



City of Peoria, Arizona

FY2020

Annual Program

Budget

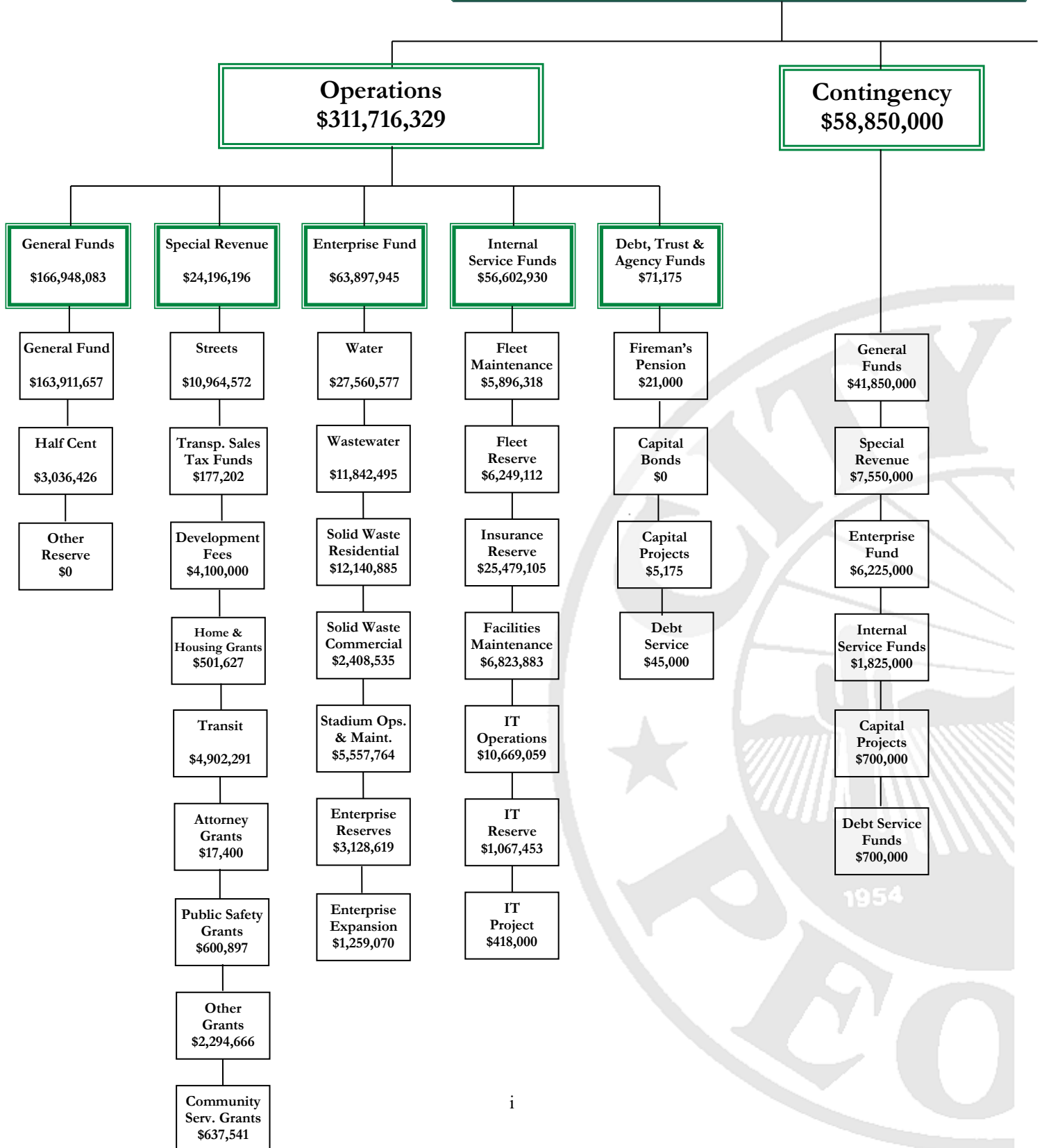






City of Peoria
Annual Program Budget
Fiscal Year 2020

Total Fiscal Year 2020 Budget \$670,000,000



Long-Term Debt
\$42,979,013



Capital Projects
\$256,454,658

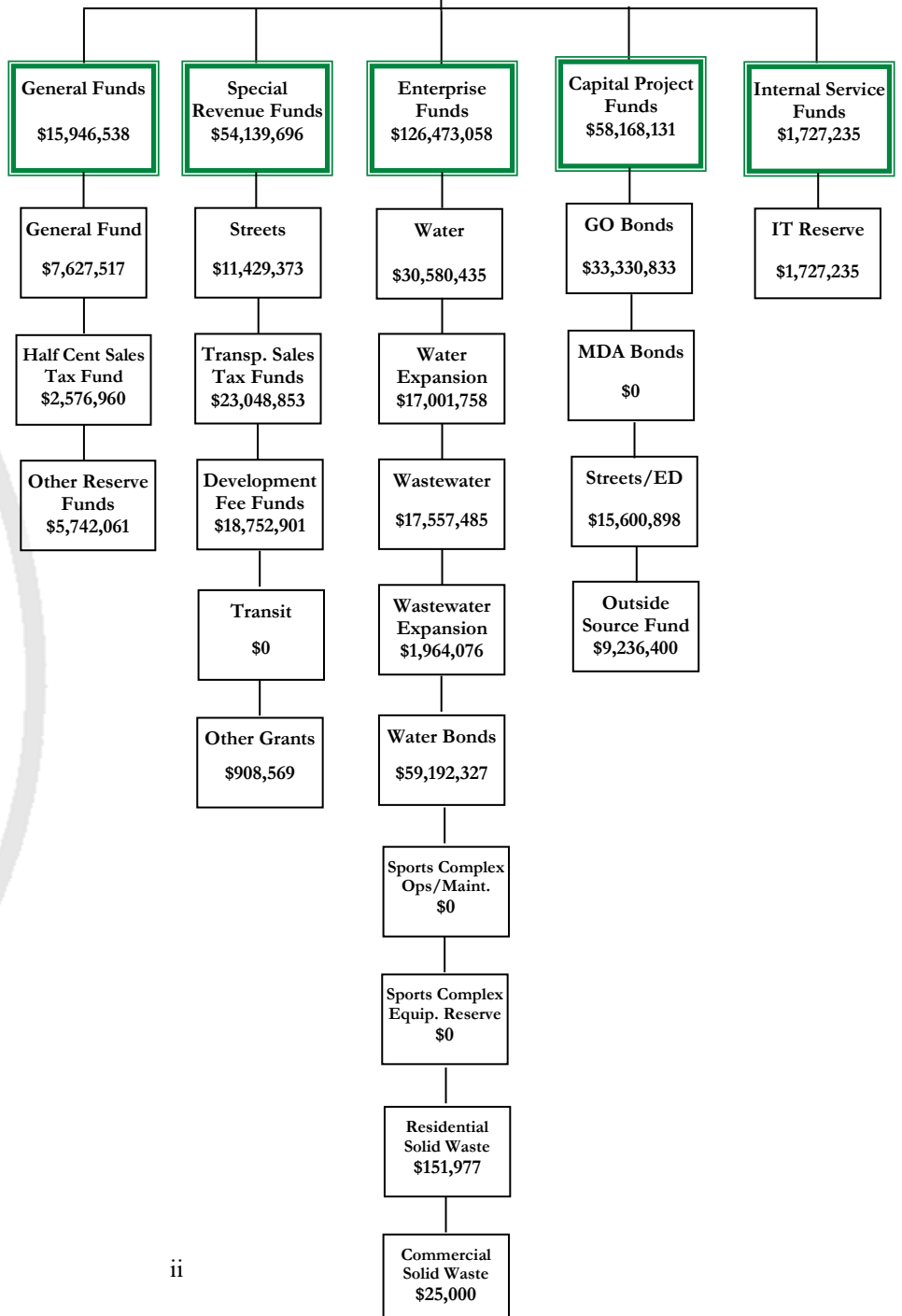


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How to Make the Most of This Document

This document communicates the visions of the City's leadership, and spells out the organizational and financial operations for each of the City's departments. In an effort to assist users in navigating through the Annual Program Budget, the following guide has been provided:

Introduction

This section provides a thumbnail sketch of the City of Peoria, including a list of Peoria's Core Values, a look at our Mayor and City Council, a comprehensive organizational chart of the city's management and departments, a profile of the city, some interesting statistics and demographic information, and a copy of the Distinguished Budget Presentation Award for the FY 2019 budget.

City Manager's Budget Message

The City Manager's Budget Message provides an overview of the major issues and operational priorities within the FY 2020 Budget.

Long-Range Forecast

This section offers an overview of the City's financial planning practices, including:

- The financial policies that guide the City's fiscal planning and management.
- The budget policies that are the framework of the budget.
- The long-range outlook for city finances.

Budget Summary

This summary offers an overview of the city's finances and examines:

- The budget process, calendar and amendment policy.
- Financial and operational discussions for all major operating funds.
- Historical trends for financial data and personnel.
- Organizational charts showing the City's structure and distribution of funding.

Revenue Section

The Revenue section offers a detailed discussion on the various revenue sources within the City and includes a historical summary of revenue for each fund.

Programs/Performance Management

The Programs/Performance Management section includes an overview of the City's Performance Management program and department summaries that describe their mission, service activities, key performance indicators and funding and staffing levels. The divisions within each department are closely examined, detailing programs, operational goals and additional performance measures for each division.

Capital Improvement Plan

The Capital Improvement Plan section focuses on funding for major, one-time infrastructure improvement projects throughout the city. Included here is a complete introduction and explanation of the CIP. This section also includes a project listing of the entire 10-year plan.

Schedules

The Schedules use detailed tables to summarize the City's financial activities in a comprehensive, numeric format.

Appendix

The Appendix includes the official budget adoption resolution, a glossary of important financial and budgetary terms, a listing of acronyms found within the document, and the Acknowledgements page.



An aerial view of the Peoria Sports Complex





Introduction



City of Peoria

Principal Officials of the City

Fiscal Year 2020

Cathy Carlat
Mayor

Bridget Binsbacher
Vice Mayor

Michael Finn
Councilmember

Jon Edwards
Councilmember

Vicki Hunt
Councilmember

Denette Dunn
Interim Councilmember

Bill Patena
Councilmember

Jeff Tyne
City Manager

Erik Strunk
Deputy City Manager

Katie Gregory
Deputy City Manager

Andrew Granger
Deputy City Manager

George Anagnost
Municipal Judge

Thomas Adkins
Governmental Affairs Director

Kris Dalmolin
Information Technology Director

Vanessa Hickman
City Attorney

Bobby Ruiz
Fire Chief

Jennifer Stein
Director of Communications

John Sefton
Parks, Recreation & Community Facilities Director

Art Miller
Police Chief

Kevin Burke
Public Works Director

Adina Lund
Development and Engineering Director

Rhonda Geriminsky
City Clerk

Rick Buss
Economic Development Services Director

Laura Ingegneri
Human Resources Director

Sonia Andrews
Finance and Budget Director

Chris Hallett
Neighborhood & Human Services Director

Chris Jacques
Planning and Community Development Director

Cape Powers
Water Services Director



City of Peoria Core Values

“The City of Peoria team members share a commitment to provide quality service for our community.”

P Professional

Demonstrates professional skills and knowledge needed to perform the job; keeps informed of developments in the professional field and applies this knowledge to the job; encourages and supports the development of subordinate personnel.

E Ethical

Maintains the highest standards of personal integrity, truthfulness, honesty, and fairness in carrying out public duties; avoids any improprieties; trustworthy, maintains confidentiality; never uses City position or power for personal gain.

O Open

Communicates effectively orally and in writing; involves appropriate individuals and keeps others informed; acts as a team member; participates and supports committees/boards/commissions/task forces; approachable; receptive to new ideas; supports diversity and treats others with respect; actively listens.

R Responsive

Consistently emphasizes and supports customer service; takes responsibility to respond to all customers in a prompt, efficient, friendly, and patient manner; represents the City in an exemplary manner with civic groups/organizations and the public.

I Innovative

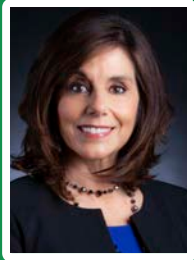
Demonstrates original thinking, ingenuity, and creativity by introducing new ideas or courses of action; supports innovative problem-solving by identifying and implementing better methods and procedures; takes responsible risks; demonstrates initiative and “follows through” on development and completion of assignments.

A Accountable

Accepts responsibility; committed to providing quality service to our community; plans, organizes, controls and delegates appropriately; work produced is consistent and completed within required timeframes; implements or recommends appropriate solutions to problems; acknowledges mistakes; manages human and financial resources appropriately.



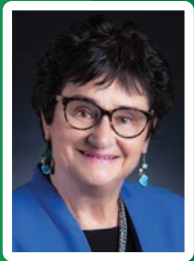
City of Peoria Council Districts



**Vice Mayor
Bridget Binsbacher**
Mesquite District



**Mayor
Cathy Carlat**



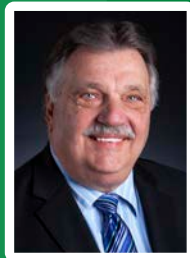
**Mayor Pro-Tem
Vicki Hunt**
Acacia District



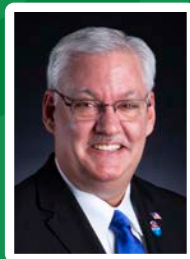
**Councilmember
Michael Finn**
Palo Verde District



**Youth Council
Liaison
Frank Johnson**



**Councilmember
Bill Patena**
Ironwood District



**Councilmember
Jon Edwards**
Willow District



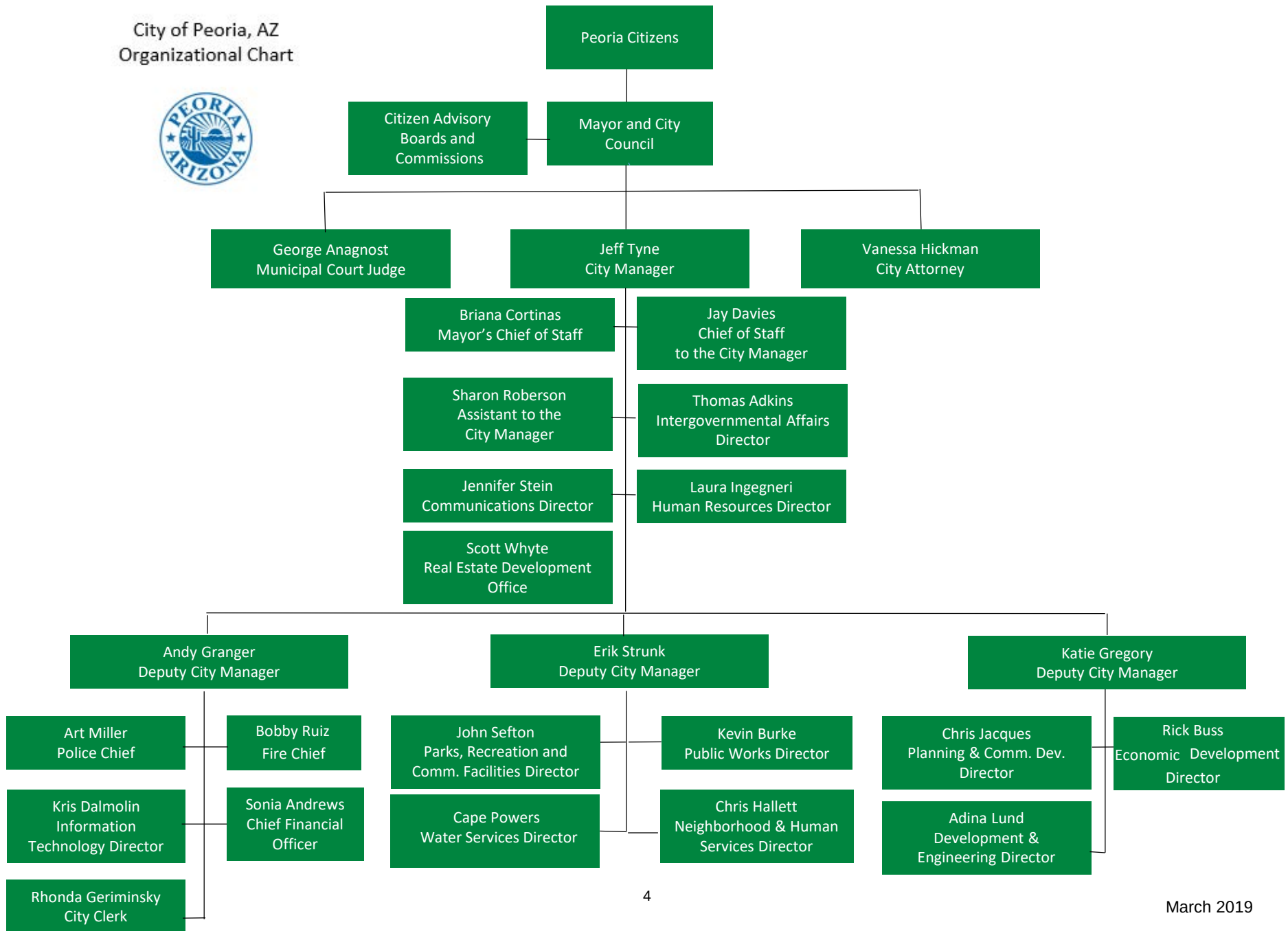
**Councilmember
Denette Dunn**
Pine District



**Youth Council
Liaison
Leah Gilbertson**



City of Peoria, AZ
Organizational Chart



Introduction

The City of Peoria is committed to promoting an excellent quality of life for our residents. To do so, we continue to look to engage the citizens in our neighborhoods and ultimately our entire community. The FY 2020 budget includes resources that will enable the city to continue to provide exceptional services and enhance the quality of life for our residents. The following offers a glimpse of Peoria's residents, the recreational and cultural amenities within our borders, discussion on our business environment, and a brief overview of services the City of Peoria provides.

Peoria at a Glance

Peoria is a dynamic and innovative community in the Greater Phoenix region. Encompassing more than 179 square miles of beautifully varied landscapes, Peoria boasts an enviably quality of life that is enjoyed by tens of thousands of residents. Our citizens have strong housing choices, from traditional neighborhoods to large master-planned communities, from multi-family options to ranch homes nestled up against desert mountains and rich vegetation. Peoria is also an emerging employment center for innovative, high value companies. These companies are attracted by a skilled workforce and one of the top public school districts in the state. Peoria is a well-run city for people who love having options.

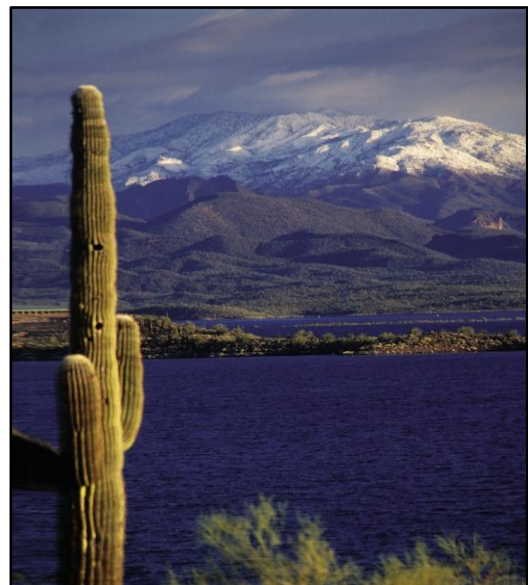
access to railroad lines, these settlers developed a thriving agricultural community. Peoria consisted of just one square mile of land when it was incorporated in 1954. The community started to change in the 1960s after Del Webb began developing Sun City, a retirement community west of Peoria. A series of annexations during the 1980s and 1990s designed to preserve desert open space and manage quality growth resulted in expanding Peoria's land area to the 179 square miles it covers today. Not only did the annexations create the fourth largest incorporated area in Arizona, they also included Lake Pleasant, the second largest lake in Arizona and a premier recreational asset.

A Glimpse of History



**Early Peoria
Pioneers**

The first settlers in what is now known as the City of Peoria were farmers from Peoria, Illinois, who migrated to this area during the late 19th and early 20th centuries and named this new community after their hometown. With the Arizona Canal providing irrigation for the area's arid but fertile lands, and with



Snow-capped mountains surrounding Lake Pleasant provide a rare but beautiful sight

Local Demographics

Peoria has been a top choice of families for many years. The combination of safe, well-planned neighborhoods and multiple recreational and cultural opportunities makes Peoria a prosperous community in which to live, work and play. The Peoria Unified School District and the Deer Valley Unified School District, two of the finest school districts in the state, have contributed to the city's strong educational reputation. Affordable, high quality housing choices are another factor in Peoria's growth, with a median home sales price around \$199,500. Peoria has one of the lowest unemployment rates in the Phoenix metropolitan area, representing a young, highly-skilled workforce that enjoys the high quality of life they find in Peoria.

Population

As the Valley of the Sun became one of the fastest growing areas in the nation, Peoria welcomed thousands of new residents. The 2000 U.S. Census identified the City of Peoria as the fifth fastest-growing city in the nation for cities over 100,000 in population in the 1990s. Peoria's population rapidly grew from 12,000 in 1980 to an estimated 139,000 in 2005. The 2010 Census put the city's population at just over 154,000 and the estimated population for 2019 has grown to 179,800.



**Hikers enjoy one of Peoria's
beautiful desert trails**

Climate

Peoria is part of the Valley of the Sun, and the climate is warm and semi-arid. Featuring 300 days of sunshine, Peoria has a low annual rainfall with high temperatures in the summer months. Winters in this desert environment are normally sunny and comfortable with occasional freezing point temperatures during the three coldest months (December, January and February). The average year-round temperature is in the low 70's.

Peoria's Quality of Life

The quality of life in Peoria is one of the highest in Arizona. USA Today named Peoria one of the top 10 unique destinations to experience the outdoors, selected for its proximity to Phoenix, the Sonoran Desert and Lake Pleasant. "We know that our city's treasure is the perfect combination of beautiful desert spaces, mountains, trails and the vast, cool waters of Lake Pleasant," said Mayor Cathy Carlata. In the last year, the city of Peoria has been recognized for the Best Place to Get a Job, Best Ballpark in the Valley, and Best City to raise a family. In addition, Money Magazine recently rated Peoria as the No. 1 Best City to Live in Arizona. The results of a survey conducted by the city in 2013 indicated that nearly every resident (93%) rated the overall quality of life in Peoria as either "excellent" or "good," and 98% of the residents would recommend living in Peoria to someone who asks, which is much higher than comparable cities.

From its stunning northern topography to its diverse workforce, excellent climate, widely varied amenities, and educational opportunities, Peoria is an increasingly popular place to live and work. To strengthen Peoria as a community, the city continues to invest in quality of life initiatives. These include new parks, trails, and open spaces.

Amenities

Parks and Recreation

Peoria offers many unique opportunities for residents and visitors alike to enjoy themselves. A wide range of facilities can be found throughout the city, including the Peoria Community Center, Women's Club, Sunrise Family Center, three outdoor swimming pools, 34 neighborhood parks (including four with dog-friendly areas), private golf courses, walking trails, mountain hiking trails, Rio Vista Recreation Center and Community Park, and Pioneer Community Park. The city also operates the Main Library and Sunrise Mountain Library, which are valuable assets to our citizens, providing access to a wide variety of materials including e-books and Cultural Passes. The Sunrise Mountain Branch Library is the home of the "Be Water" art sculpture and the temporary art piece "Yucca Oraxlie."

The City's first community park, **Rio Vista**, has been very busy in the years since it opened. The park features amenities such as ramadas for family and group functions, an urban fishing lake, a skateboard park, playground equipment, water splash ground, sand volleyball courts, softball/baseball fields, Veterans Memorial and the 52,000 square foot Recreation Center. The Veterans Memorial was recently expanded and renovated. Its entry feature highlights the five military branches, and a flag wall displays the flags of each military branch. An auxiliary Vietnam Memorial plaza (Senator John McCain Vietnam Veterans Memorial) was also designed with a Huey helicopter displayed 18 feet above the plaza.



A Huey helicopter is featured in Peoria's Vietnam Memorial Plaza

Pioneer Community Park features a variety of amenities such as an urban fishing lake, lighted six-diamond softball complex, four multi-use lighted fields, dog park, water splash ground, playground equipment, and ramadas, all of which continue to expand the recreational opportunities for our citizens. In addition to serving our citizens, the community parks also play host to many out of town guests throughout the year. Over the course of the year, the community parks will host 70-80 tournament events that attract teams from all areas of the United States, Canada and Mexico.

The third and newest community park, recently named **Paloma**, is in the construction phase in the coming year. It will be a 120-acre park nestled up against West Wing Mountain in the northern part of Peoria.



The splash pad and urban fishing lake are just two of the many amenities at Pioneer Community Park

The City coordinates numerous programs, activities and events that include aquatics, AM/PM (before and after-school child care), Summer Recreation, Tiny Tots, Summer Camp, Little Learners, Youth and Adult Sports, Senior Programs, Adaptive Recreation programs, Outdoor Recreation, Teen Programs, Special Interest Classes and Special Events (July 4th, Halloween, Easter, etc.). The City operates the Rio Vista Recreation Center which offers two full-size courts, two racquetball courts, classrooms, a large multi-purpose room, climbing wall, gaming room, indoor walking track, fitness area and much more. The Peoria Community Center has a game room, fitness room, two large multi-purpose rooms and five classrooms. The City operates Centennial Pool, Sunrise Pool, and Peoria Pool, which are all located on high school campuses. The pools include such amenities as a zero-depth entry for children, water slides, diving boards and competitive racing lanes.

There are 34 neighborhood parks with assorted amenities that may include any or all of the following: lighted walking/jogging paths, basketball courts, volleyball courts, tennis courts, pickleball courts, shaded playgrounds, turf areas, ramadas and more.

Outdoor Opportunities

Lake Pleasant, annexed by the city in 1996, is the second largest man-made lake in Arizona and is less than 20 miles from the center of town. The 10,000-acre lake boasts two full-service marinas and is an ideal destination for boating, fishing and water sports enthusiasts.

Peoria boasts more than 60 miles of hiking, biking and horseback riding trails. The **mountain hiking and river trail system** is very

popular among Peoria's residents and visitors. There are more than 11 miles of mountain hiking trails in Peoria with trailheads offering access to Sunrise, West Wing, Calderwood Butte and East Wing Mountains. Trailhead amenities include off-street parking, restroom facilities, and chilled drinking fountains.

When complete, the **New River Multi-Use Trail System** is planned to be more than 25 miles in length with more than 18 miles of the trail located within Peoria. The City is pleased that it has completed a continuous segment along the New River from Olive Avenue to Williams Road. The New River system aligns along some of the City's local shopping, dining and entertainment venues, making it a fun way to reach your destination.

The **Skunk Creek Trail** in Peoria is approximately 1.5 miles in length and connects the New River Trail with the trail along the Arizona Canal Diversion Channel (ACDC). The ACDC continues for several miles east and southeast through Glendale, Phoenix and into Scottsdale. This trail connects to the Peoria Sports Complex/P83 Entertainment District, making it a convenient and enjoyable way to see a baseball game along with access to the other entertainment venues around the Sports Complex area.

Both trails are designed to accommodate all non-vehicular users, including walkers, joggers, strollers, bicyclists, and roller bladers. There is a designated trailhead at 83rd Avenue just south of the Sports Complex which accommodates equestrians as well. Additional trailheads can be found at 75th Avenue and Deer Valley as well as 83rd Avenue and Village Parkway.



A panoramic view of beautiful Lake Pleasant



Hikers enjoy the scenic view from a mountaintop

Preservation of our natural resources is a high priority. The preservation of Sunrise Mountain - 317 acres of beautiful, mountainous open space - will ensure that this signature landmark will be available for Peoria residents to enjoy now and forever.

For the baseball fan, Peoria's place on the national map was first etched when the **Peoria Sports Complex** opened in 1994, becoming the Spring Training home of the Seattle Mariners and San Diego Padres, the first two-team facility. With 30+ games in 30 days and 80-degree temperatures, Peoria is a great place to spend the day.



Baseball fans enjoy this view from the stands

In 2014, both teams re-signed to train in Peoria for another 20 years, causing the facility to undergo extensive renovations over a multi-year period. The team clubhouses were updated in 2014, and the stadium followed during 2015-16 with improvements and construction of concourses, outdoor group areas, an enlarged team store, an expanded ticket office, an indoor event space, shaded seating and a youth playground. The 12,518 seat stadium and 13 baseball fields host a number of community events as well as professional and amateur baseball events, while serving as the year-round player development home of both MLB teams.



The Kids Cove at the Peoria Sports Complex provides a variety of fun for kids!



Gorgeous greens, flowing water, year-round play and convenient access to several award-winning courses located in and around Peoria make the Valley of the Sun a dream destination for golf enthusiasts. Quintero was ranked the number one Best Public Course by both Golf Digest and Golf Weekly Magazine.



Quintero Golf Course is a gem nestled in the midst of the desert

Culture and the Arts

Fine art galleries, historical museums and fantastic theater make Peoria an ideal arts and culture destination. Two theaters featuring quality plays and musicals are located within Peoria. **The Peoria Center for the Performing Arts** is the West Valley's destination for performing arts. It is a state-of-the-art facility featuring a 280-seat main stage auditorium, an 80+ seat black box theater, classrooms, elegant lobby, dressing rooms, backstage support areas and office space. The Center operates year-round, presenting plays, musicals, comedies, a music series, and more. The Center is also available to groups for rentals. TheaterWorks acts as the resident company and creates award-winning theater and offers a variety of programs, including musicals and plays, summer camps for children, theater academy classes, puppetry performances, and special events. It provides

some of the most comprehensive programming of any performing arts organization in Arizona.

The Arizona Broadway Theater is the Valley's only year-round professional theater company to offer professional musicals and a refined dining experience. It showcases locally and nationally acclaimed artists onstage and behind the scenes. It is conveniently located in the P83 Entertainment District.

Located inside Peoria City Hall, the **West Valley Art Museum** brings people from all over Arizona to experience high quality art with a variety of themes. Collection showcases and new exhibits are unveiled year-round, making the museum a beloved, cultural venue in Peoria.

The city of Peoria is proud to support the arts. Throughout the city, you will see examples of investment in public art, many of which are located throughout Peoria's historic district, known as Old Town Peoria and public art is expanding to the north.



The Blooming Spire is an example of Peoria's public art

Peoria introduced its temporary art program through IN FLUX, which features emerging artists in the public arena. Each installation is up for one year and then is replaced with new art each year. There are two temporary pieces of art located at the libraries.

Business

Peoria's business community is emerging as a leading center, not only in Arizona and the Phoenix metropolitan area, but in the United States as well. The city has attracted major shopping centers, hotels, fine dining, and commercial and light industrial businesses. Mixed-use development combines residential and commercial activity.

Listed in this section are the top 10 major employers in Peoria. As you will see, there are many diverse sectors represented within the city. The largest product/service category is the Peoria Unified School District, followed by the City of Peoria workforce; also represented are health care providers, general retail services and manufacturing.

Peoria is an easily-reached location, boasting very accessible transportation infrastructure and services that support current economic development, and planning that supports future development. The city is bisected by four state highways, with convenient access to Interstates 10 and 17 which provide access within seven hours to multiple large and mid-sized metropolitan areas in the Southwest, California, Texas, the Mountain States, and Mexico.

The Loop 303, connecting I-10 to I-17, provides unparalleled access to the northwest Phoenix metropolitan area. This freeway runs seven miles through Peoria's northern region, opening up the pristine landscape for commercial development as well as high wage employment.

Freight rail service is provided by the Atchison, Topeka & Santa Fe Railroad (a portion of the Burlington Northern Santa Fe Railroad system). The availability of rail-served sites affords Peoria with the opportunity to compete for industries needing rail service.

Peoria also offers close proximity to Phoenix Sky Harbor International Airport, professional sports arenas, NASCAR and numerous cultural and performing arts venues around the Valley of the Sun.

Retail Trade/Arts and Entertainment

Peoria has created a community with a very high quality of life, and as a result, retail and service offerings are very strong. The P83 Entertainment District is becoming one of Phoenix metropolitans' destination of choice for restaurants, sports and entertainment, including theaters and other amenities. In this area, 29% of household incomes are over \$100,000 annually.

The tremendous growth in the area over the last two decades has fueled the need to expand retail services. Peoria has responded by targeting retail opportunities to meet the needs of residents and improve the community service offerings.



**An entry monument in
the P83 Entertainment District**

Targeted Growth Industries

The city sees its future growth in advanced business services, manufacturing, bioscience/health care, and scientific and technical services.

There is a combination of factors that points toward the growth of these leading industries in Peoria. We have a large, technically-skilled workforce currently employed in these industries elsewhere. Peoria is only 30% developed, and therefore has a lot of room to grow.

The Arizona Small Business Development Center was recently launched in Peoria to foster and grow our small business community. The

SBDC provides many valuable services to businesses for the purpose of creating and preserving small business jobs and revenue right here in our city.

Peoria's Top 10 Major Employers*

- ❖ Peoria Unified School District
- ❖ City of Peoria
- ❖ Walmart/Sam's Club (4 locations)
- ❖ The Antigua Group, Inc.
- ❖ Immanuel Campus of Care
- ❖ Oak Craft, Inc.
- ❖ Asplundh Tree Expert Co.
- ❖ The Terminix International Co.
- ❖ Arizona Medical Clinic, Ltd.
- ❖ Fry's Food Stores

*Source: City of Peoria

Economic Development Services Department

City Government

The City of Peoria is a **Council-Manager government**. The City Council sets city policy and direction, while the city manager is responsible for the day-to-day operations of the city. Peoria's mayor is elected to four-year terms to serve the community "at large," while each of the six council members is elected to four-year terms in specific geographic districts. Peoria's boards and commissions are made up of Peoria citizens who wish to serve their community. These volunteers are appointed to review complex issues and provide informed recommendations to the Peoria City Council.



Peoria City Hall

City Services

Peoria's excellent public safety departments make the city one of the safest in Arizona. The **Peoria Fire-Medical Department** operates eight stations throughout the city, including a station at Lake Pleasant. The department provides paramedic-level emergency medical care, fire suppression, hazardous materials response and mitigation, technical rescue, fire inspection/investigation, fire-related public education, emergency management services, and as of January 2017, emergency ambulance transportation. All services are delivered by the men and women of the Peoria Fire-Medical Department, and in cooperation with our local, regional and statewide partners.



A firefighter pulls hose from an engine in a training exercise

The **Peoria Police Department** provides law enforcement, investigates criminal incidents and traffic accidents, provides traffic safety and enforcement, and provides crime prevention and community-oriented policing services through programs such as the Citizen's Police Academy, ride-along programs, and school resource officers. In September 2017, the Pinnacle Peak Public Safety Facility was opened to serve the ever-expanding population of our city more effectively.



Peoria Police Officers and canines

Utilities provided by the city include water, wastewater and solid waste services. The **Greenway Water Treatment Plant** is a state-of-the-art water treatment plant that treats Salt River Project water. The plant also enables the city to further reduce its dependence on groundwater and comply with state law regarding conversion to renewable surface water for most of our water supply. The city's newest facility, the **Butler Water Reclamation Plant**, will not only serve our residents for many years to come, but allows reclaimed water generated by the plant to provide an additional water resource that can be used for landscape irrigation or groundwater recharge credits.



Greenway Water Treatment Plant

Peoria residents and business owners can get a behind-the-scenes look at how city government operates. Through the "**University of Peoria**," the city offers the Peoria Leadership Institute, an eight-week program (one night per week) that provides an in-depth look at all operations of city government. Class members learn more about the city's governmental structure, its budget and finances, public works, utility, police and fire operations through interactive discussions with city staff. The **Peoria Leadership Institute** is open to any Peoria resident free of charge. In addition, both the Peoria Police and Fire-Medical departments offer citizen's academies that provide similar insight into the operations of these vital city departments.



Peoria Leadership Institute attendees visit the Fire Department

New this year is the opening of the **Community Assistance Resource Center**, located at the Peoria Community Center. The intent of the new 2,000 square foot Resource Center is to provide space for outside nonprofits in exchange for providing easy and local access to human and social service programs for Peoria residents. The Resource Center will debut with 10 non-profit agencies offering services ranging from at-risk youth, Adult Day programs, assistance for seniors and job placement assistance. The list of agencies is as follows: Benevilla, Adenlante (WIC program), Bloom 365, JAG, Stepping Up for Seniors, AZ@Work, Marc Community Services, Child Crisis Arizona, Foundation for Senior Living and Medicare Planning Solutions.



The Peoria Community Center



In the city of Peoria, sustainability is at the forefront of all we do. “Sustainable U” is one of many sustainability initiatives led by the city to provide our residents with practical educational tools.

Through a series of environmentally-related workshops, residents increase their understanding and awareness of the many sensible ways they can save money and the environment

through everyday actions. Industry experts teach residents about water conservation in the home, proper landscape irrigation, recycling, composting, energy efficiency and more. In Peoria, we welcome even the smallest changes because we know that together they have a great impact.



The Community Garden located just northeast of City Hall is an excellent example of how Peoria works with citizens and students to create an environment of sustainable education.

Education

Peoria's educational system is top-notch at all levels. **Peoria Unified School District** serves most of the city of Peoria. This open-enrollment district is the third largest school district in Arizona, serving more than 36,000 students. It also has an online high school and a "Transition Center" which provides alternative and adult education. PUSD consistently beats state and county test scores and boasts a 95% high school graduation rate. The class of 2016 received more than \$65 million in scholarships. It is one of the largest unified school districts in Arizona and prides itself on excelling schools, award-winning teachers, high test scores, specialized signature programs and championship athletic programs.

A small number of Peoria schools are part of the **Deer Valley Unified School District**. Its "A" rating makes it one of the top districts in Arizona. DVUSD prides itself in providing a variety of programs designed to make its students college- and career-ready.



The original Peoria High School is designated as a Peoria Place of Pride

There are numerous charter schools for students of various ages, as well as private schools, religious schools and preschools. Peoria is one of the newest locations for a BASIS charter school, a premier school that has been recognized by the Washington Post as one of the

"Top-Performing Schools with Elite Students". BASIS was created as a college preparatory school that would educate American students at the same level as their international peers in top-performing countries such as Finland, Canada, and Japan.



West Wing Elementary is an A+ School of Excellence

The Northwest Valley offers a plethora of opportunities for higher education. Arizona State University's West Campus, the Thunderbird School of Global Management, Midwestern University, Huntington University, and Trine University provide the spectrum of education and training from international business to osteopathic medicine to engineering technology.

Higher education is also a top priority for the City of Peoria and the city is currently engaged with a university recruiter to help secure higher education expansions of residential universities.



Full-day kindergarten is offered at no cost in the Peoria Unified School District



Urban fishing is a popular activity at Rio Vista Community Park



A rainbow frames Centennial Plaza after a summer rain

Peoria at a Glance

Form of Government: Council-Manager

Date of Incorporation: June 6, 1954

Fire Protection

Number of Stations	8
Number of Employees	213
Avg. Response Time (minutes)	5.45
Number of Incidents:	
Emergency Medical Support	21,094
Fire Calls	2,211
Miscellaneous	1,172

Police Protection

Number of Employees:	
Sworn	203
Non-Sworn	101
Priority 1 Response Time (minutes)	5.55
Number of calls answered	227,295

City Employees

(as of July 1, 2019)

Full-time	1,257.95
Part-time FTE's	20.20
Total authorized FTE's	1,277.95

Recreation

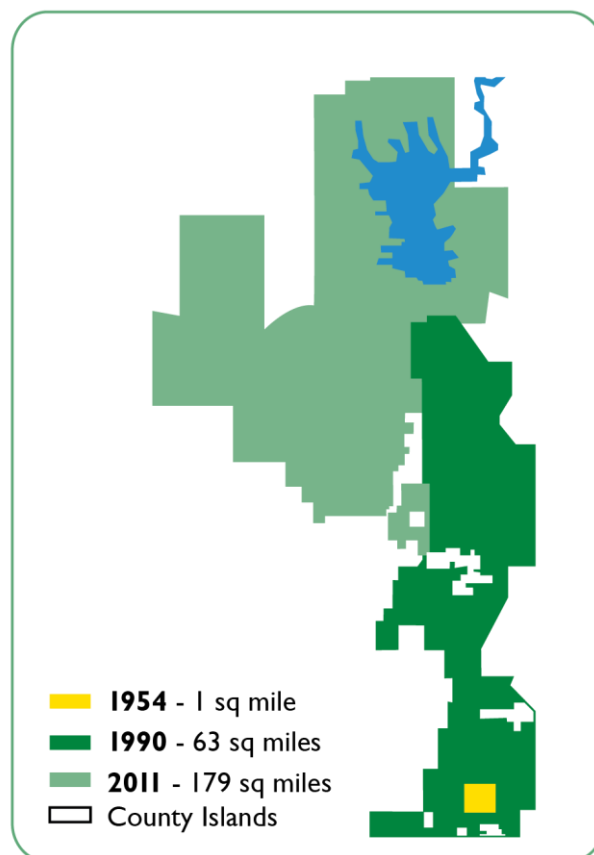
Community Parks	2
Urban Lakes	2
Splash Grounds	2
Skate Park	1
Neighborhood Parks	34
Ramadas	105
Tennis Courts	25
Pickleball Courts	6
Swimming Pools	3
Sports Complex	1
Community Lake	1
Miles of Mountain and Multi-Use Trails	28
Dog Parks	5

Peoria Unified School District

Number of Schools	
Elementary Schools (grades K-8)	34
High Schools (grades 9-12)	7
Non-Traditional High School	1

Number of Students	
Elementary	24,750
High School	12,450

Annexed Area in Peoria



1965	2.5	1995	96.5
1975	7.0	2000	153.2
1980	23.0	2005	178.0
1985	30.8	2011	179.1
1990	63.0		

Streets and Utilities

Streets*

Lane miles of streets maintained – 1,559	
Arterial.....	441
Collectors.....	233
Residential.....	904
Streetlights Maintained..... 16,020	

*Source - City of Peoria Streets Department



Above, street maintenance crews at work repaving city streets. Right, the recently widened and paved Pinnacle Peak Road.

Utilities**

Number of active customers	
Water.....	58,061
Wastewater.....	59,499
Residential Solid Waste.....	57,452
Water Data:	
Treatment plant capacity	
Pyramid Peak.....	11.0 mil gal/day
Greenway.....	16.0 mil gal/day
Annual consumption.....	9,950,302,000
Number of active wells in system.....	30
Available storage capacity.....	42 million gal
Wastewater data:	
Treatment plant capacity	
Beardsley Plant.....	4.0 mil gal/day
Jomax Plant.....	2.25 mil gal/day
Butler Plant.....	10.0 mil gal/day
Annual wastewater treated	
Beardsley Plant.....	1,113 mil gal
Jomax Plant.....	256 mil gal
Butler Plant.....	2,607 mil gal
Solid Waste:	
Residential tonnage processed.....	55,757
Commercial tonnage processed.....	20,974
Recycle tonnage processed.....	17,109
Total tonnage processed.....	93,840

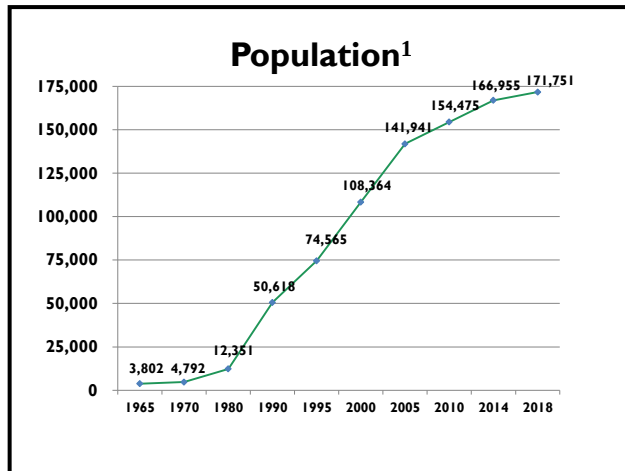
**Source - City of Peoria Utilities Department



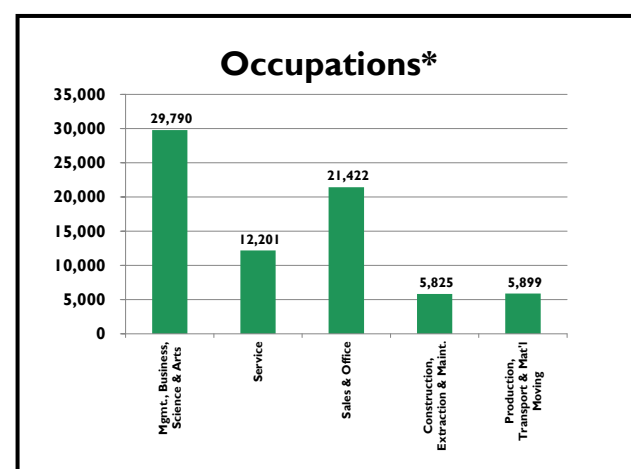
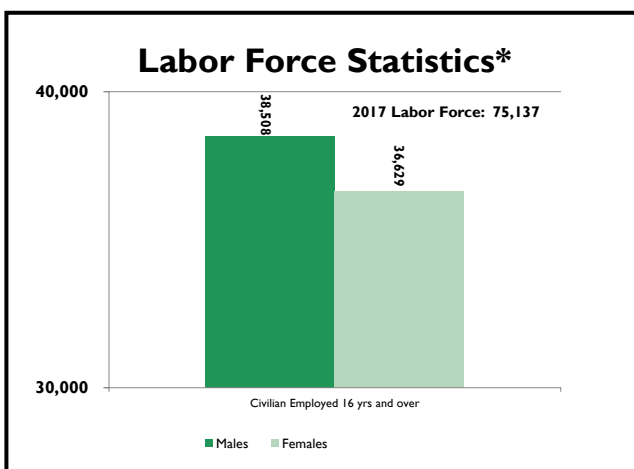
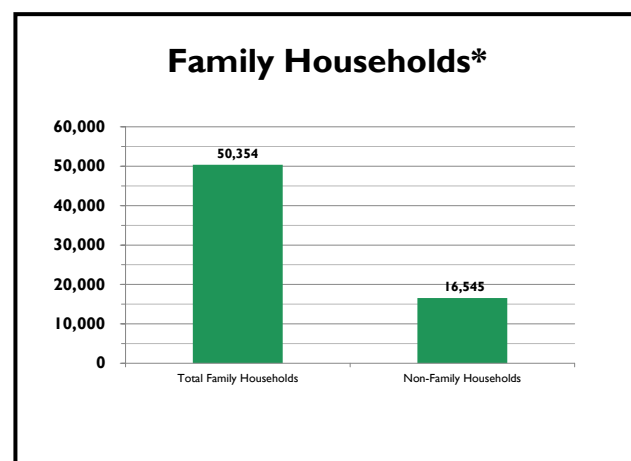
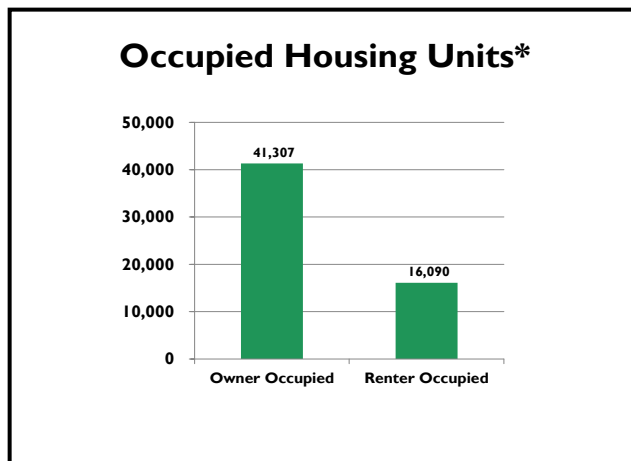
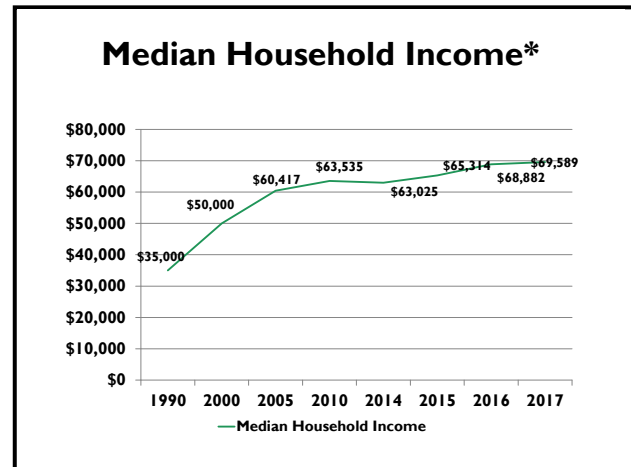
Election Statistics

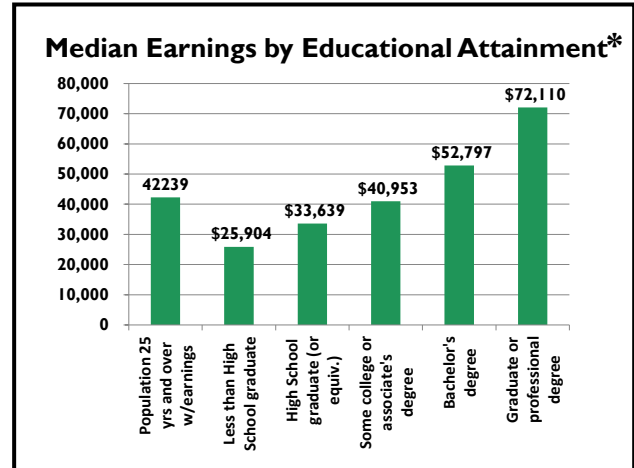
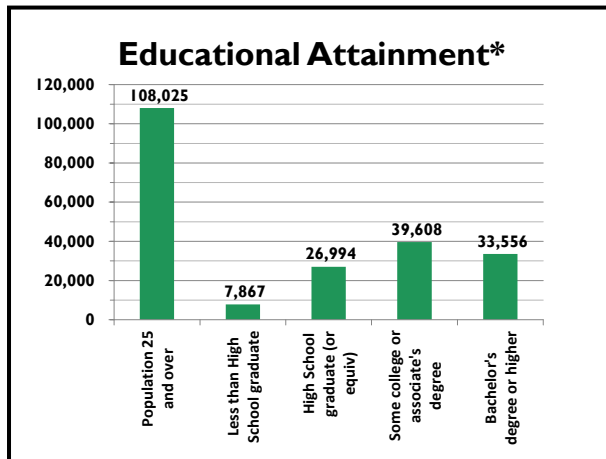
Date	Type of Election	Registered Voters	Votes Cast	% of Registered Voters Voting
September 13, 2005	Special (Sales Tax)	66,276	9,704	14.70%
November 8, 2005	Special (All Mail) (Franchise)	64,018	13,417	20.96%
September 12, 2006	Primary (Mayor/Districts/Charter Amendment)	62,328	15,799	25.35%
November 7, 2006	General (Mayor/Ironwood/Palo Verde Runoff)	63,544	38,539	60.65%
September 2, 2008	Primary (District/Charter Amendments/Franchise)	70,987	15,595	21.98%
November 4, 2008	Special (Bonds) and Recall (Acacia)	76,323	61,955	81.17%
August 24, 2010	Primary (Mayor/Districts/Charter Amendments/Franchise)	83,247	24,331	29.23%
November 2, 2010	General (Acacia Runoff)	7,595	3,202	42.16%
August 28, 2012	Primary (District/Charter Amendments)	85,592	20,319	23.74%
November 6, 2012	General (Ironwood/Willow Runoff)	29,447	24,082	81.73%
August 26, 2014	Primary (Mayor/District/Charter Amendment)	89,604	22,319	24.91%
November 4, 2014	General (Palo Verde Runoff) and Special Primary (Mesquite)	15,498 16,725	6,973 8,201	44.99% 49.03%
March 10, 2015	Special General (Mesquite Runoff)	16,582	5,189	31.29%
August 30, 2016	Primary (District/Charter Amendment)	94,990	27,308	28.75%
November 8, 2016	General (Sales Tax)	99,020	75,904	76.66%
August 28, 2018	Primary (Mayor/District)	102,354	34,899	34.10%
November 6, 2018	General (Acacia Runoff)	14,446	7,711	53.38%

Demographics

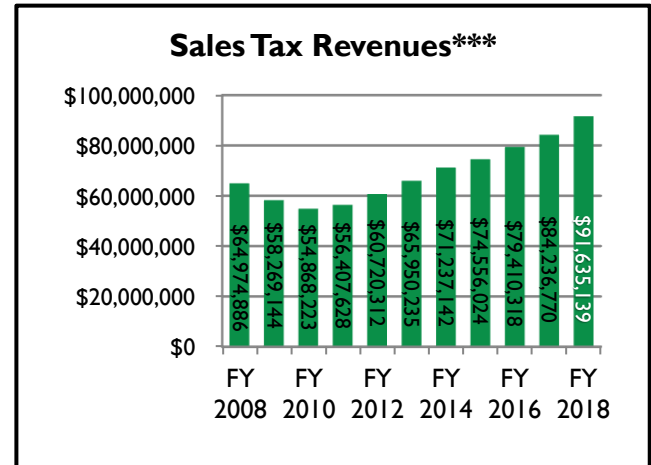
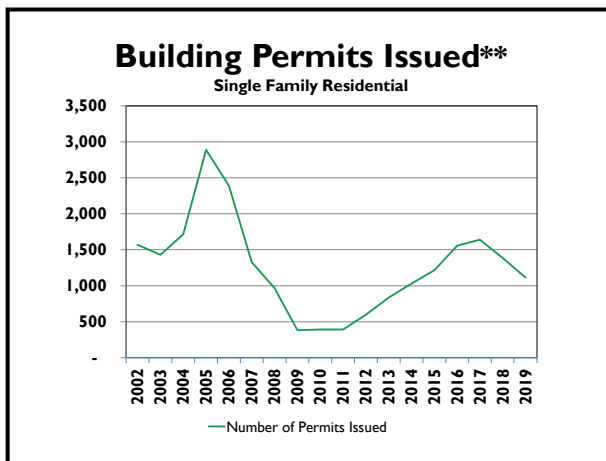


¹Source – U.S. Census Bureau and MAG estimates





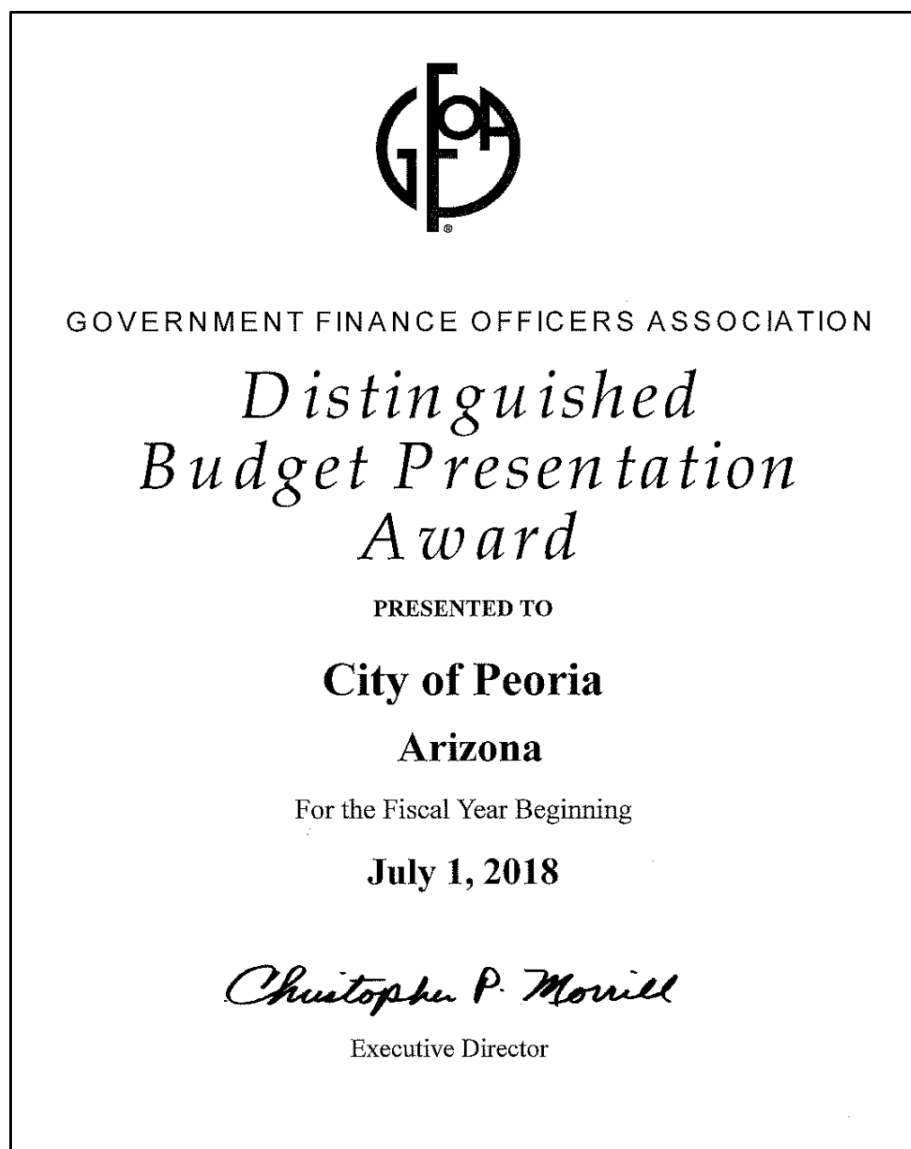
*Source – U.S. Census Bureau, 2013-2017 American Community Survey 5-Year Estimates



**Source – City of Peoria Planning and Community Development Department

***Source – City of Peoria Finance Department





The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Budget Presentation to the City of Peoria, Arizona for its annual budget for the fiscal year beginning July 1, 2018.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



A large crowd of baseball fans enjoy a Spring Training game on a beautiful day at the Peoria Sports Complex



A view of Peoria's stunning desert landscape





Budget Message



CITY MANAGER BUDGET MESSAGE

Fiscal Year 2020

Mayor Carlat and Members of the Peoria City Council,

I am pleased to provide you with a proposed FY 2020 Annual Budget and 10-Year Capital Improvement Program for the City of Peoria. These spending plans reflect our commitment to provide high quality services and amenities to our residents, while preserving our organization's long-term financial viability.

