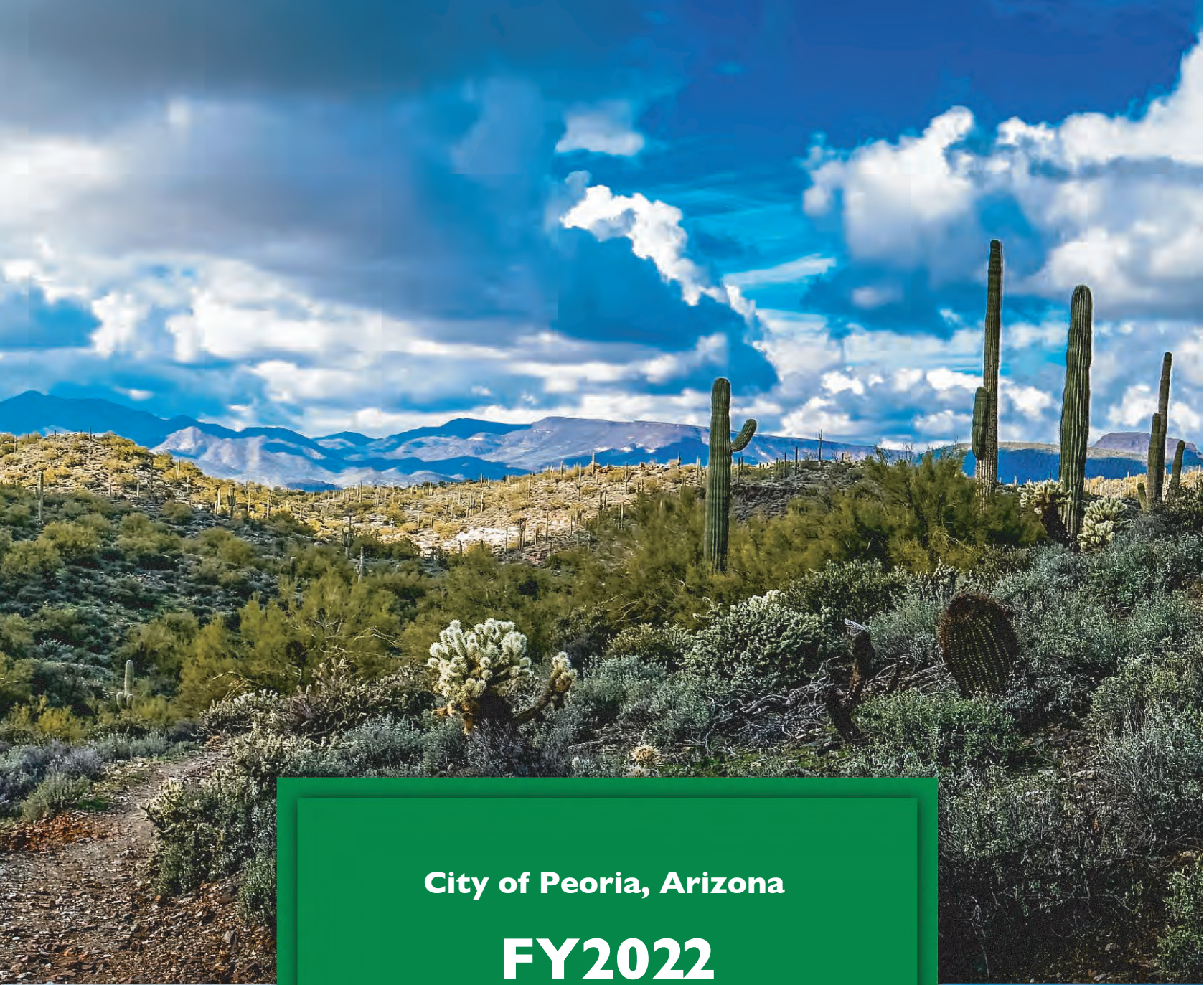


City of Peoria, Arizona

FY2022 Annual Program Budget



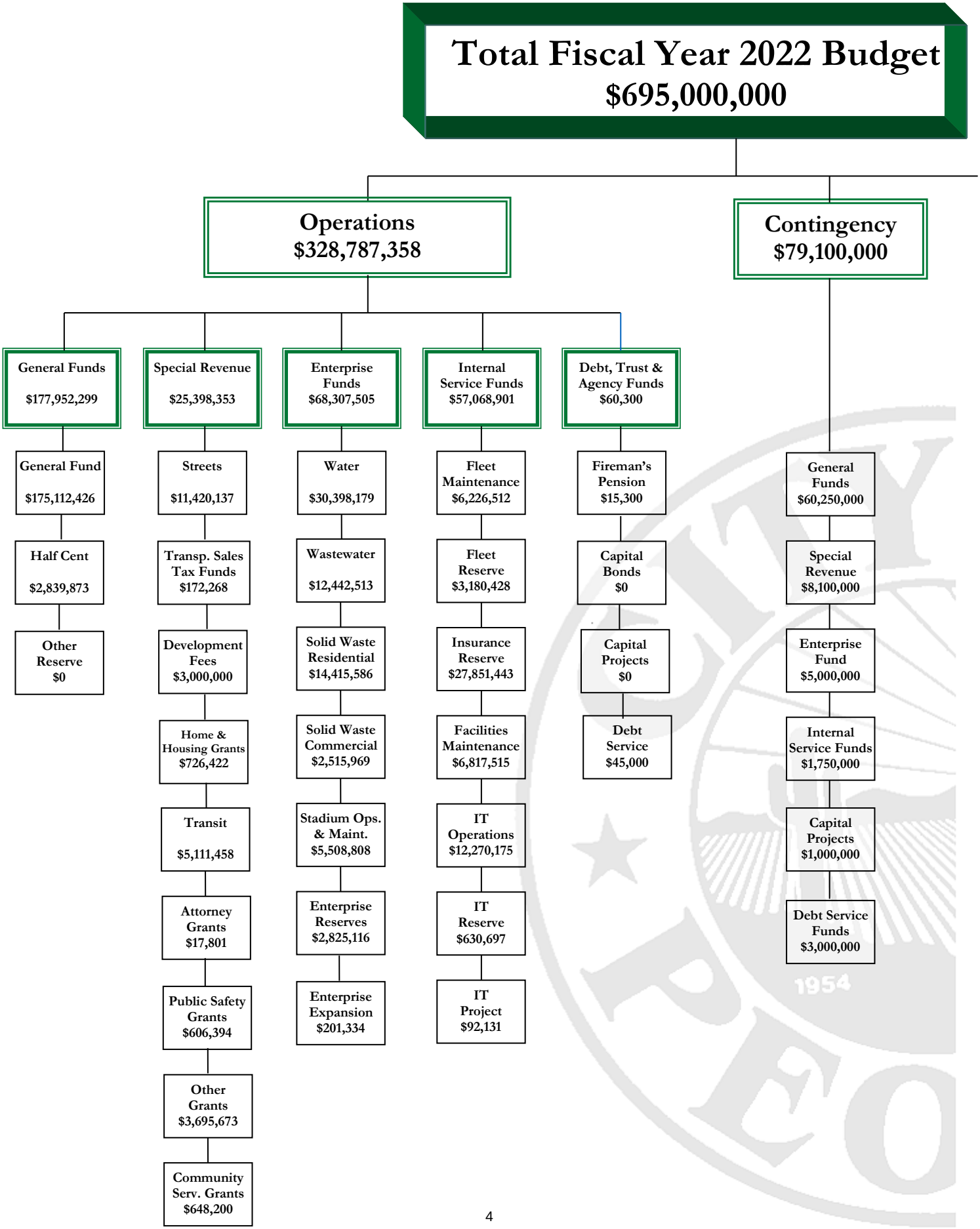





PEORIA
ARIZONA



City of Peoria
Annual Program Budget
Fiscal Year 2022


Total Fiscal Year 2022 Budget
$695,000,000
Operations
$328,787,358
Contingency
$79,100,000
General Funds
$177,952,299
Special Revenue
$25,398,353
Enterprise Funds
$68,307,505
Internal Service Funds
$57,068,901
Debt, Trust & Agency Funds
$60,300
General Fund
$175,112,426
Half Cent
$2,839,873
Other Reserve
$0
Streets
$11,420,137
Transp. Sales Tax Funds
$172,268
Development Fees
$3,000,000
Home & Housing Grants
$726,422
Transit
$5,111,458
Attorney Grants
$17,801
Public Safety Grants
$606,394
Other Grants
$3,695,673
Community Serv. Grants
$648,200
Water
$30,398,179
Wastewater
$12,442,513
Solid Waste Residential
$14,415,586
Solid Waste Commercial
$2,515,969
Stadium Ops. & Maint.
$5,508,808
Enterprise Reserves
$2,825,116
Enterprise Expansion
$201,334
Fleet Maintenance
$6,226,512
Fleet Reserve
$3,180,428
Insurance Reserve
$27,851,443
Facilities Maintenance
$6,817,515
IT Operations
$12,270,175
IT Reserve
$630,697
IT Project
$92,131
Fireman's Pension
$15,300
Capital Bonds
$0
Capital Projects
$0
Debt Service
$45,000
General Funds
$60,250,000
Special Revenue
$8,100,000
Enterprise Fund
$5,000,000
Internal Service Funds
$1,750,000
Capital Projects
$1,000,000
Debt Service Funds
$3,000,000

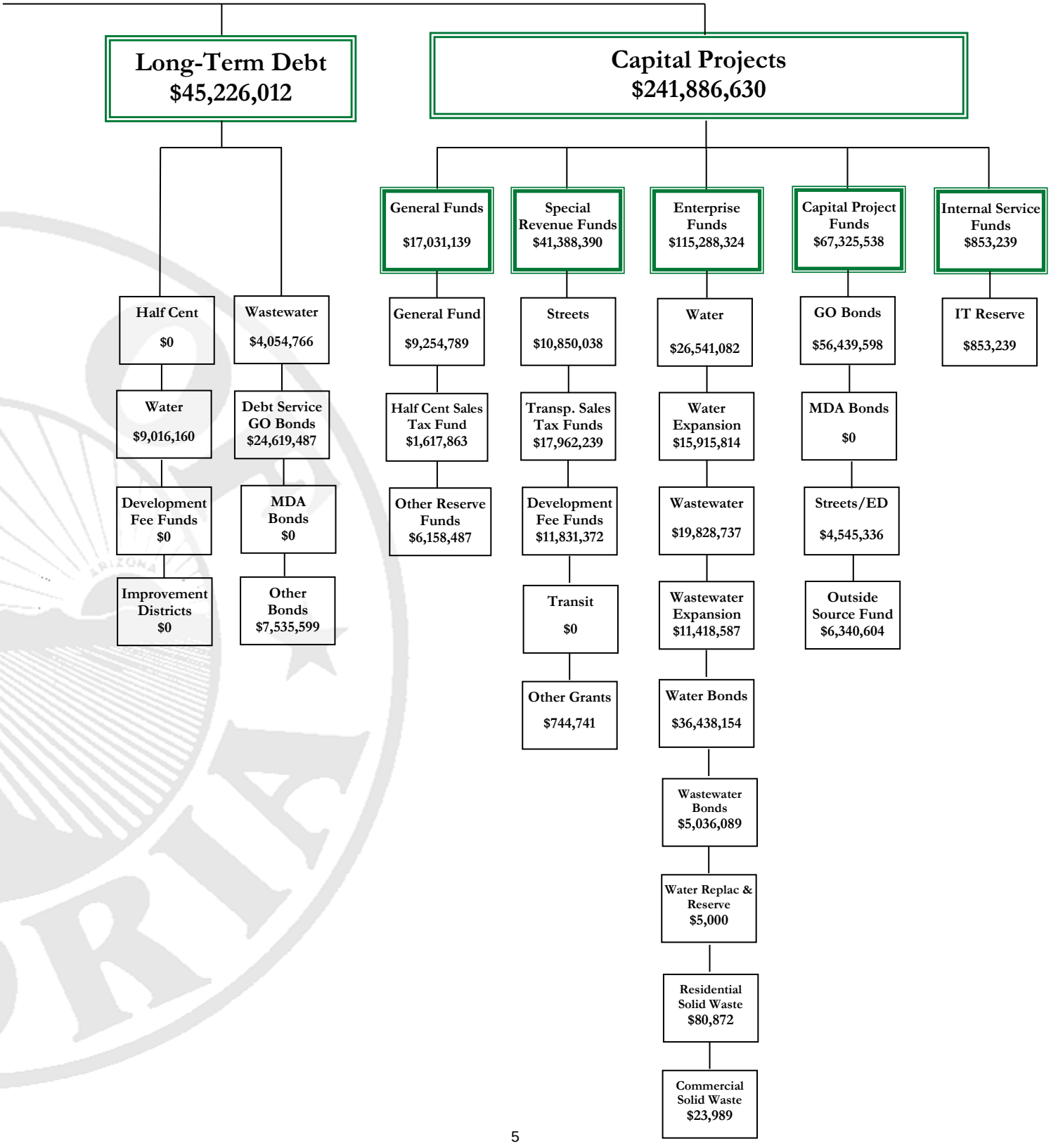

Long-Term Debt
$45,226,012
Capital Projects
$241,886,630
Half Cent
$0
Water
$9,016,160
Development Fee Funds
$0
Improvement Districts
$0
Wastewater
$4,054,766
Debt Service GO Bonds
$24,619,487
MDA Bonds
$0
Other Bonds
$7,535,599
General Funds
$17,031,139
General Fund
$9,254,789
Half Cent Sales Tax Fund
$1,617,863
Other Reserve Funds
$6,158,487
Special Revenue Funds
$41,388,390
Streets
$10,850,038
Transp. Sales Tax Funds
$17,962,239
Development Fee Funds
$11,831,372
Transit
$0
Other Grants
$744,741
Enterprise Funds
$115,288,324
Water
$26,541,082
Water Expansion
$15,915,814
Wastewater
$19,828,737
Wastewater Expansion
$11,418,587
Water Bonds
$36,438,154
Wastewater Bonds
$5,036,089
Water Replac & Reserve
$5,000
Residential Solid Waste
$80,872
Commercial Solid Waste
$23,989
Capital Project Funds
$67,325,538
GO Bonds
$56,439,598
MDA Bonds
$0
Streets/ED
$4,545,336
Outside Source Fund
$6,340,604
Internal Service Funds
$853,239
IT Reserve
$853,239

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How to Make the Most of This Document

This document communicates the visions of the City's leadership, and spells out the organizational and financial operations for each of the City's departments. In an effort to assist users in navigating through the Annual Program Budget, the following guide has been provided:

Introduction

This section provides a thumbnail sketch of the City of Peoria, including a list of Peoria's Core Values, a look at our Mayor and City Council, a comprehensive organizational chart of the city's management and departments, a profile of the city, some interesting statistics and demographic information, and a copy of the Distinguished Budget Presentation Award for the FY 2021 budget.

City Manager's Budget Message

The City Manager's Budget Message provides an overview of the major issues and operational priorities within the FY 2022 Budget.

Long-Range Forecast

This section offers an overview of the City's financial planning practices, including:

- The financial policies that guide the City's fiscal planning and management.
- The budget policies that are the framework of the budget.
- The long-range outlook for city finances.

Budget Summary

This summary offers an overview of the city's finances and examines:

- The budget process, calendar and amendment policy.
- Financial and operational discussions for all major operating funds.
- Historical trends for financial data and personnel.
- Organizational charts showing the City's structure and distribution of funding.

Revenue Section

The Revenue section offers a detailed discussion on the various revenue sources within the City and includes a historical summary of revenue for each fund.

Programs/Performance Management

The Programs/Performance Management section includes an overview of the City's Performance Management program and department summaries that describe their mission, service activities, key performance indicators and funding and staffing levels. The divisions within each department are closely examined, detailing programs, operational goals and additional performance measures for each division.

Capital Improvement Plan

The Capital Improvement Plan section focuses on funding for major, one-time infrastructure improvement projects throughout the city. Included here is a complete introduction and explanation of the CIP. This section also includes a project listing of the entire 10-year plan.

Schedules

The Schedules use detailed tables to summarize the City's financial activities in a comprehensive, numeric format.

Appendix

The Appendix includes the official budget adoption resolution, a glossary of important financial and budgetary terms, a listing of acronyms found within the document, and the Acknowledgements page.



An aerial view of the Peoria Sports Complex



Budget Message





Budget Message



CITY MANAGER BUDGET MESSAGE
Fiscal Year 2022

Mayor Carlat and Members of the Peoria City Council,

I am pleased to present the operating and capital budget for the City of Peoria for the fiscal year beginning July 1, 2021, and ending June 30, 2022, including the City's capital improvement program for FY 2022 thorough FY 2031. The FY 2022 budget is a structurally balanced spending plan that will preserve our strong financial foundation and provide the resources needed to deliver the high-quality public services our community expects.

The FY 2022 budget totals $695 million, which represents a 4.5 percent increase from the prior year. The budget for the general fund, the city's primary operating fund, is $175.1 million - a 5.6 percent increase. The $241.9 million capital budget for FY 2022 represents a 3.5 percent increase over the FY 2021 plan, while the 10-year capital improvement program totals $835.6 million, a 6.7 percent increase from last year's program.

UNCERTAIN TIMES

At this time last year, health officials and scientists were scrambling to understand the nature of the novel coronavirus, while political leaders the world over grappled with how best to address the pandemic. The president had just declared a national emergency, and government-imposed stay-at-home orders had effectively shut down large swaths of the global economy. Tens of millions of Americans found themselves out of work within a matter of a few weeks. For most people, it was a period of unprecedented uncertainty.

Here in Peoria we moved quickly to adapt to our new reality. While police officers, firefighters, refuse collectors, and other frontline employees continued their work out in the community, many office workers began working from home. Some city facilities closed to the public temporarily, while those that remained open did so with strict cleaning and social distancing protocols. The FY 2021 budget that had been developed pre-COVID was scrapped in favor of a "baseline" budget that reverted back, with some exceptions, to the ongoing spending levels of FY 2020.

As time went on and post-COVID revenue numbers began coming in, our financial picture began to come into focus. Fortunately, it was not as bad as we originally feared it might be. After a couple of months of year-over-year declines in our city sales tax revenues, we actually saw several months of double-digit increases. City sales tax revenues ended the fiscal year five percent higher than the previous year, and overall general fund revenues were up one percent over FY 2019—a much better outcome than the two percent decline we had forecasted.

Our latest forecasts estimate that city sales tax revenues will end the year 3.4 percent higher than the prior year and that overall general fund revenues will be up 2.5 percent. As a sales tax-dependent city, we have no doubt benefitted from the federal fiscal stimulus that has put extra money in people's pockets. Our reliance on our base of auto dealerships, home improvement stores, big box retail, and grocery stores versus entertainment and tourism appears to have sustained us well during this particular downturn.

This does not mean that we do not have to contend with budgetary pressures. On the revenue side, recreation fees are down significantly due to the lack of programming during the pandemic. Although development activity has been strong through most of the pandemic, permits and associated revenues have nudged downward in recent months. Even the rate of growth in our sales tax revenues has slowed down. These developments warrant caution even as the pandemic seems to be coming under control.

On the expenditure side, we face continuous pressure to keep pace with the salaries and benefits offered by other cities and private businesses in the Valley in order to retain and recruit good employees. Even seemingly modest adjustments in compensation have a substantial ongoing expenditure requirement. Like most other Arizona cities, Peoria recognizes a large unfunded accrued liability to our Public Safety Personnel Retirement System (PSPRS) plans that need to be addressed. We will further need to pay for ongoing operations and maintenance costs associated with desired future capital investments like fire stations, recreation centers, and parks.

Given the uncertainty of the pandemic's impact, I asked all departments this last fall to participate in a budget reduction exercise. The departments identified how they would cut two percent out of their FY 2021 base budgets and presented their proposed reductions to the executive team and Finance and Budget Department staff. While budget cuts ultimately turned out to be unnecessary, we incorporated the results of this exercise into the FY 2022 budget process. We asked departments to hold the line on new ongoing spending by keeping any ongoing supplemental requests within the amount of their agreed upon reductions. This proved to be a creative way to limit new spending while at the same time giving departments some flexibility to reprioritize their resources in ways that will help them better serve the community.

FUND BALANCE AND FUND RESERVES

The City Council-adopted *Principles of Sound Financial Management* include strong policies on reserve levels for our major operating funds. Our fund reserves give us the flexibility we need to continue to provide services to the community in the event of a natural disaster or a sudden loss of revenue. Meeting our fund balance reserve requirements is one of our primary considerations as we prepare and refine our forecasts throughout the year. Fund balance reserves are fully funded for FY 2022.

Although we do not use our reserves to address recurring expenditures, each year the budget includes a contingency appropriation so that we have the ability to appropriately use our reserves in the event of an emergency. Contingency appropriation is also needed to enable us to spend unexpected revenues like the AZCARES money we received in FY 2021 or to act on an economic development opportunity, for example. The total contingency appropriation for FY 2022 is $79.1

million, with $40 million set aside in the General Fund, $20 million in the Half Cent Sales Tax Fund, and the balance spread among various other funds.

The table below shows the estimated beginning and ending fund balances for major funds for FY 2022, as well as the policy reserve requirement for each fund.

Fund	Estimated Fund Balance 7/1/21	Estimated Fund Balance 6/30/22	Policy Reserve Requirement
General Fund	$89,473,960	$72,792,832	$47,640,035
Half Cent Sales Tax	$41,678,759	$46,039,003	$8,939,960
Water	$49,188,443	$35,400,573	$25,842,977
Wastewater	$34,838,676	$24,140,636	$15,769,278
Residential Solid Waste	$6,846,312	$5,365,525	$2,833,230
Commercial Solid Waste	$1,883,555	$1,925,145	$511,151

OPERATING BUDGET AND TAXES, RATES, AND FEES

Peoria prepares a five-year financial forecast of major funds. This practice ensures that ongoing revenues can support ongoing expenditures over the forecast period. The FY 2022 operating budget is $328.8 million—a five percent increase over the prior year. The general fund, which accounts for 53 percent of the citywide operating budget, totals $175.1 million—a 5.6 percent increase over FY 2021. Below are some highlights from the FY 2022 operating budget:

- ✓ No increase to the city property tax rate or to the transaction privilege tax rate (sales tax).
- ✓ Continues the policy of incremental annual increases in water, sewer, and solid waste rates. The average Peoria utility customer can expect a combined rate adjustment of 2.7 percent beginning January 2022. Overall, Peoria residents continue to enjoy comparatively low utility rates among Valley cities.
- ✓ Allocates the funding needed by departments to provide services to Peoria residents and businesses. Citywide, department supplemental requests added $4.4 million ongoing and $8.5 million one-time to the operating budget. The general fund accounted for $916,000 of the ongoing total and $5.3 million of the one-time total. The actual fiscal impact is quite a bit lower than these figures once you factor in revenue offsets, interfund service charges, and previously accounted for operating impacts of the CIP.
- ✓ Underscores our commitment to maintaining a competitive workforce through annual compensation adjustments, including our MOU commitments to the various labor groups as well as merit and cost-of-living increases for non-represented employees.
- ✓ Adds 13 new positions (12.55 FTEs) to the city's authorized strength. Five of these new positions were funded by department base budget reductions and thus had a "net zero" impact on the budget, while two police officers are funded by a development agreement. The table below lists the new positions by department.

Department	Fund	Title	FTE
City Attorney	General Fund	Legal Specialist	1.0
Fire-Medical	General Fund	Administrative Assistant II	1.0
Municipal Court	General Fund	Associate Judge	.55
Neighborhood & Human Services	General Fund	Community Assistance Coordinator	1.0
Parks, Recreation & Community Facilities	General Fund	Parks Maintenance Coordinator	1.0
Parks, Recreation & Community Facilities	General Fund	Parks & Sports Facilities Worker I	1.0
Parks, Recreation & Community Facilities	General Fund	Facilities Operations Technician	1.0
Police	General Fund	Public Information Officer	1.0
Police	General Fund	Police Officer	2.0
Public Works	Solid Waste	Equipment Operator	1.0
Public Works	Streets	Lead Traffic Signal Technician	1.0
Public Works	Transit	Administrative Assistant II	1.0

STRATEGIC INITIATIVES

Setting long-term priorities for the city is one of the most important responsibilities for Peoria's elected officials. The City Council's policy goals are policy statements that set the direction for the organization and act as a touchstone for making financial and operational decisions to achieve community expectations. The following seven livability initiatives are reflected throughout the recommended budget: (1) Superior Public Safety, (2) Smart Growth, (3) Economic Prosperity, (4) Arts, Cultural & Recreational Enrichment, (5) Integrated Transportation, (6) Healthy Neighborhoods, and (7) Superior Public Services.



Over the past few months, staff has briefed the City Council on significant policy issues that advance these initiatives. These briefings included discussions on public safety, neighborhood and human services, parks and recreation, utility services and rates, economic development initiatives, and overall financial and economic conditions.

Superior Public Safety. Public safety is a vital aspect of Peoria's overall quality of life. The majority of Peoria's general fund is dedicated to public safety, and the FY 2022 budget reflects the city's ongoing commitment to this critical local responsibility. Two new police officers will provide growth-related public safety support to the community. We continue to invest in new technologies to enable the Police Department to achieve its mission to preserve life and property. Examples include SCBA systems for SWAT team personnel, an explosive ordinance disposal storage day box for a K9 unit, ballistic helmets, and replacement of aging Tasers. Additionally, new vehicles, contract staff, and crime predictive technology will allow sworn officers to more effectively engage in proactive police activities.

The Fire-Medical Department is continuing the community paramedicine program established in July 2020 and investing in new brush fire equipment and arson training. To assist with service delivery, the department is also adding a redshirt position and an ongoing administrative assistant position. The capital program includes several projects to expand, rehabilitate, or otherwise improve fire stations.

Smart Growth. One of the most important considerations of a growing city like Peoria is an assured water supply. This budget keeps pace with the increasing costs of water purchases and supports continued efforts to encourage the most efficient use of this precious resource. We continue to support requests for contract inspectors to ensure that construction in the city complies with all national and local standards. Finally, our capital improvement program identifies the infrastructure investments needed to keep up with new growth.

Economic Prosperity. One of the keys to any community's quality of life is a vibrant and diversified economic base, with both a qualified workforce and quality jobs. In that vein, the recommended budget includes investments in a number of economic development initiatives and projects, such as business attraction consulting services for out-of-state relocation opportunities. Additionally, the budget includes some one-time funding to continue to foster small businesses, create partnerships and enhance marketing efforts to attract and retain businesses in Peoria.

Arts, Cultural & Recreational Enrichment. Peoria has long boasted premier recreation programs and facilities, special events, and arts and cultural programs. The city also has a long history of providing family-friendly and culturally diverse events, such as Somos Peoria, 2nd Saturdays, and Young Artist exhibits. The FY 2022 budget includes funding to continue these programs and events throughout the community, though some events may need to be cancelled or postponed if the coronavirus pandemic persists. Additionally, the budget supports a number of one-time requests to repair and maintain key amenities at various parks and community facilities throughout the city. To this end, the budget adds a maintenance operations position and two trail maintenance positions.

Integrated Transportation. Because continuous investment is fundamental to developing and maintaining Peoria's roadway network, the budget includes a robust capital program for streets and traffic control. The operating budget, meanwhile, provides the staffing and other resources needed to maintain all of this infrastructure, as well as the transit options that link people to their community. The FY 2022 budget adds two new positions related to transportation—a lead technician specializing in traffic signals and street lighting and an administrative assistant to support the Transit Division.

Healthy Neighborhoods. To promote healthy and safe communities, the budget continues a number of neighborhood-focused initiatives. The longtime neighborhood grant program offers financial support to neighborhoods seeking to beautify their communities. A new community assistance coordinator position will oversee the city's continuing efforts to address the challenge of homelessness in our community. Lastly, the neighborhood park and retention basin refresh programs are continued to address existing landscaping and aesthetic improvements within and around our neighborhoods.

Superior Public Services. Peoria residents and businesses expect that clean water will flow whenever they turn the faucet, that their trash and recycling will be picked up on time, and that their concerns will be addressed in a responsive, professional manner. The FY 2022 budget continues to provide the resources needed to consistently exceed our customers' expectations. Funding for

increased recycling processing fees secures our commitment to sustainability, while a new solid waste equipment operator and vehicle ensure timely trash removal.

CAPITAL IMPROVEMENT PROGRAM

Infrastructure and amenities are critical to the quality of life of any community. Peoria is known for beautiful parks, a well-designed and maintained roadway network, quality public facilities, and reliable utilities. As noted previously, the $241.9 million capital budget for FY 2022 is increasing by 3.5 percent over the prior year while the $835.6 million 10-year CIP is increasing by 6.7 percent.

Each year city staff reviews and updates the Capital Improvement Program (CIP). The CIP provides a schedule of planned improvements over the next 10 years and identifies the revenue sources that will pay for those improvements. As we updated the capital program, we took a hard look at community needs and re-prioritized projects, timing, and funding to create a balanced set of amenities that will serve our community and address City Council goals.

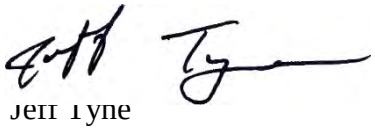
The Capital Improvement Program funds major investments in parks, roadways, facilities, and water and sewer infrastructure. This includes funding for the construction of several major projects already underway, such as the extension of reclaimed water to Paloma Park, renovations to the Main Library, construction of a new segment of Jomax Road from Vistancia Blvd to the Loop 303, and the expansion of the Pyramid Peak Water Treatment Plant. Other notable projects in the CIP include the second phase of Paloma Community Park, trail system improvements, regional drainage improvements at 67th and Pinnacle Peak Road, a new fire station in northern Peoria, a planned replacement of the aging fleet building, expansions of the Beardsley and Jomax plants, and further expansion of reclaimed water infrastructure.

Equally as important to building new facilities is the responsibility to maintain what we already own. As such, you will find various projects throughout the CIP related to replacement and refurbishment of existing assets throughout Peoria. Of particular note this year is the addition of a five-year, $35 million undertaking to rehabilitate all streets with a PCI rating of 50 or lower. This will significantly reduce the long-term financial impacts of aging asphalt infrastructure.

ACKNOWLEDGEMENTS

I wish to thank the Mayor and City Council for their guidance and support throughout the development of this budget. In addition, I wish to thank the Finance and Budget Department staff, our deputy city managers, department directors, and all of the employees of the city who have contributed to make the FY 2022 budget a reality.

Sincerely,



Jeff Tyne
City Manager



Introduction





Introduction

City of Peoria
Principal Officials of the City
Fiscal Year 2022

Cathy Carlat
Mayor

Jon Edwards
Vice Mayor

Bill Patena
Mayor Pro Tem

Vicki Hunt
Councilmember

Michael Finn
Councilmember

Bridget Binsbacher
Councilmember

Denette Dunn
Councilmember

Jeff Tyne
City Manager

Erik Strunk
Deputy City Manager

Katie Gregory
Deputy City Manager

Andrew Granger
Deputy City Manager

George Anagnost
Municipal Judge

Thomas Adkins
Governmental Affairs Director

Kris Dalmolin
Information Technology Director

Vanessa Hickman
City Attorney

Bobby Ruiz
Fire Chief

Jennifer Stein
Director of Communications

John Sefton
Parks, Recreation & Community Facilities Director

Art Miller
Police Chief

Kevin Burke
Public Works Director

Adina Lund
Development and Engineering Director

Rhonda Geriminsky
City Clerk

Jennifer Stein
Economic Development Director (Interim)

Christine Nickel
Human Resources Director

Sonia Andrews
Chief Financial Officer

Chris Hallett
Neighborhood & Human Services Director

Chris Jacques
Planning and Community Development Director

Cape Powers
Water Services Director

City of Peoria

Core Values

"The City of Peoria team members share a commitment to provide quality service for our community."

P ## Professional

Demonstrates professional skills and knowledge needed to perform the job; keeps informed of developments in the professional field and applies this knowledge to the job; encourages and supports the development of subordinate personnel.

E ## Ethical

Maintains the highest standards of personal integrity, truthfulness, honesty, and fairness in carrying out public duties; avoids any improprieties; trustworthy, maintains confidentiality; never uses City position or power for personal gain.

O ## Open

Communicates effectively orally and in writing; involves appropriate individuals and keeps others informed; acts as a team member; participates and supports committees/boards/commissions/task forces; approachable; receptive to new ideas; supports diversity and treats others with respect; actively listens.

R ## Responsive

Consistently emphasizes and supports customer service; takes responsibility to respond to all customers in a prompt, efficient, friendly, and patient manner; represents the City in an exemplary manner with civic groups/organizations and the public.

I ## Innovative

Demonstrates original thinking, ingenuity, and creativity by introducing new ideas or courses of action; supports innovative problem-solving by identifying and implementing better methods and procedures; takes responsible risks; demonstrates initiative and "follows through" on development and completion of assignments.

A ## Accountable

Accepts responsibility; committed to providing quality service to our community; plans, organizes, controls and delegates appropriately; work produced is consistent and completed within required timeframes; implements or recommends appropriate solutions to problems; acknowledges mistakes; manages human and financial resources appropriately.

City of Peoria
Council Districts



Mayor
Cathy Carlat



Vice Mayor
Jon Edwards
Willow District



Mayor Pro Tem
Bill Patena
Ironwood District



Councilmember
Vicki Hunt
Acacia District



Councilmember
Michael Finn
Palo Verde District

Councilmember
Bridget Binsbacher
Mesquite District



Councilmember
Denette Rae Dunn
Pine District



Youth Council Liaison
Saanvi Tiwary

Youth Council Liaison
Dominique VanWinkle



City of Peoria, AZ
Organizational Chart



Peoria Citizens

Citizen Advisory Boards and Commissions

Mayor and City Council

George Anagnost
Municipal Court Judge

Jeff Tyne
City Manager

Vanessa Hickman
City Attorney

Briana Cortinas
Mayor's Chief of Staff

Jay Davies
Chief of Staff
to the City Manager

Sharon Roberson
Assistant to the
City Manager

Thomas Adkins
Intergovernmental Affairs
Director

Jennifer Stein
Communications Director

Christine Nickel
Human Resources Director

Scott Whyte
Real Estate Development
Office

Andy Granger
Deputy City Manager

Erik Strunk
Deputy City Manager

Katie Gregory
Deputy City Manager

Art Miller
Police Chief

Bobby Ruiz
Fire Chief

Kris Dalmolin
Information
Technology Director

Sonia Andrews
Chief Financial
Officer

Rhonda Geriminsky
City Clerk

John Sefton
Parks, Recreation &
Comm. Facilities Director

Kevin Burke
Public Works Director

Cape Powers
Water Services Director

Chris Hallett
Neighborhood & Human
Services Director

Chris Jacques
Planning & Comm. Dev.
Director

Jennifer Stein
Economic Development
Director (Interim)

Adina Lund
Development &
Engineering Director

June 2021

Introduction

The City of Peoria is committed to promoting an excellent quality of life for our residents. To do so, we continue to seek to engage the citizens in our neighborhoods and ultimately our entire community. The FY 2022 budget includes resources that will enable the city to continue to provide exceptional services and enhance the quality of life for our residents. The following offers a glimpse of Peoria's residents, the recreational and cultural amenities within our borders, discussion on our business environment, and a brief overview of services the City of Peoria provides.

Peoria at a Glance

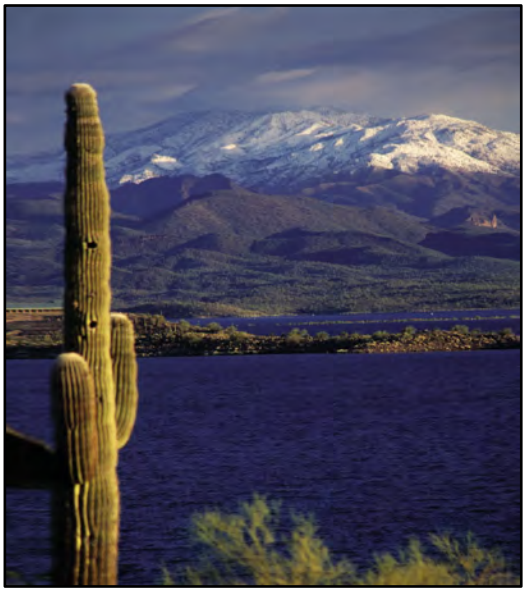
Peoria is a dynamic and innovative community in the Greater Phoenix region. Encompassing more than 179 square miles of beautifully varied landscapes, Peoria boasts an enviably quality of life that is enjoyed by tens of thousands of residents. Our citizens have strong housing choices, from traditional neighborhoods to large master-planned communities, from multi-family options to ranch homes nestled up against desert mountains and rich vegetation. Peoria is also an emerging employment center for innovative, high value companies. These companies are attracted by a skilled workforce and one of the top public school districts in the state. Peoria is a well-run city for people who love having options.

A Glimpse of History



Leading the Way, bronze sculpture by Ann La Rose (City Hall Campus)

The first settlers in what is now known as the City of Peoria were farmers from Peoria, Illinois, who migrated to this area during the late 19th and early 20th centuries and named this new community after their hometown. With the Arizona Canal providing irrigation for the area's arid but fertile lands, and with access to railroad lines, these settlers developed a thriving agricultural community. Peoria consisted of just one square mile of land when it was incorporated in 1954. The community started to change in the 1960s after Del Webb began developing Sun City, a retirement community west of Peoria. A series of annexations during the 1980s and 1990s designed to preserve desert open space and manage quality growth resulted in expanding Peoria's land area to the 179 square miles it covers today. Not only did the annexations create the fourth largest incorporated area in Arizona, they also included Lake Pleasant, the second largest lake in Arizona and a premier recreational asset.



Snow-capped mountains surrounding Lake Pleasant provide a rare but beautiful sight

Local Demographics

Peoria has been a top choice of families for many years. The combination of safe, well-planned neighborhoods and multiple recreational and cultural opportunities makes Peoria a prosperous community in which to live, work and play. The Peoria Unified School District and the Deer Valley Unified School District, two of the finest school districts in the state, have contributed to the city's strong educational reputation. Affordable, high quality housing choices are another factor in Peoria's growth, with a median home sales price around $369,172*. Peoria has one of the lowest unemployment rates in the Phoenix metropolitan area, representing a young, highly-skilled workforce that enjoys the high quality of life they find in Peoria.

***Zillow – May, 2021**

Population

As the Valley of the Sun became one of the fastest growing areas in the nation, Peoria welcomed thousands of new residents. The 2000 U.S. Census identified the City of Peoria as the fifth fastest-growing city in the nation for cities over 100,000 in population in the 1990s. Peoria's population rapidly grew from 12,000 in 1980 to an estimated 139,000 in 2005. The 2010 Census put the city's population at just over 154,000 and the estimated population for 2021 has grown to 184,469**.

****Maricopa Association of Governments (MAG)**



Hikers enjoy one of Peoria's beautiful desert trails

Climate

Peoria is part of the Valley of the Sun, and the climate is warm and semi-arid. Featuring 300 days of sunshine, Peoria has a low annual rainfall with high temperatures in the summer months (June, July and August). The average high summer temperature is 105 degrees Fahrenheit. Winters in this desert environment are normally sunny and comfortable with low temperatures during the winter months (December, January and February). The average low winter temperature is 43 degrees Fahrenheit.

Peoria's Quality of Life

The quality of life in Peoria is one of the highest in Arizona. Ranking Arizona recently named Peoria the *2021 Best Place to Live, Work and Play*. Peoria is known locally and nationally for its high quality of life, beautiful desert vistas, safe neighborhoods, and award-winning recreation services. Peoria supports a strong business community and entrepreneurial ecosystem, has sustainable, future-ready economic development practices, and manages growth wisely. The city also emphasizes the importance of arts, recreation and open space preservation. Because of these characteristics, the city of Peoria has already been honored by Money Magazine, Forbes, Wallethub, and USA Today for its livability and thriving economy. The results of the most recent survey conducted by the city indicated that nearly every resident (93%) rated the overall quality of life in Peoria as either "excellent" or "good," and 98% of the residents would recommend living in Peoria to someone who asks, which is much higher than comparable cities.

From its stunning northern topography to its diverse workforce, excellent climate, widely varied amenities, and educational opportunities, Peoria is an increasingly popular place to live and work. To strengthen Peoria as a community, the city continues to invest in quality of life initiatives. These include new parks, trails, and open spaces.

Amenities

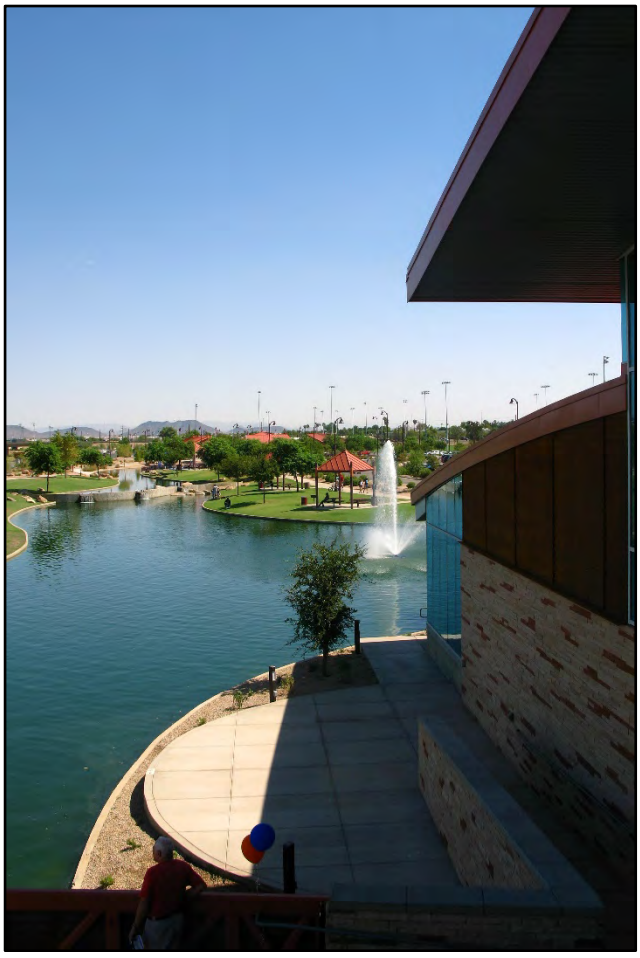
Parks and Recreation

Peoria offers many unique opportunities for residents and visitors alike to enjoy themselves. A wide range of facilities can be found throughout the city, including the Peoria Community Center, Women's Club, Sunrise Family Center, three outdoor swimming pools, 35 neighborhood parks (including four with dog-friendly areas), private golf courses, walking trails, mountain hiking trails, Rio Vista Recreation Center and Community Park, and Pioneer Community Park. Our newest addition is Paloma Community Park; the first phase opened in October 2020 and the second phase is currently under construction. The city also operates the Main Library and Sunrise Mountain Library, which are valuable assets to our citizens, providing access to a wide variety of materials including e-books, Wi-Fi hotspots and Culture Passes. The Sunrise Mountain Branch Library is the home of the "Be Water" art sculpture by artists Tom and Jean Latka.

The City's first community park, **Rio Vista**, continues to be a popular destination since its opening. The park features amenities such as ramadas for family and group functions, an urban fishing lake, a skateboard park, playground equipment, water splash pad, sand volleyball courts, softball/baseball fields, Veterans Memorial and the 52,000 square foot Recreation Center. The Veterans Memorial highlights the five military branches, and a flag wall displays the flags of each military branch. The Senator John McCain Vietnam Veterans Memorial Plaza provides an honorable respite for visitors along with the 1968 Huey helicopter on display.



A Huey helicopter is featured at Senator John McCain Vietnam Veterans Memorial Plaza



Rio Vista Community Park has a lovely lake

Pioneer Community Park features a variety of amenities such as an urban fishing lake, lighted six-diamond softball complex, four multi-use lighted fields, dog park, water splash pad, playground equipment, and ramadas, all of which continue to expand the recreational opportunities for our citizens. It is home to the large-scale sculpture "Forge" by artist Thomas Sayre. In addition to serving our citizens, the community parks also play host to many out of town guests throughout the year. Over the course of the year, the community parks will host 70-80 tournament events that attract teams from all areas of the United States, Canada and Mexico.



The splash pad and urban fishing lake are just two of the numerous amenities at Pioneer Community Park



Paloma Community Park, the third and newest community park, is 85 acres and will include amenities such as lighted fields, an inclusive playground with splash pad, an urban fishing lake, a dog park and pickle ball courts. Phase II is in design and is expected to open in the fall of 2023. Two unique sculptures in the city's public art collection are located at Paloma Community Park – "Songbirds" by artist David Boyer, a kinetic sculpture of seven pieces that moves and creates sound with the wind, and "Vida" by artist Beth Nybeck in the form of a desert agave plant that lights up at night and features words from the community.

The City coordinates numerous programs, activities and events that include aquatics, AM/PM (before and after-school child care), Summer Recreation, Tiny Tots, Summer Camp, Little Learners, Youth and Adult Sports, Active Adult Programs, Adaptive Recreation programs, Outdoor Recreation, Teen Programs, Special Interest Classes and Special Events (July 4th, Halloween, Easter, etc.). The City operates the Rio Vista Recreation Center which offers two full-size basketball/multi-sport courts, two racquetball courts, class-rooms, a large multi-purpose room, climbing wall, gaming room, indoor walking track, fitness area and much more. The Peoria Community Center has a game room, fitness room, two large multi-purpose rooms and five classrooms.

The City operates Centennial Pool, Sunrise Pool, and Peoria Pool, which are all located on high school campuses. The pools include such amenities as a zero-depth entry for children, water slides, diving boards and competitive racing lanes and offer swim lessons, aquatic fitness and open play programming.

There are 35 neighborhood parks with assorted amenities that may include any or all of the following: lighted walking/jogging paths, basketball courts, volleyball courts, tennis courts, pickleball courts, shaded playgrounds, turf areas, ramadas and more. The city's 35th neighborhood park, Liberty Park, opened in November 2020. The park is located on Williams Road, between 99th and 95th Avenues, and features an inclusive-shaded playground, ramadas, rest-rooms, lighted multi-use field and two pickleball courts.



***Vida*, by Beth Nybeck at Paloma Community Park**

Outdoor Opportunities

Lake Pleasant, annexed by the city in 1996, is the second largest man-made lake in Arizona and is less than 20 miles from the center of town. The 10,000-acre lake boasts two full-service marinas and is an ideal destination for boating, fishing and water sports enthusiasts.

Peoria boasts more than 75 miles of hiking, biking and horseback riding trails. The **mountain and river trail system** is very popular among Peoria's residents and visitors. There are more than 11 miles of mountain hiking trails in Peoria with trailheads offering access to Sunrise, West Wing, Calderwood Butte and East Wing Mountains. Trailhead amenities include off-street parking, restroom facilities, and chilled drinking fountains.

When complete, the **New River Multi-Use Trail System** is planned to be more than 25 miles in length with more than 18 miles of the trail located within Peoria. The City is pleased that it has completed a continuous segment along the New River from Olive Avenue to Williams Road. The New River system aligns along some of the City's local shopping, dining and entertainment venues, making it a fun way to reach your destination.

The **Skunk Creek Trail** in Peoria is approximately 1.5 miles in length and connects the New River Trail with the trail along the Arizona Canal Diversion Channel (ACDC). The ACDC continues for several miles east and southeast through Glendale, Phoenix and into Scottsdale. This trail connects to the Peoria Sports Complex/P83 Entertainment District, making it a convenient and enjoyable way to access a baseball game along with the other entertainment venues around the Sports Complex area.

Both trails are designed to accommodate all non-vehicular users, including walkers, joggers, strollers, bicyclists, and roller bladers. There is a designated trailhead at 83rd Avenue just south of the Sports Complex which accommodates equestrians as well. Additional trailheads can be found at 75th Avenue and Deer Valley Road as well as 83rd Avenue and Village Parkway.



A panoramic view of beautiful Lake Pleasant

Preservation of our natural resources is a high priority. The preservation of Sunrise Mountain - 317 acres of beautiful, mountainous open space - will ensure that this signature landmark will be available for Peoria residents to enjoy now and forever.

For the baseball fan, Peoria's place on the national map was first etched when the **Peoria Sports Complex** opened in 1994, for the San Diego Padres and Seattle Mariners, becoming the first two-team Major League Baseball spring training and player development facility.

In 2014, both teams agreed to train in Peoria for another 20 years, causing the facility to undergo extensive renovations over a multi-year period. The team clubhouses were updated in 2014, and the stadium followed suit during 2015-16 with improvements and construction of concourses, outdoor group areas, an enlarged team store, an expanded ticket office, an indoor event space, shaded seating and a youth playground. The 12,518 seat stadium and 13 baseball fields host a number of community events as well as professional and amateur baseball events, while serving as the year-round player development home of both MLB teams.



The Peoria Sports Complex

Gorgeous greens, flowing water, year-round play and convenient access to several award-winning courses located in and around Peoria make the Valley of the Sun a dream destination for golf enthusiasts. Quintero Golf Course, located near Lake Pleasant, was ranked the Best Public Course by both *Golf Digest* and *Golf Weekly* magazines.



The Seventh Hole at Quintero Golf Course, a gem nestled in the midst of the beautiful desert

Culture and the Arts

City Hall art gallery, special events, and fantastic theater make Peoria an ideal arts and culture destination. Two theaters featuring quality plays and musicals are located within Peoria. **The Peoria Center for the Performing Arts** is the West Valley's destination for performing arts. It is a state-of-the-art facility featuring a 280-seat main stage auditorium, a 60-seat black box theater, classrooms, elegant lobby, dressing rooms, backstage support areas and office space. The Center operates year-round, presenting plays, musicals, comedies, a music series, and and a variety of events and live entertainment. The Center is also available to groups for rentals.

TheaterWorks acts as the resident company and creates award-winning theater and offers a variety of programs, including musicals and plays, summer camps for children, theater academy classes, puppetry performances, and special events. It provides some of the most comprehensive programming of any performing arts organization in Arizona.

The Arizona Broadway Theatre is the West Valley's only year-round professional theater company to offer professional musicals and a refined dining experience. It showcases locally and nationally acclaimed artists onstage and behind the scenes. It is conveniently located in the P83 Entertainment District.



Arizona Broadway Theatre

Located inside Peoria City Hall, the **West Valley Art Museum** brings people from all over Arizona to experience high quality art with a variety of themes. Collection showcases and new exhibits are unveiled year-round, making the museum a beloved, cultural venue in Peoria.



The Blooming Spire is an example of Peoria's public art

The city of Peoria is proud to support the arts. Throughout the city, you will see examples of investment in public art, many of which are located throughout Peoria's historic district, known as Old Town Peoria, and public art is expanding throughout the city.

Peoria introduced its temporary art program through IN FLUX, which features emerging artists in the public arena. Each installation is up for one year and then is replaced with new art each year. There are two temporary pieces of art located at the libraries.



This Barrel Cactus Art can be found at Deer Village Park

Business

It is the mission of the Economic Development Services Department to significantly develop and advance a vibrant economic ecosystem that is world class, sustainable and future ready, by developing and cultivating relationships and strategic partnerships designed to bring leads to locates, while also providing exceptional customer service and horizontal and vertical integration to the existing businesses of Peoria. Peoria has attracted companies from across the world in many targeted industry clusters, including advanced manufacturing, software, health care, and finance. This success has been enabled by a Mayor and City Council that has worked to build a business-friendly environment. This includes allocating resources to strategic initiatives and programs that have attracted these companies. Included below are Peoria's top 10 employers, demonstrating a diverse and robust economy within the community.

Peoria's Top 10 Major Employers*

- Peoria Unified School District
- City of Peoria
- TYR Tactical
- Antigua Group, Inc.
- Immanuel Campus of Care
- Oak Craft Elegant Cabinetry
- Banner Health
- Valleywise
- Cigna Healthcare
- West USA Realty

*Source: City of Peoria Economic Development Services

Location and Infrastructure

Peoria is strategically located within the northwest area of the Greater Phoenix region. The City has a highly accessible transportation infrastructure and services that support current economic development efforts. There are four state highways which provide easy and quick connections to the rest of the region, with the Loop 101 as the primary freeway through the city. The Loop 101 and the Loop 303 provide convenient access to Interstates 10 and 17, which connect to multiple large and mid-sized metropolitan areas in California, Texas, the Southwest, and Mexico.

The Loop 303, connecting I-10 to I-17, is a newer outer loop freeway that runs seven miles through Peoria's northern region, providing convenient access for Peoria's fastest growing sector and opening thousands of acres of State Land and private land for commercial development, augmenting an exceptional quality of life and high wage employment.

The Atchison, Topeka & Santa Fe Railroad (a portion of the Burlington Northern Santa Fe Railroad system) has a main line that runs through the southern area of the city. The availability of rail-served sites affords Peoria the opportunity to compete for industries needing rail service, including manufacturers and distributors.

Strong telecommunication networks provide Peoria with the necessary bandwidth to attract knowledge economy companies which use knowledge to create goods and services. Cox Communications and CenturyLink are two providers that provide gigabit and other fiber optic services throughout the city. Zona Communications is the primary provider in northern Peoria and has recently invested millions of dollars in system upgrades to ensure it can meet business demands.

Targeted Industries

Peoria has identified several key targeted industries that will provide the community with world class jobs and business opportunities. Staff have identified these industries as being critical to providing a sustainable community while attracting companies that are future ready and can grow and expand. These industries include: advanced business, financial services; advanced manufacturing; semiconductors and suppliers, aerospace and defense; bioscience and healthcare; film and digital media; hospitality and tourism; research and development; Entrepreneurship and Innovation ; and technology.

There is a combination of factors that points toward the growth of these leading industries in Peoria.

We have a large, technically-skilled workforce currently living within a 30-minute drive time of these strategic locations. This workforce will continue to drive the success of our programs and attract new residents as businesses expand, ultimately creating a balanced 1:1 ratio between housing and employment.

Our award-winning Business Concierge program in collaboration with the City's partnerships with Arizona Small Business Development Center and ASU-Peoria Forward provide many valuable services to the business community to create and preserve business, jobs and revenue right here in our city. These collaborations create important synergies and offer a seamless continuum of customer service for Peoria businesses.

Retail Trade/Arts and Entertainment

Peoria has created a community with a high quality of life and has been among the fastest growing communities in the state. This tremendous growth over the last two decades has fueled the need to expand retail services. Peoria has responded by targeting retail opportunities to meet the needs of residents and improve the community service offerings.

The newly renovated Park West, located on Northern Avenue, has attracted several new chef-driven restaurants.

The P83 Entertainment District is becoming one of Phoenix metropolitans' destination of choice for restaurants, sports and entertainment, including theaters amongst other high quality amenities.



An entry monument in the P83 Entertainment District

Stadium Point, a 1,000,000+ square foot vertical mixed use development is located at the heart of the P83 district. It will include Class A office space, full service hotel, signature restaurants, retail, entertainment options, and upscale urban residential living. This combination of uses and the location of Stadium Point will result in a world-class destination that will showcase Peoria's commitment to business development.



A 3D rendering of the future Stadium Point development

City Government

The City of Peoria is a **Council-Manager government**. The City Council sets city policy and direction, while the city manager is responsible for the day-to-day operations of the city. Peoria's mayor is elected to four-year terms to serve the community "at large," while each of the six council members is elected to four-year terms in specific geographic districts. Peoria's boards and commissions are made up of Peoria citizens who wish to serve their community. These volunteers are appointed to review complex issues and provide informed recommendations to the Peoria City Council.



Peoria City Hall

City Services

Peoria's excellent public safety departments make the city one of the safest in Arizona. The **Peoria Fire-Medical Department** operates eight stations throughout the city, including a station at Lake Pleasant. The department provides paramedic-level emergency medical care, fire suppression, hazardous materials response and mitigation, technical rescue, fire inspection/ investigation, fire-related public education, emergency management services, and emergency ambulance transportation. All services are delivered by the men and women of the Peoria Fire-Medical Department, and in cooperation with our local, regional and statewide partners.



A firefighter pulls hose from an engine in a training exercise

The **Peoria Police Department** provides law enforcement shaped through a partnership with the community and a strong community-oriented policing philosophy. Integral to Community-Oriented Policing are programs such as Citizen Police Academies, school resource officers, ride-along programs, CIT/MROP outreach, bicycle patrol and volunteer programs. Patrol Services, Criminal Investigations, Community Relations, Special Operations and Enforcement Programs, and Communications ensure a high quality of life and safety to Peoria residents. A recent upgrade to the 9-1-1 Communications Center included communications hardware and software such as Rapid SOS, in which citizens create health profiles accessible to first responders. In 2020, donations were received from the Peoria Police Citizen's Academy Alumni to purchase and train a new Explosive Ordinance Detection (EOD) Canine. The Peoria Police Department successfully transitioned from Uniform Crime Reporting (UCR) to National Incident-Based Reporting System (NIBRS), improving crime data collection and reporting which meets the federal mandate.



Peoria Leadership Institute attendees visit the Fire Department

Utilities provided by the city include water, wastewater and solid waste services. **The Greenway Water Treatment Plant** treats Salt River Project water and the Pyramid Peak Water Treatment Plant, co-owned in partnership with the City of Glendale, treats water from the Central Arizona Project. Together, these two plants utilize renewable water sources that enables the city to minimize use of groundwater resources. **The Butler Water Reclamation Facility, Jomax Water Reclamation Facility, and Beardsley Water Reclamation Facility** all provide highly treated wastewater that is utilized directly for irrigation of city parks, roadside landscaping, school grounds, and golf courses and is also recharged into the ground in a manner that accumulates groundwater recharge credits.



Greenway Water Treatment Plant

Peoria residents and business owners can get a behind-the-scenes look at how city government operates. Through the "**University of Peoria**," the city offers the Peoria Leadership Institute, an eight–week program (one night per week) that provides an in-depth look at all operations of city government. Class members learn more about the city's governmental structure, its budget and finances, public works, utility, police and fire operations through interactive discssions with city staff. The **Peoria Leadership Institute** is open to any Peoria resident free of charge. In addition, both the Peoria Police and Fire-Medical departments offer citizen's academies that provide similar insight into the operations of these vital city departments.



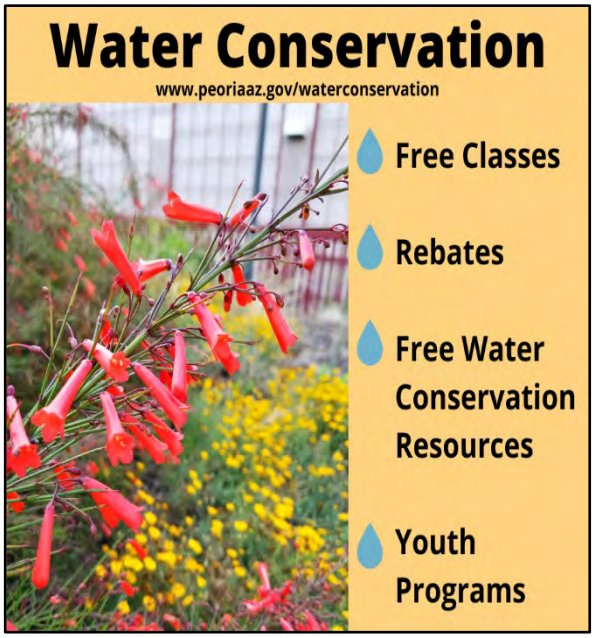
The Peoria Community Center

The **Community Assistance Resource Center**, located at the Peoria Community Center provides essential space for nonprofit service agencies in exchange for providing easy and local access to human and social services programs for Peoria residents. The Resource Center currently houses 16 non-profit agencies offering services ranging from at-risk youth, aid for seniors and job placement assistance in addition to staff from the City's own Peoria SUPPORT Program. Thousands of critical connections to services are made through these partnerships throughout the year.

In the city of Peoria, sustainability is at the forefront of all we do. "Sustainable U" is one of many sustainability initiatives led by the city to provide our residents with practical educational tools.

Through a series of environmentally-related workshops, residents increase their understanding and awareness of the many sensible ways they can save money and the environment through everyday actions.

Industry experts teach residents about water conservation in the home, proper landscape irrigation, recycling, composting, energy efficiency and more. In Peoria, we welcome even the smallest changes because we know that together they have a great impact.





The Community Garden located just northeast of City Hall is an excellent example of how Peoria works with citizens and students to create an environment of sustainable education

Education

Peoria's educational system is top-notch at all levels. **Peoria Unified School District** serves most of the city of Peoria. This open-enrollment district is one of the largest school districts in Arizona, serving more than 37,000 students. PUSD consistently beats state and county test scores and boasts a 95% high school graduation rate. It prides itself on excelling academics, arts, athletics and Career and Technical Education programs.

A small number of Peoria schools are part of the **Deer Valley Unified School District**. Its "A" rating makes it one of the top districts in Arizona. DVUSD's mission is to provide extraordinary opportunities to every learner and prides itself in providing a variety of programs designed to make its students college- and career-ready.



The original Peoria High School is designated as a Peoria Place of Pride

Peoria has numerous charter schools for students of various ages, as well as private schools, religious schools and pre-schools. Peoria is home to a BASIS charter school, a premier school that has been recognized by the Washington Post as one of the "Top-Performing Schools with Elite Students". BASIS Peoria is a tuition-free charter school and features a top-ranked liberal arts curriculum that inspires students to love learning, to develop a fascination for critical inquiry, to be independent and formulate their own goals, and to graduate prepared for top-tier colleges.

The Northwest Valley offers a plethora of opportunities for higher education. Arizona State University West Campus, Arizona Christian University, Midwestern University and Huntington University provide the spectrum of education and training from osteopathic medicine to engineering technology.

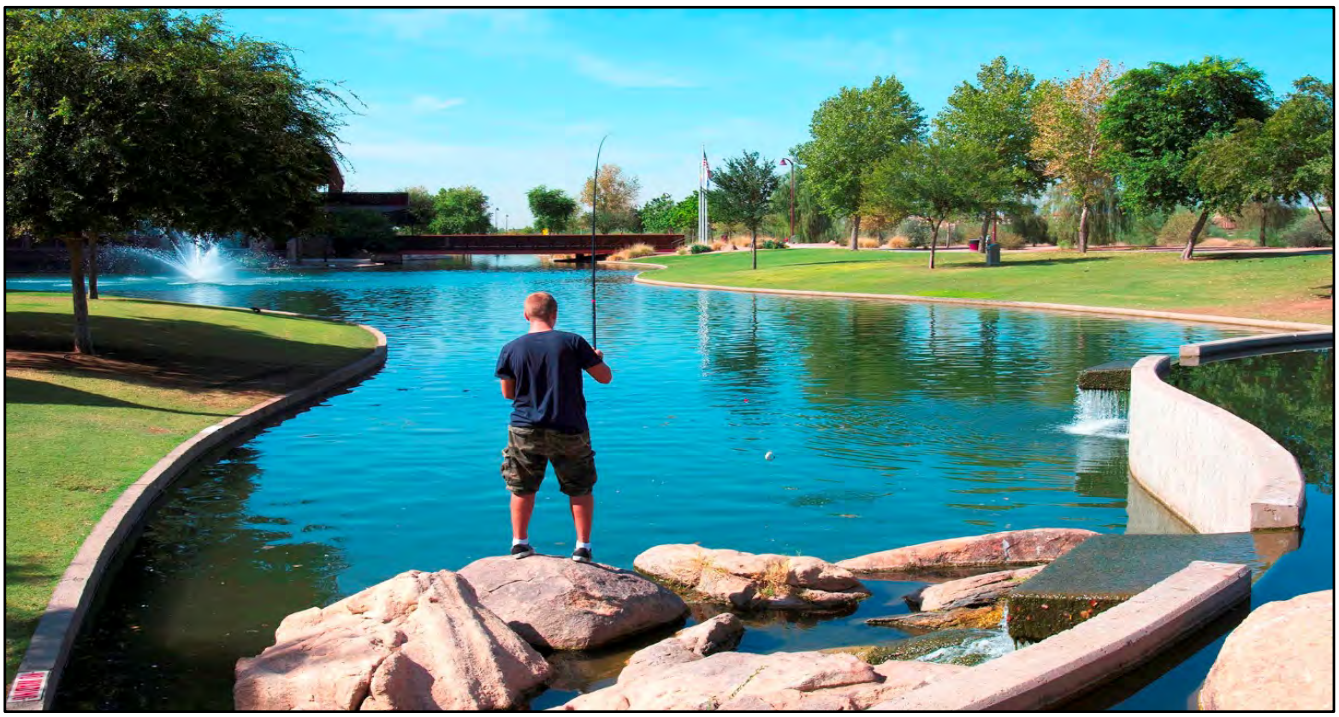
Higher education is also a top priority for the City of Peoria and the city is currently engaged with a university recruiter to help secure higher education expansions of residential universities.



Full-day kindergarten is offered at no cost in the Peoria Unified School District



West Wing Elementary is an A+ School of Excellence



Urban fishing is a popular activity at Rio Vista Community Park



A rainbow frames Centennial Plaza after a summer rain

Peoria at a Glance

Form of Government: Council-Manager
Date of Incorporation: June 6, 1954

Fire Protection

Number of Stations....8
Number of Employees....220
Avg. Response Time (minutes)....5.77
Number of Incidents:
- Emergency Medical Support....21,920
- Fire Calls....904
- Miscellaneous....2,735

Police Protection

Number of Employees:
Sworn....205
Non-Sworn....103
Priority 1 Response Time (minutes)....5.40
Number of calls answered....227,793

City Employees

(as of July 1, 2021)

Full-time....1,280.00
Part-time FTE's....11.20
Total authorized FTE's....1,291.20

Recreation

Community Parks....3
- Urban Lakes....3
- Splash Grounds....3
- Skate Park....1

Neighborhood Parks....35
- Ramadas....116
- Tennis Courts....25
- Pickleball Courts....12

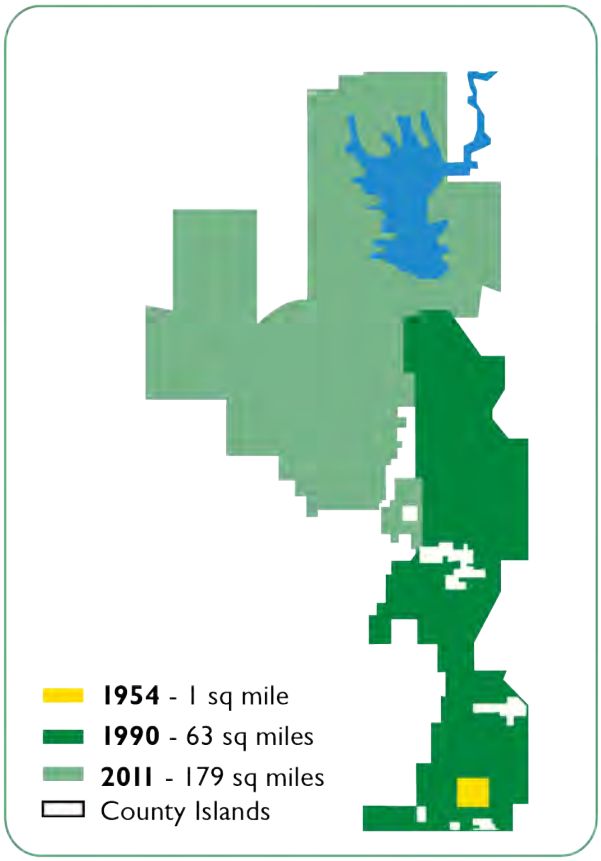
Swimming Pools....3
Sports Complex....1
Community Lake....1
Miles of Mountain and Multi-Use Trails....32
Dog Parks....6
Miles of Bicycle Lanes/Shared Use Paths....122

Peoria Unified School District

Number of Schools
Elementary Schools (grades K-8)....34
High Schools (grades 9-12)....8

Number of Students
Elementary....24,815
High School....13,045

Annexed Area in Peoria



1965……2.5
1975……7.0
1980……23.0
1985……30.8
1990……63.0
1995……96.5
2000……153.2
2005……178.0
2011……179.1

Streets and Utilities

Streets*

Lane miles of streets maintained – 1,604

Arterial……..……..…..……434
Collectors……..…..……240
Residential……..……...…..919

Streetlights Maintained……..……16,493

*Source - City of Peoria Public Works Department



The city of Peoria was awarded a grant to replace the brown lids on the recycle bins to blue ones, which are designed to bring awareness about recycling contamination

Utilities**

Number of active customers
Water…….....61,252
Wastewater……...…….63,079
Residential Solid Waste……..……..……...61,123
Water Data:
Treatment plant capacity
Pyramid Peak……..….11.0 mil gal/day
Greenway……..……..16.0 mil gal/day
Quintero……...…….....0.43 mil gal/day
Annual consumption……...……10,479,422,061 gal
Number of active wells in system……..…..30
Available storage capacity……..……..……42 mil gal
Wastewater data:
Treatment plant capacity
Beardsley Plant……..….4.0 mil gal/day
Jomax Plant……..……2.25 mil gal/day
Butler Plant……..……10.0 mil gal/day
Annual wastewater treated
Beardsley Plant……....……1,322 mil gal
Jomax Plant…….299 mil gal
Butler Plant……...……..…..2,591 mil gal
Solid Waste*
Residential tonnage processed……....……67,329
Commercial tonnage processed……..……...…..18,825
Recycle tonnage processed……...…...……16,862
Total tonnage processed……...…...……103,016

**Source - City of Peoria Water Services Department
*Source – City of Peoria Public Works Department

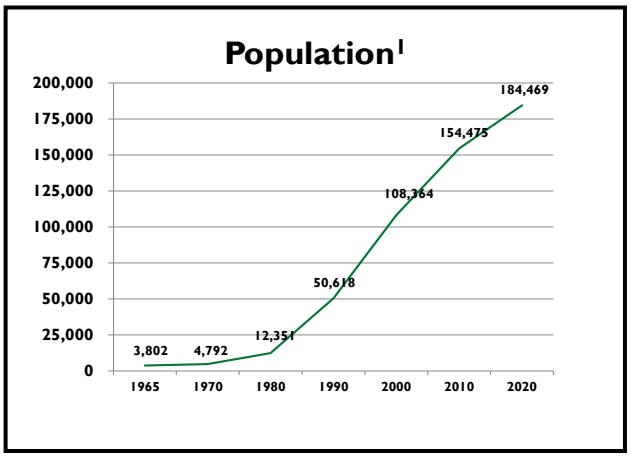


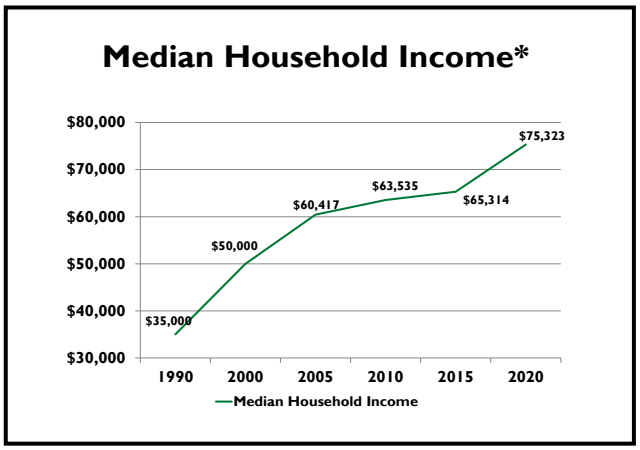
Street maintenance crews repaving Peoria roadways

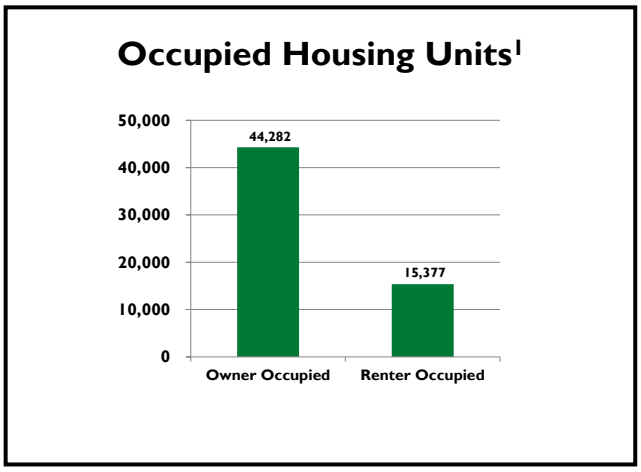
Election Statistics

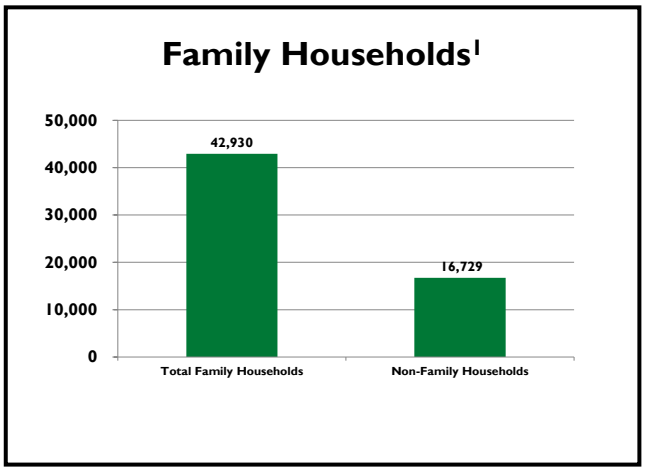
Date	Type of Election	Registered Voters	Votes Cast	% of Registered Voters Voting
September 12, 2006	Primary (Mayor/Districts/ Charter Amendment)	62,328	15,799	25.35%
November 7, 2006	General (Mayor/ Ironwood/Palo Verde Runoff)	63,544	38,539	60.65%
September 2, 2008	Primary (District/ Charter Amendments/Franchise)	70,987	15,595	21.98%
November 4, 2008	Special (Bonds) and Recall (Acacia)	76,323	61,955	81.17%
August 24, 2010	Primary (Mayor/Districts/ Charter Amendments/Franchise)	83,247	24,331	29.23%
November 2, 2010	General (Acacia Runoff)	7,595	3,202	42.16%
August 28, 2012	Primary (District/Charter Amendments)	85,592	20,319	23.74%
November 6, 2012	General (Ironwood/Willow Runoff)	29,447	24,082	81.73%
August 26, 2014	Primary (Mayor/District/ Charter Amendment)	89,604	22,319	24.91%
November 4, 2014	General (Palo Verde Runoff) and Special Primary (Mesquite)	15,498 16,725	6,973 8,201	44.99% 49.03%
March 10, 2015	Special General (Mesquite Runoff)	16,582	5,189	31.29%
August 30, 2016	Primary (District/Charter Amendment)	94,990	27,308	28.75%
November 8, 2016	General (Sales Tax)	99,020	75,904	76.66%
August 28, 2018	Primary (Mayor/District)	102,354	34,899	34.10%
November 6, 2018	General (Acacia Runoff)	14,446	7,711	53.38%
August 27, 2019	Special to Fill Vacancy (Pine)	15,258	2,819	18.48%
August 4, 2020	Primary (District)	64,303	16,575	41.33%
November 3, 2020	General (Charter Amendments)	122,139	102,435	88.37%

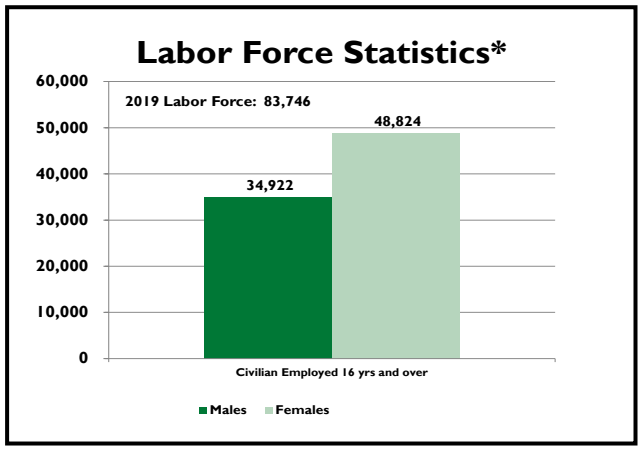
Demographics

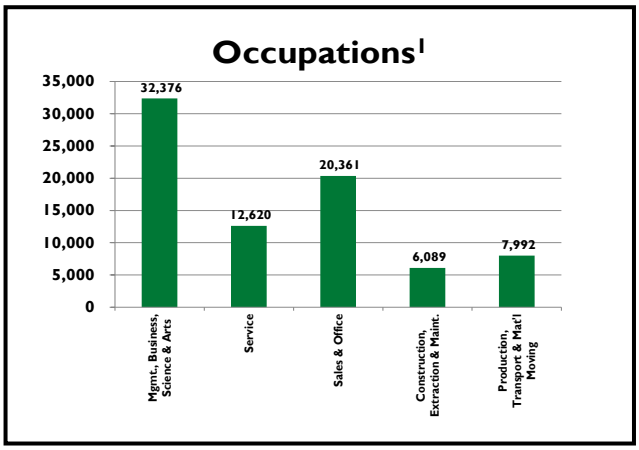




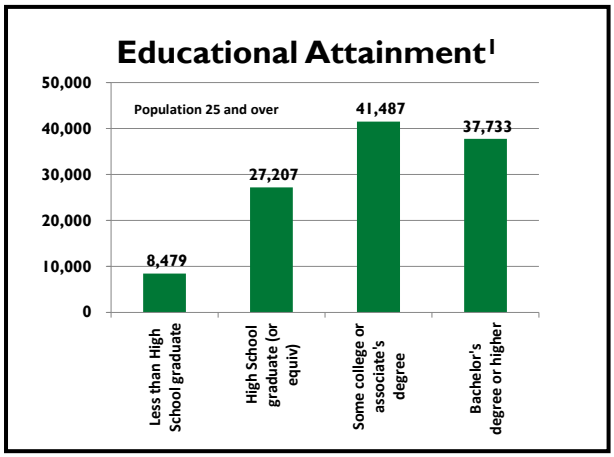


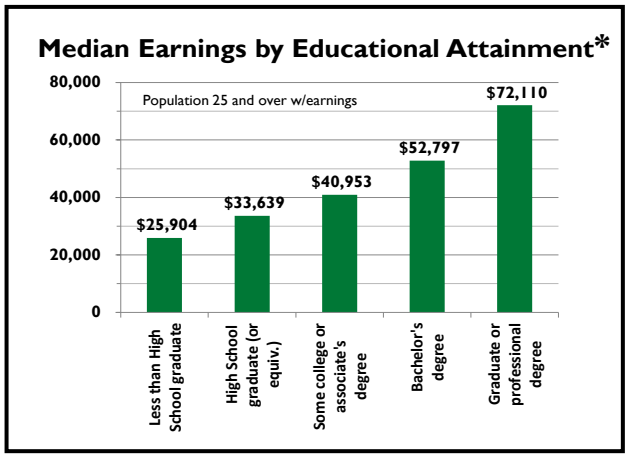




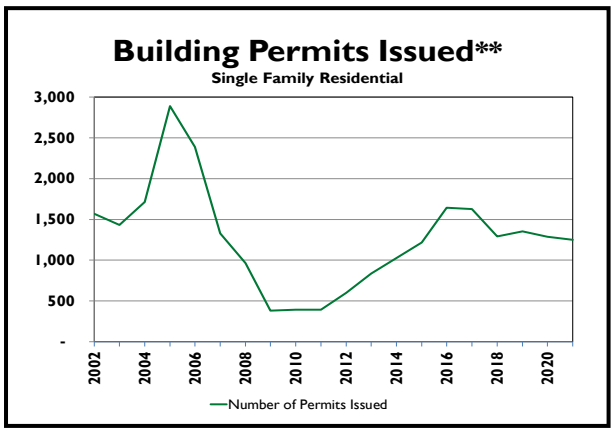


[1]Source – MAG estimates
*Source – U.S. Census Bureau

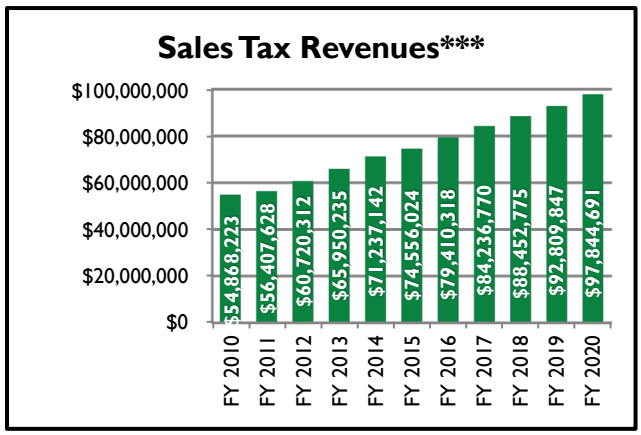




[1]Source – MAG estimates
*Source – U.S. Census Bureau

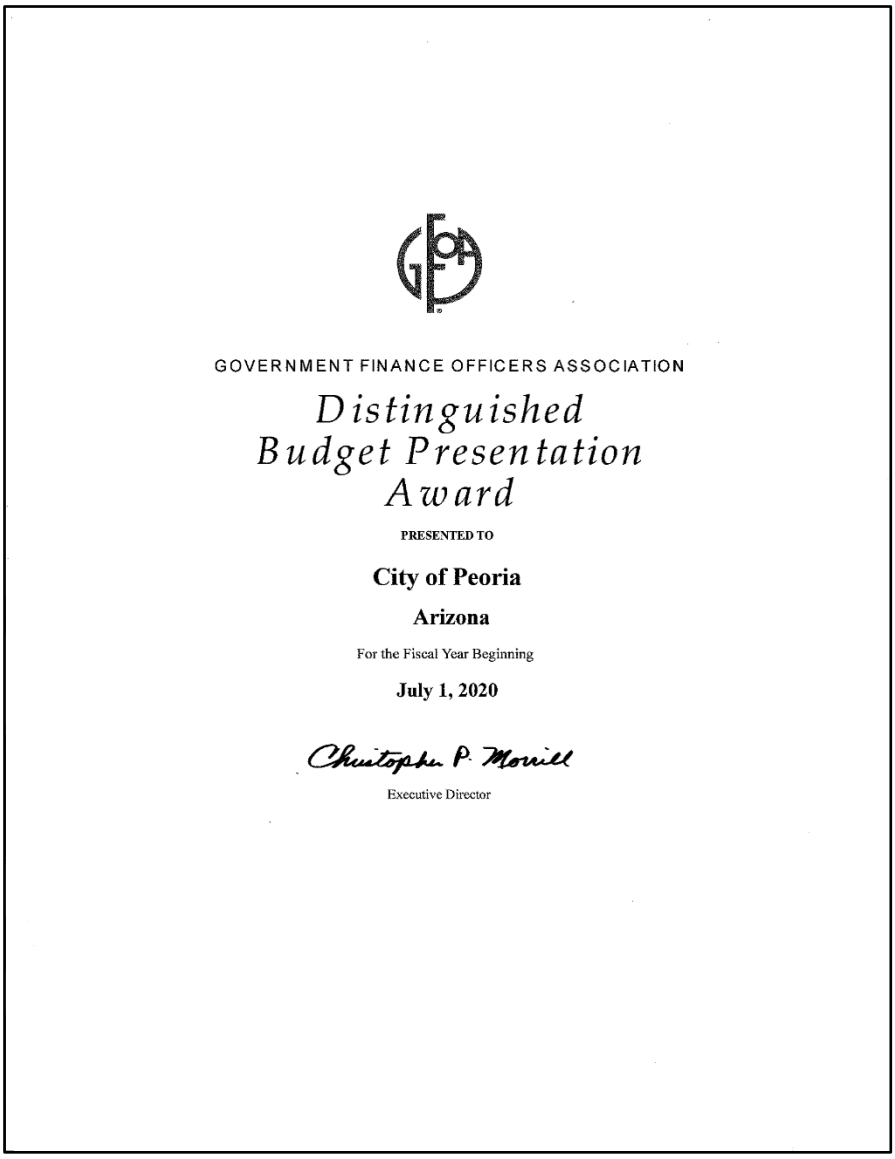


**Source – City of Peoria Development and Engineering Department



***Source – City of Peoria Finance Department





GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Peoria

Arizona

For the Fiscal Year Beginning

July 1, 2020

Christopher P. Morrill

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Budget Presentation to the City of Peoria, Arizona for its annual budget for the fiscal year beginning July 1, 2020.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

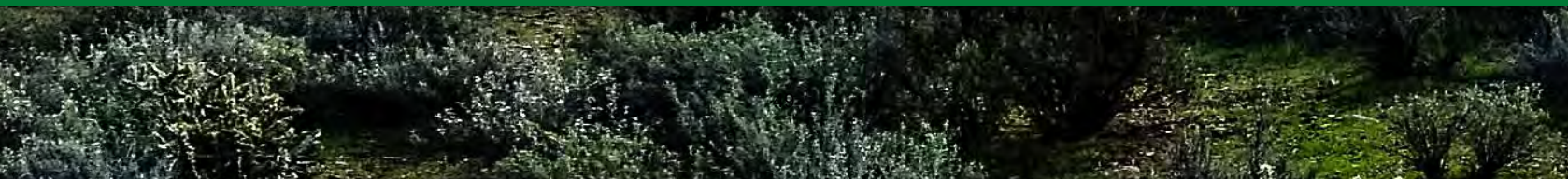


A view of Peoria's stunning desert landscape at Lake Pleasant


PEORIA
ARIZONA

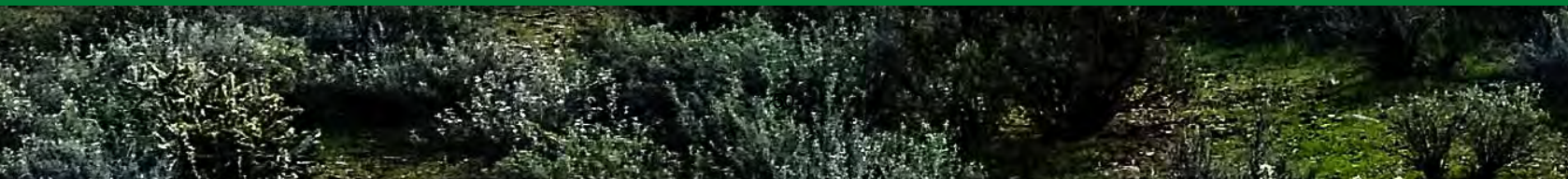


Budget Summary





Budget Summary



Budget Summary

The City of Peoria seeks to provide the highest quality services to the community in the most cost-effective manner. The City Council uses input received through surveys, boards and commissions, neighborhood meetings, and contacts with individuals to set the overall vision and direction for the city government. The budget is the primary policy document for the city and operationalizes this vision in a strategic resource allocation plan for the year.

The budget is not just an expression of policy; it is also a financial plan. This section summarizes the process by which the budget is developed and adopted each year; the laws, policies, and standards that guide this process; where the city's financial resources come from and how they are used; and expectations for how budgeted expenditures will affect ending balances in the city's various funds at the end of the fiscal year.

FY 2022 BUDGET CALENDAR

Activity	Date
CIP Budget Requests Due	October 31, 2020
Operating Budget Requests Due	December 31, 2020
Department Budget Review Sessions	January, 2021
Department Budget Presentations	January – March, 2021
City Council Financial Overview Meetings	February, 2021
City Council Budget Study Session	March 31, 2021
Adopt Tentative Budget	May 4, 2021
Hold Public Hearing on Budget and Property Tax Levy	May 18, 2021
Adopt Final Budget	May 18, 2021
Adopt Property Tax Levy	June 1, 2021

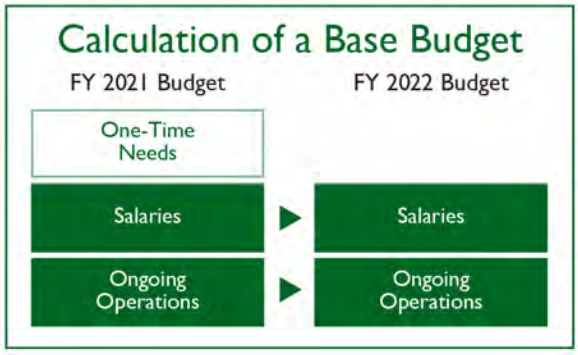
Budget Methodology

Peoria uses a program and performance-based budgeting methodology.

A key component of performance-based budgeting is tying department performance to long-term Council and organizational goals. As such, departments have identified performance measures that align with these broader organizational goals. Department budget requests are intended to ensure that performance targets and outcomes are being achieved.

In some cases, the allotted base budget is not sufficient to support existing department operations. In the case where additional funding is desired, departments may submit a "supplemental" request for additional resources. Conversely, in acknowledgment of decreased revenue streams, reductions to budgets may need to be considered. In these cases, departments may submit a "supplemental" request to reduce the budget. All supplemental requests are closely reviewed and must compete for limited funding. The approved requests are then incorporated into the department base budget.

The city's budget practices create incentives for departments to save money. Departments not expending their budget appropriation during the year may request to carry over some of those funds into the next fiscal year. This allows for any savings achieved through efficiencies in one year to be utilized for one-time uses in the next year. Department managers justify carryover requests by proposing uses of funds that are directly related to the needs of the City Council and community. The appropriation for these funds may be used as a one-time source in the upcoming fiscal year's budget.



Budget Review

Department budget submittals are typically due around the end of the calendar year. Once these submittals are received, the Management and Budget Division staff closely reviews all requests for conformance with organizational policies and objectives. Where there are question or concerns, budget staff reach out to department leadership for discussion and clarification. From there, the departments discuss their budget submittals with the executive management team and the Management and Budget Division staff in meetings held in late January and early February. Using the information gathered in these meetings, the executive team and budget staff balance the proposed requests within the available resources in each fund. The city manager's recommended balanced budget, delivered with an overview of the city's financial condition, is then presented to the City Council in study session. Requested changes are incorporated into the tentative and final budgets for formal adoption by the City Council. There were no changes to the proposed budget for FY 2022.

Budget Adoption

Consistent with Title 42, Chapter 17, Article 3, Arizona Revised Statutes, the proposed budget was presented to the City Council for tentative adoption on May 4, 2021, after the initial study session. The adoption of the tentative budget sets the maximum appropriation for the fiscal year. The budget is then transmitted to the general public in the form of a newspaper insert and public hearing notices. After completing public hearings, the Council adopts a final budget and tax levy pursuant to the City Charter and Arizona Revised Statutes. As shown in the calendar on a previous page, the FY 2022 final budget was adopted on May 18, 2021, and the property tax levy was adopted on June 1, 2021.

State Law

All funds within the city have been set up with expenditure appropriation in the budget. Section 42-17101, Arizona Revised Statutes, requires the adoption of a tentative budget on or before the third Monday in July. The tentative budget sets the maximum spending appropriation for the city. Once this amount is set, the city cannot spend over that amount for the fiscal year.

Article IX, Section 20 of the Arizona Constitution imposes an expenditure limitation for the annual budget appropriation in municipal governments. The limitation requirements also appear in section 41-563, Arizona Revised Statutes. Should the state-imposed limit not allow for sufficient funds to meet the city's needs, the budget law provides four options to potentially solve this problem:

1. A local home rule (alternative expenditure limitation)
2. A permanent base adjustment
3. One-time override
4. A capital projects accumulation fund

The voters of the City of Peoria adopted the Home Rule Option in 1989, 1993, 1997, 2001, and most recently in 2003. In the March 2003 general election, voters approved a permanent base adjustment, which allowed the city to continue appropriating funds beyond the state limit until a new base adjustment is necessary.

The approval of a permanent adjustment eliminated the need for voter approval every four years, and budget staff does not envision another base adjustment within the current 10-year forecast.

The maximum legal expenditure limit is $1,016,693,827 in Fiscal Year 2022. This compares to the total appropriation of $695,000,000 in the proposed budget. In addition, the city estimates that $238,237,194 would be qualified for exclusions from the expenditure limitation. The budget includes funding for current needs and carryover allowances for the upcoming year.

Budget Amendment Policy

During the fiscal year, the budget is monitored continually by both the Management and Budget Division and individual departments. The city may not exceed the total expenditure appropriation originally authorized by the City Council. However, the Council may amend the approved budget during the fiscal year. This may require a corresponding change in another fund to assure compliance with the total legal expenditure limitation.

Current city policy requires Council approval for transfer of expenditure authority between funds and all transfers of expenditure authority over $50,000. In addition, expenditures to be supported from reserves or contingency accounts also require City Council approval. The city manager may authorize transfers within a fund up to $50,000.

Budget Basis

The city maintains its financial records in accordance with Generally Accepted Accounting Principles (GAAP) for governmental entities. The basic financial statements include government-wide financial statements as well as fund financial statements. The government-wide financial statements are prepared on a full accrual accounting basis and show governmental activities, business-type activities and a total for the government (excluding fiduciary activities). Governmental fund statements are prepared on a modified accrual basis of accounting. Proprietary fund statements are prepared on the full accrual basis.

Under the modified accrual basis of accounting, revenues are recognized when they are "measurable and available". "Measurable" means the amount can be determined and "available" means collectible within the current period or soon thereafter to pay liabilities of the current period. Expenditures are recorded when the related liability is incurred, except for unmatured interest on general long-term debt, which is recognized when due, and certain compensated absences, claims and judgments which are recognized when the obligations are expected to be liquidated with the expendable available financial resources.

For enterprise fund types, including the water, wastewater, solid waste, and Sports Complex funds, financial records are maintained on an accrual basis of accounting. For budgetary purposes, the city does not recognize non-cash accounting entries, such as depreciation expense, in the enterprise funds. Governmental fund types include the general fund, special revenue funds, capital project funds, debt service funds, and trust and agency funds.

The city has attempted to minimize the differences between GAAP (modified accrual) reporting and budget (cash) basis reporting. Variances that have not been eliminated include: (1) non-cash entries such as depreciation and accrued employee compensated absences that are recognized for GAAP but not for budget, and (2) the 45-day encumbrance recognition for budget that is not GAAP. The Comprehensive Annual Financial Report (CAFR) is prepared after the close of each fiscal year and reflects how well the city has met its budget plan after the aforementioned differences are recognized.

Performance Management

The City of Peoria is focused on continually improving operational performance. The organization is accountable to its residents by demonstrating progress toward the achievement of goals, objectives and performance measures within every service delivery area. The city has employed a number of performance management practices to make informed decisions on operational needs and resource allocation.

A strategic approach was utilized during the FY 2022 budget process. The departments addressed their operational needs through a review and update of their operating plans. Departments identified and reaffirmed their core services, key operational goals, and objectives and performance indicators. Multi-year performance measurement data was used to make financial decisions that ensured that the recommended FY 2022 budget addressed the business needs of the city while focusing on quality and effective service delivery to the citizens.

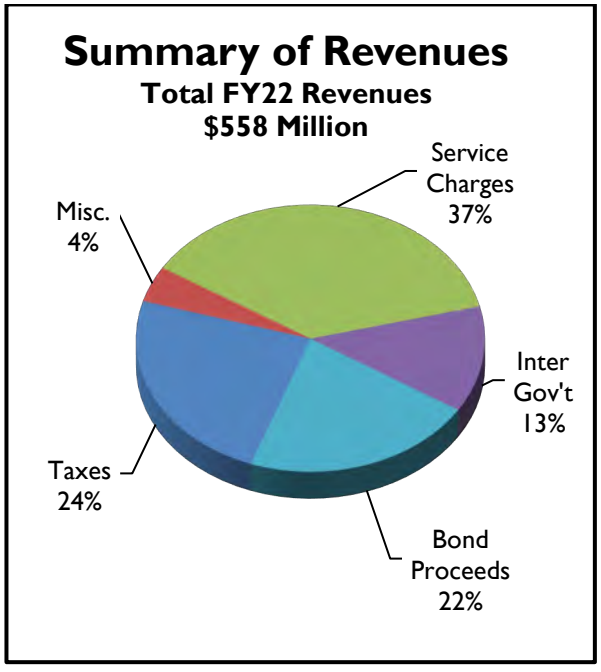
Budget Summary

The City of Peoria's FY 2022 budget appropriation totals $695 million. The operating budget totals $329 million, an increase of just under 5 percent from the prior year. The tables on this page and the following page provide a summary of the sources and uses of funds.

Revenues

The FY 2022 estimated revenues total $558 million. Projected revenues are realized from a variety of sources, including tax collections, state-shared revenues, user fees, and utility billings.

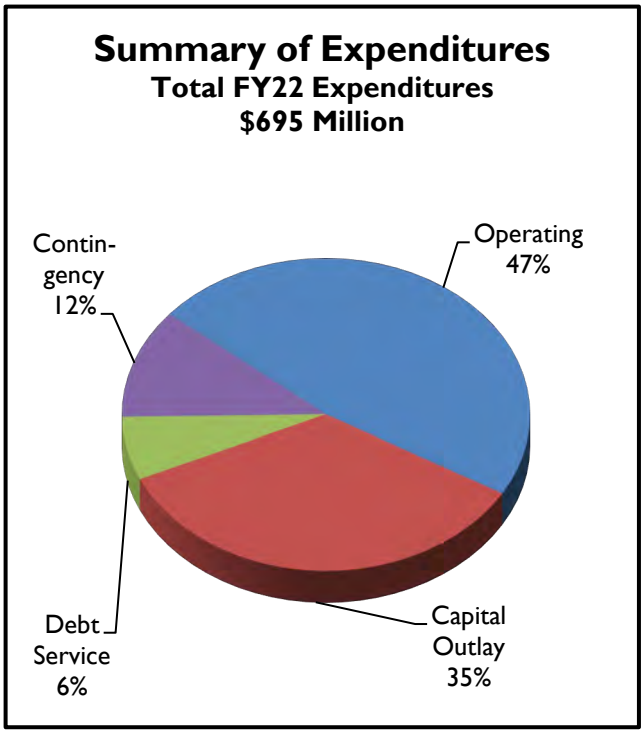
In FY 2022, the city estimates revenue from service charges at $208 million (37 percent), taxes at $133 million (24 percent), inter-governmental revenues at $72 million (13 percent), and bond proceeds at $121 million (22 percent). The remaining categories represent $24 million (4 percent).



Expenditures

The $695 million proposed budget is comprised of four major segments. The operating budget totals $329 million (47 percent) and debt service is $45 million (7 percent). Approximately $79 million (4 percent) is set aside for contingency accounts. Capital improvements total $242 million, which is 35 percent of the total FY 2022 budget.

Mostly due to the scheduled use of one-time monies in the capital improvement program, expenditures exceed revenues in FY 2022. The other factor in expenditures exceeding revenues is the contingency, which is a reserve that rolls over each year.



TOTAL REVENUES BY TYPE
(In Millions)

Description	FY18	FY19	FY20	FY21	FY22	% Change
Fines, Licenses, Permits & Rents	$8.0	$8.5	$8.1	$9.6	$9.5	-1%
Bond Proceeds	$19.3	$65.7	$100.4	$60.8	$120.6	+98%
Charges for Services	$165.1	$174.7	$187.2	$198.7	$207.7	+4.5%
Intergovernmental Revenue	$58.8	$62.7	$61.6	$65.3	$71.8	+10%
Taxes	$102.4	$108.9	$116.5	$119.4	$133.9	+12%
Miscellaneous Revenue	$10.9	$10.2	$19.9	$10.6	$10.5	-1%
Interest Income	$1.3	$1.8	$2.6	$4.3	$4.1	-5%
Total Revenues	**$365.9**	**$432.5**	**$496.3**	**$468.7**	**$558.1**	**+19%**

TOTAL BUDGETED USES
(In Millions)

Description	FY18	FY19	FY20	FY21	FY22	% Change
Operations	$277.3	$294.4	$311.7	$313.3	$328.8	+5%
Capital	$212.2	$277.1	$256.4	$233.7	$241.9	+4%
Debt Service	$45.9	$41.5	$42.9	$42.2	$45.2	+7%
Contingencies	$54.6	$47.0	$59.0	$75.8	$79.1	+4%
Total Revenues	**$590.0**	**$660.0**	**$670.0**	**$665.0**	**$695.0**	**+5%**

Financial Reserves

Peoria's financial plan continues to emphasize the need for strong financial reserves. The collective ending balance for all funds is projected at $247 million.

There are many factors to consider when preparing a financial plan. Some of these factors include the fluctuation of revenues due to changes in the economic environment, the changes in population, and the changes in the political environment. The City plans to maintain strong financial reserves in order to continue the level of services being provided to Peoria residents and businesses.

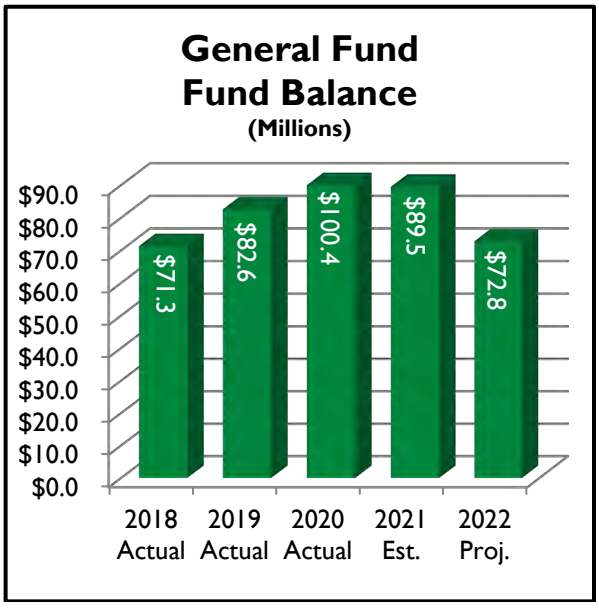
The following chart outlines the financial plan for FY 2022. The total sources, including beginning fund balances, are estimated at $974 million and total uses are estimated at $727 million. The city is positioned to sustain fund balances at above stated reserve requirements.

FINANCIAL PLAN SUMMARY
(In millions)

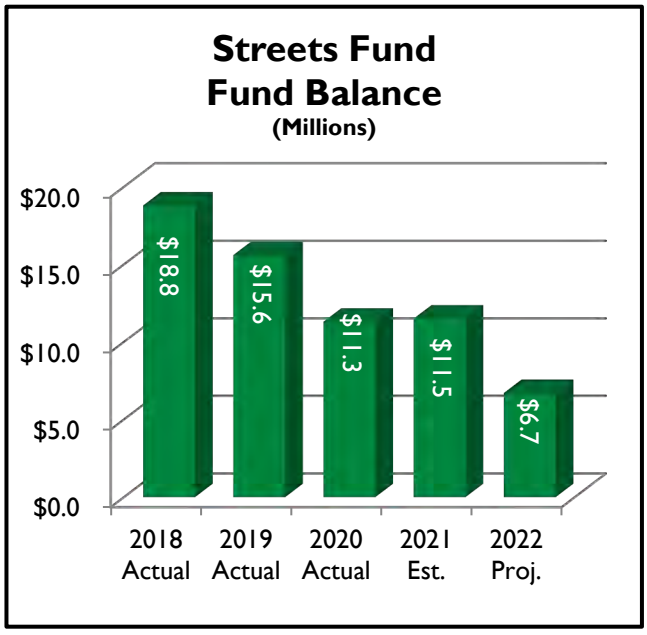
Fund Categories	Estimated Balance 7/1/2021	Total Sources	Total Uses	Estimated Balance 6/30/2022
General	$135.4	$201.4	$276.7	$60.1
Special Revenue	$77.2	$56.1	$83.1	$50.2
Enterprise	$106.4	$173.5	$203.4	$76.5
Internal Service	$38.7	$59.2	$60.7	$37.2
Capital Project	$2.5	$71.8	$68.3	$6.0
Debt Service	$23.5	$28.4	$35.2	$16.7
Total All Funds	**$383.7**	**$590.4**	**$727.4**	**$246.7**

Fund Balance Analysis

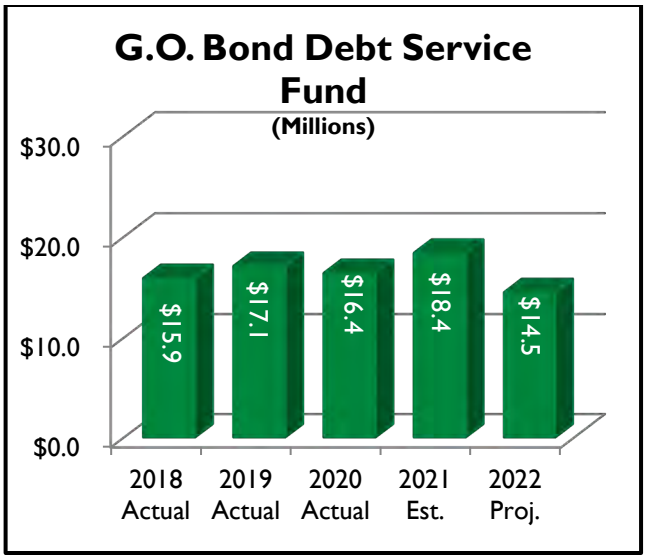
General Fund. In the general fund, the historically high ending fund balance for FY 2020 reflects the receipt of $20.2 million in AZCARES money from the state at the end of the fiscal year. Also, during the initial months of the pandemic, city departments pulled pack on spending, which helped boost the fund balance. Fund balance is expected to decline through FY 2022, reflecting the use of fund balance above the reserve requirement to address one-time needs. The reserve goal is equal to 35 percent of the average actual general fund revenues for the preceding five fiscal years, which is $47.6 million for FY 2022. The city does not expect to spend policy reserves in FY 2022.



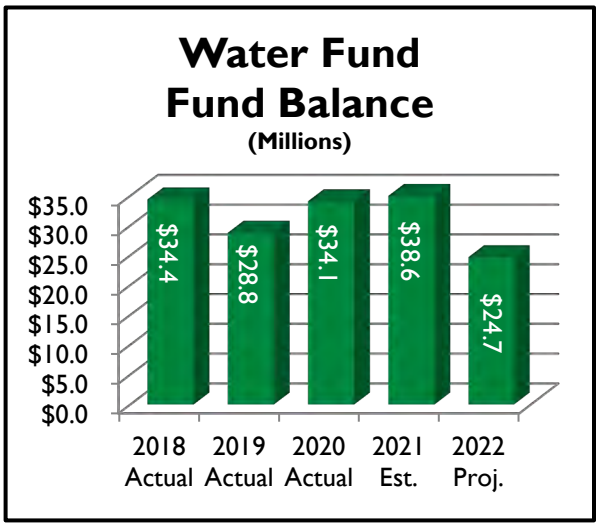
Streets Fund. The Streets Fund is supported by two major revenue sources - Highway User Fund distributions from the State of Arizona and a portion of the city's sales tax on utilities. The fund pays for ongoing operations such as street maintenance, street sweeping, signs, striping, and traffic signal maintenance, as well as one-time capital projects. The coronavirus pandemic negatively impacted revenues in the Streets Fund, but these revenues are expected to fully recover in FY 2022. The city has been using available balances in this fund over the last several years to invest in major street rehabilitation efforts, which has reduced the fund balance. Even so, the Streets Fund remains healthy over the five-year forecast period.



G.O. Bond Debt Service Fund. In 2017, the Governor signed HB 2011 (Laws 2017, Chapter 212), which amended section 35-458, Arizona Revised Statutes. Consistent with the new legislation, the cash reserves for the G.O. Bond Debt Service Fund have been reduced to less than 10 percent of the annual payments of principal and interest. The 10-year Capital Improvement Plan programs the use of any excess reserve.

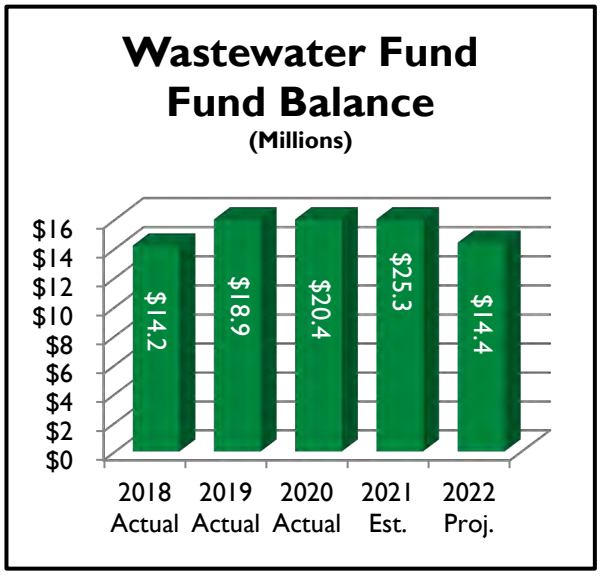


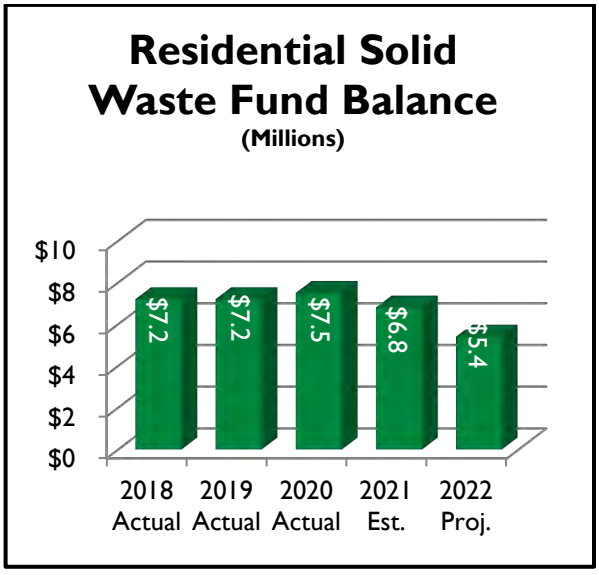
Water Fund Unreserved Fund Balance. The targeted debt coverage ratio for the water fund is two times the debt service payments and the working capital goal is 25 percent of the operating expenditures for the current fiscal year. The reason for the declining fund balance is the city utilizes additional funds above the reserve requirement to pay for one-time projects in the following fiscal year. Water Fund balance does not include $10 million held in reserves.



Wastewater Fund Unreserved Fund Balance. The targeted debt coverage ratio for the wastewater fund is two times the debt service payments and the working capital goal is 25 percent of the operating expenditures for the current fiscal year. The reason for the declining fund balance is the city utilizes additional funds above the reserve requirement to pay for one-time projects in the following fiscal year. Wastewater Fund balance does not include $9.4 million held in reserves.

Residential Solid Waste Fund Unreserved Fund Balance. The residential solid waste fund has continued to stabilize after some significant operation requirements which caused this fund balance to decrease over the past few years. The targeted goal for working capital is 20 percent of actual operating expenditures in the current fiscal year. Residential solid waste fund balance does not include $1.3 million held in reserves.

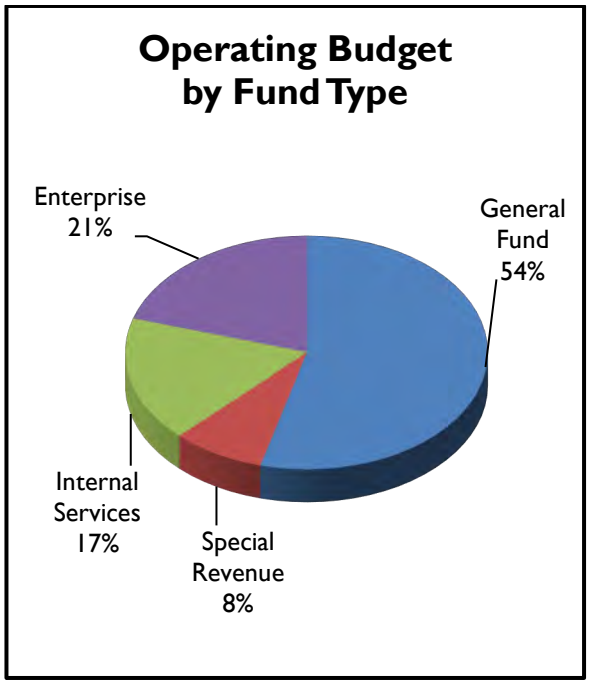




Operating Budget

The FY 2022 operating budget of $329 million represents an increase of $15.5 million, or five percent, over last year's operating budget. The operating budget includes $15.4 million in one-time expenditures. These one-time expenditures are made up of $8.8 million in new one-time requests, $3.3 million for replacement of existing vehicles, and $3.3 million in carryovers from the FY 2021 budget.

The general fund makes up 54 percent of the total operating budget and is the largest component of the city's organization. Other fund categories include enterprise funds (21 percent), internal service funds (17 percent), and special revenue funds (eight percent).



Staffing Summary

Every year, city departments assess their operations to determine whether existing resources are sufficient to meet the needs of the community. Departments strive to live within their means by constantly looking for operational efficiencies and cost savings. However, as demand for services increases over time, additional employees are needed to meet the needs of a growing city. The recommended budget also includes increases in salaries and benefits to help attract and retain a quality workforce.

The FY 2022 budget includes 13 new positions, as shown in the table below.

Department	Position
Police	Police Officer (2)
Police	Public Information Specialist
Fire-Medical	Administrative Assistant II
Court	Associate Judge
City Attorney	Legal Specialist
Parks	Parks Maintenance Coordinator
Parks	Parks/Sports Facilities Worker I
Parks	Parks Facilities Operations Technician
Neighborhood	Community Assistance Coordinator
Public Works	Solid Waste Equipment Operator
Public Works	Administrative Assistant II
Public Works	Lead Traffic Signal Technician

These new positions bring the total authorized full-time equivalents for FY 2022 to 1,291.20. Schedule 7 at the end of this document lists all of the authorized positions in the city by department, not just for the current fiscal year, but also for the preceding three years.

Department Summary

The Police Department continues to receive the resources needed to serve and protect Peoria's residents and businesses. The department is adding three new positions with the FY 2022 budget—two police officers for northern Peoria that will be paid for by a development agreement, and a public information specialist. The budget funds several vehicle-related requests, including a canine sergeant vehicle and two additional vehicles for criminal investigations. As always, asset forfeiture funds are being used to keep up with the department's equipment needs, including Taser replacements and repairs, printers for patrol sergeant vehicles, SWAT and patrol helmets, and a pill counter for the evidence room.

Last year the city began providing Fire-Medical Department first responders an initial oncology consultation and ongoing cancer screening, and this program will continue in FY 2022. Also continuing is the community paramedicine program, which began in July 2020 with AZCARES funding. This program seeks to improve community health by reducing reliance on the 911 system for primary care needs. Fire-Medical is adding one new position—an administrative assistant for emergency medical services. Additional ongoing funding is provided to cover a large increase in the dispatch service fee.

Neighborhood & Human Services is entering its fourth year as a department, and the approved budget provides resources to continue to deliver quality special events and popular programs such as AM/PM, Adult Day services, Neighborhood Pride, and the neighborhood grant program. This budget also adds a new community assistance coordinator position to oversee the city's ongoing efforts to address homelessness in Peoria.

The Parks, Recreation and Community Facilities Department is adding three new positions in FY 2022. A parks facilities operations technician will be responsible for the repair and maintenance of electrical, lighting, outdoor plumbing, mechanical ventilation for parks, trails, and pools—functions previously performed by the Public Works Department. The other two positions will maintain trails and trailheads recently completed through the city's capital program.

The Public Works Department is one of the largest in the city in terms of both dollars and FTEs. The department's FY 2022 budget includes a number of new ongoing and one-time additions. New FTEs include a solid waste equipment operator, a lead traffic signal technician, and an administrative assistant to support the Transit Division. Other notable ongoing additions include increased budgets for landfill services, recycling processing fees, fleet fuel and maintenance. Notable one-time items include a strategic planning consultant, new solid waste collection vehicle, a new combination truck for storm water, P83/Auto District maintenance and replacement.

Water Services has just four additions for FY 2022. The most noteworthy is a $1.8 million adjustment for water supply purchases, reflecting cost increases from water providers. The other additions are all one-time and include an update to the sustainability action plan, continued support of the Nature Conservancy Fund, and increased overtime costs at the Butler Water Reclamation Facility.

The Economic Development Services Department continues to work to achieve the goals of the Council-adopted Economic Development Implementation Strategy. The FY 2022 budget allocates one-time funding to support this effort, including business attraction consulting services, advertising and marketing, economic impact studies, and small business assistance.

The Development and Engineering Department reviews and permits all construction activity in Peoria. To help manage its workload while maintaining the expected level of service during the current building boom, the department employs several contract employees—a practice that has been requested to continue in FY 2022.

Other notable additions to the budget in FY 2022 include the aforementioned associate judge position, a legal specialist to process the growing number of public records requests, 2021 general election, IT security enhancements and software maintenance costs, and contract staffing in IT and the Municipal Court.

Operating Budget History

	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
GENERAL FUND					
Mayor & Council	$734,412	$797,530	$813,602	$785,695	$886,388
City Leadership & Management	$3,395,012	$3,892,099	$3,915,921	$4,008,920	$4,192,315
Office of Communications	$1,486,494	$1,585,670	$1,786,396	$1,682,162	$1,819,251
Development & Engineering	$7,836,108	$7,990,720	$8,386,790	$8,543,689	$9,050,069
Economic Development Services	$2,075,271	$1,564,038	$1,810,082	$1,696,660	$1,860,453
Human Resources	$3,392,258	$3,511,978	$3,737,998	$3,780,383	$3,949,729
City Clerk	$918,624	$1,162,564	$968,293	$1,256,978	$1,452,463
City Attorney	$3,376,223	$3,369,069	$3,504,728	$3,652,587	$3,848,704
Municipal Court	$2,052,320	$2,125,190	$2,236,090	$2,275,532	$2,501,241
Non-Departmental	$1,553,263	$1,418,733	$1,344,317	$1,228,284	$978,735
Finance	$10,029,066	$11,260,286	$11,373,952	$11,613,727	$12,299,653
Planning & Community Dev.	$3,386,708	$1,965,532	$2,091,958	$1,818,507	$1,853,492
Police	$47,089,555	$48,372,423	$50,861,583	$51,726,681	$53,907,302
Fire	$32,390,086	$36,402,598	$38,298,170	$38,919,305	$41,982,968
Parks, Rec & Comm. Facilities	$24,954,301	$28,441,111	$21,259,100	$21,216,364	$22,200,038
Neighborhood & Human Svcs	-	-	$10,842,810	$10,942,938	$11,633,280
Public Works	$626,009	$651,393	$679,867	$716,147	$696,345
Half-Cent Sales Tax and Other	$3,260,501	$3,072,224	$3,036,426	$2,846,456	$2,839,873
Management and Budget	$979,246	-	-	-	-
SPECIAL REVENUE FUNDS					
Streets Funds	$10,477,468	$10,544,967	$10,964,572	$11,154,696	$14,592,405
Housing & Community Dev.	$329,104	$349,993	$501,627	$526,948	$726,422
Transit	$2,825,328	$5,015,753	$4,902,291	$5,275,433	$5,111,458
Grants & Miscellaneous	$10,263,999	$10,167,612	$7,827,706	$6,993,190	$4,968,068
ENTERPRISE FUNDS					
Water Fund	$24,350,814	$26,660,699	$27,894,377	$29,642,014	$31,982,629
Wastewater Fund	$11,368,949	$11,346,201	$11,842,495	$12,532,997	$12,442,513
Enterprise Reserves	$1,816,798	$3,423,876	$3,128,619	$3,631,741	$1,442,000
Solid Waste Funds	$14,598,131	$14,559,469	$15,474,690	$14,961,987	$16,931,555
Sports Complex	$5,284,247	$5,392,795	$5,557,764	$5,450,397	$5,508,808
INTERNAL SERVICE FUNDS					
Fleet Maintenance	$5,421,912	$5,212,372	$5,896,318	$6,068,837	$6,226,512
Fleet Reserve	$1,392,660	$2,987,604	$6,249,112	$3,189,208	$3,180,428
Insurance Reserve	$22,121,149	$22,946,920	$25,479,105	$26,210,609	$27,851,443
Facilities Maintenance	$6,280,454	$6,249,637	$6,823,883	$6,843,785	$6,817,515
IT Operations	$10,509,022	$10,422,719	$10,669,059	$11,178,381	$12,270,175
IT Reserve	$561,731	$609,502	$1,067,453	$606,173	$630,697
IT Projects	$188,200	$898,634	$418,000	$103,000	$92,131
Trust, Agency & Debt Svc	$30,600	$66,850	$71,175	$81,000	$60,300
TOTAL	**$277,356,023**	**$294,438,761**	**$311,716,329**	**$313,261,411**	**$328,787,358**

Grant Funds

The city applies for various federal, state and local grants to supplement other funding sources in a variety of programs. Some of these grant programs, such as the Community Block Development (CDBG), are ongoing programs. Other grants, like the Arizona Forestry Division's Forestry Community Challenge Grant, are one-time, project-specific grants. Highlights of the FY 2022 major grants are summarized below.

U.S. Department of Justice

The Police Department provides support to crime victims through a grant funded Victim Assistance Program. The grant provides funding for the support services staff. The staff services include crisis intervention, emotional support, transportation (when needed), case management, care referrals and assistance with court order requests. The budgeted grant expenditures for FY 2022 are $96,277.

Developmental Disabilities Grant - State of Arizona Department of Economic Security

The Parks, Recreation and Community Facilities Department offers an Adaptive Recreation Program that is contracted with the Department of Economic Security Division of Developmental Disabilities (DD) to offer a variety of day treatment and training services and recently expanded to include respite services. The primary goal of all DD contracted programs is to enhance social and independent living skills through various recreational opportunities, community outings and service projects. All programs are staffed on a 1:3 staff to participant ratio, so a high level of independence is required. For FY 2022, the city has budgeted expenditures of $648,200.

Community Development Block Grant

The Community Development Block Grant Program (CDBG) is federally funded through the United States Department of Housing and Urban Development (HUD). The FY 2022 CDBG budget totals $3.3 million. These monies will be used for various housing rehabilitation projects, as well as housing assistance and social service programs. The city partners with many non-profit agencies to provide critical programs to its residents with funding from this program.

HOME Grant

The HOME grant is also federally funded by the United States Department of Housing and Urban Development. This program is designated specifically for carrying out income-eligible housing strategies through acquisition, rehabilitation, and new construction. The FY 2022 budget for the HOME grant is $726,422.

State Forfeiture

These monies or other assets are confiscated through criminal prosecution under the State Asset Forfeiture Statutes. The monies are held by the County Attorney's Office until disbursed for authorized expenditures. For FY 2022, the city has budgeted expenditures of $192,912 from the State Anti-Racketeering Fund. These funds are used by the Police Department and the City Attorney's Office for training, supplies, and equipment.

Internal Service Funds

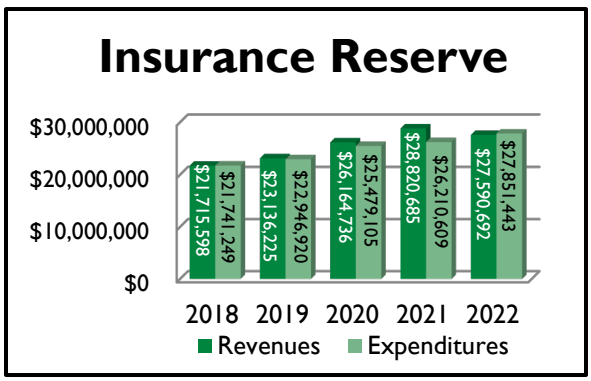
The internal service funds are a group of funds that account for services provided to other divisions and departments of the city government. The internal service funds consist of fleet replacement reserve, insurance reserve, facilities maintenance, fleet maintenance, information technology, and IT replacement reserve. These funds are financed by service charges to all other funds, departments, and divisions of the city that employ their services.

Fleet Replacement Reserve

The Fleet Replacement Reserve account is for purchases of city vehicles and accumulates funds to replace vehicles as scheduled. Charges to the departments are calculated based on the estimated cost of replacement and estimated useful life of the vehicles assigned to the department. Equipment reserves for enterprise operations are maintained in separate replacement funds for their designated vehicles. In FY 2022, the fleet reserve funds anticipate combined revenues of $5,422,388. Revenues come from annual replacement charges, transfers from other funds, and interest earnings. Expenditures are budgeted at $4,922,428. These reserve funds have healthy balances that can accommodate the budgeted expenditures.

Insurance Reserve

The Insurance Reserve Fund accounts for the risk management function of the city, as well as claims paid under the city's self-funded risk, health, dental, and workers' compensation programs. The city carries excess insurance coverage and uses third-party administrators to monitor the self-funded programs. The FY 2022 budget for this fund is $27,851,443.



Facilities Maintenance

Facilities Maintenance, including Facilities Administration and Custodial Services, is a division within the Public Works Department. Facilities Maintenance provides for the maintenance and operation of most municipal facilities. The costs of this division are allocated through service charges to city departments based on square footage of occupied space, maintenance records, and custodial requirements. Specific requests for maintenance, capital repairs, or remodeling that are not part of the normal maintenance budgeted by the Facilities Maintenance Division are directly charged to the requesting division. The FY 2022 appropriation totals $6,817,515.

Fleet Maintenance

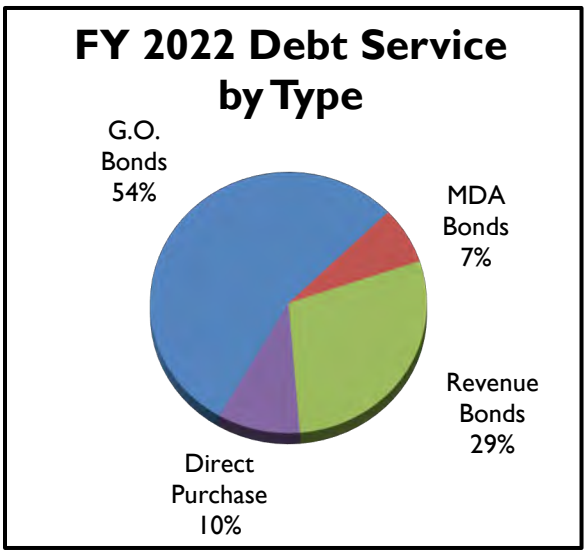
A division of the Public Works Department, Fleet Maintenance is responsible for maintenance and operation of the city's fleet of vehicles and machinery. Fleet Maintenance uses a direct billing system to charge the other city departments based on the actual services provided to that department during the fiscal year. Fleet Maintenance is also responsible for purchasing new vehicles and tracking fuel for the city fleet. The Fleet Maintenance FY 2022 operating budget is $6,226,512.

Information Technology

The Information Technology Department is responsible for most of the information-based technology systems and services of the city. IT service charges, allocated to the user departments, are calculated for each division using factors such as the number of computer terminals and number of peripheral units. The city maintains a sophisticated local area network that provides distributed data and application servers, an Internet gateway and city website, financial and payroll functions, discrete law enforcement and judicial networks, as well as specialized applications and data warehousing for the city. The total budget for IT operations in FY 2022 is $12,270,175. The department also has a budget of $92,131 for IT projects.

Debt Service

Bond financing is a primary source used to finance long-term capital projects, especially capital infrastructure. The city's debt plan is an integral tool for one of the main financing sources of the Capital Improvement Plan. Outstanding debt, capacity limitations and cash flow analysis are all reviewed as part of the capital budgeting process, while the annual debt service payments are incorporated into the operating budget. Depending on the need and the type of project being financed, several types of debt (as shown in the graph) are available.

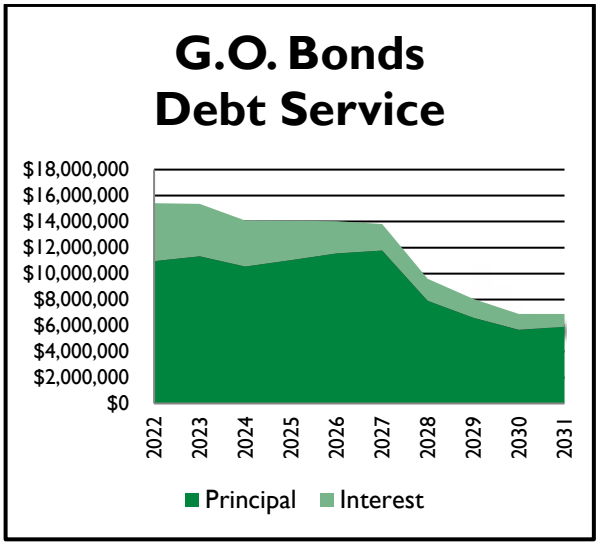


General Obligation Bonds

General obligation (G.O.) bonds require voter approval and are backed by the taxing authority of the city. These bonds are generally used to finance projects with strong public support and that do not themselves produce revenues. Arizona law limits the amount of G.O. bonds the city can have outstanding based on the assessed valuation of the property located within the city limits. Financing for water, sewer, storm sewer, lighting, street and traffic facilities, parks and open space preserves and recreational facilities projects is limited to 20 percent of the assessed valuation. Financing for all other projects, such as municipal buildings, is limited to six percent of the assessed valuation.

Periodically, the three rating agencies review Peoria's general obligation credit. In April 2019, Fitch Ratings and Moody's Investors Service affirmed their ratings of AAA and Aa1, respectively. These ratings reflect the city's large and growing property tax base, consistently strong reserves, and sound financial management policies. High bond ratings help the city obtain favorable interest rates on bond sales and thus generate considerable savings for Peoria taxpayers.

In May 2019 Peoria issued $33.1 million in new general obligation bonds, $20 million of which was for Paloma Community Park. The city has $125 million in general obligation debt outstanding. The city intends to sell up to $64.5 million in new general obligation debt sometime during FY 2022.



G.O. Bond Ratings	
Moody's	Aa1
Standard & Poor's	AA+
Fitch	AAA

Excise Tax Supported Debt

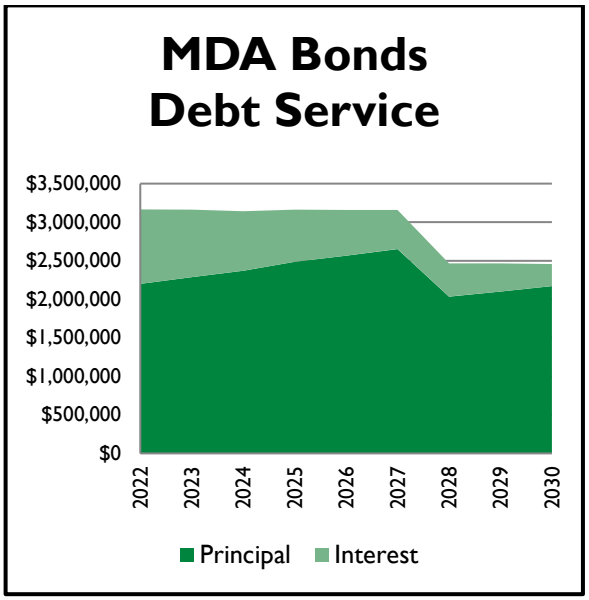
Peoria has debt secured by excise taxes and issued through either the Municipal Development Authority (MDA) or through direct bank loans. The excise taxes used to repay the MDA bonds include the city's half-cent sales tax and transportation sales tax.

Municipal Development Authority bonds do not require voter authorization. These bonds are backed by a long-term lease agreement that is supported by a pledge of the city's sales taxes (or other revenue sources such as franchise taxes and state-shared revenues). The amount of MDA bonds that may be issued is limited only by the market's perception of the city's ability to repay the bonds. These bonds often have restrictive covenants requiring a reserve of pledged revenues equal to some multiple of the maximum debt service payment on the bonds.

The Peoria Municipal Development Authority is a non-profit corporation created by the city as a financing mechanism for the purpose of financing the construction or acquisition of capital improvement projects. A significant advantage of the MDA structure is that certain municipal capital needs can be financed without triggering statutory municipal debt bonding approvals.

Peoria's total outstanding debt for Municipal Development Authority bonds is $27,860,000.

In 2017, the city refunded (refinanced) the 2006 and 2008 MDA issues using direct bank loans. Peoria's total outstanding debt for bank loans secured by excise taxes is $23,538,332.

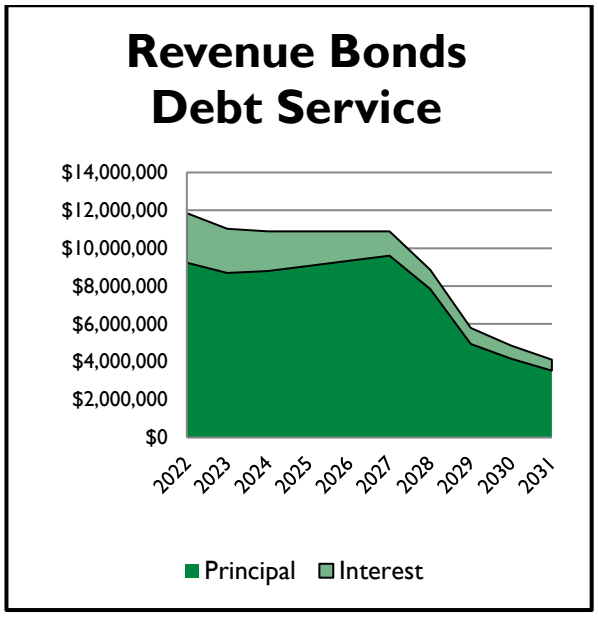


MDA Bond Ratings	
Moody's	Aa2
Standard & Poor's	AA+
Fitch	AA+

Revenue Bonds and Loans

This category of debt includes revenue bonds issued by the city as well as loans obtained from the Water Infrastructure Financing Authority of Arizona (WIFA). In Peoria, revenue bonds and loans are most often used to finance utility projects, backed by the user fees of the utility. Like G.O. bonds, revenue bonds require voter approval. Unlike G.O. bonds, however, revenue bonds are limited only by the ability of the revenue source to support the debt service.

Peoria's total outstanding debt for revenue bonds and loans is $88,887,011. The city has plans to sell $14.7 million in new water revenue bonds and $6.6 million in new wastewater revenues bonds during FY 2022.



Revenue Bond Ratings	
Moody's	Aa2
Standard & Poor's	AA
Fitch	AA

Debt Management

Proper debt management provides for the protection and eventual enhancement of bond ratings; the maintenance of adequate debt service reserves; and compliance with debt instrument provisions and required disclosures to investors, underwriters and rating agencies. These policy guidelines, as outlined in the *Principals of Sound Financial Management*, are used when evaluating the purpose, necessity and condition under which decisions are made to issue debt. They are also meant to supplement the legal framework of public debt law provided by the Arizona Constitution, state statutes, federal tax laws and the city's bond resolutions and covenants.

All projects funded with G.O. bonds or revenue bonds can only be undertaken after voter approval through a citywide election. In the last bond election held in November 2008, Peoria voters authorized bonds totaling $387 million to fund the building of needed infrastructure.

Financial Indicators

The city uses a number of measures to assess its long-term ability to support existing debt. Two of these measures are discussed here.

General Obligation Debt as a Percentage of Assessed Value. The city's ability to repay its long-term debt can be measured by the amount of debt outstanding as a percentage of assessed property valuation. An increase in long-term debt as a percentage of assessed valuation can mean that the city's ability to repay is diminishing. The city's total assessed valuation is provided by Maricopa County each year. An increase in property values enhances the city's ability to finance long-term debt, while a decrease in property values has the opposite effect. The city maintains its debt level well below the levels mandated by the Arizona Constitution.

Net Bonded Debt Per Capita. General obligation debt per capita relates debt outstanding to population changes. Long-term debt should not exceed the city's resources for paying the debt. As the population increases, infrastructure and capital needs and the accompanying debt can be expected to increase, as is the case for the City of Peoria. If G.O. debt is increasing as population stabilizes, this may indicate that the city's ability to repay debt service is diminishing.

DEBT CAPACITY ANALYSIS

20% Limitation as of June 30, 2021
(Water, Sewer, Storm Drain, Streets, Parks and Recreation Projects)

Secondary Assessed Valuation	$1,781,041,363
Allowable 20% Bonds Outstanding	$356,208,273
Less 20% Bonds Outstanding	$125,246,729
Unused 20% Debt Capacity	$230,961,544

6% Limitation as of June 30, 2021
(All Other General Government Projects)

Secondary Assessed Valuation	$1,781,041,363
Allowable 6% Bonds Outstanding	$106,862,482
Less 6% Bonds Outstanding	$0
Unused 6% Debt Capacity	$106,862,482

Net General Bonded Debt to Assessed Value / Net Bonded Debt Per Capita

Description	2016	2017	2018	2019	2020	2021	2022
Population	164,212	168,192	172,259	179,800	180,161	184,469	187,512
Secondary Assessed Value (Millions)	$1,178	$1,245	$1,340	$1,440	$1,557	$1,659	$1,781
Net Bonded Debt (Millions)	$144	$133	$120	$140	$126	$108	$153
Pct. of Net Bonded Debt to Assessed Value	12%	11%	9%	10%	8%	7%	9%
Net Bonded Debt Per Capita	**$879**	**$788**	**$696**	**$796**	**$699**	**$585**	**$816**

From 2016 to 2020, figures are based on the Comprehensive Annual Financial Report, adjusted for mid-decade census estimates. The remaining years are budget estimates.



Financial Planning





Financial Planning



Financial Planning

The City has an important responsibility to its citizens to carefully account for public funds, to manage its finances wisely, and to plan for the adequate funding of services desired by the public. The City's financial goals are broad, fairly timeless statements of the financial position the City seeks to attain. The City's overall financial goals are:

- To deliver quality services in an affordable, efficient, and cost-effective basis, providing full value for each dollar.
- To maintain an adequate financial base to sustain a sufficient level of municipal services, thereby preserving the quality of life in the City of Peoria.
- To have the ability to withstand local and regional economic fluctuations, to adjust to changes in the service requirements of our community, and to respond to changes in Federal and State priorities and funding as they affect the City's residents.
- To maintain a high bond credit rating to ensure the City's access to the bond markets and to provide assurance to the City's taxpayers that the City government is well managed and financially sound.

Achieving these goals not only helps the City to enhance its financial health, it also enhances the image and credibility of the City with the public, bond rating agencies, and investors. The City achieves these goals through its strict adherence to fiscal management policies.

Council-Adopted Financial Policies

The City's budget is closely aligned with the financial policies established by the Peoria City Council. The *Principles of Sound Financial Management* are intended to establish guidelines for the City's overall fiscal planning and management. The policies support the continued financial strength and stability of the City of Peoria as reflected in its financial goals.

Fund Balance Objectives

Fund balance is an important indicator of the City's financial position. Adequate fund balances are maintained to allow the City to continue providing services to the community in case of economic downturns and/or unexpected emergencies or requirements.

General Fund. The City of Peoria's unassigned General Fund balance will be maintained to provide the City with sufficient working capital and a comfortable margin of safety to address emergencies, sudden loss of revenue, unforeseen needs, and economic downturns without borrowing. The unassigned fund balance is maintained in three different reserves:

- The City will maintain an "Emergency Reserve" of 10 percent of the average actual General Fund revenues for the preceding five fiscal years. The Emergency Reserve is for unexpected, large-scale events where damage in excess of $250,000 is incurred and immediate, remedial action must be taken to protect the health and safety of residents. If used, funds must be approved by City Council and the City shall strive to restore this reserve the next fiscal year.

- The City will maintain an "Operating Reserve" with an upper goal of 15 percent of the average actual General Fund revenues for the preceding five fiscal years. The Operating Reserve is intended for unexpected events whose impact exceeds $500,000, such as a failure of the State to remit revenues to the City, unexpected mandates, unexpected loss of State Shared revenues, continuance of critical City services due to unanticipated events, or to offset the unexpected loss of a significant funding source for the remainder of the fiscal year.

If used, funds must be approved by City Council and the City shall strive to restore this reserve within two fiscal years.

- The City will maintain a "Budget Stabilization Reserve" with an upper goal of an additional 10 percent of the average actual General Fund revenues for the preceding five fiscal years. The Budget Stabilization Reserve may be used to provide funding to deal with fluctuations in fiscal cycles and operating requirements that exceed $500,000.

If used, funds must be approved by City Council and the City shall strive to restore this reserve within three fiscal years.

The funds in excess of the stated goals should not be used to support recurring operating expenditures. Instead, they may be used to supplement "pay as you go" capital outlay, fund one-time operating expenditures, or prepay existing debt.

Half-Cent Sales Tax. The Council has established a special one-half (½) cent sales tax designated primarily for debt service, reserves, and capital needs. These funds must be recorded and expended separately. The one-half (½) cent expenditures and reserves are prioritized as follows:

- First Priority - The debt service for Municipal Development Authority (MDA) bonds for which the payment source is one-half cent sales tax revenues including administrative, accounting and legal costs connected with the bond payment.
- Second Priority - Fund Balance.
  - ✓ Half-Cent Sales Tax debt service reserve should be at least $1,000,000 for outstanding bonds being paid from the one-half cent sales tax.
  - ✓ Half Cent Sales Tax reserve goal is 35 percent of the average actual revenues for preceding five fiscal years.
- Third Priority - Capital, economic development, and community promotions expenditures.
- Fourth Priority - Specific City operational expenditures may be identified by Council through the annual budget process to be funded through the one-half cent sales tax revenues.

Enterprise Funds. Government enterprises generate revenue to recover the cost of providing certain services, including water, wastewater, and solid waste. User charges are established to recover the cost of providing these services. Accounting systems must be established to separate these revenues and expenses. The City's financial policies establish targets for the enterprise funds as follows:

- The debt service coverage ratio of 2.0 times the amount of the debt service payments, exclusive of expansion fee revenue.
- A minimum cash reserve fund balance for the water and wastewater operating funds equal to 25 percent of the actual operating expenditures for the current fiscal year.
- The City will maintain a "Rate Stabilization Fund" in water and wastewater equal to five percent of the average actual revenues for the preceding three fiscal years. The Rate Stabilization Fund may be used to moderate significant rate increases.
- The City will maintain a "Debt Stabilization Fund" in water and wastewater with an upper goal of 50 percent of the maximum annual debt service payments in the following five years. The Debt Stabilization Fund is intended to provide additional security to insure the City's ability to meet debt service obligations.
- The City will maintain an "Asset Maintenance Fund" in water and wastewater with an upper goal of two percent of the enterprise fund infrastructure assets. The Asset Maintenance Fund may be used to provide funding for the repair and maintenance of critical infrastructure.
- A minimum cash reserve fund balance for the solid waste operating funds equal to 20 percent of the actual operating expenditures for the current year.

Streets Fund. The City's Streets Fund supports most activities related to transportation within the City. This includes all street maintenance, traffic signal operations, and street signing activities. Any transit-related operations, however, are supported through a separate Transit Fund. The primary source of revenue for the Streets Fund is collections from the State Highway User Revenue Fund. This includes revenue from the sale of gasoline, diesel fuels and other transportation-related fees. A 3/10 of one cent (0.3¢) sales tax specifically designated for transportation generates additional revenue for the fund.

Transit Fund. The City's Transit Fund supports all public transit services operated by the City of Peoria, including the citywide Dial-a-Ride bus system, fixed route bus service, travel reduction and clean air programs, and the POGO circulator bus route that began in April 2019. The majority of the funding comes from City's Transportation Sales Tax Fund. In the past, most of funding for transit operations was derived from the state's allocation of Arizona Lottery proceeds, termed the Local Transportation Assistance Fund (LTAF), but this changed when the State of Arizona stopped the distribution of the LTAF funds in February 2010. The state did reinstate a portion of the LTAF funding that is generated solely from Powerball Lottery sales.

Fiscal Planning

The City of Peoria identifies and allocates resources among numerous and complex competing needs. The primary vehicle for this planning is the preparation, monitoring, and analysis of the City's budget. It is increasingly important to incorporate a long-term perspective and to monitor the performance of the programs competing to receive funding. The fiscal planning process includes the following:

Annual Budget. The City will establish a balanced annual operating budget. Current operating expenditures, including debt service, will be funded with current revenues. The budget will not postpone expenditures, use one-time (non-recurring) sources to fund ongoing (recurring) uses, or use external borrowing for operational requirements.

Long-Range Forecasting. The City will annually update a five-year long-range forecast, incorporating both projected revenues and expenditures for the City's major operating funds. The five-year revenue forecast will only include revenues that are anticipated to be sustainable over the five-year period. Expenditure projections should include anticipated operating impacts of the adopted capital improvement program.

Insurance Reserves. Insurance reserves shall be maintained at a level which, together with any purchased insurance, will adequately indemnify the City's capital assets and its elected officials, officers and directors against loss. When cost effective, the City will further control its exposure to risk through the use of "hold harmless" agreements in City contracts, and by requiring contractors to carry liability insurance.

Replacement Funds. Provisions will be made in the annual operating budget for sufficient maintenance and replacement dollars to ensure that all capital acquisitions, computer hardware and software, and other equipment are properly maintained and replaced in accordance with approved capital and equipment replacement schedules.

Capital Improvements

The City Manager will submit a 10-year Capital Improvement Program for review by the City Council, pursuant to the timeline established in the budget preparation schedule. The program will be updated annually and include the cost of construction and operating expenditures. No capital improvement projects will be authorized or awarded until the funding sources have been established to finance the project.

When current revenues or resources are available for capital improvement projects, consideration will be given first to those capital assets with the shortest useful lives, and for assets whose nature make them comparatively more difficult to finance with bonds or lease financing.

Control Measures and Compliance

Management must ensure compliance with the legally adopted budget. In addition, purchases and expenditures must comply with legal requirements and policies and procedures set forth by the City.

- The City's annual financial statements and bond representations shall fully disclose all significant events, financial obligations, and other related issues as provided by the departments to the Chief Financial Officer.
- Accounting and budgeting functions will comply with standards and guidelines issued by the Governmental Accounting Standards Board, the National Council on Governmental Accounting, the American Institute of Certified Public Accountants, and the Government Finance Officers Association.
- The City shall conduct a review of its development impact fees on a regular basis. Periodically, the City will also recalculate the full costs of activities supported by user fees to identify the impact of inflation and other attendant costs and recommend adjustments where necessary.
- The City shall comply with all state and federal regulations concerning financial management and reporting.

Debt Management Policy

The Debt Management Policy provides for the preservation and eventual enhancement of the City's bond ratings, the maintenance of adequate debt service reserves, compliance with debt instrument covenants and provisions, and required disclosures to investors, underwriters, and rating agencies.

The City utilizes long-term debt to finance capital projects with long useful lives. Financing capital projects with debt provides for an "intergenerational equity," as the actual users of the capital asset pay for its cost over time.

