	1	2	2	2	2
		HUMAN RESOURCES ASSISTANT	1				
		MANAGEMENT ANALYST					1
		SUPERVISOR, ADMIN SUPPORT	1	1	1	1	
		SUPERVISOR, HUMAN RESOURCES					1
	10002110 Total		**17**	**17**	**19**	**20**	**18**
	10002112						
		HR PROGRAM MANAGER	1	1	1	1	1
	10002112 Total		**1**	**1**	**1**	**1**	**1**
	10005018						
		HR TECHNICIAN				1	
	10005018 Total					**1**	
	70102113						
		RISK & SAFETY ANALYST	1	1	1	1	1
		RISK MANAGER	1	1	1	1	1
	70102113 Total		**2**	**2**	**2**	**2**	**2**
	70202114						
		HR ANALYST		1			
		HR PROGRAM MANAGER	1	1	1	1	1
		RISK MANAGEMENT ANALYST	1				
		RISK MANAGEMENT SAFETY PROGRAM MANAGER			1	1	1
		RISK MANAGEMENT SPECIALIST	1	1	1	1	1
	70202114 Total		**3**	**3**	**3**	**3**	**3**
	70302111						
		BENEFITS ANALYST					1
		HUMAN RESOURCES PROGRAM MANAGER					1
		HUMAN RESOURCES TECHNICIAN					2
		MANAGER, BENEFITS					1
	70302111 Total						**5**
Human Resources Total			23	23	25	27	29
Innovation and Technology							
	70502210						
		ADMINISTRATOR, GIS		1	1		
		ADMINISTRATOR, INFO TECHNOLOGY	2	2	2		
		APPLICATIONS ANALYST	1	1			
		BUSINESS ANALYST			1	1	1
		BUSINESS INTELLIGENCE DEVELOPER			1	1	1
		CHIEF INFORMATION OFFICER	1	1	1	1	1
		CYBERSECURITY ANALYST			1	2	2
		CYBERSECURITY ENGINEER				1	
		CYBERSECURITY SPECIALIST					1
		DATA ANALYST	1	1			
		DATA ARCHITECT	1	1	1	1	1
		DATABASE ADMINISTRATOR	1	1	1	1	1
		DATABASE ADMINISTRATOR, SR.	1	1	1	1	1

DEPT	FUND/ORG	POSITION TITLE	FY2021	FY2022	FY2023	FY2024	FY2025
		DEPUTY CHIEF INFO OFFICER	1	1	1	1	1
		ENTERPRISE APPLICATIONS SUPERVISOR					1
		ENTERPRISE CYBERSECURITY MANAGER					1
		ENTERPRISE NETWORK ENGINEER				2	2
		ENTERPRISE NETWORK ENGINEER, SR				1	2
		GIS ANALYST	1	1	1	1	
		GIS ANALYST, SR.	1	1	1	1	1
		GIS SOFTWARE ENGINEER, SR					1
		INFO TECHNOLOGY ADMIN, DATA & ANALYTICS			1		
		INFO TECHNOLOGY PROJECT MANAGEMENT OFFICE MGR				1	1
		INFO TECHNOLOGY PROJECT MGR	2	3	3	3	3
		MANAGEMENT ANALYST				1	1
		MANAGEMENT ASSISTANT	1	1	1	1	1
		MANAGER, ENTERPRISE APPLICATIONS				1	1
		MANAGER, ENTERPRISE DATA & ANALYTICS				1	1
		MANAGER, ENTERPRISE GIS				1	1
		MANAGER, ENTERPRISE OPERATIONS & INFRASTRUCTURE				1	1
		MANAGER, TECHNOLOGY SERVICES				1	1
		NETWORK ENGINEER	2	2	2		
		NETWORK ENGINEER, SR.	1	1	1		
		SERVICE DESK SPECIALIST	4	4	5	5	5
		SOFTWARE ENGINEER				1	1
		SOFTWARE ENGINEER, SR				3	3
		SUPERVISOR, INFO TECH		1	2	2	2
		SUPERVISOR, SERVICE DESK	1	1	1		
		SYSTEM ADMINISTRATOR	4	4	4	3	3
		SYSTEMS ADMINISTRATOR, SR	2	1	2	1	1
		SYSTEMS ADMINISTRATOR SPECIALIST					1
		SYSTEMS ANALYST	3	1	2	4	4
		SYSTEMS ANALYST, SR.		3	3		
	70502210 Total		**31**	**34**	**40**	**45**	**49**
	70502211						
		ENTERPRISE NETWORK ENGINEER, SR				1	
		TELECOMMUNICATIONS ANALYST	1	1			
		NETWORK ENGINEER, SR.			1		
	70502211 Total		**1**	**1**	**1**	**1**	
Innovation and Technology Total			32	35	41	46	49
Intergovernmental Programs							
	10002510						
		ASSISTANT DIRECTOR, INTERGOV	1	1	1		
		ASST DIR PUB INFO & COMM	1	1	1		
		CREATIVE DESIGNER	1	1	1		
		CREATIVE SERVICES PROGRAM MGR.	1	1	1		
		DEPUTY CITY MANAGER	1	1			
		DIGITAL COMMUNICATIONS PGM MGR	1	1	1		
		DIGITAL CONTENT PRGM MANAGER	1	1	1		
		DIRECTOR, INTERGOVERNMENTAL PROGRAMS				1	1
		EXECUTIVE MANAGEMENT ASSISTANT				1	1
		INTERGOVERNMENTAL COORDINATOR	1			1	1
		INTERGOVERNMENTAL PROGRAM MGR		1	1		
		MANAGEMENT ASSISTANT	2	2	2		
		MEDIA PRODUCTION SPECIALIST		2.5	2.5		
		MKTNG & COMMUNICATION PROG MGR	2	2	2		
		VIDEO EDITOR/PHOTOGRAPHER		1	1		
	10002510 Total		**12**	**15.5**	**14.5**	**3**	**3**
	10002511						
		CHIEF BROADCAST ENGINEER	1				
		MEDIA PRODUCTION SPECIALIST	2.5				
	10002511 Total		**3.5**				
Intergovernmental Programs Total			15.5	15.5	14.5	3	3

DEPT	FUND/ORG	POSITION TITLE	FY2021	FY2022	FY2023	FY2024	FY2025
Mayor & Council Office							
	10001010						
		ASSISTANT TO THE MAYOR		1	1	1	1
		COMMUNICATIONS PROJECT MANAGER	1	1	1	1	1
		MANAGEMENT ASSISTANT	1	1	1	1	1
		MAYOR	1	1	1	1	1
	10001010 Total		**3**	**4**	**4**	**4**	**4**
	10001011						
		COUNCIL ASST		6	6	6	6
		COUNCIL MEMBER		5	5	5	5
		VICE MAYOR		1	1	1	1
	10001011 Total			**12**	**12**	**12**	**12**
	10001012						
		COUNCIL ASST	1				
		COUNCIL MEMBER	1				
	10001012 Total		**2**				
	10001013						
		COUNCIL ASST	1				
		COUNCIL MEMBER	1				
	10001013 Total		**2**				
	10001014						
		COUNCIL ASST	1				
		COUNCIL MEMBER	1				
	10001014 Total		**2**				
	10001015						
		COUNCIL ASST	1				
		COUNCIL MEMBER	1				
	10001015 Total		**2**				
	10001016						
		COUNCIL ASST	1				
		COUNCIL MEMBER	1				
	10001016 Total		**2**				
	10001017						
		COUNCIL ASST	1				
		COUNCIL MEMBER	1				
	10001017 Total		**2**				
Mayor & Council Office Total			15	16	16	16	16
Organizational Performance							
	10003410						
		BUSINESS INTELLIGENCE & ANALYTICS OFFICER	1	1	1	1	1
		DIRECTOR, ORGANIZATIONAL PERFORMANCE	1	1	1	1	1
		ORGANIZATIONAL PERFORMANCE PROGRAM MANAGER			1	1	1
	10003410 Total		**2**	**2**	**3**	**3**	**3**
Organizational Performance Total			2	2	3	3	3
Parks & Recreation							
	10002610						
		ACCOUNT SPECIALIST	1	1	1	1	1
		ADMIN, RECREATION	1	1	1	1	1
		ADMINISTRATIVE SUPPORT ASST	2	2	2		
		ADMINISTRATIVE SUPPORT COORD	2	2	2	2	2
		ADMINISTRATIVE SUPPORT SPEC	1	1		2	2
		ASST DIRECTOR, PF, REC & SP EV	1	1	1	1	1
		BUSINESS ANALYST	1				
		CIP PROGRAM MANAGER	1				
		CIP/ENGINEERING PROJECT MGR		1	2	2	2
		DEPUTY DIRECTOR, PFRSE	1	1	1	1	1
		DIR, PUB FAC, REC & SP EVENTS	1	1	1	1	1
		MANAGEMENT ASSISTANT			1	1	1
		PUB FAC REC & SE PRGRM MGR	1	1	1	1	1
	10002610 Total		**13**	**12**	**13**	**13**	**13**

DEPT	FUND/ORG	POSITION TITLE	FY2021	FY2022	FY2023	FY2024	FY2025
	10002611						
		ADMINISTRATIVE SUPPORT SPEC	1	1			
		BUSINESS ANALYST		1	1	1	1
		CONTRACT MONITOR				1	1
		CREWLEADER (PARKS)	1	1	1	1	1
		LANDSCAPE GARD/HORTICULTURIST	1	1	1	1	1
		MANAGEMENT ASSISTANT			1	1	1
		PARK MANAGER	2	2	2	2	2
		PLAYGROUND EQUIP SVCS WORKER	2	2	2	2	2
		SERVICE WORKER (PARKS)	7	7	11	16	18
		SERVICE WORKER, SR. (PARKS)	4	6	6	6	6
		SUPERINTENDENT, PARKS	1	1	1	1	1
		SUPERVISOR, PARKS	3	3	3	3	3
	10002611 Total		**22**	**25**	**29**	**35**	**37**
	10002613						
		ADMINISTRATOR, SPECIAL EVENTS	1	1	1		
		RECREATION COORDINATOR	2	1	1		
		SPECIAL EVENTS PROGRAM MANAGER	1	1	1		
	10002613 Total		**4**	**3**	**3**		
	10002615						
		PARK RANGER	1	1	1	4	4
		SUPERVISOR, PARK RANGERS	1	1	1	1	1
	10002615 Total		**2**	**2**	**2**	**5**	**5**
	10002616						
		ADMINISTRATIVE SUPPORT ASST	1	1	1	1	1
		RECREATION COORDINATOR	2	3	3	3	3
		RECREATION COORDINATOR, SR.	1	1	1	1	1
		RECREATION PROGRAMMER	1	1	1	1	1
	10002616 Total		**5**	**6**	**6**	**6**	**6**
	10002617						
		ADMINISTRATOR, CIVIC CENTER	1	1	1	1	1
		CIVIC CENTER EVENT COORD	2	2	2	2	2
		MEDIA AND OPERATIONS COORDINATOR					1
		OPERATIONS COORDINATOR	1	1	1	1	
	10002617 Total		**4**	**4**	**4**	**4**	**4**
	10002618						
		RECREATION COORDINATOR	1	1	1	2	2
		RECREATION COORDINATOR, SR.	1	1	1	1	
		SERVICE WORKER (PARKS)	1	1	1	1	1
		SUPERVISOR, RECREATION					1
	10002618 Total		**3**	**3**	**3**	**4**	**4**
	10005036						
		MANAGEMENT ASSSISTANT					1
		RECREATION COORDINATOR	1	1	1	2	4
		RECREATION COORDINATOR, SR.	1	1	1	1	
		RECREATION PROGRAMMER					6
		SUPERVISOR, RECREATION					1
	10005036 Total		**1**	**1**	**2**	**3**	**12**
	10005037						
		RECREATION COORDINATOR	1	1	1	1	1
		SERVICE WORKER (PARKS)			1	1	1
		SERVICE WORKER, SR. (PARKS)	2	2	2	2	2
	10005037 Total		**3**	**3**	**4**	**4**	**4**
	10005038						
		SPECIAL EVENTS PROD SPEC	1	1	1		
	10005038 Total		**1**	**1**	**1**		

DEPT	FUND/ORG	POSITION TITLE	FY2021	FY2022	FY2023	FY2024	FY2025
	10005040						
		RECREATION COORDINATOR, SR.	1	1			
	10005040 Total		**1**	**1**			
	10005041						
		RECREATION COORDINATOR	1	1	1	1	1
	10005041 Total		**1**	**1**	**1**	**1**	**1**
	10005051						
		ADMINISTRATOR, CONVENTION AND VISITORS BUREAU	1	1	1		
		CVB REPRESENTATIVE	0.5	0.5	0.5		
		DIGITAL CONTENT SPECIALIST	1	1	1		
		NATIONAL SALES MANAGER	2	2	2		
	10005051 Total		**4.5**	**4.5**	**4.5**		
Parks & Recreation Total			64.5	66.5	72.5	75	86
Police Services							
	10002410						
		ACCOUNT SPECIALIST	1	1	1	1	
		ADMINISTRATOR, POLICE TECHNICAL SERVICES				1	1
		ADMINISTRATIVE SUPPORT COORD	1				
		ASSISTANT DIRECTOR, POLICE			1	1	1
		ASSISTANT POLICE CHIEF	2	2	2	2	2
		FINANCIAL ANALYST					1
		MANAGEMENT ANALYST	2	2	2	2	2
		MANAGEMENT ASSISTANT	3	3	3	3	3
		MANAGER, POLICE ADMINISTRATIVE SERVICES				1	1
		POLICE CHIEF	1	1	1	1	1
		POLICE COMMANDER		1	1	1	2
		POLICE LIEUTENANT	1	1	1	1	1
		POLICE OFFICER	4	4	11	6	4
		POLICE PERSONNEL SPECIALIST			1		
		POLICE PLAN & RESEARCH ANALYST	2	1			
		POLICE REAL TIME CRIME CENTER SPECIALIST			1	2	2
		POLICE RECORDS TECHNICIAN			2		
		POLICE RESEARCH/MANAGEMENT ANALYST			2	2	2
		POLICE RESEARCH/MANAGEMENT ANALYST, SR.			1	1	1
		POLICE SERGEANT	6	6	6	6	7
		PUB SAFETY MEDIA/COMM PRG MGR		1	1	1	1
		SUPERVISOR, ADMIN SUPPORT		1	1	1	1
		VIDEO EDITOR/PHOTOGRAPHER				2	2
		VOLUNTEER COORDINATOR	1	1			
	10002410 Total		**24**	**25**	**38**	**35**	**35**
	10002411						
		POLICE COMMANDER	1	1			
		POLICE OFFICER	15	16	15	14	14
		POLICE PLAN & RESEARCH ANALYST		1			
		POLICE SERGEANT	4	5	4	3	5
	10002411 Total		**20**	**23**	**19**	**17**	**19**
	10002414						
		ACCOUNT SPECIALIST					1
		POLICE COMMANDER	1	1		1	1
		POLICE COMMUNICATIONS SPECIALIST				1	1
		POLICE COMMUNITY SVCS OFFICER	6	6			
		POLICE LIEUTENANT	3	3	3	3	3
		POLICE OFFICER	29	30	27	28	29
		POLICE SERGEANT	8	7	9	9	7
		SECURITY OFFICER	5	5	6	2	2
		SUPERVISOR, SECURITY SERVICES				1	1
		SUPERVISOR, TRAFFIC SERVICES				1	1
		SUPERVISOR, SUPPORT SERVICES	2	2	2		
		TRAFFIC SERVICES SPECIALIST			6	6	6
	10002414 Total		**54**	**54**	**53**	**52**	**52**

DEPT	FUND/ORG	POSITION TITLE	FY2021	FY2022	FY2023	FY2024	FY2025
	10002416						
		ACCOUNT SPECIALIST					1
		ADMINISTRATIVE SUPPORT SPEC	1	1	1	1	1
		FORENSICS SCIENTIST	6	6	6	6	6
		MANAGER, VICTIM ASSISTANCE	1	1	1	1	1
		POLICE CASE SUPPORT SPECIALIST	3	3	3	3	3
		POLICE COMMANDER	1	1	2	1	
		POLICE FORENSICS SPECIALIST				3	3
		POLICE LIEUTENANT	3	2	3	3	3
		POLICE OFFICER	59	60	56	55	55
		POLICE SERGEANT	9	8	8	8	8
		SUPERVISOR, FORENSICS	1	1	1	1	2
		VICTIM ASSISTANCE CASEWORKER	3	3	3	3	3
	10002416 Total		**87**	**86**	**84**	**85**	**86**
	10002417						
		ADMIN, POLICE TECHNICAL SVCS	1	1			
		BUSINESS ANALYST	2	1	1	1	1
		BUSINESS SYSTEMS ANALYST		1	1	1	1
		MANAGER, DETENTION & FLEET SVC		1	1	1	1
		MANAGER, POLICE SUPPORT SVCS	1	1	1	1	1
		POLICE COMMUNICATIONS SPECIALIST				1	1
		POLICE COMM SYSTEM TECH	1	1	1	1	1
		POLICE COMMUNICATION SYS SPEC	1				
		POLICE PROPERTY/EVID SPEC	4	4	4	4	4
		POLICE RECORDS SPECIALIST				14.5	14.5
		POLICE RECORDS TECHNICIAN	14.5	14.5	13.5		
		SECURITY OFFICER				3	3
		SUPERVISOR, BUSINESS SYSTEMS		1	1	1	1
		SUPERVISOR, POLICE RECORDS				3	3
		SUPERVISOR, PROPERTY EVIDENCE	1	1	1	1	1
		SUPERVISOR, SUPPORT SERVICES	2	2	2		
		SYSTEMS ANALYST	2	1	1	1	1
		SYSTEMS ANALYST, SR.		1	1	1	1
		USER SUPPORT SPECIALIST			1	1	2
	10002417 Total		**29.5**	**30.5**	**29.5**	**35.5**	**36.5**
	10002418						
		MANAGER, DETENTION & FLEET SVC	1				
		POLICE DETENTION OFFICER	14	14	14	14	13
		SUPERVISOR, DETENTION SERVICES				4	4
		SUPERVISOR, SUPPORT SERVICES	4	4	4		
	10002418 Total		**19**	**18**	**18**	**18**	**17**
	10002419						
		MANAGER, POLICE COMMUNICATIONS	1	1	2	2	2
		POLICE COMM SPECIALIST	32.5	35.5	34.5	32.5	32.5
		SUPERVISOR, POLICE COMMUNICATIONS	5	5	5	5	5
	10002419 Total		**38.5**	**41.5**	**41.5**	**39.5**	**39.5**
	10002420						
		ACCOUNT SPECIALIST	1	1	1	1	1
		POLICE SERGEANT		1			
	10002420 Total		**1**	**2**	**1**	**1**	**1**
	10002421						
		ADMINISTRATIVE SUPPORT SPEC	1	1	1	1	1
		POLICE CASE SUPPORT SPECIALIST	1	1	1	2	2
		POLICE COMMANDER	1	1	1	1	1
		POLICE CRIME PREVENTION SPEC	2	2	2	2	2
		POLICE LIEUTENANT	5	4	5	5	5
		POLICE OFFICER	122	123	117	117	140
		POLICE SERGEANT	15	14	14	13	19
	10002421 Total		**147**	**146**	**141**	**141**	**170**