While the revenue picture is improving, cost pressures to retain current levels of service continue to outpace expected revenues. The FY 2020 proposed budget strikes a balance between available revenues and the needs of our fast-growing community. This budget allows us to continue to provide exceptional core services, and maintain the quality standards our residents have come to expect. A balanced and strategic approach has resulted in a spending plan that adapts to the changing needs of our community, without compromising our financial future.

BUDGET APPROACH

Setting long-term priorities for the city is one of the most important responsibilities for Peoria's elected officials. The City Council's policy goals are policy statements that set the direction for the organization and act as a touchstone for making financial and operational decisions to achieve community expectations. The following livability initiatives are reflected throughout the recommended budget:



Over the past few months, staff has provided Council with information briefings regarding significant policy issues that advance these initiatives. This includes discussions on public safety, utility services and rates, economic development initiatives, program and service recommendations and overall financial and economic conditions. Additionally, the recommended budget includes appropriate funding to begin addressing demands associated with new growth in a thoughtful and deliberate manner, without disrupting our existing services.

Each year, as part of the city's strategic budgeting approach, department directors challenge their employees to identify performance, trends, options, and opportunities for addressing citizen needs. As part of this process, the departments perform an analysis to determine the true cost of the services they provide. This information is included in the City Council budget workbooks at the beginning of each department section. Using this information, department directors then align their work plans with the Council's policy goals and submit budget plans that achieve desired performance outcomes.

The result is a proposed budget for FY 2020 that works within existing resources, but also includes modest additions to ensure service levels are maintained and the council's priorities are addressed. Also, the plan strives to maintain, refresh or replace existing assets as needed while also addressing the demands of new growth throughout the city. This balanced approach ensures that services and amenities are planned for and distributed in such a way that enhances business opportunities and the quality of life for our citizens and visitors. Lastly, the city's vigorous economic development pursuits continue to be funded in a manner that produces beneficial results, including resources to further the economic development opportunities and initiatives approved by Council in the adopted Economic Development Implementation Strategy II (EDIS II).

PEORIA'S FISCAL POSITION

The city's revenue stream is largely influenced by overall economic conditions. The national economy continues to expand. Steady job growth and meaningful wage growth is expected to boost consumer spending and business investments over the next several years. Expected excess demand over supply may increase pressure on prices, wages, and interest rates. Stock market gains reflect improved business confidence primarily due to national economic policies. However, it is worth noting that the length of the current national economic recovery is approaching its 9th year. The longest period of any U.S. expansion has been 10 years, if historical averages hold true, it is possible the expansion could end at some point within the forecast range.

Arizona's economy has had modest yet steady economic growth showing improvements in sales and income tax collections, gains in residential construction and improving outlook for tourism. The state has regained jobs lost during the recession and is expected to continue to strengthen over the next few years as long as the national expansion continues. Maricopa County continues to be one of the fastest growing counties in the U.S.

Locally improving consumer confidence has resulted in modest city sales tax growth during FY 2019. We expect sales tax revenues for this fiscal year to exceed FY 2018 levels by 3.2 percent, with strong performances across a broader base of retail categories, restaurants and bars, and construction. For FY 2020 forecast, we are estimating an average of 3 percent growth in city sales tax revenues.

Property tax collections continue to be impacted by the local housing market. New residential construction in Peoria is steady, and commercial development has begun to show expansion and stability. Existing home valuations have continued to increase, and the City's primary assessed valuation in FY 2020 is estimated to increase slightly from the previous year's valuation. This marks the sixth consecutive year of modest increases following the low collection point in FY 2014. Future valuations should continue to increase, resulting in sufficient tax collections in subsequent years.

TAXES, RATES AND USER FEES

The budget as submitted limits the financial burden placed on our residents through rates and fees. The FY 2020 recommended budget assumes no increase to the overall property tax rate for the upcoming year. The city's retail sales tax rate remains at 1.8 percent.

The FY 2020 budget includes a utility rate adjustment at 1.1% for the average residential user of water and wastewater services. Additionally, the budget includes a twenty-five cent increase to the stormwater fee and a 6% increase to the residential solid waste services. The solid waste rate increase is necessary to address growing cost pressures, reduced recycling revenues and increased landfill costs. In total, the average residential utility customer can expect a combined rate adjustment of approximately 2.27% for FY 2020. Utility rates typically require small annual adjustments to keep pace with inflationary costs and growth in demand. The residential solid waste rate adjustment is necessary to reflect current waste management contracts and increased demand due to growth throughout the city. Overall, Peoria residents continue to enjoy comparatively low utility rates among Valley cities.

The city regularly evaluates its user charges to ensure that appropriate fees are assessed for the services we provide. For FY 2020, this analysis has resulted in adjustments to a small number of recreation fees to help recover the full cost of these services, per Council policy.

USE OF FUND RESERVES

The City Council-adopted *Principles of Sound Financial Management* has established strong policies on reserve levels for our major operating funds. It is important to remember that much of these reserves are established to address immediate and dramatic fiscal difficulties. To address such emergencies, the budget includes contingency appropriation for crisis events, but does not apply any reserves to address recurring expenses. As a result, the budget remains compliant with the city's stated policies.

BUDGET PRIORITIES

The city's top priority is to preserve and enhance the high quality of life Peoria residents have come to expect. The FY 2020 budget provides the financial resources necessary to meet these expectations.



In providing superior public services, public safety is at the forefront as a critical component to our residents' quality of life. This budget underscores the city's ongoing commitment to this important local responsibility. The Fire-Medical Department will assume complete ambulance service within the city, increasing from four to five full-time city ambulances and adding seven new firefighters and one medical billing specialist. In the Police Department, the budget includes one new police officer to be assigned to an interagency task force that will improve how crimes are investigated in the Criminal Investigations section. Additionally, new vehicles and body worn cameras for our patrol division to help the organization continue its emphasis on community based policing.



One of the keys to any community's quality of life is a vibrant and diversified economic base, with both a qualified workforce and quality jobs. As such, the recommended budget includes investments in a number of economic development initiatives and projects. Additionally, the budget includes some one-time funding to implement our tourism strategy and enhance marketing efforts to draw more visitors to Peoria and the west valley.



These efforts will be supplemented by several neighborhood-focused initiatives. Funding is provided to support the successful Neighborhood Grant program, which offers financial support to neighborhoods seeking to design and complete various projects within their neighborhood. A new cooperative agreement is planned in the West Valley to provide homeless outreach and system navigation to the homeless in the community. Lastly, the continuation of the park and retention basin refresh programs are proposed to address existing landscaping and aesthetics improvements within and around our neighborhoods.



The city's first transit circulator will soon begin operations, connecting neighborhoods to local services and regional activity centers. The budget includes funding for a transit master plan that will create a short- and long-term strategy for further enhancing mobility in and around the city. As always, a robust capital program for streets and traffic signals provides funding to continue developing and maintaining Peoria's roadway network.



Peoria has long boasted premier recreation programs and facilities, special events, and arts and cultural programs. The city has a long history of providing family-friendly and culturally diverse events. The FY 2020 budget includes funding to continue these popular events throughout the community. Additionally, the budget supports a number of one-time requests to repair and maintain key amenities at various parks and community facilities throughout the city.



As our city grows, an emphasis of smart growth is our assured water supply. This budget addresses increased water purchases and cost of delivery in providing safe and reliable water to our citizens. Additional equipment operators and an inspector for the solid waste services as well as a full-time street sweeper position will help support the demands of growth. In accordance with approved labor agreements and in line with our “employer of choice” goals, the recommended budget includes funding for modest wage increases for city employees in FY 2020.

CAPITAL IMPROVEMENT PROGRAM

Each year the staff reviews and updates the Capital Improvement Program (CIP). The CIP provides a schedule of planned improvements over the next 10 years and identifies the revenue sources that will pay for those improvements. As the community grows, new projects and amenities are needed to serve a growing population and maintain service levels. This has become more challenging as funding sources that were traditionally used to offset these costs are no longer available or have been significantly restricted. As we updated the Capital Program, we took a hard look at the community needs and re-prioritized projects, timing and funding to create a more balanced set of amenities that will serve our community and further council goals.

The recommended CIP includes major investments in, parks, roadways, public safety facilities, and water and sewer infrastructure. This includes funding for the construction of several major projects already underway, including the expansion of the Pyramid Peak Water Treatment Plant, the Happy Valley Road Widening between Lake Pleasant Parkway and the Agua Fria River, Paloma Community Park, and a new neighborhood park in the Meadows subdivision. Notable new projects to the CIP this year include bus stops for the new circulator route, a storage building for the Peoria Center for the Performing Arts, a planned replacement of the aging fleet building, a new operations building at the Jomax WRF, and expansion of reclaimed water infrastructure in northern Peoria.

Economic Development has become a significant category within the capital program. One major focus area of the city’s economic development efforts is the entertainment district surrounding the Peoria Sports Complex. The CIP includes financial participation in support of the Peoria Forward Plan with Arizona State University to create a future Innovation Center at P83. Other investments include a series of placemaking initiatives to enhance public spaces throughout the city and 83rd Avenue streetscaping in Old Town.

Equally as important is the responsibility to maintain existing assets. You will see various projects throughout the CIP related to facilities replacement and refurbishment. In addition, we continue to maintain more than 1,500 lane miles of roadway, 1,000 miles of sidewalk, and 122 signalized intersections through a combination of maintenance programs in the capital program.

CONCLUSION

In summary, the proposed budget totals \$670 million, which represents a 1.52 percent increase over the prior year. The budget for the general fund, the city's primary operating fund, is \$163.9 million - a 6.09 percent increase. The \$256.5 million capital budget for FY 2020 represents a 7.45 percent decrease over the FY 2019 plan, while the 10-year capital improvement program totals \$726.3 million, a 0.58 percent decrease from last year's program.

Overall, the financial outlook remains stable and sustainable. I believe this budget underscores a commitment by all city departments to maintain service levels and address community priorities, while preserving those things that make Peoria great.

I wish to thank the Mayor and City Council for their guidance and support throughout the development of this proposed budget. In addition, I wish to thank the Finance and Budget Department staff, our deputy city managers, department directors, and all of the employees of the city who have contributed to make the FY 2020 budget a reality.

Sincerely,

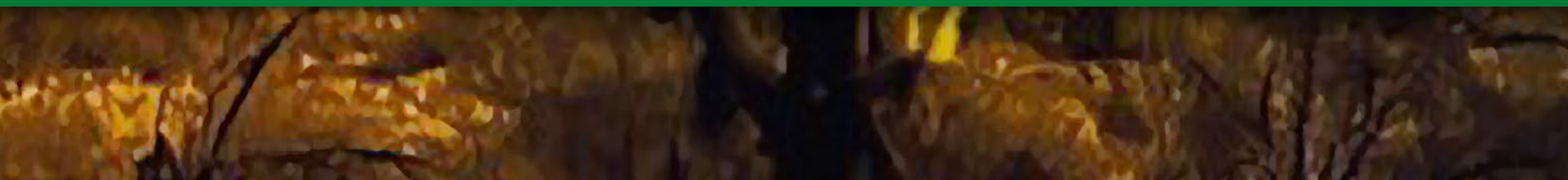


Jeff Tyne
City Manager





Long-Range Forecast



Financial Planning

The City has an important responsibility to its citizens to carefully account for public funds, to manage its finances wisely, and to plan for the adequate funding of services desired by the public. The City's financial goals are broad, fairly timeless statements of the financial position the City seeks to attain. The City's overall financial goals are:

- To deliver quality services in an affordable, efficient, and cost-effective basis, providing full value for each dollar.
- To maintain an adequate financial base to sustain a sufficient level of municipal services, thereby preserving the quality of life in the City of Peoria.
- To have the ability to withstand local and regional economic fluctuations, to adjust to changes in the service requirements of our community, and to respond to changes in Federal and State priorities and funding as they affect the City's residents.
- To maintain a high bond credit rating to ensure the City's access to the bond markets and to provide assurance to the City's taxpayers that the City government is well-managed and financially sound.

Achieving these goals not only helps the City to enhance its financial health, it also enhances the image and credibility of the City with the public, bond rating agencies, and investors. The City achieves these goals through its strict adherence to fiscal management policies.

Council-Adopted Financial Policies

The City's budget is closely aligned with the financial policies established by the Peoria City Council. The *Principles of Sound Financial Management* are intended to establish guidelines for the City's overall fiscal planning and management. The policies support the continued financial strength and stability of the City of Peoria as reflected in its financial goals.

Fund Balance Objectives

Fund balance is an important indicator of the City's financial position. Adequate fund balances are maintained to allow the City to continue providing services to the community in case of economic downturns and/or unexpected emergencies or requirements.

General Fund. The City of Peoria's unassigned General Fund balance will be maintained to provide

the City with sufficient working capital and a comfortable margin of safety to address emergencies, sudden loss of revenue, unforeseen needs, and economic downturns without borrowing. The unassigned fund balance is maintained in three different reserves:

- The City will maintain an "Emergency Reserve" of 10 percent of the average actual General Fund revenues for the preceding five fiscal years. The Emergency Reserve is for unexpected, large-scale events where damage in excess of \$250,000 is incurred and immediate, remedial action must be taken to protect the health and safety of residents. If used, funds must be approved by City Council and the City shall strive to restore this reserve the next fiscal year.

- The City will maintain an “Operating Reserve” with an upper goal of 15 percent of the average actual General Fund revenues for the preceding five fiscal years. The Operating Reserve is intended for unexpected events whose impact exceeds \$500,000, such as a failure of the State to remit revenues to the City, unexpected mandates, unexpected loss of State Shared revenues, continuance of critical City services due to unanticipated events, or to offset the unexpected loss of a significant funding source for the remainder of the fiscal year.

If used, funds must be approved by City Council and the City shall strive to restore this reserve within two fiscal years.

- The City will maintain a “Budget Stabilization Reserve” with an upper goal of an additional 10 percent of the average actual General Fund revenues for the preceding five fiscal years. The Budget Stabilization Reserve may be used to provide funding to deal with fluctuations in fiscal cycles and operating requirements that exceed \$500,000.

If used, funds must be approved by City Council and the City shall strive to restore this reserve within three fiscal years.

The funds in excess of the stated goals should not be used to support recurring operating expenditures. Instead, they may be used to supplement “pay as you go” capital outlay, fund one-time operating expenditures, or prepay existing debt.

Half-Cent Sales Tax. The Council has established a special one-half (½) cent sales tax designated primarily for debt service, reserves, and capital needs. These funds must be recorded and expended separately. The one-half (½) cent expenditures and reserves are prioritized as follows:

- First Priority - The debt service for Municipal Development Authority (MDA) bonds for which the payment source is one-half cent sales tax revenues including administrative, accounting and legal costs connected with the bond payment.
- Second Priority – Fund Balance.
 - ✓ Half-Cent Sales Tax debt service reserve should be at least \$1,000,000 for outstanding bonds being paid from the one-half cent sales tax.

- ✓ Half Cent Sales Tax reserve goal is 35 percent of the average actual revenues for preceding five fiscal years.

- Third Priority – Capital, economic development, and community promotions expenditures.
- Fourth Priority – Specific City operational expenditures may be identified by Council through the annual budget process to be funded through the one-half cent sales tax revenues.

Enterprise Funds. Government enterprises generate revenue to recover the cost of providing certain services, including water, wastewater, and solid waste. User charges are established to recover the cost of providing these services. Accounting systems must be established to separate these revenues and expenses. The City’s financial policies establish targets for the enterprise funds as follows:

- The debt service coverage ratio of 2.0 times the amount of the debt service payments, exclusive of expansion fee revenue.
- A minimum cash reserve fund balance for the water and wastewater operating funds equal to 25 percent of the actual operating expenditures for the current fiscal year.
- The City will maintain a “Rate Stabilization Fund” in water and wastewater equal to 5 percent of the average actual revenues for the preceding three fiscal years. The Rate Stabilization Fund may be used to moderate significant rate increases.
- The City will maintain a “Debt Stabilization Fund” in water and wastewater with an upper goal of 50 percent of the maximum annual debt service payments in the following five years. The Debt Stabilization Fund is intended to provide additional security to insure the City’s ability to meet debt service obligations.
- The City will maintain an “Asset Maintenance Fund” in water and wastewater with an upper goal of 2 percent of the enterprise fund infrastructure assets. The Asset Maintenance Fund may be used to provide funding for the repair and maintenance of critical infrastructure.
- A minimum cash reserve fund balance for the solid waste operating funds equal to 20 percent of the actual operating expenditures for the current year.

Streets Fund. The City's Streets Fund supports most activities related to transportation within the City. This includes all street maintenance, traffic signal operations, and street signing activities. Any transit-related operations, however, are supported through a separate Transit Fund. The primary source of revenue for the Streets Fund is collections from the State Highway User Revenue Fund. This includes revenue from the sale of gasoline, diesel fuels and other transportation-related fees. A 3/10 of one cent (0.3¢) sales tax specifically designated for transportation generates additional revenue for the fund.

Transit Fund. The City's Transit Fund supports all public transit services operated by the City of Peoria, including the citywide Dial-a-Ride bus system, fixed route bus service, travel reduction and clean air programs, and the new POGO circulator bus route that began in April 2019. The majority of the funding comes from City's Transportation Sales Tax Fund. In the past, most of funding for transit operations was derived from the state's allocation of Arizona Lottery proceeds, termed the Local Transportation Assistance Fund (LTAF), but this changed when the State of Arizona stopped the distribution of the LTAF funds in February 2010. The state did reinstate a portion of the LTAF funding that is generated solely from Powerball Lottery sales.

Fiscal Planning

The City of Peoria identifies and allocates resources among numerous and complex competing needs. The primary vehicle for this planning is the preparation, monitoring, and analysis of the City's budget. It is increasingly important to incorporate a long-term perspective and to monitor the performance of the programs competing to receive funding. The fiscal planning process includes the following:

Annual Budget. The City will establish a balanced annual operating budget. Current operating expenditures, including debt service, will be funded with current revenues. The budget will not postpone expenditures, use one-time (non-recurring) sources to fund ongoing (recurring) uses, or use external borrowing for operational requirements.

Long-Range Forecasting. The City will annually update a five-year long-range forecast, incorporating both projected revenues and expenditures for the City's major operating funds. The five-year revenue

forecast will only include revenues that are anticipated to be sustainable over the five-year period. Expenditure projections should include anticipated operating impacts of the adopted capital improvement program.

Insurance Reserves. Insurance reserves shall be maintained at a level which, together with any purchased insurance, will adequately indemnify the City's capital assets and its elected officials, officers and directors against loss. When cost effective, the City will further control its exposure to risk through the use of "hold harmless" agreements in City contracts, and by requiring contractors to carry liability insurance.

Replacement Funds. Provisions will be made in the annual operating budget for sufficient maintenance and replacement dollars to ensure that all capital acquisitions, computer hardware and software, and other equipment are properly maintained and replaced in accordance with approved capital and equipment replacement schedules.

Capital Improvements

The City Manager will submit a 10-year Capital Improvement Program for review by the City Council, pursuant to the timeline established in the budget preparation schedule. The program will be updated annually and include the cost of construction and operating expenditures. No capital improvement projects will be authorized or awarded until the funding sources have been established to finance the project.

When current revenues or resources are available for capital improvement projects, consideration will be given first to those capital assets with the shortest useful lives, and for assets whose nature make them comparatively more difficult to finance with bonds or lease financing.

Control Measures and Compliance

Management must ensure compliance with the legally adopted budget. In addition, purchases and expenditures must comply with legal requirements and policies and procedures set forth by the City.

- The City's annual financial statements and bond representations shall fully disclose all significant events, financial obligations, and other related issues as provided by the departments to the Chief Financial Officer.
- Accounting and budgeting functions will comply with standards and guidelines issued by the Governmental Accounting Standards Board, the National Council on Governmental Accounting, the American Institute of Certified Public Accountants, and the Government Finance Officers Association.
- The City shall conduct a review of its development impact fees on a regular basis. Periodically, the City will also recalculate the full costs of activities supported by user fees to identify the impact of inflation and other attendant costs and recommend adjustments where necessary.
- The City shall comply with all state and federal regulations concerning financial management and reporting.

Debt Management Policy

The Debt Management Policy provides for the preservation and eventual enhancement of the City's bond ratings, the maintenance of adequate debt service reserves, compliance with debt instrument covenants and provisions, and required disclosures to investors, underwriters, and rating agencies.

The City utilizes long-term debt to finance capital projects with long useful lives. Financing capital projects with debt provides for an "intergenerational equity," as the actual users of the capital asset pay for its cost over time.

Long-Term Debt

- The City will not use long-term debt to fund current operations or smaller projects that can be financed from current revenues or resources. The City will first attempt to utilize "pay-as-you-go" capital financing and/or the use of operating funds or impact fees where applicable.
- The issuance of variable rate debt by the City will be subject to the most careful review, and will be issued only in a prudent and fiscally responsible manner.
- The term of any bond or lease obligation issue will not exceed the useful life of the capital project/facility or equipment for which the borrowing is intended.

Short-Term Debt

The City does not intend to issue commercial paper or bond anticipation notes for periods longer than two years, or for the term of a project.

Long-Range Forecast

According to the Government Finance Officers Association, there are four critical principles that overlay a good budget process:

1. Establish broad goals to guide government decision making.
2. Develop approaches to achieve goals.
3. Develop a budget consistent with approaches to achieve goals.
4. Evaluate performance and make adjustments.

To properly apply these principles requires timely and accurate information regarding the expected conditions and events that can shape our community in the future.

The long-range financial forecast is developed annually at the start of the City's budget process. This forecast offers the City Council and management an extended outlook on the flow of expected revenues and expenditures, and helps to define the critical issues and priorities for the upcoming fiscal year.

Shifts in demographic and economic conditions, as well as changes in societal values, all impact how governments operate. This is especially notable in communities such as Peoria, where the City must continually assess its ability to support important programs and services well into the future. By evaluating important trends and economic conditions, the City is better able to gauge our ability to provide services over an extended period of time.

To assist with this evaluation, the City of Peoria Finance and Budget Department uses forecast models for each of its operating funds. The models attempt to balance planned or anticipated resources against the expected demands for service in the community. The long-range plan is designed to address a number of recurring issues, such as:

- How will Peoria meet the challenges of growth in the future?
- What is the impact of potential citizen initiatives and legislative actions affecting Arizona cities?
- How will the City respond to adverse economic or emergency conditions?

- How do we deal with cost increases that exceed the rate of inflation?

These and other questions are incorporated into models, which in turn project financial trends for a five-year planning period.

Based on this information, Council utilized the results of the long-range forecast to develop guidelines for the FY 2020 budget process. To be useful, a financial plan must establish a balance between expected service activities and the City's ability to support these activities. As a result, useful financial forecasts must include much more than simple exported statistical data. Great care must be given to assessing the long-term impacts of events and conditions.

Economic Outlook

The local economic outlook is based on several expert forecasting sources, including the Joint Legislative Budget Committee, Elliott Pollack, Jim Rounds, RL Brown, George Hammond, and economists at the Greater Phoenix Blue Chip Consensus. In addition, city staff closely monitors commercial and residential development activity in Peoria.

The city's revenue stream is inseparably connected to national and state economic conditions. The national economy continues to expand. Steady job growth has reduced the unemployment rate to the lowest level in 50 years, resulting in continued wage growth. As a result, consumer confidence remains high in spite of higher gas prices and trade tensions that have roiled the financial markets. The housing market has cooled after a long period in which home price increases outpaced wage growth, leading to fears that potential homebuyers are being priced out of the market. Arizona's economy remains strong, fueled by growth in jobs, income, and population that exceed national averages.

Although the performance of the national and state economies remains strong, concerns are building about a decelerating national economy that could lead to a recession in the near term. The current economic expansion is one of the longest in U.S. history, and many economists believe it will end in the next year or two.

The strong economy has resulted in continuing city sales tax growth during FY 2019. We expect sales tax revenues for FY 2019 to exceed FY 2018 actuals by 3.2 percent, with strong performance across a broad base of retail categories, restaurants and bars, and construction. For FY 2020, we are forecasting roughly a 2.8 percent growth in city sales tax revenues.

Property tax collections are driven by the local housing market. New residential construction in Peoria is growing, and commercial development has begun to show expansion and stability. Existing home valuations have continued to increase, and the City's primary assessed valuation in FY 2020 is estimated to increase 8 percent over the previous year's valuation. This marks the sixth consecutive year of modest increases following the low collection point in FY 2014. Future valuations should continue to increase, resulting in higher tax collections in subsequent years.

Financial Projection

Among the primary assumptions utilized in the forecast are economic growth rates, retail sales activity, state-shared revenues, census population, and residential development activity.

The long-range financial forecast for FY 2020 includes a narrative discussion on the long-range models for each of the operating funds. Specifically, the Management and Budget staff undertook extensive reviews of the following funds:

General Fund. The General Fund supports most general government activities, including public safety, development services, parks, recreation and general government functions. The fund is supported by various revenue sources, including sales and property taxes, user fees and state-shared funding.

Streets Fund. The Streets Fund provides for much of the City's street and traffic operations. The fund is largely supported by the State's Highway User Revenues (fuel taxes) as well as the City's 3/10 of one cent transportation sales tax.

Transit Fund. The City's Dial-a-Ride and fixed route transit systems are all funded out of the Transit Fund. This fund is supported by Transit related revenues, the City's 3/10 of one cent transportation sales tax, and a distribution from the State of Arizona's Local Transportation Assistance Fund II (LTAFII), which are proceeds from Powerball Lottery sales.

Water Fund. The City's water operations act as a separate enterprise, relying solely on water rates to support their activities.

Wastewater Fund. The City's sewer collection and disposal operations also act as an enterprise, supported by wastewater rates.

Solid Waste Funds. The City's residential and commercial solid waste functions provide for the collection and disposal of refuse within the City of Peoria. The funds rely on user fees to pay for its operations.

Sports Complex Fund. The Sports Complex fund includes monies to support the maintenance, operation, and debt requirements related to the Peoria Sports Complex. The City's share of all ticket, rental, and concession revenue collected from the complex are deposited in this fund. The City's Half Cent Sales Tax Fund provides additional financial support.

Operational Impacts of Capital Plan

The Capital Improvement Program has direct and sometimes significant impacts on Peoria's operating budget. Upon their completion, most capital projects require ongoing costs for operation and maintenance. New buildings require electricity, water and sewer service, and maintenance and repair. New roads require regular sweeping as well as periodic crack filling and sealing, patching, milling, minor resurfacing, and replacement of stripes and markings. New parks and landscaped rights of way (such as medians and streets shoulders) require irrigation, fertilizing, mowing, and trimming. Some projects, such as a recreation center, require additional employees.

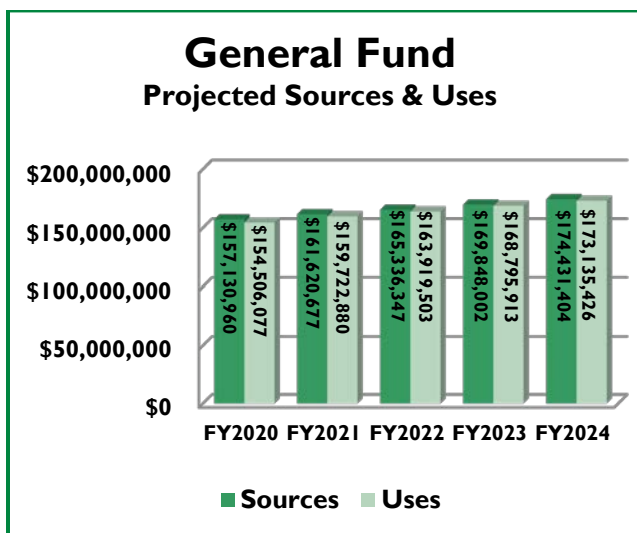
Departments submitting capital projects estimate the operations and maintenance costs of each project based on cost guidelines that are updated each year. The departments also consider any additional revenues or savings the city can reasonably expect to recognize upon completion of the project. For example, membership fees from a new recreation center help to offset the increased operating costs. The net operating costs are included not only in the project request, but also in the long-range forecasts of the respective funds, to ensure that we properly account for operating budget impacts of all capital projects.

Operating budget impact is a key criterion in deciding which projects to fund and when. If the city cannot

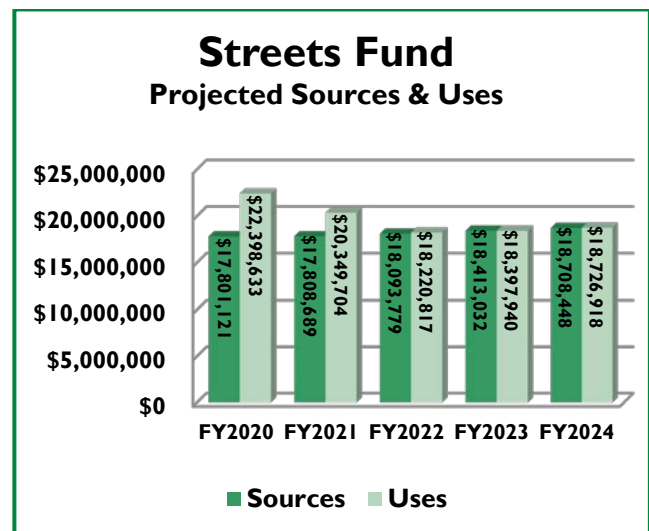
afford the additional operations and maintenance costs of a project, the project will not be funded until those costs can be absorbed by the operating budget, regardless of the relative merits of the project. Departments must submit a supplemental request to obtain the additional budget needed to operate and maintain capital projects. Supplemental requests for CIP operation and maintenance costs must compete with other requests for funding.

Forecasts of Major Operating Funds

General Fund. The City thoroughly examines ongoing General Fund requirements and revenue streams over multiple years to ensure current service levels can be sustained. This should enable the City to maintain a strong unreserved fund balance, while further continuing the practice to fund a number of capital projects on a “pay-as-you-go” basis. The growth in planned revenues is expected to meet the growth in expenditures over the five years of the forecast, which represents a structurally balanced fund. As ongoing funding becomes available, the City will follow a long-term strategy to determine how best to apply the new sources.

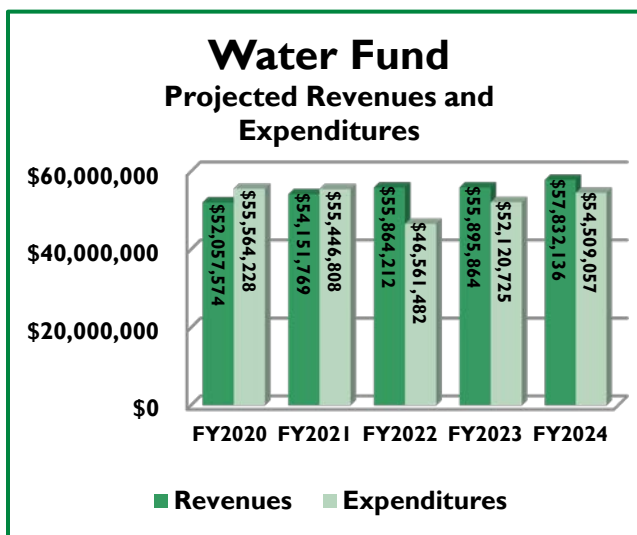


Streets Fund. The City’s Streets Fund consists of proceeds from various sources, with HURF as its primary revenue source. Arizona’s Highway User Revenue Fund (HURF) is comprised of revenues including gasoline tax and motor vehicle license taxes and registration fees. These funds are collected and distributed to the State Highway Fund and to local governments. Additionally, contributions from the city’s 3/10 of one cent (0.3¢) transportation sales tax help to stabilize this fund. It is not uncommon to see uses exceeding sources in one or more years of the forecast. This is because of “pay-as-you-go” capital projects funded by available fund balance. Ongoing uses are within ongoing sources, and this fund will remain financially independent throughout the planning period.



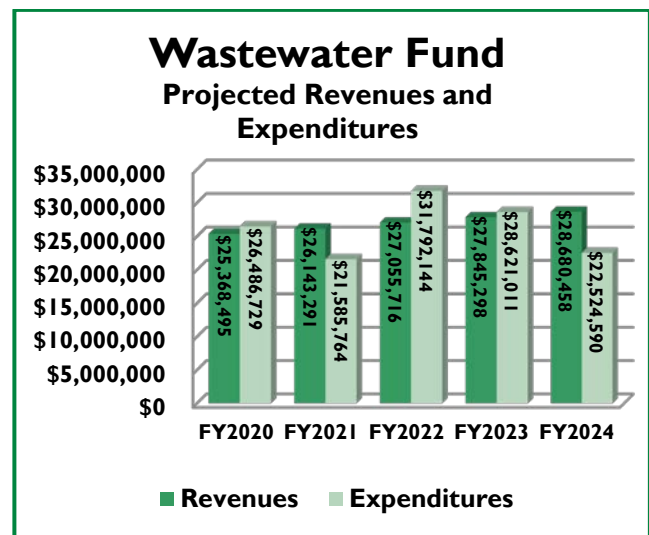
Water Fund. The City of Peoria provides water service to approximately 58,200 accounts within the city limits. All costs for water service are accounted for in the City's Water Fund. The fund is responsible for capital facility needs, debt service payments, and operating costs for water service-related activities.

After a review of the water rate structure and system, City Council adopted a two-year rate increase for FY 2020 and FY 2021. The adjustments will ensure that the city will continue to meet financial policies for operating reserves and debt service coverage. The forecast includes necessary rate increases over the multi-year rate plan to meet the future operational and capital needs of the system. With these assumptions, the forecast indicates the Water Fund will be financially self-sustaining into the future.



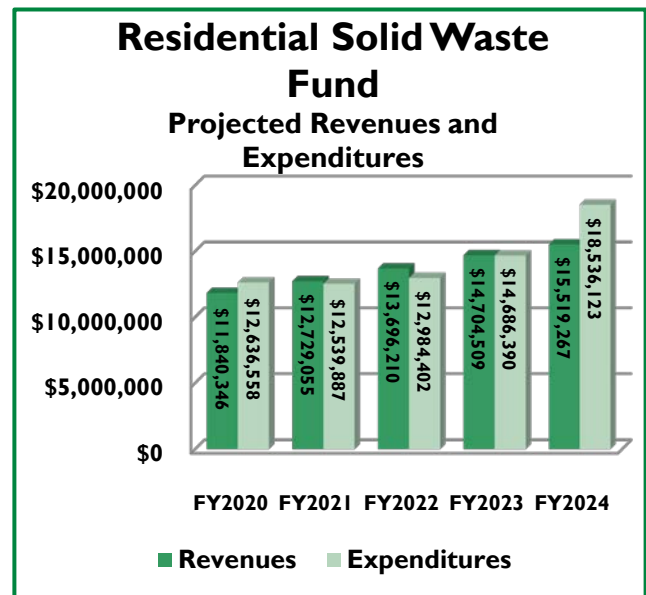
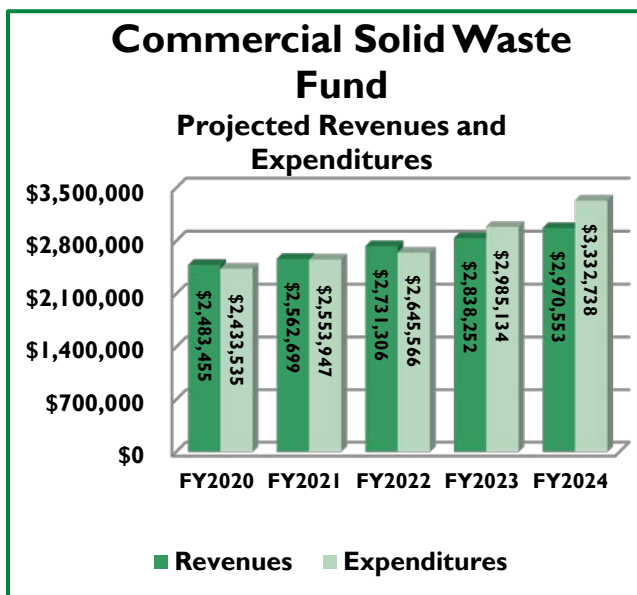
Wastewater Fund. The city provides wastewater services to approximately 60,000 accounts. Costs for these activities are accounted for in the Wastewater Fund. The fund is responsible for supporting the operating costs, capital needs, and debt service requirements for wastewater-related facilities. The fund relies on wastewater service charges to support its activities.

After a review of the water rate structure and system, City Council adopted a two-year rate increase for FY 2020 and FY 2021. The adjustments will ensure that the city will continue to meet financial policies for operating reserves and debt service coverage. The forecast includes necessary rate increases over the next two years to meet the future operational and capital needs of the system. With these assumptions, the forecast indicates that the Wastewater Fund will be financially self-sustaining into the future.

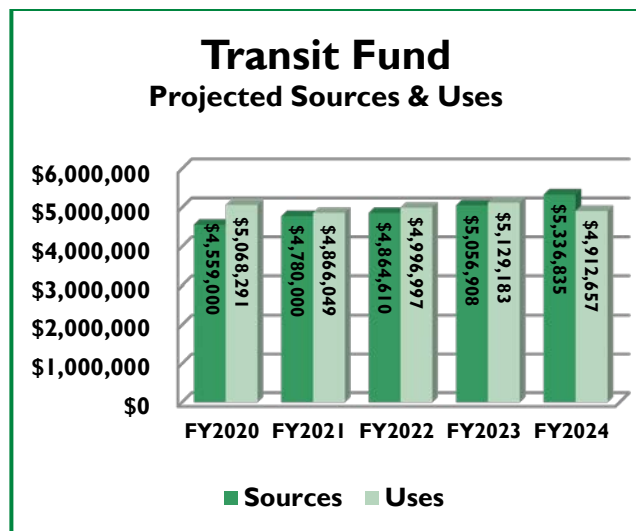


Commercial Solid Waste Fund. The commercial solid waste operation offers both container and roll-off service to Peoria businesses and multi-family developments. Businesses have the option of selecting between the city and private companies for their solid waste services. It is essential for the operation to maintain competitive pricing while also generating sufficient revenues to meet the city's financial policies. The FY 2020 budget includes a four percent increase in rates. Future increases are planned through the remainder of the forecast period to ensure that the Commercial Solid Waste Fund will be financially self-sustaining into the future.

Residential Solid Waste Fund. The residential solid waste operation provides trash collection, recycling, and loose trash pickup for approximately 58,200 residential accounts. The city's residential solid waste operation is the sole provider of service for Peoria residents. The FY 2020 budget includes a six percent increase in rates. Future increases are planned through the remainder of the forecast period to ensure that the Residential Solid Waste Fund will be financially self-sustaining into the future.



Transit Fund. The transit operation provides a citywide Dial-A-Ride demand response bus system, a fixed route bus service along 83rd Avenue between Camelback Road and just north of Bell Road, a City Travel Reduction Program, and a Clean Air Campaign. In April 2019 the city began offering a circulator route service in the northern part of the city operated by Valley Metro. This new circulator route is funded through the City's 3/10 of one cent transportation sales tax. In February 2010, the State of Arizona elected to stop the distribution of LTAF funds, which was approximately \$855,000 per year to the City. In 2013, the State of Arizona began distributing LTAFII funds from Powerball Lottery sales, which is an estimated \$400,000 per year. The City has had to subsidize the remaining balance with Transportation Sales Tax revenues, and will need to carefully consider operational decisions and/or continue the support from other sources to make this fund sustainable over the long term.





Budget Summary

Budget Summary

Throughout the year, the City Council was provided updated information on the city's financial condition, including an assessment of the current economic conditions and discussions on various programs, services, and activities within departments. The City Council's policy goals and livability initiatives set the direction for the organization and act as a touchstone for making financial and operational decisions.

As in prior years, departments utilized a more long-term approach to their operations and budget requests. Each department updated its cost of service analysis, which outlines how they intend to meet service expectations within the available resources in FY 2020.

In January, the executive management team met with department directors to review their proposed service

plans. Discussion focused on how departments proposed to maintain core service activities, create operational efficiencies and continue to provide excellent customer service for our citizens.

Since that time, the executive team and staff have developed a recommended budget for consideration by the City Council. As stated in the city's *Principles of Sound Financial Management*, a "balanced budget" is defined as having ongoing revenues to meet the ongoing expenditures of the city. In general, the balanced budget will not use one-time (non-recurring) sources to fund continuing (recurring) uses, postpone expenditures, or use external borrowing for operational requirements. To respond to short-term business cycle needs without committing ongoing resources, a few positions continue to be funded with one-time resources.

FY 2020 BUDGET CALENDAR

<u>Activity</u>	<u>Date</u>
Council Workshop – Financial Update	November 16, 2018
Department Budget Review Sessions	January, 2019
City Manager's Recommended Budget	March 28, 2019
Adopt Tentative Budget	May 7, 2019
Hold Public Hearing on Budget and Property Tax Levy	May 21, 2019
Adopt Final Budget	May 21, 2019
Adopt Property Tax Levy	June 4, 2019

Budget Objectives

For FY 2020, a “program and performance-based budgeting” method was utilized throughout the organization. Departments developed strategic operating objectives focused on addressing Council’s policy goals without increasing expenditures. Budgets were developed with a focus on providing “core” services to our residents and identifying the true cost of providing those services.

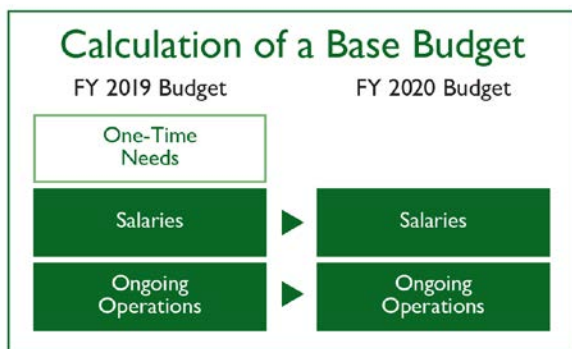
A key component to performance-based budgeting is tying department performance data to long-term Council and organizational goals. With this in mind, departments developed operating objectives that identified key goals, and performance targets that tied their budget requests to desired outcomes.

In some cases, the allotted base budget is not sufficient to support existing department operations. In the case where additional funding is desired, departments may submit a “supplemental” request for additional resources. Conversely, in acknowledgment of decreased revenue streams, reductions to budgets may need to be considered. In these cases, departments may submit a “supplemental” request to reduce the budget. All supplemental requests are closely reviewed and must compete for limited funding if applicable. The approved requests are then incorporated into the department base budget.

The city has attempted to create incentives for department staff to save funds for future needs within the agency. As a result, departments not expending their budget appropriation during the year may request a carryover. This allows for any savings achieved through efficiencies this year to be utilized for one-time uses in the next year. Department managers justify carryover requests by proposing uses of funds that are directly related to the needs of the City Council and community. The appropriation for these funds may be used as a one-time source in the upcoming fiscal year’s budget.

Budget Review

Once departments submitted their base, supplemental, and carryover budget requests, budget staff undertook extensive reviews of various cost factors, as well as individual account activity. Throughout this time, staff has closely analyzed and resolved outstanding issues during a series of evaluation sessions with the departments. From there, the executive management team conducted reviews through the month of February 2019. These processes ensure that the initial base budget with appropriate reduction or supplemental packages meets city needs and priorities. The city manager’s recommended balanced budget, delivered with an overview of the city’s financial condition, is then presented to the City Council. Upon Council’s revisions to the city manager’s recommended budget, the budget staff will then finalize the proposed tentative budget.



Budget Adoption

Consistent with Title 42, Chapter 17, Article 3, Arizona Revised Statutes, the proposed budget was presented to the City Council for tentative adoption on May 7, 2019, after the initial study sessions. The adoption of the tentative budget sets the maximum appropriation for the fiscal year. The budget is then transmitted to the general public in the form of a newspaper insert and public hearing notices. After completing public hearings, the Council adopts a final budget and tax levy pursuant to the City Charter and Arizona Revised Statutes. As shown in the calendar on a previous page, the FY 2020 final budget was adopted on May 21, 2019, and the property tax levy was adopted on June 4, 2019.

State Law

All funds within the city have been set up with expenditure appropriation in the budget. Section 42-17101, Arizona Revised Statutes, requires the adoption of a tentative budget on or before the third Monday in July. The tentative budget sets the maximum spending appropriation for the city. Once this amount is set, the city cannot spend over that amount for the fiscal year.

Article IX, Section 20 of the Arizona Constitution imposes an expenditure limitation for the annual budget appropriation in municipal governments. The limitation requirements also appear in section 41-563, Arizona Revised Statutes. Should the state-imposed limit not allow for sufficient funds to meet the city's needs, the budget law provides four options to potentially solve this problem:

1. A local home rule (alternative expenditure limitation)
2. A permanent base adjustment
3. One-time override
4. A capital projects accumulation fund

The voters of the City of Peoria adopted the Home Rule Option in 1989, 1993, 1997, 2001, and most recently in 2003. In the March 2003 general election, voters approved a permanent base adjustment, which allowed the city to continue appropriating funds beyond the state limit until a new base adjustment is necessary.

The approval of a permanent adjustment eliminated the need for voter approval every four years, and budget staff does not envision another base adjustment within the current 10-year forecast.

The maximum legal expenditure limit is \$943,442,911 in Fiscal Year 2020. This compares to the total appropriation of \$670,000,000 in the proposed budget. In addition, the city estimates that \$258,891,798 would be qualified for exclusions from the expenditure limitation. The budget includes funding for current needs and carryover allowances for the upcoming year.

Budget Amendment Policy

During the fiscal year, the budget is monitored continually by both the Management and Budget Division and individual departments. The city may not exceed the total expenditure appropriation originally authorized by the City Council. However, the Council may amend the approved budget during the fiscal year. This may require a corresponding change in another fund to assure compliance with the total legal expenditure limitation.

Current city policy requires Council approval for transfer of expenditure authority between funds and all transfers of expenditure authority over \$50,000. In addition, expenditures to be supported from reserves or contingency accounts also require City Council approval. The city manager may authorize transfers within a fund up to \$50,000.

Budget Basis

The city maintains its financial records in accordance with Generally Accepted Accounting Principles (GAAP) for governmental entities. The basic financial statements include government-wide financial statements as well as fund financial statements. The government-wide financial statements are prepared on a full accrual accounting basis and show governmental activities, business-type activities and a total for the government (excluding fiduciary activities). Governmental fund statements are prepared on a modified accrual basis of accounting. Proprietary fund statements are prepared on the full accrual basis.

Under the modified accrual basis of accounting, revenues are recognized when they are “measurable and available”. “Measurable” means the amount can be determined and “available” means collectible within the current period or soon thereafter to pay liabilities of the current period. Expenditures are recorded when the related liability is incurred, except for unmatured interest on general long-term debt, which is recognized when due, and certain compensated absences, claims and judgments which are recognized when the obligations are expected to be liquidated with the expendable available financial resources.

For enterprise fund types, including the water, wastewater, solid waste, and Sports Complex funds, financial records are maintained on an accrual basis of accounting. For budgetary purposes, the city does not recognize non-cash accounting entries, such as depreciation expense, in the enterprise funds. Governmental fund types include the general fund, special revenue funds, capital project funds, debt service funds, and trust and agency funds.

The city has attempted to minimize the differences between GAAP (modified accrual) reporting and budget (cash) basis reporting. Variances that have not been eliminated include: (1) non-cash entries such as depreciation and accrued employee compensated absences that are recognized for GAAP but not for budget, and (2) the 45-day encumbrance recognition for budget that is not GAAP. The Comprehensive Annual

Financial Report (CAFR) is prepared after the close of each fiscal year and reflects how well the city has met its budget plan after the aforementioned differences are recognized.

Performance Management

The City of Peoria is focused on continually improving operational performance. The organization is accountable to its residents by demonstrating progress toward the achievement of goals, objectives and performance measures within every service delivery area. The city has employed a number of performance management practices to make informed decisions on operational needs and resource allocation.

A strategic approach was utilized during the FY 2020 budget process. The departments addressed their operational needs through a review and update of their operating plans. Departments identified and reaffirmed their core services, key operational goals, and objectives and performance indicators. They also analyzed the costs of the various services they provide. Multi-year performance measurement data was used to make financial decisions that ensured that the recommended FY 2020 budget addressed the business needs of the city while focusing on quality and effective service delivery to the citizens.

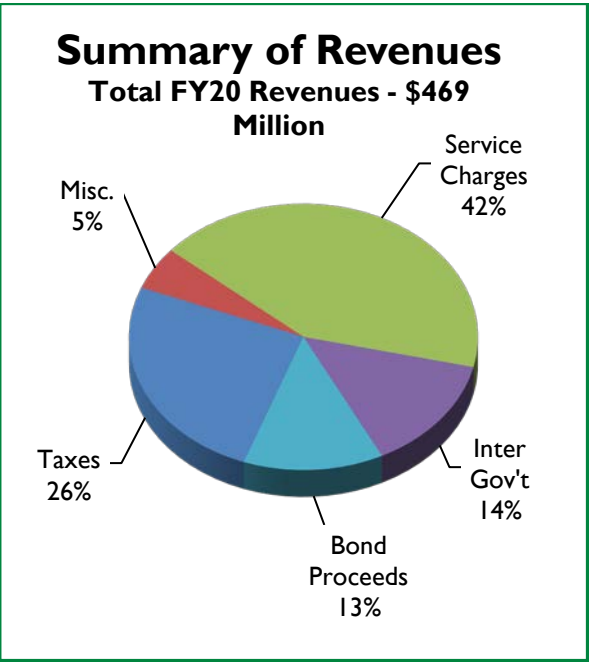
Budget Summary

The City of Peoria’s FY 2020 proposed budget appropriation totals \$670 million. The operating budget totals an estimated \$312 million, an increase of almost 6 percent from the prior year. The tables on this page and the following page provide a summary of the sources and uses of funds.

Revenues

The FY 2020 estimated revenues total \$469 million. Projected revenues are realized from a variety of sources, including tax collections, state-shared revenues, user fees, and utility billings.

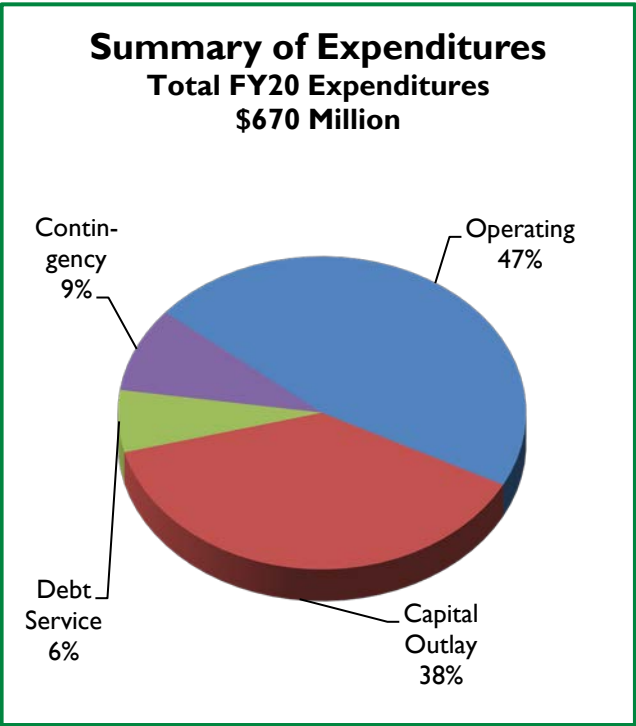
In FY 2020, the city estimates revenue from service charges at \$199 million (42 percent), taxes at \$119 million (26 percent), inter-governmental revenues at \$65 million (14 percent), and bond proceeds at \$61 million (13 percent). The remaining categories represent \$25 million (5 percent).



Expenditures

The \$670 million proposed budget is comprised of four major segments. The operating budget totals \$312 million (47 percent) and debt service is \$43 million (6 percent). Approximately \$59 million (9 percent) is set aside for contingency accounts. Capital improvements total \$256 million, which is 38 percent of the total FY 2020 budget.

Mostly due to the scheduled use of one-time monies in the capital improvement program, expenditures exceed revenues in FY 2020. The other factor in expenditures exceeding revenues is the contingency, which is a reserve that rolls over each year.



TOTAL REVENUES BY TYPE

(In Millions)

<u>Description</u>	<u>FY16</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>	<u>FY20</u>	<u>% Change</u>
Fines, Licenses, Permits & Rents	\$7.5	\$8.0	\$8.5	\$8.1	\$9.6	19%
Bond Proceeds	\$60.5	\$19.3	\$65.7	\$100.4	\$60.8	-39%
Charges for Services	\$153.5	\$165.1	\$174.7	\$187.2	\$198.7	6%
Intergovernmental Revenue	\$55.3	\$58.8	\$62.7	\$61.6	\$65.3	6%
Taxes	\$94.3	\$102.4	\$108.9	\$116.5	\$119.4	2%
Miscellaneous Revenue	\$6.4	\$10.9	\$10.2	\$19.9	\$10.6	-47%
Interest Income	\$1.1	\$1.3	\$1.8	\$2.6	\$4.3	65%
Total Revenues	\$378.6	\$365.9	\$432.5	\$496.3	\$468.7	-6%

TOTAL BUDGETED USES

(In Millions)

<u>Description</u>	<u>FY16</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>	<u>FY20</u>	<u>% Change</u>
Operations	\$256.4	\$269.1	\$277.3	\$294.4	\$311.7	6%
Capital	\$169.3	\$128.7	\$212.2	\$277.1	\$256.4	-7%
Debt Service	\$39.4	\$43.7	\$45.9	\$41.5	\$42.9	4%
Contingencies	\$45.9	\$55.5	\$54.6	\$47.0	\$59.0	25%
Total Revenues	\$511.0	\$497.0	\$590.0	\$660.0	\$670.0	2%

Financial Reserves

Peoria's financial plan continues to emphasize the need for strong financial reserves. The collective ending balance for all funds is projected at \$182 million, not including contingency appropriation.