Long-Term Debt

- The City will not use long-term debt to fund current operations or smaller projects that can be financed from current revenues or resources. The City will first attempt to utilize "pay-as-you-go" capital financing and/or the use of operating funds or impact fees where applicable.
- The issuance of variable rate debt by the City will be subject to the most careful review, and will be issued only in a prudent and fiscally responsible manner.
- The term of any bond or lease obligation issue will not exceed the useful life of the capital project/facility or equipment for which the borrowing is intended.

Short-Term Debt

The City does not intend to issue commercial paper or bond anticipation notes for periods longer than two years, or for the term of a project.

Long-Range Forecast

According to the Government Finance Officers Association, there are four critical principles that overlay a good budget process:

1. Establish broad goals to guide government decision making.
2. Develop approaches to achieve goals.
3. Develop a budget consistent with approaches to achieve goals.
4. Evaluate performance and make adjustments.

To properly apply these principles requires timely and accurate information regarding the expected conditions and events that can shape our community in the future.

The long-range financial forecast is developed annually at the start of the City's budget process. This forecast offers the City Council and management an extended outlook on the flow of expected revenues and expenditures, and helps to define the critical issues and priorities for the upcoming fiscal year.

Shifts in demographic and economic conditions, as well as changes in societal values, all impact how governments operate. This is especially notable in communities such as Peoria, where the City must continually assess its ability to support important programs and services well into the future. By evaluating important trends and economic conditions, the City is better able to gauge our ability to provide services over an extended period of time.

To assist with this evaluation, the City of Peoria Finance and Budget Department uses forecast models for each of its operating funds. The models attempt to balance planned or anticipated resources against the expected demands for service in the community. The long-range plan is designed to address a number of recurring issues, such as:

- How will Peoria meet the challenges of growth in the future?
- What is the impact of potential citizen initiatives and legislative actions affecting Arizona cities?
- How will the City respond to adverse economic or emergency conditions?
- How do we deal with cost increases that exceed the rate of inflation?

These and other questions are incorporated into models, which in turn project financial trends for a five-year planning period.

Based on this information, Council utilized the results of the long-range forecast to develop guidelines for the FY 2022 budget process. To be useful, a financial plan must establish a balance between expected service activities and the City's ability to support these activities. As a result, useful financial forecasts must include much more than simple exported statistical data. Great care must be given to assessing the long-term impacts of events and conditions.

Economic Outlook

Because the city's revenue stream is inseparably connected to national and state economic conditions, the local economic outlook is based on several expert forecasting sources, including the Joint Legislative Budget Committee (JLBC), Elliott Pollack, Jim Rounds, George Hammond, and economists at the Greater Phoenix Blue Chip Consensus. In addition, city staff closely monitors commercial and residential development activity in Peoria.

At the April Finance Advisory Committee, panel members explained the impact of COVID-19 and federal aid on Arizona's economy. The COVID era ushered in a staggering 22,362,000 U.S. jobs lost, or 14.7% of all U.S. jobs, dwarfing all job losses in recessions over the past 3 decades. On the other hand, the amount of federal assistance to individuals, businesses and governments has been unparalleled. JLBC estimates the most recent federal stimulus, the American Rescue Plan Act, will provide $12.2 billion to the State of Arizona, $2.6 billion to Arizona local governments, $1.2 billion to Arizona businesses, and $8.5 billion in direct payments to Arizona residents. These amounts do not include the extension of unemployment benefits.

Federal assistance has led to robust revenue growth at the state and local levels. In March, year-to-date state General Fund revenues (sales tax, income tax, etc.) were 18.8% above the prior year, while year-to-date state sales tax was up by about 10.6%. Peoria's sales

tax has also grown, up about 9.5% compared to the prior year. While the federal assistance has been welcome, it has, however, clouded our ability to discern how much of the city's sales tax growth is one-time in nature as opposed to ongoing.

Given that the median home price in Maricopa County has grown from $315,000 in March of 2020 to $385,000 in March of 2021, an increase of 22.2%, it is surprising that Peoria has seen a slight slowdown in construction activity. Year to date, through March, single-family building permits declined 3% to 341 in Peoria, compared to 353 permits in the prior year. We believe the slowdown is temporary and will pick back up as Peoria developers prepare more land for construction.

The City's revenue forecasts are based on historical data and trends, assumptions on population changes, and economic projections. Staff reviews revenue trends, economic conditions, and the pertinent driving factors behind revenue activity. All major revenue sources and fund types are identified and reviewed for activity and variances to budgeted levels. City revenue estimates are continually updated based on this discussion and analysis, which results in more accurate revenue forecasting.

Financial Projection

Among the primary assumptions utilized in the forecast are economic growth rates, retail sales activity, state-shared revenues, census population, and residential development activity.

The long-range financial forecast for FY 2021 includes a narrative discussion on the long-range models for each of the operating funds. Specifically, the Management and Budget staff undertook extensive reviews of the following funds:

General Fund. The General Fund supports most general government activities, including public safety, development services, parks, recreation and general government functions. The fund is supported by various revenue sources, including sales and property taxes, user fees and state-shared funding.

Streets Fund. The Streets Fund provides for much of the City's street and traffic operations. The fund is largely supported by the State's Highway User Revenues (fuel taxes) as well as the City's 3/10 of one cent transportation sales tax.

Transit Fund. The City's Dial-a-Ride and fixed route transit systems are all funded out of the Transit Fund. This fund is supported by Transit related revenues, the City's 3/10 of one cent transportation sales tax, and a distribution from the State of Arizona's Local Transportation Assistance Fund II (LTAFII), which are proceeds from Powerball Lottery sales.

Water Fund. The City's water operations act as a separate enterprise, relying solely on water rates to support their activities.

Wastewater Fund. The City's sewer collection and disposal operations also act as an enterprise, supported by wastewater rates.

Solid Waste Funds. The City's residential and commercial solid waste functions provide for the collection and disposal of refuse within the City of Peoria. The funds rely on user fees to pay for its operations.

Sports Complex Fund. The Sports Complex fund includes monies to support the maintenance, operation, and debt requirements related to the Peoria Sports Complex. The City's share of all ticket, rental, and concession revenue collected from the complex are deposited in this fund. The City's Half Cent Sales Tax Fund provides additional financial support.

Operational Impacts of Capital Plan

The Capital Improvement Program has direct and sometimes significant impacts on Peoria's operating budget. Upon their completion, most capital projects require ongoing costs for operation and maintenance. New buildings require electricity, water and sewer service, and maintenance and repair. New roads require regular sweeping as well as periodic crack filling and sealing, patching, milling, minor resurfacing, and replacement of stripes and markings. New parks and landscaped rights of way (such as medians and streets shoulders) require irrigation, fertilizing, mowing, and trimming. Some projects, such as a recreation center, require additional employees.

Departments submitting capital projects estimate the operations and maintenance costs of each project based on cost guidelines that are updated each year.

The departments also consider any additional revenues or savings the city can reasonably expect to recognize upon completion of the project. For example, membership fees from a new recreation center help to offset the increased operating costs. The net operating costs are included not only in the project request, but also in the long-range forecasts of the respective funds, to ensure that we properly account for operating budget impacts of all capital projects.

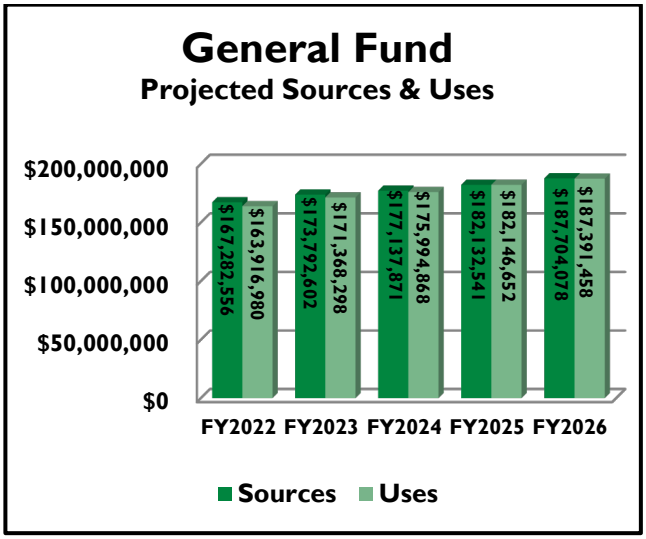
Operating budget impact is a key criterion in deciding which projects to fund and when. If the city cannot afford the additional operations and maintenance costs of a project, the project will not be funded until those costs can be absorbed by the operating budget, regardless of the relative merits of the project. Departments must submit a supplemental request to obtain the additional budget needed to operate and maintain capital projects. Supplemental requests for CIP operation and maintenance costs must compete with other requests for funding.

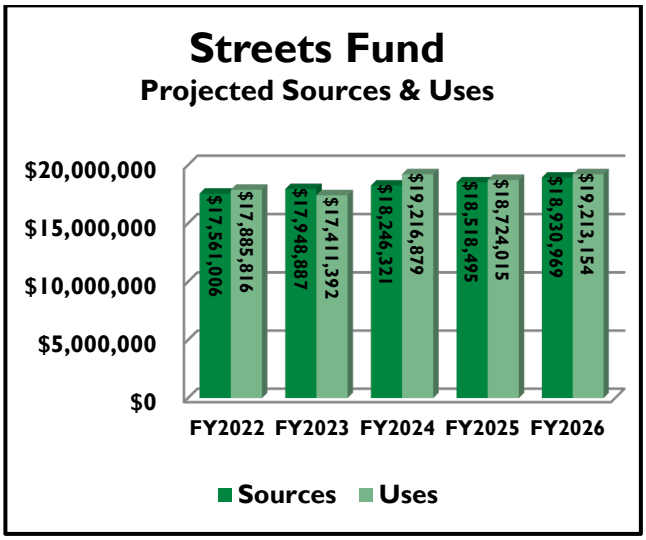
Forecasts of Major Operating Funds

General Fund. The city thoroughly examines ongoing general fund requirements and revenue streams over multiple years to ensure that current service levels can be sustained. This enables the city to maintain a strong unreserved fund balance, while continuing the practice of funding certain capital projects on a "pay-as-you-go" basis. The growth in planned revenues is expected to meet the growth in expenditures over the five years of the forecast, which represents a structurally balanced fund. As ongoing funding becomes available, the city will follow a long-term strategy to determine how best to apply the new sources.

Streets Fund. The City's Streets Fund consists of proceeds from various sources, with HURF as its primary revenue source. Arizona's Highway User Revenue Fund (HURF) is comprised of revenues including gasoline tax and motor vehicle license taxes and registration fees. These funds are collected and distributed to the State Highway Fund and to local governments. Additionally, contributions from the city's 3/10 of one cent (0.3¢) transportation sales tax help to stabilize this fund. It is not uncommon to see uses exceeding sources in one or more years of the forecast. This is because of "pay-as-you-go" capital projects funded by available fund balance.

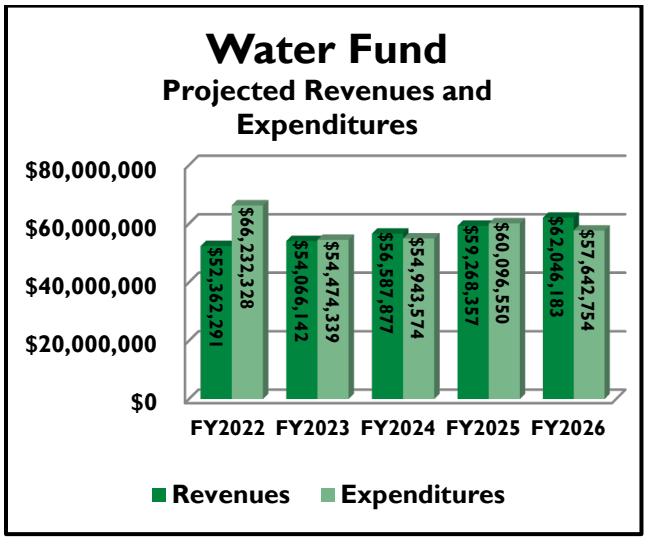
Ongoing uses are within ongoing sources, and this fund will remain financially sustainable throughout the planning period.





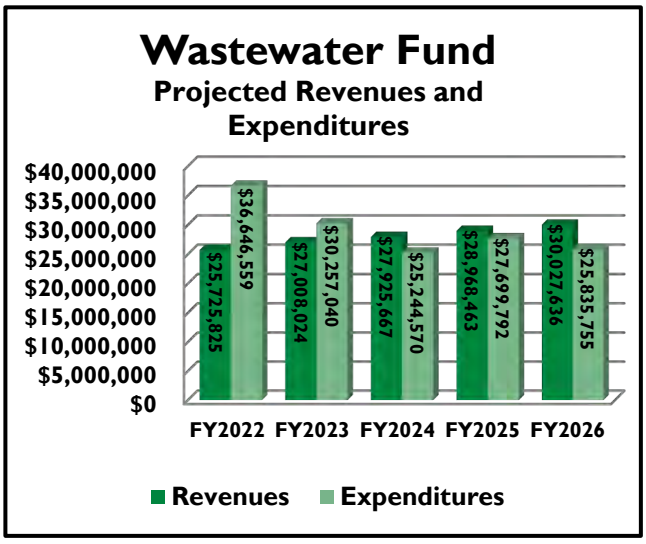
Water Fund. The City of Peoria provides water service to approximately 61,700 accounts within the city limits. All costs for water service are accounted for in the City's Water Fund. The fund is responsible for capital facility needs, debt service payments, and operating costs for water service-related activities.

The FY 2022 budget includes a 2.7% increase in rates. The January 2022 rate adjustment will ensure that the city will continue to meet financial policies for operating reserves and debt service coverage. The forecast includes necessary rate increases over the multi-year rate plan to meet the future operational and capital needs of the system. With these assumptions, the forecast indicates the Water Fund will be financially self-sustaining into the future. Because of pay-as-you-go capital projects funded with available fund balance, expenditures may exceed revenues in any given year.

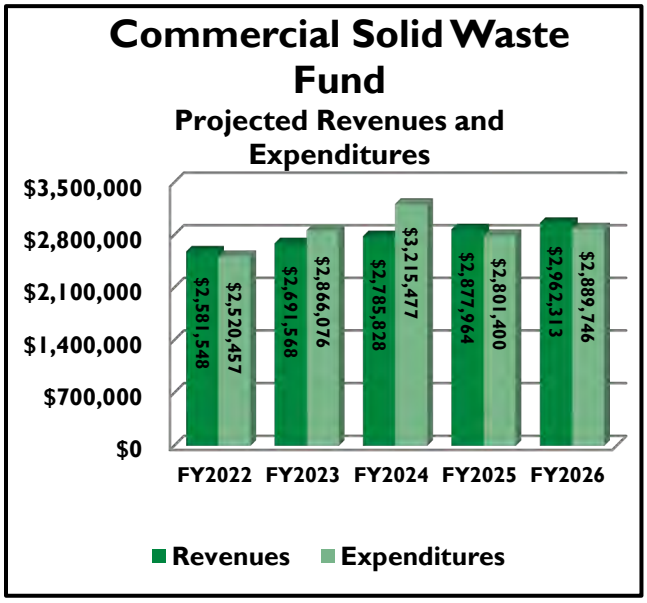


Wastewater Fund. The city provides wastewater services to approximately 63,500 accounts. Costs for these activities are accounted for in the Wastewater Fund. The fund is responsible for supporting the operating costs, capital needs, and debt service requirements for wastewater-related facilities. The fund relies on wastewater service charges to support its activities.

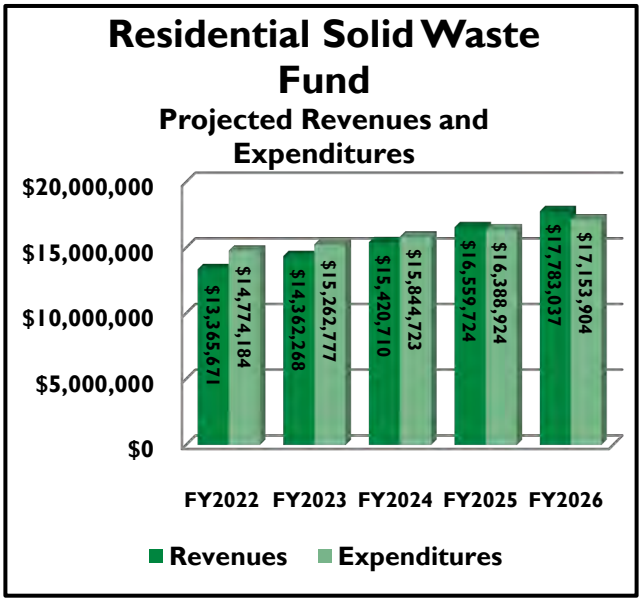
The FY 2022 budget includes a 1.5% rate adjustment. The January 2022 rate adjustment will ensure that the city will continue to meet financial policies for operating reserves and debt service coverage. The forecast includes necessary rate increases over the next two years to meet the future operational and capital needs of the system. With these assumptions, the forecast indicates that the Wastewater Fund will be financially self-sustaining into the future. Because of pay-as-you-go capital projects funded with available fund balance, expenditures may exceed revenues in any given year.



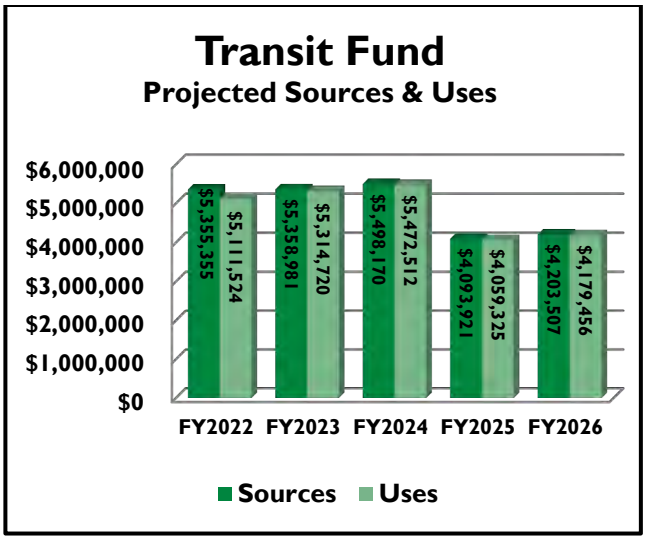
Commercial Solid Waste Fund. The commercial solid waste operation offers both container and roll-off service to Peoria businesses and multi-family developments. Businesses have the option of selecting between the city and private companies for their solid waste services. It is essential for the operation to maintain competitive pricing while also generating sufficient revenues to meet the city's financial policies. The FY 2022 budget generally includes a three percent increase in rates, which will be implemented in January 2022. Future increases are planned through the remainder of the forecast period to ensure that the Commercial Solid Waste Fund will be financially self-sustaining into the future. Because of pay-as-you-go capital projects funded with available fund balance, expenditures may exceed revenues in any given year.



Residential Solid Waste Fund. The residential solid waste operation provides trash collection, recycling, and loose trash pickup for approximately 61,000 residential accounts. The city's residential solid waste operation is the sole provider of service for Peoria residents. The FY 2022 budget includes a five percent increase in rates. As stated previously, this rate increase will be implemented in January 2022. Future increases are planned through the remainder of the forecast period to ensure that the Residential Solid Waste Fund will be financially self-sustaining into the future. Because of pay-as-you-go capital projects funded with available fund balance, expenditures may exceed revenues in any given year.



Transit Fund. The Transit Division oversees all transit services within the city, including the Dial-A-Ride demand response bus system, the Peoria On The Go (POGO) circulator bus route, fixed route bus services, and travel reduction and clean air programs. In February 2010, the State of Arizona elected to stop the distribution of LTAF funds, which was approximately $855,000 per year to the City. In 2013, the State of Arizona began distributing LTAFII funds from Powerball Lottery sales, which is an estimated $400,000 per year. The city has had to subsidize the remaining balance with its own transportation sales tax revenues. The overall cost of transit operations will decrease in fiscal year 2025 when Valley Metro assumes the full cost of operating the 83rd Avenue fixed route service.



07



Revenue Summary





Revenue Summary



Revenue Summary

Total revenues for Fiscal Year 2022 are estimated at $558.1 million, an increase of 29.0% compared to the prior year's estimate of $432.7 million. Estimated FY 2022 bond proceeds increase revenues by approximately $75 million. Bond proceeds can fluctuate from year to year with the timing of major projects and/or the actual receipt of proceeds. When this source is excluded, the City's FY 2022 revenue sources are forecasted to increase by 12.9% above the FY 2021 estimated total. FY 2022's budgeted revenues reflect recovery to pre-COVID-19 revenue levels and one-time stimulus funding.

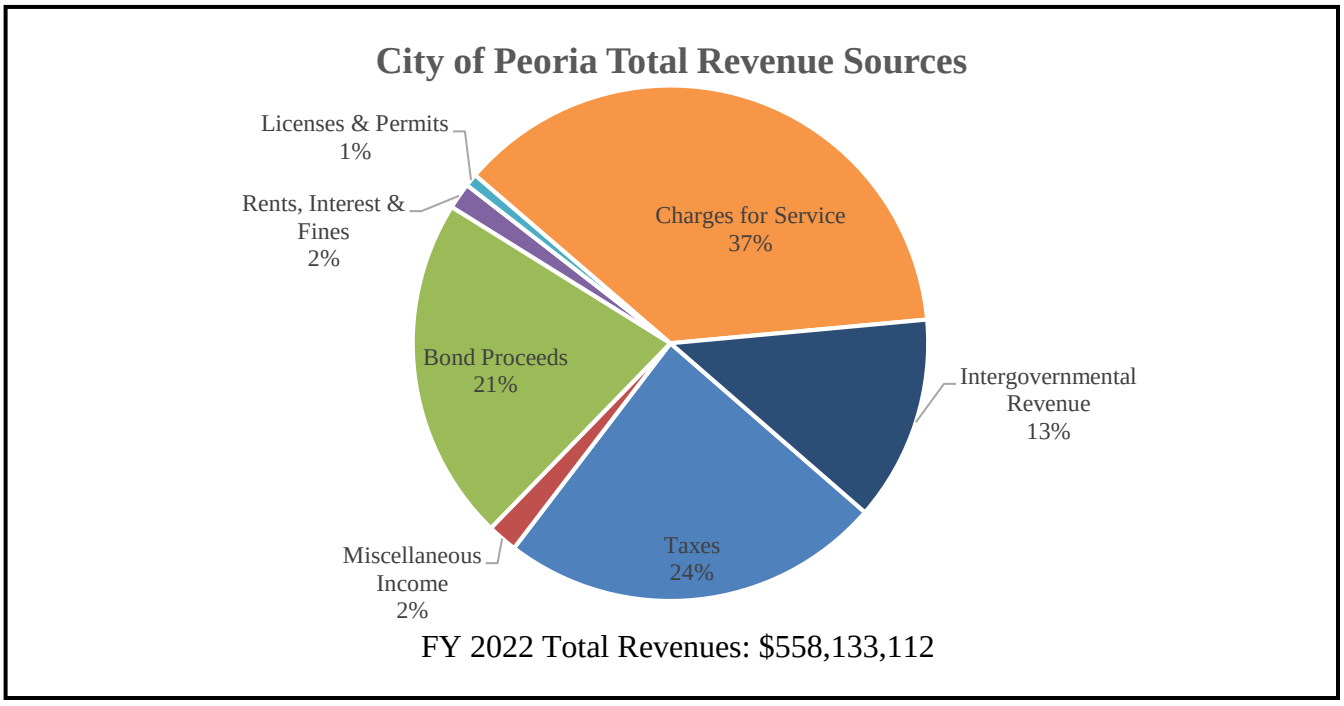
The success of COVID-19 vaccines and other mitigation measures has been a boon to the state economy as the Governor has lifted most restrictions on businesses and gatherings. The national economy is showing encouraging signs, adding 916,000 jobs in March. The March unemployment rate was 6.0%, the lowest since the pandemic began. The Dow Jones Industrial Average (DJIA) has continued to be a bull market, rising to 34,000, an 11,000-point increase from this same time last year.

In terms of the state economy, in March, year-to-date state General Fund revenues (sales tax, income tax, etc.) were 18.8% above the prior year. Year to date, state sales tax was up by about 10.6%. Peoria's sales tax growth is slightly less than state at about 9.5%.

Peoria's new home construction activity is flat compared to the prior year. Through March 2021, YTD single-family building permits declined 3.0% to 341, compared to 353 permits in March 2020. Home construction is booming valley-wide, up 28.0%.

The City's revenue forecasts are based on historical data and trends, assumptions on population changes, and economic projections. Staff review revenue trends, economic conditions, and the pertinent driving factors behind revenue activity. All major revenue sources and fund types are identified and reviewed for activity and variances to budgeted levels. City revenue estimates are continually updated based on this discussion and analysis, which results in more accurate revenue forecasting.

City revenues can be categorized into seven major sources, as depicted in the graph below. Charges for Service account for the largest percentage of revenue by source, at an estimated $207.7 million, or 37% of total revenues. Revenue in this category comes from



sources both internal and external to the City. Of the total amount, $105.9 million (without bond proceeds) is projected from external enterprise activity, or 49.0% of the category. Enterprise activity is primarily from user rates and fees for city services provided to residents such as water, wastewater and solid waste services. The second largest portion of Charges for Services revenue is projected from internal service charges to City departments, which represent $54.8 million.

The remaining portion of the City's Charges for Services revenue is primarily from City-provided services such as recreation programs, development services and the collection of impact fees for development activity.

Tax revenues account for 24% of total City revenue. The estimated tax revenue for FY 2022 is $133.9 million, which includes collections from local sales, franchise, and property taxes. Sales tax collections are estimated at $101.6 million, or 75.9% of total tax revenue. The City's major remaining revenue sources are described in greater detail in the following sections.

Total Revenues by Fund
($ in Millions)

Fund	FY18 Actual	FY19 Actual	FY20 Actual	FY21 Estimate	FY22 Budget
General	$144.6	$149.4	$151.7	$156.5	$163.4
Bond	6.7	33.6	3.4	16.5	122.7
Water	47.9	45.2	52.1	52.7	52.7
Wastewater	21.5	24.4	27.4	24.7	26.0
Insurance Reserve	22.0	24.7	6.1	27.7	27.6
Half-Cent Sales Tax	25.6	23.5	25.5	26.5	25.0
Impact Fees	16.2	18.4	18.5	19.8	20.2
Other	5.5	6.7	13.4	11.6	10.4
Debt Service	45.9	17.4	18.2	19.5	20.9
Streets	15.9	15.9	15.8	15.3	15.5
Transportation Sales Tax	16.0	14.9	15.8	15.8	15.3
Residential Sanitation	10.2	10.8	11.7	12.4	13.4
Information Technology	9.5	11.5	9.5	10.0	11.0
Grant	2.7	2.7	18.2	2.9	8.2
Facilities	6.3	6.1	6.9	6.9	6.8
Fleet Maintenance	5.3	5.3	5.4	6.0	6.2
Sports Complex	3.2	3.6	2.7	1.2	3.6
Fleet Reserve	2.4	3.1	2.8	2.9	3.1
Commercial Sanitation	2.2	2.3	2.3	2.5	2.6
Sanitation Equip. Reserve	1.3	1.4	1.7	1.7	1.9
Information Tech. Reserve	0.8	0.8	0.8	0.8	0.8
Transit	0.7	1.3	1.0	1.9	0.7
Economic Development Reserve	0.1	0.1	0.1	0.1	0.1
Improvement Districts	0.0	0.0	0.0	0.0	0.0
Fund Totals	**$412.5**	**$423.1**	**$411.0**	**$435.9**	**$558.1**

City Sales Tax Revenue

Sources

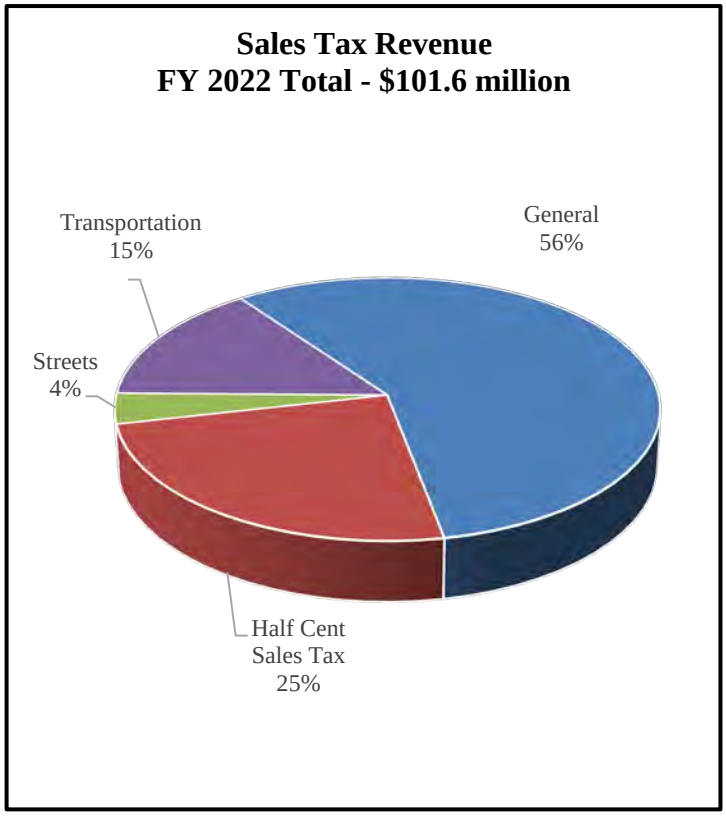
The Peoria City Sales Tax is a 1.8% tax on most taxable activities within the City, with a 3.3% tax on utilities, a 2.8% tax on restaurants and bars, a 2.8% tax on amusements, and a 5.6% tax on hotels and motels.

Uses

Of the total City Sales Tax, the General Fund receives 1% for various general governmental purposes, 0.3% goes to the Transportation Sales Tax Fund, and the Half-Cent Sales Tax Fund receives 0.5% to be primarily designated by Council for debt service, economic development, and capital needs. Of the 3.3% tax on utilities, Council has designated 1.5% to be deposited in the Streets Fund to offset electricity and maintenance of the street lighting system.

Projection

The City is projecting $101.6 million in sales tax revenue for FY 2022. This is essentially the same as the FY 2021 estimate of $101.8 million. The de minimis decrease reflects the expectation that some of the sales tax revenue received during the pandemic is likely associated with one-time stimulus monies.



Property Tax Revenue

Sources

The City's Property Tax is collected based on the assessed valuation of residential and commercial property within the City of Peoria. In FY 2009, the City Council reduced the tax rate by $0.05 per hundred dollars of assessed value, resulting in a combined rate of $1.44, where it remains today. In FY 2019, the secondary rate decreased by $0.10 per hundred dollars of assessed value while the primary rate increased by $0.10 per hundred dollars of assessed value. The result was a net zero on the total combined rate of $1.44.

Uses

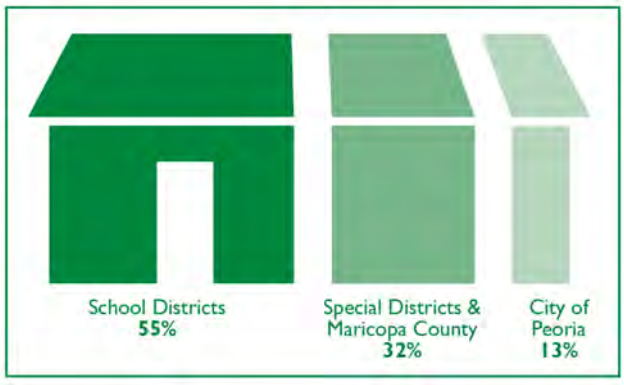
The City Property Tax has two components: the primary property tax can be used for general government operations and maintenance, while the secondary property tax is used to repay the principal and interest on general obligation bonds. There is a limit on the primary property tax; the primary may only increase 2% above the city's "annual maximum allowable levy" for the prior year.

In 2015, under Proposition 117, the State converted to a new system of limited property valuation, which creates a single value for both the primary and secondary tax levies and a 5% cap on assessed value increases.

Projection

According to figures provided by the Maricopa County Assessor's office, the City's primary assessed valuation in FY 2022 is estimated to increase modestly from the previous year's valuation. FY 2022's stabilizing valuation makes the eighth consecutive year of increases following the low collection point in FY 2014, yet still 7.6% below the high point in FY 2009. The primary tax rate will remain at $0.29 per $100 of assessed valuation. As a result, the levy revenue for FY 2022 is estimated at $5.2 million, a 7.3% increase.

The secondary tax rate remains at $1.15 per $100 of assessed valuation. As a result, the secondary levy revenue for FY 2022 is estimated at $20.4 million, a 7.3% increase.



Property Tax Rate and Levy

Property Tax Rates (per $100 of assessed valuation)	FY18 Budget	FY19 Budget	FY20 Budget	FY21 Projected	FY22 Budget
Primary	$0.19	$0.29	$0.29	$0.29	$0.29
Secondary	$1.25	$1.15	$1.15	$1.15	$1.15
Total	**$1.44**	**$1.44**	**$1.44**	**$1.44**	**$1.44**
Property Tax Revenues ($ in millions)					
Primary Tax Levy	$2.5	$4.2	$4.5	$4.8	$5.2
Secondary Tax Levy	$16.8	$16.6	$17.9	$19.1	$20.4
Total	**$19.3**	**$20.7**	**$22.4**	**$23.9**	**$25.6**

State Shared Revenue

Sources

State Shared revenues from four sources make up the largest component of the City's Intergovernmental Revenue. Cities in Arizona receive a portion of certain tax revenues collected by the State of Arizona based primarily on share of population. In 2016, the City completed a mid-decade census to reflect growth since 2010's U.S. Census. The revised census indicated that Peoria's growth increased by approximately 4.8% between 2010 and 2016.

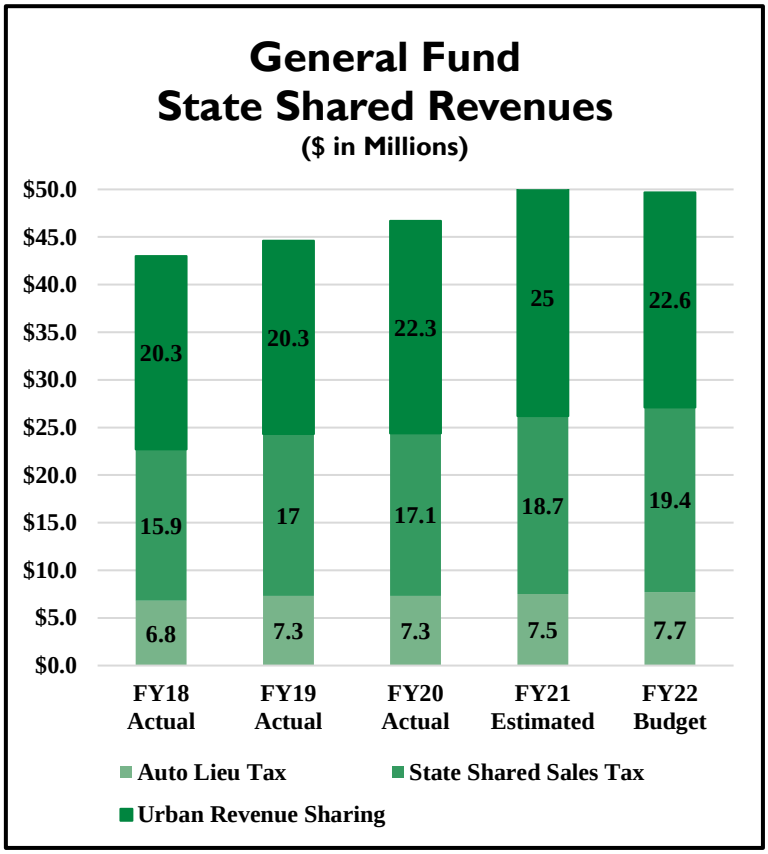
The largest of the four components, Urban Revenue Sharing, is based on state individual and corporate income tax collections two years prior to their distribution. State Shared Sales Tax revenues reflect monthly distributions of the state's current year sales tax collections. The third component, Auto Lieu Tax, is based on current year distributions of the state's vehicle license collections within Maricopa and Yavapai Counties. The fourth source, Highway User Revenues are discussed in the next section.

Uses

The first three State Shared sources represent over 30% of the General Fund operating budget. Revenues from these sources can be used for any general government activity.

Projection

In Fiscal Year 2022, the budgeted State Shared revenues applied to the General Fund are $49.7 million, representing a 3.0% decrease below the $51.2 million estimate for FY 2021. The FY 2022 estimates reflect an estimated $2.5 million loss in urban revenue sharing. The urban revenue sharing estimate is based on state income tax collection from two years prior.



Highway User (HURF) Revenue

Sources

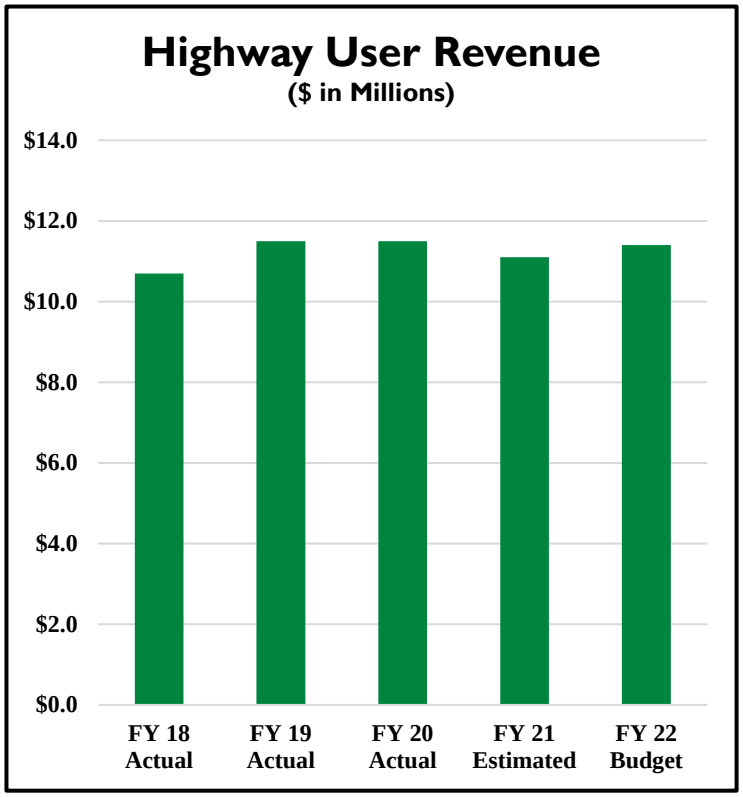
The HURF revenues are generated from the State-collected gasoline tax. Currently, the gas tax is levied at a rate of $0.18 per gallon and distributed to cities and towns under two formulas. The first formula deposits $0.13 of the $0.18 in a fund from which 30% is allocated to cities and towns. One-half of the monies received under this formula are distributed on the basis of the population and the remaining half of the monies are distributed on the basis of "county of origin" of gasoline sales. This portion is then allocated in relation to the population of all incorporated cities and towns in the county.

Uses

The HURF revenues are restricted solely for street and highway related uses. Eligible activities for HURF revenues include right-of-way acquisition, street construction, maintenance and improvements, and debt service on highway and street bonds. The HURF funds are collected and placed in the City's Streets Fund.

Projection

The Fiscal Year 2022 projection for HURF revenues is $11.4 million, a 3.0% increase above the prior year's estimate of $11.1 million. The City estimates that the easing of COVID-19-related restrictions will result in slightly more travel and fuel tax paid in FY 2022.



License and Permit Revenue

Sources

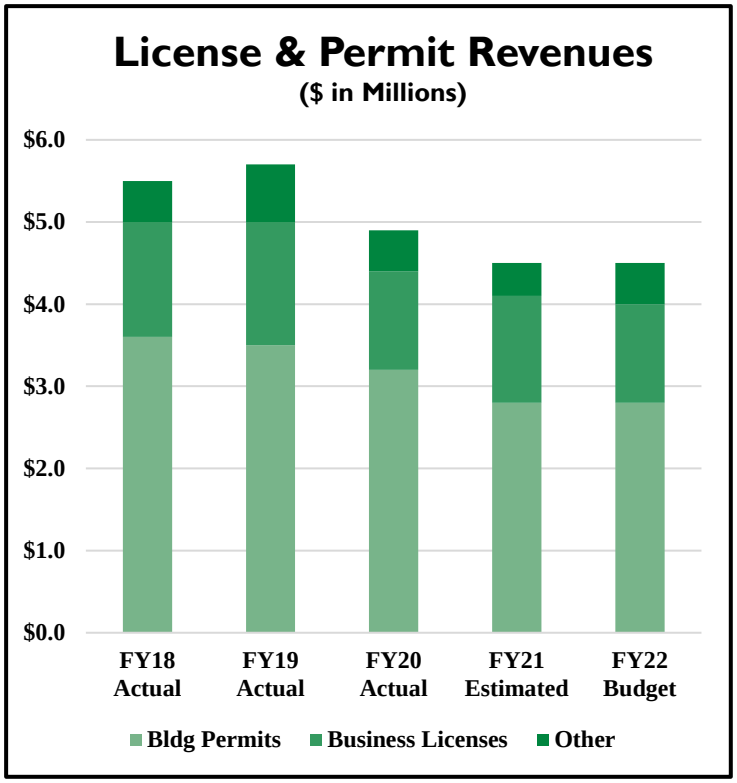
License and Permit revenue includes collections received by the city for the cost of providing services to specific users. Revenues include collections for building permits, sales tax licenses, engineering services and inspections.

Uses

The majority of license and permit revenue is collected by Development and Engineering along with the Finance Department, and the monies are placed in the City's General Fund.

Projection

Licenses and Permits are projected to generate $4.5 million in FY 2022. Building permit revenues are anticipated to contribute $2.8 million, or 62% of this total. Sales Tax licenses and revenues from other business license categories are anticipated to contribute $1.2 million, representing 27% of the total. Growth in permit-based revenues reflects a continued optimistic outlook for construction activity within the City. The City budgets this source at a level deemed to be reliable to avoid dependence on a revenue stream that can fluctuate from year to year.



Water Utility Revenue

Sources

The revenues to support the City's water utility are mainly generated from user fees for water service. This fund also includes charges for new service installation, new meter charges, disconnect/reconnect services, and meter inspections. However, the largest component of the water utility revenue is the water utility fee. Updates are performed to the City's economic forecasting model to ensure that the user fees are set at the appropriate level to cover the costs of providing water services to the residents of Peoria.

Uses

All revenue collected from water utilities remains in the City's Water Operating Fund. The fund is used to support the Water Services Department's water operations, debt payments and a portion of the fund's annual capital improvement program.

Projection

At its May 18, 2021 public hearing, City Council adopted a 2.7% and 2.8% water rate increase in FY 2022 and FY 2023, respectively. The rate increases will go into effect on January 1 of each fiscal year. The average resident will see their monthly water bill increase by $1.10 in FY 2022 and $1.14 in FY 2023. Adjustments and modest residential account growth are projected to increase water revenues to $52.4 million in FY 2022.

Water Operating Revenue
(in Millions)

Account Description	FY18 Actual	FY19 Actual	FY20 Actual	FY21 Estimate	FY22 Budget
Water Fees	$42.6	$40.4	$43.4	$48.0	$47.7
Reclaimed Water Fees	0.8	0.7	0.7	0.7	0.7
New Service Fees	0.6	0.5	0.5	0.6	0.6
Water Meter Charges	0.4	0.4	0.4	0.7	0.7
Disconnect/Reconnect Fees	0.2	0.2	0.1	0.2	0.2
Quintero WTP Fees	0.3	0.3	0.3	0.3	0.3
Non Potable Water Fees	0.3	0.2	0.2	0.2	0.2
Interest Income	0.4	0.6	0.5	0.2	0.1
Other	2.0	1.6	1.7	1.6	1.8
Total Water Utility	**$47.6**	**$44.9**	**$47.8**	**$52.4**	**$52.4**

Wastewater Utility Revenue

Sources

Wastewater utility revenues are mainly generated from user fees for wastewater collection and treatment services. Revenues also include an environmental-based charge to recover the costs of a required wastewater pre-treatment program. The wastewater user charge for residential customers is calculated based on water usage during the winter months, and remains effective for one year.

Uses

All revenues collected from wastewater utilities remain in the City's Wastewater Operating Fund. The fund is used to support the wastewater operations within the Utilities Department.

Projection

At its May 18, 2021 public hearing, City Council adopted a 1.5% and 1.4% wastewater rate increase in FY 2022 and FY 2023, respectively. The average resident will see their monthly wastewater bill increase by $0.41 in January 2022. Projected revenues for FY 2022 are $25.7 million, an increase of $1.3 million from the previous year's estimate.

Wastewater Operating Revenue
(in Millions)

Account Description	FY18 Actual	FY19 Actual	FY20 Actual	FY21 Estimate	FY22 Budget
Wastewater Fees	$21.1	$22.0	$22.1	$22.5	$24.0
EPA Mandate Fees	0.9	1.0	1.0	1.0	1.0
Allocated Interdept. Svc. Chrgs.	0.7	0.8	0.5	0.7	0.6
Utility Late Fees	0.1	0.1	0.0	0.0	0.0
Other	0.1	0.2	0.3	0.2	0.1
Total Wastewater Utility	**$22.9**	**$24.1**	**$24.0**	**$24.4**	**$25.7**

Solid Waste Fund Revenue

Sources

The City collects user fees and charges for Residential and Commercial Solid Waste services and segregates revenues from each service into their respective operating funds. Residential customers receive weekly trash and recycling service as part of the monthly fee. Commercial services are provided to city businesses and multi-family developments based on their individual requirements.

Uses

The revenues collected from the Residential Solid Waste and Commercial Solid Waste activities are used to recover the costs of each service's operations.

Projection

At its May 18, 2021 public hearing, City Council adopted a 5.2% increase for residential solid waste in both FY 2022 and FY 2023, as well as a 3% increase for commercial solid waste. The average resident will see their monthly solid waste bill increase by $0.85 in January 2022. Fiscal Year 2022 revenues for combined Solid Waste operations are estimated at $15.9 million, about 7.4% higher than the projected 14.9 million for FY 2021.

The majority of revenue – 83.6% - is generated from residential user fees, with $13.3 million expected in FY 2022. Commercial user fees are estimated to contribute 16.4%, or about $2.6 million in projected revenues for FY 2022.

Solid Waste Operating Revenue
(in Millions)

Fund	FY18 Actual	FY19 Actual	FY20 Actual	FY21 Estimate	FY22 Budget
Commercial Solid Waste Fund	$2.2	$2.3	$2.3	$2.5	$2.6
Residential Solid Waste Fund	10.2	10.8	11.7	12.4	13.3
Total Solid Waste	**$12.4**	**$13.1**	**$14.0**	**$14.9**	**$15.9**



Programs – Performance Management



Programs – Performance Management



Performance Management

Why Measure Performance?

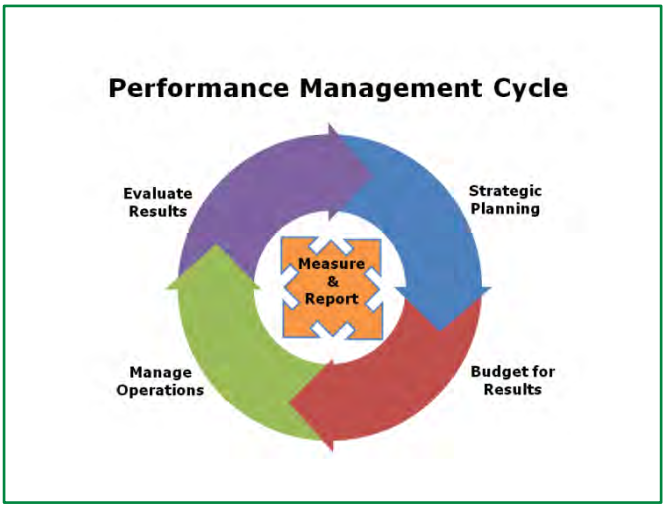
The City of Peoria is focused on providing high quality services to our residents, and continually improving on our performance as an organization. Yet with the economic realities and a greater demand for certain services, the city is challenged to find ways to provide quality services at appropriate levels of service and at an affordable cost. Peoria staff strive to support core programs and services Peoria residents have come to expect. But how do we know if we are meeting the expectations of our residents? What indicators do we have that tell us how well we are doing? Are we as efficient as we could be at delivering our services? What results are we trying to achieve?

The concept of Performance Management is to develop activities to ensure that goals are being met in an efficient and effective manner. For Peoria, performance management is the framework all departments use to communicate their desired results, and to evaluate our success. Through a continuous cycle of planning strategically, budgeting resources, managing our operations and evaluating our results, the city's spending plan more closely aligns with community priorities and expectations.

Throughout the year, under the leadership of the City Manager, departments review and report on agreed-upon performance measures to assess the efficiency and effectiveness of the services they deliver. Based on this analysis, departments update their department operating strategies to identify desired outcomes, address service delivery objectives and to address Community/ Council priorities and organizational goals. For that reason, performance management helps the city assist the community in understanding city operations, enhances governmental accountability and effectively allocates limited resources to core service activities.

Transparency and Accountability

Performance management sets the stage for becoming a more transparent government organization. By sharing our results in various performance reports, we can communicate our progress to employees, the City Council, and Peoria residents. In many ways, performance data acts as a service contract between the city and the community, holding departments and service providers accountable for delivering results.



Efficient Allocation of Resources

With a limited amount of dollars available, a "performance-based" budgeting approach helps guide how we will utilize resources to meet goals. This approach focuses on aligning financial decisions with community goals and measurable outcomes. In turn, this helps ensure that residents are receiving the highest value for their dollar.

Continuous Service Improvement

In an effort toward continual improvement, departments undertake ongoing evaluations of their performance data. Peoria managers continually evaluate performance trends, compare data to other jurisdictions, and regularly report on performance data. Peoria is one of 11 cities that have been working together since 2011 with the Alliance for Innovation and Arizona State University to improve local government performance. The Valley Benchmark Cities is a collaborative of designated representatives from the largest cities in the Phoenix metropolitan area to identify common demographic, financial and performance information, to provide and discuss that information to better understand similarities and differences between our complex and diverse operations and to share information, resources and best practices with one another. These proactive measures help us to quickly respond and adapt to changes in our community.

Peoria was an active participant in the International City Management Association (ICMA)'s Center for Performance Analytics (CPA) program from 2007 until the program's ending in 2017, and was recognized each year for our achievements in creating and improving our performance management program. For seven years, we received the Certificate of Excellence, the highest award bestowed by ICMA CPA.

Strategic Approach

Performance measurement is most effective when integrated as part of an overall strategic approach to operations. Department spending plans focused on community and organizational priorities and on measurable results for our citizens. These results are noted in the following department summaries and individual division details.

Organizational Priorities

Setting organization-wide objectives often begins with a vision: What should the community look like in five years? What should be expected in ten or more years? Well-articulated and measurable objectives provide a yardstick by which an organization can establish annual targets. From there, supporting objectives and operational strategies can then be set consistently throughout the organization.

Setting these long-term priorities for the City is one of the most important responsibilities for Peoria's elected officials. Prior to the start of the budget process, the City Council re-affirmed their 24-month Council Livability Initiatives. These broad policy statements have set the direction for the organization, and act as a touchstone for making financial and operational decisions. Each year, department directors develop service plans with measurable objectives for achieving these goals. The Council Livability Initiatives for the FY 2022 budget year are:











Organizational Strategic Plan

Another set of priorities come within the organization itself. The city staff-developed **Organizational Strategic Plan** offers every employee insight into our long-term vision, values and standards. The tenets provide a common foundation upon which to work. The Strategic Plan identifies five focus areas that define the expectations of employees as they conduct business and serve the community. The focus areas are:

- Provide Excellent Customer Service
- Enhance Organizational Development
- Increase Information Sharing
- Promote Sustainability
- Promote Civic Engagement

Each department is responsible for creating strategies and performance measures that support these tenets.

Department Plans

To assist the city leadership in making informed budget recommendations, departments develop organizational priorities into various policies, programs, services, and activities. Each department develops a longer-term plan, with a 2-3 year horizon. However, departments reassess their plans annually as part of the budget process.

A major theme in the FY 2022 budget development was a continuation of the FY 2021 budget reduction exercise where departments identified how they would cut two percent out of their FY 2021 base budgets. While the budget cuts ultimately turned out to be unnecessary, we incorporated the results into the FY 2022 budget process. Departments were asked to hold the line on new ongoing spending by keeping any ongoing supplemental requests within the amount of their agreed upon reductions. This proved to be a creative way to limit new spending while at the same time giving departments some flexibility to reprioritize their resources in ways that will help them better serve the community, explore creative ways to maintain service levels on core services and to implement cost-saving efficiencies wherever possible. In some cases, this approach resulted in adjusting the way we utilize staff, manage our processes, and conduct our overall business. Yet in doing so, such changes are not expected to impact our current service levels and still preserve the things that make Peoria a great place to live.

Aligning departmental goals, objectives and performance measures with the City's broader strategic direction fosters more data-driven decision making.

Cascading Measures

For performance measures to be useful, such data must be used in decision-making. Yet what is relevant to line-level staff may not be critical to elected officials. In recognition of this, the City utilizes a cascading format for tracking and managing data.

At the highest level, measures are aligned with broader community outcomes such as quality of life improvements, crime reduction, neighborhood stabilization and economic development. Measurement is typically provided in the form of outcome measures with performance targets that indicate how well we are doing relative to past performance, such as violent crimes per 1000/population, citizen satisfaction ratings and the city's overall bond ratings.

The next level of performance monitoring focuses on measures that support the achievement of the organizational goals. Performance data at this level often judge department efficiency and workforce effectiveness and help determine if departments are on target in meeting budgetary and service delivery goals. Examples can include park maintenance cost per acre, turnaround time for plan review, and emergency response times. These measures require regular review and analysis.

Lastly, additional performance data is collected at the department level to provide department managers and supervisors performance data that helps guide daily operational decisions. This data often includes workload data related to specific programs, and is valuable for analyzing current trends, staffing and resources needs. Examples may include the number of recreation program registrations, number of permits issued or total visits to the city's website.

Survey Results

Surveys, both internal and external, are another tool used to measure the city's performance. The National Citizen Survey measures residents' opinions about city services, frequency of using city facilities and overall perceptions of quality of life, and provides data that guides the city's programs and budget from year to year.

Peoria's most recent citizen survey was conducted by the National Research Center, which conducts the National Citizen Survey (NCS). Since the NCS was introduced in 2001, local governments in over 41 states have participated in conducting a survey of their own. This provides the ability to benchmark Peoria's survey results against those from more than 400 jurisdictions throughout the country. Some local cities who participate in this survey include Scottsdale and Chandler.

In the most recent citizen survey, nearly every resident (93%) rated the overall quality of life in Peoria as either "excellent" or "good." Most residents also agreed with the overall direction the city is taking. These results are much higher than cities comparable to ours. The citizen surveys are undertaken periodically at the direction of the City Council.

Operating Budget Summary

City Attorney

Expenditures by Category	FY2019 Actual	FY2020 Actual	FY2021 Budget	FY2021 Estimate	FY2022 Budget	Pct Chg
Personal Services	$2,831,943	$2,967,050	$3,229,510	$3,226,702	$3,392,373	5.04%
Contractual Services	$3,110,136	$2,743,837	$2,977,755	$3,183,490	$3,180,018	6.79%
Commodities	$56,148	$67,939	$83,650	$77,815	$81,750	-2.27%
Total Expenditures	**$5,998,228**	**$5,778,826**	**$6,290,915**	**$6,488,007**	**$6,654,141**	**5.77%**

Expenditures by Division	FY2019 Actual	FY2020 Actual	FY2021 Budget	FY2021 Estimate	FY2022 Budget	Pct Chg
Civil	$2,176,917	$2,268,174	$2,383,370	$2,600,370	$2,543,749	6.73%
Victims' Assistance Prg	$228,217	$247,478	$250,200	$250,200	$261,520	4.52%
Criminal	$909,688	$972,403	$1,019,017	$1,014,109	$1,043,435	2.40%
Claims & Insurance	$2,521,202	$2,056,881	$2,394,246	$2,379,246	$2,547,431	6.40%
Claims Admin	$162,204	$231,390	$226,682	$226,682	$240,205	5.97%
St Anti-Racketeering-Cao	$0	$2,500	$17,400	$17,400	$17,801	2.30%
Total Expenditures	**$5,998,228**	**$5,778,826**	**$6,290,915**	**$6,488,007**	**$6,654,141**	**5.77%**

Staffing by Division	FY2019 Actual	FY2020 Actual	FY2021 Budget	FY2021 Estimate	FY2022 Budget	Pct Chg
Civil	15.00	15.00	15.00	15.00	16.00	6.67%
Victims' Assistance Prg	2.00	2.00	2.00	2.00	2.00	0.00%
Criminal	7.00	7.00	7.00	7.00	7.00	0.00%
Claims Admin	2.00	2.00	2.00	2.00	2.00	0.00%
Total Staffing	**26.00**	**26.00**	**26.00**	**26.00**	**27.00**	**3.85%**

CITY ATTORNEY

DEPARTMENT MISSION

To provide high-quality legal services to our clients and to achieve the interests of justice.

DEPARTMENT DESCRIPTION

The City Attorney is the legal advisor to the City of Peoria, including the Mayor and City Council; the City Manager's Office; City departments; employees and staff; and the boards, commissions and committees of the City.

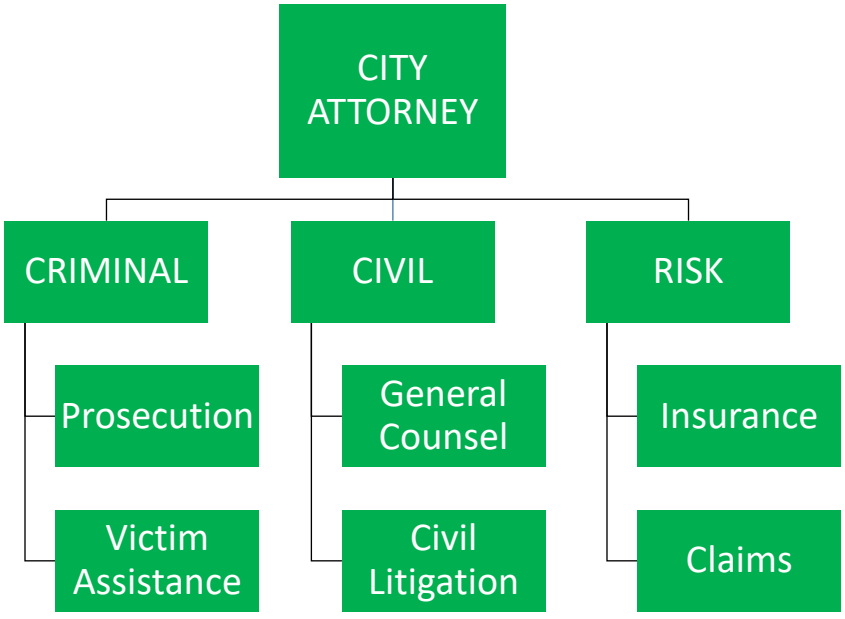
The City Attorney's Office (CAO) is funded from the City's general fund, and the CAO manages legal claims against the City through the self-insurance risk fund, as well as with independent insurance policies. The Civil Division serves as the City's general counsel and provides legal advice and legal counsel to the departments, boards, commissions and committees operating throughout the City to interpret and provide legal guidance on federal, state and local laws as they pertain to City services and activities, business and transactional matters. The CAO provides legal advice and representation related to administrative hearings, licensing, development, permits, taxes, elections, community services, public records, transportation, and natural resources, as well as prepares and reviews City ordinances and resolutions. The Civil Division provides legal representation in court (local, state and federal) that not only safeguards the interests of the City, but also ensures that goals and objectives of a rapidly-expanding modern city continue to be protected. The CAO Criminal Division protects the residents of the City, prosecutes misdemeanor charges and City Code violations in the Peoria Municipal Court and oversees the deferred prosecution program. The CAO Criminal Division provides victim services and protects the constitutional rights of crime victims.

A complete description of all the operations of the City Attorney's Office may be found at https://www.peoriaaz.gov/government/departments/city-attorney.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



ORGANIZATIONAL CHART



PURPOSE

The City Attorney's Office Civil Division provides general counsel legal services to the Mayor, City Council, Departments in development, licensing/ permits, community services, business, economic development, compliance, elections, public records, general transactional matters, administrative hearings and litigation proceedings. The Civil Division provides overall legal management and administration for the City's Insurance and Claims Management unit. The Civil Division is staffed by attorneys, paralegals, a legal administrator, and legal specialists to provide comprehensive legal services to city departments, employees, and staff for all legal matters involving the City, from parks to police, to streets and water services.

ACCOMPLISHMENTS

- Vetting and purchase of comprehensive insurance coverage for the City, including property, liability, fleet, and cyber-threat coverages.
- Several Departmental Code updates and drafting of Ordinances and Resolutions.
- Provided legal services in support of economic development matters.
- Advised the City on Mayoral Proclamations and pandemic strategic planning.
- Provided legal advice and services to Human Resources in pandemic-related matters and employee-related matters.
- Advised Elected Officials and City Management on Governor's Executive Orders, County regulations and health department requirements associated with the pandemic.
- Provided legal assistance regarding intergovernmental agreements (IGAs) involving the Police Department, Paloma Park, Maricopa County, U of A, Valley Metro, Tohono O'odham Nation and others.
- Review and redaction of steadily increasing volume of public records and body worn camera public records requests.
- Resolved multiple long-standing litigation matters.

INITIATIVES

- Provide legal support on coordination of State Trust Land annexation and land use planning strategies.
- Advise Elected Officials and City Management on Pandemic Strategic Plan and draft Mayoral Proclamations.
- Improve response times to public records requests.

BUDGET NOTES

Critical importance of supplemental request to add an FTE to improve response times to ever-increasing public record requests. This is the first substantive request brought forward that will address the growing caseload of public record requests including documents and body worn camera. This request brings important focus to an area of mandatory essential services required by Arizona law that will continue being negatively impacted without the assistance of additional resources to enable the Department to keep pace with constant influx of public records requests.

Pandemic impacts to City Attorney operations included increased telecommuting to achieve 50% in-office staffing resulting in modest hardware and software increases. Increases for enhanced office cleanliness and personal protective equipment supplies are expected.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PURPOSE

The City Attorney's Office Criminal Division prosecutes crimes that occur in the City, and provides victim assistance services to the victims of those crimes, including important notifications regarding their case, support and advocacy, and contacts with community service agencies. The Criminal Division provides three major functions: Criminal Prosecution, Victim Assistance Services, and Deferred Prosecution/ Probation.

ACCOMPLISHMENTS

- Navigated challenges created by the pandemic by working with the Peoria Municipal Court ("Court") to identify and implement ways to timely resolve cases while adhering to public health requirements and guidelines. This allowed prosecutors to avoid a backlog and successfully resolve 1,565 cases.
- Collaborated with the Court in transitioning to a paperless system while continuing to meet prosecutorial responsibilities.
- Continued to meet and exceed constitutionally and statutorily required victims' rights, despite obstacles created by the pandemic.
- Served 2,000 crime victims and provided 6,400 victim notifications. Compared to 2019, the Division served 3 percent more victims and sent 4 percent more notifications.

INITIATIVES

- Partner with the Peoria Police Department to stem homelessness and better serve individuals and the community by implementing and growing the Misdemeanor Repeat Offender Program (MROP).

BUDGET NOTES

A balanced budget, with no requests for increases for either the Criminal Division or Victim Assistance. Early pandemic-related impacts included overall slowed processing of criminal cases, due to reduced incoming caseload from the Police, and nearly ceased case adjudication by the Court. As a result, hearings, trials, interviews, and case deadlines required repeated rescheduling. This required many more written notices and phone contacts with defendants, witnesses, and victims. Mailing and postage costs are likely to show expenditure increases, as well as expected supply costs supporting employee and public-facing office hygiene practices.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2019	Actual FY 2020	Estimate FY 2021	Target FY2022
Number of matters opened	3,600	3,500	3,100	3,500
Number of cases resolved	1,800	1,565	1,100	1,900
Number of notifications sent to victims	6,150	6,400	6,800	6,800
Number of victims served	1,936	2,000	2,070	2,100

Operating Budget Summary

City Clerk

Expenditures by Category	FY2019 Actual	FY2020 Actual	FY2021 Budget	FY2021 Estimate	FY2022 Budget	Pct Chg
Personal Services	$741,288	$756,823	$734,358	$684,358	$731,865	-0.34%
Contractual Services	$268,321	$233,702	$576,620	$331,757	$693,392	20.25%
Commodities	$8,348	$10,132	$36,391	$13,885	$27,206	-25.24%
Total Expenditures	**$1,017,958**	**$1,000,658**	**$1,347,369**	**$1,030,000**	**$1,452,463**	**7.80%**

Expenditures by Division	FY2019 Actual	FY2020 Actual	FY2021 Budget	FY2021 Estimate	FY2022 Budget	Pct Chg
City Clerk	$1,017,958	$1,000,658	$1,347,369	$1,030,000	$1,452,463	7.80%
Total Expenditures	**$1,017,958**	**$1,000,658**	**$1,347,369**	**$1,030,000**	**$1,452,463**	**7.80%**

Staffing by Division	FY2019 Actual	FY2020 Actual	FY2021 Budget	FY2021 Estimate	FY2022 Budget	Pct Chg
City Clerk	7.00	7.00	6.00	6.00	6.00	0.00%
Total Staffing	**7.00**	**7.00**	**7.00**	**6.00**	**6.00**	**-14.29%**

DEPARTMENT MISSION

To connect citizens with City government by providing transparency and public access through its activities as Clerk to the City Council, Chief Elections Officer and Chief Records Management Officer.

DEPARTMENT OVERVIEW

It is the priority of the City Clerk's Office to support and sustain the City Council goals and provide transparency and public access to City Government. The City Clerk's Office serves as an important link between citizens and municipal government by providing professional and technical support to the City Council and the City Manager in the delivery of effective government services. A majority of the key functions and service activities of the City Clerk's Office are mandated by City Charter, City Code, or State Statute.

Clerk to the City Council

The City Clerk provides support to the City Council by administering City Council meetings through preparation of the agendas, packets and minutes. Services encompass supporting administrative, statutory and non-statutory functions including tracking and execution of all city contracts, annexations and code changes. In addition, the City Clerk provides training and ensures compliance with open meeting laws for City Council and Boards and Commissions.

Chief Elections Officer

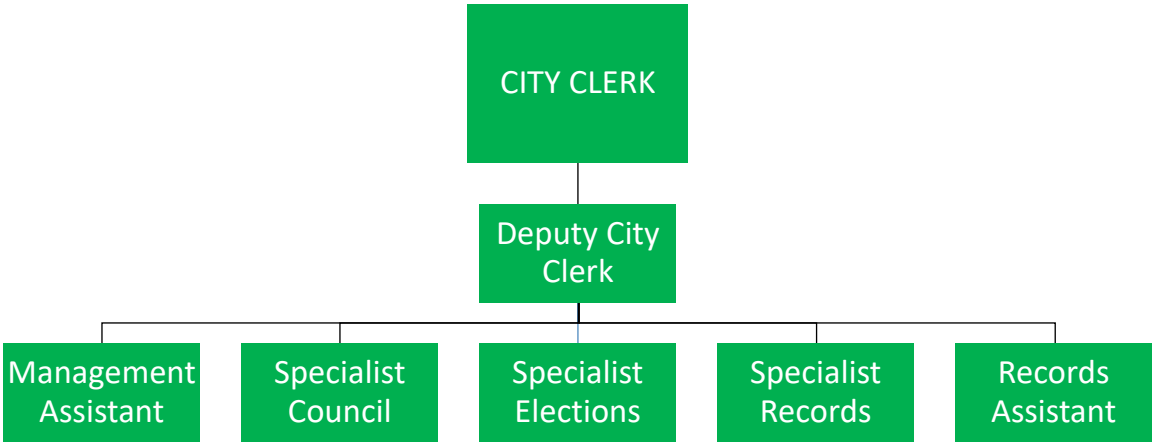
The City Clerk is the Chief Elections Officer for the City and is responsible for administering all aspects of municipal elections with adherence to strict statutory requirements. Services include conducting primary, general, recall and other special elections, campaign finance-related filings, preparation and distribution of publicity pamphlets and tracking and implementing election-related legislation.

Chief Records Management Officer

The City Clerk is the official keeper of all city documents. Services include administering city records through an electronic data management process, administering public records requests, providing records management training and consultation to City departments, as well as providing customized, physical records management services to every department and division within the city.

https://www.peoriaaz.gov/government/departments/city-clerk-office

ORGANIZATIONAL CHART



PURPOSE

The purpose of the City Clerk's Office is to connect citizens with City government by providing transparency and public access through its activities as Clerk to the City Council, Chief Elections Officer and Chief Records Management Officer.

ACCOMPLISHMENTS

- Updated City Council policies related to Council and Boards and Commissions
- Developed a comprehensive desktop procedure related to staff responsibilities associated with the management of Boards and Commissions to align with the new appointment processes
- Finalized Peoria City Code revisions for Section 3 related to Boards and Commissions for City Council approval
- Prepared four years of Ordinances and Resolutions, 10 years of City Council meeting minutes and all Council Boards and Commissions Subcommittee agendas, packets and minutes for citizen access through an online public portal

INITIATIVES

- Develop a citywide Records Management Policy
- Develop an automated Board and Commission/Open Meeting Law Compliance/Council Subcommittee database and related processes
- Begin redistricting efforts in conjunction with the Office of Communications

BUDGET NOTES

The City Clerk's Office has requested budget supplements and carryover requests for the following:

- Elections
- Redistricting
- Fixed, part-time contract Management Assistant position

The COVID-19 pandemic affected the City Clerk's Office in the following ways:

- Required updated processes to conduct remote Council, Subcommittee and Board Commission meetings
- Staff schedules adjusted to allow for social distancing and staff to work from home
- Minimal impact to City Clerk's Office budget

LIVE PEORIA These icons indicate the Live Peoria goals addressed within the department



PERFORMANCE MEASURES	Actual FY 2019	Actual FY 2020	Estimate FY 2021	Target FY 2022
Provide transparency and public access to city government through compliance with open meeting law	99.66%	99.34%	97.92%	100%
Average number of days to complete public information requests without redactions	2.26	3.19	1.59	1.5
Average number of days to complete public information requests with redactions	26.81	17.45	14.30	14.00

Operating Budget Summary

Municipal Court

Expenditures by Category	FY2019 Actual	FY2020 Actual	FY2021 Budget	FY2021 Estimate	FY2022 Budget	Pct Chg
Personal Services	$1,789,150	$1,885,053	$1,854,384	$1,829,914	$2,070,797	11.67%
Contractual Services	$485,101	$529,390	$519,924	$515,841	$474,065	-8.82%
Commodities	$20,545	$28,642	$24,680	$24,680	$24,680	0.00%
Total Expenditures	**$2,294,796**	**$2,443,085**	**$2,398,988**	**$2,370,435**	**$2,569,542**	**7.11%**

Expenditures by Division	FY2019 Actual	FY2020 Actual	FY2021 Budget	FY2021 Estimate	FY2022 Budget	Pct Chg
Municipal Court	$2,086,606	$2,160,042	$2,275,532	$2,275,532	$2,501,241	9.92%
Jud Coll Enh Fund-Local	$0	$31,811	$0	$0	$0	NA
Ftg Trust Fund (Court)	$0	$11,405	$24,470	$14,889	$0	-100.00%
Municipal Court Enhancement Fd	$208,190	$239,828	$98,986	$80,014	$68,301	-31.00%
Total Expenditures	**$2,294,796**	**$2,443,085**	**$2,398,988**	**$2,370,435**	**$2,569,542**	**7.11%**

Staffing by Division	FY2019 Actual	FY2020 Actual	FY2021 Budget	FY2021 Estimate	FY2022 Budget	Pct Chg
Municipal Court	20.00	20.00	20.45	20.45	21.00	2.69%
Municipal Court Enhancement Fd	0.90	0.90	0.45	0.45	0.45	0.00%
Total Staffing	**20.90**	**20.90**	**20.90**	**20.90**	**21.45**	**2.63%**

MUNICIPAL COURT MISSION

To ensure the prompt and fair adjudication of all cases and instill public confidence in the Courts through transparency, accessibility, communication and education.

DEPARTMENT DESCRIPTION

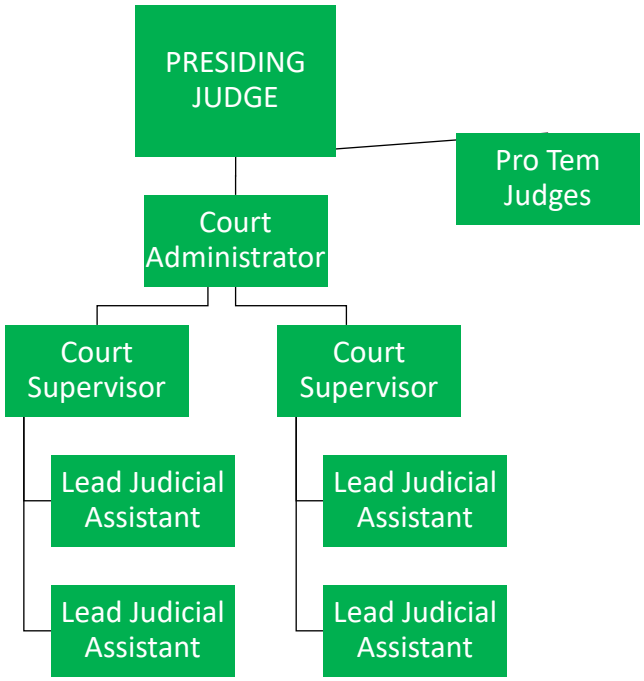
The City Court is dedicated to providing the community with an independent judiciary, which serves the public by the fair and impartial administration of justice.

https://www.peoriaaz.gov/government/departments/city-court

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



ORGANIZATIONAL CHART



PURPOSE

To promote and preserve the rule of law and protection of citizen rights by providing a fair, independent, and impartial forum for the peaceful resolution of legal conflicts according to the law.

ACCOMPLISHMENTS

Electronic filing of Peoria Police Search Warrants and Court Orders. The Court and Peoria Police developed a template and e-filing procedure that now allows officers to file and submit affidavits directly to court. The savings in time is a dramatic improvement as well as providing a court order that the Police can process more quickly.

The Court's Tax Intercept Program (TIP) collected $136,592 in 2020. This automated program, operated by the Arizona Supreme Court in conjunction with the Department of Revenue, allows the Court to collect state income tax refunds and lottery winnings for overdue court payments. The court entered 1162 cases into the program in 2020.

Remote video and telephonic court hearings and proceedings. In response to the pandemic, the Court has transitioned smoothly to predominant use of video and telephonic hearings for civil and criminal appearances, pretrial evidentiary hearings, civil and criminal trials.

INITIATIVES

Peoria Municipal Court is a pilot court for a new state designed system, "Online Dispute Resolution" (ODR), that operates exclusively online and allows defendants cited for criminal traffic or other misdemeanors, to receive a full and complete advisory of their legal rights when charged with a misdemeanor offense, including the right to be presumed innocent, the right to an attorney, the right to a fair and impartial trial, have a "not guilty" plea entered, and begin the process of pretrial discovery and discussion with the prosecutors, all on a remote basis.

The Court evolved its internal procedures to allow all its case management processes to be paperless. This involved the installation of electronic signature pads and portals for the public, defendants, attorneys, and the city prosecutors to file electronically.

Court has recently transitioned to E-bench, which is currently operational in Arizona Judicial Automated Case System (AJACS). The conversion supports a digital workflow process for judges and judicial support staff. E-bench functionality supports the e-filing of court orders created by judicial officers. Integration provides for automated data entry of related information into the court's case management system.

LIVE PEORIA These icons indicate the Live Peoria goals addressed within the department



PERFORMANCE MEASURES	Actual FY 2019	Actual FY 2020	Estimate FY 2021	Target FY 2022
% of cases with customer service complaints	<1%	<1%	<1%	<1%
% of cases adjudicated (Cases closed/Cases opened)	131%	130%	128%*	127%
% of cases referred to judicial commission	0%	0%	0%	0%
% of qualified cases receiving court appointed counsel	100%	100%	100%	100%
% of qualified cases receiving interpreter services for foreign languages and sign language	100%	100%	100%	100%
% of timely disbursements for bond refunds, restitution orders, fees to other government agencies and payment for services to vendors and jurors	100%	100%	100%	100%

Operating Budget Summary

Development and Engineering

Expenditures by Category	FY2019 Actual	FY2020 Actual	FY2021 Budget	FY2021 Estimate	FY2022 Budget	Pct Chg
Personal Services	$7,192,726	$7,214,294	$8,260,352	$8,017,845	$8,686,151	5.15%
Contractual Services	$1,496,841	$1,441,187	$1,540,319	$1,454,163	$1,693,981	9.98%
Commodities	$66,462	$33,343	$67,948	$53,745	$72,648	6.92%
Capital Outlay	$99,921	$80,733	$139,000	$139,000	$85,000	-38.85%
Total Expenditures	**$8,855,951**	**$8,769,557**	**$10,007,619**	**$9,664,753**	**$10,537,780**	**5.30%**

Expenditures by Division	FY2019 Actual	FY2020 Actual	FY2021 Budget	FY2021 Estimate	FY2022 Budget	Pct Chg
Building Development	$2,642,652	$2,735,045	$3,036,239	$2,928,768	$3,194,204	5.20%
Engineering Admin	$732,966	$818,189	$926,275	$835,302	$892,578	-3.64%
Site Development	$967,315	$952,545	$1,124,624	$1,114,224	$1,130,214	0.50%
Engineering Services	$1,455,276	$1,181,516	$1,580,122	$1,564,634	$1,713,905	8.47%
Architectural Services	$628,513	$610,111	$660,536	$652,844	$773,345	17.08%
Eng Inspection Svc	$1,104,182	$1,130,120	$1,225,493	$1,128,741	$1,345,823	9.82%
Traffic Engineering	$1,325,047	$1,342,032	$1,454,330	$1,440,240	$1,487,711	2.30%
Total Expenditures	**$8,855,951**	**$8,769,557**	**$10,007,619**	**$9,664,753**	**$10,537,780**	**5.30%**

Staffing by Division	FY2019 Actual	FY2020 Actual	FY2021 Budget	FY2021 Estimate	FY2022 Budget	Pct Chg
Building Development	24.00	24.00	24.00	24.00	24.00	0.00%
Engineering Admin	5.00	5.00	5.00	5.00	5.00	0.00%
Site Development	8.00	8.00	8.00	8.00	8.00	0.00%
Engineering Services	10.75	11.00	11.00	11.00	11.00	0.00%
Architectural Services	4.00	4.00	4.00	4.00	4.00	0.00%
Eng Inspection Svc	9.00	9.00	9.00	9.00	9.00	0.00%
Traffic Engineering	6.00	6.00	6.00	6.00	6.00	0.00%
Total Staffing	**66.75**	**67.00**	**67.00**	**67.00**	**67.00**	**0.00%**

DEPARTMENT MISSION

To provide quality engineering, architectural, and development services to the citizens of Peoria through management of the capital improvement program, traffic engineering, property acquisition, right-of-way inspections, site development, and building development that will enhance the quality of life for years to come.

DEPARTMENT DESCRIPTION

The City of Peoria's Development and Engineering Department is the focal point of all construction activity within the City of Peoria. Our staff of more than 60 professionals from many different disciplines work together to provide the best possible service to a diverse customer base that includes elected officials and City staff, residents and business owners, professional engineers and architects, and developers and homebuilders. The department oversees the design and construction of most of the projects in the City's Capital Improvement Program (CIP), including drainage, facilities, parks, streets, traffic control, water, and wastewater projects. The department also reviews and approves civil and building plans for all private development projects; issues construction permits for those projects, and inspects the projects during construction.

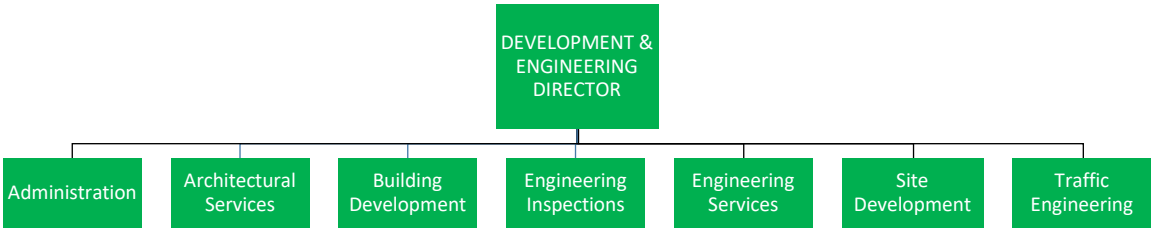
Funding comes from both the General Fund and the Highway User Revenue Fund. The various capital project funds also support the department by paying for those staff members who help deliver capital projects. User fees offset the cost of development-related services.

https://www.peoriaaz.gov/government/departments/development-and-engineering-department

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



ORGANIZATIONAL CHART



PURPOSE

The Administration Division provides overall management direction and support. Division staff provides financial, administrative, and technical support to the department.

ACCOMPLISHMENTS

- Developed and managed the department operating budget.
- Processed pay applications within established timeframes.
- Administered the Department's records management program.
- Addressed citizen inquiries via the telephone, website or in person in a timely manner.
- Hired an Administrative Assistant II FTE.

INITIATIVES

- Effectively prepare and manage the department's fiscal year operating budget.
- Provide timely and accurate processing of payment requests from vendors.
- Manage the development impact fee program.
- Maintain departmental records according to adopted records schedule.
- Provide accurate and timely information to customers via the phone, web or in person.
- Provide administrative and analytical support to all department divisions.
- Provide leadership and serve on regional/valley wide committees related to various engineering issues.

BUDGET NOTES

The COVID-19 pandemic impacted the services the Administration Division provided in the following ways:

- Staff shifted to a remote working environment with limited office time. Schedules were alternated to address incoming/outgoing mail and other necessary office required tasks.
- A Virtual Procedure to process financial documents (invoices, check requests, purchase orders) remotely, was developed.
- The process of handling/responding to incoming telephone calls was modified.
- The Development and Engineering Department operating budget was not negatively impacted. The revenue generated from Building and Engineering plan review, permit, and inspection fees remained steady.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2019	Actual FY 2020	Estimate FY 2021	Target FY 2022
Percentage of completed pay applications within established timeframes	*	98%	98%	98%

*New reporting measure

PURPOSE

The Architectural Services Division is responsible for providing professional architectural services for publicly-funded capital facilities (parks, libraries, public safety buildings, and courts), including the planning, programming, design, and construction management.

ACCOMPLISHMENTS

- Completed construction and public opening of:
  - Paloma Community Park
  - Liberty Neighborhood Park
- Completed construction of:
  - Fire Station No. 2 Dorm & Apparatus Bay Expansion
  - Pilot park restroom gate locking project
  - Modifications to the Development Services front counter at DCSB
- Completed demolition of the former Smitty's grocery store located at 85th and Grand Aves.
- Began construction of improvements at:
  - Sonoran Mtn Ranch Neighborhood Park
  - Country Meadows Neighborhood Park
- Completed design and awarded construction for:
  - Peoria Main Library Renovations
  - Jomax WRF Operations Building
- Awarded design build agreement for Paloma Community Park Phase 2.
- Initiated design of:
  - Fire Station No. 5 Renovations
  - Finance Dept Customer Service Center Renovations
- Awarded Joint Use Agreement with Flood Control District of Maricopa County (FCDMC) for passive recreation in more than 2,000 acres behind New River Dam.

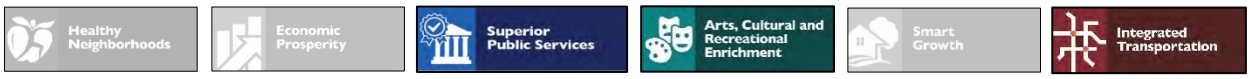
INITIATIVES

- Ensure measured completion of key neighborhood park capital projects in support of neighborhood needs and fiscal responsibilities.

BUDGET NOTES

- The Architectural Services division continued to function 'business as usual' during the pandemic. Contractors quickly deployed construction site COVID-19 safety measures to enable the continuation of construction.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2019	Actual FY 2020	Estimate FY 2021	Target FY 2022
% Budget Variance on Completed Capital Projects (Parks, Recreation, & Community Facilities, Neighborhood & Human Services, Police, Fire, Economic Development, Water Services, and/or City Management)	-14%	-5.4%	-6%	-5%
Budget Value (Initial) of Completed Capital Projects (Parks, Recreation, & Community Facilities, Neighborhood & Human Services, Police, Fire, Economic Development, Water Services, and/or City Management)	$4.69M	$6.67M	$47.98M	$11.6M

PURPOSE

The Building Development Division is responsible for the implementation and regulation of the City's adopted building codes. Whether people live, work, or visit businesses within Peoria, our codes provide minimum safeguards for everyone. It is the goal of the division to provide a timely and accurate review of construction plans, issuance of permits, and timely building inspections. This is best accomplished through a cooperative and transparent process that also helps customers achieve their goals.

ACCOMPLISHMENTS

- Performed same day inspections at a rate of over 95%.
- Maintained lower turnaround times for plan review completing in less calendar days than City guidelines.
- Converted to almost 100% electronic document reviews (EDR).

INITIATIVES

- Provide professional level inspection services.
- Perform inspections on the same day as requested at a rate of 95%.
- Strive to continue to complete plan reviews in quicker turnaround times than City guidelines.
- Provide accurate and timely permit processing and issuance.
- Update Building Codes from the 2018 to the 2021 editions of the International Codes.

BUDGET NOTES

The COVID-19 pandemic had the following impacts on the Building Development Division:

- Expedited the move to electronic plan review.
- Negatively impacted over-the-counter reviews and customer assistance. Building Development staff learned to adapt to remote customer assistance.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2019	Actual FY 2020	Estimate FY 2021	Target FY 2022
Average number of business days for 1st review the following plan types*:				
• Residential Standard Plans	7.0	7.7	11.2	12.0
• Residential Plot Plans	1.6	1.0	1.0	2.0
• Custom Homes	11.3	7.8	12.6	12.0
• New Commercial	8.8	9.0	12.9	14.0
• Tenant Improvement	9.5	8.1	9.3	10.0
• Solar	2.5	1.9	4.0	5.0
% of plan reviews processed as Electronic Document Review (EDR) **	22%	99%	99%	99%
% of building inspections performed on scheduled date	98.6%	99.4%	99.5%	97%

* Review times are calculated using business days and are based on a 4-day workweek (not including holidays). Plan review times vary by application type. Actual and target plan review turnaround times are less than City standard.

** EDR implementation was a phased approach. All applications went live in FY20.

Engineering Inspection Services

PURPOSE

The Engineering Inspection Division is responsible for the inspection of construction of non-City owned utilities and small cell sites, private development and publicly funded right-of-way infrastructure, including water, wastewater, storm drains, bridges, traffic signals, and roadways.

ACCOMPLISHMENTS

- Conducted inspections related to approximately 1,800 permits issued for non-city owned utilities and small cell sites, residential/commercial private development and CIP projects.
- Reviewed/approved 1,033 traffic control plans.
- Coordinated traffic control and inspection for construction of city projects impacting the ROW/ easements within the jurisdiction of other agencies as well as projects driven by other agencies that impacted City ROW/easements.
- Assisted other departments, as needed, with utility coordination in the field.
- Served on Maricopa Association of Governments (MAG) Pavement and Asphalt working group to update MAG Specifications and Details.
- Obtained certifications in Slurry Seal through Michigan State University.

INITIATIVES

- Provide professional level inspection services and respond to inspection requests within 24 hours.
- Collaborate with other municipalities throughout the Phoenix metropolitan area on standardizing inspection methods and processes.
- Obtain various APWA certifications, a nationally recognized organization known for promoting standards.
- Continue to track, monitor and record Stormwater Pollution Prevention Plan (SWPPP) Best Practices in accordance with the City's Municipal Separate Storm Sewer System Permit (MS4).
- Provide training on inspection specifications, details, and methods, ensuring compliance with local, state and federal regulations.
- Update the Development and Engineering Department webpage to ensure current inspection information and processes are available to the public.

BUDGET NOTES

The COVID-19 pandemic impacted the Engineering Inspection Division by requiring staff to:

- Keep current on COVID-19 best safety practices.
- Ensure COVID-19 safety measures were enforced on the job site.
- Conduct meetings outside, weather permitting.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2019	Actual FY 2020	Estimate FY 2021	Target FY 2022
Number of utility permits, including small cell sites issued/inspected.	752	858	696	700
Number of permits issued/inspected related to development and CIP.	1,523	1,410	1,135	1,300

PURPOSE

The Engineering Services Division is responsible for providing professional engineering and property acquisition services for publicly funded capital infrastructure (streets, traffic control, drainage, water, and wastewater projects), including the planning, programming, design, utility coordination, and construction management for improvement and expansion of municipal infrastructure. The division also coordinates the acquisition of real property, ROW, and easements for the rest of the City and provides technical support to internal and external customers of the Development and Engineering Department.

ACCOMPLISHMENTS

- Completed the following CIP projects:
  - Happy Valley Road Widening; LPP to L303
  - Pinnacle Peak Road; 95th Ave to 99th Ave
  - Phase 2 of Section 12 Near Term Drainage
  - Bridge and Guardrail Improvements
  - Agua Fria Booster Pump Station
  - Trunk Sewer Rehabilitation
  - Lake Pleasant Parkway 16-inch Waterline
  - New Salter Well Drilling
  - Arrowhead Shores Site Rehabilitation
- Initiated the Wittmann and North Peoria Area Drainage Master Study/Plan Updates in cooperation with FCDMC.
- Hosted 10 meetings with non-City owned utility and wireless carrier companies to discuss use of City ROW/public utility easements, license and franchise agreements, permits, citizen concerns, and restoration of public infrastructure.
- Participated in quarterly agency meetings with MCDOT and FCDMC.
- Assisted city departments with utility coordination.
- Completed the 2020 update to the Peoria Engineering Standards Manual (PESM).
- Acquired and disposed of numerous deeds, roadway dedications, and various types of easements.
- Hired a qualified Civil Engineer, filling a yearlong vacancy.

INITIATIVES

- Provide superior capital project delivery services.
- Coordinate preparation of CIP with city departments and work with internal stakeholders to develop CIP project estimates for each specific project stage.
- Manage the 2021 update to the PESM.
- Complete timely acquisition, disposal, and management of City owned property and provide professional real estate services to other departments and property owners.
- Promptly respond to Public Records Requests.

BUDGET NOTES

- The COVID-19 pandemic impacted the Engineering Service Division's office work environment. Staff transitioned to working remotely and when in the office, adjusted their work schedules to allow for social distancing. The majority of meetings were held virtually.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2019	Actual FY 2020	Estimate FY 2021	Target FY 2022
Average Number of Capital Projects Assigned to PM (Traffic Control, Water, Wastewater, Drainage, and Streets)	10	10	9	8
Budget Value of Initiated Capital Projects (Traffic Control, Water, Wastewater, Drainage, and Streets)	$92.3M	$70.4M	$109M	$35.5M

PURPOSE

The Site Development Division is responsible for reviewing engineering documents for Planning and Zoning Department cases and construction permits for private development and public infrastructure projects. Division staff reviews project documents to ensure compliance with City, County, and State engineering policies and standards.

ACCOMPLISHMENTS

- Completed 2021 Community Assistance Visit (CAV) by ADWR for FEMA on community floodplain management programs, with no violations found.
- Completed review for the first phase of development for Lake Pleasant Heights and Vistancia North Master Plan Community.
- Worked with the Public Works Department on the transition to and implementation of new LED streetlight standards for all new development projects.

INITIATIVES

- Work with the development community to transition to 100% Electronic Document Review (EDR) for engineering submittals.
- Update the Engineering Design Waiver application and documentation to provide and improve consistency.
- Create internal Standard Operating Procedures (SOPs) for various tasks performed by Site Development staff.

BUDGET NOTES

- In response to the COVID-19 pandemic, Site Development Division staff has shifted to a mainly telecommuting schedule with limited office time. Due to limitations and variation of each staff's home equipment, this has created communication and workload challenges.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2019	Actual FY 2020	Estimate FY 2021	Target FY 2022
Average number of business days to review 1st submittal of Civil Engineering plans.*	12	13	13	13
% of Engineering plan reviews processed as Electronic Document Review (EDR). **	85%	99%	99%	100%

* Review times are calculated using business days and are based on a 4-day workweek (not including holidays). City standard for 1st review of Civil Engineering plans is 21 business days.

** EDR for dry utilities went live in FY19.

PURPOSE

The Traffic Engineering Division is responsible for plan review, design, long-range planning, and operation of the Traffic Management Center (TMC) connecting 131 traffic signals within the City's transportation network. These undertakings are accomplished through compliance of traffic engineering standards, traffic impact studies, pavement marking and signing plan reviews, traffic count coordination, traffic investigations, and school safety coordination. The division also handles the Resident Traffic Program.

ACCOMPLISHMENTS

- Activated three new traffic signals: 67th Ave and the main entrance to CCV, Lake Pleasant Pkwy and the main entrance to Paloma Park, and Vistancia and Trilogy Blvds.
- Developed new electronic petition process for the RTP and NO PARKING sign requests to eliminate door-to-door petition circulation.
- Updated all Crosswalk Agreement Forms for 15 mph School Crossings.
- Received MAG grants for:
  - Pedestrian Hybrid Beacon at Peoria High School
  - Median modifications at 91st Ave and Thunderbird Rd
  - Updating all Suggested Route to School Walking Maps
- Continued pilot green bike lane program in three specific locations to review effect, longevity, and safety enhancements.
- Published new Traffic Impact Analysis and Access Management Guidelines.
- Provided new guidance for traffic counts due to COVID-19 traffic impacts.
- Expanded the number of CCTV recordings at intersections from 78 to 111.

INITIATIVES

- Continue ongoing CCTV camera replacement.
- Assist with deployment of new "emerging" technologies" MAG partnership.
- Work with regional Olive Ave/Dunlap Ave partnership on the Adaptive Traffic Signal Project.
- Create comprehensive crash database with Peoria Police Department.

BUDGET NOTES

- Part of the Resident Traffic Program includes speed hump/speed cushion installation. A key component of the program was door-to-door petition circulation. Due to the COVID-19 pandemic, speed hump/speed cushion installations were placed on hold until a new electronic petition process was established.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2019	Actual FY 2020	Estimate FY 2021	Target FY 2022
Congestion Management (# of CCTVs)	78	111	115	119
Traffic Signals (# of new signals activated)	1	4	4	4
Resident Traffic Program (# of projects)	2	2	3	3
Traffic and School Safety (# of schools)	17	21	7	15
Pedestrian and Bicycle Programs (# of miles of bike lanes addressed)	121	124	128	132

Operating Budget Summary

Economic Development Services

Expenditures by Category	FY2019 Actual	FY2020 Actual	FY2021 Budget	FY2021 Estimate	FY2022 Budget	Pct Chg
Personal Services	$900,444	$924,370	$998,352	$1,005,352	$1,036,228	3.79%
Contractual Services	$497,892	$557,818	$680,308	$525,283	$795,700	16.96%
Commodities	$17,904	$14,540	$18,000	$16,250	$28,525	58.47%
Total Expenditures	**$1,416,241**	**$1,496,728**	**$1,696,660**	**$1,546,885**	**$1,860,453**	**9.65%**

Expenditures by Division	FY2019 Actual	FY2020 Actual	FY2021 Budget	FY2021 Estimate	FY2022 Budget	Pct Chg
Economic Development Services Administration	$448,268	$278	$0	$0	$0	NA
Economic Development Services	$967,973	$1,496,450	$1,696,660	$1,546,885	$1,860,453	9.65%
Total Expenditures	**$1,416,241**	**$1,496,728**	**$1,696,660**	**$1,546,885**	**$1,860,453**	**9.65%**

Staffing by Division	FY2019 Actual	FY2020 Actual	FY2021 Budget	FY2021 Estimate	FY2022 Budget	Pct Chg
Economic Development Services	7.00	7.00	7.00	7.00	7.00	0.00%
Total Staffing	**7.00**	**7.00**	**7.00**	**7.00**	**7.00**	**0.00%**

DEPARTMENT MISSION

It is the mission of the Economic Development Services Department to significantly develop and advance a vibrant economic ecosystem that is World Class, Sustainable and Future Ready, by developing and cultivating relationships and strategic partnerships designed to bring leads to locates, while also providing exceptional customer service and horizontal and vertical integration to the existing businesses of Peoria.

DEPARTMENT DESCRIPTION

The City of Peoria's EDS team provides support to executive management in support of the Council's Livability goal, Economic Prosperity.

Focusing on creating a World Class, Sustainable, Future Ready city, the EDS team works diligently to promote the assets and opportunity that the City of Peoria has to offer on a local, regional, national, and international level.

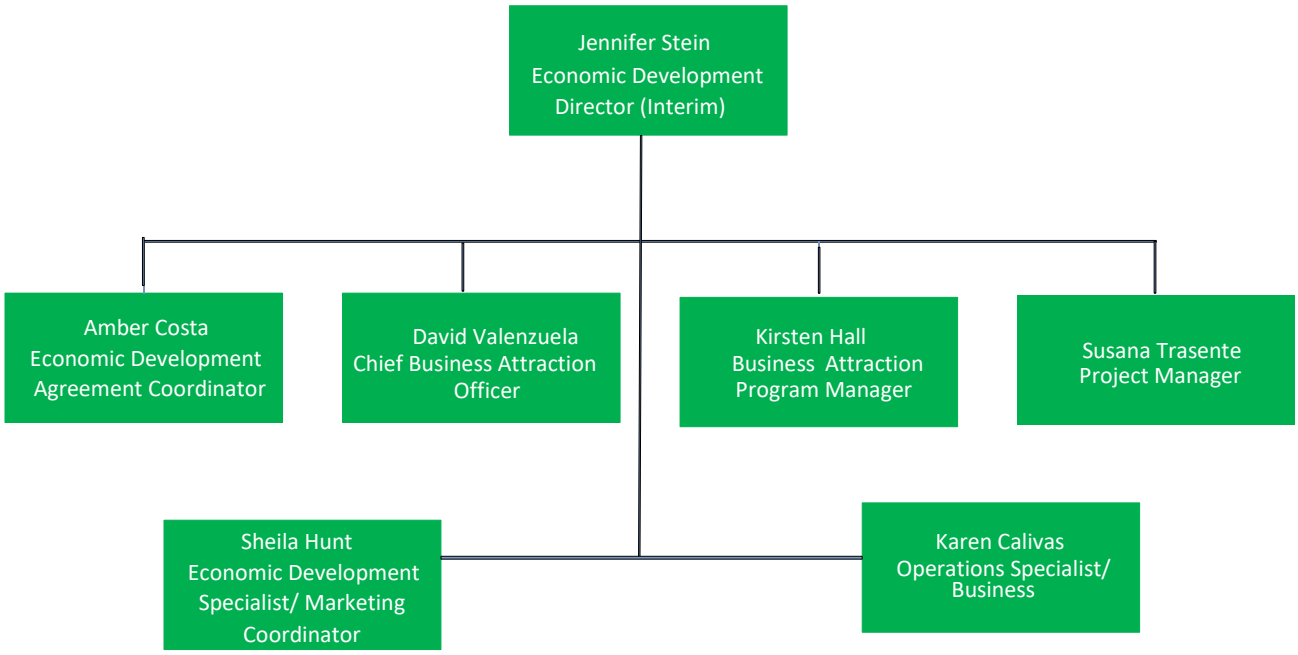
Continuing the targeted efforts to bring visibility of the City on a regional, national, and global scale through targeted activities, relationships, and strategic partnerships is a critical component of success for the department and City.

https://www.peoriaed.com

LIVE PEORIA These icons indicate the Live Peoria goals addressed by the department



ORGANIZATIONAL CHART



PURPOSE

It is the mission of the Economic Development Services Department to significantly develop and advance a vibrant economic ecosystem that is World Class, Sustainable and Future Ready, by developing and cultivating relationships and strategic partnerships designed to bring leads to locates, while also providing exceptional customer service and horizontal and vertical integration to the existing businesses of Peoria.

ACCOMPLISHMENTS

- From the pipeline - Total potential CapEx that EDS generated to date is $3.4B.
- Total potential jobs total 14,200.
- CapEx on closed projects during FY21 is 218M. Total jobs created - 1,600.
- 120 leads were generated; 31 became workable prospects.
- Closed projects include: Taronis Fuels – HQ with manufacturing locate, TYR Tactical expansion, Banner Rehabilitation Hospital, Valleywise Hospital, Park West revitalization and new tenants, Bell Bank and a $130M joint IDA Bond issuance for the City's first hospital, Peoria Regional Hospital.
- Project Stadium Point – Through a Request for Proposal (RFP) a Master Developer (American Life) was awarded.
- Project Stagecoach – Old Town revitalization. EDS finalized the development agreement with Vintage Partners and worked with Debartolo Architects on developing the masterplan.
- Longtime eyesores have been demolished, making way for commercial development: Smitty's Building on Grand Ave. and the steel beams of Peoria Regional Hospital.
- EDS contracted with Survey Innovation Group, Inc. to conduct a survey and replat of the Peoria Sports Complex. This effort will help facilitate future development.
- The business concierge program successfully started and maintained a monthly "Business Briefs" through Constant Contact.
- Staff completed an updated profile and collateral materials for all targeted industries.

INITIATIVES

- During FY22, close qualified prospects at a level of at least 25 million in CapEx.
- Ramp up the C2B program to aggressively recruit companies within targeted industries, from targeted markets, generating at least 100 leads and converting those leads to at least 25 qualified prospects.
- Create an Innovation as a Service (IaaS) marketing campaign in conjunction with ASU this upcoming year.
- Manage Project Stagecoach through Phase 1 to include an economic and fiscal impact study
- For Project Stadium Point, complete the Development Agreement in FY21, present to Council for approval and begin permitting and plans submittal.
  Ground breaking - Spring Training 2022.
- Create a Request for Proposal (RFP) for a representative to inclusively market Peoria in California.
- Continue supporting our small business through the Final Phasing of COVID-19 with our business concierge program and grant assistance programs.
- To support our small businesses, in conjunction with the Office of Communications, the EDS team will assist in the successful operation of Pop-Up Peoria.

BUDGET NOTES

The COVID-19 pandemic affected the Economic Development Services department in the following ways:

- Local and out of state business attraction travel was suspended, along with many networking events. FY21 funds were carried over to FY22.
- EDS expects to be able to implement the ramped up C2B program in June of 2021 when restrictions related to the pandemic ease.
- Virtual meeting software was purchased to allow business attraction meetings to continue via Zoom.
- Budget was used to support small businesses through banners, and marketing materials.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2019	Actual FY 2020	Estimate FY 2021	Target FY 2022
Increase capital expenditures (CapEx) through business attraction and expansion	00	00	$218M	+2%
Increase awareness of concierge program by maintaining a (+/-) 5% variance in customer service requests from FY21 total	0	123	130	(+/-)5%
Increase net new *quality** jobs through the EDS Global Business Attraction and Expansion Program *annual salary $50k+	-	-	1,577	1,600

Operating Budget Summary

Finance and Budget

Expenditures by Category	FY2019 Actual	FY2020 Actual	FY2021 Budget	FY2021 Estimate	FY2022 Budget	Pct Chg
Personal Services	$3,768,979	$3,800,400	$4,252,765	$4,252,765	$4,347,102	2.22%
Contractual Services	$1,249,992	$1,288,099	$1,460,277	$1,362,831	$1,740,478	19.19%
Commodities	$91,755	$114,425	$76,681	$56,447	$155,931	103.35%
Total Expenditures	**$5,110,727**	**$5,202,924**	**$5,789,723**	**$5,672,043**	**$6,243,511**	**7.84%**

Expenditures by Division	FY2019 Actual	FY2020 Actual	FY2021 Budget	FY2021 Estimate	FY2022 Budget	Pct Chg
Finance Admin	$321,989	$340,979	$361,252	$357,872	$368,018	1.87%
Financial Services	$1,415,469	$1,530,567	$1,727,446	$1,688,596	$1,838,071	6.40%
Tax Audit & Collections	$1,134,200	$1,151,533	$1,355,847	$1,300,847	$1,314,870	-3.02%
Management and Budget	$936,231	$897,434	$952,792	$945,342	$1,213,119	27.32%
Materials Management	$817,001	$789,883	$834,613	$834,613	$944,064	13.11%
Inventory Control	$485,836	$492,527	$557,773	$544,773	$565,369	1.36%
Total Expenditures	**$5,110,727**	**$5,202,924**	**$5,789,723**	**$5,672,043**	**$6,243,511**	**7.84%**

Staffing by Division	FY2019 Actual	FY2020 Actual	FY2021 Budget	FY2021 Estimate	FY2022 Budget	Pct Chg
Finance Admin	2.00	2.00	2.00	2.00	2.00	0.00%
Financial Services	13.00	13.00	13.00	13.00	13.00	0.00%
Tax Audit & Collections	7.00	7.00	7.00	7.00	7.00	0.00%
Management and Budget	6.00	6.00	6.00	6.00	6.00	0.00%
Materials Management	7.00	7.00	7.00	7.00	7.00	0.00%
Inventory Control	5.00	5.00	5.00	5.00	5.00	0.00%
Total Staffing	**40.00**	**40.00**	**40.00**	**40.00**	**40.00**	**0.00%**

Operating Budget Summary

Finance Utilities

Expenditures by Category	FY2019 Actual	FY2020 Actual	FY2021 Budget	FY2021 Estimate	FY2022 Budget	Pct Chg
Personal Services	$2,795,095	$2,835,319	$3,192,666	$3,192,666	$3,263,122	2.21%
Contractual Services	$1,522,249	$1,529,234	$1,839,105	$1,678,458	$1,891,837	2.87%
Commodities	$412,510	$318,111	$570,119	$442,269	$533,069	-6.50%
Capital Outlay	$331,238	$391,706	$368,114	$368,114	$368,114	0.00%
Total Expenditures	**$5,061,093**	**$5,074,371**	**$5,970,004**	**$5,681,507**	**$6,056,142**	**1.44%**

Expenditures by Division	FY2019 Actual	FY2020 Actual	FY2021 Budget	FY2021 Estimate	FY2022 Budget	Pct Chg
Customer Service	$2,131,836	$2,187,170	$2,419,678	$2,336,678	$2,466,207	1.92%
Revenue Administration	$630,516	$646,068	$853,435	$701,485	$829,180	-2.84%
Meter Services	$1,596,131	$1,561,571	$1,733,627	$1,733,627	$1,791,809	3.36%
Utility Billing	$702,610	$679,562	$963,264	$909,717	$968,946	0.59%
Total Expenditures	**$5,061,093**	**$5,074,371**	**$5,970,004**	**$5,681,507**	**$6,056,142**	**1.44%**

Staffing by Division	FY2019 Actual	FY2020 Actual	FY2021 Budget	FY2021 Estimate	FY2022 Budget	Pct Chg
Customer Service	15.00	15.00	15.00	15.00	15.00	0.00%
Revenue Administration	5.00	5.00	5.00	5.00	5.00	0.00%
Meter Services	11.00	11.00	11.00	11.00	11.00	0.00%
Utility Billing	7.00	7.00	7.00	7.00	7.00	0.00%
Total Staffing	**38.00**	**38.00**	**38.00**	**38.00**	**38.00**	**0.00%**

DEPARTMENT MISSION

To provide responsible fiscal stewardship and professional financial management with integrity, accountability, and exceptional customer service.

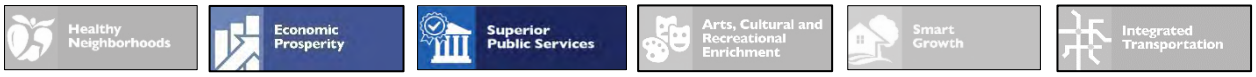
DEPARTMENT DESCRIPTION

The City of Peoria's Finance and Budget Department provides a wide variety of financial services and support to departments and executive management to ensure responsible management of public funds, superior public service and fulfilment of Council goals. Primary functions include development and management of the city's budget, financial accounting and reporting, disbursements, procurement, revenue administration, utility rate setting and sales tax and business licensing services.

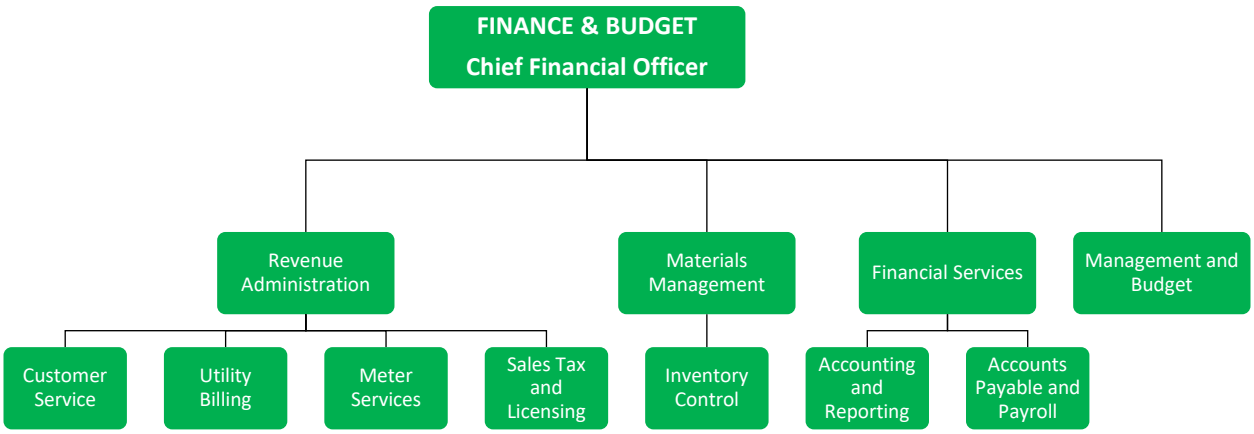
Funding comes from both the general fund and utility funds. The Revenue Administration division primarily serves external customers while the Materials Management, Financial Services, and Management and Budget divisions provide services to internal customers in various departments.

https://www.peoriaaz.gov/government/departments/finance

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



ORGANIZATIONAL CHART



PURPOSE

To provide residents and businesses with superior public services in utility billing and collections, meter services, business tax and licensing and other miscellaneous billing services through efficient and effective practices, excellent customer service and responsible handling of public funds.

ACCOMPLISHMENTS

- Kick-off One-Stop Payment Solution project. Phase I – Utility Billing implementation is underway; Go-Live is schedule for May 17th 2021
- Successfully navigated working remote during the COVID-19 pandemic; 100% of the revenue staff work remotely either full-time or in rotating manner without any significant interruption of service levels

INITIATIVES

- Reconfigure the call center area to improve flow, aesthetics and comfort for the CSRs
- Utility Billing System (Northstar) upgrade and Migration to Cloud Support for the meter reading system (Neptune 360)

BUDGET NOTES

No significant change in division budget from prior year.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2019	Actual FY 2020	Estimate FY 2021	Target FY 2022
Metering Services				
Total water meter accounts	59,275	60,552	61,900	63,075
- Number of service orders resolved within 24 hours	99.6%	99.6%	99.7%	99.9%
Billing				
Total utility accounts	64,215	65,665	66,978	68,318
- Delinquency percent	6%	7%	7%	5%
- Percent of customers billed electronically	32.8%	35.7%	36.4%	36.9%
- Percent of customers paid electronically	94.8%	96.4%	97.5%	98.3%
Sales Tax, Business License & Collections				
- Audit recoveries	$1.4M	$0.6M	$0.2M	$1.0M
- Percent of applications processed within 30 days	98%	99%	99%	99%
- Percent of licenses renewed electronically	N/A	35%	50%	65%
Customer Service:				
Total Calls Answered	69,326	50,912	66,463	70,000
- Calls abandoned rate	9%	5%	11%	10%
- Average speed of answer	1:26	0:58	2:12	1:30
- Average call handling time	4:12	5:26	5:53	4:30

PURPOSE

To provide centralized purchasing, warehousing and management of surplus property, mail distribution and copy center. The principal objective of the Materials Management Division is to acquire quality goods and services that meet the City's needs at a reasonable price while ensuring a fair and competitive process in compliance with legal procurement requirements.

ACCOMPLISHMENTS

- Implemented Amazon Business to allow departments greater flexibility in procurement while enhancing controls and monitoring of internet purchases
- Implemented E-procurement to increase efficiency, cost savings, and improve transparency in the city's procurement practices
- Implemented virtual procedures for working with our vendors including eliminating paper bids, and conducting virtual pre-bid meetings and bid openings.

INITIATIVES

- Enhance contract and vendor management to improve procurement effectiveness and performance

BUDGET NOTES

Although the COVID-19 Pandemic has not had a significant impact on the area's budget, staff have been faced with an adjustment to their working environment (telecommuting) which has impacted our ability to meet certain target metrics. In addition, the current environment has resulted in a more complex approach to contract negotiations, also resulting in extended timelines for some of our formal processes.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2019	Actual FY 2020	Estimated FY 2021	Target FY 2022
Percent of Formal Solicitations awarded within 120 days	86%	78%	80%	80%
Compliance with Procurement Code	Yes	Yes	Yes	Yes
# of Protests Received/Sustained	0/0	0/0	0/0	0/0

PURPOSE

To provide accurate and timely financial information that complies with Generally Accepted Accounting Principles and to ensure responsible management of public funds.

ACCOMPLISHMENTS

- Received the GFOA Certificate of Achievement for Excellence in Financial Reporting for the 35th consecutive year
- Obtained a bond rating upgrade for Municipal Development Authority revenue bonds from AA+ to AAA
- Issued $2.59 million in Community Facility District Bonds to pay for infrastructure projects

INITIATIVES

- Receive the GFOA Certificate of Achievement for Excellence in Financial Reporting for the 36th consecutive year
- Enhance financial reporting to provide greater transparency
- Facility debt issuances to secure funding for the city's capital program
- Develop roadmap for future replacement or major upgrade of financial system

BUDGET NOTES

Staff shifted to a telecommute environment as a result of the COVID-19 pandemic, but there was no major impact on the budget.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the division



PERFORMANCE MEASURES	Actual FY 2019	Actual FY 2020	Estimate FY 2021	Target FY 2022
Bond ratings for general obligation bonds:				
- Standard & Poor's	AA+	AA+	AA+	AA+
- Moody's Investor Services	Aa1	Aa1	Aa1	Aa1
- Fitch Ratings	AA+	AAA	AAA	AAA
Bond ratings for water/wastewater revenue bonds:				
- Standard & Poor's	AA	AA	AA	AA
- Moody's Investor Services	Aa3	Aa2	Aa2	Aa2
- Fitch Ratings	AA	AA	AA	AA
Compliance with the Principles of Sound Financial Management	Yes	Yes	Yes	Yes
Received "clean" audit opinion from independent CPA firm	Yes	Yes	Yes	Yes
Compliance with Investment Policy	Yes	Yes	Yes	Yes
Compliance with Debt Policy	Yes	Yes	Yes	Yes
Percent of vendor invoices paid within 30 days of invoice date	85.56%	85.2%	85%	85%
Percent of A/P payments made electronically	60.44%	64.89%	65%	65%

PURPOSE

To ensure Peoria's long-term financial viability by adhering to industry best practices and the city's own Principles of Sound Financial Management and leading a results-driven budget process grounded on accurate forecasts of revenues and expenditures.

ACCOMPLISHMENTS

- Received the GFOA Distinguished Budget Presentation Award for the 27th consecutive year
- Implemented a mid-year budget reduction process in response to the pandemic
- Coordinated and completed the utility rates study for water, wastewater, and solid waste
- Implemented new rate models for water, wastewater and solid waste
- Established affordable rate adjustments for water, wastewater, and solid waste
- Published a cost allocation plan to provide transparency for internal charges
- Revamped the program section of the annual program budget document

INITIATIVES

- Receive the GFOA Distinguished Budget Presentation Award for the 28th consecutive year
- Implement new budget preparation and management software solution
- Coordinate a bond authorization election for the November ballot
- Recreate the formal budget documents using an automated system

BUDGET NOTES

No significant changes to the budget.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2019	Actual FY 2020	Estimate FY 2021	Target FY 2022
Maintain a (+-) 3% variance in budget forecasts from the original forecast (September) to the final forecast (March Study Session).	+0.13%	-2.94%	-0.25%	<3%
Maintain a (+-) 3% variance in revenue forecasts from the original forecast (September) to the final forecast (March Study Session).	+0.13%	-9.32%	+1.57%	<3%

Operating Budget Summary

Fire-Medical

Expenditures by Category	FY2019 Actual	FY2020 Actual	FY2021 Budget	FY2021 Estimate	FY2022 Budget	Pct Chg
Personal Services	$29,092,827	$23,851,284	$33,368,252	$33,304,535	$35,599,746	6.69%
Contractual Services	$4,684,632	$4,760,610	$4,924,632	$4,646,409	$5,299,811	7.62%
Commodities	$1,974,443	$1,531,568	$830,409	$982,653	$1,098,711	32.31%
Capital Outlay	$625,976	$116,993	$115,158	$84,683	$0	-100.00%
Total Expenditures	**$36,377,878**	**$30,260,454**	**$39,238,451**	**$39,018,280**	**$41,998,268**	**7.03%**

Expenditures by Division	FY2019 Actual	FY2020 Actual	FY2021 Budget	FY2021 Estimate	FY2022 Budget	Pct Chg
Fire Admin	$1,188,662	$971,077	$1,460,002	$1,482,599	$1,558,589	6.75%
Fire Prevention	$1,060,608	$939,974	$1,180,991	$1,168,835	$1,203,347	1.89%
Fire Support Services	$1,030,426	$1,175,010	$1,011,730	$1,008,978	$915,906	-9.47%
Emergency Medical Services	$1,551,108	$1,170,249	$1,093,887	$1,080,674	$1,572,449	43.75%
Fire Training	$406,644	$254,156	$532,185	$519,342	$449,878	-15.47%
Emergency Management	$236,233	$224,811	$257,979	$251,037	$265,574	2.94%
Fire Operations	$27,943,875	$23,733,335	$28,157,141	$28,116,304	$30,150,420	7.08%
Ambulance Operations	$2,814,707	$1,598,125	$5,212,828	$5,279,000	$5,866,805	12.55%
Tohono O'Odham Grant	$61,900	$83,679	$25,222	$25,419	$0	-100.00%
Homeland Security Grant	$66,290	$33,225	$178,610	$70,792	$0	-100.00%
Community Paramedicine IGA	$0	$61,515	$106,876	$0	$0	-100.00%
Vol Firefighter Pension Trust	$17,425	$15,300	$21,000	$15,300	$15,300	-27.14%
Total Expenditures	**$36,377,878**	**$30,260,454**	**$39,238,451**	**$39,018,280**	**$41,998,268**	**7.03%**

Staffing by Division	FY2019 Actual	FY2020 Actual	FY2021 Budget	FY2021 Estimate	FY2022 Budget	Pct Chg
Fire Admin	8.00	8.00	8.00	8.00	8.00	0.00%
Fire Prevention	8.00	8.00	8.00	8.00	8.00	0.00%
Fire Support Services	4.00	4.00	4.00	4.00	4.00	0.00%
Emergency Medical Services	3.00	3.00	3.00	3.00	4.00	33.33%
Fire Training	1.00	1.00	1.00	1.00	1.00	0.00%
Emergency Management	1.00	1.00	1.00	1.00	1.00	0.00%
Fire Operations	155.00	155.00	155.00	155.00	155.00	0.00%
Ambulance Operations	32.00	40.00	40.00	40.00	40.00	0.00%
Total Staffing	**212.00**	**220.00**	**220.00**	**220.00**	**221.00**	**0.45%**

DEPARTMENT MISSION

The Peoria Fire-Medical Department is committed to protecting and caring for our neighbors, our guests and each other while maintaining the communities trust and respect through superior life safety services.

DEPARTMENT DESCRIPTION

The City of Peoria's Fire-Medical Department provides paramedic-level emergency medical care, fire suppression, hazardous materials response and mitigation, technical rescue, fire inspections and investigations, fire-related public education, emergency management and preparedness, and emergency medical transportation services. The men and women of the Peoria Fire-Medical Department, and in cooperation with our local, regional and statewide partners, deliver all services. The department is staffed by 220 personnel and operates eight fire stations throughout the city, including a station at Lake Pleasant.

The Fire-Medical Department consists of eight divisions: Administration, Support Services, Operations, Training, Fire Prevention/Community Involvement, Emergency Management, Emergency Medical Services, and Emergency Medical Transportation Services. Each division maintains a budget, performance measures, and overseen by a Deputy Fire Chief who reports directly to the Fire Chief.

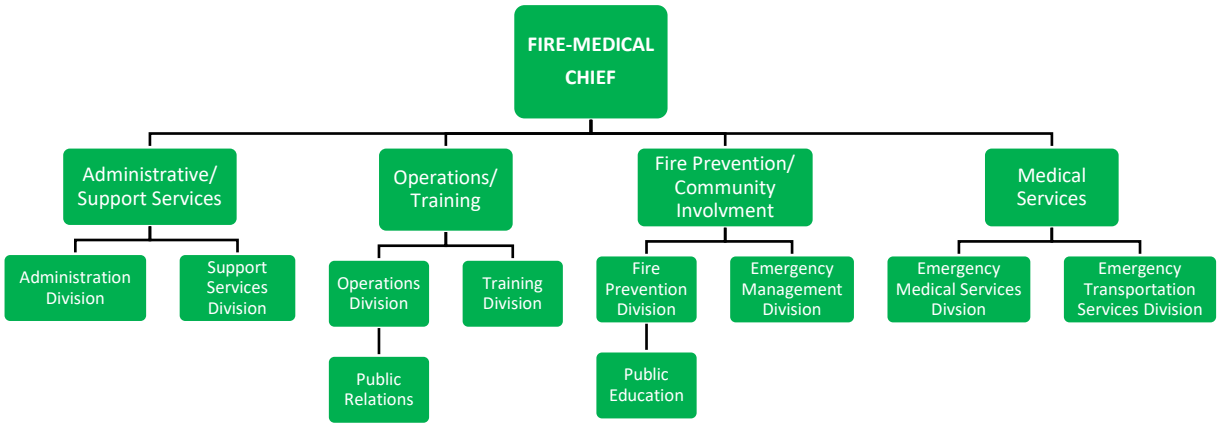
Funding comes from the general fund, impact fees, grants and capital improvement projects.

https://www.peoriaaz.gov/government/departments/fire-medical

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



ORGANIZATIONAL CHART



PURPOSE

The Peoria Fire-Medical Department's Administration and Support Services Divisions provide overall leadership and support to the department including strategic planning, budget/financial management, grant administration, personnel and payroll, contract administration, fire station and equipment maintenance/repair, computer-aided dispatch coordination, on scene support, fire fleet maintenance/repair and purchasing in order to ensure the efficient daily operations of the Fire-Medical Department.

ACCOMPLISHMENTS

- Awarded two federal grants from the Arizona Department of Homeland Security to support special operations
- Renovated Fire Station 192 to accommodate additional staff and apparatus
- Replaced the Fire Boat with a more durable boat configured to optimize patient rescue and treatment
- Started Fire Station 195 addition of training room, bunk rooms and apparatus bay
- Replaced the outdated records management system with a web-based solution
- Capital Improvement Project acquired building to address additional space needed for Fire Support Services

INITIATIVES

- Perform the required self-assessment to retain accredited status through the Center for Public Safety Excellence
- Grant application submitted for Operations and Emergency Services equipment replacement (extrication equipment, hazmat meters and gurney lifts)
- Evaluation of all equipment to establish a replacement schedule
- Begin data analysis for the placement of future fire station
- Replacement of a frontline Fire truck

BUDGET NOTES

The department staff has been affected by COVID-19 throughout the pandemic. Firefighters testing positive has led to necessary increased coverage from those not affected by the virus. The increased personnel cost was deflected by delaying equipment repair and maintenance, and supplies.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2019	Actual FY 2020	Estimate FY 2021	Target FY 2022
Ensure operations fleet is in service 98% of total service hours annually.	97.9%	98%	98%	>98%

PURPOSE

The Peoria Fire-Medical Department's Operations and Training Divisions provide fire protection, technical rescue, hazardous material emergency responses and fire/rescue boat operations. The Operations Division currently staffs seven front-line fire engines, three reserve fire engines, two ladder trucks with fire support and technical rescue capabilities (i.e. swift water, trench, confined space and high angle rescue), two ladder tenders, one technical rescue support truck, two types of brush trucks, one hazardous materials technical rescue truck, two Battalion Command vehicles, one fireboat, and one 6x6 Utility Terrain Vehicle. The divisions are responsible for the coordination of fire suppression and rescue training, employee professional development and continuing education, in addition to supervisory and managerial development to all field personnel.

ACCOMPLISHMENTS

- Submitted a grant proposal and awarded a grant for a equipment
- Replaced Fire Boat with larger, more durable model to allow for better patient care and firefighting capabilities

INITIATIVES

- Implement a new process of tracking training hours in the current software to better assess training needs
- Research new and improved firefighter helmets for safety
- Research new training for response to battery storage facilities

BUDGET NOTES

The COVID-19 pandemic has had an effect on staffing cost. This in turn has had an impact on equipment repair and replacement, as funds are diverted. Grant applications have been submitted, along with supplemental requests to recover funds to address equipment needs.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2019	Actual FY 2020	Estimate FY 2021	Target FY 2022
Total response time of 1st arriving unit for fire suppression incident is 7:00 minutes or less from time of call 90% of the time	80%	82%	82%	90%
ISO Standards require 220 hours of training in multiple disciplines.	100%	100%	100%	100%

Fire Prevention and Emergency Management

PURPOSE

The Peoria Fire-Medical Department's Fire Prevention, Life Safety Education and Emergency Management Divisions provide annual inspection services, new construction inspections, plan review, issuance of permits, fire code enforcement, fire origin and cause investigations, internal safety investigations, and delivers fire and life safety education programs to Peoria residents. The Emergency Management Division (EM) directs emergency preparedness, homeland security programming, maintains contracts with Maricopa County and the State of Arizona to coordinate the development of the City of Peoria's Emergency Operation Plan, Hazard Mitigation Plan, Flood Control Response Plan and the Community Wildfire Mitigation Plan. The EM Division also conducts emergency preparedness exercises with City staff to improve citywide preparedness and response and maintains mandatory National Incident Management System (NIMS) training records for all employees.

ACCOMPLISHMENTS

- Purchased a large format printer for converting building plans to digital
- Implemented new records management system, "Image Trend"
- Two new fire inspectors completed training in Arson I through the International Association of Arson Investigators (IAAI)
- Fire Inspectors have been present at all City Special events to do fire inspections and consult on fire safety
- Fire Crews are scheduled throughout the year to visit schools and teach fire safety, CPR and first aid

INITIATIVES

- Scan building plans to make an electronic historical record for fire inspection proposes
- Train new fire inspectors on aspects of basic plan review
- Train two fire inspectors to level four fire investigator through IAAI
- Research the need for a juvenile firesetter program
- Review and update the City's Emergency Operations Plan (EOP)
- Review and update City's Hazard Mitigation plan

BUDGET NOTES

The Fire Prevention division was able to utilize the existing budget to purchase seven tablets to improve staff efficiency.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2019	Actual FY 2020	Estimate FY 2021	Target FY 2022
Inspect 100% of occupied businesses annually	77%	77%	77%	100%
Fire plan review average turnaround time (days)	10.75	10.75	10	10

Emergency Medical and Emergency Transportation

PURPOSE

The Peoria Fire-Medical Department's Emergency Medical and Emergency Transportation Services Divisions manage the emergency medical supply acquisition, emergency medical services training, maintaining certification requirements, emergency ambulance transportation coordination, the deployment of city-operated emergency ambulance services, and emergency ambulance transportation contracts with outside vendors. They also coordinate the response activities for the Low Acuity Response Unit, and the Community Paramedicine Program. The divisions are responsible for the operation of five full-time emergency response ambulances capable of transporting patients and the medical billing for all transported patients.

ACCOMPLISHMENTS

- Successfully launched Medical Supply dispensing machines at seven fire stations. These machines provide better inventory control and reduce time spent on tracking inventory.
- Replaced worn training equipment to provide better skills training opportunities.
- Transitioned to primarily on-line training via teleconference due to the COVID-19 Pandemic.
- Utilized City allocated CARES Act funds to implement a full time, Peoria specific Community Paramedicine Program.
- Partnered with Neighborhood and Human Services, Maricopa County Public Health Albertson's/Safeway and Peoria Unified School District for Flu and COVID-19 vaccinations
- Five firefighters completed paramedic school
- Secured adequate PPE for required protection during the pandemic.
- All billing staff has achieved Certified Ambulance Coder Certifications.

INITIATIVES

- Continue to monitor and participate in regional discussions and initiatives to combat the COVID-19 Pandemic
- Analyze the need for an additional ambulance and billing staff
- Analyze the need for converting the remaining BLS Ladder Company to ALS
- Continue to expand the scope and reach of the Community Paramedicine Program.

BUDGET NOTES

The budget continues to be tested by the Covid-19 pandemic. Increased service demand has affected staffing and supply costs.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2019	Actual FY 2020	Estimate FY 2021	Target FY 2022
Total travel time of an ambulance is less than 10:00 minutes from time of call 90% of the time	89%	89%	90%	90%
Accounts Receivable Net Collection Percentage	79.8%	80%	80%	80%

Operating Budget Summary

Human Resources

Expenditures by Category	FY2019 Actual	FY2020 Actual	FY2021 Budget	FY2021 Estimate	FY2022 Budget	Pct Chg
Personal Services	$2,439,882	$2,371,909	$2,499,327	$2,509,327	$2,618,637	4.77%
Contractual Services	$22,174,603	$18,936,200	$24,903,734	$24,045,531	$26,306,399	5.63%
Commodities	$61,909	$88,618	$91,692	$92,489	$88,500	-3.48%
Total Expenditures	**$24,676,395**	**$21,396,727**	**$27,494,753**	**$26,647,347**	**$29,013,536**	**5.52%**

Expenditures by Division	FY2019 Actual	FY2020 Actual	FY2021 Budget	FY2021 Estimate	FY2022 Budget	Pct Chg
Human Resources	$3,390,850	$3,332,568	$3,887,072	$3,748,972	$3,949,729	1.61%
Workers Compensation Self-Insurance	$2,957,803	$2,108,883	$2,630,000	$2,142,918	$2,807,000	6.73%
Employee Benefits - Health	$17,183,819	$14,849,376	$19,699,681	$19,920,457	$20,966,807	6.43%
Employee Benefits - Dental/Vision	$1,139,339	$1,105,901	$1,275,000	$835,000	$1,290,000	1.18%
Employee Event Fund	$3,000	$0	$3,000	$0	$0	-100.00%
Employee Wellness Prg	$1,583	$0	$0	$0	$0	NA
Total Expenditures	**$24,676,395**	**$21,396,727**	**$27,494,753**	**$26,647,347**	**$29,013,536**	**5.52%**

Staffing by Division	FY2019 Actual	FY2020 Actual	FY2021 Budget	FY2021 Estimate	FY2022 Budget	Pct Chg
Human Resources	20.50	21.50	21.50	21.50	21.50	0.00%
Total Staffing	**20.50**	**21.50**	**21.50**	**21.50**	**21.50**	**0.00%**

DEPARTMENT MISSION

Supporting Superior Public Service through people!

DEPARTMENT DESCRIPTION

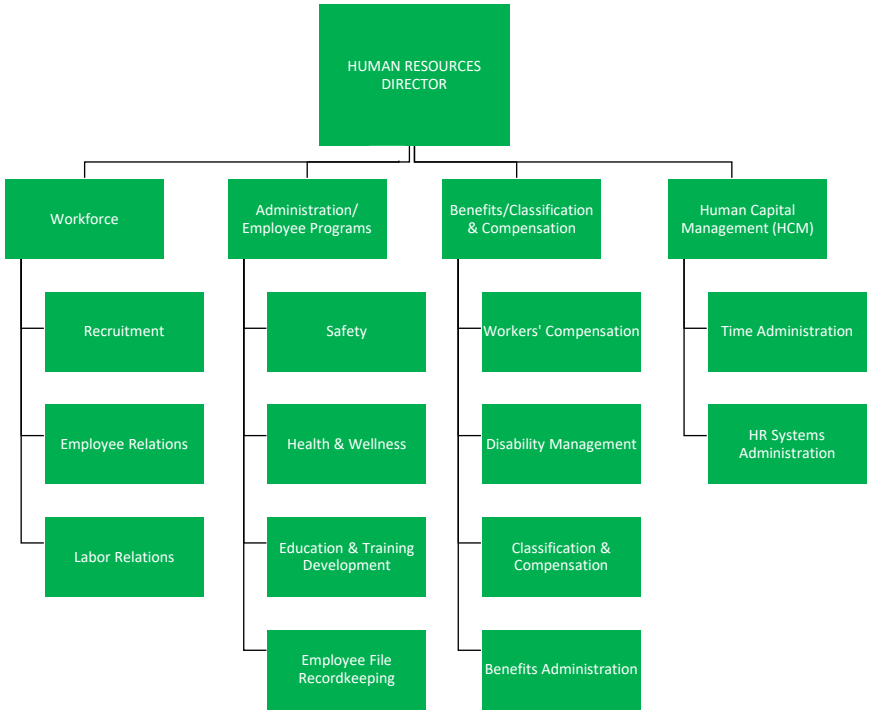
The City of Peoria Human Resources Department, through strategic partnerships and collaboration, recruits, develops, and retains a high performing and diverse workforce. Human Resources fosters a healthy, safe, and productive work environment in order to maximize individual and organizational potential, position the City of Peoria as an employer of choice, and support City employees in providing Superior Public Service.

https://www.peoriaaz.gov/government/departments/human-resources

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



ORGANIZATIONAL CHART



PURPOSE

The City of Peoria Human Resources department is a business partner, working collaboratively with all other city departments. We are focused on delivering high quality customer service with collaboration, compassion and commitment. We seek to provide Superior Public Service in benefits and compensation programs, recruitment, training, employee and labor relations, safety, and employee development.

ACCOMPLISHMENTS

- COVID-19 Workforce response including policy development, system configuration and coding, employee response, contact tracing and notification, comprehensive leave management, on-site vaccinations, and reporting.
- Held 61 wellness events (screenings, seminars, flu clinics, vaccines, etc.).
- Received Platinum level of the Healthy Arizona Worksites Program (HAWP) for the fourth year in a row.
- Secured a grant to implement a Financial Wellness program for employees.
- Implemented an Extended Onboarding program to all departments, offering check-ins with new employees from a member of the recruiting team at least twice during the first year of employment.
- Developed a tracking and reporting system for discipline, grievance, and investigation procedures.
- Implemented additional benefit offerings to expand options provided to employees, including voluntary benefits and services.
- Transitioned to virtual New Employee Orientation, Benefits Open Enrollment, and Employee Training due to the COVID-19 pandemic.

INITIATIVES

- Firefighter Cancer Screening Pilot Program evaluation and recommendation
- Finalize the review and update of all Personnel Administrative Regulations (PARs)
- Completion of the Public Entity Partnership Program (PEPP) with the Arizona Department of Occupational Health and Safety (ADOSH)*
- Apply for the Voluntary Protection Program (VPP) with ADOSH*
- Implement Volunteer Tracking module in ADP
- Implement individualized Wellness Coaching for employees
- Develop strategic plan for recruitment

**Held over due to the COVID-19 pandemic*

BUDGET NOTES

The COVID-19 pandemic did not impact the department budget and/or operations.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2019	Actual FY 2020	Estimate FY 2021	Target FY 2022
Percentage of new hires and competitively selected probationary employees that pass probation	91%	91%	97%	95%
Percentage of employees that voluntarily leave and would recommend the city as a place of employment	97%	97%	96%	96%
Number of in-person learning opportunities provided to employees*	113	78	69	80

*includes live and virtual options due to the COVID-19 pandemic

Operating Budget Summary

Information Technology

Expenditures by Category	FY2019 Actual	FY2020 Actual	FY2021 Budget	FY2021 Estimate	FY2022 Budget	Pct Chg
Personal Services	$4,000,986	$4,479,239	$5,390,823	$5,384,823	$5,810,837	7.79%
Contractual Services	$4,488,212	$4,953,110	$5,958,121	$5,603,333	$6,219,698	4.39%
Commodities	$682,418	$836,040	$1,452,704	$1,352,004	$749,997	-48.37%
Capital Outlay	$1,157,415	$1,737,491	$2,178,886	$1,618,073	$1,065,710	-51.09%
Total Expenditures	**$10,329,031**	**$12,005,881**	**$14,980,534**	**$13,958,233**	**$13,846,242**	**-7.57%**

Expenditures by Division	FY2019 Actual	FY2020 Actual	FY2021 Budget	FY2021 Estimate	FY2022 Budget	Pct Chg
IT Operations	$7,758,647	$8,891,044	$10,542,586	$10,141,698	$11,244,637	6.66%
Radio System Operations	$971,197	$883,559	$947,807	$944,807	$1,025,538	8.20%
Res For System Comp Eqt	$701,905	$1,444,379	$2,114,055	$1,617,373	$933,239	-55.86%
Res For Personal Comp Eqt	$384,508	$450,140	$990,435	$990,435	$550,697	-44.40%
IT Projects	$512,775	$336,758	$385,651	$263,920	$92,131	-76.11%
Total Expenditures	**$10,329,031**	**$12,005,881**	**$14,980,534**	**$13,958,233**	**$13,846,242**	**-7.57%**

Staffing by Division	FY2019 Actual	FY2020 Actual	FY2021 Budget	FY2021 Estimate	FY2022 Budget	Pct Chg
IT Operations	40.00	41.00	42.00	43.00	43.00	2.38%
Radio System Operations	2.00	2.00	2.00	2.00	2.00	0.00%
Total Staffing	**42.00**	**43.00**	**43.00**	**45.00**	**45.00**	**4.65%**

DEPARTMENT MISSION

To provide high quality, reliable and secure technology services with a focus on innovation, fiscal responsibility and exceptional customer service.

DEPARTMENT DESCRIPTION

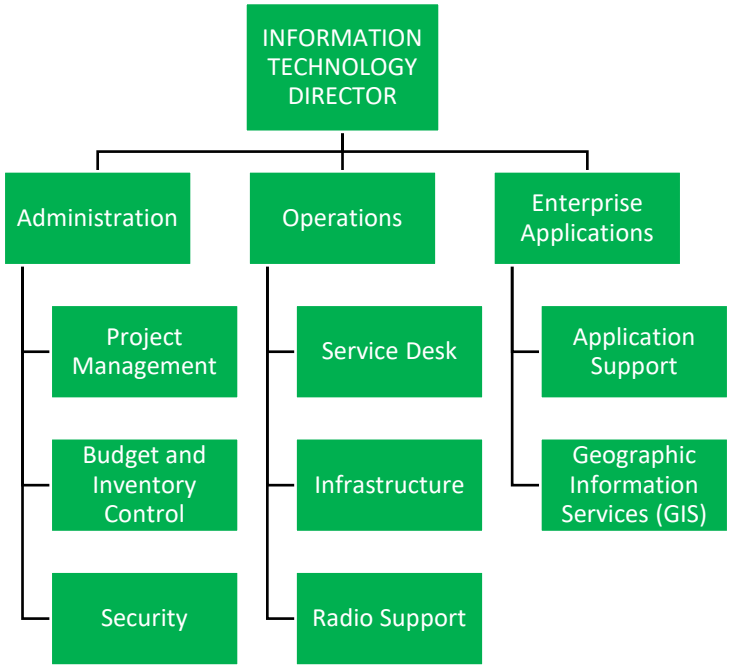
The City of Peoria's Information Technology Departments provides technology support and resources to all City departments. The Information Technology Department provides citywide technical support to executive management in support of the Council's goals, provides professional, technical support to all city departments, and provides exemplary service to the customers and citizens of the City.

Funding comes from internal service charges.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



ORGANIZATIONAL CHART



PURPOSE

To provide leadership and operational support for the Information Technology Department while also providing project management to city departments for all technology driven initiatives.

ACCOMPLISHMENTS

- Participated in the implementation of Microsoft 365 which migrated email and implemented Teams and OneDrive, ensuring our licenses were appropriately allocated
- Improved security posture of web applications by expanding the implementation of the web application firewall
- Implemented two-form factor authentication for remote access workers
- Under budget for FY2020
- Identified and funded enhancements of customer systems, advancing the use of technology and enterprise applications

INITIATIVES

- Implement advanced endpoint protection across all endpoints
- Expand two-form factor authentication across the enterprise and Microsoft 365
- Implement real-time security monitoring of networks and devices helping to detect threats within the environment
- Participate in the implementation of a new inventory tracking system
- Continue providing professional project management and business analysis to City departments
- Perform an internal process review to improve the flow of work throughout Information Technology

BUDGET NOTES

The Covid-19 pandemic didn't significantly affect IT's operating budget, but it did impact overall operations with the need to quickly build and expand remote access capability for all departments. In addition, a majority of IT staff has been working remotely.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2019	Actual FY 2020	Estimate FY 2021	Target FY 2022
Adherence to budgeted expenses	*	98%	100%	100%
Cost Optimization	*	95%	98%	98%
Security Compliance – Identify security best practices for the City of Peoria, document and disseminate	*	90%	94%	98%

*New measure in FY20.

PURPOSE

To provide operational services including service desk support, network infrastructure, engineering, systems administration and radio support.

ACCOMPLISHMENTS

- Upgraded network infrastructure hardware at key sites throughout the City
- Moved email to the cloud and implemented the Microsoft collaboration suite
- Built high volume remote access capabilities
- Improved the design and architecture of both the network, server, and security infrastructure
- Maintained security and compliance on all infrastructure and personal computing devices
- Completed a full SCADA refresh for the Water Services Department
- Replaced the MDCs for the Police Department

INITIATIVES

- Redesign data center storage and compute solutions
- Redesign security camera infrastructure
- Implement additional software defined infrastructure capabilities
- Implement industry standard ticketing and knowledge base solutions
- Implement new Wi-Fi infrastructure

BUDGET NOTES

The Covid-19 pandemic didn't significantly affect IT's operating budget, but it did impact overall operations with the need to quickly build and expand remote access capability for all departments. This included ramping up phone services. In addition, a majority of IT staff have been working remotely.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2019	Actual FY 2020	Estimate FY 2021	Target FY 2022
Ticket Handling Time – Tickets will meet SLA agreed upon response	*	N/A	95%	95%
Backup and restore success rate – Backup rate and successful restore operations	*	99%	95%	99%
Service Desk Tier 1 Resolution Rate – Calls are resolved at the Tier 1 level	*	58%	70%	85%
Security Compliance Rate – All infrastructure is compliant with identified security best practices	*	98%	100%	100%

*New measure in FY20.

PURPOSE

To provide enterprise application support including GIS support for all city departments. Enterprise applications include services such as financials, payroll, permitting, work order and asset management, electronic document management; and systems for individual departments including library, utility billing, cashiering, sales tax, and utilities systems.

ACCOMPLISHMENTS

- Application upgrades successfully completed for several systems including permitting, financials, fleet, and risk management
- Completed Phase 1 of Solid Waste's Routeware system
- Completed Phase 1 of the citywide one-stop payment solution
- Moved the Library system, Polaris, to the cloud
- Application enhancements implemented for electronic document management to include electronic forms and encryption
- Assisted in the automation of manual processes, including implementing digital signature application
- Reduced dependencies on Access databases within the Police Department
- Updated GIS map platform, created video tutorials, and a data dictionary to assist users with transition to new map platform
- Created a 3-5 year roadmap for GIS with ESRI Stakeholders
- Consolidated maps and integrated live data to geospatial web applications and maps for the Parks division

INITIATIVES

- Develop a roadmap for enterprise applications determining on premise or cloud based solution
- Develop vendor management policies and procedures
- Continue to consolidate database instances throughout the environment and identify high availability
- Upgrade server operating systems and databases approaching end of life

BUDGET NOTES

- The pandemic resulted in Enterprise Applications staff primarily working remotely to support the City's applications and users.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2019	Actual FY 2020	Estimate FY 2021	Target FY 2022
Problem Resolution Rate – Problems are identified and resolved with either a full resolution or known workaround	*	93%	93%	93%
Preventive Maintenance Backlog – Identify and maintain a preventive maintenance process for all supported applications	*	0%	50% Tier 1 & 2 completion	100% Tier 1 & 2 completion
Security Compliance Rate – All applications are compliant with identified security best practices	*	80%	90%	95%

*New measure in FY20.

Operating Budget Summary

Leadership and Management

Expenditures by Category	FY2019 Actual	FY2020 Actual	FY2021 Budget	FY2021 Estimate	FY2022 Budget	Pct Chg
Personal Services	$2,918,988	$3,122,716	$3,412,580	$3,289,288	$3,459,861	1.39%
Contractual Services	$766,262	$778,303	$718,631	$402,685	$687,459	-4.34%
Commodities	$32,981	$22,823	$21,295	$15,168	$44,995	111.29%
Total Expenditures	**$3,718,231**	**$3,923,842**	**$4,152,506**	**$3,707,141**	**$4,192,315**	**0.96%**

Expenditures by Division	FY2019 Actual	FY2020 Actual	FY2021 Budget	FY2021 Estimate	FY2022 Budget	Pct Chg
City Manager's Office	$2,548,038	$2,708,338	$3,013,909	$2,807,057	$3,150,599	4.54%
Governmental Affairs	$471,294	$466,017	$531,735	$519,002	$544,206	2.35%
Office of Sustainability	$54,730	$0	$0	$0	$0	NA
Office of Real Estate Development	$644,169	$749,487	$606,862	$381,082	$497,510	-18.02%
Total Expenditures	**$3,718,231**	**$3,923,842**	**$4,152,506**	**$3,707,141**	**$4,192,315**	**0.96%**

Staffing by Division	FY2019 Actual	FY2020 Actual	FY2021 Budget	FY2021 Estimate	FY2022 Budget	Pct Chg
City Manager's Office	15.00	15.00	15.00	15.00	15.00	0.00%
Governmental Affairs	2.00	2.00	2.00	2.00	2.00	0.00%
Office of Real Estate Development	2.00	2.00	2.00	2.00	2.00	0.00%
Total Staffing	**19.00**	**19.00**	**19.00**	**19.00**	**19.00**	**0.00%**

DEPARTMENT MISSION

To support the Council Goals through leading and coordinating internal and external services; local, regional and national coalition building; and advocacy on behalf of the City.