DEPT	FUND/ORG	POSITION TITLE	FY2021	FY2022	FY2023	FY2024	FY2025
	10002422						
		ADMINISTRATIVE SUPPORT SPEC	1	1	1	1	1
		POLICE CASE SUPPORT SPECIALIST	1	1	1	1	
		POLICE COMMANDER	1		1	1	1
		POLICE CRIME PREVENTION SPEC	2	2	2	4	4
		POLICE LIEUTENANT	5	7	5	5	5
		POLICE OFFICER	113	110	122	129	123
		POLICE SERGEANT	14	15	15	18	14
		PUBLIC SAFETY EVENTS SCHEDULER				1	1
	10002422 Total		**137**	**136**	**147**	**160**	**149**
	10005020						
		MANAGER, POLICE PERSONNEL	1				
		MANAGER, POLICE ADMINISTRATIVE SERVICES		1	1		
		POLICE OFFICER	2	3	2	4	4
		POLICE PERSONNEL SPECIALIST	1	1	1	2	2
		POLICE SERGEANT	1	1	1	1	1
		VOLUNTEER COORDINATOR			1	1	1
	10005020 Total		**5**	**6**	**6**	**8**	**8**
	10005022						
		ACCOUNT SPECIALIST	1	1	1	1	
	10005022 Total		**1**	**1**	**1**	**1**	
	10005024						
		PUBLIC SAFETY EVENTS SCHEDULER	1	1	1	1	1
	10005024 Total		**1**	**1**	**1**	**1**	**1**
	21605212						
		VICTIM ASSISTANCE CASEWORKER	1	2	2	2	2
	21605212 Total		**1**	**2**	**2**	**2**	**2**
	21605215						
		FORENSICS SPECIALIST					1
		POLICE OFFICER				4	1
	21605215 Total					**4**	**2**
	21605218						
		POLICE OFFICER	1	1	1	1	1
	21605218 Total		**1**	**1**	**1**	**1**	**1**
	21605228						
		VICTIM ASSISTANCE CASEWORKER	1				
	21605228 Total		**1**				
	21702424						
		ACCOUNT SPECIALIST	1	1	1	1	
	21702424 Total		**1**	**1**	**1**	**1**	
	22002413						
		POLICE LIEUTENANT	1	1	1	1	1
		SECURITY OFFICER	1	1		1	1
	22002413 Total		**2**	**2**	**1**	**2**	**2**
Police Services Total			570	576	585	604	621

DEPT	FUND/ORG	POSITION TITLE	FY2021	FY2022	FY2023	FY2024	FY2025
Transportation							
	20502919						
		SUPERVISOR, ADMIN SUPPORT	1	1	1	1	1
	20502919 Total		**1**	**1**	**1**	**1**	**1**
	20502920						
		CONTRACT MONITOR	1	1	1	1	1
		CREWLEADER (STREETS)	1	1	1	1	1
		SERVICE WORKER (STREETS)	4	4	4	6	6
		SERVICE WORKER, SR. (STREETS)	5	5	5	5	5
		SUPERVISOR, RIGHT OF WAY	1	1	1	1	1
	20502920 Total		**12**	**12**	**12**	**14**	**14**
	20502921						
		CREWLEADER (STREETS)	2	2	2	2	2
		PRINCIPAL ENGINEER	1	1	1	1	1
		SERVICE WORKER (STREETS)	2	2	2	2	2
		SERVICE WORKER, SR. (STREETS)	2	2	2	2	2
		SUPERINTENDENT, STREETS	1	1	1	1	1
		SUPERVISOR, STREETS	1	1	1	1	1
	20502921 Total		**9**	**9**	**9**	**9**	**9**
	20502923						
		SUPERVISOR, TRAFFIC SIGNAL	1	1	1	1	1
		TRAFFIC OPS ELECTRONIC TECH	1	1	1	1	1
		TRAFFIC SIGNAL TECHNICIAN	1	1	1	1	1
		TRAFFIC SIGNAL TECHNICIAN, SR	3	3	3	3	3
		UTILITY LOCATOR			2	2	2
	20502923 Total		**6**	**6**	**8**	**8**	**8**
	20502924						
		CREWLEADER (STREETS)	1	1	1	1	1
		SERVICE WORKER (STREETS)	3	3	3	4	4
		SUPERVISOR, TRAFFIC ENGR	1	1	1		
		SUPERVISOR, TRAFFIC SIGNS & MARKINGS				1	1
	20502924 Total		**5**	**5**	**5**	**6**	**6**
	20502925						
		SUPERVISOR, TRAFFIC ENGR	1	1	1	1	1
		TRAFFIC ENGINEERING SPEC		1	1	1	1
	20502925 Total		**1**	**2**	**2**	**2**	**2**
	20502935						
		STREETLIGHT PROGRAM MANAGER		1	1	1	1
		TRAFFIC ENGINEERING TECHNICIAN		1	1	1	1
	20502935 Total			**2**	**2**	**2**	**2**
	20505063						
		STREETLIGHT PROGRAM MANAGER	1				
		TRAFFIC ENGINEERING TECHNICIAN	1				
	20505063 Total		**2**				
	20505064						
		TRAFFIC ENGINEERING SPEC, SR	1	1	1	1	1
		TRAFFIC ENGINEERING TECHNICIAN	1	1	1	1	1
	20505064 Total		**2**	**2**	**2**	**2**	**2**
	20505065						
		SERVICE WORKER, SR STREETS					1
		SERVICE WORKER (STREETS)	2	2	2	2	1
	20505065 Total		**2**	**2**	**2**	**2**	**2**

DEPT	FUND/ORG	POSITION TITLE	FY2021	FY2022	FY2023	FY2024	FY2025
	20702926						
		ADMIN, TRANSPORTATION PLANNING	1	1	1	1	1
		ADMINISTRATIVE SUPPORT SPEC	1	1	1	1	1
		CITY TRAFFIC ENGINEER	1	1	1	1	1
		DEPUTY DIRECTOR, TRANSPORTATIO			1	2	2
		DIRECTOR, TRANSPORTATION	1	1	1	1	1
		FINANCIAL ANALYST			1	1	1
		GIS TECHNICIAN			1	1	1
		MANAGEMENT ANALYST					1
		MANAGEMENT ASSISTANT	1	1	1	1	1
		TRANSPORTATION ANALYST	1	1			
		TRANSPORTATION PLANNER	2	2	2	2	2
		TRANSPORTATION PLANNER, SR			1	1	1
	20702926 Total		**8**	**8**	**11**	**12**	**13**
	20702928						
		ADMINISTRATIVE SUPPORT ASST				1	1
		ADMINISTRATIVE SUPPORT SPEC	1	1	1	1	1
		DISPATCHER/ROUTER	5.5	5.5	6.5	5.75	5.75
		MANAGEMENT ANALYST				1	
		SUPERVISOR, TRANSIT	2	2	2	2	2
		TRANSIT COORDINATOR	1	1	1	1	1
		TRANSIT OPER	16	16	16	20	20
		TRANSIT OPERATOR, LEAD					7
		TRANSIT REPRESENTATIVE, LEAD	6.75	6.75	6.75	7	
	20702928 Total		**32.25**	**32.25**	**33.25**	**38.75**	**37.75**
	20702929						
		ADMINISTRATOR, TRANSIT	1	1	1	1	1
		MANAGEMENT ASSISTANT	1	1	1	1	1
		SUPT, TRANSIT OPERATIONS	1	1	1	1	1
		TRANSPORTATION PROGRAM MANAGER	1	1	1	1	1
	20702929 Total		**4**	**4**	**4**	**4**	**4**
	20702930						
		ADMIN,TRANSPORTATION SYSTEMS	1	1	1		
		INTELLIGENT TRANSPORTATION SYSTEMS ANALYST			1	1	1
		ITS TECHNICIAN	2	2	2	3	3
		MANAGER, TRANSPORTATION SYSTEMS				1	1
		SUPERINTENDENT, INTELLIGENT TRANSP SYS				1	1
		SUPV, INTELLIGENT TRANSP SYS	1	1	1		
	20702930 Total		**4**	**4**	**5**	**6**	**6**
	20702931						
		PRINCIPAL ENGINEER	1	1	1	1	1
		TRANSPORTATION ENGINEER	1	1	1	1	1
	20702931 Total		**2**	**2**	**2**	**2**	**2**
	20705066						
		TRAFFIC EDUCATION PROGRAM MGR	1	1	1	1	1
		TRAFFICE EDUCATION SPECIALIST				1	1
	20705066 Total		**1**	**1**	**1**	**2**	**2**
	20705069						
		SERVICE WORKER (AIRPORT)		1	1	1	1
	20705069 Total			**1**	**1**	**1**	**1**
	21302933						
		ADMINISTRATOR, AIRPORT	1	1	1	1	1
		MANAGEMENT ASSISTANT	1	1	1	1	1
		SERVICE WORKER (AIRPORT)	2	2	2	2	2
		SERVICE WORKER, SR. (AIRPORT)	1	1	1	1	1
		SUPERVISOR, AIRPORT OPERATIONS	1	1	1	1	1
	21302933 Total		**6**	**6**	**6**	**6**	**6**
Transportation Total			97.25	99.25	106.25	117.75	117.75

DEPT	FUND/ORG	POSITION TITLE	FY2021	FY2022	FY2023	FY2024	FY2025
Water Services							
	60202710						
		CIVIL ENGINEER	1				
		ENVIRONMENTAL PROGRAM MGR	3	2	2	2	2
		ENVIRONMENTAL RESOURCES SPECIALIST		1	1	1	1
		PRINCIPAL ENGINEER	1				
		SAFETY PROGRAM MANAGER	1				
		WATER RESOURCES PRGM MANAGER		1	1	1	1
		WATER SVCS DATA COORDINATOR		1	1	1	1
	60202710 Total		**6**	**5**	**5**	**5**	**5**
	60202711						
		ADMIN, DEPT SUPPORT SVCS	1	1	1	1	1
		ADMIN, FINANCIAL PROGRAMS	1	1	1	1	1
		ADMINISTRATIVE SUPPORT ASST	1	1			
		ADMINISTRATIVE SUPPORT SPEC	1	2	3	3	3
		DEPUTY DIRECTOR, WATER SERVICE	4	4	4	4	4
		DIRECTOR, WATER SERVICES	1	1	1	1	1
		FINANCIAL ANALYST	1	1	1	1	1
		MANAGEMENT ANALYST	1	1	1	1	1
		MANAGEMENT ASSISTANT	2	2	2	2	2
		SUPERVISOR, MAT CONTROL WAREHOUSE		1			
		SUPERVISOR, WATER SVCS ADMIN	1				
	60202711 Total		**14**	**15**	**14**	**14**	**14**
	60202712						
		CIVIL ENGINEER		1			
		CIVIL ENGINEER, SR.			1	1	1
		PRINCIPAL ENGINEER		1	1	1	1
		SAFETY PROGRAM MANAGER		1	1	1	1
		SUPT, WATER SVCS OPS/MAINT	5	5	5	5	5
		WATER SVCS PROCESS OPS MGR	1	1	1	1	1
	60202712 Total		**6**	**9**	**9**	**9**	**9**
	60202713						
		ADMINISTRATOR, INFO TECHNOLOGY	1	1	1	1	1
		APPLICATIONS ANALYST, SR.	1	1			
		NETWORK ENGINEER	1	1	1	1	1
		PC OPERATOR	2				
		SCADA PROGRAM MANAGER				1	1
		SUPV, ENTERPRISE ASSET MGMT	1				
		SYSTEM ADMINISTRATOR	2				
		SYSTEMS ADMINISTRATOR, SR	1	1		1	1
		TECHNOLOGY PROGRAM MANAGER					1
		WATER SVCS DATA COORDINATOR	1				
		SYSTEMS ANALYST, SR.			1		
	60202713 Total		**10**	**4**	**3**	**4**	**5**
	60202714						
		PUBLIC SERVICE REPRESENTATIVE	3	3	1		
		PUBLIC SVC REPRESENTATIVE LEAD	1	1			
		SUPERVISOR, WATER SERVICES	1	1	1		
		UTILITY LOCATOR	2	2	2		
	60202714 Total		**7**	**7**	**4**		
	60202715						
		SECURITY OFFICER	5	5	5	6	6
		SECURITY SYSTEMS TECH	1	1	1	1	1
		SUPERVISOR, SUPPORT SERVICES	1	1	1	1	1
	60202715 Total		**7**	**7**	**7**	**8**	**8**
	60202717						
		ADMIN, ENVT PROGRAMS	1	1	1	1	1
		WATER CONSERVATION SPEC	2	2	2	2	2
	60202717 Total		**3**	**3**	**3**	**3**	**3**

DEPT	FUND/ORG	POSITION TITLE	FY2021	FY2022	FY2023	FY2024	FY2025
	60202718						
		ADMIN, WATER QUALITY LAB	1	1	1	1	1
		CHEMIST	4	4	4	4	4
		CHEMIST, LEAD	1	1	1	1	1
		LABORATORY TECHNICIAN	2	2	2	2	2
		LABORATORY TECHNICIAN, LEAD	1	1	1	1	1
		SUPERVISOR, WATER QUALITY LAB			1	1	1
		WATER QUALITY ASSURANCE COORD	1	1	1	1	1
		WATER SVCS DATA COORDINATOR	1	1			
	60202718 Total		**11**	**11**	**11**	**11**	**11**
	60202719						
		BUYER	1.75	1.75	1	1	1
		MATERIALS CONTROL SPEC	1	1	2	2	2
		SUPERVISOR, MATERIALS CONTROL WAREHOUSE			1	1	1
	60202719 Total		**2.75**	**2.75**	**4**	**4**	**4**
	60202720						
		SUPERVISOR, WATER SERVICES	1	1	1	1	1
		WATER SERVICES REPRESENTATIVE	11	11	11	11	11
		WATER SVC REPRESENTATIVE, LEAD	2	2	2	2	2
	60202720 Total		**14**	**14**	**14**	**14**	**14**
	60202723						
		PUBLIC SERVICE REPRESENTATIVE			2	2	
		PUBLIC SVC REPRESENTATIVE LEAD			1	1	
		REMOTE FACILITIES TECHNICIAN					2
		REMOTE FACILITIES TECHNICIAN, LEAD					1
		SUPERVISOR, WATER FACILITIES	1	1	1	1	1
		WATER CONTROL ROOM OPERATOR	5	5	5	5	5
		WATER CONTROL ROOM OPERATOR, LEAD	1	1	1	1	1
	60202723 Total		**7**	**7**	**10**	**10**	**10**
	60202724						
		SUPERVISOR, WATER FACILITIES	1	1	1	1	1
		WATER PLANT OPERATOR, LEAD	1	1	1	1	1
		WATER PLANT OPERATOR, SR	6	7	6	6	6
		WATER SERVICES PLANT OPERATOR		1		1	1
	60202724 Total		**8**	**9**	**8**	**9**	**9**
	60202725						
		SUPERVISOR, WATER FACILITIES	1	1	1	1	1
		WATER PLANT OPERATOR, LEAD	1	1	1	1	1
		WATER PLANT OPERATOR, SR	8	6	7	7	7
		WATER SERVICES PLANT OPERATOR		1			
	60202725 Total		**10**	**10**	**9**	**9**	**9**
	60202726						
		BUSINESS ANALYST	1	1	1	2	2
		GIS ANALYST	1				
		GIS SPECIALIST		1	1	1	1
		GIS TECHNICIAN		1	1	1	1
		IND MAINT PLANNER SCHEDULER	1	1	1	1	1
		INDUSTRIAL MAINT ELECTRICIAN	2	2	2	3	3
		INDUSTRIAL MAINT MECHANIC	4	4	4	4	4
		INDUSTRIAL MAINTENANCE MECH SR	4	4	4	4	4
		INSTRUMENTATION TECHNICIAN	3	3	3	2	2
		INSTRUMENTATION TECHNICIAN, SR	3	3	3	3	3
		PC OPERATOR		2	2	2	1
		SUPERVISOR, ENTERPRISE ASSET MGMT		1	1	1	1
		SUPERVISOR, WATER INDUSTRIAL MAINTENANCE			2	2	2
		SUPERVISOR, WATER SERVICES	1	2			
		SYSTEM ADMINISTRATOR		2	1	1	
		SYSTEM ADMINISTRATOR, SR.			1		
		USER SUPPORT SPECIALIST					1
	60202726 Total		**20**	**27**	**27**	**27**	**26**

DEPT	FUND/ORG	POSITION TITLE	FY2021	FY2022	FY2023	FY2024	FY2025
	60202727						
		ADMINISTRATIVE SUPPORT ASST	1				
		BUILDING INSPECTOR SPECIALIST	1	1			
		CROSS CONNECTION CONTROL SPECIALIST			1	1	1
		SUPERVISOR, WATER SERVICES	4	3	3	3	3
		UTILITY LOCATOR				2	2
		WATER SVCS SYS TECH, LEAD	3	3	3	3	3
		WATER SVCS SYS TECH, SR	11	11	11	11	11
		WATER SVCS SYS TECHNICIAN	15	15	15	15	15
	60202727 Total		**35**	**33**	**33**	**35**	**35**
	60202729						
		SUPERVISOR, WATER FACILITIES	1	1	1	1	1
		WATER PLANT OPERATOR, LEAD	1	1	1	1	1
		WATER PLANT OPERATOR, SR	5	6	6	6	6
		WATER SERVICES PLANT OPERATOR	1				
	60202729 Total		**8**	**8**	**8**	**8**	**8**
	60302731						
		ADMIN, PRETREATMENT PRGM	1				
		ENVIRONMENTAL COMPLIANCE OFFICER	1	1	1	1	1
		PRETREATMENT INSPECTOR	3	3	3	3	3
		PRETREATMENT INSPECTOR, SR.					
	60302731 Total		**5**	**4**	**4**	**4**	**4**
	60302734						
		SUPERVISOR, WATER SERVICES	1	1	1	1	1
		WATER SVCS CONTRACT COMPLIANCE INSPECTOR	1	1	1	1	1
		WATER SVCS SYS TECH, LEAD		1	1	1	1
		WATER SVCS SYS TECH, SR	1				1
		WATER SVCS SYS TECHNICIAN	2	2	2	2	2
	60302734 Total		**5**	**5**	**5**	**5**	**6**
	60302737						
		SUPERVISOR, WATER SERVICES	1	1	1	1	1
		WATER SVCS SYS TECH, LEAD	2	2	2	2	2
		WATER SVCS SYS TECH, SR	3	4	4	4	4
		WATER SVCS SYS TECHNICIAN	8	7	7	7	6
	60302737 Total		**14**	**14**	**14**	**14**	**13**
	60302738						
		GIS TECHNICIAN	1				
		SUPERVISOR, WATER FACILITIES	1	1	1	1	1
		WATER PLANT OPERATOR					1
		WATER RECLAM FAC OPER, LEAD	1	1	1	1	1
		WATER RECLAM FAC OPER, SR	7	7	7	7	7
		WATER SERVICES PLANT OPERATOR			2	1	
	60302738 Total		**10**	**9**	**11**	**10**	**10**
	60302739						
		SUPERVISOR, WATER FACILITIES	1	1	1	1	1
		WATER RECLAM FAC OPER, LEAD	1	1	1	1	1
		WATER RECLAM FAC OPER, SR	8	8	8	8	8
		WATER SERVICES PLANT OPERATOR	2	1	1	1	1
	60302739 Total		**12**	**11**	**11**	**11**	**11**
Water Services Total			214.75	214.75	214	214	214
Grand Total			**1843**	**1881.5**	**1940.75**	**2018.25**	**2066.25**