There are many factors to consider when preparing a financial plan. Some of these factors include the fluctuation of revenues due to changes in the economic environment, the changes in population, and the changes in the political environment. The City plans to maintain strong financial reserves in order to continue the

level of services being provided to Peoria residents and businesses.

The following chart outlines the financial plan for FY 2020. The total sources are estimated at \$469 million and total uses are estimated at \$670 million. The city is positioned to sustain fund balances at or near stated reserve requirements.

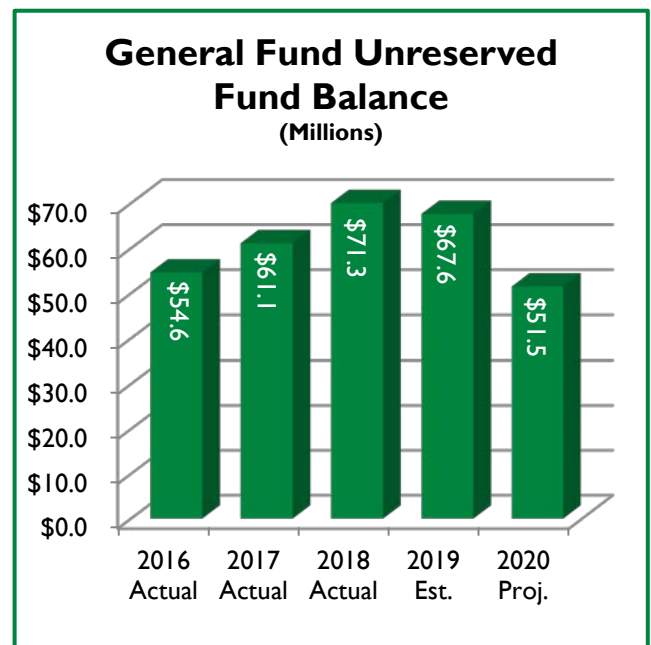
FINANCIAL PLAN SUMMARY

(In millions)

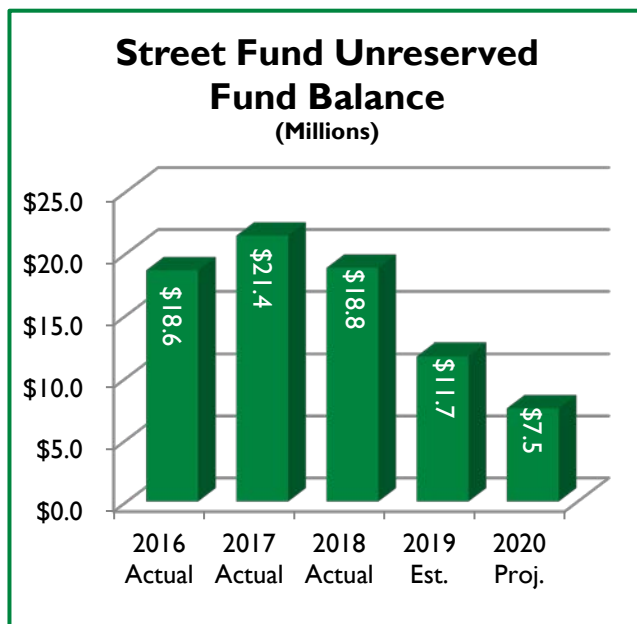
<u>Fund Categories</u>	<u>Estimated Balance 7/1/2019</u>	<u>Total Sources</u>	<u>Total Uses</u>	<u>Estimated Balance 6/30/2020</u>
General	\$97.8	\$182.5	\$242.1	\$38.2
Special Revenue	\$74.8	\$55.7	\$95.6	\$34.9
Enterprise	\$104.9	\$173.4	\$215.7	\$62.6
Internal Service	\$27.8	\$55.7	\$61.0	\$22.5
Capital Project	\$53.5	\$7.8	\$58.9	\$2.4
Debt Service	\$24.6	\$26.0	\$29.0	\$21.6
Total All Funds	\$383.4	\$501.1	\$702.3	\$182.2

Fund Balance Analysis

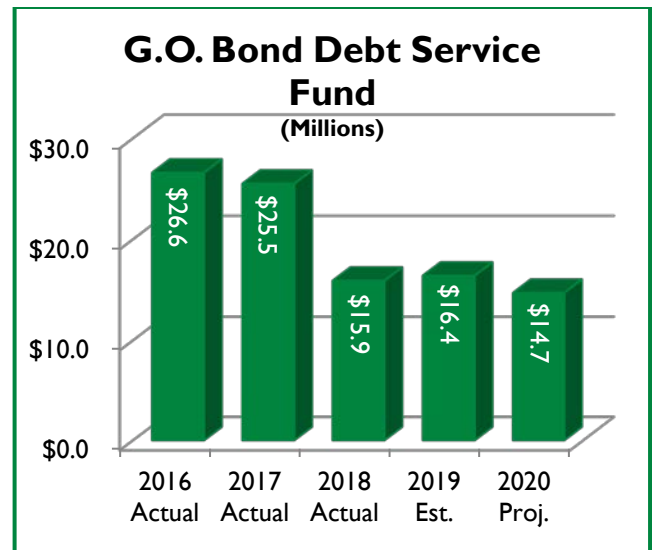
In the general fund, the fund balance reflects the city's strong growth cycle over the past few years. The reserve goal is equal to 35 percent of the average actual general fund revenues for the preceding five fiscal years. The reason for the declining fund balance is the city utilizes additional funds above the reserve requirement to pay for one-time projects in the following fiscal year.



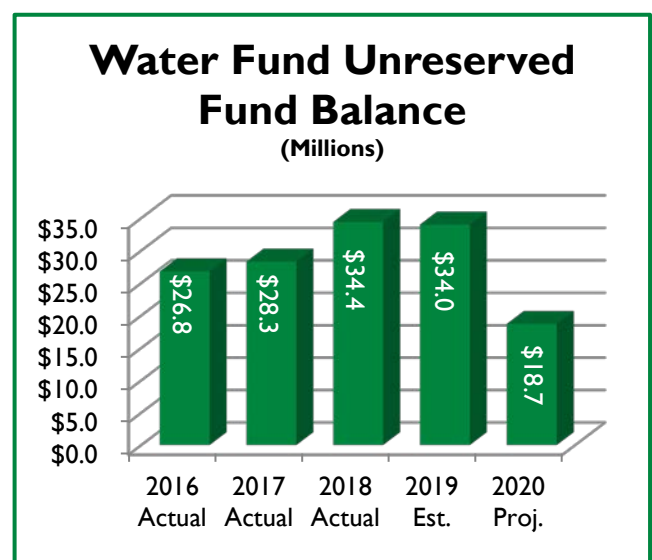
Street Fund Unreserved Fund Balance. The Streets Fund is supported by two major revenue sources—Highway User Fund distributions from the State of Arizona and a portion of the city’s sales tax on utilities. The fund pays for ongoing operations such as street maintenance, street sweeping, signs, striping, and traffic signal maintenance, as well as one-time capital projects. The city has been using available balances in this fund over the last few years to invest in major street rehabilitation efforts and a conversion of street lights to LED bulbs, which has reduced the fund balance. Even so, ongoing revenues continue to be sufficient to cover ongoing expenditures as well as some one-time projects each year.



G.O. Bond Debt Service Fund. In 2017, the Governor signed HB 2111 (Laws 2017, Chapter 212), which amended section 35-458, Arizona Revised Statutes. Consistent with the new legislation, the cash reserves for the G.O. Bond Debt Service Fund have been reduced to less than 10 percent of the annual payments of principal and interest. The 10-year Capital Improvement Plan programs the use of any excess reserve.



Water Fund Unreserved Fund Balance. The targeted debt coverage ratio for the water fund is two times the debt service payments and the working capital goal is 25 percent of the operating expenditures for the current fiscal year. The reason for the declining fund balance is the city utilizes additional funds above the reserve requirement to pay for one-time projects in the following fiscal year.

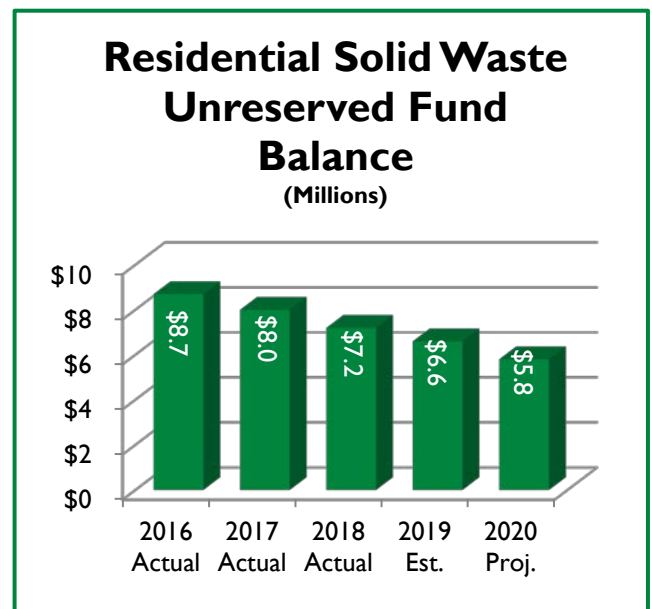
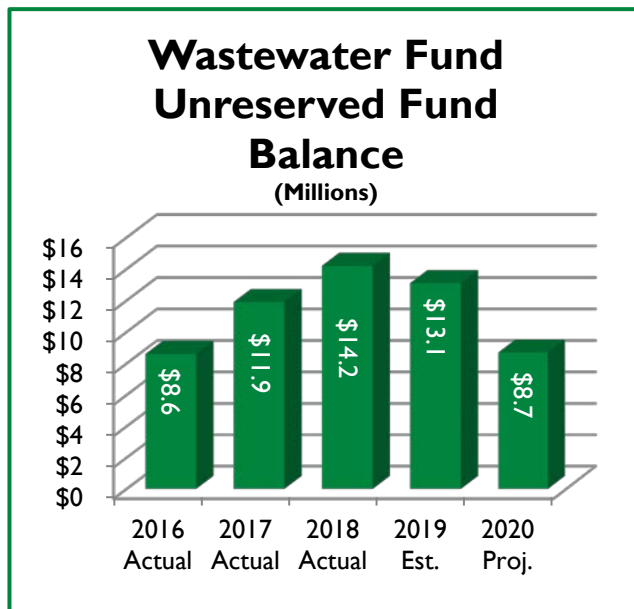


Wastewater Fund Unreserved Fund Balance.

The targeted debt coverage ratio for the wastewater fund is two times the debt service payments and the working capital goal is 25 percent of the operating expenditures for the current fiscal year. The reason for the declining fund balance is the city utilizes additional funds above the reserve requirement to pay for one-time projects in the following fiscal year.

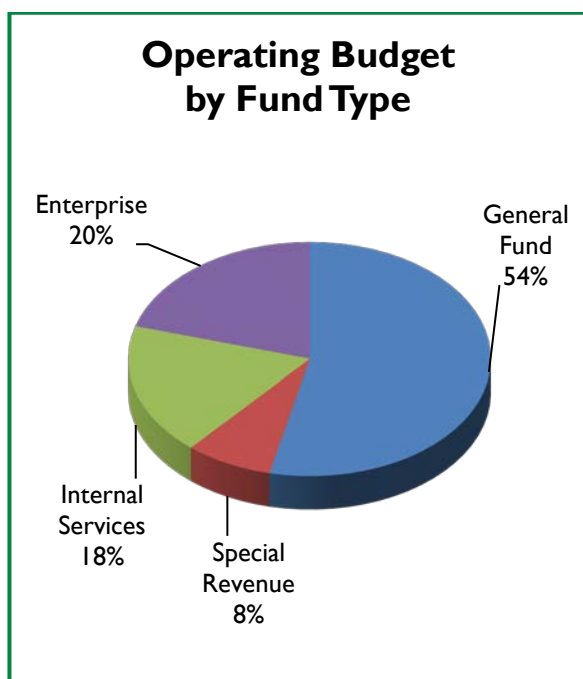
Residential Solid Waste Fund Unreserved Fund Balance.

The residential solid waste fund has continued to stabilize after some significant operation requirements which caused this fund balance to decrease over the past few years. The targeted goal for working capital is 20 percent of actual operating expenditures in the current fiscal year.



Operating Budget

The FY 2020 operating budget of \$312 million represents an increase of \$17 million, or almost 6 percent, over last year's operating budget. Based on the city's projected revenue estimates, the FY 2020 operating budget can be balanced without any increase to city taxes.



The general fund makes up 54 percent of the total operating budget and is the largest component of the city's organization. Other fund categories include enterprise funds (20 percent), internal service funds (18 percent), and special revenue funds (8 percent).

As stated in the City Manager's Budget Message, the FY 2020 budget reflects our commitment to maintain the quality standards our residents have come to expect, while preserving our organization's long-term financial viability. This balanced and strategic approach results in a spending plan that adapts to the changing needs of our community, without compromising our financial future.

Staffing Summary

Every year, City of Peoria departments assess their organizational units to ensure we meet the needs of the community while continuing to provide efficient service. By seeking efficiencies, identifying cost savings, and evaluating departments' base budgets, staff continues to respond to the limitations on city resources. As the economy expands and demand for services increases, additional new positions are necessary to meet the needs of a growing city. The recommended budget also includes modest increases in wages and benefits to help attract and retain a quality work force.

In total, the FY 2020 budget proposes 28 more FTEs than FY 2019, as shown in the table below.

Department	FTEs
Fire-Medical	8.00
Parks, Rec and Community Facilities	8.00
Public Works	3.75
Water Services	3.00
Police	1.00
Human Resources	1.00
Information Technology	1.00
Office of Communications	1.00
Neighborhood & Human Services	1.00
Development and Engineering	.25

With the eight new positions in the Fire-Medical Department, the city will add a fifth ambulance, completing the transition from private to public ambulance service in Peoria. The much-anticipated opening of Paloma Community Park will require the eight new positions allocated to the Parks, Recreation and Community Facilities Department.

Total staffing authorization for benefitted positions is proposed at 1,277.95 FTEs. A summary and detail of the city's full-time benefitted positions can be found within each department section.

Department Summary

The Economic Development Services Department continues to work to achieve the goals of the Council-adopted Economic Development Implementation Strategy (EDIS II). The FY 2020 budget allocates one-time funding to support this effort, including advertising and marketing, community promotions and events, economic impact studies, and small business assistance. The budget also provides funding for land development consulting services to be used by the Office of Real Estate Development.

The Development and Engineering Department reviews and permits all construction activity in Peoria. To help manage its workload while maintaining the expected level of service during the current building boom, the department employs several contract employees—a practice that has been requested to continue in FY 2020. The budget includes funding to modify the permit counter for the benefit of both customers and employees. The department's position count is increasing by .25 FTE to bring a civil engineer position to full time, which will help meet expectations for capital project delivery.

As mentioned in the Staffing Summary, the proposed budget includes eight new positions for the Fire-Medical Department in order to add the fifth full-time ambulance. The positions include seven firefighters and a medical billing specialist. Besides new staff, the recommended Fire-Medical budget funds a contract administrative assistant, replacement of the rescue boat at Lake Pleasant, replacement of the department's records management system and new medical supply dispensing machines.

The Police Department continues to receive the resources needed to serve and protect Peoria's residents and businesses. In addition to an additional police officer, the FY 2020 budget includes funding for six new patrol vehicles, ensuring the department has sufficient vehicles to patrol the city, even when one or more vehicles are down for whatever reason. The proposed budget also funds contract communications support and legal advisory services, police officer overhire, a replacement K9 and vehicle, a new police communications console, and body worn

cameras for police services officers, among a number of other items.

Proposition 206 continues to impact city departments, particularly the Parks, Recreation and Community Facilities Department. The minimum wage will rise from \$11 to \$12 on January 1, 2020. Accordingly, the FY 2020 budget continues to provide additional funding to address the minimum wage and benefit increase for part-time staff and contracted services.

The FY 2020 budget also provides the funding needed to operate the new Paloma Community Park and the Meadows Neighborhood Park when they are complete. Other recommended additions to this department's budget include mitigation of mine pits on Sunrise Mountain, replacement of the city's central irrigation operating system, library materials purchase, and operating costs associated with recently completed capital projects.

Neighborhood & Human Services is entering its second year as a department, and its proposed budget is intended to continue to deliver quality special events and popular programs such as AM/PM and Adult Day services. The budget includes funding for a new AM/PM site at a charter school. With the soon-to-be complete Resource Center, the budget also adds the necessary operational costs for that facility. Also included are funds for homeless outreach and overnight shelter, property abatement, a new management assistant position, public art installation and arts programming, and general operational costs.

The Public Works budget includes 3.75 new FTEs in the solid waste area, including a solid waste inspector, two new equipment operators, and the conversion of three part-time equipment operators to full time. A proposed increase in the stormwater surcharge is recommended to fund an enhanced level of maintenance for retention basins. Also included are the full operating costs for the new circulator route, as well as funding for a transit master plan.

The proposed budget for Water Services includes three new full-time positions – an additional mechanic to serve the plants, a utility system

operator to focus on exercising water valves per industry standards, and a utility plant operator for the Beardsley Water Reclamation Facility. The other additions to the department's budget are primarily related to operating cost increases in such areas as CAP water deliveries, chemicals, electricity, landfill tipping fees, landscaping, and specialized parts.

Other notable additions to the budget in FY 2020 include an e-procurement system, a citywide online payments solution, a new time administrator position, an additional customer service representative for the I.T. Help Desk, a

graphics/marketing support position, and Census 2020 outreach and promotion.

Operating Budget Change

For FY 2020, the city's operating budget is \$312 million, representing a six percent increase from the operating budget of \$294 million of the prior year. The operating budget contains \$16.0 million in one-time expenditures. This includes \$10.0 million in new one-time requests, \$4.0 million for replacement of existing vehicles, and \$2.0 million in carryovers from the FY 2019 budget.



Operating Budget History

GENERAL FUND	<u>FY 2016</u>	<u>FY 2017</u>	<u>FY 2018</u>	<u>FY 2019</u>	<u>FY 2020</u>
Mayor & Council	\$663,050	\$686,642	\$734,412	\$797,530	\$813,602
City Leadership & Management	\$2,654,357	\$3,181,726	\$3,395,012	\$3,892,099	\$3,915,921
Office of Communications	\$1,505,039	\$1,604,463	\$1,486,494	\$1,585,670	\$1,786,396
Development & Engineering	\$7,027,231	\$7,867,085	\$7,836,108	\$7,990,720	\$8,386,790
Economic Development Services	\$1,620,347	\$2,035,195	\$2,075,271	\$1,564,038	\$1,810,082
Human Resources	\$2,716,901	\$2,536,747	\$3,392,258	\$3,511,978	\$3,737,998
City Clerk	\$905,386	\$1,194,130	\$918,624	\$1,162,564	\$968,293
City Attorney	\$3,204,841	\$3,349,167	\$3,376,223	\$3,369,069	\$3,504,728
Municipal Court	\$1,944,394	\$1,972,926	\$2,052,320	\$2,125,190	\$2,236,090
Non-Departmental	\$3,918,851	\$1,626,256	\$1,553,263	\$1,418,733	\$1,344,317
Finance	\$10,597,188	\$9,999,914	\$10,029,066	\$11,260,286	\$11,373,952
Planning & Community Dev.	\$2,851,681	\$3,271,258	\$3,386,708	\$1,965,532	\$2,091,958
Police	\$41,926,694	\$44,648,274	\$47,089,555	\$48,372,423	\$50,861,583
Fire	\$26,908,354	\$30,015,194	\$32,390,086	\$36,402,598	\$38,298,170
Parks, Rec & Comm Facilities	\$22,757,158	\$23,918,437	\$24,954,301	\$28,441,111	\$21,259,100
Neighborhood & Human Svcs	-	-	-	-	\$10,842,810
Public Works	\$691,272	\$709,285	\$626,009	\$651,393	\$679,867
Half-Cent Sales Tax and Other	\$2,471,673	\$3,037,917	\$3,260,501	\$3,072,224	\$3,036,426
Management and Budget	-	\$716,699	\$979,246	-	-
SPECIAL REVENUE FUNDS					
Streets Funds	\$10,042,631	\$10,184,149	\$10,477,468	\$10,544,967	\$10,964,572
Housing & Community Dev.	\$331,959	\$434,116	\$329,104	\$349,993	\$501,627
Transit	\$1,077,848	\$1,091,924	\$2,825,328	\$5,015,753	\$4,902,291
Grants & Miscellaneous	\$8,022,436	\$10,343,301	\$10,263,999	\$10,167,612	\$7,827,706
ENTERPRISE FUNDS					
Water Fund	\$22,288,976	\$23,412,402	\$24,350,814	\$26,660,699	\$27,894,377
Wastewater Fund	\$11,077,614	\$11,278,621	\$11,368,949	\$11,346,201	\$11,842,495
Enterprise Reserves	\$3,114,818	\$2,231,100	\$1,816,798	\$3,423,876	\$3,128,619
Solid Waste Funds	\$13,672,482	\$14,507,957	\$14,598,131	\$14,559,469	\$15,474,690
Sports Complex	\$4,688,874	\$4,895,041	\$5,284,247	\$5,392,795	\$5,557,764
INTERNAL SERVICE FUNDS					
Fleet Maintenance	\$5,297,614	\$5,337,188	\$5,421,912	\$5,212,372	\$5,896,318
Fleet Reserve	\$4,720,114	\$3,861,538	\$1,392,660	\$2,987,604	\$6,249,112
Insurance Reserve	\$20,263,385	\$20,823,028	\$22,121,149	\$22,946,920	\$25,479,105
Facilities Maintenance	\$5,944,297	\$5,950,564	\$6,280,454	\$6,249,637	\$6,823,883
IT Operations	\$9,562,203	\$10,167,291	\$10,509,022	\$10,422,719	\$10,669,059
IT Reserve	\$871,685	\$976,010	\$561,731	\$609,502	\$1,067,453
IT Projects	\$1,033,320	\$1,247,810	\$188,200	\$898,634	\$418,000
Trust, Agency & Debt Svc	\$54,426	\$30,600	\$30,600	\$66,850	\$71,175
TOTAL	\$256,429,099	\$269,143,955	\$277,356,023	\$294,438,761	\$311,716,329

Grant Funds

The city applies for various federal, state and local grants to supplement other funding sources in a variety of programs. Some of these grant programs, such as the Community Block Development (CDBG), are ongoing programs. Other grants, like the Arizona Forestry Division's Forestry Community Challenge Grant, are one-time, project-specific grants. Highlights of the FY 2020 major grants are summarized below.

U.S. Department of Justice

The Police Department was awarded a Community-Oriented Policing Services (COPS) Hiring Program Grant. The purpose of the COPS Hiring Program Grant is to enhance public safety by utilizing community policing to increase crime prevention and assist with full-time sworn officer staffing needs throughout agencies nationwide. The grant was awarded in FY 2017 and provided \$41,667 annually for three years of one new officer's salary and benefits (\$125,000 over the life of the grant). The city's annual match for the grant is \$60,333. The current grant will end in FY 2020.

Developmental Disabilities Grant - State of Arizona Department of Economic Security

The Community Services Department offers an Adaptive Recreation Program that is contracted with the Department of Economic Security Division of Developmental Disabilities (DD) to offer a variety of day treatment and training services and recently expanded to include respite services. The primary goal of all DD contracted programs is to enhance social and independent living skills through various recreational opportunities, community outings and service projects. All programs are staffed on a 1:3 staff to participant ratio, so a high level of independence is required. For FY 2020, the city has budgeted expenditures of \$637,541.

Community Development Block Grant

The Community Development Block Grant Program (CDBG) is federally funded through the United States Department of Housing and Urban Development. The FY 2020 CDBG budget totals \$1.5 million. These monies will be used for various housing rehabilitation projects, as well as housing assistance and social service programs. The city partners with many non-profit agencies to provide critical programs to its residents with funding from this program.

HOME Grant

The HOME grant is also federally funded by the United States Department of Housing and Urban Development. This program is designated specifically for carrying out income-eligible housing strategies through acquisition, rehabilitation, and new construction. The FY 2020 budget for the HOME grant is \$501,627.

State Forfeiture

These monies or other assets are confiscated through criminal prosecution under the State Asset Forfeiture Statutes. The monies are held by the County Attorney's Office until disbursed for authorized expenditures. For FY 2020, the city has budgeted expenditures of \$258,023 from the State Anti-Racketeering Fund. These funds are used by the Police Department and the City Attorney's Office for training, supplies, and equipment.

Internal Service Funds

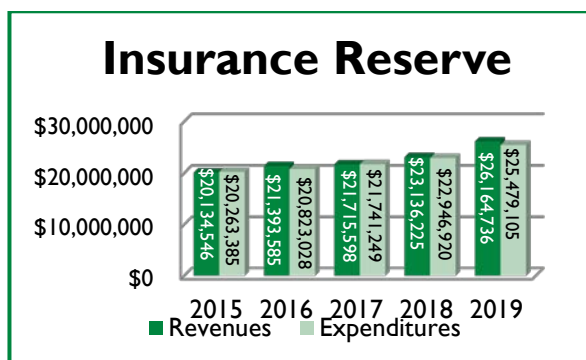
The internal service funds are a group of funds that account for services provided to other divisions and departments of the city government. The internal service funds consist of fleet replacement reserve, insurance reserve, facilities maintenance, fleet maintenance, information technology, and IT replacement reserve. These funds are financed by service charges to all other funds, departments, and divisions of the city that employ their services.

Fleet Replacement Reserve

The Fleet Replacement Reserve account is for purchases of city vehicles and accumulates funds to replace vehicles as scheduled. Charges to the departments are calculated based on the estimated cost of replacement and estimated useful life of the vehicles assigned to the department. Equipment reserves for enterprise operations are now maintained in separate replacement funds for their designated vehicles. In FY 2020, the fleet reserve funds anticipate revenues from service charges and transfers of \$3,925,229. Expenditures are budgeted at \$6,249,112. These reserve funds have a healthy fund balance that can accommodate the budgeted expenditures.

Insurance Reserve

The Insurance Reserve Fund accounts for the risk management function of the city, as well as claims paid under the city's self-funded risk, health, dental, and workers' compensation programs. The city carries excess insurance coverage and uses third-party administrators to monitor the self-funded programs. The FY 2020 budget for this fund is \$25,479,105.



Facilities Maintenance

Facilities Maintenance, including Facilities Administration and Custodial Services, is a division within the Public Works Department. Facilities Maintenance provides for the maintenance and operation of most municipal facilities. The costs of this division are allocated through service charges to city departments based on square footage of occupied space, maintenance records, and custodial requirements.

Specific requests for maintenance, capital repairs, or remodeling that are not part of the normal maintenance budgeted by the Facilities Maintenance Division are directly charged to the requesting division. The FY 2020 appropriation totals \$6,823,883.

Fleet Maintenance

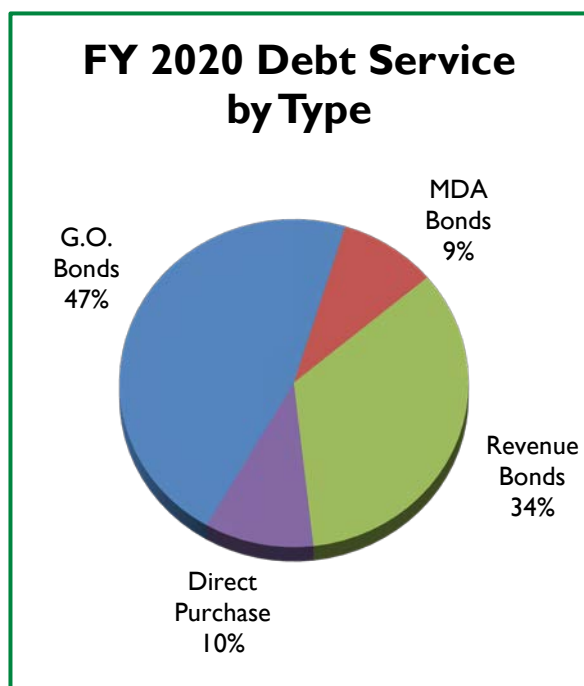
A division of the Public Works Department, Fleet Maintenance is responsible for maintenance and operation of the city's fleet of vehicles and machinery. Fleet Maintenance uses a direct billing system to charge the other city departments based on the actual services provided to that department during the fiscal year. Fleet Maintenance is also responsible for purchasing new vehicles and tracking fuel for the city fleet. The Fleet Maintenance Fiscal Year 2020 operating budget is \$5,896,318.

Information Technology

The Information Technology Department is responsible for most of the information-based technology systems and services of the city. IT service charges, allocated to the user departments, are calculated for each division using factors such as the number of computer terminals and number of peripheral units. The city maintains a sophisticated local area network that provides distributed data and application servers, an Internet gateway and city website, financial and payroll functions, discrete law enforcement and judicial networks, as well as specialized applications and data warehousing for the city. The total budget for IT operations in Fiscal Year 2020 is \$11,736,512. The department also has a budget of \$418,000 for IT projects.

Debt Service

Bond financing is a primary source used to finance long-term capital projects, especially capital infrastructure. The city's debt plan is an integral tool for one of the main financing sources of the Capital Improvement Plan. Outstanding debt, capacity limitations and cash flow analysis are all reviewed as part of the capital budgeting process, while the annual debt service payments are incorporated into the operating budget. Depending on the need and the type of project being financed, several types of debt (as shown in the graph) are available.



General Obligation Bonds

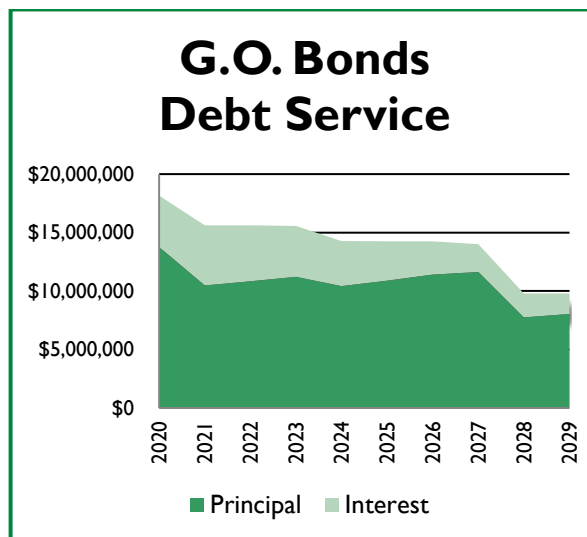
General obligation (G.O.) bonds require voter approval and are backed by the taxing authority of the city. These bonds are generally used to finance projects with strong public support and that do not themselves produce revenues. Arizona law limits the amount of G.O. bonds the city can have outstanding based on the assessed valuation of the property located within the city limits. Financing for water, sewer, storm sewer, lighting, street and traffic facilities, parks and open space preserves and recreational facilities projects is limited to 20 percent of the assessed

valuation. Financing for all other projects, such as municipal buildings, is limited to 6 percent of the assessed valuation.

Periodically, the three rating agencies review Peoria's general obligation credit. In April 2019, Fitch Ratings and Moody's Investors Service affirmed their ratings of AAA and Aa1, respectively. These ratings reflect the city's large and growing property tax base, consistently strong reserves, and sound financial management policies. High bond ratings help the city obtain favorable interest rates on bond sales and thus generate considerable savings for Peoria taxpayers.

In May, 2019 Peoria issued \$33.1 million in new general obligation bonds, \$20 million of which is for Paloma Community Park. With this latest issue, the city has \$148.9 million in general obligation debt outstanding.

The city recently received approval for a \$6.3 million loan from the Water Infrastructure Financing Authority of Arizona (WIFA) for the Section 12 drainage improvements. Of the total loan amount, \$1 million of the principal amount is forgivable. This loan is included under general obligation bonds because it is secured by the city's secondary property tax.



G.O. Bond Ratings

Moody's	Aa1
Standard & Poor's	AA+
Fitch	AAA

MDA Bond Ratings

Moody's	Aa2
Standard & Poor's	AA+
Fitch	AA+

Excise Tax Supported Debt

Peoria has debt secured by excise taxes and issued through either the Municipal Development Authority or through direct bank loans. The excise taxes used to repay the MDA bonds include the city's half-cent sales tax and transportation sales tax.

Municipal Development Authority (MDA) bonds do not require voter authorization. These bonds are backed by a long-term lease agreement that is supported by a pledge of the city's sales taxes (or other revenue sources such as franchise taxes and state-shared revenues). The amount of MDA bonds that may be issued is limited only by the market's perception of the city's ability to repay the bonds. These bonds often have restrictive covenants requiring a reserve of pledged revenues equal to some multiple of the maximum debt service payment on the bonds.

The Peoria Municipal Development Authority is a non-profit corporation created by the city as a financing mechanism for the purpose of financing the construction or acquisition of capital improvement projects. A significant advantage of the MDA structure is that certain municipal capital needs can be financed without triggering statutory municipal debt bonding approvals.

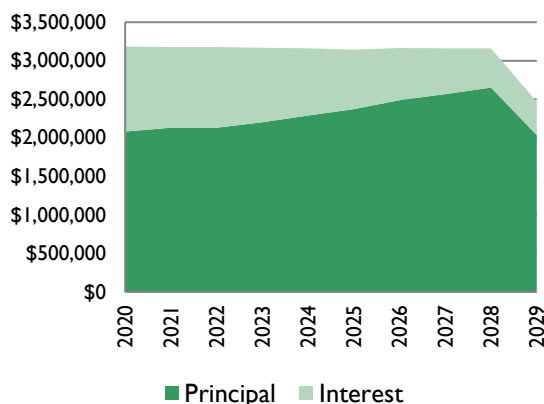
Peoria's total outstanding debt for Municipal Development Authority bonds is \$30,899,324.

In 2017, the city refunded (refinanced) the 2006 and 2008 MDA issues using direct bank loans. Peoria's total outstanding debt for bank loans secured by excise taxes is \$25,562,043.

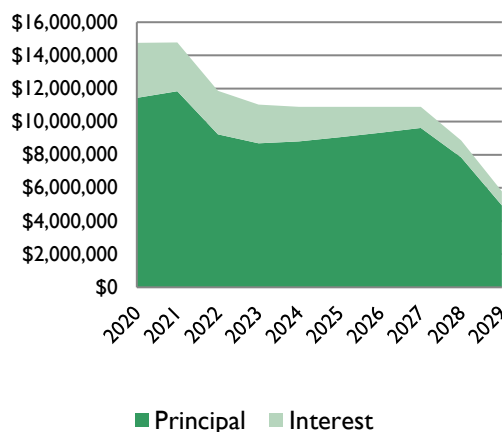
Revenue Bonds and Loans

This category of debt includes revenue bonds issued by the city as well as loans obtained from the Water Infrastructure Financing Authority of Arizona (WIFA). In Peoria, revenue bonds and loans are most often used to finance utility projects, backed by the user fees of the utility. Like G.O. bonds, revenue bonds require voter approval. Unlike G.O. bonds, however, revenue bonds are limited only by the ability of the revenue source to support the debt service.

Peoria's total outstanding debt for revenue bonds and loans is \$118,906,718.

MDA Bonds Debt Service

Revenue Bonds Debt Service



Revenue Bond Ratings

Moody's	Aa3
Standard & Poor's	AA
Fitch	AA

Revenue bonds are generally used to finance projects that have an identifiable revenue source.

Debt Management

Proper debt management provides for the protection and eventual enhancement of bond ratings; the maintenance of adequate debt service reserves; and compliance with debt instrument provisions and required disclosures to investors, underwriters and rating agencies. These policy guidelines, as outlined in the Principles of Sound Financial Management, are used when evaluating the purpose, necessity and condition under which decisions are made to issue debt. They are also

meant to supplement the legal framework of public debt law provided by the Arizona Constitution, state statutes, federal tax laws and the city's bond resolutions and covenants.

All projects funded with G.O. bonds or revenue bonds can only be undertaken after voter approval through a citywide election. In the last bond election held in November 2008, Peoria voters authorized bonds totaling \$387 million to fund the building of needed infrastructure.

Financial Indicators

The city uses a number of measures to assess its long-term ability to support existing debt. Two of these measures are discussed here.

General Obligation Debt as a Percentage of Assessed Value. The city's ability to repay its long-term debt can be measured by the amount of debt outstanding as a percentage of assessed property valuation. An increase in long-term debt as a percentage of assessed valuation can mean that the city's ability to repay is diminishing. The city's total assessed valuation is provided by Maricopa County each year. An increase in property values enhances the city's ability to finance long-term debt, while a decrease in property values has the opposite effect. The city maintains its debt level well below the levels mandated by the Arizona Constitution.

Net Bonded Debt Per Capita. General obligation debt per capita relates debt outstanding to population changes. Long-term debt should not exceed the city's resources for paying the debt. As the population increases, infrastructure and capital needs and the accompanying debt can be expected to increase, as is the case for the City of Peoria. If G.O. debt is increasing as population stabilizes, this may indicate that the city's ability to repay debt service is diminishing.

Net General Bonded Debt to Assessed Value / Net Bonded Debt Per Capita

<u>Description</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
Population	164,104	168,450	171,237	173,208	175,585	176,919	180,771
Secondary Assessed Value (Millions)	\$1,057	\$1,156	\$1,178	\$1,245	\$1,340	\$1,440	\$1,557
Net Bonded Debt (Millions)	\$124	\$119	\$144	\$133	\$120	\$132	\$120
Pct. of Net Bonded Debt to Assessed Value	12%	10%	12%	11%	9%	9%	8%
Net Bonded Debt Per Capita	\$755	\$708	\$843	\$765	\$683	\$746	\$664

From 2014 to 2018, figures are based on the Comprehensive Annual Financial Report, adjusted for mid-decade census estimates. The remaining years are budget estimates.

DEBT CAPACITY ANALYSIS**20% Limitation as of June 30, 2019****(Water, Sewer, Storm Drain, Streets, Parks and Recreation Projects)**

Secondary Assessed Valuation	\$1,556,834,972
Allowable 20% Bonds Outstanding	\$311,366,944
Less 20% Bonds Outstanding	<u>\$150,427,550</u>
Unused 20% Debt Capacity	<u>\$160,939,394</u>

6% Limitation as of June 30, 2019**(All Other General Government Projects)**

Secondary Assessed Valuation	\$1,556,834,972
Allowable 6% Bonds Outstanding	\$94,410,098
Less 6% Bonds Outstanding	<u>\$4,769,523</u>
Unused 6% Debt Capacity	<u>\$89,640,575</u>

Debt Management Policy

The Principles of Sound Financial Management include the city's debt management policy. The following are excerpts from this policy:

- The overall debt management policy of the city will ensure that financial resources of the city are adequate in any general economic situation to not preclude the city's ability to pay its debt when due.
- The city will not use long-term debt to fund current operations or projects that can be financed from current revenues or resources. The city will first attempt to utilize "pay as you go" capital financing and/or the use of operating funds or impact fees where applicable.
- The city does not intend to issue commercial paper (CP) or bond anticipation notes (BANs) for periods longer than two years or for the term of a construction project. If CP or a BAN is issued for a capital project, it will be converted to a long-term bond or redeemed at its maturity.
- The issuance of variable rate debt by the city will be subject to the most careful review and will be issued only in a prudent and fiscally responsible manner.
- Improvement District (ID) and Community Facility District (CFD) bonds shall be issued only when the formation of the district demonstrates a clear and significant purpose for the city. It is intended that Improvement District and Community Facility District bonds will be primarily issued for neighborhoods desiring improvements to their property such as roads, water lines, sewer lines, street lights and drainage. The city will review each project through active involvement of city staff and/or selected consultants to prepare projections, review pro-forma information and business plans, perform engineering studies, analyze minimum debt coverage and value to debt ratios, and conduct other analyses necessary to consider the proposal against specified criteria.
- Refunding bonds will be measured against a standard of the net present value debt service savings exceeding 5 percent of the debt service amount of the bonds being refunded, or if savings exceed \$750,000, or for the purposes of modifying restrictive covenants or to modify the existing debt structure to the benefit of the city.
- The city shall comply with all requirements of Title 15.1 Arizona Revised Statutes and other legal requirements regarding the issuance of bonds and certificates of the city or its debt issuing authorities.
- The city shall employ the Principles of Sound Financial Management in any request from a city agency or outside jurisdiction or authority for the issuance of debt.
- The city will maintain regular contact with rating agencies through meeting and visits on and off-site. The city will secure ratings on all bonds issued if economically feasible.



Revenue Summary



Revenue Summary

Total revenues for Fiscal Year 2020 are estimated at \$468.8 million, a decrease of (5.5)% compared to the prior year's estimate of \$496.3 million. Estimated FY 2020 bond proceeds decrease revenues by approximately \$39.6 million, offsetting many category increases. Bond proceeds can fluctuate from year to year with the timing of major projects and/or the actual receipt of proceeds. When this source is excluded, the City's FY 2020 revenue sources are forecasted to increase by 3.1% over the FY 2019 estimated total. FY 2020's budgeted revenues reflect a continually improving outlook for growth in the state and local economies.

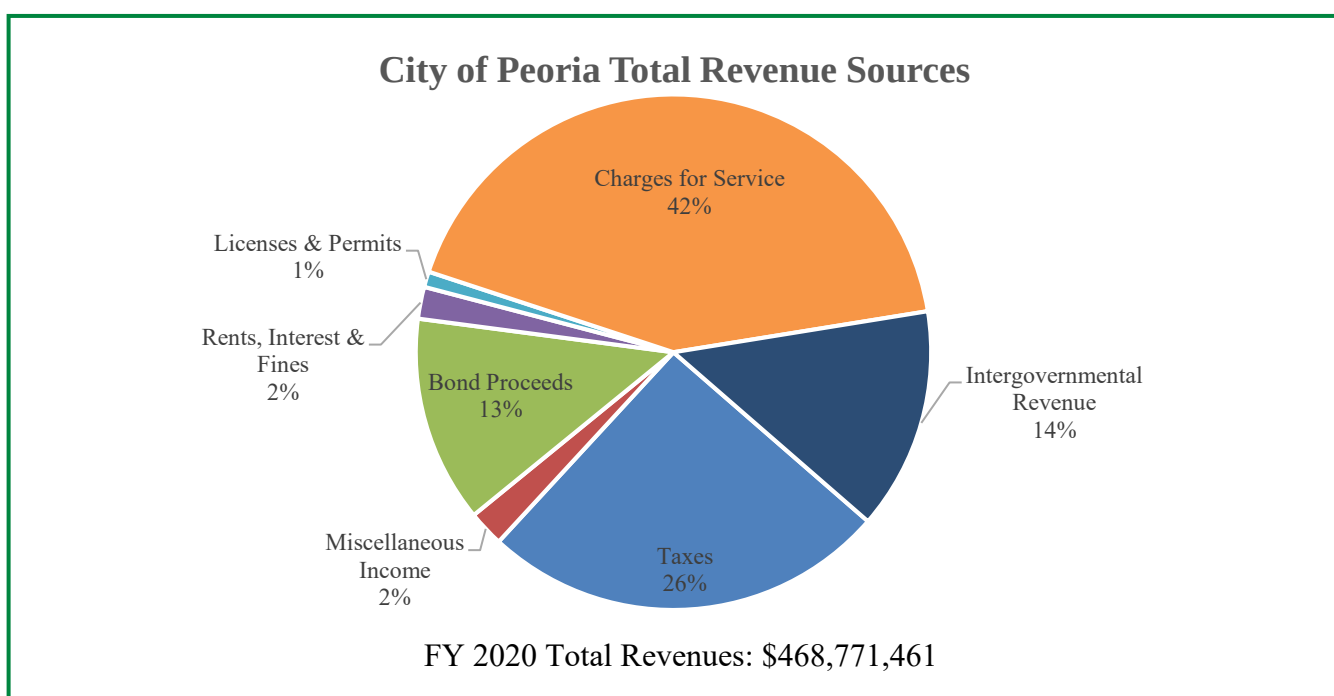
The national economy has shown steady improvement. Steady job growth has reduced the unemployment rate to the lowest in 50 years as of May, resulting in continued wage growth. Recent stock market conditions have been volatile but reflect steady business confidence. Although consumer spending and business investment sank in recent months, housing construction has rebounded after a few months of decline. Arizona's sales and income tax collections remain strong. Residential construction and tourism continue to grow. Arizona ranks fourth in the nation for economic momentum, according to the Joint Legislative Budget Committee.

Forecasters anticipate that while migration to the state may be slower than historical averages, Arizona will remain a destination state. The Phoenix metro area continues to outperform the state in population and employment growth.

The local real estate market reflects strengthening demand but limited inventory, resulting in increasing prices. New residential construction in Peoria has slowed over the last year but remains strong.

The City's revenue forecasts are based on historical data and trends, assumptions on population changes, and economic projections. Staff review revenue trends, economic conditions, and the pertinent driving factors behind revenue activity. All major revenue sources and fund types are identified and reviewed for activity and variances to budgeted levels. City revenue estimates are continually updated based on this discussion and analysis, which results in more accurate revenue forecasting.

City revenues can be categorized into seven major sources, as depicted in the graph below. Charges for Service account for the largest percentage of revenue by source, at an estimated \$198.4 million, or 42% of total revenues. Revenue in this category comes from sources both internal and external to the City. Of the total amount, \$102.3 million (without bond proceeds) is projected from external enterprise activity, or 48%



of the category. Enterprise activity is primarily from user rates and fees for city services provided to residents such as water, wastewater and solid waste services. The second largest portion of Charges for Services revenue is projected from internal service charges to City departments, which represent \$50.6 million.

The remaining portion of the City's Charges for Services revenue is primarily from City-provided services such as recreation programs, development services and the collection of impact fees for development activity.

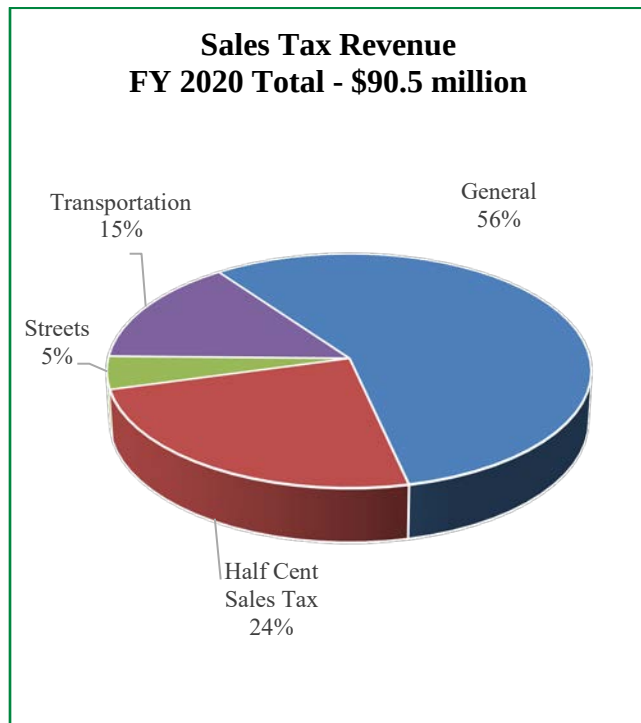
Tax revenues account for 26% of total City revenue. The estimated tax revenue for FY 2020 is \$119.4 million, which includes collections from local sales, franchise, and property taxes. Sales tax collections are estimated at \$90.5 million, or 76% of total tax revenue. The City's major remaining revenue sources are described in more detail in the following sections.

Total Revenues by Fund (\$ in Millions)					
Fund	FY16 Actual	FY17 Actual	FY18 Actual	FY19 Estimate	FY20 Approved
General	\$124.2	\$135.0	\$144.6	\$145.0	\$150.6
Bond	30.4	2.2	6.7	34.1	66.6
Water	45.5	41.8	43.8	49.8	54.0
Wastewater	25.7	22.3	21.5	24.7	25.0
Insurance Reserve	19.5	20.2	22.0	23.3	25.4
Half-Cent Sales Tax	19.9	21.2	25.6	23.1	22.1
Impact Fees	15.0	16.4	16.2	15.6	21.2
Other	15.0	4.3	5.8	20.4	3.4
Debt Service	15.0	16.0	45.9	17.3	18.4
Streets	14.0	14.2	15.9	15.9	16.2
Transportation Sales Tax	12.2	13.1	16.0	14.3	13.5
Residential Sanitation	9.6	9.7	9.4	10.8	11.8
Information Technology	8.5	9.1	9.5	9.4	9.4
Grant	3.8	3.5	2.7	2.9	6.2
Facilities	5.9	6.0	6.3	6.1	6.9
Fleet Maintenance	4.5	4.7	5.3	5.4	6.0
Sports Complex	3.8	4.1	3.2	3.7	3.5
Fleet Reserve	2.1	2.6	2.4	2.5	2.7
Commercial Sanitation	2.5	2.3	2.1	2.2	2.5
Sanitation Equip. Reserve	1.1	1.2	1.2	1.4	1.8
Information Tech. Reserve	0.7	0.7	0.8	0.8	0.8
Transit	1.1	0.9	0.7	1.2	0.8
Economic Development Reserve	0.0	0.7	0.0	0.0	0.0
Improvement Districts	0.2	2.0	0.0	0.0	0.0
Fund Totals	\$380.2	\$354.2	\$407.6	\$429.9	\$468.8

City Sales Tax Revenue

Sources

The Peoria City Sales Tax is a 1.8% tax on most taxable activities within the City, with a 3.3% tax on utilities, a 2.8% tax on restaurants and bars, a 2.8% tax on amusements, and a 5.6% tax on hotels and motels.



Uses

Of the total City Sales Tax, the General Fund receives 1% for various general governmental purposes, 0.3% goes to the Transportation Sales Tax Fund, and the Half-Cent Sales Tax Fund receives 0.5% to be primarily designated by Council for debt service, economic development, and capital needs. Of the 3.3% tax on utilities, Council has designated 1.5% to be deposited in the Streets Fund to offset electricity and maintenance of the street lighting system.

Projection

The City is projecting \$90.5 million in sales tax revenue for FY 2020. This is a 0.7% increase over the FY 2019 estimate of \$89.9 million. The moderate increase reflects a conservative outlook for improvements in consumer spending and population growth.

Property Tax Revenue

Sources

The City's Property Tax is collected based on the assessed valuation of residential and commercial property within the City of Peoria. In FY 2009, the City Council reduced the tax rate by \$0.05 per hundred dollars of assessed value, resulting in a combined rate of \$1.44, where it remains today. In FY 2019, the secondary rate decreased by \$0.10 per hundred dollars of assessed value while the primary rate increased by \$0.10 per hundred dollars of assessed value. The result was a net zero on the total combined rate of \$1.44.

Uses

The City Property Tax has two components: the primary property tax can be used for general government operations and maintenance, while the secondary property tax is used to repay the principal and interest on general obligation bonds. There is a limit on the primary property tax; the primary may only increase 2% above the city's "annual maximum allowable levy" for the prior year.

In 2015, under Proposition 117, the State converted to a new system of limited property valuation, which creates a single value for both the primary and secondary tax levies and a 5% cap on assessed value increases.

Projection

According to figures provided by the Maricopa County Assessor's office, the City's primary assessed valuation in FY 2020 is estimated to increase modestly from the previous year's valuation. FY 2020's stabilizing valuation makes the sixth consecutive year of increases following the low collection point in FY 2014, yet still 19% below the high point in FY 2009. The primary tax rate will remain at \$0.29 per \$100 of assessed valuation. As a result, the levy revenue for FY 2020 is estimated at \$4.5 million, a 7.8% increase.

The secondary tax rate remains at \$1.15 per \$100 of assessed valuation. As a result, the secondary levy revenue for FY 2020 is estimated at \$17.9 million, an 8.1% increase.



Property Tax Rate and Levy

Property Tax Rates (per \$100 of assessed valuation)	FY16 <u>Actual</u>	FY17 <u>Actual</u>	FY18 <u>Actual</u>	FY19 <u>Estimate</u>	FY20 <u>Approved</u>
Primary	\$0.19	\$0.19	\$0.19	\$0.29	\$0.29
Secondary	<u>\$1.25</u>	<u>\$1.25</u>	<u>\$1.25</u>	<u>\$1.15</u>	<u>\$1.15</u>
Total	\$1.44	\$1.44	\$1.44	\$1.44	\$1.44
Property Tax Revenues (\$ in millions)					
Primary Tax Levy	\$2.2	\$2.4	\$2.5	\$4.2	\$4.5
Secondary Tax Levy	<u>\$14.5</u>	<u>\$15.5</u>	<u>\$16.5</u>	<u>\$16.6</u>	<u>\$17.9</u>
Total	\$16.8	\$17.9	\$19.0	\$20.7	\$22.4

State Shared Revenue

Sources

State shared revenues from four sources make up the largest component of the City's Intergovernmental Revenue. Cities in Arizona receive a portion of certain tax revenues collected by the State of Arizona based primarily on share of population. In 2016, the City completed a mid-decade census to reflect growth since 2010's U.S. Census. The revised census indicated that Peoria's growth increased by approximately 4.8% between 2010 and 2016.

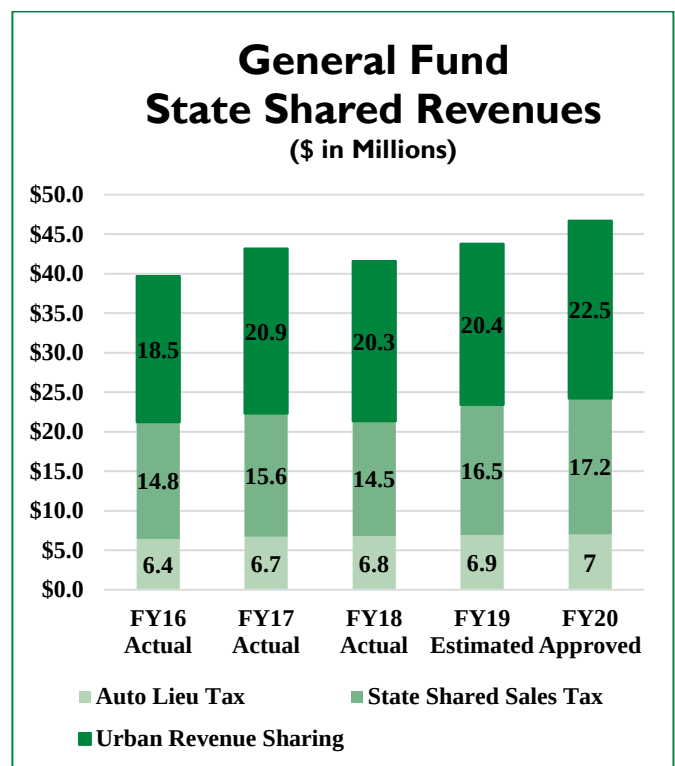
The largest of the four components, Urban Revenue Sharing, is based on state individual and corporate income tax collections two years prior to their distribution. State Shared Sales Tax revenues reflect monthly distributions of the state's current year sales tax collections. The third component, Auto Lieu Tax, is based on current year distributions of the state's vehicle license collections within Maricopa and Yavapai Counties. The fourth source, Highway User Revenues are discussed in the next section.

Uses

The first three State Shared sources represent over 28% of the General Fund operating budget. Revenues from these sources can be used for any general government activity.