DEPARTMENT DESCRIPTION

The Leadership and Management Department implements Council priorities and provides management direction and leadership of the organization in a fair, transparent and accountable manner. The office aligns municipal service delivery with community needs, council priorities and organizational goals.

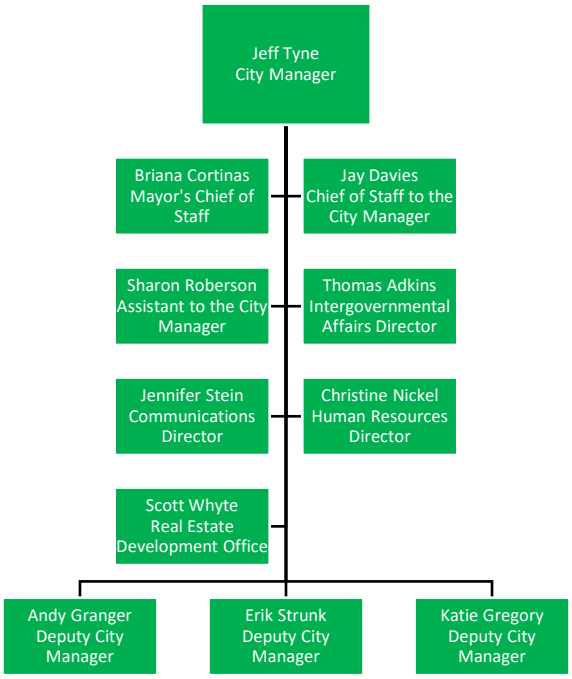
The Leadership and Management Department advances community relations and civic engagement through effective and frequent communication with our citizens. Earning and maintaining the trust and confidence of those we serve is critical to our ability to perform our jobs effectively. The Leadership and Management Department is a leader in ethical organizational behavior through adopting and modeling the City Employee's Code of Ethics.

https://www.peoriaaz.gov/government/departments/city-manager

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



ORGANIZATIONAL CHART



PURPOSE

To implement and support Council priorities and provide management direction and leadership of the organization in a fair, transparent and accountable manner. The office aligns municipal service delivery with community needs, council priorities and organizational goals.

ACCOMPLISHMENTS

- Professional credentialing of all eligible departments
- Partnership with Arizona State University's School of Sustainability for Project Cities initiative
- Census 2020 efforts achieved one of the highest self-response participation rates in the Phoenix Metropolitan area
- Supported Charter Review Process, resulting in voter approval of all Charter amendments during 2020 General Election

INITIATIVES

- Continue to lead economic development efforts to revitalize Old Town, P83 and the Vistancia Commercial Core
- Continue to work with Arizona State University and the School of Sustainability to complete Project Cities initiative
- Lead coordinated regional planning and policy development efforts for Proposition 400 Extension
- Lead effort to establish a Citizen Relationship Management System and gain user adoption across City departments and residents.

BUDGET NOTES

The budget and planned initiatives will be evaluated throughout the year as revenues are calculated and the long-term economic effects of the pandemic are known.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2019	Actual FY 2020	Estimate FY 2021	Target FY 2022
Professional credentialing of all eligible departments	4	4	4	4
Meet community needs, council priorities and organizational goals through efficient and effective service delivery. Measured through % of citizen inquiries responded to or acted upon within two business days	98%	99%	99%	100%
Recognition of budget excellence by Government Finance Officers Association - Receive GFOA Distinguished Budget Award	Yes	Yes	Yes	Yes
Conduct transparent review of City's financial position and pass independent audit of Comprehensive Annual Financial Report	Yes	Yes	Yes	Yes

PURPOSE

The Real Estate Development Office's mission is to reposition properties for new development opportunities throughout the City to achieve the goals identified in the Council-adopted Economic Developmet Implementation Strategy (EDIS II). The target sites become ready for development through land acquisition, pre-development work, and the creation of development programs.

ACCOMPLISHMENTS

- Grand Avenue Corridor Visioning Plan
- Peoria Place PAD Amendment
- Grand Commons – initiated General Plan Amendment and Rezoning

INITIATIVES

- Support redevelopment opportunities in Old Town, including the Grand Avenue Corridor
- Lead efforts to acquire land, amend entitlements and complete design concepts for new development/redevelopment opportunities in the City

BUDGET NOTES

The division will continue to monitor economic conditions and evaluate the budget in line with resulting priorities.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2019	Actual FY 2020	Estimate FY 2021	Target FY 2022
Land Acquisition and Technical Studies	Closed on NAPA Property	Commissioned title reports, appraisals, environmental assessment reports, and engineering surveys for 11+ properties in the Old Town area	Successfully negotiated with property owners and closed escrow on a vacant parcel at 83rd/Jefferson; former car wash at 85th / Washington; and property for future 83rd Ave realignment	Acquire properties in Old Town and along Grand Avenue in support of redevelopment efforts
Due diligence work completed on key development parcels	Conceptual site plans for Skunk Creek properties; VCC proposed movie studios; NEC of 83rd and Happy Valley Road; ASLD 4 corners of SR74/LPP	Peoria Place conceptual land use plan/matrix, initiated PAD Amendment, created residential density models and site plans, submitted PAD amendment; completed due diligence package for (4) ASLD Parcels to inform the General Plan	Grand Commons-completed land-use entitlements for developer, created new conceptual land use/site plans for the property, initiated GP Amendment and rezoning request, submitted rezoning request. Created conceptual site plan for Venice Plaza (Grand Avenue)	Completion of Grand Avenue Corridor Analysis & Plan; Venice Plaza (Grand Avenue) Site Plan
Entitlements/Amendments	Draft Zoning Ordinance & DRM Updates	Peoria Place PAD Amendment; completion of the Zoning Ordinance & Design Review Manual Updates	CoreWest PAD; Grand Commons PAD/GPA	CoreWest PAD; Venice Plaza; Old Town Specific Area Plan amendment, if needed; Grand Ave Redevelopment
Creation of development and design concepts for targeted areas	OTDC	Grand Avenue Corridor Visioning Plan	Grand Avenue Corridor Visioning Plan (completed)	North Peoria Trails Master Plan (assisting Parks & Rec)

Operating Budget Summary

Mayor and Council

Expenditures by Category	FY2019 Actual	FY2020 Actual	FY2021 Budget	FY2021 Estimate	FY2022 Budget	Pct Chg
Personal Services	$388,215	$409,859	$440,964	$411,046	$476,419	8.04%
Contractual Services	$346,427	$318,305	$363,324	$325,525	$398,669	9.73%
Commodities	$16,162	$11,069	$11,325	$5,275	$11,300	-0.22%
Total Expenditures	**$750,803**	**$739,233**	**$815,613**	**$741,846**	**$886,388**	**8.68%**

Expenditures by Division	FY2019 Actual	FY2020 Actual	FY2021 Budget	FY2021 Estimate	FY2022 Budget	Pct Chg
Mayor & City Council	$750,803	$739,233	$815,613	$741,846	$886,388	8.68%
Total Expenditures	**$750,803**	**$739,233**	**$815,613**	**$741,846**	**$886,388**	**8.68%**

DEPARTMENT MISSION

To serve the residents of Peoria by promoting the community's future, creating a positive community legacy and striving for economic viability and sustainability through actions that serve the best interests of the public.

DEPARTMENT DESCRIPTION

The City of Peoria is a council-manager form of government. The City Council sets city policy and direction, while the city manager is responsible for the day-to-day operations of the city. Peoria's mayor is elected to four-year terms to serve the community "at large," while each of the six council members is elected to four-year terms in specific geographic districts.

The City Council is responsible for the legislative function of the municipality such as establishing policy, passing local ordinances, voting appropriations, and developing an overall vision for the community. Livability initiatives driven by City Council include: Superior Public Safety; Smart Growth; Economic Prosperity; Arts, Culture and Recreational Enrichment; Integrated Transportation; Healthy Neighborhoods; and Superior Public Services.

https://www.peoriaaz.gov/government/mayor-and-city-council



Operating Budget Summary

Neighborhood & Human Services

Expenditures by Category	FY2019 Actual	FY2020 Actual	FY2021 Budget	FY2021 Estimate	FY2022 Budget	Pct Chg
Personal Services	$6,015,418	$5,802,757	$6,937,884	$6,806,365	$7,146,864	3.01%
Contractual Services	$3,825,424	$4,508,249	$7,284,302	$4,482,132	$8,853,405	21.54%
Commodities	$545,307	$501,930	$678,339	$453,884	$665,807	-1.85%
Capital Outlay	$820,488	$768,550	$487,567	$64,100	$713,939	46.43%
Total Expenditures	**$11,206,637**	**$11,581,485**	**$15,388,092**	**$11,806,481**	**$17,380,015**	**12.94%**

Expenditures by Division	FY2019 Actual	FY2020 Actual	FY2021 Budget	FY2021 Estimate	FY2022 Budget	Pct Chg
Arts Commission	$116,405	$132,892	$180,563	$178,563	$183,413	1.58%
Peoria Center for Performing Arts	$417,793	$538,545	$554,201	$560,123	$584,089	5.39%
Percent For The Arts	$629,147	$1,296,530	$837,326	$390,561	$1,120,758	33.85%
Code Compliance	$1,054,225	$1,111,237	$1,114,985	$1,037,801	$1,153,974	3.50%
Community Assistance	$691,223	$983,645	$1,276,009	$1,118,681	$1,316,310	3.16%
Community Engagement	$0	$23	$400,806	$321,250	$381,103	-4.92%
NHS Administration	$985,076	$776,485	$674,289	$649,351	$662,575	-1.74%
Am/Pm Program	$1,770,331	$1,745,309	$2,062,813	$1,829,003	$2,066,175	0.16%
Little Learners Program	$387,601	$358,875	$425,245	$400,701	$453,776	6.71%
Summer Recreation Program	$302,961	$123,592	$417,650	$381,853	$423,483	1.40%
Summer Camp Program	$825,111	$556,855	$917,846	$851,736	$922,275	0.48%
Active Adult Program	$188,623	$182,102	$211,080	$163,892	$215,170	1.94%
Adaptive Recreation Program	$203,519	$184,134	$187,255	$157,849	$193,114	3.13%
Special Events Program	$1,209,635	$1,184,151	$1,528,100	$791,459	$1,794,917	17.46%
Teen Program	$198,386	$128,382	$266,099	$216,134	$267,714	0.61%
Community Center	$973,531	$997,440	$1,096,326	$1,078,064	$1,015,192	-7.40%
Home Grant	$15,446	$333,663	$530,119	$44,739	$726,422	37.03%
Comm Dev Block Grant	$729,700	$398,223	$2,086,874	$1,026,634	$3,251,355	55.80%
Neighborhood Stabilization Grant III	$1,610	$0	$0	$0	$0	NA
Adult Day Prg Grant	$506,313	$549,403	$620,506	$608,087	$648,200	4.46%
Total Expenditures	**$11,206,637**	**$11,581,485**	**$15,388,092**	**$11,806,481**	**$17,380,015**	**12.94%**

Staffing by Division	FY2019 Actual	FY2020 Actual	FY2021 Budget	FY2021 Estimate	FY2022 Budget	Pct Chg
Arts Commission	0.95	1.16	1.16	1.16	1.16	0.00%
Peoria Center for Performing Arts	0.55	0.68	0.68	0.68	0.68	0.00%
Percent For The Arts	1.00	1.00	1.00	1.00	1.00	0.00%
Code Compliance	10.00	9.00	9.00	9.00	9.00	0.00%
Community Assistance	4.80	4.80	4.80	4.80	5.80	20.83%
Community Engagement	0.00	2.00	2.00	2.00	2.00	0.00%
NHS Administration	3.00	3.00	3.00	3.00	3.00	0.00%
Am/Pm Program	3.00	3.19	3.19	3.19	3.19	0.00%
Little Learners Program	2.35	2.23	2.23	2.23	2.23	0.00%
Summer Recreation Program	0.55	0.52	0.52	0.52	0.52	0.00%
Summer Camp Program	1.35	1.46	1.46	1.46	1.46	0.00%
Active Adult Program	1.05	1.09	1.09	1.09	1.09	0.00%

Operating Budget Summary

Neighborhood & Human Services

Adaptive Recreation Program	0.70	0.74	0.74	0.74	0.74	0.00%
Special Events Program	2.00	1.66	1.66	1.66	1.66	0.00%
Teen Program	0.75	0.39	0.39	0.39	0.39	0.00%
Community Center	3.00	3.13	3.13	3.13	3.13	0.00%
Comm Dev Block Grant	0.95	0.95	0.95	0.95	0.95	0.00%
Adult Day Prg Grant	7.25	7.25	7.25	7.25	7.25	0.00%
Total Staffing	**43.25**	**44.25**	**44.25**	**44.25**	**45.25**	**2.26%**

DEPARTMENT MISSION

To improve the quality of life in Peoria by engaging residents, promoting safe and healthy neighborhoods and creating a sense of community and pride.

DEPARTMENT DESCRIPTION

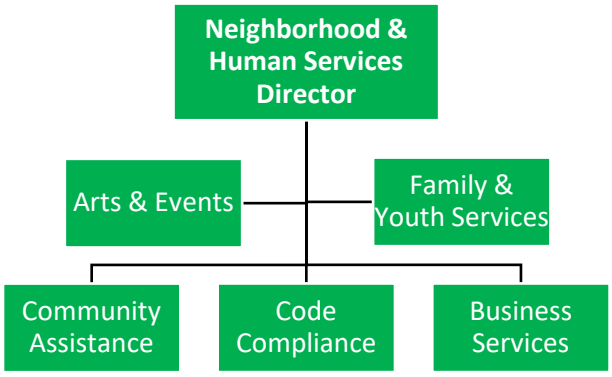
The City of Peoria's Neighborhood and Human Services Department provides residents and visitors alike with various citywide programs, including an array of youth programs, adaptive and active adult programming, city special events, arts and cultural experiences, code enforcement and community assistance. The operation and management of these areas are fulfilled by the divisions outlined below.

https://www.peoriaaz.gov/government/departments/neighborhood-and-human-services

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



ORGANIZATIONAL CHART



PURPOSE

To provide Peoria citizens with arts and cultural opportunities, special events and placemaking experiences, that educate, inform, enrich, inspire, and entertain, as well as enhance the quality of life in Peoria.

ACCOMPLISHMENTS

- Completed three public art projects in Paloma Park and Deer Village Park.
- Completed public art project on the Happy Valley Road bridge that was a collaboration with four area elementary schools.
- Created regular placemaking programming in Old Town that started with "Music on the Plaza" and has grown to "Peoria's 2nd Saturdays".
- Successfully implemented the temporary art program INFLUX, a partnership with six other valley cities, and it is now in its third year.
- Partnered with several new organizations to provide innovative community programming and events in Peoria, such as Peoria Jolly Holly Days with the Peoria Chamber of Commerce.
- Created innovative solutions to bring virtual and hybrid programming to the community during the pandemic.
- Provided 27 arts program grants totaling $100,000 to local arts organizations.

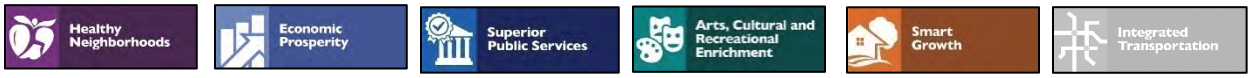
INITIATIVES

- Complete the Arts Master Plan by Fall of 2021, and prepare for review by the Arts Commission and Mayor and Council.
- Increase the exposure of the Arts Grants Program to bring new arts programs and organizations to Peoria.
- Complete ADA corrective work at the PCPA.
- Upgrade the level of entertainment/talent at events such as "All American Festival" and "Peoria Country Music Fest".
- Increase the opportunities to feature local talent and artists at events, such as the recurring monthly Peoria's 2nd Saturdays.

BUDGET NOTES

*Note that attendance and number of events for FY20 and FY21 were adversely affected by the COVID pandemic, facility closures, and limiting public gatherings.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2019	Actual FY 2020	Estimate FY 2021	Target FY 2022
Number of City Special Events	67	43*	14*	60
Number of Special Event community applications	57	60	23*	60
Total attendance at the Peoria Center for the Performing Arts	64,232	33,421*	4,676*	40,500
Public Art collection (large-scale)	25	27	28	28

Community Assistance Division

PURPOSE

The purpose of the Community Assistance Division is to provide programs and services to residents, neighborhoods and non-profit partners to enhance the quality of life in Peoria.

ACCOMPLISHMENTS

- Implemented Community Development Block Grant Coronavirus (CDBG-CV) funds designed specifically to respond to the Pandemic.
- Implemented rent, mortgage and utility assistance programs utilizing City CARES Act funding.
- Created framework for a Community Engagement Section, including development of tools such as the Peoria Pop-Up Van for mobile outreach and a Block Party Trailer to build relationships with neighborhoods.
- Administered contracts for homeless navigation and shelter services resulting in engagements with 257 individuals and placement of 35 individuals in shelter or supportive housing.
- Created and staffed the City's Covid Helpline, provided emergency information for the City's webpage and assisted in multiple calling campaigns to keep residents informed.

INITIATIVES

- Assist in development and implementation of a Citywide framework for community engagement and outreach.
- Oversee multi-departmental homeless task force and implement policies, procedures and related training for upcoming topics, including dealing with encampments.
- Formalize methods of assigning and tracking community engagement staff projects and related outcomes.
- Manage CARES Act and CDBG-CV funding, including contract oversight, program implementations and monitoring of agencies and capital projects.
- Implement data-based system to analyze current resident needs to prioritize non-profit space utilization at the Resource Center

BUDGET NOTES

FY22 budget requests account for the continued operations of contracts related to homelessness initiatives and on-going grant programs.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2019	Actual FY 2020	Estimate FY 2021	Target FY 2022
Number of community engagement and outreach activities or projects performed.	N/A	N/A	35	50
Number of residents served through community engagement and outreach activities.	N/A	N/A	4,200	6,000
Residents served through Peoria SUPPORT program and non-profit partners at the Community Assistance Resource Center	N/A	1,464	900	1,600

PURPOSE

To provide meaningful leisure opportunities that sustain lifelong interests, introduce new activities, and increase socialization that enhances quality of life.

ACCOMPLISHMENTS

- The active adult program offered new virtual opportunities including bingo, trivia, coffee talks.
- Continued partnership with Silver Sneakers, Optum/Renew fitness, and Silver&Fit insurance fitness coverage. Over 125 individuals have taken advantage of these insurance programs.
- Provided weekly At Home Activity Bags with a variety or crafts, word searches and other fun things to do.
- Collaborated with teen/youth and adaptive program to host virtual events. Huge success!

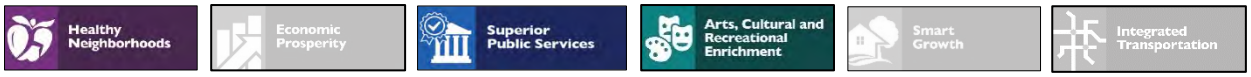
INITIATIVES

- Introduce alternative and offsite classes to expand lifelong learning opportunities
- Collaborate with youth programs, as well as community organizations, to offer inclusive events, such as trips, dances, and special events

BUDGET NOTES

FY21 budget will see a decline in attendance that will carry over to FY22 due to COVID-19 related protocols and guidelines implemented.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2019	Actual FY 2020	Estimate FY 2021	Target FY 2022
Active adult participation	19,623	16,274	2,700	9,000
Customer Satisfaction - Above average/excellent	91%	94%	94%	95%

PURPOSE

The purpose of the Code Compliance Division is to implement the City's adopted ordinances and provide educational outreach by assisting communities to maintain safe and healthy neighborhoods.

ACCOMPLISHMENTS

- Opened 7,718 code cases
- Addressed 11,525 code violations
- Addressed 8 structures via enhanced abatement
- Completed three special cleanup projects
- Hosted three Code 101 training sessions
- Hosted one Facebook Live Q&A event
- Participated in five neighborhood and community outreach events
- Implemented a city-wide Graffiti Abatement Program
- Participated in an Ad Hoc Council/Code Subcommittee for code amendments.
- Assisted the PRCF Department with educating park users regarding COVID-19 safety protocols through targeted park patrols.

INITIATIVES

- Protect the public's health and safety in the neighborhoods by updating and keeping all city codes current
- Continue reviewing and improving processes to address the needs of the community through educational and outreach programs.
- Create ways to improve response times
- Update codes under the Ad Hoc Subcommittee for: accessory structures, food trucks and signage.

BUDGET NOTES

Continued focus on citywide property abatements and cleanup projects.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2019	Actual FY 2020	Estimate FY 2021	Target FY 2022
Percentage of code violation cases resolved through: - Voluntary compliance - Induced compliance via judicial and abatement process	 97% 3%	 98% 2%	 97% 3%	 95% 5%

PURPOSE

The AM/PM program is focused on providing a quality, enriching experience for participants by implementing a structured curriculum, excellent customer service, staff training and ongoing parent communication.

ACCOMPLISHMENTS

- Restructured administrative support to assist in streamlining roles and responsibilities
- Developed champion teams to focus on marketing, communications, programming, training and culture building
- Ensured 100% of all AM/PM staff completed camp orientation training and additional topic specific monthly trainings.
- Increase champion team site visits to ensure program quality

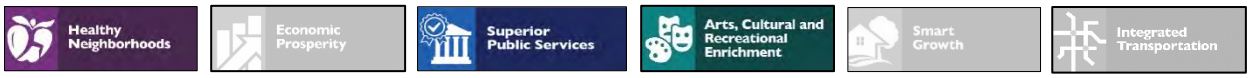
INITIATIVES

- Develop and implement a first 30-day training program for all recreation leaders
- Provide culture-building events to enforce the Superior Public Service components
- Develop and implement programming objectives targeting educational, healthy and character enrichment curriculums
- Develop and implement a 12-month marketing and communication calendar to provide effective and timely messaging
- Explore a new accommodation process to better meet the needs of all youth
- Explore and develop the possibility of implementing a youth scholarship pilot program at a Title 1 school

BUDGET NOTES

This budget will continue to be evaluated as improvements and efficiencies are developed, and budget implementation will support the current initiatives. Due to the closure of programs for COVID-19, there may be a decrease in revenue and registrations will vary.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2019	Actual FY 2020	Estimate FY 2021	Target FY 2022
Revenue	$2,530,763	$1,957,587	$1,100,000	$1,912,116
Registrations	2,036	2,395	950	1550

PURPOSE

Little Learners preschool is focused on providing a warm, welcoming and engaging early childhood environment for youth to succeed and prepare for kindergarten.

ACCOMPLISHMENTS

- Completed the cement painting on the outside playground
- Ensured 100% of all preschool staff completed required trainings
- Reviewed ADA compliance report and are completing necessary updates and corrections to the facility.
- Developed a new absence policy for Lil' Learner participants to reduce various program costs, such as food, recreation supplies and trip admissions

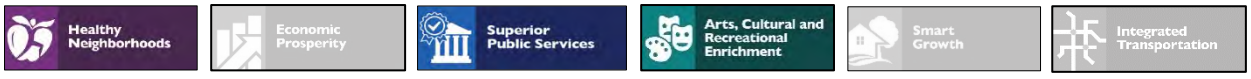
INITIATIVES

- Implement the Youth Program Strategic Plan – Training, Communication, Culture Building and Programming
- Expand staff training hours to increase knowledge in Department of Health Services (DHS) and City policies to ensure program growth
- Continue to provide opportunities for quality programming with a variety of attendance options
- Develop and track Kindergarten readiness testing -- Delayed due to COVID-19 program closures and subsequent rehiring of staff.

BUDGET NOTES

This budget will continue to be evaluated to ensure that staffing and program costs are operating at a highly efficient level and supporting the current initiatives. Registration and revenue may decline due to the closing of programs during the COVID-19 pandemic.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2019	Actual FY 2020	Estimate FY 2021	Target FY 2022
Revenue	$505,143	$347,126	$186,404	$368,350
Registrations	98	80	55	77

PURPOSE

Summer Rec is focused on providing a safe, enriching and creative place for youth to grow, learn and develop friendships during the summer months.

ACCOMPLISHMENTS

- Expanded STEM/STEAM enrichment opportunities through newly added on-site trips such
- Developed home hangouts and virtual engagement activities, providing new opportunities for youth
- Ensured 100% of all summer rec staff completed orientation training
- Successfully maintained online registration, providing excellent customer service.

INITIATIVES

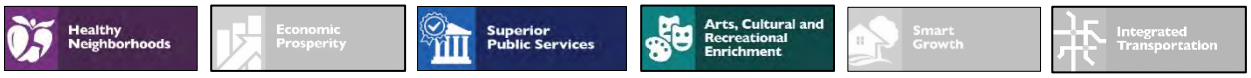
- Implement the Youth Program Strategic Plan – Training, Communication, Culture Building and Programming
- Evaluate the best program model to fit our customer's needs through surveys and feedback from our community, AMPM parents and participants.

BUDGET NOTES

This budget will continue to be evaluated to ensure that staffing and program costs are operating at a highly efficient level and supporting the initiatives.

Due to program closures during COVID-19, revenue and registration are showing a significant decrease.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2019	Actual FY 2020	Estimate FY 2021	Target FY 2022
Revenue	$93,187	$31,770	$47,910	$62,850
Registration	585	185	400	465

Family and Youth Services – Summer Camp

PURPOSE

Summer Camp is focused on providing a safe, enriching and creative space for youth to grow, learn and develop friendships during the summer months.

ACCOMPLISHMENTS

- Expanded STEM/STEAM enrichment opportunities through newly added on-site trips such as Limitless Learning and Building Bonanza
- Ensured 100% of all summer camp staff completed orientation training.
- Developed and implemented an online parent's guide to provide communication for field trips
- Successfully maintained efficient online registration.

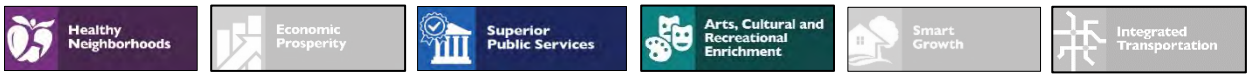
INITIATIVES

- Implement Youth Program Strategic Plan – Training, Communication, Culture Building and Programming
- Expand staff training hours to increase knowledge in Department of Health Services (DHS) and City policies
- Develop and implement an enhanced educational enrichment at all Summer Camps.
- Continue increased levels of parent communication by providing camp specific welcome letters, weekly newsletters, and outlining upcoming activities

BUDGET NOTES

This budget will continue to be evaluated to ensure that staffing and program costs are operating at a highly efficient level and supporting the initiatives. Due to program closures during COVID-19, revenue and registration may show a significant decrease.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2019	Actual FY 2020	Estimate FY 2021	Target FY 2022
Revenue	$864,453	$506,651	$479,859	$672,600
Registrations	1,420	900	641	600

PURPOSE

The Adaptive Program recognizes that meaningful leisure activities can have a positive and often profound impact on the lives of persons with disabilities. Therefore, we are committed to providing a wide range of integrated and specialized activities.

ACCOMPLISHMENTS

- The Adaptive Time to Shine Theater Program saw rapid growth for the last production. Current programming has successfully transitioned to a virtual format
- Implementation of the Rec to Go Activity Bags with a focus on specialty holiday bags and group home residents.
- Special Olympics sports opportunities expanded to virtual cheerleading this year as other sports training has been suspended.
- Developed new virtual classes and social events for families to enjoy at home. These included Amazing Race, Escape Room, Bingo and Karaoke.

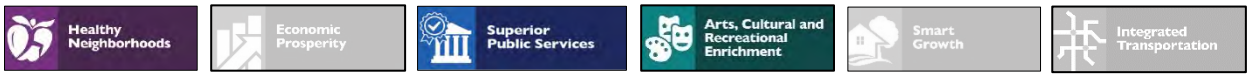
INITIATIVES

- Research expansion of program to include those with physical disabilities.
- Develop a transition program for students exiting the school system and wanting to stay involved in Special Olympics programs in a community based setting.

BUDGET NOTES

FY21 budget will see a decline in attendance that will carry over to FY22 due to COVID-19 related protocols and guidelines implemented.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2019	Actual FY 2020	Estimate FY 2021	Target FY 2022
% surveys rated above average to excellent	96%	96%	98%	98%
Participation	19,191	14,626	3,500	10,000

PURPOSE

The City of Peoria's Teen Program offers a variety of activities and events for teenagers and young adults. We specialize in creating activities that are engaging for teens and their friends, as well as the opportunity to meet new people.

ACCOMPLISHMENTS

- Collaborated with teen coordinators in neighboring cities to brainstorm and share resources and program information. This resulted in a successful virtual programming.
- Expanded food service programs to include additional locations in the community.

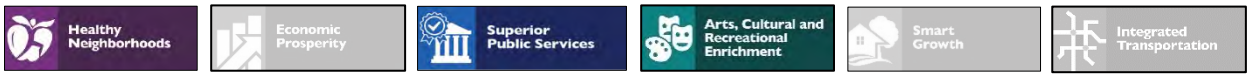
INITIATIVES

- Introduce alternative and offsite classes to expand lifelong learning opportunities.
- Bring together all the different divisions to market a collective, inclusive and diverse teen program.

BUDGET NOTES

The Teen program budget has remained steady and supports the current initiatives. The Teen program budget will see a decline this year due to the COVID-19 pandemic; less participation and fewer registrations are anticipated.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
Decline in participation due to fewer participants, smaller group sizes	4,145	3,557	900	900
Maintain current programming	4	7	1	1

PURPOSE

The Community Center is a place for the community to meet and engage in social events, community meetings, and recreational activities for all ages and abilities. It provides valuable resources for the benefit of residents in need through the Community Assistance Resource Center and additional partnering agencies.

ACCOMPLISHMENTS

- Food distribution programs have expanded this year to include increased congregate delivered meals, Phoenix Rescue Mission Mobile Food Pantry, and expansion of Kids Café into community locations.
- The Center took on a role of a Wellness Hub, becoming a vaccination site, five food distribution programs, and Grab n Go meals. In addition, to various CARES funded programs through the Resource Center.
- The Center continues to partner with community businesses and organizations that make events and programs possible. Those partners include local restaurants, Axiom Church, St Mary's Food Bank, and Heart Pantry.

INITIATIVES

- Increase marketing for rental opportunities.
- Expand summer programming for youth and teens. This is on hold until we resume programming.

BUDGET NOTES

The Community Center budget continues to be evolving with the addition of the Community Assistance Resource Center.

Due to temporary closure, facility rentals were suspended beginning the FY20, including all non-profits and private events. Food programs have seen an increase due to Covid-19 and it is anticipated that this will continue into FY22.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



Food Programs	FY19 Actual	FY20 Actual	FY21 Estimate	FY22 Meals Target
Congregate Meals	9,737	10,500	11,025	13,000
Home Delivered Meals	20,670	24,995	36,352	25,000
Thursday Brown Bag	7,848	6.664	7,452	7,500
Phoenix Rescue Mission	2,116	3,250	3,250	3,000
Kids Café/Summer Meal Programs	6,275	4,800	5,400	6,000
TOTAL	**46,646**	**50,209**	**63,479**	**54,500**

Healthy Neighborhoods	FY19 Actual	FY20 Actual	FY20 Estimate	FY21 Target
Family events	955	1,618	912	1,500

DES/DDD Contracted Adaptive Programs

PURPOSE

The City of Peoria has been a contracted provider for the Department of Economic Security, Division of Developmental Disabilities (DES/DDD) since 1987. Services offered include Day Treatment and Training Adults, summer and after school programs, recreation, volunteer work, life skills development and community integration. Services expanded in 2017 to include Group Supported Employment. All programs are overseen by a Certified Therapeutic Recreation Specialist.

ACCOMPLISHMENTS

All programs successfully transitioned to a virtual platform retaining 70% of adult day program participants, summer 35% retention, and afterschool 30% retention. Those who participated had a great time and were thankful.

In FY20, the City maintains a score of 93% from AZ Health Care Cost Containment System (AHCCCS) Value Based Purchasing report. This indicates that Peoria is in the highest tier in prompt response to referrals and customer services to members registered in contracted programs and those seeking services.

INITIATIVES

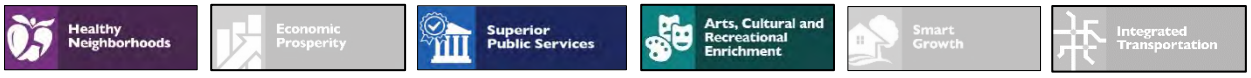
- Expand summer program opportunities (once programming resumes)
- Increase job opportunities for Group Supported Employment.

BUDGET NOTES

DES/DDD contracted programs have historically been 100% cost recovery, however, FY20 brought unprecedented changes due to COVID-19. As revenue is based on the number of units billed for, the suspension of programs affected the cost recovery.

Revenue is based on DES/DDD's published reimbursement rate, which is contingent upon the Arizona State budget appropriations. Program was adjusted to different service delivery, worked with DDD to maintain billable hours and care for clients.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2019	Actual FY 2020	Estimate FY 2021	Target FY 2022
Surveys rated above average to excellent	99%	90%	99%	90%
Growth will remain steady FY20-21	372	250	250	340

Operating Budget Summary

Non-Departmental

Expenditures by Category	FY2019 Actual	FY2020 Actual	FY2021 Budget	FY2021 Estimate	FY2022 Budget	Pct Chg
Personal Services	$0	$0	($7,500)	$0	$0	-100.00%
Contractual Services	$3,854,771	$4,012,326	$10,585,178	$10,447,127	$3,939,212	-62.79%
Commodities	($82,861)	($83,227)	$69,000	$207,050	$69,000	0.00%
Capital Outlay	$4,263,968	$488,652	$1,535,924	$626,692	$1,428,259	-7.01%
Total Expenditures	**$8,035,878**	**$4,417,750**	**$12,182,602**	**$11,280,869**	**$5,436,471**	**-55.38%**

Expenditures by Division	FY2019 Actual	FY2020 Actual	FY2021 Budget	FY2021 Estimate	FY2022 Budget	Pct Chg
Non-Departmental	$881,371	$861,322	$6,460,869	$6,460,869	$978,735	-84.85%
Half Cent Sales Tax	$7,154,507	$3,556,428	$5,729,233	$4,820,000	$4,457,736	-22.19%
Proposed Grants	$0	$0	($7,500)	$0	$0	-100.00%
Total Expenditures	**$8,035,878**	**$4,417,750**	**$12,182,602**	**$11,280,869**	**$5,436,471**	**-55.38%**

Operating Budget Summary

Office of Communications

Expenditures by Category	FY2019 Actual	FY2020 Actual	FY2021 Budget	FY2021 Estimate	FY2022 Budget	Pct Chg
Personal Services	$1,011,386	$1,125,784	$1,217,061	$1,216,061	$1,256,924	3.28%
Contractual Services	$386,320	$443,602	$460,753	$394,813	$527,979	14.59%
Commodities	$71,239	$193,182	$52,078	$52,018	$34,348	-34.05%
Capital Outlay	$62,803	$0	$0	$0	$0	NA
Total Expenditures	**$1,531,749**	**$1,762,569**	**$1,729,892**	**$1,662,892**	**$1,819,251**	**5.17%**

Expenditures by Division	FY2019 Actual	FY2020 Actual	FY2021 Budget	FY2021 Estimate	FY2022 Budget	Pct Chg
Public Information Office	$1,026,578	$1,178,886	$1,250,323	$1,183,323	$1,341,629	7.30%
Peoria Channel 11	$505,171	$583,682	$479,569	$479,569	$477,622	-0.41%
Total Expenditures	**$1,531,749**	**$1,762,569**	**$1,729,892**	**$1,662,892**	**$1,819,251**	**5.17%**

Staffing by Division	FY2019 Actual	FY2020 Actual	FY2021 Budget	FY2021 Estimate	FY2022 Budget	Pct Chg
Public Information Office	6.00	7.00	7.00	7.00	7.00	0.00%
Peoria Channel 11	3.00	3.00	3.00	3.00	3.00	0.00%
Total Staffing	**9.00**	**10.00**	**10.00**	**10.00**	**10.00**	**0.00%**

OFFICE OF COMMUNICATIONS

DEPARTMENT MISSION

The Office of Communications (OC) exists to proactively communicate engaging information to residents, customers and employees; provide useful municipal information to residents and help foster community pride; and help develop a sense of organizational pride among employees. The department's key target audiences include city departments, elected officials, and members of the media, general public, business owners and visitors.

DEPARTMENT DESCRIPTION

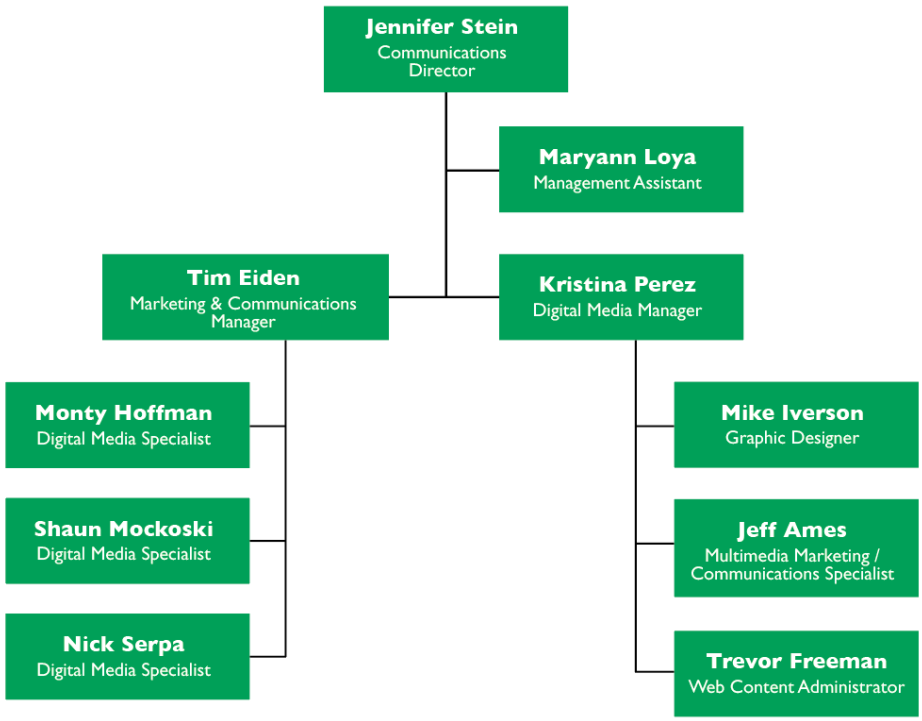
The Office of Communications is a dynamic department of communicators providing digital and traditional communications to effectively inform and engage the residents, businesses and visitors of Peoria, national audiences and city staff. In addition, the office provides communications expertise and production resources for all City of Peoria departments to achieve their communication goals. The primary functions include media relations and social media/digital planning. In addition, the OC provides crisis communications and issues management support/messaging. The goal is to develop and implement marketing and public relations programs, resident communications and visitor promotion that promote Peoria and ensure the city's key messages are delivered to target audiences in an accurate, timely and cost-effective manner.

https://www.peoriaaz.gov/government/departments/communications

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



ORGANIZATIONAL CHART



PURPOSE

The Office of Communications provides digital and traditional communications to effectively inform and engage residents, businesses and visitors of Peoria, as well as city staff. In addition, the office provides communications expertise and production resources for all City of Peoria departments to achieve their communication and marketing goals.

ACCOMPLISHMENTS

- Developed and created virtual content to keep city programing viable and active during the pandemic.
- Created a robust diversity virtual campaign that featured social/videos for Hispanic Heritage Month and Black History Month.
- Economic Development rebranding, which included new messaging, tagline and Peoria Economic Profile booklet.
- Began the comprehensive Census outreach effort.
- Working with ASU project cities on placemaking survey and water conservation messaging.
- Popup Peoria Storefront at Park West – working in partnership with Park West Cire, ASU Peoria Forward, Econ Dev and Special Events and Arts to open a collaborative work space, art gallery and retail merchant exchange and makers space.
- Reformatted Ch. 11 to offer only Peoria-centric content and a new look to support additional marketing of events and programs.
- Social media engagement was up 73% from last year with 165,000 compared to 95,000. There are 181,102 total followers across all social media platforms, which is a 25% increase over the prior year including a 65% increase in Instagram followers.
- In FY 2020 we reached 3.7 million people on Facebook, had 920K engagements (likes, comments, clicks, reactions) and our videos were viewed for 228K minutes.
- In FY2020, 1.38 million people visited the city website, a 1% decrease from FY2019.

INITIATIVES

- Shop Local initiative - a comprehensive campaign with strategic messaging and targeted advertising to increase exposure for our business community.
- Virtual and alternative event planning - developed and executed technology and plans that could bring all of our programs, classes and events to a virtual platform for residents to stay engaged and connected.
- COVID-19 communication - responsible for the public communication/outreach both internally and externally.
- Internal Communications - City Manager on the Road - developed a series for the city manager to interview city directors to provide employees the opportunity to learn more about each other's operations.
- Designed and implemented several marketing strategies and campaigns for high profile city initiatives such as Census and General Plan.
- Virtual Diversity Initiative – identify key themes and built narrative/content to inform and educate.

BUDGET NOTES

The COVID-19 Pandemic has significantly affected our department. It has been all hands on deck to communicate important messaging both internally and externally. Our team has also done the following:

- External Communications: press releases, media coverage, Snapshots and media briefs.
- Internal Communications: communicating updates, to employees through the website, videos and emails.
- Web: posting any city updates in regards to COVID-19. The team also created a COVID-19 specific webpage.
- Graphics: flyers and images about Grab n Go, virtual events and reopen plan.
- Digital Media: videos about virtual events, businesses re-opening and updates from city management.
- Miscellaneous: calling to help small businesses, and virtual staff meetings.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2019	Actual FY 2020	Estimate FY 2021	Target FY 2022
Peoria Leadership Institute graduates rate the overall quality and depth of information as excellent	96%	0%~	0%~	97%
Generate users of city's social media pages (total followers)	135,000	181,102*	185,000	190,000
City-generated news items (New measurements)	400	277^	300	350
Increase viewership of Channel 11 programming online	28,750	29,800	39,348	40,000
Increase Peoria Centric video productions	255	640	700	750
Increase total web traffic to the city's (5) websites	1,452,927	1,381,198+	1,390,000	1,400,000

*The team has invested in boosting posts to reach a greater audience, which has led to an increase in followers. The city also established the Peoria Eats Instagram page and the HR Careers Instagram page.
^Due to the impact of the Coronavirus, our news items took a pause to focus on crisis communications.
+Due to the impact of the Coronavirus, the visits to the city's websites were down due to lack of events, sports, Spring Training, etc.
~Peoria Leadership Institute did not occur in FY2020 or FY2021

Operating Budget Summary

Parks, Recreation and Community Facilities

Expenditures by Category	FY2019 Actual	FY2020 Actual	FY2021 Budget	FY2021 Estimate	FY2022 Budget	Pct Chg
Personal Services	$10,899,464	$11,108,711	$13,898,601	$13,677,387	$14,241,230	2.47%
Contractual Services	$9,566,724	$9,977,663	$11,711,976	$10,231,477	$11,805,163	0.80%
Commodities	$1,373,561	$1,489,721	$1,714,264	$1,375,816	$1,668,453	-2.67%
Capital Outlay	$651,051	$3,329	$1,691,950	$687,123	$2,232,000	31.92%
Total Expenditures	**$22,490,800**	**$22,579,425**	**$29,016,791**	**$25,971,803**	**$29,946,846**	**3.21%**

Expenditures by Division	FY2019 Actual	FY2020 Actual	FY2021 Budget	FY2021 Estimate	FY2022 Budget	Pct Chg
PRCF Administration	$1,205,858	$1,505,539	$1,596,402	$1,570,998	$1,730,278	8.39%
Swimming Pools	$1,143,580	$995,078	$1,440,902	$1,414,013	$1,466,733	1.79%
Outdoor Recreation Program	$3,501	$3,090	$24,524	$21,608	$21,490	-12.37%
Special Interest Classes - Youth	$168,139	$89,888	$146,102	$110,978	$147,689	1.09%
Special Interest Classes - Adult	$34,854	$11,413	$17,845	$15,480	$18,049	1.14%
Sports Programs - Youth	$596,842	$560,225	$729,217	$448,374	$753,811	3.37%
Sports Programs - Adult	$274,372	$178,546	$476,354	$390,631	$306,960	-35.56%
Rio Vista Community Park	$841,279	$787,120	$1,037,157	$1,024,392	$1,037,264	0.01%
Rio Vista Rec Center	$1,594,789	$1,480,602	$1,567,159	$1,511,262	$1,617,183	3.19%
Pioneer Community Park	$1,010,149	$1,014,283	$1,318,598	$1,281,958	$1,295,529	-1.75%
Paloma Community Park	$171	$383,071	$1,364,059	$1,044,791	$1,430,410	4.86%
Main Library	$2,667,904	$2,657,638	$2,917,699	$2,781,464	$2,991,980	2.55%
Branch Library	$1,745,317	$1,738,729	$1,766,113	$1,752,432	$1,903,342	7.77%
Parks North	$1,561,673	$1,945,451	$2,140,854	$2,035,101	$2,093,800	-2.20%
Parks South	$1,467,829	$1,611,215	$1,871,026	$1,818,537	$1,918,900	2.56%
Park Rangers	$370,329	$484,415	$775,235	$755,740	$802,826	3.56%
Contracted Landscape Maintenance	$1,664,962	$1,904,774	$1,938,348	$1,938,348	$1,982,292	2.27%
Trails Maintenance	$271,015	$388,026	$451,111	$451,111	$681,502	51.07%
101 Pylon Signs	$6,938	$3,437	$0	$0	$0	NA
Complex Operations/Maint	$4,541,665	$4,422,134	$5,139,949	$4,873,190	$4,778,066	-7.04%
Spring Training	$541,948	$320,373	$730,742	$164,000	$730,742	0.00%
Sports Complex Improvement Reserve	$288,618	$0	$100,000	$100,000	$0	-100.00%
Sports Complex GA Surcharge	$155,077	$3,329	$248,170	$248,170	$0	-100.00%
AZSTA-Sports Complex Improvements	$0	$0	$1,000,000	$0	$2,010,000	101.00%
Complex Eqt Reserve	$223,254	$0	$203,000	$203,000	$228,000	12.32%
Library Svc & Technology Grant	$21,855	$8,054	$16,225	$16,225	$0	-100.00%
Prop 302 Grant Program	$88,883	$82,996	$0	$0	$0	NA
Total Expenditures	**$22,490,800**	**$22,579,425**	**$29,016,791**	**$25,971,803**	**$29,946,846**	**3.21%**

Operating Budget Summary

Parks, Recreation and Community Facilities

Staffing by Division	FY2019 Actual	FY2020 Actual	FY2021 Budget	FY2021 Estimate	FY2022 Budget	Pct Chg
PRCF Administration	12.50	12.50	12.50	12.50	13.50	8.00%
Swimming Pools	4.60	4.60	4.60	4.81	4.81	4.57%
Special Interest Classes - Youth	0.42	0.42	0.42	0.42	0.42	0.00%
Special Interest Classes - Adult	0.17	0.12	0.12	0.12	0.12	0.00%
Sports Programs - Youth	2.30	3.00	3.00	3.05	3.05	1.67%
Sports Programs - Adult	1.24	1.24	1.24	0.27	0.27	-78.23%
Rio Vista Community Park	4.00	4.33	4.33	4.33	4.33	0.00%
Rio Vista Rec Center	9.60	8.90	8.90	8.65	8.65	-2.81%
Pioneer Community Park	3.99	4.32	4.32	4.32	4.32	0.00%
Paloma Community Park	0.24	5.58	5.58	5.58	5.58	0.00%
Main Library	17.23	16.48	16.48	17.23	17.23	4.55%
Branch Library	12.48	12.73	12.73	13.48	13.48	5.89%
Parks North	12.07	11.72	11.72	11.72	11.72	0.00%
Parks South	11.12	11.72	11.72	11.72	11.72	0.00%
Park Rangers	6.24	8.24	8.24	8.24	8.24	0.00%
Contracted Landscape Maintenance	1.61	1.61	1.61	1.61	1.61	0.00%
Trails Maintenance	3.74	3.74	3.74	3.74	5.74	53.48%
Complex Operations/Maint	18.50	18.50	18.50	17.96	17.96	-2.92%
Total Staffing	**122.05**	**129.75**	**130.05**	**129.75**	**132.75**	**2.08%**

PARKS, RECREATION & COMMUNITY FACILITIES

DEPARTMENT MISSION

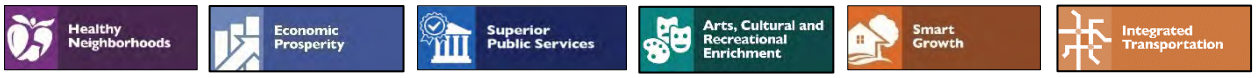
To meet the needs of the citizens of Peoria by developing, implementing and maintaining quality programs, services, events and facilities that are cost effective, creative, and responsive to citizen input.

DEPARTMENT DESCRIPTION

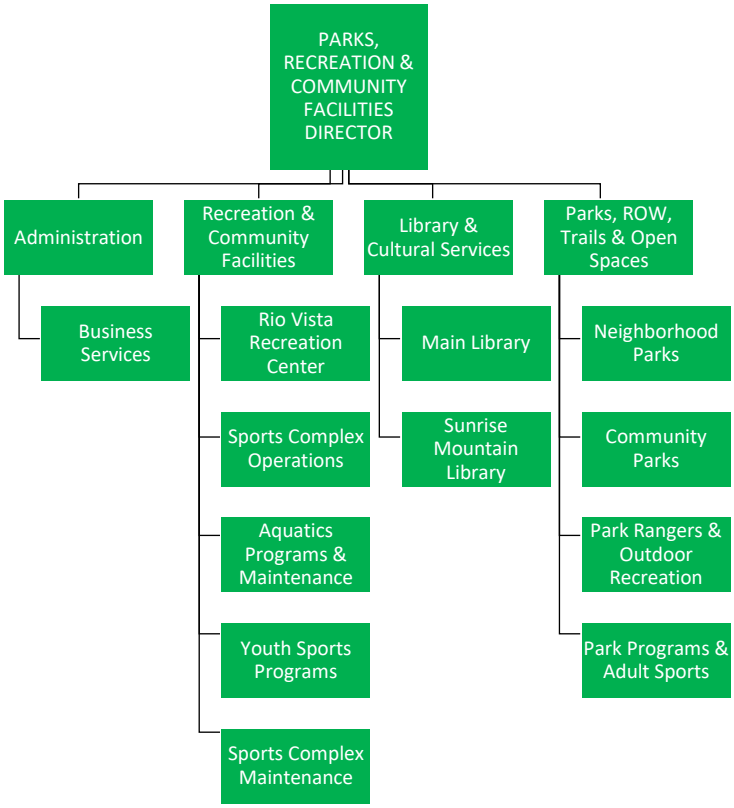
The Parks, Recreation & Community Facilities department manages the city's recreation programs and community facilities, neighborhood and community parks, open space, trails, park rangers, right-of-way maintenance, library system, and the Peoria Sports Complex. The primary focus of the Department is to provide a wide array of recreation and leisure services, programs and community facility operations, and events that enhance the quality of life for residents. The Department offers residents programming and facilities through opportunities from open access to highly personalized leisure experiences. The Department provides stewardship for and designs the park, open space, trails, and facility planning with a focus on sustainability and balanced preservation. Every amenity and program is centric to the community's health and wellness and enriches life in and around Peoria, every day.

https://www.peoriaaz.gov/government/departments/parks-recreation-and-community-facilities

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



ORGANIZATIONAL CHART



PURPOSE

Business Services provides support to the Parks, Recreation and Community Facilities Department and Neighborhood and Human Services Department. The division is directly responsible for the overall management of financial administration, human resources, guidance and support for employee recruitment, technology related backup, and Boards and Commissions administration.

ACCOMPLISHMENTS

- Awarded CAPRA Accreditation from the National Parks and Recreation Association for the second time
- Assisted staff in the transition to telecommuting and pandemic programming

INITIATIVES

- Update and create manuals and guiding documents for departmental staff
- Assist with learning and training for Microsoft Teams and all related apps and opportunities; craft department best practices for uses of Teams

BUDGET NOTES

The Covid-19 pandemic had a minimal impact on the Administration Division of the PRCF Department. Some changes made included:

- Staff schedules were adjusted to accommodate working from home as well as allow for seamless coverage of the front desk and back of house support
- Procedural changes were made as needed to fulfil the coordination between WFH and in-office staff

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2019	Actual FY 2020	Estimate FY 2021	Target FY 2022
HR related actions in ADP	2,220*	1,702	1,000	1,500
New accounts created	5,423	3,921	2,000	5,700
Registrations (Total)	37,175	16,162	20,000	30,000
Number of Refunds	3,197	4,259	5,000**	3,000

*Will be less in future years as set-up and transition caused an inflation in HR-related actions processed.
**With COVID-19 cancellations and programmatic changes, this estimate may be vastly different at the end of the fiscal year.

PURPOSE

To respond to the recreational needs of the community by providing opportunities for aquatic activities which contribute to the leisure time, physical development, and well-being of the participants.

ACCOMPLISHMENTS

- Successfully opened 2 pools to run 6 weeks of programming during COVID closures.
- Received $9,500 in grants from various organizations to offer free/reduced swim lessons.
- Had our 12th Annual Winter Water Safety Day and Polar Plunge with 105 who took the plunge and raised $2,000 for the swim lesson scholarship fund
- Ran a Water Safety Poster contest in May; had 26 entries.

INITIATIVES

- Restructure the schedule of swim lessons and training classes to help alleviate facility congestion during certain time periods
- Mainstream in-service agendas to make better use of training time for the part-time staff
- Host a keynote speaker/trainer to discuss lifeguard vigilance and awareness with part-time staff.
- Continue to monitor and be more cognizant of expenditures (specifically our part-time staff hours)

BUDGET NOTES

- Due to social distancing protocols, (one pool closed, less programming and less staff) we had a savings of 26% in PTNB wages. (est. $136,000)
- Aquatics had an overall savings of 10% to the Aquatics budget

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LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2019	Actual FY 2020	Estimate FY 2021	Target FY 2022
Maintain a 90% or higher overall satisfaction (above average/excellent) rating from swim lesson participant surveys	97%	98%	97%	97%
Maintain a 90% or higher overall satisfaction (above average/excellent) rating from swim team participant surveys	91%	NA	92%	95%
Maintain a 90% or higher overall satisfaction (above average/excellent) rating from dive team participant surveys	92%	NA	92%	95%

PURPOSE

To provide recreational opportunities to the community by providing a safe environment where children can learn essential life skills through team sports. To contribute to a healthy community by encouraging physical fitness and a high quality of life.

ACCOMPLISHMENTS

- Initiate Volunteer Coach Skill Training Videos at start of pandemic to connect our coaches with our participants.
- Created the "Coaches Spotlight Series" to show appreciation for our volunteers and to be used as a recruiting tool.
- Initiated eSports / eGaming programs as well as a strategic partnership with the City of Goodyear to offer online gaming programs.
- Conducted 1st Virtual Coaches Meeting for 2020 Fall season.
- Implemented Social Media Contests to connect with the community.
- Provided numerous resources and content on newly created "Home Hangouts" web page.
- Collaborated with Sports Complex to honor City of Peoria Youth Sports participants at Spring Training Game.

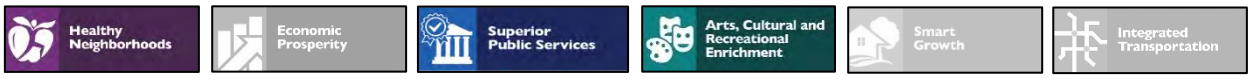
INITIATIVES

- Completed overhaul of all youth sports programming to conform with all health guidelines.
- Created "Return to Play Protocols" for the 2020 Fall season.
- Partnership with UK International Soccer for youth soccer camps.
- Initiated contract with Jet Baseball to offer youth baseball camps.
- Initiated discussion with local colleges and universities for youth sports internships.

BUDGET NOTES

The COVID-19 pandemic forced the cancellation of the 2020 Spring season after just four weeks. Full refunds were given to all participants, equating to approximately $127,000 in lost revenue. This pandemic also forced the cancellation of the entire 2020 Summer youth sports season, equating to approximately $70,000 in potential lost revenue.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Actual FY 2020	Estimate FY 2021	Target FY 2022
Provide youth sports recreation opportunities for children in community	5,341 Participants	4,869 Participants	3,597 Participants	1,700 Participants	2,200 Participants
Maintain a 90% or higher overall satisfaction (above average/excellent) rating from participant surveys	82%	84%	88%	90%	90%

PURPOSE

Provide recreational organized sports leagues that promote active and social engagement in an inclusive, safe environment.

ACCOMPLISHMENTS

- Implemented fall softball season for 69 teams with strict public safety
- Managed fall softball season at 151% recovery of direct costs
- Contracted softball umpires to fill void left by previous staff not returning
- Provided opportunity for public input regarding adult softball at Paloma Community Park
- Explored new ways of providing adult sports leagues in Peoria

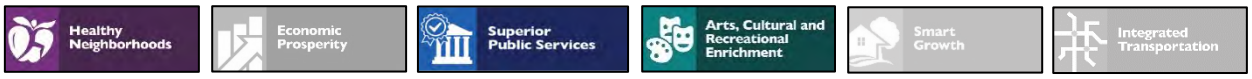
INITIATIVES

- Implement leagues that adhere to current public safety guidelines
- Continue recovering at least 100% of direct costs
- Continue exploring private partnerships for officials/umpires
- Amend IGA for the school district to decrease cost to city
- Continue public input process for new programs and public-private partnerships

BUDGET NOTES

Estimated $375k savings by not offering historical number of leagues due to COVID-19. Estimated $90k revenue loss (league registration and concessions) due to COVID-19.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2019	Actual FY 2020	Estimate FY 2021	Target FY 2022
Provide recreational organized sports leagues	473 Teams	317 Teams	149 Teams	256 Teams

PURPOSE

To provide exceptional customer service with quality recreation, fitness and rental facilities and programs. To contribute to an overall healthy community and high quality of life.

ACCOMPLISHMENTS

- Rio Vista Recreation Center staff dealt with a medical emergency with a patron in November of 2020. Staff was able to resuscitate the patron following a cardiac arrest using CPR and the AED. Following the incident, the patron informed staff that doctors believed he survived thanks to the fast response and actions of Rio Vista staff.
- Completed Lakeview Room Paint project in February of 2020. replacing the dark blue color on the south wall with a more neutral earth tone. The change was prompted after multiple requests for a more neutral color to match event color schemes, mainly weddings.
- Received a grant from the Arizona Sports and Tourism Authority in the spring of 2020 for cardio equipment replacement. Over the summer, fitness center treadmills, bikes and ecliptics were replaced with new Life Fitness equipment.
- Rec center was able to reopen following state mandated shut down due to COVID-19 with limited hours of operation, limited occupancy and added cleaning protocols.
- The insurance supplemental program continues to be a source of revenue throughout the pandemic. With low pass sales and frozen accounts, these programs continue to bring in revenue.
- During facility closures, the fitness team provided online fitness content to stay connected to the rec center patrons. In addition, the custodial crew completed a deep clean of the facility including carpets throughout.

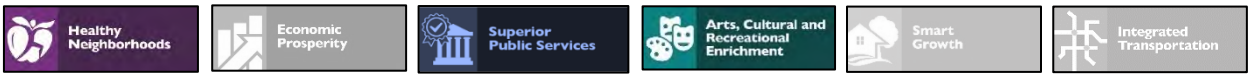
INITIATIVES

- Lakeview room window shade replacement.
- Restroom sink fixtures throughout the facility are being replaced with automatic faucets. This is a facilities lead project.
- Obtain quotes for the carpet replacement on first floor and riverside room.
- Research options for restroom and locker room renovations.

BUDGET NOTES

- No supplemental requests for FY22.
- Facility and amenity closures as a result from COVID-19 have significantly affected pass sales, resulting in a decrease in revenue.
- Facility and amenity closures as a result from COVID-19 have resulted in a savings in part-time staff expenses.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Estimate FY 2020	Target FY 2021
Provide daily group fitness classes in an effort create a Healthy Neighborhood	33,476 Participants	32,166 Participants	33,000 Participants	34,000 Participants
Provide recreation opportunities for drop in programming with pickle ball, fitness challenges, youth fit programs and teen volunteers	5,313 Participants	4,896 Participants	5,000 Participants	5,250 Participants
Maintain a 90% or higher overall satisfaction (above average/excellent) rating from rec center surveys	92%	92%	95%	95%

PURPOSE

To provide exceptional recreation experiences for the City of Peoria residents and various external user groups, while offering a diverse range of amenities.

ACCOMPLISHMENTS

- Opened Paloma Community Park in October 2020
- Hosted City of Peoria youth soccer, adult flag football, and adult softball leagues
- Held Special Olympics Bocce, softball and soccer tournaments
- Partnered with Diamond Girls Softball Association and Rio Vista Little League to host play for their leagues
- Completed a drainage project at Rio Vista Park to significantly improve turf conditions on the softball fields.

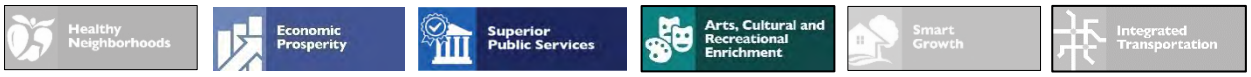
INITIATIVES

- Entering into design phase of Paloma Community Park phase II
- Increase amount of green recycled waste in the community parks
- Replace windscreen at maintenance shop and backstop pads on phase I at Rio Vista
- Complete renovation of Rio Vista Community Park playground
- Increase human capital by filling vacant positions and hiring new positions approved at Paloma
- Continue to be an economic driver and attract tourism through tournament promotion

BUDGET NOTES

Successfully managed budgets through the community park system; however, increases in utilities and increasing commodities pricing will continue to put pressure to maintain the current levels of service. Realized savings due to Paloma Community Park not operating the full year. Additional savings from PTNB due to reduced events from the COVID-19 pandemic-related closures and cancellation of events and tournaments, and closures of splash pads.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2019	Actual FY 2020	Estimate FY 2021	Target FY 2022
% of responses on Rio Vista Community Park patron survey rating experience as good to excellent	96%	97%	98%	98%
% of responses on Pioneer Community Park patron survey rating experience as good to excellent	95%	97%	98%	98%
% of responses on Paloma Community Park patron survey rating experience as good to excellent	N/A	N/A	98%	98%

PURPOSE

Enriching Peoria's evolving community through equal access to information, while offering inclusive programs, innovative technology and diverse collections.

ACCOMPLISHMENTS

- Received CARES ACT funding from the City of Peoria to fund 300 Wi-Fi hotspots for a special K-12 program and 50 Chromebooks paired with Wi-Fi units to help Peoria residents who may not have this technology at home
- Provided many new program options virtually to ensure staff still reached the public during the Pandemic:
    - Virtual Storytimes
    - Do-it-yourself videos
    - Games
    - Book clubs on Zoom
- Offered curbside service for patrons so that they could still have access to books during the shutdown
- Launched a new online service offering eBooks and eAudiobooks to our patrons called the "cloudLibrary"
- Added a new Blu-Ray collection to both of our libraries for enhanced media viewing

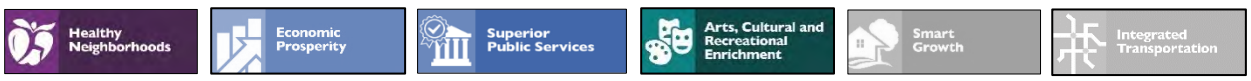
INITIATIVES

- Develop a business model and operating plan inclusive of outreach, programing and operations with the intent to increase overall engagement
- Increase outreach within Peoria in order to bring library services to citizens who cannot visit facilities
- Develop community partnerships that will improve program offerings and increase the patron experience within the library.
- Consistently develop and deploy patron surveys to enhance and improve library services
- Oversee the completion of the Main Library remodel
- Increase and improve SIC participation numbers and engagement within the community

BUDGET NOTES

Due to diminished library attendance and circulation, the PTNB and materials budgets will see a savings. Staff anticipates circulation and attendance numbers to improve as library restrictions are lifted.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2019	Actual FY 2020	Estimate FY 2021	Target FY 2022
Total Circulation (Physical & Digital)	1,812,867	1,415,356	900,000	1,200,000
Total Visits (Physical Visits)	525,343	382,230	120,000	200,000

PURPOSE

The purpose of the Peoria Neighborhood Parks Division is to enhance the community and neighborhood value by maintaining safe and clean amenities and landscape spaces that promote outdoor recreation, play and active lifestyles.

ACCOMPLISHMENTS

- Successfully opened the new Liberty Park
- Converted Sunset Park LL Field backstop to modern design and installed dugouts
- Completed installation of Calsense controller upgrade project
- Completed GPS installation in all Divisional vehicles
- Provided uninterrupted recreational opportunities throughout the pandemic
- Installed new sun shades located at Sunset & Monroe Park
- Converted turf into new landscape with sitting wall located at Sweetwater Park

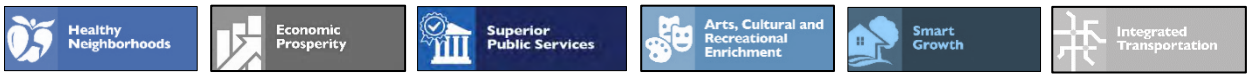
INITIATIVES

- Develop advisory council including PUSD faculty to expand inclusive playground design
- Create playground refurbishment program to extend playground structure lifespan
- Implement a Landscape Enhancement Contract to standardize pricing for next three years on landscape projects

BUDGET NOTES

Maintained levels of service through state and local mandates for COVID-19 response, as outdoor recreation was deemed an essential service. Above average water expenses due to the hot-dry summer. Divisional spending was under budget due to aggressive management of payroll, savings to electricity, and overall conservative fiscal spending.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2019	Actual FY 2020	Estimate FY 2021	Target FY 2022
Stabilize water usage to +/-5% through effective management using evapotranspiration and central control operation systems.	$594,909	$598,289 ↑ <1%	$685,516* ↑ 14%	<3%

* Includes above average water use for the hottest summer on record and the addition of a new park (Liberty Park).

Park Rangers/Outdoor Recreation Programs

PURPOSE

Provide front line customer service to the public while preserving natural habitat and enforcing rules and ordinances of city maintained parks, trails, and open space. Plan and implement outdoor recreational, educational and interpretive programs.

ACCOMPLISHMENTS

- Hired and trained 1 new Park Ranger and purchased 1 new Park Ranger Vehicle
- Provided 7 day a week, front-line customer service for 3 Community Parks, 37 Neighborhood Parks and over 30 miles of Recreational Trails
- Responded to 196 calls for service
- Organized 7 volunteer events which will yield 315 volunteer hours devoted to trail / open space cleanup and enhancement
- Conducted 9 small social distanced in person and 8 virtual classes devoted to Outdoor education
- Applied for 6 Grants - 4 Grants received, 1 Grant is pending, and 1 Grant was not awarded. The Grants received or pending total approx. $3,026. These Grants support Outdoor Recreation classes, establish a pollinator garden and enhance the Skunk Creek trail wildlife habitat

INITIATIVES

- Develop city wide Adopt-A-Trail and Park Ambassador programs
- Create and introduce a Junior Park Ranger program
- Study feasibility of using the Calbrisa Park nature habitat for outdoor education classes
- Identify and plan for recreational programming and outreach opportunities related to future trails and preserves such as Paloma Regional Preserve and Vistancia Village

BUDGET NOTES

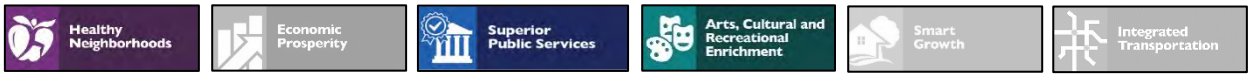
Park Rangers:

Maintained levels of service through state and locate mandates for COVID-19 response, as outdoor recreation was deemed an essential service. Savings are expected due to Paloma Ranger vacancies. COVID expenses to date are $212 and are anticipated to be $450 for the fiscal year.

Outdoor Recreation:

Maintained levels of service. Funds were moved within line items to reflect current operational practices.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department.



PERFORMANCE MEASURES	Actual FY 2019	Actual FY 2020	Estimate FY 2021	Target FY 2022
Citizen Service Calls Completed	293	338	400	400
Volunteer Hours	NA	260	315	380

Contracted Landscape Maintenance

PURPOSE

To provide oversight and sustainable management of City maintained landscaping and urban forest ensuring the aesthetics, functionality, and environment are protected. Administer landscape maintenance contracts following best management practices and accountability in the execution of landscape maintenance city-wide.

ACCOMPLISHMENTS

- Upgraded and consolidated several stand-alone irrigation controllers into four central smart controllers
- Developed a Community Forestry Management plan for implementation
- Received the Tree City USA designation for the 12th consecutive year and the City's 2nd consecutive Growth Award through the AZ State Forestry Office
- Received $5,000 in grant dollars to assist in the removal of 23 high-risk trees at various locations city-wide

INITIATIVES

- Develop a Community Forestry Program based on implemented management plan and landscape design standards to increase tree care
- Renegotiate Old Town/City Hall contract for operational efficiencies
- Manage irrigation water according to evapotranspiration per State Drought Contingency recommendation by including smart controllers on landscape projects
- Develop weed control/education program for Non-City Maintained ROW

BUDGET NOTES

Maintained levels of service through state and local mandates for Covid-19 response, landscape maintenance declared an essential service by the Governor's Office. Above average water expenses due to the record-breaking hot-dry summer.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2019	Actual FY 2020	Estimate 2021	Target FY 2022
Stabilize water usage to +/-5% through effective management using evapotranspiration and central control operation systems*	$266.092 -8.4%	$313,596* +17.8%	$393,202** +25.5%	$325,608 -17.2%
Maintain at least $2 per Capita spending on Community Forestry expenditures***	$7.63	$8.02	$8.02	$8.50

* Expected higher usage in FY20 with systems fully operational.
**However, the summer of 2020 was the hottest and driest summer recorded with over 50 days above 110 degrees. Systems continued to run into the fall for plant recovery from summer dormancy.
***This performance measure is a mandate of the Tree City USA status through the Arbor Day Foundation

PURPOSE

To facilitate the operations and maintenance of City owned multi-use pathways (MUP) and mountain hiking trails within river or wash corridors and open-space preserves. Work with planning and development to ensure lands are conserved for public recreation.

ACCOMPLISHMENTS

- Added 4.2 miles of hiking and mountain biking trails to Sunrise Mt. Preserve, while mitigating mine pits
- Supported New River Trail - Happy Valley to Jomax & Hatfield Utility Corridor Design Concept Report
- Installed avenue wayfinding signage on bridge underpasses on MUPs
- Installed ADA connecting paths from New River Trail to Beardsley ramadas
- Replaced and upgraded lighting to LED at all underpasses

INITIATIVES

- Design, construct and set up a maintenance program for Paloma Regional Preserve hiking and biking trails
- Develop and implement Northern Peoria Trails & Design Guidelines Master Plan update
- Continue with wayfinding signage installation on mountain trails
- Identify wildcat hiking trails in preserves for inclusion into trail system and redevelop naming system to incorporate added trails
- Collaborate with Park Rangers on standard operating procedures for maintenance and outdoor programming
- Increase revenues by attracting more and diverse race events, providing exceptional customer service to race promoters

BUDGET NOTES

- Increased level of service to meet 200% traffic increase during spring 2020 quarantine and on-going 50% increase in traffic during the Covid-19 pandemic as outdoor recreation was deemed essential and a recommended activity by the Governor's Office.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2019	Actual FY 2020	*Estimate FY 2021	*Target FY 2022
Linear Miles of Trail Added	.66	4.2	15.85	16
Acres of Open Space Added	460	0	1,855	1,670

* Acreage and miles in FY2021 and FY2022 is attributed to the Paloma Regional Preserve and Vistancia Open Space dedication, respectively.

PURPOSE

To provide a venue for Major League Baseball Spring Training that not only engages community baseball fans, but also a venue for community members to engage in diverse programing and enjoy a variety of activities utilizing multiple outdoor assets as well indoor amenities found in the colonnade.

ACCOMPLISHMENTS

- Developed safety protocols and operations manuals to support safe events at the Sports Complex, both Spring Training and Non-Spring Training
- Reviewed expenditures to find reductions in costs during periods of no events and activities
- Deployed Sports Complex staff to support needs in Recreation, Neighborhood and Community Parks
- Resumed high school baseball events (7 total) in the Fall of 2020
- Hosted Covid-19 Testing Site in East Parking Lot for 6 months

INITIATIVES

- Regain local customer confidence in attending Spring Training games through the Resident Rewards program and regional loyalty initiatives.
- Continue initiative of cross training and support with other divisions in PRCF.
- Regain foothold of hosting baseball tournaments during every available weekend and re-start non-sporting events such as car shows, road races, and festivals

BUDGET NOTES

- Utilized savings to support local and out-of-town training opportunities for full-time staff members.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2019	Actual FY 2020	Estimate FY 2021	Target FY 2022
Mariners/Padres Field Use	3,375	2454	2229	2750
Stadium Usage	976	583	250	650
Sports Complex # of Events Held	534	232	175	350

Operating Budget Summary

Planning and Community Development

Expenditures by Category	FY2019 Actual	FY2020 Actual	FY2021 Budget	FY2021 Estimate	FY2022 Budget	Pct Chg
Personal Services	$1,176,722	$1,192,258	$1,579,048	$1,578,548	$1,557,148	-1.39%
Contractual Services	$199,518	$388,170	$289,559	$253,795	$254,892	-11.97%
Commodities	$16,287	$8,171	$9,900	$10,711	$41,452	318.71%
Total Expenditures	**$1,392,527**	**$1,588,598**	**$1,878,507**	**$1,843,054**	**$1,853,492**	**-1.33%**

Expenditures by Division	FY2019 Actual	FY2020 Actual	FY2021 Budget	FY2021 Estimate	FY2022 Budget	Pct Chg
Community Dev Administration	$486,671	$501,938	$487,904	$484,585	$459,730	-5.77%
Planning	$905,856	$1,086,660	$1,390,603	$1,358,469	$1,393,762	0.23%
Total Expenditures	**$1,392,527**	**$1,588,598**	**$1,878,507**	**$1,843,054**	**$1,853,492**	**-1.33%**

Staffing by Division	FY2019 Actual	FY2020 Actual	FY2021 Budget	FY2021 Estimate	FY2022 Budget	Pct Chg
Community Dev Administration	3.00	3.00	3.00	3.00	3.00	0.00%
Planning	10.00	10.00	10.00	10.00	10.00	0.00%
Total Staffing	**13.00**	**13.00**	**13.00**	**13.00**	**13.00**	**0.00%**

PLANNING & COMMUNITY DEVELOPMENT

DEPARTMENT MISSION

To guide and enrich Peoria's current and future physical, social, and economic character through strategic planning and guiding development activities in alignment with the community's long-term goals and policies.

DEPARTMENT DESCRIPTION

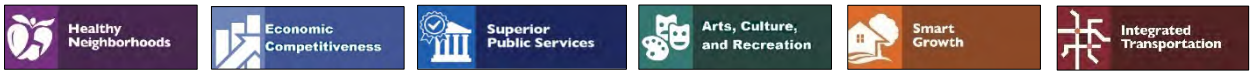
The Planning Department plays a central role in guiding the growth and redevelopment within our City. The Department is primarily responsible for the development of long-range policies and the processing of current development applications.

Our staff is committed to:

- Respecting and balancing the multitude of community interests
- Improving the quality of the built environment
- Protecting natural and culturally significant areas
- Fostering a vibrant economy
- Promoting a variety of housing and lifestyle options
- Providing quick and accurate service
- Finding practical, common sense solutions

https://www.peoriaaz.gov/government/departments/planning-and-zoning

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



ORGANIZATIONAL CHART



PURPOSE

The Planning Department's Administration Division provides overall management, direction, and support for the Community & Strategic Planning Division. In addition, the Administration Division is responsible for the management and support of the department's overall budget and policy initiatives. A majority of the division's budget and time is allocated in direct support of our various planning and strategic initiatives.

ACCOMPLISHMENTS

- Prepared agendas, transmitted legal notices, assembled packets, compiled minutes and provided support for the following boards and commission meetings in 2020:
  - Board of Adjustment: 0
  - Design Review Board: 2
  - Historic Preservation Commission: 3
  - Planning & Zoning Commission: 12
- Successful selection of consultants to provide on-call historic, archaeological, and environmental professional services for next five years

INITIATIVES

- Update website, department collateral, and review methods to continue to enhancing the customer's online and digital experience
- Continue digitizing archived planning applications as a means to improve expediency and efficiency in fulfilling records requests from internal and external customers
- Provide support for increased submittal of planning applications electronically
- Enhance reporting of Planning Department metrics in support of Community & Strategic Planning Division

BUDGET NOTES

No notable changes to budget.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2019	Actual FY 2020	Estimate FY 2021	Target FY 2022
Total number of board/commission meetings held and supported	26	25	20	31
Total number of development applications received and processed for reviewing	211	191	198	202

PURPOSE

The Community & Strategic Planning Division works collaboratively with other departments to ensure each development proposal meets or exceeds all applicable regulations and is of the highest quality possible. It is also important to ensure services are rendered as quickly, thoroughly, and as efficiently as possible; thus processes are continuously reviewed for improvement.

ACCOMPLISHMENTS

- Voter Ratification of the new Peoria General Plan 2040
- Established P83 area as a Central Business District, which creates an additional economic tool to incentivize redevelopment
- Adopted COVID relief measures to assist local business community, including suspension of the Temporary Sign Code and creation of a no fee, expedited temporary use permit for expansion of outdoor dining patios

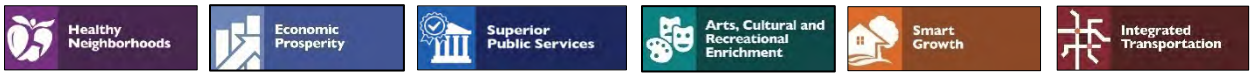
INITIATIVES

- Completion of Accela improvements that will enable customers to submit all remaining planning applications electronically through ACA/EDR interface
- Review and modernization of Zoning Ordinance regulations with regard to: Parking, Mobile Food Vendors; Accessory Structures; Group Homes and Small-Cell Site regulations
- Systematical review and refinement of design guidelines and policies within the Peoria Design Review Manual
- Collaboration with State Land Department on final annexation and entitlement of key areas

BUDGET NOTES

No notable changes to budget.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2019	Actual FY 2020	Estimate FY 2021	Target FY 2022
Provide thorough and timely review of development cases:				
• Conditional Use Permits	13	13	15	21
• General Plan Amendment	27	22	19	21
• Preliminary Plats	20	18	21	21
• Rezonings	13	12	19	21
• Site Plan Reviews	15	14	17	21
• Temporary Use Permits	3	5	7	21

Operating Budget Summary

Police

Expenditures by Category	FY2019 Actual	FY2020 Actual	FY2021 Budget	FY2021 Estimate	FY2022 Budget	Pct Chg
Personal Services	$39,788,971	$40,939,669	$43,446,139	$43,264,857	$44,553,264	2.55%
Contractual Services	$8,133,011	$8,131,599	$9,011,900	$8,213,933	$8,885,553	-1.40%
Commodities	$1,157,430	$1,248,141	$1,548,127	$1,412,338	$1,074,879	-30.57%
Capital Outlay	$115,196	$424,679	$49,303	$2,212	$0	-100.00%
Total Expenditures	**$49,194,608**	**$50,744,087**	**$54,055,469**	**$52,893,340**	**$54,513,696**	**0.85%**

Expenditures by Division	FY2019 Actual	FY2020 Actual	FY2021 Budget	FY2021 Estimate	FY2022 Budget	Pct Chg
Police Administration	$2,722,849	$2,335,593	$2,870,352	$2,739,031	$3,368,882	17.37%
Criminal Investigation	$5,480,386	$4,530,317	$5,989,513	$6,201,148	$6,432,263	7.39%
Patrol Services - South	$13,732,317	$11,968,967	$15,621,003	$15,255,652	$15,826,596	1.32%
Patrol Services - North	$9,815,255	$7,504,312	$9,948,871	$9,965,209	$10,639,137	6.94%
Operations Support	$6,519,837	$5,221,205	$6,516,390	$7,122,929	$6,969,188	6.95%
Pd Technical Support	$4,537,511	$4,326,411	$5,031,524	$5,016,417	$5,076,081	0.89%
Staff Services	$1,583,165	$1,588,393	$1,447,959	$1,444,071	$1,424,775	-1.60%
Pd Communications	$3,207,323	$2,871,991	$3,499,930	$3,500,597	$3,521,661	0.62%
Strategic Planning	$696,537	$363,403	$604,419	$604,507	$648,719	7.33%
Az Auto Theft Grant	$160	$0	$0	$0	$0	NA
St Anti-Racketeering-Pd	$114,385	$245,193	$230,422	$184,735	$192,912	-16.28%
Federal Forfeiture	$237,466	$13,328	$136,970	$15,512	$56,214	-58.96%
COPS Universal Hiring Grant	$32,138	$30,167	$0	$0	$0	NA
GITEM Grant	$100,412	$85,146	$101,889	$101,889	$102,050	0.16%
School Resource Officer IGA	$0	$212,000	$362,000	$0	$0	-100.00%
Postal Inspection System Grant	$406	$2,150	$5,993	$3,489	$6,002	0.15%
Victims Of Crime Act Grant	$68,822	$7,587	$867,581	$93,080	$96,277	-88.90%
Justice Assistance Grant	$19,857	$60,730	$137,897	$272,967	$17,306	-87.45%
FBI MOU	$0	$84	$18,566	$0	$0	-100.00%
Governor of Highway Safety Grants (GOHS)	$230,745	$208,034	$351,612	$172,791	$35,014	-90.04%
Bulletproof Vest Partnership	$13,862	$16,678	$24,588	$16,588	$16,753	-31.87%
Arizona Criminal Justice System Grant	$0	$0	$38,820	$29,552	$15,000	-61.36%
Federal DEA IGA	$12,471	$18,316	$40,214	$21,033	$21,066	-47.62%
Miscellaneous PD Grants	$0	$30,000	$36,000	$36,000	$25,000	-30.56%
Homeland Security CFDA#	$49,849	$77,476	$136,084	$69,715	$10,300	-92.43%
CARES Act	$0	$9,011,905	$0	$0	$0	NA
Citizen Donations-Pd	$15,171	$5,296	$26,872	$25,578	$2,500	-90.70%
Police Explorer Trust Fd	$3,685	$9,406	$10,000	$850	$10,000	0.00%
Total Expenditures	**$49,194,608**	**$50,744,087**	**$54,055,469**	**$52,893,340**	**$54,513,696**	**0.85%**

Operating Budget Summary

Police

Staffing by Division	FY2019 Actual	FY2020 Actual	FY2021 Budget	FY2021 Estimate	FY2022 Budget	Pct Chg
Police Administration	11.00	11.00	11.00	13.00	14.00	27.27%
Criminal Investigation	37.00	37.00	37.00	39.00	39.00	5.41%
Patrol Services - South	96.00	97.00	97.00	95.00	95.00	-2.06%
Patrol Services - North	57.00	57.00	57.00	56.00	58.00	1.75%
Operations Support	40.00	40.00	40.00	39.00	39.00	-2.50%
Pd Technical Support	13.00	13.00	13.00	13.00	13.00	0.00%
Staff Services	7.00	7.00	7.00	7.00	7.00	0.00%
Pd Communications	35.00	35.00	35.00	35.00	35.00	0.00%
Strategic Planning	6.00	6.00	6.00	6.00	6.00	0.00%
Victims Of Crime Act Grant	1.00	1.00	1.00	2.00	2.00	100.00%
Total Staffing	**303.00**	**304.00**	**304.00**	**305.00**	**308.00**	**1.32%**

DEPARTMENT MISSION

The Peoria Police Department is committed to partnering with the community to maintain trust, ensure a high quality of life and safety, and preserve life and property.

DEPARTMENT DESCRIPTION

The City of Peoria's Police Department has a strong Community-Oriented Policing philosophy, which shapes the way the Department operates. Integral to the Community-Oriented Policing philosophy are programs such as Citizen Police Academies, Bicycle Patrols and the Volunteer Program. The Peoria Police Department shares a commitment to provide quality services for the community and to make our city safe.

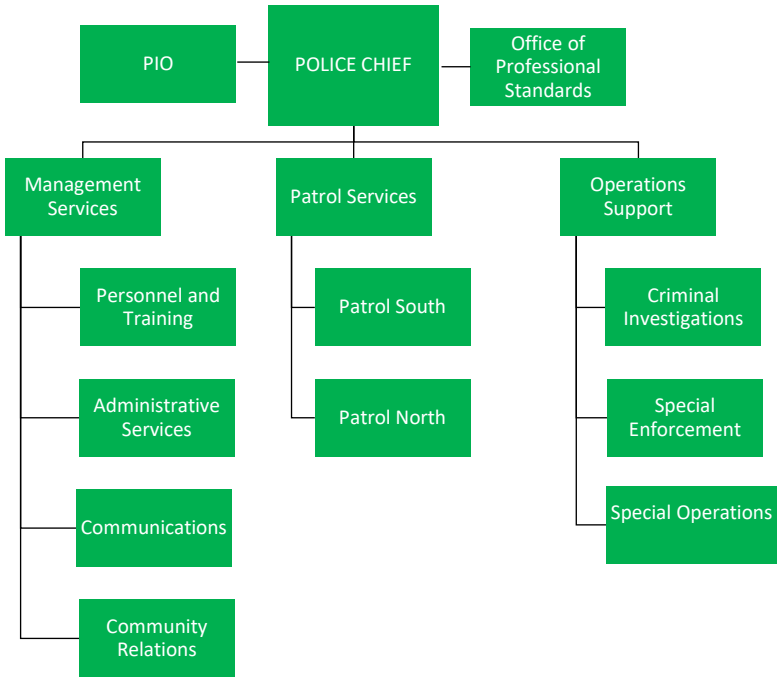
Funding comes mainly from the general fund with supplemental funding from grant, donation and forfeiture sources. Patrol Services, Criminal Investigations, Community Relations, Special Operations, Special Enforcement and Communications primarily serve external customers while Police Administration, Personnel and Training, and Administrative Support provide services to internal customers in both the Police Department and various city departments.

https://www.peoriaaz.gov/government/departments/police

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



ORGANIZATIONAL CHART



PURPOSE

Police Administration is responsible for the overall management direction and support of the Police Department including responding to Council and legislative activities, media and community relations, public information, accreditation requirements and management of the Professional Standards Unit (Internal Affairs).

ACCOMPLISHMENTS

- The Crime Free Multi Housing Program (CFMHP) is a state-of-the-art, crime prevention program designed to reduce crime, drugs, and gangs on apartment properties. The three phase program is currently underway within Peoria under the supervision of the police department. Certification of property managers and the property is awarded upon successful completion of the program. The anticipated benefits are reduced police calls for service, a more stable resident base, and reduced exposure to civil liability.
- All three positions in the Victims Assistance Unit are fully staffed and partially funded by a three year grant from the Victims of Crime Act, Victims Assistance Program.
- There was an increase to the grant award amounts from the Arizona Department of Homeland Security and the Governor's Office of Highway Safety.
- Donations were received from the Peoria Police Citizen's Academy Alumni to purchase and train Peoria Police Department's new Explosive Ordinance Device (EOD) Canine.
- Even in a pandemic, the Department found a way to give back to the community. This year's annual Shop-With-A-Cop event was a drive-thru edition, held in Centennial Park, providing gifts to over 50 deserving kids in the community.

INITIATIVES

- Administrative Functions
- Professional Standards Functions
- Public Information/Media Relations
- Management of Police Department Operations
- Accreditation Administration

BUDGET NOTES

The department received two Covid relief grants totaling $121,686 from the Arizona Criminal Justice Commission and the US Department of Justice, for Coronavirus Emergency Supplemental Funding Programs.

- AZ Criminal Justice Commission (ACJC) Grant for $38,820 for purchasing of equipment and software to allow critical work to continue remotely and for purchasing of biohazard cleaning services to Department stations and vehicles.
- Judge Advocate General (JAG) Grant for $82,866 for funding overtime costs due to increased staffing demands; purchasing of equipment and software to allow critical work to continue remotely; purchasing of an emergency traffic sign to increase public information dissemination and the purchasing of personal protective equipment and biohazard cleaning services.

Covid Relief Grant Funding is expected to be spent by end of FY21.

- Spring Training for 2020 was cancelled early, resulting in reduced expense of Special Event overtime for the Department.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2019	Actual FY 2020	Estimate FY 2021	Target FY 2022
Average response time to priority one calls (CY) -Call to Dispatch (CY) -Dispatch to Arrival (CY)	 1:45 5:23	 1:35 5:24	 1:37 5:36	 1:35 5:25
Calls for Service per 1,000 residents (CY) - Citizen Initiated (CY) - Officer Initiated (CY)	 296 213	 264 146	 259 154	 278 176
UCR Part I crimes per 1,000 residents (CY) - Violent Crimes (CY) - Property Crimes (CY)	 2.3 18.2	 2.5 14.6	 **	 **
% of UCR Part I crimes cleared (CY)	24.0%	25.5%	**	**

** Federal mandate required NIBRS(National Incident-Based Reporting System) reporting to replace Uniform Crime Reporting (UCR) reporting as of January 1, 2021. Data reporting is too new to be able to provide an estimate at this time. Updated statistics will be provided at a future date.

PURPOSE

The Operations Division comprises Patrol Services and is responsible for partnering with the community to provide professional, responsible and proactive law enforcement. Activities include responding to calls, crime analysis and strategic planning.

ACCOMPLISHMENTS

- Redistributed Patrol resources to allocate calls for police service more equitably by incorporating a mid-shift to complement shifts 1 and 2 Patrol officers
- Modernized the Police Field-Training Program to combine adult learning techniques with more detailed objectives and higher standards of training
- Upgraded Body Worn Camera technology to simplify use and streamline interface with police reporting systems
- Upgraded Mobile Data Computers in Patrol Vehicles to a more user-friendly model
- Incorporated an optional non-magnifying reflector sight to handguns carried by patrol officers to provide better tracking and accuracy
- Implementation of the Off Highway Vehicle (OHV) Education and Enforcement program to address off-road vehicles in unimproved areas utilizing a grant from Arizona State Land

INITIATIVES

- Operations Functions
- Management Functions
- Administrative Support
- Crime Analysis
- Provide Strategic Planning Information

BUDGET NOTES

The COVID-19 pandemic affected the Police Department's Operation's Division in the following way:

- Officers were provided with instructions on best practices to keep themselves safe while continuing to perform their patrol duties. Officers were provided with PPE (Personal Protective Equipment) as well as directed to respond to non-emergency calls for service by telephone whenever possible. Officers were also advised to contact subjects outside and to maintain social distancing when possible. When making an arrest, Officers were instructed to use PPE and disinfect patrol vehicle after transport.

- Additionally, officers were instructed on decontamination procedure and resources should they be exposed to COVID in the course of performing their duties. Officers were given special leave to facilitate quarantine if necessary.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PURPOSE

The Operations Support Bureau oversees Criminal Investigations, Special Operations Section and the Special Enforcement Section. Criminal Investigations is responsible for investigating criminal offenses, following up with victims of crime and working with other agencies to address social and criminal offenses. Special Operations Section is responsible for the School Resource Officer Program, traffic enforcement, accident investigation and reconstruction, and Crisis Intervention Team (CIT)/Misdemeanor Repeat Offender Program (MROP). Finally, the Special Enforcement Section covers the Special Assignment Unit (SWAT), the Canine Unit, and Narcotics Investigations.

ACCOMPLISHMENTS

- In partnership with the Peoria Unified School District, the department offered a free Youth Citizen Police Academy at four different schools during the month of June. This was accomplished with COVID safety protocols in place and made possible by a grant funded through the Edward Byrne Memorial Justice Assistance Grant.
- Total traffic accidents reduced by over 18.5% (over 650) from the prior year
- Total number of DUI's down 22% from prior year
- Addition of the Department's first Explosive Ordinance Device (EOD) Canine which allows the department to complete security sweeps for all major events including MLB, Large City Events, etc. Prior to having this canine, the department had to depend on other cities to complete the EOD security sweeps. This canine is dual purpose so when not focusing on EOD concerns he is assigned to patrol.
- Addition of the first School Resource Officer (SRO) for Peoria Accelerated High School
- In February a Motorcycle Safety Event was held, instructing 28 riders in motorcycle safety. The registration was free, made possible by a grant from the Governor's Office of Highway Safety.
- DRE/HGN Instructor School - DRE (Drug Recognition Expert) provides specific training for officers to identify and recognize driver impairment specific to narcotics. HGN (Horizontal Gaze Nystagmus) is a field sobriety test that identifies an individual's approximate blood alcohol level. These specific trainings are outside of an officer's basic training and require a specific certification. Funding from the Governor's Office of Highway safety has been provided to allow the Police Department to put on DRE/HGN training. Over the last year, the Peoria Police Department hosted and provided training for officers from almost every law enforcement agency in Maricopa County.

INITIATIVES

- Investigations
- Court Functions
- Administrative Functions
- AFIS(Automated Fingerprint Identification System) and Photo Systems
- Pawn Functions
- Enforcement of State Traffic Laws
- Traffic Safety Programs Administration
- Management of Operations
- Education/Public Outreach
- School Resource Officer Program
- CIT/MROP Homeless Outreach
- Street Racing Taskforce with Phoenix Police Department
- Officer Peer Support Program

BUDGET NOTES

The COVID-19 pandemic affected the Police Department Operation's Division in the following ways:

- There was a reduction of the amount of vehicles on the roadways with more people working from home and students going to virtual learning. This could correlate to the reduction in DUI's and accidents.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PURPOSE

The Management Services Division provides operating support to the Police Department. Staff completes assignments in:

- Administrative Services
- Personnel and Training
- 9-1-1 Communications
- Community Services

ACCOMPLISHMENTS

- The Records Unit completed the transition from Uniform Crime Reporting (UCR) to National Incident-Based Reporting System (NIBRS). Beginning January 2021, improved crime data collection and reporting meets the federal mandate.
- The Communications Section began using Kronos Telestaff personnel scheduling software. This results in improved coordination, especially to fill shift vacancies for the 24/7 operation.
- Personnel & Training have maintained an elevated rate of on-boarding new employees. Quality candidates were selected and vacancy levels have been greatly reduced.
- The Training Unit was reorganized with the addition of one training officer and a new civilian instructor. Staff is using computer systems to provide training through a variety of means that are easier to access.
- 9-1-1 Communications upgraded to Rapid SOS computer software. Citizens create a health profile, which first responders can access during a medical emergency.
- The Community Services Section continues to strive for safer apartment complexes and manufactured housing through the Crime Free Multi-Housing Program (CFMHP). Crime Prevention through Environmental Design (CPTEDs), which are phase II of the program, have been completed at 90% of the participating properties throughout the city.

INITIATIVES

- Administrative Services is responsible for the department's payroll, budget/financial management, grant administration, fleet, equipment and technology, property and evidence standards and compliance and records management.
- Personnel and Training Services is responsible for recruitment and background investigations, firearms training and weapons inventory and Police personnel training.
- Communications (911 Call Center) is responsible for answering and dispatching calls for service and processing warrants in the computer aided dispatch system.
- Community Services is focused on improving quality of life by creating safer neighborhoods. Activities include the animal control program, community referral services, and crime prevention and educational activities.

BUDGET NOTES

The Property Unit is assessing their increased workload and future storage needs. A rise in items managed occurred over the last year.

The COVID-19 pandemic affected the Management Services Division in the following ways:

- Department volunteers, youth program and Citizen's Academy programs were temporarily placed on hold.
- Special police events such as the Animal Control spay and neuter clinic were postponed.
- The 9-1-1 Communications center is a 24-hour essential service and extra cleaning precautions were implemented to ensure safety and minimize staff exposure.
- The pandemic created unique technology challenges for the department. Working remotely for administrative staff has proved effective, however due to the sensitive nature of the department's day-to-day business, unique technology challenges arose.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



Operating Budget Summary

Public Works

Expenditures by Category	FY2019 Actual	FY2020 Actual	FY2021 Budget	FY2021 Estimate	FY2022 Budget	Pct Chg
Personal Services	$11,998,550	$13,405,630	$14,829,652	$14,830,302	$15,195,019	2.46%
Contractual Services	$21,606,224	$22,245,460	$24,942,575	$23,255,169	$26,616,171	6.71%
Commodities	$4,455,184	$4,586,503	$5,194,782	$5,306,801	$5,293,119	1.89%
Capital Outlay	$5,234,252	$3,266,198	$8,033,928	$8,293,406	$4,185,907	-47.90%
Total Expenditures	**$43,294,210**	**$43,503,791**	**$53,000,937**	**$51,685,678**	**$51,290,216**	**-3.23%**

Expenditures by Division	FY2019 Actual	FY2020 Actual	FY2021 Budget	FY2021 Estimate	FY2022 Budget	Pct Chg
Public Works Administration	$638,793	$685,218	$811,788	$811,788	$696,345	-14.22%
Commercial Front Load	$1,693,107	$1,686,444	$1,904,617	$1,904,617	$1,931,536	1.41%
Commercial Roll-Off	$574,565	$573,437	$616,810	$616,810	$608,422	-1.36%
Solid Waste Admin	$624,214	$631,454	$803,291	$880,865	$784,494	-2.34%
Residential Collection	$7,247,677	$6,917,628	$8,536,458	$8,536,458	$8,993,681	5.36%
Residential Recycling	$2,441,610	$2,921,621	$3,028,660	$3,028,660	$3,982,037	31.48%
Solid Waste Environmental	$481,134	$531,513	$686,764	$609,190	$736,246	7.21%
Solid Waste Eqt Reserve	$1,663,986	$1,042,728	$2,553,400	$2,553,400	$901,000	-64.71%
Drainage Systems Operations	$934,041	$1,113,825	$1,302,427	$1,301,887	$1,388,116	6.58%
Fleet Maintenance	$5,124,278	$5,427,169	$6,077,115	$6,077,115	$6,226,512	2.46%
Fleet Reserve	$2,035,091	$1,893,827	$3,487,963	$3,487,963	$2,594,338	-25.62%
Streets/Transit Equipment Reserve	$126,495	$104,019	$1,369,500	$1,369,500	$586,090	-57.20%
Facilities Admin	$437,435	$367,268	$345,365	$345,365	$369,516	6.99%
Daytime Facility Services	$1,617,219	$1,850,571	$2,144,432	$2,144,432	$2,202,830	2.72%
Nighttime Facilities Services	$755,116	$862,812	$925,957	$925,957	$957,615	3.42%
Utility Management	$952,004	$872,440	$992,761	$992,761	$927,379	-6.59%
Facilities Operating Projects	$545,742	$661,284	$786,651	$714,942	$648,436	-17.57%
Technical Operations	$1,562,511	$1,785,047	$1,623,793	$1,623,793	$1,711,739	5.42%
Streets Admin	$954,596	$995,521	$1,016,872	$1,016,872	$1,166,854	14.75%
Signs And Striping	$1,082,205	$1,092,172	$1,281,774	$1,281,774	$1,249,721	-2.50%
Traffic Signal Maintenance	$2,767,300	$2,997,901	$3,080,559	$3,077,549	$3,102,521	0.71%
Street Maintenance	$3,165,630	$3,077,596	$3,330,903	$3,330,903	$3,450,218	3.58%
Sweeper Operations	$845,280	$899,334	$965,078	$965,078	$963,112	-0.20%
Transit Division	$5,024,179	$4,512,962	$5,327,999	$4,087,999	$5,111,458	-4.06%
Total Expenditures	**$43,294,210**	**$43,503,791**	**$53,000,937**	**$51,685,678**	**$51,290,216**	**-3.23%**

Staffing by Division	FY2019 Actual	FY2020 Actual	FY2021 Budget	FY2021 Estimate	FY2022 Budget	Pct Chg
Public Works Administration	3.00	3.00	3.00	3.00	3.00	0.00%
Commercial Front Load	5.10	5.10	5.10	5.10	5.10	0.00%
Commercial Roll-Off	2.10	2.10	2.10	2.10	2.10	0.00%
Solid Waste Admin	4.00	4.00	4.00	3.00	3.00	-25.00%
Residential Collection	31.05	32.80	32.80	32.80	33.80	3.05%
Residential Recycling	13.00	13.00	13.00	13.00	13.00	0.00%
Solid Waste Environmental	3.00	4.00	4.00	5.00	5.00	25.00%

Operating Budget Summary

Public Works

Drainage Systems Operations	4.20	4.20	4.20	4.20	4.20	0.00%
Fleet Maintenance	14.00	14.00	14.00	14.00	14.00	0.00%
Facilities Admin	3.00	3.00	3.00	2.00	2.00	-33.33%
Daytime Facility Services	11.00	11.00	11.00	11.00	11.00	0.00%
Nighttime Facilities Services	10.75	10.75	10.75	10.75	10.75	0.00%
Facilities Operating Projects	4.00	4.00	4.00	4.00	4.00	0.00%
Technical Operations	9.00	9.00	9.00	9.00	9.00	0.00%
Streets Admin	5.80	5.80	5.80	5.80	5.80	0.00%
Signs And Striping	7.00	7.00	7.00	7.00	7.00	0.00%
Traffic Signal Maintenance	6.00	6.00	6.00	6.00	7.00	16.67%
Street Maintenance	16.00	16.00	16.00	16.00	16.00	0.00%
Sweeper Operations	4.00	5.00	5.00	5.00	5.00	0.00%
Transit Division	9.50	9.50	9.50	9.50	10.50	10.53%
Total Staffing	**165.50**	**169.25**	**169.25**	**168.25**	**171.25**	**1.18%**

DEPARTMENT MISSION

To preserve and enhance the City of Peoria's infrastructure and programs for future generations through sustainable practices, superior public service and efficient operation and maintenance.

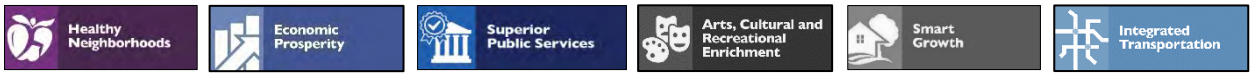
DEPARTMENT DESCRIPTION

The Public Works Department maintains the City's infrastructure, provides solid waste and transit services to our residents, and supports other departments with fleet and facility services. Each division has their own set of programs and services, all working with the City's vision: to maintain our residents' quality of life, to be recognized as leaders in service delivery, and to be responsible stewards for the City's resources and assets.

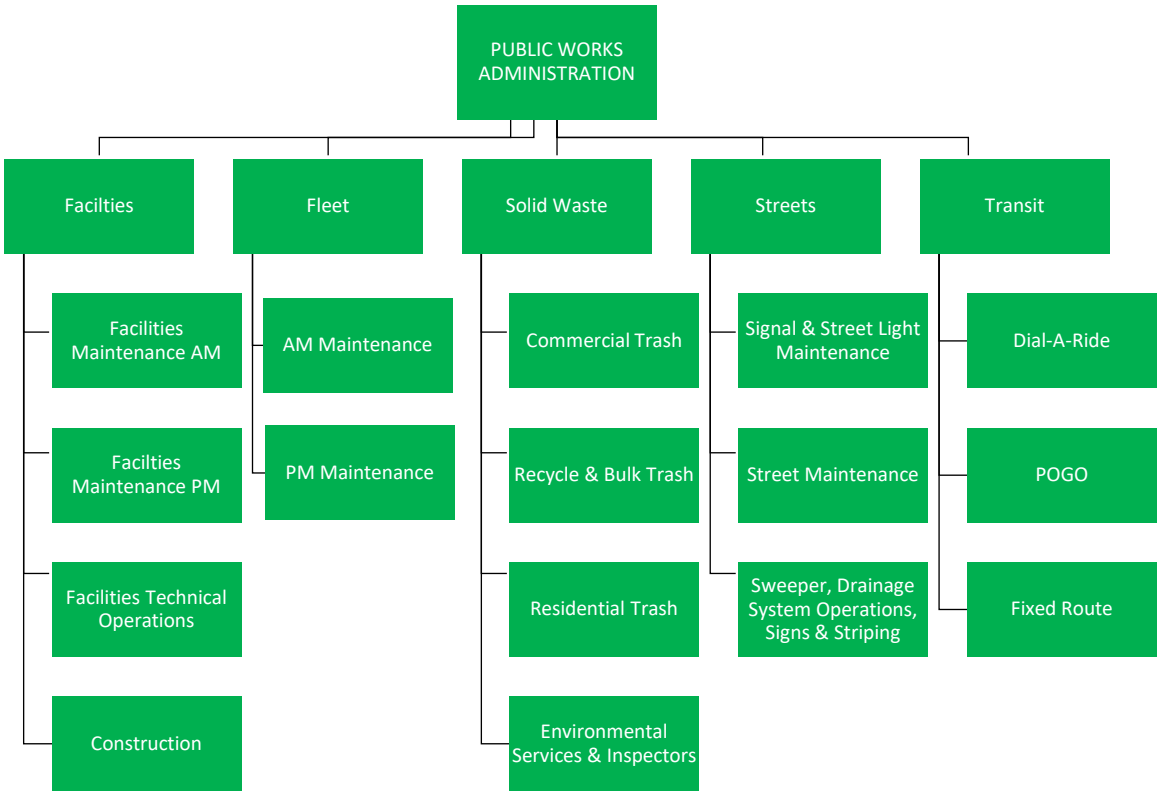
https://www.peoriaaz.gov/government/departments/public-works-and-utilities

Public Works delivered numerous uninterrupted essential services throughout the Coronavirus Pandemic of 2020 and 2021.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



ORGANIZATIONAL CHART



PURPOSE

To reduce and eliminate adverse impacts of waste materials on human health and the environment to support economic development and superior quality of life.

ACCOMPLISHMENTS

- Installed and implemented Routeware as a pilot on 10 collection vehicles – Route - ware is a routing and fleet optimization software.
- Secured a grant with The Recycling Partnership to test a “blue lid” pilot program. Recycle containers will be outfitted with blue lids (recognized standard color for recycling) in an attempt to reduce recycling contamination.
- Implemented a green waste recycling pilot program. Selected bulk trash zones known to generate large amounts of foliage. Collected seven tons of green waste from the initial zone (Olive Farms).
- Collaborated with Community Engagements to assist residents with the cleanup of the Varney area. The division collected concrete and tires during the event - items not usually allowed during regular bulk trash collection.
- Worked with ASU Project Cities to explore textile and Styrofoam recycling possibilities.

INITIATIVES

- Install and implement the entire solid waste fleet with Routeware - a routing and fleet optimization software. Doing so will allow the division to transition to paperless routes, while also providing valuable metrics.
- Reduce recycling contamination throughout the city to 19%
- Evaluate green waste recycling program to determine whether it is a program that will be a permanent option for city residents

BUDGET NOTES

Although many in the division had to quarantine due to COVID-19 and exposure, operations still continued as normal. Through the occasional help of staff from Streets Department and careful planning, service levels were maintained.

Residential tonnage saw an increase, while commercial tonnage experienced a decrease.

Glendale Landfill fees will increase from $27 to $29 per ton.

Recycling will have its own expenditure line item for first time in FY22 Budget.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY2019	Actual FY2020	Estimate FY2021	Target FY2022
Number of residential households collected	58,786	60,108	61,408	62,708
Number of bulk trash homes serviced	30,235	38,933	45,444	45,000
Tons of recycled material collected	16,125	16,047	15,879	16,500

PURPOSE

Provide the highest quality fleet maintenance services at the lowest possible cost. Recognize our customers cannot do the job without their equipment, and therefore, focus on keeping vehicles on the road and out of the shop. When in the shop, return them to service as soon as possible.

ACCOMPLISHMENTS

- Recognized as one of *Government Fleet Magazine's* Leading Fleets for the second consecutive year and as NAFA Fleet Solutions *The 100 Best Fleets* for the third consecutive year
- Sixth consecutive year as an ASE Blue Seal of Excellence facility
- 5,369 work orders opened on more than 655 different pieces of equipment accomplished by 15,294 labor hours. This work included 1,428 PM's.
- Managed the facilities, product, and record keeping to dispense 757,341 gallons of fuel
- Specify, order, register, and perform 'in service' work on 76 vehicles/equipment with an acquisition cost of $5,114,547

INITIATIVES

- Maintain skilled staff in a competitive market environment for technicians
- Maintain 100% ASE certification among Fleet technicians for ASE Blue Seal of Excellence
- 2021 APWA recertification for the Fleet Division
- Acquisition and training for Advanced Driver Assistance Systems (ADAS) diagnostic software and hardware
- Investigate opportunities for electric vehicle integration into the fleet as well as the needed infrastructure to support them

BUDGET NOTES

Crude oil prices are forecast to rise from $45 to $65 a barrel by the 3rd quarter of 2021

Pandemic impacts include:

- Seven vehicles retained from resale to allow for social distancing with operational costs of $10,073
- Over 70 vehicles treated for COVID; specific treatment products totaled $4300
- Budget adjusted to properly fund hydraulic hose replacement program

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2018	Actual FY 2019	Actual FY 2020	Estimate FY 2021	Target FY 2022
% of repairs with one-day turn around	76	77	76	75	70
% of Fleet Available	96	95	95	96	90

PURPOSE

To provide quality operations and maintenance management, while continuing to preserve and enhance the City's facilities and programs for future generations.

ACCOMPLISHMENTS

- Funded PCPA roof replacement from savings garnered by re-utilizing materials in Tech Center roof replacement CIP saving over $240,000
- Replaced over 110,000 square feet of carpet for the Sunrise Library, City Hall Pine Room, Public Safety Administration Building, Technology Center, Pinnacle Peak Police Station, and Community Center
- Installed touchless fixtures in restrooms to include touchless urinals, toilets, faucets, soap and sanitizer dispensers
- Designed and installed plexi-glass dividers for the Council Chambers saving over $25,000 in contract costs
- Completed $1.5M MOC safety and security overhaul to include; full LED exterior lighting upgrade, 100% asphalt maintenance and repairs, and refurbished storm drainage and retention basins

INITIATIVES

- Complete facility assessment with focus on identifying facility and system life-expectancy to be used to prioritize future FY CIPs
- Outfitted City facilities with touchless ADA door operators and increased HVAC filters from MERV 8 to MERV 13 in response to COVID 19 impacts
- Installed Bi-polar ionization technology test location at PSAB and Fleet. Currently, working with AZOSHA on the benefits and impact to the air quality within the facilities
- Replace condenser on Police Evidence Freezer.
- Replace City Hall elevators

BUDGET NOTES

CARES funding was utilized to disinfect and clean areas impacted by positive COVID-19 occurrences throughout the City, expect to continue in FY22.

Transferred some Parks maintenance functions (e.g. drinking fountains, lights) to Parks, Recreation and Community Facilities also with some funding.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2019	Actual FY 2020	Estimate FY2021	Target FY2022
Reduce total electricity consumed by 1% per year	7,007,400	6,970,000	6,900,000	6,830,000
Maintain turnaround time benchmark on AC, plumbing and electronic work orders. Initiated FY 2019	Not Tracked	Yes	Yes	Yes
Total Number of Work Orders Completed	6449	5676	5000	4850

PURPOSE

To maintain the City's right of way infrastructure in the best possible condition by applying sound industry practices and technical evaluation criteria to prioritize the optimal budget and project sequence to accomplish the right treatment at the right time.

ACCOMPLISHMENTS

- Treated 56 centerline miles of the City's paved roads as part of our Pavement Management Program
- Completed the second citywide technical condition survey and learned that our pavement condition rating increased from 72 to 77
- Won ISSA Pavement Preservation Agency of the Year award!
- Reduced residential street sweeping cycles from 8 to 6 week intervals
- Maintained 200 acres of basins and channels thereby increasing the level of service in Drainage System Operations including a new drywell maintenance program.
- Received $17,000 APS Rebate for Streetlight LED fixtures installed in the first six months of FY21

INITIATIVES

- Launch a 5-year Pavement Management Program plan to boost "rehabilitation" projects into "preservation" category thereby eliminating the worst pavement areas
- Double streetlight pole replacement and LED conversion goals in residential areas from $500,000 to $1M for a total of 176 anticipated streetlight replacements in FY22
- Add MAG-sponsored "Smart Light Controllers" to 100 LED fixtures in various locations throughout the city as part of a pilot project to study the benefits of the technology
- Enhance services by adding a Lead Signal Specialist to focus on construction and reconstruction related to signal operations

BUDGET NOTES

Streetlight and signal electricity budget reduced by $130,000 to reflect energy savings, even with increased inventory.

Pavement Management Program funding increased to accomplish maintenance of our pavement condition rating and move rehabilitation pavements (fair, marginal, poor) to the preservation category (good, very good, excellent).

Increased signal renovation and replacement to complete upgrade and rehabilitation of backlogged system hardware impacted by age, exposure to elements and upgraded technology.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2019	Actual FY 2020	Estimate FY 2021	Target FY 2022
Average number of days to repair streetlight outage	10	10	10	10
Average number of weeks to complete residential sweeping cycle	8	6	6	8
Average Pavement Condition Rating	72	77	77	77

PURPOSE

Deliver transit options that link people to their community - One Peoria. Provide mobility that is affordable, comfortable and efficient to ensure connectivity throughout and beyond Peoria. Our residents' quality of life is improved by transit services that focus on safety, innovation, service excellence and sustainability.

ACCOMPLISHMENTS

- Pilot tested a northern route of service on the city's first circulator – Peoria On The Go (POGO). Created modifications for an expanded service area.
- Launched development of the Transit Master Plan, which will provide a framework for future transit services
- Demonstrated the RoboRide Autonomous Vehicle project in P83 during Spring Training
- Received $485,926 in federal CARES Act funds

INITIATIVES

- Explore a second iteration of RoboRide Autonomous Vehicle with a medical service focus
- Evaluate transit options as presented in the Transit Master Plan and determine plan for future Transit projects
- Create a Transit Education Plan to teach interested residents how to use various transit services
- Evaluate new technology to improve communications with riders
- Launch a new version of POGO to five different areas of Peoria in October 2021

BUDGET NOTES

- 83rd Avenue Fixed Route approved for regional funding in FY23
- Transit service was severely impacted by COVID-19. To help offset impacts from the pandemic, federal funds were allocated to transit service. Peoria will receive $219,309 in FY21 and is expected to receive additional funds for FY22.
- Add a Transit Support staff position

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2019	Actual FY 2020	Estimate FY 2021	Target FY 2022
Fixed route revenue miles of service provided	355,366	500,935	425,000	500,000
Maintain 95%, or better, on-time service for Dial-A-Ride	98%	98%	96%	96%

Operating Budget Summary

Water Services

Expenditures by Category	FY2019 Actual	FY2020 Actual	FY2021 Budget	FY2021 Estimate	FY2022 Budget	Pct Chg
Personal Services	$8,000,785	$9,256,035	$10,185,159	$10,180,771	$10,467,696	2.77%
Contractual Services	$25,561,177	$25,892,177	$28,242,761	$27,855,947	$29,613,328	4.85%
Commodities	$2,450,833	$2,501,852	$2,767,610	$2,667,362	$2,759,668	-0.29%
Capital Outlay	$151,886	$483,949	$892,741	$892,741	$313,000	-64.94%
Total Expenditures	**$36,164,681**	**$38,134,012**	**$42,088,271**	**$41,596,821**	**$43,153,692**	**2.53%**

Expenditures by Division	FY2019 Actual	FY2020 Actual	FY2021 Budget	FY2021 Estimate	FY2022 Budget	Pct Chg
Water Services-Water/Ww Admin	$1,431,672	$1,256,147	$2,387,443	$2,380,943	$1,880,986	-21.21%
Water Services-Operations Admin	$2,184,955	$1,022,574	$0	$0	$0	NA
Greenway Potbl Wtr Trt Plant	$3,084,166	$2,873,750	$3,291,104	$3,231,104	$3,235,571	-1.69%
Quintero Treatment Plant	$441,644	$403,917	$445,517	$443,517	$447,498	0.44%
Operational Technology	$0	$0	$0	$0	$1,459,714	NA
Production Svcs	$4,286,356	$4,515,182	$4,632,805	$4,622,805	$4,605,719	-0.58%
Distribution Services	$2,494,510	$2,994,054	$3,267,255	$3,237,255	$3,121,130	-4.47%
Blue Staking	$387,020	$457,773	$476,086	$473,086	$469,203	-1.45%
Sustainability & Conservation	$984	$406,890	$636,278	$630,528	$630,582	-0.90%
Planning and Engineering	($37,206)	$2,016,403	$2,446,366	$2,442,366	$1,585,247	-35.20%
Environmental Resources	$1,130,832	$502,823	$454,724	$454,724	$442,174	-2.76%
Water Supply	$8,322,991	$8,495,877	$9,445,833	$9,117,833	$11,188,048	18.44%
Utilities Engineering	$0	$0	$182	$0	$0	-100.00%
Drinking Water Environmental	$1,365,101	$1,288,245	$1,354,076	$1,344,258	$1,332,307	-1.61%
Wtr Eqt Reserve	$66,763	$233,325	$383,500	$383,500	$253,000	-34.03%
Beardsley Water Reclamation Facility	$1,643,380	$1,597,302	$1,878,066	$1,873,466	$1,781,182	-5.16%
Wastewater Collection/Prevention	$1,989,258	$2,221,159	$2,250,762	$2,245,762	$2,277,785	1.20%
Wastewater Environmental	$890,184	$977,083	$1,043,016	$1,040,016	$1,060,152	1.64%
Jomax Water Reclamation Facility	$1,284,440	$1,295,120	$1,476,089	$1,471,489	$1,478,328	0.15%
Butler Water Reclamation Facility	$5,125,514	$5,363,942	$5,839,928	$5,824,928	$5,845,066	0.09%
Ww Eqt Reserve	$63,438	$212,445	$379,241	$379,241	$60,000	-84.18%
BOR Water SMART R14AP00071	$8,681	$0	$0	$0	$0	NA
Total Expenditures	**$36,164,681**	**$38,134,012**	**$42,088,271**	**$41,596,821**	**$43,153,692**	**2.53%**

Staffing by Division	FY2019 Actual	FY2020 Actual	FY2021 Budget	FY2021 Estimate	FY2022 Budget	Pct Chg
Water Services-Water/Ww Admin	4.00	5.00	5.00	3.00	3.00	-40.00%
Water Services-Operations Admin	2.00	0.00	0.00	0.00	0.00	NA
Greenway Potbl Wtr Trt Plant	9.60	9.60	9.60	10.60	10.60	10.42%
Quintero Treatment Plant	0.40	0.40	0.40	0.40	0.40	0.00%
Operational Technology	0.00	0.00	0.00	8.00	8.00	NA
Production Svcs	8.20	8.20	8.20	8.20	8.20	0.00%
Distribution Services	12.55	13.55	13.55	13.55	13.55	0.00%
Blue Staking	3.00	3.00	3.00	3.00	3.00	0.00%
Sustainability & Conservation	2.00	2.00	2.00	2.00	2.00	0.00%

Operating Budget Summary

Water Services

Planning and Engineering	11.00	12.00	12.00	5.00	5.00	-58.33%
Environmental Resources	2.50	2.50	2.50	2.50	2.50	0.00%
Drinking Water Environmental	6.25	6.25	6.25	6.25	6.25	0.00%
Beardsley Water Reclamation Facility	4.00	5.00	5.00	5.00	5.00	0.00%
Wastewater Collection/Prevention	10.25	10.25	10.25	10.25	10.25	0.00%
Wastewater Environmental	5.25	5.25	5.25	5.25	5.25	0.00%
Jomax Water Reclamation Facility	4.00	4.00	4.00	4.00	4.00	0.00%
Butler Water Reclamation Facility	10.00	11.00	11.00	11.00	11.00	0.00%
Total Staffing	**95.00**	**98.00**	**98.00**	**98.00**	**98.00**	**0.00%**

DEPARTMENT MISSION

To offer water services in a safe, reliable and responsible manner to enhance the quality of life in Peoria.

DEPARTMENT DESCRIPTION

The Water Services department maintains the city's assets and resources, and provides water services to our residents. The department's vision: To maintain our residents' quality of life, to be recognized as leaders in service delivery, and to be responsible stewards for the City's resources and assets.

The Water Services administrative division provides overall direction, management, support and administrative services for the entire department. This division ensures quality and consistent customer service for each of the department's programs. Water Services is organized into five divisions:

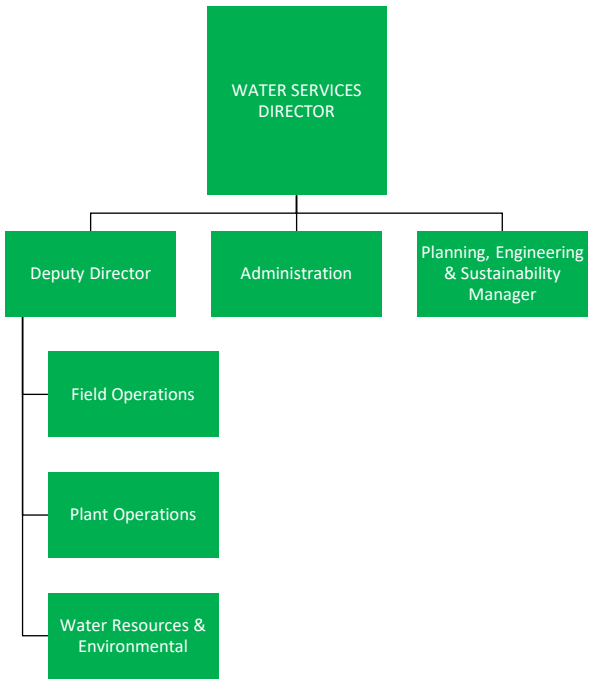
- Administration
- Plant operations
- Field operations
- Planning, engineering and sustainability
- Water resources and environmental

https://www.peoriaaz.gov/government/departments/water-services

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



ORGANIZATIONAL CHART



PURPOSE

The Water Services Administrative Division provides overall direction, management, support and administrative services for the department. This division ensures quality and consistent customer service for each of the department's operations.

ACCOMPLISHMENTS

- Produce the amount of potable water needed for customers
- Compliance with all water and wastewater regulations
- Effectively treat all water received from the water reclamation facilities
- Operate within established departmental and capital improvement project (CIP) budgets

INITIATIVES

- Effective utility management
- Key performance indicators
- Develop and monitor operating and CIP Budgets
- Internal/external customer service
- Staff development
- Develop/implement policy & procedures
- Support to divisions

BUDGET NOTES

- All operations have continued as normal during the pandemic. Some administration staff have been partially working remotely. Services have continued seamlessly.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PURPOSE

This Water Treatment Plant Division maintains and operates the Greenway and Quintero Water Treatment Plants. The Greenway Water Treatment Plant treats surface water from the Salt and Verde Rivers for potable water (drinking water) use by our customers. This includes the operation and maintenance of the treatment plant equipment, on site storage reservoirs, and the pumping stations that delivers the water. In addition, the 24-hour water control room is located at the Greenway Water Treatment Plant. The Quintero water treatment plant supplies water to the Quintero community located in the far northwest portion of Peoria.

ACCOMPLISHMENTS

- The current expansion of the Pyramid Peak Water Treatment Plant is underway and expected to be complete in 2021. This will increase the current City of Peoria Capacity at this facility from 11 MGD to 24 MGD.
- Pilot testing of Nano-Bubble technology for the control of algae growth within the treatment plant has been extended due to its success in removing algae
- Continued integration of operational goals for maintaining compliance with Arizona Department of Environmental Quality for the treatment of surface water
- Maintained compliance status with OSHA Process Safety Management requirements

INITIATIVES

- Operate and maintain the Greenway and Quintero water treatment plants
- Adjust treatment processes utilizing results from water process control testing.
- Optimize treatment processes to increase treatment efficiency
- Maintain and monitor SCADA
- Maintain buildings & grounds
- Develop and update standard operating procedures as needed
- Maintain certification with the American Public Works Association
- Deliver operating initiatives and Effective Utility Management Practices
- Maintain efficient asset management of all plant equipment

BUDGET NOTES

The annual cost per thousand gallons treated is $0.68 at the Greenway Water Treatment Plant.

Greenway and Quintero Water Treatment Plants are both on track for FY21 financially and budget expenditures are expected to be within 3% of the budget targets.

Capital Improvement Projects are on schedule and anticipated to be completed by end of the budgeted period.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2019	Actual FY 2020	Estimate FY 2021	Target FY 2022
Total million gallons treated	6,590	6,560	6,570	6,570
Water treatment plants cost per 1,000 gallons	$0.48	$0.68	$0.68	$0.68

PURPOSE

The Water Production division is responsible for the operation, maintenance and repair of all wells, reservoirs, booster pumps and pressure reducing stations.

ACCOMPLISHMENTS

- Maintain an adequate supply of potable drinking water
- Rehabilitation of the Vistancia W402 well site
- Annual chlorine system preventative maintenance program performed on 28 in-service wells
- Tank cleaning and inspection performed on six reservoirs

INITIATIVES

- Inspections and maintenance of well, reservoir storage and booster stations
- Maintenance and repair of chlorine disinfection systems
- Regulatory compliance and customer service
- Monitoring and control of the SCADA system
- 150lb chlorine cylinder replacement

BUDGET NOTES

- Increased expenses resulted from the purchase of PPE such as masks, hand sanitizer, gloves, and disinfectant wipes due to the COVID-19 pandemic
- The division purchased bags of ice for staff. The Public Works shared ice station was shut down due to COVID-19.
- A modified work schedule was implemented to separate crews in order to social distance
- Personnel utilized trucks and cellular hotspots as mobile offices
- Performed weekly meetings in the field to keep management and crews connected during the pandemic

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2019	Actual FY 2020	Estimate FY 2021	Target FY 2022
Annual chlorine preventative maintenance program for 23 in-service wells	100%	100%	100%	100%
Rehabilitate 10% of operating wells yearly	10%	5%	13%	10
Tank Cleaning and Inspection Program: Clean and Inspect 25% of in-service tanks yearly	27%	27%	18%	25%

PURPOSE

The Water Services Field Operations Division is comprised of five sections that maintain the water production system, the water distribution system, the wastewater collection system, the reclaimed water system and the Arizona 811 Blue Stake program for the City of Peoria.

The Water Distribution section is responsible for monitoring, maintaining and repairing the city's water distribution system. This section ensures efficient and reliable delivery of potable water to our customers and maintains adequate pressure and flow for fire-fighting purposes.

ACCOMPLISHMENTS

- Maintenance and repair of all fire hydrants in the water distribution system
- Exercising 20% of all 6" to 30" main line water valves in the water distribution system
- Responding to water main breaks with limited customer service disruptions
- Maintenance and repair of residential and commercial services
- Maintenance and repair of distribution mains
- Distribution completed the following repairs/replacements utilizing city staff:
  - Water main breaks – 43
  - Water main valve replacements – 21
  - Fire hydrant replacements – 29
  - Fire hydrant repairs – 265
  - Service line replacements – 35
  - Service line repairs – 66
  - Replaced 2" Steel water main with 6" Ductile Iron Pipe on Bloom Street (CIP)

INITIATIVES

- Water service and main line maintenance and repairs
- Fire hydrant preventative maintenance program
- Valve exercise preventative maintenance program
- Regulatory compliance & customer service
- Water distribution system flushing

BUDGET NOTES

- Increased expenses resulted from the purchase of PPE such as face masks, gloves, hand sanitizer, and disinfectant wipes in response to the COVID-19 pandemic
- The division purchased bags of ice for staff during the hot summer because the Public Works shared ice station was shut down due to COVID-19
- Staff has had to work a modified schedule in order to social distance per CDC guidelines. Leads and Supervisors filled in as Operators when limited staff situations occurred.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2019	Actual FY 2020	Estimate FY 2021	Target FY 2022
Fire hydrant maintenance program: Perform preventative maintenance on all fire hydrants in the distribution system	100%	100%	100%	100%
Valve exercise maintenance program: Exercise 20% of all valves in the water distribution system each year	21%	21%	20%	20%
Repair inoperative fire hydrants within 5 working days	100%	100%	100%	100%

Arizona 811 Blue Staking

PURPOSE

The Arizona 811 Blue Stake Division provides underground utility marking services for City water, wastewater, reclaimed water, stormwater and fiber optics.

ACCOMPLISHMENTS

- Continued compliance with the Arizona Revised statue 40-360.22 811 Law
  - Each request must be completed within two business days by 5pm
- Locating and marking of underground utilities which include water, wastewater, reclaim water, stormwater and fiber optic cable within the distribution system
- All emergency blue stake requests were responded to within two hours
- All non-emergency requests were responded to within two working days

INITIATIVES

- Locate Peoria underground utilities
- Respond to all blue stake requests per state statute requirements
- Regulatory compliance and customer service

BUDGET NOTES

- Increased expenses resulted from the purchase of PPE such as masks, hand sanitizer, gloves, and disinfectant wipes due to the COVID-19 pandemic
- The division purchased bags of ice for staff. The Public Works shared ice station was shut down due to COVID-19.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2019	Actual FY 2020	Estimate FY 2021	Target FY 2022
Number of 811 ticket requests completed from the Blue Stake Center	11,249	21,323	24,285	27,247

Planning, Engineering and Sustainability

PURPOSE

The Water Services Planning, Engineering and Sustainability section ensures a sustainable water supply for Peoria residents and businesses now and in the future. This section is responsible for coordinating and acquiring water rights, planning for the cost-effective acquisition and/or development of additional supplies, planning the water and wastewater capital improvement programs (CIP) through master planning and system studies, development interaction, system infrastructure condition and efficiency evaluations, and CIP project delivery.

Additionally, in its water conservation capacity, this section oversees and updates the city's water conservation program, which is necessary to maintain regulatory compliance and to achieve reductions in indoor and outdoor water use. One of the main purposes of the water conservation unit is to keep the city in compliance with the Assured Water Supply rules. The section is also largely responsible for the city's Sustainability Action Plan.

ACCOMPLISHMENTS

- Successfully delivered the FY21 water/wastewater CIP
- Oversaw the completion of several large water/wastewater related development projects
- Managed the city's water portfolio and created strategies for long term source planning
- Began key expansions to two water reclamation facilities
- Established an updated reclaimed water policy and master plan approach
- Improved communication systems for all water services facilities

INITIATIVES

- Implement sustainability action plan and water conservation program
- Manage water portfolio and develop supplies
- Analyze water supply and demand
- Analyze water/wastewater system efficiency
- Oversee water services CIP delivery
- Developer coordination
- Provide engineering support
- Ensure robust system planning to ensure Peoria is ready for growth

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2019	Actual FY 2020	Actual FY 2021	Target FY 2022
Ensure all CIP projects remain within approved budgets	100%	100%	100%	100%

Environmental Resources Administration

PURPOSE

Environmental Resources Administration provides administrative and management support for the environmental resources division, which includes environmental resources administration, drinking water environmental and wastewater environmental divisions.

Management support includes guidance on technical programs implemented by the drinking water environmental and wastewater environmental divisions, assistance with preparation and maintenance of associated budgets, and business systems support. Administrative support includes ordering and purchasing of supplies and services, mailing, recordkeeping and other administrative responsibilities.

ACCOMPLISHMENTS

- Provided administrative support to the Plant and Field Operations Divisions
- Provided technical guidance and support to other Water Services Department divisions and City Departments on environmental regulatory issues (e.g. municipal operations center site improvements – stormwater retention basin)

INITIATIVES

- Management and administration of the environmental resources division
- Facilitate budget review and development for the environmental resources division
- Order and purchase supplies and services
- Provide support for division business systems
- Liaison to the information technology department
- Prepare weekly update reports to department management
- Provides guidance and information to division, department, and city on environmental regulatory issues
- Respond to public records requests
- Customer service

BUDGET NOTES

Due to COVID the following operational adjustments were made:

- Some staff working from home
- Purchase of supplies (i.e. spray bottles, essential oils) to produce hand sanitizer
- Social distancing/mask wearing/limiting number of people in conference rooms

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PURPOSE

The Drinking Water Environmental Division provides environmental compliance monitoring and reporting, and process control support for the city's Water Services Operations and Engineering Divisions.

The Division conducts sample analysis and reporting for the city's drinking water program through operation of the city's environmental laboratory and management oversight of contract laboratories.

This Division is also responsible for the protection of public health through implementation and enforcement of existing backflow prevention/cross connection control city code requirements.

ACCOMPLISHMENTS

- The laboratory continues to add new analyses to the city's Arizona Department of Health Services laboratory license, allowing the city to conduct more analyses in house
- Transitioned the data entry process for the backflow prevention/cross connection control program to a user-based process, reducing data entry by city personnel
- Completed the Risk and Resilience Assessments and revised the Emergency Response Plans required by America's Water Infrastructure Act of 2018
- Prepared and published the annual Water Quality Report, aka Consumer Confidence Report (CCR)
- The backflow prevention/cross connection control program is now automated. Notifications are now emailed to backflow device testers and the regulated community as reminders of upcoming and overdue backflow test due dates. This will reduce the number of and length of time that backflow prevention devices remain out of compliance.

INITIATIVES

- Ensure drinking water regulatory compliance by submittal of accurate, complete, and timely compliance reports.
- Perform compliance, process control, and project support laboratory testing
- Maintain an adequately stocked and prepared certified laboratory that is capable of providing analytical support, and generating data of known quality, at all times
- Protect public health through the prevention of backflow & cross connection events
- Review plans for compliance with backflow prevention and cross connection requirements
- Customer service

BUDGET NOTES

Due to COVID the following operational adjustments were made:

- The division produced hand sanitizer when it was unavailable for purchase
- Some staff adjusted work conditions to work from home
- Changes were made to the lab sample receipt process
- Social distancing/mask wearing

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2019	Actual FY 2020	Estimate FY 2021	Target FY 2022
Backflow inspections completed	7,034	7,926	3,884	6,668
Sampling parameters completed	7,808	10,035	10,793	11,000

Water Reclamation Facilities

PURPOSE

Wastewater is treated and reclaimed at the Butler, Beardsley, and Jomax Water Reclamation Facilities. Reclaimed water produced at these facilities meets all state and federal water quality standards and is either recharged back into the local underground aquifers or reused directly on landscape and turf areas. The Butler Water Reclamation Facility recharges approximated 100 million gallons annually into the Aquifer for its Underground Storage and Replenishment Program. It additionally provides irrigation water for an HOA, City Hall, and Pioneer Park.

The Jomax Water Reclamation Facility treats wastewater for the areas located in the Vistancia development.

The Beardsley Water Reclamation Facility treats wastewater for areas north of Beardsley Road and recharges 100% of the facilities reclaimed water.

The Butler Water Reclamation Facility treats wastewater for the areas south of Beardsley Road and east of the Agua Fria.

ACCOMPLISHMENTS

- Completed the year with zero discharge violations at all facilities
- Completed 100% of all of our capital improvement projects at all of the water reclamation facilities, including new aeration blowers designed to decrease electrical power used at the facility
- Received safety awards from AZ Water for zero lost days at all water reclamation plants
- Completed the final stages of the new Aquifer Storage and Recovery well

INITIATIVES

- Maintain treatment process equipment
- Regulatory compliance
- Customer service
- Maintain building and grounds
- Maintain all OSHA standards

BUDGET NOTES

- Increased budget cost resulted from the purchase of PPE such as face masks, gloves, hand sanitizer, and disinfectant wipes due to the COVID-19 pandemic.

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2019	Actual FY 2020	Estimate FY 2021	Target FY 2022
Total million gallons of wastewater treated	4,500	4,797	4,800	4,800
Wastewater Reclamation Facilities cost per 1,000 gallons	$1.76	$1.75	$1.80	$1.85

Wastewater Collection/Reclaimed Services

PURPOSE

The Wastewater Collections section is responsible for operating and maintaining the City's wastewater collection, or sanitary sewer system, and water reclamation system. This includes sewer mains, sewer laterals, lift stations, non-potable reservoirs and non-potable booster stations.

ACCOMPLISHMENTS

- 28 Manholes repaired on Northern Ave from 83rd Ave to 105th Ave
- L103, 101st & Northern Lift Station rehabilitation improvements - installation of Muffin Monster (pretreatment) and instrumentation and control upgrades
- L302, New Paloma Park Lift Station completed and operational in September 2020
- L402, New Lift Station was completed in October 2020

INITIATIVES

- Inspection and maintenance of lift stations
- Sewer main line cleaning
- Manhole treatment (roach control)
- Regulatory compliance
- Customer service
- Closed Circuit Television (CCTV) sewer line inspection
- Sanitary Sewer Overflows (SSO)

BUDGET NOTES

- Increased budget cost resulted from the purchase of PPE such as face masks, gloves, hand sanitizer, and disinfectant wipes
- The division purchased of bags of ice for staff. The Public Works shared ice station was shut down due to COVID-19
- Two loaner vehicles were provided by Fleet Services to separate crews and allow social distancing
- A modified work schedule was implemented to separate crews in order to social distance

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2019	Actual FY 2020	Estimate FY 2021	Target FY 2022
Number of sanitary sewer overflows (SSO) - Best Management Practice is less than one per 100 miles of sewer. Peoria has 812 miles of sewer lines.	6	6	4	0
Sewer line Cleaning Program: Clean 20% of all sewer lines in the collection system each year	14.3%	17.08%	20%	20%
Roach treatment program: Spray treatment of 33% of all manholes	55%	43%	33%	33%

PURPOSE

The Wastewater Environmental section provides environmental compliance sampling and analysis support for the City's wastewater and drinking water programs, compliance support and reporting for the wastewater, pretreatment, and stormwater programs and City Code enforcement of chapters 24 and 25, and air quality permits.

ACCOMPLISHMENTS

- With a focus on P83 area Food Service Establishments (FSEs), the Fats, Oils, and Grease (FOG) program enforcement has led to a significant reduction of FOG, and Sanitary Sewer Overflows (SSOs) in the collection system
- Coordinated citywide communication efforts and prepared and submitted the annual compliance report for the Municipal Separate Storm Sewer System (MS4) Phase II permit
- Submitted required compliance reports to ADEQ and Maricopa County.
- Transitioned from hard mailing and emailing ADEQ required compliance reports to online reporting via the myDEQ portal. This has made reporting more accurate and efficient.

INITIATIVES

- Wastewater sampling and reporting
- Drinking water sampling and reporting
- Biosolids sampling and reporting
- Water reclamation sampling and reporting
- Industrial pretreatment regulations and reporting
- FOG Inspections and enforcement
- Review development plans
- Stormwater inspections, enforcement and reporting
- Customer service
- Air quality permits
- Outreach

BUDGET NOTES

Due to COVID-19 the following operational adjustments were made:

- Initially staggered work schedules (i.e. days, start/end times)
- One person per vehicle
- Delayed/reduced enforcement
- Social distancing/mask wearing

LIVE PEORIA These icons indicate the Live Peoria goals addressed by divisions within the department



PERFORMANCE MEASURES	Actual FY 2019	Actual FY 2020	Estimate FY 2021	Target FY 2022
FOG Inspections Completed	525	157	63	110

*Increased focus on and enforcement in P83 area has resulted in a significant reduction in total inspections, but significant reduction in fats, oils, and grease discharging into the sanitary sewer in this area.



Capital Improvement Program





Capital Improvement Program



Introduction

Each year, the City of Peoria invests significant time and resources to design, construct and maintain the infrastructure and facilities needed to deliver municipal services to residents and businesses. Because of the high costs associated with building and maintaining capital assets, the city must carefully balance the need for such assets with our requirements to sustain a strong financial position. This is accomplished through the Capital Improvement Program (CIP) – a 10-year plan for addressing present and future infrastructure needs.



Green bike lanes provide visible and designated areas for bicyclists to share Peoria's roadways

Peoria's CIP is a 10-year balanced plan that addresses projects that are needed, or will be needed, across a broad spectrum of areas. It is balanced because we have identified funding sources based on reliable revenues to support both the capital costs and the operating costs for each project in the 10-year program. Each year, a great deal of effort is put into updating this plan to ensure not only that critical needs are being met, but also that the cost, scope and timing of *all* projects are coordinated throughout.

Coordinating the timing of different projects in the same area is particularly important, since it helps us to minimize service disruptions.

Capital projects are non-routine expenditures that generally cost more than $100,000 and have a useful life of five years or more. Capital projects include design and construction, as well as the acquisition of land and the purchase of fixed assets. A fixed asset is any single item or single cohesive system that has a life expectancy of at least one year and a value of at least $5,000. All land is capitalized as a fixed asset, regardless of cost.

The first year of the program is the only year that is appropriated by the City Council. This becomes the capital budget, which is an important piece of the city's overall annual budget. The Fiscal Year 2022 capital budget includes not only newly funded projects, but also any project costs carried over from the previous year. The last nine years of the CIP are for planning purposes; future funding is not guaranteed and the plan is subject to change. The CIP is a dynamic plan that can change significantly from year to year.



Liberty Neighborhood Park with its lush turf and kid-friendly playground shielded from the Sun

At the discretion of the City Council, new projects can even be added to the capital budget after it has been adopted. The 10-year Capital Improvement Program totals $835,641,964. For FY 2022 alone, budgeted capital projects total $241,886,630. This document provides detailed information about each project in the CIP, including scope, schedule, project costs, funding sources and future operating costs. It is intended to be a communication device, informing stakeholders of the city's plans for capital investment.

Financial Policies

The City of Peoria *Principles of Sound Financial Mangement* establish guidelines for the city's overall fiscal planning and management, including the Capital Improvement Program. This document is available in its entirety on the city's website (Peoriaaz.gov) under the Finance and Budget Department. Several of the policies relate directly to the CIP, most notably Policy 8 – Capital Improvement Program. Following are some excerpts from this policy.

- The city manager will annually submit a financially-balanced, multi-year Capital Improvement Program for review by the City Council (8.01).
- The Capital Improvement Program shall provide an estimate of each project's costs, anticipated sources of revenue for financing the project, and an estimate of each project on city revenues and operating budgets (8.02).
- The city will match programs and activities identified in the Capital Improvement Program with associated funding sources (8.03).
- Efforts will be made to allocate sufficient funds in the multi-year capital plan and operating budgets for condition assessment, preventative and major maintenance, and repair and replacement of critical infrastructure assets (8.04).
- The city's objective is to incorporate "Pay-As-You-Go" funding (using available cash resources) in the annual Capital Improvement Program. This will supplement funding from other sources such as IGAs, bonds, impact fees and grants (8.05).
- When current revenues or resources are available for capital improvement projects, consideration will be given first to those capital assets with the shortest useful life and/or to those capital assets whose nature makes them comparatively more difficult to finance with bonds or lease financing (8.06).
- The first year of the adopted capital plan will be the capital budget for that fiscal year (8.07).
- Periodic status reports will be presented to City Council to share project progress and identify significant issues associated with a project (8.08).
- Within 90 days of the completion of a capital project, any remaining appropriated funds for the project will revert to the fund balance of the funding source (8.09).
- The Capital Improvement Program will be updated annually as a multi-departmental effort (8.10).



The newly widened Happy Valley Parkway from Loop 303 to Lake Pleasant Parkway

CIP Development Process

Capital improvement planning has proven to be a year-round process, with city departments continually re-evaluating and prioritizing their capital needs. However, the process is most involved from October through April. It is during this period that city staff identifies and prioritizes projects, estimates project costs, determines available resources and, ultimately, submits a recommended program to the City Council.



Festive wraps in the P83 Entertainment District. Play ball!

The Management and Budget Division coordinates the annual update of the 10-year CIP as part of the annual budget process. Division staff also forecast revenues for the various funds used to finance capital projects, and set the financial parameters for the development of the CIP. Capital projects originate in the operating departments, where subject matter experts identify needs based on master planning documents and other technical criteria.

Once project requests have been submitted and the financial parameters established, a preliminary plan is prepared for the review of the CIP Management Committee. This committee is made up of the deputy city managers and directors of city departments that have a significant stake in the delivery of capital projects (including Finance and Budget). The CIP Management Committee is responsible for evaluating project requests in light of available resources and developing a financially balanced plan that addresses City Council goals and priorities. This group also ensures that projects are properly scoped and that the timing of projects is coordinated. Once complete, the city manager forwards the recommended Capital Improvement Program to the City Council for approval.

FY 2022-2031 CIP BY FUNDING SOURCE

Funding Source	10-Year Total	Pct. of Total
Enterprise – Operating	$183,675,412	22%
G.O. Bonds	$232,246,324	27%
Governmental - Operating	$86,847,168	10%
Impact Fees	$106,748,919	13%
Other Capital	$2,535,336	1%
Outside Sources	$20,375,034	2%
Revenue Bonds	$130,502,723	16%
Transportation Sales Tax	$72,711,048	9%
Total	**$835,641,964**	**100%**

The following is an overview of the CIP process:

September – October. Operating departments identify projects, define project scopes, prepare cost estimates, and prioritize projects based on direction received from the city manager and City Council. Department directors review project requests before final submittal.

November – December. Capital project requests are submitted to the Management and Budget Division. Division staff use revenue forecasts and financial models to prepare a preliminary CIP.

January – March. The CIP Management Committee meets to review the proposed plan, making adjustments as needed. Budget finalizes the recommended CIP for the consideration of the City Council.

April – May. The City Council receives the CIP and offers its recommendations during study sessions, after which the City Council approves the Capital Improvement Program at one of its regular meetings, usually on the same day as the adoption of the Tentative Budget. Finally, the City Council approves the Capital Improvement Program at one of its regular meetings, usually on the same day as the adoption of the Tentative Budget.



Art sculptures nestle along Peoria's reclaimed water pond at the newly constructed Paloma Community Park

Programming Projects in the CIP

Capital improvements are the "bricks and mortar" from which the City of Peoria delivers services to residents and businesses within its borders.