Bond Description	Original Issue	Outstanding Principal 7/1/2024	FY24-25 Principal	FY24-25 Interest	FY24-25 Fees	Total Requirements
MPC Tax Funded Debt (Fund 3030)						
Existing						
MPC Bonds - Series 2003B - Taxable	97,040,000	1,480,000	-	82,584	5,000	87,584
MPC Bonds - Series 2008B - Taxable	52,780,000	31,405,000	2,370,000	1,931,710	5,000	4,306,710
MPC Bonds - Series 2012B*	39,620,000	29,695,000	2,315,000	1,484,750	5,000	3,804,750
MPC Bonds - Series 2012C*	183,405,000	108,245,000	-	4,912,250	5,000	4,917,250
MPC Tax Funded Debt Total	**372,845,000**	**170,825,000**	**4,685,000**	**8,411,294**	**20,000**	**13,116,294**
						-
Excise Tax Funded Debt (Fund 3050)						
Existing						
Excise Tax Debt Bonds - Series 2015A*	114,130,000	59,505,000	9,545,000	2,975,250	5,000	12,525,250
Excise Tax Debt Bonds - Series 2015B	13,700,000	13,700,000	-	544,271	5,000	549,271
Excise Tax Debt Bonds - Series 2016*	33,830,000	24,030,000	1,850,000	1,003,550	2,000	2,855,550
Excise Tax Debt Bonds - Series 2017*	64,910,000	50,400,000	3,595,000	2,520,000	5,000	6,120,000
Excise Tax Funded Debt Total	**226,570,000**	**147,635,000**	**14,990,000**	**7,043,071**	**17,000**	**22,050,071**
						-
COP's Funded Debt (Fund 3060)						
Existing						
Certificates of Participation - Series 2021 - Taxable	253,820,000	239,735,000	13,840,000	5,544,851	5,000	19,389,851
COP's Funded Debt Total	**253,820,000**	**239,735,000**	**13,840,000**	**5,544,851**	**5,000**	**19,389,851**
						-
Property Tax Funded Debt (Fund 3010)						
Existing						
General Obligation Bond - Series 2016B - Taxable	10,580,000	4,530,000	1,465,000	138,934	16,961	1,620,895
General Obligation Bond - Series 2017 (Refund 2009B)*	26,555,000	15,650,000	2,405,000	494,071	42,571	2,941,641
General Obligation Bond - Series 2019	15,385,000	13,130,000	675,000	586,700	24,664	1,286,364
General Obligation Bond - Series 2021	13,435,000	9,415,000	335,000	371,400	21,538	727,938
General Obligation Bond - Series 2021 (Refund 2016A & 2018)	32,225,000	29,405,000	920,000	649,851	51,660	1,621,511
General Obligation Bond - Series 2022	40,290,000	19,355,000	690,000	967,750	64,590	1,722,340
General Obligation Bond - Series 2023	64,260,000	44,460,000	5,875,000	2,178,100	103,016	8,156,116
Property Tax Funded Debt Total	**202,730,000**	**135,945,000**	**12,365,000**	**5,386,805**	**325,000**	**18,076,805**
						-
Water & Sewer Revenue Funded Debt (Fund 6040)						
Existing						
Senior Lien W&S Bonds - Series 2015*	121,245,000	41,705,000	14,155,000	1,802,150	5,000	15,962,150
Subordinate Lien W&S Bonds - Series 2020*	20,250,000	20,250,000	-	1,012,500	5,000	1,017,500
Subordinate Lien W&S Bonds - Series 2021A	23,565,000	22,720,000	-	1,136,000	5,000	1,141,000
Senior Lien W&S Bonds - Series 2022A	20,665,000	20,665,000	-	1,033,250	5,000	1,038,250
Senior Lien W&S Bonds - Series 2022B (Refund 2012)	40,010,000	24,635,000	5,715,000	1,231,750	5,000	6,951,750
Water & Sewer Revenue Funded Debt Total	**225,735,000**	**129,975,000**	**19,870,000**	**6,215,650**	**25,000**	**26,110,650**
						-
Transp. Sales Tax Rev Funded Debt (Fund 3040)						
Existing						
Transp Sales Tax Obligations Bond - Series 2015*	55,340,000	38,535,000	4,740,000	1,754,900	5,000	6,499,900
Transp Sales Tax Obligations Bond - Series 2017*	19,330,000	7,170,000	20,000	187,854	5,000	212,854
Transportation Sales Tax Funded Debt Total	**74,670,000**	**45,705,000**	**4,760,000**	**1,942,754**	**10,000**	**6,712,754**
Total Debt Service Payments (All Funds)	**$ 1,356,370,000**	**$ 869,820,000**	**$ 70,510,000**	**34,544,425**	**$ 402,000**	**$ 105,456,425**

* Refunding

Note: The following amounts provide for departmental participation in the city's self insurance fund, workers' compensation fund, technology replacement programs and telephone fund. The rates are approved by the Budget Division based on computer models established for each fund. Monthly amounts should be charged against departmental operating budgets by the Finance Division during the fiscal year.

FUND - DESCRIPTION	Insurance	Workers' Compensation	Technology Projects	Technology	Telephone
General Funds					
1000-General Fund					
Budget and Finance					
10001110 Budget&Finance Administration	$ 9,301	$ 1,671	$ -	$ 44,374	$ 9,232
10001111 Accounting Services	$ 56,780	$ 8,222	$ -	$ 162,323	$ -
10001112 Tax and License	$ 19,108	$ 3,115	$ -	$ 98,041	$ -
10001113 Procurement	$ 11,089	$ 2,507	$ -	$ 51,683	$ 5,001
10001114 Other Fees	$ -	$ -	$ -	$ -	$ -
10001115 Budget and Research	$ 7,839	$ 1,671	$ -	$ 34,456	$ 2,308
10001116 Grants Administration	$ 1,922	$ 418	$ -	$ 8,944	$ -
10001117 Customer Service	$ 5,391	$ 1,253	$ -	$ 24,850	$ -
10001119 Collections	$ 4,696	$ 1,671	$ -	$ 33,133	$ -
Budget and Finance Total	**$ 116,126**	**$ 20,528**	**$ -**	**$ 457,804**	**$ 16,541**
City Attorney's Office					
10001210 Legal Services	$ 63,074	$ 12,952	$ -	$ 335,503	$ 14,233
City Attorney's Office Total	**$ 63,074**	**$ 12,952**	**$ -**	**$ 335,503**	**$ 14,233**
Audit Department					
10001310 Audit Administration	$ 4,384	$ 152	$ -	$ 8,944	$ 1,539
Audit Department Total	**$ 4,384**	**$ 152**	**$ -**	**$ 8,944**	**$ 1,539**
City Clerk					
10001410 City Clerk Administration	$ 13,542	$ 2,925	$ -	$ 67,901	$ 3,847
10001411 Elections	$ -	$ -	$ -	$ -	$ -
City Clerk Total	**$ 13,542**	**$ 2,925**	**$ -**	**$ 67,901**	**$ 3,847**
City Court					
10001510 Court Administration	$ 87,833	$ 25,756	$ -	$ 495,923	$ 27,697
City Court Total	**$ 87,833**	**$ 25,756**	**$ -**	**$ 495,923**	**$ 27,697**
City Manager's Office					
10001610 City Manager Administration	$ 20,288	$ 2,925	$ -	$ 66,579	$ 10,387
10001612 Code Compliance	$ 86,455	$ 113,629	$ -	$ 233,843	$ 11,156
City Manager's Office Total	**$ 106,743**	**$ 116,554**	**$ -**	**$ 300,421**	**$ 21,542**
Communications					
10003510 Communications	$ 25,895	$ 5,223	$ -	$ 352,153	$ -
Communications Total	**$ 25,895**	**$ 5,223**	**$ -**	**$ 352,153**	**$ -**
Community Services					
10001710 Community Services Admin	$ 59,840	$ 3,552	$ -	$ 47,367	$ 4,616
10001711 Library	$ 108,339	$ 40,445	$ -	$ 707,186	$ 48,086
10001712 Community Engagement	$ 4,766	$ 2,796	$ -	$ 21,856	$ -
10001715 CAP Local Match	$ 39,052	$ 143,422	$ -	$ 36,751	$ 13,464
10001716 Community Revitalization	$ 3,522	$ 988	$ -	$ 35,429	$ -
Community Services Total	**$ 215,518**	**$ 191,202**	**$ -**	**$ 848,590**	**$ 66,166**
Development Services					
10001810 Planning	$ 33,249	$ 6,685	$ -	$ 145,095	$ 6,540
10001811 Building Safety	$ 120,758	$ 7,938	$ -	$ 382,910	$ 11,541
10001812 Code Compliance	$ -	$ -	$ -	$ -	$ -
10005006 Mapping and Records	$ 3,720	$ 836	$ -	$ 17,889	$ -
Development Services Total	**$ 157,727**	**$ 15,459**	**$ -**	**$ 545,894**	**$ 18,080**
Economic Development					
10001910 Economic Development	$ 21,231	$ 4,178	$ -	$ 94,073	$ 5,001
10001912 Citywide Special Events	$ 14,136	$ 5,871	$ -	$ 32,784	$ -
10005333 City Sales Tax - Bed Tax	$ 10,087	$ 2,593	$ -	$ 43,887	$ -
10005334 Glendale CVB - Memberships	$ 53	$ -	$ -	$ -	$ -
10005335 Tourism - Souvenir Program	$ 26	$ -	$ -	$ -	$ -
10005336 Bed Tax / Tourism	$ 3,341	$ -	$ -	$ -	$ -
10005337 Tohono O'odham Funding	$ 605	$ -	$ -	$ -	$ -
10005338 Tourism Grant Program	$ 526	$ -	$ -	$ -	$ -
10005007 Business Development	$ -	$ -	$ -	$ -	$ -
Economic Development Total	**$ 50,004**	**$ 12,642**	**$ -**	**$ 170,744**	**$ 5,001**
Emergency Management					
10003610 Administration	$ 8,176	$ 1,671	$ -	$ 289,012	$ 118,224
Emergency Management Total	**$ 8,176**	**$ 1,671**	**$ -**	**$ 289,012**	**$ 118,224**

Note: The following amounts provide for departmental participation in the city's self insurance fund, workers' compensation fund, technology replacement programs and telephone fund. The rates are approved by the Budget Division based on computer models established for each fund. Monthly amounts should be charged against departmental operating budgets by the Finance Division during the fiscal year.

FUND - DESCRIPTION	Insurance	Workers' Compensation	Technology Projects	Technology	Telephone
Engineering					
10003014 Engineering Administration	$ 220,686	$ 2,776	$ -	$ 76,148	$ 9,617
10003016 CIP Administration	$ 38,940	$ 5,849	$ -	$ 118,611	$ -
10003017 Land Development	$ 8,783	$ 1,671	$ -	$ 33,133	$ -
10003018 Construction Inspection	$ 63,141	$ 191,046	$ -	$ 126,894	$ -
10005061 BofA Building	$ -	$ -	$ -	$ -	$ -
10005062 Promenade at Palmaire	$ -	$ -	$ -	$ -	$ -
10005304 Downtown Parking Garage	$ -	$ -	$ -	$ -	$ -
Engineering Total	**$ 331,550**	**$ 201,343**	**$ -**	**$ 354,786**	**$ 9,617**
Field Operations					
10002810 Field Operations Admin	$ 82,232	$ 418	$ -	$ 39,757	$ 5,770
10002812 Facilities	$ 216,448	$ 145,511	$ -	$ 197,091	$ -
10002847 Cemetery	$ 34,507	$ 18,967	$ -	$ 18,550	$ -
10005060 Custodial Services	$ 40,102	$ 18,763	$ -	$ 35,778	$ -
10005318 Promenade at Palmaire-Retail	$ 1,053	$ -	$ -	$ -	$ -
10005319 Downtown Parking Garage (BofA)	$ 842	$ -	$ -	$ -	$ -
Field Operations Total	**$ 375,184**	**$ 183,658**	**$ -**	**$ 291,176**	**$ 5,770**
Fire Services					
10002010 Fire Administration	$ 66,743	$ 89,676	$ -	$ 173,949	$ 31,160
10002011 Fire Operations	$ 719,595	$ 3,503,193	$ -	$ 2,088,711	$ -
10002012 Fire Special Operations	$ 2,348	$ 27,803	$ -	$ 16,567	$ -
10002013 Fire Resource Management	$ 284,624	$ 70,078	$ -	$ 214,027	$ 47,316
10002014 Fire Training	$ 7,122	$ 27,803	$ -	$ 16,567	$ -
10002015 Fire Medical Services & Health	$ 2,348	$ 27,803	$ -	$ 16,567	$ -
10002016 Fire Emergency Management	$ -	$ -	$ -	$ -	$ -
10002017 Fire Marshal's Office	$ 23,109	$ 81,928	$ -	$ 109,979	$ -
10002018 Fire Community Services	$ -	$ -	$ -	$ -	$ -
10002019 LA Services	$ 15,781	$ -	$ -	$ -	$ -
10002020 Logistics Ops	$ -	$ -	$ -	$ -	$ -
10002021 Glendale Health Center	$ -	$ -	$ -	$ -	$ -
10002023 PS Training Fac - Fire	$ -	$ -	$ -	$ -	$ -
10002024 PS Training Fac-Fire	$ -	$ -	$ -	$ -	$ -
10005008 FD - NCAA Final Four	$ -	$ -	$ -	$ -	$ -
10005009 Fire - Fiesta Bowl Event	$ 439	$ -	$ -	$ -	$ -
10005010 Stadium - Fire Event Staffing	$ -	$ -	$ -	$ -	$ -
10005011 Arena - Fire Event Staffing	$ 1,909	$ -	$ -	$ -	$ -
10005012 CBRanch - Fire Event Staffing	$ 365	$ -	$ -	$ -	$ -
10005013 Fire - College FB Playoffs	$ -	$ -	$ -	$ -	$ -
10005076 Fire-Crisis Response	$ -	$ -	$ -	$ -	$ -
10005077 Fire-Health & Safety	$ -	$ -	$ -	$ -	$ -
10005078 Fire-Turnout Program	$ -	$ -	$ -	$ -	$ -
Fire Services Total	**$ 1,124,383**	**$ 3,828,284**	**$ -**	**$ 2,636,365**	**$ 78,476**
Human Resources					
10002110 Human Resource Administration	$ 36,156	$ 9,206	$ -	$ 176,208	$ 13,079
10002112 Organizational Development	$ 5,902	$ 418	$ -	$ 8,283	$ -
10005014 Employment Services	$ -	$ -	$ -	$ -	$ -
10005015 Employee Relations	$ -	$ -	$ -	$ -	$ -
10005016 Compensation	$ -	$ -	$ -	$ -	$ -
10005017 Employee Programs	$ -	$ -	$ -	$ -	$ -
10005018 Benefits	$ 6	$ -	$ -	$ -	$ -
Human Resources Total	**$ 42,063**	**$ 9,624**	**$ -**	**$ 184,492**	**$ 13,079**
Intergovernmental Programs					
10002510 Intergovernmental Progs Admin	$ 13,602	$ 1,355	$ -	$ 26,833	$ 4,232
10002511 Cable Communications	$ -	$ -	$ -	$ -	$ -
Intergovernmental Programs Total	**$ 13,602**	**$ 1,355**	**$ -**	**$ 26,833**	**$ 4,232**
Mayor & Council Office					
10001010 Mayor's Office	$ 8,036	$ 1,671	$ -	$ 38,423	$ 1,923
10001011 Council Office Administration	$ 22,829	$ 5,014	$ -	$ 109,979	$ 3,847
10001012 Cholla District	$ -	$ -	$ -	$ -	$ -
10001013 Barrel District	$ -	$ -	$ -	$ -	$ -
10001014 Sahuaro District	$ -	$ -	$ -	$ -	$ -
10001015 Cactus District	$ -	$ -	$ -	$ -	$ -
10001016 Yucca District	$ -	$ -	$ -	$ -	$ -
10001017 Ocotillo District	$ -	$ -	$ -	$ -	$ -
Mayor & Council Office Total	**$ 30,864**	**$ 6,685**	**$ -**	**$ 148,401**	**$ 5,770**

Note: The following amounts provide for departmental participation in the city's self insurance fund, workers' compensation fund, technology replacement programs and telephone fund. The rates are approved by the Budget Division based on computer models established for each fund. Monthly amounts should be charged against departmental operating budgets by the Finance Division during the fiscal year.