Projection

In Fiscal Year 2020, the budgeted State Shared revenues applied to the General Fund are \$46.7 million, representing a 6.6% increase over the \$43.8 million estimate for FY 2019. The FY 2020 estimates reflect known growth in previous statewide income tax receipts and forecasted improvements in sales tax and vehicle license revenue sources.



Highway User (HURF) Revenue

Sources

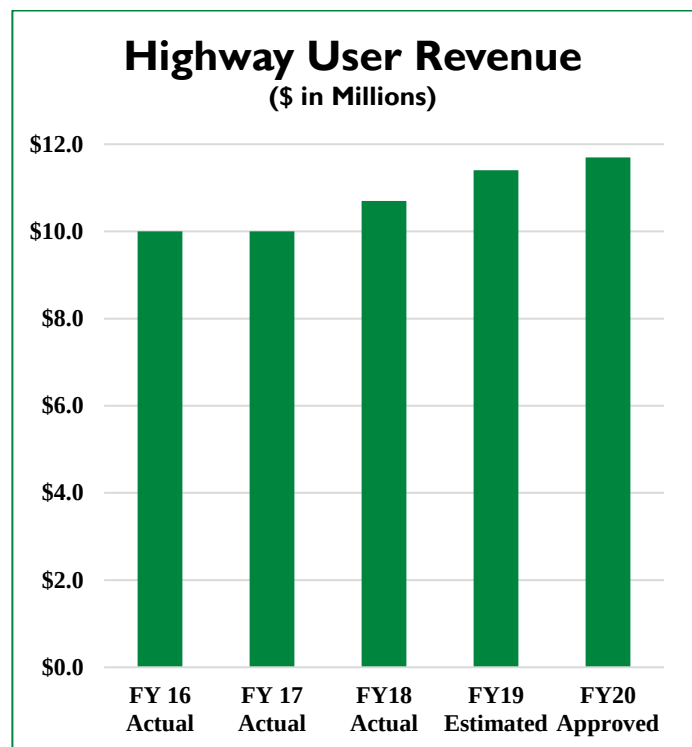
The HURF revenues are generated from the State-collected gasoline tax. Currently, the gas tax is levied at a rate of \$0.18 per gallon and distributed to cities and towns under two formulas. The first formula deposits \$0.13 of the \$0.18 in a fund from which 30% is allocated to cities and towns. One-half of the monies received under this formula are distributed on the basis of the population and the remaining half of the monies are distributed on the basis of “county of origin” of gasoline sales. This portion is then allocated in relation to the population of all incorporated cities and towns in the county.

Uses

The HURF revenues are restricted solely for street and highway related uses. Eligible activities for HURF revenues include right-of-way acquisition, street construction, maintenance and improvements, and debt service on highway and street bonds. The HURF funds are collected and placed in the City’s Streets Fund.

Projection

The Fiscal Year 2020 projection for HURF revenues is \$11.7 million, a 2.6% increase over the prior year’s estimate of \$11.4 million. The City estimates growth in future years will moderate as fuel reduction from conservation and vehicle efficiencies offset growth from population.



License and Permit Revenue Sources

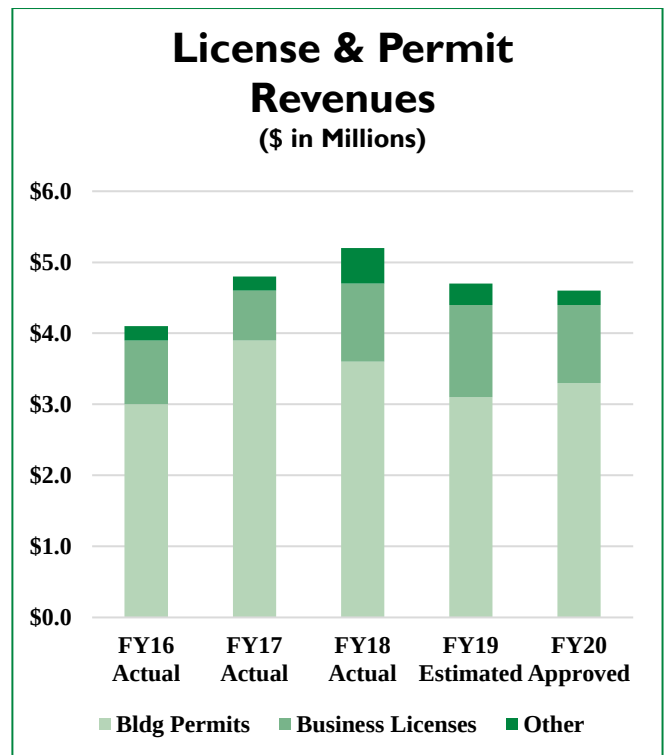
License and Permit revenue includes collections received by the city for the cost of providing services to specific users. Revenues include collections for building permits, sales tax licenses, engineering services and inspections.

Uses

The majority of license and permit revenue is collected by Development and Engineering along with the Finance Department, and the monies are placed in the City's General Fund.

Projection

Licenses and Permits are projected to generate \$4.5 million in FY 2020. Building permit revenues are anticipated to contribute \$3.3 million, or 72% of this total. Sales Tax licenses and revenues from other business license categories are anticipated to contribute \$1.1 million, representing 24% of the total. Growth in permit-based revenues reflects a continued optimistic outlook for construction activity within the City. The City budgets this source at a level deemed to be reliable to avoid dependence on a revenue stream that can fluctuate from year to year.



Water Utility Revenue

Sources

The revenues to support the City's water utility are mainly generated from user fees for water service. This fund also includes charges for new service installation, new meter charges, disconnect/reconnect services, and meter inspections. However, the largest component of the water utility revenue is the water utility fee. Updates are performed to the City's economic forecasting model to ensure that the user fees are set at the appropriate level to cover the costs of providing water services to the residents of Peoria.

Uses

All revenue collected from water utilities remains in the City's Water Operating Fund. The fund is used to support the Water Services Department's water operations, debt payments and a portion of the fund's annual capital improvement program.

Projection

At its May 21, 2019 public hearing, City Council adopted a 1.0% and 1.8% water rate increase in FY 20 and FY 21, respectively. Under the proposed rate increase, an average resident would see their monthly water bill increase by \$1.12. Adjustments and modest residential account growth are projected to increase water revenues to \$50.3 million in FY 2020.

Water Operating Revenue (in Millions)					
<u>Account Description</u>	<u>FY16 Actual</u>	<u>FY17 Actual</u>	<u>FY18 Actual</u>	<u>FY19 Estimate</u>	<u>FY20 Approved</u>
Water Fees	\$36.1	\$38.5	\$39.1	\$46.0	\$46.8
Reclaimed Water Fees	0.7	0.7	0.8	0.8	0.8
New Service Fees	0.5	0.6	0.5	0.5	0.6
Water Meter Charges	0.4	0.5	0.4	0.3	0.7
Disconnect/Reconnect Fees	0.2	0.2	0.2	0.2	0.2
Quintero WTP Fees	0.3	0.3	0.3	0.3	0.3
Non Potable Water Fees	0.2	0.2	0.2	0.3	0.3
Interest Income	0.2	0.2	0.3	0.5	0.4
Other	0.3	0.2	0.2	0.3	0.2
Total Water Utility	\$38.9	\$41.4	\$42.0	\$49.2	\$50.3

Wastewater Utility Revenue

Sources

Wastewater utility revenues are mainly generated from user fees for wastewater collection and treatment services. Revenues also include an environmental-based charge to recover the costs of a required wastewater pre-treatment program. The wastewater user charge for residential customers is calculated based on water usage during the winter months, and remains effective for one year.

Uses

All revenues collected from wastewater utilities remain in the City's Wastewater Operating Fund. The fund is used to support the wastewater operations within the Utilities Department.

Projection

At its May 21, 2019 public hearing, City Council adopted a 1.2% and 1.4% wastewater rate increase in FY 20 and FY 21, respectively. Under the proposed rate increase, an average resident would see their monthly wastewater bill increase by \$0.69. Projected revenues for FY 2020 are \$24.7 million, an increase of \$300,000 from the previous year's estimate.

Wastewater Operating Revenue (in Millions)					
<u>Account Description</u>	<u>FY16 Actual</u>	<u>FY17 Actual</u>	<u>FY18 Actual</u>	<u>FY19 Estimate</u>	<u>FY20 Approved</u>
Wastewater Fees	\$19.6	\$20.2	\$19.5	\$22.4	\$22.9
EPA Mandate Fees	0.9	0.9	0.9	1.0	1.0
Allocated Interdept. Svc. Chrgs.	0.7	0.7	0.7	0.8	0.5
Utility Late Fees	0.1	0.1	0.1	0.1	0.1
Other	0.0	0.2	0.0	0.1	0.2
Total Wastewater Utility	\$21.3	\$22.1	\$21.2	\$24.4	\$24.7

Solid Waste Fund Revenue

Sources

The City collects user fees and charges for Residential and Commercial Solid Waste services and segregates revenues from each service into their respective operating funds. Residential customers receive weekly trash and recycling service as part of the monthly fee. Commercial services are provided to city businesses and multi-family developments based on their individual requirements.

Uses

The revenues collected from the Residential Solid Waste and Commercial Solid Waste activities are used to recover the costs of each service's operations.

Projection

At its May 21, 2019 public hearing, City Council adopted a 6% increase for residential solid waste in both FY 20 and FY 21, as well as a 4% increase for commercial solid waste. Under the rate increases, an average resident would see their monthly solid waste bill increase by \$1.79. Fiscal Year 2020 revenues for combined Solid Waste operations are estimated at \$14.3 million, about 10.5% higher than the projected 13.0 million for FY 2019.

The majority of revenue - 83% - is generated from residential user fees, with \$11.8 million expected in FY 2020. Commercial user fees are estimated to contribute 17%, or about \$2.5 million in projected revenues for FY 2020.

Solid Waste Operating Revenue (in Millions)					
<u>Fund</u>	<u>FY16 Actual</u>	<u>FY17 Actual</u>	<u>FY18 Actual</u>	<u>FY19 Estimate</u>	<u>FY20 Approved</u>
Commercial Solid Waste Fund	\$2.5	\$2.3	\$2.1	\$2.2	\$2.5
Residential Solid Waste Fund	9.6	9.6	9.4	10.8	11.8
Total Solid Waste	\$12.1	\$11.9	\$11.5	\$13.0	\$14.3



Programs – Performance Management

Performance Management

Why Measure Performance?

The City of Peoria is focused on providing high quality services to our residents, and continually improving on our performance as an organization. Yet with the economic realities and a greater demand for certain services, the city is challenged to find ways to provide quality services at appropriate levels of service and at an affordable cost. Peoria staff strive to support core programs and services Peoria residents have come to expect. But how do we know if we are meeting the expectations of our residents? What indicators do we have that tell us how well we are doing? Are we as efficient as we could be at delivering our services? What results are we trying to achieve?

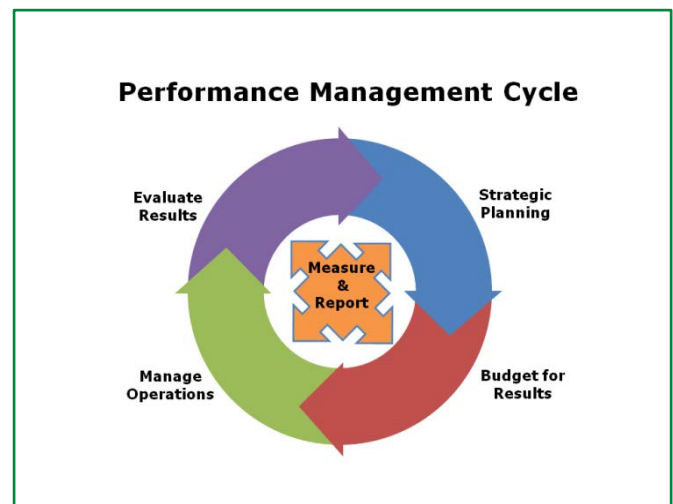
The concept of Performance Management is to develop activities to ensure that goals are being met in an efficient and effective manner. For Peoria, performance management is the framework all departments use to communicate their desired results, and to evaluate our success. Through a continuous cycle of planning strategically, budgeting resources, managing our operations and evaluating our results, the city's spending plan more closely aligns with community priorities and expectations.

Throughout the year, under the leadership of the City Manager, departments review and report on agreed-upon performance measures to assess the efficiency and effectiveness of the services they deliver. Based on this analysis, departments update their department operating strategies to identify desired outcomes, address service delivery objectives and to address

Community/Council priorities and organizational goals. For that reason, performance management helps the city assist the community in understanding city operations, enhances governmental accountability and effectively allocates limited resources to core service activities.

Transparency and Accountability

Performance management sets the stage for becoming a more transparent government organization. By sharing our results in various performance reports, we can communicate our progress to employees, the City Council, and Peoria residents. In many ways, performance data acts as a service contract between the city and the community, holding departments and service providers accountable for delivering results.



Efficient Allocation of Resources

With a limited amount of dollars available, a “performance-based” budgeting approach helps guide how we will utilize resources to meet goals. This approach focuses on aligning financial decisions with community goals and measurable outcomes. In turn, this helps ensure that residents are receiving the highest value for their dollar.

Continuous Service Improvement

In an effort toward continual improvement, departments undertake ongoing evaluations of their performance data. Peoria managers continually evaluate performance trends, compare data to other jurisdictions, and regularly report on performance data. Peoria is one of 11 cities that have been working together since 2011 with the Alliance for Innovation and Arizona State University to improve local government performance. The Valley Benchmark Cities is a collaborative of designated representatives from the largest cities in the Phoenix metropolitan area to identify common demographic, financial and performance information, to provide and discuss that information to better understand similarities and differences between our complex and diverse operations and to share information, resources and best practices with one another. These proactive measures help us to quickly respond and adapt to changes in our community.

The Government Finance Officers Association (GFOA) recognized Peoria’s efforts with Special Recognition in the area of Performance Management in the 2017 Distinguished Budget Presentation Award.

Peoria was an active participant in the International City Management Association (ICMA)’s Center for Performance Analytics (CPA) program from 2007 until the program’s ending, and was recognized each year for our achievements in creating and improving our performance management program. For seven years, we received the Certificate of Excellence, the highest award bestowed by ICMA CPA.

Strategic Approach

Performance measurement is most effective when integrated as part of an overall strategic approach to operations. As such, the FY 2020 budget process included a full “costing out” of services to place greater emphasis on tying financial resources to desired outcomes. Department spending plans focused on community and organizational priorities and on measurable results for our citizens. These results are detailed in the following department summaries and individual division details. Special attention is paid to the “key outcome measures” that, if achieved, indicate progress towards the overall desired results.



Organizational Priorities

Setting organization-wide objectives often begins with a vision: What should the community look like in five years? What should be expected in ten or more years? Well-articulated and measurable objectives provide a yardstick by which an organization can establish annual targets. From there, supporting objectives and operational strategies can then be set consistently throughout the organization.

Setting these long-term priorities for the City is one of the most important responsibilities for Peoria's elected officials. Prior to the start of the budget process, the City Council re-affirmed their 24-month Council Livability Initiatives. These broad policy statements have set the direction for the organization, and act as a touchstone for making financial and operational decisions. Each year, department directors develop service plans with measurable objectives for achieving these goals. The Council Livability Initiatives for the FY 2020 budget year are:



Organizational Strategic Plan

Another set of priorities come within the organization itself. The city staff-developed **Organizational Strategic Plan** offers every employee insight into our long-term vision, values and standards. The tenets provide a common foundation upon which to work. The Strategic Plan identifies five focus areas that define the expectations of employees as they conduct business and serve the community. The focus areas are:

- Provide Excellent Customer Service
- Enhance Organizational Development
- Increase Information Sharing
- Promote Sustainability
- Promote Civic Engagement

Each department is responsible for creating strategies and performance measures that support these tenets.

Department Plans

To assist the city leadership in making informed budget recommendations, departments develop Department Operational Outcomes. These outcomes translate the organizational priorities into various policies, programs, services, and activities. Each department develops a longer-term plan, with a 2-3 year horizon. However, departments reassess their plans annually as part of the budget process.

A major theme in the FY 2020 budget development was to explore creative ways to maintain service levels on core services and to implement cost-saving efficiencies wherever possible. Departments aligned their core services, fully cost out activities, and addressed future trends in our changing community. In some cases, this approach results in adjusting the way we utilize staff, manage our processes, and conduct our overall business. Yet in doing so, such changes are not expected to impact our

current service levels and still preserve the things that make Peoria a great place to live.

Aligning departmental goals, objectives and performance measures with the City's broader strategic direction fosters more data-driven decision making.

Cascading Measures

For performance measures to be useful, such data must be used in decision-making. Yet what is relevant to line-level staff may not be critical to elected officials. In recognition of this, the City utilizes a cascading format for tracking and managing data.

At the highest level, measures are aligned with broader community outcomes such as quality of life improvements, crime reduction, neighborhood stabilization and economic development. Measurement is typically provided in the form of outcome measures with performance targets that indicate how well we are doing relative to past performance, such as violent crimes per 1000/population, citizen satisfaction ratings and the city's overall bond ratings.

The next level of performance monitoring focuses on measures that support the achievement of the organizational goals. Performance data at this level often judge department efficiency and workforce effectiveness and help determine if departments are on target in meeting budgetary and service delivery goals. Examples can include park maintenance cost per acre, turnaround time for plan review, and emergency response times. These measures require regular review and analysis.

Lastly, additional performance data is collected at the department level to provide department managers and supervisors performance data that helps guide daily operational decisions. This data often includes workload data related to specific programs, and is valuable for analyzing

current trends, staffing and resources needs. Examples may include the number of recreation program registrations, number of permits issued or total visits to the city's website.

Survey Results

Surveys, both internal and external, are another tool used to measure the city's performance. The National Citizen Survey measures residents' opinions about city services, frequency of using city facilities and overall perceptions of quality of life, and provides data that guides the city's programs and budget from year to year.

Peoria's most recent citizen survey was conducted by the National Research Center, which conducts the National Citizen Survey (NCS). Since the NCS was introduced in 2001, local governments in over 41 states have participated in conducting a survey of their own. This provides the ability to benchmark Peoria's survey results against those from more than 400 jurisdictions throughout the country. Some local cities who participate in this survey include Scottsdale and Chandler.

In the most recent citizen survey, nearly every resident (93%) rated the overall quality of life in Peoria as either "excellent" or "good." Most residents also agreed with the overall direction the city is taking. These results are much higher than cities comparable to ours. The citizen surveys are undertaken periodically at the direction of the City Council.



City Attorney

Operating Budget Summary

Expenditures by Category	FY2017 Actual	FY2018 Actual	FY2019 Budget	FY2019 Estimate	FY2020 Budget	Pct Chg
Personal Services	\$2,700,364	\$2,807,249	\$3,051,926	\$2,976,017	\$3,078,152	0.86%
Contractual Services	\$2,701,182	\$2,595,077	\$2,939,277	\$2,988,074	\$2,953,773	0.49%
Commodities	\$65,677	\$58,749	\$81,560	\$74,566	\$84,410	3.49%
Capital Outlay	\$29,356	\$0	\$0	\$0	\$0	NA
Total Expenditures	\$5,496,578	\$5,461,075	\$6,072,763	\$6,038,657	\$6,116,335	0.72%

Expenditures by Division	FY2017 Actual	FY2018 Actual	FY2019 Budget	FY2019 Estimate	FY2020 Budget	Pct Chg
Civil	\$2,162,116	\$2,216,505	\$2,277,192	\$2,245,887	\$2,283,838	0.29%
Victims' Assistance Prg	\$247,136	\$245,838	\$237,028	\$237,028	\$242,913	2.48%
Criminal	\$887,393	\$882,493	\$927,158	\$924,357	\$977,977	5.48%
Insurance Prem/Deduct	\$2,030,297	\$1,911,045	\$2,391,744	\$2,391,744	\$2,383,038	-0.36%
Risk Management	\$168,928	\$201,724	\$221,366	\$221,366	\$211,169	-4.61%
St Anti-Racketeering-Cao	\$708	\$3,468	\$18,275	\$18,275	\$17,400	-4.79%
Total Expenditures	\$5,496,578	\$5,461,075	\$6,072,763	\$6,038,657	\$6,116,335	0.72%

Staffing by Division	FY2017 Actual	FY2018 Actual	FY2019 Budget	FY2019 Estimate	FY2020 Budget	Pct Chg
Civil	15.00	15.00	15.00	15.00	15.00	0.00%
Victims' Assistance Prg	2.00	2.00	2.00	2.00	2.00	0.00%
Criminal	7.00	7.00	7.00	7.00	7.00	0.00%
Risk Management	2.00	2.00	2.00	2.00	2.00	0.00%
Total Staffing	26.00	26.00	26.00	26.00	26.00	0.00%

Department Spotlight

CITY ATTORNEY'S OFFICE MISSION

To provide high quality legal services to our clients and to achieve the interests of justice.

DEPARTMENT OVERVIEW

The City Attorney's Office is the legal advisor to City, which includes the City Council, the City Manager, department directors and staff, boards, commissions, and committees. The Civil Division within the City Attorney's Office represents the City's interests in all lawsuits brought in court, and helps the city comply with federal, state and local laws. The Criminal Division prosecutes matters that are brought in the Peoria Municipal Court, enforces the city code and state law violations, oversees deferred prosecution, and provides assistance to victims of crimes that occur within the City. The City Attorney's Office also administers the purchase of insurance for the City, manages the City's self-insurance program, and handles a variety of legal insurance loss events and claims.

Key Outcome Measures

City Attorney's Office

- % of criminal of cases resulting in conviction
- % of deferred prosecution cases that are successfully completed
- Average response time for document format public records requests
- Average response time for body worn camera/video public records requests

Criminal Division

The Criminal Division prosecutes crimes within the City, and provides assistance services to the victims of those crimes. This division covers three major functions: Criminal Prosecution, Victim Assistance Services, and Deferred Prosecution/ Probation.

Cost of Service Breakdown - City Attorney's Office - Criminal Division					
Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Criminal Prosecution	6.50	\$692,789	\$21,530	\$146,640	\$860,959
Victims' Assistance Program	2.00	\$176,632	\$7,150	\$53,246	\$237,028
Deferred Prosecution/Probation	0.50	\$53,268	\$1,655	\$11,275	\$66,198
TOTAL	9.00	\$922,689	\$30,336	\$211,161	\$1,164,186¹
<i>The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.</i>					
¹ This amount does not include the City Attorney Forfeiture Fund grant budget (\$18,275).					

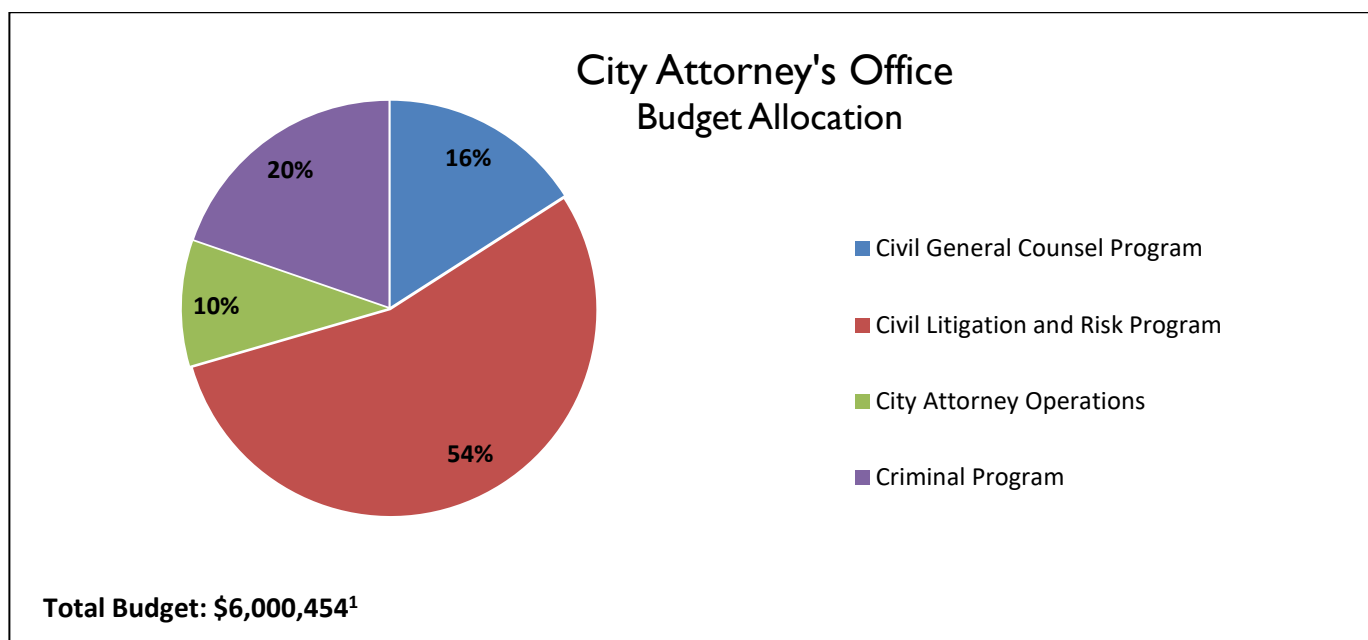
Civil Division

The Civil Division provides civil legal services to the Mayor, City Council, Departments, and the City at large in all transactional areas of law. The Civil division includes overall divisional operations support, including management and legal administration services for the Office of the City Attorney, and houses the City's Claims Management services. Legal civil practice groups within the division share administrative and paralegal personnel to provide comprehensive legal services.

Civil practice groups:

- Development and Land Use
- Government Operations and Labor & Employment
- Government Compliance and Government Relations
- Financial, Taxation, and Transactional
- Litigation and Creditor Rights

Cost of Service Breakdown - City Attorney's Office – Civil & Risk Division					
Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Municipal Legal Governance Law Services	1.30	\$ 161,658	\$ 10,619	\$ 18,666	\$ 190,943
Development Legal Services	2.00	\$ 249,020	\$ 16,357	\$ 28,754	\$ 294,131
Administrative Legal Services	2.00	\$ 249,020	\$ 16,357	\$ 28,754	\$ 294,131
Transaction Legal Services	1.20	\$ 149,338	\$ 9,809	\$ 17,244	\$ 176,391
Litigation Legal Services	4.50	\$ 560,016	\$ 36,785	\$ 64,664	\$ 661,465
Operation of City's Self-Insurance Program	0.00	\$ 0	\$ 2,251,601	\$ 140,143	\$2,391,744 ²
Claims Management Services	2.00	\$ 182,333	\$ 10,411	\$ 28,622	\$ 221,366
General Legal Operations Management Services	.90	\$ 112,003	\$ 7,357	\$ 12,933	\$ 132,293
Legal Office Human Resources Services	.80	\$ 99,496	\$ 6,535	\$ 11,489	\$ 117,520
Legal Office Financial Services	1.10	\$ 136,831	\$ 8,988	\$ 15,800	\$ 161,618
Legal Office Technology Services	1.20	\$ 149,338	\$ 9,809	\$ 17,244	\$ 176,391
TOTAL	17.00	\$ 2,049,053	\$ 2,384,629	\$ 384,311	\$4,817,993
The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance. ² This amount does not include risk fund contingency.					



¹Total budget number includes Insurance Premium/Deductible and City Attorney Forfeiture Grant budgets

Performance Report

CITY ATTORNEY'S OFFICE

The City Attorney's Office uses performance data as a tool to improve service delivery to our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	Expected Outcome	Performance Measure	FY2017 Actual	FY2018 Actual	FY 2019 Estimate	FY2020 Target
 Superior Public Services	Efficiently prosecute and dispose of Municipal Court criminal cases to effectively serve justice, zealously represent the State's interest in all criminal matters, oversee the Deferred Prosecution Program and the Asset Forfeiture Grant	Criminal Submittal Cases	1,284	1,028	1,600	1,600
		Criminal Citation Cases	1,986	2,180	2,127	2,100
		% of Cases Resulting in Conviction	78%	76%	77%	80%
		Number of Deferred Prosecution Agreements	275	324	418	400
		% of Successfully Completed Deferred Prosecution Cases	91%	73%	77%	90%
	Provide statutorily mandated information and notification, advocacy, and support to victims of misdemeanor crimes occurring in Peoria	Number of Victims Served	1,789	1,657	1,842	1,700
		Number of Notification Documents Provided	4,500	3,500	4,877	5,900
	Assure that city operations comply with all federal, state and local laws.	Number of BWC/Video Public Record Requests for Legal Review & Redaction	71	86	107	110
		Number of BWC/Videos Reviewed & Redacted	503	613	762	800
		Average Business Days to Respond to BWC Public Record Requests	39	50	51	30
		Number of Document Public Record Requests	102	103	99	100
		Number of Document Pages Reviewed & Redacted	6,166	5,980	12,841	13,000
		Average Business Days to Respond to Document Public Record Requests	33	22	37	30

City Clerk

Operating Budget Summary

Expenditures by Category	FY2017 Actual	FY2018 Actual	FY2019 Budget	FY2019 Estimate	FY2020 Budget	Pct Chg
Personal Services	\$639,570	\$680,549	\$710,091	\$710,091	\$734,095	3.38%
Contractual Services	\$429,028	\$221,860	\$415,648	\$292,798	\$228,798	-44.95%
Commodities	\$38,975	\$11,103	\$36,725	\$6,715	\$5,400	-85.30%
Total Expenditures	\$1,107,573	\$913,512	\$1,162,464	\$1,009,604	\$968,293	-16.70%

Expenditures by Division	FY2017 Actual	FY2018 Actual	FY2019 Budget	FY2019 Estimate	FY2020 Budget	Pct Chg
City Clerk	\$1,107,573	\$913,512	\$1,162,464	\$1,009,604	\$968,293	-16.70%
Total Expenditures	\$1,107,573	\$913,512	\$1,162,464	\$1,009,604	\$968,293	-16.70%

Staffing by Division	FY2017 Actual	FY2018 Actual	FY2019 Budget	FY2019 Estimate	FY2020 Budget	Pct Chg
City Clerk	7.00	7.00	7.00	7.00	7.00	0.00%
Total Staffing	7.00	7.00	7.00	7.00	7.00	0.00%

Department Spotlight

CITY CLERK'S OFFICE MISSION

Connecting citizens with City government by providing transparency and public access through its activities as Clerk to the City Council, Chief Elections Officer and Chief Records Management Officer.

DEPARTMENT OVERVIEW

It is the priority of the City Clerk's Office to support and sustain the City Council goals and provide transparency and public access to City Government. Therefore, the City Clerk's Office serves as an important link between citizens and municipal government by providing professional and technical support to the City Council and the City Manager in the delivery of effective government services. A majority of the key functions and service activities of the City Clerk's Office are mandated by City Charter, City Code, or State Statute.

Clerk to the City Council

The City Clerk provides support to the City Council by administering City Council meetings through preparation of the agendas, packets and minutes. Services encompass supporting administrative, statutory and non-statutory functions including tracking and execution of all city contracts, annexations, code changes and customer service. In addition, the City Clerk provides training and ensures compliance with open meeting laws for City Council, Council Subcommittees, and Boards and Commissions and provides excellent internal and external customer service.

Key Outcome Measures City Clerk

- Provide Transparency and Public Access to City Government
- Administer Records Management
- Conduct Municipal Elections

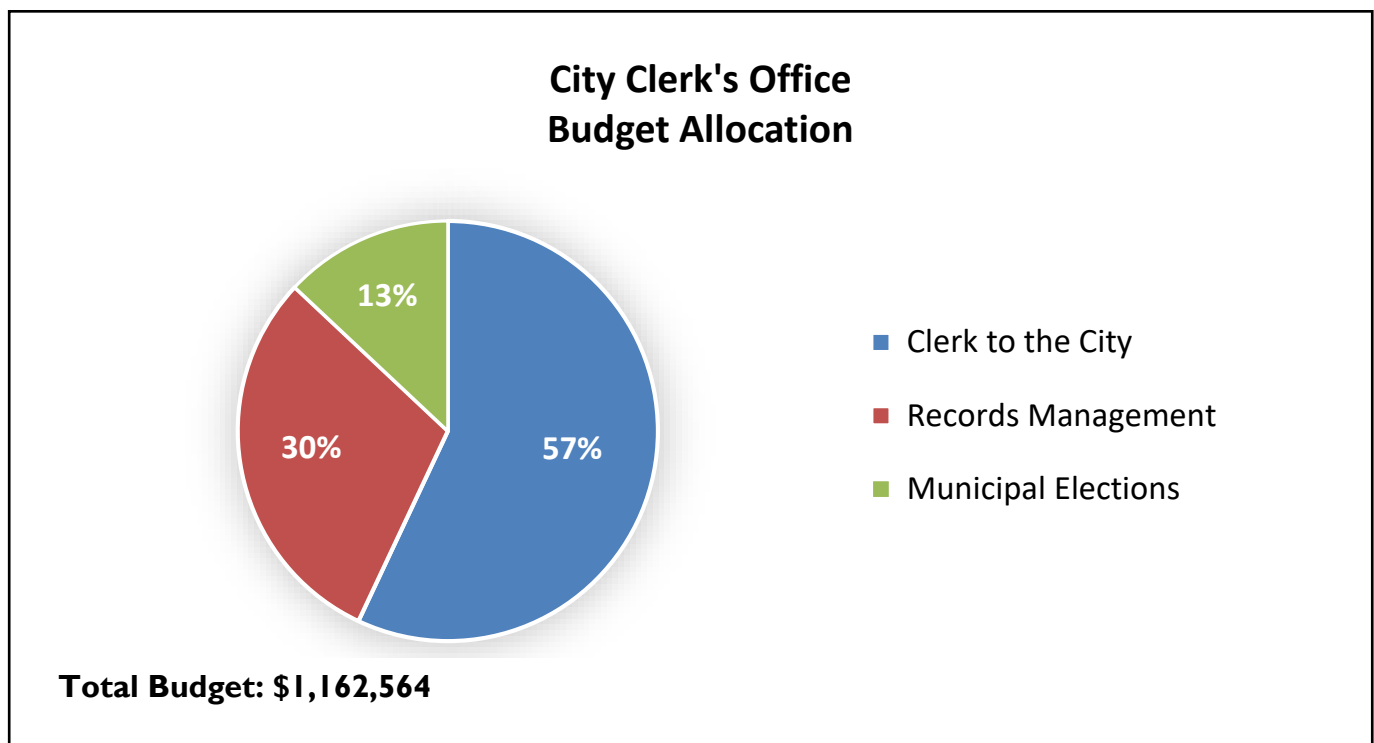
Chief Records Management Officer

The City Clerk is the official keeper of all city documents. Services include administering city records through an electronic data management process, administering public records requests, and providing records management training and consultation to City departments.

Chief Elections Officer

The City Clerk is the Chief Elections Officer for the City and is responsible for municipal elections. Services include conducting primary, general, recall and other special elections, campaign finance related filings and the preparation and distribution of publicity pamphlets.

Cost of Service Breakdown - City Clerk's Office						
Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Supplemental Costs	Internal Services Charges	Total Cost of Service
Clerk to the City	3.98	\$ 403,737	\$ 38,006	\$ 0.00	\$ 92,877	\$ 534,620
Records Management	2.09	\$ 212,013	\$ 19,958	\$ 0.00	\$ 48,773	\$ 280,744
Municipal Elections	.93	\$ 94,341	\$ 8,881	\$222,275	\$ 21,703	\$ 347,200
TOTAL	7.00	\$ 710,091	\$ 66,845	\$ 222,275	\$ 163,353	\$ 1,162,564
The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contractual services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as contracts, information technology support and facility maintenance.						



Performance Report

CITY CLERK'S OFFICE

The City Clerk's Office uses performance data as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council goals and contain a mix of performance indicators and department outcome measures.

Council Goal	Expected Outcome	Performance Measure	FY2017 Actual	FY2018 Actual	FY2019 Estimate	FY2020 Target
	Provide transparency and public access to city government	% compliance with open meeting law	99.8%	100.0%	100%	100%
	Support the City's customer service goals	Average number of days to complete public information requests <i>without</i> redactions	2.3	2.1	1.71	2
		Average number of days to complete public information requests <i>with</i> redactions	16.3	17.2	16.07	12

Development and Engineering

Operating Budget Summary

Expenditures by Category	FY2017 Actual	FY2018 Actual	FY2019 Budget	FY2019 Estimate	FY2020 Budget	Pct Chg
Personal Services	\$7,004,331	\$6,935,616	\$7,639,471	\$7,640,471	\$8,044,955	5.31%
Contractual Services	\$1,529,520	\$1,534,808	\$1,586,028	\$1,564,639	\$1,600,367	0.90%
Commodities	\$80,738	\$84,932	\$67,413	\$70,459	\$64,973	-3.62%
Capital Outlay	\$0	\$83,112	\$85,000	\$85,000	\$85,000	0.00%
Total Expenditures	\$8,614,588	\$8,638,468	\$9,377,912	\$9,360,569	\$9,795,295	4.45%

Expenditures by Division	FY2017 Actual	FY2018 Actual	FY2019 Budget	FY2019 Estimate	FY2020 Budget	Pct Chg
Building Development	\$2,630,260	\$2,604,927	\$2,761,788	\$2,761,788	\$3,036,370	9.94%
Engineering Admin	\$803,200	\$767,583	\$731,986	\$726,123	\$901,228	23.12%
Site Development	\$1,028,123	\$1,023,640	\$1,100,392	\$1,100,392	\$1,043,545	-5.17%
Engineering Services	\$1,262,207	\$1,283,341	\$1,466,136	\$1,461,746	\$1,572,503	7.25%
Architectural Services	\$655,163	\$615,451	\$723,399	\$721,569	\$636,951	-11.95%
Eng Inspection Svc	\$985,506	\$1,052,104	\$1,174,904	\$1,174,144	\$1,196,193	1.81%
Traffic Engineering	\$1,250,130	\$1,291,422	\$1,419,307	\$1,414,807	\$1,408,505	-0.76%
Total Expenditures	\$8,614,588	\$8,638,468	\$9,377,912	\$9,360,569	\$9,795,295	4.45%

Staffing by Division	FY2017 Actual	FY2018 Actual	FY2019 Budget	FY2019 Estimate	FY2020 Budget	Pct Chg
Building Development	24.50	24.50	24.50	24.00	24.00	-2.04%
Engineering Admin	4.00	4.00	4.00	5.00	5.00	25.00%
Site Development	8.00	8.00	9.00	9.00	9.00	0.00%
Engineering Services	9.50	9.50	9.75	10.75	11.00	12.82%
Architectural Services	5.00	5.00	5.00	4.00	4.00	-20.00%
Eng Inspection Svc	8.00	8.00	9.00	9.00	9.00	0.00%
Traffic Engineering	6.00	6.00	6.00	6.00	6.00	0.00%
Total Staffing	65.00	65.00	67.25	67.75	68.00	1.12%

Department Spotlight

DEVELOPMENT AND ENGINEERING DEPARTMENT MISSION

To provide quality engineering, architectural, and development services to the citizens of Peoria through management of the capital improvement program, traffic engineering, property acquisition, right-of-way inspections, site development, and building development that will enhance the quality of life for years to come.

DEPARTMENT OVERVIEW

The Development and Engineering Department is the focal point of all construction activity within the City of Peoria. Our staff of more than 60 professionals from many different disciplines work together to provide the best possible service to a diverse customer base that includes elected officials and City staff, residents and business owners, professional engineers and architects, and developers and homebuilders. The department oversees the design and construction of most of the projects in the City's Capital Improvement Program (CIP), including drainage, facilities, parks, streets, traffic control, water, and wastewater projects. The department also reviews and approves civil and building plans for all private development projects, issues construction permits for those projects, and inspects the projects during construction.

Key Outcome Measures

Development and Engineering Department

- Percent of capital projects completed on time and within budget
- Customer satisfaction survey ratings related to capital project delivery
- Citizen survey ratings related to vehicular, bicycle, and pedestrian traffic
- Turnaround times for civil and building plan review
- Timeliness of inspections provided to the development community

The Development and Engineering Department consists of the following seven areas:

- Administration
- Engineering Services and Property Acquisition
- Architectural Services
- Right-of-Way Inspections
- Traffic Engineering
- Building Development
- Site Development

Funding for the department comes from both the General Fund and the Highway User Revenue Fund. The various capital project funds also support the department by paying for those staff members who help deliver capital projects. User fees offset the cost of development-related services.

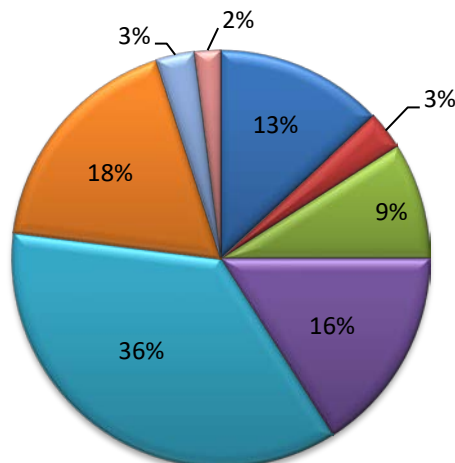
Administration

The Administration Division provides overall management direction and support. Division staff provides financial, administrative, and technical support to the department.

Cost of Service Breakdown – Administration					
Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Provide Leadership	.65	\$72,733	\$6,482	\$15,983	\$95,198
Coordinate with Outside Agencies	.15	\$16,784	\$1,496	\$3,688	\$21,968
Ensure High-Quality Customer Service	.45	\$50,353	\$4,487	\$11,065	\$65,905
Oversee Department Financial Functions	.80	\$89,516	\$7,978	\$19,672	\$117,166
Administration	1.80	\$201,412	\$17,950	\$44,261	\$263,623
Payment Processing	.90	\$100,706	\$8,975	\$22,131	\$131,812
Manage Department Communications	.15	\$16,784	\$1,496	\$3,688	\$21,968
Respond to Citizen Inquiries	.10	\$11,190	\$997	\$2,459	\$14,646
TOTAL	5.00	\$559,478	\$49,861	\$122,947	\$732,286

The budget amounts listed above include all costs for that service or program for FY2019 to ensure timely and complete data for a full fiscal year. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Administration Budget Allocation



- Leadership and Direction
- Coordinate with Outside Agencies
- High-Quality Customer Service
- Financial Administration
- Administrative Support
- Payment Processing
- Department Communications
- Citizen Inquiries

Total Budget: \$732,286

Engineering Services and Property Acquisition

The Engineering Services and Property Acquisition Division is responsible for providing professional engineering services for publicly funded capital infrastructure (streets, traffic control, drainage, water, and wastewater projects), including the planning, programming, design, and construction management for improvement and expansion of municipal infrastructure. The division also coordinates the acquisition of real property rights of way and easements for the rest of the City and provides technical support to internal and external customers of the Development and Engineering Department.

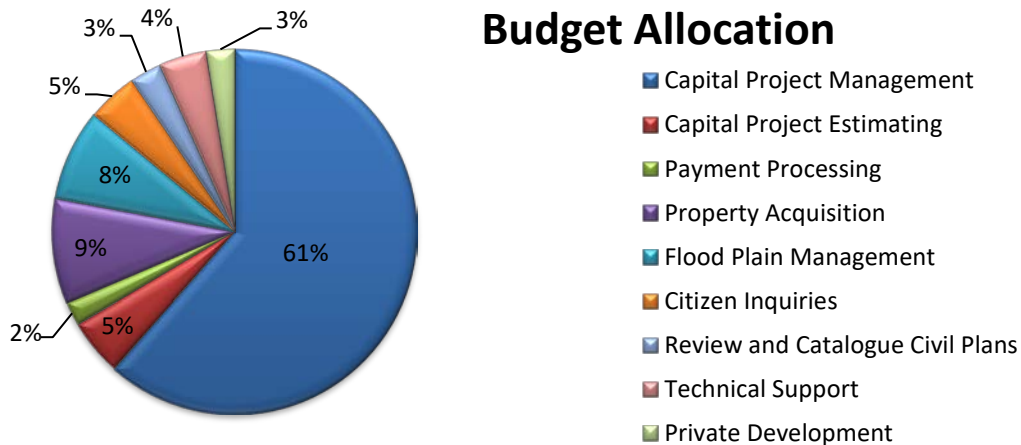
Approximately 80 percent of the division's operating budget is directly associated with capital project management. Other core services include project estimating, flood plain management, coordination with outside agencies, and payment processing and other administrative activities. Approximately 70 percent of the division's budget is offset through chargeback revenue from capital projects.

Cost of Service Breakdown – Engineering Services and Property Acquisition

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Capital Project Management	6.60	\$774,854	\$52,888	\$55,201	\$882,943
Capital Project Estimating	.54	\$63,008	\$4,301	\$4,489	\$71,798
Payment Processing	.23	\$26,669	\$1,820	\$1,900	\$30,389
Property Acquisition and Management	1.00	\$117,225	\$8,001	\$83,51	\$133,577
Flood Plain Management	.87	\$101,985	\$6,961	\$7,265	\$116,211
Respond to Citizen Inquiries	.49	\$56,854	\$3,881	\$4,050	\$64,785
Review and Catalogue Civil Plans	.30	\$35,167	\$2,400	\$2,505	\$40,072
Provide Technical Support to the Dept	.45	\$52,751	\$3,601	\$3,758	\$60,110
Assist Site Development Division	.27	\$31,651	\$2,160	\$2,255	\$36,066
TOTAL	10.75	\$1,260,164	\$86,013	\$89,774	\$1,435,951

The budget amounts listed above include all costs for that service or program for FY2019 to ensure timely and complete data for a full fiscal year. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Engineering Services and Property Acquisition Budget Allocation



Total Budget: \$1,435,951

Architectural Services

The Architectural Services Division is responsible for providing professional architectural services for publicly funded capital facilities (parks, libraries, public safety buildings, and courts), including the planning, programming, design, and construction management.

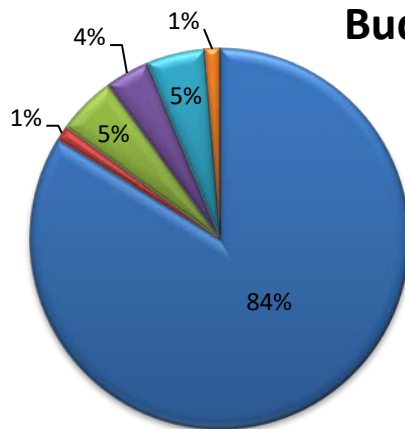
Approximately 90 percent of the division's operating budget is directly associated with capital project management. Other core services include project estimating, coordination with outside agencies, and administrative functions. Approximately 70 percent of the division's budget is offset through chargeback revenue from capital projects.

Cost of Service Breakdown – Architectural Services

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Capital Project Management	3.35	\$539,190	\$14,300	\$52,358	\$605,848
Capital Project Estimating	.05	\$8,048	\$213	\$781	\$9,042
Coordinate with Outside Agencies	.20	\$32,190	\$854	\$3,126	\$36,170
Payment Processing	.15	\$24,143	\$640	\$2,344	\$27,127
Sustainability Objectives	.20	\$32,190	\$854	\$3,126	\$36,170
Technical Registrant Project Oversight	.05	\$8,048	\$213	\$781	\$9,042
TOTAL	4.00	\$643,809	\$17,074	\$62,516	\$723,399

The budget amounts listed above include all costs for that service or program for FY2019 to ensure timely and complete data for a full fiscal year. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Architectural Services Budget Allocation



Total Budget: \$723,399

- Capital Project Management
- Capital Project Estimating
- Coordinate with Outside Agencies
- Payment Processing
- Sustainability Objective
- A.R.S. Technical Registrant Project

Right-of-Way Inspections

The Right-of-Way Inspection Division is responsible for the inspection of private and publicly funded right-of-way infrastructure, including water, wastewater, storm drains, bridges, and roadways.

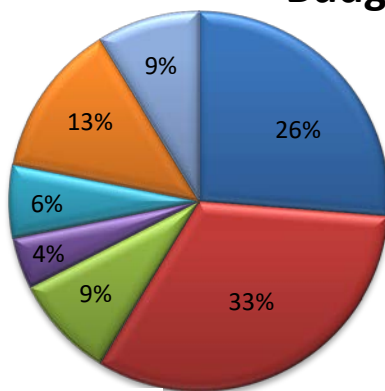
Approximately 35 percent of the inspection workload is related to projects in the Capital Improvement Program. The remaining workload is comprised of private development projects, dry utility construction, and some maintenance activities. Over 20 percent of the division's budget is offset through chargeback revenue from CIP projects.

Cost of Service Breakdown – ROW Inspections

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Capital Project Inspection	2.15	\$240,704	\$15,277	\$24,692	\$280,673
Development Project Inspection	3.40	\$380,647	\$24,160	\$39,046	\$443,853
Dry Utility Project Inspection	.75	\$83,966	\$5,329	\$8,613	\$97,908
Custom Homes	.35	\$39,184	\$2,487	\$4,019	\$45,690
Assist Other Departments	.50	\$55,978	\$3,553	\$5,742	\$65,273
Traffic Control Permits	1.1	\$123,151	\$7,816	\$12,632	\$143,599
Respond to Citizen Inquiries	.75	\$83,966	\$5,329	\$8,613	\$97,908
TOTAL	9.00	\$1,007,596	\$63,951	\$103,357	\$1,174,904

The budget amounts listed above include all costs for that service or program for FY2019 to ensure timely and complete data for a full fiscal year. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

ROW Inspections Budget Allocation



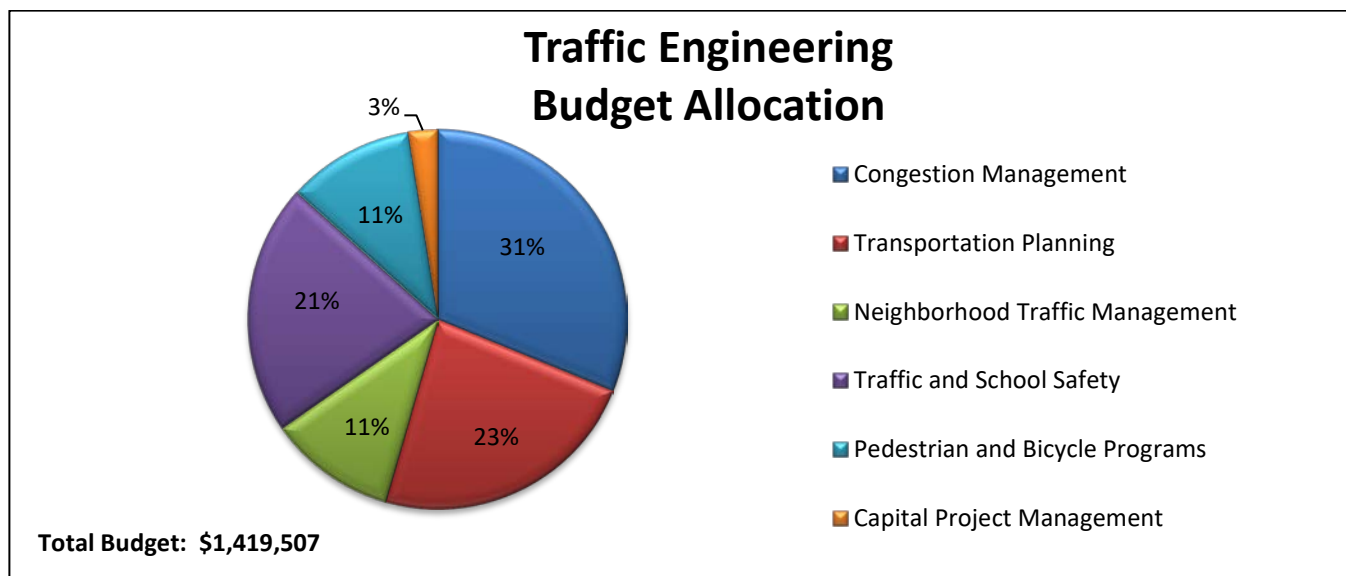
Total Budget: \$1,174,904

- Capital Project Inspection
- Development Project Inspection
- Dry Utility Inspection
- Custom Homes Inspection
- Assist Other Departments
- Traffic Control Permits
- Citizen Inquiries

Traffic Engineering

The Traffic Engineering Division is responsible for ensuring compliance with traffic engineering standards, traffic impact studies, pavement marking and signing plan reviews, traffic count coordination, traffic investigations, school safe route plans, and the Neighborhood Traffic Management Program.

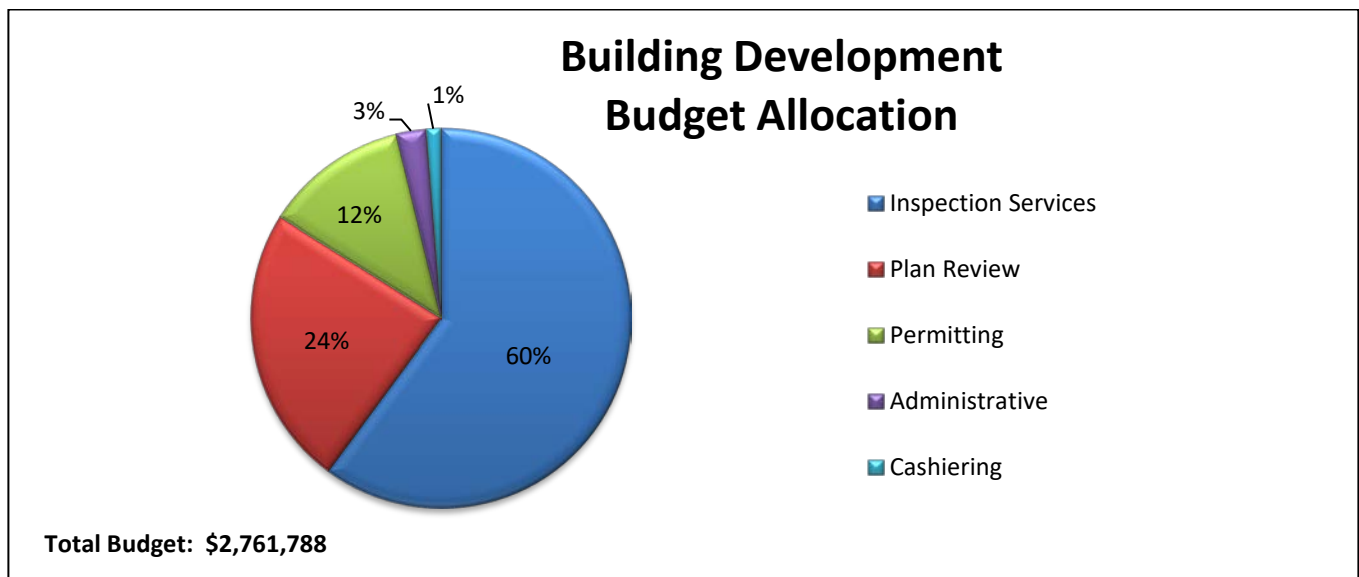
Cost of Service Breakdown – Traffic Engineering					
Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Congestion Management	1.87	\$257,180	\$77,460	\$107,772	\$442,412
Transportation Planning	1.40	\$192,541	\$57,992	\$80,686	\$331,219
Neighborhood Traffic Management	.65	\$89,394	\$26,925	\$37,461	\$153,780
Traffic and School Safety	1.28	\$176,038	\$53,021	\$73,770	\$302,829
Pedestrian and Bicycle Programs	.65	\$89,394	\$26,925	\$37,461	\$153,780
Capital Project Management	.15	\$20,629	\$6,213	\$8,645	\$35,487
TOTAL	6.00	\$825,176	\$248,536	\$345,795	\$1,419,507
<i>The budget amounts listed above include all costs for that service or program for FY2019 to ensure timely and complete data for a full fiscal year. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.</i>					



Building Development

The Building Development Division is responsible for the implementation and regulation of the City's adopted building codes. Whether people live, work, or visit businesses within Peoria, our codes provide minimum safeguards for everyone. It is the goal of the division to provide a timely and accurate review of construction plans, issuance of permits, and timely building inspections. This is best accomplished through a cooperative and transparent process that also helps customers achieve their goals.