FY 2022-2031 CIP BY PROJECT TYPE

Project Type	10-Year Total	Pct. of Total
Drainage	$39,362,869	5%
Economic Development	$9,317,809	1%
Operational Facilities	$44,347,433	5%
Parks & Recreation	$142,510,631	17%
Public Safety	$25,220,399	3%
Streets & Traffic Control	$194,896,388	23%
Wastewater	$162,671,600	20%
Water	$217,314,835	26%
Total	**$835,641,964**	**100%**

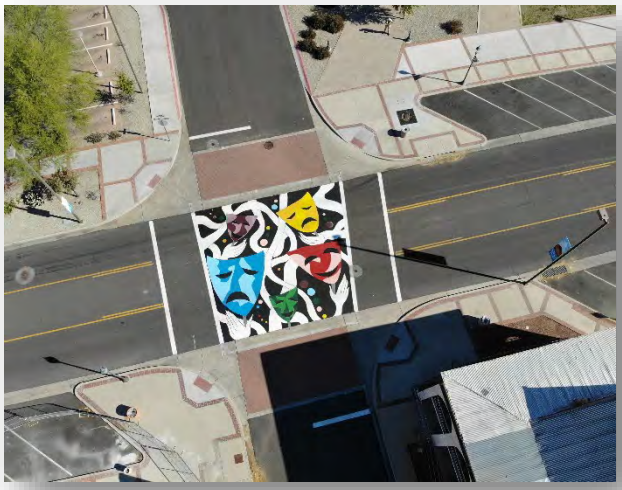
By preventing the deterioration of existing infrastructure and by adding new infrastructure in response to growth, capital improvements help to ensure that the city can continue to provide the level of service our customers have come to expect. Many different types of projects make up the Capital Improvement Program, including the following:

- Office buildings, police and fire stations, court facilities, libraries, and recreation centers.
- Parks, trails, open space, right-of-way landscaping, and sports facilities.
- Roads, bridges, sidewalks, street lights, traffic signals, and sound walls.
- Storm drains, channels, retention basins, and drywells.
- Water and wastewater treatment plants, pipes, storage facilities, and pump stations.
- Information technology infrastructure and major software applications.

Specific projects in these broad categories spring from long-range plans, City Council goals and priorities, and staff recommendations. Long-range planning is critical to ensuring a sustainable future for the City of Peoria. Planning efforts such as those encompassed by the City's General Plan and the various master plans (for parks, trails, streets, water, wastewater, etc.) provide helpful guidance to departments in identifying and prioritizing capital projects. Specific sections of the General Plan, such as the Circulation Element, tie directly with the CIP, as do each of the master plans. As such, the CIP is one of the mechanisms by which long-range plans become reality.

The goals and priorities of the City Council are another key source of capital projects. Many of the projects in the CIP, particularly those that benefit a specific neighborhood or area, come directly from the communication of concerned citizens with their elected representatives. The City Council's Policy Goals provide near-term direction to city staff. The *Live Peoria Goals* for fiscal year 2022 are: (1) Superior Public Safety, (2) Smart Growth, (3) Economic Prosperity, (4) Arts, Culture and Recreational Enrichment, (5) Integrated Transportation, (6) Healthy Neighborhoods, and (7) Superior Public Service.

The CIP includes major investments in parks, roadways, public safety facilities, and water and sewer infrastructure. This includes funding for the construction of several major projects already underway, such as the extension of reclaimed water to Paloma Park, renovations to the Main Library, construction of a new segment of Jomax Road from Vistancia Blvd to the Loop 303, and the expansion of the Pyramid Peak Water Treatment Plant. Other notable projects in the CIP include the second phase of Paloma Community Park, trail system improvements, regional drainage improvements at 67th and Pinnacle Peak Road, a new fire station in northern Peoria, a planned replacement of the aging fleet building, expansions of the Beardsley and Jomax plants,



Artwork displays vividly in Old Town Peoria intersections

and further expansion of reclaimed water infrastructure.

In addition, the FY 2022 CIP continues to devote long-term investment in the **Park and Recreation Facility Refurbishment Program**, which aims to replace vital city-owned assets in the park system, such as playground equipment, fitness equipment, and library checkout machines that have passed their useful life and/or require upgrades.

Continuation of the successful **Community Works Program**, which provides funding for projects that have a local benefit or that may arise during the fiscal year but are not identified in the capital budget.

Old Town Streetscape contemplates design and construction of identity creation improvements for Old Town, including primary entry identification signage, wayfinding signage, landscaping, pedestrian and/or visibility enhancements.

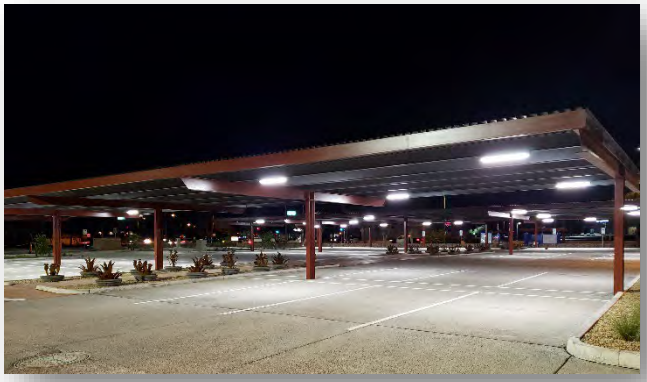
The Pedestrian and Shade Initiative recommended ways to address non-motorized safety issues and create safer, better-connected walking networks shielded from the Arizona sun. As a result, **Shade Improvement** projects will provide shade structures along major arterials with bus transit routes.

Improvements to Country Meadows Park in the Pine District is currently underway**.** This project entails the update of park amenities that was determined through a public input process. A design professional was chosen to assist the city in facilitating public meeting(s) and preparing visuals of amenity alternatives. Amenities at Country Meadows Park include an airnasium (covered basketball court), fall surfacing, and lighting repairs to existing facility.

Construction of the first phase of **Paloma Community Park** is complete in northern Peoria. The second phase of the park is underway. In addition, a new **Recreation Center** will be designed and constructed thereafter, which will provide similar amenities Peoria residents enjoy at Rio Vista Community Park.

The City is partnering with the City of Glendale to expand Peoria's treatment capacity at the **Pyramid Peak Water Treatment Plant** by an additional 13 million gallons per day. Additional treatment capacity at the plant and the additional facilities to support the delivery of additional capacity will provide service to planned growth areas in the northern areas of Peoria.

The City continues to implement water conservation policies and sustainability measures to protect Peoria's water sources long into the



The Park & Ride in Old Town Peoria uses permeable pavement—a sustainable material

future. Therefore, the **Reclaimed Water System Upgrades and Improvements** project ensures the reclaimed water distribution system is compliant and efficient for users, which includes new extensions and rehabilitation work.

Inspection and rehabilitation of trunk sewer lines around the city will ensure continuous and reliable service.

The City will **Rehabilitate and Upgrade Well Production Sites** to address reliability and water quality issues as these facilities age. The City will also upgrade sites with new technologies as appropriate, allowing the system to continue to operate reliably providing redundancy, and ensuring water quality.

The **Stadium Point Multi-Use Path** project will continue constructing missing connections to the city of Glendale (at 73rd Avenue) and crucial connections into the **Peoria Sports Complex and P83 Entertainment District**.

The **Bus Stop Improvement Program** supports the City's existing transit network, including **Peoria On The Go (POGO)** through construction of new bus stops and replacement of existing bus stops, which includes shelters, shade structures, seating, bike racks, landscaping and lighting.

Replacement and/or upgrades to critical **Communication** and **Information Technology Infrastructure** are all addressed in this plan.

Jomax Road Improvements is constructing additional roadway from Vistancia Boulevard to the Loop 303 for increased connectivity. This will include new pavement, striping and signage, traffic signal, street lighting, sidewalk, landscape and irrigation.

Development in the north and northwest portions of the city will require that additional treatment capacity be added at both the **Beardsley and Jomax Wastewater Reclamation Facilities (WRFs).**

The City will continue the multi-year **Water Meter Replacement Program** to replace aging customer water meters that have reached the end of their useful lives. As part of the transmission system's maintenance, the City will replace and/or rehabilitate waterlines that have been identified as being at risk of failure.

Impacts on the Operating Budget

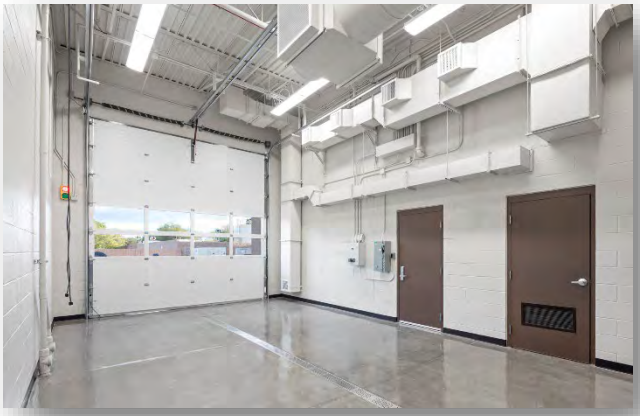
The Capital Improvement Program has direct and sometimes significant impacts on Peoria's operating budget. Upon their completion, most capital projects require ongoing costs for operation and maintenance. New buildings require electricity, water and sewer service, and maintenance and repair. New roads require regular sweeping as well as periodic crack filling and sealing, patching, milling, minor resurfacing, and replacement of stripes and markings. New parks and landscaped rights of way (such as medians and streets shoulders) require irrigation, fertilizing, mowing, and trimming. Some projects,



Artwork of an owl peeking out of a saguaro cactus on the Happy Valley Parkway Bridge

such as a recreation center, require additional employees.

Departments submitting capital projects estimate the operations and maintenance costs of each project based on cost guidelines that are updated each year. The departments also consider any additional revenues or savings the city can reasonably expect to recognize upon completion of the project. For example, membership fees from a new recreation center help to offset the increased operating costs. The net operating costs are included not only in the project request, but also in the long-range forecasts of the respective funds, to ensure that we properly account for operating budget impacts of all capital projects.



Fire Station No. 2 Dorm Expansion included additional space for a vehicle bay

OPERATING IMPACTS BY PROJECT TYPE					
Project Type	**FY2022**	**FY2023**	**FY2024**	**FY2025**	**FY2026**
Drainage	$50,411	$104,411	$104,411	$104,411	$133,711
Economic Development	$40,000	$40,000	$40,000	$40,000	$40,000
Operational Facilities	$104,150	$106,569	$109,000	$111,444	$113,901
Parks & Recreation	$317,065	$870,521	$867,452	$1,044,668	$1,249,152
Public Safety	$58,000	$93,900	$100,940	$100,940	$100,940
Streets & Traffic Control	$433,830	$521,100	$656,265	$667,725	$689,065
Water & Wastewater	$0	$5,400	$6,300	$182,600	$182,600
Total	**$1,003,456**	**$1,741,901**	**$1,884,368**	**$2,251,788**	**$2,509,369**

Financing the CIP

The Capital Improvement Program for fiscal years 2022-2031 is a $835,641,964 million investment in 227 different capital projects over the next 10 years. The program represents a significant investment of city resources in infrastructure, facilities, and recreational assets, and is designed to address the highest priority needs of the community. It is both financially feasible and can be accomplished within the suggested time frame.

The 10-year plan relies on several major revenue sources to finance capital projects. The use of these funding sources is governed not only by federal and state law, but also by the city's own *Principals of Sound Financial Management*. Funding for many of the projects in the CIP comes from more than one source. For example, a single roadway project might be funded with general obligation bonds, impact fees, transportation sales tax, and federal transportation funds.

The amount of revenue available for allocation to projects in the CIP each year is based on financial projections by staff in the Management and Budget Division. To develop these projections, staff vigilantly monitors and analyzes retail sales figures, construction (development) activity, residential and commercial property values, water and wastewater usage, state revenues, interest rates, and local and national economic trends. Much of the work involved in the development of the CIP involves matching identified project needs (and the associated costs) with available funding sources. The major sources used to pay for capital projects in the CIP are discussed below.

General Obligation Bonds

General Obligation (G.O.) Bonds are a common method used to raise revenues for large-scale municipal projects. G.O. bonds are backed by the full faith and credit of the city, meaning that they are guaranteed by the full taxing power of the city. Peoria only issues debt for projects when it truly makes sense to do so. This is determined by a number of different criteria, including the following:



Paloma Community Park is financed by General Obligation Bonds

- The useful life of the project will not exceed the term of the bond (usually 20 years).
- Pay-as-you-go financing is either not available or not sufficient to fund the project. (Pay-as-you-go financing refers to cash-based sources such as operating revenues and impact fees.)
- The project will benefit future residents of Peoria, so the use of pay-as-you-go financing will unfairly burden current residents.

In Peoria, G.O. bonds are backed by the city's property tax collections. Beginning in 1980, state law mandated the separation of city property taxes into two components: the primary tax levy and the secondary levy. The primary levy may be imposed for any governmental purpose, but has strict limitations on how much can be levied. The secondary levy may only be used to retire the principal and interest on G.O. bonds issued by the city. As a result, it is the secondary levy that is used to finance many of Peoria's capital projects.

Debt Policies. The *Principles of Sound Financial Management* include policies governing the use of property-tax supported bonds:

- Tax supported bonds are bonds for which funds used to make annual debt service expenditures

are derived from ad valorum (property) tax revenue of the city (11.07a).

- The target for the maturity of general obligation bonds will typically be between 20 and 30 years. The target for the "average weighted maturities" for general obligation bonds of the city will be 12.5 years (11.07b).
- Generally, the city will structure general obligation bond issues to create level debt service payments over the life of the issue (11.07c).
- Debt supported by the city's general fund will not exceed 10 percent of the annual general fund revenues (11.07d).
- Secondary property tax rates will be determined each year as part of the budgetary process (pursuant to state law) to pay the necessary debt service payments of general obligation bonds currently outstanding or expected to be issued within the fiscal year (11.07e).
- In accordance with requirements of the State of Arizona Constitution, total bonded debt will not exceed the 20 percent limitation and 6 percent limitation of the total secondary assessed valuation of taxable property in the city (11.07f).
- Reserve funds, when required, will be provided to adequately meet debt service requirements in subsequent years (11.07g).
- Interest earnings on bond fund balances will only be used to pay debt service on the bonds unless otherwise committed for other uses or purposes of the project (11.07h).
- The term of any bond will not exceed the useful life of the capital project/facility or equipment for which borrowing is intended (11.07i).



A welcoming rest station along the New River Trail

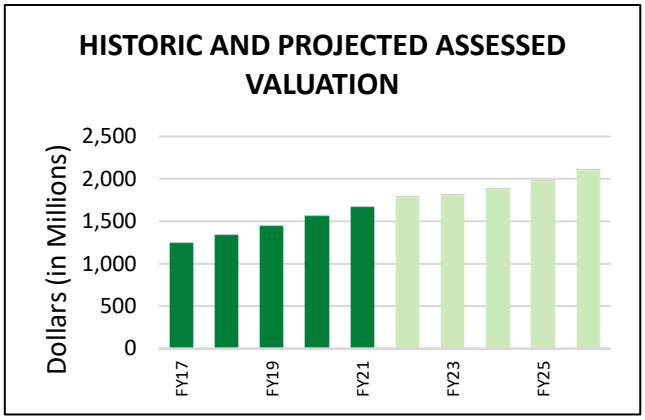


The inside of the Arrowhead Shores water reservoir during its rehabilitation

Assessed Valuation. As mentioned above, it is the secondary levy that is used to pay the principal and interest on general obligation bonds. The secondary assessed value of a property is calculated by multiplying that property's full cash value, as determined by the county assessor, by an

assessment ratio (varies by property class). Thus, Peoria's secondary assessed valuation is the sum of the secondary assessed valuation of all properties within the incorporated area of Peoria. The city's secondary property tax levy, then, is the secondary assessed valuation multiplied by the secondary property tax rate, which is $1.15 per $100 of assessed valuation. For FY 2022, Peoria's secondary assessed valuation is $1.8 billion and the secondary levy is $20.5 million.

The secondary property tax is unlimited in that a city may levy the amount necessary to meet its debt service obligations. However, in November 2012 Arizona voters approved Proposition 117, which caps the growth of the secondary assessed valuation to five percent over the previous year's amount. This means that the city would have to raise its secondary property tax rate if the growth in assessed valuation were insufficient to meets its debt service obligations using the existing rate. Fortunately, despite this new limit on the secondary assessed valuation, the city is still in a position to meet its needs with the existing rate for the foreseeable future.



General Obligation Debt Limitations. The Arizona Constitution limits a city's bonded indebtedness (outstanding principal) to 20 percent or six percent of its secondary assessed valuation, depending on the type of project involved. Projects in the 20 percent category include water, sewer, drainage, artificial lighting, open space preserves, parks, playgrounds and recreational facilities, public safety and emergency services facilities, and streets and transportation. Projects in the six percent category include economic development, historic preservation and cultural facilities, general government facilities, and libraries.



An iridescent artwork—Blooming Spire—overlooks the Four Corners in Northern Peoria

Voter Authorization. Regardless of whether or not the city has available revenues or constitutional capacity to issue and pay for new bonds, the city must have authorization from the voters through a citywide bond referendum in order to issue G.O. bonds for capital projects. Peoria voters have authorized the use of bonds for various capital needs in bond elections held in 1985, March 1990, September 1994, September 1996, September 2000, May 2005, and November 2008. In the most recent bond election, held November 4, 2008, voters authorized the use of $378 million in bonds in three categories: Streets, Bridges, Traffic Control and Transportation, and Drainage ($277 million); Public Safety, Technology, and Municipal Operations ($60 million); and Parks, Recreation, and Trails ($41 million).

Bond sale proceeds must be used for the purposes specified in the bond election publicity pamphlet and ballot. Unspent bond proceeds in one category may be used to pay for projects in that same category, but may not be used to pay for projects in another category. The city takes very seriously its responsibility to properly apply voter authorization, and has systems in place to track the use of voter authorization.

Property Tax Rate. This 10-year plan was developed to comply with House Bill 2011 (HB2011). Passed in April 2017, HB2011 restricts Arizona municipalities' ability to levy annual property taxes for debt service and caps their debt service reserves at 10 percent of the current year's General Obligation (G.O.) bonds principal and interest payments. Peoria has managed its secondary levy to ensure the ability to meet its G.O. bonds principal and interest payments without causing spikes in the property tax rates year to year.

In Fiscal Year 2022, Peoria will levy a $0.29 primary property tax rate and $1.15 secondary property tax rate per $100 of assessed valuation.

Revenue Bonds

The city uses revenue bonds to support major capital improvements in its water and wastewater systems. Revenue bonds are secured by water and wastewater utility rate revenues rather than the full faith and credit of the city. As such, revenue bonds typically carry a slightly higher interest rate than general obligation bonds. Like G.O. bonds, revenue bond-funded projects can only be undertaken if they have voter authorization from a citywide bond referendum.

There are no legal or statutory limits on the amount of revenue bonds that may be issued. However, there are other constraints that limit the amount of revenue bonds that city can sell.

For example, the issue will be required to have a debt coverage ratio of at least 1.25, which means that the projected net revenues from the project must be at least 125 percent of the highest maximum debt service requirement on outstanding bonds plus the debt service on new bonds to be issued. In addition, each of the outstanding bond issues must have a debt service reserve requirement sufficient to cover at least one year of debt service.

Included under revenue bonds, though technically not "bonds" at all, are loan agreements with Water Infrastructure Finance Authority (WIFA). WIFA is a program created by the State of Arizona, pursuant to federal regulations regarding water pollution and safe drinking water law, to provide financing to local communities for water and wastewater projects. Like revenue bonds, these loan agreements are backed by water and wastewater utility rate revenues. Most recently, the city entered into a loan agreement with WIFA to finance the expansion of the Pyramid Peak Water Treatment Plant.

Municipal Development Authority Bonds

For certain projects, the city uses bonds issued by the non-profit Peoria Municipal Development Authority to pay for capital improvements. MDA bonds are secured by the city's excise tax and other undesignated revenues. The use of property taxes for this purpose is specifically prohibited. MDA bonds typically carry a higher interest rate than general obligation bonds, but they are advantageous in that they are not subject to constitutional debt limits or coverage ratios and they do not require voter approval.



The Seattle Mariners' clubhouse was financed with MDA bonds

Under this method of financing, the city acquires the desired facilities from the non-profit corporation by means of a lease-purchase contract. The MDA issues its own bonds to obtain the funds necessary for the construction of the facilities. The facilities financed with the MDA bonds are then leased to the city for lease-rental payments that mirror the semi-annual interest and principal payments on the bonds.

The Peoria Municipal Development Authority has issued bonds three times since 2006. Most recently, in July 2012, the Peoria MDA issued $35.5 million in MDA bonds to finance clubhouse and stadium improvements at the Peoria Sports Complex. In March 2006, the MDA issued $6.7 million in bonds to finance the construction of the Peoria Center for the Performing Arts. These bonds are being repaid with the city's half-cent sales tax revenues and, in the case of the theater, with the one percent charge to capital projects for public art. In February 2008, the MDA issued $47 million for the construction of the missing segment of Happy Valley Road from 91st Avenue to Terramar Boulevard and for the widening of 83rd Avenue from Williams Road to Calle Lejos. These bonds are being repaid with the city's transportation sales tax revenues.

Development Impact Fees

A development impact fee is a charge on new development to pay for the construction or expansion of off-site capital improvements that are necessitated by and benefit the new development. Impact fees, which are collected when building permits are issued for a given project, cannot be used for operations, maintenance, or repair of existing facilities. The City of Peoria assesses impact fees for transportation, law enforcement, fire protection, water expansion, wastewater expansion and water resources.

Impact fees are an important source of revenue for the capital program, and help to ensure that residential and commercial growth in Peoria helps pay for a portion of the Capital Improvement required to support new growth in the City. Impact fee revenues are subject to fluctuations in economic and market forces. As such, staff regularly updates forecasts of impact fee revenues and the associated fund balance models to reflect the most current economic and development information.

Operating Fund Revenues

Where possible, the city uses available cash, or "Pay-As-You-Go" funding, to pay for capital projects. Pay-As-You-Go funding comes from several operating funds, including the general fund, the water and wastewater utility funds, and the streets fund. Each year, the city identifies one-time, non-recurring revenues from these funds that can be used to support capital needs. The amount available in these funds for capital projects is limited, however, because of the uncertainty of available revenues and the need to support ongoing operations.

The city's half-cent sales tax fund also can be used to support capital projects, provided that such projects are consistent with the City Council policy governing the use of revenues from this tax. A variety of economic development projects have been supported by this revenue source over the years.



The Agua Fria Booster Station was financed with development impact fees

Grant and Intergovernmental Revenues

City departments aggressively pursue grants and other outside funding sources to help support capital projects. The city frequently shares the costs of capital projects with neighboring cities, the Flood Control District of Maricopa County



Federal dollars paid for much of the Beardsley Road Connector project, which provides enhanced freeway access for residents living in the northern reaches of Peoria

(FCDMC), the Maricopa County Department of Transportation (MCDOT), the Arizona Department of Transportation (ADOT), and other agencies. The Development and Engineering, Public Works, Water Services, and Inter-governmental Affairs departments work closely with the Maricopa Association of Governments (MAG), the Water and Infrastructure Financing Authority of Arizona (WIFA), and other agencies to secure pass-through federal funds, low-interest loans, and other favorable funding sources for capital projects.

In fact, Peoria has been very successful in securing or advancing outside funding for transportation projects. Administered through ADOT, the improvements at 75th Avenue and Cactus Road and Peoria Avenue intersections were largely funded by the Highway Safety Improvement Program (HSIP) totaling $11.3 million. In addition, Federal Congestion Mitigation and Air Quality (CMAQ) money paid for nearly 100 percent of the construction costs for new sidewalk and bike lanes along 83rd Avenue from Happy Valley Road to Jomax Road.

The city also has received significant outside dollars for transit projects. Managed through the Regional Public Transportation Agency (RPTA or Valley Metro), the Peoria Park and Ride was awarded $3.1 million by the Federal Transit Administration. Moreover, Peoria received an additional $6.2 million recently in reduced-

interest WIFA loans for the ongoing expansion of the Pyramid Peak Water Treatment Plant.

Transportation Sales Tax

In 2004, the City Council appointed a 23-member Citizen Transportation Committee to evaluate Peoria's future transportation requirements and consider the various alternatives for funding these improvements. Based on its review, the committee put forward a recommendation to the City Council to increase the city sales tax by three-tenths of a percent to pay for transportation needs. The City Council referred this recommendation to the voters, who, on September 13, 2005, approved Proposition 300 increasing the city sales tax for transportation purposes.

Transportation sales tax (TST) revenues are deposited into a separate fund from which expenditures are made for various transportation purposes. Consistent with the Citizen Transportation Committee's original recommendation, the city earmarks in its forecasts each year $1.5 million for a transit circulator, $1.4 million for transit operations, and $400,000 for operational support. Any unspent monies in these three areas are allocated to street capital projects, along with the balance of revenues collected. The transportation sales tax fund also pays the debt service on the MDA bonds issued for the construction of Happy Valley Road and the widening of 83rd Avenue widening from Williams to Calle Lejos, which is approximately $4 million per year.

Major projects completed to date using primarily transportation sales tax revenues include Paradise Lane right-turn lane improvements, 103rd Avenue from Northern Avenue to Olive Avenue, and 83rd Avenue Sidewalks and Bike Lanes. Upcoming projects being primarily funded utilizing TST are Jomax Road from Loop 303 to Vistancia Boulevard, 67th Avenue, 75th Avenue and 91st Avenue Landscape Enhancements, installation of CCTV equipment city-wide, and future bus stop improvements. Other projects that have been funded at least partially with this source include the Northern Parkway, Deer Valley Road from 109th Avenue to Lake Pleasant Parkway, and Thunderbird Road Bus Stop Replacements. This fund also supports a number of ongoing programs, including the Traffic Signal Program, Traffic Signal Interconnect Program, Residential Roads Rehabilitation and Preservation Program and Bridge Maintenance Program.



Shade sails along Peoria Avenue were funded by way of the Transportation Sales Tax

County Transportation Sales Tax (Prop. 400 Reimbursements)

On November 2, 2004, Maricopa County voters approved Proposition 400, which authorized a 20-year continuation of the half-cent sales tax for transportation projects. By state law, use of the revenues from this sales tax must be consistent with the Regional Transportation Plan (RTP) adopted by the Maricopa Association of Governments (MAG) Regional Council on November 25, 2003. The RTP provides a blueprint for future transportation investments in the region through FY 2026, including freeways and other routes on the state highway system, major arterial streets and intersection improvements, and public transit systems.

To receive disbursements of county transportation sales tax through the ALCP, a city must first expend its own sources on an eligible project and then request reimbursement up to 70 percent of those expenditures. To date, Peoria has received $92.3 million in ALCP reimbursements for the following projects: Lake Pleasant Parkway ($42.67 million), Happy Valley Road ($20.63 million), 75th Avenue and Thunderbird Road Intersection Improvements ($1.89 million), Beardsley Rd from the Loop 101 to 83rd Ave & Lake Pleasant Parkway ($6.13 million), the Loop 101 Beardsley Road to Union Hills Drive ($10.85 million), 83rd Avenue from Butler Drive to Mountain View Road ($3.23 million), Happy Valley Road from Lake Pleasant Parkway to Loop 303 ($1.9 million) and Jomax Road from Vistancia Boulevard to Loop 303 ($5.0 million). Since most of these projects were constructed in advance of the scheduled reimbursements, the city has allocated these reimbursement dollars toward other capital projects that would have used the same sources for which the original projects were reimbursed.



Along 83rd Avenue, an inviting entry monument welcomes Peoria citizens and visitors

Capital Improvement Program FY 2022-2031

Summary by Funding Source

Fund Number and Name	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
1000 - General Fund	$9,254,789	$558,554	$0	$0	$0	$0	$9,813,343
1111 - Percent for the Arts	$744,741	$0	$0	$0	$0	$0	$744,741
1210 - Half Cent Fund	$1,617,863	$2,466,700	$0	$0	$0	$0	$4,084,563
1900 - Econ Dev Fund	$3,533,894	$0	$0	$0	$0	$0	$3,533,894
1970 - Municipal Asset Reserve	$2,624,593	$540,430	$0	$0	$0	$0	$3,165,023
2004 - AZSTA - Sports Complex Improvement	$2,010,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$0	$6,010,000
2050 - Water Fund	$26,541,082	$9,400,450	$14,583,403	$18,580,025	$8,193,875	$32,951,460	$110,250,295
2161 - Water Expansion	$478,258	$0	$0	$0	$0	$0	$478,258
2162 - Water Expansion	$1,191,160	$0	$0	$0	$0	$0	$1,191,160
2163 - Water Expansion	$1,354,313	$64,353	$333,250	$500,000	$909,000	$58,398	$3,219,314
2164 - Water Expansion	$4,314,775	$0	$0	$0	$0	$0	$4,314,775
2165 - Water Expansion	$5,345,734	$115,483	$5,600,000	$3,090,500	$3,040,000	$5,098,500	$22,290,217
2166 - Water Expansion	$3,231,574	$630,547	$2,323,000	$200,000	$1,943,500	$4,350,702	$12,679,323
2167 - Water Resource	$0	$0	$1,850,000	$560,000	$530,000	$980,000	$3,920,000
2222 - W/S Rev Bonds (Wtr)	$12,676,064	$0	$7,241,700	$0	$0	$16,160,001	$36,077,765
2271 - WIFA Revenue Bonds	$21,920,680	$0	$0	$0	$0	$0	$21,920,680
2272 - WIFA Loan	$1,841,410	$0	$0	$0	$0	$0	$1,841,410
2273 - Future WIFA Revenue Bonds	$0	$0	$1,322,500	$6,060,000	$16,160,000	$31,691,378	$55,233,878
2400 - Wastewater Fund	$19,828,737	$10,631,324	$4,474,103	$4,878,000	$3,946,125	$19,150,937	$62,909,226
2453 - Prp W/S Rev Bonds 2003 (WW)	$5,036,089	$0	$2,413,900	$0	$0	$7,979,001	$15,428,990
2506 - Wastewater Expansion	$6,420,462	$29,500	$2,419,200	$0	$0	$149,103	$9,018,265
2507 - Wastewater Expansion	$3,796,640	$890,859	$0	$0	$0	$193,058	$4,880,557
2509 - Wastewater Expansion	$1,201,485	$0	$0	$0	$0	$0	$1,201,485
2590 - Commercial Solid Waste	$23,989	$0	$499,593	$0	$0	$227,000	$750,582
2600 - Residential Solid Waste	$80,872	$0	$3,201,437	$0	$0	$473,000	$3,755,309
2700 - Stormwater Fund	$5,000	$0	$0	$0	$0	$70,000	$75,000
3400 - IT Reserve	$853,239	$254,000	$0	$0	$0	$0	$1,107,239
4150 - Non-Bond Capital	$589,917	$0	$0	$0	$0	$0	$589,917
4253 - GO Bonds 2019	$1,452,931	$0	$0	$0	$0	$0	$1,452,931
4254 - Future GO Bonds	$54,986,667	$41,451,894	$26,141,219	$27,986,227	$20,711,154	$59,516,232	$230,793,393
4550 - Other Capital	$1,945,419	$0	$0	$0	$0	$0	$1,945,419
4810 - Outside Sources	$6,340,604	$12,086,699	$746,731	$100,000	$1,101,000	$0	$20,375,034
7000 - Highway User Fund	$10,850,038	$5,093,150	$6,531,472	$5,792,813	$5,993,581	$30,062,311	$64,323,365
7003 - DIF - Streets Central	$3,524,592	$7,553,200	$345,200	$2,665,300	$3,861,000	$1,197,200	$19,146,492
7006 - DIF - Streets North	$5,489,174	$0	$0	$0	$0	$0	$5,489,174
7010 - Transportation Sales Tax	$17,962,239	$6,759,493	$5,612,549	$10,199,980	$6,652,663	$25,524,124	$72,711,048
7932 - DIF - Law Enf	$0	$9,000	$0	$0	$0	$9,000	$18,000

Capital Improvement Program FY 2022-2031

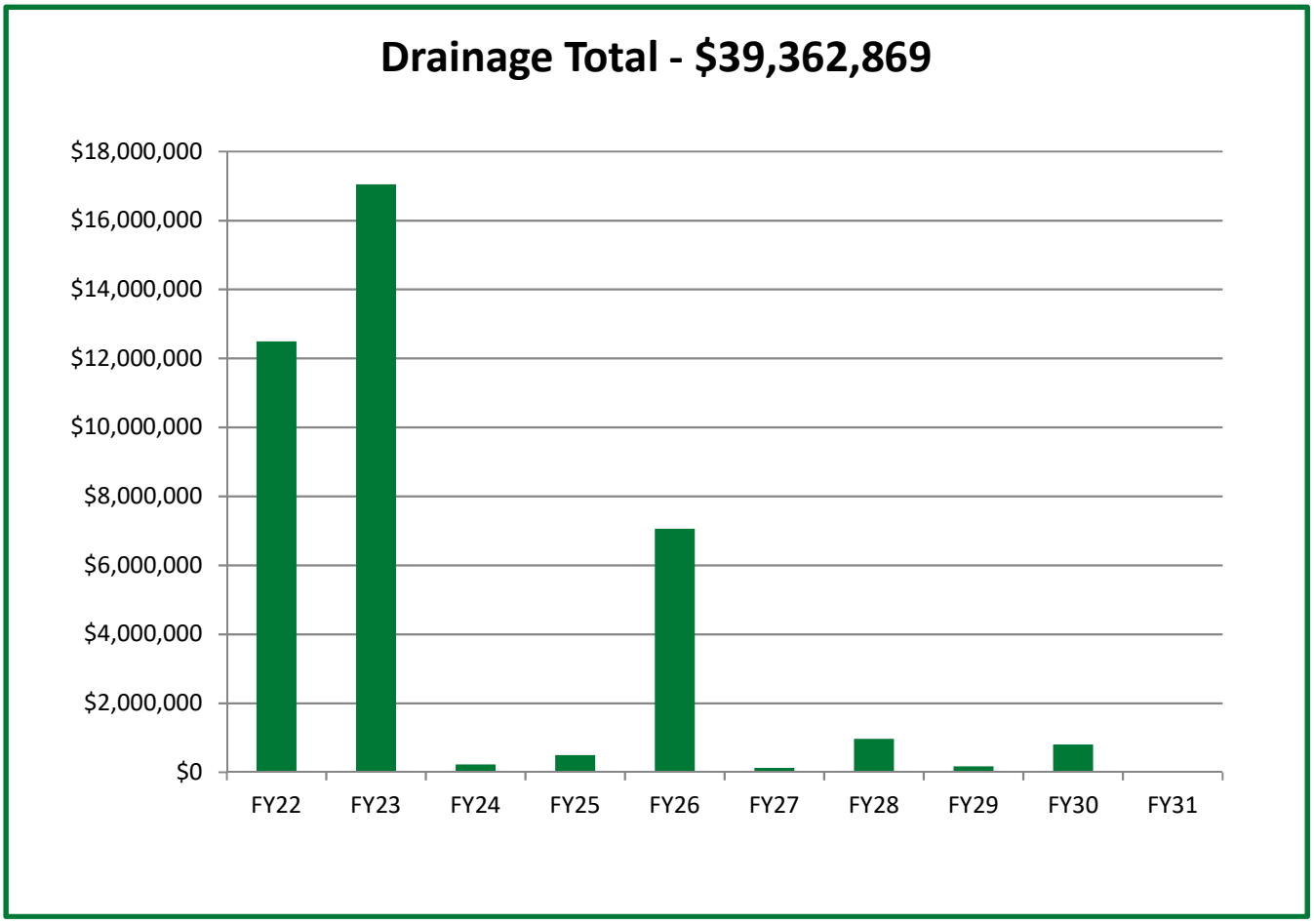
Summary by Funding Source

Fund Number and Name	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
7935 - DIF - Fire	$62,825	$0	$0	$0	$0	$0	$62,825
7937 - DIF - Fire	$1,749,773	$9,000	$0	$2,013,748	$7,798,545	$9,000	$11,580,066
7942 - DIF - Parks Zn 2	$1,005,008	$0	$0	$0	$0	$0	$1,005,008
7943 - DIF - Parks Zn 3	$0	$72,665	$3,000,000	$0	$0	$9,000	$3,081,665
7944 - DIF - Parks Zn 1	$0	$112,235	$0	$0	$0	$9,000	$121,235
7945 - DIF - Parks Zn 2	$0	$42,100	$0	$0	$0	$3,009,000	$3,051,100
Total	**$241,886,630**	**$99,771,636**	**$89,639,257**	**$83,626,593**	**$81,840,443**	**$238,877,405**	**$835,641,964**

Drainage

Storm water flows through the City of Peoria typically from the northeast to the southwest. As development occurs, the additional impervious surface area affects the effective drainage of these flows, driving the need for drainage infrastructure. The city collaborates with the development community to ensure that onsite drainage issues are addressed during the development process. The city's Capital Improvement Program addresses regional drainage issues through the drainage projects contained herein.

Drainage projects in the Capital Improvement Program are typically funded from General Obligation Bonds, with additional funding provided by such outside sources as the Flood Control District of Maricopa County. The city collaborated with FCDMC recently in the initial study of 67th Avenue from Happy Valley to Pinnacle Peak Road as a response to the regional storm drainage plan to provide a 100-Year level of drainage protection in the area. Drainage projects in the 10-year program include a project to mitigate the impact of storm water in Terramar, and continuation of funding for the Neighborhood Drainage program to identify areas with minor drainage issues and provide for the investigation, evaluation and, where appropriate, implementation of drainage solutions.



Drainage

Summary by Funding Source

Fund Number and Name	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
2272 - WIFA Loan	$1,823,178	$0	$0	$0	$0	$0	$1,823,178
4253 - GO Bonds 2019	$95,839	$0	$0	$0	$0	$0	$95,839
4254 - Future GO Bonds	$8,023,248	$9,000,304	$84,630	$148,945	$3,178,675	$2,055,750	$22,491,552
4810 - Outside Sources	$2,550,000	$8,050,000	$52,000	$100,000	$1,101,000	$0	$11,853,000
7003 - DIF - Streets Central	$0	$0	$82,000	$241,300	$2,776,000	$0	$3,099,300
Total - Drainage	**$12,492,265**	**$17,050,304**	**$218,630**	**$490,245**	**$7,055,675**	**$2,055,750**	**$39,362,869**

Drainage

Summary by Project

Project Name	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
67th & Pinnacle Pk Regional Drainage Improvements	$6,702,676	$15,000,000	$0	$0	$0	$0	**$21,702,676**
83rd Av/Peoria Av/Grand Av Drainage Improvements	$0	$1,197,504	$0	$0	$0	$0	**$1,197,504**
91st Av & Hatfield Rd Drainage Facilities	$100,000	$0	$136,630	$248,945	$4,279,675	$0	**$4,765,250**
Bedford Village Units 1 and 2 Basin Upgrades	$0	$0	$0	$0	$0	$972,000	**$972,000**
Greenway Channel Repairs	$0	$0	$0	$0	$0	$1,083,750	**$1,083,750**
Neighborhood Drainage Program	$720,000	$0	$0	$0	$0	$0	**$720,000**
New River & Jomax Concrete Box Culvert	$0	$0	$82,000	$241,300	$2,776,000	$0	**$3,099,300**
Olive Av & 99th Av - Storm Drain Outfall Repair	$1,157,000	$0	$0	$0	$0	$0	**$1,157,000**
Section 12 Neighborhood Drainage Improvements	$1,919,017	$0	$0	$0	$0	$0	**$1,919,017**
Storm Drain Land Preservation - Land Preservation	$590,000	$852,800	$0	$0	$0	$0	**$1,442,800**
Terramar Drainage Modifications	$1,030,572	$0	$0	$0	$0	$0	**$1,030,572**
Westgreen & Summersett Village Drainage	$273,000	$0	$0	$0	$0	$0	**$273,000**
Total - Drainage	**$12,492,265**	**$17,050,304**	**$218,630**	**$490,245**	**$7,055,675**	**$2,055,750**	**$39,362,869**

Drainage

67th & Pinnacle Pk Regional Drainage Improvements

Project Number: EN00651 **Project Location:** 67th Av & Pinnacle Pk Rd

Council District: Willow ***Live Peoria Goal:*** *Superior Public Services*

This project provides for the 67th Av & Pinnacle Peak Rd Regional Storm Drain improvements. The project includes coordination with the Flood Control District of Maricopa County (FCDMC), design, right-of-way, land acquisition, utility coordination, utility relocation and extensions as determined, materials testing, construction and construction administration for a regional storm drain system as conceptualized by the 2017 Drainage Study and further refined by the 2020 Design Concept Report (DCR). The improvements may consist of storm water basins, channel improvements, box culverts, storm drains, laterals and catch basins that are an extension of the overall drainage system. The City will partner with FCDMC on the regional drainage aspects of this project. This project will likely include processing of utility agreements (APS, Cox, CenturyLink, SRP, SWG, etc.) for utility relocations, and intergovernmental agreements with FCDMC.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Land Acquisiti	Future GO Bonds	Carryover	$119,258	$0	$0	$0	$0	$0	$119,258
Construction	Outside Sources	Carryover	$800,000	$0	$0	$0	$0	$0	$800,000
Construction	Future GO Bonds	Carryover	$2,283,418	$0	$0	$0	$0	$0	$2,283,418
Land Acquisiti	Outside Sources	Base	$1,200,000	$0	$0	$0	$0	$0	$1,200,000
Land Acquisiti	Future GO Bonds	Base	$1,200,000	$0	$0	$0	$0	$0	$1,200,000
Construction	Outside Sources	Base	$550,000	$7,500,000	$0	$0	$0	$0	$8,050,000
Construction	Future GO Bonds	Base	$550,000	$7,242,666	$0	$0	$0	$0	$7,792,666
Chargebacks	Future GO Bonds	Base	$0	$122,357	$0	$0	$0	$0	$122,357
Arts	Future GO Bonds	Base	$0	$134,977	$0	$0	$0	$0	$134,977
		Total Budget	**$6,702,676**	**$15,000,000**	**$0**	**$0**	**$0**	**$0**	**$21,702,676**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
	$0	$0		$90,000	$90,000	$450,000	
Total Operating Impacts	**$0**	**$0**		**$90,000**	**$90,000**	**$450,000**	

Drainage

83rd Av/Peoria Av/Grand Av Drainage Improvements

Project Number: EN00740 **Project Location:** 83rd Av & Peoria Av/Grand Av

Council District: Acacia ***Live Peoria Goal:*** *Superior Public Services*

This project provides for the coordination with adjacent property owners, public involvement, design, right-of-way acquisition, utility coordination, utility relocation, construction and construction administration for a drainage study. This includes revising the hydrologic and hydraulic analysis in the Peoria Storm Drain Master Plan to assess the impact and efficacy of relocating the basin to the proposed location at 83rd Av and Peoria Av/Grand Av. This project also includes a new storm drain in 83rd Av to convey stormwater to this basin, land acquisition for the basin itself and a new basin. The study will also explore integrating the existing Bedford Village and Bedford Meadows stormwater management basins in order to optimize the performance of the drainage system. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Study	Outside Sources	Base	$0	$550,000	$0	$0	$0	$0	$550,000
Study	Future GO Bonds	Base	$0	$638,000	$0	$0	$0	$0	$638,000
Chargebacks	Future GO Bonds	Base	$0	$9,504	$0	$0	$0	$0	$9,504
		Total Budget	**$0**	**$1,197,504**	**$0**	**$0**	**$0**	**$0**	**$1,197,504**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
	$0	$0	$0	$0	$0	$124,000	$124,000
	$0	$0	$0	$0	$0	$128,000	$128,000
Total Operating Impacts	**$0**	**$0**	**$0**	**$0**	**$0**	**$252,000**	**$252,000**

Drainage

91st Av & Hatfield Rd Drainage Facilities

Project Number: EN00631 **Project Location:** 91st Av & Hatfield Rd

Council District: Mesquite ***Live Peoria Goal:*** *Superior Public Services*

This project provides a stormwater detention/retention basin on the north side of Hatfield Rd near its intersection with 91st Av. This will assist with mitigating flooding of residences along the south side of Hatfield Rd east and west of 91st Av. This will also assist with mitigating sediment migration into the storm drain systems at Cielo Grande Rd and Pinnacle Peak Rd by capturing sediment associated with stormwater directed to the retention/detention basin prior to being directed to the system. Additionally, this project will extend the storm drain from Cielo Grande in 91st Av, north to approximately Hatfield Rd, and provide a connection to the retention/detention basin and bleed-off for this basin. The improvements will include: clearing and grubbing, excavation and construction of a retention basin in accordance with SRP/ASLD design guidelines, area inlets, storm drain pipe, trench drains, application of rock mulch and dust control. This project may also require processing of utility company design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Study	Future GO Bonds	Carryover	$100,000	$0	$0	$0	$0	$0	$100,000
Study	Outside Sources	Base	$0	$0	$52,000	$0	$0	$0	$52,000
Study	Future GO Bonds	Base	$0	$0	$52,000	$0	$0	$0	$52,000
Land Acquisiti	Outside Sources	Base	$0	$0	$0	$0	$1,101,000	$0	$1,101,000
Land Acquisiti	Future GO Bonds	Base	$0	$0	$0	$0	$1,112,000	$0	$1,112,000
Design	Outside Sources	Base	$0	$0	$0	$100,000	$0	$0	$100,000
Design	Future GO Bonds	Base	$0	$0	$0	$100,000	$0	$0	$100,000
Construction	Future GO Bonds	Base	$0	$0	$0	$0	$1,994,500	$0	$1,994,500
Chargebacks	Future GO Bonds	Base	$0	$0	$32,630	$46,945	$50,045	$0	$129,620
Arts	Future GO Bonds	Base	$0	$0	$0	$2,000	$22,130	$0	$24,130
		Total Budget	**$100,000**	**$0**	**$136,630**	**$248,945**	**$4,279,675**	**$0**	**$4,765,250**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
	$0	$0	$0	$0	$0	$58,000	$58,000
Total Operating Impacts	**$0**	**$0**	**$0**	**$0**	**$0**	**$58,000**	**$58,000**

Drainage

Bedford Village Units 1 and 2 Basin Upgrades

Project Number: EN00682 **Project Location:** Bedford Village Units 1 and 2 Basins

Council District: Acacia ***Live Peoria Goal:*** *Superior Public Services*

This project provides for the coordination with adjacent property owners, public involvement, study, design, utility coordination, utility relocation, construction and construction administration for the Bedford Village Unit 1 and Bedford Village 2 storm water basin improvements. The improvements include: design and reconstruction of the outfall of the Bedford Village Unit 1 basin, constructing a parallel storm drain bleed-off pipe from 82nd Av to 83rd Av, constructing a bleed-off connection to the Bedford Village 2 basin, cleaning the existing drywell, installing new drywells, reconstructing spillways, modifying perimeter walls, regrading basins, as needed, and refreshing the landscape in both basins. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Study	Future GO Bonds	Base	$0	$0	$0	$0	$0	$50,000	$50,000
Design	Future GO Bonds	Base	$0	$0	$0	$0	$0	$100,000	$100,000
Construction	Future GO Bonds	Base	$0	$0	$0	$0	$0	$771,287	$771,287
Chargebacks	Future GO Bonds	Base	$0	$0	$0	$0	$0	$42,000	$42,000
Arts	Future GO Bonds	Base	$0	$0	$0	$0	$0	$8,713	$8,713
		Total Budget	**$0**	**$0**	**$0**	**$0**	**$0**	**$972,000**	**$972,000**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
	$0	$0	$0	$0	$27,700	$138,500	$166,200
Total Operating Impacts	**$0**	**$0**	**$0**	**$0**	**$27,700**	**$138,500**	**$166,200**

Drainage

Greenway Channel Repairs

Project Number: EN00681 **Project Location:** 92nd Dr alignment between Greenway Rd alignment and Bell R

Council District: Ironwood ***Live Peoria Goal:*** *Superior Public Services*

This project provides for the coordination with adjacent property owners, public involvement, design, construction and construction administration for the rehabilitation of the existing Greenway Channel by employing several construction methods depending on need and location. Numerous areas of the Greenway Channel do not drain, causing ponding and subsequent vector problems, which pose a health concern. The project will employ various fixes such as removing the non-draining areas and replacing the rebar reinforced shotcrete, allowing for positive flow. Other areas will be allowed to drain by the use of installing a low flow channel. At areas where the shotcrete is cracked or non-existent, the existing cracked shotcrete will be removed and new rebar reinforced shotcrete will be installed. Sufficient expansion and contraction joints will be installed to reduce the possibility of future cracking. The Greenway Channel has 3-drop structures, which does not allow for the safe passage of maintenance equipment along the bottom of the channel. At these locations, concrete ramps will be installed allowing for safe passage without changing the hydraulic characteristics of the channel. In addition, this project will install 2 access ramps where personnel and equipment can safely travel down to the bottom of the channel. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Design	Future GO Bonds	Base	$0	$0	$0	$0	$0	$100,000	$100,000
Construction	Future GO Bonds	Base	$0	$0	$0	$0	$0	$925,000	$925,000
Chargebacks	Future GO Bonds	Base	$0	$0	$0	$0	$0	$48,500	$48,500
Arts	Future GO Bonds	Base	$0	$0	$0	$0	$0	$10,250	$10,250
		Total Budget	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,083,750**	**$1,083,750**

Drainage

Neighborhood Drainage Program

Project Number: EN00458 **Project Location:** Citywide

Council District: Multiple ***Live Peoria Goal:*** *Superior Public Services*

The Neighborhood Drainage Program (NDP) will address drainage, erosion, and sedimentation problems affecting private property in neighborhoods, coordination with adjacent property owners, public involvement, design, right-of-way acquisition, utility coordination, utility relocation, construction and construction administration. The NDP can study, design, and fund capital improvement projects and repair existing drainage systems. Technical assistance is also available for questions about construction, permit, and storm drainage. The improvements may include, but are not limited to: installation of drywells, connecting pipes and inlets to the adjacent storm drain systems, re-grading to improve the function of the storm water system, modifying connector pipes and inlets, restoring landscaping and irrigation systems. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc.) and intergovernmental agreements may also be required.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Future GO Bonds	Carryover	$220,000	$0	$0	$0	$0	$0	$220,000
Construction	Future GO Bonds	Base	$500,000	$0	$0	$0	$0	$0	$500,000
		Total Budget	**$720,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$720,000**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
	$8,000	$8,000	$8,000	$8,000	$8,000	$40,000	$80,000
Total Operating Impacts	**$8,000**	**$8,000**	**$8,000**	**$8,000**	**$8,000**	**$40,000**	**$80,000**

Drainage

New River & Jomax Concrete Box Culvert

Project Number: EN00354 **Project Location:** New River and Jomax Rd

Council District: Mesquite ***Live Peoria Goal:*** *Superior Public Services*

This project provides for the coordination with adjacent property owners, public involvement, design, right-of-way acquisition, utility coordination, utility relocation, construction and construction administration for the construction of a modification to the existing culvert crossing of the New River at Jomax Rd. This project will provide supporting engineering analysis and studies, engineering design and construction phase services, and construction and commissioning of the culvert crossing. The existing culvert crossing consists of a 12-barrel concrete box culvert, associated headwalls, and wingwalls. This project will add an additional 12 barrels to the culvert, modify the headwalls, wingwalls, add upstream erosion protection and embankment stabilization, and downstream energy dissipater. The existing roadway, curb and gutter, sidewalk, and landscaping will be removed and replaced. The roadway will be resurfaced in the immediate vicinity of the area disturbed for constructing the crossing modification. Grading to direct drainage into the crossing may be necessary both up and down stream of the crossing. This project may also require processing of utility company design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Study	DIF - Streets Central	Base	$0	$0	$80,000	$0	$0	$0	$80,000
Design	DIF - Streets Central	Base	$0	$0	$0	$230,000	$0	$0	$230,000
Construction	DIF - Streets Central	Base	$0	$0	$0	$0	$2,700,000	$0	$2,700,000
Chargebacks	DIF - Streets Central	Base	$0	$0	$2,000	$9,000	$49,000	$0	$60,000
Arts	DIF - Streets Central	Base	$0	$0	$0	$2,300	$27,000	$0	$29,300
		Total Budget	**$0**	**$0**	**$82,000**	**$241,300**	**$2,776,000**	**$0**	**$3,099,300**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
	$0	$0	$0	$0	$0	$12,000	$12,000
Total Operating Impacts	**$0**	**$0**	**$0**	**$0**	**$0**	**$12,000**	**$12,000**

Drainage

Olive Av & 99th Av - Storm Drain Outfall Repair

Project Number: EN00680 **Project Location:** SEC Olive Av & 99th Av

Council District: Pine ***Live Peoria Goal:*** *Superior Public Services*

This project provides for the coordination with adjacent property owners, public involvement, design, construction, and construction administration for the repair and rehabilitation of the existing Olive Av storm drain outfall located at the SEC of Olive Av and east of 99th Av. The main focus will be to remove the existing concrete grass pavers which is in disrepair and to reline the channel with 6-inch thick shotcrete that will be embedded with rebar and provide maintenance access. Additional improvements will include adding guardrail along Olive Av for safety purposes and adding bank protection at the existing downstream headwall located at Olive Avenue. This project may also require processing of utility company (APS, Cox, Qwest, SRP. EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Future GO Bonds	Carryover	$1,157,000	$0	$0	$0	$0	$0	$1,157,000
		Total Budget	**$1,157,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,157,000**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
	$0	$0	$0	$0	$1,600	$8,000	$9,600
Total Operating Impacts	**$0**	**$0**	**$0**	**$0**	**$1,600**	**$8,000**	**$9,600**

Section 12 Neighborhood Drainage Improvements

Project Number: EN00119 **Project Location:** 67th Av & Pinnacle Peak Rd - 67th Av to New River

Council District: Willow ***Live Peoria Goal:*** *Superior Public Services*

The project includes the design, right-of-way and land acquisition, utility coordination, utility relocation and extensions, as determined, materials testing, construction and construction administration, for the near term drainage improvements identified in the approved drainage study completed in 2017. The near term drainage improvements will provide flood protection to the area bounded by Pinnacle Peak Rd, 67th Av, Happy Valley Rd and New River as soon as possible. These improvements will not provide 100-year protection until the regional improvements are constructed. The near term improvements will consist of basins, channels, roadway and storm drain improvements. This project will also include processing of utility agreements (APS, Cox, CenturyLink, SWG, etc.) for design and construction, and development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Land Acquisiti	GO Bonds 2019	Carryover	$5,611	$0	$0	$0	$0	$0	$5,611
Construction	GO Bonds 2019	Carryover	$90,228	$0	$0	$0	$0	$0	$90,228
Construction	WIFA Loan	Carryover	$1,823,178	$0	$0	$0	$0	$0	$1,823,178
		Total Budget	**$1,919,017**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,919,017**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
	$19,511	$73,511	$73,511	$73,511	$73,511	$367,555	$681,110
Total Operating Impacts	**$19,511**	**$73,511**	**$73,511**	**$73,511**	**$73,511**	**$367,555**	**$681,110**

Drainage

Storm Drain Land Preservation - Land Preservation

Project Number: EN00524 **Project Location:** Citywide

Council District: Citywide ***Live Peoria Goal:*** *Superior Public Services*

This project focuses on the preparation of legal descriptions and exhibits, title reports, appraisals, and the purchase and preservation of high priority lands for use as storm water management basins as identified in the City's Storm Drainage Master Plans. Preserving the land now will allow the City to construct the storm water management basins as future storm drain projects are funded.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Land Acquisiti	Future GO Bonds	Carryover	$590,000	$0	$0	$0	$0	$0	$590,000
Construction	Future GO Bonds	Base	$0	$800,000	$0	$0	$0	$0	$800,000
Arts	Future GO Bonds	Base	$0	$52,800	$0	$0	$0	$0	$52,800
		Total Budget	**$590,000**	**$852,800**	**$0**	**$0**	**$0**	**$0**	**$1,442,800**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
	$0	$10,000	$0	$10,000			
Total Operating Impacts	**$0**	**$10,000**	**$0**	**$10,000**			

Terramar Drainage Modifications

Project Number: EN00727 **Project Location:** Terramar Park and Terramar Blvd; N/O Happy Valley Rd

Council District: Willow ***Live Peoria Goal:*** *Superior Public Services*

This project provides for the coordination with adjacent property owners, public involvement, study, design, utility coordination, utility relocation, construction and construction administration for two (2) projects: 1. the drainage modifications at Terramar Park; 2. construction of manholes along the Terramar Storm Drain. Project 1. This project will provide for the preparation of a drainage statement, design and construction of two 18" culverts, or other size as determined by the drainage statement, in series with the existing 12" culvert, remove and replace sections of existing sidewalk, remove the two existing 6" conduits, backfill the erosion area, refresh the river rock in the channel and install erosion protection at the upstream and down stream headwalls. Project 2. This project will provide the construction of four manholes located along the Terramar Storm Drain pipe and clean-out the pipe. Both projects will include traffic control, restoration of landscape and irrigation, repair existing striping and signage. These projects may also require processing of utility company (APS, Cox, Centurylink, SRP. EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Future GO Bonds	Carryover	$1,030,572	$0	$0	$0	$0	$0	$1,030,572
		Total Budget	**$1,030,572**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,030,572**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
	$17,000	$17,000	$17,000	$17,000	$17,000	$85,000	$170,000
	$500	$500	$500	$500	$500	$2,500	$5,000
Total Operating Impacts	**$17,500**	**$17,500**	**$17,500**	**$17,500**	**$17,500**	**$87,500**	**$175,000**

Drainage

Westgreen & Summersett Village Drainage

Project Number: EN00722 **Project Location:** SRP Powerline Corridor btwn 91st Av & 89th Av

Council District: Pine ***Live Peoria Goal:*** *Superior Public Services*

This project provides for the coordination with adjacent property owners, public involvement, design, right-of-way acquisition, utility coordination, construction and construction administration for the construction of the drainage facilities. This project will also provide access for maintenance of drainage facilities, and for the preparation of a license agreement on SRP property (142-32-003B) to accommodate the drainage facilities. The improvements will include: clearing and grubbing, grading new storm water management basins, and applying decomposed granite and pre-emergent, and developing a license agreement with SRP. This project may require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

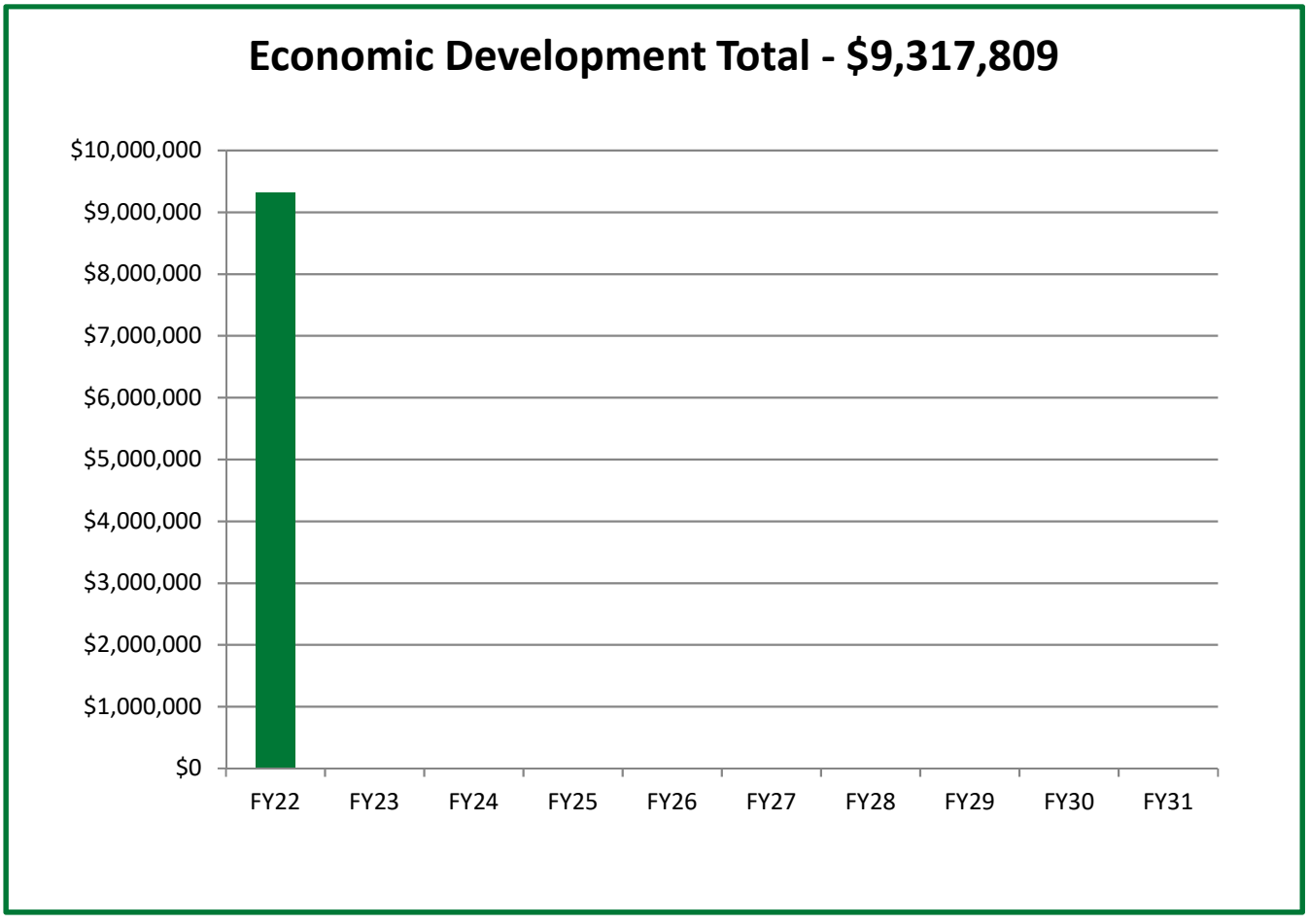
Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Future GO Bonds	Carryover	$30,000	$0	$0	$0	$0	$0	$30,000
Land Acquisiti	Future GO Bonds	Base	$20,000	$0	$0	$0	$0	$0	$20,000
Construction	Future GO Bonds	Base	$223,000	$0	$0	$0	$0	$0	$223,000
		Total Budget	**$273,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$273,000**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
	$5,400	$5,400	$5,400	$5,400	$5,400	$27,000	$54,000
Total Operating Impacts	**$5,400**	**$5,400**	**$5,400**	**$5,400**	**$5,400**	**$27,000**	**$54,000**

Economic Development

Economic competiveness is one of the City Council's six policy goals, which is defined as a key element to the community's quality of life dependent on a vibrant and diversified economic base, both a qualified workforce and quality jobs. As such, key priorities include creating employment corridors and jobs, securing direct investment in the city, attracting institutions of higher education and health care campuses, and building community in Old Town and the entertainment district.

Economic development projects are supported by the general fund, half-cent sales tax fund, general obligation bonds, and county transportation sales tax reimbursements. Economic development projects in the 10-year plan include the Old Town Parcel Assembly and Tenant Improvements, Old Town Streetscape and Placemaking.



Economic Development

Summary by Funding Source

Fund Number and Name	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
1000 - General Fund	$2,964,469	$0	$0	$0	$0	$0	$2,964,469
1210 - Half Cent Fund	$1,311,009	$0	$0	$0	$0	$0	$1,311,009
1900 - Econ Dev Fund	$3,513,894	$0	$0	$0	$0	$0	$3,513,894
4550 - Other Capital	$28,437	$0	$0	$0	$0	$0	$28,437
7000 - Highway User Fund	$1,500,000	$0	$0	$0	$0	$0	$1,500,000
Total - Economic Development	**$9,317,809**	**$0**	**$0**	**$0**	**$0**	**$0**	**$9,317,809**

Economic Development

Summary by Project

Project Name	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Commercial Abatement	$55,626	$0	$0	$0	$0	$0	**$55,626**
Economic Development Agreements	$1,663,260	$0	$0	$0	$0	$0	**$1,663,260**
Old Town Parcel Assembly & Tenant Improvements	$606,017	$0	$0	$0	$0	$0	**$606,017**
Old Town Streetscape	$6,000,000	$0	$0	$0	$0	$0	**$6,000,000**
P83 Entertainment District Improvements	$47,571	$0	$0	$0	$0	$0	**$47,571**
Placemaking Initiative	$945,335	$0	$0	$0	$0	$0	**$945,335**
Total - Economic Development	**$9,317,809**	**$0**	**$0**	**$0**	**$0**	**$0**	**$9,317,809**

Economic Development

Commercial Abatement

Project Number: ED00025 **Project Location:** Citywide

Council District: Citywide ***Live Peoria Goal:*** *Economic Prosperity*

Commercial structures that are not properly maintained fall into disrepair and could become hazardous to the public. The abatement program utilizes code enforcement activities to identify the hazards and resolve through demolition if the structure cannot be repaired in a cost effective fashion. The City has budgeted $500,000 to abate any commercial structures where owners are not compliant.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Half Cent Fund	Carryover	$55,626	$0	$0	$0	$0	$0	$55,626
		Total Budget	**$55,626**	**$0**	**$0**	**$0**	**$0**	**$0**	**$55,626**

Economic Development Agreements

Project Number: ED00031 **Project Location:** Citywide

Council District: Citywide ***Live Peoria Goal:*** *Economic Prosperity*

The City of Peoria has myriad economic development agreements (EDAs), which need to be tracked. Therefore, the purpose of this project is to identify existing or upcoming EDAs for FY22.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Other	Econ Dev Fund	Base	$1,486,483	$0	$0	$0	$0	$0	$1,486,483
Other	Half Cent Fund	Base	$176,777	$0	$0	$0	$0	$0	$176,777
		Total Budget	**$1,663,260**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,663,260**

Economic Development

Old Town Parcel Assembly & Tenant Improvements

Project Number: ED00024 **Project Location:** 83rd Av & Washington St, Old Town Peoria

Council District: Acacia ***Live Peoria Goal:*** *Economic Prosperity*

This project entails land acquisition, hazardous materials testing, abatement, structural forensics, historic documentation/salvage, and demolition expenses related to strategic residential and commercial properties in Old Town Peoria. Consistent with prior Old Town property acquisitions, the City will stabilize razed property sites for dust control compliance and interim use for public events until redeveloped. Project savings from each acquisition will be rolled forward to successive acquisitions. The previously acquired Self-Serve Car Wash and NAPA Auto Parts properties are the focus for FY22 funding to include potential demolition, plus additional hazardous testing. There may be additional opportunities to acquire properties in Old Town, which this could assist in funding.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Study	Econ Dev Fund	Carryover	$27,378	$0	$0	$0	$0	$0	$27,378
Land Acquisiti	Econ Dev Fund	Carryover	$33	$0	$0	$0	$0	$0	$33
Land Acquisiti	Half Cent Fund	Carryover	$1,785	$0	$0	$0	$0	$0	$1,785
Construction	Half Cent Fund	Carryover	$351,821	$0	$0	$0	$0	$0	$351,821
Construction	Half Cent Fund	Base	$225,000	$0	$0	$0	$0	$0	$225,000
		Total Budget	**$606,017**	**$0**	**$0**	**$0**	**$0**	**$0**	**$606,017**

Old Town Streetscape

Project Number: EN00646 **Project Location:** 83rd Av; Monroe St to Grand Av

Council District: Acacia ***Live Peoria Goal:*** *Economic Prosperity*

This project is part of the City's Old Town Revitalization through Strategic Public Investment which focuses on creating a 'place to be' for families, while improving the economic vitality of the Old Town area. Key features of this project include pedestrian amenities, wider sidewalks, bulb-outs, protected crossings, trees, landscaping, shade features, lighting, banners, and signage. The first step of the project includes a Design Concept Report (DCR), which focuses on the area of 83rd Avenue from Monroe Street through Grand Avenue. The next steps of the project will include design and construction of recommended prioritized improvements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Other	General Fund	Carryover	$500,000	$0	$0	$0	$0	$0	$500,000
Construction	Highway User Fund	Carryover	$1,500,000	$0	$0	$0	$0	$0	$1,500,000
Construction	Econ Dev Fund	Carryover	$2,000,000	$0	$0	$0	$0	$0	$2,000,000
Construction	Half Cent Fund	Carryover	$500,000	$0	$0	$0	$0	$0	$500,000
Construction	General Fund	Carryover	$1,500,000	$0	$0	$0	$0	$0	$1,500,000
		Total Budget	**$6,000,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$6,000,000**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Non-Personnel	$40,000	$40,000	$40,000	$40,000	$40,000	$200,000	$400,000
Total Operating Impacts	**$40,000**	**$40,000**	**$40,000**	**$40,000**	**$40,000**	**$200,000**	**$400,000**

Economic Development

P83 Entertainment District Improvements

Project Number: ED00002 **Project Location:** 83rd Av, South of Bell Rd

Council District: Ironwood ***Live Peoria Goal:*** *Smart Growth*

This project is for final design and construction of the final phase of P83 Improvements including way finding signage, monument signage, bridge aesthetics, lighting, and landscaping on 83rd Avenue, Arrowhead Fountain Center, and Paradise Lane from 83rd to 75th. The various phases of the project will include paving, concrete, landscaping, lighting, signage, aesthetics, utility relocations, right-of-way acquisition, public involvement, and drainage.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Other Capital	Carryover	$348	$0	$0	$0	$0	$0	$348
Construction	Other Capital	Carryover	$28,089	$0	$0	$0	$0	$0	$28,089
Construction	General Fund	Carryover	$19,134	$0	$0	$0	$0	$0	$19,134
		Total Budget	**$47,571**	**$0**	**$0**	**$0**	**$0**	**$0**	**$47,571**

Placemaking Initiative

Project Number: EN00021 **Project Location:** Various

Council District: Citywide ***Live Peoria Goal:*** *Arts, Culture and Recreational Enrichment*

A recent report by MIT defined placemaking as "the deliberate shaping of an environment to facilitate social interaction and improve a community's quality of life." Placemaking is a response to the suburbanization of the 20th century that led to generic, auto-centric communities and the loss of public spaces. All across the country cities are undertaking placemaking initiatives in an effort to recapture a sense of community and create great public spaces. This project will provide a source of funding to design and construct such spaces and to engage the community in the process.

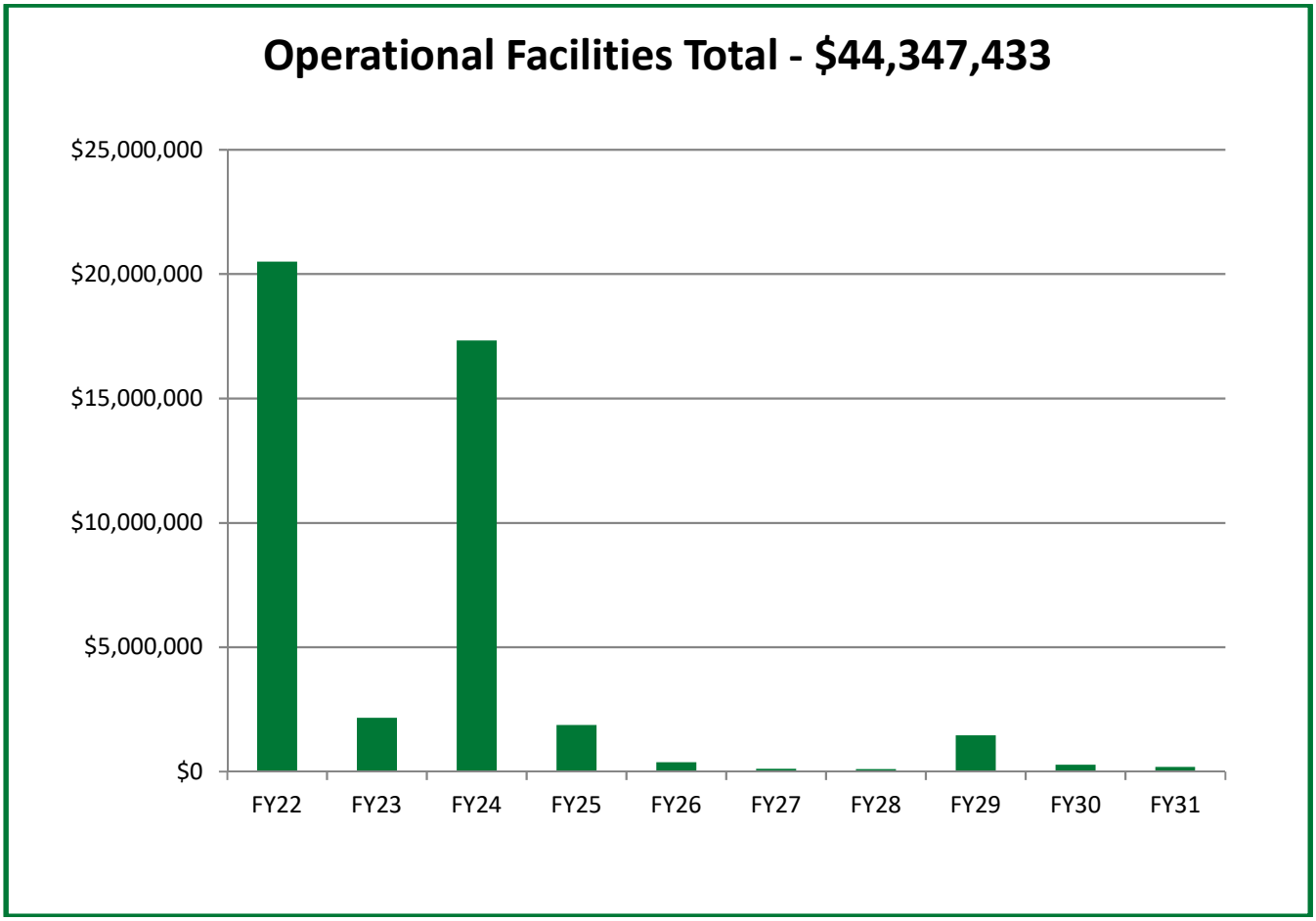
Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Other	General Fund	Carryover	$45,335	$0	$0	$0	$0	$0	$45,335
Other	General Fund	Base	$900,000	$0	$0	$0	$0	$0	$900,000
		Total Budget	**$945,335**	**$0**	**$0**	**$0**	**$0**	**$0**	**$945,335**

Operational Facilities

Operational facilities are the "bricks and mortar" from which the City of Peoria provides services to its residents and businesses. Increasingly, operational facilities also include the technology infrastructure and systems that facilitate service delivery in the information age. Projects include the construction of new facilities, as well as the maintenance, rehabilitation, renovation, and expansion of existing facilities.

Operational facilities projects are funded from a variety of different sources, depending on the use of the facility. Sources include general obligation bonds, operating funds, and outside sources. Projects in the 10-year program include Community Works Program, which provides funding for projects that have a local benefit or that may arise during the fiscal year, overhauling the fleet shop, renovation of the main library, energy efficiency projects at city facilities citywide and the replacement and/or upgrades to critical communication and information technology infrastructure.



Operational Facilities

Summary by Funding Source

Fund Number and Name	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
1000 - General Fund	$1,794,482	$240,000	$0	$0	$0	$0	$2,034,482
1111 - Percent for the Arts	$744,741	$0	$0	$0	$0	$0	$744,741
1210 - Half Cent Fund	$190,154	$0	$0	$0	$0	$0	$190,154
1900 - Econ Dev Fund	$20,000	$0	$0	$0	$0	$0	$20,000
1970 - Municipal Asset Reserve	$2,351,893	$540,430	$0	$0	$0	$0	$2,892,323
2004 - AZSTA - Sports Complex Improvements	$10,000	$0	$0	$0	$0	$0	$10,000
2050 - Water Fund	$408,037	$0	$500,603	$0	$0	$0	$908,640
2161 - Water Expansion	$4,736	$0	$0	$0	$0	$0	$4,736
2162 - Water Expansion	$11,588	$0	$0	$0	$0	$0	$11,588
2163 - Water Expansion	$13,221	$0	$0	$0	$0	$0	$13,221
2164 - Water Expansion	$49,961	$0	$0	$0	$0	$0	$49,961
2165 - Water Expansion	$42,691	$0	$0	$0	$0	$0	$42,691
2166 - Water Expansion	$31,663	$0	$0	$0	$0	$0	$31,663
2222 - W/S Rev Bonds (Wtr)	$115,194	$0	$0	$0	$0	$0	$115,194
2271 - WIFA Revenue Bonds	$216,789	$0	$0	$0	$0	$0	$216,789
2272 - WIFA Loan	$18,232	$0	$0	$0	$0	$0	$18,232
2400 - Wastewater Fund	$215,213	$0	$500,603	$0	$0	$0	$715,816
2453 - Prp W/S Rev Bonds 2003 (WW)	$51,102	$0	$0	$0	$0	$0	$51,102
2506 - Wastewater Expansion	$63,276	$0	$0	$0	$0	$0	$63,276
2507 - Wastewater Expansion	$47,444	$0	$0	$0	$0	$0	$47,444
2509 - Wastewater Expansion	$11,896	$0	$0	$0	$0	$0	$11,896
2590 - Commercial Solid Waste	$8,967	$0	$499,593	$0	$0	$0	$508,560
2600 - Residential Solid Waste	$35,868	$0	$3,201,437	$0	$0	$0	$3,237,305
3400 - IT Reserve	$853,239	$254,000	$0	$0	$0	$0	$1,107,239
4150 - Non-Bond Capital	$20,568	$0	$0	$0	$0	$0	$20,568
4253 - GO Bonds 2019	$250,486	$0	$0	$0	$0	$0	$250,486
4254 - Future GO Bonds	$9,141,033	$1,014,722	$10,998,935	$1,688,881	$212,100	$1,450,000	$24,505,671
4550 - Other Capital	$2,735	$0	$0	$0	$0	$0	$2,735
4810 - Outside Sources	$10,507	$0	$0	$0	$0	$0	$10,507

Operational Facilities

Summary by Funding Source

Fund Number and Name	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
7000 - Highway User Fund	$924,128	$0	$1,350,922	$0	$0	$0	$2,275,050
7003 - DIF - Streets Central	$206,795	$53,200	$0	$0	$0	$53,200	$313,195
7006 - DIF - Streets North	$54,349	$0	$0	$0	$0	$0	$54,349
7010 - Transportation Sales Tax	$2,554,162	$11,393	$271,510	$186,880	$160,840	$567,150	$3,751,935
7932 - DIF - Law Enf	$0	$9,000	$0	$0	$0	$9,000	$18,000
7935 - DIF - Fire	$325	$0	$0	$0	$0	$0	$325
7937 - DIF - Fire	$15,608	$9,000	$0	$0	$0	$9,000	$33,608
7942 - DIF - Parks Zn 2	$9,951	$0	$0	$0	$0	$0	$9,951
7943 - DIF - Parks Zn 3	$0	$9,000	$0	$0	$0	$9,000	$18,000
7944 - DIF - Parks Zn 1	$0	$9,000	$0	$0	$0	$9,000	$18,000
7945 - DIF - Parks Zn 2	$0	$9,000	$0	$0	$0	$9,000	$18,000
Total - Operational Facilities	**$20,501,034**	**$2,158,745**	**$17,323,603**	**$1,875,761**	**$372,940**	**$2,115,350**	**$44,347,433**

Operational Facilities

Summary by Project

Project Name	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Arts Distribution FY2022	$2,055,833	$0	$0	$0	$0	$0	**$2,055,833**
Building Equipment Renovation and Replacement	$678,000	$0	$0	$0	$0	$0	**$678,000**
Building Fixture and Finish Renovation	$670,000	$0	$0	$0	$0	$0	**$670,000**
Bus Stop Improvement Program	$1,635,907	$11,393	$271,510	$186,880	$160,840	$567,150	**$2,833,680**
Chargeback Distribution FY2022	$2,500,000	$0	$0	$0	$0	$0	**$2,500,000**
City Hall Finance Call Center Improvements	$240,761	$0	$0	$0	$0	$0	**$240,761**
Citywide Security Camera Replacements	$230,000	$0	$0	$0	$0	$0	**$230,000**
Citywide Security Program	$240,497	$0	$0	$0	$0	$0	**$240,497**
Citywide Telecommunications Infrastructure Upgrade	$50,000	$0	$0	$0	$0	$0	**$50,000**
Commercial Abatement	$150,000	$0	$0	$0	$0	$0	**$150,000**
Community Works Program	$1,379,571	$0	$0	$0	$0	$0	**$1,379,571**
Council Chambers Building Repair Program	$367,000	$0	$264,620	$0	$212,100	$0	**$843,720**
Fleet Maintenance Shop Awning	$150,000	$0	$0	$0	$0	$0	**$150,000**
Fleet Shop Repair	$13,084	$0	$0	$0	$0	$0	**$13,084**
Fleet Shop Replacement	$2,294,770	$0	$14,062,334	$0	$0	$0	**$16,357,104**
Fuel Island Replacement at Fire Station No. 3	$479,786	$0	$0	$0	$0	$0	**$479,786**
Impact Fee Study	$10,000	$98,200	$0	$0	$0	$98,200	**$206,400**
Infrastructure Cabling	$200,000	$0	$0	$0	$0	$0	**$200,000**
MOC Site Lighting Improvements	$29,103	$0	$0	$0	$0	$0	**$29,103**
Municipal Complex Fountain Improvements	$57,000	$540,430	$0	$0	$0	$0	**$597,430**
Municipal Complex Site Improvements	$0	$464,661	$2,725,139	$0	$0	$0	**$3,189,800**
Neighborhood and Human Services ADA Compliance	$154,100	$0	$0	$0	$0	$0	**$154,100**
Neighborhood and Human Services Facility Refurbish	$553,600	$0	$0	$0	$0	$0	**$553,600**
Network Infrastructure Repl - Tech Center Core	$1,450,000	$0	$0	$0	$0	$1,450,000	**$2,900,000**
Network Infrastructure Replacement - Microwave WAN	$60,000	$0	$0	$0	$0	$0	**$60,000**
Network Infrastructure Replacement - WiFi	$88,452	$0	$0	$0	$0	$0	**$88,452**

Operational Facilities

Summary by Project

Project Name	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Network Infrastructure Replacement-Sports Complex	$30,214	$0	$0	$0	$0	$0	**$30,214**
Paloma Community Park Phase II Artwork	$0	$240,000	$0	$0	$0	$0	**$240,000**
PCPA Ticket and Concessions Renovation	$384,722	$0	$0	$0	$0	$0	**$384,722**
Peoria Center for Performing Arts Storage Building	$547,239	$0	$0	$0	$0	$0	**$547,239**
Public Safety Admin Building EOC Renovations	$0	$550,061	$0	$0	$0	$0	**$550,061**
Public Safety Building Needs	$268,084	$0	$0	$0	$0	$0	**$268,084**
Radio Subscriber Replacements	$420,618	$254,000	$0	$0	$0	$0	**$674,618**
Renovate Main Library	$3,112,693	$0	$0	$0	$0	$0	**$3,112,693**
Roof Replacement	$0	$0	$0	$1,688,881	$0	$0	**$1,688,881**
Total - Operational Facilities	**$20,501,034**	**$2,158,745**	**$17,323,603**	**$1,875,761**	**$372,940**	**$2,115,350**	**$44,347,433**

Operational Facilities

Arts Distribution FY2022

Project Number: AT02022 **Project Location:**

Council District: Citywide ***Live Peoria Goal:***

Section 2-129 of the City Code requires that all "capital projects submitted for inclusion in the City's capital improvement program … shall include an amount equal to 1 percent of the project cost of such capital improvement for public art." This project, whose purpose is purely administrative, holds appropriation for all arts charges. Projects are charged the percent for the arts as qualifying capital expenditures are made throughout the fiscal year.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Arts	Water Expansion	Base	$11,588	$0	$0	$0	$0	$0	$11,588
Arts	General Fund	Base	$87,823	$0	$0	$0	$0	$0	$87,823
Arts	WIFA Loan	Base	$18,232	$0	$0	$0	$0	$0	$18,232
Arts	WIFA Revenue Bonds	Base	$216,789	$0	$0	$0	$0	$0	$216,789
Arts	W/S Rev Bonds (Wtr)	Base	$115,194	$0	$0	$0	$0	$0	$115,194
Arts	Water Expansion	Base	$31,663	$0	$0	$0	$0	$0	$31,663
Arts	Water Expansion	Base	$42,691	$0	$0	$0	$0	$0	$42,691
Arts	Prp W/S Rev Bonds 200	Base	$51,102	$0	$0	$0	$0	$0	$51,102
Arts	Water Expansion	Base	$13,221	$0	$0	$0	$0	$0	$13,221
Arts	Wastewater Expansion	Base	$63,276	$0	$0	$0	$0	$0	$63,276
Arts	Water Expansion	Base	$4,736	$0	$0	$0	$0	$0	$4,736
Arts	Water Fund	Base	$237,910	$0	$0	$0	$0	$0	$237,910
Arts	AZSTA - Sports Comple	Base	$10,000	$0	$0	$0	$0	$0	$10,000
Arts	Municipal Asset Reserve	Base	$11,555	$0	$0	$0	$0	$0	$11,555
Arts	Econ Dev Fund	Base	$20,000	$0	$0	$0	$0	$0	$20,000
Arts	Half Cent Fund	Base	$12,827	$0	$0	$0	$0	$0	$12,827
Arts	Percent for the Arts	Base	$4,432	$0	$0	$0	$0	$0	$4,432
Arts	Water Expansion	Base	$49,961	$0	$0	$0	$0	$0	$49,961
Arts	Future GO Bonds	Base	$493,262	$0	$0	$0	$0	$0	$493,262
Arts	DIF - Fire	Base	$15,608	$0	$0	$0	$0	$0	$15,608
Arts	DIF - Fire	Base	$325	$0	$0	$0	$0	$0	$325
Arts	Transportation Sales Ta	Base	$159,322	$0	$0	$0	$0	$0	$159,322
Arts	DIF - Streets North	Base	$54,349	$0	$0	$0	$0	$0	$54,349
Arts	DIF - Streets Central	Base	$19,878	$0	$0	$0	$0	$0	$19,878
Arts	Highway User Fund	Base	$74,598	$0	$0	$0	$0	$0	$74,598
Arts	Wastewater Fund	Base	$141,080	$0	$0	$0	$0	$0	$141,080
Arts	Other Capital	Base	$2,735	$0	$0	$0	$0	$0	$2,735
Arts	DIF - Parks Zn 2	Base	$9,951	$0	$0	$0	$0	$0	$9,951
Arts	GO Bonds 2019	Base	$11,574	$0	$0	$0	$0	$0	$11,574
Arts	Non-Bond Capital	Base	$5,993	$0	$0	$0	$0	$0	$5,993
Arts	IT Reserve	Base	$3,955	$0	$0	$0	$0	$0	$3,955
Arts	Residential Solid Waste	Base	$285	$0	$0	$0	$0	$0	$285
Arts	Commercial Solid Waste	Base	$71	$0	$0	$0	$0	$0	$71
Arts	Wastewater Expansion	Base	$11,896	$0	$0	$0	$0	$0	$11,896
Arts	Wastewater Expansion	Base	$37,444	$0	$0	$0	$0	$0	$37,444
Arts	Outside Sources	Base	$10,507	$0	$0	$0	$0	$0	$10,507
		Total Budget	**$2,055,833**	**$0**	**$0**	**$0**	**$0**	**$0**	**$2,055,833**

Operational Facilities

Building Equipment Renovation and Replacement

Project Number: PW00050 **Project Location:** Citywide

Council District: All ***Live Peoria Goal:*** *Smart Growth*

This program provides replacement for major building systems and equipment.
1. Building Assessment Study: A comprehensive Building Assessment Study to be conducted in FY22. The program commenced in FY21. Year one will assess City Hall Complex facilities, year two will assess all remaining buildings (not including the Sports Complex) and Water Services facilities (building systems, but not including process systems) ($75K FY22).
2. Elevator Refurbishment Program- Replace elevators in City Hall, Main Library, and IT over 4 years, FY22-FY25. Replace 2nd elevator in City Hall FY22 for $100K, FY 23 for $105K Main Library Public, FY24 for $110K Main Library Employee elevator, FY25 for $115 IT.
3. HVAC R-22 to R-410A Replacement/Conversion at the MOC Admin and MOC Warehouse for a total of 39 Units ($510K). Also, include Bi-polar ionization technology to improve the air quality within the facility ($47K).
4. Install Bi-polar ionization to the AC Units at the DCSB (9 Units at $11K)

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Study	Municipal Asset Reserve	Carryover	$35,000	$0	$0	$0	$0	$0	$35,000
Study	Municipal Asset Reserve	Base	$75,000	$0	$0	$0	$0	$0	$75,000
Equipment	Municipal Asset Reserve	Base	$568,000	$0	$0	$0	$0	$0	$568,000
		Total Budget	**$678,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$678,000**

Building Fixture and Finish Renovation

Project Number: PW00060 **Project Location:** Citywide

Council District: Citywide ***Live Peoria Goal:*** *Smart Growth*

This program provides for the renovation of building fixtures and finishes. The Facilities Division reviews requests from departments and staff to assess fixtures, paint, flooring and roofing.
1. Repair Roofs at Rio Vista Recreation Center $105K, DCSB $84K, Sunrise Library $42K, Fire Support Services Building $47K, Quintero WTP $53K, and the Sunrise Family Center $18K
2. Repair Concrete City Hall Complex Picnic $32K.
3. Municipal Complex Painting FY22 - PSAB Parking Garage Steel Canopies (Level 2), Security Barriers (Level 1), Stairs and Railings; DCSB Parking Garages Steel Canopies (Level 2), Security Barriers (Level 1), Stairs and Railings; PSAB Equipment and Refuse Gates: DCSB West Elevation Steel Fascia; DCSB Equipment and Refuse Gates $105K: FY23 Library Parking Garage Security Barriers (Level 1), Stairs and Railings; Central Plant/City Hall Dock Rolling Gate, City Hall Landscape Steel Fascia: East Parking Garage Stairs and Railings $63K.
4. Carpet Replacement Program FY22 City Hall $184K; FY23 MOC Admin and Warehouse $95K, FY24 Beardsley, Butler and Jomax $73K, Council Chambers $37K; FY25 Court $136K.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Municipal Asset Reserve	Base	$670,000	$0	$0	$0	$0	$0	$670,000
		Total Budget	**$670,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$670,000**

Operational Facilities

Bus Stop Improvement Program

Project Number: EN00673 **Project Location:** Citywide

Council District: Citywide ***Live Peoria Goal:*** *Integrated Transportation*

This program includes funds for additional bus stops, replacement bus stops, refurbishments and/or major repairs. Funds will be used for installation of bus stop improvements citywide as needed on existing routes (Peoria Avenue, Thunderbird Road, 83rd Avenue, and/or POGO). The bus stop improvements projects may include the following: bus pullouts to allow buses to pick up and discharge passengers outside of the traffic flow, bus stops (no pullout), transit shelters which could provide weather protection, seating, bike racks, landscaping, lighting and other passenger amenities. FY22 includes funds for installation of additional shade structures at approximately 6 existing bus stop locations, improvements to bus stops on Thunderbird Road, and 2 pullouts in areas to be determined as needed. Areas being reviewed include 83rd Avenue near the stadium and 107th Avenue and Olive.

Bus stop improvements may include engineering design, existing drainage relocations and modifications, coordination with adjacent property owners, public involvement, ROW/easement acquisition, utility coordination, utility relocation, construction and construction administration. This may also require processing of utility company (APS, Cox, Qwest, SRP. EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Transportation Sales Ta	Carryover	$617,127	$0	$0	$0	$0	$0	$617,127
Construction	Transportation Sales Ta	Base	$1,018,780	$10,500	$251,000	$173,000	$149,000	$525,000	$2,127,280
Chargebacks	Transportation Sales Ta	Base	$0	$788	$18,000	$12,150	$10,350	$36,900	$78,188
Arts	Transportation Sales Ta	Base	$0	$105	$2,510	$1,730	$1,490	$5,250	$11,085
		Total Budget	**$1,635,907**	**$11,393**	**$271,510**	**$186,880**	**$160,840**	**$567,150**	**$2,833,680**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Non-Personnel	$88,200	$88,200	$88,200	$88,200	$88,200	$441,000	$882,000
Total Operating Impacts	**$88,200**	**$88,200**	**$88,200**	**$88,200**	**$88,200**	**$441,000**	**$882,000**

Operational Facilities

Chargeback Distribution FY2022

Project Number: CB02022 **Project Location:**

Council District: Citywide ***Live Peoria Goal:***

Personnel costs associated with the design, acquisition of land, construction, and inspection of a capital project are charged back to that project. This project, whose purpose is purely administrative, holds appropriation for all chargebacks. Individual capital projects are charged throughout the fiscal year for staff time dedicated to the delivery of those projects.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Chargebacks	Transportation Sales Ta	Base	$758,933	$0	$0	$0	$0	$0	$758,933
Chargebacks	DIF - Streets Central	Base	$186,917	$0	$0	$0	$0	$0	$186,917
Chargebacks	Highway User Fund	Base	$19,530	$0	$0	$0	$0	$0	$19,530
Chargebacks	Future GO Bonds	Base	$1,153,331	$0	$0	$0	$0	$0	$1,153,331
Chargebacks	Non-Bond Capital	Base	$14,575	$0	$0	$0	$0	$0	$14,575
Chargebacks	Residential Solid Waste	Base	$6,149	$0	$0	$0	$0	$0	$6,149
Chargebacks	Commercial Solid Waste	Base	$1,538	$0	$0	$0	$0	$0	$1,538
Chargebacks	Wastewater Fund	Base	$12,810	$0	$0	$0	$0	$0	$12,810
Chargebacks	Water Fund	Base	$47,481	$0	$0	$0	$0	$0	$47,481
Chargebacks	Municipal Asset Reserve	Base	$167,608	$0	$0	$0	$0	$0	$167,608
Chargebacks	Half Cent Fund	Base	$27,327	$0	$0	$0	$0	$0	$27,327
Chargebacks	General Fund	Base	$103,801	$0	$0	$0	$0	$0	$103,801
	Total Budget		**$2,500,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$2,500,000**

Operational Facilities

City Hall Finance Call Center Improvements

Project Number: PW00530 **Project Location:** Peoria Municipal Complex

Council District: Acacia ***Live Peoria Goal:*** *Superior Public Services*

This project entails an initial space study and the subsequent design and renovation of the City Hall second floor Finance Department call center suite. Desired improvements include additional space for growth, sound control measures, improved lighting, visual aids, and security monitors. Total capital costs include design, construction, administrative fees, furniture, fixtures, and information technology costs.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	General Fund	Carryover	$20,000	$0	$0	$0	$0	$0	$20,000
Equipment	Residential Solid Waste	Base	$933	$0	$0	$0	$0	$0	$933
Equipment	Commercial Solid Waste	Base	$233	$0	$0	$0	$0	$0	$233
Equipment	Wastewater Fund	Base	$1,944	$0	$0	$0	$0	$0	$1,944
Equipment	Water Fund	Base	$3,889	$0	$0	$0	$0	$0	$3,889
Design	Residential Solid Waste	Base	$3,368	$0	$0	$0	$0	$0	$3,368
Design	Commercial Solid Waste	Base	$842	$0	$0	$0	$0	$0	$842
Design	Wastewater Fund	Base	$7,016	$0	$0	$0	$0	$0	$7,016
Design	Water Fund	Base	$14,032	$0	$0	$0	$0	$0	$14,032
Construction	Residential Solid Waste	Base	$25,133	$0	$0	$0	$0	$0	$25,133
Construction	Commercial Solid Waste	Base	$6,283	$0	$0	$0	$0	$0	$6,283
Construction	Wastewater Fund	Base	$52,363	$0	$0	$0	$0	$0	$52,363
Construction	Water Fund	Base	$104,725	$0	$0	$0	$0	$0	$104,725
		Total Budget	**$240,761**	**$0**	**$0**	**$0**	**$0**	**$0**	**$240,761**

Citywide Security Camera Replacements

Project Number: IT00038 **Project Location:** Citywide

Council District: Citywide ***Live Peoria Goal:*** *Superior Public Services*

This project will replace cameras, emergency phones, software and servers on a rotational basis. Install additional cameras to enhance security and update surveillance capabilities. Cameras are recommended to be replaced after 5 years, this request looks at deferring camera replacements to 8 years, thus we will be replacing 1/8 of the cameras per year (73 out of 584).

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Equipment	Municipal Asset Reserve	Base	$230,000	$0	$0	$0	$0	$0	$230,000
		Total Budget	**$230,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$230,000**

Operational Facilities

Citywide Security Program

Project Number: PW00506 **Project Location:** Citywide

Council District: Various ***Live Peoria Goal:*** *Superior Public Services*

1. Renovate lobby of Water Services and Facilities enhance security. Install window, furniture, remote door access in the Water Services Area. Install remote access in the Facilities area ($50K).
2. DCSB entrance camera and monitor to enhance security. ($20K).
3. Main Library miscellaneous security enhancements ($100K).
4. Conduct a citywide study in FY22 of existing cameras as it pertains to priority, cost, data storage/retention policy, quantity, locations and current technology ($50K).

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Study	Municipal Asset Reserve	Carryover	$50,000	$0	$0	$0	$0	$0	$50,000
Equipment	Municipal Asset Reserve	Carryover	$170,000	$0	$0	$0	$0	$0	$170,000
Equipment	General Fund	Carryover	$20,497	$0	$0	$0	$0	$0	$20,497
		Total Budget	**$240,497**	**$0**	**$0**	**$0**	**$0**	**$0**	**$240,497**

Citywide Telecommunications Infrastructure Upgrade

Project Number: IT00005 **Project Location:** Citywide

Council District: Various ***Live Peoria Goal:*** *Superior Public Services*

This request will enable the IT Department to upgrade existing telecommunications systems in order to ensure all Voice over Internet Protocol (VoIP) systems are at levels that remain vendor supported for hardware and software.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Equipment	IT Reserve	Base	$50,000	$0	$0	$0	$0	$0	$50,000
		Total Budget	**$50,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$50,000**

Operational Facilities

Commercial Abatement

Project Number: NH00009 **Project Location:** Citywide

Council District: All ***Live Peoria Goal:*** *Economic Prosperity*

Commercial structures that are not properly maintained fall into disrepair and may become hazardous to the public. This citywide abatement program utilizes code enforcement activities to identify the hazards and resolve through demolition if the structure cannot be repaired in a cost-effective fashion. Where a property owner fails to self-remediate documented hazards, the City may elect to incur and recover the necessary testing, regulatory permitting, demolition, and site stabilization expenses. Project savings from each abatement effort will be rolled forward to successive abatements. The previously cited Edwards Hotel property in Old Town, as well as potential properties along Grand Avenue is the focus for FY2022 funding.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Half Cent Fund	Base	$150,000	$0	$0	$0	$0	$0	$150,000
		Total Budget	**$150,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$150,000**

Operational Facilities

Community Works Program

Project Number: COP0001 **Project Location:** Citywide

Council District: All ***Live Peoria Goal:*** *Healthy Neighborhoods*

The program provides a mechanism to fund smaller projects addressing more localized needs that may otherwise be overlooked in the capital program. This program may address projects that the Council feels are advantageous to meet the City's mission, that present a timely opportunity that could be missed if pursued under the regular CIP approval process, or address an immediate need that cannot or should not wait for the regular CIP approval process.
Quick Response for weed abatement and ROW Contract Maintenance - ($50,000) & storm damage ($50,000)
Wayfinding Signage - $100,000.00
End of Road Terminations - $100,000.00
Non-City owned property maintenance - $30,000
Entry Monuments - $80,000.00
NTMP - $60,000.00
Ped, Bike, Signing/Striping - $65,000.00
Wall Painting - $75,000.00
Streetlight Infill - $50,000.00
Green Bike-$50,000.00
Quick Response for Streets - $120,000

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Highway User Fund	Carryover	$230,000	$0	$0	$0	$0	$0	$230,000
Construction	General Fund	Carryover	$316,100	$0	$0	$0	$0	$0	$316,100
Construction	General Fund	Carryover	$3,471	$0	$0	$0	$0	$0	$3,471
Construction	Highway User Fund	Base	$600,000	$0	$0	$0	$0	$0	$600,000
Construction	General Fund	Base	$230,000	$0	$0	$0	$0	$0	$230,000
		Total Budget	**$1,379,571**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,379,571**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
	$2,000	$4,000	$6,000	$8,000	$10,000	$80,000	$110,000
Total Operating Impacts	**$2,000**	**$4,000**	**$6,000**	**$8,000**	**$10,000**	**$80,000**	**$110,000**

Operational Facilities

Council Chambers Building Repair Program

Project Number: PW00510 **Project Location:** Peoria Municipal Complex

Council District: Acacia ***Live Peoria Goal:*** *Superior Public Services*

The Council Chambers building is reaching an age where the building envelope and building technical systems are reaching the end of their serviceable life. The funding in this program will provide for the planned repair, replacement, and upgrade of these systems on a prioritized need basis.

1. In FY22, repair of exterior soffits, metal fascias, gutters, and the replacement of the concrete tile roof ($367K).
2. In FY24, funding anticipates building HVAC system replacements and ADA upgrades ($262K).
3. In FY26, funding includes replacement of carpet, furnishings, and paint ($210K).

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Future GO Bonds	Base	$367,000	$0	$262,000	$0	$210,000	$0	$839,000
Arts	Future GO Bonds	Base	$0	$0	$2,620	$0	$2,100	$0	$4,720
		Total Budget	**$367,000**	**$0**	**$264,620**	**$0**	**$212,100**	**$0**	**$843,720**

Fleet Maintenance Shop Awning

Project Number: PW00604 **Project Location:** Municipal Operations Center

Council District: Acacia ***Live Peoria Goal:*** *Superior Public Services*

Construction of a 32' x 100' x 19' single slope tee canopy (awning) on the south side of the existing Fleet Maintenance main shop at the MOC.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	General Fund	Base	$150,000	$0	$0	$0	$0	$0	$150,000
		Total Budget	**$150,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$150,000**

Fleet Shop Repair

Project Number: PW00306 **Project Location:** Municipal Operations Center

Council District: Acacia ***Live Peoria Goal:*** *Superior Public Services*

Phase 1 is the renovation of the existing 20,000 sq. ft. building to repair existing failures. Some of the major repairs include roof repair ($35K), rain gutters replaced ($45K), a new air compressor system, a new fluid distribution system, coolers replaced ($20K), and a safety harness system for working on top of large truck bodies. The repairs will keep the building functional until a new facility can be constructed.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	General Fund	Carryover	$13,084	$0	$0	$0	$0	$0	$13,084
		Total Budget	**$13,084**	**$0**	**$0**	**$0**	**$0**	**$0**	**$13,084**

Operational Facilities

Fleet Shop Replacement

Project Number: PW00308 **Project Location:** Municipal Operations Center

Council District: Acacia ***Live Peoria Goal:*** *Superior Public Services*

This project entails the design and construction of a new fleet maintenance facility sized and equipped to meet the needs of the City's fleet growth and changes in the delivery of fleet maintenance services. This new facility will be located at the Municipal Operations Center, allowing for phased construction and the transition of fleet operations from the outdated 28 year old facility into the new. A new facility will remedy ADOSH and ADEQ compliance challenges. The initial programming, phasing study, design, and permitting will precede construction by two years and will determine the feasibility of achieving a 45,000 sq. ft. facility size target. The construction phase funding is a placeholder based on fund source availability and is subject to upward adjustment in a future capital year. The capital budget will fund all site infrastructure expenses, existing building decommissioning, city paid development costs, building FF&E and all required technology systems.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Design	Future GO Bonds	Base	$2,294,770	$0	$0	$0	$0	$0	$2,294,770
Construction	Residential Solid Waste	Base	$0	$0	$3,140,000	$0	$0	$0	$3,140,000
Construction	Highway User Fund	Base	$0	$0	$1,325,000	$0	$0	$0	$1,325,000
Construction	Water Fund	Base	$0	$0	$490,997	$0	$0	$0	$490,997
Construction	Future GO Bonds	Base	$0	$0	$7,780,139	$0	$0	$0	$7,780,139
Construction	Wastewater Fund	Base	$0	$0	$490,997	$0	$0	$0	$490,997
Construction	Commercial Solid Waste	Base	$0	$0	$490,000	$0	$0	$0	$490,000
Chargebacks	Water Fund	Base	$0	$0	$4,696	$0	$0	$0	$4,696
Chargebacks	Wastewater Fund	Base	$0	$0	$4,696	$0	$0	$0	$4,696
Chargebacks	Commercial Solid Waste	Base	$0	$0	$4,693	$0	$0	$0	$4,693
Chargebacks	Highway User Fund	Base	$0	$0	$12,672	$0	$0	$0	$12,672
Chargebacks	Residential Solid Waste	Base	$0	$0	$30,037	$0	$0	$0	$30,037
Chargebacks	Future GO Bonds	Base	$0	$0	$151,235	$0	$0	$0	$151,235
Arts	Water Fund	Base	$0	$0	$4,910	$0	$0	$0	$4,910
Arts	Commercial Solid Waste	Base	$0	$0	$4,900	$0	$0	$0	$4,900
Arts	Future GO Bonds	Base	$0	$0	$77,802	$0	$0	$0	$77,802
Arts	Wastewater Fund	Base	$0	$0	$4,910	$0	$0	$0	$4,910
Arts	Highway User Fund	Base	$0	$0	$13,250	$0	$0	$0	$13,250
Arts	Residential Solid Waste	Base	$0	$0	$31,400	$0	$0	$0	$31,400
		Total Budget	**$2,294,770**	**$0**	**$14,062,334**	**$0**	**$0**	**$0**	**$16,357,104**

Operational Facilities

Fuel Island Replacement at Fire Station No. 3

Project Number: PW00545 **Project Location:** 83rd Av & Emile Zola Av

Council District: Palo Verde ***Live Peoria Goal:*** *Superior Public Safety*

This project entails the decommissioning and removal of the underground diesel fuel tank and dispensing pump located at the Peoria Fire Station No. 3 (FS193). This fueling system is approaching 30 years in service and replacement is required by the US EPA. The replacement solution will be a dual fuel, above ground tank and dispenser solution mimicking the installation recently constructed at the new Police Patrol Services Building at the PPPSF Campus. The project will restore the asphalt and concrete hardscape on the north side of the Fire Station to like new condition. The project budget includes design, construction, administrative fees, and required Information Technology costs. Connect fuel tank level monitors to FMLive fueling sentry so data can be fed to Fleet's fuel operating system, FMLive.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Design	Future GO Bonds	Base	$71,825	$0	$0	$0	$0	$0	$71,825
Construction	Future GO Bonds	Base	$407,961	$0	$0	$0	$0	$0	$407,961
		Total Budget	**$479,786**	**$0**	**$0**	**$0**	**$0**	**$0**	**$479,786**

Impact Fee Study

Project Number: CD00007 **Project Location:** Citywide

Council District: All ***Live Peoria Goal:*** *Smart Growth*

This study will update City impact fees. These fees should be updated every five years to ensure that they accurately recover the cost of constructing infrastructure required by new development. The project will be coordinated with the Finance Department.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Study	Wastewater Expansion	Carryover	$10,000	$0	$0	$0	$0	$0	$10,000
Study	DIF - Parks Zn 2	Base	$0	$9,000	$0	$0	$0	$9,000	$18,000
Study	DIF - Parks Zn 1	Base	$0	$9,000	$0	$0	$0	$9,000	$18,000
Study	DIF - Parks Zn 3	Base	$0	$9,000	$0	$0	$0	$9,000	$18,000
Study	DIF - Fire	Base	$0	$9,000	$0	$0	$0	$9,000	$18,000
Study	DIF - Law Enf	Base	$0	$9,000	$0	$0	$0	$9,000	$18,000
Study	DIF - Streets Central	Base	$0	$53,200	$0	$0	$0	$53,200	$106,400
		Total Budget	**$10,000**	**$98,200**	**$0**	**$0**	**$0**	**$98,200**	**$206,400**

Operational Facilities

Infrastructure Cabling

Project Number: IT00037 **Project Location:** Citywide

Council District: All ***Live Peoria Goal:*** *Superior Public Services*

This project entails the network infrastructure replacement, including all network infrastructure equipment. Infrastructure cabling needs to be replaced due to aging fiber and cabling and increased connectivity demands. Funding is being requested annually to replace segments of the cabling and fiber connectivity.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	IT Reserve	Carryover	$50,000	$0	$0	$0	$0	$0	$50,000
Equipment	IT Reserve	Base	$150,000	$0	$0	$0	$0	$0	$150,000
		Total Budget	**$200,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$200,000**

MOC Site Lighting Improvements

Project Number: PW00402 **Project Location:** Municipal Operations Center

Council District: Acacia ***Live Peoria Goal:*** *Superior Public Services*

A study of the current lighting at the MOC was completed in October 2016. This CIP in FY20 will provide improvements to the exterior lighting systems and reduce energy costs. The project will include engineering services, replacement of lighting fixtures with current technology LED lighting, and adding or replacing light poles to achieve a more uniformly lighted MOC yard.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	GO Bonds 2019	Carryover	$29,103	$0	$0	$0	$0	$0	$29,103
		Total Budget	**$29,103**	**$0**	**$0**	**$0**	**$0**	**$0**	**$29,103**

Municipal Complex Fountain Improvements

Project Number: CS00243 **Project Location:** Peoria Municipal Complex

Council District: Acacia ***Live Peoria Goal:*** *Arts, Culture and Recreational Enrichment*

This project entails the design and construction of hardscape, landscape, irrigation and shade improvements on the north side of the Peoria Municipal Complex (aka City Hall Campus). Improvements will demolish the decommissioned cooling tower / fountain and will remove and safely terminate formerly used campus utilities. Replacement concepts will focus on fully accessible solutions that are developed for citizen input through surveys and through the Parks & Recreation Board. Opportunities for public art may arise, but the commissioning of public art will be an independent process and separate funding.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Design	Municipal Asset Reserve	Base	$57,000	$50,374	$0	$0	$0	$0	$107,374
Construction	Municipal Asset Reserve	Base	$0	$439,453	$0	$0	$0	$0	$439,453
Chargebacks	Municipal Asset Reserve	Base	$0	$45,705	$0	$0	$0	$0	$45,705
Arts	Municipal Asset Reserve	Base	$0	$4,898	$0	$0	$0	$0	$4,898
		Total Budget	**$57,000**	**$540,430**	**$0**	**$0**	**$0**	**$0**	**$597,430**

Operational Facilities

Municipal Complex Site Improvements

Project Number: CS00242 **Project Location:** Peoria Municipal Complex

Council District: Acacia ***Live Peoria Goal:*** *Arts, Culture and Recreational Enrichment*

This project entails the design and construction of hardscape, landscape, irrigation and shade improvements on the west side of the Peoria Municipal Complex (aka City Hall Campus). Improvements will demolish and replace the non-ADA compliant hardscape connections to the Main Library, former brook and water fall features, and will enhance pedestrian connections to Centennial Plaza, re-routing and replacement of cross campus communications infrastructure between City Hall and the Main Library.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Equipment	Future GO Bonds	Base	$0	$0	$51,563	$0	$0	$0	$51,563
Design	Future GO Bonds	Base	$0	$421,833	$0	$0	$0	$0	$421,833
Construction	Future GO Bonds	Base	$0	$0	$2,608,877	$0	$0	$0	$2,608,877
Chargebacks	Future GO Bonds	Base	$0	$38,610	$38,610	$0	$0	$0	$77,220
Arts	Future GO Bonds	Base	$0	$4,218	$26,089	$0	$0	$0	$30,307
		Total Budget	**$0**	**$464,661**	**$2,725,139**	**$0**	**$0**	**$0**	**$3,189,800**

Neighborhood and Human Services ADA Compliance

Project Number: NH00006 **Project Location:** Citywide

Council District: Acacia ***Live Peoria Goal:*** *Arts, Culture and Recreational Enrichment*

This request will address ADA deficiencies at Sunrise Family Center, the Community Center, Peoria Center for the Performaning Arts, and the Womens Club.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	General Fund	Carryover	$79,100	$0	$0	$0	$0	$0	$79,100
Construction	General Fund	Base	$75,000	$0	$0	$0	$0	$0	$75,000
		Total Budget	**$154,100**	**$0**	**$0**	**$0**	**$0**	**$0**	**$154,100**

Operational Facilities

Neighborhood and Human Services Facility Refurbish

Project Number: NH00007 **Project Location:** Citywide

Council District: ***Live Peoria Goal:*** *Arts, Culture and Recreational Enrichment*

This is a request to repair, replace/refurbish items at the following locations: Community Center, Womens Club, Sunrise Family Center and the Peoria Center for the Performing Arts.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Municipal Asset Reserve	Carryover	$55,730	$0	$0	$0	$0	$0	$55,730
Construction	Percent for the Arts	Carryover	$193,070	$0	$0	$0	$0	$0	$193,070
Equipment	General Fund	Base	$150,000	$0	$0	$0	$0	$0	$150,000
Construction	General Fund	Base	$154,800	$0	$0	$0	$0	$0	$154,800
		Total Budget	**$553,600**	**$0**	**$0**	**$0**	**$0**	**$0**	**$553,600**

Network Infrastructure Repl - Tech Center Core

Project Number: IT00008 **Project Location:** Peoria Municipal Complex

Council District: Acacia ***Live Peoria Goal:*** *Superior Public Services*

This project entails the network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all city departments.

Core infrastructure in the Technology Center Data Center, including network storage, will require replacement in FY22 and FY29.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Equipment	Future GO Bonds	Base	$1,450,000	$0	$0	$0	$0	$1,450,000	$2,900,000
		Total Budget	**$1,450,000**	**$0**	**$0**	**$0**	**$0**	**$1,450,000**	**$2,900,000**

Operational Facilities

Network Infrastructure Replacement - Microwave WAN

Project Number: IT00026 **Project Location:** Citywide

Council District: Various ***Live Peoria Goal:*** *Superior Public Services*

This project entails the network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically five to seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all city departments.

Microwave WAN infrastructure equipment at various city locations will require replacement in FY24, FY27, and FY30.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	IT Reserve	Carryover	$60,000	$0	$0	$0	$0	$0	$60,000
		Total Budget	**$60,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$60,000**

Network Infrastructure Replacement - WiFi

Project Number: IT00036 **Project Location:** Citywide

Council District: All ***Live Peoria Goal:*** *Superior Public Services*

This project entails the network infrastructure replacement, including all network infrastructure equipment. Network equipment and systems would be replaced as it reaches the end of its useful life (typically seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all city departments.

Network infrastructure equipment allowing wireless access in City facilities will require replacement in FY26.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	IT Reserve	Carryover	$88,452	$0	$0	$0	$0	$0	$88,452
		Total Budget	**$88,452**	**$0**	**$0**	**$0**	**$0**	**$0**	**$88,452**

Operational Facilities

Network Infrastructure Replacement-Sports Complex

Project Number: IT00019 **Project Location:** Peoria Sports Complex

Council District: Ironwood ***Live Peoria Goal:*** *Superior Public Services*

This project entails the network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all City departments.

Infrastructure at the Sports Complex will require replacement in FY21 and FY28.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	IT Reserve	Carryover	$30,214	$0	$0	$0	$0	$0	$30,214
		Total Budget	**$30,214**	**$0**	**$0**	**$0**	**$0**	**$0**	**$30,214**

Paloma Community Park Phase II Artwork

Project Number: NH00008 **Project Location:** Paloma Community Park

Council District: Mesquite ***Live Peoria Goal:*** *Arts, Culture and Recreational Enrichment*

The proposed project would include a public call to artists for public art for the Phase II development of Paloma Park and its corresponding trail system. There will be a public process to determine the theme, medium, and other specifics for the project.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	General Fund	Base	$0	$240,000	$0	$0	$0	$0	$240,000
		Total Budget	**$0**	**$240,000**	**$0**	**$0**	**$0**	**$0**	**$240,000**

PCPA Ticket and Concessions Renovation

Project Number: NH00003 **Project Location:** 10580 N. 83rd Dr

Council District: Acacia ***Live Peoria Goal:*** *Arts, Culture and Recreational Enrichment*

This project entails an interior tenant improvement of the ticketing and concessions functions within the Peoria Center for the Performing Arts. The internal functions will be swapped to allow concessions service to the building exterior via the underutilized walk-up ticket counters. No net increase in building square footage is anticipated. The project includes the design, construction, development permits and fees, and internal project management expenses.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Other	General Fund	Base	$26,370	$0	$0	$0	$0	$0	$26,370
Design	General Fund	Base	$72,232	$0	$0	$0	$0	$0	$72,232
Construction	General Fund	Base	$286,120	$0	$0	$0	$0	$0	$286,120
		Total Budget	**$384,722**	**$0**	**$0**	**$0**	**$0**	**$0**	**$384,722**

Operational Facilities

Peoria Center for Performing Arts Storage Building

Project Number: NH00002 **Project Location:** 10580 N. 83rd Dr

Council District: Acacia ***Live Peoria Goal:*** *Arts, Culture and Recreational Enrichment*

The storage unit provides architecturally compatible, enclosed 528 square feet storage building located on the south side of the Peoria Center for Performing Arts. The facility will house theater equipment that currently crowds the performance venues, incurring violation notices during annual fire department inspections. The storage will also be used to house furniture, games, and stage equipment for the multitude of placemaking events in Old Town. This projects supports the arts and livability priorities of the Mayor and Council. The project includes the design, construction, development permits and fees, and internal project management expenses.

Any unspent funds from fiscal year 2021 are to be carried over.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Percent for the Arts	Carryover	$250,097	$0	$0	$0	$0	$0	$250,097
Other	Percent for the Arts	Base	$26,370	$0	$0	$0	$0	$0	$26,370
Construction	Percent for the Arts	Base	$270,772	$0	$0	$0	$0	$0	$270,772
		Total Budget	**$547,239**	**$0**	**$0**	**$0**	**$0**	**$0**	**$547,239**

Public Safety Admin Building EOC Renovations

Project Number: PW00540 **Project Location:** Peoria Municipal Complex

Council District: Acacia ***Live Peoria Goal:*** *Superior Public Services*

This project entails the renovation of multiple conference rooms and the computer training lab in the Public Safety Administration Building to better accommodate the City's Emergency Operations Center (EOC). Now nearly 20 years old, existing building conference rooms serve as the EOC during times of activation. This tenant improvement will refresh the carpet, finishes, and lighting in the highly used Peoria conference room and will reconfigure the adjacent computer lab, Arizona conference room, and computer training lab allowing EOC equipment to be deployed for training and maintenance. The capital budget includes design, development fees, construction, and any necessary information technology expenditures. In addition, remaining savings from project budget will be used to purchase other items such as furniture.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Equipment	Future GO Bonds	Base	$0	$16,741	$0	$0	$0	$0	$16,741
Design	Future GO Bonds	Base	$0	$60,366	$0	$0	$0	$0	$60,366
Construction	Future GO Bonds	Base	$0	$431,139	$0	$0	$0	$0	$431,139
Chargebacks	Future GO Bonds	Base	$0	$36,900	$0	$0	$0	$0	$36,900
Arts	Future GO Bonds	Base	$0	$4,915	$0	$0	$0	$0	$4,915
		Total Budget	**$0**	**$550,061**	**$0**	**$0**	**$0**	**$0**	**$550,061**

Operational Facilities

Public Safety Building Needs

Project Number: PW00090 **Project Location:** Citywide

Council District: All ***Live Peoria Goal:*** *Superior Public Services*

1. Replace HVAC units at the Fire Support Services Facility (3 Units), Fire Stations 196 and 197 (6 units each = 12 Units) for a total of 15 units for a total cost of $195,000. To also include the installation of bi-polar ionization technology to improve the air quality of the facilities at a cost of $22K.
2. Install bi-polar ionization to the AC Units at Fire Stations 193,194, 195, 196, and 199 (35 Units at $45K)

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	General Fund	Carryover	$6,084	$0	$0	$0	$0	$0	$6,084
Equipment	Municipal Asset Reserve	Base	$262,000	$0	$0	$0	$0	$0	$262,000
		Total Budget	**$268,084**	**$0**	**$0**	**$0**	**$0**	**$0**	**$268,084**

Radio Subscriber Replacements

Project Number: IT00018 **Project Location:** Citywide

Council District: Various ***Live Peoria Goal:*** *Superior Public Services*

The City's subscriber radio units deployed citywide will require replacement because they've reached the end of their life. Subscriber replacements began in FY16 and will continue through FY23.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	IT Reserve	Carryover	$166,618	$0	$0	$0	$0	$0	$166,618
Equipment	IT Reserve	Base	$254,000	$254,000	$0	$0	$0	$0	$508,000
		Total Budget	**$420,618**	**$254,000**	**$0**	**$0**	**$0**	**$0**	**$674,618**

Operational Facilities

Renovate Main Library

Project Number: PW00509 **Project Location:** Peoria Municipal Complex

Council District: Acacia ***Live Peoria Goal:*** *Superior Public Services*

The Main Library, constructed in 1991, had had no major renovations or furniture replacements since its construction. This project originally planned for interior and building systems refurb/replacement. In FY17, furniture modernization was prioritized; FY18 focused on fixed seating and ADA enhancements in the Willow Room, roof and HVAC system repairs, while developing a strategic plan for service delivery that includes citizen engagement and will inform how Main Library renovations will respond to system-wide needs. In FY20 and FY21, the Main Library underwent a first phase of interior renovations and fire alarm system upgrades, followed by a second phase of exterior patio and site improvements, each designed to improve the library patron experience and enliven the outdated concrete plaza in favor of comfortable shade and event friendly spaces. The additional request in FY22 is for an Automated Handling System (AMH) that will provide efficient and reliable check-in and pre-sorting of materials. In addition, this system promotes reduced customer contact and will streamline workflow practices.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Study	GO Bonds 2019	Carryover	$3,314	$0	$0	$0	$0	$0	$3,314
Construction	Future GO Bonds	Carryover	$2,760,884	$0	$0	$0	$0	$0	$2,760,884
Construction	GO Bonds 2019	Carryover	$76,334	$0	$0	$0	$0	$0	$76,334
Construction	GO Bonds 2019	Carryover	$130,161	$0	$0	$0	$0	$0	$130,161
Equipment	Future GO Bonds	Base	$142,000	$0	$0	$0	$0	$0	$142,000
		Total Budget	**$3,112,693**	**$0**	**$0**	**$0**	**$0**	**$0**	**$3,112,693**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
	$13,950	$14,369	$14,800	$15,244	$15,701	$85,859	$159,923
Total Operating Impacts	**$13,950**	**$14,369**	**$14,800**	**$15,244**	**$15,701**	**$85,859**	**$159,923**

Roof Replacement

Project Number: PW00150 **Project Location:** Peoria Municipal Complex

Council District: All ***Live Peoria Goal:*** *Smart Growth*

The City Hall roof will be in excess of 30 years old in FY25 when the replacement roof is recommended for restoration. The replacement will include a complete replacement of the underlayment, new tiles and flashing material. In FY2017, the four corner ridges of the City Hall roof were repaired at a cost of $16K. ($1,657,000 FY25).

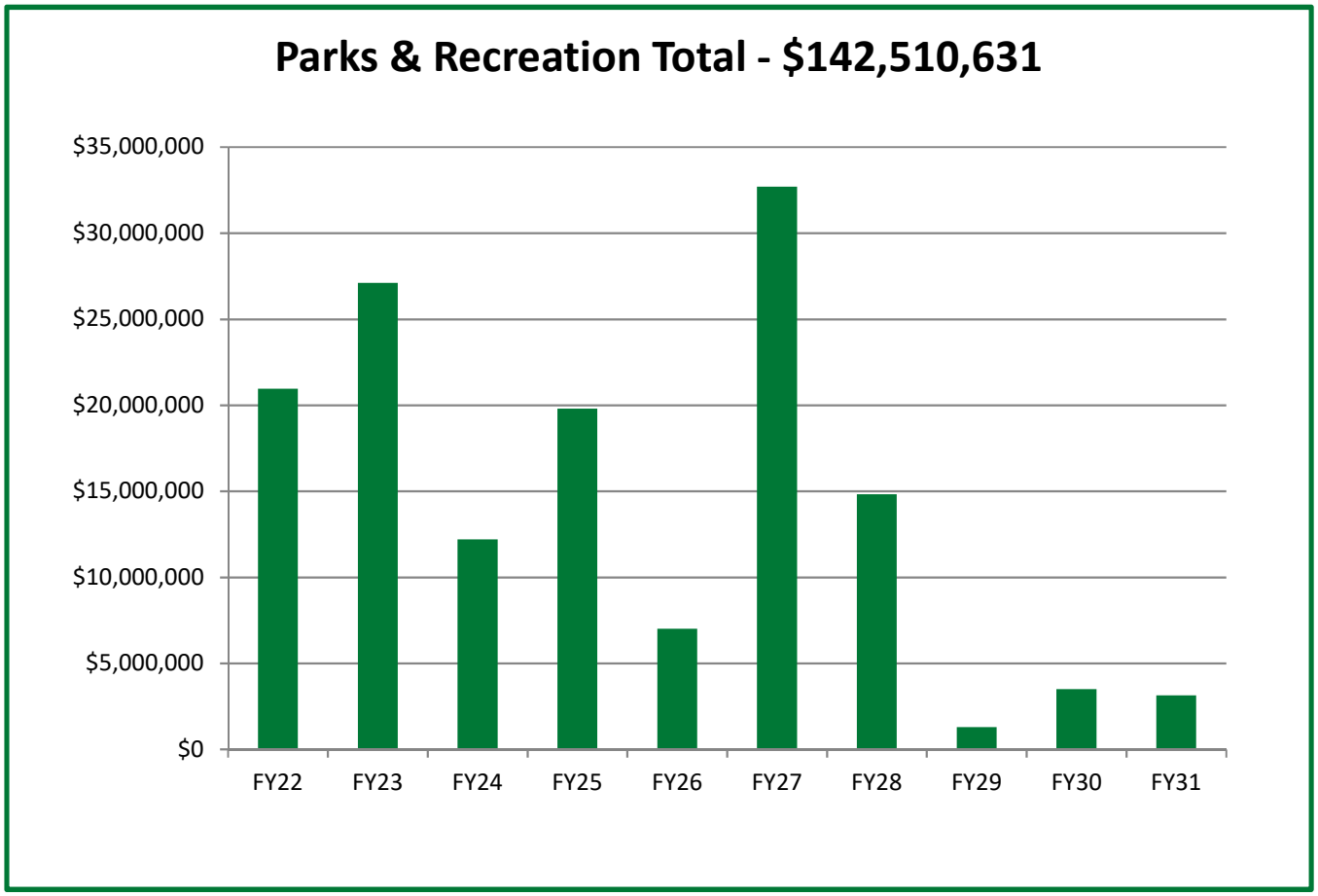
Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Future GO Bonds	Base	$0	$0	$0	$1,657,308	$0	$0	$1,657,308
Chargebacks	Future GO Bonds	Base	$0	$0	$0	$15,000	$0	$0	$15,000
Arts	Future GO Bonds	Base	$0	$0	$0	$16,573	$0	$0	$16,573
		Total Budget	**$0**	**$0**	**$0**	**$1,688,881**	**$0**	**$0**	**$1,688,881**

Parks & Recreation

Livability initiatives, such as those represented by parks, libraries, open space, and trails projects, are an important component of the Capital Improvement Program. Rio Vista and Pioneer Community Park each offer lighted ball fields, extensive picnic grounds, shaded playgrounds, a water play area, batting cages, an urban lake, and much, much more. Neighborhood parks provide recreational amenities close to home, while the city's ever-growing network of trails accommodates walkers, joggers, strollers, bicyclists, roller-bladers, and equestrians.

Funding for parks, libraries, open space, and trails projects is primarily from general obligation bonds and development impact fees. Projects in the 10-year program include development of the second phase of Paloma Community Park in the northern portion of Peoria, a recreation center, further improvements and expansion to the New River Trail system, continuation of a neighborhood parks refresh program as well as a continued commitment to maintaining the city's retention basins.



Parks & Recreation

Summary by Funding Source

Fund Number and Name	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
1000 - General Fund	$2,590,190	$318,554	$0	$0	$0	$0	$2,908,744
1970 - Municipal Asset Reserve	$272,700	$0	$0	$0	$0	$0	$272,700
2004 - AZSTA - Sports Complex Improvements	$2,000,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$0	$6,000,000
4150 - Non-Bond Capital	$6,341	$0	$0	$0	$0	$0	$6,341
4253 - GO Bonds 2019	$1,034,858	$0	$0	$0	$0	$0	$1,034,858
4254 - Future GO Bonds	$11,440,710	$22,752,130	$8,189,654	$18,804,312	$6,013,352	$52,442,215	$119,642,373
4550 - Other Capital	$1,042,522	$0	$0	$0	$0	$0	$1,042,522
4810 - Outside Sources	$1,573,714	$2,834,322	$0	$0	$0	$0	$4,408,036
7942 - DIF - Parks Zn 2	$995,057	$0	$0	$0	$0	$0	$995,057
7943 - DIF - Parks Zn 3	$0	$63,665	$3,000,000	$0	$0	$0	$3,063,665
7944 - DIF - Parks Zn 1	$0	$103,235	$0	$0	$0	$0	$103,235
7945 - DIF - Parks Zn 2	$0	$33,100	$0	$0	$0	$3,000,000	$3,033,100
Total - Parks & Recreation	**$20,956,092**	**$27,105,006**	**$12,189,654**	**$19,804,312**	**$7,013,352**	**$55,442,215**	**$142,510,631**

Parks & Recreation

Summary by Project

Project Name	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
99th Ave and Olive Trailhead	$2,628,262	$0	$0	$0	$0	$0	**$2,628,262**
Airnasium at Neighborhood Parks	$600,000	$0	$0	$124,320	$686,999	$0	**$1,411,319**
Aloravita South Neighborhood Park	$0	$0	$0	$0	$0	$20,238,226	**$20,238,226**
Ball Field Lighting	$278,400	$0	$0	$0	$0	$0	**$278,400**
Centennial Plaza Decades Walk Expansion 10-20 Yrs	$316,089	$0	$0	$0	$0	$0	**$316,089**
Country Meadows Park Improvements	$400,000	$0	$0	$0	$0	$0	**$400,000**
Inclusive Playground at Rio Vista Community Park	$1,159,380	$0	$0	$0	$0	$0	**$1,159,380**
Irrigation and Turf Improvements Program	$400,000	$0	$0	$0	$0	$0	**$400,000**
Lone Mountain Parkway Trail System	$0	$0	$0	$0	$0	$3,953,000	**$3,953,000**
Mountain Trail/Preserve Improvements	$434,000	$0	$0	$0	$0	$0	**$434,000**
Neighborhood Park at Mystic	$0	$0	$4,136,903	$6,440,768	$0	$0	**$10,577,671**
Neighborhood Park at Northpoint (Vistancia)	$0	$0	$4,891,112	$7,695,728	$0	$0	**$12,586,840**
Neighborhood Parks Renovation Program	$0	$318,554	$0	$0	$0	$0	**$318,554**
New River Trail - Happy Valley Rd to Jomax	$0	$0	$0	$320,500	$1,435,000	$2,153,000	**$3,908,500**
New River Trail - Villa Lindo and Pinnacle Pk	$0	$0	$0	$0	$180,000	$2,506,500	**$2,686,500**
New River Trail Connections	$342,698	$0	$0	$0	$0	$0	**$342,698**
New River Trail Pedestrian & Shade Program	$0	$271,200	$901,570	$0	$0	$429,455	**$1,602,225**
New River Trail; Williams Rd to Happy Valley Rd	$304,182	$0	$0	$0	$0	$0	**$304,182**
NRT - Jomax Rd to CAP and CAP to LPP	$230,000	$0	$0	$0	$0	$0	**$230,000**
Paloma Community Park	$5,309,179	$22,405,587	$615,720	$0	$0	$0	**$28,330,486**
Paloma Community Park Trails	$112,977	$0	$0	$0	$0	$0	**$112,977**
Park and Recreation Facility Refurbishment	$746,800	$0	$0	$0	$0	$0	**$746,800**
Parks, Recreation and Community Fac Master Plan	$100,000	$200,000	$0	$0	$0	$0	**$300,000**
Parks, Recreation, Community Fac ADA Compliance	$245,000	$0	$0	$0	$0	$0	**$245,000**
Pioneer Community Park Rehab & Replacements	$0	$0	$0	$1,189,780	$0	$0	**$1,189,780**

Parks & Recreation

Summary by Project

Project Name	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Pool Renovation and Refurbishment Program	$272,700	$0	$0	$0	$0	$0	**$272,700**
Recreation Center At Paloma Community Park	$0	$0	$0	$0	$3,711,353	$22,540,463	**$26,251,816**
Retention Basin Refresh Program	$228,300	$0	$0	$0	$0	$0	**$228,300**
Rio Vista Skate Park	$250,000	$0	$0	$0	$0	$0	**$250,000**
Sports Complex Maintenance Building	$753,018	$0	$0	$0	$0	$0	**$753,018**
Stadium Improvements (AZSTA)	$2,000,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$0	**$6,000,000**
Stadium Multi-Use Path Phase 2	$760,000	$2,909,665	$0	$0	$0	$0	**$3,669,665**
Stadium Trail Phase 1	$2,730,583	$0	$0	$0	$0	$0	**$2,730,583**
Sunrise Mntn Library Automated Materials Handling	$174,001	$0	$0	$0	$0	$0	**$174,001**
Sunrise Mountain Trailhead	$0	$0	$644,349	$3,033,216	$0	$0	**$3,677,565**
Trailhead at BLM 160	$0	$0	$0	$0	$0	$2,574,354	**$2,574,354**
Trailhead at the NWC of 83rd Ave and Happy Valley	$0	$0	$0	$0	$0	$1,047,217	**$1,047,217**
Westwing Park - ADA Connection to Maya Way	$180,523	$0	$0	$0	$0	$0	**$180,523**
Total - Parks & Recreation	**$20,956,092**	**$27,105,006**	**$12,189,654**	**$19,804,312**	**$7,013,352**	**$55,442,215**	**$142,510,631**

Parks & Recreation

99th Ave and Olive Trailhead

Project Number: CS00088 **Project Location:** 99th Av & Olive Av

Council District: Pine ***Live Peoria Goal:*** *Arts, Culture and Recreational Enrichment*

This project is for design and construction of an access point to the New River Trail system with comfort facilities such as a shade ramadas, drinking fountain, and resting areas. Coordination is necessary with the Maricopa County Flood Control District through the existing IGA. The extent of remediation of buried landfill debris within the trailhead and access road impact area is under evaluation. A $165,000 US EPA Brownfield assessment grant was received in FY 2019 and will fund environmental assessment professional services prior to any final land acquisition.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Study	Outside Sources	Carryover	$27,926	$0	$0	$0	$0	$0	$27,926
Construction	Future GO Bonds	Base	$2,600,336	$0	$0	$0	$0	$0	$2,600,336
		Total Budget	**$2,628,262**	**$0**	**$0**	**$0**	**$0**	**$0**	**$2,628,262**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Personnel	$52,381	$52,381	$52,381	$52,381	$52,381	$261,905	$523,810
Non-Personnel	$52,800	$52,800	$52,800	$52,800	$52,800	$264,000	$528,000
Capital	$28,300	$0	$0	$0	$0	$0	$28,300
Total Operating Impacts	**$133,481**	**$105,181**	**$105,181**	**$105,181**	**$105,181**	**$525,905**	**$1,080,110**

Airnasium at Neighborhood Parks

Project Number: CS00235 **Project Location:** Citywide

Council District: ***Live Peoria Goal:*** *Arts, Culture and Recreational Enrichment*

As a citywide initiative, staff continues to seek opportunities for increasing the amount of shaded play, activity, and fitness features in neighborhoods. As such, this project provides capacity for two additional neighborhood park airnasiums—a steel shade canopy installed at current basketball/activity courts.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Future GO Bonds	Carryover	$600,000	$0	$0	$0	$0	$0	$600,000
Design	Future GO Bonds	Base	$0	$0	$0	$0	$74,002	$0	$74,002
Construction	Future GO Bonds	Base	$0	$0	$0	$87,000	$570,106	$0	$657,106
Chargebacks	Future GO Bonds	Base	$0	$0	$0	$36,450	$36,450	$0	$72,900
Arts	Future GO Bonds	Base	$0	$0	$0	$870	$6,441	$0	$7,311
		Total Budget	**$600,000**	**$0**	**$0**	**$124,320**	**$686,999**	**$0**	**$1,411,319**

Parks & Recreation

Aloravita South Neighborhood Park

Project Number: CS00130 **Project Location:** Northern Peoria

Council District: Mesquite ***Live Peoria Goal:*** *Arts, Culture and Recreational Enrichment*

This project is 15 to 20 acres and includes land acquisition, design and construction of a neighborhood park with typical amenities such as playgrounds, picnic shelters, hard court surfacing, landscaping, restroom, possible lighted multi-use fields, etc.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Land Acquisiti	DIF - Parks Zn 2	Base	$0	$0	$0	$0	$0	$2,127,937	$2,127,937
Land Acquisiti	Future GO Bonds	Base	$0	$0	$0	$0	$0	$3,331,262	$3,331,262
Equipment	Future GO Bonds	Base	$0	$0	$0	$0	$0	$87,659	$87,659
Construction	DIF - Parks Zn 2	Base	$0	$0	$0	$0	$0	$844,924	$844,924
Construction	Future GO Bonds	Base	$0	$0	$0	$0	$0	$13,606,039	$13,606,039
Chargebacks	DIF - Parks Zn 2	Base	$0	$0	$0	$0	$0	$18,690	$18,690
Chargebacks	Future GO Bonds	Base	$0	$0	$0	$0	$0	$77,206	$77,206
Arts	DIF - Parks Zn 2	Base	$0	$0	$0	$0	$0	$8,449	$8,449
Arts	Future GO Bonds	Base	$0	$0	$0	$0	$0	$136,060	$136,060
		Total Budget	**$0**	**$0**	**$0**	**$0**	**$0**	**$20,238,226**	**$20,238,226**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Personal OPS	$0	$0	$0	$0	$0	$268,476	$268,476
Non-Pers OPS	$0	$0	$0	$0	$0	$316,479	$316,479
Capital OPS	$0	$0	$0	$0	$0	$28,500	$28,500
Total Operating Impacts	**$0**	**$0**	**$0**	**$0**	**$0**	**$613,455**	**$613,455**

Ball Field Lighting

Project Number: CS00195 **Project Location:** 95th Av & Williams Rd

Council District: Willow ***Live Peoria Goal:*** *Arts, Culture and Recreational Enrichment*

This project entails the installation of multi-use field lighting in northern part of the City as parks are developed. A current site under review is the Meadows Park which will be next to a potential future school site.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Future GO Bonds	Carryover	$40,150	$0	$0	$0	$0	$0	$40,150
Construction	GO Bonds 2019	Carryover	$238,250	$0	$0	$0	$0	$0	$238,250
		Total Budget	**$278,400**	**$0**	**$0**	**$0**	**$0**	**$0**	**$278,400**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Non-Pers OPS	$16,000	$16,000	$16,000	$16,000	$16,000	$64,000	$144,000
Total Operating Impacts	**$16,000**	**$16,000**	**$16,000**	**$16,000**	**$16,000**	**$64,000**	**$144,000**

Parks & Recreation

Centennial Plaza Decades Walk Expansion 10-20 Yrs

Project Number: CS00229 **Project Location:** Peoria Municipal Complex

Council District: Acacia ***Live Peoria Goal:*** *Arts, Culture and Recreational Enrichment*

This project enhances the Centennial Plaza Decades Walk with a plaza node to honor the City, State, and Federal historic events from 2012-2032 (20 years). The node establishes a framework for continuing the presentation of history the 100 years following the Arizona Centennial. Improvements will be made adjacent to the Decades Walk and will include hardscape, landscape, and vertical walls upon which to capture the historic events, lighting, signage, and directional wayfinding.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	General Fund	Carryover	$125,000	$0	$0	$0	$0	$0	$125,000
Design	General Fund	Base	$28,530	$0	$0	$0	$0	$0	$28,530
Construction	General Fund	Base	$162,559	$0	$0	$0	$0	$0	$162,559
		Total Budget	**$316,089**	**$0**	**$0**	**$0**	**$0**	**$0**	**$316,089**

Country Meadows Park Improvements

Project Number: CS00203 **Project Location:** W. Butler Dr & N. 111th Av

Council District: Pine ***Live Peoria Goal:*** *Arts, Culture and Recreational Enrichment*

This project entails updating park amenities that was determined through a public input process in FY20. The City will utilize its contracted Parks Job Order Contractor(s) to advise on project costs and for project construction in FY21. Amenities at Country Meadows Park will include an airnasium, minor enhancements of existing playgrounds, fall surfacing, lighting repairs, and/or a restroom refresh undertaken concurrently.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Future GO Bonds	Carryover	$400,000	$0	$0	$0	$0	$0	$400,000
		Total Budget	**$400,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$400,000**

Inclusive Playground at Rio Vista Community Park

Project Number: CS00205 **Project Location:** Rio Vista Community Park

Council District: Palo Verde ***Live Peoria Goal:*** *Arts, Culture and Recreational Enrichment*

This project entails installing/replacing inclusive/accessible play areas at Rio Vista Community Park. This request expands the amenties offered to an expanded population.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Future GO Bonds	Carryover	$1,159,380	$0	$0	$0	$0	$0	$1,159,380
		Total Budget	**$1,159,380**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,159,380**

Parks & Recreation

Irrigation and Turf Improvements Program

Project Number: CS00208 **Project Location:** Citywide

Council District: Acacia ***Live Peoria Goal:*** *Arts, Culture and Recreational Enrichment*

As a result of the Irrigation and Turf Reduction study, we are proposing the process to become more resourceful and sustainable with our water resources. The study has specifically identified key areas and strategies that we are looking to implement and execute for the long-term savings, stewardship, and vegetative quality of park sites. The focus is to execute turf reduction strategies identified in the turf and irrigation reduction study. Turf areas identified for reduction are non-use areas that require additional resources to maintain. The enhancements will provide a better quality turf to the remaining area due to the ability to reallocate resources to a smaller defined area. Projects may include a renovation or infrastructure enhancements that are needed such as pump starters, mainline upsizing and valve replacements. The study identified that the divisions are watering to their budget, but below expected plant requirements. The reduction will allow to enhance existing sites without increasing water costs. The location(s) will be based on a prioritized list.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Other	General Fund	Carryover	$200,000	$0	$0	$0	$0	$0	$200,000
Construction	General Fund	Base	$200,000	$0	$0	$0	$0	$0	$200,000
		Total Budget	**$400,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$400,000**

Parks & Recreation

Lone Mountain Parkway Trail System

Project Number: CS00209 **Project Location:** Lone Mountain Pkwy from LPP to L303

Council District: Mesquite ***Live Peoria Goal:*** *Integrated Transportation*

This project provides for the coordination with adjacent property owners, public involvement, design, right-of-way acquisition, utility coordination, utility relocation, burying overhead facilities, construction and construction administration. This project will convert the 25' wide aggregate base course (ABC) maintenance road constructed for the water line to a 12' AC trail and an 8' soft trail with 2' shoulders on each side, installation of three strand wire fence and gates along both sides of the trail to prohibit trespassing onto adjacent properties, constructing culverts at the low water crossings (11 each) and a bridge over the Beardsley Canal. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Study	Future GO Bonds	Base	$0	$0	$0	$0	$0	$200,000	$200,000
Land Acquisiti	Future GO Bonds	Base	$0	$0	$0	$0	$0	$220,000	$220,000
Design	Future GO Bonds	Base	$0	$0	$0	$0	$0	$300,000	$300,000
Construction	Future GO Bonds	Base	$0	$0	$0	$0	$0	$3,020,000	$3,020,000
Chargebacks	Future GO Bonds	Base	$0	$0	$0	$0	$0	$180,000	$180,000
Arts	Future GO Bonds	Base	$0	$0	$0	$0	$0	$33,000	$33,000
		Total Budget	**$0**	**$0**	**$0**	**$0**	**$0**	**$3,953,000**	**$3,953,000**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Personnel	$0	$0	$0	$0	$0	$54,273	$54,273
Non-Personnel	$0	$0	$0	$0	$0	$79,946	$79,946
Capital	$0	$0	$0	$0	$0	$25,500	$25,500
Total Operating Impacts	**$0**	**$0**	**$0**	**$0**	**$0**	**$159,719**	**$159,719**

Mountain Trail/Preserve Improvements

Project Number: CS00217 **Project Location:** Peoria Mountain Preserve

Council District: Mesquite ***Live Peoria Goal:*** *Arts, Culture and Recreational Enrichment*

This project entails improving the existing soft surface trails on Sunrise Mountain, East Wing, Calderwoode Butte and WestWing Mountain and enhance the safety and sustainability of our preserve areas. In addition to soft surface trail improvements, this project will be utilized to eliminate wildcat trails and improve drainage impacts on designated trails.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Future GO Bonds	Base	$434,000	$0	$0	$0	$0	$0	$434,000
		Total Budget	**$434,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$434,000**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Non-Personnel	$0	$42,000	$42,000	$42,000	$42,000	$210,000	$378,000
Total Operating Impacts	**$0**	**$42,000**	**$42,000**	**$42,000**	**$42,000**	**$210,000**	**$378,000**

Parks & Recreation

Neighborhood Park at Mystic

Project Number: CS00192 **Project Location:** Mystic

Council District: Mesquite ***Live Peoria Goal:*** *Arts, Culture and Recreational Enrichment*

This park is 10 acres and improvements will include land acquisition, design and construction of a neighborhood park with typical amentities such as: playground, picnic shelters, restroom, parking, turf area, hard court surfacing, lighted ball fields, etc.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Land Acquisiti	DIF - Parks Zn 3	Base	$0	$0	$1,073,560	$0	$0	$0	$1,073,560
Land Acquisiti	Future GO Bonds	Base	$0	$0	$1,887,250	$0	$0	$0	$1,887,250
Construction	DIF - Parks Zn 3	Base	$0	$0	$405,005	$0	$0	$0	$405,005
Construction	Future GO Bonds	Base	$0	$0	$711,970	$6,329,525	$0	$0	$7,041,495
Chargebacks	DIF - Parks Zn 3	Base	$0	$0	$17,385	$0	$0	$0	$17,385
Chargebacks	Future GO Bonds	Base	$0	$0	$30,563	$47,948	$0	$0	$78,511
Arts	DIF - Parks Zn 3	Base	$0	$0	$4,050	$0	$0	$0	$4,050
Arts	Future GO Bonds	Base	$0	$0	$7,120	$63,295	$0	$0	$70,415
		Total Budget	**$0**	**$0**	**$4,136,903**	**$6,440,768**	**$0**	**$0**	**$10,577,671**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Personnel	$0	$0	$0	$56,761	$46,761	$227,014	$330,536
Non-Personnel	$0	$0	$0	$91,511	$91,511	$366,044	$549,066
Capital	$0	$0	$0	$28,500	$0	$0	$28,500
Total Operating Impacts	**$0**	**$0**	**$0**	**$176,772**	**$138,272**	**$593,058**	**$908,102**

Parks & Recreation

Neighborhood Park at Northpoint (Vistancia)

Project Number: CS00159 **Project Location:** Vistancia

Council District: Mesquite ***Live Peoria Goal:*** *Arts, Culture and Recreational Enrichment*

This park is 12 acres and improvements will include land acquisition, design and construction of a neighborhood park with typical amenities, such as a playground, picnic shelters, restroom, parking, turf area, hard court surfacing, lighted ball fields, etc.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Land Acquisiti	DIF - Parks Zn 3	Base	$0	$0	$1,072,603	$0	$0	$0	$1,072,603
Land Acquisiti	Future GO Bonds	Base	$0	$0	$2,424,879	$0	$0	$0	$2,424,879
Equipment	Future GO Bonds	Base	$0	$0	$0	$22,253	$0	$0	$22,253
Construction	DIF - Parks Zn 3	Base	$0	$0	$408,606	$0	$0	$0	$408,606
Construction	Future GO Bonds	Base	$0	$0	$923,752	$7,550,027	$0	$0	$8,473,779
Chargebacks	DIF - Parks Zn 3	Base	$0	$0	$14,705	$0	$0	$0	$14,705
Chargebacks	Future GO Bonds	Base	$0	$0	$33,243	$47,948	$0	$0	$81,191
Arts	DIF - Parks Zn 3	Base	$0	$0	$4,086	$0	$0	$0	$4,086
Arts	Future GO Bonds	Base	$0	$0	$9,238	$75,500	$0	$0	$84,738
		Total Budget	**$0**	**$0**	**$4,891,112**	**$7,695,728**	**$0**	**$0**	**$12,586,840**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Personal OPS	$0	$0	$0	$0	$56,751	$283,785	$340,536
Non-Pers OPS	$0	$0	$0	$0	$96,303	$481,515	$577,818
Capital	$0	$0	$0	$0	$28,500		
Total Operating Impacts	**$0**	**$0**	**$0**	**$0**	**$181,554**	**$765,300**	**$918,354**

Parks & Recreation

Neighborhood Parks Renovation Program

Project Number: CS00019 **Project Location:** Citywide

Council District: Citywide ***Live Peoria Goal:*** *Arts, Culture and Recreational Enrichment*

This program entails the partial renovation/refresh of existing City maintained neighborhood parks, which include heavy vegetative cleanup with tree crown cleaning and shrub cleanup, irrigation repairs/replacement to landscape drip systems as necessary, replacement of lost trees and/or shrubs and top-dress existing granite with new granite or stabilized DG (depending on site conditions), playground replacements and utility location services for tree planting. Option to review turf grass condition to apply where appropriate. In addition, this program will work in combination with Facilities requests, such as the soft scrap from the curb into the park to provide an aesthetically pleasing view from the roadway and matching with the improvement from the outer ring to improvements within the park. It will allow staff to place and reconfigure the right tree/plant in the proper place. An example would be removing Sissoo trees away from sidewalks and replanting with an appropriate species that will not impact walkways. The locations will be based on a prioritized list. The PRCF department utilizes a staff driven review with specific rating criteria to prioritize and rate the parks and basins for projecting programmatic renovations to specific locations. The reviews are conducted annually and are flexible to allow for the management of any updates of the prioritization list of projects. This allows the leveraging for contract pricing and combination of projects and potential sites. Typically, a program allows for two parks and retention basins to be refreshed on an annual basis. The department's goal is to provide these renovation programs in an equitable manner across the parks and retention basins in the City.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	General Fund	Base	$0	$315,400	$0	$0	$0	$0	$315,400
Arts	General Fund	Base	$0	$3,154	$0	$0	$0	$0	$3,154
		Total Budget	**$0**	**$318,554**	**$0**	**$0**	**$0**	**$0**	**$318,554**

Parks & Recreation

New River Trail - Happy Valley Rd to Jomax

Project Number: CS00165 **Project Location:** New River - South of HVR to Jomax Rd (East Side)

Council District: Mesquite ***Live Peoria Goal:*** *Arts, Culture and Recreational Enrichment*

This project provides for the coordination with adjacent property owners, public involvement, design, ROW acquisition, utility coordination, utility relocation, construction and construction administration for the New River trail along the east side of New River extending from south of Happy Valley Road to Jomax Road. The improvements will include: clearing and grubbing construction of 12' wide concrete trail with an 8' soft trail and 2' shoulders, pedestrian bridges, drainage facilities, environmental clearances and hydro seeding. This project may also require processing of utility company (APS, Cox, Qwest, SRP. EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Land Acquisiti	Future GO Bonds	Base	$0	$0	$0	$0	$1,400,000	$0	$1,400,000
Design	Future GO Bonds	Base	$0	$0	$0	$250,000	$0	$0	$250,000
Construction	Future GO Bonds	Base	$0	$0	$0	$0	$0	$2,000,000	$2,000,000
Chargebacks	Future GO Bonds	Base	$0	$0	$0	$68,000	$21,000	$133,000	$222,000
Arts	Future GO Bonds	Base	$0	$0	$0	$2,500	$14,000	$20,000	$36,500
		Total Budget	**$0**	**$0**	**$0**	**$320,500**	**$1,435,000**	**$2,153,000**	**$3,908,500**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
	$0	$0	$0	$0	$0	$89,165	$89,165
Total Operating Impacts	**$0**	**$0**	**$0**	**$0**	**$0**	**$89,165**	**$89,165**

Parks & Recreation

New River Trail - Villa Lindo and Pinnacle Pk

Project Number: CS00196 **Project Location:** West Side New River; Pinnacle Pk Rd to Happy Valley Rd

Council District: Willow ***Live Peoria Goal:*** *Arts, Culture and Recreational Enrichment*

This project provides for the coordination with adjacent property owners, public involvement, a study phase which will include: assessing the feasibility of various trail alignment alternatives, identifying amenities, trail easements, 404 issues, environmental issues, archeological issues. The study will refine the plan for one alternative and complete an in-depth evaluation of the approximate costs and impacts and prepare concept level 15% plans. The project also includes the design, ROW acquisition, utility coordination, utility relocation, extending utilities, construction and construction administration for two sections of New River Trail: 1. approximately 1,800 ft. of new concrete trail along the west side of New River from the proposed Riverwalk subdivision to the south boundary of the Caballos Del Rio subdivision and 2. approximately 1,000 ft. of new concrete trail along Pinnacle Pk Rd extending from the Riverwalk subdivision trail, a pedestrian bridge over New River and a connection to the trail on the east side of New River. The improvements will include: acquisition of necessary trail easements, environmental evaluation, clearing and grubbing, excavation and grading, construction of a 12' wide concrete trail, a 8' wide soft trail, and the construction of a pedestrian bridge. The proposed trail will follow existing dirt paths. This project may also require processing of utility company (APS, Cox, Qwest, SRP. EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Study	Future GO Bonds	Base	$0	$0	$0	$0	$160,000	$0	$160,000
Design	Future GO Bonds	Base	$0	$0	$0	$0	$0	$250,000	$250,000
Construction	Future GO Bonds	Base	$0	$0	$0	$0	$0	$2,100,000	$2,100,000
Chargebacks	Future GO Bonds	Base	$0	$0	$0	$0	$20,000	$133,000	$153,000
Arts	Future GO Bonds	Base	$0	$0	$0	$0	$0	$23,500	$23,500
		Total Budget	**$0**	**$0**	**$0**	**$0**	**$180,000**	**$2,506,500**	**$2,686,500**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
	$0	$0	$0	$0	$0	$188,000	$188,000
Total Operating Impacts	**$0**	**$0**	**$0**	**$0**	**$0**	**$188,000**	**$188,000**

Parks & Recreation

New River Trail Connections

Project Number: CS00202 **Project Location:** Citywide

Council District: All ***Live Peoria Goal:*** *Arts, Culture and Recreational Enrichment*

This project provides for the coordination with adjacent property owners, public involvement, design, ROW acquisition, utility coordination, utility relocation, construction and construction administration for 7 trail connections between existing developments and the New River Trail System throughout the City. The improvements will include: clearing and grubbing, grading, construction of new sections of trail connecting the New River Trail System to adjacent development. This project may also require processing of utility company (APS, Cox, Qwest, SRP. EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Land Acquisiti	Future GO Bonds	Carryover	$30,000	$0	$0	$0	$0	$0	$30,000
Construction	Future GO Bonds	Carryover	$312,698	$0	$0	$0	$0	$0	$312,698
		Total Budget	**$342,698**	**$0**	**$0**	**$0**	**$0**	**$0**	**$342,698**

New River Trail Pedestrian & Shade Program

Project Number: EN00750 **Project Location:** New River Trail - Northern Av to Happy Valley Rd

Council District: Citywide ***Live Peoria Goal:*** *Superior Public Services*

The New River Trail Pedestrian and Shade Initiative Program will enhance pedestrian shade and walkability by adding improvements to the existing New River Trail at various locations. Locations that may receive improvements include: New River Trail and Happy Valley Rd, Peoria Av and New River, Thunderbird Av and New River Trail, Ross Av/70th Av and New River Trail, and other New River Trail locations. Improvements may include shade trees, landscaping, landscape irrigation, streetlights equipped with shade canopies, shade structures, benches, pedestrian and canopy lighting, trash receptacles and other amenities. Project may require removal of existing sidewalk, ADA ramps, site grading (fill) and other miscellaneous features. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc.) design and construction agreements, development, and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Land Acquisiti	Future GO Bonds	Base	$0	$150,000	$0	$0	$0	$0	$150,000
Design	Future GO Bonds	Base	$0	$120,000	$0	$0	$0	$78,500	$198,500
Construction	Future GO Bonds	Base	$0	$0	$847,000	$0	$0	$300,000	$1,147,000
Chargebacks	Future GO Bonds	Base	$0	$0	$49,870	$0	$0	$47,180	$97,050
Arts	Future GO Bonds	Base	$0	$1,200	$4,700	$0	$0	$3,775	$9,675
		Total Budget	**$0**	**$271,200**	**$901,570**	**$0**	**$0**	**$429,455**	**$1,602,225**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
	$0	$0	$10,000	$10,000	$10,000	$50,000	$80,000
Total Operating Impacts	**$0**	**$0**	**$10,000**	**$10,000**	**$10,000**	**$50,000**	**$80,000**

Parks & Recreation

New River Trail; Williams Rd to Happy Valley Rd

Project Number: CS00128 **Project Location:** E/O New River; Pinnacle Peak Rd and Happy Valley Rd

Council District: Willow ***Live Peoria Goal:*** *Arts, Culture and Recreational Enrichment*

New River Trail; Williams Rd to Happy Valley Rd. This project is separated into 2 Phases; Phase 1 - Williams Rd to Pinnacle Pk Rd and, Phase 2 - Pinnacle Pk Rd to Happy Valley Rd.
Phase 1 - Provides for the coordination with the City of Glendale, adjacent property owners, public involvement, design, ROW acquisition, utility coordination, construction and construction administration for the construction of the low-water crossing at New River connecting the City's trail that terminates at Williams Rd on the west side of New River to the City of Glendale's New River Trail Path to be located on the east side of New River. Glendale's trail will extend from Hillcrest Blvd to Pinnacle Pk Rd. The trail project was completed in March 2019. Phase 2 - Provides for the coordination with adjacent property owners, public involvement, design, land acquisition, utility coordination, construction and construction administration for the remaining sections of the trail along the east side of New River and extending from Pinnacle Peak Road to south of Happy Valley Road. The improvements will include: clearing and grubbing, obtaining new easements, construction of a concrete trail. This project may also require processing of design and construction agreements, development and intergovernmental agreements. The design and land acquisition phases of the trail are in progress.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Land Acquisiti	Non-Bond Capital	Carryover	$6,341	$0	$0	$0	$0	$0	$6,341
Construction	Future GO Bonds	Carryover	$192,578	$0	$0	$0	$0	$0	$192,578
Construction	GO Bonds 2019	Carryover	$105,263	$0	$0	$0	$0	$0	$105,263
		Total Budget	**$304,182**	**$0**	**$0**	**$0**	**$0**	**$0**	**$304,182**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Personal OPS	$5,500	$5,500	$5,500	$5,500	$5,500	$27,500	$55,000
	$8,500	$22,000	$22,000	$22,000	$22,000	$110,000	$206,500
Total Operating Impacts	**$14,000**	**$27,500**	**$27,500**	**$27,500**	**$27,500**	**$137,500**	**$261,500**

Parks & Recreation

NRT - Jomax Rd to CAP and CAP to LPP

Project Number: CS00162 **Project Location:** New River - Jomax Rd to CAP and along CAP to LPP

Council District: Mesquite ***Live Peoria Goal:*** *Arts, Culture and Recreational Enrichment*

This project provides for the coordination and preparation of a Design Concept Report (DCR) for constructing a regional trail along the east side of the New River from Jomax Road to the Central Arizona Project (CAP) canal and along the CAP to Lake Pleasant Parkway. Under the scope of this project a consultant and City staff will work with area stakeholders, land owners, adjacent property owners, developers, CAP, FCDMC, USACOE, city departments, and utility companies to assess the feasibility of various trail alternatives, identify amenities, trail easements, 404 issues, environmental issues, archeological issues, refine the plan for one alternative and complete an in-depth evaluation of the approximate impacts, costs and prepare concept level 15% plans. Upon completion of the study, staff will program the funding for design, land acquisition and construction to be considered in the 10 year CIP.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Study	General Fund	Base	$230,000	$0	$0	$0	$0	$0	$230,000
		Total Budget	**$230,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$230,000**

Parks & Recreation

Paloma Community Park

Project Number: CS00059 **Project Location:** Lake Pleasant Parkway at Dixileta Dr.