FUND - DESCRIPTION	Insurance	Workers' Compensation	Technology Projects	Technology	Telephone
Non-Departmental					
10002310 Non-Departmental	$ 87,515	$ -	$ -	$ -	$ -
10002318 Non-Departmental 24 Final Four	$ -	$ -	$ -	$ -	$ -
Non-Departmental Total	**$ 87,515**	**$ -**	**$ -**	**$ -**	**$ -**
Organizational Performance					
10003410 Organizational Performance	$ 7,287	$ 1,253	$ -	$ 28,156	$ -
Organizational Performance Total	**$ 7,287**	**$ 1,253**	**$ -**	**$ 28,156**	**$ -**
Parks and Recreation					
10002610 Public Facil,Rec&Special Event	$ 48,691	$ 5,689	$ -	$ 120,907	$ 5,386
10002611 Parks Maintenance	$ 382,792	$ 290,015	$ -	$ 374,321	$ 7,309
10002613 Citywide Special Events	$ -	$ -	$ -	$ -	$ -
10002615 Park Rangers	$ 22,459	$ 49,492	$ -	$ 44,061	$ -
10002616 Foothills Recreation Center	$ 17,089	$ 35,066	$ -	$ 79,454	$ 12,310
10002617 Civic Center	$ 10,854	$ 15,504	$ -	$ 39,745	$ 4,232
10002618 Adult Center	$ 7,963	$ 20,089	$ -	$ 54,292	$ 11,156
10002619 Glendale Community Center	$ -	$ -	$ -	$ -	$ -
10005034 Paseo Racquet Center	$ 716	$ -	$ -	$ -	$ -
10005035 City-Wide Aquatics	$ -	$ -	$ -	$ -	$ -
10005036 Youth and Teen	$ 23,174	$ 37,124	$ -	$ 99,399	$ -
10005037 Aquatics-Rose Ln & Splash Pads	$ 8,259	$ 34,386	$ -	$ 37,100	$ -
10005038 Audio/Visual/Support Services	$ -	$ -	$ -	$ -	$ -
10005039 Sports	$ -	$ -	$ -	$ -	$ -
10005040 SRPHA Sahuaro Ranch Hist	$ 1,154	$ 1,722	$ -	$ 33,322	$ -
10005041 Sports and Health	$ 3,523	$ 7,513	$ -	$ 8,283	$ -
10005042 Glitter Spectacular	$ -	$ -	$ -	$ -	$ -
10005043 Downtown in December	$ -	$ -	$ -	$ -	$ -
10005044 Glitter and Glow	$ -	$ -	$ -	$ -	$ -
10005045 Chocolate Affaire	$ -	$ -	$ -	$ -	$ -
10005046 Glitters Light	$ -	$ -	$ -	$ -	$ -
10005047 Other Special Events	$ -	$ -	$ -	$ -	$ -
10005048 City-Wide Special Events	$ -	$ -	$ -	$ -	$ -
10005049 Summer Band	$ -	$ -	$ -	$ -	$ -
10005050 Special Events Permitting	$ -	$ -	$ -	$ -	$ -
10005051 City Sales Tax - Bed Tax	$ -	$ -	$ -	$ -	$ -
10005052 Glendale CVB - Memberships	$ -	$ -	$ -	$ -	$ -
10005053 Tourism - Souvenir Program	$ -	$ -	$ -	$ -	$ -
10005054 Bed Tax / Tourism	$ -	$ -	$ -	$ -	$ -
10005301 Glen Lakes Golf Course	$ -	$ -	$ -	$ -	$ -
10005302 PFR&SE Tohono O'odham Funding	$ -	$ -	$ -	$ -	$ -
10005303 PFR&SE Marketing	$ -	$ -	$ -	$ -	$ -
10005314 O'Neil Park Splash Pad	$ 180	$ -	$ -	$ -	$ -
10005315 Sunset Palms Park Splash Pad	$ 180	$ -	$ -	$ -	$ -
10005328 O'Neil Community Center	$ 277	$ -	$ -	$ -	$ -
10005329 Glendale Community Center	$ 280	$ -	$ -	$ -	$ -
10005330 Rose Lane Community Center	$ 276	$ -	$ -	$ -	$ -
Parks and Recreation Total	**$ 527,864**	**$ 496,601**	**$ -**	**$ 890,885**	**$ 40,392**
Police Services					
10002410 Police Administration	$ 1,112,764	$ 127,672	$ -	$ 291,899	$ 100,403
10002411 Training	$ 58,104	$ 125,798	$ -	$ 157,382	$ 3,077
10002412 PS Training Fac - Police	$ -	$ -	$ -	$ -	$ -
10002414 Special Operations	$ 346,583	$ 292,254	$ -	$ 414,164	$ 7,309
10002416 Crime Investigations	$ 562,568	$ 491,416	$ -	$ 772,990	$ 28,851
10002417 Police Support Services	$ 105,657	$ 36,539	$ -	$ 295,379	$ -
10002418 Detention	$ 69,130	$ 7,103	$ -	$ 149,099	$ 7,309
10002419 Communications	$ 73,616	$ 19,341	$ -	$ 335,473	$ 8,848
10002420 Towing Administration	$ 1,765	$ 418	$ -	$ 8,283	$ -
10002421 Gateway Patrol Division	$ 1,659,184	$ 1,134,686	$ -	$ 1,292,193	$ 32,698
10002422 Foothills Patrol Division	$ 793,306	$ 1,029,855	$ -	$ 1,333,609	$ 20,388
10002426 MROP Program	$ 147	$ -	$ -	$ -	$ -
10005020 Police Personnel Management	$ 24,719	$ 36,197	$ -	$ 66,928	$ -

Note: The following amounts provide for departmental participation in the city's self insurance fund, workers' compensation fund, technology replacement programs and telephone fund. The rates are approved by the Budget Division based on computer models established for each fund. Monthly amounts should be charged against departmental operating budgets by the Finance Division during the fiscal year.

FUND - DESCRIPTION	Insurance	Workers' Compensation	Technology Projects	Technology	Telephone
10005021 Fiscal Management	$ 36,317	$ -	$ -	$ 607,644	$ 3,847
10005022 PD - Stadium Event Staffing	$ 10,664	$ 4,362	$ -	$ 8,283	$ -
10005023 PD - Fiesta Bowl Event	$ 1,294	$ 210	$ -	$ -	$ -
10005024 PD - Arena Event Staffing	$ 5,590	$ 418	$ -	$ 8,283	$ -
10005025 PD - College FB Playoffs	$ -	$ -	$ -	$ -	$ -
10005026 PD - CBRanch Event Staffing	$ 209	$ 50	$ -	$ -	$ -
10005027 PD - NCAA Final 4	$ -	$ -	$ -	$ -	$ -
10005080 SWAT Medics	$ -	$ -	$ -	$ -	$ -
Police Services Total	**$ 4,861,615**	**$ 3,306,319**	**$ -**	**$ 5,741,611**	**$ 212,731**
Transportation					
10002920 Right of Way	$ 711	$ -	$ -	$ -	$ -
10002934 Cemetery	$ -	$ -	$ -	$ -	$ -
10005055 Stadium - Transportation Ops	$ 8,101	$ -	$ -	$ -	$ -
10005056 Transp - Fiesta Bowl Event	$ 210	$ -	$ -	$ -	$ -
10005057 Arena - Transportation Ops.	$ 226	$ -	$ -	$ -	$ -
10005058 Graffiti Removal	$ 155	$ -	$ -	$ -	$ -
10005059 CBRanch - ROW Maintenance	$ -	$ -	$ -	$ -	$ -
Transportation Total	**$ 9,403**	**$ -**	**$ -**	**$ -**	**$ -**
1000-General Fund Total	**$ 8,260,352**	**$ 8,440,186**	**$ -**	**$ 14,175,595**	**$ 662,939**
General Funds Total	**$ 8,260,352**	**$ 8,440,186**	**$ -**	**$ 14,175,595**	**$ 662,939**
Special Revenue Funds					
2040-CDBG					
Community Services					
20404017 CDBG	$ -	$ 3,342	$ -	$ 66,266	$ -
20405100 CDBG Administration	$ -	$ -	$ -	$ -	$ -
Community Services Total	**$ -**	**$ 3,342**	**$ -**	**$ 66,266**	**$ -**
2040-CDBG Total	**$ -**	**$ 3,342**	**$ -**	**$ 66,266**	**$ -**
2050-Highway User Revenue Fund					
Transportation					
20502919 Transportation Administration	$ 8,177	$ 418	$ -	$ 10,267	$ 10,002
20502920 Right of Way	$ 140,874	$ 172,915	$ -	$ 122,578	$ 3,462
20502921 Street Maintenance	$ 524,008	$ 105,985	$ -	$ 80,500	$ 3,462
20502923 Traffic Signals	$ 102,794	$ 94,880	$ -	$ 70,234	$ 3,847
20502924 Signs & Markings	$ 93,564	$ 79,214	$ -	$ 56,312	$ -
20502925 Barricade Management	$ 6,279	$ 16,878	$ -	$ 18,550	$ -
20502935 Street Lighting	$ 169,483	$ 836	$ -	$ 17,889	$ -
20502938 Post Incident Repairs	$ 1,447	$ -	$ -	$ -	$ -
20505064 Traffic Design and Development	$ 9,182	$ 13,598	$ -	$ 17,228	$ -
20505065 Graffiti Removal - ROW	$ 8,835	$ 26,360	$ -	$ 16,567	$ -
Transportation Total	**$ 1,064,643**	**$ 511,083**	**$ -**	**$ 410,124**	**$ 20,773**
2050-Highway User Revenue Fund Total	**$ 1,064,643**	**$ 511,083**	**$ -**	**$ 410,124**	**$ 20,773**
2070-Transportation Sales Tax					
Transportation					
20702926 Transportation Program Mgmt	$ 279,438	$ 10,908	$ -	$ 149,074	$ -
20702927 Fixed Route	$ 60,686	$ 1,088	$ -	$ -	$ -
20702928 Dial-A-Ride	$ 195,885	$ 421,429	$ -	$ 325,918	$ 12,310
20702929 Transit Program Administration	$ 23,770	$ 1,671	$ -	$ 36,439	$ -
20702930 Intelligent Transport Systems	$ 23,671	$ 40,793	$ -	$ 57,634	$ 2,308
20702931 Traffic Mitigation	$ 6,250	$ 836	$ -	$ 18,550	$ -
20702939 Post Incident Repairs	$ 1,053	$ -	$ -	$ -	$ -
20705066 Transportation Education	$ 5,724	$ 953	$ -	$ 17,889	$ -
20705069 CIP O&M	$ 1,174	$ 10,369	$ -	$ 8,283	$ -
20705071 Signs & Markings	$ -	$ -	$ -	$ -	$ -
20705332 Right of Way Maintenance	$ 4,999	$ -	$ -	$ -	$ -
Transportation Total	**$ 602,649**	**$ 488,048**	**$ -**	**$ 613,788**	**$ 14,618**
2070-Transportation Sales Tax Total	**$ 602,649**	**$ 488,048**	**$ -**	**$ 613,788**	**$ 14,618**
2110-Arts Commission					
Economic Development					
21101911 Arts Program	$ 5,347	$ 836	$ -	$ 17,228	$ -
Economic Development Total	**$ 5,347**	**$ 836**	**$ -**	**$ 17,228**	**$ -**
2110-Arts Commission Total	**$ 5,347**	**$ 836**	**$ -**	**$ 17,228**	**$ -**

Note: The following amounts provide for departmental participation in the city's self insurance fund, workers' compensation fund, technology replacement programs and telephone fund. The rates are approved by the Budget Division based on computer models established for each fund. Monthly amounts should be charged against departmental operating budgets by the Finance Division during the fiscal year.

FUND - DESCRIPTION	Insurance	Workers' Compensation	Technology Projects	Technology	Telephone
2120-Court Security Bonds					
City Court					
21205001 Court Security	$ 3,124	$ 8,627	$ -	$ 8,283	$ -
21205002 Court Time Payments	$ 419	$ -	$ -	$ -	$ -
21205003 Fill the Gap	$ 307	$ 684	$ -	$ -	$ -
City Court Total	**$ 3,850**	**$ 9,311**	**$ -**	**$ 8,283**	**$ -**
2120-Court Security Bonds Total	**$ 3,850**	**$ 9,311**	**$ -**	**$ 8,283**	**$ -**
2130-Airport Special Revenue					
Transportation					
21302933 Airport Operations	$ 35,684	$ 44,616	$ -	$ 56,973	$ 3,847
21302940 Post Incident Repairs	$ 53	$ -	$ -	$ -	$ -
Transportation Total	**$ 35,736**	**$ 44,616**	**$ -**	**$ 56,973**	**$ 3,847**
2130-Airport Special Revenue Total	**$ 35,736**	**$ 44,616**	**$ -**	**$ 56,973**	**$ 3,847**
2140-CAP Grant					
Community Services					
21404017 CAP Grant	$ -	$ -	$ -	$ -	$ -
21405261 Community Action Program DHHS	$ -	$ 3,134	$ -	$ 62,125	$ -
21405262 Community Action Program ACAA	$ -	$ -	$ -	$ -	$ -
21405263 Community Action Program ADOH	$ -	$ -	$ -	$ -	$ -
Community Services Total	**$ -**	**$ 3,134**	**$ -**	**$ 62,125**	**$ -**
2140-CAP Grant Total	**$ -**	**$ 3,134**	**$ -**	**$ 62,125**	**$ -**
2160-Other Grants					
Community Services					
21604017 Grants-Community Service	$ -	$ -	$ -	$ -	$ -
Community Services Total	$ -	$ -	$ -	$ -	$ -
Fire Services	$ -	$ -	$ -	$ -	$ -
21605202 Fire FEMA Grants	$ -	$ -	$ -	$ -	$ -
Fire Services Total	$ -	$ -	$ -	$ -	$ -
Police Services	$ -	$ -	$ -	$ -	$ -
21604024 Grants-Police Services	$ -	$ -	$ -	$ -	$ -
21605212 Police AZDPS Grants	$ -	$ -	$ -	$ -	$ -
21605215 Police USDOJ Grants	$ -	$ 418	$ -	$ -	$ -
21605218 Police SRO Recovery Grants	$ -	$ -	$ -	$ -	$ -
21605228 Police Miscellaneous Grants	$ -	$ -	$ -	$ -	$ -
Police Services Total	$ -	$ -	$ -	$ -	$ -
Parks and Recreation	$ -	$ -	$ -	$ -	$ -
21605251 other Departments Grant Accnts	$ -	$ -	$ -	$ -	$ -
Parks and Recreation Total	**$ -**	**$ 418**	**$ -**	**$ -**	**$ -**
2160-Other Grants Total	**$ -**	**$ 418**	**$ -**	**$ -**	**$ -**
2180-Park and Rec Designated					
Parks and Recreation					
21805028 Parks Maintenance	$ -	$ -	$ -	$ -	$ -
21805029 Desert Valley Park	$ -	$ -	$ -	$ -	$ -
21805030 Desert Mirage Park	$ -	$ -	$ -	$ -	$ -
21805031 Desert Gardens Park	$ -	$ -	$ -	$ -	$ -
21805032 Discovery Park	$ -	$ -	$ -	$ -	$ -
21805033 Elsie McCarthy Pk. Maint	$ -	$ 218	$ -	$ -	$ -
21805034 Paseo Racquet Center	$ -	$ -	$ -	$ -	$ -
Parks and Recreation Total	**$ -**	**$ 218**	**$ -**	**$ -**	**$ -**
2180-Park and Rec Designated Total	**$ -**	**$ 218**	**$ -**	**$ -**	**$ -**
2200-Training Facility Revenue					
Field Operations					
22002846 PS Training Ops - Fac. Mgmt	$ 15,580	$ 17,928	$ -	$ 17,228	$ -
Field Operations Total	**$ 15,580**	**$ 17,928**	**$ -**	**$ 17,228**	**$ -**
Fire Services					
22002023 PS Training Ops - Fire	$ 30,761	$ 38,020	$ -	$ 227,563	$ 16,541
Fire Services Total	**$ 30,761**	**$ 38,020**	**$ -**	**$ 227,563**	**$ 16,541**
Police Services					
22002413 PS Training Ops - Police	$ 17,811	$ 13,978	$ -	$ 16,567	$ -
Police Services Total	**$ 17,811**	**$ 13,978**	**$ -**	**$ 16,567**	**$ -**
2200-Training Facility Revenue Total	**$ 64,152**	**$ 69,926**	**$ -**	**$ 261,357**	**$ 16,541**
Special Revenue Funds Total	**$ 1,776,378**	**$ 1,130,932**	**$ -**	**$ 1,496,144**	**$ 55,779**

Note: The following amounts provide for departmental participation in the city's self insurance fund, workers' compensation fund, technology replacement programs and telephone fund. The rates are approved by the Budget Division based on computer models established for each fund. Monthly amounts should be charged against departmental operating budgets by the Finance Division during the fiscal year.

FUND - DESCRIPTION	Insurance	Workers' Compensation	Technology Projects	Technology	Telephone
Enterprise Funds					
6020+-Water & Sewer					
Budget and Finance					
60201117 Customer Service	$ 49,186	$ 10,654	$ -	$ 233,043	$ 24,235
Budget and Finance Total	**$ 49,186**	**$ 10,654**	**$ -**	**$ 233,043**	**$ 24,235**
Water Services					
60202710 Environmental Resources	$ 81,714	$ 2,089	$ -	$ 43,400	$ -
60202711 Water Services Administration	$ 41,165	$ 5,849	$ -	$ 117,288	$ 29,236
60202712 Operating Administration	$ 25,213	$ 3,760	$ -	$ 74,550	$ -
60202713 SCADA Management	$ 11,240	$ (1,102)	$ -	$ 344,559	$ -
60202714 Public Service Representative	$ -	$ -	$ -	$ -	$ -
60202715 System Security	$ 20,711	$ 42,768	$ -	$ 67,589	$ -
60202717 Water Conservation	$ 9,198	$ 3,435	$ -	$ 30,801	$ 2,308
60202718 Water Quality	$ 30,343	$ 79,421	$ -	$ 91,116	$ -
60202719 Materials Control Warehouse	$ 14,384	$ 1,671	$ -	$ 33,133	$ -
60202720 Customer Service - Field	$ 66,524	$ 111,444	$ -	$ 115,966	$ 2,308
60202722 Raw Water Usage	$ 40,107	$ -	$ -	$ -	$ -
60202723 Central System Control	$ 59,358	$ 79,003	$ -	$ 82,833	$ 3,077
60202724 Pyramid Peak WTP	$ 54,982	$ 71,103	$ -	$ 75,872	$ 18,465
60202725 Cholla Treatment Plant	$ 51,684	$ 71,103	$ -	$ 74,550	$ 11,925
60202726 Central System Maintenance	$ 108,046	$ 158,349	$ -	$ 224,971	$ -
60202727 Water Distribution	$ 756,957	$ 276,512	$ -	$ 348,234	$ 9,232
60202729 Oasis Surface WTP	$ 42,608	$ 63,203	$ -	$ 73,540	$ -
60202733 West Area WRF	$ -	$ -	$ -	$ -	$ -
60302731 Pretreatment Program	$ 16,924	$ 24,119	$ -	$ 33,133	$ -
60302734 Storm Water	$ 35,899	$ 39,502	$ -	$ 42,078	$ -
60302735 SROG - 91st Ave WWTP	$ 24,696	$ -	$ -	$ -	$ -
60302737 Wastewater Collection	$ 121,765	$ 110,605	$ -	$ 116,627	$ -
60302738 Arrowhead WRF	$ 40,590	$ 79,003	$ -	$ 84,155	$ 6,155
60302739 West Area WRF	$ 84,824	$ 86,904	$ -	$ 93,877	$ 15,772
60302740 Irrigation	$ 10,173	$ -	$ -	$ -	$ -
Water Services Total	**$ 1,749,106**	**$ 1,308,742**	**$ -**	**$ 2,168,271**	**$ 98,480**
6020+-Water & Sewer Total	**$ 1,798,292**	**$ 1,319,396**	**$ -**	**$ 2,401,314**	**$ 122,715**
6110+-Landfill					
Budget and Finance					
61101120 Landfill Customer Service	$ 1,654	$ 418	$ -	$ 8,283	$ -
Budget and Finance Total	**$ 1,654**	**$ 418**	**$ -**	**$ 8,283**	**$ -**
Field Operations					
61102834 Landfill	$ 204,489	$ 238,999	$ -	$ 208,368	$ 4,232
61102835 Solid Waste Admin	$ 46,859	$ 43,311	$ -	$ 138,796	$ 18,080
61102836 Recycling	$ 45,435	$ 137,344	$ -	$ 76,184	$ 2,693
61102837 MRF Operations	$ 24,417	$ 38,970	$ -	$ 27,495	$ 1,539
Field Operations Total	**$ 321,200**	**$ 458,624**	**$ -**	**$ 450,843**	**$ 26,543**
6110+-Landfill Total	**$ 322,854**	**$ 459,042**	**$ -**	**$ 459,126**	**$ 26,543**
6120-Solid Waste					
Field Operations					
61202838 Solid Waste Roll-off	$ 18,415	$ 35,779	$ -	$ 16,567	$ -
61202839 Commercial Frontload	$ 131,827	$ 196,787	$ -	$ 92,439	$ -
61202840 Curb Service	$ 1,532,250	$ 678,803	$ -	$ 335,960	$ -
61202841 Residential-Loose Trash Collec	$ 179,512	$ 430,840	$ -	$ 209,727	$ -
Field Operations Total	**$ 1,862,003**	**$ 1,342,210**	**$ -**	**$ 654,692**	**$ -**
6120-Solid Waste Total	**$ 1,862,003**	**$ 1,342,210**	**$ -**	**$ 654,692**	**$ -**
6130-Housing Public Activities					
Community Services					
61301713 Housing Public Activities	$ -	$ 45,337	$ -	$ -	$ 10,002
61301717 Housing Admin-GF Supported	$ 175,352	$ 2,089	$ -	$ 233,879	$ -
Community Services Total	**$ 175,352**	**$ 47,426**	**$ -**	**$ 233,879**	**$ 10,002**
6130-Housing Public Activities Total	**$ 175,352**	**$ 47,426**	**$ -**	**$ 233,879**	**$ 10,002**
Enterprise Funds Total	**$ 4,158,501**	**$ 3,168,073**	**$ -**	**$ 3,749,011**	**$ 159,260**

Note: The following amounts provide for departmental participation in the city's self insurance fund, workers' compensation fund, technology replacement programs and telephone fund. The rates are approved by the Budget Division based on computer models established for each fund. Monthly amounts should be charged against departmental operating budgets by the Finance Division during the fiscal year.