Cost of Service Breakdown - Building Development					
Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Inspection Services	14.42	\$1,412,322	\$74,474	\$173,730	\$1,660,526
Plan Review	5.73	\$560,328	\$29,547	\$68,926	\$658,801
Permitting	2.95	\$288,239	\$15,199	\$35,456	\$338,894
Administrative	.60	\$58,724	\$3,097	\$7,224	\$69,045
Cashiering	.30	\$29,362	\$1,548	\$3,612	\$34,522
TOTAL	24.00	\$2,348,975	\$123,865	\$288,948	\$2,761,788
The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.					

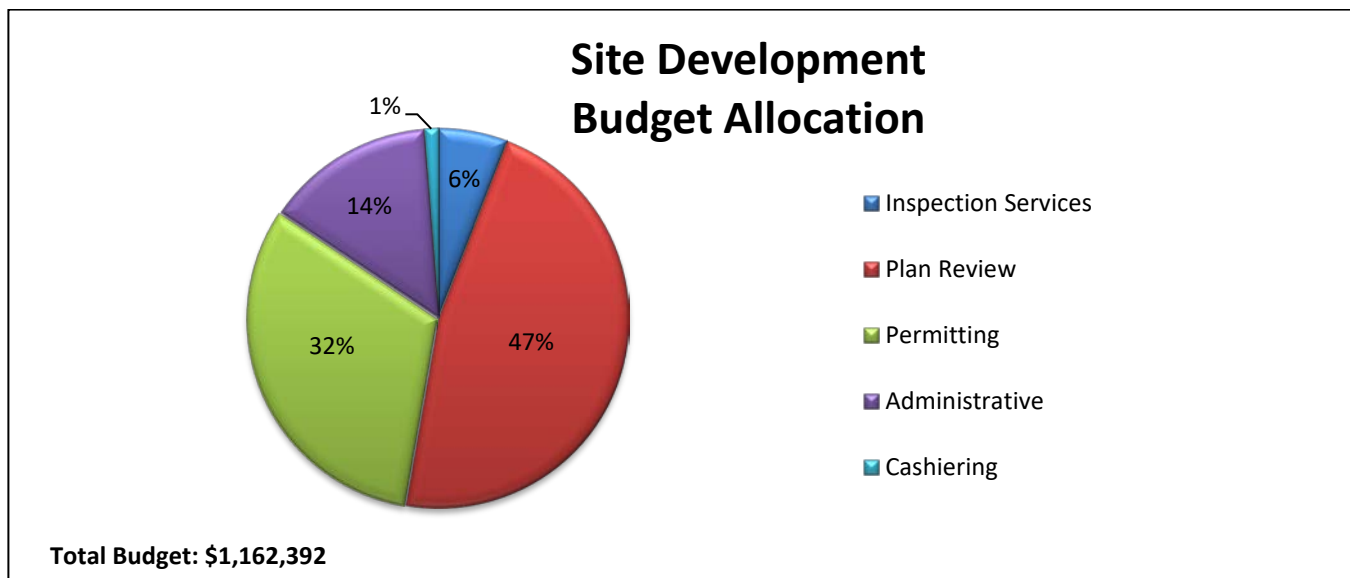


Site Development

The Site Development Division is responsible for reviewing final engineering documents for private development and public infrastructure. Division staff ensures compliance with City policies and standards and with any associated agency requirements (state and county).

In addition, the division issues engineering permits for private development along with all improvements in the City's rights of way. Staff within the division is also involved in reviewing certain planning and zoning cases, as well as conducting constructability reviews and assisting with the design of capital improvement projects. Staff coordinates with both customers (citizens, engineers, contractors, homebuilders, etc.) and other departments to ensure success for the development community and Peoria.

Cost of Service Breakdown - Site Development					
Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Inspection Services	.47	\$64,784	\$1,061	\$5,448	\$71,293
Plan Review	3.75	\$462,648	\$7,577	\$38,902	\$509,127
Permitting	2.53	\$352,796	\$5,778	\$29,665	\$388,239
Administrative	1.15	\$161,962	\$2,653	\$13,619	\$178,234
Cashiering	.10	\$14,084	\$231	\$1,184	\$15,499
TOTAL	8.00	\$1,056,274	\$17,300	\$88,818	\$1,162,392
The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.					



Performance Report

DEVELOPMENT AND ENGINEERING DEPARTMENT

The Development and Engineering Department uses performance as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals.

Council Goal	Expected Outcome	Performance Measure	FY2017 Actual	FY2018 Actual	FY2019 Estimate	FY2020 Target#
	Provide quality infrastructure and facilities to the citizens of Peoria through effective implementation of the City's Capital Improvement Program	% budget variance on completed capital projects	-3%	-6%	-3%	+/- 5%
	Perform building plan reviews within stated turnaround timeframes.	Average number of business days* to review the following plan types: • Residential Standard Plans • Residential Plot Plans • Custom Homes • New Commercial • Tenant Improvement • Solar	9 1.2 8 9 9 2	6 1.5 10 11 9 3	8 1 10 10 10 4	8 1 10 10 10 4
	Perform building inspections on the scheduled date	% of building inspections performed on the scheduled date	98%	98.5%	98.5%	98%
	Perform civil plan reviews within stated turnaround timeframes.	Average number of calendar days to review civil plans	10	14	14	14

*Based on a 4-day workweek

Target plan review turnaround times are less than those advertised to the public

Economic Development Services

Operating Budget Summary

Expenditures by Category	FY2017 Actual	FY2018 Actual	FY2019 Budget	FY2019 Estimate	FY2020 Budget	Pct Chg
Personal Services	\$972,073	\$1,057,303	\$917,852	\$918,361	\$981,744	6.96%
Contractual Services	\$1,035,206	\$1,029,088	\$3,332,868	\$612,037	\$3,799,539	14.00%
Commodities	\$26,050	\$18,000	\$17,500	\$20,081	\$18,650	6.57%
Capital Outlay	\$435,888	\$3,190	\$265	\$150	\$0	-100.00%
Total Expenditures	\$2,469,217	\$2,107,582	\$4,268,485	\$1,550,629	\$4,799,933	12.45%

Expenditures by Division	FY2017 Actual	FY2018 Actual	FY2019 Budget	FY2019 Estimate	FY2020 Budget	Pct Chg
Economic Development Services Administration	\$442,429	\$507,995	\$474,994	\$476,843	\$0	-100.00%
Economic Development Services	\$1,193,389	\$1,239,407	\$1,088,944	\$978,250	\$1,810,082	66.22%
Economic Development	\$833,400	\$360,180	\$2,704,547	\$95,536	\$2,989,851	10.55%
Total Expenditures	\$2,469,217	\$2,107,582	\$4,268,485	\$1,550,629	\$4,799,933	12.45%

Staffing by Division	FY2017 Actual	FY2018 Actual	FY2019 Budget	FY2019 Estimate	FY2020 Budget	Pct Chg
Economic Development Services Administration	3.00	3.00	3.00	0.00	0.00	-100.00%
Economic Development Services	5.00	5.00	4.00	7.00	7.00	75.00%
Total Staffing	8.00	8.00	7.00	7.00	7.00	0.00%

Department Spotlight

ECONOMIC DEVELOPMENT SERVICES DEPARTMENT MISSION

To build a diversified economy that will create a strong and sustainable community in which residents are able to work, shop, and be entertained.

DEPARTMENT OVERVIEW

Economic Development Administration

The Economic Development Administration Division is responsible for the overall leadership and management of the Economic Development Services Department.

Key Outcome Measures

Economic Development Services

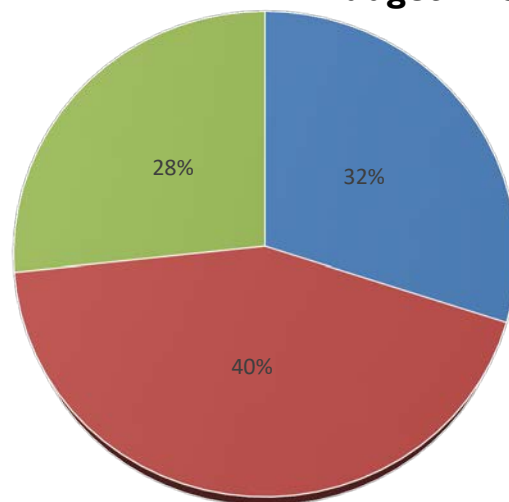
- Quality of business attraction locates
- Investment generated in targeted industries
- New development opportunities in key sites

Cost of Service Breakdown - Economic Development Services Administration Division

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Business Attraction/Administration	.90	\$117,223	\$1,116	\$30,207	\$148,546
Operations/Concierge	1.30	\$148,071	\$1,410	\$38,156	\$187,637
Fiscal Activity/Administrative Support	.80	\$104,883	\$999	\$27,027	\$132,910
TOTAL	3.0	\$370,177	\$ 3,525	\$95,391	\$469,093

The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Administration Division Budget Allocation



- Business Attraction/Administration
- Operations/Concierge
- Fiscal Activity/Administrative Support

Total Budget: \$469,093

Business and Real Estate Development (BRED)

The Business and Real Estate Development Division, or BRED, is responsible for implementing strategies that attract targeted businesses, help existing businesses grow and expand in Peoria, facilitate development opportunities in targeted investment zones, develop Peoria's workforce, and oversee the growth of the city's entrepreneurial base.

BRED Activities Defined:

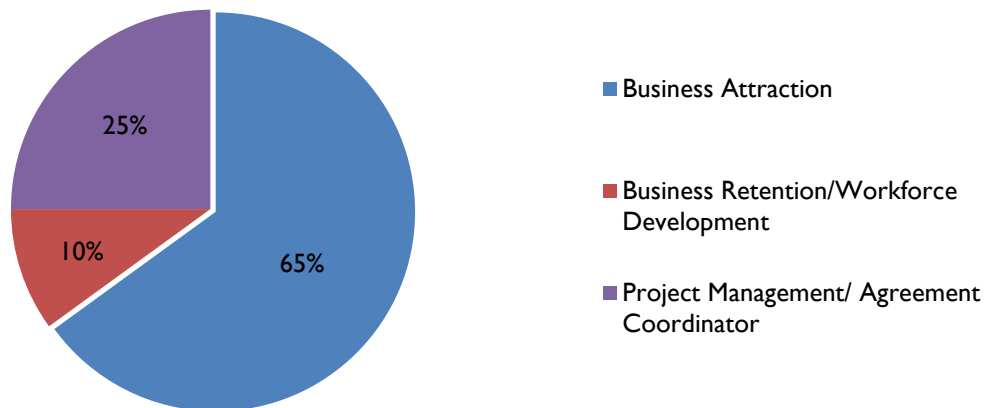
- *Business Attraction*; includes Targeted Industry Attraction and Sales and Marketing activities.
- *Business Retention and Expansion*: Peoria's Business Retention and Expansion Program is to retain and expand existing businesses by learning about issues business owners are facing and addressing those issues in a timely manner.
 - Develop programs and opportunities to better meet the needs of the business community in order to retain and expand businesses.
 - Respond to immediate needs of existing businesses by facilitating departmental interaction and outreach as needed to minimize impacts on local businesses.
 - Survey existing businesses regularly and analyze survey results to determine business and economic trends in order to forecast needs and changing requirements.
- *Redevelopment and Real Estate Development* efforts include the Vistancia Commercial Core, Old Town Revitalization, Park West, Peoria Place, Stadium Point at P83 and Corewest.
- *Workforce Development* includes partnerships with the Maricopa Association of Governments (MAG) and Westmarc to develop a regional Workforce Development Implementation Strategy.

Cost of Service Breakdown - Business and Real Estate Development (BRED)

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Business Attraction/Marketing	2.6	\$349,727	\$306,034	\$49,691	\$705,452
Business Retention/Workforce Development	0.4	\$53,804	\$47,082	\$7,645	\$108,531
Project Management/Agreement Coordinator	1.0	\$134,511	\$117,706	\$19,112	\$271,329
TOTAL	4.0	\$538,042	\$470,822	\$76,448	\$1,085,312

The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Business & Real Estate Development Budget Allocation



Total Budget: \$ 1,085,312

Performance Report

ECONOMIC DEVELOPMENT SERVICES DEPARTMENT

The Economic Development Services Department uses performance as a tool for improving service delivery for our citizens. Below is a selected set of indicators that provides an indication of the department's overall performance.

Council Goal	Expected Outcome	Performance Measure	FY2017 Actual	FY2018 Actual	FY2019 Estimate	FY2020 Target
 Economic Competitiveness	Creating industry appropriate space for business attraction	Amount of new commercial office space created (in sq. ft.)	NA	12,000	25,000	20,000
		Amount of new industrial space created (in sq. ft.)	NA	80,000	50,000	80,000
	Increasing participation within the Peoria entrepreneurial community through workshops, trainings and community events	Number of start-up and entrepreneurial companies in attendance at workshops, trainings and community events	NA	NA	25-40	100
	Assist existing small businesses to promote growth and retention	Number of existing businesses visited through the Business Retention & Expansion Program	125	125	75/125	125
	Assist small business development to promote expansion	Number of businesses served by Small Business Development Center (SBDC)	NA	73	110	200

Finance

Operating Budget Summary

Expenditures by Category	FY2017 Actual	FY2018 Actual	FY2019 Budget	FY2019 Estimate	FY2020 Budget	Pct Chg
Personal Services	\$3,853,642	\$3,650,567	\$4,082,471	\$4,182,088	\$4,147,997	1.61%
Contractual Services	\$1,280,373	\$1,238,720	\$1,380,878	\$1,381,495	\$1,437,652	4.11%
Commodities	\$101,599	\$54,213	\$101,117	\$100,450	\$112,896	11.65%
Total Expenditures	\$5,235,615	\$4,943,500	\$5,564,466	\$5,664,033	\$5,698,545	2.41%

Expenditures by Division	FY2017 Actual	FY2018 Actual	FY2019 Budget	FY2019 Estimate	FY2020 Budget	Pct Chg
Finance Admin	\$396,338	\$315,639	\$333,735	\$333,735	\$343,186	2.83%
Financial Services	\$1,686,878	\$1,691,138	\$1,668,424	\$1,767,991	\$1,667,611	-0.05%
Tax Audit & Collections	\$1,134,345	\$1,031,394	\$1,229,939	\$1,229,939	\$1,327,183	7.91%
Management and Budget	\$905,405	\$847,911	\$984,358	\$984,358	\$945,965	-3.90%
Materials Management	\$723,952	\$599,213	\$840,711	\$840,711	\$876,967	4.31%
Inventory Control	\$388,697	\$458,204	\$507,299	\$507,299	\$537,633	5.98%
Total Expenditures	\$5,235,615	\$4,943,500	\$5,564,466	\$5,664,033	\$5,698,545	2.41%

Staffing by Division	FY2017 Actual	FY2018 Actual	FY2019 Budget	FY2019 Estimate	FY2020 Budget	Pct Chg
Finance Admin	2.00	2.00	2.00	2.00	2.00	0.00%
Financial Services	15.00	15.00	15.00	13.00	13.00	-13.33%
Tax Audit & Collections	9.00	7.00	7.00	7.00	7.00	0.00%
Management and Budget	6.00	6.00	5.00	6.00	6.00	20.00%
Materials Management	6.00	7.00	7.00	7.00	7.00	0.00%
Inventory Control	4.00	5.00	5.00	5.00	5.00	0.00%
Total Staffing	42.00	42.00	41.00	40.00	40.00	-2.44%

Finance Utilities

Operating Budget Summary

Expenditures by Category	FY2017 Actual	FY2018 Actual	FY2019 Budget	FY2019 Estimate	FY2020 Budget	Pct Chg
Personal Services	\$2,572,455	\$2,697,579	\$2,991,864	\$2,991,864	\$3,090,610	3.30%
Contractual Services	\$1,529,477	\$1,501,478	\$1,794,674	\$1,725,688	\$1,783,064	-0.65%
Commodities	\$353,042	\$337,314	\$436,275	\$408,911	\$433,619	-0.61%
Capital Outlay	\$362,187	\$349,029	\$368,114	\$368,114	\$368,114	0.00%
Total Expenditures	\$4,817,161	\$4,885,399	\$5,590,927	\$5,494,577	\$5,675,407	1.51%

Expenditures by Division	FY2017 Actual	FY2018 Actual	FY2019 Budget	FY2019 Estimate	FY2020 Budget	Pct Chg
Customer Service	\$2,866,096	\$2,778,599	\$2,307,557	\$2,211,207	\$2,362,561	2.38%
Revenue Administration	\$398,382	\$592,723	\$637,172	\$637,172	\$722,490	13.39%
Meter Services	\$1,552,684	\$1,514,077	\$1,722,638	\$1,722,638	\$1,708,287	-0.83%
Utility Billing	\$0	\$0	\$923,560	\$923,560	\$882,069	-4.49%
Total Expenditures	\$4,817,161	\$4,885,399	\$5,590,927	\$5,494,577	\$5,675,407	1.51%

Staffing by Division	FY2017 Actual	FY2018 Actual	FY2019 Budget	FY2019 Estimate	FY2020 Budget	Pct Chg
Customer Service	21.00	22.00	22.00	22.00	22.00	0.00%
Revenue Administration	5.00	5.00	5.00	5.00	5.00	0.00%
Meter Services	11.00	11.00	11.00	11.00	11.00	0.00%
Total Staffing	37.00	38.00	38.00	38.00	38.00	0.00%

Department Spotlight

FINANCE & BUDGET DEPARTMENT MISSION

To provide responsible fiscal stewardship and professional financial management with integrity, accountability, and exceptional customer service.

DEPARTMENT OVERVIEW

The City of Peoria's Finance and Budget Department provides citywide support to executive management in support of the Council's goals, provides professional support to all city departments, and provides exemplary service to the customers and citizens of the city.

The department consists of nine areas that provide a variety of key functions and service activities.

Administration

Financial Services

Sales Tax, Licensing and Collections

Management and Budget

Materials Management

Inventory Control

Revenue Administration

Customer Service

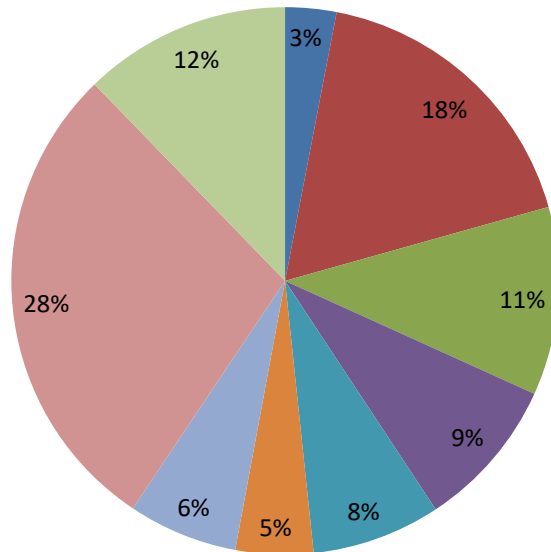
Meter Services

Key Outcome Measures *Finance & Budget Department*

- Bond Ratings for General Obligation, MDA and Revenue Bonds
- Compliance with Investment Policy
- Unqualified audit opinion
- GFOA Certificate of Achievement in Financial Reporting
- Compliance with the Principles of Sound Financial Management

Funding comes from both the general fund and utility funds. Sales Tax, Licensing and Collections, Customer Service and Meter Services primarily serve external customers while Financial Services, Management and Budget, Materials Management and Inventory Control provide services to internal customers in various city departments.

Finance & Budget Department Budget Allocation



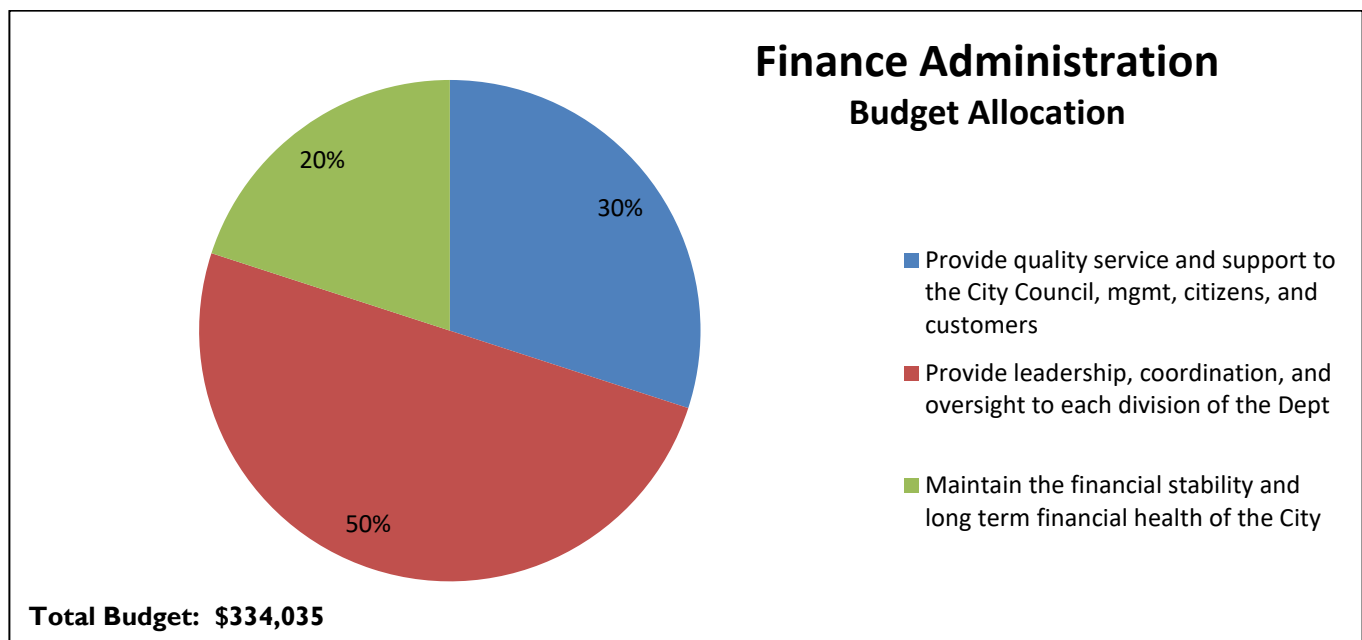
- Finance Administration
- Financial Services
- Sales Tax, Licensing & Collections
- Management and Budget
- Materials Management
- Inventory Control
- Revenue Administration
- Customer Service
- Meter Services

Total Budget: \$11,053,163

Finance Administration

The **Finance Administration Division** is responsible for the overall leadership and management of the Finance Department by coordinating operations, facilitating financial planning, managing the city's debt and investment program, financing city projects, and providing city management with relevant financial information.

Cost of Service Breakdown - Administration					
Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Service and support to council, management, citizens and customers	0.60	\$87,321	\$2,349	\$10,540	\$100,210
Leadership and management of the Finance Department	1.00	\$145,537	\$3,915	\$17,566	\$167,018
Maintain City's financial stability and fiscal health	0.40	\$58,215	\$1,566	\$7,026	\$66,807
TOTAL	2.00	\$291,073	\$7,830	\$35,132	\$334,035
The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.					



Financial Services

The **Financial Services Division** is responsible for accounting, payroll, accounts payable, treasury management and financial reporting, providing accurate and timely financial information to the public, bondholders, grantors, auditors, city council, and management.

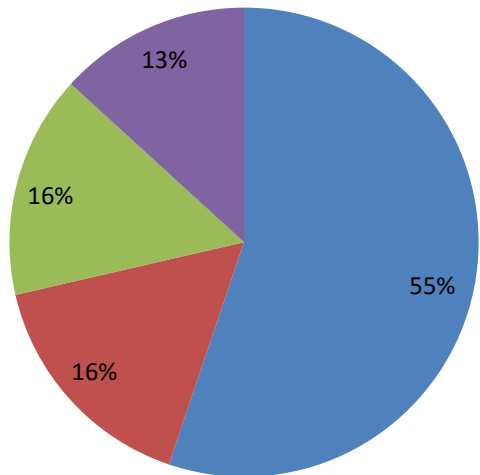
Key activities within this function include the preparation of external financial reports including the Comprehensive Annual Financial Report (CAFR), Single Audit, grant reports, state required reports, and other special reports and financial surveys. Annual reports are required by the City Charter and by Arizona Revised Statutes. Other important activities include treasury management, grant accounting, and maintenance of portions of the city's financial information system.

A second key function is payroll. The payroll staff ensures timely and accurate payment to employees while adhering to applicable federal and state laws, city policies, and union memorandums of understanding. The staff prepares and files payroll taxes and required Federal and State reports on a biweekly, quarterly and annual basis and provides training throughout the organization. In addition, the staff maintains portions of the Human Resource Management System.

A third function is accounts payable. The accounts payable staff processes and pays city invoices. All departments in the city rely on invoice payment services. In addition, the staff provides citywide training to employees who are involved with procurement and vendor payment processing. The staff maintains certain portions of the city's financial information system. This system requires regular upgrades, configuration and associated testing.

Cost of Service Breakdown - Financial Services					
Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Accounting and financial reporting	5.80	\$784,215	\$178,904	\$111,857	\$1,074,975
Accounts payable	3.00	\$268,446	\$14,285	\$32,836	\$2315,567
Payroll	2.55	\$259,710	\$8,876	\$31,194	\$299,780
Maintain accounting information systems	1.65	\$228,774	\$1,915	\$26,792	\$257,481
TOTAL	13.00	\$1,541,145	\$203,980	\$202,679	\$1,947,804
<i>The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.</i>					

Financial Services Budget Allocation



■ Accounting and financial reporting

■ Accounts payable

■ Payroll

■ Maintain accounting information systems

Total Budget: \$1,947,804

Sales Tax, Licensing & Collections

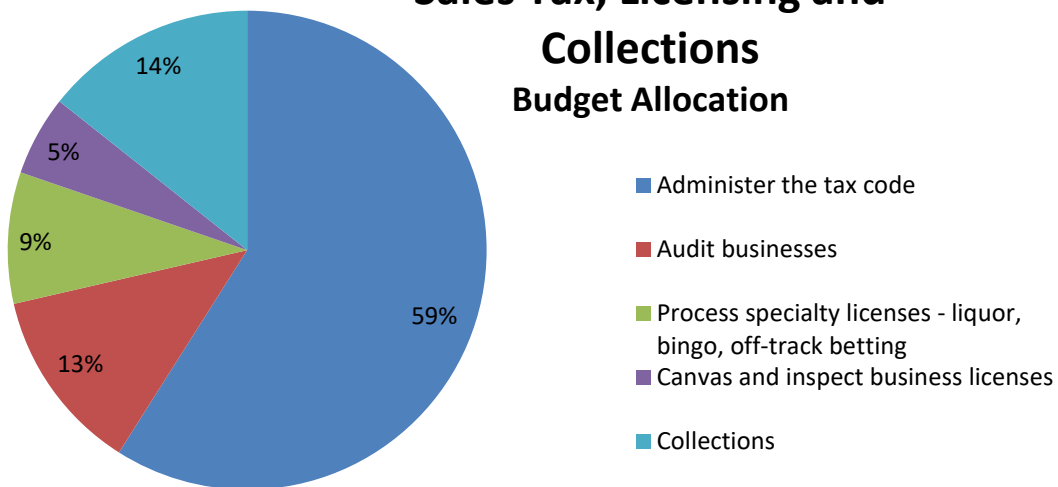
The **Sales Tax, Licensing & Collections Division** provides support to the Arizona Department of Revenue in their responsibilities in administering the sales tax code, collecting sales taxes, conducting audits of businesses, providing customer service to the taxpayers, and collecting delinquent monies owed the city. In addition, the Division issues city business licenses, coordinates and processes specialty licenses such as liquor licenses, and works to insure proper licensing of businesses.

Cost of Service Breakdown – Sales Tax, Licensing & Collections

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Administer the tax code	4.60	\$235,644	\$423,921	\$65,975	\$725,540
Audit businesses	1.25	\$134,439	\$4,285	\$13,876	\$152,600
Process specialty licenses	0.70	\$64,093	\$35,092	\$9,921	\$109,106
Canvass and inspect licenses	0.60	\$59,869	\$540	\$6,043	\$66,452
Collections	1.85	155,551	4,664	16,026	176,241
TOTAL	9.00	\$649,596	\$468,502	\$111,841	\$1,229,939

The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Sales Tax, Licensing and Collections Budget Allocation



Total Budget: \$1,229,939

Management and Budget

The **Management and Budget Division** is made up of a resourceful and effective workgroup that helps develop and implement major city initiatives, ensures spending priorities are addressed in an efficient and effective manner, offers policy and financial analysis on important operational issues, and positions the organization toward long-term financial viability.

Budget Management

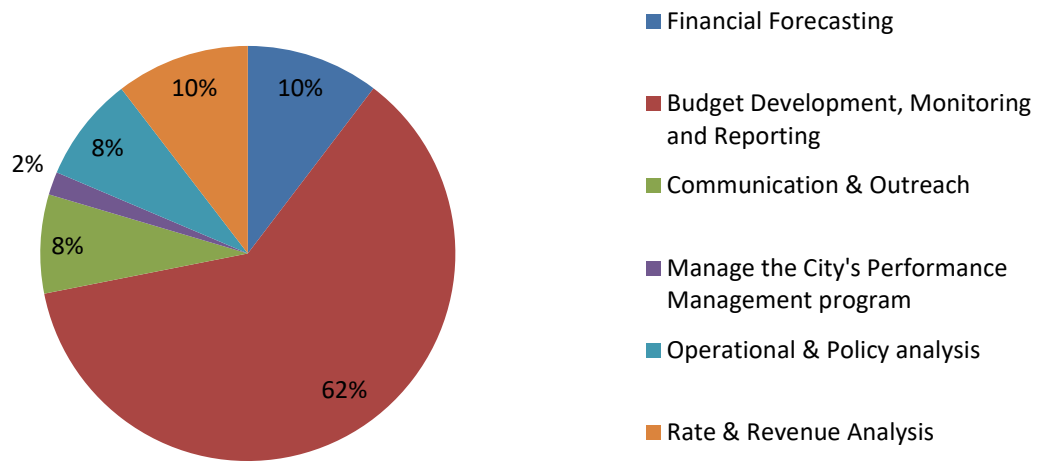
Budget management is responsible for developing an annual operating and capital spending plan that reflects stakeholder interests, while maintaining the city's strong fiscal integrity. Key activities within this function include revenue analysis and forecasting, operational and financial analysis, expenditure monitoring and process development. Additionally, the city is subject to numerous State and Charter law requirements regarding budgetary activity. These include public hearing and notice requirements, property tax disclosure, capital plan scrutiny, impact fee regulations and voter authority for bonding.

Management Support

In addition to the budget functions mentioned above, this division is also responsible for offering strategic support for important organizational initiatives, providing ad hoc professional analysis and managing the city's Performance Management Program.

Cost of Service Breakdown – Management and Budget					
Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Financial Forecasting and Economic Analysis	0.57	\$88,061	\$7,022	\$7,387	\$102,470
Budget Development, Monitoring and Reporting	3.77	\$513,578	\$46,442	\$48,857	\$608,877
Communication and Outreach	0.49	\$63,777	\$6,036	\$6,350	\$76,163
Management of the City's Performance Management Program	0.14	\$14,221	\$1,725	\$1,814	\$17,760
Operational and Policy Analysis	0.44	\$69,913	\$5,420	\$5,702	\$81,035
Rate and Revenue Analysis	0.59	\$88,193	\$7,268	\$7,646	\$103,107
TOTAL	6.00	\$837,743	\$73,913	\$77,756	\$989,412
<i>The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.</i>					

Management and Budget Budget Allocation



Total Budget: \$989,412

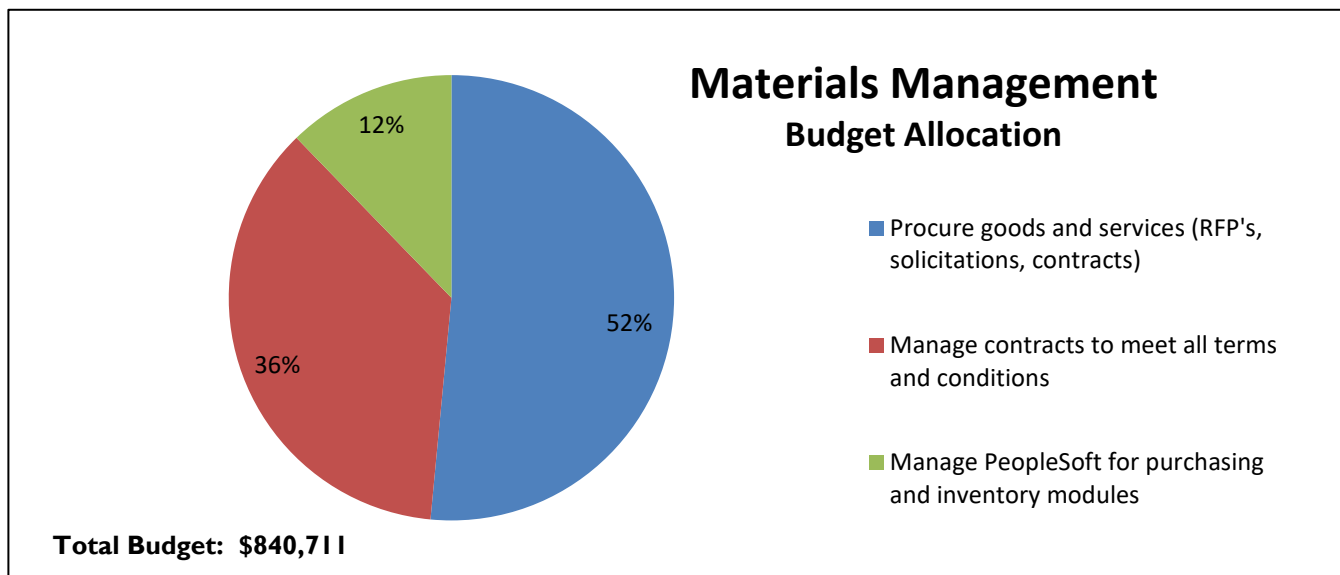
Materials Management

The **Materials Management Division** serves as the city's purchasing and contracting agent and acquires and stocks needed supplies, equipment and services for all city departments. Operations are based out of the city hall campus and through a warehouse located at the city's Municipal Operations Center (MOC). One Manager oversees both Materials Management and Inventory Control.

The purchasing and contracting processes are facilitated by the issuance of solicitations, contracts, purchase orders and direct purchases. The division provides professional guidance, advice, and oversight to departments in acquiring goods and services related to delivering core services. They also assist in contracting for professional and construction services for capital projects. In addition, the staff provides citywide training to employees who are involved with procurement. Lastly, the staff maintains the purchasing portions of the city's financial information system.

The Materials Management Division also manages the mail and copy room and two reprographic centers located on the City Hall campus, providing oversight of the vendor providing these services. Mail and copy room services include staffing two copy centers, maintenance of all satellite copiers, copier supplies and mail sorting service for city departments.

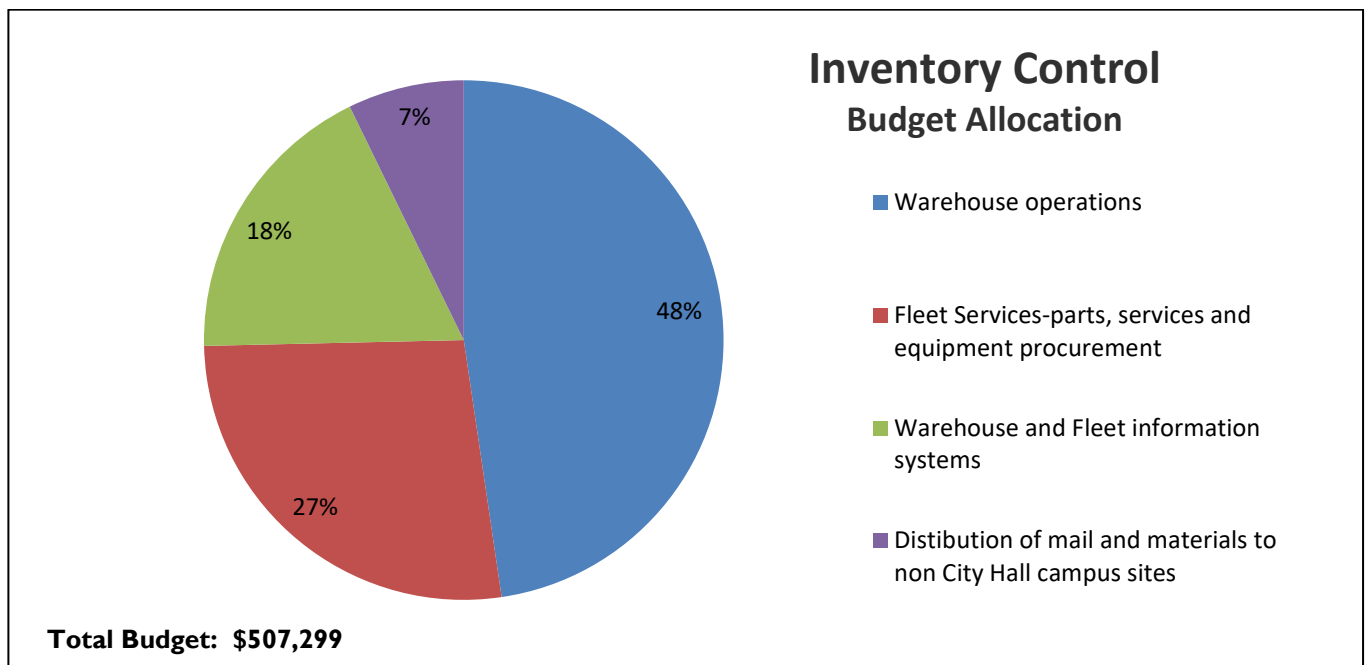
Cost of Service Breakdown - Materials Management					
Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Procure goods & services	3.60	\$363,810	\$28,283	\$40,876	\$432,969
Contract management	2.35	\$248,373	\$27,633	\$28,774	\$304,780
Manage financial information systems	1.05	\$85,332	\$7,909	\$9,721	\$102,962
TOTAL	7.00	\$697,515	\$63,825	\$79,371	\$840,711
<i>The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.</i>					



Inventory Control

The **Inventory Control Division** maintains a warehouse and a fleet parts room to ensure the availability of materials, supplies, and equipment to meet the city's operational needs. The staff also maintains portions of the financial information system. In addition, the staff manages the disposal of surplus property through public auction, competitive sealed bids or other methods advantageous to the city. Inventory Control also provides a citywide courier service for the delivery of packages, supplies, and requested items and equipment to all city facilities.

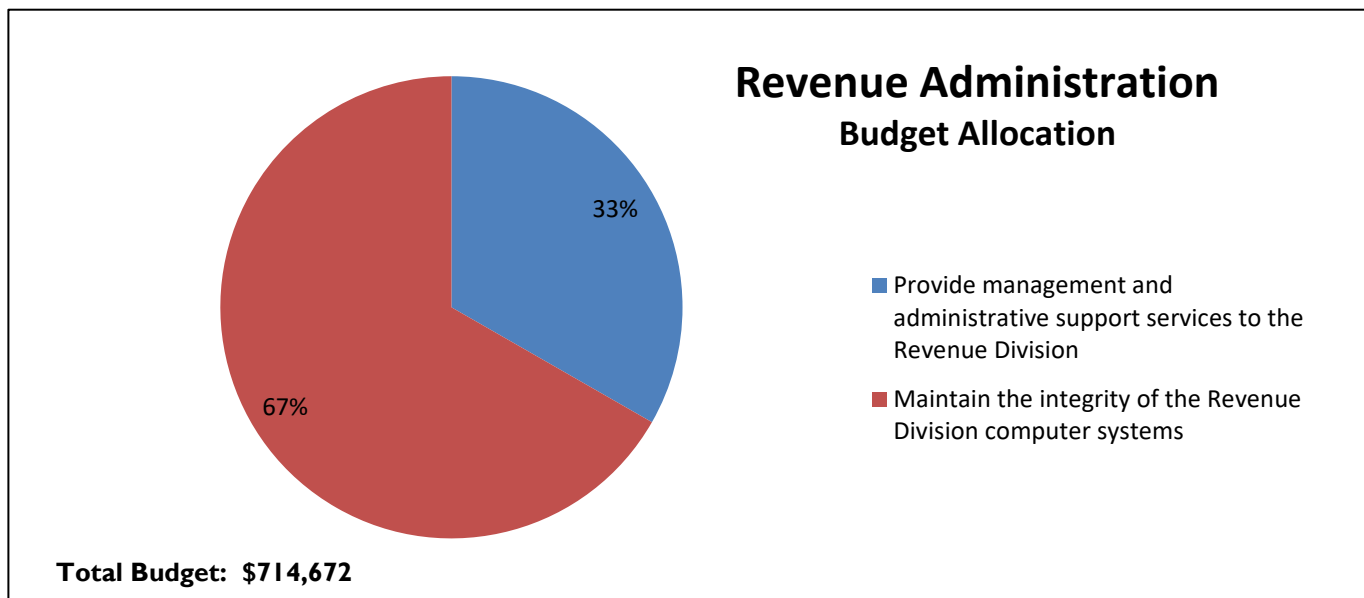
Cost of Service Breakdown - Inventory Control					
Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Warehouse operations	2.50	\$160,647	\$21,485	\$59,695	\$241,827
Fleet parts room service	1.30	\$92,531	\$10,523	\$33,776	\$136,830
Warehouse & fleet information systems	0.85	\$68,674	\$582	\$22,699	\$91,955
Distribution of mail & materials to locations	0.35	\$22,031	\$5,600	\$9,056	\$36,687
TOTAL	5.00	\$343,883	\$38,190	\$125,226	\$507,299
The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.					



Revenue Administration

The **Revenue Administration Division** provides professional services to the city's utility operations and to the citizens of Peoria in a timely and efficient manner. Functions include Customer Service, Meter Services, Utility Billing, Tax & License, and Collections. The staff in this area are responsible for overall management of the division, maintaining several complex information systems, insuring the integrity of the data processed by these systems, budget preparation and monitoring, and other administrative duties. Maintaining the integrity of the Revenue Division computer systems is a key function. These systems include meter reading, utility billing, customer service, interactive voice response, cashiering, customer internet interfaces, sales tax, and licensing. Staff in this area also ensures the integrity of the data flowing to the city's accounting systems by reconciling revenue, accounts receivable, and cash.

Cost of Service Breakdown - Revenue Administration					
Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
General management and support	1.90	\$214,004	\$3,627	\$20,227	\$237,858
Ensure data integrity and maintain information systems	3.10	\$340,341	\$95,927	\$40,456	\$476,814
TOTAL	5.00	\$554,345	\$99,554	\$60,773	\$714,672
The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.					



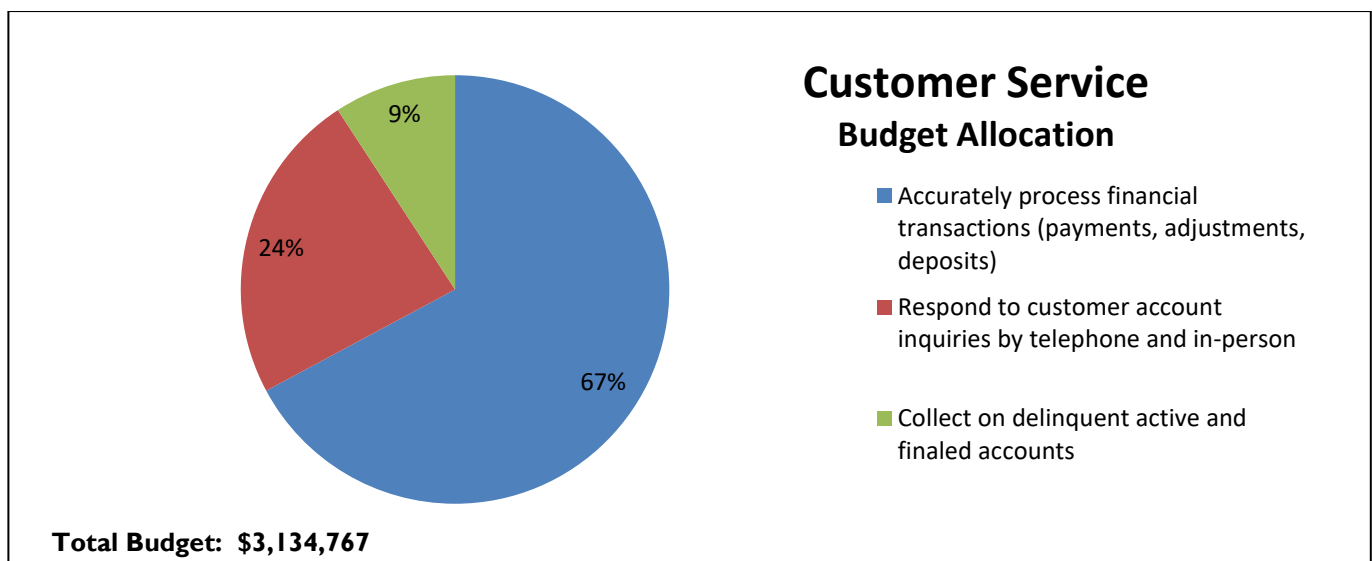
Customer Service

The **Customer Service Section** is responsible for generating and distributing billing statements, collecting water, wastewater, solid waste and storm water user fees, processing business license applications, processing and depositing daily cash receipts, establishing new utility service accounts, initiating service orders for delivery of solid waste containers, meter installations, repairs and replacements, investigation of water leaks and customer complaints, assisting customers in person and over the telephone, and collecting delinquent amounts owed the city.

Financial transactions are processed by cashiers taking payments and making account adjustments. Payments from other departments are processed through cashing and deposited daily using an armored car service. The cashing information system is integrated with other key financial information systems.

Our customer service call center strives to respond promptly to customer account inquiries by telephone. The call center answers an average of three hundred calls each day, mostly related to utility services. The Customer Service Representatives use the utility billing information system to retrieve and store customer information and generate work orders to modify, start, and stop utility services.

Cost of Service Breakdown - Customer Service					
Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Service Charges	Total Cost of Service
Process customer financial transactions	9.43	\$670,896	\$1,291,955	\$142,745	\$2,105,596
Respond to customer inquiries	8.82	\$631,169	\$58,891	\$50,411	\$740,471
Collect on delinquent accounts	3.75	\$262,969	\$1,260	\$24,741	\$288,700
TOTAL	22.00	\$1,565,034	\$1,352,106	\$217,627	\$3,134,767
<i>The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.</i>					

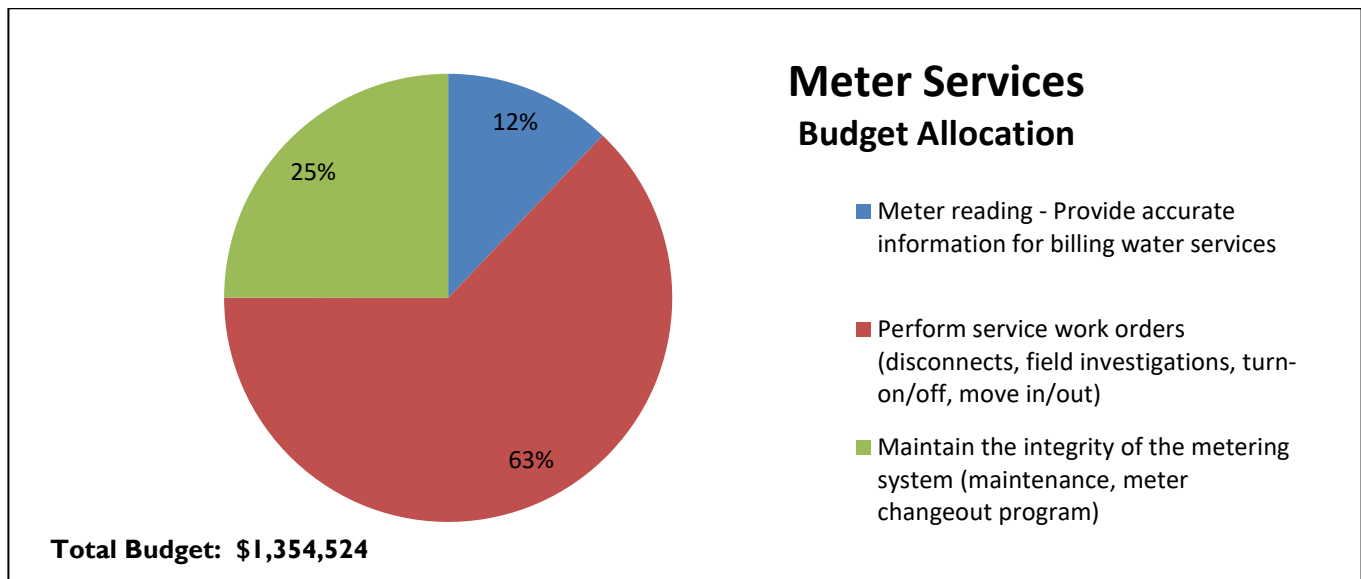


Meter Services

The **Meter Services Section** is responsible for accurately reading water meters each month to ensure timely and correct utility billing and providing meter installation, maintenance and repair services. Meter reading is accomplished using automated technologies. Meters are read each month according to established routes and schedules. Meter reads are collected electronically and uploaded into the billing system. These activities support the Utilities Department by ensuring full revenue collection to support their operational, infrastructure, and capital needs.

The section is also responsible for providing a high level of customer service while performing the following tasks: turning water services on/off for new or delinquent water accounts, resolving customer complaints, investigating high usage complaints, installing new meters, replacing or repairing malfunctioning or outdated meters, testing meters, and maintaining all water meters and meter vaults.

Cost of Service Breakdown - Meter Services					
Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Service Charges	Total Cost of Service
Meter reading	1.55	\$126,271	\$17,696	\$19,944	\$163,911
Service work orders	8.05	\$632,706	\$115,778	\$103,691	\$852,175
Meter replacement program	1.40	\$113,508	\$183,750	\$41,180	\$338,438
TOTAL	11.00	\$872,485	\$317,224	\$164,815	\$1,354,524
<i>The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.</i>					



Performance Report

FINANCE AND BUDGET DEPARTMENT

The Finance Department uses performance as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-Month Policy Goals and contain various department outcome measures.

Council Goal	Expected Outcome	Performance Measure	FY2017 Actual	FY2018 Actual	FY2019 Estimate	FY2020 Target
	Prudent fiscal stewardship. Employ strong fiscal management practices that encourage sustainable fiscal decision-making.	Bond ratings for general obligation bonds:				
		- Standard & Poor's	AA+	AA+	AA+	AA+
		- Moody's Investor Services	Aa1	Aa1	Aa1	Aa1
		- Fitch Ratings	AAA	AAA	AAA	AAA
		Bond ratings for revenue bonds:				
		- Standard & Poor's	AA	AA	AA	AA
		- Moody's Investor Services	Aa3	Aa3	Aa3	Aa3
		- Fitch Ratings	AA	AA	AA	AA
		Compliance with the Principles of Sound Financial Management	Yes	Yes	Yes	Yes
		Receive "clean" audit opinion from independent CPA firm	Yes	Yes	Yes	Yes
		Compliance with Investment Policy	Yes	Yes	Yes	Yes
	Provide accurate and timely payment to our vendors.	Percent of vendor invoices paid within 30 days of invoice date	82%	86%	86%	86%
		Percent of A/P payments made electronically	56%	58%	60%	62%
	Perform all procurement acquisition functions effectively, accurately and timely.	Number of vendor protests filed and number upheld	0/0	0/0	0/0	0/0
	Customer Service – Provide professional, efficient, and responsive service to all customers.	Average time for CSRs to answer incoming calls (minutes)	2:13	1:33	1:30	1:30

Council Goal	Expected Outcome	Performance Measure	FY2017 Actual	FY2018 Actual	FY2019 Estimate	FY2020 Target
	Management and Budget – Provide professional, efficient and responsive service to all customers.	Percent of customers rating customer service as Good or Excellent	85%	87%	94%	90%
	Effectively manage the City's planned resources to ensure organizational priorities are met.	Maintain a (+-)3% variance in budget forecasts from the original forecast (September) to the final forecast (March Study Session)	+1.71%	+0.13%	0.00%	<3%
		Maintain a (+-)3% variance in revenue forecasts from the original forecast (September) to the final forecast (March Study Session)	+0.90%	+0.13%	+0.21%	<3%

Fire-Medical

Operating Budget Summary

Expenditures by Category	FY2017 Actual	FY2018 Actual	FY2019 Budget	FY2019 Estimate	FY2020 Budget	Pct Chg
Personal Services	\$23,719,761	\$25,964,877	\$30,545,323	\$30,550,312	\$32,524,538	6.48%
Contractual Services	\$4,374,513	\$4,755,341	\$4,835,324	\$4,830,574	\$4,796,714	-0.80%
Commodities	\$967,425	\$874,801	\$1,742,453	\$1,755,135	\$967,918	-44.45%
Capital Outlay	\$370,923	\$0	\$600,000	\$602,193	\$30,000	-95.00%
Total Expenditures	\$29,432,622	\$31,595,019	\$37,723,100	\$37,738,214	\$38,319,170	1.58%

Expenditures by Division	FY2017 Actual	FY2018 Actual	FY2019 Budget	FY2019 Estimate	FY2020 Budget	Pct Chg
Fire Admin	\$591,912	\$1,063,236	\$1,313,213	\$1,313,213	\$1,457,897	11.02%
Fire Prevention	\$1,269,512	\$1,116,982	\$1,116,153	\$1,116,153	\$1,176,289	5.39%
Fire Support Services	\$670,634	\$998,106	\$876,983	\$876,983	\$901,350	2.78%
Emergency Medical Services	\$813,463	\$800,570	\$1,518,919	\$1,518,919	\$923,650	-39.19%
Fire Training	\$593,076	\$480,028	\$495,780	\$495,780	\$516,843	4.25%
Emergency Management	\$182,413	\$197,768	\$245,969	\$245,969	\$254,222	3.36%
Fire Operations	\$23,837,242	\$25,062,286	\$27,079,549	\$27,079,549	\$27,779,924	2.59%
Ambulance Operations	\$1,433,239	\$1,781,717	\$4,949,800	\$4,949,800	\$5,287,995	6.83%
Homeland Security Grant	\$20,731	\$73,926	\$105,734	\$120,848	\$0	-100.00%
Vol Firefighter Pension Trust	\$20,400	\$20,400	\$21,000	\$21,000	\$21,000	0.00%
Total Expenditures	\$29,432,622	\$31,595,019	\$37,723,100	\$37,738,214	\$38,319,170	1.58%

Staffing by Division	FY2017 Actual	FY2018 Actual	FY2019 Budget	FY2019 Estimate	FY2020 Budget	Pct Chg
Fire Admin	7.00	7.00	8.00	8.00	8.00	0.00%
Fire Prevention	8.00	8.00	8.00	8.00	8.00	0.00%
Fire Support Services	4.00	4.00	4.00	4.00	4.00	0.00%
Emergency Medical Services	3.00	3.00	3.00	3.00	3.00	0.00%
Fire Training	1.00	1.00	1.00	1.00	1.00	0.00%
Emergency Management	0.50	0.50	1.00	1.00	1.00	0.00%
Fire Operations	155.00	155.00	155.00	155.00	155.00	0.00%
Ambulance Operations	16.00	16.00	32.00	32.00	40.00	25.00%
Total Staffing	194.50	194.50	212.00	212.00	220.00	3.77%

Department Spotlight

FIRE-MEDICAL DEPARTMENT MISSION

The Peoria Fire-Medical Department is committed to protecting and caring for our neighbors, our guests, and each other while maintaining the community's trust and respect through superior life safety services.