Council District: Mesquite ***Live Peoria Goal:*** *Arts, Culture and Recreational Enrichment*

This project entails the design and construction of a second phase of amenities at Paloma Community Park. The initial park construction was completed in Fall 2020 and includes 85 acres of community park amenities and infrastructure capable of supporting an additional 40+ acres. The core program for Phase 2 will include lighted sports fields and associated restroom(s) and parking. Citizen engagement and Phase 1 feedback will inform the program of smaller amenities (courts, trails, equestrian, etc.). This capital project also funds the communications infrastructure, development fees payable to other agencies through IGAs, and additional park capital equipment.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Other	GO Bonds 2019	Carryover	$210,387	$0	$0	$0	$0	$0	$210,387
Equipment	Other Capital	Carryover	$761,999	$0	$0	$0	$0	$0	$761,999
Construction	DIF - Parks Zn 2	Carryover	$995,057	$0	$0	$0	$0	$0	$995,057
Construction	Future GO Bonds	Carryover	$2,706,838	$0	$0	$0	$0	$0	$2,706,838
Construction	GO Bonds 2019	Carryover	$480,958	$0	$0	$0	$0	$0	$480,958
Land Acquisiti	Future GO Bonds	Base	$25,000	$0	$0	$0	$0	$0	$25,000
Equipment	Future GO Bonds	Base	$0	$0	$480,000	$0	$0	$0	$480,000
Design	Future GO Bonds	Base	$128,940	$0	$0	$0	$0	$0	$128,940
Construction	Future GO Bonds	Base	$0	$22,049,373	$0	$0	$0	$0	$22,049,373
Chargebacks	Future GO Bonds	Base	$0	$135,720	$135,720	$0	$0	$0	$271,440
Arts	Future GO Bonds	Base	$0	$220,494	$0	$0	$0	$0	$220,494
		Total Budget	**$5,309,179**	**$22,405,587**	**$615,720**	**$0**	**$0**	**$0**	**$28,330,486**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Personal OPS	$0	$174,592	$174,592	$174,592	$174,592	$872,960	$1,571,328
Non-Pers OPS	$0	$462,745	$462,745	$462,745	$462,745	$2,313,725	$4,164,705
Total Operating Impacts	**$0**	**$637,337**	**$637,337**	**$637,337**	**$637,337**	**$3,186,685**	**$5,736,033**

Parks & Recreation

Paloma Community Park Trails

Project Number: CS00218 **Project Location:** Paloma Community Park

Council District: Mesquite ***Live Peoria Goal:*** *Arts, Culture and Recreational Enrichment*

This project entails improving the trails that will connect WestWing Mountain and Paloma Community Park. In addition, the IGA with Maricopa County Flood Control District and the City of Peoria for Paloma Community Park states that the City will be issued a recreational use easement for the open space between Paloma Community Park and Sonoran Mountain Ranch Park. Within this parcel there are existing wildcat trails that exist because of non-permitted use. This project will provide the resources to better define a trails system. With the recreational use easement, the City of Peoria will have a unique recreational asset that not many cities have. These trail improvements will provide the connectivity of Sunrise Mt. to WestWing Mt., WestWing Mt. to Paloma Community Park, Paloma Community Park to Sonoran Mt. Ranch Park, and Sonoran Mt. Ranch Park to Eastwing Mt.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Study	Future GO Bonds	Carryover	$12,977	$0	$0	$0	$0	$0	$12,977
Construction	Future GO Bonds	Carryover	$100,000	$0	$0	$0	$0	$0	$100,000
		Total Budget	**$112,977**	**$0**	**$0**	**$0**	**$0**	**$0**	**$112,977**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Personnel	$80,194	$80,194	$80,194	$80,194	$80,194	$400,970	$801,940
Non-Personnel	$3,100	$3,100	$3,100	$3,100	$3,100	$15,500	$31,000
Capital	$31,000	$0	$0	$0	$0	$0	$31,000
Total Operating Impacts	**$114,294**	**$83,294**	**$83,294**	**$83,294**	**$83,294**	**$416,470**	**$863,940**

Park and Recreation Facility Refurbishment

Project Number: CS00185 **Project Location:** Citywide

Council District: ***Live Peoria Goal:*** *Arts, Culture and Recreational Enrichment*

This funding will be used for asset replacement and maintenance projects based on operational priority, such as pool maintenance, park refurbishment, refurbishment of practice fields and turf, landscape features, trail improvements and repairs, asset replacement such as playground equipment, fitness equipment, library checkout machines and air conditioning units, and Parks, Recreation and Community Facility building maintenance and improvements such as paint, furniture and flooring replacements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	General Fund	Carryover	$746,800	$0	$0	$0	$0	$0	$746,800
		Total Budget	**$746,800**	**$0**	**$0**	**$0**	**$0**	**$0**	**$746,800**

Parks & Recreation

Parks, Recreation and Community Fac Master Plan

Project Number: CS00067 **Project Location:** Citywide

Council District: Citywide ***Live Peoria Goal:*** *Arts, Culture and Recreational Enrichment*

This project entails updating the comprehensive Community Services Master Plan (CSMP) to guide and assist with development and prioritization, especially in the northern portion of the city. The project will include a thorough inventory analysis, benchmarking study, community input surveys, public meetings and comments to help direct the future program and development of parks, recreation, open spaces, and trails.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Study	Other Capital	Carryover	$100,000	$0	$0	$0	$0	$0	$100,000
Study	DIF - Parks Zn 2	Base	$0	$33,100	$0	$0	$0	$0	$33,100
Study	DIF - Parks Zn 1	Base	$0	$103,235	$0	$0	$0	$0	$103,235
Study	DIF - Parks Zn 3	Base	$0	$63,665	$0	$0	$0	$0	$63,665
		Total Budget	**$100,000**	**$200,000**	**$0**	**$0**	**$0**	**$0**	**$300,000**

Parks, Recreation, Community Fac ADA Compliance

Project Number: CS00177 **Project Location:** Citywide

Council District: All ***Live Peoria Goal:*** *Arts, Culture and Recreational Enrichment*

Title II of the Americans with Disabilities Act (ADA) requires that all municipal sites and facilities be evaluated for accessibility to the programs and services provided, including those that existed before 1992. In September 2010, the Department of Justice published a new ADA Title II regulation that included new accessibility standards known as the "2010 ADA Standards for Accessible Design". The City of Peoria is required to use these standards to evaluate all existing sites.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	General Fund	Carryover	$245,000	$0	$0	$0	$0	$0	$245,000
		Total Budget	**$245,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$245,000**

Pioneer Community Park Rehab & Replacements

Project Number: CS00234 **Project Location:** 83rd Av and Olive Av

Council District: Acacia ***Live Peoria Goal:*** *Arts, Culture and Recreational Enrichment*

This project provides for rehabilitation and replacements of major play and group amenities at Pioneer Community Park, such as playground structures, shade canopies and surfacing, splash pad fixtures and surfacing, ramadas, picnic tables, barbeque grills, and trash receptacles.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Future GO Bonds	Base	$0	$0	$0	$1,178,000	$0	$0	$1,178,000
Arts	Future GO Bonds	Base	$0	$0	$0	$11,780	$0	$0	$11,780
		Total Budget	**$0**	**$0**	**$0**	**$1,189,780**	**$0**	**$0**	**$1,189,780**

Parks & Recreation

Pool Renovation and Refurbishment Program

Project Number: CS00238 **Project Location:** Sunrise Pool

Council District: Willow ***Live Peoria Goal:*** *Arts, Culture and Recreational Enrichment*

The Pool Renovation and Refurbishment Program addresses maintenance needs at three aquatic facilities in Peoria. The first priority is Sunrise Pool due to it being the highest used aquatic facility in the City. In fact, the last summer experienced nearly 10,000 open swim paid admissions, 5,000 registrations for swim lessons, 130 lifeguard/instructor trainings, and more than 30 private rentals. The maintenance issues being addressed at this location will include a full re-plaster and refurbishment of the play features.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Municipal Asset Reserve	Carryover	$272,700	$0	$0	$0	$0	$0	$272,700
		Total Budget	**$272,700**	**$0**	**$0**	**$0**	**$0**	**$0**	**$272,700**

Recreation Center At Paloma Community Park

Project Number: CS00167 **Project Location:** Paloma Community Park

Council District: Mesquite ***Live Peoria Goal:*** *Arts, Culture and Recreational Enrichment*

This project entails the design and construction of a multi-generational recreation center to serve north Peoria residents. A study will be conducted at the onset of this project to evaluate the programs and amenities offered at the City's recreation and community centers as a means of validating the new building's program spaces and square footage. The infrastructure at the Paloma Community Park has been designed in anticipation of up to a 60,000 sf facility inside the park at the foot of West Wing Mountain. Total capital costs include design, construction, land acquisition expenses, administrative fees, furniture, fixtures, and information technology to achieve a facility similar to the Rio Vista Recreation Center. The building will seek LEED silver certification consistent with City sustainability objectives.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Land Acquisiti	Future GO Bonds	Base	$0	$0	$0	$0	$70,000	$0	$70,000
Equipment	Future GO Bonds	Base	$0	$0	$0	$0	$0	$344,966	$344,966
Design	Future GO Bonds	Base	$0	$0	$0	$0	$3,389,856	$0	$3,389,856
Construction	Future GO Bonds	Base	$0	$0	$0	$0	$0	$21,760,296	$21,760,296
Chargebacks	Future GO Bonds	Base	$0	$0	$0	$0	$217,598	$217,598	$435,196
Arts	Future GO Bonds	Base	$0	$0	$0	$0	$33,899	$217,603	$251,502
		Total Budget	**$0**	**$0**	**$0**	**$0**	**$3,711,353**	**$22,540,463**	**$26,251,816**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Personal OPS	$0	$0	$0	$0	$0	$5,553,125	$5,553,125
Non-Personnel	$0	$0	$0	$0	$0	$3,193,200	$3,193,200
Capital	$0	$0	$0	$0	$0	$508,700	$508,700
Total Operating Impacts	**$0**	**$0**	**$0**	**$0**	**$0**	**$9,255,025**	**$9,255,025**

Parks & Recreation

Retention Basin Refresh Program

Project Number: CS00004 **Project Location:** Citywide

Council District: Citywide ***Live Peoria Goal:*** *Arts, Culture and Recreational Enrichment*

This project provides for partial renovation or refresh of existing storm water retention basins owned by the City based on a prioritized ranking of current landscape conditions. Landscape renovations to include heavy vegetative cleanup with tree crown cleaning, irrigation repairs and replacement as necessary. Replacement of lost trees and/or shrubs. Top-dress existing granite with new granite. Includes utility location services for tree planting. Funds will be utilized to execute the prioritized list of retention basins. The refresh will include irrigation repairs, plant replacements, DG refresh and tree lifting. The majority of the vegetative refurbishment will occur 20-30 feet off the boundary property lines. The locations will be based on the prioritized list. The PRCF department utilizes a staff driven review with specific rating criteria to prioritize and rate the parks and basins for projecting programmatic renovations to specific locations. The reviews are conducted annually and are flexible to allow for the management of any updates of the prioritization list of projects. This allows the leveraging for contract pricing and combination of projects and potential sites. Typically, a program allows for two parks and retention basins to be refreshed on an annual basis. The department's goal is to provide these renovation programs in an equitable manner across the parks and retention basins in the City.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	General Fund	Base	$228,300	$0	$0	$0	$0	$0	$228,300
		Total Budget	**$228,300**	**$0**	**$0**	**$0**	**$0**	**$0**	**$228,300**

Rio Vista Skate Park

Project Number: CS00215 **Project Location:** Rio Vista Community Park

Council District: Palo Verde ***Live Peoria Goal:*** *Arts, Culture and Recreational Enrichment*

This project entails the completion of a structural study for the existing skate park to investigate and determine solutions for vertical and horizontal cracking in concrete throughout the entire surface. The intent of the study is to determine if the continuation of crack repairs are sustainable long term or if it is needed to alter design elements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Study	General Fund	Carryover	$25,000	$0	$0	$0	$0	$0	$25,000
Construction	General Fund	Carryover	$225,000	$0	$0	$0	$0	$0	$225,000
		Total Budget	**$250,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$250,000**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Personnel	$6,500	$6,500	$6,500	$6,500	$6,500	$32,500	$65,000
Non-Personnel	$250	$250	$250	$250	$250	$1,250	$2,500
Total Operating Impacts	**$6,750**	**$6,750**	**$6,750**	**$6,750**	**$6,750**	**$33,750**	**$67,500**

Parks & Recreation

Sports Complex Maintenance Building

Project Number: CS00240 **Project Location:** Peoria Sports Complex

Council District: Ironwood ***Live Peoria Goal:*** *Arts, Culture and Recreational Enrichment*

This project provides an architecturally compatible, enclosed 820 square feet maintenance building expansion located on the north side of the Peoria Sports Complex Maintenance Building. The facility expansion will provide conditioned shared office space for maintenance technicians and dry storage for parts, supplies, and small equipment. The project assumes a small quantity of building envelope maintenance (ex: weatherproofing) during construction. The project includes the design, construction, development permits and fees, and internal project management expenses.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Equipment	Future GO Bonds	Base	$23,782	$0	$0	$0	$0	$0	$23,782
Design	Future GO Bonds	Base	$116,398	$0	$0	$0	$0	$0	$116,398
Construction	Future GO Bonds	Base	$612,838	$0	$0	$0	$0	$0	$612,838
		Total Budget	**$753,018**	**$0**	**$0**	**$0**	**$0**	**$0**	**$753,018**

Stadium Improvements (AZSTA)

Project Number: CS00213 **Project Location:** Peoria Sports Complex

Council District: Ironwood ***Live Peoria Goal:*** *Arts, Culture and Recreational Enrichment*

As the Peoria Sports Complex facility continues to mature, there is a need to ensure that it retains its attractiveness and first choice for residents and visitors. Therefore, these improvements are intended to provide enhancements to the team clubhouses and stadium.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	AZSTA - Sports Comple	Carryover	$1,000,000	$0	$0	$0	$0	$0	$1,000,000
Construction	AZSTA - Sports Comple	Base	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$0	$5,000,000
		Total Budget	**$2,000,000**	**$1,000,000**	**$1,000,000**	**$1,000,000**	**$1,000,000**	**$0**	**$6,000,000**

Parks & Recreation

Stadium Trail Phase I

Project Number: CS00146 **Project Location:** 73rd Av to 83rd Av

Council District: Ironwood ***Live Peoria Goal:*** *Arts, Culture and Recreational Enrichment*

This project entails the design and construction of the Stadium Trail, which will provide missing connections to the city of Glendale (at 73rd Avenue) and crucial connections into the Peoria Sports Complex and P83 Entertainment District. The City of Peoria received a Design Assistance grant from MAG to pursue a Design Concept Report (DCR) for 15% design for the undeveloped Stadium Trail segments. The City of Peoria was awarded a $1,545,788 grant from MAG (CMAQ) for FY 2022 towards the construction of two segments on City of Peoria and/or Flood Control District of Maricopa County land; 73rd to 75th Ave, and 75th Ave. to 83rd Ave. Any additional grant funding received would be prioritized toward trail lighting, landscape improvements, and 75th Ave crossing enhancements. Project expenditures will include City procured professional services, development fees, and ADOT project administration charges.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Design	Future GO Bonds	Carryover	$271,383	$0	$0	$0	$0	$0	$271,383
Construction	Outside Sources	Base	$1,545,788	$0	$0	$0	$0	$0	$1,545,788
Construction	Future GO Bonds	Base	$913,412	$0	$0	$0	$0	$0	$913,412
		Total Budget	**$2,730,583**	**$0**	**$0**	**$0**	**$0**	**$0**	**$2,730,583**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Personnel	$0	$14,000	$14,000	$14,000	$14,000	$70,000	$126,000
Non-Pers OPS	$17,000	$17,000	$17,000	$17,000	$17,000	$85,000	$170,000
Capital	$0	$25,500	$0	$0	$0	$0	$25,500
Total Operating Impacts	**$17,000**	**$56,500**	**$31,000**	**$31,000**	**$31,000**	**$155,000**	**$321,500**

Parks & Recreation

Stadium Trail Phase 2

Project Number: CS00232 **Project Location:** 75th Av to Skunk Creek

Council District: Ironwood ***Live Peoria Goal:*** *Integrated Transportation*

This project provides for the coordination with adjacent property owners, public involvement, drainage study, design, ROW acquisition, utility coordination, utility relocation, burying overhead facilities, construction and construction administration for the connection between Skunk Creek Trail and 75th Avenue. This project is a gap-fill initiative to maintain a contiguous off-street shared-use path along the north bank of Arizona Canal Diversion Channel (ACDC) . This project will add 0.2 miles to the ACDC Trail and provide separation from vehicular travel to connect a multi-family apartment complex from the west to the two proposed Marriott hotels to the east. The project will also provide a pedestrian bridge across Skunk Creek and an at-grade connection to 75th Avenue, located south of Paradise Lane. Future phases will include a pedestrian underpass to connect the Skunk Creek Trail to the ACDC Trail. Project also includes a study task to update an existing Design Concept Report as required. This project may also require processing of utility company (APS, Cox, Centurylink, SRP. EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Future GO Bonds	Carryover	$260,000	$0	$0	$0	$0	$0	$260,000
Design	Future GO Bonds	Base	$500,000	$0	$0	$0	$0	$0	$500,000
Construction	Outside Sources	Base	$0	$2,834,322	$0	$0	$0	$0	$2,834,322
Chargebacks	Future GO Bonds	Base	$0	$47,000	$0	$0	$0	$0	$47,000
Arts	Future GO Bonds	Base	$0	$28,343	$0	$0	$0	$0	$28,343
		Total Budget	**$760,000**	**$2,909,665**	**$0**	**$0**	**$0**	**$0**	**$3,669,665**

Operating Impacts

	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
	$0	$0	$2,000	$2,000	$2,000	$10,000	$16,000
	$0	$0	$10,000	$10,000	$10,000	$50,000	$80,000
Total Operating Impacts	**$0**	**$0**	**$12,000**	**$12,000**	**$12,000**	**$60,000**	**$96,000**

Parks & Recreation

Sunrise Mntn Library Automated Materials Handling

Project Number: CS00241 **Project Location:** Sunrise Mountain Library

Council District: Willow ***Live Peoria Goal:*** *Arts, Culture and Recreational Enrichment*

This project entails the building modifications necessary to support a conversion from manual book returns to an automated materials handling (AMH) system, including minor demolition, structural modifications, glazing modifications, and supporting power/data infrastructure. The City will directly procure the AMH equipment separate from the required construction.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Equipment	General Fund	Base	$134,000	$0	$0	$0	$0	$0	$134,000
Design	General Fund	Base	$5,482	$0	$0	$0	$0	$0	$5,482
Construction	General Fund	Base	$34,519	$0	$0	$0	$0	$0	$34,519
		Total Budget	**$174,001**	**$0**	**$0**	**$0**	**$0**	**$0**	**$174,001**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
	$13,950	$14,369	$14,800	$15,244	$15,701	$85,859	$159,923
Total Operating Impacts	**$13,950**	**$14,369**	**$14,800**	**$15,244**	**$15,701**	**$85,859**	**$159,923**

Sunrise Mountain Trailhead

Project Number: CS00206 **Project Location:** 87th Av and Happy Valley Rd

Council District: Mesquite ***Live Peoria Goal:*** *Arts, Culture and Recreational Enrichment*

This project entails the design and construction of a trailhead, semi-improved mountain trail, restroom building and related parking and resting node appurtenances at Sunrise Mountain.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Land Acquisiti	Future GO Bonds	Base	$0	$0	$0	$10,500	$0	$0	$10,500
Design	Future GO Bonds	Base	$0	$0	$604,375	$0	$0	$0	$604,375
Construction	Future GO Bonds	Base	$0	$0	$0	$2,959,194	$0	$0	$2,959,194
Chargebacks	Future GO Bonds	Base	$0	$0	$33,930	$33,930	$0	$0	$67,860
Arts	Future GO Bonds	Base	$0	$0	$6,044	$29,592	$0	$0	$35,636
		Total Budget	**$0**	**$0**	**$644,349**	**$3,033,216**	**$0**	**$0**	**$3,677,565**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Personnel	$0	$0	$0	$0	$54,273	$271,365	$325,638
Non-Personnel	$0	$0	$0	$0	$6,700	$33,500	$40,200
Capital	$0	$0	$0	$0	$28,500	$0	$28,500
Total Operating Impacts	**$0**	**$0**	**$0**	**$0**	**$89,473**	**$304,865**	**$394,338**

Parks & Recreation

Trailhead at BLM 160

Project Number: CS00237 **Project Location:** 99th Av and Dynamite Rd

Council District: Mesquite ***Live Peoria Goal:*** *Arts, Culture and Recreational Enrichment*

This project entails the design and construction of a desert style trailhead at the terminus of 99th Ave, at the Dynamite Blvd alignment. The improvements will be located on the south end of the 160 acre leased BLM land parcel and accessed from 99th Avenue. The trailhead amenities will be similar to the Skunk Creek Trailhead with related parking and resting node appurtenances plus a semi-improved accessible trail, restroom building, and cultural display. The capital budget will fund all site infrastructure expenses, cultural investigation, park equipment, and city paid development costs.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Land Acquisiti	Future GO Bonds	Base	$0	$0	$0	$0	$0	$15,000	$15,000
Design	Future GO Bonds	Base	$0	$0	$0	$0	$0	$415,862	$415,862
Construction	Future GO Bonds	Base	$0	$0	$0	$0	$0	$2,060,231	$2,060,231
Chargebacks	Future GO Bonds	Base	$0	$0	$0	$0	$0	$58,500	$58,500
Arts	Future GO Bonds	Base	$0	$0	$0	$0	$0	$24,761	$24,761
		Total Budget	**$0**	**$0**	**$0**	**$0**	**$0**	**$2,574,354**	**$2,574,354**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Non-Personnel	$0	$0	$0	$0	$0	$100,000	$100,000
Total Operating Impacts	**$0**	**$0**	**$0**	**$0**	**$0**	**$100,000**	**$100,000**

Parks & Recreation

Trailhead at the NWC of 83rd Ave and Happy Valley

Project Number: CS00220 **Project Location:** 83rd Ave & Cortez Place Alignment

Council District: Mesquite ***Live Peoria Goal:*** *Arts, Culture and Recreational Enrichment*

This project entails the design and construction of an estimated 1.5 acre desert style trailhead as an amenity within the future Aloravita masterplanned community west of 83rd Avenue nearest the Cortez Place alignment. The improvements may be constructed through a development agreement with subdivision cost sharing opportunities not yet determined. The trailhead amenities will be similar to the New River Trail Westbrook Trailhead with related parking and resting node appurtenances plus a semi-improved accessible trail, trail signage, and historic / educational display. The capital budget will fund all site infrastructure expenses, cultural investigation, park-trailhead equipment, and city paid development costs.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Land Acquisiti	Future GO Bonds	Base	$0	$0	$0	$0	$0	$10,000	$10,000
Design	Future GO Bonds	Base	$0	$0	$0	$0	$0	$216,470	$216,470
Construction	Future GO Bonds	Base	$0	$0	$0	$0	$0	$767,125	$767,125
Chargebacks	Future GO Bonds	Base	$0	$0	$0	$0	$0	$43,786	$43,786
Arts	Future GO Bonds	Base	$0	$0	$0	$0	$0	$9,836	$9,836
		Total Budget	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,047,217**	**$1,047,217**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Personnel	$0	$0	$0	$0	$0	$108,546	$108,546
Non-Personnel	$0	$0	$0	$0	$0	$58,000	$58,000
Total Operating Impacts	**$0**	**$0**	**$0**	**$0**	**$0**	**$166,546**	**$166,546**

Parks & Recreation

Westwing Park - ADA Connection to Maya Way

Project Number: CS00230 **Project Location:** Westwing Park and Maya Way

Council District: Mesquite ***Live Peoria Goal:*** *Healthy Neighborhoods*

This project provides for the coordination with City departments, adjacent property owners, public involvement, design, utility coordination, utility relocation, construction and construction administration for the construction of an ADA ramp and an 8-foot wide concrete path extending from Maya Way to the Westwing Park sidewalk along the west side of the parking lot. The improvements will include: clearing and grubbing, grading, saw cut along existing pavement, install new pavement, concrete path, decomposed granite, a handicap ramp, restore landscape and irrigation system and striping and signage. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

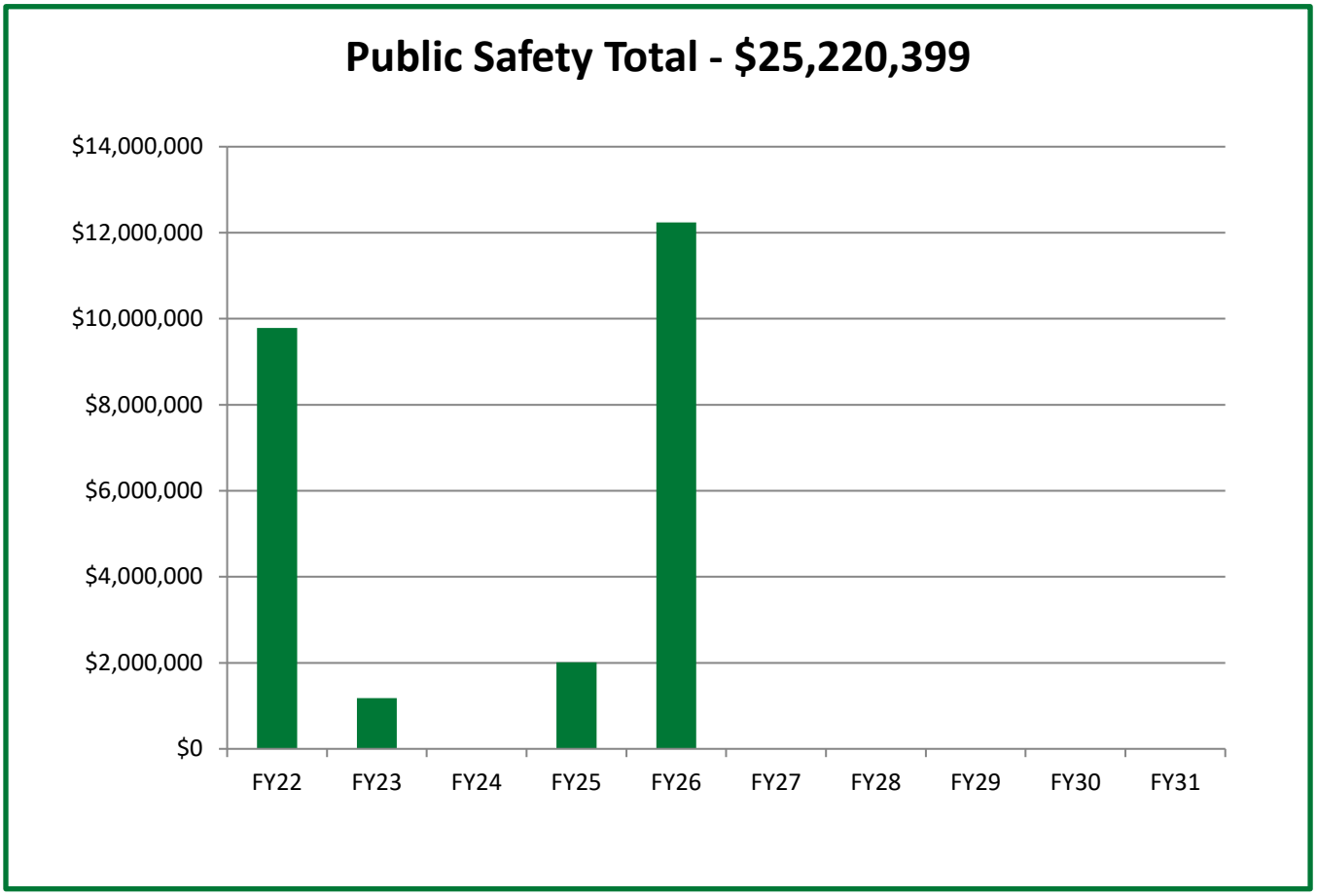
Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Other Capital	Carryover	$180,523	$0	$0	$0	$0	$0	$180,523
		Total Budget	**$180,523**	**$0**	**$0**	**$0**	**$0**	**$0**	**$180,523**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Personnel	$760	$760	$760	$760	$760	$3,800	$7,600
Non-Personnel	$830	$830	$830	$830	$830	$4,150	$8,300
Total Operating Impacts	**$1,590**	**$1,590**	**$1,590**	**$1,590**	**$1,590**	**$7,950**	**$15,900**

Public Safety

Peoria's public safety functions include not only the Police and Fire-Medical departments, but also the City Attorney's Office and the Municipal Court. Capital needs for these functions are addressed either as operational facilities, such as the Municipal Court Expansion, or as public safety projects. Public safety projects include police precincts, fire stations, ladder trucks, and training facilities.

Public safety projects in the 10-year program are funded primarily through operating revenues, general obligation bonds, and development impact fees. Public Safety projects include expansion of the Fire Station No. 5, installation of an emergency-only traffic signal at Fire Station No. 7, locker room improvements at the Public Safety Administration Building and design and construction of a new fire station in northern Peoria.



Public Safety

Summary by Funding Source

Fund Number and Name	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
1000 - General Fund	$1,905,648	$0	$0	$0	$0	$0	$1,905,648
4254 - Future GO Bonds	$5,277,468	$1,181,953	$0	$0	$4,439,027	$0	$10,898,448
4550 - Other Capital	$807,345	$0	$0	$0	$0	$0	$807,345
7935 - DIF - Fire	$62,500	$0	$0	$0	$0	$0	$62,500
7937 - DIF - Fire	$1,734,165	$0	$0	$2,013,748	$7,798,545	$0	$11,546,458
Total - Public Safety	**$9,787,126**	**$1,181,953**	**$0**	**$2,013,748**	**$12,237,572**	**$0**	**$25,220,399**

Public Safety

Summary by Project

Project Name	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Fire Station No. 2 Dorm Expansion	$1,224,665	$0	$0	$0	$0	$0	**$1,224,665**
Fire Station No. 5 Expansion	$2,478,890	$0	$0	$0	$0	$0	**$2,478,890**
Fire Station No. 7 Jomax Emergency Traffic Signal	$653,000	$0	$0	$0	$0	$0	**$653,000**
Fire Station No. 8	$0	$0	$0	$2,013,748	$12,237,572	$0	**$14,251,320**
Fire Support Services Building Fiber Installation	$147,915	$0	$0	$0	$0	$0	**$147,915**
Fire-Medical Department Fleet Storage Annex	$2,717,578	$0	$0	$0	$0	$0	**$2,717,578**
Mobile and Portable Radios Replacement	$807,345	$0	$0	$0	$0	$0	**$807,345**
Public Safety Admin Building Locker Room Improvs	$0	$1,181,953	$0	$0	$0	$0	**$1,181,953**
Self-Contained Breathing Apparatus	$1,757,733	$0	$0	$0	$0	$0	**$1,757,733**
Total - Public Safety	**$9,787,126**	**$1,181,953**	**$0**	**$2,013,748**	**$12,237,572**	**$0**	**$25,220,399**

Public Safety

Fire Station No. 2 Dorm Expansion

Project Number: FD00011 **Project Location:** 18500 N. 89th Ave

Council District: Ironwood ***Live Peoria Goal:*** *Superior Public Safety*

This project entails the expansion of Peoria Fire-Medical Station No. 2 to include four to six dorm rooms, additional crew office, secure surface parking, medical supply storage and a remote mid-height apparatus bay for the low acuity unit. Fire Station No. 2 was constructed in 2004 and capital budget limitations led to the need to phase the station's dorm capacity with growth in services. The expansion of the station will also entail modifications to existing site retention and landscaping. Additional City project expenses include expanded IT infrastructure, alarm radio system expansion, and dorm furnishings.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Other	DIF - Fire	Carryover	$58,900	$0	$0	$0	$0	$0	$58,900
Equipment	DIF - Fire	Carryover	$84,465	$0	$0	$0	$0	$0	$84,465
Construction	DIF - Fire	Carryover	$1,000,300	$0	$0	$0	$0	$0	$1,000,300
Construction	Future GO Bonds	Carryover	$81,000	$0	$0	$0	$0	$0	$81,000
		Total Budget	**$1,224,665**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,224,665**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Non-Personnel	$0	$21,600	$21,600	$21,600	$21,600	$108,000	$194,400
Total Operating Impacts	**$0**	**$21,600**	**$21,600**	**$21,600**	**$21,600**	**$108,000**	**$194,400**

Fire Station No. 5 Expansion

Project Number: FD00027 **Project Location:** 23100 N. Lake Pleasant Pkwy

Council District: Willow ***Live Peoria Goal:*** *Superior Public Safety*

This project entails a renovation and expansion of the Fire Department portion of the Pinnacle Peak Public Safety Facility (PPPSF). Improvements will include a detached bay for ambulance or low acuity apparatus, additional dorms and restrooms, reconfiguration of the public lobby for secure access to the Police department, interior painting, and a refresh of living environment appurtenances. Site security fencing and gates to protect the existing apparatus bay will be explored. Total capital costs include design, construction, administrative fees, furniture fixtures and equipment, and information technology costs.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Future GO Bonds	Carryover	$225,000	$0	$0	$0	$0	$0	$225,000
Equipment	Future GO Bonds	Base	$74,845	$0	$0	$0	$0	$0	$74,845
Design	Future GO Bonds	Base	$12,838	$0	$0	$0	$0	$0	$12,838
Construction	Future GO Bonds	Base	$2,166,207	$0	$0	$0	$0	$0	$2,166,207
		Total Budget	**$2,478,890**	**$0**	**$0**	**$0**	**$0**	**$0**	**$2,478,890**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Non-Personnel	$0	$5,000	$5,000	$5,000	$5,000	$25,000	$45,000
Total Operating Impacts	**$0**	**$5,000**	**$5,000**	**$5,000**	**$5,000**	**$25,000**	**$45,000**

Public Safety

Fire Station No. 7 Jomax Emergency Traffic Signal

Project Number: FD13101 **Project Location:** Jomax Rd at 77th Av Alignment

Council District: Mesquite ***Live Peoria Goal:*** *Superior Public Safety*

The Jomax Fire Station #7 Emergency Traffic Signal project includes the design, land acquisition, and construction of an emergency (only) traffic signal in front of the fire station on Jomax Road at approximately the 77th Av alignment. During an emergency call, the departure of fire apparatus from the fire station bay(s) will trigger the signal to stop east and west bound traffic on Jomax Road, thereby avoiding traffic conflict. The signal will be clearly identified as serving the fire station (only) and does not interrupt normal traffic flow.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Land Acquisiti	DIF - Fire	Carryover	$30,000	$0	$0	$0	$0	$0	$30,000
Land Acquisiti	DIF - Fire	Carryover	$30,000	$0	$0	$0	$0	$0	$30,000
Construction	DIF - Fire	Carryover	$560,500	$0	$0	$0	$0	$0	$560,500
Construction	DIF - Fire	Carryover	$32,500	$0	$0	$0	$0	$0	$32,500
		Total Budget	**$653,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$653,000**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
	$0	$0	$40	$40	$40	$200	$320
	$0	$0	$7,000	$7,000	$7,000	$35,000	$56,000
Total Operating Impacts	**$0**	**$0**	**$7,040**	**$7,040**	**$7,040**	**$35,200**	**$56,320**

Public Safety

Fire Station No. 8

Project Number: FD00008 **Project Location:** Northern Peoria

Council District: Mesquite ***Live Peoria Goal:*** *Superior Public Safety*

This project provides funding to construct a fire station in the northwest section of the city. The facility would mimic the City's district fire station 4 bay prototype and be programmed at approximately 14,150 square feet. Total capital cost includes administrative fees, engineering and design, furniture, fixtures, land, construction, and equipment. Costs include one traffic signal. This building is priced to include LEED silver level certification consistent with city sustainability objectives. The station will start off housing a fire engine and rescue. Depending on the continued development of the area, the department predicts a ladder truck and ladder tender will need to be added in FY2029.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Land Acquisiti	DIF - Fire	Base	$0	$0	$0	$694,878	$0	$0	$694,878
Equipment	DIF - Fire	Base	$0	$0	$0	$0	$1,433,218	$0	$1,433,218
Equipment	Future GO Bonds	Base	$0	$0	$0	$0	$756,500	$0	$756,500
Design	DIF - Fire	Base	$0	$0	$0	$1,236,507	$0	$0	$1,236,507
Construction	DIF - Fire	Base	$0	$0	$0	$0	$6,256,439	$0	$6,256,439
Construction	Future GO Bonds	Base	$0	$0	$0	$0	$3,621,857	$0	$3,621,857
Chargebacks	DIF - Fire	Base	$0	$0	$0	$69,998	$46,324	$0	$116,322
Chargebacks	Future GO Bonds	Base	$0	$0	$0	$0	$24,451	$0	$24,451
Arts	DIF - Fire	Base	$0	$0	$0	$12,365	$62,564	$0	$74,929
Arts	Future GO Bonds	Base	$0	$0	$0	$0	$36,219	$0	$36,219
		Total Budget	**$0**	**$0**	**$0**	**$2,013,748**	**$12,237,572**	**$0**	**$14,251,320**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Personal OPS	$0	$0	$0	$0	$0	$11,400,000	$11,400,000
Non-Pers OPS	$0	$0	$0	$0	$0	$1,290,000	$1,290,000
Total Operating Impacts	**$0**	**$0**	**$0**	**$0**	**$0**	**$12,690,000**	**$12,690,000**

Fire Support Services Building Fiber Installation

Project Number: FD00020 **Project Location:** 8557 N. 78th Ave

Council District: Acacia ***Live Peoria Goal:*** *Superior Public Safety*

This project will fund the installation of a singlemode 48 strand fiber optic cable between the City's current fiber network to the Fire Support Services Building. Connecting the building via fiber cable will improve user productivity through better network connection and performance.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	General Fund	Carryover	$147,915	$0	$0	$0	$0	$0	$147,915
		Total Budget	**$147,915**	**$0**	**$0**	**$0**	**$0**	**$0**	**$147,915**

Public Safety

Fire-Medical Department Fleet Storage Annex

Project Number: FD00030 **Project Location:** 7733 W. Seldon Lane

Council District: Acacia ***Live Peoria Goal:*** *Superior Public Safety*

This project entails the purchase of and minor renovations to an industrial building located at 7733 W. Seldan Lane, Peoria, AZ. After minor site and building improvements, this facility will securely house the Peoria Fire-Medical Department's reserve apparatus, support trailers, and bulk fire department supplies. Administration of this facility will occur with existing department staff from the adjacent Peoria Fire-Medical Support Services facility located at 8557 N. 78th Ave.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Land Acquisiti	Future GO Bonds	Carryover	$2,083,500	$0	$0	$0	$0	$0	$2,083,500
Construction	Future GO Bonds	Carryover	$634,078	$0	$0	$0	$0	$0	$634,078
		Total Budget	**$2,717,578**	**$0**	**$0**	**$0**	**$0**	**$0**	**$2,717,578**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Non-Personnel	$33,000	$33,000	$33,000	$33,000	$33,000	$165,000	$330,000
Total Operating Impacts	**$33,000**	**$33,000**	**$33,000**	**$33,000**	**$33,000**	**$165,000**	**$330,000**

Mobile and Portable Radios Replacement

Project Number: FD00014 **Project Location:** Citywide

Council District: All ***Live Peoria Goal:*** *Superior Public Safety*

The Fire-Medical Department is replacing the entire existing radio inventory including 146 portable (handheld) and 40 mobile (vehicle) 800 MHz radios due to age and compatibility with other equipment.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Equipment	Other Capital	Carryover	$807,345	$0	$0	$0	$0	$0	$807,345
		Total Budget	**$807,345**	**$0**	**$0**	**$0**	**$0**	**$0**	**$807,345**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Non-Pers OPS	$0	$9,300	$9,300	$9,300	$9,300	$46,500	$83,700
Total Operating Impacts	**$0**	**$9,300**	**$9,300**	**$9,300**	**$9,300**	**$46,500**	**$83,700**

Public Safety

Public Safety Admin Building Locker Room Improvs

Project Number: PD00026 **Project Location:** Peoria Municipal Complex

Council District: Acacia ***Live Peoria Goal:*** *Superior Public Safety*

This project entails the renovation of the locker and shower core of the Public Safety Administration Building. Now nearly 20 years old, the locker and shower facilities no longer adequately address the uniform and equipment storage needs of a more diverse population of officers. This project proposes a renovation to match the north precinct's model of larger ventilated lockers with device charging capabilities located in a common area, supported by private restroom and shower compartments. The capital budget includes design, development fees, construction, and any necessary information technology expenditures.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Equipment	Future GO Bonds	Base	$0	$24,202	$0	$0	$0	$0	$24,202
Design	Future GO Bonds	Base	$0	$121,220	$0	$0	$0	$0	$121,220
Construction	Future GO Bonds	Base	$0	$984,613	$0	$0	$0	$0	$984,613
Chargebacks	Future GO Bonds	Base	$0	$40,860	$0	$0	$0	$0	$40,860
Arts	Future GO Bonds	Base	$0	$11,058	$0	$0	$0	$0	$11,058
		Total Budget	**$0**	**$1,181,953**	**$0**	**$0**	**$0**	**$0**	**$1,181,953**

Self-Contained Breathing Apparatus

Project Number: FD00017 **Project Location:** Citywide

Council District: All ***Live Peoria Goal:*** *Superior Public Safety*

Self Contained Breathing Apparatus have a safe usable lifespan of approximately ten years. Our current SCBA's were purchased in 2009. With new technology comes increased safety and reliability, in addition to an improved external communication component for the end user (the firefighter).

Budget by Fiscal Year

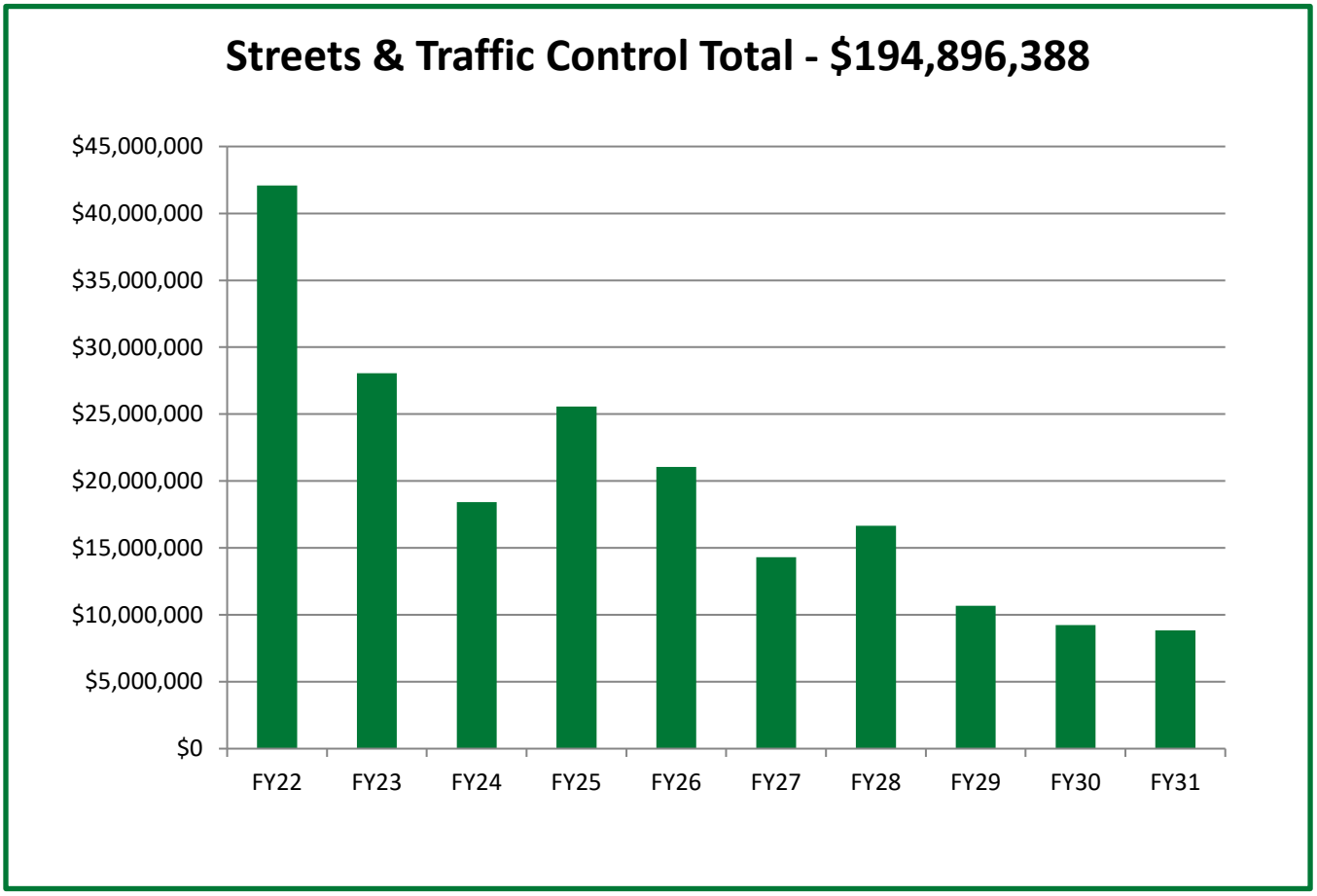
Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	General Fund	Carryover	$1,757,733	$0	$0	$0	$0	$0	$1,757,733
		Total Budget	**$1,757,733**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,757,733**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Non-Pers OPS	$25,000	$25,000	$25,000	$25,000	$25,000	$100,000	$225,000
Total Operating Impacts	**$25,000**	**$25,000**	**$25,000**	**$25,000**	**$25,000**	**$100,000**	**$225,000**

Streets and Traffic Control

Transportation-related issues are a high priority for the City of Peoria. The Capital Improvement Program addresses traffic congestion by constructing new roadways, adding lanes to existing roadways, widening intersections, and enhancing traffic management systems. The maintenance and preservation of roadways is an important component of the program, which provides the necessary resources for scheduled pavement maintenance applications throughout the city.

Transportation projects in the city's 10-year plan are funded from operating revenues, general obligation bonds, development impact fees, the city's three-tenths of a cent transportation sales tax, and reimbursements from Maricopa County's half-cent transportation sales tax. Major projects in the plan include the widening of 67th Avenue from Pinnacle Peak to Happy Valley, extending Jomax Road from Vistancia Blvd to the Loop 303, and landscape enhancements along 67th, 75th, and 91st avenues.



Streets

Summary by Funding Source

Fund Number and Name	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
2163 - Water Expansion	$0	$0	$75,750	$0	$606,000	$0	$681,750
2222 - W/S Rev Bonds (Wtr)	$105,161	$0	$0	$0	$0	$0	$105,161
4150 - Non-Bond Capital	$563,008	$0	$0	$0	$0	$0	$563,008
4253 - GO Bonds 2019	$71,748	$0	$0	$0	$0	$0	$71,748
4254 - Future GO Bonds	$6,830,084	$7,502,785	$6,868,000	$7,344,089	$6,868,000	$3,568,267	$38,981,225
4550 - Other Capital	$64,380	$0	$0	$0	$0	$0	$64,380
4810 - Outside Sources	$1,518,258	$1,044,641	$0	$0	$0	$0	$2,562,899
7000 - Highway User Fund	$7,104,166	$4,784,150	$4,871,550	$5,483,813	$5,684,581	$28,517,311	$56,445,571
7003 - DIF - Streets Central	$3,317,797	$7,500,000	$263,200	$2,424,000	$1,085,000	$1,144,000	$15,733,997
7006 - DIF - Streets North	$5,434,825	$0	$0	$0	$0	$0	$5,434,825
7010 - Transportation Sales Tax	$12,858,077	$3,533,000	$2,635,900	$7,693,100	$5,684,823	$21,007,974	$53,412,874
Total - Streets	**$37,867,504**	**$24,364,576**	**$14,714,400**	**$22,945,002**	**$19,928,404**	**$54,237,552**	**$174,057,438**

Traffic Control

Summary by Funding Source

Fund Number and Name	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
4810 - Outside Sources	$437,500	$157,736	$694,731	$0	$0	$0	$1,289,967
7000 - Highway User Fund	$1,221,744	$309,000	$309,000	$309,000	$309,000	$1,545,000	$4,002,744
7010 - Transportation Sales Tax	$2,550,000	$3,215,100	$2,705,139	$2,320,000	$807,000	$3,949,000	$15,546,239
Total - Traffic Control	**$4,209,244**	**$3,681,836**	**$3,708,870**	**$2,629,000**	**$1,116,000**	**$5,494,000**	**$20,838,950**

Streets

Summary by Project

Project Name	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
103rd Av; Northern Ave to Olive Ave - Full Street	$842,874	$0	$0	$0	$0	$0	**$842,874**
107th Av; Williams Rd to Hatfield Rd Rdwy	$273,000	$0	$0	$0	$1,085,000	$8,907,000	**$10,265,000**
135th Av; Ridgeline Rd - Montansoro Ln Rdwy Improv	$1,044,641	$1,044,641	$0	$0	$0	$0	**$2,089,282**
67th Av Widening; Pinnacle Peak to Happy Valley	$3,044,797	$7,500,000	$0	$0	$0	$0	**$10,544,797**
67th Av; Olive Av to Redfield Rd Landscape Enhance	$701,121	$0	$0	$0	$0	$0	**$701,121**
75th Av & Cactus Rd Intersection Improvements	$30,000	$0	$0	$0	$0	$0	**$30,000**
75th Av & Peoria Av Intersection Improvements	$17,297	$0	$0	$0	$0	$0	**$17,297**
75th Av; Grand Av to Tbird Rd Landscape Enhancemnt	$1,174,978	$0	$0	$0	$0	$0	**$1,174,978**
91st Av; Mtn Vw Rd to Grand Av Landscape Enhancemn	$377,935	$0	$0	$0	$0	$0	**$377,935**
ADA Accessibility	$1,125,780	$210,000	$527,150	$210,000	$527,150	$1,684,300	**$4,284,380**
Bridge Maintenance & Guardrail Replacement Program	$500,000	$327,000	$327,000	$327,000	$327,000	$1,635,000	**$3,443,000**
Cactus Rd; 67th Av-83rd Av Shade & Landscape	$0	$0	$0	$0	$230,900	$2,167,498	**$2,398,398**
City Parking Lots - Parks & Facilities	$31,202	$634,785	$0	$476,089	$0	$1,428,267	**$2,570,343**
Corrine Drive Street Improvements	$216,604	$0	$0	$0	$0	$0	**$216,604**
Deer Valley Rd; 109th Av to Lake Pleasant Pkwy	$1,795,957	$1,500,000	$0	$0	$0	$0	**$3,295,957**
Deer Village Unit III Sound Wall	$200,000	$0	$0	$0	$0	$0	**$200,000**
El Mirage Rd; Blackstone Dr to Westland Rd	$1,870,000	$0	$0	$0	$0	$0	**$1,870,000**
Grand Av - Wrought Iron Fence Concrete Footing	$400,000	$0	$0	$0	$0	$0	**$400,000**
Happy Valley Pkwy Widening; LPP to Agua Fria	$370,630	$0	$0	$0	$0	$0	**$370,630**
Happy Valley Rd; LPP to 97th Av Safety Study	$250,000	$0	$0	$0	$0	$0	**$250,000**
Jomax Rd Improvements; 72nd Dr to 75th Av	$0	$0	$263,200	$2,424,000	$0	$0	**$2,687,200**
Jomax Rd; Loop 303 to Vistancia Blvd	$3,529,228	$0	$0	$0	$0	$0	**$3,529,228**

Streets

Summary by Project

Project Name	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
LED Streetlight Conversion - RESIDENTIAL	$0	$0	$1,221,000	$1,221,000	$1,221,000	$0	**$3,663,000**
LPP; Yearling Rd to Jomax Rd Street Improvements	$930,000	$0	$0	$0	$0	$0	**$930,000**
Northern Parkway	$1,000,000	$1,021,500	$1,021,500	$5,107,500	$1,573,673	$131,571	**$9,855,744**
Old Town Intersection Lighting	$340,000	$0	$0	$0	$0	$0	**$340,000**
Olive Av, Loop 101 to 99th Ave Safety Improvements	$1,654,000	$0	$0	$0	$0	$0	**$1,654,000**
P83 Pedestrian & Shade Initiative Program	$0	$0	$0	$0	$0	$1,591,000	**$1,591,000**
Pavement Management Program - Preservation	$4,055,973	$3,535,000	$3,535,000	$4,949,000	$5,043,031	$26,689,348	**$47,807,352**
Pavement Management Program - Rehabilitation	$8,000,534	$6,868,000	$6,868,000	$6,868,000	$6,868,000	$0	**$35,472,534**
Peoria Av; 69th Av-79th Av Shade & Landscape	$0	$0	$0	$0	$151,350	$1,390,832	**$1,542,182**
Peoria High School Hawk Signal	$665,000	$0	$0	$0	$0	$0	**$665,000**
Quick Response Street Repairs	$175,000	$176,750	$202,000	$202,000	$202,000	$1,136,250	**$2,094,000**
Rural Area Road Maintenance	$460,396	$0	$0	$465,413	$0	$465,413	**$1,391,222**
Sidewalks Annual Program	$391,809	$107,400	$107,400	$107,400	$107,400	$537,000	**$1,358,409**
Sonoran Mountain Ranch Emergency Access	$0	$0	$142,150	$87,600	$1,667,000	$0	**$1,896,750**
Streetlight Pole Replacement & Infill Program	$1,374,803	$500,000	$500,000	$500,000	$500,000	$2,500,000	**$5,874,803**
Technical Pavement Condition Survey & Support	$0	$255,000	$0	$0	$255,000	$255,000	**$765,000**
Thunderbird Rd & 83rd Av Ped & Shade Initiative	$100,000	$684,500	$0	$0	$0	$0	**$784,500**
Thunderbird Rd & 91st Av Intersection Safety Mods	$268,945	$0	$0	$0	$0	$0	**$268,945**
Thunderbird Rd; 67th Av-81st Av Shade & Landscape	$0	$0	$0	$0	$169,900	$1,579,073	**$1,748,973**
Traffic Signal Vistancia Blvd & Ridgeline Rd	$655,000	$0	$0	$0	$0	$0	**$655,000**
Utility Undergrounding Program	$0	$0	$0	$0	$0	$2,140,000	**$2,140,000**
Total - Streets	**$37,867,504**	**$24,364,576**	**$14,714,400**	**$22,945,002**	**$19,928,404**	**$54,237,552**	**$174,057,438**

Traffic Control

Summary by Project

Project Name	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
107th Av & Rose Garden Ln Traffic Signal	$50,000	$229,236	$1,102,000	$0	$0	$0	**$1,381,236**
85th Av & Olive Av Traffic Signal	$1,280,000	$0	$0	$0	$0	$0	**$1,280,000**
89th Av & Cactus Rd Traffic Signal	$0	$0	$955,870	$0	$0	$0	**$955,870**
Fiber Optics Installation	$366,000	$0	$0	$0	$0	$0	**$366,000**
HV Pkwy; LPP to L303 Interconn Conduit and Fiber	$0	$0	$0	$1,720,000	$0	$0	**$1,720,000**
Jomax Rd & LPP Intersection Safety Study	$154,000	$0	$0	$0	$0	$0	**$154,000**
Lake Pleasant Rd & Rose Garden Ln Traffic Signal	$187,500	$887,000	$0	$0	$0	$0	**$1,074,500**
North Peoria Communications Backup	$0	$1,656,600	$0	$0	$0	$0	**$1,656,600**
Traffic Management Center Equipment Replacement	$0	$0	$535,000	$0	$0	$535,000	**$1,070,000**
Traffic Signal Interconnect Project (TSIP)	$200,000	$0	$207,000	$0	$207,000	$414,000	**$1,028,000**
Traffic Signal Program	$750,000	$600,000	$600,000	$600,000	$600,000	$3,000,000	**$6,150,000**
Traffic Signal Renovation and Replacement	$1,221,744	$309,000	$309,000	$309,000	$309,000	$1,545,000	**$4,002,744**
Total - Traffic Control	**$4,209,244**	**$3,681,836**	**$3,708,870**	**$2,629,000**	**$1,116,000**	**$5,494,000**	**$20,838,950**

Streets

103rd Av; Northern Ave to Olive Ave -Full Street

Project Number: EN00422 **Project Location:** 103rd Av; Northern Av to Olive Av

Council District: Pine ***Live Peoria Goal:*** *Integrated Transportation*

The first phase of this project provided for the geotechnical investigation to determine the limits of the old City of Glendale landfill impacting 103rd Av, public meetings and a preliminary traffic study and these tasks have been completed. The second phase of this project provides for an additional public meeting, final design, ROW acquisition, materials testing, construction, construction administration, signal modifications, utility coordination, utility relocation, and undergrounding overhead facilities as needed, replacement of a section of existing water line, drainage facilities, coordination with the 103rd Av & Butler Dr well site improvements, reconstruction and construction of the 103rd Av street improvements from Northern Av to Olive Av and construction of a new fence along the old Glendale landfill and golf course. This project will likely include processing utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc) design and construction agreements, as well as development and intergovernmental agreements. The improvements will include clearing and grubbing, saw cut along existing pavement, install new pavement, construct curb and gutter, concrete sidewalk, landscaping and irrigation system, signing and striping, and construction of a combination screen wall and fence around the Glendale Landfill.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Land Acquisiti	Transportation Sales Ta	Carryover	$395,000	$0	$0	$0	$0	$0	$395,000
Construction	Transportation Sales Ta	Carryover	$447,874	$0	$0	$0	$0	$0	$447,874
		Total Budget	**$842,874**	**$0**	**$0**	**$0**	**$0**	**$0**	**$842,874**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Non-Personnel	$57,000	$57,000	$57,000	$57,000	$57,000	$285,000	$570,000
	$14,000	$14,000	$14,000	$14,000	$14,000	$70,000	$140,000
Total Operating Impacts	**$71,000**	**$71,000**	**$71,000**	**$71,000**	**$71,000**	**$355,000**	**$710,000**

Streets

107th Av; Williams Rd to Hatfield Rd Rdwy

Project Number: EN00636 **Project Location:** 107th Av; Williams Rd to Hatfield Rd

Council District: Willow ***Live Peoria Goal:*** *Integrated Transportation*

This project provides for the coordination with adjacent property owners, Maricopa County, Arizona State Land Department (ASLD), public involvement, utility companies and other stakeholders. The project will also include alignment analysis, cross-section development, design, environmental analysis, signalization, lighting, landscape, water, wastewater, ITE improvements, bicycle and pedestrian and facilities, drainage design, rights-of-way acquisition, utility coordination, utility relocation, construction and construction administration for the widening and reconstruction of 107th Av from Williams Rd to Hatfield Rd. Sections of 107th Av from Williams Rd to Hatfield Rd will be widened to a 2-1-2 with bike lanes on both sides. The proposed section will not have raised medians and will require signal modifications at Williams Rd and Tessmer Rd. Drainage north of Tessmer Rd will be roadside channels collecting into a 2-acre basin in the NEC of Tessmer Rd and 107th Av. Scuppers will be installed periodically to collect street drainage and outfall into the proposed channel. Other improvements will include: street lighting, traffic signals, traffic signal interconnect conduits, new pavement, curb, gutter, valley gutter and apron, sidewalks, driveways, handicap ramps, striping and signage. No roadside landscaping is included.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Study	DIF - Streets Central	Carryover	$273,000	$0	$0	$0	$0	$0	$273,000
Study	DIF - Streets Central	Base	$0	$0	$0	$0	$350,000	$0	$350,000
Land Acquisiti	DIF - Streets Central	Base	$0	$0	$0	$0	$0	$1,100,000	$1,100,000
Design	DIF - Streets Central	Base	$0	$0	$0	$0	$700,000	$0	$700,000
Construction	Transportation Sales Ta	Base	$0	$0	$0	$0	$0	$7,400,000	$7,400,000
Chargebacks	Transportation Sales Ta	Base	$0	$0	$0	$0	$0	$289,000	$289,000
Chargebacks	DIF - Streets Central	Base	$0	$0	$0	$0	$28,000	$44,000	$72,000
Arts	Transportation Sales Ta	Base	$0	$0	$0	$0	$0	$74,000	$74,000
Arts	DIF - Streets Central	Base	$0	$0	$0	$0	$7,000	$0	$7,000
		Total Budget	**$273,000**	**$0**	**$0**	**$0**	**$1,085,000**	**$8,907,000**	**$10,265,000**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
	$0	$0	$0	$0	$0	$456,000	$456,000
	$0	$0	$0	$0	$0	$70,000	$70,000
Total Operating Impacts	**$0**	**$0**	**$0**	**$0**	**$0**	**$526,000**	**$526,000**

Streets

135th Av; Ridgeline Rd - Montansoro Ln Rdwy Improv

Project Number: EN00757 **Project Location:** 135th Av; Ridgeline Rd - Mont Ln

Council District: Mesquite ***Live Peoria Goal:*** *Integrated Transportation*

This project provides for the City to take the lead and coordination with adjacent property owners, public involvement, design, ROW acquisition, utility coordination, utility relocation, construction and construction administration for the construction of the east 1/2 street improvements on 135th Av between Ridgeline Rd and north of Montansoro Ln (approximately 4,674 lf eq .88 Miles). The improvements will include: clearing and grubbing, install new pavement, curb, gutter, valley gutter and apron, sidewalk, and handicap ramps. This project may also require processing of utility company (APS, Cox, Centurylink, SRP. EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Outside Sources	Base	$1,044,641	$1,044,641	$0	$0	$0	$0	$2,089,282
		Total Budget	**$1,044,641**	**$1,044,641**	**$0**	**$0**	**$0**	**$0**	**$2,089,282**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
	$0	$0	$46,200	$46,200	$46,200	$231,000	$369,600
Total Operating Impacts	**$0**	**$0**	**$46,200**	**$46,200**	**$46,200**	**$231,000**	**$369,600**

Streets

67th Av Widening; Pinnacle Peak to Happy Valley

Project Number: EN00100 **Project Location:** 67th Av from Pinnacle Peak Rd to Happy Valley Rd

Council District: Willow ***Live Peoria Goal:*** *Integrated Transportation*

This project provides for the coordination with adjacent property owners, developers, public involvement, study, design, right-of-way acquisition, intergovernmental agreements, utility coordination, utility relocation, burying overhead facilities, construction and construction administration for the widening of 67th Av between Pinnacle Peak Rd and Happy Valley Rd. The project will include reconstructing existing pavement, widening 67th Av to 3-lanes each direction, curb, gutter and sidewalk, two-way left turn lane, bike lanes, landscape/irrigation system, curb, gutter and sidewalk, streetlight system between Pinnacle Peak Rd and Happy Valley Rd, intersection improvements at Happy Valley Rd, NB dual left turn lanes, EB dual left turn lanes, a third SB through lane, a SB to WB right turn lane to improve traffic operations, ADA sidewalk ramps, signing and striping, landscaping, and a raised landscaped median at the north end of the project. Additional improvements will include utility relocation, burying overhead 12Kv power lines, storm drain improvements, a Peoria water line and coordination with City of Glendale to install their new water line. This project will be coordinated with the Section 12 Neighborhood Drainage Improvements (EN00119) currently under construction, as well as the 67th Av & Pinnacle Peak Rd Regional Drainage CIP project (EN00651), the 67th Av 16" Waterline CIP project (UT00440) and the City of Glendale water line. It is staff's intent to design and construct the three CIP projects simultaneously as a single project. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Land Acquisiti	DIF - Streets Central	Carryover	$475,000	$0	$0	$0	$0	$0	$475,000
Construction	DIF - Streets Central	Carryover	$887,797	$0	$0	$0	$0	$0	$887,797
Land Acquisiti	DIF - Streets Central	Base	$582,000	$0	$0	$0	$0	$0	$582,000
Construction	DIF - Streets Central	Base	$1,100,000	$7,344,903	$0	$0	$0	$0	$8,444,903
Chargebacks	DIF - Streets Central	Base	$0	$81,649	$0	$0	$0	$0	$81,649
Arts	DIF - Streets Central	Base	$0	$73,448	$0	$0	$0	$0	$73,448
		Total Budget	**$3,044,797**	**$7,500,000**	**$0**	**$0**	**$0**	**$0**	**$10,544,797**

Operating Impacts

	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
	$154,000	$154,000	$154,000	$154,000	$154,000	$770,000	$1,540,000
	$0	$17,000	$17,000	$17,000	$17,000	$85,000	$153,000
Total Operating Impacts	**$154,000**	**$171,000**	**$171,000**	**$171,000**	**$171,000**	**$855,000**	**$1,693,000**

Streets

67th Av; Olive Av to Redfield Rd Landscape Enhance

Project Number: EN00593 **Project Location:** West side 67th Av; Olive Av to Redfield Rd

Council District: Palo Verde, Acacia ***Live Peoria Goal:*** *Superior Public Services*

This project provides for the coordination with adjacent property owners, public involvement, utility coordination, construction and construction administration for refreshing decomposed granite, enhancing landscape and irrigation system, repair, wash and paint existing perimeter walls along the west side of 67th Avenue between Olive Avenue and Redfield Road. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Transportation Sales Ta	Carryover	$701,121	$0	$0	$0	$0	$0	$701,121
		Total Budget	**$701,121**	**$0**	**$0**	**$0**	**$0**	**$0**	**$701,121**

75th Av & Cactus Rd Intersection Improvements

Project Number: EN00088 **Project Location:** 75th Av & Cactus Rd

Council District: Palo Verde ***Live Peoria Goal:*** *Integrated Transportation*

This project provides for the coordination with adjacent property owners, public involvement, pre-design services, noise study, traffic study, design, right-of-way acquisition, utility coordination, utility relocations, utility extensions, burying overhead facilities as determined, materials testing, construction, construction administration, for intersection widening improvements. This project will likely include processing of utility agreements (APS, Cox, CenturyLink, SRP, SWG, EPNG, etc.) for design and construction, as well as development and intergovernmental agreements. The improvements include installation of a section of 16" waterline, additional turn lanes (both right and left), additional through lanes determined through an analysis and projection of traffic data, installation of raised medians for access management, paving, curb, gutter, driveways, pavement marking, signing and striping, street lighting, traffic signal modifications/upgrades, interconnect conduit and ITS facilities, sidewalks, pedestrian access ramps, landscaping and irrigation.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Transportation Sales Ta	Carryover	$30,000	$0	$0	$0	$0	$0	$30,000
		Total Budget	**$30,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$30,000**

Streets

75th Av & Peoria Av Intersection Improvements

Project Number: EN00081 **Project Location:** 75th Av & Peoria Av

Council District: Acacia ***Live Peoria Goal:*** *Integrated Transportation*

This project provides for the coordination with adjacent property owners, public involvement, pre-design services, design, right-of-way acquisition, utility coordination, utility relocations, utility extensions, burying overhead facilities as determined, materials testing, construction, construction administration, for constructing intersection widening improvements. This project will likely include processing of utility agreements (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc.) for design and construction, as well as development and intergovernmental agreements. The improvements include: additional turn lanes (both right and left), additional through lanes determined through an analysis and projection of traffic data, installation of raised medians for access control, paving, curb, gutter, driveways, pavement marking, signing and striping, street lighting, traffic signal modifications/upgrades, interconnect conduit and ITS facilities, sidewalks, pedestrian access ramps, landscaping and landscaping and irrigation.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Transportation Sales Ta	Carryover	$17,297	$0	$0	$0	$0	$0	$17,297
		Total Budget	**$17,297**	**$0**	**$0**	**$0**	**$0**	**$0**	**$17,297**

75th Av; Grand Av to Tbird Rd Landscape Enhancemnt

Project Number: EN00592 **Project Location:** E & W Sides; 75th Ave; Grand Ave to Thunderbird Rd

Council District: Acacia, Palo Verde ***Live Peoria Goal:*** *Superior Public Services*

This project provides for the coordination with adjacent property owners, public involvement, utility coordination, construction and construction administration for refreshing decomposed granite, enhancing landscape and irrigation system, repair, wash and paint existing perimeter walls along the east and west sides of 75th Avenue between Olive Avenue and Thunderbird Road and refreshing the 3 basins maintained by the city along the east side of 75th Avenue at Eva Street and Sanna Street. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Transportation Sales Ta	Carryover	$1,174,978	$0	$0	$0	$0	$0	$1,174,978
		Total Budget	**$1,174,978**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,174,978**

Operating Impacts

	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
	$8,400	$8,400	$8,400	$8,400	$8,400	$42,000	$84,000
Total Operating Impacts	**$8,400**	**$8,400**	**$8,400**	**$8,400**	**$8,400**	**$42,000**	**$84,000**

Streets

91st Av; Mtn Vw Rd to Grand Av Landscape Enhancemn

Project Number: EN00594 **Project Location:** E & W Side of 91st Av; Mtn Vw Rd to Grand Av

Council District: Pine, Acacia ***Live Peoria Goal:*** *Superior Public Services*

This project provides for the coordination with adjacent property owners, public involvement, utility coordination, construction and construction administration for refreshing decomposed granite, enhancing landscape and irrigation system, repair, wash and paint existing perimeter walls along the east and west sides of 91st Avenue between Mountain View Road and Grand Avenue. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Transportation Sales Ta	Carryover	$377,935	$0	$0	$0	$0	$0	$377,935
		Total Budget	**$377,935**	**$0**	**$0**	**$0**	**$0**	**$0**	**$377,935**

ADA Accessibility

Project Number: PW00025 **Project Location:** Citywide

Council District: Various ***Live Peoria Goal:*** *Superior Public Services*

This program funds the City's ongoing effort to comply with the requirements of the Americans with Disabilities Act (ADA). The funds will be used to address 3 projects; 1) to procure a consultant for the purpose of identifying accessibility deficiencies within the public right-of-way, including existing curb ramps, sidewalks and driveways and recommending improvements needed to achieve full compliance with ADA requirements and city-approved policies (ADA Transition Plan); 2) respond to individual ADA requests and as ADA deficiencies are identified, the program funding will be used to design and construct the improvements and; 3) the ADA regulations identify that specific asphalt and concrete repair treatments that are considered to be alterations require installation of curb ramps within the scope of the project. Biannually, PW Streets Division will apply $415,000 of allocated funding through this program towards ADA sidewalk ramp improvements needed on PMP projects.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Study	Highway User Fund	Carryover	$100,018	$0	$0	$0	$0	$0	$100,018
Construction	Highway User Fund	Carryover	$510,762	$0	$0	$0	$0	$0	$510,762
Study	Highway User Fund	Base	$0	$100,000	$0	$100,000	$0	$300,000	$500,000
Construction	Highway User Fund	Base	$515,000	$100,000	$515,000	$100,000	$515,000	$1,330,000	$3,075,000
Chargebacks	Highway User Fund	Base	$0	$9,000	$7,000	$9,000	$7,000	$41,000	$73,000
Arts	Highway User Fund	Base	$0	$1,000	$5,150	$1,000	$5,150	$13,300	$25,600
		Total Budget	**$1,125,780**	**$210,000**	**$527,150**	**$210,000**	**$527,150**	**$1,684,300**	**$4,284,380**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
	$3,200	$660	$3,200	$660	$3,200	$8,380	$19,300
Total Operating Impacts	**$3,200**	**$660**	**$3,200**	**$660**	**$3,200**	**$8,380**	**$19,300**

Streets

Bridge Maintenance & Guardrail Replacement Program

Project Number: EN00243 **Project Location:** Citywide

Council District: Various ***Live Peoria Goal:*** *Integrated Transportation*

This project provides for the inventory and assessment of the City's guardrail assets and coordination with adjacent property owners, public involvement, design, utility coordination, utility relocation, construction and construction administration for replacement, repair and safety upgrades to roadway guardrail citywide. The improvements may include clearing and grubbing, saw cutting along existing pavement, installing new pavement, curb, gutter, valley gutter and apron, sidewalk, and handicap ramps, removing and replacing existing guardrail systems. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements. In addition, this project provides funding for the ongoing bridge and culvert maintenance and management program.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Transportation Sales Ta	Carryover	$200,000	$0	$0	$0	$0	$0	$200,000
Design	Transportation Sales Ta	Base	$50,000	$50,000	$50,000	$50,000	$50,000	$250,000	$500,000
Construction	Transportation Sales Ta	Base	$250,000	$250,000	$250,000	$250,000	$250,000	$1,250,000	$2,500,000
Chargebacks	Transportation Sales Ta	Base	$0	$24,000	$24,000	$24,000	$24,000	$120,000	$216,000
Arts	Transportation Sales Ta	Base	$0	$3,000	$3,000	$3,000	$3,000	$15,000	$27,000
		Total Budget	**$500,000**	**$327,000**	**$327,000**	**$327,000**	**$327,000**	**$1,635,000**	**$3,443,000**

Cactus Rd; 67th Av-83rd Av Shade & Landscape

Project Number: EN00689 **Project Location:** Cactus Rd; 67th Av to 83rd Av

Council District: Palo Verde ***Live Peoria Goal:*** *Superior Public Services*

This project provides for the coordination with adjacent property owners, public involvement, utility coordination, construction and construction administration for refreshing decomposed granite, enhancing landscape and irrigation system, repair, wash and paint existing perimeter walls along Cactus Rd between 67th Av and 83rd Av. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Design	Transportation Sales Ta	Base	$0	$0	$0	$0	$190,000	$0	$190,000
Construction	Transportation Sales Ta	Base	$0	$0	$0	$0	$0	$2,083,498	$2,083,498
Chargebacks	Transportation Sales Ta	Base	$0	$0	$0	$0	$39,000	$64,000	$103,000
Arts	Transportation Sales Ta	Base	$0	$0	$0	$0	$1,900	$20,000	$21,900
		Total Budget	**$0**	**$0**	**$0**	**$0**	**$230,900**	**$2,167,498**	**$2,398,398**

Operating Impacts

	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
	$0	$0	$0	$0	$0	$103,000	$103,000
Total Operating Impacts	**$0**	**$0**	**$0**	**$0**	**$0**	**$103,000**	**$103,000**

Streets

City Parking Lots - Parks & Facilities

Project Number: PW00995 **Project Location:** Citywide

Council District: Various ***Live Peoria Goal:*** *Superior Public Services*

In addition to Parks Parking Lots, the Streets Division also manages Facilities Parking Lots to apply its Pavement Management Program of condition indexing and life cycling as the criteria for determining priority and treatment application. In FY20, the lots were surveyed electronically and survey data was delivered in July (FY21). Once the data has been vetted, it will be integrated to the pavement management software. Thereafter, the programmed treatments will be applied and the Streets Division will manage the lifecycle recommendation and treatments of both Facilities and Parks Parking Lots based upon the program and allocated funding.

The proposed parking lot maintenance areas shown below are subject to change after the electronic survey data has been entered into the city's pavement management software program. The program will evaluate this parking lot condition data to help establish a budget-based prioritization of projects for the next several years.

Potential Project Parking Lot Areas (Subsequent Fiscal Years):
Sweetwater Park, Country Meadows Park, Sunnyslope Park (West Lot), Butler Treatment Plant, and Fire Station #4

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Other	GO Bonds 2019	Carryover	$896	$0	$0	$0	$0	$0	$896
Construction	Future GO Bonds	Carryover	$30,084	$0	$0	$0	$0	$0	$30,084
Construction	GO Bonds 2019	Carryover	$21	$0	$0	$0	$0	$0	$21
Construction	GO Bonds 2019	Carryover	$201	$0	$0	$0	$0	$0	$201
Construction	Future GO Bonds	Base	$0	$628,500	$0	$471,375	$0	$1,414,125	$2,514,000
Arts	Future GO Bonds	Base	$0	$6,285	$0	$4,714	$0	$14,142	$25,141
		Total Budget	**$31,202**	**$634,785**	**$0**	**$476,089**	**$0**	**$1,428,267**	**$2,570,343**

Streets

Corrine Drive Street Improvements

Project Number: EN00627 **Project Location:** Corrine Dr; 71st Av to 70th Dr

Council District: Palo Verde ***Live Peoria Goal:*** *Superior Public Services*

This project provides for the coordination with adjacent property owners, public involvement, drainage statement, design, utility coordination, utility relocation, construction and construction administration for the construction of the Corrine Dr. Half street improvements adjacent to 7046 W Corrine Drive, and mill & overlay the existing pavement on Corrine Dr from 71st Av to 70th Dr . This project may also require processing of utility company (APS, Cox, Qwest, SRP. EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Transportation Sales Ta	Carryover	$216,604	$0	$0	$0	$0	$0	$216,604
		Total Budget	**$216,604**	**$0**	**$0**	**$0**	**$0**	**$0**	**$216,604**

Operating Impacts

	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
	$1,000	$1,000	$1,000	$1,000	$1,000	$5,000	$10,000
Total Operating Impacts	**$1,000**	**$1,000**	**$1,000**	**$1,000**	**$1,000**	**$5,000**	**$10,000**

Streets

Deer Valley Rd; 109th Av to Lake Pleasant Pkwy

Project Number: EN00395 **Project Location:** Deer Valley Rd; 109th Av to Lake Pleasant Pkwy

Council District: Willow ***Live Peoria Goal:*** *Integrated Transportation*

This project provides for the coordination with adjacent property owners and Maricopa County Department of Transportation (MCDOT), public involvement, acquisition of right-of-way, utility coordination, utility relocation, design, materials testing, construction, construction administration for land acquisition and construction of a roundabout at 109th Av and Deer Valley Rd, an entry monument, and raising the perimeter wall. The P83 Pedestrian & Shade Initiative Program will implement such strategies as targeting high incidence areas, provide or enhance connectivity to existing destinations, improve pedestrian networks and connectivity, construct corridors and intersection improvements, upgrade pedestrian signals, and enhance lighting.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Land Acquisiti	Transportation Sales Ta	Carryover	$50,000	$0	$0	$0	$0	$0	$50,000
Land Acquisiti	Non-Bond Capital	Carryover	$110,000	$0	$0	$0	$0	$0	$110,000
Construction	Transportation Sales Ta	Carryover	$750,610	$0	$0	$0	$0	$0	$750,610
Construction	Non-Bond Capital	Carryover	$365,347	$0	$0	$0	$0	$0	$365,347
Design	Transportation Sales Ta	Base	$520,000	$0	$0	$0	$0	$0	$520,000
Construction	Transportation Sales Ta	Base	$0	$1,437,700	$0	$0	$0	$0	$1,437,700
Chargebacks	Transportation Sales Ta	Base	$0	$47,923	$0	$0	$0	$0	$47,923
Arts	Transportation Sales Ta	Base	$0	$14,377	$0	$0	$0	$0	$14,377
		Total Budget	**$1,795,957**	**$1,500,000**	**$0**	**$0**	**$0**	**$0**	**$3,295,957**

Operating Impacts

	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
	$5,530	$5,530	$5,530	$5,530	$5,530	$106,000	$133,650
	$0	$0	$29,500	$29,500	$29,500	$147,500	$236,000
Total Operating Impacts	**$5,530**	**$5,530**	**$35,030**	**$35,030**	**$35,030**	**$253,500**	**$369,650**

Deer Village Unit III Sound Wall

Project Number: EN00640 **Project Location:** NEC 91st Av & Lake Pleasant Pkwy

Council District: Willow ***Live Peoria Goal:*** *Healthy Neighborhoods*

This project provides for the coordination with adjacent property owners, public involvement, design, right-of-way acquisition, utility coordination, utility relocation, construction and construction administration for the construction of the Deer Village Unit III Sound Wall extending across three parcels (APNs 200-16-186, 200-16-187, and 200-16-188) located at the NEC of 91st Av and Lake Pleasant Pkwy. The improvements will include: clearing and grubbing, removing the existing 8' privacy wall, installing a temporary privacy fence, constructing a new 10' sound wall (2-feet taller), restoring landscape in the back yards, easement and right-of-way. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Design	Transportation Sales Ta	Base	$50,000	$0	$0	$0	$0	$0	$50,000
Construction	Transportation Sales Ta	Base	$150,000	$0	$0	$0	$0	$0	$150,000
		Total Budget	**$200,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$200,000**

Streets

El Mirage Rd; Blackstone Dr to Westland Rd

Project Number: EN00699 **Project Location:** El Mirage Rd; Blackstone Dr to Westland Rd

Council District: Mesquite ***Live Peoria Goal:*** *Integrated Transportation*

This project provides for the coordination with the Master Planned Community known as Lake Pleasant Heights. The City has entered into a Development Agreement with Lake Pleasant Heights and in accordance with the terms of the agreement, the landowners are responsible for the coordinated planning, design, engineering, construction, acquisition, installation of certain infrastructure. The City reserves the right to upsize infrastructure to serve other properties. Upsizing of the infrastructure will be paid by the City. Specifically, this Agreement will allow the City to enhance the Secondary Access along El Mirage Road from Blackstone Drive to Westland Road to a full width roadway. If an all-weather access road is to be constructed by the Landowner(s), the City will fund the differential costs between the full width roadway and an all-weather access road. The City shall only fund the portion across State Land ownership, with funding not to exceed 50% of the total project cost for this section of roadway. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	DIF - Streets North	Carryover	$1,870,000	$0	$0	$0	$0	$0	$1,870,000
		Total Budget	**$1,870,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,870,000**

Grand Av - Wrought Iron Fence Concrete Footing

Project Number: EN00728 **Project Location:** N/O Grand Av; approx. 200' west of 88th Av to 83rd Av

Council District: Acacia ***Live Peoria Goal:*** *Superior Public Services*

This project provides for the coordination with adjacent property owners (ADOT, ACC, BNSFRR and PUSD) public involvement, study, design, utility coordination, construction and construction administration of a concrete single curb to be placed along the bottom of the existing wrought iron fencing located along the north side of the fence within the BNSF ROW extending from the concrete barrier west of 88th Av and 83rd Av, approximately 4,000 LF and installation of hostile landscape and irrigation system modifications along the north side of Grand Av between the curb and gutter and the wrought iron fence. The improvements will include: clearing and grubbing the existing landscape and irrigation system. This project may also require processing of utility company (APS, Cox, Centurylink, SRP. EPNG, SWG, ADOT, BNSFRR, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Transportation Sales Ta	Carryover	$400,000	$0	$0	$0	$0	$0	$400,000
		Total Budget	**$400,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$400,000**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
	$3,000	$3,000	$3,000	$3,000	$3,000	$15,000	$30,000
Total Operating Impacts	**$3,000**	**$3,000**	**$3,000**	**$3,000**	**$3,000**	**$15,000**	**$30,000**

Streets

Happy Valley Pkwy Widening; LPP to Agua Fria

Project Number: EN00463 **Project Location:** Happy Valley Pkwy; LPP to Agua Fria River

Council District: Mesquite ***Live Peoria Goal:*** *Integrated Transportation*

This project provides for the coordination with MCDOT, the State Land Department, and adjacent property owners, public involvement, design, ROW acquisition and annexation, utility coordination, utility relocation, burying overhead facilities, construction and construction administration for the widening of Happy Valley Parkway from Lake Pleasant Parkway to the west end of the bridge over the Agua Fria River. The specific improvements will include clearing and grubbing, saw cut along existing pavement, install new pavement, micro-seal, curb, gutter, valley gutter and apron, sidewalk and ADA ramps, widening and installing drainage facilities, widening of the bridge and accommodating the Agua Fria River trail connection under the bridge, striping and signage, street lighting, and landscape and irrigation. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, SWG, EPNG, etc.) design and construction agreements, development and intergovernmental agreements, and annexing the western portion of the parkway.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Land Acquisiti	GO Bonds 2019	Carryover	$64,422	$0	$0	$0	$0	$0	$64,422
Construction	Transportation Sales Ta	Carryover	$300,000	$0	$0	$0	$0	$0	$300,000
Construction	GO Bonds 2019	Carryover	$6,208	$0	$0	$0	$0	$0	$6,208
		Total Budget	**$370,630**	**$0**	**$0**	**$0**	**$0**	**$0**	**$370,630**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Non-Personnel	$2,000	$2,000	$2,000	$2,000	$2,000	$10,000	$20,000
Non-Personnel	$33,000	$33,000	$33,000	$33,000	$33,000	$165,000	$330,000
Non-Personnel	$105,000	$105,000	$105,000	$105,000	$105,000	$525,000	$1,050,000
Total Operating Impacts	**$140,000**	**$140,000**	**$140,000**	**$140,000**	**$140,000**	**$700,000**	**$1,400,000**

Happy Valley Rd; LPP to 97th Av Safety Study

Project Number: EN00695 **Project Location:** Happy Valley Rd East of Lake Pleasant Pkwy

Council District: Mesquite ***Live Peoria Goal:*** *Integrated Transportation*

This project provides for the coordination with adjacent property owners, public involvement, and conduct a Access Management study for the three (3) commercial driveways along the north side of Happy Valley Rd adjacent to the Lake Pleasant Crossing development and the two (2) commercial driveways along the south side of Happy Valley Rd adjacent to Mountainside Crossing development.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Study	Transportation Sales Ta	Carryover	$250,000	$0	$0	$0	$0	$0	$250,000
		Total Budget	**$250,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$250,000**

Streets

Jomax Rd Improvements; 72nd Dr to 75th Av

Project Number: EN00591 **Project Location:** Jomax Rd; 72nd Dr Alignment to 75th Av

Council District: Mesquite ***Live Peoria Goal:*** *Integrated Transportation*

This project provides for the coordination with adjacent property owners, public involvement, design, right-of-way acquisition, utility coordination, utility relocation, construction and construction administration for the construction of the south 1/2 street improvements on Jomax Rd between the 72nd Dr alignment and 75th Av. The improvements will include: clearing and grubbing, saw cutting along existing pavement, constructing approximately 1,400 lf of Jomax Rd roadway improvements to accommodate a cross section consisting of 2-1-2 with bike lanes. Other improvements include: connecting to the existing curb and gutter at the east end and transitioning back to two lanes west of 75th Av, curb, gutter, 8' wide sidewalk, extending storm drain culverts, relocating two air release valves, installing conduit at the intersection of 75th Av for a future traffic signal, streetlights, landscape and irrigation and extension of an 8" water lateral south along the 74th Dr alignment. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Land Acquisiti	DIF - Streets Central	Base	$0	$0	$0	$300,000	$0	$0	$300,000
Design	DIF - Streets Central	Base	$0	$0	$220,000	$0	$0	$0	$220,000
Construction	DIF - Streets Central	Base	$0	$0	$0	$2,000,000	$0	$0	$2,000,000
Chargebacks	DIF - Streets Central	Base	$0	$0	$41,000	$104,000	$0	$0	$145,000
Arts	DIF - Streets Central	Base	$0	$0	$2,200	$20,000	$0	$0	$22,200
		Total Budget	**$0**	**$0**	**$263,200**	**$2,424,000**	**$0**	**$0**	**$2,687,200**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Non-Personnel	$0	$0	$0		$0	$4,000	
Non-Personnel	$0	$0	$0	$0	$0	$30,600	$30,600
Total Operating Impacts	**$0**	**$0**	**$0**	**$0**	**$0**	**$34,600**	**$30,600**

Streets

Jomax Rd; Loop 303 to Vistancia Blvd

Project Number: EN00585 **Project Location:** Jomax Rd; Loop 303 to Vistancia Blvd

Council District: Mesquite ***Live Peoria Goal:*** *Integrated Transportation*

This project has three distinct phases: Phase 1 was for the preparation of a Design Concept Report (DCR) for Jomax Road between El Mirage Road and Tierra del Rio Boulevard, which is complete and provides the following information: alternatives alignments, recommendations for the preferred alignment, cross section information, intersection configurations, right-of-way needs, environmental analysis, biological and culturally sensitive sites, lighting, landscape, water, wastewater, ITE improvements, pedestrian/bike facilities, trail facilities, and drainage plans and arts for this section of the Jomax Road corridor, utility coordination, preparation of 15% plans, construction cost estimates and public involvement. Phase 2 includes the coordination with adjacent property owners and government agencies, public involvement, design, land acquisition from ASLD, biological, environmental clearances, right-of-way legal descriptions and appraisals, utility coordination, utility relocation, materials testing, construction and construction administration of Jomax Road between Loop 303 and Vistancia Boulevard. Phase 2 will include purchasing the ASLD land, construction of four lanes and a wide median, a drainage channel along the north side of the roadway, natural landscape theme improvements, and reconstruction and signalization of the intersection of Vistancia Boulevard and Jomax Road. This project may also require processing of utility company design and construction agreements, development agreements, and intergovernmental agreements (IGA); Phase 3 involves the negotiating an IGA with ADOT for improvements at the Loop 303 and Jomax Road Traffic Interchange (TI). Specifically, the agreement will include aesthetics for the TI, bike lanes, a wider sidewalk, constructing the traffic signal and lighting to City standards, and the City paying for necessary sleeves under Loop 303 for a future water line and interconnect conduit. The City will agree to maintain the Loop 303 TI striping, underdeck lighting, ITE equipment, and traffic signals.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Land Acquisiti	Transportation Sales Ta	Carryover	$514,242	$0	$0	$0	$0	$0	$514,242
Construction	DIF - Streets North	Carryover	$2,909,825	$0	$0	$0	$0	$0	$2,909,825
Construction	W/S Rev Bonds (Wtr)	Carryover	$105,161	$0	$0	$0	$0	$0	$105,161
		Total Budget	**$3,529,228**	**$0**	**$0**	**$0**	**$0**	**$0**	**$3,529,228**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
	$29,000	$29,000	$29,000	$29,000	$29,000	$145,000	$290,000
	$0	$0	$34,000	$34,000	$34,000	$170,000	$272,000
Total Operating Impacts	**$29,000**	**$29,000**	**$63,000**	**$63,000**	**$63,000**	**$315,000**	**$562,000**

Streets

LED Streetlight Conversion - RESIDENTIAL

Project Number: PW11161 **Project Location:** Citywide

Council District: Citywide ***Live Peoria Goal:*** *Healthy Neighborhoods*

At a presentation to Council upon completion of the LED streetlight conversion of arterial and high volume collector streetlights, Council and Leadership expressed an interest in completing the conversion on all residential streets as a coordinated project instead of the current practice of replacement by attrition. The Streets Division therefore proposes a systematic replacement of all remaining HPS streetlights to LED over the next three (3) years. This approach will eliminate the resulting variations between HPS and LED lighting and appearance in our communities.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Other	Transportation Sales Ta	Base	$0	$0	$1,221,000	$1,221,000	$1,221,000	$0	$3,663,000
		Total Budget	**$0**	**$0**	**$1,221,000**	**$1,221,000**	**$1,221,000**	**$0**	**$3,663,000**

LPP; Yearling Rd to Jomax Rd Street Improvements

Project Number: EN00637 **Project Location:** Lake Pleasant Pkwy btwn Yearling & Remuda Dr

Council District: Mesquite ***Live Peoria Goal:*** *Integrated Transportation*

This project provides for up to a $500,000.00 reimbursement for infrastructure improvements that improves circulation for Basis School, Querencia, and the development north of Basis. This project may also require processing of utility company (APS, Cox, Qwest, SRP. EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Transportation Sales Ta	Carryover	$430,000	$0	$0	$0	$0	$0	$430,000
Construction	Transportation Sales Ta	Base	$500,000	$0	$0	$0	$0	$0	$500,000
		Total Budget	**$930,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$930,000**

Operating Impacts

	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Non-Pers OPS	$0	$1,400	$1,400	$1,400	$1,400	$7,000	$12,600
	$0	$1,300	$1,300	$1,300	$1,300	$6,500	$11,700
Total Operating Impacts	**$0**	**$2,700**	**$2,700**	**$2,700**	**$2,700**	**$13,500**	**$24,300**

Streets

Northern Parkway

Project Number: EN00142 **Project Location:** Northern Av from 71st Av to 115th Av

Council District: Acacia, Pine ***Live Peoria Goal:*** *Integrated Transportation*

This project provides for the City's contribution toward land acquisition and construction to convert the existing Northern Avenue to an eight-lane, limited access "regionally significant" arterial roadway that will be designated Northern Parkway. The project will construct overpasses at the intersections of mile roadways, including bridged mainline overpasses, median barriers, exit and entrance ramps, traffic signals, landscape and irrigation, barrier walls, utility relocations, and drainage improvements, paving, curb, gutters, street lighting, pavement markings and signing. Per the City Attorney's Office, the City has a contractual obligation to contribute financially to this project under the terms of a 2008 intergovernmental agreement. The project budget reflects the latest financial plan formalized in the Arterial Life Cycle Program (ALCP) published by the Maricopa Association of Governments (MAG).

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Transportation Sales Ta	Base	$1,000,000	$1,000,000	$1,000,000	$5,000,000	$1,540,270	$116,407	$9,656,677
Chargebacks	Transportation Sales Ta	Base	$0	$11,500	$11,500	$57,500	$18,000	$14,000	$112,500
Arts	Transportation Sales Ta	Base	$0	$10,000	$10,000	$50,000	$15,403	$1,164	$86,567
		Total Budget	**$1,000,000**	**$1,021,500**	**$1,021,500**	**$5,107,500**	**$1,573,673**	**$131,571**	**$9,855,744**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Non-Pers OPS			$23,000	$23,000	$23,000	$115,000	
Non-Pers OPS			$80,000	$80,000	$80,000	$400,000	
Total Operating Impacts			**$103,000**	**$103,000**	**$103,000**	**$515,000**	

Streets

Old Town Intersection Lighting

Project Number: EN00668 **Project Location:** Old Town Peoria

Council District: Acacia ***Live Peoria Goal:*** *Superior Public Services*

This project provides for the coordination with adjacent property owners, public involvement, design, right-of-way/ easement acquisition, utility coordination, utility relocation, construction and construction administration for installing approximately seven new LED street lights in Old Town Peoria. Four locations are at existing intersections (85th Av & Madison St, 85th Av & Jefferson St, 85th Av & Washington St, and 82nd & Madison St). The three additional street lights are needed along the south side of Peoria Av between Peoria Av and 84th Av adjacent to Wagoner Plaza. Improvements include expanding the existing APS street lighting system currently serving street lighting within Old Town, new conduits, street lights, and landscape restoration where required. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Design	Transportation Sales Ta	Base	$30,000	$0	$0	$0	$0	$0	$30,000
Construction	Transportation Sales Ta	Base	$310,000	$0	$0	$0	$0	$0	$310,000
		Total Budget	**$340,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$340,000**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
	$1,100	$1,100	$1,100	$1,100	$1,100	$5,500	$11,000
Total Operating Impacts	**$1,100**	**$1,100**	**$1,100**	**$1,100**	**$1,100**	**$5,500**	**$11,000**

Streets

Olive Av, Loop 101 to 99th Ave Safety Improvements

Project Number: EN00731 **Project Location:** Olive Av, Loop 101 to 99th Av

Council District: Pine ***Live Peoria Goal:*** *Integrated Transportation*

This project provides for the coordination with adjacent property owners, public involvement, utility coordination, utility relocation, design, construction and construction administration for a project that will address numerous access and safety concerns along Olive Av from Loop 101 to 99th Av. The first phase, Study & Design, will look at: the need for a traffic signal at 98th Ln and Olive Av, access at the QT gas station located on the corner of 95th Av and Olive Av, access to Olive Business Park located on the corner of 93rd Av and Olive Av, access and exiting safety at the Olive Avenue Fire Station No. 4 located at 9800 W Olive Av. The study will also address vehicular access and safety along Olive Av from Loop 101 to 99th Av. The second phase or the Construction Phase, will install and construct the recommended safety improvements. This may include, but not be limited to: installation of a traffic signal at 98th Ln and median modifications, access control, left turn storage modifications, median modification to correct negative offsets at 93rd Av, and installation of raised median for safety purposes. A raised median will be installed along the west leg of 95th Av from the intersection to 550' west. In addition, a raised median will be installed on the east leg from the 95th Av intersection to the Loop 101, minus a gap for westbound/ southbound lefts. Specific improvements will include, but not be limited to: removal of existing curb, asphalt, landscaping, irrigation, and traffic signs, and installation of new curb, concrete pavers, pavements, micro-seal, and signage and striping. This project must be coordinated with SRP as there is an existing irrigation easement that crosses Olive Av with the project's limits. The project will also include coordination with ADOT and extensive public outreach. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc.), design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Study	Transportation Sales Ta	Carryover	$120,000	$0	$0	$0	$0	$0	$120,000
Land Acquisiti	Transportation Sales Ta	Carryover	$11,000	$0	$0	$0	$0	$0	$11,000
Construction	Transportation Sales Ta	Carryover	$186,000	$0	$0	$0	$0	$0	$186,000
Construction	Transportation Sales Ta	Base	$1,337,000	$0	$0	$0	$0	$0	$1,337,000
		Total Budget	**$1,654,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,654,000**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
	$0	$0	$15,000	$15,000	$15,000	$75,000	$120,000
Total Operating Impacts	**$0**	**$0**	**$15,000**	**$15,000**	**$15,000**	**$75,000**	**$120,000**

Streets

P83 Pedestrian & Shade Initiative Program

Project Number: EN00749 **Project Location:** 83rd Av betwn Skunk Creek Bridge and Bell Rd

Council District: Ironwood, Palo Ver ***Live Peoria Goal:*** *Superior Public Services*

The P83 Pedestrian and Shade Initiative Program will enhance pedestrian shade and walkability by adding improvements to the P83 Area. The P83 Program will focus on enhancing and providing connectivity to existing destinations such as the Peoria Sports Complex, existing residential areas, Skunk Creek Multi-Use Path, the popular restaurant row and hotels. Improvements may include shade trees, landscaping, wide ADA sidewalks, landscape irrigation, streetlights equipped with shade canopies, shade structures, benches, pedestrian and canopy lighting, trash receptacles and other amenities. The project may require removal of existing sidewalk, ramps, site grading (fill) and other miscellaneous features. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc.) design and construction agreements, development, and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Design	Transportation Sales Ta	Base	$0	$0	$0	$0	$0	$300,000	$300,000
Construction	Transportation Sales Ta	Base	$0	$0	$0	$0	$0	$1,200,000	$1,200,000
Chargebacks	Transportation Sales Ta	Base	$0	$0	$0	$0	$0	$76,000	$76,000
Arts	Transportation Sales Ta	Base	$0	$0	$0	$0	$0	$15,000	$15,000
		Total Budget	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,591,000**	**$1,591,000**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
	$0	$10,000	$10,000	$10,000	$10,000	$50,000	$90,000
Total Operating Impacts	**$0**	**$10,000**	**$10,000**	**$10,000**	**$10,000**	**$50,000**	**$90,000**

Streets

Pavement Management Program - Preservation

Project Number: PW00138 **Project Location:** Citywide

Council District: Any ***Live Peoria Goal:*** *Integrated Transportation*

In FY17, the Streets Division presented its Pavement Management Program and provided details of our first technical data report conducted by a third party. The results indicated that Peoria streets were in better condition than the national average (60-65) with an overall condition rating of 72. We presented these findings to City Council and our residents, and with that, we committed to a transparent program by publishing street-by-street results with a 5-year plan to achieve/maintain the highest pavement ratings possible within our allocated budget. In FY18-20, our budgets were infused with additional funding and we were able to treat nearly 190 miles of pavement to increase our PCI.

The FY20 condition survey confirmed that the City achieved its PMP goals by raising the PCI to >77 and eliminated most of the backlog of failing pavements. The results validated our overall program with technical data that matched our forecasts and goals.

As of FY21, our budgets resumed the pre-FY18 rate of funding at approximately $6 million per year. At $6M, we can only treat about 38 miles of road per year with a reduced scope of work for those projects. (average of planned FY21-FY25). Even with a reduced scope, it would take more than 17 years to get to each road in the city [$6M ÷ 38 average CL miles per year = $157,894.74 = <7%] and our PCI would decline quickly at the rate of about 1.5 points per year to 67 in FY26 at which point the cost to recover will be significantly greater.

In an optimal program of maintenance, each segment of road is treated every 7-10 years. From FY22-FY26, the Division proposes to focus on the pavement segments that require rehab - currently 58 miles/8% of our network. At the end of that push, the network will be almost exclusively in the preservation category (good to excellent) and the total amount needed to treat the entire network will be reduced to the cost of PRESERVATION at $140,000 per mile (vs $590,000 per mile for REHAB).

This strategy will increase citizen satisfaction by addressing the worst of our pavements sooner and thereby providing a better balance of condition throughout the city. At the end of this push, it will be time for the next technical condition survey to provide a measure of our success.

In FY22, the following areas are priorities pursuant to our PMP: Countrybrook Meadows; Fairmont; Central Park; Westwing; and 75th Ave, from Peoria Avenue to Thunderbird Road.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Transportation Sales Ta	Carryover	$494,111	$0	$0	$0	$0	$0	$494,111
Construction	Highway User Fund	Carryover	$61,862	$0	$0	$0	$0	$0	$61,862
Construction	Transportation Sales Ta	Base	$0	$0	$0	$940,594	$940,594	$4,702,970	$6,584,158
Construction	Highway User Fund	Base	$3,500,000	$3,500,000	$3,500,000	$3,959,406	$4,052,506	$21,722,127	$40,234,039
Arts	Transportation Sales Ta	Base	$0	$0	$0	$9,406	$9,406	$47,030	$65,842
Arts	Highway User Fund	Base	$0	$35,000	$35,000	$39,594	$40,525	$217,221	$367,340
		Total Budget	**$4,055,973**	**$3,535,000**	**$3,535,000**	**$4,949,000**	**$5,043,031**	**$26,689,348**	**$47,807,352**

Streets

Pavement Management Program - Rehabilitation

Project Number: PW13000 **Project Location:** Citywide

Council District: Various ***Live Peoria Goal:*** *Integrated Transportation*

In FY17, the Streets Division presented its Pavement Management Program and provided details of our first technical data report conducted by a third party. The results indicated that Peoria streets were in better condition than the national average (60-65) with an overall condition rating of 72. We presented these findings to City Council and our residents, and with that, we committed to a fully transparent program by publishing street-by-street results with a 5-year plan to maintain the highest pavement ratings possible within our allocated budget. In FY18-20, our budgets were infused with additional funding and we were able to treat nearly 190 miles of pavement to increase our PCI.

The FY20 condition survey revealed that the City achieved its PMP goals by raising the PCI to 77 and eliminated most of the backlog of failing pavements. The results validated our overall program with technical data that matched our forecasts and goals.

In order to maintain our streets in serviceable condition for as long as possible at the lowest cost, the City's Pavement Management Program includes emphasis on early preservation treatments such as seal coats, slurry seals and micro seals. Streets that are treated or repaired when they are in a good condition (61-100 PCI) will cost less over their lifetime than streets that are allowed to deteriorate to a poor condition. Streets within this PCI range are part of the Preservation Pavement Management Program with an average cost to preserve each centerline mile @ $137,548.

At this time, there are approximately 58 centerline miles of roadway in need of rehabilitation with an average cost to rehabilitate each centerline mile @ $586,207, which is four times more than the cost to preserve a roadway in its early life instead. The FY20 condition survey results show that it will take approximately $34 million dollars to eliminate streets with a PCI rating of 60 or lower.

It is proposed to complete these rehabilitation efforts over the next five years, and thereby shift all roadways into the Preservation Pavement Management Program. This will significantly reduce the City's long-term financial impacts of an aging, billion-dollar asphalt infrastructure by reducing maintenance costs to preserve and extend pavement lifecycles and maximize maintenance ROI.

If approved, the following communities may be rehabiliated as part of this project:
FY22: Sunset View (Acacia); Westfield Estates (Acacia); Westfield Gardens (Acacia); Braewood Peoria (Pine); Braewood Peoria 2 (Pine); Crystal Cove (Pine); 87th Ave, Bell Rd to Union Hills Dr (Ironwood); Peoria Ave, Loop 101 to 99th Ave (Pine)
FY23: Ridgemere (Palo Verde); Finisterre West 2 (Palo Verde); Crosswinds (Palo Verde); Steeple Hill (Palo Verde); Bridlewood (Pine); Granite Run (Pine); Westgreen Estates 9 (Pine); 75th Ave, Olive Ave to Peoria Ave (Acacia)
FY2024: Bell Park Central (Ironwood); Parcel 2A, 3, 5, 6, 7 at Bell Park (Ironwood); Bell Park South (Ironwood)
FY2025: Citrus Gardens Estates (Willow); Starlight Estates (Willow); Silverton (Willow); Alta Vista Estates Unit 1 (Willow); and Alta Vista Estates Unit 2 (Willow)

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Transportation Sales Ta	Carryover	$1,121,638	$0	$0	$0	$0	$0	$1,121,638
Construction	Highway User Fund	Carryover	$14,516	$0	$0	$0	$0	$0	$14,516
Construction	Other Capital	Carryover	$64,380	$0	$0	$0	$0	$0	$64,380
Construction	Future GO Bonds	Base	$6,800,000	$6,800,000	$6,800,000	$6,800,000	$6,800,000	$0	$34,000,000
Arts	Future GO Bonds	Base	$0	$68,000	$68,000	$68,000	$68,000	$0	$272,000
		Total Budget	**$8,000,534**	**$6,868,000**	**$6,868,000**	**$6,868,000**	**$6,868,000**	**$0**	**$35,472,534**

Streets

Peoria Av; 69th Av-79th Av Shade & Landscape

Project Number: EN00690 **Project Location:** Peoria Av; 69th Av to 79th Av

Council District: Acacia ***Live Peoria Goal:*** *Superior Public Services*

This project provides for the coordination with adjacent property owners, public involvement, utility coordination, construction and construction administration for refreshing decomposed granite, enhancing landscape and irrigation system, repair, wash and paint existing perimeter walls along Peoria Av between 69th Av and 79th Av. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Design	Transportation Sales Ta	Base	$0	$0	$0	$0	$125,000	$0	$125,000
Construction	Transportation Sales Ta	Base	$0	$0	$0	$0	$0	$1,335,477	$1,335,477
Chargebacks	Transportation Sales Ta	Base	$0	$0	$0	$0	$25,100	$42,000	$67,100
Arts	Transportation Sales Ta	Base	$0	$0	$0	$0	$1,250	$13,355	$14,605
		Total Budget	**$0**	**$0**	**$0**	**$0**	**$151,350**	**$1,390,832**	**$1,542,182**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
	$0	$0	$0	$0	$0	$70,000	$70,000
Total Operating Impacts	**$0**	**$0**	**$0**	**$0**	**$0**	**$70,000**	**$70,000**

Streets

Peoria High School Hawk Signal

Project Number: EN00742 **Project Location:** 83rd Av & Shangri-La

Council District: Acacia ***Live Peoria Goal:*** *Superior Public Services*

This project provides for the coordination with adjacent property owners, public involvement, design, right-of-way acquisition, utility coordination, utility relocation, burying overhead facilities, construction and construction administration for the construction of a HAWK signal system that will be installed at 83rd Av, south of Shangri-La. The improvements will include: removing an existing raised median that includes vertical curb, signage, removal of existing landscaping and landscape irrigation, removal of concrete platform, and removal of safety railing. Additional improvements include: saw cut and removal of existing pavement (assume 2-foot removal around the curb), installation of new asphalt, obliteration of existing striping, installation of new striping, micro-surfacing, removal of existing signage, installation of new signage, removal of two ramps, sidewalk, installation of two new ramps and sidewalk, and the installation of a HAWK system. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Design	Transportation Sales Ta	Base	$110,000	$0	$0	$0	$0	$0	$110,000
Construction	Transportation Sales Ta	Base	$262,667	$0	$0	$0	$0	$0	$262,667
Construction	Outside Sources	Base	$292,333	$0	$0	$0	$0	$0	$292,333
		Total Budget	**$665,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$665,000**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
	$0	$7,000	$7,000	$7,000	$7,000	$35,000	$63,000
Total Operating Impacts	**$0**	**$7,000**	**$7,000**	**$7,000**	**$7,000**	**$35,000**	**$63,000**

Quick Response Street Repairs

Project Number: PW00027 **Project Location:** Citywide

Council District: Any ***Live Peoria Goal:*** *Superior Public Services*

Major Street Repairs includes urgent, unplanned, or unfunded street work that may not be a planned part of other programs or typical maintenance operations. This may include logical collaboration with other projects or proactive work such as adding asphalt to a half-street developer improvement or CIP project to deliver a total project. This work typically consists of paving, milling, overlaying, and/or resurfacing of roadways (including concrete curb, gutter, valley gutter, and apron improvements).

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Highway User Fund	Base	$175,000	$175,000	$200,000	$200,000	$200,000	$1,125,000	$2,075,000
Arts	Highway User Fund	Base	$0	$1,750	$2,000	$2,000	$2,000	$11,250	$19,000
		Total Budget	**$175,000**	**$176,750**	**$202,000**	**$202,000**	**$202,000**	**$1,136,250**	**$2,094,000**

Streets

Rural Area Road Maintenance

Project Number: PW00163 **Project Location:** Citywide

Council District: Mesquite/Willow ***Live Peoria Goal:*** *Integrated Transportation*

This project provides for the application of a rubberized chip, seal coats or other treatments, asphalt and/or concrete in rural, residential areas of the city where city standard roadways do not exist and natural washes or water intrusion cause erosion. In order to facilitate resident and emergency services access, reduce dust and meet PM10 regulations, the road surfaces must be treated approximately every five years. Areas that fall into this category include dedicated, rural roads between 91st & 95th Aves from Happy Valley Rd to Jomax; 77th - 81st Aves from Pinnacle Peak to Peay alignment; 91st - 93rd Aves from Hatfield Rd to Happy Valley PW and between 67th & 71st Ave from Camino de Oro - Calle Lejos.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Highway User Fund	Carryover	$460,396	$0	$0	$0	$0	$0	$460,396
Construction	Highway User Fund	Base	$0	$0	$0	$460,805	$0	$460,805	$921,610
Arts	Highway User Fund	Base	$0	$0	$0	$4,608	$0	$4,608	$9,216
		Total Budget	**$460,396**	**$0**	**$0**	**$465,413**	**$0**	**$465,413**	**$1,391,222**

Sidewalks Annual Program

Project Number: PW00046 **Project Location:** Citywide

Council District: Various ***Live Peoria Goal:*** *Superior Public Services*

This sidewalk program provides for the coordination with adjacent property owners, utility coordination, drainage study, design, construction, construction administration, public involvement, utility relocation, right-of-way acquisition, materials testing, for installing concrete sidewalks. This program addresses sidewalk deficiencies along arterial streets due to lack of adjacent development or older developments that did not complete the sidewalk improvements. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Highway User Fund	Carryover	$291,809	$0	$0	$0	$0	$0	$291,809
Construction	Highway User Fund	Base	$100,000	$100,000	$100,000	$100,000	$100,000	$500,000	$1,000,000
Chargebacks	Highway User Fund	Base	$0	$6,400	$6,400	$6,400	$6,400	$32,000	$57,600
Arts	Highway User Fund	Base	$0	$1,000	$1,000	$1,000	$1,000	$5,000	$9,000
		Total Budget	**$391,809**	**$107,400**	**$107,400**	**$107,400**	**$107,400**	**$537,000**	**$1,358,409**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
	$600	$600	$600	$600	$600	$3,000	$6,000
Total Operating Impacts	**$600**	**$600**	**$600**	**$600**	**$600**	**$3,000**	**$6,000**

Streets

Sonoran Mountain Ranch Emergency Access

Project Number: EN00599 **Project Location:** 75th Av Alignment; Bajada Rd to 74th Ln

Council District: Mesquite ***Live Peoria Goal:*** *Integrated Transportation*

This project provides for the coordination with adjacent property owners, public involvement, design, right-of-way acquisition, utility coordination, utility relocation, construction and construction administration for providing an emergency access road starting from 75th Av (2,800 feet north of Jomax) and ending at approximately 3,000 feet to the north at 74th Ln. The proposed emergency access roadway will be restricted and accessed only during emergencies. The proposed access road will be coordinated with development and is planned to be part of the Aloravita development's internal roadway network. In addition, a 12-inch potable waterline will be installed as part of this project. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Land Acquisiti	Transportation Sales Ta	Base	$0	$0	$0	$80,000	$0	$0	$80,000
Design	Transportation Sales Ta	Base	$0	$0	$40,000	$0	$0	$0	$40,000
Design	Water Expansion	Base	$0	$0	$75,000	$0	$6,000	$0	$81,000
Construction	Transportation Sales Ta	Base	$0	$0	$0	$0	$1,000,000	$0	$1,000,000
Construction	Water Expansion	Base	$0	$0	$0	$0	$600,000	$0	$600,000
Chargebacks	Transportation Sales Ta	Base	$0	$0	$26,000	$7,600	$51,000	$0	$84,600
Arts	Transportation Sales Ta	Base	$0	$0	$400	$0	$10,000	$0	$10,400
Arts	Water Expansion	Base	$0	$0	$750	$0	$0	$0	$750
		Total Budget	**$0**	**$0**	**$142,150**	**$87,600**	**$1,667,000**	**$0**	**$1,896,750**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Non-Personnel	$0	$0	$0	$0	$5,000	$25,000	$30,000
Non-Personnel	$0	$0	$0	$0	$5,000	$25,000	$30,000
Total Operating Impacts	**$0**	**$0**	**$0**	**$0**	**$10,000**	**$50,000**	**$60,000**

Streets

Streetlight Pole Replacement & Infill Program

Project Number: PW11160 **Project Location:** Citywide

Council District: Various ***Live Peoria Goal:*** *Healthy Neighborhoods*

This program provides for the replacement of old streetlights and citizen requests for new/additional streetlights in residential areas. There are 2,875 streetlights that are more than 30 years old. At the time of their installation, it was common to direct-bury the poles into the ground. Over time, water has damaged most of these poles causing rust and deterioration at the base. Each year, several fall due to rust at the pole's base. In some cases, these incidents have caused property damage and they have the potential to cause personal injury as well. Each pole replacement costs approximately $5,650 so the total replacement cost for all would be more than $16,000,000. At the proposed rate, we will continue to prioritize replacement of the oldest poles and those in areas of significant water exposure from landscape and irrigation. This program is also utilized to address incidental requests for streetlight infill in existing communities based upon established criteria that is consistent with the city's street lighting guidelines. On average, we complete 2-5 infill installations per year.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Other	Highway User Fund	Carryover	$95	$0	$0	$0	$0	$0	$95
Other	Highway User Fund	Carryover	$374,708	$0	$0	$0	$0	$0	$374,708
Other	Highway User Fund	Base	$1,000,000	$500,000	$500,000	$500,000	$500,000	$2,500,000	$5,500,000
		Total Budget	**$1,374,803**	**$500,000**	**$500,000**	**$500,000**	**$500,000**	**$2,500,000**	**$5,874,803**

Streets

Technical Pavement Condition Survey & Support

Project Number: PW00512 **Project Location:** Citywide

Council District: All ***Live Peoria Goal:*** *Integrated Transportation*

Pavement preservation is integral to a fiscally sound program of pavement management. Allocated funds are applied to pavements where the greatest cost benefit will be realized in extended lifecycles and enhanced fiscal management through pavement lifecycle management.

In FY17, the Streets Division employed the first electronic survey of its entire pavement network. The results of this survey were provided to Council and City leadership as the official launch to a new, technology-based prioritization of our pavement program.

In FY20, the next technical survey validated the program and benchmarked our progress against ourselves and other cities around the country. The survey provides multiple levels of data reporting on the conditions of our pavement surfaces as well as structure and sub-structure. Based upon data collected and allocated budgets, the electronic survey allows the streets division to prioritize maintenance projects based upon the objective data. The data provision further facilitates transparency in our operation and benchmarks with other agencies. In FY20 the division added Facilities Parking Lots and Parks Trails and lots to the list of surveyed areas to facilitate consultation for those operations on asphalt and pavement management.

The electronic survey results are transmitted to the Streets Division's Lucity Pavement Management software. It is then used to run various reports and scenarios to plan future maintenance projects and forecast conditions based upon a variety of budget-based scenarios. A citywide complete technical survey will be repeated every three (3) years to update the changed conditions for maximum efficiency of our pavement management program.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Other	Highway User Fund	Base	$0	$255,000	$0	$0	$255,000	$255,000	$765,000
		Total Budget	**$0**	**$255,000**	**$0**	**$0**	**$255,000**	**$255,000**	**$765,000**

Streets

Thunderbird Rd & 83rd Av Ped & Shade Initiative

Project Number: EN00645 **Project Location:** Thunderbird Rd & 83rd Av

Council District: Palo Verde ***Live Peoria Goal:*** *Superior Public Services*

This project will enhance pedestrian shade and walkability by adding improvements to the Thunderbird Rd and 83rd Av area. The project will install a host of improvements that may include shade trees, landscaping, landscape irrigation, shade structures, benches, pedestrian and canopy lighting, trash receptacles and other amenities. The project may require minor grading, removal of existing sidewalk, and other miscellaneous removals and features. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc.) design and construction agreements, development, and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Design	Transportation Sales Ta	Base	$100,000	$100,000	$0	$0	$0	$0	$200,000
Construction	Transportation Sales Ta	Base	$0	$550,000	$0	$0	$0	$0	$550,000
Chargebacks	Transportation Sales Ta	Base	$0	$28,000	$0	$0	$0	$0	$28,000
Arts	Transportation Sales Ta	Base	$0	$6,500	$0	$0	$0	$0	$6,500
		Total Budget	**$100,000**	**$684,500**	**$0**	**$0**	**$0**	**$0**	**$784,500**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
	$10,000	$10,000	$10,000	$10,000	$10,000	$50,000	$100,000
Total Operating Impacts	**$10,000**	**$10,000**	**$10,000**	**$10,000**	**$10,000**	**$50,000**	**$100,000**

Thunderbird Rd & 91st Av Intersection Safety Mods

Project Number: EN00743 **Project Location:** Thunderbird Rd & 91st Av

Council District: Palo Verde ***Live Peoria Goal:*** *Superior Public Services*

This project provides for the coordination with adjacent property owners, public involvement, design, utility coordination, construction and construction administration for the modification of the medians, striping and signage at the intersection of Thunderbird Rd at 91st Av. The improvements will include: obliterating existing striping and removing signage, as necessary, removing median curb, median nose, and asphalt, constructing new pavement and median nose, and new striping and signage. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Study	Non-Bond Capital	Base	$35,000	$0	$0	$0	$0	$0	$35,000
Design	Non-Bond Capital	Base	$52,661	$0	$0	$0	$0	$0	$52,661
Construction	Outside Sources	Base	$181,284	$0	$0	$0	$0	$0	$181,284
		Total Budget	**$268,945**	**$0**	**$0**	**$0**	**$0**	**$0**	**$268,945**

Streets

Thunderbird Rd; 67th Av-81st Av Shade & Landscape

Project Number: EN00691 **Project Location:** Thunderbird Rd; 67th Av to 81st Av

Council District: Palo Verde ***Live Peoria Goal:*** *Superior Public Services*

This project provides for the coordination with adjacent property owners, public involvement, utility coordination, construction and construction administration for refreshing decomposed granite, enhancing landscape and irrigation system, repair, wash and paint existing perimeter walls along Thunderbird Rd between 67th Av and 81st Av. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Design	Transportation Sales Ta	Base	$0	$0	$0	$0	$140,000	$0	$140,000
Construction	Transportation Sales Ta	Base	$0	$0	$0	$0	$0	$1,516,904	$1,516,904
Chargebacks	Transportation Sales Ta	Base	$0	$0	$0	$0	$28,500	$47,000	$75,500
Arts	Transportation Sales Ta	Base	$0	$0	$0	$0	$1,400	$15,169	$16,569
		Total Budget	**$0**	**$0**	**$0**	**$0**	**$169,900**	**$1,579,073**	**$1,748,973**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
	$0	$0	$0	$0	$0	$76,500	$76,500
Total Operating Impacts	**$0**	**$0**	**$0**	**$0**	**$0**	**$76,500**	**$76,500**

Traffic Signal Vistancia Blvd & Ridgeline Rd

Project Number: EN00709 **Project Location:** Vistancia Blvd and Ridgeline Rd

Council District: Mesquite ***Live Peoria Goal:*** *Integrated Transportation*

This project provides for the coordination with adjacent property owners, public involvement, ROW acquisition, utility coordination, utility relocation, construction and construction administration for the construction of the traffic signal at the intersection of Vistancia Blvd and Ridgeline Rd, median modifications, replacement of existing ramps to meet current ADA standards, removal of existing streetlights, micro-sealing, re-striping and signage of the intersection. This project may also require processing of utility company (APS, Cox, Centurylink, SRP. EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	DIF - Streets North	Carryover	$655,000	$0	$0	$0	$0	$0	$655,000
		Total Budget	**$655,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$655,000**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
	$0	$8,400	$8,400	$8,400	$8,400	$42,000	$75,600
Total Operating Impacts	**$0**	**$8,400**	**$8,400**	**$8,400**	**$8,400**	**$42,000**	**$75,600**

Streets

Utility Undergrounding Program

Project Number: EN00563 **Project Location:** Citywide

Council District: Various ***Live Peoria Goal:*** *Superior Public Services*

This project provides for the coordination with adjacent property owners, public involvement, design, right-of-way acquisition, utility coordination, utility relocations, materials testing, construction and construction management for a utility undergrounding program. The improvements will include trenching, installing conduit, cabinets, pedestals, etc., pulling new wire, removing existing overhead facilities, and installing a new streetlight system. This program will also include processing of agreements (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc.) for design and construction, as well as development agreements and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Design	Future GO Bonds	Base	$0	$0	$0	$0	$0	$200,000	$200,000
Construction	Future GO Bonds	Base	$0	$0	$0	$0	$0	$1,800,000	$1,800,000
Chargebacks	Future GO Bonds	Base	$0	$0	$0	$0	$0	$120,000	$120,000
Arts	Future GO Bonds	Base	$0	$0	$0	$0	$0	$20,000	$20,000
		Total Budget	**$0**	**$0**	**$0**	**$0**	**$0**	**$2,140,000**	**$2,140,000**

Traffic Control

107th Av & Rose Garden Ln Traffic Signal

Project Number: EN00708 **Project Location:** 107th Av & Rose Garden Ln

Council District: Willow ***Live Peoria Goal:*** *Integrated Transportation*

This project provides for the coordination with adjacent property owners, public involvement, design, right-of-way/easement acquisition, utility coordination, utility relocation, construction and construction administration for the traffic signal at 107th Av and Rose Garden Ln. The improvements will include: construction of the traffic signal equipment, micro-seal and restriping of the intersection, new ADA handicap ramps. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Other	Transportation Sales Ta	Base	$50,000	$0	$0	$0	$0	$0	$50,000
Land Acquisiti	Transportation Sales Ta	Base	$0	$50,000	$0	$0	$0	$0	$50,000
Design	Outside Sources	Base	$0	$157,736	$0	$0	$0	$0	$157,736
Construction	Transportation Sales Ta	Base	$0	$0	$575,269	$0	$0	$0	$575,269
Construction	Outside Sources	Base	$0	$0	$474,731	$0	$0	$0	$474,731
Chargebacks	Transportation Sales Ta	Base	$0	$20,000	$40,000	$0	$0	$0	$60,000
Arts	Transportation Sales Ta	Base	$0	$1,500	$12,000	$0	$0	$0	$13,500
		Total Budget	**$50,000**	**$229,236**	**$1,102,000**	**$0**	**$0**	**$0**	**$1,381,236**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
	$0	$7,010	$7,010	$7,010	$7,010	$35,050	$63,090
Total Operating Impacts	**$0**	**$7,010**	**$7,010**	**$7,010**	**$7,010**	**$35,050**	**$63,090**

Traffic Control

85th Av & Olive Av Traffic Signal

Project Number: EN00657 **Project Location:** 85th Av & Olive Av

Council District: Acacia ***Live Peoria Goal:*** *Integrated Transportation*

This project provides for the coordination with adjacent property owners, public involvement, design, ROW acquisition, utility coordination, utility relocation, burying overhead facilities, materials testing, construction and construction administration for a new traffic signal at 85 Av and Olive Av and intersection modifications. The improvements will include: a new traffic signal, roadway paving, curb and gutter, new handicap ramps, roadway widening of 85th Av on the south leg of the intersection, re-striping and signage, and micro seal of the intersection. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements. This project includes funding participation for the new traffic signal by the developer of the Villages at Pioneer Park new development.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Land Acquisiti	Transportation Sales Ta	Carryover	$100,000	$0	$0	$0	$0	$0	$100,000
Construction	Transportation Sales Ta	Base	$930,000	$0	$0	$0	$0	$0	$930,000
Construction	Outside Sources	Base	$250,000	$0	$0	$0	$0	$0	$250,000
		Total Budget	**$1,280,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,280,000**

Operating Impacts

	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
	$0	$11,000	$11,000	$11,000	$11,000	$55,000	$99,000
Total Operating Impacts	**$0**	**$11,000**	**$11,000**	**$11,000**	**$11,000**	**$55,000**	**$99,000**

Traffic Control

89th Av & Cactus Rd Traffic Signal

Project Number: EN00724 **Project Location:** 89th Av & Cactus Rd

Council District: Pine, Palo Verde ***Live Peoria Goal:*** *Integrated Transportation*

This project provides for the coordination with adjacent property owners, public involvement, design, right-of-way/easement acquisition, utility coordination, utility relocation, construction and construction administration for the traffic signal at 89th Av and Cactus Rd. The improvements may include, but not limited to: construction of the traffic signal equipment, micro-seal and restriping of the intersection, new ADA handicap ramps. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Design	Transportation Sales Ta	Base	$0	$0	$85,000	$0	$0	$0	$85,000
Construction	Transportation Sales Ta	Base	$0	$0	$582,000	$0	$0	$0	$582,000
Construction	Outside Sources	Base	$0	$0	$220,000	$0	$0	$0	$220,000
Chargebacks	Transportation Sales Ta	Base	$0	$0	$60,000	$0	$0	$0	$60,000
Arts	Transportation Sales Ta	Base	$0	$0	$8,870	$0	$0	$0	$8,870
		Total Budget	**$0**	**$0**	**$955,870**	**$0**	**$0**	**$0**	**$955,870**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
	$0	$0	$7,925	$7,925	$7,925	$39,625	$63,400
Total Operating Impacts	**$0**	**$0**	**$7,925**	**$7,925**	**$7,925**	**$39,625**	**$63,400**

Fiber Optics Installation

Project Number: EN00716 **Project Location:** Lone Mtn; Viatancia - El Mirage & El Mirage; Vistancia - Lone M

Council District: Mesquite ***Live Peoria Goal:*** *Integrated Transportation*

This project provides for the coordination with adjacent property owners, utility coordination, construction and construction administration for the installation of fiber optic cable within existing conduit along Lone Mountain Pkwy from Vistancia Blvd to SR 303 and along El Mirage Rd from Vistancia Blvd to Lone Mountain Pkwy. The improvements will include: pull and proof existing conduit, repair damaged conduit as needed, install/pull fiber optic cable, splice connections, add vaults, as needed, restore landscape and irrigation system, as needed. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP. EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Transportation Sales Ta	Carryover	$366,000	$0	$0	$0	$0	$0	$366,000
		Total Budget	**$366,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$366,000**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
	$0	$3,200	$3,200	$3,200	$3,200	$16,000	$28,800
Total Operating Impacts	**$0**	**$3,200**	**$3,200**	**$3,200**	**$3,200**	**$16,000**	**$28,800**

Traffic Control

HV Pkwy; LPP to L303 Interconn Conduit and Fiber

Project Number: EN00739 **Project Location:** HV Pkwy; LPP to L303

Council District: Mesquite ***Live Peoria Goal:*** *Integrated Transportation*

This project provides for the coordination with adjacent property owners, public involvement, design, utility coordination, construction and construction administration for the installation of interconnect conduit and fiber optics for the City and Peoria Unified School District (PUSD) on Happy Valley Pkwy between Lake Pleasant Pkwy and Loop 303. This project includes removal of the existing fiber, installing 4-1.25" duct bank, a 144 FMSO for the City and a 44 FMSO for PUSD, potholing, restoration of landscape and irrigation system, installation of vaults, splicing fiber and testing before and after construction. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Design	Transportation Sales Ta	Base	$0	$0	$0	$100,000	$0	$0	$100,000
Construction	Transportation Sales Ta	Base	$0	$0	$0	$1,500,000	$0	$0	$1,500,000
Chargebacks	Transportation Sales Ta	Base	$0	$0	$0	$104,000	$0	$0	$104,000
Arts	Transportation Sales Ta	Base	$0	$0	$0	$16,000	$0	$0	$16,000
		Total Budget	**$0**	**$0**	**$0**	**$1,720,000**	**$0**	**$0**	**$1,720,000**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
	$0	$0	$0	$0	$1,800	$9,000	$10,800
Total Operating Impacts	**$0**	**$0**	**$0**	**$0**	**$1,800**	**$9,000**	**$10,800**

Jomax Rd & LPP Intersection Safety Study

Project Number: EN00723 **Project Location:** LPP & Jomax Rd Intersection

Council District: Mesquite ***Live Peoria Goal:*** *Integrated Transportation*

This project provides for the coordination with adjacent property owners, public involvement, utility coordination, utility relocation, design, construction and construction administration for the Jomax Rd and Lake Pleasant Parkway Intersection safety study. The consultant will review crash history, intersection sight distance, speed limit(s), turning movements, volumes, vehicle types, and other analysis. The study will provided recommendations for the following: the high number of U-turns at Lake Pleasant Parkway and Jomax Road, improvements for intersection sight distance and the appropriate speed limit for the corridor. This project may also require processing of utility company (APS, Cox, Qwest, SRP. EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Study	Transportation Sales Ta	Base	$154,000	$0	$0	$0	$0	$0	$154,000
		Total Budget	**$154,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$154,000**

Traffic Control

Lake Pleasant Rd & Rose Garden Ln Traffic Signal

Project Number: EN00697 **Project Location:** Lake Pleasant Rd & Rose Garden Lane

Council District: Willow ***Live Peoria Goal:*** *Integrated Transportation*

This project provides for the coordination with adjacent property owners, public involvement, design, right-of-way/easement acquisition, utility coordination, utility relocation, construction and construction administration for the traffic signal at Lake Pleasant Rd and Rose Garden Ln. The improvements will include: construction of the traffic signal equipment, micro-seal and restriping of the intersection, new ADA handicap ramps, construction of a mountable curb and reconstruction of the sidewalk on the east side for the maintenance access. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Design	Transportation Sales Ta	Base	$0	$120,000	$0	$0	$0	$0	$120,000
Construction	Transportation Sales Ta	Base	$0	$710,000	$0	$0	$0	$0	$710,000
Construction	Outside Sources	Base	$187,500	$0	$0	$0	$0	$0	$187,500
Chargebacks	Transportation Sales Ta	Base	$0	$48,700	$0	$0	$0	$0	$48,700
Arts	Transportation Sales Ta	Base	$0	$8,300	$0	$0	$0	$0	$8,300
		Total Budget	**$187,500**	**$887,000**	**$0**	**$0**	**$0**	**$0**	**$1,074,500**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
	$0	$7,500	$7,500	$7,500	$7,500	$37,500	$67,500
Total Operating Impacts	**$0**	**$7,500**	**$7,500**	**$7,500**	**$7,500**	**$37,500**	**$67,500**

Traffic Control

North Peoria Communications Backup

Project Number: EN00675 **Project Location:** North of Paradise Lane

Council District: Citywide ***Live Peoria Goal:*** *Integrated Transportation*

This project provides for the coordination with adjacent property owners, public involvement, design, right-of-way/ easement acquisition, utility coordination, utility relocation, construction and construction administration for a proposed fiber trunk line that will provide redundancy for the northern portion of Peoria (the area north of Bell Rd). The northern portion of Peoria continues to grow with more and more development coming into this area. Currently, the entire north part of Peoria is served by one fiber trunk line that runs from Union Hills Dr up 83rd Av and along the Lake Pleasant Pkwy alignment. This fiber line provides communication to the traffic signals and ITS infrastructure (including CCTVs), however, the City's IT Department also uses this fiber line to connect to City facilities including the Sunrise Mountain Library, the Pinnacle Peak Public Safety Facility, and Paloma Community Park. In addition, the Public Works Department is now looking at connecting their infrastructure (SCADA) to this communication line as well. This project would provide a backup connection to the north part of Peoria in the event of a fiber break or other interruption, communication would continue to work. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Study	Transportation Sales Ta	Base	$0	$65,000	$0	$0	$0	$0	$65,000
Design	Transportation Sales Ta	Base	$0	$160,000	$0	$0	$0	$0	$160,000
Construction	Transportation Sales Ta	Base	$0	$1,300,000	$0	$0	$0	$0	$1,300,000
Chargebacks	Transportation Sales Ta	Base	$0	$117,000	$0	$0	$0	$0	$117,000
Arts	Transportation Sales Ta	Base	$0	$14,600	$0	$0	$0	$0	$14,600
		Total Budget	**$0**	**$1,656,600**	**$0**	**$0**	**$0**	**$0**	**$1,656,600**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
	$0	$2,000	$2,000	$2,000	$2,000	$10,000	$18,000
Total Operating Impacts	**$0**	**$2,000**	**$2,000**	**$2,000**	**$2,000**	**$10,000**	**$18,000**

Traffic Control

Traffic Management Center Equipment Replacement

Project Number: EN00433 **Project Location:** Development and Community Services Building

Council District: Acacia ***Live Peoria Goal:*** *Superior Public Services*

This project provides for design, installation, and construction administration for equipment replacement at the City's Traffic Management Center (TMC). The project will provide funding for periodic equipment replacement in the TMC which is located in the Development and Community Services Building. This equipment includes the video wall monitors, computer hardware and switches, video conferencing equipment, and other related equipment. The City was awarded federal CMAQ funds to offset the costs of the first equipment replacement.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Transportation Sales Ta	Base	$0	$0	$500,000	$0	$0	$500,000	$1,000,000
Chargebacks	Transportation Sales Ta	Base	$0	$0	$30,000	$0	$0	$30,000	$60,000
Arts	Transportation Sales Ta	Base	$0	$0	$5,000	$0	$0	$5,000	$10,000
		Total Budget	**$0**	**$0**	**$535,000**	**$0**	**$0**	**$535,000**	**$1,070,000**

Traffic Signal Interconnect Project (TSIP)

Project Number: PW00133 **Project Location:** Citywide

Council District: All ***Live Peoria Goal:*** *Integrated Transportation*

This project provides for the coordination with adjacent property owners, public involvement, design, right-of-way /easement acquisition, utility coordination, utility relocation, construction and construction administration to extend the fiber optic system and to provide communications to the City's traffic signals. This funding will provide the additional conduit, fiber optic cable, computer networking equipment, communication lines and ITS equipment (CCTV cameras, dynamic message signs, etc.). The fiber optics communication system will aid in maintaining the coordination of the City's traffic signals, as well as obtaining valuable intersection information from a central location. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Design	Transportation Sales Ta	Base	$25,000	$0	$25,000	$0	$25,000	$50,000	$125,000
Construction	Transportation Sales Ta	Base	$175,000	$0	$175,000	$0	$175,000	$350,000	$875,000
Chargebacks	Transportation Sales Ta	Base	$0	$0	$5,000	$0	$5,000	$10,000	$20,000
Arts	Transportation Sales Ta	Base	$0	$0	$2,000	$0	$2,000	$4,000	$8,000
		Total Budget	**$200,000**	**$0**	**$207,000**	**$0**	**$207,000**	**$414,000**	**$1,028,000**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
	$0	$7,000	$0	$7,000	$7,000	$98,000	$119,000
Total Operating Impacts	**$0**	**$7,000**	**$0**	**$7,000**	**$7,000**	**$98,000**	**$119,000**

Traffic Control

Traffic Signal Program

Project Number: EN00170 **Project Location:** Citywide

Council District: Citywide ***Live Peoria Goal:*** *Integrated Transportation*

The Traffic Signal Program provides funding for traffic studies, coordination with adjacent property owners, public involvement, design, materials testing, construction and construction administration for various traffic control improvements/enhancements. These improvements may include, but are not limited to, new signals, modification of existing signals and handicap ramps, the purchase and installation of miscellaneous traffic signal equipment, intelligent transportation system equipment, speed display signs, CCTV, etc. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Transportation Sales Ta	Carryover	$200,000	$0	$0	$0	$0	$0	$200,000
Construction	Transportation Sales Ta	Base	$550,000	$550,000	$550,000	$550,000	$550,000	$2,750,000	$5,500,000
Chargebacks	Transportation Sales Ta	Base	$0	$44,500	$44,500	$44,500	$44,500	$222,500	$400,500
Arts	Transportation Sales Ta	Base	$0	$5,500	$5,500	$5,500	$5,500	$27,500	$49,500
		Total Budget	**$750,000**	**$600,000**	**$600,000**	**$600,000**	**$600,000**	**$3,000,000**	**$6,150,000**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
	$7,000	$14,000	$21,000	$28,000	$35,000	$280,000	$385,000
Total Operating Impacts	**$7,000**	**$14,000**	**$21,000**	**$28,000**	**$35,000**	**$280,000**	**$385,000**

Traffic Control

Traffic Signal Renovation and Replacement

Project Number: PW00993 **Project Location:** Citywide

Council District: All ***Live Peoria Goal:*** *Integrated Transportation*

This project provides for lifecycle maintenance and safe operation of the City's traffic signals and controls. Our traffic signal systems have changed dramatically in the past few years. They now include a significant array of technical assets including ITS, CCTV, flashing arrow and adaptive timing technology in addition to the hardware: signal cabinets, critical wiring, battery back-ups, and controllers. Signal system renovation and replacement is critical to the functionality of all of these transportation systems. Project also requires coordination with utility company (APS, Cox, CenturyLink, SRP. EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements in many cases.