FUND - DESCRIPTION	Insurance	Workers' Compensation	Technology Projects	Technology	Telephone
Internal Service Funds					
7010-Risk Management Self Insurance					
Human Resources					
70102113 Risk Management	$ 4,190	$ 836	$ -	$ -	$ -
Human Resources Total	**$ 4,190**	**$ 836**	**$ -**	**$ -**	**$ -**
7010-Risk Management Self Insurance Total	**$ 4,190**	**$ 836**	**$ -**	**$ -**	**$ -**
7020-Workers Comp Self Insurance					
Human Resources					
70202114 Workers' Compensation	$ 5,739	$ 1,253	$ -	$ -	$ -
70205098 Presumptive Cancer Care	$ 4,291	$ -	$ -	$ -	$ -
Human Resources Total	**$ 10,030**	**$ 1,253**	**$ -**	**$ -**	**$ -**
7020-Workers Comp Self Insurance Total	**$ 10,030**	**$ 1,253**	**$ -**	**$ -**	**$ -**
7040-Fleet Services					
Field Operations					
70302111 Benefits	$ 11,490	$ 3,775	$ -	$ 66,266	$ 1,923
Human Resources Total	**$ 11,490**	**$ 3,775**	**$ -**	**$ 66,266**	**$ 1,923**
7030-Benefits Trust Total	**$ 11,490**	**$ 3,775**	**$ -**	**$ 66,266**	**$ 1,923**
7040-Fleet Services					
Field Operations					
70402843 Fleet Management	$ 105,370	$ 209,625	$ -	$ 327,952	$ 19,234
70402844 Fuel Services	$ 28,322	$ -	$ -	$ -	$ -
70402845 Parts Store Operations	$ 3,931	$ -	$ -	$ 661	$ -
Field Operations Total	**$ 137,623**	**$ 209,625**	**$ -**	**$ 328,614**	**$ 19,234**
7040-Fleet Services Total	**$ 137,623**	**$ 209,625**	**$ -**	**$ 328,614**	**$ 19,234**
7050-Technology					
Innovation and Technology					
70502210 Innovation & Tech Operations	$ 143,735	$ 23,179	$ 3,080,610	$ -	$ 24,235
70502211 Telephones	$ 31	$ -	$ -	$ -	$ -
70502212 Innovation & Tech Maintenance	$ -	$ -	$ -	$ -	$ -
Innovation and Technology Total	**$ 143,766**	**$ 23,179**	**$ 3,080,610**	**$ -**	**$ 24,235**
7050-Technology Total	**$ 143,766**	**$ 23,179**	**$ 3,080,610**	**$ -**	**$ 24,235**
Internal Service Funds Total	**$ 307,099**	**$ 238,668**	**$ 3,080,610**	**$ 394,880**	**$ 45,393**
Grand Total	**$ 14,502,331**	**$ 12,977,859**	**$ 3,080,610**	**$ 19,815,630**	**$ 923,371**

Page

Schedule A –
Summary of Estimated Revenues and Expenditures/Expenses 767
Schedule B –
Tax Levy and Tax Rate Information 768
Schedule C –
Revenue Other Than Property Taxes 769
Schedule D –
Other Financing Sources/<Uses> and Interfund Transfers 773
Schedule E –
Expenditures/Expended by Fund 774
Schedule F –
Expenditures/Expended by Department 776
Schedule G –
Full-Time Employee and Personnel Compensation 781

City of Glendale
Summary Schedule of estimated revenues and expenditures/expenses
Fiscal year 2025

Fiscal year		Sch		Funds							
				General Fund	Special Revenue Fund	Debt Service Fund	Capital Projects Fund	Permanent Fund	Enterprise Funds Available	Internal Service Funds	Total all funds
2024	Adopted/adjusted budgeted expenditures/expenses*	E	1	296,259,524	162,070,146	70,731,696	359,429,787	6,165,291	256,396,038	108,947,518	1,260,000,000
2024	Actual expenditures/expenses**	E	2	274,193,725	66,616,199	70,731,696	56,994,043	6,165,291	187,511,947	108,792,518	771,005,419
2025	Beginning fund balance/(deficit) or net position/(deficit) at July 1***		3	181,761,310	199,336,185	17,934,840	277,895,918	6,638,100	63,631,863	88,234,866	835,433,082
2025	Primary property tax levy	B	4	7,008,912							7,008,912
2025	Secondary property tax levy	B	5			24,423,783					24,423,783
2025	Estimated revenues other than property taxes	C	6	408,263,494	223,018,847	0	52,687,937	26,000	227,721,033	103,397,452	1,015,114,762
2025	Other financing sources	D	7	0	0	0	48,429,302	0	36,000,000	0	84,429,302
2025	Other financing (uses)	D	8	0	0	0	0	0	0	0	0
2025	Interfund transfers in	D	9	54,664,126	3,697,398	58,527,366	143,540,735	0	31,460,366	2,760,857	294,650,848
2025	Interfund Transfers (out)	D	10	156,821,781	106,957,560	0	0	0	28,110,650	2,760,857	294,650,848
2025	Line 11: Reduction for fund balance reserved for future budget year expenditures		11								
	Maintained for future debt retirement										0
	Maintained for future capital projects										0
	Maintained for future financial stability										0
	Maintained for future retirement contributions										0
											0
2025	Total financial resources available		12	494,876,061	319,094,870	100,885,989	522,553,891	6,664,100	330,702,612	191,632,318	1,966,409,841
2025	Budgeted expenditures/expenses	E	13	337,816,064	198,686,545	79,345,775	480,546,409	6,664,100	258,414,253	118,526,855	1,480,000,000

	Expenditure limitation comparison	2024	2025
1	Budgeted expenditures/expenses	$ 1,260,000,000	$ 1,480,000,000
2	Add/subtract: estimated net reconciling items		
3	Budgeted expenditures/expenses adjusted for reconciling items	1,260,000,000	1,480,000,000
4	Less: estimated exclusions	546,977,964	726,319,256
5	Amount subject to the expenditure limitation	$ 713,022,036	$ 753,680,744
6	EEC expenditure limitation or voter-approved alternative expenditure limitation	$ 730,770,870	$ 765,293,060

☐ The city/town does not levy property taxes and does not have special assessment districts for which property taxes are levied. Therefore, Schedule B has been omitted.

* Includes expenditure/expense adjustments approved in the current year from Schedule E.
** Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.
*** Amounts on this line represent beginning fund balance/(deficit) or net position/(deficit) amounts except for nonspendable amounts (e.g., prepaids and inventories) or amounts legally or contractually required to be maintained intact (e.g., principal of a permanent fund). See the Instructions tab, cell C17 for more information about the amounts that should and should not be included on this line.

City of Glendale
Tax levy and tax rate information
Fiscal year 2025

		2024	2025
1.	Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	$ 7,677,824	$ 8,375,734
2.	Amount received from primary property taxation in the **current year** in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18)	$	
3.	Property tax levy amounts		
A.	Primary property taxes	$ 6,553,047	$ 7,008,912
	Property tax judgment		
B.	Secondary property taxes	22,837,857	24,423,783
	Property tax judgment		
C.	Total property tax levy amounts	$ 29,390,904	$ 31,432,695
4.	Property taxes collected*		
A.	Primary property taxes		
	(1) **Current** year's levy	$ 5,712,956	
	(2) Prior years' levies	142,526	
	(3) Total primary property taxes	$ 5,855,482	
B.	Secondary property taxes		
	(1) **Current** year's levy	$ 19,849,563	
	(2) Prior years' levies	451,876	
	(3) Total secondary property taxes	$ 20,301,439	
C.	Total property taxes collected	$ 26,156,921	
5.	Property tax rates		
A.	City/Town tax rate		
	(1) Primary property tax rate	0.3484	0.3328
	Property tax judgment		
	(2) Secondary property tax rate	1.2142	1.1597
	Property tax judgment		
	(3) Total city/town tax rate	1.5626	1.4925

B. Special assessment district tax rates

Secondary property tax rates—As of the date the proposed budget was prepared, the city/town was operating _____ special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the city/town.

* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

City of Glendale
Revenues other than property taxes
Fiscal Year 2025

Source of revenues	Estimated revenues 2024	Actual revenues* 2024	Estimated revenues 2025
General Fund			
Local taxes			
City Sales Tax	$ 174,018,883	$ 174,018,883	$ 177,916,517
Licenses and permits			
Building Permits	6,983,506	6,983,506	4,707,435
Gas/Electric Franchise Fees	5,290,388	5,290,388	3,943,693
Planning/Zoning	1,044,051	1,044,051	449,681
Cable Franchise Fees	1,844,305	1,844,305	1,106,070
Bus./Prof. Licenses	345,319	345,319	1,288,323
Fire Department Other Fees	1,384,951	1,384,951	1,339,352
Right-of-Way Permits	739,155	739,155	444,088
Fire Dept CD Fees	1,175,635	1,175,635	895,295
Business Licenses	79,830	79,830	301,945
Liquor Licenses	67,115	67,115	253,005
Water Franchise Fees	58,872	58,872	59,987
Miscellaneous	41,670	41,670	47,508
Engineering Plan Check Revenue	12,570	12,570	17,049
Plan Check Fees	885	885	13,187
Intergovernmental			
State Income Tax	66,946,046	66,946,046	54,148,980
State Shared Sales Tax	36,171,353	36,171,353	38,469,672
Motor Vehicle In-Lieu	12,007,158	12,007,158	12,889,454
Grants	13,608,160	13,608,160	78,487,535
Miscellaneous	2,840,631	2,840,631	4,282,071
Arena Fees	278,149	278,149	703,901
State Shared Smart & Safe-Fire	628,508	628,508	695,939
St Shared Smart & Safe-Police	984,979	984,979	1,108,647
SRO Revenue	204,525	204,525	204,525
Recreation Revenue	141,135	141,135	149,641
Charges for services			
Staff & Adm Chargebacks	8,839,560	8,839,560	8,839,560
Plan Check Fees	5,556,121	5,556,121	2,559,236
Engineering Plan Check Revenue	1,833,638	1,833,638	1,095,105
Arena Fees	-	-	-
Facility Rental Income	1,422,431	1,422,431	1,382,890
Recreation Revenue	1,081,329	1,081,329	1,146,501
Miscellaneous	545,065	545,065	546,536
City Property Rental	461,822	461,822	433,724
Fire Department Other Fees	14,543	14,543	2,673
Right-of-Way Permits	210,842	210,842	184,976
Traffic Engineering Plan Check	296,507	296,507	185,225
Court Revenue	87,497	87,497	29,953
Security Revenue	22,034	22,034	61,918
Equipment Rental	33,441	33,441	25,629
Fines and forfeits			
Court Revenue	2,171,661	2,171,661	1,822,415
Miscellaneous	42,214	42,214	39,675
Interest on investments			
Interest	2,120,690	2,120,690	3,020,000
Contributions			
SRP In-Lieu	291,297	291,297	262,845

City of Glendale
Revenues other than property taxes
Fiscal Year 2025

Source of revenues	Estimated revenues 2024	Actual revenues* 2024	Estimated revenues 2025
Miscellaneous			
Miscellaneous	2,042,878	2,042,878	1,578,836
Lease Proceeds	568,176	568,176	689,749
Cemetery Revenue	200,582	200,582	402,933
Library Fines/Fees	27,434	27,434	29,617
Fire Department Other Fees	12	12	-
Total General Fund	$ 354,767,550	$ 354,767,550	$ 408,263,494

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

Special revenue funds

Public Facilities and Events Funds			
Recreation Revenue	$ 6,000	6,000	6,000
Interest	700	700	700
	$ 6,700	$ 6,700	$ 6,700
Community Services Grants			
Grants	$ 12,768,223	12,768,223	17,982,090
Miscellaneous	-	-	-
	$ 12,768,223	$ 12,768,223	$ 17,982,090
Other Grants			
Grants	$ 70,246,357	70,246,357	76,007,885
Miscellaneous	407,885	407,885	377,885
	$ 70,654,242	$ 70,654,242	$ 76,385,770
Public Safety Funds			
City Sales Tax	$ 41,713,190	41,713,190	42,864,995
State Forfeitures	1,000,000	1,000,000	1,000,000
Federal Forfeitures	15,000	15,000	15,000
	$ 42,728,190	$ 42,728,190	$ 43,879,995
Transportation/HURF Funds			
City Sales Tax	$ 44,212,150	44,212,150	45,044,765
Highway User Revenues	19,379,520	19,379,520	19,849,452
Grants	12,514,668	12,514,668	14,573,905
Interest	276,707	276,707	262,871
Airport Fees	761,937	761,937	836,212
Miscellaneous	1,930,697	1,930,697	1,881,654
Miscellaneous CD Fees	240,000	240,000	242,400
Transit Revenue	92,484	92,484	92,484
	$ 79,408,162	$ 79,408,162	$ 82,783,744
Intergovernmental			
Partner Revenue	$ 534,648	534,648	586,648
	$ 534,648	$ 534,648	$ 586,648
Fines and forfeits			
Court Revenue	$ 246,400	246,400	246,400
	$ 246,400	$ 246,400	$ 246,400
Interest on investments			
Interest	$ 4,100	4,100	4,100
	$ 4,100	$ 4,100	$ 4,100

City of Glendale
Revenues other than property taxes
Fiscal Year 2025

Source of revenues	Estimated revenues 2024	Actual revenues* 2024	Estimated revenues 2025
Miscellaneous			
Miscellaneous	$ 1,162,447	1,162,447	1,143,399
	$ 1,162,447	$ 1,162,447	$ 1,143,399
Total special revenue funds	$ 207,513,112	$ 207,513,112	$ 223,018,847

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

Debt service funds			
Miscellaneous	$ -	$ -	$ -
	-	$ -	$ -
Total debt service funds	$	$	$
Capital projects funds			
Development Impact Fee Funds			
Development Impact Fees	$ 15,599,218	$ 15,599,218	$ 3,653,675
Interest	522,121	522,121	604,960
	$ 16,121,339	$ 16,121,339	$ 4,258,635
Bond Proceeds	$ 61,856,146	$ 61,856,146	$ 48,429,302
	61,856,146	$ 61,856,146	$ 48,429,302
Total capital projects funds	$ 77,977,485	$ 77,977,485	$ 52,687,937

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

Permanent funds			
Cemetery Perpetual Care			
Interest	$ 26,000	$ 26,000	$ 26,000
	$ 26,000	$ 26,000	$ 26,000
Total permanent funds	$ 26,000	$ 26,000	$ 26,000
Enterprise funds			
Water/Sewer Funds			
Water Revenues	$ 64,680,215	64,680,215	68,104,714
Sewer Revenue	44,430,807	44,430,807	45,761,079
Miscellaneous	16,790,376	16,790,376	6,373,183
Water Development Impact Fees	2,260,887	2,260,887	2,147,843
Sewer Development Impact Fees	1,148,594	1,148,594	1,091,164
Intergovernmental Agreement	1,547,000	1,547,000	2,768,907
Interest	400,000	400,000	400,000
Staff & Adm Chargebacks	82,000	82,000	82,000
Lease Proceeds	-	-	-
City Property Rental	-	-	-
Bond Proceeds	30,000,000	30,000,000	36,000,000
	$ 161,339,879	$ 161,339,879	$ 162,728,890
Landfill			
Tipping Fees	$ 9,633,320	9,633,320	9,363,613
Internal Charges	4,116,692	4,116,692	4,730,150
Staff & Adm Chargebacks	441,775	441,775	452,819
Interest	28,682	28,682	28,825
LFG		-	
Miscellaneous	566,485	566,485	2,086,492
Recycling Sales	777	777	777
	$ 14,787,730	$ 14,787,730	$ 16,662,675

City of Glendale
Revenues other than property taxes
Fiscal Year 2025

Source of revenues	Estimated revenues 2024	Actual revenues* 2024	Estimated revenues 2025
Solid Waste			
Residential Sanitiation	$ 19,098,805	19,098,805	20,016,147
Commercial Sanitation Frontload	4,959,673	4,959,673	5,406,044
Commercial Sanitation Rolloff	1,202,815	1,202,815	1,262,956
Fuel Surcharge		-	
Grants	354,376	354,376	-
Miscellaneous	53,497	53,497	53,497
Internal Charges	219,287	219,287	223,673
Miscellaneous Bin Service	174,000	174,000	174,000
Interest	9,810	9,810	9,810
	$ 26,072,263	$ 26,072,263	$ 27,146,126
Pub Housing Budget Activities			
Grants	$ 17,240,136	17,240,136	21,183,341
	$ 17,240,136	$ 17,240,136	$ 21,183,341
Total enterprise funds	$ 219,440,009	$ 219,440,009	$ 227,721,033

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

Internal service funds			
Risk Management Self Insurance			
Internal Charges	$ 12,902,919	$ 12,902,919	$ 14,152,331
Miscellaneous	-	-	-
Interest	-	-	-
	$ 12,902,919	$ 12,902,919	$ 14,152,331
Workers Comp. Self Insurance			
Internal Charges	$ 11,704,572	$ 11,704,572	$ 12,951,859
Interest	26,000	26,000	26,000
	$ 11,730,572	$ 11,730,572	$ 12,977,859
Benefits Trust Fund			
City Contributions	$ 26,183,295	$ 26,183,295	$ 27,841,739
Employee Contributions	7,671,127	7,671,127	8,157,014
Retiree Contributions	2,732,753	2,732,753	2,731,753
	$ 36,587,174	$ 36,587,174	$ 38,730,505
Fleet Services			
Internal Charges	$ 14,554,130	$ 14,554,130	$ 16,322,755
Miscellaneous	475,000	475,000	475,000
	$ 15,029,130	$ 15,029,130	$ 16,797,755
Technology			
Internal Charges	$ 20,446,229	$ 20,446,229	$ 20,739,001
	$ 20,446,229	$ 20,446,229	$ 20,739,001
Technology Projects			
Internal Charges	$ 4,302,823	$ 4,302,823	$ -
	$ 4,302,823	$ 4,302,823	$ -
Total internal service funds	$ 100,998,847	$ 100,998,847	$ 103,397,452
Total all funds	$ 960,723,003	$ 960,723,003	$ 1,015,114,762

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

City of Glendale
Other financing sources/(uses) and interfund transfers
Fiscal year 2025