DEPARTMENT OVERVIEW

Administration

The Administration Division provides overall leadership and support to the department including strategic planning, budget/financial management, grant administration, personnel and payroll, contract administration, and community relations in order to ensure the efficient daily operations of the Fire-Medical Department.

Fire Prevention

The Fire Prevention Division provides inspection services, plan review, issuance of permits, fire code enforcement, fire cause investigations, internal safety investigations, and citizen safety programs.

Support Services

The Support Services Division is responsible for facility and equipment maintenance and repair. These include fire apparatus, support services and administrative staff fleet, computer-aided dispatch coordination and database maintenance, capital construction, fleet services, and allied equipment purchasing.

Emergency Medical Services

The Emergency Medical Services and Ambulance Operations Divisions manage the emergency medical supply acquisition, emergency medical services training, maintaining certification requirements, emergency ambulance transportation coordination, the deployment of city-operated emergency ambulance services, and emergency ambulance transportation contracts with outside vendors. They also coordinate the response activities for the Low Acuity Response Unit, and the Community Paramedicine Program. Additionally, the public fire education, public information services, and all community relations events are coordinated through this division.

Key Outcome Measures Fire-Medical Department

- Emergency response time from dispatch to arrival for: Fire Suppression, Emergency Medical Services (ALS & BLS), Rescue, Hazmat
- Inspections, both new construction and annual, to help prevent fire loss
- Number of citizens and individuals receiving services from the Public Educator
- Percent of citizens rating Peoria's Fire – Medical Department as good or excellent

Training

The Training Division is responsible for the coordination of fire suppression and rescue training, employee professional development and continuing education, in addition to supervisory and managerial development to all field personnel.

Emergency Management

The Emergency Management Division directs emergency preparedness, homeland security programming, maintaining contracts with Maricopa County and the State in the area of Emergency Management, conducting yearly emergency drills with City staff to improve citywide preparedness, maintaining mandatory National Incident Management System (NIMS) training records for all employees, as well as providing workplace safety training and review for City staff.

Operations

The Operations Division provides fire protection, emergency medical service delivery, technical rescue, and hazardous material emergency responses. The Operations Division currently staffs eight front-line fire engines, three reserve fire engines, two ladder trucks with fire support and technical rescue capabilities (i.e. swift water, trench, confined space and high angle rescue), two ladder tenders, one Technical Rescue support truck, two brush trucks, one Hazardous Materials Technical Rescue truck, two Battalion Command vehicles, one fireboat, and one 6x6 Utility Terrain Vehicle.

Ambulance Operations

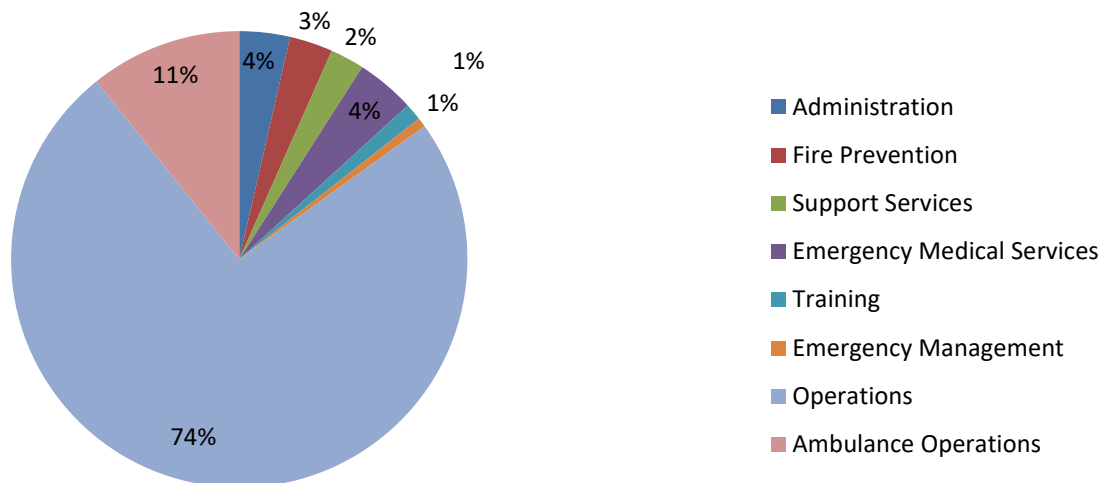
The Ambulance Operations Division is responsible for the operation of two full-time emergency response ambulances capable of transporting patients and currently building two additional full-time ambulances. The division is also responsible for the medical billing for all transported patients.

Cost of Service Breakdown – Fire-Medical Department

Division Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Administration	8.00	\$1,049,247	\$70,726	\$184,040	\$1,304,013
Fire Prevention	8.00	\$919,279	\$22,923	\$173,351	\$1,115,553
Support Services	4.00	\$391,196	\$365,154	\$120,453	\$876,803
Emergency Medical Services	3.00	\$439,628	\$841,651	\$237,220	\$1,518,499
Training	1.00	\$239,755	\$143,876	\$52,212	\$435,843
Emergency Management	1.00	\$115,727	\$34,991	\$95,251	\$245,969
Operations	155.00	\$23,891,740	\$1,650,463	\$1,443,875	\$26,986,078
Ambulance Operations	32.00	\$3,292,115	\$516,330	\$111,395	\$3,919,840
TOTAL	212.00	\$30,338,687	\$3,646,114	\$2,417,797	\$36,402,598

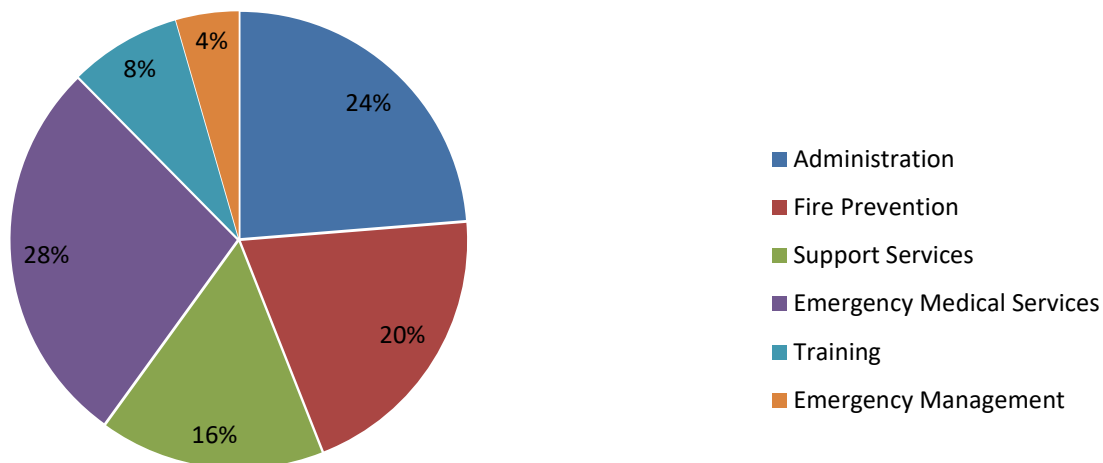
The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Fire-Medical Department Budget Allocation



Total Budget: \$36,402,598

Fire-Medical Department Administration, Management & Support Budget Allocation



Total Budget: \$5,496,680

Performance Report

FIRE-MEDICAL DEPARTMENT

The Fire-Medical Department uses performance as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	Expected Outcome	Performance Measure	FY2017 Actual	FY2018 Actual	FY2019 Estimate	FY2020 Target
	Provide a safeguard for the community through proactive fire prevention, public education programs and community awareness through social media outreach	Inspect 100% of occupied businesses annually	85%	79%	90%	100%
		Fire plan review average turnaround time (days)	10.03	6	10	9
		Increase users of Fire's Social Media, e.g. Facebook, Twitter & Instagram	19,123	23,489	25,500	27,000
	Provide the citizens of Peoria with effective and efficient all hazards response to ensure long-term sustainment of all services	Total response time of 1st arriving unit for ALS incident is 7:00 minutes or less from time of call 90% of the time	73%	77%	78%	90%
		Total response time of 1st arriving unit for BLS incident is 7:00 minutes or less from time of call 90% of the time	69%	72%	73%	90%
		Total response time of 1st arriving unit for fire suppression incident is 7:00 minutes or less from time of call 90% of the time	68%	71%	71%	90%
		Total response time of an ambulance is less than 10:00 minutes from time of call 90% of the time	77%	81%	82%	90%
		Ensure operations fleet is in service 98% of total service hours annually	98.5%	98.5%	98%	>98%

Human Resources

Operating Budget Summary

Expenditures by Category	FY2017 Actual	FY2018 Actual	FY2019 Budget	FY2019 Estimate	FY2020 Budget	Pct Chg
Personal Services	\$2,046,826	\$2,081,844	\$2,350,926	\$2,351,107	\$2,522,205	7.29%
Contractual Services	\$17,196,961	\$20,465,603	\$21,598,244	\$22,801,781	\$24,023,588	11.23%
Commodities	\$109,888	\$94,591	\$79,303	\$78,202	\$80,103	1.01%
Total Expenditures	\$19,353,676	\$22,642,037	\$24,028,473	\$25,231,090	\$26,625,896	10.81%

Expenditures by Division	FY2017 Actual	FY2018 Actual	FY2019 Budget	FY2019 Estimate	FY2020 Budget	Pct Chg
Human Resources	\$2,218,465	\$2,311,285	\$3,626,663	\$3,526,283	\$3,737,998	3.07%
Training	\$198,419	\$396,414	\$0	\$0	\$0	NA
Workers Compensation Self-Insurance	\$1,582,088	\$1,790,942	\$2,051,000	\$2,009,500	\$2,284,750	11.40%
Employee Benefits - Health	\$14,340,600	\$16,996,098	\$17,185,729	\$18,530,226	\$19,365,148	12.68%
Employee Benefits - Dental/Vision	\$998,295	\$1,135,251	\$1,157,081	\$1,157,081	\$1,235,000	6.73%
Employee Event Fund	\$3,000	\$2,975	\$3,000	\$3,000	\$3,000	0.00%
Employee Wellness Prg	\$12,808	\$9,072	\$5,000	\$5,000	\$0	-100.00%
Total Expenditures	\$19,353,676	\$22,642,037	\$24,028,473	\$25,231,090	\$26,625,896	10.81%

Staffing by Division	FY2017 Actual	FY2018 Actual	FY2019 Budget	FY2019 Estimate	FY2020 Budget	Pct Chg
Human Resources	18.00	19.00	20.50	20.50	21.50	4.88%
Training	1.00	1.00	0.00	0.00	0.00	NA
Total Staffing	19.00	20.00	20.50	20.50	21.50	4.88%

Department Spotlight

HUMAN RESOURCES DEPARTMENT MISSION

To establish the optimal work environment for obtaining sustained high productivity, continuous improvement, organizational renewal, and exceptional customer service.

FOCUS AREAS

Within the five-year Strategic Plan for Human Resources, four focus areas are identified. Ultimately, all focus areas and related goals continue to enhance and support the City of Peoria as an employer of choice.

Talent Acquisition

Talent Acquisition is recruiting and hiring the right people at the right time for the right job. It also includes recruitment of volunteers, interns, and apprentices to meet the diverse needs of the City of Peoria.

Talent Development

Once employees are hired, Human Resources provides development opportunities to help employees grow within the City. Included are the City of Peoria's Leadership Excellence programs, succession planning, and providing robust professional development opportunities.

Talent Engagement

In addition to providing development opportunities to employees, Human Resources focuses on engaging that talent. A critical function of engagement is effective communication to all employees, but also includes the City's onboarding process, employee appreciation and recognition, and involvement in projects and committees.

Talent Retention

Because the City of Peoria is positioned as an employer of choice, this focus area reflects the actions and activities that retain a high performing, diverse workforce. Retention includes compensation, benefits, employee wellness, and work-life balance.

Key Outcome Measures *Human Resources Department*

- 89% of new hires and promoted employees successfully pass probation.
- 97% of employees that voluntarily leave and would recommend the City as a place of employment for others.
- Entry of employee job record and benefit transactions with an error rate of less than 5%.

DEPARTMENT FUNCTIONS

Human Resources consists of seven main departmental functions that support the four focus areas.

Benefits and Wellness Programs

The Benefits and Wellness activities include designing and managing employee benefit programs, insurance, leave, workers compensation, cost-containment strategies, administering the program budget and related policies and procedures, addressing current work-life issues, determining needed changes and assuring full compliance with all applicable laws.

Classification and Compensation

Classification and Compensation activities include identifying job classifications and compensation structures that are fiscally sound, easily understandable and provide for fair and equitable pay that acknowledges the contributions of current employees, and positively affects the recruitment efforts of new employees. It also includes developing and maintaining job descriptions, performing workforce reviews and studies, and planning and developing long-term strategies for compensation programs as well as providing position management, processing PAF's, and supporting negotiation contract costing.

Employee Relations/Labor Relations

Employee Relations/Labor Relations activities include providing workforce planning and employment services for the organization and employees, advising management and employees on human resources and performance management issues, interpreting policy, conducting exit interviews, negotiating and developing labor contracts, facilitating and maintaining positive employer-employee relations with all employee groups, and investigating and resolving employee or organizational issues.

Human Capital Management/Business Operations

Human Capital Management and Business Operation activities include management of employee information in the Human Resources Information System, creating and maintaining reports pertaining to employees and handling of business operations that support the employer and operational needs.

Recruitment

Recruitment activities include hiring applicants for various employment opportunities, offering employment services to operating departments to ensure they have a diverse employees in the positions they need, coordinating pre-employment processes, conducting new employee orientation, and providing programs to help produce highly skilled workers to meet the demands of the employer/industry.

Safety Management

Safety Management activities include coordinating with departments to create a safe and hazard-free work environment, monitoring safety compliance, developing and maintaining a written safety program, hazard analysis, conducting OSHA reviews, and conducting accident review to mitigate exposure to the City.

Training and Organizational Development

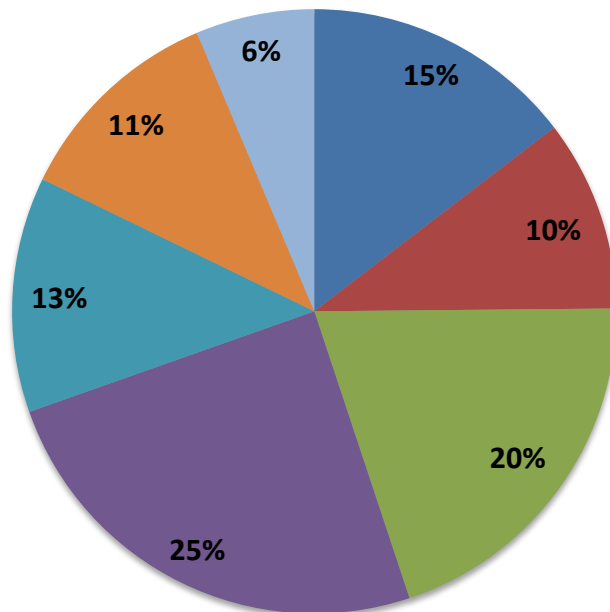
Training and Organizational Development includes developing, administering, and evaluating organizational training programs to enhance the skills of the City's workforce to retain highly qualified employees, overseeing the education assistance program, overseeing the City's Learning Management System, developing and maintaining the Leadership Development programs, and the Mentorship program.

Cost of Service Breakdown - Human Resources

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Benefits and Wellness Programs	3.05	\$346,474	\$182,721	\$42,035	\$571,231
Classification and Compensation	1.99	\$238,659	\$125,919	\$27,337	\$391,915
Employee Relations/Labor Relations	4.16	\$500,870	\$264,274	\$57,146	\$822,290
Human Capital Management/Business Operations	4.75	\$408,883	\$215,090	\$65,251	\$689,224
Recruitment and Retention	2.48	\$218,802	\$115,127	\$34,068	\$367,997
Safety Management	2.31	\$224,548	\$118,264	\$31,733	\$374,545
Training and Organizational Development	1.75	\$177,315	\$93,422	\$24,040	\$294,777
TOTAL	20.49	\$2,115,551	\$1,114,818	\$281,609	\$3,511,978

The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Human Resources Budget Allocation



- Benefits and Wellness Programs
- Classification and Compensation
- Employee Relations/Labor Relations
- Human Capital Management/Business Operations
- Recruitment and Retention
- Safety Management
- Training and Organizational Development

Total Budget: \$3,511,978

Performance Report

HUMAN RESOURCES DEPARTMENT

The Human Resources Department uses performance as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	Expected Outcome	Performance Measure	FY2017 Actual	FY2018 Actual	FY2019 Estimate	FY2020 Target
	Provide responsive, professional Human Resources services that will allow us to attract and retain the highest quality of employee.	Percentage of new hires and competitively selected probationary employees that pass probation	95.22%	86%	89%	93%
		Percent of employees that voluntarily leave and would recommend the City as a place of employment for others	100%	97%	97%	100%
	Appropriate management of Human Resources transactions, processes, and procedures.	Entry of employee job record and benefit transactions with an error rate of less than 5%	98.86%	98.9%	95%	95%

Information Technology

Operating Budget Summary

Expenditures by Category	FY2017 Actual	FY2018 Actual	FY2019 Budget	FY2019 Estimate	FY2020 Budget	Pct Chg
Personal Services	\$4,869,890	\$4,075,885	\$5,095,677	\$5,095,677	\$5,158,095	1.22%
Contractual Services	\$4,481,201	\$4,486,831	\$5,262,936	\$5,222,236	\$5,202,099	-1.16%
Commodities	\$1,263,810	\$683,366	\$794,267	\$777,612	\$1,213,693	52.81%
Capital Outlay	\$1,011,397	\$635,048	\$1,572,133	\$1,572,133	\$2,307,860	46.80%
Total Expenditures	\$11,626,298	\$9,881,131	\$12,725,013	\$12,667,658	\$13,881,747	9.09%

Expenditures by Division	FY2017 Actual	FY2018 Actual	FY2019 Budget	FY2019 Estimate	FY2020 Budget	Pct Chg
IT Operations	\$8,783,777	\$8,065,230	\$9,516,796	\$9,481,796	\$9,678,879	1.70%
Radio System Operations	\$958,273	\$829,989	\$1,084,308	\$1,078,308	\$990,180	-8.68%
Res For System Comp Eqt	\$766,016	\$462,657	\$919,893	\$919,893	\$2,301,235	150.16%
Res For Personal Comp Eqt	\$790,785	\$337,189	\$410,802	\$394,447	\$493,453	20.12%
IT Projects	\$327,448	\$186,066	\$793,214	\$793,214	\$418,000	-47.30%
Total Expenditures	\$11,626,298	\$9,881,131	\$12,725,013	\$12,667,658	\$13,881,747	9.09%

Staffing by Division	FY2017 Actual	FY2018 Actual	FY2019 Budget	FY2019 Estimate	FY2020 Budget	Pct Chg
IT Operations	40.00	40.00	40.00	40.00	41.00	2.50%
Radio System Operations	2.00	2.00	2.00	2.00	2.00	0.00%
Total Staffing	42.00	42.00	42.00	42.00	43.00	2.38%

Department Spotlight

INFORMATION TECHNOLOGY DEPARTMENT MISSION

Provide high quality, reliable and secure technology services with a focus on innovation, fiscal responsibility and exceptional customer service.

DEPARTMENT OVERVIEW

The Information Technology Department provides technology support and resources to all City departments. It is comprised of nine workgroups that provide support for all of the City's technology services and systems, including computers, applications, servers, network infrastructure, and radio systems, ensuring they are available, secure, and reliable. The IT Department also facilitates the Project Oversight Committee (POC) which reviews, approves, and prioritizes all technology requests to ensure alignment with the City's overall technology strategies.

Information Technology Administration

The Information Technology Administration section is responsible for the overall leadership and operational support of the Information Technology Department. IT Administration activities include:

- Budget and Performance Measurement Monitoring
- Contract Monitoring – Hardware/Software
- Inventory Reporting & Reconciliation
- Research/Special Projects
- IT Payroll Processing
- Administrative Support – IT Director & Department
- Procurement – IT & Citywide Technology
- Planning & Budgeting Activities
- Supervisory Duties & Workgroup Oversight
- IT Leadership/Liaison Responsibilities
- City Leadership Team Responsibilities

Key Outcome Measures Information Technology Department

- 100% network availability during normal operating hours
- 100% compliance with all network security standards
- Customer Service Survey Ratings

Application Systems Support

Application Systems Support is responsible for application systems support for all City departments. This includes enterprise wide systems such as financials, payroll, permitting, work order and asset management, electronic document management; and systems for individual departments including library, utility billing, cashiering, sales tax, and utilities systems. Application systems support activities include:

- Application Implementation
- Application Support/Maintenance
- Application Upgrades
- SQL Database Support & Administration
- Supervisory Functions
- Planning & Budgeting Activities

Desktop Support

Desktop Support is responsible for providing first and second level technical support for the City, including the ordering, operations, troubleshooting, and repair of devices and systems. Desktop Support also performs installation, maintenance, and repair of computer software, stand-alone and networked hardware, voice and data networks and peripheral equipment. Desktop support activities include:

- First-Level Technical Support & Work Order Management
- User Network Account Management
- Hardware/Software Inventory Management
- Technology Procurement Activities
- Second-Level Technical Support & Field Repairs
- Cabling/Telecomm Support
- Equipment Deployments, Moves, Disposals
- After-Hours/Council Meeting Technical Support
- Supervisory Functions
- Planning & Budgeting Activities

Geographic Information Systems (GIS) Support

Geographic Information Systems (GIS) is responsible for the development and maintenance of City GIS infrastructure and map viewer application, integrating with City systems to tie assets and data to geographical locations, and mapping support and data services for all City departments. GIS support activities include:

- GIS Application Support
- GIS Application Development
- Map/Data Service Requests
- Managed Data Maintenance
- GIS Project Data Development
- Supervisory Functions
- Planning & Budgeting Activities

Network Support

Network Support is responsible for providing network services including network infrastructure, engineering, and systems administration, system backup/restore, database support, VOIP/telephone infrastructure, and technology infrastructure coordination on building projects. Network support activities include:

- Network Security Administration
- Network Infrastructure Hardware/Administration
- System Backup Administration
- Email Administration
- Server & Active Directory Administration
- Records Requests/Litigation Holds
- Telecommunications Support
- Supervisory Functions
- Operational Projects – Coordination
- Planning & Budgeting Activities

Project Management

Project Management is responsible for providing project management services for city departments and large scale citywide technology implementations. Project management activities include:

- Project Preparation
- Project Initiation & Planning
- Vendor Selection/Contracting
- Project Implementation & Management

Radio Support Services

Radio Support Services is responsible for ensuring all radio systems are operational, meet technical standards, and are in compliance with all regulations. In addition, this group is heavily involved with the Regional Wireless Consortium (RWC) because of Peoria's membership in the RWC. This involvement ensures Peoria's radio needs are met, for both Public Safety and General Government radio users. Radio support activities include:

- Regional Radio Participation
- Radio Emergency Planning
- Subscriber Equipment Maintenance
- Radio Infrastructure Maintenance
- Dispatch Console Installation, Maintenance & Repair

Security Administration

Security Administration is responsible for ensuring compliance with all security requirements and standards, monitoring network and application security, conducting security review and audits and recommending mitigation and improvement activities. This includes ensuring compliance with FBI CJIS, AZ DPS ACJIS, PCI, and HIPAA standards. Security administration activities include:

- Citywide Network and Application Security
- Compliance Management/Training (ACJIS, PCI, HIPAA)
- Security Reviews/Audits
- Business Recovery

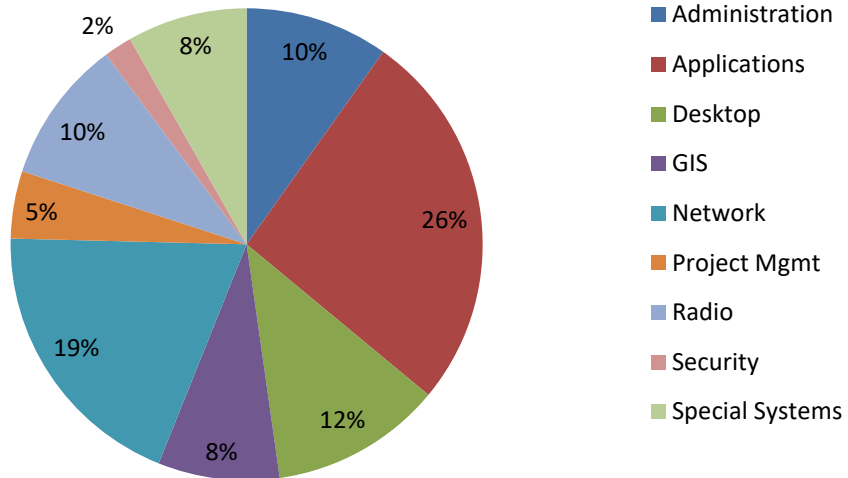
Special Systems Support

Special Systems Support is responsible for systems support for public safety departments, including Police and Fire. This includes the Police Computer Aided Dispatch/Records Management/Mobile system and other Fire and Police systems. These systems require 24/7 support due to the departments' missions to protect the public. Special Systems activities include:

- System Upgrades
- System Implementation
- System Support/Maintenance
- Supervisory Functions
- Planning & Budgeting Activities

Cost of Service Breakdown - Information Technology Department						
Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Maintenance Costs	Internal Services Charges	Total Cost of Service
Administration	6.0	\$836,654	\$27,694	\$0	\$159,907	\$1,024,255
Application Systems Support	9.0	\$1,102,026	\$42,429	\$1,343,810	\$240,229	\$2,728,494
Desktop Support	6.0	\$659,538	\$70,020	\$332,459	\$162,861	\$1,224,878
Geographic Information Systems (GIS) Support	5.0	\$491,443	\$39,614	\$201,542	\$134,117	\$866,716
Network Support	7.0	\$871,041	\$241,173	\$685,141	\$215,917	\$2,013,272
Project Management	3.0	\$382,322	\$6,798	\$13,018	\$79,584	\$481,722
Radio Support Services	2.0	\$242,624	\$660,595	\$24,714	\$98,331	\$1,026,264
Security Administration	1.0	\$149,054	\$2,767	\$21,466	\$26,528	\$199,815
Special Systems	3.0	\$344,145	\$22,668	\$437,434	\$53,056	\$857,303
TOTAL	42.0	\$5,078,847	\$1,113,758	\$3,059,584	\$1,170,530	\$10,422,719
The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.						

Information Technology Budget Allocation



Total Budget: \$10,422,719

Performance Report

INFORMATION TECHNOLOGY DEPARTMENT

The Information Technology Department uses performance as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	Expected Outcome	Performance Measure	FY2017 Actual	FY2018 Actual	FY2019 Estimate	FY2020 Target
	Enhance customer satisfaction by providing quality customer service	% of employees rating their overall experience as "Satisfied" or "Very Satisfied" for closed issues	96%	98%	93%	98%
		% of employees "Satisfied" or "Extremely Satisfied" with the IT staff professionalism and courtesy for closed issues	97%	99%	96%	99%
	Ensure major systems availability, uptime, and maintenance	Internet connection uptime (excluding scheduled downtime)	99.95%	100%	99.99%	100%
		E-mail service uptime (excluding scheduled downtime)	99.9%	99.99%	99.99%	100%

Leadership and Management

Operating Budget Summary

Expenditures by Category	FY2017 Actual	FY2018 Actual	FY2019 Budget	FY2019 Estimate	FY2020 Budget	Pct Chg
Personal Services	\$2,716,274	\$2,740,008	\$2,918,492	\$2,891,334	\$3,131,665	7.30%
Contractual Services	\$418,479	\$447,411	\$1,269,657	\$950,936	\$762,839	-39.92%
Commodities	\$12,927	\$16,767	\$23,722	\$21,129	\$21,417	-9.72%
Total Expenditures	\$3,147,680	\$3,204,185	\$4,211,871	\$3,863,399	\$3,915,921	-7.03%

Expenditures by Division	FY2017 Actual	FY2018 Actual	FY2019 Budget	FY2019 Estimate	FY2020 Budget	Pct Chg
City Manager's Office	\$2,507,883	\$2,533,686	\$2,558,002	\$2,518,341	\$2,741,754	7.18%
Governmental Affairs	\$423,473	\$458,681	\$528,438	\$528,438	\$557,310	5.46%
Office of Sustainability	\$216,324	\$211,818	\$72,139	\$0	\$0	-100.00%
Office of Real Estate Development	\$0	\$0	\$1,053,292	\$816,620	\$616,857	-41.44%
Total Expenditures	\$3,147,680	\$3,204,185	\$4,211,871	\$3,863,399	\$3,915,921	-7.03%

Staffing by Division	FY2017 Actual	FY2018 Actual	FY2019 Budget	FY2019 Estimate	FY2020 Budget	Pct Chg
City Manager's Office	15.00	15.00	14.00	15.00	15.00	7.14%
Governmental Affairs	2.00	2.00	2.00	2.00	2.00	0.00%
Office of Sustainability	1.00	1.00	0.00	0.00	0.00	NA
Office of Real Estate Development	0.00	0.00	2.00	2.00	2.00	0.00%
Total Staffing	18.00	18.00	18.00	19.00	19.00	5.56%

Department Spotlight

LEADERSHIP AND MANAGEMENT

To implement and support the Council Goals through leading and coordinating internal and external services; local, regional and national coalition building; and advocacy on behalf of the City.

DEPARTMENT OVERVIEW

The Leadership and Management Department implements Council priorities and provides management direction and leadership of the organization in a fair, transparent and accountable manner. The office aligns municipal service delivery with community needs, council priorities and organizational goals.

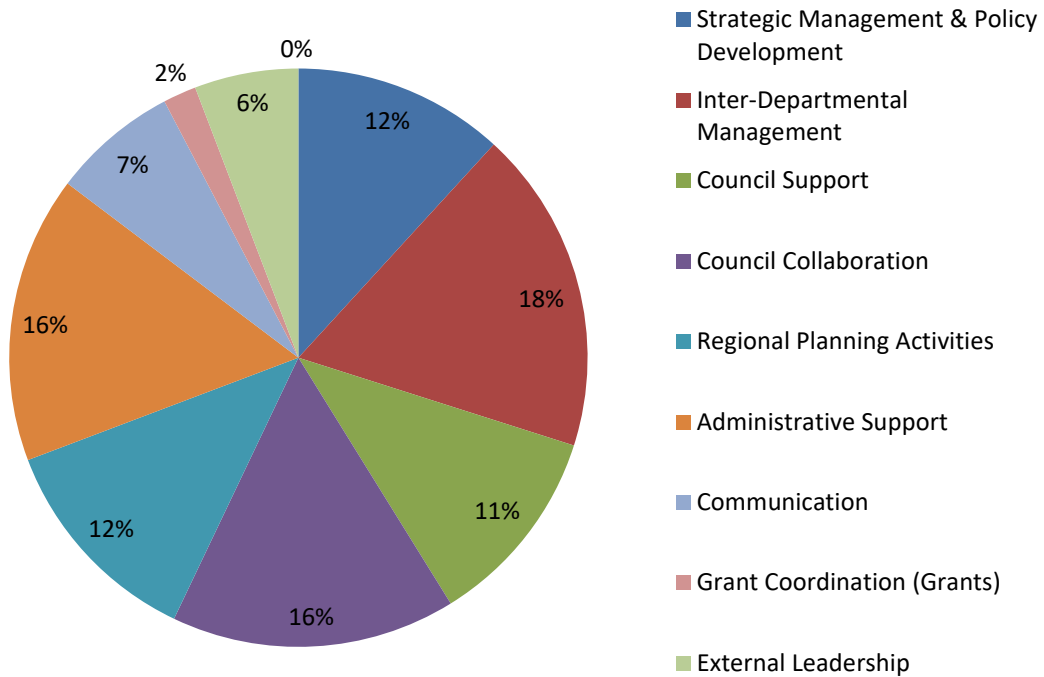
The Leadership and Management Department advances community relations and civic engagement through effective and frequent communication with our citizens. Earning and maintaining the trust and confidence of those we serve is critical to our ability to perform our jobs effectively. The Leadership and Management Department is a leader in ethical organizational behavior through adopting and modeling the City Employees' Code of Ethics.

Key Outcome Measures Leadership and Management

- Meet community needs, council priorities and organizational goals through efficient and effective service delivery
- Recognition of budget excellence by Government Finance Officers Association
- Professional credentialing of all eligible departments

Cost of Service Breakdown – Leadership and Management					
Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Strategic Management & Policy Development	1.65	\$315,181	\$34,520	\$2,303	\$352,004
Inter-Departmental Management	1.95	\$496,609	\$40,414	\$2,697	\$539,720
Council Support	2.11	\$286,283	\$46,308	\$3,090	\$335,681
Council Collaboration	2.15	\$420,006	\$50,728	\$3,385	\$474,119
Regional Planning Activities	2.22	\$316,031	\$43,782	\$2,921	\$362,734
Administrative Support	4.16	\$388,646	\$84,196	\$5,618	\$478,461
Communication	.77	\$191,332	\$17,471	\$1,166	\$209,969
Grant Coordination	.28	\$49,734	\$5,262	\$351	\$55,348
External Leadership	.71	\$158,164	\$14,103	\$941	\$173,208
TOTAL	16.00	\$2,621,986	\$336,784	\$22,473	\$2,981,243
<i>The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.</i>					

Leadership and Management Budget Allocation



Total Budget - \$2,981,243

Performance Report

LEADERSHIP AND MANAGEMENT

The City Management and Leadership Support Department uses performance data as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	Expected Outcome	Performance Measure	FY2017 Actual	FY2018 Actual	FY2019 Estimate	FY2020 Target
 Superior Public Services	Professional credentialing of all eligible departments	Credentialed departments	4	4	4	4
	Recognition of budget excellence by Government Finance Officers Association	Receive GFOA Distinguished Budget Award	Yes	Yes	Yes	Yes
	Meet community needs, council priorities and organizational goals through efficient and effective service delivery	% of citizen inquiries which are responded to or acted upon within two business days, as tracked by the Assistant to the City Manager	98%	98%	99%	100%

OFFICE OF REAL ESTATE DEVELOPMENT

Council Goal	Expected Outcome	Performance Measure	FY2017 Actual	FY2018 Actual	FY2019 Estimate	FY2020 Target
 Economic Competitiveness	Creation of shovel-ready development sites including Peoria Place; Old Town; VCC; NEC 303/LPP; NWC 303/LPP; Deer Valley/LPP; 303/Happy Valley	Land acquired; due diligence completed; entitlements amended, as needed; design concepts completed.	N/A	N/A	4 Key Sites: Peoria Place; Old Town; VCC; Skunk Creek	8 Key Sites: Peoria Place; Old Town; VCC; NEC 303/LPP; NWC 303/LPP; Deer Valley/LPP; 303/Happy Valley; Skunk Creek

Mayor and Council

Operating Budget Summary

Expenditures by Category	FY2017 Actual	FY2018 Actual	FY2019 Budget	FY2019 Estimate	FY2020 Budget	Pct Chg
Personal Services	\$317,169	\$318,807	\$427,818	\$427,818	\$448,825	4.91%
Contractual Services	\$296,510	\$338,052	\$358,387	\$355,622	\$353,452	-1.38%
Commodities	\$9,193	\$12,322	\$11,325	\$11,688	\$11,325	0.00%
Total Expenditures	\$622,873	\$669,181	\$797,530	\$795,128	\$813,602	2.02%

Expenditures by Division	FY2017 Actual	FY2018 Actual	FY2019 Budget	FY2019 Estimate	FY2020 Budget	Pct Chg
Mayor & City Council	\$622,873	\$669,181	\$797,530	\$795,128	\$813,602	2.02%
Total Expenditures	\$622,873	\$669,181	\$797,530	\$795,128	\$813,602	2.02%

Department Spotlight

MAYOR AND CITY COUNCIL OFFICE MISSION

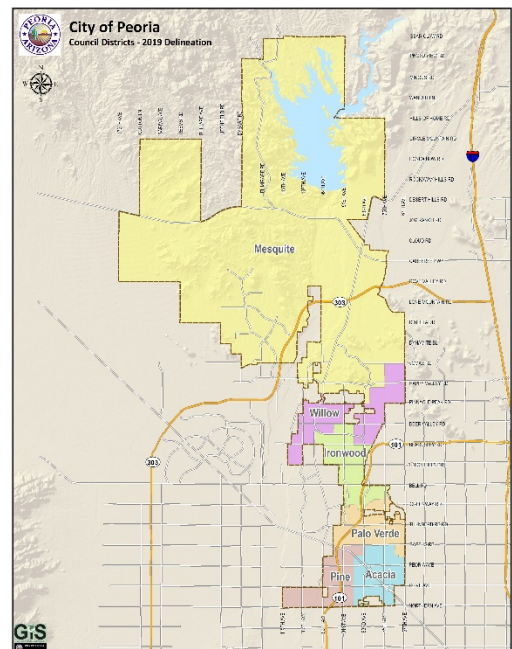
To serve the residents of Peoria by promoting the community's future, creating a positive community legacy and striving for economic viability and sustainability through actions that serve the best interests of the public.

DEPARTMENT OVERVIEW

The City of Peoria is a council-manager form of government. The City Council sets city policy and direction, while the city manager is responsible for the day-to-day operations of the city. Peoria's mayor is elected to four-year terms to serve the community "at large," while each of the six council members is elected to four-year terms in specific geographic districts.

- ✓ Acacia District
- ✓ Ironwood District
- ✓ Mesquite District
- ✓ Palo Verde District
- ✓ Pine District
- ✓ Willow District

The City Council is responsible for the legislative function of the municipality such as establishing policy, passing local ordinances, voting appropriations, and developing an overall vision for the community. Livability initiatives driven by City Council include efficient transportation; arts, culture, and recreation; economic competitiveness; healthy neighborhoods; smart growth; and superior public services.



The total budget for the Mayor and Council is \$797,530, which covers salaries, contractual services such as travel/training, membership dues, internal service charges, general supplies and commodities. In addition, each member of Council receives \$30,000 per year in Council District Funds to use at their discretion for projects, programs, services or events that accomplish a public purpose.

Municipal Court

Operating Budget Summary

Expenditures by Category	FY2017 Actual	FY2018 Actual	FY2019 Budget	FY2019 Estimate	FY2020 Budget	Pct Chg
Personal Services	\$1,558,069	\$1,650,529	\$1,789,075	\$1,789,075	\$1,913,813	6.97%
Contractual Services	\$443,974	\$484,849	\$487,489	\$483,679	\$529,548	8.63%
Commodities	\$23,684	\$24,067	\$25,880	\$24,680	\$24,680	-4.64%
Capital Outlay	\$1,059	\$0	\$0	\$0	\$0	NA
Total Expenditures	\$2,026,786	\$2,159,445	\$2,302,444	\$2,297,434	\$2,468,041	7.19%

Expenditures by Division	FY2017 Actual	FY2018 Actual	FY2019 Budget	FY2019 Estimate	FY2020 Budget	Pct Chg
Municipal Court	\$1,826,013	\$1,928,747	\$2,125,190	\$2,125,190	\$2,236,090	5.22%
Municipal Court Enhancement Fd	\$200,773	\$230,698	\$177,254	\$172,244	\$231,951	30.86%
Total Expenditures	\$2,026,786	\$2,159,445	\$2,302,444	\$2,297,434	\$2,468,041	7.19%

Staffing by Division	FY2017 Actual	FY2018 Actual	FY2019 Budget	FY2019 Estimate	FY2020 Budget	Pct Chg
Municipal Court	20.00	20.00	20.00	20.00	20.00	0.00%
Municipal Court Enhancement Fd	0.90	0.90	0.90	0.90	0.90	0.00%
Total Staffing	20.90	20.90	20.90	20.90	20.90	0.00%

Performance Spotlight

MUNICIPAL COURT MISSION

To ensure the prompt and fair adjudication of all cases and instill public confidence in the Courts through transparency, accessibility, communication and education.

DEPARTMENT OVERVIEW

Court Administration and Support Services

The Administration and Support services provide the overall management direction and support for the court operations while ensuring that all state and local regulatory requirements are met.

Court Security

Court security screens for weapons and provides a safe environment for the public and staff.

Case Management

Case Management is the process of moving a case through the Court system for pre-adjudication, case adjudication, and post-adjudication.

Protective Orders

Orders of Protection and Injunctions Prohibiting Harassment are issued to ensure the safety of the protected person.

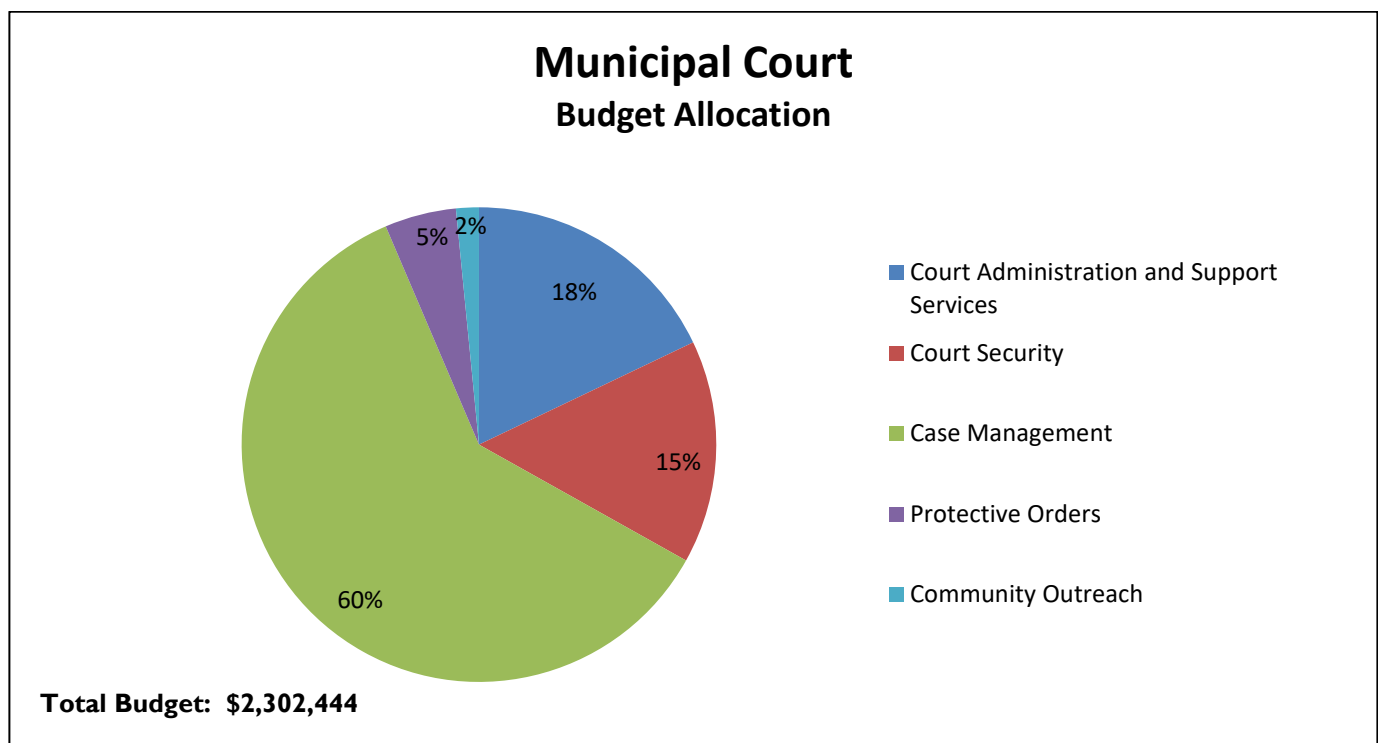
Community Outreach Services

The court sponsors judicial training classes, meetings, weddings and outreach assistance to students and other agencies.

Key Outcome Measures *Municipal Court*

- 100% compliance with recognized guidelines for timely case processing and management

Cost of Service Breakdown – Municipal Court					
Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Court Administration and Support Services	2.13	\$317,680	\$ 26,474	\$70,286	\$414,440
Court Security	4.00	\$264,733	\$ 22,062	\$58,571	\$345,366
Case Management	13.44	\$1,058,933	\$88,248	\$234,285	\$1,381,466
Protective Orders	0.97	\$88,245	\$7,354	\$19,523	\$115,122
Community Outreach	0.36	\$35,298	\$2,942	\$7,810	\$46,050
TOTAL	20.9	\$1,764,889	\$147,080	\$390,475	\$2,302,444
The budget amounts listed above include all costs for that service or program for FY2018. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.					



Performance Report

MUNICIPAL COURT

The Municipal Court uses performance as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	Expected Outcome	Performance Measure	FY2017 Actual	FY2018 Actual	FY2019 Estimate	FY2020 Target
	Provide fair and equal justice to all, promote excellent customer service while enhancing citizen confidence in the court process	Respond to Customer inquiries within one business day	90%	90%	95%	100%
		% of cases with customer service complaints	<1%	<1%	<1%	0%
	Civil Traffic: Adjudicate all cases in a timely manner	Time to disposition				
		Standard: 80% resolved within 60 days	76%	84%	79%	80%
	Criminal Misdemeanor: Adjudicate all cases in a timely manner	Standard: 98% resolved within 90 days	93%	92%	95%	98%
		Time to disposition				
		Standard: 75% resolved within 60 days	55%	51%	45%	75%
		Standard: 90% resolved within 90 days	69%	64%	63%	90%
	DUI: Adjudicate all cases in a timely manner	Standard: 98% resolved within 180 days	85%	80%	80%	98%
		Time to disposition				
		Standard: 85% resolved within 120 days	63%	55%	57%	85%
		Standard: 93% resolved within 180 days	77%	75%	77%	93%

Council Goal	Expected Outcome	Performance Measure	FY2017 Actual	FY2018 Actual	FY2019 Estimate	FY2020 Target
Superior Public Services 	Civil Local Ordinance: Adjudicate all cases in a manner	Time to disposition				
		Standard: 75% resolved within 60 days	78%	89%	93%	75%
		Standard: 90% resolved within 90 days	87%	95%	98%	90%
		Standard: 98% resolved within 180 days	91%	100%	100%	98%
	Protective Order Contested Hearings	Time to disposition				
		Standard: 90% within 10 days	100%	89%	89%	90%
		Standard: 98% within 30 days	100%	100%	93%	98%
	Protective Order Ex Parte	Time to disposition				
		Standard: 99% within 24 hours	96%	100%	100%	100%
	Protection Order Pre-Issuance Hearings	Within 30 day	100%	100%	98%	100%
Trials, Jury Trials and Hearings Held	Trials Held	31	39	23	31	
	Jury Trials Held	3	2	2	2	
	Civil Traffic Hearings Held	55	135	64	85	
	Protective Order Hearings Held	140	64	45	83	
Annual Clearance Rate:	% of cases adjudicated(Cases closed/Cases opened)	133%*	126%*	131%*	120%*	

*Adjudication rates in excess of 100% are the result of a combined effort between the Courts, Police and Prosecutor's offices to close cases which have been open for a prolonged period.

Neighborhood & Human Services

Operating Budget Summary

Expenditures by Category	FY2017 Actual	FY2018 Actual	FY2019 Budget	FY2019 Estimate	FY2020 Budget	Pct Chg
Personal Services	\$7,029,466	\$7,408,605	\$6,368,568	\$6,364,190	\$6,731,688	5.70%
Contractual Services	\$4,252,585	\$4,303,074	\$5,545,974	\$4,273,609	\$6,460,118	16.48%
Commodities	\$485,797	\$563,556	\$696,927	\$615,757	\$683,443	-1.93%
Capital Outlay	\$71,101	\$1,083,814	\$1,592,257	\$916,924	\$1,075,013	-32.48%
Total Expenditures	\$11,838,948	\$13,359,049	\$14,203,726	\$12,170,480	\$14,950,262	5.26%

Expenditures by Division	FY2017 Actual	FY2018 Actual	FY2019 Budget	FY2019 Estimate	FY2020 Budget	Pct Chg
Arts Commission	\$79,379	\$59,354	\$126,238	\$126,238	\$130,471	3.35%
Peoria Center for Performing Arts	\$343,273	\$491,159	\$384,642	\$384,642	\$519,235	34.99%
Percent For The Arts	\$90,614	\$1,309,193	\$1,496,405	\$821,072	\$1,484,814	-0.77%
Neighborhood Services	\$1,846,640	\$1,827,910	\$1,002,326	\$1,002,326	\$1,186,100	18.33%
Community Assistance	\$959,886	\$957,953	\$1,002,013	\$807,618	\$1,214,182	21.17%
NHS Administration	\$1,597,383	\$1,540,741	\$978,549	\$978,549	\$821,710	-16.03%
Am/Pm Program	\$1,630,252	\$1,712,877	\$1,870,041	\$1,870,041	\$2,004,945	7.21%
Little Learners Program	\$368,306	\$402,875	\$421,243	\$421,243	\$423,253	0.48%
Summer Recreation Program	\$341,233	\$353,397	\$490,637	\$490,637	\$459,505	-6.35%
Summer Camp Program	\$768,171	\$728,575	\$841,768	\$841,768	\$853,648	1.41%
Active Adult Program	\$161,731	\$184,020	\$204,676	\$204,676	\$209,129	2.18%
Adaptive Recreation Program	\$161,578	\$181,336	\$181,523	\$181,523	\$187,680	3.39%
Special Events Program	\$1,104,298	\$1,163,811	\$1,289,509	\$1,245,504	\$1,506,140	16.80%
Teen Program	\$240,212	\$234,571	\$305,321	\$305,321	\$309,441	1.35%
Community Center	\$899,832	\$976,183	\$966,031	\$966,031	\$1,017,371	5.31%
Home Grant	\$100,865	\$180,469	\$368,127	\$166,830	\$501,627	36.26%
Comm Dev Block Grant	\$647,579	\$485,254	\$1,675,651	\$757,436	\$1,483,470	-11.47%
Neighborhood Stabilization Grant III	\$22,895	\$108,268	\$1,611	\$1,610	\$0	-100.00%
Adult Day Prg Grant	\$474,821	\$461,104	\$597,415	\$597,415	\$637,541	6.72%
Total Expenditures	\$11,838,948	\$13,359,049	\$14,203,726	\$12,170,480	\$14,950,262	5.26%

Staffing by Division	FY2017 Actual	FY2018 Actual	FY2019 Budget	FY2019 Estimate	FY2020 Budget	Pct Chg
Arts Commission	0.50	0.50	0.95	0.95	0.95	0.00%
Peoria Center for Performing Arts	1.00	1.00	0.55	0.55	0.55	0.00%
Percent For The Arts	0.00	1.00	1.00	1.00	1.00	0.00%
Neighborhood Services	21.00	21.00	9.00	10.00	10.00	11.11%
Community Assistance	5.08	5.08	5.71	4.80	4.80	-15.94%
NHS Administration	13.25	13.50	12.50	3.00	4.00	-68.00%
Am/Pm Program	3.80	3.80	3.80	3.00	3.00	-21.05%
Little Learners Program	2.10	2.10	2.10	2.35	2.35	11.90%
Summer Recreation Program	0.30	0.30	0.30	0.55	0.55	83.33%
Summer Camp Program	0.70	0.70	0.70	1.35	1.35	92.86%
Active Adult Program	1.05	1.05	1.05	1.05	1.05	0.00%
Adaptive Recreation Program	0.70	0.70	0.70	0.70	0.70	0.00%
Special Events Program	2.40	2.40	2.40	2.00	2.00	-16.67%
Teen Program	0.70	0.70	0.70	0.75	0.75	7.14%

Neighborhood & Human Services

Operating Budget Summary

Community Center	3.00	3.00	3.00	3.00	3.00	0.00%
Comm Dev Block Grant	0.92	0.92	0.92	0.95	0.95	3.26%
Adult Day Prg Grant	6.25	6.25	7.25	7.25	7.25	0.00%
Total Staffing	62.75	64.00	52.63	43.25	44.25	-15.92%

Department Spotlight

NEIGHBORHOOD AND HUMAN SERVICES DEPARTMENT MISSION

To provide effective neighborhood services that support well-being, independence, diversity and community safety.

DEPARTMENT OVERVIEW

The Neighborhood and Human Services Department provides residents and visitors alike with various city-wide programs, including an array of youth programs, adaptive and active adult programming, city special events, arts and cultural experiences, code enforcement and community assistance. The operation and management of these areas are fulfilled by the divisions outlined below.

Neighborhood and Human Services Administration

Neighborhood and Human Services Administration is directly responsible for the overall management, financial administration, human resources, employee recruitment guidance and support, technology administration, and strategic direction for the Youth Programs, Active Adults, Special Events, Code Compliance, Arts, Adaptive Programs and Community Assistance divisions, with the support of the Business Services Division. The department also serves as liaison to Boards and Commissions that advise the department and City Council in the following key areas:

- Youth Advisory Board
- Arts Commission

Key Outcome Measures *Neighborhood and Human Services* *Department*

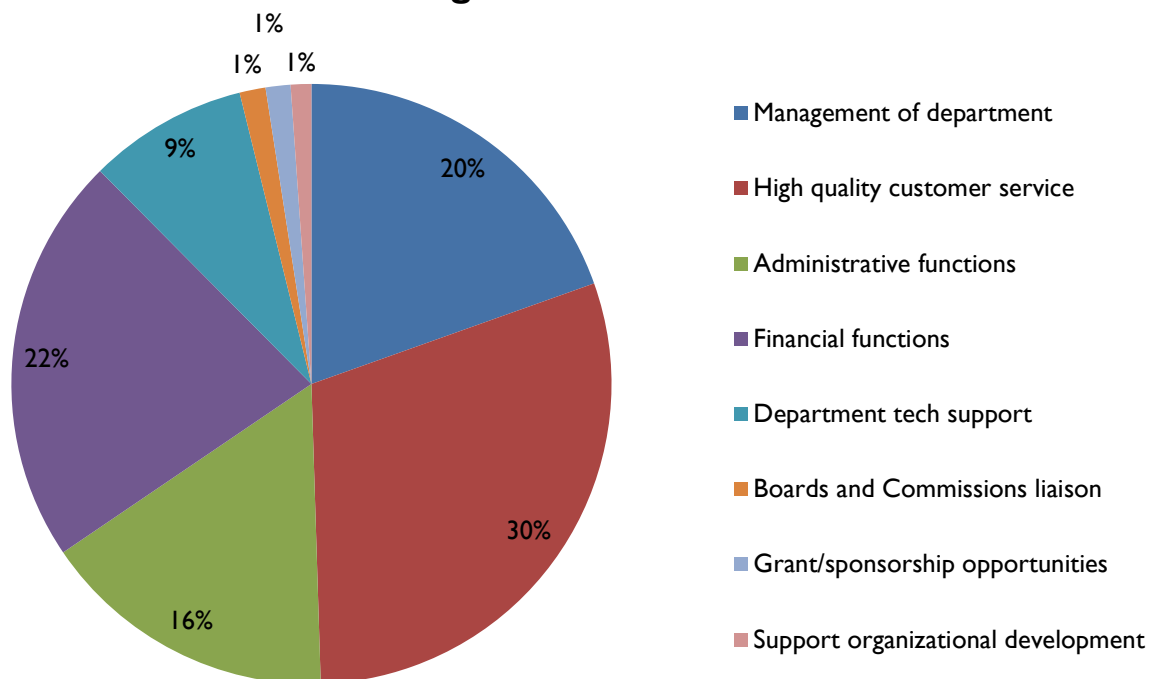
- % decrease in code violations two years after Neighborhood Pride project
- Achieve 'above average' or higher satisfaction rating on HOA Academy Survey
- % of code violation cases resolved
- % of Neighborhood Pride funding leveraged
- Cost recovery goals in Youth Programs
- Public Art Collection (large-scale)

Cost of Service Breakdown – Neighborhood and Human Services Administration

Activity Description	Allocated FTEs	Personnel Costs	Non-Personnel Costs	Internal Service Charges	Total Cost of Service
Management of department/divisions	2.52	\$ 460,042	\$ 28,736	\$ 107,991	\$ 596,769
High quality customer services	5.27	\$ 362,284	\$ 22,947	\$ 86,234	\$ 471,465
Administrative functions	1.51	\$ 149,915	\$ 9,496	\$ 35,684	\$ 195,095
Financial functions	2.43	\$ 226,081	\$ 14,320	\$ 53,814	\$ 294,215
Department technological support	0.90	\$ 107,646	\$ 6,818	\$ 25,623	\$ 140,088
Boards and Commission liaison	0.13	\$ 14,256	\$ 903	\$ 3,393	\$ 18,553
Grant/sponsorship opportunities	0.12	\$ 12,645	\$ 801	\$ 3,010	\$ 16,456
Support organizational development	0.15	\$ 27,283	\$ 1,728	\$ 6,494	\$ 35,505
TOTAL	13.03	\$1,360,153	\$ 85,749	\$ 322,245	\$1,768,147

The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance. *The Business Services division, Contractual and Commodity budget was appropriated completely into the newly formed Neighborhood and Human Services Department and a portion needs to be in the Parks, Recreation and Community Facilities budget. Adjustment between both Administration divisions will be made in FY2020.