The optimal maintenance schedule for traffic signal cabinets, wiring and hardware is 10 years. At this time, 56 of our cabinets are more than 10 years old and 31 signals need cabinet and related hardware enhancements and renovation now. To maintain the City's signal infrastructure effectively and meet lifecycle replacement dates, 1/10 of our inventory should be renovated annually. The average cost for these renovations is $87,000 per signal, which will renovate 12 signals annually over the next ten years and reduce the backlog of aging and/or expired infrastructure, approximately $1,044,000 is necessary.

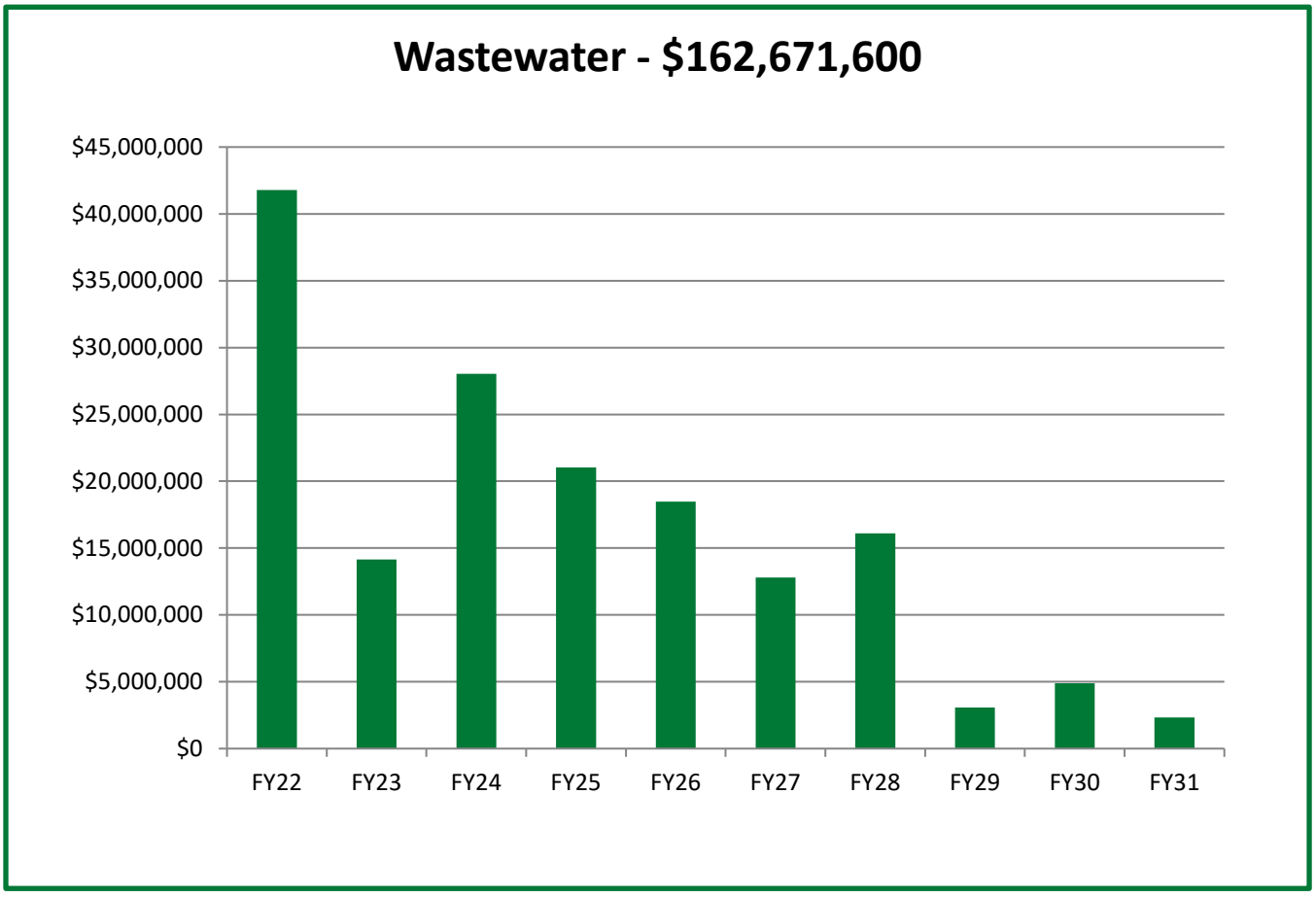
Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Equipment	Highway User Fund	Carryover	$177,687	$0	$0	$0	$0	$0	$177,687
Construction	Highway User Fund	Carryover	$19	$0	$0	$0	$0	$0	$19
Construction	Highway User Fund	Carryover	$38	$0	$0	$0	$0	$0	$38
Other	Highway User Fund	Base	$1,044,000	$309,000	$309,000	$309,000	$309,000	$1,545,000	$3,825,000
		Total Budget	**$1,221,744**	**$309,000**	**$309,000**	**$309,000**	**$309,000**	**$1,545,000**	**$4,002,744**

Wastewater

The measure of success when collecting and treating wastewater is when no one so much as wonders how it is done. It takes a complex network of infrastructure to make this operation seamless. In addition to building and operating large water treatment and reclamation facilities, the City of Peoria ensures that infrastructure is in place from an individual residence or commercial establishment, along roadway alignments, to the treatment facility. Facilities within Peoria also can reuse a portion of flows, providing a new, non-potable water resource opportunity.

Wastewater infrastructure is funded primarily through operating revenues from ratepayers, as well as revenue bonds and development impact fees. The 10-year program includes funding for the oversizing of selected wastewater trunk sewers to provide collection system capacity for new development in northern areas of the City and additional treatment capacity added to meet the needs of continuing development in the north and northwest portions of the City.



Wastewater

Summary by Funding Source

Fund Number and Name	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
2050 - Water Fund	$2,584,227	$2,834,100	$8,967,800	$10,200,300	$100,300	$464,000	$25,150,727
2162 - Water Expansion	$773,462	$0	$0	$0	$0	$0	$773,462
2164 - Water Expansion	$1,528,885	$0	$0	$0	$0	$0	$1,528,885
2165 - Water Expansion	$1,114,782	$0	$2,000,000	$0	$0	$0	$3,114,782
2166 - Water Expansion	$1,387,964	$280,000	$0	$0	$0	$0	$1,667,964
2222 - W/S Rev Bonds (Wtr)	$0	$0	$7,241,700	$0	$0	$16,160,001	$23,401,701
2273 - Future WIFA Revenue Bonds	$0	$0	$1,322,500	$6,060,000	$16,160,000	$0	$23,542,500
2400 - Wastewater Fund	$18,053,482	$10,161,224	$3,673,500	$4,778,000	$2,222,700	$14,456,300	$53,345,206
2453 - Prp W/S Rev Bonds 2003 (WW)	$4,984,987	$0	$2,413,900	$0	$0	$7,979,001	$15,377,888
2506 - Wastewater Expansion	$6,327,583	$0	$2,419,200	$0	$0	$0	$8,746,783
2507 - Wastewater Expansion	$3,744,196	$870,359	$0	$0	$0	$117,558	$4,732,113
2509 - Wastewater Expansion	$1,189,589	$0	$0	$0	$0	$0	$1,189,589
7000 - Highway User Fund	$100,000	$0	$0	$0	$0	$0	$100,000
Total - Wastewater	**$41,789,157**	**$14,145,683**	**$28,038,600**	**$21,038,300**	**$18,483,000**	**$39,176,860**	**$162,671,600**

Wastewater

Summary by Project

Project Name	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
101st Ave & Northern Lift Station Pretreat (L103)	$112,870	$0	$0	$0	$0	$0	**$112,870**
Agua Fria Lift Station - Wastewater Campus Land	$200,000	$0	$4,200,000	$0	$0	$0	**$4,400,000**
Beardsley Equipment Upgrade & Replacement Program	$168,669	$126,250	$126,250	$126,250	$126,250	$631,250	**$1,304,919**
Beardsley WRF Expansion	$18,180,450	$10,002,387	$0	$0	$0	$0	**$28,182,837**
Beardsley WRF Recharge Basins	$0	$0	$0	$0	$0	$3,888,500	**$3,888,500**
Butler Equipment Upgrade & Replacement Program	$1,309,037	$353,500	$202,000	$202,000	$202,000	$1,010,000	**$3,278,537**
Butler IPS Equipment Upgrade & Replacement Program	$829,647	$101,000	$101,000	$101,000	$101,000	$505,000	**$1,738,647**
Butler WRF Aeration System Upgrades	$103,683	$0	$0	$0	$0	$0	**$103,683**
Butler WRF Recharge Wells	$60,763	$0	$0	$0	$0	$0	**$60,763**
El Mirage Road Sewer Infrastructure Upsizing	$200,000	$600,000	$0	$0	$0	$0	**$800,000**
Emergency Generator Equipment Upgrades	$40,000	$0	$0	$0	$0	$0	**$40,000**
Jomax Equipment Upgrade & Replacement Program	$157,187	$126,250	$126,250	$126,250	$126,250	$631,250	**$1,293,437**
Jomax WRF Expansion	$2,825,885	$0	$11,110,000	$16,160,000	$16,160,000	$0	**$46,255,885**
Jomax WRF Operations Building	$7,637,318	$0	$0	$0	$0	$0	**$7,637,318**
Lift Station Reconditioning Program	$2,159,151	$404,000	$404,000	$404,000	$404,000	$2,020,000	**$5,795,151**
Local Wastewater Line Improvement Program	$1,229,239	$202,000	$202,000	$202,000	$202,000	$1,010,000	**$3,047,239**
LPH Mystic Wastewater Oversizing	$0	$67,359	$0	$0	$0	$117,558	**$184,917**
Manhole Rehabilitation Program	$1,050,000	$404,000	$404,000	$404,000	$404,000	$2,020,000	**$4,686,000**
Reclaimed Water System Upgrade Program	$800,000	$50,500	$50,500	$50,500	$50,500	$252,500	**$1,254,500**
Reclaimed Water Transmission Main - Project 2	$0	$0	$7,635,600	$0	$0	$0	**$7,635,600**
Reclaimed Water Transmission Main - Project 3	$0	$0	$2,020,000	$0	$0	$20,250,502	**$22,270,502**
SROG Line Assessment & Repair	$442,240	$501,437	$0	$0	$0	$0	**$943,677**
Trunk Sewer Line Inspection	$916,424	$0	$750,000	$0	$0	$750,000	**$2,416,424**
Trunk Sewer Rehabilitation	$100,000	$0	$0	$2,555,300	$0	$2,555,300	**$5,210,600**
Wastewater System R&M Expense Program	$1,518,066	$707,000	$707,000	$707,000	$707,000	$3,535,000	**$7,881,066**

Wastewater

Summary by Project

Project Name	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
West Agua Fria Wastewater Lines	$1,748,528	$500,000	$0	$0	$0	$0	**$2,248,528**
Total - Wastewater	**$41,789,157**	**$14,145,683**	**$28,038,600**	**$21,038,300**	**$18,483,000**	**$39,176,860**	**$162,671,600**

Wastewater

101st Ave & Northern Lift Station Pretreat (L103)

Project Number: UT00398 **Project Location:** 101st Av & Northern Av

Council District: Pine ***Live Peoria Goal:*** *Superior Public Services*

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, and all related sitework for realigning the existing 18" influent sewer lines, the installation of an in-line channel grinder and replacing the electrical and instrumentation equipment. This project may also include processing of utility company (APS, Cox, CenturyLink, SRP, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Prp W/S Rev Bonds 200	Carryover	$112,870	$0	$0	$0	$0	$0	$112,870
		Total Budget	**$112,870**	**$0**	**$0**	**$0**	**$0**	**$0**	**$112,870**

Agua Fria Lift Station - Wastewater Campus Land

Project Number: UT00284 **Project Location:** CAP Canal and Agua Fria River

Council District: Mesquite ***Live Peoria Goal:*** *Smart Growth*

This project will purchase a site for a future wastewater treatment facility campus. This project site is identified in the Integrated Water Utilities Master Plan and will be used for a regional wastewater lift station that will provide service for the portion of the City located north of the Central Arizona Project (CAP) canal and east of the Agua Fria River.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Study	Prp W/S Rev Bonds 200	Carryover	$200,000	$0	$0	$0	$0	$0	$200,000
Land Acquisiti	Wastewater Expansion	Base	$0	$0	$2,419,200	$0	$0	$0	$2,419,200
Land Acquisiti	Wastewater Fund	Base	$0	$0	$700,800	$0	$0	$0	$700,800
Land Acquisiti	Water Fund	Base	$0	$0	$1,080,000	$0	$0	$0	$1,080,000
		Total Budget	**$200,000**	**$0**	**$4,200,000**	**$0**	**$0**	**$0**	**$4,400,000**

Wastewater

Beardsley Equipment Upgrade & Replacement Program

Project Number: UT00317 **Project Location:** Beardsley Water Reclamation Facility

Council District: Willow ***Live Peoria Goal:*** *Superior Public Services*

This program will replace and update existing plant equipment at the Beardsley WRF that has reached the end of its life cycle. In addition, this program may be used for design and construction of minor site and operations improvements at the facility. Typical projects under this program may include the addition, rehabilitation or replacement of pumps, motors, chemical systems and other common equipment necessary for wastewater treatment.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Equipment	Wastewater Fund	Carryover	$16,357	$0	$0	$0	$0	$0	$16,357
Equipment	Water Fund	Carryover	$26,062	$0	$0	$0	$0	$0	$26,062
Equipment	Wastewater Fund	Base	$111,250	$111,250	$95,050	$95,050	$95,050	$475,250	$982,900
Equipment	Water Fund	Base	$15,000	$15,000	$31,200	$31,200	$31,200	$156,000	$279,600
		Total Budget	**$168,669**	**$126,250**	**$126,250**	**$126,250**	**$126,250**	**$631,250**	**$1,304,919**

Wastewater

Beardsley WRF Expansion

Project Number: UT00314 **Project Location:** Beardsley Water Reclamation Facility

Council District: Willow ***Live Peoria Goal:*** *Superior Public Services*

This project will include design and construction of an expansion to the Beardsley Water Reclamation Facility (WRF) located along 111th Avenue between Union Hills Road and Beardsley Road. The current plant treatment capacity is 4 million gallons per day (MGD). Development north of Beardsley Road and east of the Agua Fria River requires an expansion in treatment capacity to 6 MGD.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Study	Wastewater Fund	Carryover	$8,046	$0	$0	$0	$0	$0	$8,046
Construction	Water Fund	Carryover	$1,912,758	$0	$0	$0	$0	$0	$1,912,758
Construction	Prp W/S Rev Bonds 200	Carryover	$97,689	$0	$0	$0	$0	$0	$97,689
Construction	Wastewater Fund	Carryover	$716,351	$0	$0	$0	$0	$0	$716,351
Construction	Wastewater Fund	Carryover	$2,059	$0	$0	$0	$0	$0	$2,059
Construction	Water Expansion	Carryover	$1,216,817	$0	$0	$0	$0	$0	$1,216,817
Construction	Water Expansion	Carryover	$400,000	$0	$0	$0	$0	$0	$400,000
Construction	Wastewater Expansion	Carryover	$3,923,376	$0	$0	$0	$0	$0	$3,923,376
Construction	Water Fund	Base	$0	$2,722,772	$0	$0	$0	$0	$2,722,772
Construction	Water Expansion	Base	$752,475	$0	$0	$0	$0	$0	$752,475
Construction	Water Expansion	Base	$1,089,109	$0	$0	$0	$0	$0	$1,089,109
Construction	Water Expansion	Base	$171,147	$277,228	$0	$0	$0	$0	$448,375
Construction	Wastewater Expansion	Base	$2,404,207	$0	$0	$0	$0	$0	$2,404,207
Construction	Wastewater Fund	Base	$5,486,416	$6,903,353	$0	$0	$0	$0	$12,389,769
Arts	Water Expansion	Base	$0	$2,772	$0	$0	$0	$0	$2,772
Arts	Wastewater Fund	Base	$0	$69,034	$0	$0	$0	$0	$69,034
Arts	Water Fund	Base	$0	$27,228	$0	$0	$0	$0	$27,228
		Total Budget	**$18,180,450**	**$10,002,387**	**$0**	**$0**	**$0**	**$0**	**$28,182,837**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
	$0	$0	$0	$2,400	$2,400	$12,000	$16,800
Total Operating Impacts	**$0**	**$0**	**$0**	**$2,400**	**$2,400**	**$12,000**	**$16,800**

Wastewater

Beardsley WRF Recharge Basins

Project Number: UT00515 **Project Location:** Beardsley WRF

Council District: Willow ***Live Peoria Goal:*** *Smart Growth*

This project will design and construct additional recharge basins at the Beardsley Water Reclamation Facility (WRF). With the addition of new reclaimed water transmission mains, it will be necessary to provide additional storage space at the facility. The project also aims to turn these basins into a public amenity, allowing for walking paths in a riparian style habitat. The project was identified in a City Council presentation outlining plans to expand our reclaimed water infrastructure and provides significant flexibility to utilize this resource effectively throughout the City.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Design	Prp W/S Rev Bonds 200	Base	$0	$0	$0	$0	$0	$262,500	$262,500
Design	W/S Rev Bonds (Wtr)	Base	$0	$0	$0	$0	$0	$87,500	$87,500
Construction	Prp W/S Rev Bonds 200	Base	$0	$0	$0	$0	$0	$2,625,000	$2,625,000
Construction	W/S Rev Bonds (Wtr)	Base	$0	$0	$0	$0	$0	$875,000	$875,000
Arts	Prp W/S Rev Bonds 200	Base	$0	$0	$0	$0	$0	$28,875	$28,875
Arts	W/S Rev Bonds (Wtr)	Base	$0	$0	$0	$0	$0	$9,625	$9,625
		Total Budget	**$0**	**$0**	**$0**	**$0**	**$0**	**$3,888,500**	**$3,888,500**

Butler Equipment Upgrade & Replacement Program

Project Number: UT00333 **Project Location:** Butler Water Reclamation Facility

Council District: Acacia ***Live Peoria Goal:*** *Superior Public Services*

This program will replace and update existing plant equipment at the Butler WRF that has reached the end of its life cycle. In addition, this program may be used for design and construction of minor site and operations improvements at the facility. Typical projects under this program may include the addition, rehabilitation or replacement of pumps, motors, chemical systems and other common equipment necessary for wastewater treatment.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Equipment	Wastewater Fund	Carryover	$372,990	$0	$0	$0	$0	$0	$372,990
Equipment	Water Fund	Carryover	$27,047	$0	$0	$0	$0	$0	$27,047
Equipment	Wastewater Fund	Base	$849,000	$316,000	$164,500	$164,500	$164,500	$860,000	$2,518,500
Equipment	Water Fund	Base	$60,000	$37,500	$37,500	$37,500	$37,500	$150,000	$360,000
		Total Budget	**$1,309,037**	**$353,500**	**$202,000**	**$202,000**	**$202,000**	**$1,010,000**	**$3,278,537**

Wastewater

Butler IPS Equipment Upgrade & Replacement Program

Project Number: UT00422 **Project Location:** 99th Av & Northern Av

Council District: Pine ***Live Peoria Goal:*** *Superior Public Services*

The Butler Influent Pumping Station (IPS) is the primary wastewater pumping station through which all flow that is treated at the Butler Water Reclamation Facility (WRF) passes. This program provides for replacement, major rehabilitation, and assessment of process components, such as motors, pumps, bar screens, odor control systems, electrical and instrumentation associated with the Butler IPS to ensure continuous service.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Other	Wastewater Fund	Carryover	$27,831	$0	$0	$0	$0	$0	$27,831
Equipment	Wastewater Fund	Carryover	$44,316	$0	$0	$0	$0	$0	$44,316
Equipment	Wastewater Fund	Base	$757,500	$101,000	$101,000	$101,000	$101,000	$505,000	$1,666,500
		Total Budget	**$829,647**	**$101,000**	**$101,000**	**$101,000**	**$101,000**	**$505,000**	**$1,738,647**

Butler WRF Aeration System Upgrades

Project Number: UT00420 **Project Location:** Butler Water Reclamation Facility

Council District: Acacia ***Live Peoria Goal:*** *Superior Public Services*

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, and utility coordination for the installation of new aeration system blowers at the Butler Water Reclamation Facility. The project will also make small modifications to the aeration system piping to make the system more efficient overall. The FY22 funding for this project will account for added scope, as well as recent material, equipment and construction cost increases.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Wastewater Fund	Carryover	$103,683	$0	$0	$0	$0	$0	$103,683
		Total Budget	**$103,683**	**$0**	**$0**	**$0**	**$0**	**$0**	**$103,683**

Wastewater

Butler WRF Recharge Wells

Project Number: UT00309 **Project Location:** Butler Water Reclamation Facility

Council District: Acacia ***Live Peoria Goal:*** *Smart Growth*

This project will design and construct new groundwater recharge wells in the Butler Wastewater Basin. The project will provide for the project coordination, public involvement, pre-design studies, design, right of way acquisition, construction, materials testing, construction administration, and utility coordination for installation of a new recharge well, reclaimed water piping to the well, and all associated site and electrical equipment. The next proposed site location will focus on areas near the City Hall Campus.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Study	Water Expansion	Carryover	$20,987	$0	$0	$0	$0	$0	$20,987
Construction	Water Expansion	Carryover	$39,776	$0	$0	$0	$0	$0	$39,776
		Total Budget	**$60,763**	**$0**	**$0**	**$0**	**$0**	**$0**	**$60,763**

El Mirage Road Sewer Infrastructure Upsizing

Project Number: UT00432 **Project Location:** El Mirage Rd from Westland Rd to Jomax Rd

Council District: Mesquite ***Live Peoria Goal:*** *Smart Growth*

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, and utility coordination for the installation of a new trunk sewer main primarily along El Mirage Road from Jomax Road to Westland Road. The project will be constructed by a local developer, but the City will fund 'oversizing' of the sewer main to account for capacity needs of future development. The oversizing cost will be paid for by future developers through impact fee assessment.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Prp W/S Rev Bonds 200	Carryover	$200,000	$0	$0	$0	$0	$0	$200,000
Construction	Wastewater Expansion	Base	$0	$299,970	$0	$0	$0	$0	$299,970
Construction	Wastewater Fund	Base	$0	$294,030	$0	$0	$0	$0	$294,030
Arts	Wastewater Expansion	Base	$0	$3,030	$0	$0	$0	$0	$3,030
Arts	Wastewater Fund	Base	$0	$2,970	$0	$0	$0	$0	$2,970
		Total Budget	**$200,000**	**$600,000**	**$0**	**$0**	**$0**	**$0**	**$800,000**

Wastewater

Emergency Generator Equipment Upgrades

Project Number: UT00514 **Project Location:** Citywide

Council District: Various ***Live Peoria Goal:*** *Superior Public Services*

This program provides funding to repair, rehabilitate and replace emergency generators at various facilities within the Water Services Department.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Equipment	Wastewater Fund	Carryover	$40,000	$0	$0	$0	$0	$0	$40,000
		Total Budget	**$40,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$40,000**

Jomax Equipment Upgrade & Replacement Program

Project Number: UT00323 **Project Location:** Jomax Water Reclamation Facility

Council District: Mesquite ***Live Peoria Goal:*** *Superior Public Services*

This program will replace and update existing plant equipment at the Jomax WRF that has reached the end of its life cycle. In addition, this program may be used for design and construction of minor site and operations improvements at the facility. Typical projects under this program may include the addition, rehabilitation or replacement of pumps, motors, chemical systems and other common equipment necessary for wastewater treatment.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Equipment	Wastewater Fund	Carryover	$2,777	$0	$0	$0	$0	$0	$2,777
Equipment	Water Fund	Carryover	$15,000	$0	$0	$0	$0	$0	$15,000
Construction	Wastewater Fund	Carryover	$12,940	$0	$0	$0	$0	$0	$12,940
Construction	Water Fund	Carryover	$220	$0	$0	$0	$0	$0	$220
Equipment	Wastewater Fund	Base	$94,650	$94,650	$94,650	$94,650	$94,650	$473,250	$946,500
Equipment	Water Fund	Base	$31,600	$31,600	$31,600	$31,600	$31,600	$158,000	$316,000
		Total Budget	**$157,187**	**$126,250**	**$126,250**	**$126,250**	**$126,250**	**$631,250**	**$1,293,437**

Wastewater

Jomax WRF Expansion

Project Number: UT00388 **Project Location:** Jomax Water Reclamation Facility

Council District: Mesquite ***Live Peoria Goal:*** *Smart Growth*

This project will include design and construction of an expansion to the Jomax Water Reclamation Facility (WRF) located just north of the Beardsley Canal and west of the Agua Fria River. The current treatment capacity of the Jomax WRF is 2.25 million gallons per day (MGD). Development in the north and northwest portions of the City will require that additional treatment capacity be added at this facility. As currently planned, the WRF expansion costs represent the City's costs of a 1.5MGD expansion to a 4.5MGD capacity.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Wastewater Expansion	Carryover	$582,410	$0	$0	$0	$0	$0	$582,410
Construction	Prp W/S Rev Bonds 200	Carryover	$2,243,475	$0	$0	$0	$0	$0	$2,243,475
Construction	Future WIFA Revenue B	Base	$0	$0	$1,309,406	$6,000,000	$16,000,000	$0	$23,309,406
Construction	Water Expansion	Base	$0	$0	$1,980,198	$0	$0	$0	$1,980,198
Construction	Water Fund	Base	$0	$0	$7,710,396	$10,000,000	$0	$0	$17,710,396
Arts	Future WIFA Revenue B	Base	$0	$0	$13,094	$60,000	$160,000	$0	$233,094
Arts	Water Expansion	Base	$0	$0	$19,802	$0	$0	$0	$19,802
Arts	Water Fund	Base	$0	$0	$77,104	$100,000	$0	$0	$177,104
		Total Budget	**$2,825,885**	**$0**	**$11,110,000**	**$16,160,000**	**$16,160,000**	**$0**	**$46,255,885**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
	$0	$0	$900	$900	$900	$13,500	$16,200
Total Operating Impacts	**$0**	**$0**	**$900**	**$900**	**$900**	**$13,500**	**$16,200**

Wastewater

Jomax WRF Operations Building

Project Number: UT00389 **Project Location:** Jomax Water Reclamation Facility

Council District: Mesquite ***Live Peoria Goal:*** *Superior Public Services*

This project provides funding to construct a new operations building at the Jomax WRF. The facility mimics the building program at the Beardsley WRF Admin building, but reduced in scale to approximately 8000 square feet. The total capital cost includes administrative fees, engineering and design, furniture, fixtures, construction, and specialty equipment. Consistent with other City of Peoria water/wastewater treatment facilities, security, information technology, and audio visual systems are also included. This building is priced to include LEED silver level certification consistent with city sustainability objectives.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Wastewater Expansion	Carryover	$419,589	$0	$0	$0	$0	$0	$419,589
Construction	Wastewater Expansion	Carryover	$345,711	$0	$0	$0	$0	$0	$345,711
Construction	Prp W/S Rev Bonds 200	Carryover	$521,782	$0	$0	$0	$0	$0	$521,782
Construction	Wastewater Fund	Carryover	$1,953,696	$0	$0	$0	$0	$0	$1,953,696
Construction	Water Fund	Carryover	$496,540	$0	$0	$0	$0	$0	$496,540
Construction	Highway User Fund	Base	$100,000	$0	$0	$0	$0	$0	$100,000
Construction	Wastewater Expansion	Base	$2,108,750	$0	$0	$0	$0	$0	$2,108,750
Construction	Wastewater Fund	Base	$576,468	$0	$0	$0	$0	$0	$576,468
Construction	Water Expansion	Base	$1,114,782	$0	$0	$0	$0	$0	$1,114,782
		Total Budget	**$7,637,318**	**$0**	**$0**	**$0**	**$0**	**$0**	**$7,637,318**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
	$0	$0	$0	$132,000	$132,000	$660,000	$924,000
Total Operating Impacts	**$0**	**$0**	**$0**	**$132,000**	**$132,000**	**$660,000**	**$924,000**

Lift Station Reconditioning Program

Project Number: UT00116 **Project Location:** Citywide

Council District: Various ***Live Peoria Goal:*** *Superior Public Services*

This program addresses ongoing needs at all City of Peoria wastewater lift stations. The funds will be used to address pre-treatment, odor control, corrosion prevention, eye wash units, equipment upgrades and replacements. The City has fifteen (15) lift stations in the wastewater collection system.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Prp W/S Rev Bonds 200	Carryover	$274,156	$0	$0	$0	$0	$0	$274,156
Construction	Wastewater Fund	Carryover	$1,484,995	$0	$0	$0	$0	$0	$1,484,995
Construction	Wastewater Fund	Base	$400,000	$400,000	$400,000	$400,000	$400,000	$2,000,000	$4,000,000
Arts	Wastewater Fund	Base	$0	$4,000	$4,000	$4,000	$4,000	$20,000	$36,000
		Total Budget	**$2,159,151**	**$404,000**	**$404,000**	**$404,000**	**$404,000**	**$2,020,000**	**$5,795,151**

Wastewater

Local Wastewater Line Improvement Program

Project Number: UT00191 **Project Location:** Citywide

Council District: Various ***Live Peoria Goal:*** *Superior Public Services*

This program provides funding to rehabilitate, realign, assess or extend the City's existing wastewater collection system to ensure its continued efficient operation. Examples include, but are not limited to, sewer extensions in coordination with street improvement projects, realignment/rehabilitation of downtown alley sewer mains, assessment of air relief valves and immediate need sewer repairs.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Prp W/S Rev Bonds 200	Carryover	$500,503	$0	$0	$0	$0	$0	$500,503
Construction	Wastewater Fund	Carryover	$128,736	$0	$0	$0	$0	$0	$128,736
Construction	Wastewater Fund	Base	$600,000	$200,000	$200,000	$200,000	$200,000	$1,000,000	$2,400,000
Arts	Wastewater Fund	Base	$0	$2,000	$2,000	$2,000	$2,000	$10,000	$18,000
		Total Budget	**$1,229,239**	**$202,000**	**$202,000**	**$202,000**	**$202,000**	**$1,010,000**	**$3,047,239**

LPH Mystic Wastewater Oversizing

Project Number: UT00446 **Project Location:** Lake Pleasant Heights Development

Council District: Mesquite ***Live Peoria Goal:*** *Smart Growth*

This project provides for additional wastewater collection capacity in the system serving the Lake Pleasant Heights (LPH) development and adjacent developments in the future. The LPH development will construct the trunk sewer infrastructure necessary to serve the development's requirements. The City is funding the over-sizing of selected wastewater trunk sewer lines to provide collection system capacity for new developments in the surrounding areas.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Wastewater Expansion	Base	$0	$66,685	$0	$0	$0	$116,382	$183,067
Arts	Wastewater Expansion	Base	$0	$674	$0	$0	$0	$1,176	$1,850
		Total Budget	**$0**	**$67,359**	**$0**	**$0**	**$0**	**$117,558**	**$184,917**

Wastewater

Manhole Rehabilitation Program

Project Number: UT00307 **Project Location:** Citywide

Council District: Various ***Live Peoria Goal:*** *Superior Public Services*

This program will assess and rehabilitate existing sewer manholes, manhole rings and manhole covers throughout the City's wastewater collection system. The City has over 14,000 manholes with an expected life of 30 to 50 years. Manholes to be rehabilitated were identified in a sewer line assessment study.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Wastewater Fund	Carryover	$650,000	$0	$0	$0	$0	$0	$650,000
Construction	Wastewater Fund	Base	$400,000	$400,000	$400,000	$400,000	$400,000	$2,000,000	$4,000,000
Arts	Wastewater Fund	Base	$0	$4,000	$4,000	$4,000	$4,000	$20,000	$36,000
		Total Budget	**$1,050,000**	**$404,000**	**$404,000**	**$404,000**	**$404,000**	**$2,020,000**	**$4,686,000**

Reclaimed Water System Upgrade Program

Project Number: UT00511 **Project Location:** Citywide

Council District: Various ***Live Peoria Goal:*** *Superior Public Services*

This program provides ongoing funding to assess, rehabilitate, or extend the City's existing reclaimed water distribution system to ensure its continued compliant and efficient operation. Examples include, but are not limited to, reclaimed waterline extensions in coordination with street improvement projects, realignment/rehabilitation of existing mains, assessment of the air relief valves, facility upgrades and immediate need reclaimed waterline repairs. In addition, this program will be used to address various reclaimed water facility equipment and rehabilitation needs.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Wastewater Fund	Base	$800,000	$50,000	$50,000	$50,000	$50,000	$250,000	$1,250,000
Arts	Wastewater Fund	Base	$0	$500	$500	$500	$500	$2,500	$4,500
		Total Budget	**$800,000**	**$50,500**	**$50,500**	**$50,500**	**$50,500**	**$252,500**	**$1,254,500**

Wastewater

Reclaimed Water Transmission Main - Project 2

Project Number: UT00512 **Project Location:** Lone Mountain Road Alignment - LPP to El Mirage Rd

Council District: Mesquite ***Live Peoria Goal:*** *Smart Growth*

This project will design and construct approximately three (3) miles of new 24-inch reclaimed water transmission main that will connect the Jomax WRF reclaimed water system to the Beardsley WRF reclaimed water system. This project was identified in a City Council presentation outlining plans to expand our reclaimed water infrastructure and provides significant flexibility to utilize this resource in northern Peoria.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Design	Prp W/S Rev Bonds 200	Base	$0	$0	$140,000	$0	$0	$0	$140,000
Design	W/S Rev Bonds (Wtr)	Base	$0	$0	$420,000	$0	$0	$0	$420,000
Construction	Prp W/S Rev Bonds 200	Base	$0	$0	$1,750,000	$0	$0	$0	$1,750,000
Construction	W/S Rev Bonds (Wtr)	Base	$0	$0	$5,250,000	$0	$0	$0	$5,250,000
Arts	Prp W/S Rev Bonds 200	Base	$0	$0	$18,900	$0	$0	$0	$18,900
Arts	W/S Rev Bonds (Wtr)	Base	$0	$0	$56,700	$0	$0	$0	$56,700
	Total Budget		**$0**	**$0**	**$7,635,600**	**$0**	**$0**	**$0**	**$7,635,600**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
	$0	$0	$0	$3,200	$3,200	$16,000	$22,400
Total Operating Impacts	**$0**	**$0**	**$0**	**$3,200**	**$3,200**	**$16,000**	**$22,400**

Wastewater

Reclaimed Water Transmission Main - Project 3

Project Number: UT00513 **Project Location:** Butler WRF to Beardsley WRF

Council District: Citywide ***Live Peoria Goal:*** *Smart Growth*

This project will design and construct approximately eleven (11) miles of new 24-inch reclaimed water transmission main that will connect the Butler WRF reclaimed water system to the Beardsley WRF reclaimed water system. This project was identified in a City Council presentation outlining plans to expand our reclaimed water infrastructure and provides significant flexibility to utilize this resource effectively throughout the City. The project also allows the City to divert reclaimed water from the New River Agua Fria Underground Storage Project (NAUSP) located in Glendale, thereby keeping the water local.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Design	Prp W/S Rev Bonds 200	Base	$0	$0	$500,000	$0	$0	$12,500	$512,500
Design	W/S Rev Bonds (Wtr)	Base	$0	$0	$1,500,000	$0	$0	$37,500	$1,537,500
Construction	Prp W/S Rev Bonds 200	Base	$0	$0	$0	$0	$0	$5,000,000	$5,000,000
Construction	W/S Rev Bonds (Wtr)	Base	$0	$0	$0	$0	$0	$15,000,000	$15,000,000
Arts	Prp W/S Rev Bonds 200	Base	$0	$0	$5,000	$0	$0	$50,126	$55,126
Arts	W/S Rev Bonds (Wtr)	Base	$0	$0	$15,000	$0	$0	$150,376	$165,376
	Total Budget		**$0**	**$0**	**$2,020,000**	**$0**	**$0**	**$20,250,502**	**$22,270,502**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Non-Personnel	$0	$0	$0	$0	$0	$9,600	$9,600
Total Operating Impacts	**$0**	**$0**	**$0**	**$0**	**$0**	**$9,600**	**$9,600**

SROG Line Assessment & Repair

Project Number: UT00321 **Project Location:** 99th Av; Northern Av to Olive Av

Council District: Pine ***Live Peoria Goal:*** *Superior Public Services*

This project will fund a portion of an assessment and rehabilitation effort to be done to the 99th Avenue West Sub Regional Operating Group (SROG) interceptor. Under the SROG agreement, the City of Peoria is responsible for 21.68 percent of all capital costs associated with this line. In addition, the agreement details a 56 percent cost share of assessment and rehabilitation of a flow meter vault (GL02). The rehabilitation of GL02 and GL03 flow meters will be included in this project.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Wastewater Fund	Carryover	$221,104	$0	$0	$0	$0	$0	$221,104
Construction	Wastewater Fund	Base	$221,136	$496,472	$0	$0	$0	$0	$717,608
Arts	Wastewater Fund	Base	$0	$4,965	$0	$0	$0	$0	$4,965
	Total Budget		**$442,240**	**$501,437**	**$0**	**$0**	**$0**	**$0**	**$943,677**

Wastewater

Trunk Sewer Line Inspection

Project Number: UT00322 **Project Location:** Citywide

Council District: All ***Live Peoria Goal:*** *Superior Public Services*

This project will perform an inspection and assessment of all sanitary sewer mains 15 inches and larger within the wastewater collection system on a five-year basis to ensure their structural and operational viability. In addition, this project will perform an assessment of the City's existing sanitary sewer force mains. These assessments will identify any existing or potential structural and operational issues.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Study	Wastewater Fund	Carryover	$916,424	$0	$0	$0	$0	$0	$916,424
Study	Wastewater Fund	Base	$0	$0	$750,000	$0	$0	$750,000	$1,500,000
		Total Budget	**$916,424**	**$0**	**$750,000**	**$0**	**$0**	**$750,000**	**$2,416,424**

Trunk Sewer Rehabilitation

Project Number: UT00296 **Project Location:** Citywide

Council District: Various ***Live Peoria Goal:*** *Superior Public Services*

This project will provide design and construction funding to rehabilitate trunk sewer mains identified as deficient in the City's trunk sewer condition assessment study.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Prp W/S Rev Bonds 200	Carryover	$100,000	$0	$0	$0	$0	$0	$100,000
Design	Wastewater Fund	Base	$0	$0	$0	$230,000	$0	$230,000	$460,000
Construction	Wastewater Fund	Base	$0	$0	$0	$2,300,000	$0	$2,300,000	$4,600,000
Arts	Wastewater Fund	Base	$0	$0	$0	$25,300	$0	$25,300	$50,600
		Total Budget	**$100,000**	**$0**	**$0**	**$2,555,300**	**$0**	**$2,555,300**	**$5,210,600**

Wastewater System R&M Expense Program

Project Number: UT00436 **Project Location:** Citywide

Council District: Various ***Live Peoria Goal:*** *Superior Public Services*

This program will provide for major repair, maintenance, and rehabilitation of our wastewater infrastructure.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Other	Prp W/S Rev Bonds 200	Carryover	$463,309	$0	$0	$0	$0	$0	$463,309
Other	Wastewater Fund	Carryover	$354,827	$0	$0	$0	$0	$0	$354,827
Construction	Wastewater Fund	Base	$699,930	$699,930	$699,930	$699,930	$699,930	$3,499,650	$6,999,300
Arts	Wastewater Fund	Base	$0	$7,070	$7,070	$7,070	$7,070	$35,350	$63,630
		Total Budget	**$1,518,066**	**$707,000**	**$707,000**	**$707,000**	**$707,000**	**$3,535,000**	**$7,881,066**

Wastewater

West Agua Fria Wastewater Lines

Project Number: UT00171 **Project Location:** Vistancia Development

Council District: Mesquite ***Live Peoria Goal:*** *Superior Public Services*

This project will provide additional wastewater collection capacity throughout the Vistancia community. The Vistancia Utilities Master Plan identified the wastewater trunk sewers that are needed to support the Vistancia wastewater system. The City is funding the oversizing of selected wastewater trunk sewers to provide collection system capacity for new development in surrounding areas. Future developers will contribute to this cost through impact fee assessment. Trunk mains are primarily located along Vistancia Blvd and El Mirage Rd.

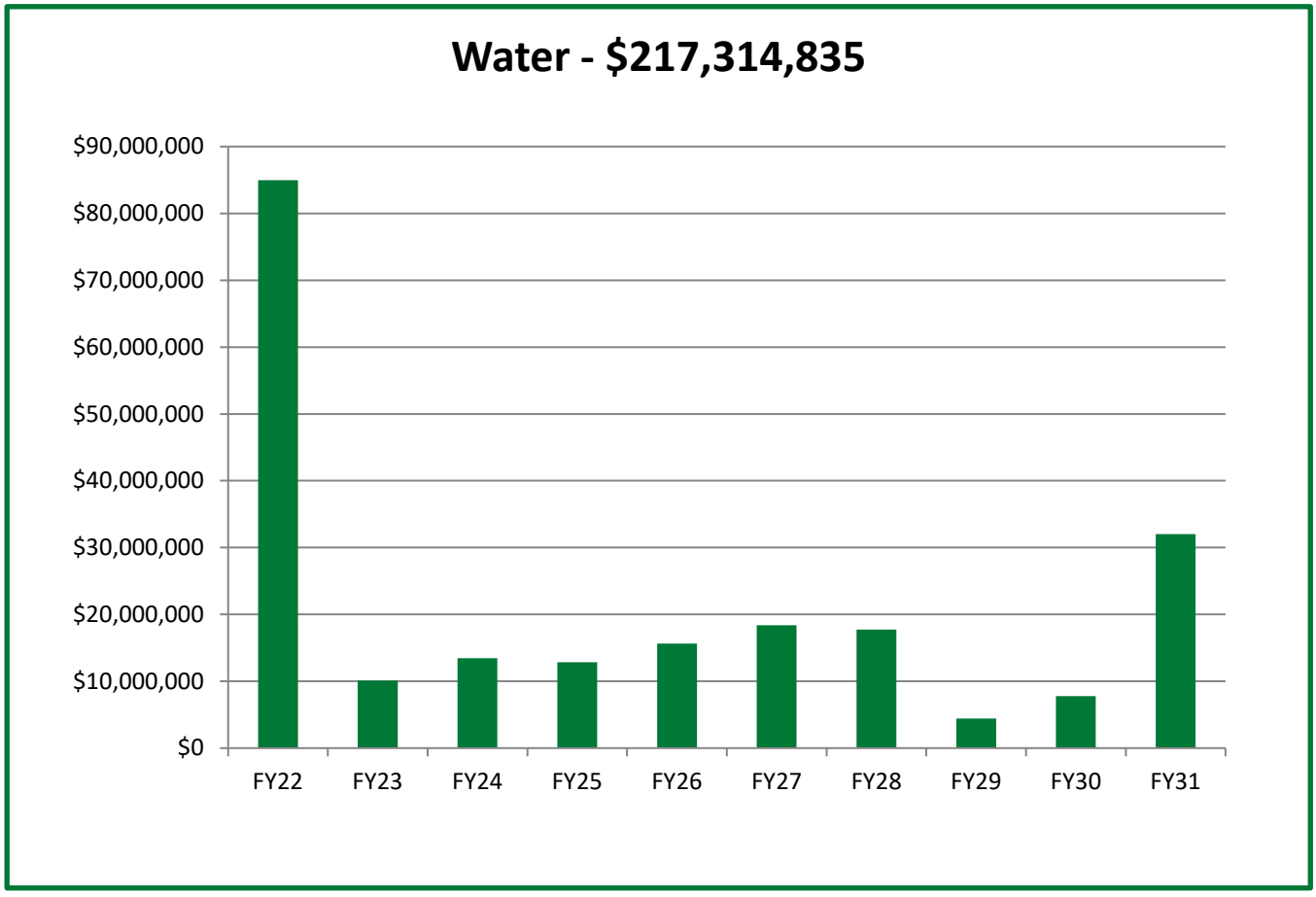
Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Wastewater Expansion	Carryover	$770,000	$0	$0	$0	$0	$0	$770,000
Construction	Wastewater Expansion	Carryover	$707,325	$0	$0	$0	$0	$0	$707,325
Construction	Prp W/S Rev Bonds 200	Carryover	$271,203	$0	$0	$0	$0	$0	$271,203
Other	Wastewater Expansion	Base	$0	$500,000	$0	$0	$0	$0	$500,000
		Total Budget	**$1,748,528**	**$500,000**	**$0**	**$0**	**$0**	**$0**	**$2,248,528**

Water

Water operations are considerably more complex than one might imagine. Acquisition of the water itself is only the first step, whether it comes from renewable sources like the Colorado River or the city's own well sites. A successful water operation depends upon large treatment facilities, as well as a network of infrastructure to distribute water to the facilities for treatment and then ultimately to the users.

Like wastewater projects, water infrastructure is funded primarily through operating revenues from user fees, revenue bonds, and development impact fees. The 10-year program includes funding for an additional 10 million gallons per day of treatment capacity to serve the growing needs for water in the northern portion of Peoria, replacement of water meters that are using transmission technology and equipment that has reached the end of its useful life as well as upgrading existing water distribution and production sites to address reliability and efficiency issues as these facilities age. These upgrades allow the system to continue to operate with reliability, efficiency, and redundancy as well as ensuring water quality.



Water

Summary by Funding Source

Fund Number and Name	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
1210 - Half Cent Fund	$116,700	$2,466,700	$0	$0	$0	$0	$2,583,400
2050 - Water Fund	$23,548,818	$6,566,350	$5,115,000	$8,379,725	$8,093,575	$32,487,460	$84,190,928
2161 - Water Expansion	$473,522	$0	$0	$0	$0	$0	$473,522
2162 - Water Expansion	$406,110	$0	$0	$0	$0	$0	$406,110
2163 - Water Expansion	$1,341,092	$64,353	$257,500	$500,000	$303,000	$58,398	$2,524,343
2164 - Water Expansion	$2,735,929	$0	$0	$0	$0	$0	$2,735,929
2165 - Water Expansion	$4,188,261	$115,483	$3,600,000	$3,090,500	$3,040,000	$5,098,500	$19,132,744
2166 - Water Expansion	$1,811,947	$350,547	$2,323,000	$200,000	$1,943,500	$4,350,702	$10,979,696
2167 - Water Resource	$0	$0	$1,850,000	$560,000	$530,000	$980,000	$3,920,000
2222 - W/S Rev Bonds (Wtr)	$12,455,709	$0	$0	$0	$0	$0	$12,455,709
2271 - WIFA Revenue Bonds	$21,703,891	$0	$0	$0	$0	$0	$21,703,891
2273 - Future WIFA Revenue Bonds	$0	$0	$0	$0	$0	$31,691,378	$31,691,378
2400 - Wastewater Fund	$1,560,042	$470,100	$300,000	$100,000	$1,723,425	$4,694,637	$8,848,204
2506 - Wastewater Expansion	$29,603	$29,500	$0	$0	$0	$149,103	$208,206
2507 - Wastewater Expansion	$5,000	$20,500	$0	$0	$0	$75,500	$101,000
2590 - Commercial Solid Waste	$15,022	$0	$0	$0	$0	$227,000	$242,022
2600 - Residential Solid Waste	$45,004	$0	$0	$0	$0	$473,000	$518,004
2700 - Stormwater Fund	$5,000	$0	$0	$0	$0	$70,000	$75,000
4254 - Future GO Bonds	$14,274,124	$0	$0	$0	$0	$0	$14,274,124
4810 - Outside Sources	$250,625	$0	$0	$0	$0	$0	$250,625
Total - Water	**$84,966,399**	**$10,083,533**	**$13,445,500**	**$12,830,225**	**$15,633,500**	**$80,355,678**	**$217,314,835**

Water

Summary by Project

Project Name	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
67th Ave 16-in Waterline - Pinnacle Pk to Hatfield	$150,000	$2,121,000	$0	$0	$0	$0	**$2,271,000**
75th Avenue and Grand PRV Upgrade (P101)	$75,000	$0	$0	$0	$0	$0	**$75,000**
Agua Fria Booster Station - Phase II	$0	$0	$0	$0	$459,500	$3,881,300	**$4,340,800**
Arrowhead Shores Site Rehabilitation	$511,957	$0	$0	$0	$0	$0	**$511,957**
Asset Management Program	$596,731	$0	$0	$0	$0	$0	**$596,731**
Bailey Well Site Improvements	$350,000	$0	$0	$0	$0	$0	**$350,000**
CAP Pump Station Rehabilitation - Quintero	$3,659,950	$0	$0	$0	$0	$0	**$3,659,950**
Desert Harbor Well Rehabilitation	$0	$0	$1,421,500	$0	$0	$0	**$1,421,500**
El Mirage Road Waterline Upsizing	$0	$0	$1,700,000	$0	$0	$0	**$1,700,000**
Facility Reconditioning & Water Quality Program	$3,721,924	$808,000	$808,000	$808,000	$808,000	$4,040,000	**$10,993,924**
Fire Hydrant & Valve Replacement Program	$350,000	$353,500	$353,500	$353,500	$353,500	$1,767,500	**$3,531,500**
Greenway Equipment Upgrade & Replacement Program	$1,953,446	$606,000	$606,000	$151,500	$151,500	$757,500	**$4,225,946**
Greenway WTP 8 MGD Expansion	$0	$0	$0	$0	$0	$31,691,378	**$31,691,378**
Integrated Water Utility Master Plan (IWUMP)	$370,000	$240,000	$0	$0	$0	$610,000	**$1,220,000**
Jomax Booster Station Upgrades	$5,365,655	$0	$0	$0	$0	$0	**$5,365,655**
Jomax Waterline - Loop 303 to El Mirage Road	$0	$0	$0	$0	$0	$2,001,500	**$2,001,500**
Local Waterline Improvement Program	$428,775	$257,500	$257,500	$257,500	$257,500	$1,287,500	**$2,746,275**
LPH Mystic Water Oversizing	$331,027	$95,483	$0	$0	$0	$0	**$426,510**
MOC Reservoir (R101) Site Improvements	$427,822	$0	$0	$0	$0	$0	**$427,822**
New River Utility Co. Acquisition & Improvements	$2,500,000	$0	$0	$0	$0	$0	**$2,500,000**
Patterson Reservoir - Existing Well Connection	$437,194	$0	$661,500	$4,000,000	$2,565,000	$0	**$7,663,694**
Pyramid Peak Water Treatment Plant - Upgrades	$3,802,072	$0	$0	$0	$0	$0	**$3,802,072**
Pyramid Peak Water Treatment Plant Expansion	$25,393,843	$0	$0	$0	$0	$0	**$25,393,843**
Quintero Equipment Upgrade & Replacement Program	$424,050	$101,000	$101,000	$50,500	$50,500	$252,500	**$979,550**

Water

Summary by Project

Project Name	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Reclaimed Water Master Plan Implementation	$14,274,124	$0	$0	$0	$0	$0	**$14,274,124**
SCADA Equipment Replacement Program	$939,057	$550,000	$550,000	$150,000	$150,000	$750,000	**$3,089,057**
Sports Complex Well Relocation	$175,000	$3,742,050	$0	$0	$0	$0	**$3,917,050**
Sports Complex/W115 Well Connection	$0	$50,000	$0	$0	$303,000	$2,530,000	**$2,883,000**
Sweetwater Well Site Rehabilitation	$0	$0	$257,500	$2,552,725	$0	$0	**$2,810,225**
Technology and Security Master Plan	$171,000	$0	$0	$0	$0	$0	**$171,000**
Terramar Booster Pump Station Rehabilitation	$2,300,000	$0	$0	$0	$0	$0	**$2,300,000**
Utility Billing System	$150,000	$0	$0	$0	$0	$2,660,000	**$2,810,000**
Water & Wastewater Rate Study	$50,355	$100,000	$0	$0	$100,000	$100,000	**$350,355**
Water Line Assessment and Replacement	$3,448,352	$0	$0	$0	$0	$7,575,000	**$11,023,352**
Water Meter Replacement Program	$456,772	$0	$0	$0	$4,725,000	$9,880,000	**$15,061,772**
Water System R&M Expense Program	$1,483,690	$606,000	$606,000	$606,000	$606,000	$3,030,000	**$6,937,690**
Water/Wastewater Hydraulic Model Update Program	$317,480	$50,000	$50,000	$50,000	$50,000	$250,000	**$767,480**
Water/Wastewater/Expansion Fee Update	$0	$100,000	$0	$0	$0	$100,000	**$200,000**
Weedville Well Site Rehabilitation	$2,535,097	$0	$0	$0	$0	$0	**$2,535,097**
Wellhead Water Quality Mitigation	$2,895,635	$0	$0	$0	$0	$0	**$2,895,635**
Wells - New Construction	$1,324,354	$303,000	$2,323,000	$200,000	$1,484,000	$2,323,000	**$7,957,354**
West Agua Fria Water Lines	$1,871,037	$0	$1,900,000	$0	$0	$0	**$3,771,037**
Westland Reservoir/Booster Station - Phase II	$0	$0	$0	$3,090,500	$3,040,000	$0	**$6,130,500**
White Mountain Apache Tribe Water Rights Purchase	$0	$0	$1,850,000	$560,000	$530,000	$980,000	**$3,920,000**
Zone 1/2 PRV Upgrades (91st and Cactus)	$1,725,000	$0	$0	$0	$0	$0	**$1,725,000**
Zone 2/3 Booster Station	$0	$0	$0	$0	$0	$3,888,500	**$3,888,500**
Total - Water	**$84,966,399**	**$10,083,533**	**$13,445,500**	**$12,830,225**	**$15,633,500**	**$80,355,678**	**$217,314,835**

Water

67th Ave 16-in Waterline - Pinnacle Pk to Hatfield

Project Number: UT00440 **Project Location:** 67th Av; Pinnacle Peak Rd to Hatfield Rd

Council District: Willow ***Live Peoria Goal:*** *Superior Public Services*

This project provides for the coordination with adjacent property owners, public involvement, design, ROW acquisition, utility coordination, utility relocation, burying overhead facilities, construction and construction administration for the installation of approx. 5,800 LF of new 16-inch ductile iron waterline on Pinnacle Peak Road between 67th and 70th Avenue and on 67th Avenue between Pinnacle Peak Road and Hatfield Road. This project may also require processing of utility company (APS, Cox, Qwest, SRP. EPNG, SWG, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Water Fund	Carryover	$150,000	$0	$0	$0	$0	$0	$150,000
Construction	Water Fund	Base	$0	$2,100,000	$0	$0	$0	$0	$2,100,000
Arts	Water Fund	Base	$0	$21,000	$0	$0	$0	$0	$21,000
		Total Budget	**$150,000**	**$2,121,000**	**$0**	**$0**	**$0**	**$0**	**$2,271,000**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
	$0	$0	$0	$5,600	$5,600	$28,000	$39,200
Total Operating Impacts	**$0**	**$0**	**$0**	**$5,600**	**$5,600**	**$28,000**	**$39,200**

75th Avenue and Grand PRV Upgrade (P101)

Project Number: UT00408 **Project Location:** 75th Av & Grand Av

Council District: Acacia ***Live Peoria Goal:*** *Superior Public Services*

Project includes the abandonment and demolition of an existing pressure-reducing valve (PRV) station located at 75th Avenue and Grand Avenue. A new PRV station, located in the same vicinity, will be constructed per City standards. The project will upsize the existing 8-inch PRV to a 10-inch, and add a 4-inch low flow bypass as well.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	W/S Rev Bonds (Wtr)	Carryover	$75,000	$0	$0	$0	$0	$0	$75,000
		Total Budget	**$75,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$75,000**

Water

Agua Fria Booster Station - Phase II

Project Number: UT00501 **Project Location:** Agua Fria Booster Station

Council District: Mesquite ***Live Peoria Goal:*** *Superior Public Services*

This project is the second phase of construction for a new water booster pump station located just west of Lake Pleasant Parkway along the Lone Mountain Parkway alignment. This second phase will include pre-design, design, utility coordination, permitting and construction for additional pump station capacity to meet further development demand.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Design	Water Expansion	Base	$0	$0	$0	$0	$450,000	$19,055	$469,055
Design	Water Expansion	Base	$0	$0	$0	$0	$0	$18,945	$18,945
Construction	Water Expansion	Base	$0	$0	$0	$0	$0	$1,905,532	$1,905,532
Construction	Water Expansion	Base	$0	$0	$0	$0	$0	$1,894,468	$1,894,468
Chargebacks	Water Expansion	Base	$0	$0	$0	$0	$5,000	$2,507	$7,507
Chargebacks	Water Expansion	Base	$0	$0	$0	$0	$0	$2,493	$2,493
Arts	Water Expansion	Base	$0	$0	$0	$0	$4,500	$19,206	$23,706
Arts	Water Expansion	Base	$0	$0	$0	$0	$0	$19,094	$19,094
		Total Budget	**$0**	**$0**	**$0**	**$0**	**$459,500**	**$3,881,300**	**$4,340,800**

Arrowhead Shores Site Rehabilitation

Project Number: UT00312 **Project Location:** Betty Elyse Ln and 87th Ave

Council District: Ironwood ***Live Peoria Goal:*** *Superior Public Services*

This project includes the complete site rehabilitation of the Arrowhead Shores Reservoir/Booster Pump Station Site including the evaluation and possible replacement of existing electrical equipment, booster pumps, disinfection equipment, and yard piping. Additional items include reservoir rehabilitation, site grading, and installation of security equipment to bring the site to current City standards.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Water Fund	Carryover	$511,957	$0	$0	$0	$0	$0	$511,957
		Total Budget	**$511,957**	**$0**	**$0**	**$0**	**$0**	**$0**	**$511,957**

Water

Asset Management Program

Project Number: UT00256 **Project Location:** Citywide

Council District: Various ***Live Peoria Goal:*** *Superior Public Services*

This project provides funding to complete an analysis of our existing Water Services assets, and update databases that are currently used to track equipment condition. Once this study is completed, the second phase of the project would be the purchase and implementation of asset management software.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Study	Wastewater Fund	Carryover	$228,066	$0	$0	$0	$0	$0	$228,066
Study	Water Fund	Carryover	$268,665	$0	$0	$0	$0	$0	$268,665
Study	Wastewater Fund	Base	$50,000	$0	$0	$0	$0	$0	$50,000
Study	Water Fund	Base	$50,000	$0	$0	$0	$0	$0	$50,000
		Total Budget	**$596,731**	**$0**	**$0**	**$0**	**$0**	**$0**	**$596,731**

Bailey Well Site Improvements

Project Number: UT00414 **Project Location:** Cactus Rd and 75th Av

Council District: Palo Verde ***Live Peoria Goal:*** *Superior Public Services*

The Bailey Well Site (W108) is located near the southwest corner of 75th Avenue and Cactus Road. This project will fund well site improvements including a new wall and access gates, site grading, site lighting and a new dry well to bring the site up to current City standards.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Water Fund	Carryover	$350,000	$0	$0	$0	$0	$0	$350,000
		Total Budget	**$350,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$350,000**

Water

CAP Pump Station Rehabilitation - Quintero

Project Number: UT00274 **Project Location:** 163rd Av & Jomax Rd

Council District: Mesquite ***Live Peoria Goal:*** *Superior Public Services*

This project provides for the project coordination, public involvement, pre-design studies, design, land acquisition, construction, materials testing, construction administration, utility coordination, and all related sitework for the rehabilitation of an existing raw water booster pump station that provides raw water to the Quintero Water Treatment Facility. The CAP Pump Station is the only source of water for the Quintero community. The station is outdated and not up to current City standards. The project includes backfill of an existing basin, replacement of pump station piping, replacement of aging pumps, and the relocation and replacement of existing electrical equipment that is beyond its expected lifespan. The site itself is located outside of the City's limits at 163rd Avenue and Jomax Road.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	W/S Rev Bonds (Wtr)	Carryover	$3,259,950	$0	$0	$0	$0	$0	$3,259,950
Construction	Water Fund	Carryover	$400,000	$0	$0	$0	$0	$0	$400,000
		Total Budget	**$3,659,950**	**$0**	**$0**	**$0**	**$0**	**$0**	**$3,659,950**

Desert Harbor Well Rehabilitation

Project Number: UT00510 **Project Location:** 91st Av and Greenway Rd to Arrowhead Shores Well

Council District: Ironwood ***Live Peoria Goal:*** *Superior Public Services*

This project will recommission the waterline from the Desert Harbor Well to the Arrowhead Shores Reservoir in order to facilitate mixing of two water sources including the Desert Harbor Well and the Arrowhead Shores Well. The Desert Harbor Well is currently only used to supply water to the Desert Harbor HOA Lake. This project will not interrupt that service, but will allow some of the well capacity to be used for potable purposes. In addition to rehabilitation of the waterline, the site will be brought up to current City standards. Design for this project has already been completed.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Water Fund	Base	$0	$0	$1,400,000	$0	$0	$0	$1,400,000
Chargebacks	Water Fund	Base	$0	$0	$7,500	$0	$0	$0	$7,500
Arts	Water Fund	Base	$0	$0	$14,000	$0	$0	$0	$14,000
		Total Budget	**$0**	**$0**	**$1,421,500**	**$0**	**$0**	**$0**	**$1,421,500**

Water

El Mirage Road Waterline Upsizing

Project Number: UT00430 **Project Location:** El Mirage Rd - Lone Mntn to Westland Reservoir

Council District: Mesquite ***Live Peoria Goal:*** *Smart Growth*

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, and utility coordination for the installation of new waterline along El Mirage Road from Lone Mountain Road to the Westland Reservoir Facility. The waterline will be constructed by an area developer, but the City will include funding for 'oversize' of that waterline to account for future development. This oversize component is typically repaid by future developers through impact fee assessment.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Water Expansion	Base	$0	$0	$1,683,000	$0	$0	$0	$1,683,000
Arts	Water Expansion	Base	$0	$0	$17,000	$0	$0	$0	$17,000
		Total Budget	**$0**	**$0**	**$1,700,000**	**$0**	**$0**	**$0**	**$1,700,000**

Facility Reconditioning & Water Quality Program

Project Number: UT00206 **Project Location:** Citywide

Council District: Various ***Live Peoria Goal:*** *Superior Public Services*

This program will upgrade and recondition over 40 existing water distribution and production facilities. Water Services staff will prioritize projects to be included in this program based on operational needs and facility condition. Types of projects included under this program are water reservoir rehabilitation, booster pump station upgrades and rehabilitation, and various site improvements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Water Fund	Carryover	$2,421,924	$0	$0	$0	$0	$0	$2,421,924
Construction	Water Fund	Base	$1,300,000	$800,000	$800,000	$800,000	$800,000	$4,000,000	$8,500,000
Arts	Water Fund	Base	$0	$8,000	$8,000	$8,000	$8,000	$40,000	$72,000
		Total Budget	**$3,721,924**	**$808,000**	**$808,000**	**$808,000**	**$808,000**	**$4,040,000**	**$10,993,924**

Water

Fire Hydrant & Valve Replacement Program

Project Number: UT00204 **Project Location:** Citywide

Council District: Various ***Live Peoria Goal:*** *Superior Public Services*

This is an ongoing program to install new fire hydrants and valves in areas of the City where infrastructure is aging or additional infrastructure (hydrants and valves) are needed. This program will provide for the systematic replacement of fire hydrants in the water distribution system that are determined to be obsolete and/or for which replacement parts are no longer available.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Water Fund	Base	$350,000	$350,000	$350,000	$350,000	$350,000	$1,750,000	$3,500,000
Arts	Water Fund	Base	$0	$3,500	$3,500	$3,500	$3,500	$17,500	$31,500
		Total Budget	**$350,000**	**$353,500**	**$353,500**	**$353,500**	**$353,500**	**$1,767,500**	**$3,531,500**

Greenway Equipment Upgrade & Replacement Program

Project Number: UT00316 **Project Location:** Greenway Water Treatment Plant

Council District: Palo Verde ***Live Peoria Goal:*** *Superior Public Services*

The Greenway Water Treatment Plant was constructed in 2001, and like any critical facility, requires equipment and component replacement and rehabilitation on a periodic basis to ensure continuous and reliable operation. Projects may involve any items necessary for the water treatment process, but typically include equipment such as pumps, motors, mixers, influent screens, chemical treatment components, and miscellaneous building and site improvements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Equipment	Water Fund	Carryover	$741,394	$0	$0	$0	$0	$0	$741,394
Construction	Water Fund	Carryover	$52	$0	$0	$0	$0	$0	$52
Construction	Water Fund	Base	$1,212,000	$606,000	$606,000	$151,500	$151,500	$757,500	$3,484,500
		Total Budget	**$1,953,446**	**$606,000**	**$606,000**	**$151,500**	**$151,500**	**$757,500**	**$4,225,946**

Water

Greenway WTP 8 MGD Expansion

Project Number: UT00311 **Project Location:** Greenway Water Treatment Plant

Council District: Palo Verde ***Live Peoria Goal:*** *Superior Public Services*

This project provides for an 8 million gallons per day (MGD) expansion of the Greenway Water Treatment Plant from its current capacity of 16 MGD to 24 MGD. The treatment plant was master planned to be expanded further to an ultimate capacity of 32 MGD. This project includes sizing major treatment processes to increase existing capacity.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Design	Future WIFA Revenue B	Base	$0	$0	$0	$0	$0	$3,521,584	$3,521,584
Construction	Future WIFA Revenue B	Base	$0	$0	$0	$0	$0	$27,710,176	$27,710,176
Chargebacks	Future WIFA Revenue B	Base	$0	$0	$0	$0	$0	$150,000	$150,000
Arts	Future WIFA Revenue B	Base	$0	$0	$0	$0	$0	$309,618	$309,618
		Total Budget	**$0**	**$0**	**$0**	**$0**	**$0**	**$31,691,378**	**$31,691,378**

Integrated Water Utility Master Plan (IWUMP)

Project Number: UT00271 **Project Location:** Citywide

Council District: Various ***Live Peoria Goal:*** *Smart Growth*

This project will update the 2015 Integrated Water Utilities Master Plan (IWUMP), which addresses the City's water, wastewater, and reuse systems, as well as the City's water portfolio. The IWUMP will identify the water resources needed to support the City's adopted General Plan Land Use map. This will be accomplished by determining the amount of potable and reuse water required along with the amount of wastewater generated at build-out. These requirements must be identified to determine future water resource, production, distribution, collection, and treatment facility requirements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Study	Wastewater Expansion	Base	$24,603	$0	$0	$0	$0	$24,603	$49,206
Study	Wastewater Fund	Base	$166,497	$120,100	$0	$0	$0	$286,597	$573,194
Study	Water Expansion	Base	$33,855	$22,547	$0	$0	$0	$56,402	$112,804
Study	Water Expansion	Base	$14,045	$9,353	$0	$0	$0	$23,398	$46,796
Study	Water Fund	Base	$131,000	$88,000	$0	$0	$0	$219,000	$438,000
		Total Budget	**$370,000**	**$240,000**	**$0**	**$0**	**$0**	**$610,000**	**$1,220,000**

Water

Jomax Booster Station Upgrades

Project Number: UT00285 **Project Location:** Jomax Rd and Terramar Blvd

Council District: Mesquite ***Live Peoria Goal:*** *Superior Public Services*

This project provides for the project coordination, public involvement, pre-design studies, design, land acquisition, construction, materials testing, construction administration, utility coordination, and all related sitework for an upgrade to the existing Jomax Booster Pump Station, located at Jomax Road and Terramar Blvd. The City is actively working with the City of Glendale on an expansion of the Pyramid Peak Water Treatment Plant (PPWTP), which will provide more water for future growth in northern areas of the City. This project will increase the booster pump capacity at the Jomax Booster Station site to move the additional water where it is needed. Included in this upgrade are new booster pumps, additional electrical capacity and equipment, a new backup generator, and new site piping associated with these improvements. This project will also include modifications to an existing turnout structure from the PPWTP located at 67th Avenue and Jomax Road and pump upgrades at the Sonoran Mountain Ranch Booster Station located at 75th Avenue and Jomax Road to further assist with proper delivery of the new water source.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Study	Water Fund	Carryover	$3,520	$0	$0	$0	$0	$0	$3,520
Construction	Outside Sources	Carryover	$250,625	$0	$0	$0	$0	$0	$250,625
Construction	Water Expansion	Carryover	$195,851	$0	$0	$0	$0	$0	$195,851
Construction	Water Expansion	Carryover	$1,000,000	$0	$0	$0	$0	$0	$1,000,000
Construction	Water Expansion	Carryover	$87,501	$0	$0	$0	$0	$0	$87,501
Construction	Water Fund	Carryover	$343,009	$0	$0	$0	$0	$0	$343,009
Construction	Water Expansion	Base	$1,485,149	$0	$0	$0	$0	$0	$1,485,149
Construction	Water Fund	Base	$2,000,000	$0	$0	$0	$0	$0	$2,000,000
		Total Budget	**$5,365,655**	**$0**	**$0**	**$0**	**$0**	**$0**	**$5,365,655**

Jomax Waterline - Loop 303 to El Mirage Road

Project Number: UT00503 **Project Location:** Jomax Blvd and El Mirage Rd

Council District: Mesquite ***Live Peoria Goal:*** *Superior Public Services*

This project will add a new ductile iron water distribution main along Jomax Boulevard between the Loop 303 and El Mirage Road. This new watermain will be needed to meet local growth demands not covered by developers.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Design	Water Expansion	Base	$0	$0	$0	$0	$0	$150,000	$150,000
Construction	Water Expansion	Base	$0	$0	$0	$0	$0	$1,800,000	$1,800,000
Chargebacks	Water Expansion	Base	$0	$0	$0	$0	$0	$32,000	$32,000
Arts	Water Expansion	Base	$0	$0	$0	$0	$0	$19,500	$19,500
		Total Budget	**$0**	**$0**	**$0**	**$0**	**$0**	**$2,001,500**	**$2,001,500**

Water

Local Waterline Improvement Program

Project Number: UT00203 **Project Location:** Citywide

Council District: Various ***Live Peoria Goal:*** *Superior Public Services*

This program provides funding to upgrade the City's existing water distribution system to ensure its continued efficient and reliable operation. These funds may be used to replace system isolation valves, pipe and other appurtenances that have reached or exceeded their life expectancy. In addition, this project may construct water line extensions in advance of street improvement projects.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Water Fund	Carryover	$178,775	$0	$0	$0	$0	$0	$178,775
Construction	Water Fund	Base	$250,000	$250,000	$250,000	$250,000	$250,000	$1,250,000	$2,500,000
Chargebacks	Water Fund	Base	$0	$5,000	$5,000	$5,000	$5,000	$25,000	$45,000
Arts	Water Fund	Base	$0	$2,500	$2,500	$2,500	$2,500	$12,500	$22,500
		Total Budget	**$428,775**	**$257,500**	**$257,500**	**$257,500**	**$257,500**	**$1,287,500**	**$2,746,275**

LPH Mystic Water Oversizing

Project Number: UT00445 **Project Location:** Lake Pleasant Heights Development

Council District: Mesquite ***Live Peoria Goal:*** *Superior Public Services*

This project provides for additional transmission capacity in the water system serving the Lake Pleasant Heights (LPH) development and adjacent developments in the future. The LPH development will fund the transmission mains necessary to serve the development's requirements. The City is funding the over-sizing of selected transmission mains to provide water distribution capacity for new developments in the surrounding areas.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Water Expansion	Carryover	$69,930	$0	$0	$0	$0	$0	$69,930
Construction	Water Expansion	Carryover	$261,097	$0	$0	$0	$0	$0	$261,097
Construction	Water Expansion	Base	$0	$94,528	$0	$0	$0	$0	$94,528
Arts	Water Expansion	Base	$0	$955	$0	$0	$0	$0	$955
		Total Budget	**$331,027**	**$95,483**	**$0**	**$0**	**$0**	**$0**	**$426,510**

Water

MOC Reservoir (R101) Site Improvements

Project Number: UT00434 **Project Location:** Municipal Operations Center

Council District: Acacia ***Live Peoria Goal:*** *Superior Public Services*

This project will provide for pre-design, design, permitting, utility coordination and construction of site improvements at the MOC Reservoir Site. These improvements will include the replacement of aging pumps and other associated equipment to bring the site to current City standards.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Water Fund	Carryover	$427,822	$0	$0	$0	$0	$0	$427,822
		Total Budget	**$427,822**	**$0**	**$0**	**$0**	**$0**	**$0**	**$427,822**

New River Utility Co. Acquisition & Improvements

Project Number: UT00390 **Project Location:** Deer Valley Rd./Beardsley Rd. & 83rd Ave

Council District: Willow ***Live Peoria Goal:*** *Superior Public Services*

This project entails preliminary costs associated with the purchase of the New River Utility Company water system such as water resource acquisition costs, system improvement costs, meter replacement costs, and costs associated with the integration of the water system into the City's water production and distribution system. This project excludes the cost of the purchase of the utility.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Water Fund	Carryover	$1,500,000	$0	$0	$0	$0	$0	$1,500,000
Construction	Water Fund	Carryover	$1,000,000	$0	$0	$0	$0	$0	$1,000,000
		Total Budget	**$2,500,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$2,500,000**

Water

Patterson Reservoir - Existing Well Connection

Project Number: UT00328 **Project Location:** 107th Ave - Deer Valley to Williams Rd

Council District: Willow ***Live Peoria Goal:*** *Superior Public Services*

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, and utility coordination for the installation of waterline, as needed, to connect three existing well sites to the Patterson Reservoir (W211) site. The location of the existing wells are 104th Ave. and Deer Valley Rd., 105th Ave. and Rose Garden Ln., and 102nd Ave. and Patrick Ln. Each of these wells has water quality issues, primarily cloudy water resulting from dissolved air in the water. By sending the water from each well to a reservoir site, the water can be treated at one central location and provide additional water system redundancy in the area. The expected pipeline route will be along 107th Ave. between Deer Valley Rd. and Williams Rd.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Water Fund	Carryover	$437,194	$0	$0	$0	$0	$0	$437,194
Construction	Water Fund	Base	$0	$0	$650,000	$3,960,396	$2,539,604	$0	$7,150,000
Chargebacks	Water Fund	Base	$0	$0	$5,000	$0	$0	$0	$5,000
Arts	Water Fund	Base	$0	$0	$6,500	$39,604	$25,396	$0	$71,500
		Total Budget	**$437,194**	**$0**	**$661,500**	**$4,000,000**	**$2,565,000**	**$0**	**$7,663,694**

Pyramid Peak Water Treatment Plant - Upgrades

Project Number: UT00037 **Project Location:** Pyramid Peak Water Treatment Plant

Council District: Mesquite ***Live Peoria Goal:*** *Smart Growth*

This project is for capital costs associated with the Pyramid Peak Water Treatment Plant, including anticipated design and construction costs for projects identified as necessary as a result of recent condition assessments and subsequent design efforts. Peoria currently owns 11 MGD of capacity at the plant, representing 23 percent of the plant's capacity and is responsible for 23 percent of the cost for plant improvements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	W/S Rev Bonds (Wtr)	Carryover	$3,802,072	$0	$0	$0	$0	$0	$3,802,072
		Total Budget	**$3,802,072**	**$0**	**$0**	**$0**	**$0**	**$0**	**$3,802,072**

Water

Pyramid Peak Water Treatment Plant Expansion

Project Number: UT00334 **Project Location:** Pyramid Peak Water Treatment Plant

Council District: Mesquite ***Live Peoria Goal:*** *Smart Growth*

The project will provide for the design, permitting, construction, construction administration, and project management of an expansion of the City of Glendale Pyramid Peak Water Treatment Plant. The project includes addition of a new treatment train, chemical feed systems, solids disposal facilities, pumping equipment, distribution or transmission piping, SCADA, instrumentation, electrical, mechanical, and other ancillary equipment, structures, and appurtenances.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Other	WIFA Revenue Bonds	Carryover	$25,000	$0	$0	$0	$0	$0	$25,000
Construction	WIFA Revenue Bonds	Carryover	$1,678,891	$0	$0	$0	$0	$0	$1,678,891
Construction	WIFA Revenue Bonds	Carryover	$20,000,000	$0	$0	$0	$0	$0	$20,000,000
Construction	Water Expansion	Carryover	$1,512,311	$0	$0	$0	$0	$0	$1,512,311
Construction	Water Expansion	Carryover	$1,669,125	$0	$0	$0	$0	$0	$1,669,125
Construction	Water Expansion	Carryover	$153,000	$0	$0	$0	$0	$0	$153,000
Construction	Water Fund	Carryover	$355,516	$0	$0	$0	$0	$0	$355,516
		Total Budget	**$25,393,843**	**$0**	**$0**	**$0**	**$0**	**$0**	**$25,393,843**

Quintero Equipment Upgrade & Replacement Program

Project Number: UT00418 **Project Location:** Quintero Water Treatment Plant

Council District: Mesquite ***Live Peoria Goal:*** *Superior Public Services*

The Quintero Water Treatment Plant was constructed in 2005, and like any critical facility, requires equipment and component replacement and rehabilitation on a periodic basis to ensure continuous and reliable operation. Projects include rebuilding pumps, upgrading disinfection facilities, treatment components, and site aesthetics.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Other	Water Fund	Carryover	$199,153	$0	$0	$0	$0	$0	$199,153
Equipment	Water Fund	Carryover	$110,627	$0	$0	$0	$0	$0	$110,627
Construction	Water Fund	Carryover	$13,270	$0	$0	$0	$0	$0	$13,270
Equipment	Water Fund	Base	$101,000	$101,000	$101,000	$50,500	$50,500	$252,500	$656,500
		Total Budget	**$424,050**	**$101,000**	**$101,000**	**$50,500**	**$50,500**	**$252,500**	**$979,550**

Water

Reclaimed Water Master Plan Implementation

Project Number: UT00505 **Project Location:** Citywide

Council District: Various ***Live Peoria Goal:*** *Superior Public Services*

This project provides for coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, administration, utility coordination, and all related sitework for the expansion of the reclaimed water system. A study will determine the actual projects to achieve the highest and best use of reclaimed water resources. Projects may include extension of the purple pipe system to serve additional customers, expansion of recharge capabilities within the city, connection of systems to increase operation efficiency, and improvements to ensure beneficial use of all reclaimed water produced.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Study	Future GO Bonds	Carryover	$277,000	$0	$0	$0	$0	$0	$277,000
Construction	Future GO Bonds	Carryover	$4,328,792	$0	$0	$0	$0	$0	$4,328,792
Construction	Future GO Bonds	Carryover	$685,164	$0	$0	$0	$0	$0	$685,164
Construction	Future GO Bonds	Base	$8,983,168	$0	$0	$0	$0	$0	$8,983,168
		Total Budget	**$14,274,124**	**$0**	**$0**	**$0**	**$0**	**$0**	**$14,274,124**

SCADA Equipment Replacement Program

Project Number: UT00266 **Project Location:** Citywide

Council District: Various ***Live Peoria Goal:*** *Superior Public Services*

This program will replace, upgrade and add supervisory control and data acquisition (SCADA) equipment and associated communication network equipment at water, wastewater, and reclaimed water facilities operated by the City. Included in the project will be the items necessary for full functionality, such as programmable logic controllers (PLCs), monitoring devices, flow meters, radios, sensors, transducers, and related support equipment and housings.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Equipment	Wastewater Fund	Carryover	$250,000	$0	$0	$0	$0	$0	$250,000
Equipment	Water Fund	Carryover	$150,000	$0	$0	$0	$0	$0	$150,000
Construction	Wastewater Fund	Carryover	$191	$0	$0	$0	$0	$0	$191
Construction	Water Fund	Carryover	$47,800	$0	$0	$0	$0	$0	$47,800
Construction	Water Fund	Carryover	$41,066	$0	$0	$0	$0	$0	$41,066
Equipment	Wastewater Fund	Base	$225,000	$275,000	$275,000	$75,000	$75,000	$375,000	$1,300,000
Equipment	Water Fund	Base	$225,000	$275,000	$275,000	$75,000	$75,000	$375,000	$1,300,000
		Total Budget	**$939,057**	**$550,000**	**$550,000**	**$150,000**	**$150,000**	**$750,000**	**$3,089,057**

Water

Sports Complex Well Relocation

Project Number: UT00391 **Project Location:** Peoria Sports Complex

Council District: Ironwood ***Live Peoria Goal:*** *Superior Public Services*

This project will abandon the existing Sports Complex Well (W114) and drill a new well next to the Sports Complex Reservoir (R103) facility. Included in this project are the costs for well abandonment, design of a new well, drilling of a test and final well, design for equipping of the new well, and actual equipping construction.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Design	Water Fund	Base	$58,300	$0	$0	$0	$0	$0	$58,300
Design	Half Cent Fund	Base	$116,700	$0	$0	$0	$0	$0	$116,700
Construction	Water Fund	Base	$0	$1,233,300	$0	$0	$0	$0	$1,233,300
Construction	Half Cent Fund	Base	$0	$2,466,700	$0	$0	$0	$0	$2,466,700
Chargebacks	Water Fund	Base	$0	$5,000	$0	$0	$0	$0	$5,000
Arts	Water Fund	Base	$0	$37,050	$0	$0	$0	$0	$37,050
		Total Budget	**$175,000**	**$3,742,050**	**$0**	**$0**	**$0**	**$0**	**$3,917,050**

Sports Complex/W115 Well Connection

Project Number: UT00327 **Project Location:** Peoria Sports Complex

Council District: Willow ***Live Peoria Goal:*** *Superior Public Services*

This project will design and construct a new 12-inch waterline primarily along 83rd Avenue between the Peoria Sports Complex Reservoir Site and the W115 Well located just west of 83rd Avenue at Bell Road. The W115 Well is currently offline for water quality concerns. The new pipeline will be used to convey water from this well to a site where it can be treated or blended with other potable water sources to increase the City's water supply in the area. In addition, this project includes the evaluation, design and possible installation of wellhead treatment equipment at the Sports Complex site. A FY23 study will help further identify whether or not the project will need to include wellhead treatment.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Study	Water Expansion	Base	$0	$50,000	$0	$0	$0	$0	$50,000
Design	Water Expansion	Base	$0	$0	$0	$0	$300,000	$0	$300,000
Construction	Water Fund	Base	$0	$0	$0	$0	$0	$2,500,000	$2,500,000
Chargebacks	Water Fund	Base	$0	$0	$0	$0	$0	$5,000	$5,000
Arts	Water Expansion	Base	$0	$0	$0	$0	$3,000	$0	$3,000
Arts	Water Fund	Base	$0	$0	$0	$0	$0	$25,000	$25,000
		Total Budget	**$0**	**$50,000**	**$0**	**$0**	**$303,000**	**$2,530,000**	**$2,883,000**

Water

Sweetwater Well Site Rehabilitation

Project Number: UT00442 **Project Location:** 12740 N. 91st Avenue

Council District: Palo Verde ***Live Peoria Goal:*** *Superior Public Services*

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, and all related sitework for rehabilitation of the existing Sweetwater Well Site. This project may also include processing of utility company (APS, Cox, Qwest/Centurylink, SRP, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Design	Water Expansion	Base	$0	$0	$250,000	$0	$0	$0	$250,000
Construction	Water Expansion	Base	$0	$0	$0	$494,080	$0	$0	$494,080
Construction	Water Fund	Base	$0	$0	$0	$2,028,420	$0	$0	$2,028,420
Chargebacks	Water Expansion	Base	$0	$0	$5,000	$979	$0	$0	$5,979
Chargebacks	Water Fund	Base	$0	$0	$0	$4,021	$0	$0	$4,021
Arts	Water Expansion	Base	$0	$0	$2,500	$4,941	$0	$0	$7,441
Arts	Water Fund	Base	$0	$0	$0	$20,284	$0	$0	$20,284
		Total Budget	**$0**	**$0**	**$257,500**	**$2,552,725**	**$0**	**$0**	**$2,810,225**

Technology and Security Master Plan

Project Number: UT00304 **Project Location:** Citywide

Council District: Various ***Live Peoria Goal:*** *Superior Public Services*

This project merges three previous master plans into a consolidated plan, linking planning efforts for utilities technology, Supervisory Control and Data Acquisition (SCADA) and security into a single master plan. The plan was last updated in 2008.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Study	Water Expansion	Carryover	$171,000	$0	$0	$0	$0	$0	$171,000
		Total Budget	**$171,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$171,000**

Water

Terramar Booster Pump Station Rehabilitation

Project Number: UT00412 **Project Location:** Jomax Rd and Terramar Blvd

Council District: Mesquite ***Live Peoria Goal:*** *Superior Public Services*

This project includes the complete site rehabilitation of the Terramar Reservoir/Booster Station site including the evaluation and possible replacement of existing electrical equipment, booster pumps, disinfection equipment, and yard piping. Additional items include reservoir rehabilitation, site grading, and installation of security equipment to bring the site to current City standards.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	W/S Rev Bonds (Wtr)	Carryover	$2,000,000	$0	$0	$0	$0	$0	$2,000,000
Construction	Water Fund	Carryover	$300,000	$0	$0	$0	$0	$0	$300,000
		Total Budget	**$2,300,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$2,300,000**

Utility Billing System

Project Number: UT00160 **Project Location:** Citywide

Council District: All ***Live Peoria Goal:*** *Superior Public Services*

This project will replace the existing utility billing system with a new customer information system (CIS) for utility billing and revenue collection. This system will interface with other city information systems, such as meter reading, fixed asset accounting, financial accounting and e-government software. The current utility billing system will eventually need to be replaced to handle new accounts as the number of customers increases. In FY 2022, the funding will be used for a system upgrade and study.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Other	Stormwater Fund	Base	$5,000	$0	$0	$0	$0	$70,000	$75,000
Other	Residential Solid Waste	Base	$27,000	$0	$0	$0	$0	$473,000	$500,000
Other	Commercial Solid Waste	Base	$13,000	$0	$0	$0	$0	$227,000	$240,000
Other	Wastewater Expansion	Base	$5,000	$0	$0	$0	$0	$55,000	$60,000
Other	Wastewater Expansion	Base	$5,000	$0	$0	$0	$0	$95,000	$100,000
Other	Wastewater Fund	Base	$32,000	$0	$0	$0	$0	$568,000	$600,000
Other	Water Expansion	Base	$58,000	$0	$0	$0	$0	$1,142,000	$1,200,000
Other	Water Expansion	Base	$5,000	$0	$0	$0	$0	$30,000	$35,000
		Total Budget	**$150,000**	**$0**	**$0**	**$0**	**$0**	**$2,660,000**	**$2,810,000**

Water

Water & Wastewater Rate Study

Project Number: UT00298 **Project Location:** Citywide

Council District: All ***Live Peoria Goal:*** *Superior Public Services*

This study will update the City's water and wastewater rates. Rates will be reviewed to ensure that they cover the costs of system operations and maintenance, fund the system's capital program requirements, and support the financial strength of the enterprise funds. Studies are anticipated to be performed with the help of outside consultants and coordinated with staff from the Finance and Water Services departments. During the interim years between full studies, staff anticipates a lower level of annual support to update information and findings.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Study	Residential Solid Waste	Carryover	$18,004	$0	$0	$0	$0	$0	$18,004
Study	Commercial Solid Waste	Carryover	$2,022	$0	$0	$0	$0	$0	$2,022
Study	Wastewater Fund	Carryover	$7,352	$0	$0	$0	$0	$0	$7,352
Study	Water Fund	Carryover	$22,977	$0	$0	$0	$0	$0	$22,977
Study	Wastewater Fund	Base	$0	$50,000	$0	$0	$50,000	$50,000	$150,000
Study	Water Fund	Base	$0	$50,000	$0	$0	$50,000	$50,000	$150,000
		Total Budget	**$50,355**	**$100,000**	**$0**	**$0**	**$100,000**	**$100,000**	**$350,355**

Water Line Assessment and Replacement

Project Number: UT00335 **Project Location:** Citywide

Council District: Various ***Live Peoria Goal:*** *Superior Public Services*

This project will entail the identification, design, and replacement of small diameter water mains throughout the city to minimize main breaks, service outages, and property damage.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Study	Water Fund	Carryover	$151,400	$0	$0	$0	$0	$0	$151,400
Construction	Water Fund	Carryover	$2,546,952	$0	$0	$0	$0	$0	$2,546,952
Construction	Water Fund	Base	$750,000	$0	$0	$0	$0	$7,500,000	$8,250,000
Arts	Water Fund	Base	$0	$0	$0	$0	$0	$75,000	$75,000
		Total Budget	**$3,448,352**	**$0**	**$0**	**$0**	**$0**	**$7,575,000**	**$11,023,352**

Water

Water Meter Replacement Program

Project Number: UT00326 **Project Location:** Citywide

Council District: All ***Live Peoria Goal:*** *Superior Public Services*

The City's inventory of over 55,000 water meters includes approximately 6,000 meters that were not replaced during the first phase of this project. To ensure that the City's water billing data meets accuracy standards going forward, the most cost-effective approach is to replace meters at the end of their lifecycle on a consistent basis. Staff will, however, continue to explore alternatives that might reduce the number of meters to be replaced. Replacement labor will be provided by contracted staff.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Equipment	Water Fund	Carryover	$1,590	$0	$0	$0	$0	$0	$1,590
Construction	Wastewater Fund	Carryover	$371,591	$0	$0	$0	$0	$0	$371,591
Construction	Water Fund	Carryover	$83,591	$0	$0	$0	$0	$0	$83,591
Equipment	Wastewater Fund	Base	$0	$0	$0	$0	$1,573,425	$3,290,040	$4,863,465
Equipment	Water Fund	Base	$0	$0	$0	$0	$3,151,575	$6,589,960	$9,741,535
		Total Budget	**$456,772**	**$0**	**$0**	**$0**	**$4,725,000**	**$9,880,000**	**$15,061,772**

Water System R&M Expense Program

Project Number: UT00438 **Project Location:** Citywide

Council District: Various ***Live Peoria Goal:*** *Superior Public Services*

This project will provide for major repair, maintenance, assessment and rehabilitation of our water distribution and treatment infrastructure.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Water Fund	Carryover	$883,750	$0	$0	$0	$0	$0	$883,750
Construction	Water Fund	Base	$599,940	$599,940	$599,940	$599,940	$599,940	$2,999,700	$5,999,400
Arts	Water Fund	Base	$0	$6,060	$6,060	$6,060	$6,060	$30,300	$54,540
		Total Budget	**$1,483,690**	**$606,000**	**$606,000**	**$606,000**	**$606,000**	**$3,030,000**	**$6,937,690**

Water

Water/Wastewater Hydraulic Model Update Program

Project Number: UT00428 **Project Location:** Citywide

Council District: Various ***Live Peoria Goal:*** *Superior Public Services*

This project provides a study to evaluate the City's existing computer models used to assist in operation and planning of the City's water and wastewater systems. The study will evaluate the accuracy of the existing model through a process known as hydraulic model calibration, add new infrastructure to the model, and perform scenario modeling used to plan for future development per the City's 2015 Integrated Water Utility Master Plan. The City's intent is to update this model every five years to ensure the model remains accurate for use.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Study	Wastewater Fund	Carryover	$204,345	$0	$0	$0	$0	$0	$204,345
Study	Water Fund	Carryover	$63,135	$0	$0	$0	$0	$0	$63,135
Study	Wastewater Fund	Base	$25,000	$25,000	$25,000	$25,000	$25,000	$125,000	$250,000
Study	Water Fund	Base	$25,000	$25,000	$25,000	$25,000	$25,000	$125,000	$250,000
		Total Budget	**$317,480**	**$50,000**	**$50,000**	**$50,000**	**$50,000**	**$250,000**	**$767,480**

Water/Wastewater/Expansion Fee Update

Project Number: UT00070 **Project Location:** Citywide

Council District: All ***Live Peoria Goal:*** *Smart Growth*

This study will update water and wastewater expansion fees. These fees are required to be updated every fours years to ensure that they accurately recover the cost of constructing infrastructure required by new development. The project will be coordinated with the Finance and Budget Department.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Study	Wastewater Expansion	Base	$0	$20,500	$0	$0	$0	$20,500	$41,000
Study	Wastewater Expansion	Base	$0	$29,500	$0	$0	$0	$29,500	$59,000
Study	Water Expansion	Base	$0	$25,000	$0	$0	$0	$25,000	$50,000
Study	Water Expansion	Base	$0	$20,000	$0	$0	$0	$20,000	$40,000
Study	Water Expansion	Base	$0	$5,000	$0	$0	$0	$5,000	$10,000
		Total Budget	**$0**	**$100,000**	**$0**	**$0**	**$0**	**$100,000**	**$200,000**

Water

Weedville Well Site Rehabilitation

Project Number: UT00441 **Project Location:** 14017 N. 73rd Avenue

Council District: Palo Verde ***Live Peoria Goal:*** *Superior Public Services*

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, and related sitework for rehabilitation of the existing Weedville Well and Reservoir sites. The project will be a joint project with SRP to drill and equip a new well. In addition, the City will rehabilitate the existing reservoir and booster pump station site to bring it up to current City standards. This project may also include processing of utility company (APS, Cox, Qwest/Centurylink, SRP, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	W/S Rev Bonds (Wtr)	Carryover	$1,041,661	$0	$0	$0	$0	$0	$1,041,661
Construction	Water Expansion	Carryover	$1,322,047	$0	$0	$0	$0	$0	$1,322,047
Construction	Water Fund	Carryover	$171,389	$0	$0	$0	$0	$0	$171,389
		Total Budget	**$2,535,097**	**$0**	**$0**	**$0**	**$0**	**$0**	**$2,535,097**

Wellhead Water Quality Mitigation

Project Number: UT00272 **Project Location:** Citywide

Council District: Various ***Live Peoria Goal:*** *Superior Public Services*

This project will provide for water quality treatment at various well sites in the water system. The City currently has several wells that are unusable for drinking water purposes. This project will evaluate and construct solutions to bring these wells back into regulatory compliance. Examples could include structural well rehabiliation or arsenic treatment systems.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	W/S Rev Bonds (Wtr)	Carryover	$2,277,026	$0	$0	$0	$0	$0	$2,277,026
Construction	Water Expansion	Carryover	$318,609	$0	$0	$0	$0	$0	$318,609
Construction	Water Expansion	Carryover	$300,000	$0	$0	$0	$0	$0	$300,000
		Total Budget	**$2,895,635**	**$0**	**$0**	**$0**	**$0**	**$0**	**$2,895,635**

Water

Wells - New Construction

Project Number: UT00117 **Project Location:** Citywide

Council District: Various ***Live Peoria Goal:*** *Smart Growth*

The City currently uses surface water as its primary water supply. However, it is still necessary to drill and equip new wells to produce groundwater for meeting system redundancy requirements and future water demands. Currently the City's water system is made up of approximately 33% groundwater, but droughts and the uncertainty of future surface water supply makes the production of groundwater an important task. This project provides for the project coordination, public involvement, pre-design studies, design, land acquisition, construction, materials testing, construction administration, and utility coordination for the installation and equipping of new groundwater wells. Groundwater wells are typically built in three phases: test well to determine feasibility of the location, drilling of the well, and equipping of the well to pump water into the system. With land acquisition included, this is typically a three-year process.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Study	Water Expansion	Carryover	$3,831	$0	$0	$0	$0	$0	$3,831
Land Acquisiti	Water Expansion	Carryover	$70,000	$0	$0	$0	$0	$0	$70,000
Construction	Water Expansion	Carryover	$1,230,001	$0	$0	$0	$0	$0	$1,230,001
Construction	Water Expansion	Carryover	$20,522	$0	$0	$0	$0	$0	$20,522
Study	Water Expansion	Base	$0	$0	$0	$200,000	$0	$0	$200,000
Land Acquisiti	Water Expansion	Base	$0	$0	$0	$0	$70,000	$0	$70,000
Design	Water Expansion	Base	$0	$300,000	$0	$0	$0	$0	$300,000
Construction	Water Expansion	Base	$0	$0	$2,300,000	$0	$1,400,000	$2,300,000	$6,000,000
Arts	Water Expansion	Base	$0	$3,000	$23,000	$0	$14,000	$23,000	$63,000
		Total Budget	**$1,324,354**	**$303,000**	**$2,323,000**	**$200,000**	**$1,484,000**	**$2,323,000**	**$7,957,354**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
	$0	$0	$0	$33,100	$33,100	$231,700	$297,900
Total Operating Impacts	**$0**	**$0**	**$0**	**$33,100**	**$33,100**	**$231,700**	**$297,900**

West Agua Fria Water Lines

Project Number: UT00170 **Project Location:** Vistancia Development

Council District: Mesquite ***Live Peoria Goal:*** *Smart Growth*

This project provides for additional transmission capacity in the water system throughout the Vistancia community. The Vistancia Utilities Master Plan identifies the water transmission mains that are needed to supply the Vistancia area. The City is funding the oversizing of selected transmission mains to provide water distribution capacity for new development in surrounding areas. This additional capacity will ultimately be paid by future developers through the collection of impact fees.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Water Expansion	Carryover	$975,987	$0	$0	$0	$0	$0	$975,987
Construction	Water Fund	Carryover	$895,050	$0	$0	$0	$0	$0	$895,050
Construction	Water Expansion	Base	$0	$0	$1,881,188	$0	$0	$0	$1,881,188
Arts	Water Expansion	Base	$0	$0	$18,812	$0	$0	$0	$18,812
		Total Budget	**$1,871,037**	**$0**	**$1,900,000**	**$0**	**$0**	**$0**	**$3,771,037**

Water

Westland Reservoir/Booster Station - Phase II

Project Number: UT00502 **Project Location:** Westland Reservoir

Council District: Mesquite ***Live Peoria Goal:*** *Superior Public Services*

This project will provide for pre-design, design, permitting, utility coordination and construction of a new 3.5 million gallon reservoir and additional booster pump capacity at the existing Westland Reservoir site. These additions will help to meet further growth demands north of the CAP canal and west of the Agua Fria River.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Design	Water Expansion	Base	$0	$0	$0	$600,000	$0	$0	$600,000
Construction	Water Expansion	Base	$0	$0	$0	$2,450,000	$3,000,000	$0	$5,450,000
Chargebacks	Water Expansion	Base	$0	$0	$0	$10,000	$10,000	$0	$20,000
Arts	Water Expansion	Base	$0	$0	$0	$30,500	$30,000	$0	$60,500
		Total Budget	**$0**	**$0**	**$0**	**$3,090,500**	**$3,040,000**	**$0**	**$6,130,500**

White Mountain Apache Tribe Water Rights Purchase

Project Number: UT00234 **Project Location:** CAP Canal

Council District: All ***Live Peoria Goal:*** *Smart Growth*

This project addresses a potential future shortage of renewable water resources as identified in the 2015 Integrated Water Utilities Master Plan. This project will purchase an additional 1,289 acre-feet of White Mountain Apache Tribe water.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Other	Water Resource	Base	$0	$0	$1,850,000	$560,000	$530,000	$980,000	$3,920,000
		Total Budget	**$0**	**$0**	**$1,850,000**	**$560,000**	**$530,000**	**$980,000**	**$3,920,000**

Water

Zone 1/2 PRV Upgrades (91st and Cactus)

Project Number: UT00261 **Project Location:** 91st Av and Cactus Rd

Council District: Palo Verde ***Live Peoria Goal:*** *Superior Public Services*

Project includes the abandonment and demolition of two existing pressure reducing valve (PRV) stations located on the southwest and southeast corners at 91st Avenue and Cactus Road. A new PRV station, located in a concrete vault, will be installed on the northeast corner of the intersection. The new PRV will serve the function of both existing PRV's.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Construction	Water Fund	Carryover	$25,000	$0	$0	$0	$0	$0	$25,000
Construction	Water Fund	Base	$1,700,000	$0	$0	$0	$0	$0	$1,700,000
		Total Budget	**$1,725,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,725,000**

Operating Impacts	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
	$0	$5,400	$5,400	$5,400	$5,400	$27,000	$48,600
Total Operating Impacts	**$0**	**$5,400**	**$5,400**	**$5,400**	**$5,400**	**$27,000**	**$48,600**

Zone 2/3 Booster Station

Project Number: UT00516 **Project Location:** 91st Av and Greenway Rd

Council District: Ironwood ***Live Peoria Goal:*** *Superior Public Services*

This project will provide for design and construction of a new 1.5 million gallons per day (MGD) booster pump station facility that will move water from Pressure Zone 2 to Pressure Zone 3. In addition, a new dedicated Pressure Zone 3 waterline will be constructed down 91st Avenue. Constructing this site will allow for greater flexibility in using more of our SRP surface water and providing area redundancy.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 27-31	Total
Design	Water Fund	Base	$0	$0	$0	$0	$0	$350,000	$350,000
Construction	Water Fund	Base	$0	$0	$0	$0	$0	$3,500,000	$3,500,000
Arts	Water Fund	Base	$0	$0	$0	$0	$0	$38,500	$38,500
		Total Budget	**$0**	**$0**	**$0**	**$0**	**$0**	**$3,888,500**	**$3,888,500**



Schedules





Schedules



Schedules

The schedules summarize the City's financial activities in a comprehensive, numeric format. These include detailed tables on the following functions:

- Schedule 1 starts with beginning balances for each fund and tracks the money coming in, tracks the money going out, and arrives at a projected ending balance for each fund.
- Schedule 2 is a multi-year look at all revenues (money in).
- Schedule 3 is a multi-year look at all operating, day-to-day expenditures (money out).
- Schedule 4 is an examination of transfers or charges for services performed by departments within the city for other city departments.
- Schedule 5 is a list of the City's tax levy and rate.
- Schedule 6 is a multi-year listing of personnel by department.
- Schedule 7 is a multi-year look at personnel by position.
- Schedule 8 is a list of the City's debt obligations and payment requirements.
- Schedule 9 is a list of operating capital expenditures over $5,000.
- Schedule 10 is a list of the City's Capital Improvement Projects for the upcoming year.
- Schedule 11 is a summary of new budget requests, called "supplementals."
- Schedule 12 is a list of projected Streetlight and Maintenance Improvement Districts revenues.
- Schedule 13 is a view of Sources and Uses by fund type and account category.
- Schedule 14 is State of Arizona Auditor General Schedule A which shows the estimated revenues and expenditures.
- Schedule 15 is State of Arizona Auditor General Schedule B which summarizes the tax levy and tax rate information.
- Schedule 16 is State of Arizona Auditor General Schedule C which is a summary of the fund type of revenues other than property taxes.
- Schedule 17 is State of Arizona Auditor General Schedule D which shows the fund type of other financing sources/uses and interfund transfers.
- Schedule 18 is State of Arizona Auditor General Schedule E which summarizes by the department expenditures within each fund type.
- Schedule 19 is State of Arizona Auditor General Schedule F which is a summary of fund expenditures/expenses by department.
- Schedule 20 is State of Arizona Auditor General Schedule G which is a summary of the number of Full-Time Equivalent Employees and estimated Personnel Compensation by fund type.

Schedule 1 - All Funds Summary

FUND NAME	ESTIMATED BALANCE 7/1/21	PROJECTED REVENUES	TRANSFERS IN	TOTAL SOURCES
1 General Fund	$89,473,960	$163,408,621	$9,538,869	$262,421,450
2 Half Cent Sales Tax Fund	$41,678,759	$25,039,191	-	$66,717,950
3 Other Reserve Funds	$4,230,261	$90,000	$3,400,000	$7,720,261
Total General & Other	**$135,382,980**	**$188,537,812**	**$12,938,869**	**$336,859,661**
4 Streets	$11,543,740	$15,482,454	$2,046,837	$29,073,031
5 Streetlight Improvement Districts	$10,347	$1,051,837	-	$1,062,184
6 Maintenance Improvement Districts	$442	$92,089	-	$92,531
7 Transportation Sales Tax Fund	$20,554,017	$15,288,579	-	$35,842,596
8 Development Fee Funds	$38,431,399	$11,068,619	-	$49,500,018
9 Public Housing	-	-	-	-
10 Home and Housing Grants	-	$726,422	-	$726,422
11 Transit	$2,935,095	$735,000	$1,685,260	$5,355,355
12 Attorney Grants	$17	$17,801	-	$17,818
13 Public Safety Grants	$569,452	$540,868	-	$1,110,320
14 Other Grants	$2,730,396	$6,753,989	-	$9,484,385
15 Community Service Grants	$379,794	$653,106	-	$1,032,900
Total Special Revenue Funds	**$77,154,699**	**$52,410,764**	**$3,732,097**	**$133,297,560**
16 Water	$38,617,507	$52,362,291	-	$90,979,798
17 Water Replacement & Reserves	$11,382,671	$1,770,650	$26,000	$13,179,321
18 Water Expansion	$17,699,804	$6,149,573	-	$23,849,377
19 Water Bonds	($15,342,484)	$51,857,201	-	$36,514,717
20 Water Improvement Districts	-	-	-	-
21 Wastewater	$25,335,319	$25,725,825	-	$51,061,144
22 Wastewater Replacement & Reserves	$9,503,357	$286,051	-	$9,789,408
23 Wastewater Expansion	$11,478,759	$2,981,141	-	$14,459,900
24 Wastewater Bonds	($1,553,441)	$6,589,530	-	$5,036,089
25 Wastewater Improvement Districts	-	-	-	-
26 Residential Solid Waste	$6,846,312	$13,365,671	-	$20,211,983
27 Commercial Solid Waste	$1,883,555	$2,581,548	-	$4,465,103
28 Solid Waste Reserves	$1,361,753	$1,853,386	$350,000	$3,565,139
29 Solid Waste Expansion	$30,365	-	-	$30,365
30 Sports Complex Operations/Maintenance	($1,683,927)	$3,264,000	$4,000,000	$5,580,073
31 Sports Complex Equipment Reserves	$790,703	$350,071	-	$1,140,774
Total Enterprise Funds	**$106,350,253**	**$169,136,938**	**$4,376,000**	**$279,863,191**
32 Fleet Maintenance	$74,276	$6,152,236	-	$6,226,512
33 Fleet Reserve	$10,141,016	$3,116,620	$625,721	$13,883,357
34 Insurance Reserve	$24,351,004	$27,590,692	-	$51,941,696
35 Facilities Maintenance	$569,276	$6,805,957	-	$7,375,233
36 Information Technology	$2,589,840	$10,969,243	$980,988	$14,540,071
37 Information Technology Reserve	$700,490	$750,003	$2,167,697	$3,618,190
38 Information Technology Projects	$278,909	-	-	$278,909
Total Internal Service Funds	**$38,704,811**	**$55,384,751**	**$3,774,406**	**$97,863,968**
39 Fireman's Pension	$10,902	$150	$15,300	$26,352
40 Agency Funds	-	-	-	-
Total Trust & Agency Funds	**$10,902**	**$150**	**$15,300**	**$26,352**
41 General Obligation Bonds	($8,123,205)	$64,562,803	-	$56,439,598
42 MDA Bonds	$63,154	-	-	$63,154
43 HURF Bonds	-	-	-	-
44 Capital Projects - Streets/Economic Development	$9,539,411	$1,925,000	-	$11,464,411
45 Improvement Districts	-	-	-	-
46 Facility Projects	-	-	-	-
47 Outside Source Fund	$1,031,686	$5,308,918	-	$6,340,604
Total Capital Projects Funds	**$2,511,046**	**$71,796,721**	**-**	**$74,307,767**
48 General Obligation Bonds	$18,350,072	$20,800,976	-	$39,151,048
49 Other Bonds	$5,105,788	$65,000	$7,576,756	$12,747,544
50 Improvement Districts	-	-	-	-
Total Debt Service Funds	**$23,455,860**	**$20,865,976**	**$7,576,756**	**$51,898,592**
All Funds Total	**$383,570,551**	**$558,133,112**	**$32,413,428**	**$974,117,091**

Schedule 1 - All Funds Summary

OPERATIONS	CAPITAL PROJECTS	LONG-TERM DEBT	CONTINGENCY	TOTAL EXPENDITURE	TRANSFERS OUT	TOTAL USES	ESTIMATED BALANCE 6/30/22	
$175,112,426	$9,254,789	-	$40,000,000	$224,367,215	$5,261,208	$229,628,423	$32,793,027	1
$2,839,873	$1,617,863	-	$20,000,000	$24,457,736	$16,221,211	$40,678,947	$26,039,003	2
-	$6,158,487	-	$250,000	$6,408,487	-	$6,408,487	$1,311,774	3
$177,952,299	**$17,031,139**	**-**	**$60,250,000**	**$255,233,438**	**$21,482,419**	**$276,715,857**	**$60,143,804**	
$11,420,137	$10,850,038	-	$1,500,000	$23,770,175	$118,994	$23,889,169	$5,183,862	4
-	-	-	-	-	$1,046,837	$1,046,837	$15,347	5
-	-	-	-	-	$91,989	$91,989	$542	6
$172,268	$17,962,239	-	$2,600,000	$20,734,507	$6,706,196	$27,440,703	$8,401,893	7
$3,000,000	$11,831,372	-	$1,000,000	$15,831,372	-	$15,831,372	$33,668,646	8
-	-	-	-	-	-	-	-	9
$726,422	-	-	-	$726,422	-	$726,422	-	10
$5,111,458	-	-	-	$5,111,458	$1,460	$5,112,918	$242,437	11
$17,801	-	-	-	$17,801	-	$17,801	$17	12
$606,394	-	-	-	$606,394	-	$606,394	$503,926	13
$3,695,673	$744,741	-	$3,000,000	$7,440,414	$224,497	$7,664,911	$1,819,474	14
$648,200	-	-	-	$648,200	-	$648,200	$384,700	15
$25,398,353	**$41,388,390**	**-**	**$8,100,000**	**$74,886,743**	**$8,189,973**	**$83,076,716**	**$50,220,844**	
$30,398,179	$26,541,082	$9,016,160	$2,500,000	$68,455,421	$266,000	$68,721,421	$22,258,377	16
$1,636,116	$5,000	-	-	$1,641,116	$100,000	$1,741,116	$11,438,205	17
$201,334	$15,915,814	-	-	$16,117,148	$698,900	$16,816,048	$7,033,329	18
-	$36,438,154	-	-	$36,438,154	-	$36,438,154	$76,563	19
-	-	-	-	-	-	-	-	20
$12,442,513	$19,828,737	$4,054,766	$1,500,000	$37,826,016	$323,900	$38,149,916	$12,911,228	21
$60,000	-	-	-	$60,000	-	$60,000	$9,729,408	22
-	$11,418,587	-	-	$11,418,587	-	$11,418,587	$3,041,313	23
-	$5,036,089	-	-	$5,036,089	-	$5,036,089	-	24
-	-	-	-	-	-	-	-	25
$14,415,586	$80,872	-	$650,000	$15,146,458	$350,000	$15,496,458	$4,715,525	26
$2,515,969	$23,989	-	-	$2,539,958	-	$2,539,958	$1,925,145	27
$901,000	-	-	$200,000	$1,101,000	-	$1,101,000	$2,464,139	28
-	-	-	-	-	-	-	$30,365	29
$5,508,808	-	-	$50,000	$5,558,808	-	$5,558,808	$21,265	30
$228,000	-	-	$100,000	$328,000	-	$328,000	$812,774	31
$68,307,505	**$115,288,324**	**$13,070,926**	**$5,000,000**	**$201,666,755**	**$1,738,800**	**$203,405,555**	**$76,457,636**	
$6,226,512	-	-	-	$6,226,512	-	$6,226,512	-	32
$3,180,428	-	-	$100,000	$3,280,428	-	$3,280,428	$10,602,929	33
$27,851,443	-	-	$1,500,000	$29,351,443	-	$29,351,443	$22,590,253	34
$6,817,515	-	-	$50,000	$6,867,515	-	$6,867,515	$507,718	35
$12,270,175	-	-	$50,000	$12,320,175	$1,002,236	$13,322,411	$1,217,660	36
$630,697	$853,239	-	$50,000	$1,533,936	-	$1,533,936	$2,084,254	37
$92,131	-	-	-	$92,131	-	$92,131	$186,778	38
$57,068,901	**$853,239**	**-**	**$1,750,000**	**$59,672,140**	**$1,002,236**	**$60,674,376**	**$37,189,592**	
$15,300	-	-	-	$15,300	-	$15,300	$11,052	39
-	-	-	-	-	-	-	-	40
$15,300	**-**	**-**	**-**	**$15,300**	**-**	**$15,300**	**$11,052**	
-	$56,439,598	-	-	$56,439,598	-	$56,439,598	-	41
-	-	-	-	-	-	-	$63,154	42
-	-	-	-	-	-	-	-	43
-	$4,545,336	-	$1,000,000	$5,545,336	-	$5,545,336	$5,919,075	44
-	-	-	-	-	-	-	-	45
-	-	-	-	-	-	-	-	46
-	$6,340,604	-	-	$6,340,604	-	$6,340,604	-	47
-	**$67,325,538**	**-**	**$1,000,000**	**$68,325,538**	**-**	**$68,325,538**	**$5,982,229**	
-	-	$24,619,487	$3,000,000	$27,619,487	-	$27,619,487	$11,531,561	48
$45,000	-	$7,535,599	-	$7,580,599	-	$7,580,599	$5,166,945	49
-	-	-	-	-	-	-	-	50
$45,000	**-**	**$32,155,086**	**$3,000,000**	**$35,200,086**	**-**	**$35,200,086**	**$16,698,506**	
$328,787,358	**$241,886,630**	**$45,226,012**	**$79,100,000**	**$695,000,000**	**$32,413,428**	**$727,413,428**	**$246,703,663**	

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Estimate	FY 2022 Budget
General Fund						
Taxes						
	Sales Tax-Advertising	$30,202	$38,315	$25,582	$15,000	$30,000
	Sales Tax-Constr Contracting	$5,677,199	$5,059,539	$6,373,160	$6,200,000	$6,000,000
	Sales Tax-Job Printing	$22,952	$16,632	$22,048	$23,000	$23,000
	Sales Tax-Publishing	$63,413	$40,715	$28,129	$20,000	$30,000
	Sales Tax-Transp for Hire	$0	$0	$4,621	$7,148	$0
	Sales Tax-Restaurants/Bars	$8,134,757	$8,329,641	$8,283,755	$8,000,000	$8,262,508
	Sales Tax-Rent/Tangible Prop	$1,146,912	$1,176,964	$1,198,698	$1,210,000	$1,237,225
	Sales Tax-Commercial Rental	$1,803,668	$1,787,140	$1,817,258	$1,850,000	$1,891,625
	Sales Tax-Vehicle Rental	$313	$0	$0	$0	$0
	Sales Tax-Hotels/Motels	$906,571	$1,056,065	$1,027,551	$950,000	$971,375
	Sales Tax-Apts/Rm House/Resid	$1,950,737	$2,025,912	$2,209,092	$2,225,000	$2,298,010
	Sales Tax-Retail	$24,925,101	$26,763,841	$29,239,415	$31,171,012	$31,794,432
	Sales Tax-Amusements	$699,572	$890,048	$693,602	$325,000	$700,000
	Sales Tax-Utilities	$2,700,158	$2,459,021	$2,516,083	$2,700,000	$2,526,000
	Sales Tax-Cable T.V.	$43	$0	$0	$0	$0
	Sales Tax-Telecommunication	$453,353	$387,646	$402,954	$320,000	$400,084
	Sales Tax-Penalties/Interest	$62,554	$106,544	$56,807	$2,000	$75,000
	Sales Tax Recoveries	$187,736	$742,773	$411,493	$165,000	$250,000
	Use Tax	$948,359	$1,249,067	$1,296,543	$1,400,000	$1,431,500
	Property Tax	$2,524,295	$4,169,989	$4,418,893	$4,811,933	$5,165,020
	Govt Prop Lease Excise Tax Rev	$5,969	$5,969	$5,969	$0	$0
	SRP In-lieu Tax	$36,868	$53,930	$53,831	$30,000	$30,000
	Utility Franchise	$3,290,277	$3,262,607	$3,131,342	$3,500,000	$3,536,097
	Cablevision Franchise	$1,657,286	$1,659,902	$1,639,805	$1,700,000	$1,700,000
	Small Cell Annual Fees	$87,768	$3,100	$5,109	$0	$0
	Subtotal - Taxes	**$57,316,062**	**$61,285,361**	**$64,861,739**	**$66,625,093**	**$68,351,876**
Intergovernmental Revenue						
	State Shared Sales Tax	$15,894,140	$17,018,021	$17,079,368	$18,654,149	$19,408,000
	Urban Revenue Sharing	$20,334,388	$20,366,698	$22,275,583	$25,052,808	$22,547,699
	Peoria Distr Share-Pool	$284,189	$114,821	$195,025	$120,205	$242,813
	Intergovtl Participation	$0	$0	$0	$3,001	$0
	Grant Revenue	$14,000	$5,000	$0	$179,771	$0
	Grant Revenue-Comm Svc	$8,026	$8,138	$9,534	$401,315	$0
	Grant Revenue - Federal	$39,855	$0	$60,223	$0	$0
	Auto Lieu Tax	$6,799,997	$7,262,809	$7,313,007	$7,500,000	$7,712,000
	Subtotal - Intergovernmental Revenue	**$43,374,594**	**$44,775,487**	**$46,932,741**	**$51,911,249**	**$49,910,512**
Charges for Service						
	Pawn Shop Transaction Fees	$87,266	$68,281	$47,036	$35,000	$60,000
	Planning Appl/Review Fee	$521,388	$432,677	$347,151	$350,000	$325,000
	Subdiv Final Plat Fee/Appl	$39,421	$68,003	$28,708	$35,389	$36,091
	Engineering Applications	$60,273	$67,872	$62,946	$35,320	$36,859
	Plan Check Fees	$1,170,508	$1,170,366	$1,170,892	$906,136	$906,136
	Water Inspection Fees	$214,953	$290,986	$333,433	$163,782	$186,051
	Sewer Inspection Fees	$150,676	$366,232	$290,925	$206,134	$220,794
	Street Inspection Fees	$420,551	$549,912	$611,320	$309,519	$349,649
	Grading/Drainage Insp Fees	$174,663	$311,027	$292,595	$175,062	$192,239
	Plans/Spec Doc Fees	$7,050	$14,750	$15,350	$7,676	$8,051
	Landscape Fees	$69,280	$91,520	$57,280	$47,627	$49,027
	Eng Plan Check-Grd/Drng	$134,360	$218,310	$164,660	$113,609	$117,634

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Estimate	FY 2022 Budget
	Eng Plan Chk-Offsite Imp	$0	$0	($3,600)	$0	$0
	Eng Plan Chk-Street Light	$28,260	$31,320	$13,520	$16,299	$16,629
	Addressing Fee	$17,775	$36,875	$13,225	$19,190	$19,513
	Water Review Fee-Eng	$66,360	$101,800	$46,490	$52,977	$54,113
	Sewer Review Fee-Eng	$72,260	$103,080	$49,490	$53,643	$54,853
	Street Review Fee-Eng	$131,300	$147,410	$45,080	$76,712	$77,814
	Storm Drainage Report-Eng	$36,336	$53,003	$23,491	$27,583	$28,157
	Traffic Impact Report-Eng	$10,436	$10,568	$4,300	$5,500	$5,605
	Storm Water Mgmt Rpt-Eng	$36,710	$60,320	$21,600	$31,391	$31,919
	Retaining Wall Inspection	$63,203	$91,013	$30,861	$51,226	$50,567
	Retaining Wall Review Fee	$14,000	$12,140	$5,080	$6,318	$6,442
	Traffic Plan Check Fee	$84,710	$96,550	$98,610	$54,344	$60,500
	Concrete Inspection	$292,893	$456,277	$494,766	$256,816	$288,820
	Dry Utility Review	$150,500	$229,150	$208,750	$119,250	$124,353
	Fire-Plans Review Fee	$101,863	$100,270	$78,369	$75,000	$75,000
	Fire-New Bldg Inspection Fee	$35,751	$37,748	$25,540	$30,000	$30,000
	New Const Inspect-After hours	$2,600	$2,700	$2,600	$500	$500
	ALS Ambulance Transport	$2,845,502	$2,180,645	$3,663,552	$4,000,000	$4,859,259
	Expedited Plan Check Fee	$4,560	$2,400	$0	$1,858	$1,858
	Expedited Eng Svc Rev Fees	$36,980	$38,424	$1,440	$19,996	$20,031
	Reimb for O/S Inspec O/T	$25,713	$18,544	$25,000	$9,650	$12,246
	SLID Appl/Process Fee	$7,335	$15,885	$8,775	$8,267	$8,481
	MID Appl/Process Fee	$11,820	$15,540	$8,865	$8,087	$8,304
	CFD Appl/Process Fee	$0	$0	$30,000	$0	$0
	Filming Application and Fees	$0	$100	$100	$0	$0
	Homeowners Assoc Academy Fee	$1,130	$440	$700	$0	$0
	Shopping Cart Retieval Fee Rev	$0	$50	$0	$0	$0
	Advanced Life Support Fees	$307,897	$300,241	$126,123	$75,000	$75,000
	EMS Contract Misc Fees	$373,220	$314,457	$284,744	$275,000	$275,000
	Fire Svc to County Islands	$160,739	$177,487	$208,192	$160,000	$180,000
	Fire EMT Services	$24,751	$5,359	$0	$0	$0
	Fire- Commercial Inspections	$398,566	$469,115	$425,294	$425,000	$375,000
	Fire-Resale Revenue	$6,348	$4,712	$3,242	$7,000	$7,000
	Swimming Pool Fees	$331,428	$302,642	$147,416	$267,331	$435,660
	Swim Pool Admin Fees-Txb	$1,265	$1,240	$185	$56	$0
	Library non-fine revenues	$0	$0	($155)	$0	$0
	Rec Revenue-Outdoor	$3,608	$1,700	$765	$625	$5,877
	Rec Revenue-AM/PM Program	$2,372,812	$2,530,763	$2,271,822	$1,100,000	$2,496,452
	Rec Revenue-Tot Time Prog	$470,481	$505,144	$350,346	$186,404	$569,926
	Rec Revenue-Summer Rec Prg	$125,281	$93,187	$31,752	$43,410	$188,937
	Rec Revenue-Summer Camp	$840,061	$864,453	$490,764	$479,859	$1,061,141
	Recreational Revenue	$881	$1,771	$477	$0	$0
	Rec Revenue-SIC - Adult	$18,215	$20,340	$12,862	$3,500	$21,622
	Rec Revenue-SIC - Youth	$126,429	$121,649	$81,149	$22,500	$108,300
	Rec Revenue-Sports Programs - Adult	$269,266	$214,617	$152,562	$226,945	$272,015
	Rec Revenue-Sports Programs - Youth	$329,758	$300,935	$166,118	$132,300	$511,397
	Rec Revenue-Senior Program	$81,031	$76,682	$63,514	$5,000	$66,029
	Rec Revenue-Adapt Rec Prog	$68,106	$84,355	$62,682	$5,000	$57,566
	Rec Revenue-Special Events	$201,470	$206,021	$138,883	$20,000	$285,000
	Rec Revenue-Teen Program	$71,834	$46,904	$12,977	$15,000	$77,016
	Rio Vista Rec Center Memberships	$702,645	$699,241	$499,446	$80,000	$927,754
	Rio Vista Retail Sales	$42	$28	$9	$0	$0

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Estimate	FY 2022 Budget
	Rio Vista Program Revenues	$13,865	$5,236	$40,346	$10,000	$110,447
	Library Copy/Print Fees - Main	$14,826	$13,898	$10,193	$2,000	$11,000
	Library Copy/Print Fees - Branch	$8,031	$8,968	$4,536	$1,200	$6,500
	Prfrmg Arts Ctr-Beverage sales	$1,735	$2,421	$0	$0	$0
	Recycling Program Revenue	$7,488	$7,471	$7,857	$5,000	$5,000
	Fees for General Services	$8,538	$7,504	$7,706	$5,610	$5,875
	Fees for Gen Svcs-Fire	$229,647	$229,587	$2,185	$4,125	$0
	Fees for General Svcs-Police	$47,347	$50,051	$52,905	$45,000	$45,000
	Filing-Election Argument Fee	$0	$0	$0	$400	$0
	Lien Filing Fees	$1,385	$1,471	$771	$277	$0
	In Kind Revenues	$4,800	$2,800	$1,600	$0	$0
	Ticket Sales-Other	$4,069	$13,183	$4,574	$0	$0
	Allocated Interdept Svc Chrgs	$15,165,568	$15,788,868	$15,553,913	$16,231,480	$16,622,348
	CIP Engineering Charges	$1,627,017	$1,604,320	$1,650,000	$2,500,000	$2,699,602
	CIP Finance Charges	$120,000	$58,154	$60,000	$60,000	$120,000
	Subtotal - Charges for Service	**$31,668,835**	**$32,629,160**	**$31,246,651**	**$29,704,883**	**$35,944,959**
Licenses & Permits						
	Bldg Permit & Insp-Commercial	$489,203	$597,317	$430,194	$551,279	$552,912
	Bldg Permit & Insp-Residential	$3,154,257	$2,878,387	$2,756,494	$2,228,543	$2,228,543
	Occupational Business License	$226,123	$217,984	$218,510	$200,000	$200,000
	Bingo License Fees	$5	$10	$15	$0	$0
	Sales Tax Licenses	$1,052,503	$1,197,160	$907,817	$1,000,000	$900,000
	Fire Code Revenues	$65,710	$74,951	$57,601	$50,000	$50,000
	Liquor Licenses and Permits	$88,689	$88,197	$85,765	$90,000	$90,000
	Alarm Permits	$59,509	$74,368	$79,126	$85,000	$70,000
	Utility Revocable Permits	$215,796	$505,403	$344,996	$263,012	$298,833
	Park Permits-Sports Prg	$39,504	$36,864	$23,961	$30,000	$47,944
	Field Permits-Sports Prg	$38,841	$42,250	$20,604	$35,000	$43,149
	Off-Track Betting License	$600	$0	$0	$500	$500
	Pool Drainage Permits	$74,502	$0	$0	$0	$0
	Telecommunications License	$4,000	$8,000	$4,000	$4,000	$0
	Court Fines and Forfeitures	$635,529	$695,854	$445,848	$460,000	$689,000
	Traffic School Receipts	$496,044	$398,149	$258,588	$180,000	$331,000
	Code Enforcement Fines	$662	$22,363	$12,267	$30,000	$1,500
	Deferred Prosecution Fees	$50,700	$58,790	$65,509	$40,000	$40,000
	Incarceration Fees	$111,262	$118,342	$99,540	$70,000	$117,000
	Court Enhancement Fee	$0	$0	($9,449)	$0	$0
	Enhanced School Zone Fines	$424	$537	$663	$500	$500
	Red Light Process Svc Fee	$0	$0	$0	$70	$0
	Court Fines-Public Safety-PD	$53,019	$104,667	$69,768	$60,000	$60,000
	Court Fines-Public Safety-Attorney	$17,013	$30,166	$33,318	$15,000	$15,000
	Court Fines-Police-Safety Equipment	$14,285	$16,260	$14,203	$10,000	$15,000
	Library Fines and Forfeitures - Main	$46,672	$43,495	$32,272	$6,000	$42,000
	Library Fines and Forfeitures - Branch	$49,506	$50,597	$35,202	$6,000	$47,000
	False Alarm Fines-Police	$70,310	$81,570	$104,764	$110,000	$75,000
	PD Impound Admin Fee	$182,878	$152,619	$87,269	$75,000	$120,000
	Subtotal - Licenses & Permits	**$7,237,544**	**$7,494,298**	**$6,178,844**	**$5,599,904**	**$6,034,881**
Rents						
	General Rent Revenue	$39,757	$39,735	$41,942	$40,000	$40,000
	Rio Vista Ramada Rentals	$55,786	$50,369	$25,825	$15,000	$65,000
	Pioneer Park Ramada Rentals	$42,599	$42,419	$29,047	$11,800	$44,000
	Paloma Park Ramada Rentals	$0	$0	$0	$20,000	$30,000

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Estimate	FY 2022 Budget
	Rio Vista Field Permits/Rental	$152,795	$137,600	$76,692	$110,000	$130,000
	Pioneer Park Field Permits/Rental	$193,450	$196,316	$108,064	$135,000	$190,000
	Trails Permits/Rental	$0	$7,429	$7,919	$6,000	$5,000
	Paloma Park Field Permit/Rental	$0	$0	$0	$20,000	$135,000
	Rio Vista Concessions Rent	$25,062	$26,694	$20,702	$11,300	$25,000
	Pioneer Park Concessions Rent	$32,211	$26,122	$20,682	$12,300	$25,000
	Paloma Park Concession Rent	$0	$0	$0	$4,000	$20,000
	Rio Vista Rec Center Rentals	$139,502	$164,454	$119,389	$20,000	$272,346
	Rent Rev-Swim Pool	$18,131	$18,832	$18,096	$9,817	$15,999
	Rent Rev-Comm Center	$39,333	$27,573	$14,557	$5,000	$25,000
	Rent Revenue - Salty Senoritas	$17,595	$0	$0	$0	$0
	Rent Revenue - Alter Group	$172,776	$177,095	$181,523	$175,000	$175,000
	Rent-AZ Broadway Theater(KLOS)	$53,363	$53,773	$53,568	$50,000	$50,000
	Rent Revenue - Arts Ctr Ticket Surchrg	$20,587	$19,750	$11,096	$3,391	$0
	Subtotal - Rents	**$1,002,948**	**$988,161**	**$729,100**	**$648,608**	**$1,247,345**
Interest Income						
	Interest Income	$836,872	$1,302,115	$1,475,918	$1,200,000	$1,210,000
Miscellaneous Income						
	Misc Police Revenues	$265,439	$197,198	$174,653	$150,000	$150,000
	Reimb Revenue-General	$42,849	$31,522	$15,798	$47,000	$426,048
	State Fire Reimbursement	$682,800	$589,219	$6,549	$100,000	$100,000
	Reimbursement-Jury Duty	$123	$516	$36	$0	$0
	Reimbursement for O/T	$4,815	$2,481	$450	$2,500	$2,500
	Reimb-Damage to City Prop.	$0	$0	$112	$0	$0
	Reimb-Comm Svcs	$18,814	$6,893	$4,186	$250	$500
	Reimbursement-Recording Fees	$54	$0	$0	$0	$0
	Reimb Rev-Empl Overpymt	$0	$126	$0	$0	$0
	Contributions - General	$1,500	$0	$0	$0	$0
	Cash Over/Short	$1,434	$0	$2,588	$308	$0
	Cash Over/Short-Comm Svcs	($80)	$0	$0	$0	$0
	Misc A/R Penalties	$6,008	$2,729	$1,896	$5,000	$5,000
	Auction Proceeds	$5,386	$5,170	$3,076	$5,000	$5,000
	Other Revenue	$2,169,558	$102,164	$36,933	$527,608	$20,000
	Subtotal - Miscellaneous Income	**$3,198,700**	**$938,018**	**$246,277**	**$837,666**	**$709,048**
	Total - General Fund	**$144,635,555**	**$149,412,599**	**$151,671,270**	**$156,527,403**	**$163,408,621**
Half-Cent Sales Tax Fund						
Taxes						
	Sales Tax-Advertising	$16,823	$19,161	$12,793	$7,500	$15,000
	Sales Tax-Constr Contracting	$3,153,612	$2,530,326	$3,187,152	$3,100,000	$1,550,000
	Sales Tax-Job Printing	$9,707	$8,318	$11,026	$11,500	$11,500
	Sales Tax-Publishing	$36,167	$20,362	$14,067	$10,000	$15,000
	Sales Tax-Transp for Hire	$0	$0	$2,311	$3,574	$0
	Sales Tax-Restaurants/Bars	$2,254,841	$2,082,760	$2,071,228	$2,000,000	$2,065,627
	Sales Tax-Rent/Tangible Prop	$637,032	$588,608	$599,457	$605,000	$618,612
	Sales Tax-Commercial Rental	$1,005,065	$893,760	$908,789	$925,000	$945,812
	Sales Tax-Vehicle Rental	$156	$0	$0	$0	$0
	Sales Tax-Hotels/Motels	$116,987	$78,244	$114,186	$105,555	$105,555
	Sales Tax-Apts/Rm House/Resid	$1,055,720	$1,013,203	$1,104,730	$1,112,500	$1,149,005
	Sales Tax-Retail	$14,499,020	$13,275,825	$14,597,833	$15,585,505	$15,897,216

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Estimate	FY 2022 Budget
	Sales Tax-Amusements	$199,644	$222,548	$173,425	$112,500	$175,000
	Sales Tax-Utilities	$1,460,974	$1,229,511	$1,258,042	$1,250,000	$1,263,000
	Sales Tax-Cable T.V.	$22	$0	$0	$0	$0
	Sales Tax-Telecommunication	$256,267	$193,866	$201,513	$205,000	$207,114
	Sales Tax-Penalties/Interest	$36,742	$52,237	$28,015	$17,500	$37,500
	Sales Tax Recoveries	$120,247	$367,687	$180,054	$125,000	$125,000
	Use Tax	$569,715	$624,659	$648,388	$700,000	$715,750
	Subtotal - Taxes	**$25,428,740**	**$23,201,076**	**$25,113,008**	**$25,876,134**	**$24,896,691**
	Interest Income					
	Interest Income	$107,863	$256,640	$333,345	$150,000	$142,500
	Miscellaneous Income					
	Reimb Revenue-General	$20,119	$10,000	$10,000	$441,635	$0
	Auction Proceeds	$102	$0	$0	$0	$0
	Other Revenue	$3,500	$0	$0	$0	$0
	Subtotal - Miscellaneous Income	**$23,722**	**$10,000**	**$10,000**	**$441,635**	**$0**
	Total - Half-Cent Sales Tax Fund	**$25,560,325**	**$23,467,716**	**$25,456,353**	**$26,467,770**	**$25,039,191**
Transportation Sales Tax Fund						
	Taxes					
	Sales Tax-Advertising	$10,095	$11,498	$7,677	$4,500	$9,000
	Sales Tax-Constr Contracting	$1,892,394	$1,518,448	$1,912,431	$1,860,000	$930,000
	Sales Tax-Job Printing	$5,825	$5,069	$6,616	$6,900	$6,900
	Sales Tax-Publishing	$21,703	$12,219	$8,441	$6,000	$9,000
	Sales Tax-Transp for Hire	$0	$0	$1,387	$2,145	$0
	Sales Tax-Restaurants/Bars	$1,352,135	$1,248,816	$1,242,041	$1,200,000	$1,239,376
	Sales Tax-Rent/Tangible Prop	$382,265	$353,215	$359,712	$363,000	$371,168
	Sales Tax-Commercial Rental	$603,109	$536,331	$545,334	$555,000	$567,488
	Sales Tax-Vehicle Rental	$94	$0	$0	$0	$0
	Sales Tax-Hotels/Motels	$140,305	$123,979	$136,955	$126,667	$129,517
	Sales Tax-Apts/Rm House/Resid	$633,506	$608,012	$662,778	$667,500	$689,403
	Sales Tax-Retail	$8,885,451	$8,161,988	$8,957,704	$9,351,304	$9,538,330
	Sales Tax-Amusements	$119,719	$133,442	$103,998	$67,500	$105,000
	Sales Tax-Utilities	$876,584	$737,706	$754,825	$750,000	$757,800
	Sales Tax-Cable T.V.	$13	$0	$0	$0	$0
	Sales Tax-Telecommunication	$153,778	$116,337	$120,922	$123,000	$124,269
	Sales Tax-Penalties/Interest	$0	$0	$0	$10,500	$22,500
	Sales Tax Recoveries	$72,114	$220,582	$108,128	$75,000	$75,000
	Use Tax	$341,870	$374,848	$389,072	$420,000	$429,450
	Subtotal - Taxes	**$15,490,962**	**$14,162,491**	**$15,318,022**	**$15,589,016**	**$15,004,201**
	Interest Income					
	Interest Income	$336,231	$521,801	$454,888	$250,000	$284,378
	Miscellaneous Income					
	Reimb Revenue-General	$136,456	$176,184	$57,169	$0	$0
	Total - Transportation Sales Tax Fund	**$15,963,648**	**$14,860,477**	**$15,830,079**	**$15,839,016**	**$15,288,579**

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Estimate	FY 2022 Budget
Information Technology Fund						
Charges for Service						
	Interdepartmental Svc Chg	$9,418,275	$9,389,018	$9,398,000	$9,985,719	$10,954,243
Interest Income						
	Interest Income	$20,532	$44,044	$58,402	$42,000	$15,000
Miscellaneous Income						
	Reimb Revenue-General	$14,567	$10,124	$20,427	$0	$0
	Contributions - General	$0	$2,058,640	$0	$0	$0
	Subtotal - Miscellaneous Income	**$14,567**	**$2,068,764**	**$20,427**	**$0**	**$0**
	Total - Information Technology Fund	**$9,453,375**	**$11,501,826**	**$9,476,829**	**$10,027,719**	**$10,969,243**
Economic Development Reserve Fund						
Interest Income						
	Interest Income	$64,486	$95,121	$90,897	$80,000	$80,000
Total - Economic Development Reserve Fund		**$64,486**	**$95,121**	**$90,897**	**$80,000**	**$80,000**
Information Technology Reserve Fund						
Charges for Service						
	Interdepartmental Svc Chg	$753,831	$750,010	$766,049	$760,863	$750,003
Interest Income						
	Interest Income	$19,694	$43,351	$44,140	$25,000	$0
Miscellaneous Income						
	Auction Proceeds	$20,480	$11,262	$15,320	$8,155	$0
Total - Information Technology Reserve Fund		**$794,005**	**$804,623**	**$825,509**	**$794,018**	**$750,003**
Facilities Fund						
Charges for Service						
	Recycling Program Revenue	$0	$0	$0	$2,403	$0
	Interdepartmental Svc Chg	$6,307,548	$6,105,740	$6,855,940	$6,857,384	$6,797,957
	Subtotal - Charges for Service	**$6,307,548**	**$6,105,740**	**$6,855,940**	**$6,859,787**	**$6,797,957**
Interest Income						
	Interest Income	$4,312	$4,518	$6,924	$9,200	$8,000
Miscellaneous Income						
	Reimb Revenue-General	$0	$0	$246	$128	$0
	Auction Proceeds	$1,505	$0	$4,129	$0	$0
	Subtotal - Miscellaneous Income	**$1,505**	**$0**	**$4,375**	**$128**	**$0**
	Total - Facilities Fund	**$6,313,365**	**$6,110,259**	**$6,867,239**	**$6,869,115**	**$6,805,957**

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Estimate	FY 2022 Budget
Fleet Maintenance Fund						
Charges for Service						
	Interdepartmental Svc Chg	$5,269,581	$5,330,648	$5,390,357	$6,000,000	$6,152,236
Interest Income						
	Interest Income	$4,295	$6,406	$3,353	$4,300	$0
Miscellaneous Income						
	Reimb Revenue-General	$338	$75	$460	$22,023	$0
	Total - Fleet Maintenance Fund	**$5,274,214**	**$5,337,130**	**$5,394,170**	**$6,026,323**	**$6,152,236**
Fleet Reserve Fund						
Charges for Service						
	Interdepartmental Svc Chg	$2,238,831	$2,293,918	$2,552,103	$2,698,448	$2,936,620
Interest Income						
	Interest Income	$104,984	$185,752	$225,564	$140,000	$145,000
Miscellaneous Income						
	Contributions - General	$0	$584,841	$0	$0	$0
	Auction Proceeds	$79,203	$35,989	$13,881	$42,661	$35,000
	Subtotal - Miscellaneous Income	**$79,203**	**$620,830**	**$13,881**	**$42,661**	**$35,000**
	Total - Fleet Reserve Fund	**$2,423,018**	**$3,100,500**	**$2,791,547**	**$2,881,109**	**$3,116,620**
Debt Service Fund						
Taxes						
	Property Tax	$16,511,044	$16,600,691	$17,559,797	$19,081,804	$20,481,976
	SRP In-lieu Tax	$121,276	$213,862	$213,469	$244,000	$244,000
	Subtotal - Taxes	**$16,632,320**	**$16,814,553**	**$17,773,266**	**$19,325,804**	**$20,725,976**
Interest Income						
	Interest Income	$304,749	$350,061	$337,994	$140,000	$140,000
Miscellaneous Income						
	Reimb Revenue-General	$0	$207,472	$136,388	$67,318	$0
Bond Proceeds						
	Proceeds of Refunding Bonds	$28,975,000	$0	$0	$0	$0
	Total - Debt Service Fund	**$45,912,069**	**$17,372,085**	**$18,247,648**	**$19,533,122**	**$20,865,976**
Bond Fund						
Interest Income						
	Interest Income	$108,385	$49,183	$480,253	$150,000	$57,711
Miscellaneous Income						
	Reimb Revenue-General	$0	$0	$0	$0	$2,395,000