Fund	Other financing 2025 Sources	Other financing 2025 (Uses)	Interfund transfers 2025 In	Interfund transfers 2025 (Out)
General Fund				
1000-General Fund	$	$	$ 50,364,995	$ 156,821,781
1020-Vehicle Replacement			4,299,131	
Total General Fund	$	$	$ 54,664,126	$ 156,821,781
Special revenue funds				
2050-Highway User Revenue Fund	$	$	$	$ 6,234,962
2070-Transportation Sales Tax				50,357,602
2080-Police Special Revenue				33,082,347
2090-Fire Special Revenue				17,282,648
2130-Airport Special Revenue			167,047	
2140-CAP Grant			64,299	
2161-American Rescue Plan Act				
2200-Training Facility Revenue			3,466,052	
Total special revenue funds	$	$	$ 3,697,398	$ 106,957,560
Debt service funds				
3030-MPC Debt Service	$	$	$ 10,296,630	$
3040-Transportation Debt Service			6,712,754	
3050-Excise Tax Debt Service			22,048,571	
3060-COP's Debt Service			19,469,411	
Total debt service funds	$	$	$ 58,527,366	$
Capital projects funds				
1080-General Government Capital Prj	$	$	$ 93,660,924	$
4010-Streets Construction	5,953,292			
4020-Hurf Capital Projects			6,234,962	
4030-Transportation Capital Proj			43,644,848	
4040-Public Safety Construction	15,681,112			
4050-Parks Construction				
4060-Government Facilities	3,550,696			
4080-Cultural Facility	6,121,638			
4090-Open Space/Trail Construction	10,622,564			
4100-Library Construction	6,500,000			
4110-Flood Control Construction				
4610-ARPA Capital Projects				
Total capital projects funds	$ 48,429,302	$	$ 143,540,735	$
Permanent funds				
	$	$	$	$
Total permanent funds	$	$	$	$
Enterprise funds				
6020+-Water and Sewer	$ 36,000,000	$	$ 28,959,733	$ 28,110,650
6110-Landfill			1,159,160	
6120-Solid Waste			206,250	
6130-Housing Public Activities			1,135,224	
Total enterprise funds	$ 36,000,000	$	$ 31,460,366	$ 28,110,650
Internal service funds				
7050-Technology	$	$	$	$ 2,760,857
7060-Technology Projects	$	$	$ 2,760,857	$
Total Internal Service Funds	$	$	$ 2,760,857	$ 2,760,857
Total all funds	$ 84,429,302	$	$ 294,650,848	$ 294,650,848

City of Glendale
Expenditures/expenses by fund
Fiscal year 2025

Fund/Department	Adopted budgeted expenditures/ expenses 2024	Expenditure/ expense adjustments approved 2024	Actual expenditures/ expenses* 2024	Budgeted expenditures/ expenses 2025
General Fund				
Audit	609,250	-	392,851	628,226
Budget and Finance	$ 7,449,492	$ -	$ 6,691,891	$ 8,224,903
City Attorney's Office	4,994,800	-	4,967,003	5,462,711
City Clerk	1,317,970	-	1,270,393	1,211,951
City Court	6,659,993	-	6,534,997	7,051,406
City Manager's Office	5,676,016	-	5,779,910	6,150,386
Community Services	10,138,232	-	9,230,473	10,877,271
Communications	2,177,367	45,627	2,047,173	2,572,569
Development Services	7,932,033	-	6,920,634	8,657,286
Economic Development	4,927,984	(0)	4,251,412	5,519,630
Emergency Management	-	-	-	1,079,332
Engineering	3,586,980	-	6,002,761	4,535,178
Field Operations	19,473,575	234,000	13,536,072	24,162,886
Fire Services	63,553,144	(1,177,045)	61,948,665	71,778,217
Human Resources	3,925,516	-	3,682,849	3,617,003
Intergovernmental Programs	1,029,385	(45,627)	1,008,239	792,221
Mayor & Council Office	2,389,896	-	1,936,740	2,464,541
Non-Departmental	9,270,163	500,000	5,440,955	9,686,149
Organizational Performance	718,625	-	495,827	749,090
Police Services	116,191,317	1,277,565	115,595,876	135,346,505
Parks and Recreation	17,759,349	95,253	15,576,001	20,436,406
Transportation	1,048,663	-	883,005	1,812,198
Contingency	5,000,000	(500,000)	-	5,000,000
Total General Fund	$ 295,829,751	$ 429,773	$ 274,193,725	$ 337,816,064
Special revenue funds				
Budget and Finance	$ -	$ 840,978	$ -	$ -
City Attorney's Office	$ -	$ 25,000	$ 16,386	$ -
City Court	528,689	242,235	467,784	571,928
Community Services	14,467,910	10,409,294	10,033,444	19,532,850
Development Services	-	11,200	-	-
Economic Development	1,633,222	265,233	507,540	1,592,687
Engineering	5,552,350	765,078	-	5,166,508
Field Operations	1,030,815	291,890	1,104,436	1,993,958
Fire Services	11,770,368	(155,904)	3,444,969	13,719,650
Mayor & Council Office	-	15,000	-	-
Non-Departmental	51,504,295	(24,837,263)	1,537,573	56,636,751
Police Services	8,874,716	157,755	3,097,781	10,001,196
Parks and Recreation	243,050	238,000	59,787	995,638
Transportation	72,953,845	610,639	46,325,955	86,675,378
Water Services	-	476,777	20,544	-
Contingency	4,500,000	(345,027)	-	1,800,000
Total special revenue funds	$ 173,059,261	$ (10,989,116)	$ 66,616,199	$ 198,686,545
Debt service funds				
Excise Tax Debt Service	$ 22,017,321	$ -	$ 22,017,321	$ 22,050,071
General Obligation Debt Serv	10,119,319	-	10,119,319	18,076,805
HURF Debt Service	-	-	-	-
MPC Debt Service	13,154,115	-	13,154,115	13,116,294
COP's Debt Service	18,732,044	-	18,732,044	19,389,851
Transportation Debt Service	6,708,897	-	6,708,897	6,712,754
Total debt service funds	$ 70,731,696	$	$ 70,731,696	$ 79,345,775

City of Glendale
Expenditures/expenses by fund
Fiscal year 2025

Fund/Department	Adopted budgeted expenditures/ expenses 2024	Expenditure/ expense adjustments approved 2024	Actual expenditures/ expenses* 2024	Budgeted expenditures/ expenses 2025
Capital projects funds				
Budget and Finance	$ 29,376,944	$ 11,466,454	$ 1,268	$ 24,408,139
Community Services	4,157,381	-	209,082	10,486,199
Engineering	10,829,328	(30,956)	1,437,675	9,963,604
Field Operations	143,935,954	7,327,711	40,991,902	262,178,871
Fire Services	3,030,247	(457,802)	252,632	2,372,445
Innovation and Technology	2,822,641	(167,940)	3,215,140	1,224,695
Mayor & Council Office	218,658	135,666	160,509	227,254
Police Services	4,090,193	-	-	9,298,618
Parks and Recreation	35,728,790	(7,010,840)	2,833,413	36,696,588
Transportation	56,264,117	(858,951)	7,892,423	77,968,431
Contingency	58,572,193	-	-	45,721,566
Total capital projects funds	$ 349,026,445	$ 10,403,343	$ 56,994,043	$ 480,546,409
Permanent funds				
Contingency	$ 6,165,291	$ -	$ 6,165,291	$ 6,664,100
Total permanent funds	$ 6,165,291	$	$ 6,165,291	$ 6,664,100
Enterprise funds				
Budget and Finance	$ 4,191,214	$ 8,060,717	$ 4,035,291	$ 4,424,376
Community Services	18,243,907	-	2,207,813	22,318,565
Debt Service	26,832,500	-	26,832,500	28,823,650
Field Operations	53,646,757	(3,420,387)	42,549,723	49,496,384
Water Services	150,780,660	(4,639,330)	111,886,620	150,651,277
Contingency	2,700,000	-	-	2,700,000
Total enterprise funds	$ 256,395,038	$ 1,000	$ 187,511,947	$ 258,414,253
Internal service funds				
Budget and Finance	$ -	$ 259,525	$ -	$ -
Field Operations	$ 15,029,130	$ 11,000	$ 15,029,130	$ 16,322,755
Human Resources	61,220,666	144,000	61,220,666	66,641,195
Innovation and Technology	30,542,723	(259,525)	30,542,723	33,562,905
Contingency	2,000,000	-	2,000,000	2,000,000
Total internal service funds	$ 108,792,518	$ 155,000	$ 108,792,518	$ 118,526,855
Total all funds	$ 1,260,000,000	$ -	$ 771,005,419	$ 1,480,000,000

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

City of Glendale
Expenditures/expenses by department
Fiscal year 2025

Department/Fund	Adopted budgeted expenditures/ expenses 2024	Expenditure/ expense adjustments approved 2024	Actual expenditures/ expenses* 2024	Budgeted expenditures/ expenses 2025
Audit				
1000-General Fund	$ 609,250	$ -	$ 392,851	$ 628,226
Audit Total	$ 609,250	$ -	$ 392,851	$ 628,226
Budget and Finance				
1000-General Fund	$ 7,449,492	$ -	$ 6,691,891	$ 8,224,903
1020-Vehicle Replacement	-	$ -	$ -	$ -
1080-General Government Capital Prj	-	6,747,094	-	300,000
2110-Arts Commission	-	38,164	-	-
2160-Other Grants	-	709,439	-	-
2190-Airport Capital Grant	-	79,361	-	-
2200-Training Facility Revenue	-	14,014	-	-
4010-Streets Construction	-	616,173	-	-
4020-Hurf Capital Projects	-	325,248	-	-
4030-Transportation Capital Proj	-	1,359,513	-	-
4040-Public Safety Construction	-	1,313,086	-	-
4050-Parks Construction	-	205,120	-	-
4060-Government Facilities	-	45,821	-	-
4080-Cultural Facility	-	80,063	-	-
4090-Open Space/Trail Construction	-	15,188	-	-
4110-Flood Control Construction	-	23,053	-	-
4191-2012-DIF Police Facilities	-	-	-	-
4325-2014-DIF Parks & Rec	-	-	-	-
4365-2012-DIF Parks & Rec	-	-	-	-
4410-2014-DIF Streets Zone 1 East	-	10,964	-	-
4420-2014-DIF Streets Zn 2 West 101	-	-	-	-
4430-2014-DIF Streets Zn 3 West 303	-	-	-	-
4431-2019-DIF-Streets	-	247,129	-	-
4610-ARPA Capital Projects	29,376,944	478,000	1,268	24,108,139
6020+-Water and Sewer	4,060,926	4,639,330	3,925,874	4,288,968
6110-Landfill	130,288	3,421,387	109,417	135,408
3010-General Obligation Debt Serv	10,119,319	-	10,119,319	18,076,805
3030-MPC Debt Service	13,154,115	-	13,154,115	13,116,294
3050-Excise Tax Debt Service	22,017,321	-	22,017,321	22,050,071
3060-COP's Debt Service	18,732,044	-	18,732,044	19,389,851
7060-Technology Projects	-	259,525	-	-
Budget and Finance Total	$ 105,040,448	$ 20,627,675	$ 74,751,249	$ 109,690,439
City Attorney				
1000-General Fund	$ 4,994,800	$ -	$ 4,967,003	$ 5,462,711
2160-Other Grants	$ -	$ 25,000	$ 16,386	$ -
City Attorney Total	$ 4,994,800	$ 25,000	$ 4,983,388	$ 5,462,711
City Clerk				
1000-General Fund	$ 1,317,970	$ -	$ 1,270,393	$ 1,211,951
City Clerk Total	$ 1,317,970	$ -	$ 1,270,393	$ 1,211,951
City Court				
1000-General Fund	$ 6,659,993	$ -	$ 6,534,997	$ 7,051,406
2120-Court Security Bonds	528,689	-	418,123	571,928
2160-Other Grants	-	242,235	49,660	-
City Court Total	$ 7,188,682	$ 242,235	$ 7,002,781	$ 7,623,334
City Manager				
1000-General Fund	$ 5,676,016	$ -	$ 5,779,910	$ 6,150,386
City Manager Total	$ 5,676,016	$ -	$ 5,779,910	$ 6,150,386

City of Glendale
Expenditures/expenses by department
Fiscal year 2025

Department/Fund	Adopted budgeted expenditures/ expenses 2024	Expenditure/ expense adjustments approved 2024	Actual expenditures/ expenses* 2024	Budgeted expenditures/ expenses 2025
Communications				
1000-General Fund	$ 2,177,367	$ 45,627	$ 2,047,173	$ 2,572,569
Total	$ 2,177,367	$ 45,627	$ 2,047,173	$ 2,572,569
Community Services				
1000-General Fund	$ 10,138,232	$ -	$ 9,230,473	$ 10,877,271
2010-Home Grant	2,966,519	2,876,844	2,055,690	4,623,122
2020-Neighborhood Stabilization	954,220	-	384	923,591
2030-Neighborhd Stabilization Pgm3	227,300	-	-	391,517
2040-CDBG	4,322,255	-	2,399,105	6,112,674
2140-CAP Grant	3,370,611	-	4,803,635	5,806,320
2150-Emergency Shelter Grant	283,173	-	-	483,363
2160-Other Grants	569,850	-	117,604	592,240
4100-Library Construction	4,157,381	-	209,082	10,486,199
6130-Housing Public Activities	18,243,907	-	2,207,813	22,318,565
2041-CDBG-CV1	713,286	-	211,502	262,824
2044-CDBG-CV3	503,695	-	442,008	337,199
2151-Emergency Shelter Grant CV1	57,000	-	-	-
2152-Emergency Shelter Grant CV2	500,000	-	-	-
4283-2012-DIF Libraries	-	-	-	-
2145-Homeless Outreach Grants	-	7,532,450	3,517	-
Community Services Total	$ 47,007,430	$ 10,409,294	$ 21,680,813	$ 63,214,885
Development Services				
1000-General Fund	$ 7,932,033	$ -	$ 6,920,634	$ 8,657,286
2160-Other Grants	$ -	$ 11,200	$ -	$ -
Development Services Total	$ 7,932,033	$ 11,200	$ 6,920,634	$ 8,657,286
Economic Development				
1000-General Fund	$ 4,927,984	$ (0)	$ 4,251,412	$ 5,519,630
2110-Arts Commission	$ 1,633,222	$ (38,164)	$ 383,731	$ 1,592,687
2160-Other Grants	-	$ 303,397	$ 123,809	$ -
Economic Development Total	$ 6,561,206	$ 265,233	$ 4,758,952	$ 7,112,317
Emergency Management				
1000-General Fund	$ -	$ -	$ -	$ 1,079,332
Emergency Management Total	$	$	$	$ 1,079,332
Engineering				
1000-General Fund	$ 3,586,980	$ -	$ 6,002,761	$ 4,535,178
1080-General Government Capital Prj	2,061,770	(7,903)	1,358,952	1,388,803
2050-Highway User Revenue Fund	-	-	-	-
2160-Other Grants	5,552,350	765,078	-	5,166,508
4070-Economic Development	2,943,150	-	-	2,943,150
4110-Flood Control Construction	5,824,408	(23,053)	78,722	5,631,651
Engineering Total	$ 19,968,658	$ 734,121	$ 7,440,435	$ 19,665,290

City of Glendale
Expenditures/expenses by department
Fiscal year 2025

Department/Fund	Adopted budgeted expenditures/ expenses 2024	Expenditure/ expense adjustments approved 2024	Actual expenditures/ expenses* 2024	Budgeted expenditures/ expenses 2025
Field Operations				
1000-General Fund	$ 11,330,404	$ -	$ 11,817,999	$ 12,732,038
1020-Vehicle Replacement	8,143,171	234,000	1,718,073	11,430,848
1080-General Government Capital Prj	88,328,232	8,686,618	30,169,350	194,357,812
2160-Other Grants	-	-	-	-
2200-Training Facility Revenue	1,030,815	291,890	1,104,436	1,993,958
4030-Transportation Capital Proj	762,106	-	91,842	1,419,218
4040-Public Safety Construction	37,383,991	(1,313,086)	8,195,743	39,130,360
4050-Parks Construction	170,000	-	-	-
4060-Government Facilities	13,293,340	(45,821)	1,490,662	16,124,198
4080-Cultural Facility	3,910,180	-	918,390	9,512,442
4100-Library Construction	-	-	73,712	-
4173-2019-DIF Fire	75,000	-	45,474	46,000
6020+-Water and Sewer	3,448	-	-	-
6110-Landfill	26,978,744	(3,420,387)	18,563,098	19,380,107
6110-Landfill	717,250	-	717,250	713,000
6120-Solid Waste	26,664,565	-	23,986,625	30,116,277
7040-Fleet Services	15,029,130	11,000	15,029,130	16,322,755
4284-2019-DIF Libraries	13,106	-	-	1,588,840
4020-Hurf Capital Projects	-	-	6,729	-
Field Operations Total	$ 233,833,481	$ 4,444,214	$ 113,928,514	$ 354,867,854
Fire Services				
1000-General Fund	$ 63,553,144	$ (1,177,045)	$ 61,948,665	$ 71,778,217
1080-General Government Capital Prj	3,030,247	(457,802)	252,632	2,372,445
2160-Other Grants	7,093,621	-	709,808	7,640,906
2200-Training Facility Revenue	4,676,747	(155,904)	2,735,161	6,078,744
4040-Public Safety Construction	-	-	-	-
Fire Services Total	$ 78,353,759	$ (1,790,751)	$ 65,646,266	$ 87,870,312
HR & Risk Mgt				
1000-General Fund	$ 3,925,516	$ -	$ 3,682,849	$ 3,617,003
1080-General Government Capital Prj	-	-	-	-
7010-Risk Management Self Insurance	12,902,919	-	12,902,919	14,184,974
7020-Workers Comp Self Insurance	11,730,572	-	11,730,572	13,026,328
7030-Benefits Trust	36,587,174	144,000	36,587,174	39,429,892
HR & Risk Mgt Total	$ 65,146,182	$ 144,000	$ 64,903,514	$ 70,258,198
Innovation & Technology				
1080-General Government Capital Prj	$ 2,822,641	$ (167,940)	$ 3,215,140	$ 1,224,695
7050-Technology	20,446,229	-	20,446,229	22,501,627
7060-Technology Projects	10,096,495	(259,525)	10,096,495	11,061,278
Innovation & Technology Total	$ 33,365,364	$ (427,465)	$ 33,757,863	$ 34,787,600
Intergovernmental Programs				
1000-General Fund	$ 1,029,385	$ (45,627)	$ 1,008,239	$ 792,221
Intergovernmental Programs Total	$ 1,029,385	$ (45,627)	$ 1,008,239	$ 792,221
Mayor & Council Office				
1000-General Fund	$ 2,389,896	$ -	$ 1,936,740	$ 2,464,541
1080-General Government Capital Prj	$ 218,658	$ 135,666	$ 160,509	$ 227,254
2160-Other Grants	-	15,000	-	-
Mayor & Council Office Total	$ 2,608,553	$ 150,666	$ 2,097,249	$ 2,691,795