Administration Division Budget Allocation



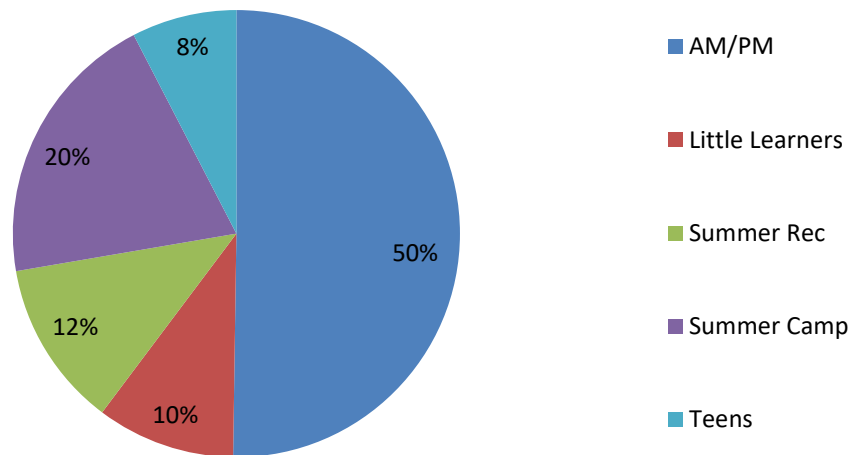
Total Budget: \$1,768,147

Youth Programs

Youth Programs include before and after school programs (AM/PM), kindergarten readiness year-round program (Little Learners), summer program options (both licensed and drop-in) and teen programs such as summer Step OUT, Jr. High School dances, college bound trips and Youth Advisory Board.

Cost of Service Breakdown — Youth Programs					
Activity Description	Allocated FTEs	Personnel Costs	Non-Personnel Costs	Internal Service Charges	Total Cost of Service
AM/PM Program	29.52	\$ 1,355,152	\$ 507,210	\$ 93,321	\$ 1,955,683
Little Learners	5.92	\$ 253,972	\$ 80,114	\$ 53,316	\$ 387,402
Summer Recreation	6.91	\$ 267,299	\$ 152,473	\$ 45,186	\$ 466,398
Summer Camp	10.67	\$ 468,028	\$ 297,457	\$ 11,480	\$ 776,965
Teens	4.32	\$ 195,274	\$ 85,171	\$ 14,734	\$ 295,179
TOTAL	57.34	\$ 2,539,725	\$ 1,123,865	\$ 218,037	\$ 3,881,627
The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.					

Youth Programs Budget Allocation



Total Budget: \$3,881,627

Special Populations

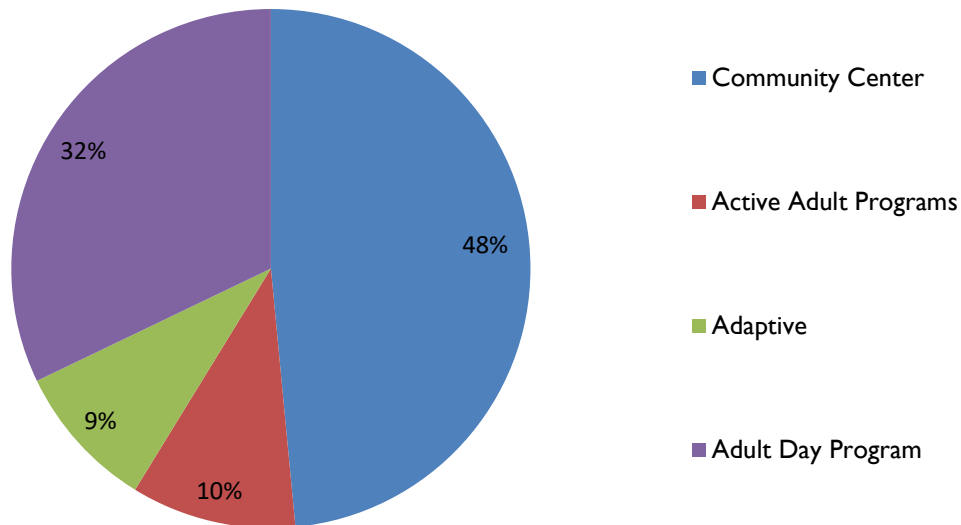
Family and Youth programs for special populations include life skills development and social opportunities for active adults, and individuals of all ages with a developmental disability. Services are also provided through contracted programs with the Department of Economic Security Division of Developmental Disabilities. The majority of the special population programs take place at the Peoria Community Center.

Cost of Service Breakdown – Special Populations

Activity Description	Allocated FTEs	Personnel Costs	Non-Personnel Costs	Internal Service Charges	Total Cost of Service
Community Center	2.10	\$ 299,301	\$ 106,537	\$ 560,193	\$ 966,031
Active Adult Programs	1.69	\$ 133,732	\$ 67,200	\$ 3,744	\$ 204,676
Adaptive	2.10	\$ 122,260	\$ 47,061	\$ 12,202	\$ 181,523
Adult Day Program	12.78	\$ 549,451	\$ 74,702	\$ 15,742	\$ 639,895
TOTAL	18.67	\$ 1,104,744	\$ 295,500	\$ 591,881	\$ 1,992,125

The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Special Populations Budget Allocation

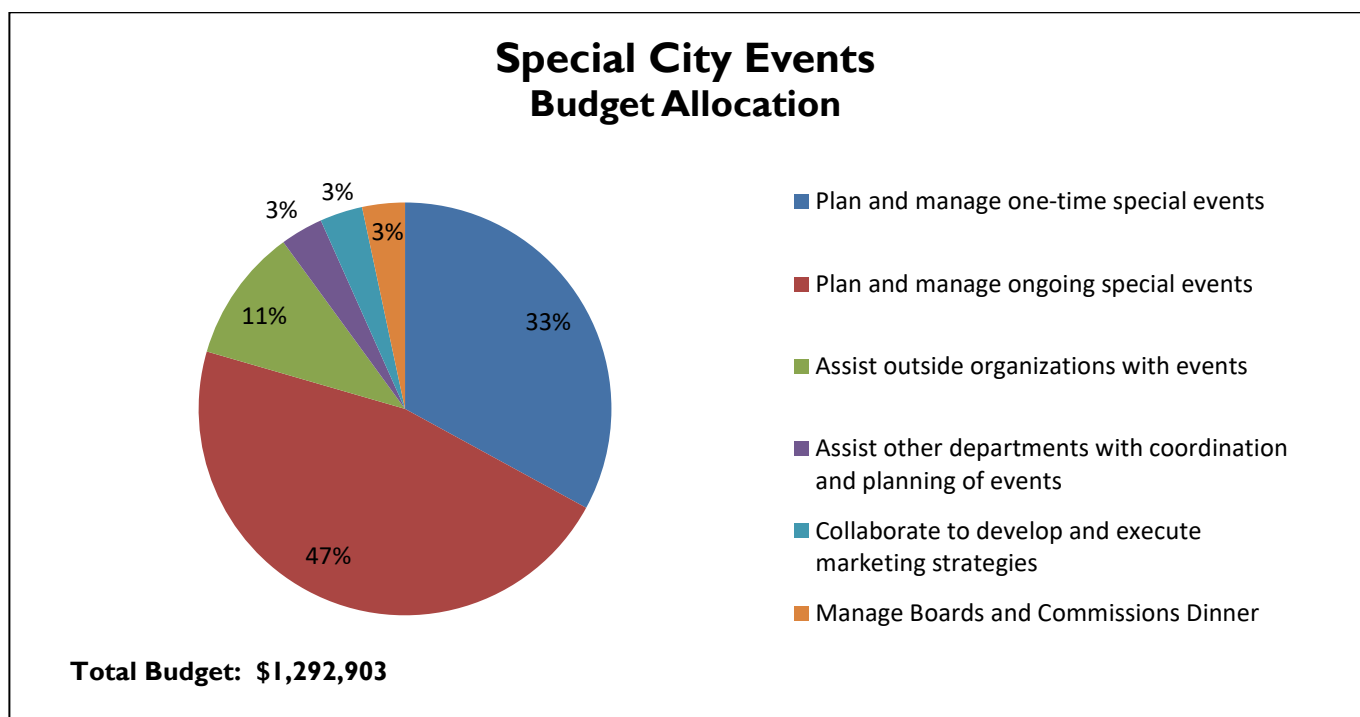


Total Budget: \$1,992,125

Special Events

The Special Events Division plans, manages and facilitates city-sponsored community and special events throughout the year, at venues across the city. Events coordinated include: July 4th All American Festival, Halloween Monster Bash, P83 Party, Bravo Peoria, Dolly Sanchez Memorial Easter Egg Hunt, Peoria Arts and Cultural Festival and the Old Town Holiday Festival. One-time events are planned and budgeted for on a case-by-case basis each fiscal year.

Cost of Service Breakdown – Special Events					
Activity Description	Allocated FTEs	Personnel Costs	Non-Personnel Costs	Internal Service Charges	Total Cost of Service
Plan and manage community special events	1.80	\$ 197,848	\$ 224,896	\$ 3,352	\$ 426,096
Plan and manage ongoing City special events	1.99	\$ 145,501	\$ 449,376	\$ 6,699	\$ 601,576
Assist outside organizations with events	0.30	\$ 32,770	\$ 101,211	\$ 1,509	\$ 135,490
Assist other departments with coordination and planning of events	0.10	\$ 10,460	\$ 32,305	\$ 482	\$ 43,247
Collaborate to develop and execute marketing strategies	0.10	\$ 10,460	\$ 32,305	\$ 482	\$ 43,247
Manage Boards and Commissions Dinner	0.10	\$ 10,460	\$ 32,305	\$ 482	\$ 43,247
TOTAL	4.39	\$ 407,499	\$ 872,398	\$ 13,006	\$1,292,903
<i>The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.</i>					



Code Compliance Administration

Administrative responsibilities include supporting the activities needed to accomplish our goals, providing the services, supplies and equipment needed to achieve the task. They maintain accurate records, initiate the process and document the case files. They oversee the data collection system Citizenserve to assure tracking and support is provided.

Code Compliance Field Operations

The code enforcement division is responsible for the implementation and regulation of the City's adopted codes and ordinances. It is the goal of this division to provide a service to address infractions of the codes and ordinances in a timely manner to prevent blight and unsafe conditions in the neighborhoods. This is accomplished by the cooperation of the community and educational outreach.

Neighborhood Engagement and Coordination

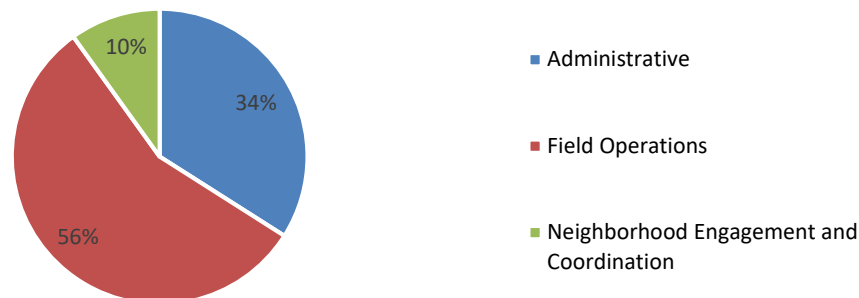
This portion of the division is the liaison between the city and the community. This is accomplished by creating and developing partnerships with the community by attending HOA and Neighborhood meetings. The neighborhood pride program makes improvements considered necessary to eliminate blight, promoting the construction of healthy and sustainable neighborhoods.

Cost of Service Breakdown – Neighborhood Services

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Administrative	3.01	\$ 289,248	\$ 22,027	\$ 26,606	\$ 337,880
Field Operations	5.61	\$ 460,969	\$ 75,964	\$ 49,593	\$ 586,526
Neighborhood Engagement and Coordination	.92	\$ 83,531	\$ 51,010	\$ 8,100	\$ 142,640
TOTAL	9.54	\$ 833,748	\$ 149,001	\$ 84,299	\$1,067,047

The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Code Compliance Budget Allocation



Total Budget: \$1,067,047

Community Assistance Division

The purpose of this Division is to provide programs and services to residents, neighborhood associations, and non-profit partners to enhance the quality of life in Peoria. Functions include:

- ✓ Federal Grant Administration (CDBG & HOME)
- ✓ General Fund Grant Administration
- ✓ Educational and Peoria SUPPORT Seminars
- ✓ Fair Housing Outreach
- ✓ Human Services
- ✓ Resource Center Administration
- ✓ HOA Academy
- ✓ Neighborhood Grant Administration
- ✓ Outreach and Partnership Development

Functionally, the two highest cost drivers of the Division are Grant Administration (37%) and Human Services Administration (36%). The Division administers both federal and local grants. Federal funding comes from the U.S. Department of Housing and Urban Development (HUD) and is used to further efforts in affordable housing and public services. These grants include the Community Development Block Grant (CDBG) and the HOME Investment Partnerships Program (HOME).

The Division also administers neighborhood grants whereby registered HOAs and Neighborhood Associations can apply for matching funds on local improvement efforts. This division continues to administer other successful neighborhood-based programs such as the HOA Academy and quarterly HOA and resident trainings. As part of the transition to the Neighborhood & Human Services Department, the Neighborhood Improvement Specialist was transferred to the Code Compliance Division, effectively moving the popular Neighborhood Pride program to a different division within the same department. Additionally, previously staff-operated federally funded programs, such as the Emergency Home Repair Program and the Utility Assistance Program, are being transferred to qualified non-profit providers. This shift in resources will provide capacity for additional neighborhood outreach, small citizen-driven projects and neighborhood leader identification and development.

The Community Assistance Resource Center, co-located with the Community Center in Old Town, is currently under construction and is projected to be open the summer of 2019. The Center will provide an easily accessible public location where non-profit agencies and city staff will provide direct program services, intake and referral. Non-profit agencies will be offered cubicle and private meeting space on a rotating and contractual basis, and agencies will be selected based on previously identified community priorities.

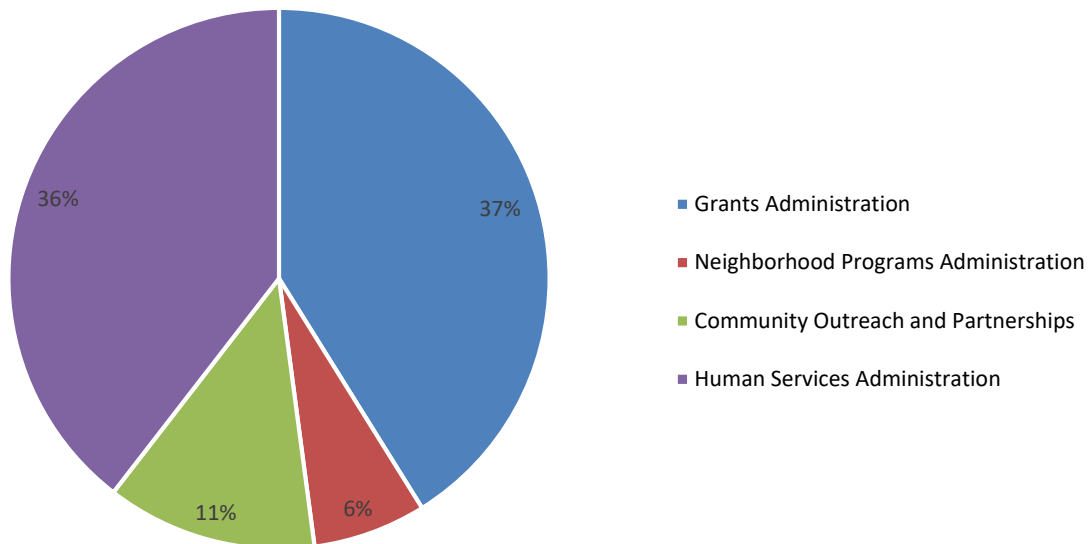
In addition, the educational series “Peoria SUPPORT Monthly Awareness Series,” which stands for Services Uniting to Provide People with Opportunities, Resources and Training, provides monthly seminars and targeted outreach on specific topics of concern such as financial awareness, grandparents raising grandchildren and understanding mental health issues. The “Collaborative Impact Series” continues to bring various non-profits together to network and share best practices, ultimately resulting in a larger public event on a topic designated as an area of need through the Human Services Work Plan.

Cost of Service Breakdown – Community Assistance

Activity Description	Allocated FTEs	Personnel Costs	Non- Personnel Costs	Internal Service Charges	Total Cost of Service
Grants Administration	2.52	\$ 207,629	\$ 148,062	\$ 22,382	\$ 378,073
Neighborhood Programs Administration	.78	\$ 112,757	\$ 45,767	\$ 6,918	\$ 165,442
Community Outreach and Partnerships	.39	\$ 36,211	\$ 22,625	\$ 3,420	\$ 62,256
Human Services Administration	2.31	\$ 207,132	\$ 135,600	\$ 20,497	\$ 363,229
TOTAL	6.00	\$ 563,729	\$ 352,054	\$ 53,217	\$ 969,000

The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Community Assistance Budget Allocation



Total Budget: \$969,000

Arts and Culture

The Public Arts Division

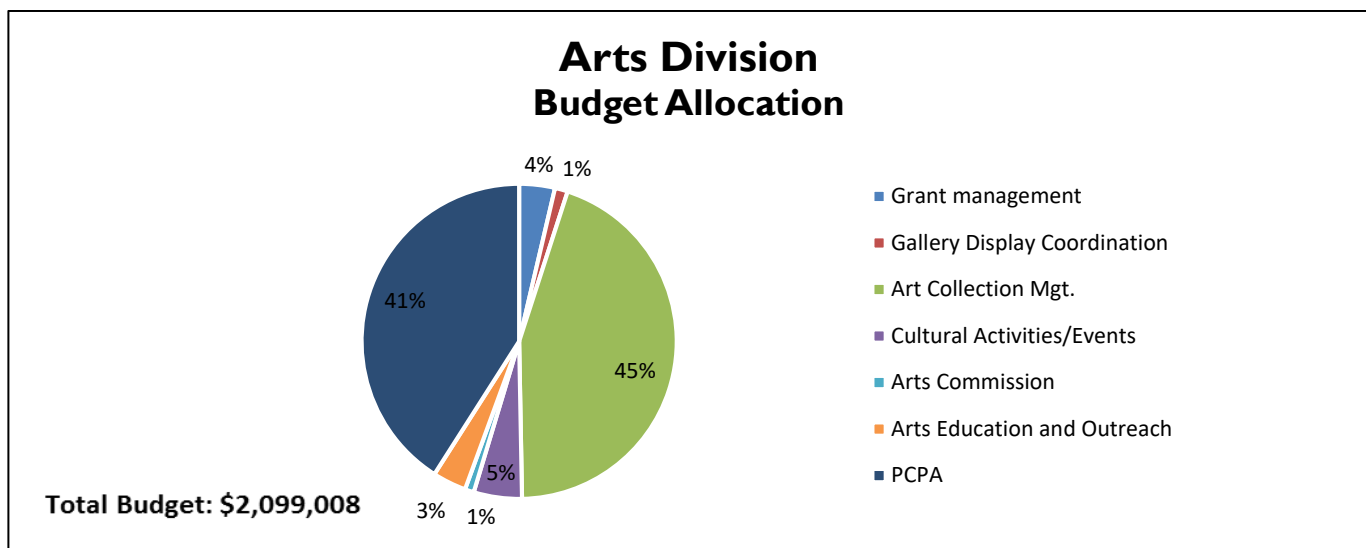
The Public Arts Division is responsible for managing and promoting the city's public art program. This division oversees management of the city's arts grant program, coordinates gallery operations, is involved with cultural activities/events, and serves as staff liaison to the Arts Commission.

Peoria Center for the Performing Arts (PCPA)

This area administers the city's theater programming and related facility, acts as a liaison with the resident theater company and establishes short and long-term strategic plans.

The Peoria Percent for the Arts is supported through the city's capital improvement program with a 1% contribution of the cost and is used to provide public art and support arts programming throughout the city.

Cost of Service Breakdown – Arts and Culture					
Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Peoria Center for the Performing Arts (PCPA)	.55	\$ 71,776	\$ 691,000	\$ 96,979	\$ \$859,756
Arts Education and Outreach	.20	\$ 25,346	\$ 5,000	\$ 514	\$ 30,860
Arts Commission	.27	\$ 29,659	\$ 1,000	\$ 706	\$ 31,364
Cultural Activities/Events	.36	\$ 31,770	\$ 71,200	\$ 1,161	\$ 104,132
Art Collection Management	.42	\$ 37,636	\$ 912,750	\$ 0	\$ 950,386
Gallery Display and Coordination	.37	\$ 34,013	\$ 2,703	\$ 2,910	\$ 39,626
Grant Management	.34	\$ 31,080	\$ 50,500	\$ 1,305	\$ 82,884
TOTAL	2.5	\$ 261,280	\$ 1,734,153	\$ 103,575	\$2,099,008
The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance. Percent for the Arts Total: \$1,588,128 General Fund Total: \$ 510,880.					



Performance Report

Neighborhood and Human Services

The Neighborhood and Human Services Department uses performance as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected align with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	Expected Outcome	Performance Measure	FY2017 Actual	FY2018 Actual	FY2019 Estimate	FY2020 Target
	Improve Peoria neighborhoods, by promoting a sense of community through safe and healthy neighborhoods where people want to live, work and play.	% of code violation cases resolved through:				
		-Voluntary compliance	98%	97.3%	98.5%	98%
		- Induced compliance	1.5%	2.7%	1.5%	2%
		% decrease in code violations two years after Neighborhood Pride project	100%	91%	96%	90%
		Value of in-kind labor from volunteers providing services to residents through external agencies or programs ^a	\$6.25M	\$3.98M	\$2.09M	\$4.09M
		% of Neighborhood Pride funding leveraged	130%	139%	125%	100%
		Achieve 'above average' or higher satisfaction rating on HOA Academy Survey	100%	95%	100%	100%

^a General Fund, CDBG and HOME grant recipients provide information documenting number of volunteers and hours donated assisting Peoria citizens.

Council Goal	Expected Outcome	Performance Measure	FY2017 Actual	FY2018 Actual	FY2019 Estimate	FY2020 Target
Arts, Culture, and Recreation 	To provide Peoria citizens with arts and cultural opportunities, special events and placemaking experiences that educate, inform, enrich, inspire and entertain	Number of Special Events	43	44	40	45
		Number of Special Event Applicants	54	48	55	60
		Placemaking Events	n/a	n/a	26	26
		Total attendance at Peoria Center for Performing Arts	63,489	63,512	62,000	64,000
	Expand the Public Art Collection through a collaborative public art process	Public Art Collection (large-scale)	20	21	23	25
	To offer unique and varied Family and Youth services that are cost effective and efficient while satisfying customers and providing opportunities for the city's residents to live and grow in their community while enhancing their quality of life.	Participant approval rating for Family and Youth Programs as above average to excellent	89%	91%	93%	95%
		Number of Youth Programs participants	10,217	10,143	10,350	10,500
		Number of Community Center Programs participants	45,322	43,865	49,000	50,000

Office of Communications

Operating Budget Summary

Expenditures by Category	FY2017 Actual	FY2018 Actual	FY2019 Budget	FY2019 Estimate	FY2020 Budget	Pct Chg
Personal Services	\$883,447	\$940,324	\$985,987	\$985,987	\$1,136,148	15.23%
Contractual Services	\$427,272	\$388,388	\$533,971	\$487,696	\$463,950	-13.11%
Commodities	\$74,078	\$34,896	\$21,298	\$52,573	\$186,298	774.72%
Total Expenditures	\$1,384,796	\$1,363,608	\$1,541,256	\$1,526,256	\$1,786,396	15.91%

Expenditures by Division	FY2017 Actual	FY2018 Actual	FY2019 Budget	FY2019 Estimate	FY2020 Budget	Pct Chg
Public Information Office	\$1,049,986	\$1,021,827	\$1,075,315	\$1,060,315	\$1,177,010	9.46%
Peoria Channel II	\$334,810	\$341,781	\$465,941	\$465,941	\$609,386	30.79%
Total Expenditures	\$1,384,796	\$1,363,608	\$1,541,256	\$1,526,256	\$1,786,396	15.91%

Staffing by Division	FY2017 Actual	FY2018 Actual	FY2019 Budget	FY2019 Estimate	FY2020 Budget	Pct Chg
Public Information Office	6.00	6.00	6.00	6.00	7.00	16.67%
Peoria Channel II	3.00	3.00	3.00	3.00	3.00	0.00%
Total Staffing	9.00	9.00	9.00	9.00	10.00	11.11%

Department Spotlight

OFFICE OF COMMUNICATIONS MISSION

The Office of Communications (OC) exists to proactively communicate engaging information to residents, customers and employees; provide useful municipal information to residents and help foster community pride; and help develop a sense of organizational pride among employees. The department's key target audiences include city departments, elected officials, and members of the media, general public, business owners and visitors.

DEPARTMENT OVERVIEW

The Office of Communications is a dynamic department of communicators providing digital and traditional communications to effectively inform and engage the residents, businesses and visitors of Peoria, national audiences and city staff. In addition, the office provides communications expertise and production resources for all City of Peoria departments to achieve their communication goals. The department's signature function is media relations, which is conveyed in traditional and digital platforms. The goal is to develop and implement marketing and public relations programs, resident communications and visitor publicity that promote Peoria and ensure the city's key messages are delivered to target audiences in an accurate, timely and cost-effective manner.

Key Outcome Measures Office of Communications

- % increase in social media usage
- Increase in media placement and value
- % increase in website usage
- Graphic design completions

Media Relations

Media relations is the art of proactive and responsive communication with local and national professional news media including print, television and online bloggers. The OC works closely with city departments to determine and implement communication goals. With this understanding the OC will research, develop and distribute news releases and media advisories and create effective social media messaging which generates engagement. Through our excellent relationships with print, television and radio producers and reporters, we look for opportunities to create positive stories for the city. The City of Peoria's media relations has the one of the best reputations of being responsive to media requests. The well-established relationships with the media also result in meaningful, positive placement that helps garner attention, which is directly tied to increased attendance, revenue, participation and exposure. Another ongoing initiative for the OC is to be a content generator of its own channels, generating content for Peoria's primary channels of communication and repurposing for mainstream media.

300+

News Releases

Social Media

The City of Peoria Office of Communications recognizes the importance of social media in reaching and engaging a growing number of residents and interested individuals. The OC oversees all of the city's social media platforms and tracks and archives the interactions. Staff utilizes social media to provide content, share information, encourage event participation and drive traffic to the city's websites and social media pages. Additionally, OC created a new social media policy to ensure that all departments are consistent in their message delivery. New this year, the OC added six new pages, with an emphasis on arts and events, bringing the total number of social media accounts for Peoria to 35.

+40%

Social media engagement
(Likes, shares, etc.)

15,000

Number of views on most
popular video

+57%

Social media followers

Graphic Design Services

Graphic design services allow city departments and programs to have an internal resource for the production of professional looking communications, advertisements and promotional fliers. This service has proven to be a cost effective program for the city. In 2018, the city saved approximately \$250,000 in graphic design fees on 485 completed projects. This savings is based on an average rate of \$120/hour for graphic design services. Additionally, a cloud-based photo library was implemented, giving employees access to professional photos that have been curated by the OC.

External Communications

The OC is responsible for creating and distributing information and communications directly to the public or other desired audiences. Products include items such as PeoriaNOW, a monthly newsletter distributed through the city's water bill that is now offered in full color. Direct mailers on specific subjects or promotional fliers are also considered external communications. Other citizen community outreach is accomplished through the Peoria Leadership Institute and community meetings. In addition, the OC is responsible for creating legally mandated communications, such as the Water Quality Report, Redistricting and other legal requirements. Part of the OC's media relations mentioned above include coordinating and organizing messaging related to public records requests from the media.



Internal Communications

Internal communications is the creation and distribution of information to keep city employees informed and engaged. Activities include developing communication materials, advising leaders on communication strategies and supporting city committees and programs. The OC manages the CityNet Intranet page as well as Employee Insight and All User emails to keep employees informed.

Digital Media Services

The Digital Peoria team consists of one Digital Media Manager and three Digital Media Specialists who use digital marketing strategies and digital media channels to promote special events, educate, share urgent information, build awareness of causes and initiatives, market programs and services, and highlight achievements of the city. Digital media services also include the broadcasting and recording of city council and other city meetings and events. Video content is broadcast 24-hours a day on Cox Cable and Century Link cable systems, as well as streamed live on peoriaaz.gov, Facebook, Instagram, Twitter, and YouTube. Many video segments are also distributed on the city's social media outlets. This year, the Digital Peoria team implemented a state-of-the-art, live remote technology that allows content on Ch. 11 and all social channels to be broadcast live, simultaneously. This new technology also allows local media to pull our stories off a cloud-based server. During the upcoming fiscal year, the team will turn their attention to more strategic content creation and curation efforts for social media and Ch. 11.

Web Services and Online Communications

Web services and online communications maintain the functionality of the city's six websites and the city's Intranet site. The division works closely with the more than 80 web authors from various departments. Peoria's websites are a critical component for information and communication about the city. Primary activities include updating and maintaining city websites and training and supporting city staff on the development of content. The OC works with each department to provide up-to-date content for the websites. The city launched a new set of websites powered by Vision Internet. This cloud-based web service is hosting all city websites along with the intranet. These new sites will make things easier for both the internal and external customers alike.



Tourism

The OC is growing relationships with national tourism and business media outlets. Through media missions, relationships have helped the city secure articles in national publications, such as Canada AAA, Wall Street Journal, San Diego Travel Times, Seattle Times and USA Today. Additionally, the OC has identified three aspects of tourism that fall within the Economic Development Implementation Strategy II (EDIS II) – tourism development, tourism attraction, and event attraction. By focusing on these target areas, the aim is to generate awareness and exposure of

Peoria and position it as a year-round destination. This in turn will generate more bed, retail, and restaurant sales tax revenue, benefiting everyone from the city to local business owners in Peoria. The OC also produces tourism collateral such as the visitor's guide and website as well as the content for P83 information kiosks. This year, the OC introduced a new citywide brand – Peoria is the Place – and is conducting a hotel marketability and feasibility study to determine the best site for resort property.

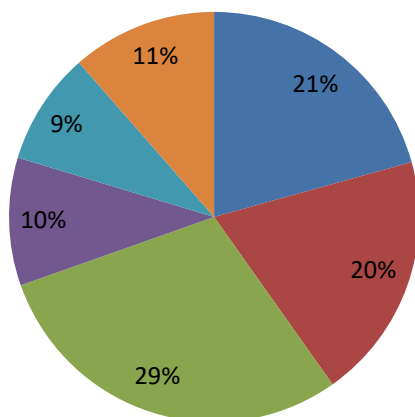


Cost of Service Breakdown - Office of Communications

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
External Communications	2.15	\$ 209,307	\$ 67,665	\$ 51,056	\$ 328,028
Media Relations	1.43	\$ 221,357	\$ 50,135	\$ 37,829	\$ 309,321
Digital Media Services	3.00	\$ 281,668	\$ 105,179	\$ 79,362	\$ 466,209
Web Communications	1.01	\$ 97,688	\$ 35,410	\$ 26,718	\$ 159,816
Internal Communications and Support	0.64	\$ 105,174	\$ 20,335	\$ 15,343	\$ 140,852
Graphic Design	0.77	\$116,855	\$ 36,813	\$ 27,777	\$ 181,444
TOTAL	9.00	\$ 1,032,049	\$ 315,536	\$ 238,085	\$1,585,670

The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Office of Communications Budget Allocation



- External Communications
- Media Relations
- Digital Media Services
- Web Communications

Total Budget: \$1,585,670

Performance Report

OFFICE OF COMMUNICATIONS

The Office of Communications uses performance as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	Expected Outcome	Performance Measure	FY2017 Actual	FY2018 Actual	FY2019 Estimate	FY2020 Target
	Provide timely and accurate information to Peoria's external stake-holders	Peoria Leadership Institute graduates rate the overall quality and depth of information as excellent	95%	95%	95%	96%
		Generate users of city's social media pages (total followers)	120,903	128,000	135,000	138,000
		City-generated news items (New measurements)	362	375	400	415
		Increase viewership of Channel 11 programming online	24,956	27,500	28,750	30,000
		Increase Peoria Centric video productions	206	250	255	260
		Increase total web traffic to the city's (6) websites	1,147,032	1,281,418	1,300,000	1,315,000
	Create and distribute information to keep city employees informed and engaged	Increase use of CityNet , the employee intranet website	N/A ²	356,891	360,000	365,000

¹ Six new social media accounts were created in FY17

² A new intranet platform was launched during FY17. Current metrics are being collected to establish a baseline.

Parks, Recreation and Community Facilities

Operating Budget Summary

Expenditures by Category	FY2017 Actual	FY2018 Actual	FY2019 Budget	FY2019 Estimate	FY2020 Budget	Pct Chg
Personal Services	\$9,329,327	\$9,005,240	\$12,220,847	\$12,220,138	\$13,288,417	8.74%
Contractual Services	\$9,478,221	\$9,762,722	\$10,143,961	\$10,171,629	\$11,687,093	15.21%
Commodities	\$1,449,418	\$1,304,921	\$1,499,681	\$1,468,062	\$1,937,404	29.19%
Capital Outlay	\$403,732	\$557,985	\$653,434	\$625,434	\$131,950	-79.81%
Total Expenditures	\$20,660,698	\$20,630,869	\$24,517,923	\$24,485,263	\$27,044,864	10.31%

Expenditures by Division	FY2017 Actual	FY2018 Actual	FY2019 Budget	FY2019 Estimate	FY2020 Budget	Pct Chg
PRCF Administration	\$0	\$0	\$1,239,047	\$1,239,047	\$1,495,112	20.67%
Swimming Pools	\$1,256,092	\$1,203,471	\$1,195,677	\$1,195,677	\$1,421,104	18.85%
Outdoor Recreation Program	\$31,752	\$32,720	\$23,296	\$23,296	\$22,447	-3.64%
Special Interest Classes - Youth	\$219,235	\$220,401	\$226,591	\$226,591	\$174,155	-23.14%
Special Interest Classes - Adult	\$51,350	\$39,926	\$46,489	\$46,489	\$43,022	-7.46%
Sports Programs - Youth	\$682,870	\$666,743	\$719,906	\$719,906	\$699,561	-2.83%
Sports Programs - Adult	\$348,734	\$375,694	\$477,337	\$476,881	\$491,859	3.04%
Rio Vista Community Park	\$878,816	\$855,810	\$958,026	\$958,026	\$981,209	2.42%
Rio Vista Rec Center	\$1,538,530	\$1,490,199	\$1,511,559	\$1,511,559	\$1,642,491	8.66%
Pioneer Community Park	\$1,047,410	\$1,011,167	\$1,221,046	\$1,221,046	\$1,266,574	3.73%
Paloma Community Park	\$0	\$0	\$0	\$0	\$1,187,204	NA
Main Library	\$2,540,841	\$2,628,994	\$2,756,350	\$2,756,350	\$2,899,980	5.21%
Branch Library	\$1,736,420	\$1,705,340	\$1,761,238	\$1,761,238	\$1,875,022	6.46%
Parks North	\$1,772,240	\$1,683,448	\$1,870,652	\$1,870,652	\$2,201,990	17.71%
Parks South	\$1,490,151	\$1,740,489	\$1,682,996	\$1,682,996	\$1,803,387	7.15%
Park Rangers	\$0	\$0	\$485,969	\$485,969	\$721,197	48.40%
Contracted Landscape Maintenance	\$1,534,173	\$1,492,938	\$1,703,579	\$1,703,123	\$1,892,572	11.09%
Trails Maintenance	\$0	\$277,896	\$398,919	\$394,219	\$440,214	10.35%
101 Pylon Signs	\$0	\$11,590	\$0	\$944	\$0	NA
Complex Operations/Maint	\$4,614,505	\$4,419,797	\$4,852,020	\$4,852,028	\$4,827,022	-0.52%
Spring Training	\$598,417	\$597,618	\$730,742	\$730,742	\$730,742	0.00%
Soccer Club	\$65,093	\$0	\$0	\$0	\$0	NA
Sports Complex Capital Reserve	\$109,952	\$703	\$0	\$0	\$0	NA
Sports Complex Improvement Reserve	\$0	\$13,943	\$200,933	\$200,933	\$100,000	-50.23%
Sports Complex GA Surcharge	\$27,471	\$73,652	\$161,472	\$161,472	\$100,000	-38.07%
Complex Eqt Reserve	\$116,644	\$88,330	\$294,079	\$266,079	\$28,000	-90.48%
Total Expenditures	\$20,660,698	\$20,630,869	\$24,517,923	\$24,485,263	\$27,044,864	10.31%

Staffing by Division	FY2017 Actual	FY2018 Actual	FY2019 Budget	FY2019 Estimate	FY2020 Budget	Pct Chg
PRCF Administration	0.00	0.00	3.00	12.50	12.50	316.67%
Swimming Pools	3.09	3.34	3.34	3.34	3.34	0.00%
Outdoor Recreation Program	0.25	0.00	0.00	0.00	0.00	NA
Special Interest Classes - Youth	0.87	0.87	0.87	0.87	0.87	0.00%
Special Interest Classes - Adult	0.20	0.20	0.20	0.20	0.20	0.00%
Sports Programs - Youth	2.78	2.78	2.78	3.78	3.78	35.97%
Sports Programs - Adult	1.88	1.88	1.88	1.88	1.88	0.00%
Rio Vista Community Park	5.00	5.00	11.00	4.00	4.00	-63.64%

Parks, Recreation and Community Facilities

Operating Budget Summary

Rio Vista Rec Center	9.00	9.00	9.00	9.00	9.00	0.00%
Pioneer Community Park	4.50	3.50	3.50	4.00	4.00	14.29%
Paloma Community Park	0.00	0.00	0.00	0.00	8.00	NA
Main Library	17.25	17.25	17.25	17.25	17.25	0.00%
Branch Library	12.63	12.50	12.50	12.50	12.50	0.00%
Parks North	12.50	12.85	12.85	11.60	11.60	-9.73%
Parks South	11.50	11.90	11.90	11.65	11.65	-2.10%
Park Rangers	0.00	0.00	0.00	6.00	6.00	NA
Contracted Landscape Maintenance	0.00	1.00	1.00	0.50	0.50	-50.00%
Trails Maintenance	3.00	2.00	3.00	4.50	4.50	50.00%
Complex Operations/Maint	18.50	18.50	18.50	18.50	18.50	0.00%
Total Staffing	102.95	102.57	112.57	122.07	130.07	15.55%

Department Spotlight

PARKS, RECREATION AND COMMUNITY FACILITIES DEPARTMENT MISSION

Enriching the livability of Peoria through a connection to community, places and programs.

DEPARTMENT OVERVIEW

The Parks, Recreation and Community Facilities Department provides residents and visitors alike with various recreational opportunities, including an array of recreation programs, city special events, neighborhood and community parks, open space and trails, year-round activities at the Peoria Sports Complex, two full-service Libraries, and unique arts and cultural experiences. The divisions outlined below fulfill the operation and management of these areas.

Parks, Recreation and Community Facilities Administration

Parks, Recreation and Community Facilities Administration is directly responsible for the overall management, financial administration, human resources, employee recruitment guidance and support, technology administration, and strategic direction for the Parks, Recreation, Library, Arts and Cultural Services and Sports Facilities divisions, through the Business Services Division. The department also serves as liaison to multiple Boards and Commissions that advise the department and City Council in several key areas:

- Parks and Recreation Board
- Library Advisory Board
- Veterans' Board

Key Outcome Measures *Parks, Recreation and Community* *Facilities Department*

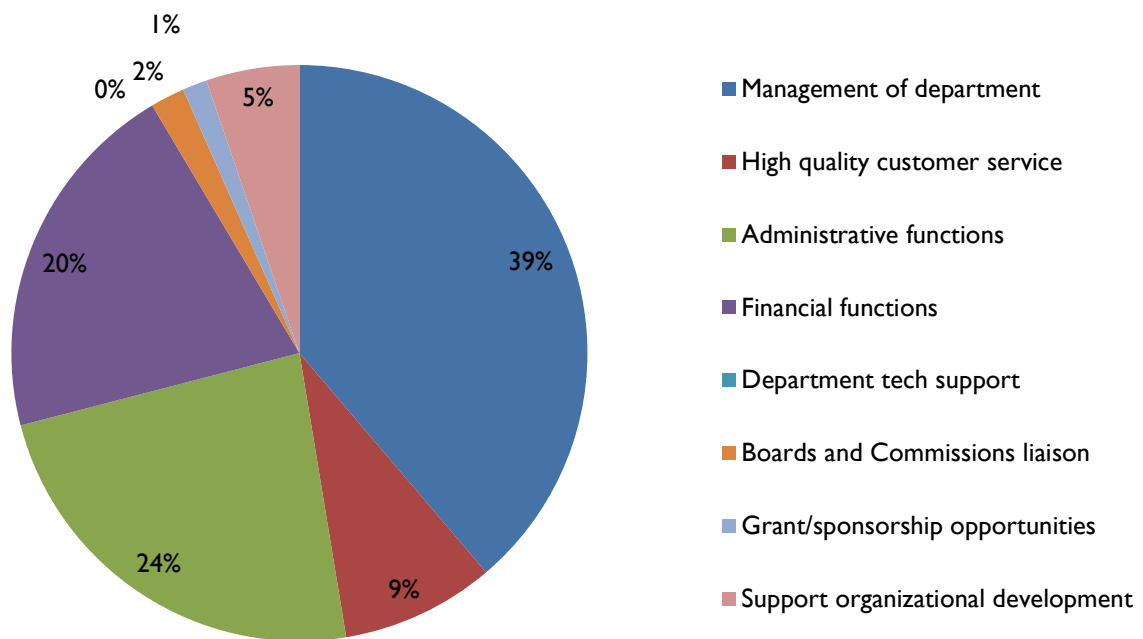
- Overall satisfaction with parks, recreation and library services in Peoria
- % of residents rating the overall quality of Peoria's natural environment as good or excellent
- Total annual circulation per capita in Peoria's Library system
- # of registered participants and event attendees
- Cost recovery goals in Recreation Programs

Cost of Service Breakdown – Parks, Recreation & Community Facilities Administration

Activity Description	Allocated FTEs	Personnel Costs	Non-Personnel Costs	Internal Service Charges	Total Cost of Service
Management of department/divisions	0.72	\$ 163,175	\$ 0	\$ 0	\$ 163,176
High quality customer service	0.34	\$ 42,701	\$ 0	\$ 0	\$ 42,701
Administrative functions	0.98	\$ 99,138	\$ 0	\$ 0	\$ 99,138
Financial functions	0.71	\$ 86,299	\$ 0	\$ 0	\$ 86,299
Department technological support	0.00	\$ 0	\$ 0	\$ 0	\$ 0
Boards and Commission liaison	0.07	\$ 8,093	\$ 0	\$ 0	\$ 8,093
Grant/sponsorship opportunities	0.05	\$ 5,797	\$ 0	\$ 0	\$ 5,797
Support organizational development	0.13	\$ 22,046	\$ 0	\$ 0	\$ 22,046
TOTAL	3.00	\$ 427,249	\$ 0	\$ 0	\$ 427,249

The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance. *The Business Services division, Contractual and Commodity budget was appropriated into the newly formed Neighborhood and Human Services Department. Adjustment between both Administration divisions will be made in FY2020.

Administration Division Budget Allocation

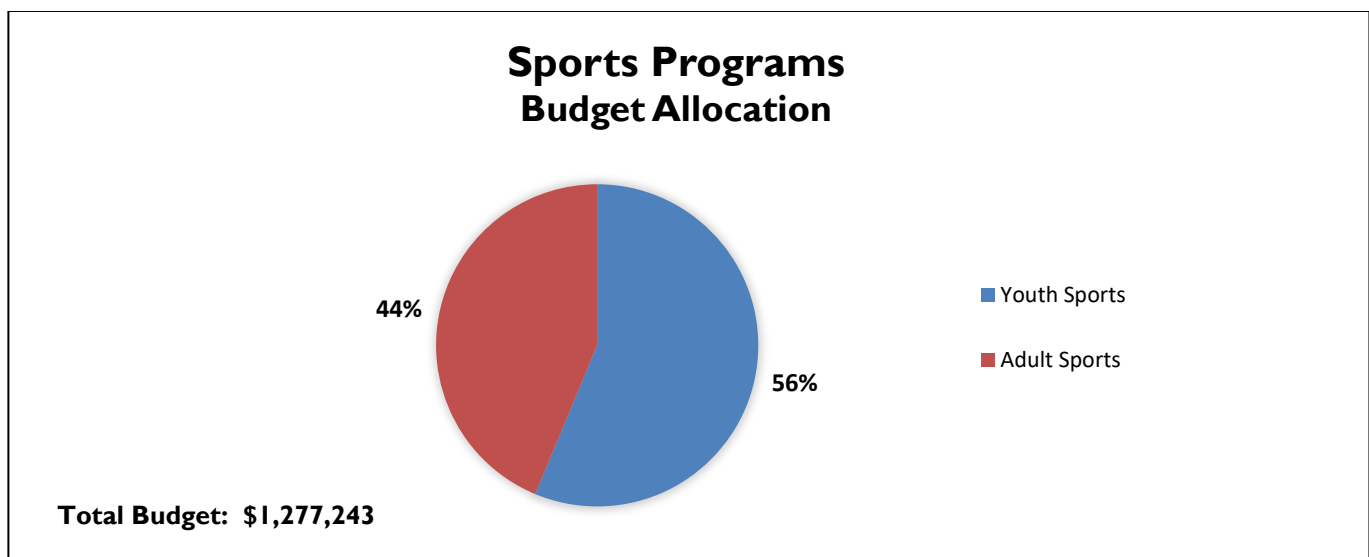


Total Budget: \$427,249

Sports Programs

The recreation divisions are responsible for providing programs that offer unique and varied recreational experiences that are fun, safe, and cost effective. Programs satisfy all ages, and are located in parks, schools, private and public facilities throughout the community that include a wide variety of sports such as youth and adult softball, indoor and outdoor volleyball, fall and spring youth soccer, youth and adult basketball and flag football.

Cost of Service Breakdown – Recreation Programs					
Activity Description	Allocated FTEs	Personnel Costs	Non-Personnel Costs	Internal Service Charges	Total Cost of Service
Youth Sports	5.25	\$ 318,671	\$ 353,095	\$ 48,140	\$ 719,906
Adult Sports	8.75	\$ 416,836	\$ 128,408	\$ 12,093	\$ 557,337
TOTAL	14.00	\$ 735,507	\$ 481,503	\$ 60,233	\$ 1,277,243
<i>The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.</i>					



Sports Facilities

The Parks, Recreation and Community Facilities Department provides the programs and maintenance of the operations for the Peoria Sports Complex, Rio Vista Community Park, Pioneer Community Park, Sunrise Pool, Centennial Pool and Peoria Pool and facilitates the programming at these complexes. This includes Spring Training operations for the Seattle Mariners and the San Diego Padres.

Sports Complex Maintenance and Operations

The Sports Complex Operations and Maintenance is responsible for the maintenance and scheduling of the sport and non-sporting user groups on the complex grounds. Key activities within this function include: the continual maintenance of the full-sized major league fields, grounds landscaping, stadium seating, building maintenance, stadium technology, revenue collection and management, contract oversight with non-profit and concessions provider, contractual relationships with user groups, promoters and full time tenants, management of energy management systems, building automation systems, ticketing systems, facility cleaning, event security, customer service staffing, parking operations, and utility payments for facility.

Community Parks Maintenance & Operations

Community Park Maintenance & Operations is responsible for the maintenance and scheduling of the sports user groups for Rio Vista and Pioneer Community Parks. Key activities within this function include continual maintenance of sports fields, ramadas, splash pads, playgrounds and skate park, managing the community fish program with the Arizona Game and Fish Department, building and sustaining relationships with user groups, preparing for tournaments, management of lake operations and water quality, trimming, pruning, trash removal, restroom cleaning, playground inspections, graffiti abatement, and utility payments for each park.

Aquatics Maintenance & Operations

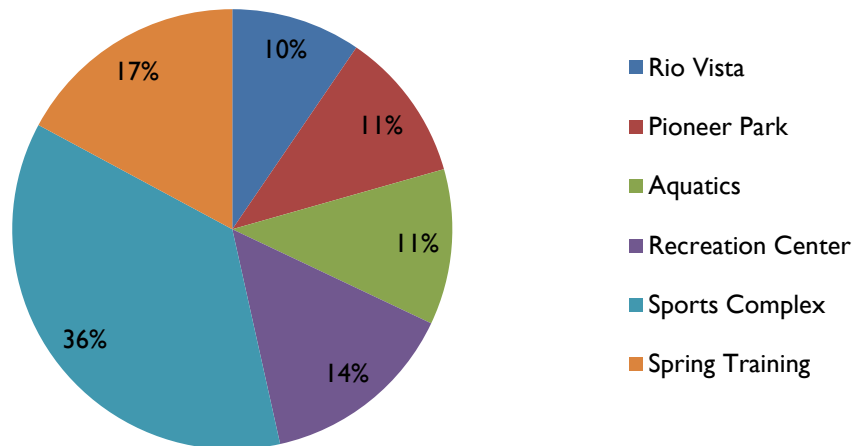
Aquatics Maintenance & Operations is responsible for the maintenance and programming of the three community pools: Sunrise, Centennial and Peoria. Activities range from swimming lessons, swim and dive teams, open swim and other events such as the annual Polar Plunge.

Cost of Service Breakdown – Recreation Facilities

Activity Description	Allocated FTEs	Personnel Costs	Non-Personnel Costs	Internal Service Charges	Total Cost of Service
Rio Vista Community Park	10.71	\$ 585,984	\$ 298,352	\$ 111,263	\$ 995,599
Pioneer Community Park	10.96	\$ 509,950	\$ 502,348	\$ 143,087	\$ 1,155,385
Aquatics	17.53	\$ 836,837	\$ 277,075	\$ 80,265	\$ 1,194,177
Rio Vista Recreation Center	17.10	\$ 1,010,150	\$ 238,455	\$ 262,954	\$ 1,511,559
Sports Complex Year Round	13.40	\$ 1,243,639	\$ 1,990,285	\$ 561,165	\$ 3,795,089
Sports Complex Spring Training	13.31	\$ 730,391	\$ 730,742	\$ 329,573	\$ 1,790,706
TOTAL	83.01	\$ 4,916,951	\$ 4,037,257	\$ 1,488,307	\$ 10,442,515

The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Sports Facilities Budget Allocation



Total Budget: \$10,442,515

Neighborhood Park Maintenance

Neighborhood Park Maintenance is responsible for maintaining the city's 34 neighborhood parks, and graffiti abatement program. Key activities within this function include booking of sports user groups, continual maintenance of parks, including daily cleanings, trimming, pruning, trash removal, turf maintenance, restroom cleaning, field preparation for sport programs, playground inspections, graffiti abatement, and utility payments for each park. In addition to everyday parks maintenance activities, this division also carries out Community Works and improvement projects specific to Neighborhood Parks.

Right-of-Way Maintenance

The ROW Maintenance division is responsible for ensuring all ROW contract obligations are met throughout the city. Also included are contractual activities for grounds at City Hall, Old Town, maintenance improvement district (MID) basins, city-owned retention basins and general response to citizen requests concerning ROW maintenance. The division is also responsible for paying the utility bills for city-owned ROWs. Additionally, this division maintains the City's Tree City USA status and coordinates community outreach events that typically specialize in promoting and advancing environmental stewardship initiatives.

Trails

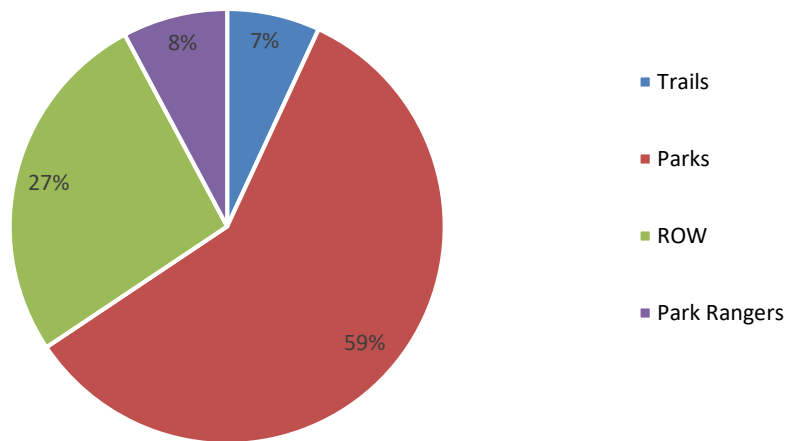
Trails Maintenance is responsible for maintaining the city's 27 miles of shared use pathways, mountain trails and trailheads. Key activities within the function of this area include continual maintenance of trails, including daily clearing, trimming, pruning, trash removal, surface repair.

Park Rangers

The primary objective of the Park Ranger division is to educate and engage with park, trail, and open space patrons. The Rangers are knowledgeable and available to respond to citizen inquiries pertaining to city ordinances and park rules for recreational facility use. In addition to responding to citizen inquiries, the Rangers monitor facility use permits and site safety conditions.

Cost of Service Breakdown – Parks, R-O-W, Trails and Park Ranger Divisions					
Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Neighborhood Park Maintenance	26.59	\$ 1,854,941	\$ 1,333,397	\$ 465,426	\$ 3,653,764
Right-of-Way	1.00	\$ 87,618	\$ 1,550,342	\$ 15,563	\$ 1,653,523
Trails	3.00	\$ 208,308	\$ 205,872	\$ 16,033	\$ 430,213
Park Rangers	6.00	\$ 462,134	\$ 23,835	\$ 0	\$ 485,969
TOTAL	36.59	\$2,613,001	\$ 3,113,446	\$ 497,022	\$6,223,469
The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.					

Parks, Trails, Right of Way and Park Ranger Budget Allocation



Total Budget: \$6,223,469

Peoria Public Library System: Library and Leisure Services

Library – Adult Services

The Adult Services Division is responsible for providing materials including books, magazines, DVDs and digital services, programming, basic computer and e-reader classes and reference services. The Library staff in this unit continually reviews the collection to provide materials for the education and enlightenment of the community. It also oversees 48 computers for public use and assists patrons with computer and digital device related questions. They also administer the State Grants-in-Aid and Library Services and Technology Act grant applications and supervise the implementation for these programs.

Library – Youth Services

The Youth Services Division includes both Children's and Teen Services and is responsible for providing youth-related materials including books, magazines, DVDs, and digital services, programming and reference services. The Library staff continually reviews its collection to provide materials for the education and enlightenment of the community. This division supports 25 computers for public use and assists patrons with computer and digital device related questions. This division leads the partnership with the Peoria Unified School District through school visits and the Ready, Set, Read program, and collaborations with County and State for the Summer Reading Programs.