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Estimate	FY 2022 Budget
	Miscellaneous Income					
	Reimb Revenue-General	$25,238	$0	$0	$0	$0
	Bond Proceeds					
	Bond Proceeds	$0	$30,420,000	$0	$0	$85,756,823
	Bond Proceeds -	$0	$3,146,339	$0	$0	$0
	Loan Proceeds	$6,523,217	$0	$3,000,000	$15,894,635	$34,800,000
	Subtotal - Bond Proceeds	**$6,523,217**	**$33,566,339**	**$3,000,000**	**$15,894,635**	**$120,556,823**
	Total - Bond Fund	**$6,656,839**	**$33,615,522**	**$3,480,253**	**$16,044,635**	**$123,009,534**
Commercial Sanitation Fund						
	Charges for Service					
	Utility Late Fee Charges	$1,418	$1,412	$1,071	$800	$1,600
	Field Trip Svc Fee-Utilities	$21,125	$21,853	$22,380	$24,000	$22,000
	Commercial Sanitation Fees	$932,579	$1,038,045	$967,322	$1,154,232	$1,265,760
	Roll-Off Sanitation Fees	$612,287	$596,475	$649,788	$689,000	$658,188
	San Fees-Comm Multi-Fam Clc	$541,100	$515,988	$529,368	$458,000	$500,000
	Commercial Recycling Fees	$105,837	$89,449	$97,722	$95,372	$104,000
	Commercial Special Hauls	($150)	$0	$0	$0	$0
	Subtotal - Charges for Service	**$2,214,196**	**$2,263,222**	**$2,267,650**	**$2,421,404**	**$2,551,548**
	Interest Income					
	Interest Income	$23,553	$31,905	$32,247	$30,000	$30,000
	Miscellaneous Income					
	Reimb Revenue-General	$4,364	$0	$271	$0	$0
	Total - Commercial Sanitation Fund	**$2,242,113**	**$2,295,126**	**$2,300,168**	**$2,451,404**	**$2,581,548**
Residential Sanitation Fund						
	Charges for Service					
	Utility Late Fee Charges	$37,329	$39,042	$20,527	$0	$27,000
	Recycling Program Revenue	$138,035	$10,011	$10,036	$0	$0
	Special Haul Fees	$27,020	$51,750	$25,225	$20,667	$33,000
	San Fees-Res Multi-Fam Clc	$148,579	$149,892	$164,088	$0	$0
	San Fees-Automated Clc	$6,924,256	$7,023,917	$7,832,425	$12,159,895	$13,049,284
	Residential Recycling Fees	$2,671,429	$3,280,209	$3,352,792	$0	$0
	Multi-Family Resid Recycling	$55,666	$61,544	$63,180	$0	$0
	Allocated Interdept Svc Chrgs	$111,000	$108,250	$112,000	$128,351	$127,778
	Subtotal - Charges for Service	**$10,113,314**	**$10,724,616**	**$11,580,273**	**$12,308,913**	**$13,237,062**
	Interest Income					
	Interest Income	$92,306	$119,921	$121,647	$94,000	$128,609
	Miscellaneous Income					
	Reimb Revenue-General	$106	$50	$0	$0	$0
	Total - Residential Sanitation Fund	**$10,205,726**	**$10,844,587**	**$11,701,920**	**$12,402,913**	**$13,365,671**

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Estimate	FY 2022 Budget
Sanitation Equipment Reserve Fund						
Charges for Service						
	Interdepartmental Svc Chg	$1,205,847	$1,318,776	$1,647,892	$1,684,345	$1,826,386
Interest Income						
	Interest Income	$26,178	$35,618	$43,536	$17,000	$17,000
Miscellaneous Income						
	Auction Proceeds	$15,510	$25,980	$0	$10,000	$10,000
Total - Sanitation Equipment Reserve Fund		**$1,247,535**	**$1,380,373**	**$1,691,428**	**$1,711,345**	**$1,853,386**
Sports Complex Fund						
Charges for Service						
	Sports Complex Program Revenue	$31,235	$16,712	$14,184	$0	$15,000
	Recycling Program Revenue	$0	$1,472	$0	$0	$0
	In Kind Revenues	$12,500	$16,000	$16,000	$0	$0
	Ticket Sales-Spring Trg	$660,676	$628,422	$334,546	$120,000	$745,000
	Ticket Sales- Facility Surchg	$0	$154,054	$78,176	$34,000	$170,000
	Ticket Sales- Non Gen Admiss Surchg	$13,750	$105,461	$34,257	$10,000	$50,000
	Ticket.com Annual Fee	$0	$10,000	$10,000	$2,000	$10,000
	Ticket.com Convenience Fee	$0	$24,377	$16,106	$7,000	$35,000
	Program Sales	$49	$0	$0	$0	$0
	Adv Sales-BB Std/Sp Trng	$261,405	$238,245	$200,059	$55,000	$275,000
	Adv Sales-BB Std-Non Sp Trn	$0	$0	$2,250	$0	$5,000
	Adv Sales - Pylon Signs	$16,618	$87,719	$35,000	$50,000	$50,000
	Interdepartmental Svc Chg	$103,004	$119,339	$119,485	$105,791	$114,571
	Subtotal - Charges for Service	**$1,099,237**	**$1,401,800**	**$860,063**	**$383,791**	**$1,469,571**
Rents						
	General Rent Revenue	$57,358	$48,269	$44,927	$60,000	$74,000
	Genl Rent Rev-Sp Cmplx	$84,092	$79,977	$88,937	$10,000	$90,000
	Rent Revenue - Chili Davis	$41,829	$54,946	$45,789	$54,946	$40,000
	Rent Rev-Fields	$373,149	$282,859	$290,491	$225,000	$300,000
	Rent Rev-Fld/Clh/Padres	$0	$94,668	$99,337	$105,000	$95,000
	Rent Rev-Fld/Clh/Mariners	$0	$229,357	$168,065	$105,000	$130,000
	Rent Rev-Stadium	$46,934	$63,627	$70,714	$25,000	$50,000
	Rent Rev-Novelties/Sp Tr	$270,013	$263,400	$123,504	$52,000	$260,000
	Rent Rev/Stad Concssn/Sp Tr	$803,770	$742,032	$443,615	$100,000	$805,000
	Rent Rev/Stad Conc/Non Sp Tr	$54,287	$66,888	$46,290	$10,000	$65,000
	Rent Rev-Parking/Sp Tr	$220,609	$191,126	$114,183	$0	$210,000
	Rent Rev-Parking/Non Sp Tr	$23,043	$0	$0	$0	$0
	Subtotal - Rents	**$1,975,083**	**$2,117,149**	**$1,535,851**	**$746,946**	**$2,119,000**
Interest Income						
	Interest Income	$27,813	$40,255	$31,223	$24,000	$25,500
Miscellaneous Income						
	Reimb Revenue-General	$51,357	$5,189	$0	$0	$0
	Auction Proceeds	$0	$3,887	$2,296	$0	$0
	Other Revenue	$0	$1,150	$288,060	$0	$0
	Subtotal - Miscellaneous Income	**$51,357**	**$10,226**	**$290,356**	**$0**	**$0**

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Estimate	FY 2022 Budget
	Total - Sports Complex Fund	**$3,153,489**	**$3,569,431**	**$2,717,493**	**$1,154,737**	**$3,614,071**
Streets Fund						
Taxes						
	Sales Tax-Utilities	$4,383,747	$3,689,379	$3,774,814	$3,750,000	$3,789,000
	Sales Tax Recoveries	$0	$0	($64,722)	$0	$0
	Subtotal - Taxes	**$4,383,747**	**$3,689,379**	**$3,710,092**	**$3,750,000**	**$3,789,000**
Intergovernmental Revenue						
	Highway User Revenue	$10,705,087	$11,489,891	$11,455,659	$11,077,622	$11,409,951
Charges for Service						
	Recycling Program Revenue	$0	$0	$715	$0	$0
	Street Cut Surcharge	$29,060	$36,109	$15,060	$15,000	$10,000
	Fog Seal Revenues	$219,132	$168,231	$182,882	$25,000	$25,000
	Allocated Interdept Svc Chrgs	$295,000	$0	$100,000	$100,000	$100,000
	CIP Engineering Charges	$6,930	$540	$0	$0	$0
	Subtotal - Charges for Service	**$550,122**	**$204,880**	**$298,657**	**$140,000**	**$135,000**
Interest Income						
	Interest Income	$250,570	$348,197	$309,070	$350,000	$148,503
Miscellaneous Income						
	Reimb Revenue-General	$0	$209,020	$0	$0	$0
	Reimbursement-Jury Duty	$312	$0	$0	$0	$0
	Other Revenue	$0	$0	$2,256	$0	$0
	Subtotal - Miscellaneous Income	**$312**	**$209,020**	**$2,256**	**$0**	**$0**
	Total - Streets Fund	**$15,889,838**	**$15,941,367**	**$15,775,734**	**$15,317,622**	**$15,482,454**
Transit Fund						
Intergovernmental Revenue						
	Intergovtl Participation	$0	$380,268	$0	$260,000	$0
	Grant Revenue	$465,308	$445,245	$468,709	$617,316	$425,000
	Grant Revenue - Federal	$132,335	$108,489	$158,995	$705,235	$0
	Subtotal - Intergovernmental Revenue	**$597,643**	**$934,002**	**$627,704**	**$1,582,551**	**$425,000**
Charges for Service						
	Transit Collections	$26,208	$32,987	$22,429	$25,000	$25,000
	Advertising-Bus Shelters	$4,100	$13,083	$34,863	$20,000	$20,000
	Subtotal - Charges for Service	**$30,307**	**$46,070**	**$57,292**	**$45,000**	**$45,000**
Interest Income						
	Interest Income	$24,213	$60,740	$53,687	$40,000	$40,000
Miscellaneous Income						
	Reimb Revenue-General	$0	$240,600	$247,100	$241,110	$225,000
	Contributions - General	$500	$0	$0	$0	$0
	Auction Proceeds	$0	$0	$0	$7,875	$0
	Subtotal - Miscellaneous Income	**$500**	**$240,600**	**$247,100**	**$248,985**	**$225,000**
	Total - Transit Fund	**$652,663**	**$1,281,412**	**$985,783**	**$1,916,536**	**$735,000**

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Estimate	FY 2022 Budget
Wastewater Fund						
Charges for Service						
	Utility Late Fee Charges	$63,070	$67,320	$34,421	$0	$45,000
	Wastewater Fees	$19,483,528	$22,007,174	$22,088,381	$22,542,186	$24,004,998
	EPA Mandate Fee	$879,273	$983,627	$1,000,707	$975,161	$1,031,108
	Interdepartmental Svc Chg	$113,161	$120,626	$118,238	$161,507	$145,051
	Allocated Interdept Svc Chrgs	$707,252	$759,875	$543,729	$696,869	$576,869
	Subtotal - Charges for Service	**$21,246,284**	**$23,938,622**	**$23,785,477**	**$24,375,723**	**$25,803,026**
Interest Income						
	Interest Income	$239,776	$444,745	$492,571	$351,000	$188,850
Miscellaneous Income						
	Reimb Revenue-General	$12,187	$16,719	$14,427	$20,000	$20,000
	Donations of Capital Assets	$0	$0	$3,111,790	$0	$0
	Auction Proceeds	$7,571	$1,259	$3,814	$0	$0
	Subtotal - Miscellaneous Income	**$19,758**	**$17,978**	**$3,130,030**	**$20,000**	**$20,000**
Bond Proceeds						
	Proceeds of Refunding Bonds	$0	$0	$0	$330,225	$0
	Total - Wastewater Fund	**$21,505,817**	**$24,401,345**	**$27,408,079**	**$25,076,948**	**$26,011,876**
Water Fund						
Charges for Service						
	Non-Potable Water Fees	$260,121	$206,125	$206,256	$226,687	$236,894
	Reclaimed Water Fees	$797,182	$658,440	$727,955	$716,861	$749,931
	Water Fees	$42,604,014	$39,883,770	$43,241,624	$48,000,000	$47,533,095
	Utility Late Fee Charges	$99,856	$91,872	$48,181	$0	$62,162
	New Service Fee-Water	$547,870	$511,078	$530,910	$572,584	$572,584
	Water Meter Charges	$370,437	$400,931	$422,872	$663,390	$663,390
	Disconnect/Reconnect Fees	$207,039	$211,790	$139,320	$203,810	$203,810
	Damaged Property Fees	$28,092	$20,405	$6,734	$5,624	$5,624
	Utility Delinquent Letter Fee	$50,813	$49,270	$32,863	$0	$48,131
	Utilities Tampering Fees	$7,040	$7,470	$3,670	$200	$5,479
	Field Trip Svc Fee-Utilities	$14,050	$15,620	$11,110	$1,600	$16,068
	Quintero WTP Fees	$256,800	$256,800	$256,800	$256,800	$256,800
	Recycling Program Revenue	$0	$4,904	$2,196	$0	$0
	Fees for General Services	$0	$24,054	$21,426	$25,000	$25,000
	Lien Filing Fees	$0	$995	$1,515	$1,500	$1,500
	Interdepartmental Svc Chg	$103,057	$119,996	$127,289	$150,280	$155,260
	Allocated Interdept Svc Chrgs	$12,235	$17,670	$47,340	$0	$42,457
	Subtotal - Charges for Service	**$45,358,606**	**$42,481,190**	**$45,828,061**	**$50,824,336**	**$50,578,185**
Interest Income						
	Interest Income	$484,124	$745,633	$715,909	$289,000	$278,366
Miscellaneous Income						
	Reimb Revenue-General	$2,001,470	$1,629,693	$1,603,609	$1,588,340	$1,800,000
	Contributions - General	$0	$339,096	$0	$0	$0
	Donations of Capital Assets	$0	$0	$3,936,692	$0	$0
	Auction Proceeds	$13,129	$8,353	$0	$10,000	$10,000
	Subtotal - Miscellaneous Income	**$2,014,599**	**$1,977,142**	**$5,540,301**	**$1,598,340**	**$1,810,000**

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Estimate	FY 2022 Budget
	Bond Proceeds					
	Proceeds of Refunding Bonds	$0	$0	$0	$39,775	$0
	Total - Water Fund	**$47,857,329**	**$45,203,965**	**$52,084,272**	**$52,751,451**	**$52,666,551**
Impact Fees Fund						
	Charges for Service					
	Neighborhood Park Dev Fees	$1,324,583	$1,180,696	$1,362,779	$1,373,762	$1,282,637
	Law Enforcement Dev Fees	$852,915	$944,456	$775,673	$795,605	$1,210,955
	Fire & Emergency Dev Fees	$678,750	$781,697	$802,126	$1,500,000	$1,823,168
	Streets Dev Fee	$6,571,238	$7,764,138	$7,497,321	$6,188,274	$6,802,323
	Water Expansion Fees	$3,539,789	$3,879,987	$4,113,375	$5,315,009	$4,823,728
	Water Resource Project Fee	$1,133,298	$1,225,586	$988,022	$806,212	$684,010
	Wastewater Expansion Fees	$1,361,338	$1,424,243	$1,810,416	$3,190,195	$2,911,021
	Subtotal - Charges for Service	**$15,461,911**	**$17,200,804**	**$17,349,712**	**$19,169,057**	**$19,537,842**
	Interest Income					
	Interest Income	$863,427	$1,545,446	$1,169,721	$663,273	$661,491
	Miscellaneous Income					
	Reimb Revenue-General	$0	$0	$0	$85	$0
	Total - Impact Fees Fund	**$16,325,338**	**$18,746,250**	**$18,519,433**	**$19,832,415**	**$20,199,333**
Improvement District Fund						
	Interest Income					
	Interest Income	$14,078	$0	$0	$0	$0
	Total - Improvement District Fund	**$14,078**	**$0**	**$0**	**$0**	**$0**
Insurance Reserve Fund						
	Charges for Service					
	Employee Health Ins Contrib	$2,504,633	$2,669,277	$200	$2,991,200	$3,150,000
	COBRA Health Ins Contrib	$254,321	$323,708	$307,465	$233,336	$250,000
	Employee Dental Ins Contrib	$359,559	$362,870	$0	$390,000	$390,000
	COBRA Dental Ins Contributions	$13,881	$17,736	$17,010	$20,000	$15,000
	Interdepartmental Svc Chg	$2,638,375	$2,632,064	$2,598,437	$2,483,804	$2,498,886
	Employer Dental Ins Contrib	$156,604	$168,654	$0	$185,000	$200,000
	Employer Health Ins Contrib	$12,584,741	$14,031,227	$0	$15,908,438	$17,250,000
	Employer Dental Ins Contrib	$588,788	$607,228	$0	$685,000	$685,000
	Employer Workers Comp Contrib	$2,018,528	$2,023,164	$2,346,694	$2,681,594	$2,756,806
	Subtotal - Charges for Service	**$21,119,431**	**$22,835,929**	**$5,269,806**	**$25,578,372**	**$27,195,692**
	Interest Income					
	Interest Income	$306,664	$443,916	$483,825	$305,000	$370,000
	Miscellaneous Income					
	Reimb Revenue-General	$400	$0	$0	$1,000,000	$0
	Reimb from Workers Comp	$0	$1,127,225	$0	$0	$0
	Reimb-Damage to City Prop.	$457,421	$270,177	$274,481	$75,000	$0
	Reimbursement-Claims	$105,892	$36,604	$73,869	$745,000	$25,000

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Estimate	FY 2022 Budget
	Auction Proceeds	$0	$0	$3,742	$0	$0
	Subtotal - Miscellaneous Income	**$563,712**	**$1,434,006**	**$352,093**	**$1,820,000**	**$25,000**
	Total - Insurance Reserve Fund	**$21,989,807**	**$24,713,851**	**$6,105,724**	**$27,703,372**	**$27,590,692**
Grant Fund						
Intergovernmental Revenue						
	Intergovtl Participation	$0	$0	$0	$0	$3,000,000
	Grant Revenue	$689,397	$463,328	$546,413	$784,807	$750,156
	Grant Revenue-Comm Svc	$0	$61,900	$0	$0	$0
	Grant Revenue - Federal	$974,807	$1,639,066	$17,265,475	$1,824,872	$4,195,495
	Grant Revenue-Comm Devl	$6,000	$0	$0	$0	$0
	Program Income Federal Grants	$175,744	$12,254	$47,861	$11,355	$0
	Seizure Revenue	$630,731	$351,405	$93,794	$228,150	$222,801
	Subtotal - Intergovernmental Revenue	**$2,476,680**	**$2,527,953**	**$17,953,543**	**$2,849,184**	**$8,168,452**
Charges for Service						
	Recreational Retl Sales-Txb	$0	$327	$2,367	$0	$0
Interest Income						
	Interest Income	$3,372	$7,856	$21,186	$7,659	$8,600
Miscellaneous Income						
	Reimb Revenue-General	$212,000	$212,000	$212,000	$0	$0
	Reimb Rev-Empl Overpymt	$0	$0	$370	$0	$0
	Subtotal - Miscellaneous Income	**$212,000**	**$212,000**	**$212,370**	**$0**	**$0**
	Total - Grant Fund	**$2,692,052**	**$2,748,136**	**$18,189,467**	**$2,856,843**	**$8,177,052**
Other Fund						
Taxes						
	Street Light ID Tax	$804,195	$788,299	$1,058,226	$1,062,613	$1,046,837
	Maintenance ID Tax	$115,963	$104,942	$94,708	$89,544	$91,989
	Subtotal - Taxes	**$920,158**	**$893,241**	**$1,152,934**	**$1,152,157**	**$1,138,826**
Intergovernmental Revenue						
	Peoria Distr Share-Pool	$0	$159,961	$0	$0	$0
	State Ins Dept Rebate	$383	$463	$0	$0	$0
	Intergovtl Partic-	$0	$0	$0	$5,700,000	$1,830,000
	Grant Revenue	$0	$0	$5,000	$25,578	$2,500
	Grant Revenue - Federal	$0	$128,530	$91,974	$0	$0
	Muni Court Allocation (FTG)	$7,115	$9,988	$9,881	$5,000	$5,000
	Subtotal - Intergovernmental Revenue	**$7,499**	**$298,942**	**$106,855**	**$5,730,578**	**$1,837,500**
Charges for Service						
	Utility Late Fee Charges	$704	$755	$514	$0	$1,100
	Storm Water Fee	$852,894	$960,275	$1,185,724	$1,456,290	$1,456,290
	Interdepartmental Svc Chg	$425,560	$490,205	$804,248	$350,000	$350,000
	Subtotal - Charges for Service	**$1,279,158**	**$1,451,235**	**$1,990,486**	**$1,806,290**	**$1,807,390**
Fines & Forfeitures						
	Court Fines and Forfeitures	($101)	$0	$0	$0	$0
	JCEF Revenue	$17,548	$18,433	$16,561	$10,000	$10,000
	Court Enhancement Fee	$69,894	$130,631	$116,529	$84,388	$109,634
	Subtotal - Fines & Forfeitures	**$87,341**	**$149,064**	**$133,090**	**$94,388**	**$119,634**

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Estimate	FY 2022 Budget
	Interest Income					
	Interest Income	$327,790	$488,743	$534,277	$192,055	$147,250
	Miscellaneous Income					
	Misc Police Revenues	$2,000	$0	$0	$0	$0
	Reimb Revenue-General	$3,216,344	$701,361	$8,109,197	$2,628,321	$5,308,918
	Reimbursement for O/T	$0	$50	$0	$0	$0
	Contributions - General	$2,887	$2,650,831	$6,765	$0	$10,000
	Donations of Capital Assets	$0	$0	$1,364,668	$0	$0
	Other Revenue	$3,588	$1,447	$0	$0	$0
	Subtotal - Miscellaneous Income	**$3,224,819**	**$3,353,689**	**$9,480,630**	**$2,628,321**	**$5,318,918**
	Total - Other Fund	**$5,846,765**	**$6,634,914**	**$13,398,272**	**$11,603,789**	**$10,369,518**
	Total - All Funds Revenue	**$412,673,449**	**$423,438,614**	**$411,009,566**	**$435,869,605**	**$558,133,112**

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Budget	FY 2021 Estimate	FY 2022 Budget
General & Other							
General Fund							
	City Attorney						
	Civil	$2,216,505	$2,176,917	$2,268,174	$2,383,370	$2,600,370	$2,543,749
	Victims' Assistance Prg	$245,838	$228,217	$247,478	$250,200	$250,200	$261,520
	Criminal	$882,493	$909,688	$972,403	$1,019,017	$1,014,109	$1,043,435
	Sub-total:	**$3,344,837**	**$3,314,821**	**$3,488,055**	**$3,652,587**	**$3,864,679**	**$3,848,704**
	City Clerk						
	City Clerk	$913,512	$1,017,958	$1,000,658	$1,256,978	$1,030,000	$1,452,463
	Sub-total:	**$913,512**	**$1,017,958**	**$1,000,658**	**$1,256,978**	**$1,030,000**	**$1,452,463**
	Development and Engineering						
	Building Development	$2,604,927	$2,642,652	$2,735,045	$3,026,639	$2,928,768	$3,194,204
	Engineering Admin	$767,583	$732,966	$818,189	$926,275	$835,302	$892,578
	Site Development	$1,023,640	$967,315	$952,545	$1,124,624	$1,114,224	$1,130,214
	Engineering Services	$1,283,341	$1,455,276	$1,181,516	$1,580,122	$1,564,634	$1,713,905
	Architectural Services	$615,451	$628,513	$610,111	$660,536	$652,844	$773,345
	Eng Inspection Svc	$1,052,104	$1,104,182	$1,130,120	$1,225,493	$1,128,741	$1,345,823
	Sub-total:	**$7,347,046**	**$7,530,904**	**$7,427,525**	**$8,543,689**	**$8,224,513**	**$9,050,069**
	Economic Development Services						
	Economic Development Services Ad	$507,995	$448,268	$278	$0	$0	$0
	Economic Development Services	$1,239,407	$967,973	$1,496,450	$1,696,660	$1,546,885	$1,860,453
	Sub-total:	**$1,747,402**	**$1,416,241**	**$1,496,728**	**$1,696,660**	**$1,546,885**	**$1,860,453**
	Finance and Budget						
	Finance Admin	$315,639	$321,989	$340,979	$361,252	$357,872	$368,018
	Financial Services	$1,691,138	$1,415,469	$1,530,567	$1,718,446	$1,688,596	$1,838,071
	Tax Audit & Collections	$1,031,394	$1,134,200	$1,151,533	$1,355,847	$1,300,847	$1,314,870
	Management and Budget	$847,911	$936,231	$897,434	$952,792	$945,342	$1,213,119
	Materials Management	$599,213	$817,001	$789,883	$834,613	$834,613	$944,064
	Inventory Control	$458,204	$485,836	$492,527	$557,773	$544,773	$565,369
	Sub-total:	**$4,943,500**	**$5,110,727**	**$5,202,924**	**$5,780,723**	**$5,672,043**	**$6,243,511**
	Finance Utilities						
	Customer Service	$2,778,599	$2,131,836	$2,187,170	$2,361,678	$2,336,678	$2,466,207
	Revenue Administration	$592,723	$630,516	$646,068	$774,435	$701,485	$829,180
	Meter Services	$1,514,077	$1,596,131	$1,561,571	$1,733,627	$1,733,627	$1,791,809
	Utility Billing	$0	$702,610	$679,562	$963,264	$909,717	$968,946
	Sub-total:	**$4,885,399**	**$5,061,093**	**$5,074,371**	**$5,833,004**	**$5,681,507**	**$6,056,142**
	Fire-Medical						
	Fire Admin	$1,063,236	$1,188,662	$971,077	$1,456,575	$1,482,599	$1,558,589
	Fire Prevention	$1,116,982	$1,060,608	$939,974	$1,180,991	$1,168,835	$1,203,347
	Fire Support Services	$998,106	$1,030,426	$1,175,010	$1,021,033	$1,008,978	$915,906
	Emergency Medical Services	$800,570	$1,551,108	$1,170,249	$1,093,887	$1,080,674	$1,572,449
	Fire Training	$480,028	$406,644	$254,156	$532,185	$519,342	$449,878
	Emergency Management	$197,768	$236,233	$224,811	$257,979	$251,037	$265,574
	Fire Operations	$25,062,286	$27,943,875	$23,733,335	$28,163,827	$28,116,304	$30,150,420
	Ambulance Operations	$1,781,717	$2,814,707	$1,598,125	$5,212,828	$5,279,000	$5,866,805
	Sub-total:	**$31,500,694**	**$36,232,263**	**$30,066,735**	**$38,919,305**	**$38,906,769**	**$41,982,968**
	Human Resources						
	Human Resources	$2,311,285	$3,390,850	$3,332,568	$3,780,383	$3,748,972	$3,949,729
	Training	$396,414	$0	$0	$0	$0	$0
	Sub-total:	**$2,707,699**	**$3,390,850**	**$3,332,568**	**$3,780,383**	**$3,748,972**	**$3,949,729**

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Budget	FY 2021 Estimate	FY 2022 Budget
	Leadership and Management						
	City Manager's Office	$2,533,686	$2,548,038	$2,708,338	$2,989,909	$2,807,057	$3,150,599
	Governmental Affairs	$458,681	$471,294	$466,017	$531,735	$519,002	$544,206
	Office of Sustainability	$211,818	$54,730	$0	$0	$0	$0
	Office of Real Estate Development	$0	$644,169	$749,487	$487,276	$381,082	$497,510
	Sub-total:	**$3,204,185**	**$3,718,231**	**$3,923,842**	**$4,008,920**	**$3,707,141**	**$4,192,315**
	Mayor and Council						
	Mayor & City Council	$669,181	$750,803	$739,233	$785,695	$741,846	$886,388
	Sub-total:	**$669,181**	**$750,803**	**$739,233**	**$785,695**	**$741,846**	**$886,388**
	Municipal Court						
	Municipal Court	$1,928,747	$2,086,606	$2,160,042	$2,275,532	$2,275,532	$2,501,241
	Sub-total:	**$1,928,747**	**$2,086,606**	**$2,160,042**	**$2,275,532**	**$2,275,532**	**$2,501,241**
	Neighborhood & Human Services						
	Arts Commission	$59,354	$116,405	$132,892	$180,563	$178,563	$183,413
	Peoria Center for Performing Arts	$491,159	$417,793	$538,545	$554,201	$560,123	$584,089
	Code Compliance	$1,827,910	$1,054,225	$1,111,237	$1,078,535	$1,037,801	$1,153,974
	Community Assistance	$957,953	$691,223	$983,645	$1,205,541	$1,118,681	$1,316,310
	Community Engagement	$0	$0	$23	$387,806	$321,250	$381,103
	NHS Administration	$1,540,741	$985,076	$776,485	$681,813	$649,351	$662,575
	Am/Pm Program	$1,712,877	$1,770,331	$1,745,309	$2,062,577	$1,829,003	$2,066,175
	Little Learners Program	$402,875	$387,601	$358,875	$425,245	$400,701	$453,776
	Summer Recreation Program	$353,397	$302,961	$123,592	$424,951	$381,853	$423,483
	Summer Camp Program	$728,575	$825,111	$556,855	$917,846	$851,736	$922,275
	Active Adult Program	$184,020	$188,623	$182,102	$211,080	$163,892	$215,170
	Adaptive Recreation Program	$181,336	$203,519	$184,134	$187,255	$157,849	$193,114
	Special Events Program	$1,163,811	$1,209,635	$1,184,151	$1,263,100	$791,459	$1,794,917
	Teen Program	$234,571	$198,386	$128,382	$266,099	$216,134	$267,714
	Community Center	$976,183	$973,531	$997,440	$1,096,326	$1,078,064	$1,015,192
	Sub-total:	**$10,814,762**	**$9,324,421**	**$9,003,666**	**$10,942,938**	**$9,736,460**	**$11,633,280**
	Non-Departmental						
	Non-Departmental	$1,033,647	$881,371	$861,322	$1,228,284	$6,460,869	$978,735
	Gen Fund Capital Projects	$2,275,332	$2,381,918	$1,525,532	$5,516,083	$2,813,111	$9,254,789
	Sub-total:	**$3,308,979**	**$3,263,289**	**$2,386,854**	**$6,744,367**	**$9,273,980**	**$10,233,524**
	Office of Communications						
	Public Information Office	$1,021,827	$1,026,578	$1,178,886	$1,220,323	$1,183,323	$1,341,629
	Peoria Channel 11	$341,781	$505,171	$583,682	$461,839	$479,569	$477,622
	Sub-total:	**$1,363,608**	**$1,531,749**	**$1,762,569**	**$1,682,162**	**$1,662,892**	**$1,819,251**
	Parks, Recreation and Community Facilities						
	PRCF Administration	$0	$1,205,858	$1,505,539	$1,547,082	$1,570,998	$1,730,278
	Swimming Pools	$1,203,471	$1,143,580	$995,078	$1,440,902	$1,414,013	$1,466,733
	Outdoor Recreation Program	$32,720	$3,501	$3,090	$22,528	$21,608	$21,490
	Special Interest Classes - Youth	$220,401	$168,139	$89,888	$146,102	$110,978	$147,689
	Special Interest Classes - Adult	$39,926	$34,854	$11,413	$17,845	$15,480	$18,049
	Sports Programs - Youth	$666,743	$596,842	$560,225	$729,217	$448,374	$753,811
	Sports Programs - Adult	$375,694	$274,372	$178,546	$476,354	$390,631	$306,960
	Rio Vista Community Park	$855,810	$841,279	$787,120	$1,034,860	$1,024,392	$1,037,264
	Rio Vista Rec Center	$1,490,199	$1,594,789	$1,480,602	$1,567,159	$1,511,262	$1,617,183
	Pioneer Community Park	$1,011,167	$1,010,149	$1,014,283	$1,320,193	$1,281,958	$1,295,529
	Paloma Community Park	$0	$171	$383,071	$1,157,277	$1,044,791	$1,430,410
	Main Library	$2,628,994	$2,667,904	$2,657,638	$2,909,084	$2,781,464	$2,991,980
	Branch Library	$1,705,340	$1,745,317	$1,738,729	$1,766,113	$1,752,432	$1,903,342

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Budget	FY 2021 Estimate	FY 2022 Budget
	Parks, Recreation and Community Facilities						
	Parks North	$1,683,448	$1,561,673	$1,945,451	$2,101,551	$2,035,101	$2,093,800
	Parks South	$1,740,489	$1,467,829	$1,611,215	$1,822,597	$1,818,537	$1,918,900
	Park Rangers	$0	$370,329	$484,415	$775,235	$755,740	$802,826
	Contracted Landscape Maintenance	$1,492,938	$1,664,962	$1,904,774	$1,935,503	$1,938,348	$1,982,292
	Trails Maintenance	$277,896	$271,015	$388,026	$446,762	$451,111	$681,502
	101 Pylon Signs	$11,590	$6,938	$3,437	$0	$0	$0
	Sub-total:	**$15,436,826**	**$16,629,501**	**$17,742,538**	**$21,216,364**	**$20,367,218**	**$22,200,038**
	Planning and Community Development						
	Community Dev Administration	$509,682	$486,671	$501,938	$487,904	$484,585	$459,730
	Planning	$981,382	$905,856	$1,086,660	$1,330,603	$1,358,469	$1,393,762
	Sub-total:	**$1,491,063**	**$1,392,527**	**$1,588,598**	**$1,818,507**	**$1,843,054**	**$1,853,492**
	Police						
	Police Administration	$2,658,982	$2,722,849	$2,335,593	$2,870,352	$2,739,031	$3,368,882
	Criminal Investigation	$4,824,235	$5,480,386	$4,530,317	$5,986,067	$6,201,148	$6,432,263
	Patrol Services - South	$12,272,752	$13,732,317	$11,968,967	$15,554,664	$15,255,652	$15,826,596
	Patrol Services - North	$9,927,174	$9,815,255	$7,504,312	$9,921,068	$9,965,209	$10,639,137
	Operations Support	$5,573,462	$6,519,837	$5,221,205	$6,878,390	$7,122,929	$6,969,188
	Pd Technical Support	$4,558,913	$4,537,511	$4,326,411	$4,963,832	$5,016,417	$5,076,081
	Staff Services	$1,318,756	$1,583,165	$1,588,393	$1,447,959	$1,444,071	$1,424,775
	Pd Communications	$3,010,752	$3,207,323	$2,871,991	$3,499,930	$3,500,597	$3,521,661
	Strategic Planning	$630,306	$696,537	$363,403	$604,419	$604,507	$648,719
	Sub-total:	**$44,775,333**	**$48,295,180**	**$40,710,592**	**$51,726,681**	**$51,849,561**	**$53,907,302**
	Public Works						
	Public Works Administration	$620,966	$638,793	$685,218	$716,147	$811,788	$696,345
	Sub-total:	**$620,966**	**$638,793**	**$685,218**	**$716,147**	**$811,788**	**$696,345**
	General Fund Total:	$141,003,738	$150,705,958	$137,792,715	$171,380,642	$170,944,840	$184,367,215
	Half Cent Sales Tax Fund						
	Non-Departmental						
	Half Cent Sales Tax	$3,675,946	$7,155,895	$3,556,428	$5,554,276	$4,820,000	$4,457,736
	Half Cent Sales Tax Fund Total:	$3,675,946	$7,155,895	$3,556,428	$5,554,276	$4,820,000	$4,457,736
	Other Reserve Funds						
	Non-Departmental						
	Economic Development	$360,180	$420,900	$140,584	$4,003,900	$1,139,642	$3,533,894
	Muni Off Complex Reserve	$851,459	$453,311	$1,133,122	$2,569,660	$2,758,447	$2,624,593
	Other Reserve Funds Total:	$1,211,639	$874,211	$1,273,706	$6,573,560	$3,898,089	$6,158,487
Special Revenue Funds							
	Attorney Grants						
	City Attorney						
	St Anti-Racketeering-Cao	$3,468	$0	$2,500	$17,400	$17,400	$17,801
	Attorney Grants Total:	$3,468	$0	$2,500	$17,400	$17,400	$17,801
	Community Service Grants						

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Budget	FY 2021 Estimate	FY 2022 Budget
		$0	$0	$68,430	$0	$0	$0
	Neighborhood & Human Services						
	Adult Day Prg Grant	$461,104	$506,313	$549,403	$620,506	$608,087	$648,200
	Parks, Recreation and Community Facilities						
	Library Svc & Technology Grant	$0	$21,855	$8,054	$0	$16,225	$0
	Community Service Grants Total:	$461,104	$528,168	$625,887	$620,506	$624,312	$648,200
Development Fee Funds							
	Non-Departmental						
	Streets Dev Zone 1	$0	$705,214	$33,348	$0	$0	$0
	Streets Zone 3 Dev Fee	$663,438	$73,134	$5,255,410	$2,229,109	$47,115	$3,524,592
	Intersection Zone 3 Dev Fee	$2,089,071	$1,899,937	$2,929,268	$12,277,260	$4,462,507	$8,489,174
	Street Impact Fees - Zone 1 - Post 1-	$48,783	$545,206	$0	$0	$0	$0
	Instersection Impact Fees - Zone 2 -	$0	$53,116	$631,104	$0	$0	$0
	Neighbrhd Park Dev Zone 2	$610	$257,266	$0	$0	$0	$0
	Neighborhood Park Dev Zone 2 - Po	$39,335	$788,416	$198,803	$0	$0	$0
	Neighborhood Park Dev Zone 3 - Po	$2,014	$757,548	$0	$0	$0	$0
	Ctywd Park/Rec Fac Dev	$179,255	$445,241	$956,067	$0	$0	$0
	Citywide Park/Rec Facility Dev - Pos	$668,965	$110	$56	$0	$0	$0
	Open Space Dev	$0	$0	$840	$0	$0	$0
	River Corridors/Trails Dev	$1,221	$93,328	$19,572	$0	$0	$0
	Law Enforcement Dev	$1,659,009	$120,297	$0	$0	$0	$0
	Law Enforcement Dev - Post 8-1-201	$19,201	$9,000	$0	$0	$0	$0
	Fire & Emerg Svc Dev	$25,291	$1,103,607	$32,238	$0	$19,806	$62,825
	Fire & Emergency Svc Dev Post 8-1-	$8,200	$0	$0	$3,001,986	$1,175,027	$1,749,773
	General Govt Dev	$0	$801	$0	$0	$0	$0
	Parks Zone 1 - Post 8-1-2014	$852,404	$428,560	$0	$0	$0	$0
	Parks Zone 2 - Post 8-1-2014	$11,458	$5,906	$604,823	$1,313,001	$0	$1,005,008
	Parks Zone 3 - Post 8-1-2014	$7,290	$17,486	$2,895,852	$0	$0	$0
	Development Fee Funds Total:	$6,275,545	$7,304,176	$13,557,380	$18,821,356	$5,704,455	$14,831,372
Home and Housing Grants							
	Neighborhood & Human Services						
	Home Grant	$180,469	$15,446	$333,663	$526,948	$44,739	$726,422
	Home and Housing Grants Total:	$180,469	$15,446	$333,663	$526,948	$44,739	$726,422
Other Grants							
	Human Resources						
	Employee Event Fund	$2,975	$3,000	$0	$3,000	$0	$0
	Employee Wellness Prg	$9,072	$1,583	$0	$0	$0	$0
	Municipal Court						
	Jud Coll Enh Fund-Local	$0	$0	$31,811	$0	$0	$0
	Ftg Trust Fund (Court)	$0	$0	$11,405	$0	$14,889	$0
	Municipal Court Enhancement Fd	$230,698	$208,190	$239,828	$98,986	$80,014	$68,301

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Budget	FY 2021 Estimate	FY 2022 Budget
	Municipal Court						
	Neighborhood & Human Services						
	Percent For The Arts	$1,309,193	$629,147	$1,296,530	$539,612	$390,561	$1,120,758
	Comm Dev Block Grant	$485,254	$729,700	$398,223	$1,493,551	$1,026,634	$3,251,355
	Neighborhood Stabilization Grant III	$108,268	$1,610	$0	$0	$0	$0
	Parks, Recreation and Community Facilities						
	Prop 302 Grant Program	$75,221	$88,883	$82,996	$0	$0	$0
	Water Services						
	BOR Water SMART R14AP00071	$33,767	$8,681	$0	$0	$0	$0
	Other Grants Total:	$2,254,448	$1,670,794	$2,060,793	$2,135,149	$1,512,098	$4,440,414
Public Safety Grants							
		$0	$0	$6,821,125	$0	$0	$0
	Fire-Medical						
	Tohono O'Odham Grant	$19,225	$61,900	$83,679	$0	$25,419	$0
	Homeland Security Grant	$73,926	$66,290	$33,225	$0	$70,792	$0
	Community Paramedicine IGA	$0	$0	$61,515	$0	$0	$0
	Police						
	Az Auto Theft Grant	$1,140	$160	$0	$0	$0	$0
	St Anti-Racketeering-Pd	$547,268	$114,385	$245,193	$178,097	$184,735	$192,912
	Federal Forfeiture	$79,992	$237,466	$13,328	$82,475	$15,512	$56,214
	COPS Universal Hiring Grant	$47,749	$32,138	$30,167	$0	$0	$0
	GITEM Grant	$108,541	$100,412	$85,146	$101,889	$101,889	$102,050
	School Resource Officer IGA	$212,000	$0	$212,000	$0	$0	$0
	Postal Inspection System Grant	$1,126	$406	$2,150	$5,993	$3,489	$6,002
	Victims Of Crime Act Grant	$63,840	$68,822	$7,587	$299,566	$93,080	$96,277
	Justice Assistance Grant	$62,823	$19,857	$60,730	$17,286	$272,967	$17,306
	FBI MOU	$0	$0	$84	$0	$0	$0
	Governor of Highway Safety Grants (	$158,392	$230,745	$208,034	$34,967	$172,791	$35,014
	Bulletproof Vest Partnership	$0	$13,862	$16,678	$16,753	$16,588	$16,753
	Arizona Criminal Justice System Gran	$0	$0	$0	$0	$29,552	$15,000
	Federal DEA IGA	$0	$12,471	$18,316	$21,033	$21,033	$21,066
	Miscellaneous PD Grants	$0	$0	$30,000	$0	$36,000	$25,000
	Homeland Security CFDA#	$100,714	$49,849	$77,476	$10,300	$69,715	$10,300
	CARES Act	$0	$0	$9,011,905	$0	$0	$0
	Citizen Donations-Pd	$2,642	$15,171	$5,296	$1,500	$25,578	$2,500
	Police Explorer Trust Fd	$2,813	$3,685	$9,406	$10,000	$850	$10,000
	Public Safety Grants Total:	$1,482,192	$1,027,618	$17,033,039	$779,859	$1,139,990	$606,394
Streets							
	Development and Engineering						
	Traffic Engineering	$1,291,422	$1,325,047	$1,342,032	$1,445,732	$1,440,240	$1,487,711

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Budget	FY 2021 Estimate	FY 2022 Budget
	Public Works						
	Streets Admin	$916,292	$954,596	$995,521	$997,062	$1,016,872	$1,166,854
	Signs And Striping	$1,065,862	$1,082,205	$1,092,172	$1,280,609	$1,281,774	$1,249,721
	Traffic Signal Maintenance	$2,875,039	$2,767,300	$2,997,901	$3,143,633	$3,077,549	$3,102,521
	Street Maintenance	$2,936,074	$3,165,630	$3,077,596	$3,335,831	$3,330,903	$3,450,218
	Sweeper Operations	$838,241	$845,280	$899,334	$951,829	$965,078	$963,112
	Streets Oper Capital Projects	$8,826,106	$10,042,183	$11,720,754	$8,795,535	$6,014,024	$10,850,038
	Streets Total:	$18,749,037	$20,182,241	$22,125,310	$19,950,231	$17,126,440	$22,270,175
	Transit						
	Public Works						
	Transit Division	$2,253,140	$5,024,179	$4,512,962	$5,275,433	$4,087,999	$5,111,458
	Transit Total:	$2,253,140	$5,024,179	$4,512,962	$5,275,433	$4,087,999	$5,111,458
	Transportation Sales Tax Fund						
	Non-Departmental						
	Transportation Sales Tax	$0	$0	$0	$100,000	$0	$0
	Transportation Sales Tax	$7,325,058	$9,544,950	$11,861,123	$18,947,497	$11,989,829	$18,134,507
	Transportation Sales Tax Fund Total:	$7,325,058	$9,544,950	$11,861,123	$19,047,497	$11,989,829	$18,134,507
Enterprise Funds							
	Commercial Solid Waste						
	Public Works						
	Commercial Front Load	$1,639,608	$1,693,107	$1,686,444	$1,866,824	$1,904,617	$1,931,536
	Commercial Roll-Off	$560,056	$574,565	$573,437	$610,958	$616,810	$608,422
	Commercial Solid Waste Total:	$2,199,664	$2,267,672	$2,259,881	$2,477,782	$2,521,427	$2,539,958
	Residential Solid Waste						
	Public Works						
	Solid Waste Admin	$818,569	$624,214	$631,454	$808,419	$880,865	$784,494
	Residential Collection	$7,207,454	$7,247,677	$6,917,628	$8,385,498	$8,536,458	$8,993,681
	Residential Recycling	$2,324,437	$2,441,610	$2,921,621	$3,002,125	$3,028,660	$3,982,037
	Solid Waste Environmental	$432,916	$481,134	$531,513	$605,563	$609,190	$736,246
	Residential Solid Waste Total:	$10,783,376	$10,794,635	$11,002,216	$12,801,605	$13,055,173	$14,496,458
	Solid Waste Expansion						
	Public Works						
	Solid Waste Expansion	$819,069	$1,831,054	$3,214,543	$0	$105,694	$0
	Solid Waste Expansion Total:	$819,069	$1,831,054	$3,214,543	$0	$105,694	$0
	Solid Waste Reserves						
	Public Works						
	Solid Waste Eqt Reserve	$1,522,964	$1,663,986	$1,042,728	$2,522,000	$2,553,400	$901,000

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Budget	FY 2021 Estimate	FY 2022 Budget
	Public Works						
	Water Services						
	Ww Expansion (Unz)	$7,580	$0	$0	$0	$0	$0
	Solid Waste Reserves Total:	$1,530,544	$1,663,986	$1,042,728	$2,522,000	$2,553,400	$901,000
Sports Complex Equipment Reserves							
	Parks, Recreation and Community Facilities						
	Sports Complex Capital Reserve	$703	$0	$0	$0	$0	$0
	Sports Complex Improvement Reserv	$13,943	$288,618	$0	$100,000	$100,000	$0
	Sports Complex GA Surcharge	$73,652	$155,077	$3,329	$151,500	$248,170	$0
	Complex Eqt Reserve	$88,330	$223,254	$0	$217,000	$203,000	$228,000
Sports Complex Equipment Reserves Total:		$176,627	$666,948	$3,329	$468,500	$551,170	$228,000
Sports Complex Operations/Maintenance							
	Parks, Recreation and Community Facilities						
	Complex Operations/Maint	$4,419,797	$4,541,665	$4,422,134	$4,719,655	$4,873,190	$4,778,066
	Spring Training	$597,618	$541,948	$320,373	$730,742	$164,000	$730,742
Sports Complex Operations/Maintenance Total:		$5,017,416	$5,083,613	$4,742,507	$5,450,397	$5,037,190	$5,508,808
Wastewater							
	Water Services						
	Beardsley Water Reclamation Facility	$1,617,746	$1,643,380	$1,597,302	$2,119,373	$1,873,466	$1,781,182
	Wastewater Collection/Prevention	$2,117,205	$1,989,258	$2,221,159	$2,208,324	$2,245,762	$2,277,785
	Wastewater Environmental	$818,440	$890,184	$977,083	$1,028,626	$1,040,016	$1,060,152
	Jomax Water Reclamation Facility	$1,201,180	$1,284,440	$1,295,120	$1,449,214	$1,471,489	$1,478,328
	Butler Water Reclamation Facility	$5,176,481	$5,125,514	$5,363,942	$5,727,460	$5,824,928	$5,845,066
	Ww Oper Capital Projects	$4,317,537	$3,351,526	$6,933,536	$8,738,477	$2,815,299	$19,828,737
	Ww Debt Service	$6,239,306	$6,073,994	$6,090,612	$7,385,823	$6,883,921	$4,054,766
	Wastewater Total:	$21,487,895	$20,358,296	$24,478,755	$28,657,297	$22,154,881	$36,326,016
Wastewater Bonds							
	Water Services						
	Prp W/S Rev Bonds 2021 (WW)	$0	$0	$0	$6,589,530	$1,553,441	$5,036,089
	Wastewater Bonds Total:	$0	$0	$0	$6,589,530	$1,553,441	$5,036,089
Wastewater Expansion							
	Water Services						
	Wastewater Impact Fees - East of Ag	$70,992	$202,815	$217,590	$4,111,409	$116,988	$6,420,462
	Wastewater Impact Fees - West of Ag	$15,392	$37,545	$96,005	$1,950,289	$286,948	$3,796,640
	Wastewater Impact Fees - Post 1-1-20	$527,476	$381,366	$1	$1,215,727	$26,138	$1,201,485
	Wastewater Expansion Total:	$613,860	$621,726	$313,596	$7,277,425	$430,074	$11,418,587
Wastewater Replacement & Reserves							
	Water Services						

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Budget	FY 2021 Estimate	FY 2022 Budget
	Water Services						
	Ww Eqt Reserve	$41,362	$63,438	$212,445	$499,241	$379,241	$60,000
	Wastewater Replacement & Reserves Total:	$41,362	$63,438	$212,445	$499,241	$379,241	$60,000
Water							
	Water Services						
	Water Services-Water/Ww Admin	$1,366,551	$1,431,672	$1,256,147	$2,338,905	$2,380,943	$1,880,986
	Water Services-Operations Admin	$1,843,489	$2,184,955	$1,022,574	$0	$0	$0
	Greenway Potbl Wtr Trt Plant	$2,810,682	$3,084,166	$2,873,750	$3,213,325	$3,231,104	$3,235,571
	Quintero Treatment Plant	$429,169	$441,644	$403,917	$437,610	$443,517	$447,498
	Operational Technology	$0	$0	$0	$0	$0	$1,459,714
	Production Svcs	$4,746,840	$4,286,356	$4,515,182	$4,544,189	$4,622,805	$4,605,719
	Distribution Services	$2,355,649	$2,494,510	$2,994,054	$3,088,552	$3,237,255	$3,121,130
	Blue Staking	$353,620	$387,020	$457,773	$465,004	$473,086	$469,203
	Sustainability & Conservation	$0	$984	$406,890	$624,250	$630,528	$630,582
	Planning and Engineering	$0	($37,206)	$2,016,403	$2,403,625	$2,442,366	$1,585,247
	Environmental Resources	$1,051,775	$1,130,832	$502,823	$448,001	$454,724	$442,174
	Water Supply	$7,484,324	$8,322,991	$8,495,877	$9,256,468	$9,117,833	$11,188,048
	Drinking Water Environmental	$1,278,806	$1,365,101	$1,288,245	$1,332,940	$1,344,258	$1,332,307
	Wtr Oper Capital Projects	$6,680,462	$7,206,611	$9,889,063	$25,169,230	$7,740,972	$26,541,082
	Water Debt Service	$6,022,614	$7,472,981	$6,300,168	$8,978,640	$8,833,640	$9,016,160
	Water Total:	$36,423,981	$39,772,617	$42,422,866	$62,300,739	$44,953,031	$65,955,421
Water Bonds							
	Non-Departmental						
	WIFA 2019 Loan (Pinnacle Pk)	$0	$1,134,793	$2,973,863	$1,854,881	$553,383	$1,841,410
	Water Services						
	Prp W/S Rev Bonds 2021 (Wtr)	$0	$0	$0	$14,662,201	$1,986,137	$12,676,064
	WIFA Loan 2017 (Pyramid Peak)	$1,430,948	$6,218	$12,064,553	$51,000,616	$17,453,889	$21,920,680
	WIFA Bonds New River Purchase	$545,555	$7,550	$1,519,445	$0	$161,296	$0
	Water Bonds Total:	$1,976,503	$1,148,560	$16,557,861	$67,517,698	$20,154,705	$36,438,154
Water Expansion							
		$0	$0	$4,838	$0	$12,655	$0
	Water Services						
	Wtr Expansion	$121,846	$1,916,472	$3,289	$866,597	$393,575	$478,258
	Water Impact Fees - Post 1-1-2012	$220,394	$2,963,438	$187,554	$632,527	$804,578	$1,191,160
	Water Impact Fees - South of Bell Rd	$5,776	$236,968	$1,008,063	$1,684,465	$54,846	$1,354,313
	Water Impact Fees - North of Bell Rd	$505,035	$2,025,268	$3,057,696	$6,134,888	$2,984,597	$4,314,775
	Water Impact Fees - Vistancia	$0	$0	$0	$1,669,125	$0	$5,345,734
	Water Impact Fees - North of Bell	$0	$0	$0	$3,180,548	$339,506	$3,231,574
	Water Resource Fees - Post 8-1-2014	$340,565	$236,280	$235,821	$197,757	$197,757	$201,334
	Water Expansion Total:	$1,193,617	$7,378,425	$4,497,260	$14,365,907	$4,787,514	$16,117,148

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Budget	FY 2021 Estimate	FY 2022 Budget
	Water Replacement & Reserves						
	Public Works						
	Drainage Systems Operations	$847,374	$934,041	$1,113,825	$1,291,388	$1,301,887	$1,388,116
	Water Services						
	Water Services-Operations Admin	$0	$0	$0	$130,000	$0	$0
	Wtr Eqt Reserve	$32,759	$66,763	$233,325	$263,500	$383,500	$253,000
	Water Replacement & Reserves Total:	$880,133	$1,000,804	$1,347,149	$1,684,888	$1,685,387	$1,641,116
Internal Service Funds							
	Facilities Maintenance						
	Public Works						
	Facilities Admin	$404,299	$437,435	$367,268	$439,939	$345,365	$369,516
	Daytime Facility Services	$1,595,894	$1,617,219	$1,850,571	$2,144,432	$2,144,432	$2,202,830
	Nighttime Facilities Services	$735,224	$755,116	$862,812	$925,957	$925,957	$957,615
	Utility Management	$1,022,937	$952,004	$872,440	$994,722	$992,761	$927,379
	Facilities Operating Projects	$667,433	$545,742	$661,284	$714,942	$714,942	$648,436
	Technical Operations	$1,448,866	$1,562,511	$1,785,047	$1,623,793	$1,623,793	$1,711,739
	Facilities Maintenance Total:	$5,874,653	$5,870,028	$6,399,423	$6,843,785	$6,747,250	$6,817,515
	Fleet Maintenance						
	Public Works						
	Fleet Maintenance	$5,051,152	$5,124,278	$5,427,169	$6,068,837	$6,077,115	$6,226,512
	Fleet Maintenance Total:	$5,051,152	$5,124,278	$5,427,169	$6,068,837	$6,077,115	$6,226,512
	Fleet Reserve						
	Public Works						
	Fleet Reserve	$1,099,635	$2,035,091	$1,893,827	$2,469,708	$3,487,963	$2,594,338
	Streets/Transit Equipment Reserve	$231,282	$126,495	$104,019	$719,500	$1,369,500	$586,090
	Fleet Reserve Total:	$1,330,916	$2,161,586	$1,997,846	$3,189,208	$4,857,463	$3,180,428
	Information Technology						
	Information Technology						
	IT Operations	$8,065,230	$7,758,647	$8,891,044	$10,230,574	$10,141,698	$11,244,637
	Radio System Operations	$829,989	$971,197	$883,559	$947,807	$944,807	$1,025,538
	Information Technology Total:	$8,895,219	$8,729,844	$9,774,604	$11,178,381	$11,086,505	$12,270,175
	Information Technology Projects						
	Information Technology						
	IT Projects	$186,066	$512,775	$336,758	$103,000	$263,920	$92,131
	Information Technology Projects Total:	$186,066	$512,775	$336,758	$103,000	$263,920	$92,131

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Budget	FY 2021 Estimate	FY 2022 Budget
Information Technology Reserve							
	Information Technology						
	Res For System Comp Eqt	$462,657	$701,905	$1,444,379	$1,426,000	$1,617,373	$933,239
	Res For Personal Comp Eqt	$337,189	$384,508	$450,140	$446,173	$990,435	$550,697
Information Technology Reserve Total:		$799,846	$1,086,413	$1,894,519	$1,872,173	$2,607,808	$1,483,936
Insurance Reserve							
	City Attorney						
	Claims & Insurance	$1,911,045	$2,521,202	$2,056,881	$2,379,246	$2,379,246	$2,547,431
	Claims Admin	$201,724	$162,204	$231,390	$226,682	$226,682	$240,205
	Human Resources						
	Workers Compensation Self-Insuranc	$1,790,942	$2,957,803	$2,108,883	$2,630,000	$2,142,918	$2,807,000
	Employee Benefits - Health	$16,996,098	$17,183,819	$14,849,376	$19,699,681	$19,920,457	$20,966,807
	Employee Benefits - Dental/Vision	$1,135,251	$1,139,339	$1,105,901	$1,275,000	$835,000	$1,290,000
Insurance Reserve Total:		$22,035,061	$23,964,368	$20,352,430	$26,210,609	$25,504,303	$27,851,443
Trust & Agency Funds							
Fireman's Pension							
	Fire-Medical						
	Vol Firefighter Pension Trust	$20,400	$17,425	$15,300	$21,000	$15,300	$15,300
Fireman's Pension Total:		$20,400	$17,425	$15,300	$21,000	$15,300	$15,300
Capital Projects Funds							
Capital Projects - Streets/Economic Development							
	Non-Departmental						
	Streets Capital Prj	$233,145	$2,630	$1,637	$621,500	$138,297	$589,917
	Capital Reimbursements from ALCP	$2,344,919	$3,936,589	$7,465,956	$10,267,431	$6,548,253	$1,945,419
	Parks, Recreation and Community Facilities						
	AZSTA-Sports Complex Improveme	$0	$0	$0	$0	$0	$2,010,000
Projects - Streets/Economic Development Total:		$2,578,064	$3,939,219	$7,467,593	$10,888,931	$6,686,550	$4,545,336
General Obligation Bonds							
	Non-Departmental						
	GO Bonds 2015 (1)	$4,267,723	$365,690	$0	$0	$0	$0
	GO Bonds 2015 (2)	$4,024,400	$1,966,266	$0	$0	$0	$0
	GO Bonds 2019	$0	$3,372,842	$23,310,591	$8,625,857	$4,247,149	$1,452,931
	Future GO Bonds	$0	$109,598	$1,602,025	$21,532,563	$7,806,529	$54,986,667
General Obligation Bonds Total:		$8,292,123	$5,814,396	$24,912,616	$30,158,420	$12,053,678	$56,439,598

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Budget	FY 2021 Estimate	FY 2022 Budget
	MDA Bonds						
	Non-Departmental						
	Energy Efficiency Project Loan	$3,467,644	$1,360,145	$180,694	$0	$0	$0
	MDA Bonds Total:	$3,467,644	$1,360,145	$180,694	$0	$0	$0
	Outside Source Fund						
	Non-Departmental						
	Capital Prj-Outside Sources	$2,061,114	$532,796	$8,198,271	$3,487,688	$1,199,758	$6,340,604
	Outside Source Fund Total:	$2,061,114	$532,796	$8,198,271	$3,487,688	$1,199,758	$6,340,604
Debt Service Funds							
	General Obligation Bonds						
	Non-Departmental						
	Go Bonds Debt Service	$16,608,719	$15,921,713	$18,737,432	$18,345,932	$17,426,842	$24,619,487
	General Obligation Bonds Total:	$16,608,719	$15,921,713	$18,737,432	$18,345,932	$17,426,842	$24,619,487
	Improvement Districts						
	Non-Departmental						
	Parks West I.D. #0601 Debt Svc	$2,220,825	$0	$0	$0	$0	$0
	Improvement Districts Total:	$2,220,825	$0	$0	$0	$0	$0
	Other Bonds						
	Non-Departmental						
	Mda Debt Service	$4,403,542	$3,165,676	$3,189,251	$3,179,376	$3,175,769	$3,172,226
	Non-GO Bond Debt	$156,549	$3,864,332	$3,968,203	$3,975,283	$3,974,783	$3,975,430
	Solar Lease 2017	$0	$449,549	$201,067	$431,511	$466,511	$432,943
	Other Bonds Total:	$4,560,091	$7,479,557	$7,358,521	$7,586,170	$7,617,063	$7,580,599
	City Total:	**$352,001,724**	**$379,199,949**	**$439,883,818**	**$589,250,000**	**$443,976,073**	**$615,900,000**

Schedule 4 - Transfers

Transfers From Fund ↓ / Transfers To →	General Fund	Sports Complex	Streets / Transit Funds	Municipal Asset Reserve	Information Tech. Funds	CIP / Debt Funds	Fleet Reserves	Other	Total Transferred
General	-	-	-	$3,400,000	$1,206,077	$225,200	$414,631	$15,300	**$5,261,208**
Percent for the Arts	-	-	-	-	-	$224,497	-	-	**$224,497**
Half Cent Sales Tax	$8,586,880	$4,000,000	-	-	$931,008	$2,703,323	-	-	**$16,221,211**
Water	$240,000	-	-	-	-	-	$26,000	-	**$266,000**
Water Resource Fees - Post 8-1-2014	-	-	-	-	-	$698,900	-	-	**$698,900**
Wastewater	$120,000	-	-	-	-	$203,900	-	-	**$323,900**
Residential Solid Waste	-	-	-	-	-	-	$350,000	-	**$350,000**
Storm Water Drainage System	-	-	-	-	-	-	$100,000	-	**$100,000**
Information Technology	-	-	-	-	$1,002,236	-	-	-	**$1,002,236**
Highway User	-	-	-	-	$7,904	-	$111,090	-	**$118,994**
Transportation Sales Tax	$500,000	-	$2,685,260	-	-	$3,520,936	-	-	**$6,706,196**
Public Transit	-	-	-	-	$1,460	-	-	-	**$1,460**
Street Light Districts	-	-	$1,046,837	-	-	-	-	-	**$1,046,837**
Maintenance Imprvmnt Districts	$91,989	-	-	-	-	-	-	-	**$91,989**
	$9,538,869	**$4,000,000**	**$3,732,097**	**$3,400,000**	**$3,148,685**	**$7,576,756**	**$1,001,721**	**$15,300**	**$32,413,428**

City of Peoria
Schedule 5 - Tax Levy and Tax Rate Information

DESCRIPTION	BUDGET FY 2018	BUDGET FY 2019	BUDGET FY 2020	PROJECTED FY 2021	PROJECTED FY 2022
Fiscal Year Budget Amount	$590,000,000	$660,000,000	$670,000,000	$665,000,000	$695,000,000
Qualifiable Exclusions (estimated)	$218,324,661	$255,555,576	$258,891,798	$234,565,705	$238,237,194
Total Estimated Expenditures	$371,675,339	$404,444,424	$411,108,202	$430,434,295	$456,762,806
Expenditure Limitation	$855,005,604	$897,368,483	$943,442,911	$983,058,380	$1,016,693,827
b1. Maximum Allowable Primary Property Tax Levy (ARS 42-17051)					
Primary Assessed Valuation	$1,340,187,710	$1,439,919,582	$1,556,834,972	$1,659,287,324	$1,781,041,363
Maximum Allowable Primary Tax Levy	$5,236,306	$5,648,804	$5,760,312	$6,200,757	$6,475,867
b2. Amount Received from Primary Property Taxation in Prior Year in Excess of the Sum of that Year's Maximum Allowable Primary Property Tax Levy [ARS 42-17005]	N/A	N/A	N/A	N/A	N/A
b3. Property Tax Levy Amounts					
Secondary Assessed Valuation	$1,340,187,710	$1,439,919,582	$1,556,834,972	$1,659,287,324	$1,781,041,363
A. Secondary Property Tax Levy	**$16,752,346**	**$16,559,075**	**$17,903,602**	**$19,081,804**	**$20,481,976**
B. Primary Property Tax Levy	**$2,546,357**	**$4,175,767**	**$4,514,821**	**$4,811,933**	**$5,165,020**
Total Property Tax Levy Amount	$19,298,703	$20,734,842	$22,418,424	$23,893,737	$25,646,996
b4. Property Taxes Collected (Estimated)					
A. Primary Property Tax	$2,419,039	$3,966,978	$4,289,080	$4,571,337	$4,906,769
Prior Year's	$127,318	$208,788	$225,741	$240,597	$258,251
B. Secondary Property Tax	$15,914,729	$15,731,121	$17,008,422	$18,127,714	$19,457,877
Prior Year's	$837,617	$827,954	$895,180	$954,090	$1,024,099
Total Current Year's Collections	$18,333,768	$19,698,100	$21,297,502	$22,699,051	$24,364,646
Total Prior Year's Collections	$964,935	$1,036,742	$1,120,921	$1,194,687	$1,282,350
Total Property Tax Levy Collected	$19,298,703	$20,734,842	$22,418,424	$23,893,737	$25,646,996
City of Peoria Tax Rate					
A. Primary Property Tax Rate	$0.1900	$0.2900	$0.2900	$0.2900	$0.2900
B. Secondary Property Tax Rate	$1.2500	$1.1500	$1.1500	$1.1500	$1.1500
Total Property Tax Rate	$1.4400	$1.4400	$1.4400	$1.4400	$1.4400

Arizona law limits the amount of tax supported debt that a city may issue. This limitation for bonds to finance water, wastewater, storm drain, streets, public safety, parks and recreation projects is 20% of the municipality's assessed valuation. The limit for bonds to finance all other projects is 6% of the municipality's assessed valuation. The current debt limits and indebtedness are shown below.

Calculation of legal limitations

20% Bonds		
Secondary assessed valuation		$1,781,041,363
Bond Indebtedness Limitation		$356,208,273
Debt Outstanding as of 07/01/21	$125,246,729	
Principal Payments FY22	($14,675,028)	
Proposed Debt FY22	$53,626,772	
Estimated Debt outstanding FY22		$164,198,473
Remaining limitation available		$192,009,800
6% Bonds		
Secondary assessed valuation		$1,781,041,363
Bond Indebtedness Limitation		$106,862,482
Debt Outstanding as of 07/01/21	$0	
Principal Payments FY22	$0	
Proposed Debt FY22	10,878,320	
Estimated Debt outstanding FY22		$10,878,320
Remaining limitation available		$95,984,162

Truth in Taxation Calculation

Previous year's primary levy	=	Tax Rate
Current net assessed valuation(AV)		
$4,811,933	=	$0.2766
$1,739,462,560		
Current AV-Existing Property		$1,739,462,560
Prior year Levy		$4,811,933
Prior Year Tax Rate		$0.2900
Rate to Receive Prior Year Levy		$0.2766
New property valuation		$41,578,803
Growth in Levy-New Property		$115,007
Increase-Exclusive of New Property		$233,088

Schedule 6 - Personnel Summary By Department

Department	Budget FY 2019	Budget FY 2020	Budget FY 2021	*Base Change*	Revised FY 2021	*Change in Position*	Budget FY 2022
City Attorney	26.00	26.00	26.00	*0.00*	26.00	*1.00*	27.00
City Clerk	7.00	7.00	6.00	*0.00*	6.00	*0.00*	6.00
Development and Engineering	67.25	67.00	67.00	*0.00*	67.00	*0.00*	67.00
Economic Development Services	7.00	7.00	7.00	*0.00*	7.00	*0.00*	7.00
Finance and Budget	41.00	40.00	40.00	*0.00*	40.00	*0.00*	40.00
Finance Utilities	38.00	38.00	38.00	*0.00*	38.00	*0.00*	38.00
Fire-Medical	212.00	220.00	220.00	*0.00*	220.00	*1.00*	221.00
Human Resources	20.50	21.50	21.50	*0.00*	21.50	*0.00*	21.50
Information Technology	42.00	43.00	44.00	*1.00*	45.00	*0.00*	45.00
Leadership and Management	18.00	19.00	19.00	*0.00*	19.00	*0.00*	19.00
Municipal Court	20.90	20.90	20.90	*0.00*	20.90	*0.55*	21.45
Neighborhood & Human Services	52.63	44.25	44.25	*0.00*	44.25	*1.00*	45.25
Office of Communications	9.00	10.00	10.00	*0.00*	10.00	*0.00*	10.00
Parks, Recreation and Community Faciliti	112.57	130.05	129.75	*0.00*	129.75	*3.00*	132.75
Planning and Community Development	12.00	13.00	13.00	*0.00*	13.00	*0.00*	13.00
Police	303.00	304.00	304.00	*1.00*	305.00	*3.00*	308.00
Public Works	165.50	169.25	169.25	*-1.00*	168.25	*3.00*	171.25
Water Services	95.00	98.00	98.00	*0.00*	98.00	*0.00*	98.00
City Totals:	**1,249.35**	**1,277.95**	**1,277.65**	***1.00***	**1,278.65**	***12.55***	**1,291.20**

Footnote: This schedule includes all Full-time positions and only Part-time positions that receive benefits.

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2019	Budget FY 2020	Budget FY 2021	*Base Change*	Revised FY 2021	*Change in Position*	Budget FY 2022
City Attorney									
General Fund									
1000 - 0200	**Civil**								
	Assistant City Attorney	Full	4.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Business Systems Analyst	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Chief Asst. City Attorney	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	City Attorney	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Legal Administrator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Legal Assistant	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Legal Specialist	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*1.00*	4.00
	Paralegal	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Sr. Assistant City Attorney	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			15.00	15.00	**15.00**	*0.00*	**15.00**	*1.00*	16.00
1000 - 0210	**Victims' Assistance Prg**								
	Legal Specialist	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Victim Assistance Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
1000 - 0230	**Criminal**								
	Assistant City Prosecutor	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Legal Assistant	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Legal Specialist	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Paralegal	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Sr Assistant City Prosecutor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			7.00	7.00	**7.00**	*0.00*	**7.00**	*0.00*	7.00
Insurance Reserve Fund									
3200 - 3610	**Risk Management**								
	Claims Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Legal Specialist	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	City Attorney Totals:		**26.00**	**26.00**	**26.00**	***0.00***	**26.00**	***1.00***	**27.00**
City Clerk									
General Fund									
1000 - 0150	**City Clerk**								
	City Clerk	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	City Clerk Specialist I	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	City Clerk Specialist II	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Deputy City Clerk	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Records Assistant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Management Analyst	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			7.00	7.00	**6.00**	*0.00*	**6.00**	*0.00*	6.00
	City Clerk Totals:		**7.00**	**7.00**	**6.00**	***0.00***	**6.00**	***0.00***	**6.00**

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2019	Budget FY 2020	Budget FY 2021	*Base Change*	Revised FY 2021	*Change in Position*	Budget FY 2022
Development and Engineering									
General Fund									
1000 - 0650	**Building Safety**								
	Building Inspector I	Full	9.00	9.00	**8.00**	*-1.00*	**7.00**	*0.00*	7.00
	Building Inspector II	Full	1.00	1.00	**2.00**	*1.00*	**3.00**	*0.00*	3.00
	Building Inspector III	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Building Official & Inspection Superviso	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Deputy Engineering Director	Full	0.50	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Development Services Supervisor	Full	0.50	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Development Technician I	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Plans Examiner I	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Plans Examiner II	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Plans Review Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Residential Field Inspection Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Management Assistant	Full	0.50	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			24.50	24.00	**24.00**	*0.00*	**24.00**	*0.00*	24.00
1000 - 0750	**Engineering Admin**								
	Business Services Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Development & Engineering Director	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Management Assistant	Full	0.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Engineering Technician II	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Real Estate Coordinator	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			4.00	5.00	**5.00**	*0.00*	**5.00**	*0.00*	5.00
1000 - 0810	**Development Engineering**								
	Civil Engineer	Full	1.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Deputy Engineering Director	Full	0.50	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Development Plan Reviewer	Full	2.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Development Services Supervisor	Full	0.50	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Development Technician I	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Engineering Technician II	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Plans Review Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Site Development Manager	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Civil Engineer	Part	0.50	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Engineering Supervisor	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Management Assistant	Full	0.50	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			9.00	8.00	**8.00**	*0.00*	**8.00**	*0.00*	8.00
1000 - 0812	**Capital Engineering**								
	CIP Project Manager I	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	CIP Project Manager II	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Civil Engineer	Full	3.75	4.00	**4.00**	*0.00*	**4.00**	*0.00*	4.00
	Deputy Engineering Director	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Engineering Supervisor	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Engineering Technician II	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Real Estate Coordinator	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Management Assistant	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			9.75	11.00	**11.00**	*0.00*	**11.00**	*0.00*	11.00
1000 - 0813	**Design and Construction**								
	Architect	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Architectural Services Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	CIP Project Manager I	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Management Assistant	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			5.00	4.00	**4.00**	*0.00*	**4.00**	*0.00*	4.00
1000 - 0820	**Eng Inspection Svc**								
	Engineering Inspection Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Engineering Inspector	Full	6.00	6.00	**6.00**	*0.00*	**6.00**	*0.00*	6.00
	Lead Engineering Inspector	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
			9.00	9.00	**9.00**	*0.00*	**9.00**	*0.00*	9.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2019	Budget FY 2020	Budget FY 2021	*Base Change*	Revised FY 2021	*Change in Position*	Budget FY 2022
Streets Fund									
7000 - 7043 Traffic Engineering									
	Assistant City Traffic Engineer	Full	2.00	2.00	**2.00**	*-1.00*	**1.00**	*0.00*	1.00
	City Traffic Engineer	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Intelligent Transportation System Engin	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	ITS Technician	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Traffic Engineer	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Transportation Planning Engineer	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Engineering Technician II	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			6.00	6.00	**6.00**	*0.00*	**6.00**	*0.00*	6.00
Development and Engineering Totals:			**67.25**	**67.00**	**67.00**	***0.00***	**67.00**	***0.00***	**67.00**
Economic Development Services									
General Fund									
1000 - 0351 Economic Development Administration									
	Economic Development Assistant	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Economic Development Operations Sp	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Economic Development Services Direct	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			3.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
1000 - 0352 Economic Development									
	Business Attraction Program Manager	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Business Development Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Chief Business Attraction Officer	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Economic Development Agreement Co	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Economic Development Assistant	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Economic Development Operations Sp	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Economic Development Services Direct	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Business Attraction Coordinator	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
			4.00	7.00	**7.00**	*0.00*	**7.00**	*0.00*	7.00
Economic Development Services Totals:			**7.00**	**7.00**	**7.00**	***0.00***	**7.00**	***0.00***	**7.00**
Finance and Budget									
General Fund									
1000 - 0400 Finance Admin									
	Chief Financial Officer	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Finance & Accounting Asst	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
1000 - 0410 Financial Services									
	Accountant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Accounting Specialist	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Accounting Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Accounting Technician II	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Accounting Technician III	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Deputy Finance Director	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Payroll Specialist	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Payroll Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Sr Accountant	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Finance Coordinator	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Finance Manager	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			15.00	13.00	**13.00**	*0.00*	**13.00**	*0.00*	13.00
1000 - 0420 Tax Audit & Collections									
	Customer Services Rep II	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Revenue Collection Specialist	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Sales Tax & Licensing Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Sales Tax Auditor	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
			7.00	7.00	**7.00**	*0.00*	**7.00**	*0.00*	7.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2019	Budget FY 2020	Budget FY 2021	*Base Change*	Revised FY 2021	*Change in Position*	Budget FY 2022
1000 - 0430	**Management & Budget**								
	Budget Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Budget Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Deputy Finance Director	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Management & Budget Assistant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Sr Budget Analyst	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
			5.00	6.00	**6.00**	*0.00*	**6.00**	*0.00*	6.00
1000 - 0440	**Materials Management**								
	Administrative Assistant II - Classified	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Buyer I	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Contract Administrator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Contract Officer	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Materials Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Purchasing Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Buyer II	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			7.00	7.00	**7.00**	*0.00*	**7.00**	*0.00*	7.00
1000 - 0500	**Inventory Control**								
	Buyer I	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Inventory Control Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Storekeeper	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
			5.00	5.00	**5.00**	*0.00*	**5.00**	*0.00*	5.00
	Finance and Budget Totals:		**41.00**	**40.00**	**40.00**	***0.00***	**40.00**	***0.00***	**40.00**
Finance Utilities									
General Fund									
1000 - 0450	**Customer Service**								
	Customer Services Rep II	Full	17.00	12.00	**12.00**	*0.00*	**12.00**	*0.00*	12.00
	Lead Customer Services Rep	Full	3.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Utility Services Supervisor	Full	2.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			22.00	15.00	**15.00**	*0.00*	**15.00**	*0.00*	15.00
1000 - 0460	**Revenue Administration**								
	Administrative Assistant II - Classified	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Business Systems Analyst	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Business Systems Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Revenue Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			5.00	5.00	**5.00**	*0.00*	**5.00**	*0.00*	5.00
1000 - 0470	**Meter Services**								
	Dispatcher	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Lead Water Meter Technician	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Utility Services Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Water Meter Technician I	Full	5.00	5.00	**5.00**	*0.00*	**5.00**	*0.00*	5.00
	Water Meter Technician II	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
			11.00	11.00	**11.00**	*0.00*	**11.00**	*0.00*	11.00
1000 - 0480	**Utility Billing**								
	Customer Services Rep II	Full	0.00	5.00	**5.00**	*0.00*	**5.00**	*0.00*	5.00
	Lead Customer Services Rep	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utility Services Supervisor	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			0.00	7.00	**7.00**	*0.00*	**7.00**	*0.00*	7.00
	Finance Utilities Totals:		**38.00**	**38.00**	**38.00**	***0.00***	**38.00**	***0.00***	**38.00**

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2019	Budget FY 2020	Budget FY 2021	*Base Change*	Revised FY 2021	*Change in Position*	Budget FY 2022
Fire-Medical									
General Fund									
1000 - 1200	**Fire Admin**								
	Administrative Assistant II - Classified	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Deputy Fire Chief	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Executive Assistant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Fire and Life Safety Educ Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Fire Chief	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Fire Engineer - PIO	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Management Analyst	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Management Assistant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Administrative Assistant II	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Public Information Officer	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			8.00	8.00	**8.00**	*0.00*	**8.00**	*0.00*	8.00
1000 - 1210	**Fire Prevention**								
	Administrative Assistant II - Classified	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Deputy Fire Chief	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Fire Prevention Inspector	Full	4.00	4.00	**4.00**	*0.00*	**4.00**	*0.00*	4.00
	Fire Prevention Inspector Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Plans Examiner II	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			8.00	8.00	**8.00**	*0.00*	**8.00**	*0.00*	8.00
1000 - 1220	**Fire Support Services**								
	Automotive Technician II	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Fire Physical Resources Spvsr	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Lead Automotive Technician	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			4.00	4.00	**4.00**	*0.00*	**4.00**	*0.00*	4.00
1000 - 1230	**Emergency Medical Services**								
	Administrative Assistant I	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Administrative Assistant II - Classified	Full	0.00	0.00	**0.00**	*0.00*	**0.00**	*1.00*	1.00
	Deputy Fire Chief	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Emergency Management Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			3.00	3.00	**3.00**	*0.00*	**3.00**	*1.00*	4.00
1000 - 1240	**Fire Training**								
	Fire Captain	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
1000 - 1250	**Emergency Management**								
	Emergency Management Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
1000 - 1260	**Fire Operations**								
	Deputy Fire Chief	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Fire Battalion Chief	Full	6.00	6.00	**6.00**	*0.00*	**6.00**	*0.00*	6.00
	Fire Battalion Support Officer	Full	5.00	5.00	**5.00**	*0.00*	**5.00**	*0.00*	5.00
	Fire Captain	Full	33.00	33.00	**34.00**	*0.00*	**34.00**	*0.00*	34.00
	Fire Engineer	Full	32.00	32.00	**31.00**	*0.00*	**31.00**	*0.00*	31.00
	Firefighter	Full	78.00	78.00	**78.00**	*0.00*	**78.00**	*0.00*	78.00
			155.00	155.00	**155.00**	*0.00*	**155.00**	*0.00*	155.00
1000 - 1270	**Ambulance Operations**								
	Automotive Technician II	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Fire Battalion Chief	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Firefighter	Full	28.00	35.00	**35.00**	*0.00*	**35.00**	*0.00*	35.00
	Medical Billing Specialist	Full	1.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Medical Billing Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Fire Captain	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			32.00	40.00	**40.00**	*0.00*	**40.00**	*0.00*	40.00
	Fire-Medical Totals:		**212.00**	**220.00**	**220.00**	***0.00***	**220.00**	***1.00***	**221.00**

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2019	Budget FY 2020	Budget FY 2021	*Base Change*	Revised FY 2021	*Change in Position*	Budget FY 2022
Human Resources									
General Fund									
1000 - 0070	**Human Resources**								
	Deputy Human Resources Director	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Executive Assistant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	HR Safety & Training Coordinator	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	HR Systems Administrator	Full	0.00	0.00	**1.00**	*1.00*	**2.00**	*0.00*	2.00
	Human Resources Analyst	Full	2.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Human Resources Assistant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Human Resources Consultant	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Human Resources Director	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Human Resources Manager	Full	3.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Human Resources Safety Specialist	Part	0.50	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Human Resources Specialist	Full	4.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Human Resources Supervisor	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Human Resources Technician	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Safety Administrator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Business Systems Analyst	Full	1.00	2.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
	Dept Training & Compliance Spc	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Sr Human Resources Analyst	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			20.50	21.50	**21.50**	*0.00*	**21.50**	*0.00*	21.50
	Human Resources Totals:		**20.50**	**21.50**	**21.50**	***0.00***	**21.50**	***0.00***	**21.50**
Information Technology									
Information Technology Fund									
3300 - 3750	**IT Operations**								
	Application Systems Analyst	Full	6.00	6.00	**5.00**	*0.00*	**5.00**	*0.00*	5.00
	Application Systems Supervisor	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Applications/GIS Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Business Systems Analyst	Full	0.00	0.00	**1.00**	*2.00*	**3.00**	*0.00*	3.00
	Customer Services Rep II	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Data Architect	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Executive Assistant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	GIS Analyst	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	GIS Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	GIS Technician	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Information Technology Director	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	IT Operations Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	IT Project Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	IT Project Manager	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	IT Security Administrator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	IT Technical Support Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	IT Technician II	Full	5.00	5.00	**5.00**	*-1.00*	**4.00**	*0.00*	4.00
	Lead IT Technician	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Lead Systems Engineer	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Management Analyst	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Network Administrator	Full	4.00	4.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Network Engineer	Full	2.00	2.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Network Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Programmer	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Radio Systems Engineer	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Sr Application Systems Analyst	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Systems Engineer	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Database Administrator	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
	Sr Management Analyst	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
			40.00	41.00	**42.00**	*1.00*	**43.00**	*0.00*	43.00
3300 - 3760	**Radio System Operations**								
	Application Systems Analyst	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	RF Communications Operator	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Lead Radio Systems Engineer	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
	Radio Systems Engineer	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2019	Budget FY 2020	Budget FY 2021	*Base Change*	Revised FY 2021	*Change in Position*	Budget FY 2022
	Information Technology Totals:		**42.00**	**43.00**	**44.00**	***1.00***	**45.00**	***0.00***	**45.00**
Leadership and Management									
General Fund									
1000 - 0020	**City Manager's Office**								
	Administrative Assistant II - Classified	Part	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Assistant to the City Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Chief of Staff to the City Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	City Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Council Assistant	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Council Assistant to the Mayor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Deputy City Manager	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Internal Controls Program Manager	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Management Assistant to the CM	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Mayor's Chief of Staff	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Sr Executive Assistant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			14.00	15.00	**15.00**	*0.00*	**15.00**	*0.00*	15.00
1000 - 0025	**Governmental Affairs**								
	Intergovernmental Affairs Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Intergovernmental Affairs Director	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
1000 - 0027	**Office of Real Estate Development**								
	Real Estate Development Officer	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Real Estate Development Project Mana	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Leadership and Management Totals:		**18.00**	**19.00**	**19.00**	***0.00***	**19.00**	***0.00***	**19.00**
Municipal Court									
General Fund									
1000 - 0250	**Municipal Court**								
	Associate Judge	Full	0.00	0.00	**0.00**	*0.00*	**0.00**	*1.00*	1.00
	Court Administrator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Court Supervisor	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Judicial Assistant	Full	8.00	8.00	**8.00**	*0.00*	**8.00**	*0.00*	8.00
	Lead Judicial Assistant	Full	4.00	4.00	**4.00**	*0.00*	**4.00**	*0.00*	4.00
	Municipal Judge	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Municipal Security Guard	Full	4.00	4.00	**4.00**	*0.00*	**4.00**	*0.00*	4.00
	Judge Pro Tem	Full	0.00	0.00	**0.45**	*0.00*	**0.45**	*-0.45*	0.00
			20.00	20.00	**20.45**	*0.00*	**20.45**	*0.55*	21.00
Municipal Court Enhancement Fd Fund									
8062 - 8062	**Municipal Court Enhancement Fd**								
	Judge Pro Tem	Part	0.90	0.90	**0.45**	*0.00*	**0.45**	*0.00*	0.45
			0.90	0.90	**0.45**	*0.00*	**0.45**	*0.00*	0.45
	Municipal Court Totals:		**20.90**	**20.90**	**20.90**	***0.00***	**20.90**	***0.55***	**21.45**
Neighborhood & Human Services									
General Fund									
1000 - 0042	**Arts Commission**								
	Arts & Events Superintendent	Full	0.00	0.00	**0.33**	*0.00*	**0.33**	*0.00*	0.33
	Arts & Theater Manager	Full	0.45	0.45	**0.33**	*0.00*	**0.33**	*0.00*	0.33
	Arts Coordinator	Part	0.50	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
			0.95	0.95	**1.16**	*0.00*	**1.16**	*0.00*	1.16

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2019	Budget FY 2020	Budget FY 2021	*Base Change*	Revised FY 2021	*Change in Position*	Budget FY 2022
1000 - 0043	**Peoria Center for Performing Arts**								
	Arts & Events Superintendent	Full	0.00	0.00	**0.34**	*0.00*	**0.34**	*0.00*	0.34
	Arts & Theater Manager	Full	0.55	0.55	**0.34**	*0.00*	**0.34**	*0.00*	0.34
			0.55	0.55	**0.68**	*0.00*	**0.68**	*0.00*	0.68
1000 - 0550	**Neighborhood Services**								
	Administrative Assistant II - Classified	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Code Compliance Officer	Full	6.00	6.00	**6.00**	*0.00*	**6.00**	*0.00*	6.00
	Code Compliance Supervisor	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Neighborhood Services Manager	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Lead Code Compliance Officer	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Neighborhood Imp. Specialist	Full	0.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Police Services Manager	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			9.00	10.00	**9.00**	*0.00*	**9.00**	*0.00*	9.00
1000 - 0570	**Community Assistance**								
	Administrative Assistant II - Classified	Part	0.63	0.75	**0.75**	*0.00*	**0.75**	*0.00*	0.75
	Community Assistance Coordinator	Full	0.00	0.00	**0.00**	*0.00*	**0.00**	*1.00*	1.00
	Community Assistance Manager	Full	0.80	0.80	**0.80**	*0.00*	**0.80**	*0.00*	0.80
	Housing & Development Grants Coordi	Full	0.75	0.75	**0.75**	*0.00*	**0.75**	*0.00*	0.75
	Human Services Coordinator I	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Human Services Coordinator II	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Neighborhood Programs Coordinator	Full	1.00	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Neighborhood Imp. Specialist	Full	0.53	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			5.71	4.80	**4.80**	*0.00*	**4.80**	*1.00*	5.80
1000 - 0590	**Community Engagement**								
	Neighborhood Imp. Specialist	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Recreation Coordinator	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			0.00	0.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
1000 - 1400	**NHS Administration**								
	Deputy Director of Neighborhood & Hu	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Management Assistant	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Neighborhood & Human Services Direc	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Administrative Assistant II - Classified	Full	1.75	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Administrative Assistant II - Classified	Part	0.75	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Business Services Manager	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Business Systems Supervisor	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Customer Service Rep I - Classified	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Customer Services Rep I - Classified	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Customer Services Rep II	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Lead Customer Services Rep	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Management Analyst	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Recreation Manager	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			12.50	4.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
1000 - 1420	**Am/Pm Program**								
	Recreation Coordinator	Full	2.60	2.30	**1.70**	*0.00*	**1.70**	*0.00*	1.70
	Recreation Manager	Full	0.00	0.00	**0.39**	*0.00*	**0.39**	*0.00*	0.39
	Recreation Superintendent	Full	0.60	0.30	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Recreation Supervisor	Full	0.60	0.40	**0.60**	*0.00*	**0.60**	*0.00*	0.60
			3.80	3.00	**3.19**	*0.00*	**3.19**	*0.00*	3.19
1000 - 1430	**Little Learners Program**								
	Recreation Manager	Full	0.00	0.00	**0.08**	*0.00*	**0.08**	*0.00*	0.08
	Recreation Programmer	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Recreation Specialist I	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Recreation Superintendent	Full	0.00	0.05	**0.05**	*0.00*	**0.05**	*0.00*	0.05
	Recreation Supervisor	Full	0.00	0.30	**0.10**	*0.00*	**0.10**	*0.00*	0.10
	Recreation Coordinator	Full	0.10	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			2.10	2.35	**2.23**	*0.00*	**2.23**	*0.00*	2.23

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2019	Budget FY 2020	Budget FY 2021	*Base Change*	Revised FY 2021	*Change in Position*	Budget FY 2022
1000 - 1440	**Summer Recreation Program**								
	Recreation Coordinator	Full	0.30	0.45	**0.40**	*0.00*	**0.40**	*0.00*	0.40
	Recreation Manager	Full	0.00	0.00	**0.02**	*0.00*	**0.02**	*0.00*	0.02
	Recreation Superintendent	Full	0.00	0.05	**0.05**	*0.00*	**0.05**	*0.00*	0.05
	Recreation Supervisor	Full	0.00	0.05	**0.05**	*0.00*	**0.05**	*0.00*	0.05
			0.30	0.55	**0.52**	*0.00*	**0.52**	*0.00*	0.52
1000 - 1450	**Summer Camp Program**								
	Recreation Coordinator	Full	0.50	0.90	**0.90**	*0.00*	**0.90**	*0.00*	0.90
	Recreation Manager	Full	0.00	0.00	**0.06**	*0.00*	**0.06**	*0.00*	0.06
	Recreation Superintendent	Full	0.00	0.30	**0.25**	*0.00*	**0.25**	*0.00*	0.25
	Recreation Supervisor	Full	0.20	0.15	**0.25**	*0.00*	**0.25**	*0.00*	0.25
			0.70	1.35	**1.46**	*0.00*	**1.46**	*0.00*	1.46
1000 - 1490	**Active Adult Program**								
	Family & Youth Services Supervisor	Full	0.00	0.00	**0.10**	*0.00*	**0.10**	*0.00*	0.10
	Recreation Coordinator	Full	0.85	0.85	**0.75**	*0.00*	**0.75**	*0.00*	0.75
	Recreation Manager	Full	0.00	0.00	**0.04**	*0.00*	**0.04**	*0.00*	0.04
	Recreation Superintendent	Full	0.20	0.20	**0.20**	*0.00*	**0.20**	*0.00*	0.20
			1.05	1.05	**1.09**	*0.00*	**1.09**	*0.00*	1.09
1000 - 1500	**Adaptive Recreation Program**								
	Family & Youth Services Supervisor	Full	0.00	0.00	**0.40**	*0.00*	**0.40**	*0.00*	0.40
	Recreation Manager	Full	0.00	0.00	**0.04**	*0.00*	**0.04**	*0.00*	0.04
	Recreation Superintendent	Full	0.30	0.30	**0.30**	*0.00*	**0.30**	*0.00*	0.30
	Recreation Coordinator	Full	0.40	0.40	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			0.70	0.70	**0.74**	*0.00*	**0.74**	*0.00*	0.74
1000 - 1510	**Special Events Program**								
	Arts & Events Superintendent	Full	0.00	0.00	**0.33**	*0.00*	**0.33**	*0.00*	0.33
	Arts & Theater Manager	Full	0.00	0.00	**0.33**	*0.00*	**0.33**	*0.00*	0.33
	Recreation Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Recreation Superintendent	Full	0.40	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Recreation Supervisor	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			2.40	2.00	**1.66**	*0.00*	**1.66**	*0.00*	1.66
1000 - 1520	**Teen Program**								
	Recreation Coordinator	Full	0.50	0.35	**0.20**	*0.00*	**0.20**	*0.00*	0.20
	Recreation Manager	Full	0.00	0.00	**0.04**	*0.00*	**0.04**	*0.00*	0.04
	Recreation Superintendent	Full	0.00	0.30	**0.15**	*0.00*	**0.15**	*0.00*	0.15
	Recreation Supervisor	Full	0.20	0.10	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			0.70	0.75	**0.39**	*0.00*	**0.39**	*0.00*	0.39
1000 - 1530	**Community Center**								
	Administrative Assistant II - Classified	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Family & Youth Services Supervisor	Full	0.00	0.00	**0.35**	*0.00*	**0.35**	*0.00*	0.35
	Recreation Coordinator	Full	1.60	1.60	**1.05**	*0.00*	**1.05**	*0.00*	1.05
	Recreation Manager	Full	0.00	0.00	**0.33**	*0.00*	**0.33**	*0.00*	0.33
	Recreation Superintendent	Full	0.40	0.40	**0.40**	*0.00*	**0.40**	*0.00*	0.40
			3.00	3.00	**3.13**	*0.00*	**3.13**	*0.00*	3.13
Percent for the Arts Fund									
1111 - 0120	**Percent For The Arts**								
	Arts Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
Community Development Block Grant Fund									
7110 - 7160	**Comm Dev Block Grant**								
	Community Assistance Manager	Full	0.20	0.20	**0.20**	*0.00*	**0.20**	*0.00*	0.20
	Housing & Development Grants Coordi	Full	0.25	0.25	**0.25**	*0.00*	**0.25**	*0.00*	0.25
	Neighborhood Programs Coordinator	Full	0.00	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Neighborhood Imp. Specialist	Full	0.47	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			0.92	0.95	**0.95**	*0.00*	**0.95**	*0.00*	0.95

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2019	Budget FY 2020	Budget FY 2021	*Base Change*	Revised FY 2021	*Change in Position*	Budget FY 2022
Adult Day Program Fund									
7180 - 7250 Adult Day Prg Grant									
	Family & Youth Services Supervisor	Full	0.00	0.00	**0.15**	*0.00*	**0.15**	*0.00*	0.15
	Recreation Coordinator	Full	1.15	1.15	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Recreation Specialist I	Full	4.00	4.00	**4.00**	*0.00*	**4.00**	*0.00*	4.00
	Recreation Specialist II	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Recreation Superintendent	Full	0.10	0.10	**0.10**	*0.00*	**0.10**	*0.00*	0.10
			7.25	7.25	**7.25**	*0.00*	**7.25**	*0.00*	7.25
Neighborhood & Human Services Totals:			**52.63**	**44.25**	**44.25**	***0.00***	**44.25**	***1.00***	**45.25**
Office of Communications									
General Fund									
1000 - 0040 Public Information Office									
	Digital Media Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Graphics Designer	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Marketing Communications Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Marketing/Communications Analyst	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Multi-Media Marketing Specialist	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Office of Communications Director	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Web Content Administrator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Management Assistant	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			6.00	7.00	**7.00**	*0.00*	**7.00**	*0.00*	7.00
1000 - 0041 Peoria Channel 11									
	Digital Media Specialist	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
			3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
Office of Communications Totals:			**9.00**	**10.00**	**10.00**	***0.00***	**10.00**	***0.00***	**10.00**
Parks, Recreation and Community Facil									
General Fund									
1000 - 1390 PRCF Administration									
	Administrative Assistant II - Classified	Part	0.00	0.75	**1.50**	*0.00*	**1.50**	*0.00*	1.50
	Administrative Assistant II - Classified	Full	0.00	1.75	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Business Services Manager	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Business Systems Supervisor	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Customer Service Rep I - Classified	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Customer Services Rep I - Classified	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Customer Services Rep II	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Executive Assistant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Facilities Operations Tech	Full	0.00	0.00	**0.00**	*0.00*	**0.00**	*1.00*	1.00
	Lead Customer Services Rep	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Management Analyst	Full	1.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Parks, Recreation and Community Facil	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Parks, Recreation and Community Faci	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			3.00	12.50	**12.50**	*0.00*	**12.50**	*1.00*	13.50
1000 - 1410 Swimming Pools									
	Aquatics Maintenance Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Aquatics Maintenance Worker I	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Recreation Coordinator	Full	1.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Recreation Manager	Full	0.00	0.00	**0.00**	*0.21*	**0.21**	*0.00*	0.21
	Recreation Superintendent	Full	0.34	0.20	**0.20**	*0.00*	**0.20**	*0.00*	0.20
	Recreation Supervisor	Full	0.00	0.40	**0.40**	*0.00*	**0.40**	*0.00*	0.40
			3.34	4.60	**4.60**	*0.21*	**4.81**	*0.00*	4.81
1000 - 1470 Special Interest Classes - Youth									
	Library & Cultural Svcs Manager	Full	0.00	0.02	**0.02**	*0.00*	**0.02**	*0.00*	0.02
	Recreation Coordinator	Full	0.00	0.00	**0.40**	*0.00*	**0.40**	*0.00*	0.40
	Recreation Coordinator	Part	0.42	0.40	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Recreation Supervisor	Full	0.45	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			0.87	0.42	**0.42**	*0.00*	**0.42**	*0.00*	0.42

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2019	Budget FY 2020	Budget FY 2021	*Base Change*	Revised FY 2021	*Change in Position*	Budget FY 2022
1000 - 1471	**Special Interest Classes - Adult**								
	Library & Cultural Svcs Manager	Full	0.00	0.02	**0.02**	*0.00*	**0.02**	*0.00*	0.02
	Recreation Coordinator	Full	0.00	0.00	**0.10**	*0.00*	**0.10**	*0.00*	0.10
	Recreation Coordinator	Part	0.10	0.15	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Recreation Supervisor	Full	0.10	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			0.20	0.17	**0.12**	*0.00*	**0.12**	*0.00*	0.12
1000 - 1480	**Sports Programs - Youth**								
	Recreation Coordinator	Full	1.70	1.00	**1.70**	*0.00*	**1.70**	*0.00*	1.70
	Recreation Manager	Full	0.00	0.00	**0.00**	*0.05*	**0.05**	*0.00*	0.05
	Recreation Superintendent	Full	0.33	0.30	**0.30**	*0.00*	**0.30**	*0.00*	0.30
	Recreation Supervisor	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Recreation Programmer	Full	0.75	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			2.78	2.30	**3.00**	*0.05*	**3.05**	*0.00*	3.05
1000 - 1481	**Sports Programs - Adult**								
	Neighborhood & Comm Parks Manager	Full	0.00	0.11	**0.11**	*0.00*	**0.11**	*0.00*	0.11
	Recreation Manager	Full	0.00	0.00	**0.00**	*0.03*	**0.03**	*0.00*	0.03
	Recreation Superintendent	Full	0.33	0.13	**0.13**	*0.00*	**0.13**	*0.00*	0.13
	Recreation Coordinator	Full	1.30	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
	Recreation Programmer	Full	0.25	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			1.88	1.24	**1.24**	*-0.97*	**0.27**	*0.00*	0.27
1000 - 1531	**Rio Vista Community Park**								
	Irrigation Technician	Full	0.50	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Neighborhood & Comm Parks Manager	Full	0.25	0.12	**0.12**	*0.00*	**0.12**	*0.00*	0.12
	Parks & Sports Equip. Mechanic	Full	0.50	0.25	**0.25**	*0.00*	**0.25**	*0.00*	0.25
	Parks & Sports Fac Crew Leader	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Parks & Sports Fac Worker III	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Parks Superintendent	Full	0.00	0.00	**0.33**	*0.00*	**0.33**	*0.00*	0.33
	Recreation Superintendent	Full	0.00	0.13	**0.13**	*0.00*	**0.13**	*0.00*	0.13
	Sports Facilities Maint Coordinator	Full	1.50	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Park Ranger	Full	5.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Park Ranger Supervisor	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Parks & Sports Fac Worker I	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Recreation Coordinator	Full	0.25	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			11.00	4.00	**4.33**	*0.00*	**4.33**	*0.00*	4.33
1000 - 1532	**Rio Vista Rec Center**								
	Custodian	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Customer Services Rep I - Classified	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Recreation Coordinator	Full	0.00	1.00	**0.30**	*0.00*	**0.30**	*0.00*	0.30
	Recreation Manager	Full	0.00	0.00	**0.00**	*0.25*	**0.25**	*0.00*	0.25
	Recreation Programmer	Full	1.00	1.00	**1.00**	*1.00*	**2.00**	*0.00*	2.00
	Recreation Superintendent	Full	1.00	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Recreation Supervisor	Full	0.45	0.60	**0.60**	*0.00*	**0.60**	*0.00*	0.60
	Recreation Coordinator	Part	0.50	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Recreation Programmer	Part	1.05	1.50	**1.50**	*-1.50*	**0.00**	*0.00*	0.00
			9.00	9.60	**8.90**	*-0.25*	**8.65**	*0.00*	8.65
1000 - 1533	**Pioneer Community Park**								
	Irrigation Technician	Full	1.00	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Neighborhood & Comm Parks Manager	Full	0.25	0.11	**0.11**	*0.00*	**0.11**	*0.00*	0.11
	Parks & Sports Equip. Mechanic	Full	0.00	0.25	**0.25**	*0.00*	**0.25**	*0.00*	0.25
	Parks & Sports Fac Crew Leader	Full	1.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Parks Superintendent	Full	0.00	0.00	**0.33**	*0.00*	**0.33**	*0.00*	0.33
	Recreation Superintendent	Full	0.00	0.13	**0.13**	*0.00*	**0.13**	*0.00*	0.13
	Sports Facilities Maint Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Recreation Coordinator	Full	0.25	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			3.50	3.99	**4.32**	*0.00*	**4.32**	*0.00*	4.32

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2019	Budget FY 2020	Budget FY 2021	*Base Change*	Revised FY 2021	*Change in Position*	Budget FY 2022
1000 - 1534	**Paloma Community Park**								
	Irrigation Technician	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Neighborhood & Comm Parks Manager	Full	0.00	0.11	**0.11**	*0.00*	**0.11**	*0.00*	0.11
	Parks & Sports Equip. Mechanic	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Parks & Sports Fac Worker III	Full	0.00	0.00	**0.00**	*2.00*	**2.00**	*0.00*	2.00
	Parks Maintenance Coordinator	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Parks Superintendent	Full	0.00	1.00	**0.34**	*0.00*	**0.34**	*0.00*	0.34
	Recreation Superintendent	Full	0.00	0.13	**0.13**	*0.00*	**0.13**	*0.00*	0.13
	Parks & Sports Fac Worker I	Full	0.00	2.00	**2.00**	*-2.00*	**0.00**	*0.00*	0.00
			0.00	6.24	**5.58**	*0.00*	**5.58**	*0.00*	5.58
1000 - 1540	**Main Library**								
	Librarian	Full	4.00	4.00	**4.00**	*2.00*	**6.00**	*0.00*	6.00
	Librarian II	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Library & Cultural Svcs Manager	Full	1.00	0.48	**0.48**	*0.00*	**0.48**	*0.00*	0.48
	Library Assistant I	Full	0.00	0.00	**0.00**	*2.00*	**2.00**	*0.00*	2.00
	Library Assistant II	Full	0.00	0.00	**0.00**	*2.00*	**2.00**	*0.00*	2.00
	Library Assistant III	Full	2.00	2.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Library Services Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Library Specialist	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Library Systems Administrator	Full	0.00	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Recreation Coordinator	Full	0.00	0.00	**0.25**	*0.00*	**0.25**	*0.00*	0.25
	Librarian	Part	2.25	2.25	**2.25**	*-2.25*	**0.00**	*0.00*	0.00
	Library Assistant I	Part	1.50	1.50	**1.50**	*-1.50*	**0.00**	*0.00*	0.00
	Library Assistant II	Part	1.50	1.50	**1.50**	*-1.50*	**0.00**	*0.00*	0.00
			17.25	17.23	**16.48**	*0.75*	**17.23**	*0.00*	17.23
1000 - 1550	**Branch Library**								
	Librarian	Full	2.00	2.00	**2.00**	*2.00*	**4.00**	*0.00*	4.00
	Librarian II	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Library & Cultural Svcs Manager	Full	0.00	0.48	**0.48**	*0.00*	**0.48**	*0.00*	0.48
	Library Assistant I	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Library Assistant I	Part	3.00	3.00	**3.00**	*-0.75*	**2.25**	*0.00*	2.25
	Library Assistant III	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Library Services Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Library Specialist	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Library Systems Administrator	Full	0.00	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Recreation Coordinator	Full	0.00	0.00	**0.25**	*0.00*	**0.25**	*0.00*	0.25
	Librarian	Part	1.50	1.50	**1.50**	*-1.50*	**0.00**	*0.00*	0.00
	Library Systems Supervisor	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			12.50	12.48	**12.73**	*0.75*	**13.48**	*0.00*	13.48
1000 - 1560	**Parks North**								
	Administrative Assistant II - Classified	Part	0.35	0.35	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Graffiti Abatement Technician	Full	0.50	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Irrigation Technician	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Neighborhood & Comm Parks Manager	Full	0.25	0.11	**0.11**	*0.00*	**0.11**	*0.00*	0.11
	Parks & Sports Fac Worker I	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Parks & Sports Fac Worker II	Full	1.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Parks & Sports Fac Worker III	Full	5.00	4.00	**4.00**	*0.00*	**4.00**	*0.00*	4.00
	Parks Maintenance Coordinator	Full	1.00	1.50	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Parks Superintendent	Full	0.50	0.00	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Recreation Superintendent	Full	0.00	0.11	**0.11**	*0.00*	**0.11**	*0.00*	0.11
	Parks Supervisor	Full	1.00	0.50	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Recreation Coordinator	Full	0.25	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			12.85	12.07	**11.72**	*0.00*	**11.72**	*0.00*	11.72

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2019	Budget FY 2020	Budget FY 2021	*Base Change*	Revised FY 2021	*Change in Position*	Budget FY 2022
1000 - 1570	**Parks South**								
	Administrative Assistant II - Classified	Part	0.40	0.40	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Graffiti Abatement Technician	Full	0.50	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Irrigation Technician	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Neighborhood & Comm Parks Manager	Full	0.25	0.11	**0.11**	*0.00*	**0.11**	*0.00*	0.11
	Parks & Sports Fac Worker I	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Parks & Sports Fac Worker II	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Parks & Sports Fac Worker III	Full	6.00	5.00	**5.00**	*0.00*	**5.00**	*0.00*	5.00
	Parks Maintenance Coordinator	Full	1.00	0.50	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Parks Superintendent	Full	0.50	0.00	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Recreation Superintendent	Full	0.00	0.11	**0.11**	*0.00*	**0.11**	*0.00*	0.11
	Parks Supervisor	Full	0.00	0.50	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Recreation Coordinator	Full	0.25	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			11.90	11.12	**11.72**	*0.00*	**11.72**	*0.00*	11.72
1000 - 1590	**Park Rangers**								
	Neighborhood & Comm Parks Manager	Full	0.00	0.11	**0.11**	*0.00*	**0.11**	*0.00*	0.11
	Park Ranger	Full	0.00	7.00	**7.00**	*0.00*	**7.00**	*0.00*	7.00
	Park Ranger Supervisor	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Recreation Superintendent	Full	0.00	0.13	**0.13**	*0.00*	**0.13**	*0.00*	0.13
			0.00	8.24	**8.24**	*0.00*	**8.24**	*0.00*	8.24
1000 - 1600	**Contracted Landscape Maintenance**								
	Landscape Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Neighborhood & Comm Parks Manager	Full	0.00	0.11	**0.11**	*0.00*	**0.11**	*0.00*	0.11
	Parks Superintendent	Full	0.00	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
			1.00	1.61	**1.61**	*0.00*	**1.61**	*0.00*	1.61
1000 - 1610	**Trails Maintenance**								
	Neighborhood & Comm Parks Manager	Full	0.00	0.11	**0.11**	*0.00*	**0.11**	*0.00*	0.11
	Parks & Sports Fac Worker I	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*1.00*	2.00
	Parks & Sports Fac Worker III	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Parks Maintenance Coordinator	Full	0.00	0.00	**0.00**	*0.00*	**0.00**	*1.00*	1.00
	Parks Superintendent	Full	0.00	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Recreation Superintendent	Full	0.00	0.13	**0.13**	*0.00*	**0.13**	*0.00*	0.13
			3.00	3.74	**3.74**	*0.00*	**3.74**	*2.00*	5.74
Sports Complex Fund									
2000 - 2000	**Complex Operations/Maint**								
	Administrative Assistant I - Classified	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Administrative Assistant II - Classified	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Community Facility Maintenance Super	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Deputy Director of Parks, Recreation a	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Facilities Technician II	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Irrigation Technician	Full	0.50	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Parks & Sports Equip. Mechanic	Full	0.50	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Parks & Sports Fac Worker II	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Parks & Sports Fac Worker III	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Recreation Manager	Full	0.00	1.00	**1.00**	*-0.54*	**0.46**	*0.00*	0.46
	Sales & Sponsorship Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Sports Complex Operations Coordinato	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Sports Complex Superintendent	Full	2.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Sports Complex Ticket Ops Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Sports Facilities Maint Coordinator	Full	1.00	1.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Sports Facilities Superintendent	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Building Automation Technician	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Parks & Sports Fac Crew Leader	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Sports Facilities Maint Coor	Full	0.50	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			18.50	18.50	**18.50**	*-0.54*	**17.96**	*0.00*	17.96
ks, Recreation and Community Facilities Totals:			**112.57**	**130.05**	**129.75**	***0.00***	**129.75**	***3.00***	**132.75**

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2019	Budget FY 2020	Budget FY 2021	*Base Change*	Revised FY 2021	*Change in Position*	Budget FY 2022
Planning and Community Development									
General Fund									
1000 - 0600	**Community Dev Administration**								
	Administrative Assistant II - Classified	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Executive Assistant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Planning & Comm Dev Director	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Development Administration Coordinato	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
			3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
1000 - 0610	**Planning**								
	Associate Planner	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Development Plan Reviewer	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Planner	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Planning Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Planning Specialist	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Principal Planner	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Sr Planner	Full	3.00	3.00	**3.00**	*-1.00*	**2.00**	*0.00*	2.00
			9.00	10.00	**10.00**	*0.00*	**10.00**	*0.00*	10.00
Planning and Community Development Totals:			**12.00**	**13.00**	**13.00**	***0.00***	**13.00**	***0.00***	**13.00**
Police									
General Fund									
1000 - 1000	**Police Administration**								
	Accreditation/Compliance Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Administrative Assistant II - Classified	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Deputy Police Chief	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Executive Assistant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Management Services Deputy Director	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Chief	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Commander	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Lieutenant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Officer	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Public Information Specialist	Full	0.00	0.00	**0.00**	*0.00*	**0.00**	*1.00*	1.00
	Police Sergeant	Full	2.00	1.00	**1.00**	*2.00*	**3.00**	*0.00*	3.00
			12.00	11.00	**11.00**	*2.00*	**13.00**	*1.00*	14.00
1000 - 1010	**Criminal Investigation**								
	Administrative Assistant II - Classified	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Civilian Investigator	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Crime Scene Technician	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Police Investigative Officer	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Lieutenant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Officer	Full	23.00	22.00	**22.00**	*1.00*	**23.00**	*0.00*	23.00
	Police Sergeant	Full	4.00	4.00	**4.00**	*0.00*	**4.00**	*0.00*	4.00
	Police Services Officer	Full	2.00	1.00	**1.00**	*1.00*	**2.00**	*0.00*	2.00
	Police Support Assistant	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Victim Services Coordinator	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Lead Police Services Officer	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Victim Assistance Coordinator	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			39.00	37.00	**37.00**	*2.00*	**39.00**	*0.00*	39.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2019	Budget FY 2020	Budget FY 2021	*Base Change*	Revised FY 2021	*Change in Position*	Budget FY 2022
1000 - 1020	**Patrol Services - South**								
	Administrative Assistant II - Classified	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Animal Control Officer	Full	4.00	4.00	**4.00**	*0.00*	**4.00**	*0.00*	4.00
	Crime Analyst	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Lead Animal Control Officer	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Lead Police Services Officer	Full	2.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Commander	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Lieutenant	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Police Officer	Full	57.00	60.00	**59.00**	*0.00*	**59.00**	*0.00*	59.00
	Police Sergeant	Full	6.00	7.00	**8.00**	*-1.00*	**7.00**	*0.00*	7.00
	Police Services Officer	Full	14.00	15.00	**15.00**	*-1.00*	**14.00**	*0.00*	14.00
	Police Services Supervisor	Full	0.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Public Education Specialist	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Crime Prevention Education Coordinato	Full	2.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			92.00	97.00	**97.00**	*-2.00*	**95.00**	*0.00*	95.00
1000 - 1021	**Patrol Services - North**								
	Administrative Assistant II - Classified	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Crime Analyst	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Commander	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Lieutenant	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Police Officer	Full	49.00	46.00	**46.00**	*-2.00*	**44.00**	*2.00*	46.00
	Police Sergeant	Full	6.00	5.00	**5.00**	*1.00*	**6.00**	*0.00*	6.00
			61.00	57.00	**57.00**	*-1.00*	**56.00**	*2.00*	58.00
1000 - 1025	**Operations Support**								
	Civilian Investigator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Lieutenant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Officer	Full	28.00	30.00	**30.00**	*0.00*	**30.00**	*0.00*	30.00
	Police Sergeant	Full	6.00	7.00	**7.00**	*-1.00*	**6.00**	*0.00*	6.00
	Vehicle Impound Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			37.00	40.00	**40.00**	*-1.00*	**39.00**	*0.00*	39.00
1000 - 1030	**Pd Technical Support**								
	Lead Police Support Assistant	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Police Property Evidence Tech	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Police Records Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Support Assistant	Full	8.00	8.00	**8.00**	*-1.00*	**7.00**	*0.00*	7.00
	Property & Evidence Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			13.00	13.00	**13.00**	*0.00*	**13.00**	*0.00*	13.00
1000 - 1040	**Staff Services**								
	Administrative Assistant II - Classified	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Lieutenant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Officer	Full	3.00	3.00	**3.00**	*1.00*	**4.00**	*0.00*	4.00
	Police Recruitment Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Sergeant	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
			7.00	7.00	**7.00**	*0.00*	**7.00**	*0.00*	7.00
1000 - 1050	**Pd Communications**								
	Communications Specialist	Full	27.00	27.00	**27.00**	*0.00*	**27.00**	*0.00*	27.00
	Communications Supervisor	Full	6.00	6.00	**6.00**	*0.00*	**6.00**	*0.00*	6.00
	Police Communications Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Services Specialist	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			35.00	35.00	**35.00**	*0.00*	**35.00**	*0.00*	35.00
1000 - 1060	**Strategic Planning**								
	Administrative Assistant II - Classified	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Business Systems Analyst	Full	1.00	1.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Management Analyst	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Management Assistant	Full	2.00	2.00	**2.00**	*-1.00*	**1.00**	*0.00*	1.00
	Police Admin Services Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Police Equipment Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	HR Systems Administrator	Full	0.00	0.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
			6.00	6.00	**6.00**	*0.00*	**6.00**	*0.00*	6.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2019	Budget FY 2020	Budget FY 2021	*Base Change*	Revised FY 2021	*Change in Position*	Budget FY 2022
Victims of Crime Act (VOCA) Grant Fund									
7460 - 7710	**Victims Of Crime Act Grant**								
	Victim Advocate	Full	0.00	0.00	**1.00**	*1.00*	**2.00**	*0.00*	2.00
	Program Asst - Victim Services	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			1.00	1.00	**1.00**	*1.00*	**2.00**	*0.00*	2.00
	Police Totals:		**303.00**	**304.00**	**304.00**	***1.00***	**305.00**	***3.00***	**308.00**
Public Works									
General Fund									
1000 - 0900	**Public Works Administration**								
	Deputy Director of Public Works	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Management Analyst	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Public Works Director	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Executive Assistant	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
			3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
Commercial Solid Waste Fund									
2590 - 2720	**Commercial Front Load**								
	Equipment Operator	Full	4.00	4.00	**4.00**	*0.00*	**4.00**	*0.00*	4.00
	Lead Equipment Operator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Solid Waste Supervisor	Full	0.10	0.10	**0.10**	*0.00*	**0.10**	*0.00*	0.10
	Equipment Operator	Part	0.50	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			5.60	5.10	**5.10**	*0.00*	**5.10**	*0.00*	5.10
2590 - 2730	**Commercial Roll-Off**								
	Equipment Operator	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Solid Waste Supervisor	Full	0.10	0.10	**0.10**	*0.00*	**0.10**	*0.00*	0.10
	Equipment Operator	Part	0.25	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			2.35	2.10	**2.10**	*0.00*	**2.10**	*0.00*	2.10
Residential Solid Waste Fund									
2600 - 2750	**Solid Waste Admin**								
	Administrative Assistant II - Classified	Full	2.00	2.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Management Assistant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Solid Waste Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Solid Waste Inspector	Full	0.00	0.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
			4.00	4.00	**4.00**	*-1.00*	**3.00**	*0.00*	3.00
2600 - 2760	**Residential Collection**								
	Equipment Operator	Full	23.00	27.00	**27.00**	*0.00*	**27.00**	*1.00*	28.00
	Lead Equipment Operator	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Solid Waste Supervisor	Full	1.80	1.80	**1.80**	*0.00*	**1.80**	*0.00*	1.80
	Solid Waste Worker	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Equipment Operator	Part	1.50	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			30.30	32.80	**32.80**	*0.00*	**32.80**	*1.00*	33.80
2600 - 2770	**Residential Recycling**								
	Equipment Operator	Full	11.00	11.00	**11.00**	*0.00*	**11.00**	*0.00*	11.00
	Lead Equipment Operator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Public Works Superintendent	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Solid Waste Supervisor	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			13.00	13.00	**13.00**	*0.00*	**13.00**	*0.00*	13.00
2600 - 2810	**Solid Waste Environmental**								
	Environmental Coordinator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Solid Waste Inspector	Full	2.00	3.00	**3.00**	*1.00*	**4.00**	*0.00*	4.00
			3.00	4.00	**4.00**	*1.00*	**5.00**	*0.00*	5.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2019	Budget FY 2020	Budget FY 2021	*Base Change*	Revised FY 2021	*Change in Position*	Budget FY 2022
Storm Water Drainage System Fund									
2700 - 2900	**Storm Drain - NPDES**								
	Administrative Assistant II - Classified	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Lead Transportation Technician	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Public Works Operations Manager	Full	0.20	0.20	**0.20**	*0.00*	**0.20**	*0.00*	0.20
	Transportation Technician I	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Transportation Technician II	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			4.20	4.20	**4.20**	*0.00*	**4.20**	*0.00*	4.20
Fleet Maintenance Fund									
3000 - 3420	**Fleet Maintenance**								
	Automotive Technician I	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Automotive Technician II	Full	8.00	7.00	**7.00**	*0.00*	**7.00**	*0.00*	7.00
	Fleet Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Fleet Service Writer	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Fleet Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Lead Automotive Technician	Full	1.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Management Assistant	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Administrative Assistant II - Classified	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Management Analyst	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			14.00	14.00	**14.00**	*0.00*	**14.00**	*0.00*	14.00
Facilities Fund									
3250 - 3650	**Facilities Admin**								
	Administrative Assistant II - Classified	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Facilities Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Business Systems Analyst	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
			3.00	3.00	**3.00**	*-1.00*	**2.00**	*0.00*	2.00
3250 - 3660	**Daytime Facility Services**								
	Custodian	Full	5.00	5.00	**5.00**	*0.00*	**5.00**	*0.00*	5.00
	Custodian	Part	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Facilities Maintenance Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Facilities Technician I	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Lead Custodian	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			11.00	11.00	**11.00**	*0.00*	**11.00**	*0.00*	11.00
3250 - 3661	**Nighttime Facilities Services**								
	Custodian	Part	0.75	0.75	**0.75**	*0.00*	**0.75**	*0.00*	0.75
	Custodian	Full	5.00	5.00	**5.00**	*0.00*	**5.00**	*0.00*	5.00
	Facilities Maintenance Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Facilities Operations Tech	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Facilities Technician I	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Facilities Technician II	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Lead Custodian	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			10.75	10.75	**10.75**	*0.00*	**10.75**	*0.00*	10.75
3250 - 3690	**Facilities Operating Projects**								
	Construction Superintendent	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Public Works Project Coordinator	Full	2.00	2.00	**2.00**	*1.00*	**3.00**	*0.00*	3.00
	City Security Systems Coordinator	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
			4.00	4.00	**4.00**	*0.00*	**4.00**	*0.00*	4.00
3250 - 3700	**Technical Operations**								
	Facilities Operations Tech	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Facilities Technical Operations Supervi	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Facilities Technician II	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Lead Facilities Systems Operations Tec	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
			9.00	9.00	**9.00**	*0.00*	**9.00**	*0.00*	9.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2019	Budget FY 2020	Budget FY 2021	*Base Change*	Revised FY 2021	*Change in Position*	Budget FY 2022
Streets Fund									
7000 - 7000	**Streets Admin**								
	Administrative Assistant II - Classified	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Management Assistant	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Public Works Operations Manager	Full	0.80	0.80	**0.80**	*0.00*	**0.80**	*0.00*	0.80
	Public Works Superintendent	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Street Maintenance Supervisor	Full	3.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
			5.80	5.80	**5.80**	*0.00*	**5.80**	*0.00*	5.80
7000 - 7010	**Signs And Striping**								
	Lead Transportation Technician	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Street Maintenance Worker	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Transportation Mtce Specialist	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Transportation Technician I	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Transportation Technician II	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			7.00	7.00	**7.00**	*0.00*	**7.00**	*0.00*	7.00
7000 - 7020	**Traffic Signal Maintenance**								
	Lead Traffic Signal Technician	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*1.00*	2.00
	Traffic Signal Specialist	Full	0.00	3.00	**3.00**	*1.00*	**4.00**	*0.00*	4.00
	Transportation Technician I	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Traffic Signal Technician Assistant	Full	0.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
	Traffic Signal Technician I	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Traffic Signal Technician III	Full	3.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			6.00	6.00	**6.00**	*0.00*	**6.00**	*1.00*	7.00
7000 - 7030	**Street Maintenance**								
	Equipment Operator	Full	4.00	4.00	**4.00**	*0.00*	**4.00**	*0.00*	4.00
	Lead Equipment Operator	Full	3.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Lead Public Works Inspector	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Pavement Maintenance Coordtr	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Public Works Inspector	Full	2.00	3.00	**3.00**	*1.00*	**4.00**	*0.00*	4.00
	Street Maintenance Worker	Full	5.00	5.00	**5.00**	*-1.00*	**4.00**	*0.00*	4.00
			16.00	16.00	**16.00**	*0.00*	**16.00**	*0.00*	16.00
7000 - 7040	**Sweeper Operations**								
	Equipment Operator	Full	3.00	4.00	**4.00**	*0.00*	**4.00**	*0.00*	4.00
	Lead Equipment Operator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			4.00	5.00	**5.00**	*0.00*	**5.00**	*0.00*	5.00
Transit Fund									
7150 - 7200	**Transit Division**								
	Administrative Assistant II - Classified	Full	0.00	0.00	**0.00**	*0.00*	**0.00**	*1.00*	1.00
	Transit Dispatcher	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Transit Manager	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Transit Operator I	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Transit Operator I	Part	1.50	1.50	**1.50**	*0.00*	**1.50**	*0.00*	1.50
	Transit Operator II	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Transit Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			9.50	9.50	**9.50**	*0.00*	**9.50**	*1.00*	10.50
	Public Works Totals:		**165.50**	**169.25**	**169.25**	***-1.00***	**168.25**	***3.00***	**171.25**
Water Services									
Water Utility Fund									
2050 - 2050	**Utilities-Water/Ww Admin**								
	Deputy Director of Utilities	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Sr Management Analyst	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Water Services Director	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Administrative Assistant II - Classified	Full	0.00	0.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
	Business Systems Analyst	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
	Economic Efficiency & Sustainability M	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Planning & Operations Mgr.	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			6.00	4.00	**5.00**	*-2.00*	**3.00**	*0.00*	3.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2019	Budget FY 2020	Budget FY 2021	*Base Change*	Revised FY 2021	*Change in Position*	Budget FY 2022
2050 - 2055	**Utilities Operations Admin**								
	Administrative Assistant II - Classified	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Civil Engineer	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Lead SCADA Instrumentation Control S	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Management Assistant	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	SCADA Instrument Control Spclst	Full	4.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	SCADA Supervisor	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Utilities Operations Manager	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			10.00	2.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
2050 - 2060	**Greenway Potbl Wtr Trt Plant**								
	Administrative Assistant II - Classified	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Lead Utility Plant Operator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utility Plant Operator I	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Utility Plant Operator II	Full	5.60	5.60	**5.60**	*0.00*	**5.60**	*0.00*	5.60
	Utility Treatment Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			9.60	9.60	**9.60**	*1.00*	**10.60**	*0.00*	10.60
2050 - 2061	**Quintero Treatment Plant**								
	Utility Plant Operator II	Full	0.40	0.40	**0.40**	*0.00*	**0.40**	*0.00*	0.40
			0.40	0.40	**0.40**	*0.00*	**0.40**	*0.00*	0.40
2050 - 2065	**Operational Technology**								
	Business Systems Analyst	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Lead SCADA Instrumentation Control S	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	SCADA Instrument Control Spclst	Full	0.00	0.00	**0.00**	*4.00*	**4.00**	*0.00*	4.00
	SCADA Supervisor	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
	Utility Mechanic II	Full	0.00	0.00	**0.00**	*1.00*	**1.00**	*0.00*	1.00
			0.00	0.00	**0.00**	*8.00*	**8.00**	*0.00*	8.00
2050 - 2070	**Production Svcs**								
	Lead Utility System Operator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utilities Operations Manager	Full	0.20	0.20	**0.20**	*0.00*	**0.20**	*0.00*	0.20
	Utility Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utility System Operator I	Full	2.00	2.00	**2.00**	*-1.00*	**1.00**	*0.00*	1.00
	Utility System Operator II	Full	4.00	4.00	**4.00**	*1.00*	**5.00**	*0.00*	5.00
			8.20	8.20	**8.20**	*0.00*	**8.20**	*0.00*	8.20
2050 - 2080	**Distribution Services**								
	Administrative Assistant II - Classified	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Lead Utility System Operator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utilities Operations Manager	Full	0.55	0.55	**0.55**	*0.00*	**0.55**	*0.00*	0.55
	Utility Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utility System Operator I	Full	3.00	4.00	**4.00**	*1.00*	**5.00**	*0.00*	5.00
	Utility System Operator II	Full	5.00	5.00	**6.00**	*-1.00*	**5.00**	*0.00*	5.00
	Utility System Op Apprentice	Full	1.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			12.55	13.55	**13.55**	*0.00*	**13.55**	*0.00*	13.55
2050 - 2090	**Blue Staking**								
	Utility Locator II	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
			3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
2050 - 2105	**Sustainability & Conservation**								
	Environmental Conservation Ast	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Sustainability & Water Conservation Co	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Economic Efficiency & Sustainability M	Full	0.00	1.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			0.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2019	Budget FY 2020	Budget FY 2021	*Base Change*	Revised FY 2021	*Change in Position*	Budget FY 2022
2050 - 2115	**Planning and Engineering**								
	Civil Engineer	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Management Analyst	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Management Assistant	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Planning & Operations Manager	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Water Policy Administrator	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Lead SCADA Instrumentation Control S	Full	0.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
	SCADA Instrument Control Spclst	Full	0.00	4.00	**4.00**	*-4.00*	**0.00**	*0.00*	0.00
	SCADA Supervisor	Full	0.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
	Utility Mechanic II	Full	0.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
			0.00	12.00	**12.00**	*-7.00*	**5.00**	*0.00*	5.00
2050 - 2120	**Environmental Administration**								
	Administrative Assistant II - Classified	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Business Systems Analyst	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Environmental Resources Manager	Full	0.50	0.50	**0.50**	*0.00*	**0.50**	*0.00*	0.50
	Environmental Conservation Ast	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Management Analyst	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Water Policy Administrator	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			4.50	2.50	**2.50**	*0.00*	**2.50**	*0.00*	2.50
2050 - 2135	**Drinking Water Environmental**								
	Cross Connection Inspector	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Cross Connection Specialist	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Environmental Chemist	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Environmental Compliance Inspector	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Environmental Compliance Supervisor	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Environmental Resources Manager	Full	0.25	0.25	**0.25**	*0.00*	**0.25**	*0.00*	0.25
	Business Systems Analyst	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
	Environmental Quality Compliance Coo	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			7.25	6.25	**6.25**	*0.00*	**6.25**	*0.00*	6.25
Wastewater Utility Fund									
2400 - 2470	**Beardsley Water Reclamation Facility**								
	Lead Utility Plant Operator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utility Plant Operator I	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utility Plant Operator II	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Utility Treatment Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
			4.00	5.00	**5.00**	*0.00*	**5.00**	*0.00*	5.00
2400 - 2480	**Wastewater Collection/Prevention**								
	Lead Utility System Operator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utilities Operations Manager	Full	0.25	0.25	**0.25**	*0.00*	**0.25**	*0.00*	0.25
	Utility Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utility System Operator I	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Utility System Operator II	Full	6.00	6.00	**6.00**	*0.00*	**6.00**	*0.00*	6.00
			10.25	10.25	**10.25**	*0.00*	**10.25**	*0.00*	10.25
2400 - 2490	**Wastewater Environmental**								
	Environmental Compliance Inspector	Full	3.00	3.00	**3.00**	*0.00*	**3.00**	*0.00*	3.00
	Environmental Compliance Supervisor	Full	0.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Environmental Resources Manager	Full	0.25	0.25	**0.25**	*0.00*	**0.25**	*0.00*	0.25
	Lead Environmental Compliance Inspec	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Environmental Quality Compliance Coo	Full	1.00	0.00	**0.00**	*0.00*	**0.00**	*0.00*	0.00
			5.25	5.25	**5.25**	*0.00*	**5.25**	*0.00*	5.25
2400 - 2495	**Jomax Water Reclamation Facility**								
	Lead Utility Plant Operator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utility Plant Operator I	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utility Plant Operator II	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
			4.00	4.00	**4.00**	*0.00*	**4.00**	*0.00*	4.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2019	Budget FY 2020	Budget FY 2021	*Base Change*	Revised FY 2021	*Change in Position*	Budget FY 2022
2400 - 2496	**Butler Water Reclamation Facility**								
	Lead Utility Plant Operator	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utilities Operations Manager	Full	0.00	0.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utility Mechanic II	Full	2.00	2.00	**2.00**	*0.00*	**2.00**	*0.00*	2.00
	Utility Plant Operator II	Full	5.00	5.00	**5.00**	*1.00*	**6.00**	*0.00*	6.00
	Utility Treatment Supervisor	Full	1.00	1.00	**1.00**	*0.00*	**1.00**	*0.00*	1.00
	Utility Plant Operator I	Full	1.00	1.00	**1.00**	*-1.00*	**0.00**	*0.00*	0.00
			10.00	10.00	**11.00**	*0.00*	**11.00**	*0.00*	11.00
	Water Services Totals:		**95.00**	**98.00**	**98.00**	***0.00***	**98.00**	***0.00***	**98.00**
	City Totals:		**1,249.35**	**1,277.95**	**1,277.65**	***1.00***	**1,278.65**	***12.55***	**1,291.20**
		Full	1,226.50	1,257.75	**1,257.45**	*10.00*	**1,267.45**	*12.55*	1,280.00
		Part	22.85	20.20	**20.20**	*-9.00*	**11.20**	*0.00*	11.20

***Schedule 7 - Authorized Personnel: This schedule counts Full Time Equivalents (FTE's) by position. (1.0 FTE is equal to 2,080 hours). Included are all Full-time positions and only Part-time positions that receive benefits.**

Schedule 8 - Debt Service

	ORIGINAL ISSUE	OUTSTANDING 6/30/2021	PRINCIPAL	INTEREST	ISSUANCE COSTS	CONTRACT PAYMENTS	TOTAL REQUIREMENTS
GENERAL OBLIGATION BONDS							
Existing Debt:							
GO Series 2010	$29,170,000	$6,155,000	$3,500,000	$285,876	$0	$221	$3,786,097
GO Series 2012A	$14,715,000	$9,725,000	$700,000	$310,112	$0	$349	$1,010,461
GO Series 2012B	$13,690,000	$3,025,000	$1,485,000	$66,475	$0	$109	$1,551,584
GO Series 2015A	$30,325,000	$24,835,000	$1,310,000	$814,782	$0	$892	$2,125,674
GO Series 2015B	$66,425,000	$49,280,000	$6,515,000	$1,964,994	$0	$1,771	$8,481,765
GO Series 2019	$30,420,000	$27,165,000	$935,000	$1,027,025	$0	$976	$1,963,001
2019 WIFA Loan - Section 12 Drainage	$6,288,130	$5,061,729	$230,028	$79,246	$0	$182	$309,456
Sub-Total Existing GO Debt	**$191,033,130**	**$125,246,729**	**$14,675,028**	**$4,548,510**	**$0**	**$4,500**	**$19,228,038**
Proposed Debt:							
Proposed GO Debt	$64,505,092	$64,505,092	$2,166,194	$2,580,204	$645,051	$0	$5,391,449
Total GO Debt	**$255,538,222**	**$189,751,821**	**$16,841,222**	**$7,128,714**	**$645,051**	**$4,500**	**$24,619,487**
MUNICIPAL DEVELOPMENT AUTHORITY							
Existing Debt:							
MDA Series 2011 GRIC Water Rights	$7,920,000	$3,690,000	$560,000	$138,900	$0	$3,500	$702,400
MDA Series 2012	$35,510,000	$24,170,000	$1,640,000	$826,326	$0	$3,500	$2,469,826
Sub-Total Existing MDA Debt	**$43,430,000**	**$27,860,000**	**$2,200,000**	**$965,226**	**$0**	**$7,000**	**$3,172,226**
Proposed Debt:							
Proposed MDA Debt	$0	$0	$0	$0	$0	$0	$0
Total MDA Debt	**$43,430,000**	**$27,860,000**	**$2,200,000**	**$965,226**	**$0**	**$7,000**	**$3,172,226**
DIRECT PURCHASE DEBT							
2017 WF Direct Purchase (2006 MDA)	$3,220,000	$2,145,000	$410,000	$38,994	$0	$2,750	$451,744
2017 WF Direct Purchase (2008 MDA)	$25,755,000	$16,545,000	$3,195,000	$325,936	$0	$2,750	$3,523,686
Ameresco Solar Project	$5,199,304	$4,848,332	$189,051	$197,892	$0	$1,000	$387,943
Total Direct Purchase Debt	**$34,174,304**	**$23,538,332**	**$3,794,051**	**$562,822**	**$0**	**$6,500**	**$4,363,373**
WATER & SEWER REVENUE BONDS							
Existing Debt:							
WIFA 2002 - Greenway Wtr Trmt	$1,964,789	$271,464	$133,110	$8,074	$0	$4	$141,188
WIFA 2009 - Beardsley WRF PH3	$4,371,597	$2,234,792	$234,433	$69,287	$0	$30	$303,750
WIFA 2015 - New River Utilities	$12,389,991	$9,485,207	$623,393	$219,889	$0	$129	$843,411
2012 Water & Sewer Revenue Bonds Refunding	$23,280,000	$800,000	$800,000	$16,000	$0	$11	$816,011
2020 Water & Sewer Revenue Bonds Refunding	$35,190,000	$35,190,000	$4,330,000	$1,572,650	$0	$477	$5,903,127
WIFA 2017 - Pyramid Peak Water	$49,013,733	$40,905,548	$2,183,122	$1,103,507	$0	$555	$3,287,184
Sub-total Existing Water & Sewer Revenue Debt	**$126,210,110**	**$88,887,011**	**$8,304,058**	**$2,989,407**	**$0**	**$1,205**	**$11,294,670**
Proposed Debt:							
Proposed Water/Sewer Revenue Bonds	$21,251,731	$21,251,731	$713,670	$850,069	$212,517	$0	$1,776,256
Total Water & Sewer Revenue Bonds	**$147,461,841**	**$110,138,742**	**$9,017,728**	**$3,839,476**	**$212,517**	**$1,205**	**$13,070,926**
GRAND TOTALS	**$480,604,367**	**$351,288,895**	**$31,853,001**	**$12,496,238**	**$857,568**	**$19,205**	**$45,226,012**

Schedule 9 - Summary of Operating Capital

Fund/Division	Account	FY 2022	Comment
Fleet Reserve Fund			
Public Works			
Fleet Reserve	542501	$4,490	FY22 Supp: Vehicle Retrofit (2)
Fleet Reserve	542501	$62,000	FY22 Supp: Police Officers (2)
Fleet Reserve	542501	$80,000	FY22 Supp: Criminal Investigations Vehicles (2)
Fleet Reserve	542501	$65,000	FY22 Supp: Canine Sergeant Vehicle
Fleet Reserve	542501	$65,000	FY22 Supp: School Resource Sergeant Vehicle
Fleet Reserve	542501	$42,207	Estimated carryover for vehicles not purchased in prior year.
Fleet Reserve	542502	$62,000	Replaces Veh#1939 CHEVROLET TAHOE
Fleet Reserve	542502	$62,000	Replaces Veh#1762 FORD EXPLORER PPV
Fleet Reserve	542502	$62,000	Replaces Veh#1927 FORD EXPLORER PPV
Fleet Reserve	542502	$50,000	Replaces Veh#1261 FORD E350
Fleet Reserve	542502	$62,000	Replaces Veh#1930 CHEVROLET TAHOE
Fleet Reserve	542502	$62,000	Replaces Veh#1835 FORD EXPLORER PPV
Fleet Reserve	542502	$62,000	Replaces Veh#1936 CHEVROLET TAHOE
Fleet Reserve	542502	$62,000	Replaces Veh#1935 CHEVROLET TAHOE
Fleet Reserve	542502	$62,000	Replaces Veh#1934 CHEVROLET TAHOE
Fleet Reserve	542502	$62,000	Replaces Veh#1933 CHEVROLET TAHOE
Fleet Reserve	542502	$62,000	Replaces Veh#1924 FORD EXPLORER PPV
Fleet Reserve	542502	$440,000	Replaces Veh#1549 INTERNATIONAL 7400
Fleet Reserve	542502	$62,000	Replaces Veh#1836 FORD EXPLORER PPV
Fleet Reserve	542502	$62,000	Replaces Veh#1834 FORD EXPLORER PPV
Fleet Reserve	542502	$62,000	Replaces Veh#1977 FORD EXPLORER PPV
Fleet Reserve	542502	$62,000	Replaces Veh#1676 FORD CROWN VIC
Fleet Reserve	542502	$62,000	Replaces Veh#1932 CHEVROLET TAHOE
Fleet Reserve	542502	$23,841	FY22 Supp: Replacing 1557 & 1227 (Impala) w/ F150 Crew Cabs
Fleet Reserve	542502	$37,000	Replaces Veh#1701 FORD F150
Fleet Reserve	542502	$32,500	Replaces Veh#1904 NISSAN FRONTIER
Fleet Reserve	542502	$35,000	Replaces Veh#1383 TOWN & COUNTRY
Fleet Reserve	542502	$59,300	FY22 Supp: CIP Trails Maintenance O&M
Fleet Reserve	542502	$45,000	Replaces Veh#1184 FORD F250
Fleet Reserve	542502	$35,000	Replaces Veh#1137 FORD F150
Fleet Reserve	542502	$55,000	FY22 Supp: Facilities Operations - Parks/Aquatics/Trails
Fleet Reserve	542502	$62,000	Replaces Veh#1761 FORD EXPLORER PPV
Fleet Reserve	542502	$60,000	Replaces Veh#1852 CHEVROLET TAHOE
Fleet Reserve	542502	$39,500	Replaces Veh#1570 FORD F20C-F250 SDUTY
Fleet Reserve	542502	$39,500	Replaces Veh#1720 FORD F250 SUPER DUTY
Fleet Reserve	542502	$38,000	Replaces Veh#1557 CHEVROLET IMPALA
Fleet Reserve	542502	$62,000	Replaces Veh#1839 FORD EXPLORER PPV
Fleet Reserve	542502	$35,000	Replaces Veh#962 FORD F150
Fleet Reserve	542502	$60,000	Replaces Veh#1849 CHEVROLET TAHOE
Fleet Reserve	542504	$33,000	Replaces Veh#1952 BMW R12RTP
Fleet Reserve	542505	$12,000	Replaces Veh#1799 CLUB CAR TURF 252 GAS
Fleet Reserve	542505	$12,000	Replaces Veh#1823 CLUB CAR TURF 252 ELEC
Fleet Reserve	542505	$12,000	Replaces Veh#1822 CLUB CAR TURF 252 ELEC
Fleet Reserve	542505	$12,000	Replaces Veh#1821 CLUB CAR TURF 252 ELEC
Fleet Reserve	542505	$12,000	Replaces Veh#1800 CLUB CAR TURF 252 GAS
Fleet Reserve	542505	$32,000	Replaces Veh#1217 CHEVROLET IMPALA
Fleet Reserve	542505	$12,000	Replaces Veh#1820 CLUB CAR TURF 252 ELEC
	Total - Public Works	**$2,594,338**	

Schedule 9 - Summary of Operating Capital

Fund/Division	Account	FY 2022	Comment
Total - Fleet Reserve Fund		***$2,594,338***	
General Fund			
Finance Utilities			
Meter Services	543008	$368,114	Meters for regular replacement program.
Total - Finance Utilities		**$368,114**	
Total - General Fund		***$368,114***	
Highway User Fund			
Development and Engineering			
Traffic Engineering	542006	$85,000	
Total - Development and Engineering		**$85,000**	
Public Works			
Signs And Striping	542006	$15,000	FY22 Supp: Industrial Vacuum System for Obliteration
Total - Public Works		**$15,000**	
Total - Highway User Fund		***$100,000***	
Information Technology Fund			
Information Technology			
Radio System Operations	543007	$70,545	FY22 Supp: RWC Capital Site Projects
Total - Information Technology		**$70,545**	
Total - Information Technology Fund		***$70,545***	
IT Project Fund			
Information Technology			
IT Projects	543007	$47,000	FY22 Carryover: Microsoft 365 Implementation Carryover
IT Projects	543007	$17,131	FY22 Carryover: PerfectMind
Total - Information Technology		**$64,131**	
Total - IT Project Fund		***$64,131***	
IT Reserve Fund			
Information Technology			
Res For System Comp Eqt	542008	$80,000	FY22 Server Replacements
Res For Personal Comp Eqt	543007	$350	FY22 Supp: Truck for WS/Small Project Inspector
Res For Personal Comp Eqt	543007	$350	FY22 Supp: CIP Project Manager I - Arch Srvs (Contract)
Res For Personal Comp Eqt	543007	$350	FY22 Supp: CIP Project Manager I - Eng Srvs (Contract)
Res For Personal Comp Eqt	543007	$350	FY22 Supp: Engineering Inspector (Contract)
Res For Personal Comp Eqt	543007	$350	FY22 Repurpose Supp: Police Public Information Specialist
Total - Information Technology		**$81,750**	
Total - IT Reserve Fund		***$81,750***	

Schedule 9 - Summary of Operating Capital

Fund/Division	Account	FY 2022	Comment
Solid Waste Equipment Reserve Fund			
Public Works			
Solid Waste Eqt Reserve	542501	$25,000	Estimated carryover for vehicles not purchased in prior year.
Solid Waste Eqt Reserve	542502	$37,000	Replaces Veh#1422 FORD F150 SUPER CAB
Solid Waste Eqt Reserve	542502	$37,000	Replaces Veh#1421 FORD F150 SUPER CAB
Solid Waste Eqt Reserve	542502	$37,000	Replaces Veh#1520 FORD RANGER
Solid Waste Eqt Reserve	542502	$360,000	Replaces Veh#2020 PETERBILT 320
Solid Waste Eqt Reserve	542502	$55,000	Replaces Veh#1314 FORD LCF 55
Solid Waste Eqt Reserve	542502	$350,000	FY22 Supp: Solid Waste Equipment Operator and Vehicle
Total - Public Works		**$901,000**	
Total - Solid Waste Equipment Reserve Fund		***$901,000***	
Sports Complex Fund			
Parks, Recreation and Community Facilities			
Complex Operations/Maint	542505	$4,000	
Total - Parks, Recreation and Community Facilities		**$4,000**	
Total - Sports Complex Fund		***$4,000***	
Sports Complex Eqt Reserve Fund			
Parks, Recreation and Community Facilities			
Complex Eqt Reserve	542502	$35,000	Replaces Veh#1222 CHEVROLET COLORADO
Complex Eqt Reserve	542505	$12,000	Replaces Veh#1778 CLUB CAR TURF 252 ELEC
Complex Eqt Reserve	542505	$12,000	Replaces Veh#2087 TORO WORKMAN GTX-E
Complex Eqt Reserve	542505	$92,000	Replaces Veh#1979 TORO 7000D
Complex Eqt Reserve	542505	$12,000	Replaces Veh#1779 CLUB CAR TURF 252 ELEC
Complex Eqt Reserve	542505	$12,000	Replaces Veh#1776 CLUB CAR TURF 252 ELEC
Complex Eqt Reserve	542505	$27,000	Replaces Veh#1972 TORO WORKMAN HDX-D
Complex Eqt Reserve	542505	$26,000	Replaces Veh#1985 TORO 5040/08705
Total - Parks, Recreation and Community Facilities		**$228,000**	
Total - Sports Complex Eqt Reserve Fund		***$228,000***	
Streets/Transit Equipment Reserve Fund			
Public Works			
Streets/Transit Equipment Reserve	542501	$25,000	Estimated carryover for vehicles not purchased in prior year.
Streets/Transit Equipment Reserve	542502	$34,500	FY22 Supp: Truck for WS/Small Project Inspector
Streets/Transit Equipment Reserve	542502	$57,590	FY22 Repurpose Supp: Signals/Lighting Lead Technician
Streets/Transit Equipment Reserve	542502	$315,000	Replaces Veh#2008 GLOBAL M4HSD -SWEEPER
Streets/Transit Equipment Reserve	542502	$35,000	Replaces Veh#1202 CHEVROLET COLORADO
Streets/Transit Equipment Reserve	542505	$19,000	FY22 Repurpose Supp: Utility Terrain Vehicle Purchase
Streets/Transit Equipment Reserve	542505	$100,000	FY22 Supp: Combination Truck (Hydrovac/Jet Rodder)
Total - Public Works		**$586,090**	
Total - Streets/Transit Equipment Reserve Fund		***$586,090***	