City of Glendale
Expenditures/expenses by department
Fiscal year 2025

Department/Fund	Adopted budgeted expenditures/ expenses 2024	Expenditure/ expense adjustments approved 2024	Actual expenditures/ expenses* 2024	Budgeted expenditures/ expenses 2025
Non-Departmental				
1000-General Fund	$ 9,270,163	$ 500,000	$ 5,440,955	$ 9,686,149
2100-Utility Bill Donation	150,000	-	2,526	150,000
2160-Other Grants	50,470,795	(24,837,263)	-	55,802,610
2161-American Rescue Plan Act	883,500	-	1,535,047	684,142
Non-Departmental Total	$ 60,774,458	$ (24,337,263)	$ 6,978,529	$ 66,322,900
Organizational Performance				
1000-General Fund	$ 718,625	$ -	$ 495,827	$ 749,090
Organizational Performance Total	$ 718,625	$ -	$ 495,827	$ 749,090
Parks and Recreation				
1000-General Fund	$ 17,759,349	$ 95,253	$ 15,576,001	$ 20,436,406
1080-General Government Capital Prj	7,792,315	(6,710,468)	12,757	4,728,766
2160-Other Grants	179,077	-	40,799	181,113
2180-Park and Rec Designated	63,973	-	5,964	64,451
4050-Parks Construction	11,622,695	(205,120)	2,007,060	3,820,052
4080-Cultural Facility	494,029	(80,063)	35,791	385,631
4090-Open Space/Trail Construction	10,977,337	(15,188)	46,613	21,468,072
4290-DIF Citywide Open Space	-	-	-	-
4325-2014-DIF Parks & Rec	1,247,913	-	138,591	144,395
4365-2012-DIF Parks & Rec	-	-	-	-
4383-2019-DIF Parks & Rec	3,594,502	-	592,601	6,149,673
2161-American Rescue Plan Act	-	238,000	13,024	750,075
Parks and Recreation Total	$ 53,731,189	$ (6,677,587)	$ 18,469,201	$ 58,128,632
Police Services				
1000-General Fund	$ 116,191,317	$ 1,277,565	$ 115,595,876	$ 135,346,505
1080-General Government Capital Prj	3,996,338	-	-	7,096,338
2160-Other Grants	6,788,549	157,755	1,778,108	7,973,365
2170-Rico Funds	1,630,263	-	811,219	1,573,444
2200-Training Facility Revenue	455,904	-	508,454	454,387
4040-Public Safety Construction	93,855	-	-	2,202,280
4191-2012-DIF Police Facilities	-	-	-	-
Police Services Total	$ 129,156,226	$ 1,435,320	$ 118,693,657	$ 154,646,318
Transportation				
1000-General Fund	$ 1,048,663	$ -	$ 883,005	$ 1,812,198
1080-General Government Capital Prj	8,892,067	(14,950)	1,735,153	9,005,925
2050-Highway User Revenue Fund	18,308,765	0	18,012,148	18,757,566
2060-Transportation Grants	12,426,141	810,000	1,104,711	16,453,278
2070-Transportation Sales Tax	32,473,440	(120,000)	22,262,879	45,416,777
2071-Transportation SILF	-	-	-	2,500,000
2130-Airport Special Revenue	1,275,185	-	1,157,862	1,382,760
2190-Airport Capital Grant	8,470,314	(79,361)	3,788,354	2,164,997
4010-Streets Construction	13,094,609	(616,173)	166,039	7,680,909
4020-Hurf Capital Projects	5,762,372	(325,248)	325,572	6,234,962
4030-Transportation Capital Proj	22,172,264	(894,486)	2,670,666	42,225,630
4060-Government Facilities	-	-	-	106,765
4410-2014-DIF Streets Zone 1 East	1,903,403	(10,964)	1,459,283	915,571
4420-2014-DIF Streets Zn 2 West 101	937,975	-	-	937,975
4430-2014-DIF Streets Zn 3 West 303	-	-	-	-
4431-2019-DIF-Streets	2,533,530	1,002,871	1,535,710	8,924,902
4434-2023-DIF Streets West	967,896	-	-	1,935,792
3040-Transportation Debt Service	6,708,897	-	6,708,897	6,712,754
Transportation Total	$ 136,975,521	$ (248,312)	$ 61,810,280	$ 173,168,761

City of Glendale
Expenditures/expenses by department
Fiscal year 2025

Department/Fund	Adopted budgeted expenditures/ expenses 2024	Expenditure/ expense adjustments approved 2024	Actual expenditures/ expenses* 2024	Budgeted expenditures/ expenses 2025
Water Services				
6020+-Water and Sewer	$ 150,780,660	$ (4,639,330)	$ 111,886,620	$ 150,651,277
6040-Water and Sewer Bond Debt Svc	26,115,250	$ -	$ 26,115,250	$ 28,110,650
2160-Other Grants	-	476,777	20,544	-
Water Services Total	$ 176,895,910	$ (4,162,553)	$ 138,022,414	$ 178,761,927
Contingency				
1000-General Fund	$ 5,000,000	(500,000)	-	5,000,000
2050-Highway User Revenue Fund	1,500,000	-	-	1,500,000
2070-Transportation Sales Tax	3,000,000	(345,027)	-	300,000
4040-Public Safety Construction	-	-	-	-
4050-Parks Construction	-	-	-	-
4080-Cultural Facility	-	-	-	-
4090-Open Space/Trail Construction	-	-	-	-
4165-2014-DIF Fire	3,148,810	-	-	3,404,651
4173-2019-DIF Fire	9,275,067	-	-	9,733,708
4191-2012-DIF Police Facilities	-	-	-	-
4215-2014-DIF Police	748,695	-	-	818,942
4223-2019-DIF Police	9,106,944	-	-	10,150,091
4270+-DIF Libraries	-	-	-	-
4283-2012-DIF Libraries	-	-	-	-
4284-2019-DIF Libraries	1,606,573	-	-	234,282
4290-DIF Citywide Open Space	-	-	-	-
4325-2014-DIF Parks & Rec	-	-	-	-
4365-2012-DIF Parks & Rec	-	-	-	-
4383-2019-DIF Parks & Rec	4,477,569	-	-	2,351,630
4405-2012-DIF Streets	-	-	-	-
4410-2014-DIF Streets Zone 1 East	912,277	-	-	597,766
4420-2014-DIF Streets Zn 2 West 101	9,534	-	-	86,686
4430-2014-DIF Streets Zn 3 West 303	9,109	-	-	10,831
4431-2019-DIF-Streets	29,277,615	-	-	13,680,240
4434-2023-DIF Streets West	-	-	-	4,652,740
4440-DIF General Government	-	-	-	-
6020+-Water and Sewer	2,000,000	-	-	2,000,000
6110-Landfill	500,000	-	-	500,000
6120-Solid Waste	200,000	-	-	200,000
7010-Risk Management Self Insurance	1,000,000	-	1,000,000	1,000,000
7020-Workers Comp Self Insurance	1,000,000	-	1,000,000	1,000,000
7060-Technology Projects	-	-	-	-
8010-Cemetery	6,165,291	-	6,165,291	6,664,100
Contingency Total	$ 78,937,484	$ (845,027)	$ 8,165,291	$ 63,885,666
Department total	$ 1,260,000,000	$ $ -	$ 771,005,419	$ 1,480,000,000

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

City of Glendale
Full-time employees and personnel compensation
Fiscal year 2025

Fund	Full-time equivalent (FTE) 2025	Employee salaries and hourly costs 2025	Retirement costs 2025	Healthcare costs 2025	Other benefit costs 2025	Total estimated personnel compensation 2025
General Fund						
1000-General Fund	1,428.00	$ 154,778,995	$ 36,471,574	$ 23,060,780	$ 13,748,386	$ 228,059,736
Total General Fund	1,428.00	$ 154,778,995	$ 36,471,574	$ 23,060,780	$ 13,748,386	$ 228,059,736
Special revenue funds						
2010-Home Grant		$ 491,109	$	$	$ 32,019	$ 523,128
2020-Neighborhood Stabilization					25,000	25,000
2030-Neighborhd Stabilization Pgm3					25,000	25,000
2040-CDBG	7.00	749,776	75,036	175,784	235,628	1,236,223
2044-CDBG-CV3						
2050-Highway User Revenue Fund	46.00	3,644,340	438,350	1,088,430	264,579	5,435,700
2070-Transportation Sales Tax	65.75	5,574,659	652,340	1,317,315	420,521	7,964,836
2110-Arts Commission	2.00	173,907	21,681	34,224	13,304	243,116
2120-Court Security Bonds	1.50	248,140	35,366	60,802	15,906	360,214
2130-Airport Special Revenue	6.00	604,270	70,602	154,886	46,923	876,681
2140-CAP Grant	7.50	705,463	75,297	141,390	52,585	974,734
2150-Emergency Shelter Grant					17,183	17,183
2151-Emergency Shelter Grant CV1						
2160-Other Grants	5.00	6,960,934	2,712,150	156,606	1,484,496	11,314,186
2161-American Rescue Plan Act		442,968	32,537	60,120	20,251	555,875
2170-Rico Funds			(828)	9,540	(95)	8,617
2180-Park and Rec Designated		6,471			495	6,967
2200-Training Facility Revenue	10.00	1,037,243	99,390	293,981	74,379	1,504,993
Total special revenue funds	150.75	$ 20,639,281	$ 4,211,920	$ 3,493,077	$ 2,728,174	$ 31,072,453
Enterprise funds						
6020+-Water and Sewer	239.50	$ 22,409,312	$ 2,779,254	$ 6,505,430	$ 1,755,963	$ 33,449,959
6110-Landfill	48.50	4,096,871	486,475	1,146,309	310,893	6,040,549
6120-Solid Waste	78.50	5,986,340	713,989	1,981,308	452,113	9,133,751
6130-Housing Public Activities	26.00	2,100,447	246,558	614,598	156,932	3,118,536
Total enterprise funds	392.50	$ 34,592,971	$ 4,226,275	$ 10,247,646	$ 2,675,902	$ 51,742,794
Internal service funds						
7010-Risk Management Self Insurance	2.00	$ 261,968	$ 30,629	$ 49,643	$ 21,850	$ 364,091
7020-Workers Comp Self Insurance	3.00	314,116	38,578	92,123	24,686	469,502
7030-Benefits Trust	5.00	512,958	56,805	55,258	35,416	660,437
7040-Fleet Services	36.00	3,097,238	351,075	857,471	244,869	4,550,653
7050-Technology	49.00	6,168,293	739,395	1,048,599	481,612	8,437,899
Total internal service fund	95.00	$ 10,354,573	$ 1,216,483	$ 2,103,094	$ 808,432	$ 14,482,582
Total all funds	2,066.25	$ 220,365,820	$ 46,126,253	$ 38,904,597	$ 19,960,894	$ 325,357,564

Glendale
ARIZONA

Appendix

Fiscal Year 2024 – 2025 Annual Budget Book

Glendale
ARIZONA

RESOLUTION NO. R24-43

A RESOLUTION OF THE COUNCIL OF THE CITY OF GLENDALE, MARICOPA COUNTY, ARIZONA, ADOPTING THE FINAL BUDGET OF THE AMOUNTS REQUIRED FOR THE PUBLIC EXPENSE FOR THE CITY OF GLENDALE FOR THE FISCAL YEAR 2024-2025, SETTING FORTH THE REVENUE AND THE AMOUNT TO BE RAISED BY DIRECT PROPERTY TAXATION AND ADOPTING THE CITY COUNCIL'S FINANCIAL POLICIES.

WHEREAS, pursuant to the provisions of the laws of the United States, the State of Arizona and the charter and ordinances of the City of Glendale, the Glendale City Council must adopt a final budget for the fiscal year beginning July 1, 2024, and ending June 30, 2025; and

WHEREAS, the tentative budget has been advertised in the City's newspaper of record; and

WHEREAS, the tentative budget was approved by the Glendale City Council on May 14, 2024, by Resolution No. R24-35; and

WHEREAS, it appears that the sums to be raised by taxation, as specified in the tentative budget, do not in the aggregate exceed that amount for primary property taxes as computed in A.R.S. § 42-17051(A).

BE IT RESOLVED BY THE COUNCIL OF THE CITY OF GLENDALE as follows:

SECTION 1. That the schedules contained in Exhibit A to this resolution are adopted for the purpose as set forth in the final budget for the City of Glendale for the fiscal year 2024-2025.

SECTION 2. That the Council will set the property tax levy on June 25, 2024.

SECTION 3. That upon the recommendation by the City Manager and with the approval of the City Council, expenditures may be made from the appropriation for contingencies.

SECTION 4. That money from any fund may be used for any and all of these appropriations, except monies specifically restricted by federal and state law, or the Glendale City Charter and ordinances.

SECTION 5. That all sums contained in the final budget estimated expenditures are considered as specific appropriation and authority for the expenditures, as provided in the final budget, the laws of the United States Government, the State of Arizona, and the charter and ordinances of the City of Glendale.

PASSED, ADOPTED AND APPROVED by the Mayor and Council of the City of Glendale, Maricopa County, Arizona, this 11th day of June, 2024.

Mayor Jerry P. Weiers

ATTEST:

Julie K. Bower, City Clerk (SEAL)

APPROVED AS TO FORM:

Michael D. Bailey, City Attorney

REVIEWED BY:

Kevin R. Phelps, City Manager

Year Founded:
- 1892

Date Incorporated
- June 18, 1910

Form of Government
- Council/City Manager

County
- Maricopa

Elevation:
- 1,152 Ft.

Top Glendale Employers

Luke Air Force Base	8,160
Arrowhead Towne Center	2,700
Banner Thunderbird Medical Center	2,665
City of Glendale	2,066
Walmart	1,810
Westgate	1,700
Peoria Unified School District 11	1,440
Glendale Elementary School District	1,420
Deer Valley School District	1,170
Glendale Community College	1,000

*City of Glendale Economic Development Dept

Annexed Area in Sq. Miles

Year	Total
1910	1
1910-1969	15
1970-1979	39
1980-1989	50
1990-1999	55
2000-2010	59
2011-2020	65
2021-2024	67.60

Population

1970	36,228
1980	97,172
1990 (Census)	148,134
2000 (Census)	218,812
2010 (Census)	226,721
2020 (Census)	248,325
2023 (Estimate)**	253,855

*All population numbers 1995 and after include the population of Luke AFB.
**U.S. Census Bureau

Elections

Number of votes cast:

Nov. 2023 Special Elec. (6 Dist.)	25,474
Aug. 2022 Primary Elec. (3 Dist.)	18,851
Nov. 2020 General Elec. (5 Questions)	96,609
Aug. 2020 Primary Elec. (3 Dist./Myr)	39,369
Nov. 2019 Special Elec. (6 Dist.)	52,957
Aug. 2018 Primary Elec. (3 Dist.)	14,530

Percentage of registered voters voting in:

Nov. 2023 Special Elec. (6 Districts)	21.39%
Aug 2022 Primary Elec. (3 Districts)	31.46%
Nov 2020 General Elec. (5 Questions)	75.36%
Aug.2020 Primary Elec. (3 Dist./Mayor)	32%
November 2019 Special Elec. (6 Districts)	27%
August 2018 Primary Elec. (3 Districts)	27%

City Authorized Staffing (FY 2025)

Full-Time & Part-Time, Permanent	2,066.25

Building Permits

Fiscal Year	Number
2015	5,449
2016	5,488
2017	6,234
2018	5,804
2019	6,217
2020	7,171
2021	8,884
2022	9,703
2023	10,029
2024	10,454

Fire Protection (CY 2023)

Number of Stations	9
Number of Incidents (incl. Automatic Aid):	
EMS	33,278
Fire	1,994
Miscellaneous	4,450
Total Calls	**39,722**
Fire FTE's (FY 2025)	304

Police Protection (CY 2023)

Number of Stations	3
Calls Processed*	398,616
Text to 911	551
Vehicular Patrol Units**	171
Number of Reserves (FY2023)	13
Police FTE's (FY2023)***	593

*Includes incoming, outgoing and 911 calls
**Marked by lights/sirens & uniformed officers
***Authorized FTE's for Sworn and Civilian

Court Offenses Processed (FY 2024)

DUI	415
Other Criminal Traffic	660
Failure to Appear	224
Civil Traffic	10,281
Parking	1,699
Non-Traffic Misdemeanor	5,200
Protective Orders	1,462
Total Case Filings	**19,941**

Parks and Recreation (FY 2024)

Number of:	
Conservation Park	1
Regional Parks	7
Neighborhood Parks	55
Community Parks	9
Sports Complexes	4
Total Park Acreage	2,188.5
Disc. Golf	3
Amphitheater	1
Sensory Garden	1
Bird Blind	1
Playgrounds	97
Ramadas	264
Tennis Courts	36
Racquetball Courts	44
Basketball Courts	62
Volleyball Courts	39
Multipurpose Fields	54
Diamond Fields	54
Swimming Pools	2
Splash Pads	4
Dog Parks	3
Skate Parks	2
Reservable Ramadas	48
Area Lights	1,493
Park Benches	535
Drinking Fountains	139
Barbeques	203
Picnic Tables	640
Outdoor Pickleball Courts	10
Miles of Trails	46
Miles of Multi-use Walkways	18

Landfill & MRF (FY 2024)

Number of Customer Transactions	173,775
Tonnage Processed	
Residential	236,875
Commercial	221,893
Recycle	9,114
Tonnage Processed Total	**467,092**

Solid Waste (FY 2024)

Number of Residential Customers	56,817
Number of Commercial Customers	1,065

Transportation Services (FY 2024)

Number of:	
Streetlights	21,680
Pedestrian Lights	818
Signalized Intersections	203
High-Intensity Activated Crosswalks	5
Rectangular Rapid Flashing Beacons	3
Digital Message signs	16
Total Bus Stops	582
Bus Stops w/ Shelters	191
Bus Stops w/ Benches Only	44
Total Glendale Transit Ridership	1,278,913
Dial-a-Ride Total/ADA	42,508/15,143
Glendale Urban Shuttle (GUS)	75,070
Taxi Program	3,709
Fixed Route	1,133,924
Regional ADA Service	23,702
Avg. Monthly Aircraft Based at Airport	483
Miles of Streets Maintained:	
Arterial	129
Residential	554
Collector	87
Alleys	19

Water Services (FY 2024)

Number of Customers	64,531
Miles of Distribution lines	1,006
Storage Capacity	67 MG
Treatment Plant Capacities	
Cholla WTP	30.0 MGD
Pyramid Peak WTP	54.0 MGD
Oasis WTP	22.5 MGD
Groundwater Wells	14.6 MGD
Total Capacity	**121.1 MGD**
Annual Consumption	13.5 BG
Average Daily Water Treated	36.9 MGD
Avg consumption per customer	209 KG

Wastewater Services (FY 2024)

Number of Customers	60,048
Miles of Collection Lines	728
Treatment Plant Capacities	
West Area WRF	11.5 MGD
Arrowhead WRF	4.5 MGD
91st Ave WWTP	13.2 MGD
Total Capacity	**29.2 MGD**
Annual Wastewater Treated	6.1 BG
Average Daily Water Treated	16.6 MGD

K = thousand M = million
B = billion G = gallon
MGD = million gallons per day

Sources:
Various City of Glendale Department Records
U.S. Census

GLOSSARY OF TERMS

The City of Glendale designed the Annual Budget to offer citizens and staff an understandable and meaningful budget document. This glossary provides assistance to those unfamiliar with budgeting terms and specific terms related to the Glendale financial planning process.