Schedule 9 - Summary of Operating Capital

Fund/Division	Account	FY 2022	Comment
Wastewater Equipment Reserve Fund			
Water Services			
Ww Eqt Reserve	542501	$25,000	Estimated carryover for vehicles not purchased in prior year.
Ww Eqt Reserve	542502	$35,000	Replaces Veh#1555 CHEVROLET COLORADO
Total - Water Services		**$60,000**	
Total - Wastewater Equipment Reserve Fund		***$60,000***	
Water Equipment Reserve Fund			
Water Services			
Wtr Eqt Reserve	542502	$155,000	Replaces Veh#1286 FORD F650
Wtr Eqt Reserve	542502	$35,000	Replaces Veh#1415 CHEVROLET COLORADO
Wtr Eqt Reserve	542502	$26,000	FY22 Repurpose Supp: Sustainability and Conservation Electric Vehicle
Wtr Eqt Reserve	542502	$37,000	Replaces Veh#914 FORD EXPLORER
Total - Water Services		**$253,000**	
Total - Water Equipment Reserve Fund		***$253,000***	
Total - Operating Capital		**$5,310,968**	

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2022

Project Type - Drainage

67th & Pinnacle Pk Regional Drainage Improvements

EN00651	Future GO Bonds	4254-4254-540000	CIPDR	$1,319,258
EN00651	Future GO Bonds	4254-4254-543001	CIPDR	$550,000
EN00651	Future GO Bonds	4254-4254-543004	CIPDR	$2,283,418
EN00651	Capital Projects-Outside Srces	4810-4810-540000	CIPDR	$1,200,000
EN00651	Capital Projects-Outside Srces	4810-4810-543001	CIPDR	$550,000
EN00651	Capital Projects-Outside Srces	4810-4810-543004	CIPDR	$800,000
			Project Total	**$6,702,676**

91st Av & Hatfield Rd Drainage Facilities

EN00631	Future GO Bonds	4254-4254-520099	CIPDR	$100,000
			Project Total	**$100,000**

Neighborhood Drainage Program

EN00458	Future GO Bonds	4254-4254-543004	CIPDR	$720,000
			Project Total	**$720,000**

Olive Av & 99th Av - Storm Drain Outfall Repair

EN00680	Future GO Bonds	4254-4254-543004	CIPDR	$1,157,000
			Project Total	**$1,157,000**

Section 12 Neighborhood Drainage Improvements

EN00119	WIFA 2019 Loan (Pinnacle Pk)	2272-2298-543004	CIPDR	$1,823,178
EN00119	GO Bonds 2019	4253-4253-540000	CIPDR	$5,611
EN00119	GO Bonds 2019	4253-4253-543004	CIPDR	$90,228
			Project Total	**$1,919,017**

Storm Drain Land Preservation - Land Preservation

EN00524	Future GO Bonds	4254-4254-540000	CIPDR	$590,000
			Project Total	**$590,000**

Terramar Drainage Modifications

EN00727	Future GO Bonds	4254-4254-543004	CIPDR	$1,030,572
			Project Total	**$1,030,572**

Westgreen & Summersett Village Drainage

EN00722	Future GO Bonds	4254-4254-540000	CIPDR	$20,000
EN00722	Future GO Bonds	4254-4254-543004	CIPDR	$253,000
			Project Total	**$273,000**

Total - Drainage ***$12,492,265***

Project Type - Economic Development

Commercial Abatement

ED00025	Half Cent Sales Tax	1210-0350-541003	CIPOT	$55,626
			Project Total	**$55,626**

Economic Development Agreements

ED00031	Half Cent Sales Tax	1210-0350-522070	CIPOT	$176,777
ED00031	Economic Development	1900-1900-522070	CIPOT	$1,486,483
			Project Total	**$1,663,260**

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2022

Project Type - Economic Development

Old Town Parcel Assembly & Tenant Improvements

ED00024	Half Cent Sales Tax	1210-0350-540000	CIPOF	$1,785
ED00024	Half Cent Sales Tax	1210-0350-541003	CIPOT	$217,416
ED00024	Half Cent Sales Tax	1210-0350-541003	CIPOF	$359,405
ED00024	Economic Development	1900-1900-520099	CIPOF	$27,378
ED00024	Economic Development	1900-1900-540000	CIPOF	$33
			Project Total	**$606,017**

Old Town Streetscape

EN00646	General	1000-0310-522099	CIPOT	$500,000
EN00646	General	1000-0310-541003	CIPOT	$1,500,000
EN00646	Half Cent Sales Tax	1210-0350-541003	CIPOT	$500,000
EN00646	Economic Development	1900-1900-541003	CIPOT	$2,000,000
EN00646	Highway User	7000-7050-541003	CIPOT	$1,500,000
			Project Total	**$6,000,000**

P83 Entertainment District Improvements

ED00002	General	1000-0310-543001	CIPOF	$19,134
ED00002	Other Capital	4550-4550-541003	CIPOF	$28,089
ED00002	Other Capital	4550-4550-543001	CIPOF	$348
			Project Total	**$47,571**

Placemaking Initiative

EN00021	General	1000-0310-522099	CIPOT	$945,335
			Project Total	**$945,335**

Total - Economic Development ***$9,317,809***

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2022

Project Type - Operational Facilities

Arts Distribution FY22

AT02022	General	1000-0310-525515	CIPOT	$87,823
AT02022	Percent for the Arts	1111-0120-525515	CIPOT	$4,432
AT02022	Half Cent Sales Tax	1210-0350-525515	CIPOT	$12,827
AT02022	Economic Development	1900-1900-525515	CIPOT	$20,000
AT02022	Municipal Asset Reserve	1970-1970-525515	CIPOT	$11,555
AT02022	AZSTA Sports Complex Improvements	2004-2024-525515	CIPOT	$10,000
AT02022	Water	2050-2140-525515	CIPOT	$237,910
AT02022	Water Expansion	2161-2221-525515	CIPOT	$4,736
AT02022	Water Impact Fees - Post 1-1-2012	2162-2222-525515	CIPOT	$11,588
AT02022	Water Impact Fees - South of Bell Rd	2163-2223-525515	CIPOT	$13,221
AT02022	Water Impact Fees - North of Bell Rd	2164-2224-525515	CIPOT	$49,961
AT02022	Water Impact Fees - Vistancia	2165-2225-525515	CIPOT	$42,691
AT02022	Wtr IF 2019 N of Bell	2166-2226-525515	CIPOT	$31,663
AT02022	Prp W/S Rev Bonds 2021 (Wtr)	2222-2292-525515	CIPOT	$115,194
AT02022	WIFA Loan 2017 (Pyramid Peak)	2271-2297-525515	CIPOT	$216,789
AT02022	WIFA 2019 Loan (Pinnacle Pk)	2272-2298-525515	CIPOT	$18,232
AT02022	Wastewater	2400-2550-525515	CIPOT	$141,080
AT02022	Prp W/S Rev Bonds 2021 (WW)	2453-2573-525515	CIPOT	$51,102
AT02022	Wastewater Impact Fees - East of Agua Fria	2506-2626-525515	CIPOT	$63,276
AT02022	Wastewater Impact Fees - West of Agua Fria	2507-2627-525515	CIPOT	$37,444
AT02022	Wastewater Impact Fees - Post 1-1-2012	2509-2629-525515	CIPOT	$11,896
AT02022	Commercial Solid Waste	2590-2720-525515	CIPOT	$71
AT02022	Residential Solid Waste	2600-2760-525515	CIPOT	$285
AT02022	IT Reserve	3400-3800-525515	CIPOT	$3,955
AT02022	Non-Bond Capital Prj	4150-4150-525515	CIPOT	$5,993
	Non-Bond Capital Projects			
AT02022	GO Bonds 2019	4253-4253-525515	CIPOT	$11,574
AT02022	Future GO Bonds	4254-4254-525515	CIPOT	$493,262
AT02022	Other Capital	4550-4550-525515	CIPOT	$2,735
AT02022	Capital Projects-Outside Srces	4810-4810-525515	CIPOT	$10,507
AT02022	Highway User	7000-7050-525515	CIPOT	$74,598
AT02022	Streets Dev Zone 2 - Post 8-1-2014	7003-7053-525515	CIPOT	$19,878
AT02022	Street IF 2014 WofAguaFria	7006-7056-525515	CIPOT	$54,349
AT02022	Transportation Sales Tax	7010-7075-525515	CIPOT	$159,322
AT02022	Fire & Emergency Svc Dev	7935-7935-525515	CIPOT	$325
AT02022	Fire & Emergency Svc Dev Post 8-1-2014	7937-7937-525515	CIPOT	$15,608
AT02022	Parks Zone 2-Post 8/1/14	7942-7942-525515	CIPOT	$9,951
			Project Total	**$2,055,833**

Building Equipment Renovation and Replacement

PW00050	Municipal Asset Reserve	1970-1970-520099	CIPOF	$110,000
PW00050	Municipal Asset Reserve	1970-1970-542006	CIPOF	$568,000
			Project Total	**$678,000**

Building Fixture and Finish Renovation

PW00060	Municipal Asset Reserve	1970-1970-540500	CIPOF	$670,000
			Project Total	**$670,000**

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2022

Project Type - Operational Facilities

Bus Stop Improvement Program

EN00673	Transportation Sales Tax	7010-7075-543001	CIPST	$1,635,907
			Project Total	**$1,635,907**

Chargeback Distribution FY22

CB02022	General	1000-0310-544001	CIPOT	$103,801
CB02022	Half Cent Sales Tax	1210-0350-544001	CIPOT	$27,327
CB02022	Municipal Asset Reserve	1970-1970-544001	CIPOT	$167,608
CB02022	Water	2050-2140-544001	CIPOT	$47,481
CB02022	Wastewater	2400-2550-544001	CIPOT	$12,810
CB02022	Commercial Solid Waste	2590-2720-544001	CIPOT	$1,538
CB02022	Residential Solid Waste	2600-2760-544001	CIPOT	$6,149
CB02022	Non-Bond Capital Prj	4150-4150-544001	CIPOT	$14,575
	Non-Bond Capital Projects			
CB02022	Future GO Bonds	4254-4254-544001	CIPOT	$1,153,331
CB02022	Highway User	7000-7050-544001	CIPOT	$19,530
CB02022	Streets Dev Zone 2 - Post 8-1-2014	7003-7053-544001	CIPOT	$186,917
CB02022	Transportation Sales Tax	7010-7075-544001	CIPOT	$758,933
			Project Total	**$2,500,000**

City Hall Finance Call Center Improvements

PW00530	General	1000-0310-540500	CIPOF	$20,000
PW00530	Water	2050-2140-540500	CIPOF	$122,646
PW00530	Wastewater	2400-2550-540500	CIPOF	$61,323
PW00530	Commercial Solid Waste	2590-2720-540500	CIPOF	$7,358
PW00530	Residential Solid Waste	2600-2760-540500	CIPOF	$29,434
			Project Total	**$240,761**

Citywide Security Camera Replacements

IT00038	Municipal Asset Reserve	1970-1970-541003	CIPOF	$230,000
			Project Total	**$230,000**

Citywide Security Program

PW00506	General	1000-0310-542006	CIPOF	$20,497
PW00506	Municipal Asset Reserve	1970-1970-520099	CIPOF	$50,000
PW00506	Municipal Asset Reserve	1970-1970-542001	CIPOF	$170,000
			Project Total	**$240,497**

Citywide Telecommunications Infrastructure Upgrade

IT00005	IT Reserve	3400-3800-541003	CIPOF	$50,000
			Project Total	**$50,000**

Commercial Abatement

NH00009	Half Cent Sales Tax	1210-0350-541003	CIPOF	$150,000
			Project Total	**$150,000**

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2022

Project Type - Operational Facilities

Community Works Program

COP0001	General	1000-0310-540500	CIPOF	$3,471
COP0001	General	1000-0310-543005	CIPPK	$546,100
COP0001	Highway User	7000-7050-543001	CIPOF	$830,000
			Project Total	**$1,379,571**

Council Chambers Building Repair Program

PW00510	Future GO Bonds	4254-4254-541003	CIPOF	$367,000
			Project Total	**$367,000**

Fleet Maintenance Shop Awning

PW00604	General	1000-0310-540500	CIPOF	$150,000
			Project Total	**$150,000**

Fleet Shop Repair

PW00306	General	1000-0310-540500	CIPOF	$13,084
			Project Total	**$13,084**

Fleet Shop Replacement

PW00308	Future GO Bonds	4254-4254-540500	CIPOF	$2,294,770
			Project Total	**$2,294,770**

Fuel Island Replacement at Fire Station No. 3

PW00545	Future GO Bonds	4254-4254-541003	CIPOF	$479,786
			Project Total	**$479,786**

Impact Fee Study

CD00007	Wastewater Impact Fees - West of Agua Fria	2507-2627-520099	CIPOF	$10,000
			Project Total	**$10,000**

Infrastructure Cabling

IT00037	IT Reserve	3400-3800-541003	CIPOF	$200,000
			Project Total	**$200,000**

MOC Site Lighting Improvements

PW00402	GO Bonds 2019	4253-4253-541003	CIPOF	$29,103
			Project Total	**$29,103**

Municipal Complex Fountain Improvements

CS00243	Municipal Asset Reserve	1970-1970-540500	CIPOF	$57,000
			Project Total	**$57,000**

Neighborhood and Human Services ADA Compliance

NH00006	General	1000-0310-541003	CIPOF	$154,100
			Project Total	**$154,100**

Neighborhood and Human Services Facility Refurbish

NH00007	General	1000-0310-541003	CIPOF	$304,800
NH00007	Percent for the Arts	1111-0120-541003	CIPOF	$193,070
NH00007	Municipal Asset Reserve	1970-1970-541003	CIPOF	$55,730
			Project Total	**$553,600**

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2022

Project Type - Operational Facilities

Network Infrastructure Repl - Tech Center Core

IT00008	Future GO Bonds	4254-4254-541003	CIPOF	$1,450,000
			Project Total	**$1,450,000**

Network Infrastructure Replacement - Microwave WAN

IT00026	IT Reserve	3400-3800-541003	CIPOF	$60,000
			Project Total	**$60,000**

Network Infrastructure Replacement - WiFi

IT00036	IT Reserve	3400-3800-541003	CIPOF	$88,452
			Project Total	**$88,452**

Network Infrastructure Replacement-Sports Complex

IT00019	IT Reserve	3400-3800-541003	CIPOF	$30,214
			Project Total	**$30,214**

PCPA Ticket and Concessions Renovation

NH00003	General	1000-0310-522099	CIPOF	$26,370
NH00003	General	1000-0310-540500	CIPOF	$358,352
			Project Total	**$384,722**

Peoria Center for Performing Arts Storage Building

NH00002	Percent for the Arts	1111-0120-522099	CIPOF	$26,370
NH00002	Percent for the Arts	1111-0120-540500	CIPOF	$520,869
			Project Total	**$547,239**

Public Safety Building Needs

PW00090	General	1000-0310-541003	CIPOF	$6,084
PW00090	Municipal Asset Reserve	1970-1970-542006	CIPOF	$262,000
			Project Total	**$268,084**

Radio Subscriber Replacements

IT00018	IT Reserve	3400-3800-541003	CIPOF	$420,618
			Project Total	**$420,618**

Renovate Main Library

PW00509	GO Bonds 2019	4253-4253-520099	CIPOF	$3,314
PW00509	GO Bonds 2019	4253-4253-540500	CIPOF	$130,161
PW00509	GO Bonds 2019	4253-4253-541003	CIPOF	$76,334
PW00509	Future GO Bonds	4254-4254-540500	CIPOF	$2,760,884
PW00509	Future GO Bonds	4254-4254-542001	CIPOF	$142,000
			Project Total	**$3,112,693**

Total - Operational Facilities ***$20,501,034***

Project Type - Parks & Recreation

99th Ave and Olive Trailhead

CS00088	Future GO Bonds	4254-4254-543005	CIPPK	$2,600,336
CS00088	Capital Projects-Outside Srces	4810-4810-520099	CIPRT	$27,926
			Project Total	**$2,628,262**

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2022

Project Type - Parks & Recreation

Airnasium at Neighborhood Parks

CS00235	Future GO Bonds	4254-4254-543005	CIPPK	$600,000
			Project Total	**$600,000**

Ball Field Lighting

CS00195	GO Bonds 2019	4253-4253-543005	CIPPK	$238,250
CS00195	Future GO Bonds	4254-4254-543005	CIPPK	$40,150
			Project Total	**$278,400**

Centennial Plaza Decades Walk Expansion 10-20 Yrs

CS00229	General	1000-0310-543005	CIPPK	$316,089
			Project Total	**$316,089**

Country Meadows Park Improvements

CS00203	Future GO Bonds	4254-4254-543005	CIPPK	$400,000
			Project Total	**$400,000**

Inclusive Playground at Rio Vista Community Park

CS00205	Future GO Bonds	4254-4254-543005	CIPPK	$1,159,380
			Project Total	**$1,159,380**

Irrigation and Turf Improvements Program

CS00208	General	1000-0310-524004	CIPPK	$200,000
CS00208	General	1000-0310-543005	CIPPK	$200,000
			Project Total	**$400,000**

Mountain Trail/Preserve Improvements

CS00217	Future GO Bonds	4254-4254-543005	CIPPK	$434,000
			Project Total	**$434,000**

New River Trail Connections

CS00202	Future GO Bonds	4254-4254-540000	CIPPK	$30,000
CS00202	Future GO Bonds	4254-4254-543005	CIPPK	$312,698
			Project Total	**$342,698**

New River Trail; Williams Rd to Happy Valley Rd

CS00128	Non-Bond Capital Prj	4150-4150-540000	CIPRT	$6,341
	Non-Bond Capital Projects			
CS00128	GO Bonds 2019	4253-4253-543005	CIPRT	$105,263
CS00128	Future GO Bonds	4254-4254-543005	CIPPK	$192,578
			Project Total	**$304,182**

NRT - Jomax Rd to CAP and CAP to LPP

CS00162	General	1000-0310-520099	CIPPK	$230,000
			Project Total	**$230,000**

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2022

Project Type - Parks & Recreation

Paloma Community Park

CS00059	GO Bonds 2019	4253-4253-543005	CIPPK	$480,958
CS00059	GO Bonds 2019	4253-4253-543007	CIPPK	$210,387
CS00059	Future GO Bonds	4254-4254-540000	CIPPK	$25,000
CS00059	Future GO Bonds	4254-4254-543005	CIPPK	$2,835,778
CS00059	Other Capital	4550-4550-542003	CIPPK	$761,999
CS00059	Parks Zone 2-Post 8/1/14	7942-7942-543005	CIPPK	$995,057
			Project Total	**$5,309,179**

Paloma Community Park Trails

CS00218	Future GO Bonds	4254-4254-520099	CIPPK	$12,977
CS00218	Future GO Bonds	4254-4254-543005	CIPPK	$100,000
			Project Total	**$112,977**

Park and Recreation Facility Refurbishment

CS00185	General	1000-0310-543005	CIPPK	$746,800
			Project Total	**$746,800**

Parks, Recreation and Community Fac Master Plan

CS00067	Other Capital	4550-4550-520099	CIPPK	$100,000
			Project Total	**$100,000**

Parks, Recreation, Community Fac ADA Compliance

CS00177	General	1000-0310-543005	CIPPK	$245,000
			Project Total	**$245,000**

Pool Renovation and Refurbishment Program

CS00238	Municipal Asset Reserve	1970-1970-543005	CIPPK	$272,700
			Project Total	**$272,700**

Retention Basin Refresh Program

CS00004	General	1000-0310-524004	CIPPK	$228,300
			Project Total	**$228,300**

Rio Vista Skate Park

CS00215	General	1000-0310-520099	CIPPK	$25,000
CS00215	General	1000-0310-543005	CIPPK	$225,000
			Project Total	**$250,000**

Sports Complex Maintenance Building

CS00240	Future GO Bonds	4254-4254-542002	CIPPK	$23,782
CS00240	Future GO Bonds	4254-4254-543005	CIPPK	$729,236
			Project Total	**$753,018**

Stadium Improvements (AZSTA)

CS00213	AZSTA Sports Complex Improvements	2004-2024-543005	CIPPK	$2,000,000
			Project Total	**$2,000,000**

Stadium Multi Use Pathway

CS00146	Future GO Bonds	4254-4254-543005	CIPPK	$1,184,795
			Project Total	**$1,184,795**

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2022

Project Type - Parks & Recreation

Stadium Multi-Use Path Phase 2

CS00232	Future GO Bonds	4254-4254-543005	CIPPK	$760,000
			Project Total	**$760,000**

Stadium Trail Phase 1

CS00146	Capital Projects-Outside Srces	4810-4810-543005	CIPPK	$1,545,788
			Project Total	**$1,545,788**

Sunrise Mntn Library Automated Materials Handling

CS00241	General	1000-0310-542002	CIPPK	$134,000
CS00241	General	1000-0310-543005	CIPPK	$40,001
			Project Total	**$174,001**

Westwing Park - ADA Connection to Maya Way

CS00230	Other Capital	4550-4550-543005	CIPPK	$180,523
			Project Total	**$180,523**

Total - Parks & Recreation ***$20,956,092***

Project Type - Public Safety

Fire Station No. 2 Dorm Expansion

FD00011	Future GO Bonds	4254-4254-540500	CIPPS	$81,000
FD00011	Fire & Emergency Svc Dev Post 8-1-2014	7937-7937-540500	CIPPS	$1,000,300
FD00011	Fire & Emergency Svc Dev Post 8-1-2014	7937-7937-542002	CIPPS	$84,465
FD00011	Fire & Emergency Svc Dev Post 8-1-2014	7937-7937-543007	CIPPS	$58,900
			Project Total	**$1,224,665**

Fire Station No. 5 Expansion

FD00027	Future GO Bonds	4254-4254-540500	CIPPS	$2,404,045
FD00027	Future GO Bonds	4254-4254-542006	CIPPS	$74,845
			Project Total	**$2,478,890**

Fire Station No. 7 Jomax Emergency Traffic Signal

FD13101	Fire & Emergency Svc Dev	7935-7935-540000	CIPPS	$30,000
FD13101	Fire & Emergency Svc Dev	7935-7935-540500	CIPPS	$32,500
FD13101	Fire & Emergency Svc Dev Post 8-1-2014	7937-7937-540000	CIPPS	$30,000
FD13101	Fire & Emergency Svc Dev Post 8-1-2014	7937-7937-540500	CIPPS	$560,500
			Project Total	**$653,000**

Fire Support Services Building Fiber Installation

FD00020	General	1000-0310-540500	CIPPS	$147,915
			Project Total	**$147,915**

Fire-Medical Department Fleet Storage Annex

FD00030	Future GO Bonds	4254-4254-540000	CIPPS	$2,083,500
FD00030	Future GO Bonds	4254-4254-540500	CIPPS	$634,078
			Project Total	**$2,717,578**

Mobile and Portable Radios Replacement

FD00014	Other Capital	4550-4550-542001	CIPPS	$807,345
			Project Total	**$807,345**

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2022

Project Type - Public Safety

Self-Contained Breathing Apparatus

FD00017	General	1000-0310-541003	CIPPS	$1,757,733
			Project Total	**$1,757,733**
			Total - Public Safety	***$9,787,126***

Project Type - Streets

103rd Av; Northern Ave to Olive Ave -Full Street

EN00422	Transportation Sales Tax	7010-7075-540000	CIPST	$395,000
EN00422	Transportation Sales Tax	7010-7075-543001	CIPST	$447,874
			Project Total	**$842,874**

107th Av; Williams Rd to Hatfield Rd Rdwy

EN00636	Streets Dev Zone 2 - Post 8-1-2014	7003-7053-520099	CIPST	$273,000
			Project Total	**$273,000**

135th Av; Ridgeline Rd - Montansoro Ln Rdwy Improv

EN00757	Capital Projects-Outside Srces	4810-4810-543001	CIPST	$1,044,641
			Project Total	**$1,044,641**

67th Av Widening; Pinnacle Peak to Happy Valley

EN00100	Streets Dev Zone 2 - Post 8-1-2014	7003-7053-540000	CIPST	$1,057,000
EN00100	Streets Dev Zone 2 - Post 8-1-2014	7003-7053-543001	CIPST	$1,987,797
			Project Total	**$3,044,797**

67th Av; Olive Av to Redfield Rd Landscape Enhance

EN00593	Transportation Sales Tax	7010-7075-543001	CIPST	$701,121
			Project Total	**$701,121**

75th Av & Cactus Rd Intersection Improvements

EN00088	Transportation Sales Tax	7010-7075-543001	CIPST	$30,000
			Project Total	**$30,000**

75th Av; Grand Av to Tbird Rd Landscape Enhancemnt

EN00592	Transportation Sales Tax	7010-7075-543001	CIPST	$1,174,978
			Project Total	**$1,174,978**

75th Ave & Peoria Ave Intersection Improvements

EN00081	Transportation Sales Tax	7010-7075-543001	CIPST	$17,297
			Project Total	**$17,297**

91st Av; Mtn Vw Rd to Grand Av Landscape Enhancemn

EN00594	Transportation Sales Tax	7010-7075-543001	CIPST	$377,935
			Project Total	**$377,935**

ADA Accessibility

PW00025	Highway User	7000-7050-520099	CIPST	$100,018
PW00025	Highway User	7000-7050-543001	CIPST	$1,025,762
			Project Total	**$1,125,780**

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2022

Project Type - Streets

Bridge Maintenance & Guardrail Replacement Program

EN00243	Transportation Sales Tax	7010-7075-543001	CIPST	$500,000
			Project Total	**$500,000**

City Parking Lots - Parks & Facilities

PW00995	GO Bonds 2019	4253-4253-524004	CIPOF	$896
PW00995	GO Bonds 2019	4253-4253-541003	CIPOF	$201
PW00995	GO Bonds 2019	4253-4253-543004	CIPOF	$21
PW00995	Future GO Bonds	4254-4254-543001	CIPST	$30,084
			Project Total	**$31,202**

Corrine Drive Street Improvements

EN00627	Transportation Sales Tax	7010-7075-543001	CIPST	$216,604
			Project Total	**$216,604**

Deer Valley Rd; 109th Av to Lake Pleasant Pkwy

EN00395	Non-Bond Capital Prj	4150-4150-540000	CIPST	$110,000
	Non-Bond Capital Projects			
EN00395	Non-Bond Capital Prj	4150-4150-543001	CIPST	$365,347
	Non-Bond Capital Projects			
EN00395	Transportation Sales Tax	7010-7075-540000	CIPST	$50,000
EN00395	Transportation Sales Tax	7010-7075-543001	CIPST	$1,270,610
			Project Total	**$1,795,957**

Deer Village Unit III Sound Wall

EN00640	Transportation Sales Tax	7010-7075-543001	CIPST	$200,000
			Project Total	**$200,000**

El Mirage Rd; Blackstone Dr to Westland Rd

EN00699	Street IF 2014 WofAguaFria	7006-7056-543001	CIPST	$1,870,000
			Project Total	**$1,870,000**

Grand Av - Wrought Iron Fence Concrete Footing

EN00728	Transportation Sales Tax	7010-7075-541003	CIPST	$400,000
			Project Total	**$400,000**

Happy Valley Pkwy Widening; LPP to Agua Fria

EN00463	GO Bonds 2019	4253-4253-540000	CIPST	$64,422
EN00463	GO Bonds 2019	4253-4253-543001	CIPST	$6,208
EN00463	Transportation Sales Tax	7010-7075-543001	CIPST	$300,000
			Project Total	**$370,630**

Happy Valley Rd; LPP to 97th Av Safety Study

EN00695	Transportation Sales Tax	7010-7075-520099	CIPST	$250,000
			Project Total	**$250,000**

Jomax Rd; Loop 303 to Vistancia Blvd

EN00585	Prp W/S Rev Bonds 2021 (Wtr)	2222-2292-543001	CIPST	$105,161
EN00585	Street IF 2014 WofAguaFria	7006-7056-543001	CIPST	$2,909,825
EN00585	Transportation Sales Tax	7010-7075-540000	CIPST	$514,242
			Project Total	**$3,529,228**

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2022

Project Type - Streets

LPP; Yearling Rd to Jomax Rd Street Improvements

EN00637	Transportation Sales Tax	7010-7075-543001	CIPST	$930,000
			Project Total	**$930,000**

Northern Parkway

EN00142	Transportation Sales Tax	7010-7075-543001	CIPST	$1,000,000
			Project Total	**$1,000,000**

Old Town Intersection Lighting

EN00668	Transportation Sales Tax	7010-7075-543001	CIPST	$340,000
			Project Total	**$340,000**

Olive Av, Loop 101 to 99th Ave Safety Improvements

EN00731	Transportation Sales Tax	7010-7075-520099	CIPST	$120,000
EN00731	Transportation Sales Tax	7010-7075-540000	CIPST	$11,000
EN00731	Transportation Sales Tax	7010-7075-543001	CIPST	$1,523,000
			Project Total	**$1,654,000**

Pavement Management Program - Preservation

PW00138	Highway User	7000-7050-543001	CIPST	$3,561,862
PW00138	Transportation Sales Tax	7010-7075-543001	CIPST	$494,111
			Project Total	**$4,055,973**

Pavement Management Program - Rehabilitation

PW13000	Future GO Bonds	4254-4254-543001	CIPST	$6,800,000
PW13000	Other Capital	4550-4550-543001	CIPST	$64,380
PW13000	Highway User	7000-7050-543001	CIPST	$14,516
PW13000	Transportation Sales Tax	7010-7075-543001	CIPST	$1,121,638
			Project Total	**$8,000,534**

Peoria High School Hawk Signal

EN00742	Capital Projects-Outside Srces	4810-4810-543001	CIPST	$292,333
EN00742	Transportation Sales Tax	7010-7075-543001	CIPST	$372,667
			Project Total	**$665,000**

Quick Response Street Repairs

PW00027	Highway User	7000-7050-543001	CIPST	$175,000
			Project Total	**$175,000**

Rural Area Road Maintenance

PW00163	Highway User	7000-7050-543001	CIPST	$460,396
			Project Total	**$460,396**

Sidewalks Annual Program

PW00046	Highway User	7000-7050-543001	CIPST	$391,809
			Project Total	**$391,809**

Streetlight Pole Replacement & Infill Program

PW11160	Highway User	7000-7050-524010	CIPST	$1,374,803
			Project Total	**$1,374,803**

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2022

Project Type - Streets

Thunderbird Rd & 83rd Av Ped & Shade Initiative

EN00645	Transportation Sales Tax	7010-7075-543001	CIPST	$100,000
			Project Total	**$100,000**

Thunderbird Rd & 91st Av Intersection Safety Mods

EN00743	Non-Bond Capital Prj	4150-4150-520099	CIPST	$35,000
	Non-Bond Capital Projects			
EN00743	Non-Bond Capital Prj	4150-4150-543001	CIPST	$52,661
	Non-Bond Capital Projects			
EN00743	Capital Projects-Outside Srces	4810-4810-543001	CIPST	$181,284
			Project Total	**$268,945**

Traffic Signal Vistancia Blvd & Ridgeline Rd

EN00709	Street IF 2014 WofAguaFria	7006-7056-543001	CIPST	$655,000
			Project Total	**$655,000**

Total - Streets ***$37,867,504***

Project Type - Traffic Control

107th Av & Rose Garden Ln Traffic Signal

EN00708	Transportation Sales Tax	7010-7075-522099	CIPTC	$50,000
			Project Total	**$50,000**

85th Av & Olive Av Traffic Signal

EN00657	Transportation Sales Tax	7010-7075-540000	CIPST	$100,000
EN00657	Transportation Sales Tax	7010-7075-543001	CIPTC	$930,000
			Project Total	**$1,030,000**

Fiber Optics Installation

EN00716	Transportation Sales Tax	7010-7075-543001	CIPTC	$366,000
			Project Total	**$366,000**

Jomax Rd & LPP Intersection Safety Study

EN00723	Transportation Sales Tax	7010-7075-520099	CIPTC	$154,000
			Project Total	**$154,000**

Lake Pleasant Rd & Rose Garden Ln Traffic Signal

EN00697	Capital Projects-Outside Srces	4810-4810-543001	CIPTC	$187,500
			Project Total	**$187,500**

Olive Av & 85th Av

EN00657	Capital Projects-Outside Srces	4810-4810-543001	CIPTC	$250,000
			Project Total	**$250,000**

Traffic Signal Interconnect Project (TSIP)

PW00133	Transportation Sales Tax	7010-7075-543001	CIPTC	$200,000
			Project Total	**$200,000**

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2022

Project Type - Traffic Control

Traffic Signal Program

EN00170	Transportation Sales Tax	7010-7075-543001	CIPTC	$750,000
			Project Total	**$750,000**

Traffic Signal Renovation and Replacement

PW00993	Highway User	7000-7050-541003	CIPTC	$38
PW00993	Highway User	7000-7050-542006	CIPTC	$1,221,687
PW00993	Highway User	7000-7050-543001	CIPST	$19
			Project Total	**$1,221,744**
			Total - Traffic Control	***$4,209,244***

Project Type - Wastewater

101st Ave & Northern Lift Station Pretreat (L103)

UT00398	Prp W/S Rev Bonds 2021 (WW)	2453-2573-543003	CIPWW	$112,870
			Project Total	**$112,870**

Agua Fria Lift Station - Wastewater Campus Land

UT00284	Prp W/S Rev Bonds 2021 (WW)	2453-2573-520099	CIPWW	$200,000
			Project Total	**$200,000**

Beardsley Equipment Upgrade & Replacement Program

UT00317	Water	2050-2140-542006	CIPWW	$41,062
UT00317	Wastewater	2400-2550-542006	CIPWW	$127,607
			Project Total	**$168,669**

Beardsley WRF Expansion

UT00314	Water	2050-2140-543003	CIPWW	$1,912,758
UT00314	Water Impact Fees - Post 1-1-2012	2162-2222-543003	CIPWW	$752,475
UT00314	Water Impact Fees - North of Bell Rd	2164-2224-543003	CIPWW	$1,489,109
UT00314	Wtr IF 2019 N of Bell	2166-2226-543003	CIPWW	$1,387,964
UT00314	Wastewater	2400-2550-520099	CIPWW	$8,046
UT00314	Wastewater	2400-2550-541003	CIPWW	$2,059
UT00314	Wastewater	2400-2550-543003	CIPWW	$6,202,767
UT00314	Prp W/S Rev Bonds 2021 (WW)	2453-2573-543003	CIPWW	$97,689
UT00314	Wastewater Impact Fees - East of Agua Fria	2506-2626-543003	CIPWW	$6,327,583
			Project Total	**$18,180,450**

Butler Equipment Upgrade & Replacement Program

UT00333	Water	2050-2140-542006	CIPWR	$60,000
UT00333	Water	2050-2140-542006	CIPWW	$27,047
UT00333	Wastewater	2400-2550-542006	CIPWR	$849,000
UT00333	Wastewater	2400-2550-542006	CIPWW	$372,990
			Project Total	**$1,309,037**

Butler IPS Equipment Upgrade & Replacement Program

UT00422	Wastewater	2400-2550-524013	CIPWW	$27,831
UT00422	Wastewater	2400-2550-542006	CIPWW	$801,816
			Project Total	**$829,647**

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2022

Project Type - Wastewater

Butler WRF Aeration System Upgrades

UT00420	Wastewater	2400-2550-543003	CIPWW	$103,683
			Project Total	**$103,683**

Butler WRF Recharge Wells

UT00309	Water Impact Fees - Post 1-1-2012	2162-2222-520099	CIPWR	$20,987
UT00309	Water Impact Fees - North of Bell Rd	2164-2224-543003	CIPWW	$39,776
			Project Total	**$60,763**

El Mirage Road Sewer Infrastructure Upsizing

UT00432	Prp W/S Rev Bonds 2021 (WW)	2453-2573-543003	CIPWW	$200,000
			Project Total	**$200,000**

Emergency Generator Equipment Upgrades

UT00514	Wastewater	2400-2550-542006	CIPWW	$40,000
			Project Total	**$40,000**

Jomax Equipment Upgrade & Replacement Program

UT00323	Water	2050-2140-542006	CIPWW	$46,600
UT00323	Water	2050-2140-543003	CIPWW	$220
UT00323	Wastewater	2400-2550-542006	CIPWW	$97,427
UT00323	Wastewater	2400-2550-543003	CIPWW	$12,940
			Project Total	**$157,187**

Jomax WRF Expansion

UT00388	Prp W/S Rev Bonds 2021 (WW)	2453-2573-543003	CIPWW	$2,243,475
UT00388	Wastewater Impact Fees - West of Agua Fria	2507-2627-543003	CIPWW	$582,410
			Project Total	**$2,825,885**

Jomax WRF Operations Building

UT00389	Water	2050-2140-543003	CIPWW	$496,540
UT00389	Water Impact Fees - Vistancia	2165-2225-543003	CIPWW	$1,114,782
UT00389	Wastewater	2400-2550-543003	CIPWW	$2,530,164
UT00389	Prp W/S Rev Bonds 2021 (WW)	2453-2573-543003	CIPWW	$521,782
UT00389	Wastewater Impact Fees - West of Agua Fria	2507-2627-543003	CIPWW	$2,454,461
UT00389	Wastewater Impact Fees - Post 1-1-2012	2509-2629-543003	CIPWW	$419,589
UT00389	Highway User	7000-7050-543003	CIPWW	$100,000
			Project Total	**$7,637,318**

Lift Station Reconditioning Program

UT00116	Wastewater	2400-2550-543003	CIPWW	$1,884,995
UT00116	Prp W/S Rev Bonds 2021 (WW)	2453-2573-543003	CIPWW	$274,156
			Project Total	**$2,159,151**

Local Wastewater Line Improvement Program

UT00191	Wastewater	2400-2550-543003	CIPWW	$728,736
UT00191	Prp W/S Rev Bonds 2021 (WW)	2453-2573-543003	CIPWW	$500,503
			Project Total	**$1,229,239**

Manhole Rehabilitation Program

UT00307	Wastewater	2400-2550-543003	CIPWW	$1,050,000
			Project Total	**$1,050,000**

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2022

Project Type - Wastewater

Reclaimed Water System Upgrade Program

UT00511	Wastewater	2400-2550-543003	CIPWW	$800,000
			Project Total	**$800,000**

SROG Line Assessment & Repair

UT00321	Wastewater	2400-2550-543003	CIPWW	$442,240
			Project Total	**$442,240**

Trunk Sewer Line Inspection

UT00322	Wastewater	2400-2550-520099	CIPWW	$916,424
			Project Total	**$916,424**

Trunk Sewer Rehabilitation

UT00296	Prp W/S Rev Bonds 2021 (WW)	2453-2573-543003	CIPWW	$100,000
			Project Total	**$100,000**

Wastewater System R&M Expense Program

UT00436	Wastewater	2400-2550-524013	CIPWW	$354,827
UT00436	Wastewater	2400-2550-543002	CIPWW	$699,930
UT00436	Prp W/S Rev Bonds 2021 (WW)	2453-2573-524013	CIPWW	$463,309
			Project Total	**$1,518,066**

West Agua Fria Wastewater Lines

UT00171	Prp W/S Rev Bonds 2021 (WW)	2453-2573-543003	CIPWW	$271,203
UT00171	Wastewater Impact Fees - West of Agua Fria	2507-2627-543003	CIPWW	$707,325
UT00171	Wastewater Impact Fees - Post 1-1-2012	2509-2629-543003	CIPWW	$770,000
			Project Total	**$1,748,528**

Total - Wastewater ***$41,789,157***

Project Type - Water

67th Ave 16-in Waterline - Pinnacle Pk to Hatfield

UT00440	Water	2050-2140-543002	CIPWR	$150,000
			Project Total	**$150,000**

75th Avenue and Grand PRV Upgrade (P101)

UT00408	Prp W/S Rev Bonds 2021 (Wtr)	2222-2292-543002	CIPWR	$75,000
			Project Total	**$75,000**

Arrowhead Shores Site Rehabilitation

UT00312	Water	2050-2140-543002	CIPWR	$511,957
			Project Total	**$511,957**

Asset Management Program

UT00256	Water	2050-2140-520099	CIPWR	$318,665
UT00256	Wastewater	2400-2550-520099	CIPWR	$250,000
UT00256	Wastewater	2400-2550-520099	CIPWW	$28,066
			Project Total	**$596,731**

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2022

Project Type - Water

Bailey Well Site Improvements

UT00414	Water	2050-2140-543002	CIPWR	$350,000
			Project Total	**$350,000**

CAP Pump Station Rehabilitation - Quintero

UT00274	Water	2050-2140-543002	CIPWR	$400,000
UT00274	Prp W/S Rev Bonds 2021 (Wtr)	2222-2292-543002	CIPWR	$3,259,950
			Project Total	**$3,659,950**

Facility Reconditioning & Water Quality Program

UT00206	Water	2050-2140-543002	CIPWR	$3,721,924
			Project Total	**$3,721,924**

Fire Hydrant & Valve Replacement Program

UT00204	Water	2050-2140-543002	CIPWR	$350,000
			Project Total	**$350,000**

Greenway Equipment Upgrade & Replacement Program

UT00316	Water	2050-2140-542006	CIPWR	$1,953,394
UT00316	Water	2050-2140-543002	CIPWR	$52
			Project Total	**$1,953,446**

Integrated Water Utility Master Plan (IWUMP)

UT00271	Water	2050-2140-520099	CIPWR	$131,000
UT00271	Water Impact Fees - South of Bell Rd	2163-2223-520099	CIPWR	$14,045
UT00271	Wtr IF 2019 N of Bell	2166-2226-520099	CIPWR	$33,855
UT00271	Wastewater	2400-2550-520099	CIPWR	$166,497
UT00271	Wastewater Impact Fees - East of Agua Fria	2506-2626-520099	CIPWR	$24,603
			Project Total	**$370,000**

Jomax Booster Station Upgrades

UT00285	Water	2050-2140-520099	CIPWR	$3,520
UT00285	Water	2050-2140-543002	CIPWR	$2,343,009
UT00285	Water Impact Fees - Post 1-1-2012	2162-2222-543002	CIPWR	$87,501
UT00285	Water Impact Fees - North of Bell Rd	2164-2224-543002	CIPWR	$1,000,000
UT00285	Water Impact Fees - Vistancia	2165-2225-543002	CIPWR	$1,485,149
UT00285	Wtr IF 2019 N of Bell	2166-2226-543002	CIPWR	$195,851
UT00285	Capital Projects-Outside Srces	4810-4810-543002	CIPWR	$250,625
			Project Total	**$5,365,655**

Local Waterline Improvement Program

UT00203	Water	2050-2140-543002	CIPWR	$428,775
			Project Total	**$428,775**

LPH Mystic Water Oversizing

UT00445	Water Impact Fees - North of Bell Rd	2164-2224-543002	CIPWR	$261,097
UT00445	Wtr IF 2019 N of Bell	2166-2226-543002	CIPWR	$69,930
			Project Total	**$331,027**

MOC Reservoir (R101) Site Improvements

UT00434	Water	2050-2140-543002	CIPWR	$427,822
			Project Total	**$427,822**

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2022

Project Type - Water

New River Utility Co. Acquisition & Improvements

UT00390	Water	2050-2140-541003	CIPWR	$1,000,000
UT00390	Water	2050-2140-543002	CIPWR	$1,500,000
			Project Total	**$2,500,000**

Patterson Reservoir - Existing Well Connection

UT00328	Water	2050-2140-543002	CIPWR	$437,194
			Project Total	**$437,194**

Pyramid Peak Water Treatment Plant - Upgrades

UT00037	Prp W/S Rev Bonds 2021 (Wtr)	2222-2292-543002	CIPWR	$3,802,072
			Project Total	**$3,802,072**

Pyramid Peak Water Treatment Plant Expansion

UT00334	Water	2050-2140-543002	CIPPS	$355,516
UT00334	Water Expansion	2161-2221-543002	CIPPS	$153,000
UT00334	Water Impact Fees - Vistancia	2165-2225-541003	CIPWR	$1,669,125
UT00334	Wtr IF 2019 N of Bell	2166-2226-543002	CIPWR	$1,512,311
UT00334	WIFA Loan 2017 (Pyramid Peak)	2271-2297-541003	CIPWR	$20,000,000
UT00334	WIFA Loan 2017 (Pyramid Peak)	2271-2297-543002	CIPWR	$1,678,891
UT00334	WIFA Loan 2017 (Pyramid Peak)	2271-2297-561002	CIPWR	$25,000
			Project Total	**$25,393,843**

Quintero Equipment Upgrade & Replacement Program

UT00418	Water	2050-2140-524012	CIPWR	$199,153
UT00418	Water	2050-2140-542006	CIPWR	$211,627
UT00418	Water	2050-2140-543002	CIPWR	$13,270
			Project Total	**$424,050**

Reclaimed Water Master Plan Implementation

UT00505	Future GO Bonds	4254-4254-520099	CIPWR	$277,000
UT00505	Future GO Bonds	4254-4254-543002	CIPWR	$13,311,960
UT00505	Future GO Bonds	4254-4254-543003	CIPWW	$685,164
			Project Total	**$14,274,124**

SCADA Equipment Replacement Program

UT00266	Water	2050-2140-541003	CIPWR	$41,066
UT00266	Water	2050-2140-542006	CIPWR	$375,000
UT00266	Water	2050-2140-543002	CIPWR	$47,800
UT00266	Wastewater	2400-2550-542006	CIPWR	$475,000
UT00266	Wastewater	2400-2550-543002	CIPWR	$191
			Project Total	**$939,057**

Sports Complex Well Relocation

UT00391	Half Cent Sales Tax	1210-0350-543002	CIPWR	$116,700
UT00391	Water	2050-2140-543002	CIPWR	$58,300
			Project Total	**$175,000**

Technology and Security Master Plan

UT00304	Water Impact Fees - North of Bell Rd	2164-2224-520099	CIPWR	$171,000
			Project Total	**$171,000**

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2022

Project Type - Water

Terramar Booster Pump Station Rehabilitation

UT00412	Water	2050-2140-543002	CIPWR	$300,000
UT00412	Prp W/S Rev Bonds 2021 (Wtr)	2222-2292-543002	CIPWR	$2,000,000
			Project Total	**$2,300,000**

Utility Billing System

UT00160	Water Impact Fees - South of Bell Rd	2163-2223-542007	CIPWR	$5,000
UT00160	Water Impact Fees - Vistancia	2165-2225-542007	CIPWR	$58,000
UT00160	Wastewater	2400-2550-542007	CIPWR	$32,000
UT00160	Wastewater Impact Fees - East of Agua Fria	2506-2626-542007	CIPWR	$5,000
UT00160	Wastewater Impact Fees - West of Agua Fria	2507-2627-542007	CIPWR	$5,000
UT00160	Commercial Solid Waste	2590-2720-542007	CIPWR	$13,000
UT00160	Residential Solid Waste	2600-2760-542007	CIPWR	$27,000
UT00160	Storm Water Drainage System	2700-2900-542007	CIPWR	$5,000
			Project Total	**$150,000**

Water & Wastewater Rate Study

UT00298	Water	2050-2140-520099	CIPWR	$22,977
UT00298	Wastewater	2400-2550-520099	CIPWR	$7,352
UT00298	Commercial Solid Waste	2590-2720-520099	CIPWR	$2,022
UT00298	Residential Solid Waste	2600-2760-520099	CIPWR	$18,004
			Project Total	**$50,355**

Water Line Assessment and Replacement

UT00335	Water	2050-2140-520099	CIPWR	$151,400
UT00335	Water	2050-2140-543002	CIPWR	$3,296,952
			Project Total	**$3,448,352**

Water Meter Replacement Program

UT00326	Water	2050-2140-541003	CIPWR	$83,591
UT00326	Water	2050-2140-542006	CIPWR	$1,590
UT00326	Wastewater	2400-2550-541003	CIPWR	$371,591
			Project Total	**$456,772**

Water System R&M Expense Program

UT00438	Water	2050-2140-543002	CIPWR	$1,483,690
			Project Total	**$1,483,690**

Water/Wastewater Hydraulic Model Update Program

UT00428	Water	2050-2140-520099	CIPWR	$88,135
UT00428	Wastewater	2400-2550-520099	CIPWR	$229,345
			Project Total	**$317,480**

Weedville Well Site Rehabilitation

UT00441	Water	2050-2140-543002	CIPWR	$171,389
UT00441	Water Impact Fees - South of Bell Rd	2163-2223-543002	CIPWR	$1,322,047
UT00441	Prp W/S Rev Bonds 2021 (Wtr)	2222-2292-543002	CIPWR	$1,041,661
			Project Total	**$2,535,097**

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2022

Project Type - Water

Wellhead Water Quality Mitigation

UT00272	Water Expansion	2161-2221-543002	CIPWR	$300,000
UT00272	Water Impact Fees - Post 1-1-2012	2162-2222-543002	CIPWR	$318,609
UT00272	Prp W/S Rev Bonds 2021 (Wtr)	2222-2292-543002	CIPWR	$2,277,026
			Project Total	**$2,895,635**

Wells - New Construction

UT00117	Water Expansion	2161-2221-543002	CIPWR	$20,522
UT00117	Water Impact Fees - North of Bell Rd	2164-2224-520099	CIPWR	$3,831
UT00117	Water Impact Fees - North of Bell Rd	2164-2224-540000	CIPWR	$70,000
UT00117	Water Impact Fees - North of Bell Rd	2164-2224-543002	CIPWR	$1,230,001
			Project Total	**$1,324,354**

West Agua Fria Water Lines

UT00170	Water	2050-2140-543002	CIPWR	$895,050
UT00170	Water Impact Fees - Vistancia	2165-2225-543002	CIPWR	$975,987
			Project Total	**$1,871,037**

Zone 1/2 PRV Upgrades (91st and Cactus)

UT00261	Water	2050-2140-543002	CIPWR	$1,725,000
			Project Total	**$1,725,000**

Total - Water ***$84,966,399***

Total FY 22 CIP ***$241,886,630***

Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2022 One-time Cost	FY 2022 Ongoing Cost	FY 2022 Total Cost
General Fund					
City Clerk					
City Clerk	0150-01	2021 Election	$211,232	$0	**$211,232**
City Clerk	0150-02	Contract Management Analyst - Fixed Term	$50,000	$0	**$50,000**
		Total - City Clerk	**$261,232**	**$0**	**$261,232**
Development and Engineering					
Building Development	0650-01	Building Inspector I (Contract)	$90,450	$0	**$90,450**
Building Development	0650-02	Development Technician I (Contract)	$80,705	$0	**$80,705**
Engineering Services	0812-01	CIP Project Manager I - Eng Srvs (Contract)	$98,936	$0	**$98,936**
Architectural Services	0813-01	CIP Project Manager I - Arch Srvs (Contract)	$100,006	$0	**$100,006**
Eng Inspection Svc	0820-01	Engineering Inspector (Contract)	$92,500	$0	**$92,500**
Eng Inspection Svc	0820-02	Engineering Inspector (Contract)	$103,127	$0	**$103,127**
		Total - Development and Engineering	**$565,724**	**$0**	**$565,724**
Economic Development Services					
Economic Development Services	0352-01	Economic Development Operational Costs	$0	$13,625	**$13,625**
Economic Development Services	0352-02	Sales and Marketing Overnight Travel	$14,971	$0	**$14,971**
Economic Development Services	0352-03	Advertising and Marketing	$4,100	$0	**$4,100**
Economic Development Services	0352-04	Professional Services - Impact Studies	$15,000	$0	**$15,000**
Economic Development Services	0352-05	Smart Cities Region Consortium	$25,000	$0	**$25,000**
Economic Development Services	0352-06	Small Business Development Center (SBDC)	$106,937	$0	**$106,937**
Economic Development Services	0352-07	Business Attraction Consulting Services - CA.	$50,000	$0	**$50,000**
Economic Development Services	0352-08	Business Attraction Consulting Services - Canada	$39,600	$0	**$39,600**
		Total - Economic Development Services	**$255,608**	**$13,625**	**$269,233**
Finance and Budget					
Materials Management	0440-01	Copier Replacements - Phase 1	$62,000	$0	**$62,000**
Materials Management	0440-02	Copier Replacements - Phase 2	$43,000	$0	**$43,000**
		Total - Finance and Budget	**$105,000**	**$0**	**$105,000**
Finance Utilities					
Customer Service	0450-01	Customer Service Representative II - Temporary	$59,259	$0	**$59,259**
		Total - Finance Utilities	**$59,259**	**$0**	**$59,259**
Fire-Medical					
Fire Prevention	1210-01	Arson Training	$9,450	$0	**$9,450**
Fire Support Services	1220-02	Replacing 1557 & 1227 (Impala) w/ F150 Crew Cabs	$23,841	$0	**$23,841**
Emergency Medical Services	1230-01	Community Paramedicine Program	$375,700	$0	**$375,700**
Emergency Medical Services	1230-02	Administrative Assistant II - Classified	$0	$64,654	**$64,654**
Fire Operations	1260-01	Certified PPE for Brush Fires	$59,000	$0	**$59,000**
Fire Operations	1260-02	Hazmat Portable Meter	$26,000	$0	**$26,000**

Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2022 One-time Cost	FY 2022 Ongoing Cost	FY 2022 Total Cost
Fire Operations	1260-03	CAD Dispatch Service Fee Increase	$0	$110,917	**$110,917**
Fire Operations	1260-04	Redshirt Position	$36,921	$304	**$37,225**
		Total - Fire-Medical	**$530,912**	**$175,875**	**$706,787**
Human Resources					
Human Resources	0070-02	Tuition Reimbursement	$25,000	$0	**$25,000**
		Total - Human Resources	**$25,000**	**$0**	**$25,000**
Leadership and Management					
City Manager's Office	0020-01	Internships	$106,233	$0	**$106,233**
City Manager's Office	0020-02	Zencity	$24,000	$0	**$24,000**
Governmental Affairs	0025-01	State & Federal Representation	$96,818	$0	**$96,818**
Governmental Affairs	0025-02	Community Program Partnership	$35,000	$0	**$35,000**
Governmental Affairs	0025-03	League of Cities & Towns Booth	$4,000	$0	**$4,000**
Office of Real Estate Development	0027-01	Land Development Consultant Services	$100,000	$0	**$100,000**
		Total - Leadership and Management	**$366,051**	**$0**	**$366,051**
Mayor and Council					
Mayor & City Council	0010-01	State of the City Event	$17,800	$0	**$17,800**
Mayor & City Council	0010-07	Youth Delegation Conference Attendance	$14,250	$0	**$14,250**
		Total - Mayor and Council	**$32,050**	**$0**	**$32,050**
Municipal Court					
Municipal Court	0250-01	Full-Time Associate Judge	$0	$100,000	**$100,000**
Municipal Court	0250-02	Contract Judicial Assistants (2)	$118,868	$0	**$118,868**
		Total - Municipal Court	**$118,868**	**$100,000**	**$218,868**
Neighborhood & Human Services					
Peoria Center for Performing Arts	0043-01	PCPA Ticket Surcharge - Facility Maintenance	$20,000	$0	**$20,000**
Peoria Center for Performing Arts	0043-02	PCPA Operations	$37,800	$0	**$37,800**
Code Compliance	0550-01	Graffiti Abatement	$25,000	$0	**$25,000**
Code Compliance	0550-02	Property Abatement	$12,000	$0	**$12,000**
Code Compliance	0550-03	Code Enforcement Operations	$25,120	$0	**$25,120**
Community Assistance	0570-01	FY22 Supplemental Neighborhood Grant Funding	$150,000	$0	**$150,000**
Community Assistance	0570-02	FY22 Supplemental Homeless Navigation Services	$75,000	$0	**$75,000**
Community Assistance	0570-03	FY22 Supplemental Emergency Shelter Services	$79,200	$0	**$79,200**
Community Engagement	0590-01	Community Engagement Supplemental Request	$89,274	$0	**$89,274**
Am/Pm Program	1420-01	21st Century Grant Partnership	$25,000	$0	**$25,000**
Special Events Program	1510-01	Parkfest	$62,245	$0	**$62,245**
Special Events Program	1510-02	Cultural Diversity Events	$52,000	$0	**$52,000**
Special Events Program	1510-03	Veterans Day - Veterans Memorial	$36,000	$0	**$36,000**
Special Events Program	1510-04	2nd Saturdays	$148,000	$0	**$148,000**
Special Events Program	1510-05	Partnership Events	$163,100	$0	**$163,100**

Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2022 One-time Cost	FY 2022 Ongoing Cost	FY 2022 Total Cost
Special Events Program	1510-06	Special Events Coordinator (Fixed Term, One Year)	$84,826	$0	**$84,826**
Special Events Program	1510-07	Boards and Commissions Recognition Dinner	$5,000	$0	**$5,000**
Special Events Program	1510-08	Somos Peoria	$176,000	$0	**$176,000**
Special Events Program	1510-09	Bravo Peoria/Explore the Library	$20,132	$0	**$20,132**
Special Events Program	1510-10	Signature Event	$470,000	$0	**$470,000**
Special Events Program	1510-11	Holiday Lighting	$55,000	$0	**$55,000**
Special Events Program	1510-12	City-wide Community Engagement Marketing	$60,000	$0	**$60,000**
Community Center	1530-01	Community Garden	$5,550	$0	**$5,550**
		Total - Neighborhood & Human Services	**$1,876,247**	**$0**	**$1,876,247**
Non-Departmental					
Non-Departmental	0300-01	Project Cities	$50,000	$0	**$50,000**
		Total - Non-Departmental	**$50,000**	**$0**	**$50,000**
Office of Communications					
Public Information Office	0040-01	Pop Up Peoria	$15,000	$0	**$15,000**
Public Information Office	0040-02	Advertising/Tourism	$20,000	$0	**$20,000**
Public Information Office	0040-03	Website Upgrade	$50,000	$0	**$50,000**
		Total - Office of Communications	**$85,000**	**$0**	**$85,000**
Parks, Recreation and Community Facilities					
PRCF Administration	1390-02	Facilities Operations - Parks/Aquatics/Trails	$160,000	$51,477	**$211,477**
Paloma Community Park	1534-01	Paloma Utility	$0	$22,820	**$22,820**
Contracted Landscape Maintenance	1600-01	CIP Landscape Maintenance O & M	$0	$51,800	**$51,800**
Trails Maintenance	1610-01	CIP Trails Maintenance O&M	$59,300	$205,475	**$264,775**
		Total - Parks, Recreation and Community Facilities	**$219,300**	**$331,572**	**$550,872**
Police					
Police Administration	1000-03	Contract Legal Advisor	$80,000	$0	**$80,000**
Police Administration	1000-05	Training - COPPS MOU	$26,000	$0	**$26,000**
Criminal Investigation	1010-01	Training for Criminal Investigations and Traffic	$35,000	$0	**$35,000**
Criminal Investigation	1010-02	Criminal Investigations Vehicles (2)	$92,000	$0	**$92,000**
Patrol Services - South	1020-02	Crime Prevention Program	$35,000	$0	**$35,000**
Patrol Services - North	1021-01	Police Officers (2)	$101,037	$295,011	**$396,048**
Operations Support	1025-01	Traffic Prevention Program	$35,000	$0	**$35,000**
Operations Support	1025-02	Canine Support and Equipment	$2,600	$0	**$2,600**
Operations Support	1025-04	School Resource Sergeant Vehicle	$80,143	$0	**$80,143**
Operations Support	1025-05	Canine Sergeant Vehicle	$81,000	$0	**$81,000**
Operations Support	1025-09	Vehicle Retrofit (2)	$4,490	$0	**$4,490**
Pd Technical Support	1030-01	Contract Personnel - Telephone Report Writing Unit	$82,000	$0	**$82,000**
Pd Technical Support	1030-02	Predictive Policing	$24,000	$0	**$24,000**
Pd Technical Support	1030-07	RSA Token Replacement	$17,800	$0	**$17,800**

Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2022 One-time Cost	FY 2022 Ongoing Cost	FY 2022 Total Cost
Pd Technical Support	1030-08	Leads Online Expansion	$15,000	$0	**$15,000**
Staff Services	1040-01	SCBA Physical Evaluations	$12,250	$0	**$12,250**
		Total - Police	**$723,320**	**$295,011**	**$1,018,331**
Public Works					
Public Works Administration	0900-02	Strategic Planning	$20,000	$0	**$20,000**
		Total - Public Works	**$20,000**	**$0**	**$20,000**
		Total - General Fund	***$5,293,571***	***$916,083***	***$6,209,654***
Percent for the Arts Fund					
Neighborhood & Human Services					
Percent For The Arts	0120-01	Public Art	$40,000	$0	**$40,000**
Percent For The Arts	0120-02	Arts Programming	$47,500	$0	**$47,500**
Percent For The Arts	0120-03	Art Grants	$49,800	$0	**$49,800**
Percent For The Arts	0120-04	Public Art Operations & Maintenance	$46,000	$0	**$46,000**
		Total - Neighborhood & Human Services	**$183,300**	**$0**	**$183,300**
		Total - Percent for the Arts Fund	***$183,300***	***$0***	***$183,300***
Half Cent Sales Tax Fund					
Non-Departmental					
Half Cent Sales Tax	0350-01	GPEC Membership Cost Increase	$0	$2,775	**$2,775**
		Total - Non-Departmental	**$0**	**$2,775**	**$2,775**
		Total - Half Cent Sales Tax Fund	***$0***	***$2,775***	***$2,775***
Water Fund					
Water Services					
Sustainability & Conservation	2105-01	The Nature Conservancy Fund	$30,000	$0	**$30,000**
Sustainability & Conservation	2105-03	Sustainability Action Plan Update	$10,000	$0	**$10,000**
Water Supply	2125-01	Water Supply Budget Adjustment	$0	$1,761,000	**$1,761,000**
		Total - Water Services	**$40,000**	**$1,761,000**	**$1,801,000**
		Total - Water Fund	***$40,000***	***$1,761,000***	***$1,801,000***

Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2022 One-time Cost	FY 2022 Ongoing Cost	FY 2022 Total Cost
Wastewater Fund					
Water Services					
Butler Water Reclamation Facility	2496-02	Butler Overtime Increase	$10,000	$0	**$10,000**
		Total - Water Services	**$10,000**	**$0**	**$10,000**
		Total - Wastewater Fund	***$10,000***	***$0***	***$10,000***
Commercial Solid Waste Fund					
Public Works					
Commercial Front Load	2720-01	Landfill Services	$0	$54,000	**$54,000**
		Total - Public Works	**$0**	**$54,000**	**$54,000**
		Total - Commercial Solid Waste Fund	***$0***	***$54,000***	***$54,000***
Residential Solid Waste Fund					
Public Works					
Residential Collection	2760-01	Solid Waste Equipment Operator and Vehicle	$350,000	$176,643	**$526,643**
Residential Collection	2760-02	Hose Replacement	$0	$60,000	**$60,000**
Residential Recycling	2770-01	Recycling Processing Fees	$0	$817,000	**$817,000**
		Total - Public Works	**$350,000**	**$1,053,643**	**$1,403,643**
		Total - Residential Solid Waste Fund	***$350,000***	***$1,053,643***	***$1,403,643***
Storm Water Drainage System Fund					
Public Works					
Drainage Systems Operations	2900-01	Combination Truck (Hydrovac/Jet Rodder)	$100,000	$17,600	**$117,600**
Drainage Systems Operations	2900-04	Fuel and Fleet Maintenance	$0	$10,750	**$10,750**
		Total - Public Works	**$100,000**	**$28,350**	**$128,350**
		Total - Storm Water Drainage System Fund	***$100,000***	***$28,350***	***$128,350***
Fleet Services Fund					
Public Works					
Fleet Maintenance	3420-01	Fuel & Maintenance for Supplemental Vehicles	$0	$46,500	**$46,500**
Fleet Maintenance	3420-02	Hose Replacement Inventory	$0	$60,000	**$60,000**

Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2022 One-time Cost	FY 2022 Ongoing Cost	FY 2022 Total Cost
		Total - Public Works	**$0**	**$106,500**	**$106,500**
		Total - Fleet Services Fund	***$0***	***$106,500***	***$106,500***
Insurance Reserve Fund					
City Attorney					
Claims & Insurance	3600-01	Increased City Insurance Claims and Premium Costs	$0	$165,000	**$165,000**
		Total - City Attorney	**$0**	**$165,000**	**$165,000**
		Total - Insurance Reserve Fund	***$0***	***$165,000***	***$165,000***
Employee Benefits - Self Insurance Fund					
Human Resources					
Employee Benefits - Health	3630-01	Fire Cancer Screening Program	$250,000	$0	**$250,000**
		Total - Human Resources	**$250,000**	**$0**	**$250,000**
		Total - Employee Benefits - Self Insurance Fund	***$250,000***	***$0***	***$250,000***
Facilities Maintenance Fund					
Public Works					
Daytime Facility Services	3660-01	Generator Cam Locks for DCSB, PSAB, IT, & MOC	$30,000	$0	**$30,000**
Daytime Facility Services	3660-02	Replace Flame Retardant Drapes in the Pine Room	$13,000	$0	**$13,000**
Daytime Facility Services	3660-03	Water Heaters and Cooler Replacement Program	$70,000	$0	**$70,000**
Technical Operations	3700-01	Technical Operations Building R&M	$27,000	$0	**$27,000**
Technical Operations	3700-02	UPS Battery Replacement	$20,000	$0	**$20,000**
Technical Operations	3700-03	PSAB Evidence Cooler Condensers	$75,000	$0	**$75,000**
		Total - Public Works	**$235,000**	**$0**	**$235,000**
		Total - Facilities Maintenance Fund	***$235,000***	***$0***	***$235,000***
Information Technology Fund					
Information Technology					
IT Operations	3750-02	Additional Software Maintenance	$0	$57,028	**$57,028**
IT Operations	3750-03	Technical Security Enhancements	$0	$242,059	**$242,059**
IT Operations	3750-04	Contract Staff	$230,520	$267	**$230,787**
IT Operations	3750-05	Additional Professional Services	$175,000	$0	**$175,000**

Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2022 One-time Cost	FY 2022 Ongoing Cost	FY 2022 Total Cost
Radio System Operations	3760-01	RWC Capital Site Projects	$70,545	$0	**$70,545**
		Total - Information Technology	**$476,065**	**$299,354**	**$775,419**
		Total - Information Technology Fund	***$476,065***	***$299,354***	***$775,419***
Highway User Fund					
Public Works					
Streets Admin	7000-02	P83 Auto Dist, Lights & Signs	$110,000	$0	**$110,000**
Signs And Striping	7010-1	Industrial Vacuum System for Obliteration	$15,000	$0	**$15,000**
Street Maintenance	7030-02	Truck for WS/Small Project Inspector	$38,017	$6,993	**$45,010**
		Total - Public Works	**$163,017**	**$6,993**	**$170,010**
		Total - Highway User Fund	***$163,017***	***$6,993***	***$170,010***
Community Dev Block Grant Fund					
Neighborhood & Human Services					
Comm Dev Block Grant	7160-01	FY22-CDBG Funding	$1,296,905	$0	**$1,296,905**
		Total - Neighborhood & Human Services	**$1,296,905**	**$0**	**$1,296,905**
		Total - Community Dev Block Grant Fund	***$1,296,905***	***$0***	***$1,296,905***
State Anti-Racketeering - PD Fund					
Police					
St Anti-Racketeering-Pd	7500-01	Leadership Training	$15,000	$0	**$15,000**
St Anti-Racketeering-Pd	7500-02	Property and Evidence Equipment/Pill Counter	$2,500	$0	**$2,500**
St Anti-Racketeering-Pd	7500-03	CIS Cellebrite Maintenance	$10,000	$0	**$10,000**
St Anti-Racketeering-Pd	7500-04	Taser Replacement/Repairs	$55,000	$0	**$55,000**
St Anti-Racketeering-Pd	7500-05	Printers for Patrol Sgt Vehicles (OOP and IAH)	$7,312	$0	**$7,312**
		Total - Police	**$89,812**	**$0**	**$89,812**
		Total - State Anti-Racketeering - PD Fund	***$89,812***	***$0***	***$89,812***
Federal Forfeiture Fund					
Police					
Federal Forfeiture	7520-01	SWAT Ballistic Helmets and Patrol Helmets	$35,000	$0	**$35,000**
Federal Forfeiture	7520-02	LED Pole Cameras (2)	$16,214	$0	**$16,214**

Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2022 One-time Cost	FY 2022 Ongoing Cost	FY 2022 Total Cost
		Total - Police	**$51,214**	**$0**	**$51,214**
		Total - Federal Forfeiture Fund	***$51,214***	***$0***	***$51,214***
		Total - Additions/(Reductions)	**$8,538,884**	**$4,393,698**	**$12,932,582**

Schedule 12 - Improvement Districts Revenues

Description		Projected FY2022
SLID 1	Westfield Gardens	$ 2,291
SLID 2	Autumn Point	$ 2,267
SLID 3	Vistas Avenida II	$ 1,861
SLID 4	Cypress Point Estates II @ WBV	$ 2,985
SLID 5	Shavano	$ 2,924
SLID 6	Bell Park Central	$ 4,440
SLID 7	Bell Park & Parcels 2B-8	$ 11,639
SLID 8	Foxwood Unit Four	$ 2,917
SLID 9	Vista Crossing	$ 1,872
SLID 10	Vista Pinnacle	$ 3,954
SLID 11	North Shores @ Ventana Lakes	$ 1,432
SLID 12	Vistas @ Desert Harbor Phase I	$ 2,512
SLID 13	Village Terrace	$ 2,051
SLID 14	The Coves/Ventana Lakes	$ 6,254
SLID 15	Windwood	$ 1,608
SLID 16	Lakeside Unit 2 @ Ventana Lakes	$ 3,841
SLID 17	Arrowhead Shores I	$ 5,081
SLID 18	Arrowhead Shores II	$ 4,673
SLID 19	Westfield Gardens 2	$ 1,313
SLID 20	Cactus Point Crossing	$ 2,746
SLID 21	Country Meadows Estates	$ 3,275
SLID 22	The Gardens @ V.L.	$ 13,747
SLID 23	Brookside Village I & II	$ 3,008
SLID 24	Country Meadows Unit 11	$ 363
SLID 25	Vista Point, Village Terrace II & III @ WBV	$ 4,072
SLID 26	Calbrisa	$ 3,435
SLID 27	Torrey Pines I & II	$ 5,299
SLID 28	The Landings @ V.L. includes South Bay	$ 5,176
SLID 29	Sweetwater Place	$ 4,079
SLID 30	Vistas @ Desert Harbor Unit II	$ 2,822
SLID 31	Westfield Gardens III	$ 2,163
SLID 32	83rd Ave & Thunderbird	$ 7,131
SLID 33	Crystal Cove	$ 3,856
SLID 34	Villas @ Desert Harbor	$ 1,146
SLID 36	Arrowhead Cove	$ 3,287
SLID 37	Vistas Fairways @ WBV	$ 4,073
SLID 39	Bridlewood	$ 10,418
SLID 40	The Shores @ V.L.	$ 1,289
SLID 41	Fairway Views @ WBV	$ 3,151
SLID 42	Sweetwater Place II	$ 1,315
SLID 43	Steeple Hill	$ 3,878
SLID 44	Paradise Shores	$ 2,502
SLID 45	Calle Lejos Estates	$ 2,005
SLID 46	Eagle Ridge @ WBV	$ 4,297
SLID 47	Olive Park	$ 1,901
SLID 48	Paseo Verde Estates	$ 4,809
SLID 49	The Boardwalk	$ 4,583
SLID 50	Parkridge I & II	$ 20,882
SLID 51	Scottland Hills @ WBV	$ 2,578
SLID 54	Wildflower Point I	$ 3,437
SLID 55	Crystal Bay @ Desert Harbor	$ 716
SLID 56	Diamond Cove @ Desert Harbor	$ 3,411
SLID 57	Alta Vista Estates	$ 15,247
SLID 58	Sweetwater Ridge	$ 8,801
SLID 59	Hunter Ridge	$ 4,011

Description		Projected FY2022
SLID 140	Ironwood Phase 3A	$ 903
SLID 141	Ironwood Phase 3B	$ 836
SLID 142	Ironwood Phase 4A	$ 836
SLID 143	Ironwood Phase 4B	$ 1,003
SLID 144	Crosswinds	$ 3,295
SLID 145	Sun Cliff III	$ 1,171
SLID 146	Ryland @ Silvercreek	$ 5,352
SLID 147	Harbor Shores @ Desert Harbor	$ 1,268
SLID 148	Sun Aire Estates, UNIT 6	$ 2,186
SLID 149	Silverton 2	$ 7,935
SLID 150	Dove Valley Ranch Parcel 6	$ 9,198
SLID 151	Dove Valley Ranch Parcel 3B	$ 5,686
SLID 152	Dove Valley Ranch Parcel 3C	$ 5,144
SLID 153	Dove Valley Ranch Parcel 3F	$ 2,408
SLID 154	Dove Valley Ranch Parcel 2B & 2C	$ 1,906
SLID 155	Dove Valley Ranch Parcel 2D	$ 5,738
SLID 156	Dove Valley Ranch Parcel 2E	$ 3,512
SLID 157	Dove Valley Ranch Parcel 2F	$ 2,799
SLID 159	Terramar Parcel 7A	$ 2,865
SLID 160	Terramar Parcel 11	$ 2,555
SLID 161	Skyview Place	$ 4,146
SLID 162	Arrowhead Shadows	$ 4,625
SLID 164	Erin Groves	$ 4,943
SLID 166	Bay Pointe Unit Two @ V.L.	$ 5,104
SLID 167	Springer Ranch 2	$ 2,339
SLID 171	Greystone II Heritage @ V.L.	$ 3,868
SLID 172	Erin Groves 2	$ 2,486
SLID 174	Hunter Field Estates	$ 1,335
SLID 176	Twin Palms	$ 2,711
SLID 177	Desert Star Subdivision	$ 8,579
SLID 179	Westwing Mountain Parcel 1A	$ 2,675
SLID 183	Westwing Mountain Parcel 4	$ 501
SLID 184	Westwing Mountain Parcel 5	$ 334
SLID 185	Westwing Mountain Parcel 6	$ 669
SLID 187	Westwing Mountain Parcel 8	$ 1,962
SLID 188	Westwing Mountain Parcel 9	$ 2,341
SLID 189	Westwing Mountain Parcel 10	$ 1,840
SLID 190	Westwing Mountain Parcel 11	$ 2,280
SLID 191	Westwing Mountain Parcel 12	$ 2,127
SLID 195	South Bay Unit 2 @ Ventana Lakes	$ 3,345
SLID 197	Sun Cliff V	$ 5,539
SLID 198	Fletcher Heights 3A	$ 16,091
SLID 199	Fletcher Heights 3B	$ 4,695
SLID 201	Central Park Subdivision	$ 5,149
SLID 202	Starlight Canyon	$ 1,338
SLID 204	North Ranch	$ 5,581
SLID 205	Tuscany Shores - Desert Harbor Parce	$ 2,292
SLID 206	West Valley Ranch	$ 2,173
SLID 207	Sunset Ranch	$ 2,210
SLID 208	Sonoran Mountain Ranch Parcel 1	$ 4,440
SLID 209	Sonoran Mountain Ranch Parcel 2	$ 4,583
SLID 210	Vistancia Village A Par A37	$ 1,576
SLID 211	Vistancia Village A Par A36	$ 2,148
SLID 212	Vistancia Village A Par A33	$ 2,005
SLID 213	Vistancia Village Par A 32	$ 1,718

Description		Projected FY2022
SLID 1030	Tierra Del Rio Parcel 10A	$ 2,435
SLID 1031	Tierra del Rio Parcel 9	$ 3,580
SLID 1032	Tierra Del Rio Parcel 13A	$ 2,578
SLID 1033	Camino a Lago South, Unit 8	$ 3,295
SLID 1034	Camino a Lago South, Unit 7	$ 2,435
SLID 1035	Tierra Del Rio Parcel 4a	$ 3,131
SLID 1038	Camino a Lago South, Unit 5	$ 3,580
SLID 1039	Camino a Lago South, Unit 6	$ 4,297
SLID 1045	Tierra Del Rio Parcel 4B	$ 1,003
SLID 1046	Terramar 9B	$ 1,576
SLID 1048	Tierra Del Rio Parcel 12	$ 4,870
SLID 1049	Tierra Del Rio Parcel 11	$ 4,440
SLID 1050	Sunset Ranch IIA	$ 1,994
SLID 1053	The Meadows Parcel 11	$ 8,021
SLID 1054	The Meadows Parcel 12A	$ 6,668
SLID 1055	Sunset Ranch IIB	$ 1,410
SLID 1056	The Meadows Parcel 12B	$ 6,588
SLID 1057	The Meadows ParcelL 9	$ 7,842
SLID 1058	Vistancia Parcel F3 - Phase 1	$ 1,003
SLID 1059	Vistancia Parcel F3 - Phase 2	$ 429
SLID 1060	Vistancia Parcel F4 Phase 1	$ 1,146
SLID 1061	Vistancia Parcel F4 Ph2	$ 143
SLID 1062	Vistancia Parcel F4 PH 3	$ 573
SLID 1063	Vistancia Parcel F5	$ 1,289
SLID 1065	Vistancia Parcel F1 Phase 1	$ 1,146
SLID 1066	Vistancia North Phase 3 Parcel F1 Pl	$ 798
SLID 1067	The Meadows Parcel 4A	$ 7,152
SLID 1068	Sunset Ranch IIC	$ 529
SLID 1069	Sunset Ranch IID	$ 287
SLID 1070	Sunset Ranch IIE	$ 1,003
SLID 1071	Umbria Estates	$ 429
SLID 1072	Tierra Del Rio Parcel 1	$ 2,005
SLID 1073	Tierra Del Rio Parcel 13B	$ 1,003
SLID 1074	Sunset Ranch IIF	$ 640
SLID 1075	Tierra Del Rio Parcel 10B	$ 1,289
SLID 1076	Tierra Del Rio Parcel 27	$ 9,409
SLID 1077	Terramar Parcel 10B	$ 1,567
SLID 1078	The Meadows Parcel 4B	$ 5,939
SLID 1079	Tierra Buena	$ 1,276
SLID 1080	Tierra Del Rio Parcel 23	$ 9,028
SLID 1081	Sunset Ranch IIG	$ 573
SLID 1082	Sunset Ranch IIH	$ 573
SLID 1083	Tierra Buena II	$ 585
SLID 1084	Tierra Del Rio Parcel 22	$ 4,297
SLID 1085	Peoria Village	$ 2,751
SLID 1086	Vistancia Parcel A18	$ 1,003
SLID 1087	Vistancia Parcel A21/A22	$ 1,432
SLID 1088	Lizard Trails	$ 716
SLID 1089	Tierra Del Rio Parcel 20A & 21A	$ 5,347
SLID 1090	Tierra Del Rio Parcel 21B	$ 1,432
SLID 1091	Sunrise Vista	$ 573
SLID 1096	Sierra Ridge Estates	$ 2,222
SLID 1097	Terramar Cove	$ 859
SLID 1101	Tierra Del Rio Parcel 2	$ 4,048
SLID 1102	Tierra Del Rio Parcel 3A	$ 3,171

Schedule 12 - Improvement Districts Revenues

Description		Projected FY2022
SLID 60	Arrowhead Horizons	$ 3,008
SLID 61	Cactus Place	$ 1,146
SLID 62	Legacy Place	$ 3,069
SLID 63	Granite Run	$ 5,443
SLID 64	Willow Ridge @ WBV	$ 6,265
SLID 66	New River Shores	$ 5,569
SLID 70	Sweetwater Ridge Unit 3	$ 798
SLID 71	Teresita	$ 3,353
SLID 72	Country Club Estates @ WBV	$ 1,718
SLID 73	Fletcher Heights Phase 1A	$ 24,567
SLID 76	Silverton	$ 10,456
SLID 77	Deer Village Unit 3	$ 2,292
SLID 78	Deer Village Unit 1	$ 3,429
SLID 79	Deer Village Unit 2	$ 3,724
SLID 80	Deer Village Unit 4	$ 2,721
SLID 82	Pivotal Peoria Center Tracts C & D	$ 3,216
SLID 83	Fairmont Unit 1	$ 8,286
SLID 84	Fairmont Unit 2	$ 5,134
SLID 93	Terramar Parcel 1	$ 8,144
SLID 94	Terramar Parcel 2A	$ 836
SLID 95	Terramar Parcel 3	$ 4,750
SLID 96	Terramar Parcel 4A	$ 2,913
SLID 97	Terramar Parcel 5	$ 2,721
SLID 98	Terramar Parcel 6	$ 5,940
SLID 99	Terramar Parcel 7B	$ 3,366
SLID 101	Terramar Parcel 9A	$ 2,005
SLID 102	Terramar Parcel 10A	$ 1,146
SLID 104	Dove Valley Ranch Parcel 2A3	$ 3,967
SLID 107	Fletcher Heights Phase 1B	$ 11,705
SLID 108	Fletcher Heights Phase 1C	$ 6,135
SLID 110	South Bay @ Ventana Lakes	$ 2,750
SLID 114	Fletcher Heights Phase 2A	$ 14,123
SLID 116	Tierra Norte V	$ 4,190
SLID 117	Summersett Village	$ 13,940
SLID 119	Dove Valley Ranch Parcel 3A	$ 3,010
SLID 121	Dove Valley Ranch Parcels 3D & 3E	$ 7,861
SLID 122	Clearview Estates	$ 6,021
SLID 123	Terramar Parcel 2B	$ 5,849
SLID 125	Terramar Parcel 12	$ 6,152
SLID 126	Terramar Parcel 13	$ 4,107
SLID 127	Terramar Parcel 14	$ 2,721
SLID 128	Peoria Mountain Vistas	$ 5,854
SLID 129	Fletcher Heights Phase 2B	$ 15,220
SLID 131	Bay Pointe @ V.L.	$ 7,931
SLID 135	Sun Cliff IV	$ 6,215
SLID 136	Ironwood Phase 1A	$ 3,142
SLID 137	Ironwood Phase 1B	$ 2,242
SLID 138	Ironwood Phase 2A	$ 1,673
SLID 139	Ironwood Phase 2B	$ 1,338

Description		Projected FY2022
SLID 214	Vistancia Village A Par A14	$ 1,432
SLID 215	Vistancia Village A Par A13	$ 1,146
SLID 216	Vistancia Village Par A12	$ 1,861
SLID 218	Vistancia Village A Par A10B	$ 1,718
SLID 221	Cibola Vista 1B	$ 859
SLID 222	Cibola Vista 2	$ 4,154
SLID 223	Cibola Vista 3	$ 4,146
SLID 224	Cibola Vista 4	$ 3,305
SLID 225	Cibola Vista 5	$ 5,708
SLID 226	Sonoran Mountain Ranch Parcel 4.1	$ 4,011
SLID 227	Sonoran Mountain Ranch Parcel 4.2	$ 2,997
SLID 228	Sonoran Mountain Ranch Parcel 5	$ 2,865
SLID 229	Sonoran Mountain Ranch Parcel 6	$ 4,573
SLID 230	Sonoran Mountain Ranch Parcel 7	$ 4,847
SLID 231	Sonoran Mountain Ranch Parcel 9A Pt	$ 3,008
SLID 232	Sonoran Mountain Ranch Parcel 9A Pt	$ 2,005
SLID 233	Westwing Ph 2 Par 18	$ 2,906
SLID 234	Westwing Ph 2 Par 19	$ 1,338
SLID 235	Westwing Ph 2 Par 29	$ 4,348
SLID 236	Westwing Ph 2 Par 15	$ 3,177
SLID 237	Sonoran Mtn Ranch 9b	$ 1,861
SLID 238	Casa Del Rey	$ 15,590
SLID 239	Westwing Ph 2 Par 21	$ 1,500
SLID 240	Westwing Ph 2 Par 22	$ 2,000
SLID 1000	Sonoran Mountain Ranch Parcel 10	$ 6,711
SLID 1001	Vistancia Village A Parcel A9	$ 1,985
SLID 1002	Fletcher Farms	$ 3,580
SLID 1004	Vistancia Village A Parcel G10	$ 1,146
SLID 1005	Vistancia Phase 2 Parcel A-8	$ 1,289
SLID 1006	Vistancia Phase 2 Parcel A-15	$ 1,861
SLID 1007	Vistancia North Parcel G-11	$ 859
SLID 1008	Riverstone Estates	$ 3,008
SLID 1009	Vistancia Village A Parcel G3	$ 2,414
SLID 1010	Vistancia Parcel A-7	$ 859
SLID 1011	Varney Village	$ 429
SLID 1012	Vistancia North Parcel G-4	$ 1,146
SLID 1013	Vistancia A28	$ 3,151
SLID 1014	Vistancia A29	$ 1,962
SLID 1016	Sonoran Mountain Ranch Parcel 14	$ 3,295
SLID 1017	Vistancia Parcel G2	$ 2,148
SLID 1018	Park Rose	$ 3,348
SLID 1019	Vistancia North G-1	$ 2,578
SLID 1020	Plaza Del Rio Phase I	$ 716
SLID 1021	Plaza Del Rio Phase 2	$ 1,651
SLID 1022	Tierra del Rio Parcel 6	$ 8,451
SLID 1023	Tierra Del Rio North - Parcel 28	$ 2,435
SLID 1024	Plaza Del Rio Phase 3	$ 2,865
SLID 1025	Rio Estates	$ 1,170
SLID 1029	Grand Manor	$ 2,205

Description		Projected FY2022
SLID 1103	Tierra Del Rio Parcel 20B	$ 3,151
SLID 1104	Aloravita Phase 1 Parcel 1	$ 1,754
SLID 1105	Aloravita Phase 1 Parcel 2	$ 2,233
SLID 1106	Aloravita Phase 1 Parcel 3	$ 1,276
SLID 1107	Aloravita Phase 1 Parcel 5	$ 1,434
SLID 1108	Aloravita Phase 1 Parcel 6	$ 1,595
SLID 1109	Sunset Ranch Parcel IIJ	$ 1,003
SLID 1110	Trailside At Happy Valley Phase 1	$ 7,170
SLID 1111	Three Olive Park	$ 5,156
SLID 1112	Trailside At Happy Valley Phase 2	$ 1,281
SLID 1113	The Meadows 2A	$ 3,008
SLID 1114	The Meadows Parcel 2B	$ 3,437
SLID 1115	Trailside At Happy Valley Phase 3	$ 3,437
SLID 1116	Trailside At Happy Valley Phase 4	$ 3,580
SLID 1117	Vistancia Village A Parcel A5	$ 859
SLID 1118	Vistancia Village D Parcel D3B	$ 1,289
SLID 1119	Vistancia Village D Parcel D4	$ 1,576
SLID 1120	Vistancia Village D Parcel D2	$ 1,718
SLID 1121	Vistancia Village D Parcel D1	$ 1,289
SLID 1123	The Meadows Parcel 1 & 3 Phase 1	$ 4,893
SLID 1124	SPARROW RANCH	$ 956
SLID 1126	The Meadows Parcels 1 & 3 Phase 2	$ 1,913
SLID 1127	The Meadows Parcel 1 & 3 Phase 1	$ 1,266
SLID 1128	The Meadows Parcels 7 & 8 Phase 2	$ 1,913
SLID 1130	Four Seasons at Ventana Lakes	$ 2,173
SLID 1131	Sonoran Place Phase 1	$ 3,023
SLID 1132	Sonoran Place Phase 2	$ 2,134
SLID 1133	Trenton Park	$ 1,595
SLID 1135	Aloravita North Phase 2 - Parcel 13	$ 2,228
SLID 1136	Aloravita North Phase 2 - Parcel 7	$ 3,030
SLID 1137	Aloravita North Phase 2 - Parcel 8	$ 2,117
	TOTAL	**$ 1,046,837**

MID 1	Cactus Point Crossing	$ 8,502
MID 2	Westfield Gardens II	$ 5,058
MID 3	Bell Park (Parcel 5)	$ 4,254
MID 4	Country Meadows	$ 5,972
MID 5	Crystal Cove	$ 15,100
MID 6	Westfield Gardens III	$ 16,173
MID 7	Sweetwater Place	$ 8,188
MID 10	Tierra Norte III	$ 13,821
MID 69	Stonebridge	$ 7,718
MID 1025	Bedford Village 1	$ 4,068
MID 1044	Bedford Village 2	$ 3,134
	TOTAL	**$ 91,989**

Schedule 13 - Sources and Uses

FUND NAME	GENERAL AND OTHER FUNDS	SPECIAL REVENUE	ENTERPRISE FUNDS	INTERNAL SERVICES	TRUST AND AGENCY	CAPITAL PROJECTS	DEBT SERVICE	TOTAL
Fund Balance								
Fund Balance	135,382,980	77,154,699	106,350,253	38,704,811	10,902	2,511,046	23,455,860	383,570,551
Total Fund Balance	**135,382,980**	**77,154,699**	**106,350,253**	**38,704,811**	**10,902**	**2,511,046**	**23,455,860**	**383,570,551**
Sources								
Taxes	93,248,372	19,932,027	-	-	-	-	20,725,976	133,906,375
Intergovernmental Revenue	49,910,512	20,010,903	-	-	-	1,830,000	-	71,751,415
Charges for Service	35,944,959	11,129,084	105,861,926	54,786,751	-	-	-	207,722,720
Fines & Forfeitures	1,553,000	119,634	-	-	-	-	-	1,672,634
Licenses & Permits	4,481,881	-	-	-	-	-	-	4,481,881
Rents	1,247,345	-	2,119,000	-	-	-	-	3,366,345
Interest Income	1,442,500	984,116	869,281	538,000	150	152,711	140,000	4,126,758
Miscellaneous Income	709,048	235,000	4,235,000	60,000	-	5,308,918	-	10,547,966
Bond Proceeds	-	-	56,051,731	-	-	64,505,092	-	120,556,823
Transfers In	12,938,869	3,732,097	4,376,000	3,774,406	15,300	-	7,576,756	32,413,428
Total Sources	**201,476,486**	**56,142,861**	**173,512,938**	**59,159,157**	**15,450**	**71,796,721**	**28,442,732**	**590,546,345**
Uses								
Personal Services	130,603,003	6,771,079	18,099,141	10,422,760	15,300	-	-	165,911,283
Contractual Services	46,059,563	19,970,371	49,989,507	38,717,118	-	1,091,184	45,000	155,872,743
Commodities	5,059,467	1,243,557	3,684,890	4,536,124	-	-	-	14,524,038
Capital Outlay	13,261,405	38,801,736	111,797,291	4,246,138	-	66,234,354	-	234,340,924
Debt Service	-	-	13,095,926	-	-	-	32,155,086	45,251,012
Contingency	60,250,000	8,100,000	5,000,000	1,750,000	-	1,000,000	3,000,000	79,100,000
Transfers Out	21,482,419	8,189,973	1,738,800	1,002,236	-	-	-	32,413,428
Total Uses	**276,715,857**	**83,076,716**	**203,405,555**	**60,674,376**	**15,300**	**68,325,538**	**35,200,086**	**727,413,428**
Estimated Balance 6/30/22	**60,143,609**	**50,220,844**	**76,457,636**	**37,189,592**	**11,052**	**5,982,229**	**16,698,506**	**246,703,468**

Schedule 14 - Auditor General Schedule A
Summary Schedule of Estimated Revenues and Expenditures/Expenses
Fiscal year 2022

Fiscal year		Sch		Funds							
				General Fund	Special Revenue Fund	Debt Service Fund	Capital Projects Fund	Permanent Fund	Enterprise Funds Available	Internal Service Funds	Total All Funds
2021	Adopted/Adjusted Budgeted Expenditures/Expenses*	E	1	245,285,825	76,383,429	26,192,102	48,258,506	21,000	207,964,458	60,894,680	665,000,000
2021	Actual Expenditures/Expenses**	E	2	188,381,018	42,247,262	25,043,905	19,939,986	15,300	119,922,327	57,144,364	452,694,162
2022	Fund Balance/Net Position at July 1***		3	135,382,980	77,154,699	23,455,860	2,511,046	10,902	106,350,253	38,704,811	383,570,551
2022	Primary Property Tax Levy	B	4	5,165,020							5,165,020
2022	Secondary Property Tax Levy	B	5			20,481,976					20,481,976
2022	Estimated Revenues Other than Property Taxes	C	6	183,372,792	52,410,764	384,000	1,982,711	150	113,085,207	55,384,751	406,620,375
2022	Other Financing Sources	D	7	0	0	0	69,814,010	0	56,051,731	0	125,865,741
2022	Other Financing (Uses)	D	8	0	0	0	0	0	0	0	0
2022	Interfund Transfers In	D	9	12,938,869	3,732,097	7,576,756	0	15,300	4,376,000	3,774,406	32,413,428
2022	Interfund Transfers (Out)	D	10	21,482,419	8,189,973	0	0	0	1,738,800	1,002,236	32,413,428
2022	Line 11: Reduction for Fund Balance Reserved for Future Budget Year Expenditures		11								
	Maintained for Future Debt Retirement										0
	Maintained for Future Capital Projects										0
	Maintained for Future Financial Stability										0
											0
											0
2022	Total Financial Resources Available		12	315,377,242	125,107,587	51,898,592	74,307,767	26,352	278,124,391	96,861,732	941,703,663
2022	Budgeted Expenditures/Expenses	E	13	255,233,438	74,886,743	35,200,086	68,325,538	15,300	201,666,755	59,672,140	695,000,000

Expenditure Limitation Comparison		2021	2022
1	Budgeted expenditures/expenses	$ 665,000,000	$ 695,000,000
2	Add/subtract: estimated net reconciling items		
3	Budgeted expenditures/expenses adjusted for reconciling items	665,000,000	695,000,000
4	Less: estimated exclusions	234,565,705	238,237,194
5	Amount subject to the expenditure limitation	$ 430,434,295	$ 456,762,806
6	EEC expenditure limitation	$ 943,393,020	$ 1,016,693,827

☐ The city/town does not levy property taxes and does not have special assessment districts for which property taxes are levied. Therefore, Schedule B has been omitted.

* Includes Expenditure/Expense Adjustments Approved in the current year from Schedule E.

** Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.

*** Amounts on this line represent Fund Balance/Net Position amounts except for amounts not in spendable form (e.g., prepaids and inventories) or legally or contractually required to be maintained intact (e.g., principal of a permanent fund).

Schedule 15 - Auditor General Schedule B
Tax Levy and Tax Rate Information
Fiscal year 2022

		2021	2022
1.	Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	$ 6,200,757	$ 6,475,867
2.	Amount received from primary property taxation in the **current year** in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18)	$	
3.	Property tax levy amounts		
	A. Primary property taxes	$ 4,811,933	$ 5,165,020
	Property tax judgment		
	B. Secondary property taxes	19,081,804	20,481,976
	Property tax judgment		
	C. Total property tax levy amounts	$ 23,893,737	$ 25,646,996
4.	Property taxes collected*		
	A. Primary property taxes		
	(1) **Current** year's levy	$ 4,571,337	
	(2) Prior years' levies	240,597	
	(3) Total primary property taxes	$ 4,811,934	
	B. Secondary property taxes		
	(1) **Current** year's levy	$ 18,127,714	
	(2) Prior years' levies	954,090	
	(3) Total secondary property taxes	$ 19,081,804	
	C. Total property taxes collected	$ 23,893,738	
5.	Property tax rates		
	A. City/Town tax rate		
	(1) Primary property tax rate	0.2900	0.2900
	Property tax judgment		
	(2) Secondary property tax rate	1.1500	1.1500
	Property tax judgment		
	(3) Total city/town tax rate	1.4400	1.4400

B. Special assessment district tax rates

Secondary property tax rates—As of the date the proposed budget was prepared, the city/town was operating two special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the city/town.

* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

Schedule 16 - Auditor General Schedule C
Revenues Other than Property Taxes
Fiscal Year 2022

Source of revenues	Estimated revenues 2021	Actual revenues* 2021	Estimated revenues 2022
General Fund			
Local taxes			
General	$ 47,838,237	$ 61,813,160	$ 63,186,856
Half-Cent Sales Tax	19,133,060	25,876,134	24,896,691
Licenses and permits			
General	4,607,443	4,537,334	4,481,881
Intergovernmental			
General	46,234,846	51,911,249	49,910,512
Charges for services			
General	33,574,338	29,704,883	35,944,959
Fines and forfeits			
General	1,547,000	1,062,570	1,553,000
Interest on investments			
General	875,000	1,200,000	1,210,000
Half-Cent Sales Tax	142,500	150,000	142,500
Economic Development Reserve	80,000	80,000	80,000
Municipal Asset Reserve	10,000	10,000	10,000
In-lieu property taxes			
Contributions			
Voluntary contributions			
Miscellaneous			
General	1,535,404	1,486,274	1,956,393
Half-Cent Sales Tax		441,636	
Total General Fund	$ 155,577,828	$ 178,273,240	$ 183,372,792

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

Schedule 16 - Auditor General Schedule C
Revenues Other than Property Taxes
Fiscal Year 2022

Source of revenues	Estimated revenues 2021	Actual revenues* 2021	Estimated revenues 2022
Special Revenue Funds			
Streets Fund	$ 14,105,000	$ 15,317,622	$ 15,482,454
	$ 14,105,000	$ 15,317,622	$ 15,482,454
Transit Fund	$ 915,871	$ 1,916,536	$ 735,000
	$ 915,871	$ 1,916,536	$ 735,000
Street Light Improvement District Fund	$ 1,062,613	$ 1,067,613	$ 1,051,837
Maintenance Improvement District Fund	89,544	89,694	92,089
	$ 1,152,157	$ 1,157,307	$ 1,143,926
Development Fee Funds	$ 9,731,496	$ 9,430,771	$ 11,068,619
	$ 9,731,496	$ 9,430,771	$ 11,068,619
Grants & Other Funds	$ 6,988,806	$ 3,361,609	$ 8,692,186
	$ 6,988,806	$ 3,361,609	$ 8,692,186
Transportation Sales Tax Fund	$ 11,929,660	$ 15,839,016	$ 15,288,579
	$ 11,929,660	$ 15,839,016	$ 15,288,579
Total Special Revenue Funds	$ 44,822,990	$ 47,022,861	$ 52,410,764

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

Schedule 16 - Auditor General Schedule C
Revenues Other than Property Taxes
Fiscal Year 2022

Source of revenues	Estimated revenues 2021	Actual revenues* 2021	Estimated revenues 2022
Debt Service Funds			
Municipal District Authority Fund	$ 150,000	$ 65,000	$ 65,000
	$ 150,000	$ 65,000	$ 65,000
General Obligation Bonds Fund	$ 394,000	$ 319,000	$ 319,000
	$ 394,000	$ 319,000	$ 319,000
Sustainability Projects Fund	$ 0	$ 67,318	$
	$ 0	$ 67,318	$ 0
Total Debt Service Funds	$ 544,000	$ 451,318	$ 384,000
Capital Projects Funds			
General Obligation Bonds Fund	$ 350,000	$ 150,000	$ 57,711
	$ 350,000	$ 150,000	$ 57,711
Streets Capital Project Fund	$ 5,525	$ 5,525	$ 5,000
	$ 5,525	$ 5,525	$ 5,000
CIP Capital Projects Fund	$ 1,132,380	$ 7,260,943	$ 1,920,000
	$ 1,132,380	$ 7,260,943	$ 1,920,000
Total Capital Projects Funds	$ 1,487,905	$ 7,416,468	$ 1,982,711

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

Schedule 16 - Auditor General Schedule C
Revenues Other than Property Taxes
Fiscal Year 2022

Source of revenues	Estimated revenues 2021	Actual revenues* 2021	Estimated revenues 2022
Permanent Funds			
Volunteer Firefighters Pension Fund	$ 300	$ 200	$ 150
	$ 300	$ 200	$ 150
Total Permanent Funds	$ 300	$ 200	$ 150
Enterprise Funds			
Water Fund	$ 50,917,051	$ 52,412,396	$ 52,362,291
Water Replacement and Reserve Fund	299,280	299,280	304,260
Water Expansion and Improvement Districts	5,060,623	10,401,644	9,130,714
Water Revenue Bonds			
Water Infrastructure Finance Auth. Loan	1,854,881		2,395,000
	$ 58,131,835	$ 63,113,320	$ 64,192,265
Wastewater Fund	$ 24,895,217	$ 24,444,216	$ 25,725,825
Wastewater Replacement and Reserve Fund	302,507	302,507	286,051
Wastewater Expansion and Improvement Districts			
Wastewater Revenue Bonds			
	$ 25,197,724	$ 24,746,723	$ 26,011,876
Storm Water Drainage System Fund	$ 1,466,390	$ 1,465,290	$ 1,466,390
Residential Sanitation Fund	12,650,536	12,402,913	13,365,671
Commercial Sanitation Fund	2,457,512	2,451,404	2,581,548
Sanitation Reserve Fund	1,711,345	1,711,345	1,853,386
	$ 18,285,783	$ 18,030,952	$ 19,266,995
Sports Complex Ops/Maintenance Fund	$ 3,274,000	$ 990,946	$ 3,264,000
Sports Complex Equipment Reserve Fund	343,291	163,791	350,071
	$ 3,617,291	$ 1,154,737	$ 3,614,071
Total Enterprise Funds	$ 105,232,633	$ 107,045,732	$ 113,085,207

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

Schedule 16 - Auditor General Schedule C
Revenues Other than Property Taxes
Fiscal Year 2022

Source of revenues	Estimated revenues 2021	Actual revenues* 2021	Estimated revenues 2022
Internal Service Funds			
Fleet Maintenance Fund	$ 6,002,500	$ 6,026,323	$ 6,152,236
Fleet Reserve Fund	2,459,056	2,482,717	2,670,603
Streets/Transit Equipment Reserve	379,392	398,392	446,017
	$ 8,840,948	$ 8,907,432	$ 9,268,856
Insurance Reserve Fund	$ 2,553,804	$ 2,658,804	$ 2,598,886
Workers Compensation Self Insurance	2,762,717	4,476,594	2,831,806
Health Self Insurance	20,754,164	20,567,974	22,160,000
	$ 26,070,685	$ 27,703,372	$ 27,590,692
Facilities Maintenance Fund	$ 6,860,084	$ 6,869,115	$ 6,805,957
	$ 6,860,084	$ 6,869,115	$ 6,805,957
Information Technology Fund	$ 10,007,719	$ 10,027,719	$ 10,969,243
Information Technology Reserve	782,863	794,018	750,003
	$ 10,790,582	$ 10,821,737	$ 11,719,246
Total Internal Service Funds	$ 52,562,299	$ 54,301,656	$ 55,384,751
Total all Funds	$ 360,227,955	$ 394,511,475	$ 406,620,375

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

Schedule 17 - Auditor General Schedule D
Other Financing Sources/(Uses) and Interfund Transfers
Fiscal year 2022

Fund	Other financing 2022 Sources	Other financing 2022 (Uses)	Interfund transfers 2022 In	Interfund transfers 2022 (Out)
General Fund				
General Fund	$	$	$ 9,538,869	$ 5,261,208
Half Cent Sales Tax Fund				16,221,211
Municipal Office Complex Reserve			3,400,000	
Total General Fund	$ 0	$ 0	$ 12,938,869	$ 21,482,419
Special Revenue Funds				
Streets Fund	$	$	$ 2,046,837	$ 118,994
Transit Fund			1,685,260	1,460
Transportation Sales Tax Fund				6,706,196
Street Light Improvement Districts Fund				1,046,837
Maintenance Improvement Districts Fund				91,989
Arts Commission Capital Fund				224,497
Victims of Crime Act Grant (VOCA)				
Total Special Revenue Funds	$ 0	$ 0	$ 3,732,097	$ 8,189,973
Debt Service Funds				
Non-GO Bond Debt	$	$	$ 3,975,430	$
Sustainability Projects Debt			429,100	
MDA Debt			3,172,226	
Total Debt Service Funds	$ 0	$ 0	$ 7,576,756	$ 0
Capital Projects Funds				
Future G.O. Bonds	$ 64,505,092	$	$	$
Capital Projects - Outside Sources	5,308,918			
Total Capital Projects Funds	$ 69,814,010	$ 0	$ 0	$ 0
Permanent Funds				
Firemen's Pension Trust	$	$	$ 15,300	$
Total Permanent Funds	$ 0	$ 0	$ 15,300	$ 0
Enterprise Funds				
Water Infrastructure Financing Authority	$ 34,800,000	$	$	$
Sports Complex Fund			4,000,000	
Wastewater Fund	6,589,530			323,900
Wastewater Equipment Reserve				
Water Fund	14,662,201			266,000
Water Equipment Reserve			26,000	
Solid Waste Equipment Reserve			350,000	
Water Expansion Funds				698,900
Residential Solid Waste Fund				350,000
Storm Water Drainage System				100,000
Total Enterprise Funds	$ 56,051,731	$ 0	$ 4,376,000	$ 1,738,800
Internal Service Funds				
Fleet Reserve	$	$	$ 414,631	$
Workmans Comp Self Insurance				
Information Technology Fund			980,988	1,002,236
Information Technology Reserve Fund			2,167,697	
Information Technology Project Fund				
Street/Transit Equipment Reserve			211,090	
Total Internal Service Funds	$ 0	$ 0	$ 3,774,406	$ 1,002,236
Total all Funds	$ 125,865,741	$ 0	$ 32,413,428	$ 32,413,428

Schedule 18 - Auditor General Schedule E
Expenditures/Expenses by Fund
Fiscal year 2022

Fund/Department	Adopted Budgeted Expenditures/ Expenses 2021	Expenditure/ Expense adjustments approved 2021	Actual Expenditures/ Expenses* 2021	Budgeted Expenditures/ Expenses 2022
General Fund				
City Attorney	$ 3,652,587	$	$ 3,864,679	$ 3,848,704
City Clerk	1,256,978	90,391	1,030,000	1,452,463
Development and Engineering	8,543,689	9,600	8,224,513	9,050,069
Economic Development Services	1,696,660	0	1,546,885	1,860,453
Finance	5,780,723	9,000	5,672,043	6,243,511
Finance Utilities	5,833,004	137,000	5,681,507	6,056,142
Fire-Medical	38,919,305	(12,562)	38,906,769	41,982,968
Human Resources	3,780,383	106,689	3,748,972	3,949,729
Leadership and Management	4,008,920	143,586	3,707,141	4,192,315
Mayor and Council	785,695	29,918	741,846	886,388
Municipal Court	2,275,532	0	2,275,532	2,501,241
Neighborhood & Human Services	10,942,938	370,329	9,736,460	11,633,280
Non-Departmental	40,894,367	322,650	17,992,069	50,233,524
Office of Communications	1,682,162	47,730	1,662,892	1,819,251
Parks, Recreation & Community Fac	21,216,364	362,341	20,367,218	22,200,038
Planning and Community Developme	1,818,507	60,000	1,843,054	1,853,492
Police	51,726,681	(196,720)	51,849,561	53,907,302
Public Works	716,147	95,641	811,788	696,345
Non-Departmental - Half Cent Sales	30,554,276	(1,092,958)	4,820,000	24,457,736
Non-Departmental - Other Reserves	6,973,560	1,744,712	3,898,089	6,408,487
Total General Fund	$ 243,058,478	$ 2,227,347	$ 188,381,018	$ 255,233,438
Special Revenue Funds				
Streets-Development and Engine	$ 1,445,732	$ 8,598	$ 1,440,240	$ 1,487,711
Streets-Public Works	19,004,499	392,805	15,686,200	22,282,464
Transportation Sales Tax Fund-Non-	22,547,497	24,524	11,989,829	20,734,507
Development Fee Funds-Non-Depar	19,596,356	95,098	5,704,455	15,831,372
Home and Housing Grants-NHS	526,948	3,171	44,739	726,422
Transit-Public Works	5,325,433	52,566	4,087,999	5,111,458
Attorney Grants-City Attorney	17,400		17,400	17,801
Attorney Grants-Police				
Public Safety Grants-Fire-Medical	0	310,708	96,211	
Public Safety Grants-Police	779,859	1,745,649	1,043,779	606,394
Other Grants-PRCF		150,956		
Other Grants-Human Resources	3,000			
Other Grants-Municipal Court	273,986	24,470	94,903	68,301
Other Grants-NHS	2,283,163	641,037	1,417,195	4,372,113
Other Grants-Non-Departmental	3,000,000	(2,506,757)		3,000,000
Other Grants-Water Services				
Other Grants-Public Works				
Community Service Grants-NHS	620,506		608,087	648,200
Community Service Grants-PRCF		16,225	16,225	
Total Special Revenue Funds	$ 75,424,379	$ 959,050	$ 42,247,262	$ 74,886,743
Debt Service Funds				
General Obligation Bonds-Non-D	$ 18,470,932	$	$ 17,426,842	$ 27,619,487
MDA Bonds-Non-Departmental				
Other Bonds-Non-Departmental	7,686,170	35,000	7,617,063	7,580,599
Total Debt Service Funds	$ 26,157,102	$ 35,000	$ 25,043,905	$ 35,200,086

Schedule 18 - Auditor General Schedule E
Expenditures/Expenses by Fund
Fiscal year 2022

Fund/Department	Adopted Budgeted Expenditures/ Expenses 2021	Expenditure/ Expense adjustments approved 2021	Actual Expenditures/ Expenses* 2021	Budgeted Expenditures/ Expenses 2022
Capital Projects Funds				
General Obligation Bonds-Non-D	$ 30,258,420	$ 3,231,036	$ 12,053,678	$ 56,439,598
MDA Bonds-Non-Departmental				
Capital Projects - Streets/Economic	11,388,931	101,810	6,686,550	3,535,336
Capital Projects - Streets/Economic Development-PRCF		1,000,000		2,010,000
Outside Source Fund-Non-Departme	3,487,688	(1,209,379)	1,199,758	6,340,604
Total Capital Projects Funds	$ 45,135,039	$ 3,123,467	$ 19,939,986	$ 68,325,538
Permanent Funds				
Fireman's Pension-Fire-Medical	$ 21,000	$	$ 15,300	$ 15,300
Total Permanent Funds	$ 21,000	$ 0	$ 15,300	$ 15,300
Enterprise Funds				
Water-Water Services	$ 64,300,739	$ (497,592)	$ 44,953,031	$ 68,455,421
Water Replacement & Reserves-Pul	1,341,388		1,301,887	1,388,116
Water Replacement & Reserves-Wa	593,500	(60,000)	383,500	253,000
Water Expansion-Water Services	14,565,907	1,759,779	4,787,513	16,117,148
Water Bonds-Non-Departmental	1,854,881	521,680	553,383	1,841,410
Water Bonds-Water Services	65,662,817	(12,785,603)	19,601,322	34,596,744
Wastewater-Water Services	30,157,297	(137,789)	22,154,881	37,826,016
Wastewater Replacement & Reserve	649,241		379,241	60,000
Wastewater Bonds - Water Services	6,589,530	770,238	1,553,441	5,036,089
Wastewater Expansion-Water Servic	7,377,425	(17,065)	430,074	11,418,587
Residential Solid Waste-Public Work	13,301,605	(29,518)	13,055,173	15,146,458
Commercial Solid Waste-Public Wor	2,727,782	29,661	2,521,427	2,539,958
Solid Waste Reserves-Public Works	2,572,000		2,553,400	1,101,000
Solid Waste Expansion-Public Works		105,694	105,694	
Sports Complex Operations/Mainten	5,500,397	420,294	5,037,190	5,558,808
Sports Complex Equipment Reserve	593,500	96,670	551,170	328,000
Total Enterprise Funds	$ 217,788,009	$ (9,823,551)	$ 119,922,327	$ 201,666,755
Internal Service Funds				
Fleet Maintenance-Public Works	$ 6,268,837	$ 8,278	$ 6,077,115	$ 6,226,512
Fleet Reserve-Public Works	3,314,208	1,728,255	4,857,463	3,280,428
Insurance Reserve-City Attorney	3,105,928	15,000	2,605,928	3,287,636
Insurance Reserve-Human Resourc	24,604,681		22,898,375	26,063,807
Facilities Maintenance-Public Works	6,843,785	(24,826)	6,747,250	6,867,515
Information Technology-Information	11,228,381	312,012	11,086,505	12,320,175
Information Technology Reserve-Inf	1,947,173	1,157,317	2,607,808	1,533,936
Information Technology Projects-Inf	103,000	282,651	263,920	92,131
Total Internal Service Funds	$ 57,415,993	$ 3,478,687	$ 57,144,364	$ 59,672,140
Total all Funds	$ 665,000,000	$ 0	$ 452,694,162	$ 695,000,000

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

Schedule 19 - Auditor General Schedule F
Expenditures/Expenses by Department
Fiscal year 2022

Department/Fund	Adopted Budgeted Expenditures/ Expenses 2021	Expenditure/ Expense adjustments approved 2021	Actual Expenditures/ Expenses* 2021	Budgeted Expenditures/ Expenses 2022
City Attorney				
General Fund	$ 3,652,587	$	$ 3,864,679	$ 3,848,704
Attorney Grants	17,400		17,400	17,801
Insurance Reserve	3,105,928	15,000	2,605,928	3,287,636
Department Total	$ 6,775,915	$ 15,000	$ 6,488,007	$ 7,154,141
City Clerk				
General Fund	$ 1,256,978	$ 90,391	$ 1,030,000	$ 1,452,463
Department Total	$ 1,256,978	$ 90,391	$ 1,030,000	$ 1,452,463
Development and Engineering				
General Fund	$ 8,543,689	$ 9,600	$ 8,224,513	$ 9,050,069
Streets	1,445,732	8,598	1,440,240	1,487,711
Department Total	$ 9,989,421	$ 18,198	$ 9,664,753	$ 10,537,780
Economic Development Services				
General Fund	$ 1,696,660	$	$ 1,546,885	$ 1,860,453
Other Reserve Funds				
Department Total	$ 1,696,660	$ 0	$ 1,546,885	$ 1,860,453
Finance				
General Fund	$ 5,780,723	$ 9,000	$ 5,672,043	$ 6,243,511
Department Total	$ 5,780,723	$ 9,000	$ 5,672,043	$ 6,243,511
Finance Utilities				
General Fund	$ 5,833,004	$ 137,000	$ 5,681,507	$ 6,056,142
Department Total	$ 5,833,004	$ 137,000	$ 5,681,507	$ 6,056,142
Fire-Medical				
General Fund	$ 38,919,305	$ (12,562)	$ 38,906,769	$ 41,982,968
Public Safety Grants		310,708	96,211	
Fireman's Pension	21,000		15,300	15,300
Department Total	$ 38,940,305	$ 298,146	$ 39,018,280	$ 41,998,268
Human Resources				
General Fund	$ 3,780,383	$ 106,689	$ 3,748,972	$ 3,949,729
Other Grants	3,000			
Insurance Reserve	24,604,681		22,898,375	26,063,807
Department Total	$ 28,388,064	$ 106,689	$ 26,647,347	$ 30,013,536

Schedule 19 - Auditor General Schedule F
Expenditures/Expenses by Department
Fiscal year 2022

Department/Fund	Adopted Budgeted Expenditures/ Expenses 2021	Expenditure/ Expense adjustments approved 2021	Actual Expenditures/ Expenses* 2021	Budgeted Expenditures/ Expenses 2022
Information Technology				
Information Technology	$ 11,228,381	$ 312,012	$ 11,086,505	$ 12,320,175
Information Technology Reserve	1,947,173	1,157,317	2,607,808	1,533,936
Information Technology Projects	103,000	282,651	263,920	92,131
Department Total	$ 13,278,554	$ 1,751,980	$ 13,958,233	$ 13,946,242
Leadership and Management				
General Fund	$ 4,008,920	$ 143,586	$ 3,707,141	$ 4,192,315
Department Total	$ 4,008,920	$ 143,586	$ 3,707,141	$ 4,192,315
Mayor and Council				
General Fund	$ 785,695	$ 29,918	$ 741,846	$ 886,388
Department Total	$ 785,695	$ 29,918	$ 741,846	$ 886,388
Municipal Court				
General Fund	$ 2,275,532	$	$ 2,275,532	$ 2,501,241
Other Grants	273,986	24,470	94,903	68,301
Department Total	$ 2,549,518	$ 24,470	$ 2,370,435	$ 2,569,542
Neighborhood & Human Services				
General Fund	$ 10,942,938	$ 370,329	$ 9,736,460	$ 11,633,280
Home and Housing Grants	526,948	3,171	44,739	726,422
Other Grants	2,283,163	641,037	1,417,195	4,372,113
Community Service Grants	620,506		608,087	648,200
Department Total	$ 14,373,555	$ 1,014,537	$ 11,806,481	$ 17,380,015
Non-Departmental				
General Fund	$ 40,894,367	$ 322,650	$ 9,273,980	$ 50,233,524
Half Cent Sales Tax Fund	30,554,276	(1,092,958)	4,820,000	24,457,736
Other Reserve Funds	6,973,560	1,744,712	3,898,089	6,408,487
Transportation Sales Tax Fund	22,547,497	24,524	11,989,829	20,734,507
Development Fee Funds	19,596,356	95,098	5,704,455	15,831,372
Other Grants	3,000,000	(2,506,757)		3,000,000
Water Bonds	1,854,881	521,680	553,383	1,841,410
General Obligation Bonds	30,258,420	3,231,036	12,053,678	56,439,598
MDA Bonds				
Capital Projects - Streets/Economi	11,388,931	101,810	6,686,550	3,535,336
Outside Source Fund	3,487,688	(1,209,379)	1,199,758	6,340,604
General Obligation Bonds	18,470,932		17,426,842	27,619,487
Other Bonds	7,686,170	35,000	7,617,063	7,580,599
Department Total	$ 196,713,078	$ 1,267,416	$ 81,223,627	$ 224,022,660

Schedule 19 - Auditor General Schedule F
Expenditures/Expenses by Department
Fiscal year 2022

Department/Fund	Adopted Budgeted Expenditures/ Expenses 2021	Expenditure/ Expense adjustments approved 2021	Actual Expenditures/ Expenses* 2021	Budgeted Expenditures/ Expenses 2022
Office of Communications				
General Fund	$ 1,682,162	$ 47,730	$ 1,662,892	$ 1,819,251
Department Total	$ 1,682,162	$ 47,730	$ 1,662,892	$ 1,819,251
Parks, Recreation & Community Facilities				
General Fund	$ 21,216,364	$ 362,341	$ 20,367,218	$ 22,200,038
Community Service Grants		167,181	16,225	
Sports Complex Operations/Mainte	5,500,397	420,294	5,037,190	5,558,808
Sports Complex Equipment Reser	593,500	96,670	551,170	328,000
Capital Projects - Streets/Economic Development		1,000,000		2,010,000
Department Total	$ 27,310,261	$ 2,046,486	$ 25,971,803	$ 30,096,846
Planning and Community Development				
General Fund	$ 1,818,507	$ 60,000	$ 1,843,054	$ 1,853,492
Department Total	$ 1,818,507	$ 60,000	$ 1,843,054	$ 1,853,492
Police				
General Fund	$ 51,726,681	$ (196,720)	$ 51,849,561	$ 53,907,302
Attorney Grants				
Public Safety Grants	779,859	1,745,649	1,043,779	606,394
Department Total	$ 52,506,540	$ 1,548,929	$ 52,893,340	$ 54,513,696
Public Works				
General Fund	$ 716,147	$ 95,641	$ 811,788	$ 696,345
Streets	19,004,499	392,805	15,686,200	22,282,464
Transit	5,325,433	52,566	4,087,999	5,111,458
Water Replacement & Reserves	1,341,388		1,301,887	1,388,116
Residential Solid Waste	13,301,605	(29,518)	13,055,173	15,146,458
Commercial Solid Waste	2,727,782	29,661	2,521,427	2,539,958
Solid Waste Reserves	2,572,000		2,553,400	1,101,000
Solid Waste Expansion		105,694	105,694	
Fleet Maintenance	6,268,837	8,278	6,077,115	6,226,512
Fleet Reserve	3,314,208	1,728,255	4,857,463	3,280,428
Facilities Maintenance	6,843,785	(24,826)	6,747,250	6,867,515
Department Total	$ 61,415,684	$ 2,358,556	$ 57,805,396	$ 64,640,254

Schedule 19 - Auditor General Schedule F
Expenditures/Expenses by Department
Fiscal year 2022

Department/Fund	Adopted Budgeted Expenditures/ Expenses 2021	Expenditure/ Expense adjustments approved 2021	Actual Expenditures/ Expenses* 2021	Budgeted Expenditures/ Expenses 2022
Water Services				
Other Grants	$	$	$	$
Water	64,300,739	(497,592)	44,953,031	68,455,421
Water Replacement & Reserves	593,500	(60,000)	383,500	253,000
Water Expansion	14,565,907	1,759,779	4,787,514	16,117,148
Water Bonds	65,662,817	(12,785,603)	19,601,322	34,596,744
Wastewater	30,157,297	(137,789)	22,154,881	37,826,016
Wastewater Replacement & Reser	649,241		379,241	60,000
Wastewater Expansion	7,377,425	(17,065)	430,074	11,418,587
Wastewater Bonds	6,589,530	770,238	1,553,441	5,036,089
Department Total	$ 189,896,456	$ (10,968,032)	$ 94,243,004	$ 173,763,005
Grand Total	$ 665,000,000	$ 0	$ 443,976,073	$ 695,000,000

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

Schedule 20 - Auditor General Schedule G
Full-Time Employees and Personnel Compensation
Fiscal year 2022

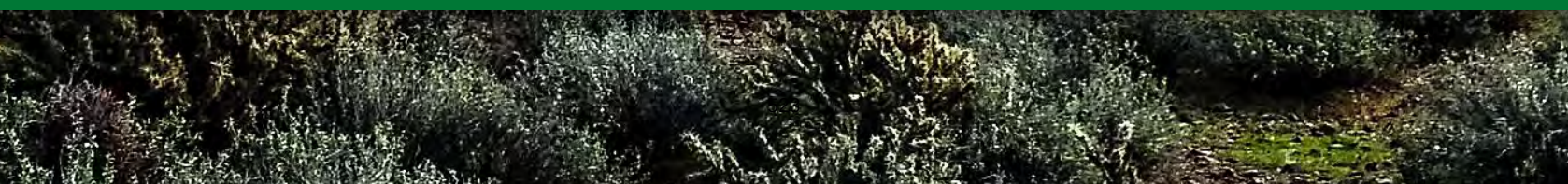
Fund	Full-Time Equivalent (FTE) 2022	Employee Salaries and Hourly Costs 2022	Retirement Costs 2022	Healthcare Costs 2022	Other Benefit Costs 2022	Total Estimated Personnel Compensation 2022
General Fund	942.34	$ 83,042,810	$ 21,566,085	$ 16,313,124	$ 8,254,697	$ 129,176,716
Special Revenue Funds						
Streets	46.80	$ 3,155,359	$ 417,649	$ 811,228	$ 398,995	$ 4,783,231
Community Development Block Grar	0.95	87,756	12,175	12,416	6,882	119,229
Transit	10.50	568,863	77,404	138,751	59,882	844,900
Adult Day Program	7.25	416,198	43,324	105,504	36,083	601,109
Victims of Crime Act Grant (VOCA)	2.00	58,643	7,667	22,411	7,556	96,277
Municipal Court Enhancement Fund	0.45	57,918	5,954		4,488	68,360
						0
						0
Total Special Revenue Funds	67.95	$ 4,344,737.00	$ 564,173.00	$ 1,090,310.00	$ 513,886.00	$ 6,513,106.00
Debt Service Funds						
		$	$	$	$	$ 0
						0
						0
Total Debt Service Funds	0.00	$ 0	$ 0	$ 0	$ 0	$ 0
Capital Projects Funds						
		$	$	$	$	$ 0
						0
						0
Total Capital Projects Funds	0.00	$ 0	$ 0	$ 0	$ 0	$ 0
Permanent Funds						
		$	$	$	$	$ 0
						0
						0
Total Permanent Funds	0.00	$ 0	$ 0	$ 0	$ 0	$ 0

Schedule 20 - Auditor General Schedule G
Full-Time Employees and Personnel Compensation
Fiscal year 2022

Fund	Full-Time Equivalent (FTE) 2022	Employee Salaries and Hourly Costs 2022	Retirement Costs 2022	Healthcare Costs 2022	Other Benefit Costs 2022	Total Estimated Personnel Compensation 2022
Enterprise Funds						
Sports Complex	17.96	$ 1,499,986	$ 179,441	$ 276,709	$ 136,495	$ 2,092,631
Water Utility	62.50	4,619,833	610,746	1,075,002	486,484	6,792,065
Wastewater Utility	35.50	2,430,040	322,034	638,755	274,802	3,665,631
Commercial Solid Waste	7.20	381,137	50,102	144,092	54,651	629,982
Residential Solid Waste	54.80	2,908,921	383,860	880,981	369,235	4,542,997
Storm Water Drainage System	4.20	235,834	31,818	71,563	26,370	365,585
						0
						0
Total Enterprise Funds	182.16	$ 12,075,751.00	$ 1,578,001.00	$ 3,087,102.00	$ 1,348,037.00	$ 18,088,891.00
Internal Service Funds						
Fleet Maintenance	14.00	$ 824,356	$ 107,127	$ 159,873	$ 89,053	$ 1,180,409
Insurance Reserve	2.00	140,940	18,269	28,944	10,861	199,014
Facilities	36.75	2,099,508	278,239	587,599	217,154	3,182,500
Information Technology	45.00	3,946,848	522,910	797,823	314,972	5,582,553
Percent for the Arts	1.00	60,654	7,917	8,396	4,677	81,644
						0
						0
						0
Total Internal Service Fund	98.75	$ 7,072,306	$ 934,462	$ 1,582,635	$ 636,717	$ 10,226,120
Total all Funds	1,291.20	$ 106,535,604	$ 24,642,721	$ 22,073,171	$ 10,753,337	$ 164,004,833

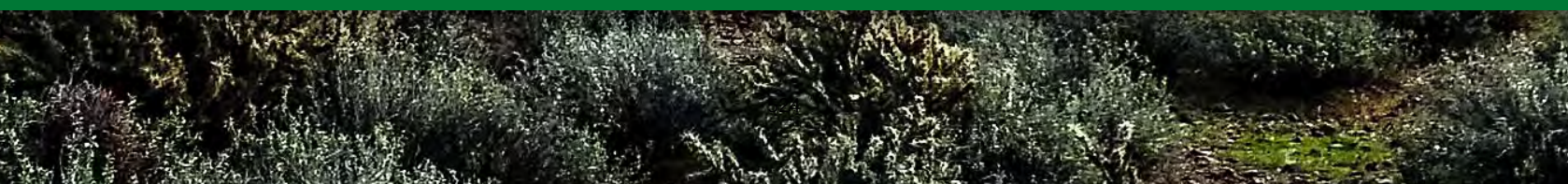


Appendix





Appendix



RESOLUTION NO. 2021-47

A RESOLUTION OF THE MAYOR AND COUNCIL OF THE CITY OF PEORIA, ARIZONA, ADOPTING THE FISCAL YEAR 2022 BUDGET.

WHEREAS, in accordance with the provisions of Title 42, Chapter 17, Articles 1-5, A.R.S. the City Council did, on May 4, 2021 make an estimate of the different amounts required to meet the public expenses for the ensuing year, also an estimate of revenues from sources other than direct taxation, and the amount to be raised by taxation upon real and personal property within the City of Peoria, and

WHEREAS, in accordance with said chapter of said Code, and following due public notice, given in the manner and within the time provided by law, the Council met on May 18, 2021, at which meeting any taxpayer was privileged to appear and be heard in favor of or against any of the proposed expenditures or tax levies; and

WHEREAS, it appears that publication has been duly made as required by law, of said estimates together with a notice that the City Council would meet on May 18, 2021, in the City Council Chamber for the purpose of considering tax levies as set forth in said estimates; and giving notice that the City Council would adopt its tax levy ordinance on June 1, 2021; and

NOW, THEREFORE, BE IT RESOLVED by the Mayor and Council of the City of Peoria, as follows:

That said estimates of revenue and expenditures shown on the accompanying Schedule 1 are hereby adopted as the budget of the City of Peoria for its Fiscal Year 2022.

PASSED AND ADOPTED by the Mayor and City Council of the City of Peoria, Arizona this 18th day of May 2021.

Cathy Carlat

Cathy Carlat, Mayor

5-28-2021

Date Signed

ATTEST:

Rhonda Geriminsky, City Clerk

APPROVED AS TO FORM:

Vanessa P. Hickman, City Attorney

Glossary

This is a guide to assist the public and our employees in understanding the terms and definitions used in the City of Peoria budget process and in this document. In addition, a section has been included at the end of the glossary for abbreviations or acronyms which appear in this document.

ACCRUAL: A liability resulting from an expense for which no invoice or other official document is available yet. (Also called an Accrued Expense).

ADOPTED BUDGET: Formal action by the City Council that sets the spending limits for the fiscal year.

APPROPRIATION: An authorization made by City Council which permits the City to incur obligations and to make expenditures of resources.

APPROVED BUDGET: The current budget given for any division that has transfers into or out of the division from the original budget adopted by City Council on July 1st.

ARBITRAGE: For tax-exempt bond purposes, is the ability to obtain tax-exempt proceeds and invest those funds in higher yielding taxable securities, resulting in a profit to the issuer. It is the difference, or gain, earned from investing low yielding, tax-exempt bond proceeds in higher yielding taxable securities. The City is subject to regulations regarding arbitrage.

ASSESSED VALUATION: A value that is established for real and personal property for use as a basis for levying property taxes. Property values are established by the County Assessor.

AUDIT: A formal examination, correction, and official endorsing of financial accounts undertaken annually by an accountant.

AZ CARES ACT: The Coronavirus Aid, Relief, and Economic Security Act (CARES Act) provided more than $2 trillion for widespread assistance to individuals, corporations, and state and local governments.

BALANCED BUDGET: A budget that contains ongoing revenues equal to the ongoing expenditures of the City. In addition, the balanced budget will not include one-time (non-recurring) sources to fund continuing (recurring) uses, postpone expenditures, or use external borrowing for operational requirements.

BASE BUDGET: Maintaining current service levels. Changes in demand or activity levels may create the need for additional resources or free up resources for other purposes.

BOND: A long-term debt or promise to pay. It is a promise to repay a specified sum of money, called the face value or principal amount, at a specified date in the future, called the maturity date, along with periodic interest at a specific rate. Bonds are primarily used to finance capital projects.

BUDGET: An official statement from a government about how much it plans to spend during a particular period of time and how it will pay for the expenses.

BUDGET AMENDMENT: A change of budget appropriation between expenditure accounts that is different from the original adopted budget. A budget amendment does not change the legal spending limit adopted by City Council.

BUDGET MESSAGE: The opening section of the budget which provides the City Council and the public with a general summary of the important aspects of the budget and budget policies, changes from the current and previous fiscal years, and recommendations regarding the financial policy for the coming fiscal year.

BUDGETARY CONTROL: The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of authorized appropriations and available revenues.

CAFR – Comprehensive Annual Financial Report: The official annual report of the City. The CAFR represents management's report to its governing body, constituents, legislative and oversight bodies, and investors and creditors.

CAPITAL IMPROVEMENT PROGRAM BUDGET: The appropriation of bonds or operating revenue for improvements to city facilities, including buildings, streets, water and sewer lines, and parks.

CAPITAL OUTLAY: Expenditures which result in the acquisition of or addition to fixed assets.

CAPITAL PROJECT: Any project having assets of significant value and having a useful life of five years or more. Capital projects include the purchase of land for design, engineering and construction of building and infrastructure items such as streets, bridges, drainage, street lighting, water system, etc.

CAPITAL PROJECT CARRYOVER: An approved capital project that was not completed in the previous fiscal year and therefore was budgeted again in the current fiscal year in order to finish the project.

CARRYOVER: An approved budget expenditure from prior year revenues that was not purchased and is budgeted again in the current year.

COMMODITIES: Expendable items used by operating or construction activities. Examples include office supplies, repair and replacement parts for equipment, fuels and lubricants, etc.

COMMUNITY FACILITIES DISTRICT (CFD): A separate entity established by a local government agency which allows for financing of public improvements and services.

CONTINGENCY FUND: A budgetary reserve set aside for emergency or unanticipated expenditures and/or revenue shortfalls. The City Council must approve all contingency expenditures.

DEBT SERVICE: The payment of principal, interest and agent fees on borrowed funds such as bonds.

DEBT SERVICE FUND REQUIREMENTS: The amounts of revenue which must be provided for a Debt Service Fund so that all principal and interest payments can be made in full on schedule.

DEPARTMENT: A major administrative division of the City which indicates overall management responsibility for an operation or group of related operations within a functional area.

DEPRECIATION: An accounting transaction which spreads the purchase cost of an asset across its useful life.

DIVISION: A functional unit of a department.

ENCUMBRANCE: The formal accounting recognition of committed funds to be set aside for a future expenditure. For budgetary purposes, encumbrances are considered expenditures.

ESTIMATED REVENUE: The amount of projected revenue to be collected during the fiscal year.

EXPENDITURE: This term refers to the outflow of funds paid for an asset obtained or goods and services obtained.

EXPENDITURE LIMITATION: The Arizona State Legislature imposed constitutional amendment which limits the annual expenditures of all municipalities. The limit is set by the Economic Estimates Commission based on population growth and inflation. All municipalities have the option of

Home Rule where the voters approve a four-year expenditure limit based on revenues received.

FIXED ASSETS: Assets of a long-term character which are intended to continue to be in use or kept for more than five years and of monetary value greater than $5,000, such as land, buildings, machinery, furniture and other equipment.

FULL-TIME EQUIVALENT (FTE): A part-time position converted to the decimal equivalent of a full-time position based on the percentage of 2,080 hours per year.

FUND: A set of inter-related accounts to record revenues and expenditures associated with a specific purpose. The City of Peoria, in general, has six types of funds:

***General Fund*:** A general purpose fund supported by taxes, fees and other non-enterprise revenues.

***Enterprise Funds*:** Designed to be self-sustaining through fees collected, e.g. Water, Solid Waste, etc.

Special Revenue Funds: Supported through grants, or in the case of the Streets Fund, which is supported through Highway User Revenues.

Internal Service Funds: Used for tracking charges for services paid by City departments to the service providing department such as Fleet Services.

Bond Funds: Primarily used for Capital Projects.

Debt Service Fund: Primarily used to track principal and interest payments, most commonly for bonds.

FUND BALANCE: The difference between fund assets and fund liabilities remaining at year-end. For budgetary purposes, this represents the sum of unanticipated or over-realized revenues and unspent appropriations or reserves at the end of the year.

GENERAL OBLIGATION BONDS: Bonds that finance a variety of public projects such as streets, building and improvements. The repayment of these bonds is usually made from secondary property tax revenues.

GENERAL PLAN: A plan approved by City Council that provides the fundamental policy direction and guidance on development decisions in the City. The General Plan is the "constitution" for growth and development in the community.

GOVERNMENT FUNDS: Refers to the use of Fund Accounting in which funds are set up for specific sources of revenues. Its main purpose is stewardship of financial resources received and expended in compliance with legal or other requirements.

GRANT: A contribution by the state or federal government or other agency to support a particular function such as special community programs and community development.

IMPACT FEES: The fees charged to offset the cost of city improvements that are required due to growth-related development.

IMPROVEMENT DISTRICTS: A legal district formed when certain property owners will benefit more than the general public from a project or an improvement to the area. A majority of the property owners within the proposed Improvement District must approve the formation of the district and the amount of indebtedness.

INTERNAL SERVICE FUNDS: A group of funds that account for services provided to other divisions and departments within the City government.

MAJOR FUND: Any fund whose revenues or expenditures, excluding other financing resources and uses, constitute more than 10 percent of the revenues or expenditures of the appropriated budget.

MARGIN OF SAFETY: The difference between the expected (or actual) sales level and the break-even sales level.

MUNICIPAL DEVELOPMENT AUTHORITY: A corporation which issues bonds for city approved projects to which the city pays the annual debt service under a lease-purchase or loan agreement.

OBJECTIVES: A statement of specific measurable outcomes which contribute toward accomplishing the departmental goal.

OPERATING BUDGET: A budget for the day-to-day costs (salaries, utilities, supplies, operating capital, etc.) of delivering City services.

OPERATIONAL IMPACTS: The expenses associated to a project that will continue on an ongoing basis after the project is complete.

PAY AS YOU GO CAPITAL FUNDING: Funding of a capital project with existing cash reserves or with revenues that will be recognized the same year as the project is undertaken.

PERFORMANCE MANAGEMENT: A results-oriented system that allows local governments to: set appropriate targets and assess whether they are being met; distinguish success from failure; highlight accomplishments; and demonstrate results to win support.

PRINCIPLES OF SOUND FINANCIAL MANAGEMENT: A Peoria City Council-adopted document establishing strong financial principles and guidelines for the City's overall fiscal planning and management. These policies support the continued financial strength and stability of the City of Peoria as reflected in its financial goals.

PROGRAM: A group of related activities performed by one or more organizational units for the purpose of accomplishing a function for which the City is responsible. Many times this is also referred to as a division.

PROPERTY TAX: The total property tax levied by a municipality on the assessed value of all property within the City limits. In Arizona, the tax system is divided into two separate types:

Primary Property Tax: The tax levied by an Arizona municipality for the purpose of funding the everyday operations and maintenance.

Secondary Property Tax: The tax levied by an Arizona municipality for the purpose of funding the repayment of its General Obligation Bond indebtedness.

PROPERTY TAX LEVY: The total amount that can be raised by general property taxes for the purposes specified in the Tax Levy Ordinance.

PROPERTY TAX RATE: The amount of tax stated in terms of a unit of the tax base expressed as dollars per $100 of assessed valuation.

REVENUE: The income of a government from all sources appropriated for the payment of the public expenses.

REVISED SERVICE LEVEL: Reflects budgetary requirements needed to increase or decrease service levels, implement or eliminate new programs or activities.

SINKING FUND: A means of repaying funds that were borrowed through a bond issue. The issuer makes periodic payments to a trustee who retires part of the issue by purchasing the bonds in the open market.

STANDARDS: The measures which serve as benchmarks to assess how well programs are operating.

STATE-SHARED REVENUES: The portion of revenues collected by the State of Arizona that are allocated to cities and towns based primarily on U.S. Census population figures.

TRANSFER: An interfund transaction, whereby one fund makes a contribution or donation to another fund for various purposes.

USER CHARGES: The fee charged for the direct receipt of a public service to the party or parties who benefit from the service.

WORKING CAPITAL: A financial metric which represents the amount of day-to-day operating liquidity available. Also known as operating capital, it is calculated as current assets minus current liabilities.

Acronyms

ACLP: AZ Certified Landscape Professionals
ACMA: AZ City Manager's Association
ADEQ: AZ Department of Environmental Quality
ADWR: AZ Department of Water Resources
AMMA: AZ Municipal Management Association
AMWUA: AZ Municipal Water Users Association
APWA: American Public Works Association
ARRA: American Recovery & Reinvestment Act of 2009
ASPA: AZ Society of Public Administration
AWPCA: AZ Water & Pollution Control Association
AWWA: American Water Works Association
CAFR: Comprehensive Annual Financial Report
CDBG: Community Development Block Grant
COJET: Council on Judicial Education & Training
CWA: Clean Water Act
DEQ: Department of Environmental Quality
EEO: Equal Employment Opportunity
EMS: Emergency Medical Services
FEMA: Federal Emergency Management Association
FHWA: Federal Highway Administration
FICA: Federal Insurance Contribution Act
FSL: Foundation for Senior Living
GAAP: Generally Accepted Accounting Principles
GASB: Government Accounting Standards Board
GFOA: Government Finance Officers Association
GMA: Groundwater Management Act
GO: General Obligation
HUD: Federal Department of Housing & Urban Development
HURF: Highway User Revenue Fund
HOA: Homeowners Association
IAEI: International Association of Electrical Inspectors
IAPMO: International Association of Plumbing & Mechanical Officials
ICMA: International City Manager's Association
IFMA: International Facility Manager's Association
IMSA: International Municipal Sign Association
ISO: Insurance Service Organization
IT: Information Technology
ITE: Institute of Transportation Engineers
LEED: Leading Through Education & Environmental Design
MAG: Maricopa Association of Governments
MAG WQA: Maricopa Association of Governments Water Quality Advisory Group
MDA: Municipal Development Authority
MOC: Municipal Office Complex
MOU: Memorandum of Understanding
MSCA: Municipal Sports Complex Authority
NFPA: National Fire Protection Association
NPDES: National Pollution Discharge Elimination System
NSPE: National Society for Professional Engineers
NUSA: Neighborhood U.S.A.
OSHA: Occupational Safety & Health Association
RPTA: Regional Public Transit Authority
SWPRA: Southwest Public Recycling Association
TIS: Transportation Infrastructure and Services
WRAG: Water Resources Advisory Group
WWTP: Wastewater Treatment Plant

Acknowledgements

After hitting the brakes on the FY 2021 budget process, where we reworked the pre-Covid budget and adopted a “baseline” budget, we quickly turned to the FY 2022 budget. With only a couple of months into the pandemic, the budget staff refocused their efforts to a mid-year budget process to look for potential budget cuts from each department. With the uncertainty of the economy, we asked the departments to come up with reduction scenarios of up to two percent. Each individual reduction line was prioritized for effects on the level of service to our citizens. While, by the end of the process, the reductions were not necessary due to revenues coming in stronger than expected, some reductions were taken and reprioritized into funding new budget requests. This effort was extremely helpful in developing the FY 2022 budget.

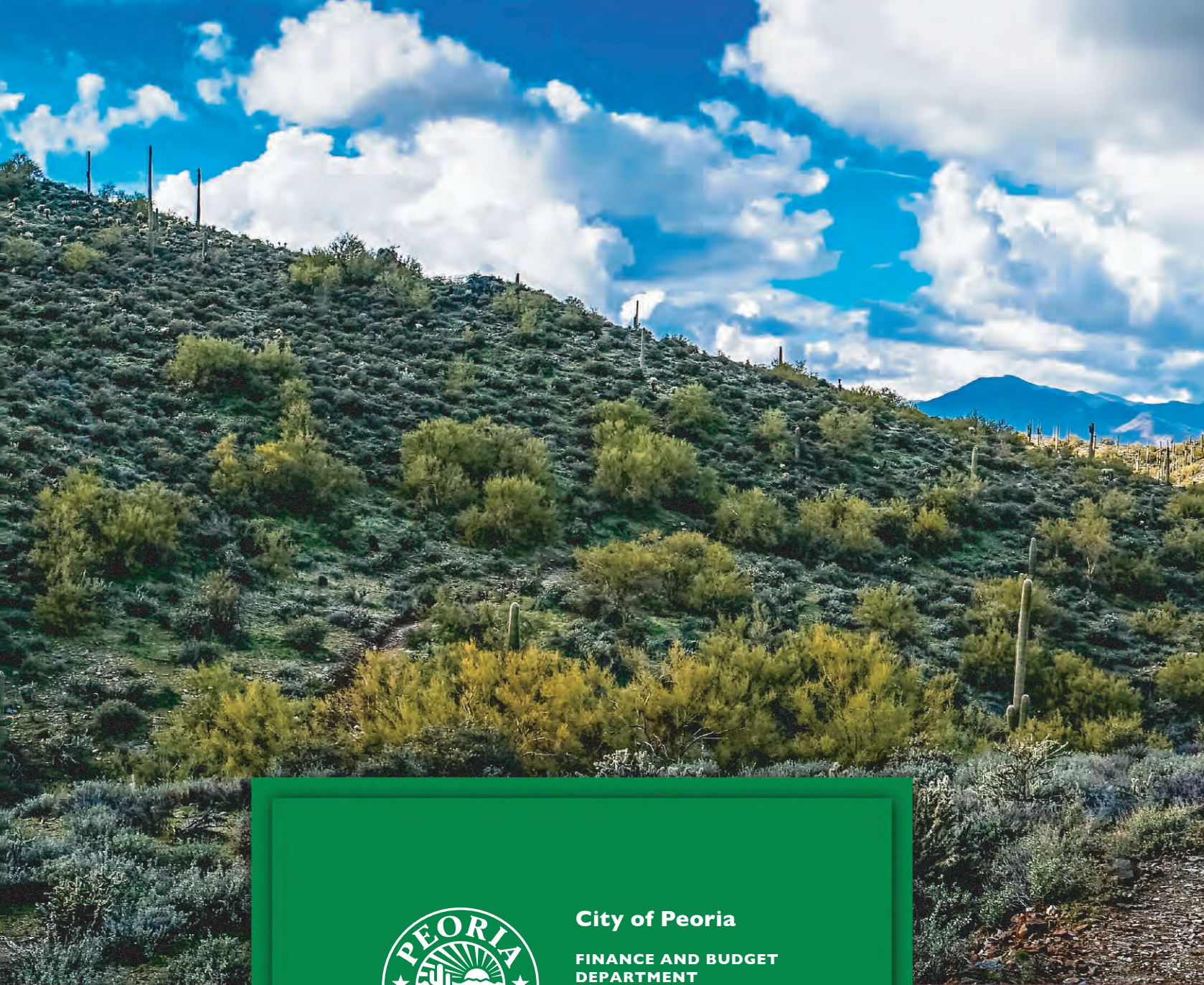
Overall, this budget took tremendous effort and involved numerous stakeholders with operational insight and financial expertise. I would like to personally thank particular individuals who helped to make this budget a reality. While many have a hand in the process, the brunt of this day-to-day work falls on the Budget staff. Peter Christensen, Budget Manager, guided the budget process by managing assignments, maintaining complex systems, helping with financial analysis and forecasting efforts. Ben Beutler, Budget Coordinator, served as the budget lead on the utility rate analysis and performed key research and analysis on policy issues and legislative review. Dawn Jenkins, Senior Budget Analyst, served as the operating budget lead, offering department support and undertaking several important projects. William Beloit, Senior Budget Analyst, spearheaded the City’s substantial Capital Improvement Program. Mindy Russell, Budget Assistant, has been the linchpin that keeps us all together, providing departmental budget support and developing an outstanding budget document. A big thanks goes to our partners in Finance, especially Sonia Andrews, Chief Financial Officer, and Sean Kindell, Deputy Director of Finance, for their leadership on issues impacting the city’s overall finances.

I would like to personally thank our City Manager, Jeff Tyne, for his thoughtful leadership and continued guidance over the past year. Special recognition also goes to Deputy City Managers Katie Gregory, Andy Granger, and Erik Strunk for their continued stewardship during this budget process. Also, special thanks to all the department directors, division managers and department budget experts who played important roles in developing a balanced spending plan for the upcoming year.

Finally, I would like to express my gratitude to the Peoria City Council. Their continued support and thoughtful direction has resulted in a spending plan that continues to provide residents with an excellent quality of life and top-notch City services.



Barry Houg - Deputy Director of Finance and Budget



City of Peoria

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