A

ACCRUAL BASIS OF ACCOUNTING: The most commonly used accounting method, which reports income when earned and expenses when incurred, as opposed to cash basis accounting, which reports income when received and expenses when paid.

APPROPRIATION: An authorization made by the City Council which permits the city to incur obligations and expend resources.

ASSESSED VALUATION: A valuation placed upon real estate or other property by the county assessor and the state as a basis for levying taxes.

B

BALANCED BUDGET: Arizona law (Title 42 Arizona Revised Statutes) requires the City Council to annually adopt a balanced budget by purpose of public expense. The city charter also requires an annual balanced budget. The charter specifically states that "the total amounts in the budget proposed for expenditure shall not exceed the total amounts proposed for expenditure in the published estimates.

BASE BUDGET: Ongoing expenses for personnel, contractual services, supplies and replacement of equipment to maintain service levels for each program as authorized by the City Council.

BUDGET ADOPTION: A formal action taken by the City Council which sets the expenditure spending limits for the fiscal year.

BOND: A municipality will issue this debt instrument and agree to repay the face amount of the bond on the designated maturity date. Bonds are primarily used to finance capital projects.

- **General Obligation (GO) Bond:** This type of bond is secured by the full faith, credit, and taxing power of the municipality.
- **Revenue Bond:** This type of bond is secured by the revenues generated from providing a specific service such as water/sewer or landfill operations.

C

CAPITAL BUDGET: The appropriation of bond funds or operating revenues used to fund improvements to city facilities including buildings, streets, water/sewer lines and parks.

CAPITAL IMPROVEMENT PROJECT: Non-routine capital expenditures that generally cost more than $50,000 resulting in the construction, renovation or acquisition of land, infrastructure, buildings and/or the purchase of equipment, with an expected useful life of at least five years. Capital improvement projects are designed to prevent the deterioration of the city's existing infrastructure and respond to the future growth needs of the city.

CARRYOVER: Projected year-end savings that can be carried forward to cover any one-time expenses such as supplies, equipment, or special contracts when approved by Council.

D

DEBT RATIO: Total debt divided by total assets. Used by finance and budget staff to assess fiscal health, internal controls, etc.

DEBT SERVICE: Principal and interest payments on outstanding bonds.

DEPRECIATION: The decline in the value of an asset due to general wear and tear or obsolescence.

DEVELOPMENT IMPACT FEE: Fees requiring new development to cover the increased cost to the city of providing new infrastructure when they construct new residential and commercial developments.

E

ENCUMBRANCE: The formal accounting recognition of commitments to expend resources in the future.

ENTERPRISE FUND: Funds that are accounted for in a manner similar to a private business. Enterprise funds are intended to be self-sufficient with all costs supported primarily by user fees. The city maintains three enterprise funds: water/sewer, landfill and sanitation.

EXPENDITURE: Represents a decrease in fund resources.

EXPENDITURE LIMITATION: An amendment to the Arizona State Constitution which limits annual expenditures of all municipalities. The Economic Estimates Commission uses actual payments of local revenues for FY 1980 as the base limit and adjusts annually for population growth and inflation. All municipalities have the option of Home Rule that requires voters to approve a four-year expenditure limit based on revenues received. Glendale citizens have approved the Home Rule Option since the inception of the expenditure limitation.

F

FISCAL YEAR (FY): The period designated by the city for the beginning and ending of financial transactions. The fiscal year for the City of Glendale begins July 1 and ends June 30.

FULL-TIME EQUIVALENT (FTE): A position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a part-time employee working 20 hours per week would be equivalent to a 0.5 FTE (20 hours times 52 weeks divided by 2,080 hours).

FUND: A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources.

FUND BALANCE: A balance or carry over that occurs when actual revenues exceed budgeted revenues and/or when actual expenditures are less than budgeted expenditures.

G

GENERAL FUND: Primary operating fund of the city. It exists to account for the resources devoted to finance the services traditionally associated with local government. Included in these services are police and fire protection, street and right of way maintenance, parks and recreation, planning and economic development, general administration of the city, and any other activity for which a special fund has not been created.

GOAL: A general and timeless statement created with a purpose based on the needs of the community.

I

INFRASTRUCTURE: Facilities that support the continuance and growth of a community. Examples include roads, water lines, sewers, public buildings, parks and airports.

L

LOCAL IMPROVEMENT DISTRICT (LID): LID's are legally designated geographic areas in which a majority of the affected property owners agree to pay for one or more capital improvements through a special assessment.

O

OBJECTIVE: A measurable output that an organization strives to achieve within a designated time frame. The achievement of the objective advances an organization toward a corresponding goal.

OPERATING AND MAINENANCE (O & M) COSTS: The day-to-day costs of a municipality including personnel, gas, electric and utility bills, telephone expenses, reproduction costs, postage and vehicle maintenance.

OPERATING BUDGET: The day-to-day costs of delivering city services.

P

PAY-AS-YOU-GO (PAYGO) CAPITAL PROJECTS: Capital projects funded by General Fund operating revenues.

PERFORMANCE MEASURES: Measurement of service performance indicators that reflect the amount of money spent on services and the resulting outcomes at a specific level of services provided.

PERMANENT BASE ADJUSTMENT: An adjustment to the expenditure limitation base established by the Economics Estimate Commission (see expenditure limitation) which requires voter approval. The Glendale voters approved a permanent base adjust in the spring of 2000 which became effective with the FY 2003 budget year.

PRODUCTIVITY: A measurement of the increase/decrease of city services output compared to the per unit input cost invested.

PROGRAM: A group of related activities performed by one or more organizational units for the purpose of accomplishing a city responsibility.

PROPERTY TAX: The total property tax levied by a municipality. Arizona's municipal property tax system is divided into a primary and secondary tax rate.

> **Primary Tax:** Arizona statute limits the primary property tax levy amount and municipalities may use this tax for any purpose.

> **Secondary Rate:** Arizona statute does not limit the secondary tax levy amount and municipalities may only use this levy to retire the principal and interest or redemption charges on bond debt.

R

RESOURCES: Total amounts available for appropriation including fund balances, estimated revenues and fund transfers.

REVENUE: Financial resources received from taxes, user charges and other levels of government.

> **Actual vs. Budget:** Difference between the amount projected (budgeted) in revenues or expenditures at the beginning of the fiscal year and the actual receipts or expenses which are incurred through the end of the fiscal year.

S

SALARY SAVINGS TRANSFER: A transfer of savings from salary & benefit accounts to non-salary, operational accounts like office supplies, equipment maintenance, etc. Normal employee turnover, retirements and terminations can create salary savings situations. This action requires Council approval.

SECONDARY PROPERTY TAX: A tax levy restricted to the payment of principal and interest on general obligation bonds.

SERVICE LEASE: A lessor maintains and services an asset under a service lease.

SPECIAL REVENUE FUND: A separate fund that accounts for receipts from revenue sources that have been earmarked for specific activities and related expenditures.

STATE-SHARED REVENUE: Includes the city's portion of state sales tax revenues, state income tax receipts and Motor Vehicle In-Lieu taxes.

SUPPLEMENTAL BUDGET ALLOWANCE: This allowance provides additional personnel, equipment and related expenses which enhance the service level of a program. Supplemental increases are directed at attaining council goals or meeting increased service needs and must be approved by Council.

T

TAX LEVY: The total amount of the general property taxes collected for purposes specified in the Tax Levy Ordinance.

TAX RATE: The amount of tax levied for each $100 of assessed valuation.

TRANSFER: Movement of resources between two funds. Example: An inter-fund transfer could include the transfer of operating resources from the General Fund to the Civic Center or Housing Fund.

U

USER CHARGES: The payment of a fee in direct receipt of a public service by the party who benefits from the service.

W

WORKLOAD INDICATORS: Statistical information that indicates the demands for services within a given department or division. Workload indicators are a type of performance measure utilized by some departments or divisions to help assess its level of service being provided.

A	
ACFR	Annual Consolidated Financial Report
ADA	Americans with Disabilities Act
ADOT	Arizona Department of Transportation
AFB	Air Force Base
ARPA	American Rescue Plan Act
ARRA	American Recovery and Reinvestment Act
AMFP	Arizona Municipal Financing Program
A/V	Audio/Visual
AWRF	Arrowhead Water Reclamation Facility
AZ CARES	Arizona Coronavirus Aid, Relief, and Economic Security
AZSTA	Arizona Sports and Tourism Authority
B	
BofA	Bank of America
C	
CAP	Community Action Program
CD	Community Development
CDBG	Community Development Block Grant
CIP	Capital Improvement Plan
COPs	Certificates of Participation
CPI	Consumer Price Index
CPI-U	Consumer Price Index for Urban Users
CVB	Convention & Visitors Bureau
CY	Calendar Year
D	
DIF	Development Impact Fees
DMP	Debt Management Plan
E	
EMS	Emergency Medical Services
EOC	Emergency Operations Center
ERP	Enterprise Resource Program
F	
FAA	Federal Aviation Administration
FAQ	Frequently Asked Questions
FT	Full Time
FTA	Federal Transit Administration
FTE	Full Time Equivalent
FY	Fiscal Year
G	
GAAP	Generally Accepted Accounting Principles
GASB	Governmental Accounting Standards Board
GF	General Fund
GFOA	Government Finance Officers Association
GIS	Geographic Information System
G.O.	General Obligation
GO	Glendale Onboard
GUS	Glendale Urban Shuttle

H	
HALO	Helicopter Air-medical and Logistical Operations
HR	Human Resources
HUD	Department of Housing and Urban Development
HURF	Highway User Revenue Fund
I	
IGA	Intergovernmental Agreement
IT	Innovation & Technology
J	
JAG	Juvenile Alternatives of Glendale
JARC	Job Access and Reverse Commute
L	
LID	Local Improvement Districts
LTAF	Local Transportation Assistance Fund
M	
MGD	Million Gallons per Day
MPC	Municipal Property Corporation
MRF	Material Recovery Facility
N	
NHL	National Hockey League
O	
O and M	Operational and Maintenance
P	
PAYGO	Pay-As-You-Go Capital
PC	Personal Computer
PFC	Public Facilities Corporation
R	
RICO	Racketeer Influenced and Corrupt Organizations
ROW	Right-of-Way
S	
SROG	Sub-Regional Operating Group
SRP	Salt River Project
V	
VOCA	Victims of Crime Act
W	
WAWRF	Western Area Water Reclamation Facility
WIFA	Water Infrastructure Finance Authority
WTP	Water Treatment Plant

FREQUENTLY ASKED QUESTIONS

The City of Glendale Annual Budget document is designed to offer citizens and staff an understandable and meaningful financial plan. This user guide to frequently asked questions (FAQ) provides assistance to those unfamiliar with Glendale's budgeting and financial planning processes.

What is a "Fiscal Year (FY)" and when does it begin and end? The City of Glendale and State of Arizona follow a Fiscal Year (FY) that starts July 1 and ends June 30. A Fiscal Year is the period designated by the City for the beginning and ending of financial transactions or a budget cycle.

What does it mean to, "adopt the budget?" Budget adoption is a formal action taken by the City Council that sets the City's priorities and spending limits for the upcoming fiscal year. The FY budget will be formally adopted by the City Council at a public meeting in June, though city staff has been preparing the budget for months in advance.

How do I get involved or learn about the budget before it's adopted? At any time of the year citizens can view Glendale's budget on the City's website, in city libraries or at City Hall. Residents can discuss it with neighbors, city staff or Council Members. In addition, the City Council has several special Budget Workshops beginning in February and concluding in April that citizens can attend, watch on KGLN cable channel 11 or borrow on videotape from Glendale's libraries.

Link to Agendas, Minutes and Videos of Council Workshops / Council Meetings:
City of Glendale Budget Workshops / Council Meetings

What is meant by "budget appropriation?" Budget appropriation refers to authorizations made by the City Council that permit the city to incur obligations and expend resources. When the City Council appropriates funds, they are saying the community should, for example, spend its money on public safety, or make investments that improve the quality of life in Glendale. The City cannot spend money unless it is appropriated, and this ensures the public's money is spent according to the public's needs as expressed by the democratically elected City Council.

What are municipal bonds? A municipality, such as the City of Glendale, will sell (issue) bonds primarily to finance capital projects. This is similar to a family taking out a mortgage in order to finance a house. Just like a family, the City has basic necessities (infrastructure) like roads and office buildings, but usually does not have cash available for such major purchases. Municipal bonds are like loans that help make large, important purchases affordable. Bonds also effectively spread out the costs of major projects across their useful life, so all those citizens who utilize them can help pay for them.

What is the difference between the capital budget and the operating budget? The capital budget, or Capital Improvement Plan, is an appropriation of bonds or operating revenue for improvements to City facilities that may include buildings, parks, streets and water/sewer lines. The operating budget covers the costs of the City's day-to-day operations, such as employee salaries, supplies and contracts.

What is carryover? Carryover refers to year-end savings that can be carried forward into the next fiscal year to cover any equipment or special contracts that were budgeted for but not purchased (or paid for) in the previous fiscal year (typically Capital projects). For example, if a piece of equipment was ordered in June (the last month in a fiscal year) but not received until July (the start of the next fiscal year), then the "savings" from the previous budget year could be used to purchase the equipment in the next budget year using carryover appropriation.

What is a debt ratio? The debt ratio is total debt divided by total assets. This is one measurement of fiscal health. If the city, or a family, owes substantially more money than the value of the things it owns or its ability to generate revenue, a dangerous financial situation exists. The lower the debt ratio, the better interest rates the city can receive when it wants to sell more bonds to finance additional capital improvements for Glendale.

What is debt service? A family's debt service is the payments they make on loans, such as a mortgage and credit cards. Principal and interest payments on outstanding bonds are referred to as debt service. Just like a family cannot skip on mortgage or credit card payments, the City must always keep up on its debt service, so this will always be a part of the City's budget.

What is an encumbrance? An encumbrance refers to the formal accounting recognition of commitments to expend resources in the future. For example, when a purchase order is issued for equipment, that funding is encumbered until delivery. Once the equipment is received, the invoice is paid and the encumbrance becomes an expense.

What is an expenditure? Expenditures represent a decrease in fund resources or, stated simply, a recorded expense.

What is an expenditure limitation or permanent base adjustment? Any city or town can permanently adjust its state-imposed expenditure limitation base if a majority of the electors voting on the issue at a regular city election vote in favor of the adjustment. In the spring of 2000, Glendale voters approved a permanent base adjustment.

What is a full-time equivalent (FTE) position? An FTE (1.0 FTE) refers to one or more employees working 40 hours per week, or 2,080 hours per year. For example, a part-time employee working 20 hours per week would be considered a 0.5 FTE. Two part-time employees each working 20 hours per week would be considered 1.0 FTE.

What is the definition of a budget fund? Glendale currently has over 100 budget funds to help keep track of and focus resources. These include the General Fund, Transportation Fund, Sanitation Fund and Water/Sewer Fund, to name just a few. A family might use several funds, too, in order to help manage their finances and determine how close they are to reaching certain goals. For instance, a family might have a children's college fund, a retirement fund, vacation fund and household expenses fund (such as an IRA, savings and checking account). A budget fund, then, is a fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources. Glendale uses separate funds in order to correctly and legally track revenues and expenditures associated with that particular fund to aid with various financial reporting requirements.

What is a fund balance? Fund balance refers to the remainder or carryover that occurs when actual revenues exceed budgeted revenues and/or when actual expenditures are less than budgeted expenditures at the end of the fiscal year (June 30). If the city budgets (plans to spend) $15.0 million on roads next year, but only spends $14.0 million, the leftover $1.0 million would essentially become fund balance.

What does the word "group" in Glendale's budget mean? Every department belongs to an administrative group led by a Department Director, City Manager or Assistant City Manager. These groups include Appointed & Elected Officials, City Auditor, City Manager, Community Services, Development Services, Economic Development, Budget & Finance, Human Resources & Risk Management, Public Affairs, Police Services, Fire Services, Parks and Recreation, Public Works, and Water Services.

What are infrastructure and capital improvements? Infrastructure and capital improvements refer to facilities that need to be in place in order to support the basic needs of residents and businesses in the community. Examples include roads, water lines, sewers, public buildings, parks and airports.

What are strategic priorities and benchmarks? Why does Glendale use them?
Strategic Priorities, developed by the City Council, are statements of community values that direct the City's operations and help demonstrate progress towards a shared vision. City staff uses these priorities to assist in program development, creating annual budget requests and building department business plans.

Benchmarks are established for each activity listed in business plans and represent a desired level of performance that demonstrates the efficient use of city resources to do the most good. City staff measures actual performance throughout the year, makes comparisons to established benchmarks, determines the causes for deviation and evaluates alternative courses of action.

What exactly is a ‘‘program’’ in the City budget? A program is a group of related activities performed by one or more organizational units for the purpose of accomplishing a city responsibility. For example, one program in the Field Operations Department is Street Cleaning. Based on staff’s assessment of costs and needs, the desires of citizens and the priorities of the City Council, the Field Operations Department is budgeted a set amount of money to accomplish street cleaning.

What is ‘‘assessed valuation’’ and how does it relate to my taxes and the city’s budget?
Each year the Maricopa County Assessor’s Office determines the value of all property within the county, including city buildings and individual homes. These assessment values are then used as a basis for levying property taxes. The City of Glendale charges the City Council approved primary and secondary rate in property tax per $100 of assessed valuation.

How much does the City receive from my property tax bill and how is it used? The City of Glendale is one of several entities that receive a portion of the property taxes residents pay, with school districts typically receiving the majority. Each year the Glendale City Council levies the property tax one week after final budget adoption.

> **Primary Tax:** Arizona law limits the primary property tax levy amount and municipalities may use revenue from this tax for any lawful purpose. Glendale's Primary Property tax revenue represents <4% of the city's General Fund revenue and is used for General Fund operations.
>
> **Secondary Tax:** Arizona does not limit the secondary tax levy amount and municipalities may only use this levy to retire the principal and interest or redemption charges on bond debt. Secondary Property Tax is used to pay off General Obligation bonds.

Where does the City's revenue come from? Glendale's revenue comes from a variety of sources, including sales tax, property tax, user charges and other levels of government.

What is state-shared revenue? The state of Arizona shares a portion of its tax revenues (from sales, income and motor vehicle in-lieu taxes) with Arizona cities and towns. This funding is divided among the cities and towns using population formulas supplied by state law. These state-shared revenues comprise a large portion of most city and town budgets.

State-shared revenue enables local governments to continue providing basic services, such as police and fire protection, without burdening the residents with additional local taxes. Since cities and towns are not equally wealthy, state shared revenue is of great assistance, especially to cities with lesser wealth or greater service needs. Because state-shared revenue distribution is a specified percentage of state revenue collections, as state revenue declines, city revenue declines. Consequently, in difficult economic times, cities 'feel the pinch' just as the State does.

What is a budget transfer? A budget transfer moves budget appropriation between City offices, departments, or agencies.

What are user charges? User charges are fees paid in direct receipt of a public service by the party who benefits from the service. Fees paid for recreation classes or leagues that citizens elect to sign up for and participate are examples of user charges.

City of Glendale
Budget and Finance Department
5970 West Brown Street
Glendale, Arizona 85302
Phone: (623) 930-2480
www.glendaleaz.com
https://www.facebook.com/GlendaleAZ/
https://twitter.com/GlendaleAZ

Glendale
ARIZONA