Library – Patron Services

Patron Services is the first point of contact for individuals using the library and includes registering new users and introducing library services that are offered both in-house and online. Library staff offer directional assistance, update account information, place holds, manage accounts, and assist the public answering all general inquiries both in person and on the phone. Patron services manage the adult and teen summer volunteer programs. This area is also responsible for managing all circulating materials including check-in, sorting and shelving.

Library – Technical Services

Technical Services is responsible for tasks related to acquisition and cataloging, for working with materials vendors to place orders, verifying accuracy of the orders, cataloging new materials, processing these materials, and running reports related to these functions. It is also responsible for maintaining the integrity of the library database. The technical services department creates and maintains the MARC records for the Library's online catalog. They are also responsible for ordering, receiving and preparing materials for the library's collection and monitoring the materials budget for the library system.

Library – Administration

Administration is responsible for supervising and directing activities and operations of the library system and cultural services, including evaluating programs and processes, developing goals, objectives and performance measures, and implementing recommended changes. They oversee the Technology Librarian who provides direct and administrative support for all library software and related applications and automated systems. This includes, but is not limited to, ILS system administration, web space development, hardware and software support, IT liaison and communication, and e-resource management. They serve as staff liaison to the Library Advisory Board and the Peoria Public Library Friend's organization. They are responsible for community outreach and trend-watching, working to develop innovative solutions to the challenges that face the community. Library administration is responsible for the financial management of the Library division.

Special Interest Classes – Youth and Adult

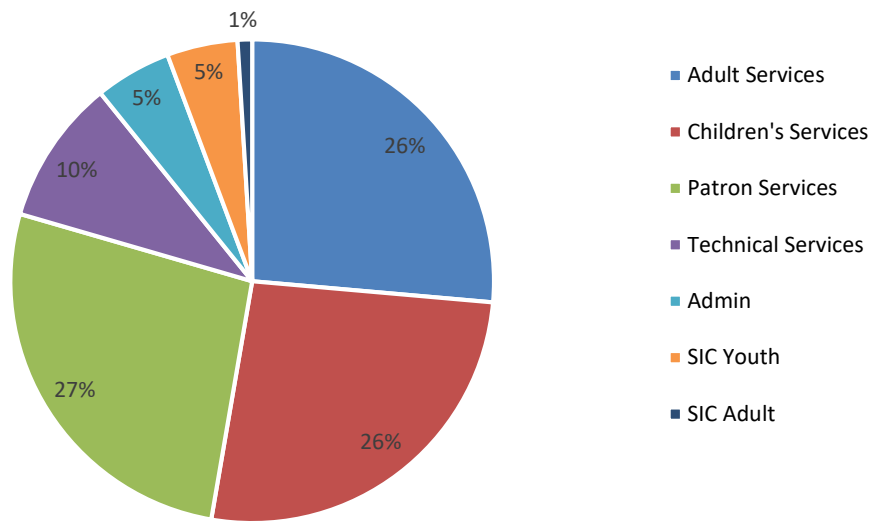
The Special Interest Class Program provides year-round leisure enrichment classes for all ages. Youth and adult classes are scheduled at recreation centers, libraries, parks, elementary schools, and community studios throughout the City. Approximately 3,000 people register and participate in free and fee-based classes annually. Examples of youth and preschool classes include Ballet/Tap/Tumbling, Kindergarten Readiness, Sport Skills Development, After-School Drawing, AZ Science camps, and Martial Arts. Adult classes include Guitar, Tai Chi, Digital Photography and Gardening.

Cost of Service Breakdown – Library & Leisure Services

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Adult Services	6.12	\$ 565,099	\$ 180,709	\$ 518,874	\$ 1,264,682
Library – Youth Services	5.72	\$ 556,178	\$ 185,872	\$ 518,872	\$ 1,260,922
Library – Patron Services	17.75	\$ 939,147	\$ 67,121	\$ 276,783	\$ 1,283,051
Library – Technical Services	4.46	\$ 353,119	\$ 77,447	\$ 34,592	\$ 465,158
Library – Administration	1.75	\$ 204,700	\$ 5,163	\$ 34,892	\$ 244,755
Special Interest Classes Youth	.87	\$ 136,523	\$ 74,178	\$ 15,890	\$ 226,591
Special Interest Classes Adult	.20	\$ 33,802	\$ 11,790	\$ 897	\$ 46,489
TOTAL	36.87	\$2,788,568	\$ 602,280	\$1,400,800	\$ 4,791,648

The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Library, Leisure Services and SIC Budget Allocation



Total Budget: \$4,791,648

Performance Report

Parks, Recreation and Community Facilities

The Parks, Recreation and Community Facilities Department uses performance as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected align with the City Council's Livability Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	Expected Outcome	Performance Measure	FY2017 Actual	FY2018 Actual	FY2019 Estimate	FY2020 Target
	To offer unique and varied recreational services that are cost effective and efficient while satisfying customers and providing opportunities for the city's residents to live and grow in their community while enhancing their quality of life	Participant approval rating for Recreation Programs as above average to excellent	91%	89%	91%	95%
		# of recreation participants	118,081	104,544	110,000	120,500
	To provide Peoria citizens with library experiences that educate, inform, enrich, inspire and entertain	Annual Physical Library Visits	590,781	572,000	560,000	570,000
		Total annual circulation per capita	9	11.3	10.5	11

Council Goal	Expected Outcome	Performance Measure	FY2017 Actual	FY2018 Actual	FY2019 Estimate	FY2020 Target
	To exemplify excellence & contribute to economic conditions by operating & maintaining the Sports Complex and Rio Vista and Pioneer Community Parks with professionalism and foresight, by being customer friendly and safe, sustainable and cost effective	% of survey responses rating overall experience at the Sports Complex as good or excellent	98%	98%	98%	98%
		# of Spring Training attendees	227,646	240,111	192,000	200,000
		# of Community Events held at the Peoria Sports Complex	132	112	100	120
		Ramada Rental Revenue: Rio Vista Community Park	59,448	55,786	50,736	49,000
		Ramada Rental Revenue: Pioneer Community Park	43,804	42,599	37,771	38,000
		% of responses on Rio Vista Community Park patron survey rating experience as good to excellent	97%	97%	98%	98%
		% of responses on Pioneer Community Park patron survey rating experience as good to excellent	98%	93%	98%	98%

Planning and Community Development

Operating Budget Summary

Expenditures by Category	FY2017 Actual	FY2018 Actual	FY2019 Budget	FY2019 Estimate	FY2020 Budget	Pct Chg
Personal Services	\$1,262,403	\$1,189,260	\$1,455,028	\$1,455,122	\$1,502,704	3.28%
Contractual Services	\$310,142	\$292,891	\$588,329	\$359,051	\$579,054	-1.58%
Commodities	\$6,774	\$8,913	\$10,075	\$8,312	\$10,200	1.24%
Total Expenditures	\$1,579,319	\$1,491,063	\$2,053,432	\$1,822,485	\$2,091,958	1.88%

Expenditures by Division	FY2017 Actual	FY2018 Actual	FY2019 Budget	FY2019 Estimate	FY2020 Budget	Pct Chg
Community Dev Administration	\$497,389	\$509,682	\$483,846	\$481,615	\$497,968	2.92%
Planning	\$1,081,930	\$981,382	\$1,569,586	\$1,340,870	\$1,593,990	1.55%
Total Expenditures	\$1,579,319	\$1,491,063	\$2,053,432	\$1,822,485	\$2,091,958	1.88%

Staffing by Division	FY2017 Actual	FY2018 Actual	FY2019 Budget	FY2019 Estimate	FY2020 Budget	Pct Chg
Community Dev Administration	3.00	3.00	3.00	3.00	3.00	0.00%
Planning	7.00	7.00	9.00	9.00	9.00	0.00%
Total Staffing	10.00	10.00	12.00	12.00	12.00	0.00%

Department Spotlight

PLANNING & COMMUNITY DEVELOPMENT DEPARTMENT MISSION

To guide and enrich Peoria's current and future physical, social, and economic character through comprehensive review of development proposals for consistency with the community's long-term goals and policies.

DEPARTMENT OVERVIEW

Planning and Community Development Department plays a central role in guiding the growth and redevelopment within our City. The Department is primarily responsible for the development of long-range policies and the processing of current development applications.

Our staff is committed to:

- Respecting the diverse variety of community interests
- Improving the quality of the built environment
- Protecting natural areas
- Fostering a vibrant economy
- Promoting diverse options in housing
- Providing quick and accurate service
- Finding practical, common-sense solutions

Key Outcome Measures *Planning and Community* *Development*

- Turnaround times for planning applications
- Percentage of electronic applications received

Administration Division

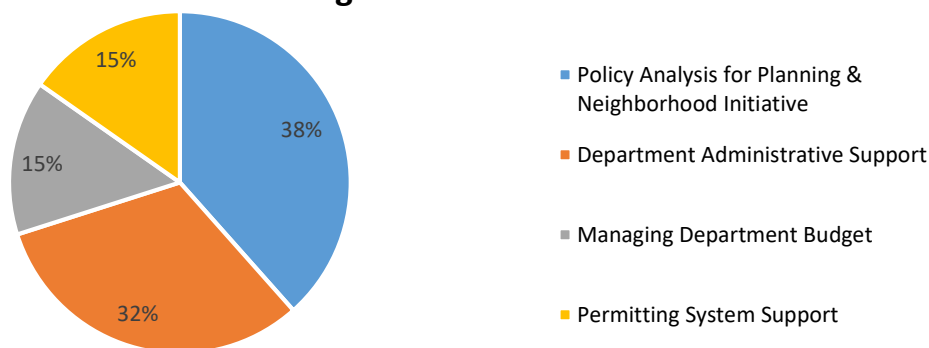
The Administration Division provides overall management, direction, and support for the Community & Strategic Planning Division. In addition, the Administration Division is responsible for the management and support of the department's overall budget and policy initiatives. A majority of the division's budget and time is allocated in direct support of our various planning and strategic initiatives.

Cost of Service Breakdown – Planning & Community Development Administration

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Policy Analysis for Planning & Neighborhood Initiatives	0.75	\$173,470	\$6,560	\$7,477	\$187,507
Administrative Support	1.30	\$130,140	\$11,370	\$12,961	\$154,471
Manage the Department's Budget	0.40	\$63,911	\$3,498	\$3,988	\$71,397
Permitting System Support	0.55	\$64,277	\$4,810	\$5,484	\$74,571
TOTAL	3.0	\$431,798	\$26,238	\$29,910	\$487,946

The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities and services provided from other departments such as information technology support and facility maintenance

Planning and Community Development Administration Budget Allocation



Total Budget: \$487,946

Community & Strategic Planning Division

The Community & Strategic Planning works collaboratively with other departments to ensure each development proposal meets or exceeds all applicable regulations and is of the highest quality possible. It is also important to ensure services are rendered as quickly, thoroughly, and as efficiently as possible, thus processes are continuously reviewed for improvement. The division's main functions include:

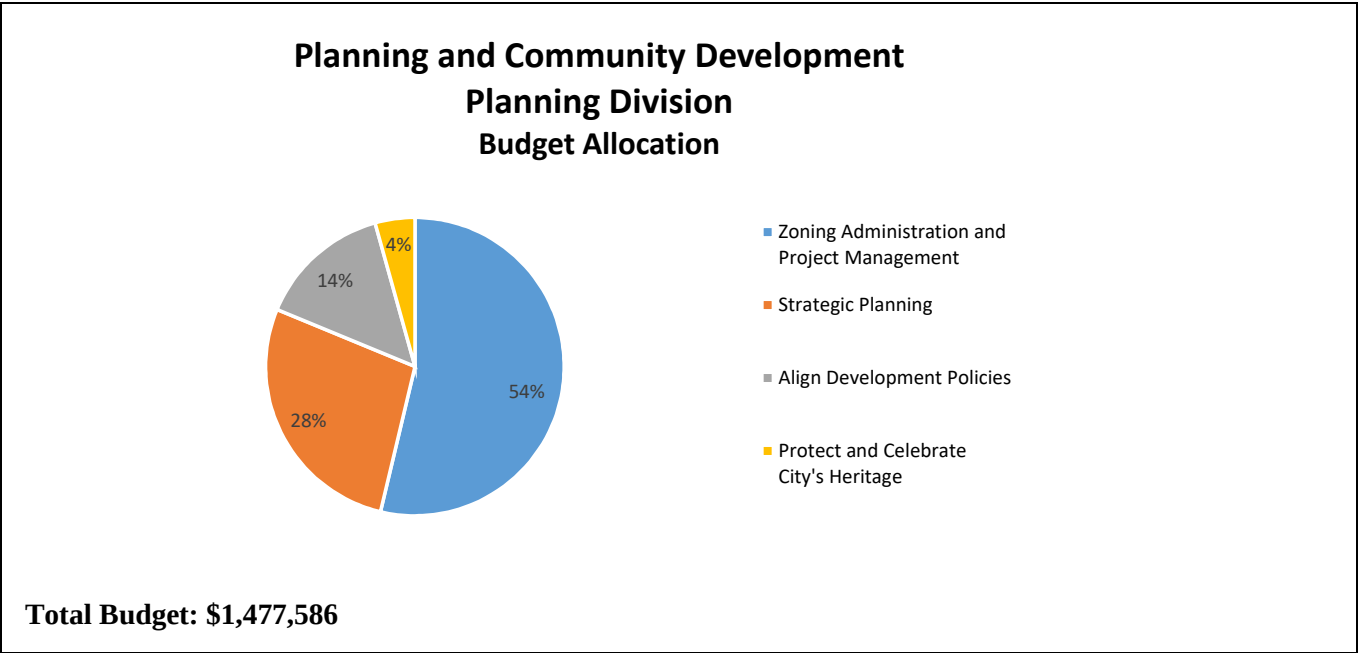
- Preparing and implementing the City's General Plan, which serves as the City's vision for its future and long-range guide for development
- Managing regional and strategic initiatives, and implementing approved plans
- Administering the City's Zoning Ordinance
- Reviewing zoning, conditional use permits, site plans, preliminary plats, design review applications, and final landscape plans of current development projects
- Serving as advisory staff and providing recommendations to the citizens who make up the Planning and Zoning Commission, the Board of Adjustment, the Historic Preservation Commission, the Design Review Board, and the various city hearing officer positions

Major efforts for this fiscal year include:

- Completion and adoption of the comprehensive update to General Plan ("PlanPeoriaAZ2040")
- Annexation of strategic parcels managed by the Arizona State Land Department
- Modernization of Non-Residential and Parking regulatory requirements within the Zoning Ordinance and the Peoria Design Review Manual
- Placement of key cultural and historic sites on the National Register of Historic Places and/or registration as local landmark and development of a Heritage Area program
- Implementation of an online submittal option for eighteen (18) planning application types
- Providing support with future implementation of Old Town revitalization efforts

Cost of Service Breakdown – Community & Strategic Planning

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Zoning Admin. & Project Management	5.81	\$565,946	\$134,693	\$93,172	\$793,811
Strategic Planning	1.38	\$152,754	\$231,992	\$22,130	\$406,876
Align Development Policies with Council Goals	1.43	\$156,882	\$33,152	\$22,932	\$212,966
Historic Preservation	0.38	\$49,029	\$8,810	\$6,094	\$63,933
TOTAL	9.00	\$924,611	\$408,647	\$144,328	\$1,477,586
<i>The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities and services provided from other departments such as information technology support and facility maintenance.</i>					



Performance Report

PLANNING AND COMMUNITY DEVELOPMENT DEPARTMENT

The Planning and Community Development Department uses performance measures as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected align with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	Expected Outcome	Performance Measure	FY2017 Actual	FY2018 Actual	FY2019 Estimate	FY2020 Target
	Provide thorough and timely review of development cases to the development community	Average turnaround time (in days) for:				
		• <u>Site Plan Reviews</u>	15	17	15	21
		• <u>Preliminary Plats</u>	17	19	20	21
		• <u>Rezoning</u>	15	17	13	21
		• <u>Temporary Use</u>	7	7	3	21
		• <u>Conditional Use</u>	19	10	13	21
		Service expectation is 21 days per review				

Police

Operating Budget Summary

Expenditures by Category	FY2017 Actual	FY2018 Actual	FY2019 Budget	FY2019 Estimate	FY2020 Budget	Pct Chg
Personal Services	\$33,650,650	\$36,647,560	\$39,898,057	\$41,393,551	\$41,416,616	3.81%
Contractual Services	\$7,102,770	\$7,865,974	\$8,817,768	\$8,220,170	\$8,564,049	-2.88%
Commodities	\$953,469	\$1,265,661	\$1,523,575	\$1,022,271	\$1,126,699	-26.05%
Capital Outlay	\$237,135	\$384,039	\$132,178	\$118,006	\$334,102	152.77%
Total Expenditures	\$41,944,023	\$46,163,234	\$50,371,578	\$50,753,998	\$51,441,466	2.12%

Expenditures by Division	FY2017 Actual	FY2018 Actual	FY2019 Budget	FY2019 Estimate	FY2020 Budget	Pct Chg
Police Administration	\$2,620,402	\$2,658,982	\$3,080,334	\$3,031,554	\$2,759,150	-10.43%
Criminal Investigation	\$4,946,751	\$4,824,235	\$5,768,365	\$5,906,430	\$5,845,751	1.34%
Patrol Services - South	\$10,953,843	\$12,272,752	\$13,937,337	\$14,014,823	\$15,245,963	9.39%
Patrol Services - North	\$8,483,347	\$9,927,174	\$9,671,353	\$10,122,818	\$9,670,292	-0.01%
Operations Support	\$5,443,918	\$5,573,462	\$6,101,668	\$6,318,087	\$6,859,807	12.43%
Pd Technical Support	\$4,246,182	\$4,558,913	\$4,715,744	\$4,639,451	\$4,633,762	-1.74%
Staff Services	\$1,052,455	\$1,318,756	\$1,405,013	\$1,456,281	\$1,435,125	2.14%
Pd Communications	\$2,902,990	\$3,010,752	\$3,214,279	\$3,472,288	\$3,734,483	16.18%
Strategic Planning	\$665,629	\$630,306	\$642,717	\$643,017	\$677,250	5.37%
St Anti-Racketeering-Pd	\$205,379	\$547,268	\$262,072	\$89,420	\$258,023	-1.54%
Federal Forfeiture	\$76,837	\$79,992	\$345,818	\$301,956	\$5,000	-98.55%
COPS Universal Hiring Grant	\$24,800	\$47,749	\$62,384	\$62,384	\$0	-100.00%
GITEM Grant	\$92,628	\$108,541	\$101,532	\$99,904	\$101,795	0.26%
School Resource Officer IGA	\$0	\$212,000	\$0	\$0	\$0	NA
Postal Inspection System Grant	\$1,162	\$1,126	\$5,972	\$4,187	\$5,987	0.25%
Victims Of Crime Act Grant	\$80,314	\$63,840	\$536,721	\$297,867	\$118,312	-77.96%
Justice Assistance Grant	\$1,134	\$62,823	\$71,509	\$23,009	\$17,274	-75.84%
Governor of Highway Safety Grants (GOHS)	\$105,659	\$158,392	\$306,447	\$222,985	\$34,939	-88.60%
Bulletproof Vest Partnership	\$96	\$0	\$33,506	\$16,753	\$16,753	-50.00%
Homeland Security CFDA#	\$36,000	\$100,714	\$85,307	\$16,773	\$10,300	-87.93%
Citizen Donations-Pd	\$445	\$2,642	\$13,500	\$12,333	\$1,500	-88.89%
Police Explorer Trust Fd	\$4,054	\$2,813	\$10,000	\$1,678	\$10,000	0.00%
Total Expenditures	\$41,944,023	\$46,163,234	\$50,371,578	\$50,753,998	\$51,441,466	2.12%

Staffing by Division	FY2017 Actual	FY2018 Actual	FY2019 Budget	FY2019 Estimate	FY2020 Budget	Pct Chg
Police Administration	12.00	12.00	12.00	11.00	11.00	-8.33%
Criminal Investigation	37.00	37.00	39.00	37.00	37.00	-5.13%
Patrol Services - South	76.00	78.00	92.00	96.00	97.00	5.43%
Patrol Services - North	58.00	61.00	61.00	57.00	57.00	-6.56%
Operations Support	37.00	37.00	37.00	40.00	40.00	8.11%
Pd Technical Support	12.00	12.00	13.00	13.00	13.00	0.00%
Staff Services	7.00	7.00	7.00	7.00	7.00	0.00%
Pd Communications	34.00	34.00	35.00	35.00	35.00	0.00%
Strategic Planning	6.00	6.00	6.00	6.00	6.00	0.00%
Victims Of Crime Act Grant	0.00	1.00	1.00	1.00	1.00	0.00%
Total Staffing	279.00	285.00	303.00	303.00	304.00	0.33%

Department Spotlight

POLICE DEPARTMENT MISSION

The Peoria Police Department is committed to partnering with the community to maintain trust, ensure a high quality of life and safety, and preserve life and property.

DEPARTMENT OVERVIEW

Police Administration

The Office of the Police Chief is responsible for the overall management direction and support of the Police Department including responding to Council and legislative activities, media and community relations, public information, accreditation requirements and management of the Professional Standards Unit (Internal Affairs).

Patrol Services

Patrol Services is responsible for partnering with the community to provide professional, responsible and proactive law enforcement. Activities include responding to calls, crime analysis and strategic planning.

Criminal Investigations

Criminal Investigations is responsible for investigating criminal offenses, following up with victims of crime and working with other agencies to address social and criminal offenses.

Community Relations

The Community Relations division is focused on improving quality of life by creating safer neighborhoods. Activities include the animal control program, community referral services and crime prevention and educational activities.

Special Operations Support

Special Operations Support is responsible for the School Resource Officer Program, traffic enforcement, accident investigation and reconstruction, special investigations related to gang and drug concerns and the Tactical Enforcement Unit (SWAT).

Key Outcome Measures Police Department

- Patrol response times to critical emergencies from dispatch to arrival
- UCR part 1 crime clearance rate
- Violent crimes per 1000/population
- Property crimes per 1000/population

Personnel and Training Services

Personnel and Training Services is responsible for recruitment and background investigations, firearms training and weapons inventory and Police personnel training.

Communications/911 Call Center

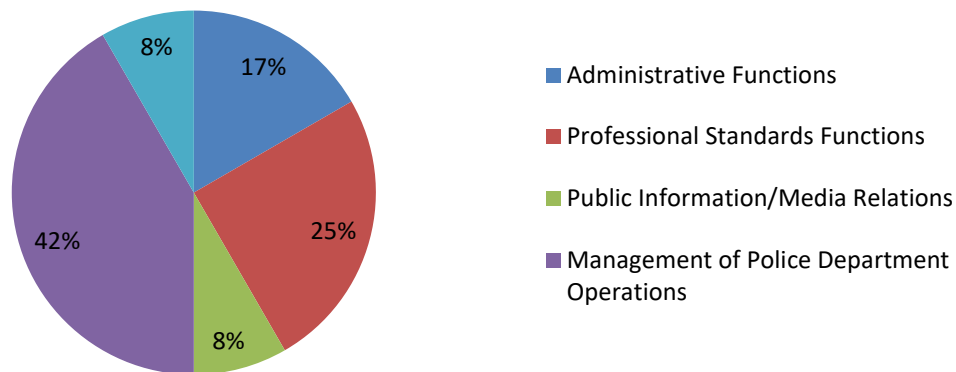
Communications/911 Call Center is responsible for answering and dispatching calls for service and processing warrants in the computer aided dispatch system.

Administrative Support Services

Administrative Support Services is responsible for the department's payroll, budget/financial management, grant administration, fleet, equipment and technology, property and evidence standards and compliance and records management.

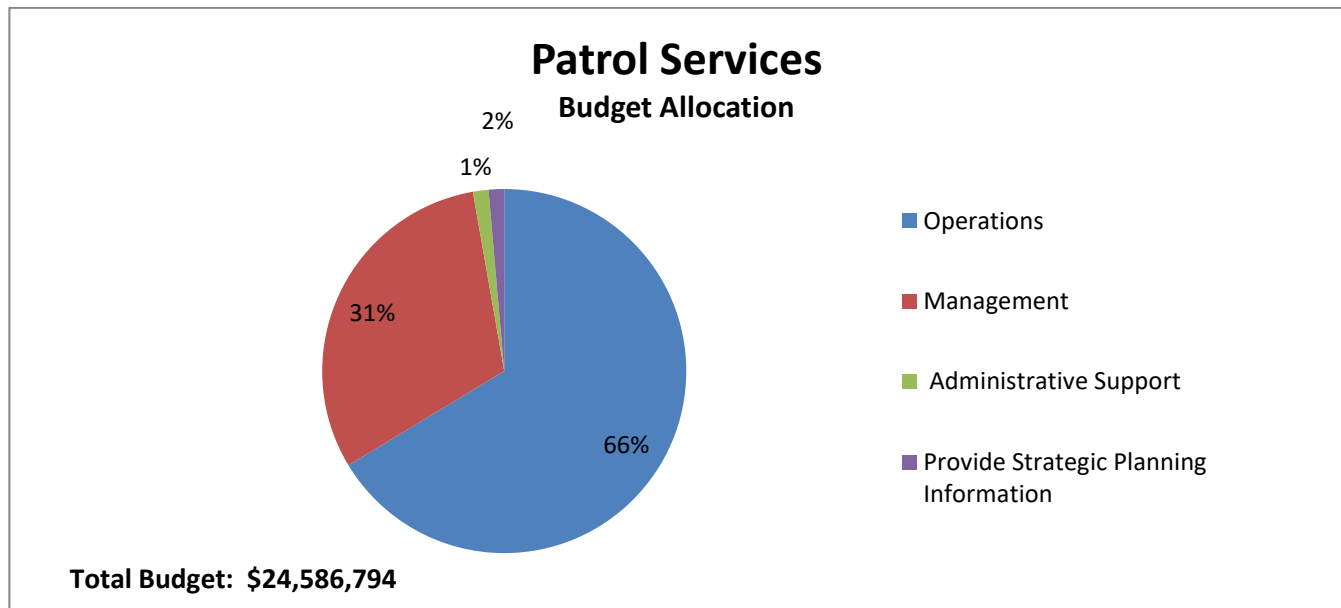
Cost of Service Breakdown - Police Department Administration					
Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Administrative Functions	2.00	\$162,946	\$14,529	\$10,033	\$187,508
Professional Standards Functions	3.00	\$591,438	\$52,734	\$36,415	\$680,587
Public Information/Media Relations	1.00	\$152,348	\$13,584	\$9,380	\$175,312
Management of Police Department Operations	5.00	\$1,308,077	\$116,632	\$80,539	\$1,505,248
Accreditation Administration	1.00	\$102,165	\$9,109	\$6,290	\$117,564
TOTAL	12.00	\$2,316,974	\$206,588	\$142,657	\$2,666,219
The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.					

Police Administration Budget Allocation

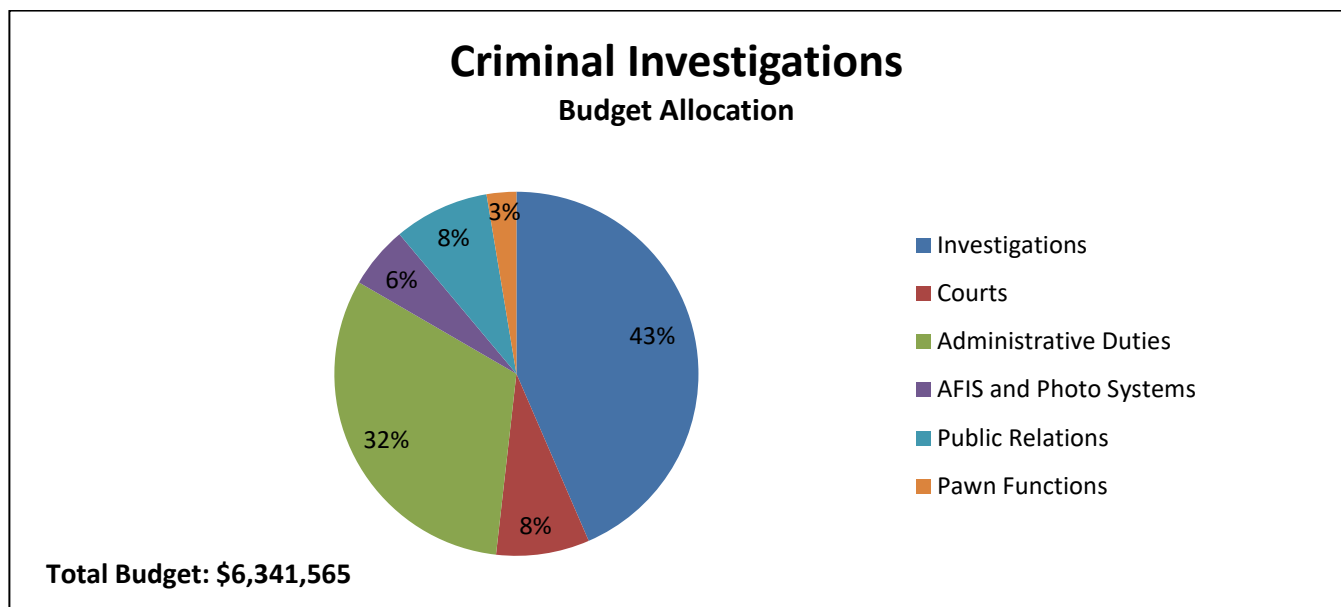


Total Budget: \$2,666,219

Cost of Service Breakdown - Police Department Patrol Services					
Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Operations	96.20	\$12,833,224	\$2,370,404	\$880,070	\$16,083,698
Management	44.80	\$6,447,152	\$1,190,843	\$442,129	\$8,080,124
Administrative Support	2.00	\$140,561	\$25,963	\$9,639	\$176,163
Provide Strategic Planning Information	2.00	\$196,931	\$36,375	\$13,505	\$246,810
TOTAL	145.00	\$19,617,867	\$3,623,584	\$1,345,343	\$24,586,794
The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.					



Cost of Service Breakdown - Police Department Criminal Investigations					
Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Investigations	16.63	\$2,371,617	\$303,448	\$182,134	\$2,857,199
Courts	4.85	\$526,732	\$67,395	\$40,452	\$634,579
Administrative Duties	12.20	\$1,733,842	\$221,845	\$133,154	\$2,088,842
AFIS and Photo Systems	2.10	\$173,083	\$22,146	\$13,292	\$208,521
Public Relations	3.22	\$378,298	\$48,403	\$29,052	\$455,753
Pawn Functions	1.00	\$80,241	\$10,267	\$6,162	\$96,670
TOTAL	40.00	\$5,263,814	\$673,505	\$404,246	\$6,341,565
The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.					

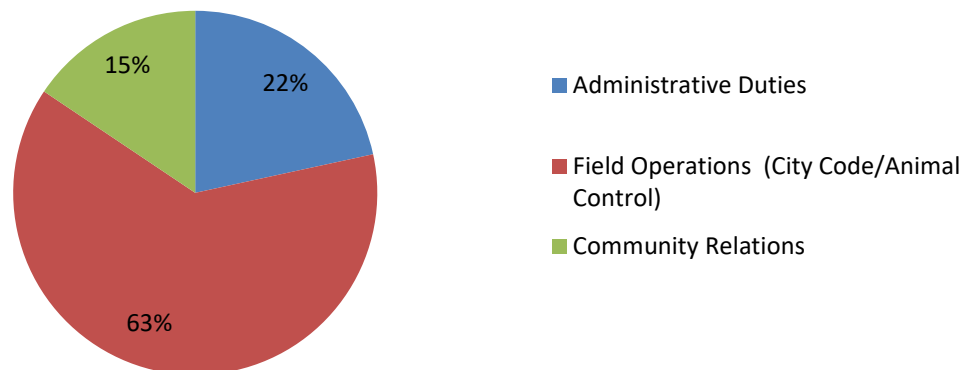


Cost of Service Breakdown - Police Department Community Relations

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Administrative Duties	1.62	\$138,655	\$22,933	\$0	\$161,588
Field Operations (City Code/Animal Control)	4.71	\$422,060	\$69,806	\$0	\$491,866
Community Relations	1.17	\$92,223	\$15,253	\$0	\$107,476
TOTAL	7.5	\$652,938	\$107,992	\$0	\$760,930

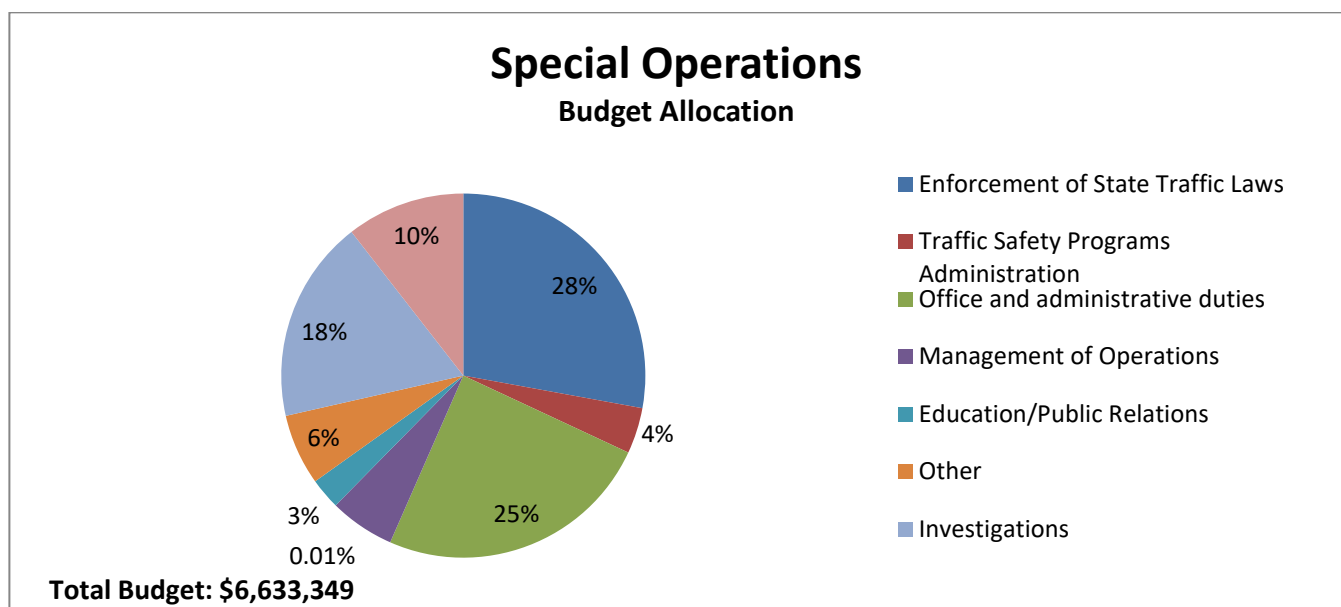
The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Community Relations Budget Allocation



Total Budget: \$760,930

Cost of Service Breakdown - Police Department Special Operations					
Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Enforcement of State Traffic Laws	10.59	\$1,571,741	\$206,585	\$47,198	\$1,825,524
Traffic Safety Programs Administration	1.55	\$213,216	\$28,025	\$6,403	\$247,644
Office and administrative duties	9.36	\$1,356,409	\$178,283	\$40,732	\$1,575,424
Management of Operations	2.20	\$455,325	\$59,847	\$13,673	\$528,845
Education/Public Relations	1.05	\$158,475	\$20,830	\$4,759	\$184,064
Other	2.40	\$373,909	\$49,146	\$11,228	\$434,283
Investigations	6.85	\$1,001,371	\$131,617	\$30,071	\$1,163,059
School Resource Officer Program	4.00	\$580,737	\$76,330	\$17,439	\$674,506
TOTAL	38.00	\$5,711,183	\$750,663	\$171,503	\$6,633,349
The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.					

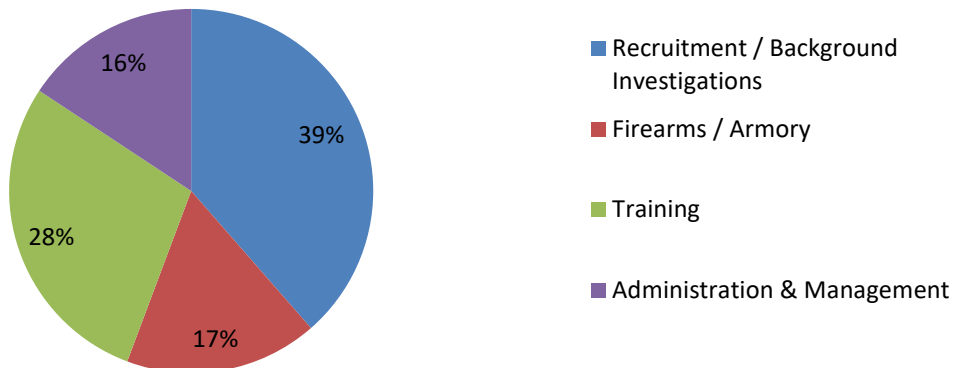


Cost of Service Breakdown - Police Department Personnel and Training Services

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Recruitment / Background Investigations	2.70	\$360,094	\$113,386	\$26,451	\$499,931
Firearms / Armory	1.20	\$180,423	\$56,811	\$13,253	\$250,487
Training	2.00	\$338,272	\$106,514	\$24,847	\$469,633
Administration & Management	1.10	\$140,035	\$44,094	\$10,286	\$194,415
TOTAL	7.00	\$1,018,824	\$320,805	\$74,837	\$1,414,466

The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Personnel and Training Services Budget Allocation



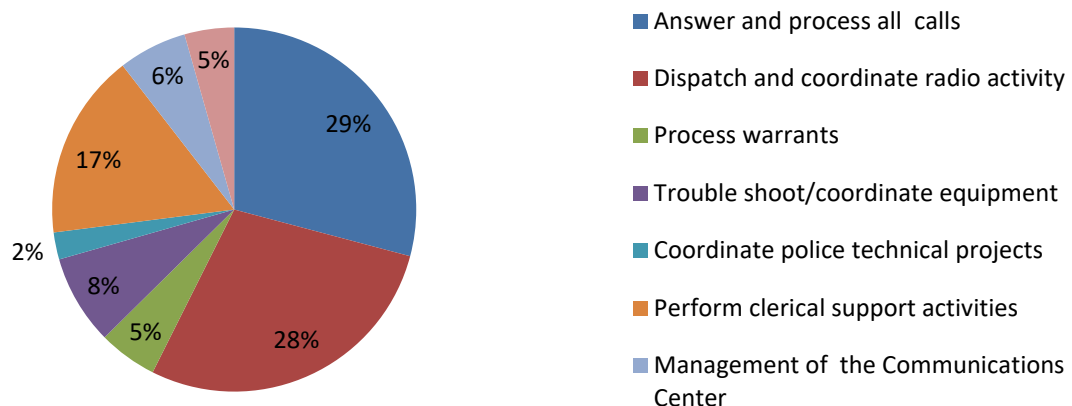
Total Budget: \$1,414,466

Cost of Service Breakdown – Police Department Communications/911 Call Center

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Answer and process all calls	10.05	\$815,990	\$140,010	\$77,129	\$1,033,129
Dispatch and coordinate radio activity	9.75	\$786,504	\$134,950	\$74,342	\$995,796
Process warrants	1.80	\$146,720	\$25,174	\$13,868	\$185,762
Trouble shoot/coordinate equipment	2.75	\$252,043	\$43,246	\$23,823	\$319,112
Coordinate police technical projects	0.83	\$92,595	\$15,888	\$8,752	\$117,235
Perform clerical support activities	5.70	\$480,020	\$82,363	\$45,372	\$607,756
Management of the Communications Center	2.10	\$215,845	\$37,035	\$20,402	\$273,282
Enter Code compliance calls	1.52	\$122,969	\$21,100	\$11,623	\$155,692
TOTAL	34.50	\$2,912,686	\$499,766	\$275,311	\$3,687,763

The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Communications/911 Call Center Budget Allocation



Total Budget: \$3,687,763

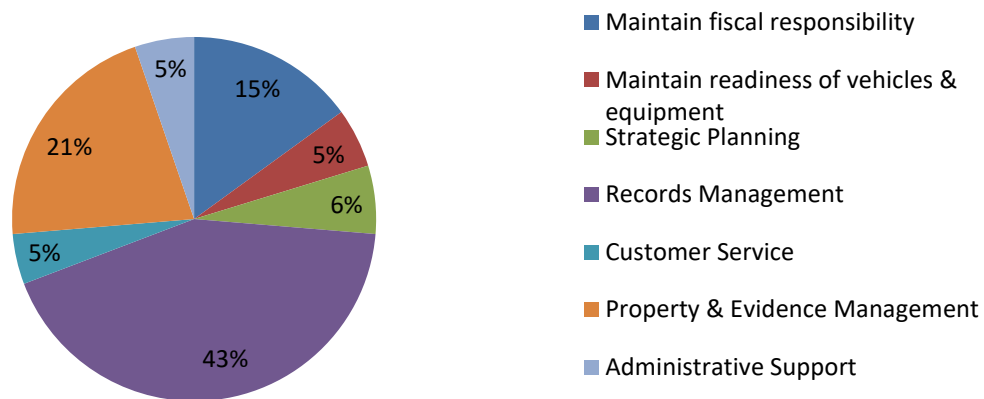
Cost of Service Breakdown - Police Department Administrative Support Services

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Maintain fiscal responsibility	2.85	\$343,101	\$75,305	\$35,002	\$453,408
Maintain readiness of vehicles & equipment	1.00	\$92,727	\$20,352	\$9,460	\$122,539
Strategic Planning	1.15	\$131,240	\$28,805	\$13,389	\$173,434
Records Management	8.15	\$548,536	\$120,395	\$55,960	\$724,891
Customer Service	0.85	\$54,921	\$12,054	\$5,603	\$72,578
Property & Evidence Management	4.00	\$354,843	\$77,882	\$36,200	\$468,925
Administrative Support	1.00	\$61,926	\$13,592	\$6,318	\$81,836
TOTAL	19.00	\$1,587,294	\$348,385	\$161,932	\$2,097,611

The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Administrative Support Services

Budget Allocation



Total Budget: \$2,097,611

Performance Report

POLICE DEPARTMENT

The Police Department uses performance as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	Expected Outcome	Performance Measure	FY2017 Actual	FY2018 Actual	FY2019 Estimate	FY2020 Target
	Decrease the level of crime, perceived crime and resulting fear, while increasing satisfaction with police services	Average response time to priority one calls (CY)				
		-Call to Dispatch (CY)	1:52	1:48	1:45	1:42
		-Dispatch to Arrival (CY)	5:39	5:39	5:35	5:33
		Calls for Service per 1,000 residents (CY)				
		- Citizen Initiated (CY)	325	302	310	318
		- Officer Initiated (CY)	194	221	227	232
		UCR Part I crimes per 1,000 residents (CY)				
		- Violent Crimes (CY)	2.5	2.3	2.2	2.1
		- Property Crimes (CY)	20.5	18.9	18.7	18.5
		% of UCR Part I crimes cleared (CY)	20.9%	24.2%	24.5%	25.0%

Public Works

Operating Budget Summary

Expenditures by Category	FY2017 Actual	FY2018 Actual	FY2019 Budget	FY2019 Estimate	FY2020 Budget	Pct Chg
Personal Services	\$11,852,963	\$11,674,598	\$13,801,962	\$13,806,768	\$14,353,763	4.00%
Contractual Services	\$17,950,056	\$19,846,803	\$22,182,300	\$21,850,555	\$24,189,693	9.05%
Commodities	\$3,646,500	\$4,191,106	\$4,094,374	\$4,089,917	\$4,964,009	21.24%
Capital Outlay	\$5,275,639	\$3,403,207	\$6,384,337	\$5,784,337	\$7,619,589	19.35%
Total Expenditures	\$38,725,158	\$39,115,714	\$46,462,973	\$45,531,577	\$51,127,054	10.04%

Expenditures by Division	FY2017 Actual	FY2018 Actual	FY2019 Budget	FY2019 Estimate	FY2020 Budget	Pct Chg
Public Works Administration	\$638,072	\$620,966	\$651,393	\$651,393	\$679,867	4.37%
Commercial Front Load	\$1,885,553	\$1,639,608	\$1,814,130	\$1,814,130	\$1,799,000	-0.83%
Commercial Roll-Off	\$439,175	\$560,056	\$635,652	\$635,652	\$634,535	-0.18%
Solid Waste Admin	\$566,437	\$818,569	\$690,436	\$690,436	\$711,132	3.00%
Residential Collection	\$6,779,688	\$7,207,454	\$7,512,719	\$7,512,719	\$8,085,127	7.62%
Residential Recycling	\$2,267,596	\$2,324,437	\$2,647,476	\$2,647,476	\$2,912,097	10.00%
Solid Waste Environmental	\$382,972	\$432,916	\$524,556	\$524,556	\$584,506	11.43%
Solid Waste Eqt Reserve	\$1,496,932	\$1,522,964	\$1,713,154	\$1,713,154	\$1,103,500	-35.59%
Drainage Systems Operations	\$1,072,256	\$847,374	\$1,035,972	\$1,035,972	\$1,189,619	14.83%
Fleet Maintenance	\$4,534,497	\$5,051,152	\$5,212,372	\$5,212,372	\$5,896,318	13.12%
Fleet Reserve	\$3,284,384	\$1,099,635	\$2,433,999	\$2,433,999	\$5,384,612	121.22%
Streets/Transit Equipment Reserve	\$149,348	\$231,282	\$759,500	\$159,500	\$864,500	13.82%
Facilities Admin	\$394,481	\$404,299	\$461,498	\$461,498	\$464,120	0.57%
Daytime Facility Services	\$1,342,925	\$1,595,894	\$1,762,625	\$1,761,646	\$2,021,871	14.71%
Nighttime Facilities Services	\$851,605	\$735,224	\$886,174	\$889,337	\$895,791	1.09%
Utility Management	\$1,007,823	\$1,022,937	\$1,010,299	\$1,010,299	\$995,766	-1.44%
Facilities Operating Projects	\$740,916	\$667,433	\$630,005	\$670,005	\$796,738	26.47%
Technical Operations	\$1,492,421	\$1,448,866	\$1,498,636	\$1,456,452	\$1,649,597	10.07%
Streets Admin	\$931,823	\$916,292	\$948,123	\$948,123	\$989,952	4.41%
Signs And Striping	\$1,098,329	\$1,065,862	\$1,131,099	\$1,131,099	\$1,162,265	2.76%
Traffic Signal Maintenance	\$2,753,943	\$2,875,039	\$2,941,940	\$2,941,840	\$3,206,941	9.01%
Street Maintenance	\$2,767,749	\$2,936,074	\$3,247,689	\$3,247,689	\$3,295,729	1.48%
Sweeper Operations	\$791,898	\$838,241	\$856,209	\$855,609	\$901,180	5.25%
Transit Division	\$1,054,333	\$2,253,140	\$5,457,317	\$5,126,621	\$4,902,291	-10.17%
Total Expenditures	\$38,725,158	\$39,115,714	\$46,462,973	\$45,531,577	\$51,127,054	10.04%

Staffing by Division	FY2017 Actual	FY2018 Actual	FY2019 Budget	FY2019 Estimate	FY2020 Budget	Pct Chg
Public Works Administration	3.00	3.00	3.00	3.00	3.00	0.00%
Commercial Front Load	5.60	5.60	5.60	5.10	5.10	-8.93%
Commercial Roll-Off	2.35	2.35	2.35	2.10	2.10	-10.64%
Solid Waste Admin	4.00	4.00	4.00	4.00	4.00	0.00%
Residential Collection	26.30	29.30	30.30	31.05	32.80	8.25%
Residential Recycling	12.00	12.00	13.00	13.00	13.00	0.00%
Solid Waste Environmental	3.00	3.00	3.00	3.00	4.00	33.33%
Drainage Systems Operations	4.20	4.20	4.20	4.20	4.20	0.00%
Fleet Maintenance	12.00	12.00	14.00	14.00	14.00	0.00%
Facilities Admin	3.00	3.00	3.00	3.00	3.00	0.00%

Public Works

Operating Budget Summary

Daytime Facility Services	11.00	11.00	11.00	11.00	11.00	0.00%
Nighttime Facilities Services	10.75	10.75	10.75	10.75	10.75	0.00%
Facilities Operating Projects	5.00	4.00	4.00	4.00	4.00	0.00%
Technical Operations	9.00	9.00	9.00	9.00	9.00	0.00%
Streets Admin	5.80	5.80	5.80	5.80	5.80	0.00%
Signs And Striping	7.00	7.00	7.00	7.00	7.00	0.00%
Traffic Signal Maintenance	6.00	6.00	6.00	6.00	6.00	0.00%
Street Maintenance	16.00	16.00	16.00	16.00	16.00	0.00%
Sweeper Operations	4.00	4.00	4.00	4.00	5.00	25.00%
Transit Division	7.50	7.50	9.50	9.50	9.50	0.00%
Total Staffing	157.50	159.50	165.50	165.50	169.25	2.27%

Performance Spotlight

PUBLIC WORKS DEPARTMENT MISSION

To preserve and enhance the City of Peoria's assets and resources for future generations through sustainable practices, quality service, efficient operation and maintenance of the City's infrastructure and facilities.

DEPARTMENT FUNCTIONS

The Public Works Department maintains the City's infrastructure, provides solid waste and transit services to our residents, and supports other departments with fleet and facility services. Each division has its own set of programs and services, all working with the City's vision: to maintain our residents' quality of life, to be recognized as leaders in service delivery, and to be responsible stewards for the City's resources and assets.

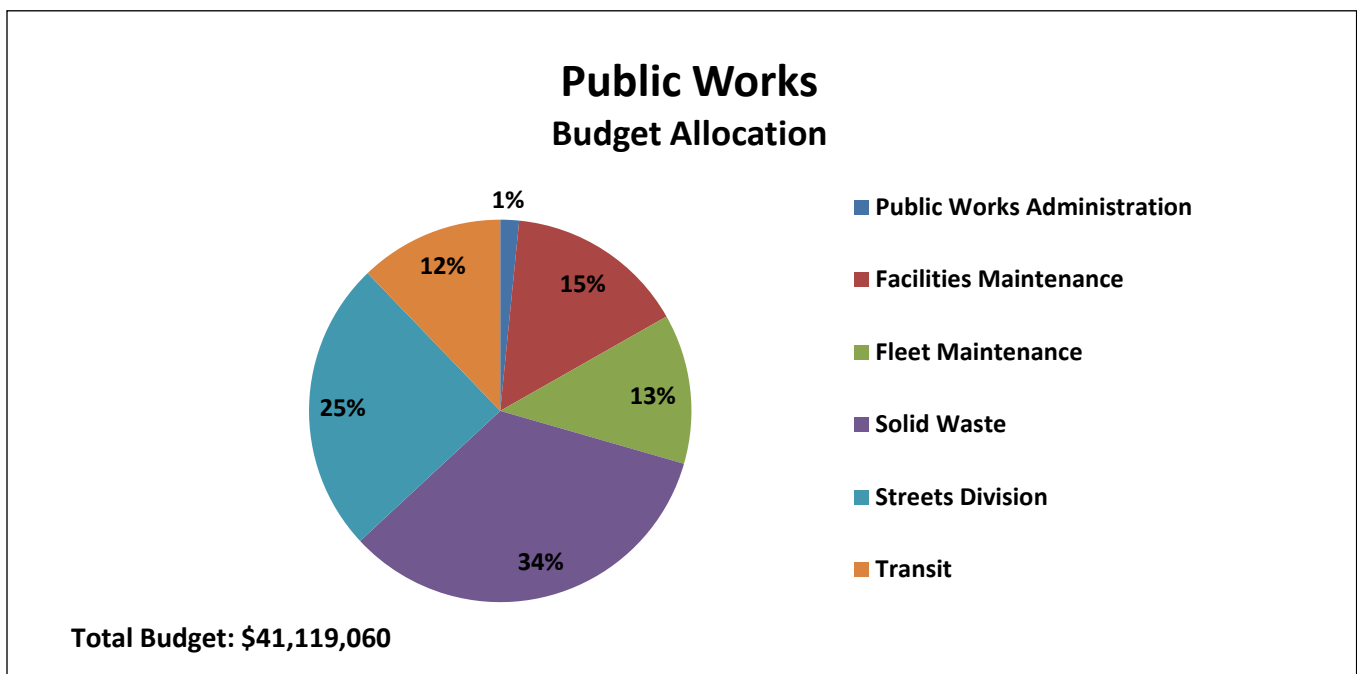
Public Works

The Public Works Division is organized into five divisions, including Facilities, Fleet Maintenance, Solid Waste, Streets and Storm Drain, and Transit. Each division has its own set of programs and services.

Key Outcome Measures Public Works Department

- Residential recycling diversion rate
- Recycling contamination rate
- % of pavement with Pavement Condition Rating (PCR) of 70% or better
- Maintain City's fleet "in-service" at 90% or better
- 100% compliance with all storm drain requirements
- Energy efficient facilities

Cost of Service Breakdown - Public Works					
Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Public Works Administration	3.00	\$475,424	\$5,263	\$170,706	\$651,393
Facilities Maintenance	37.75	\$3,006,442	\$2,185,331	\$1,057,864	\$6,249,637
Fleet Maintenance	13.68	\$1,206,576	\$3,205,140	\$800,656	\$5,212,372
Solid Waste	58.25	\$4,447,255	\$3,052,317	\$6,328,901	\$13,828,473
Streets Division	43.00	\$3,678,122	\$3,660,837	\$2,822,473	\$10,161,432
Transit	8.50	\$711,885	\$3,924,508	\$379,360	\$5,015,753
Totals	164.18	\$13,525,704	\$16,033,396	\$11,559,960	\$41,119,060
The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.					

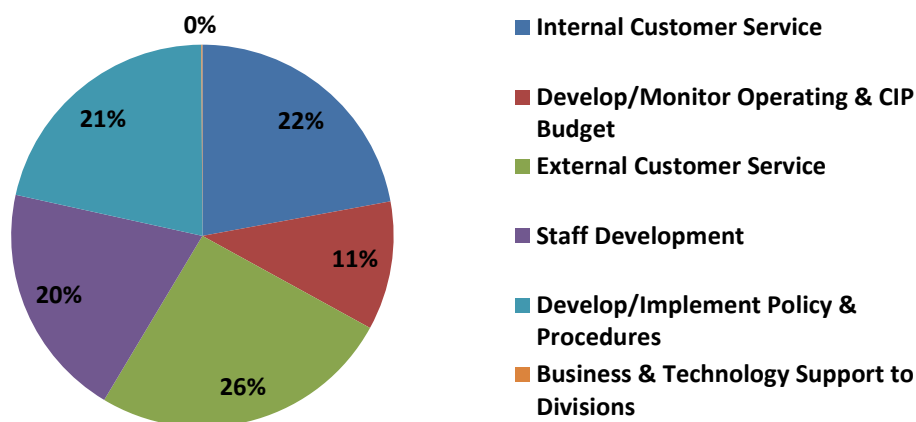


Public Works Administration

The Public Works Administrative Division provides overall strategic direction, management, support and administrative services for the entire department. This division ensures quality and consistent customer service for each of the department's programs.

Cost of Service Breakdown - Public Works Administration					
Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Internal Customer Service	.72	\$101,733	\$1,315	\$40,969	\$144,018
Develop/Monitor Operating & CIP Budget	.32	\$52,152	\$540	\$18,209	\$70,900
External Customer Service	.82	\$118,562	\$1,484	\$46,660	\$166,705
Staff Development	.52	\$98,916	\$878	\$29,589	\$129,383
Develop/Implement Policy & Procedures	.62	\$103,462	\$1,046	\$35,279	\$139,788
Business & Technology Support to Divisions	0	\$599	\$0	\$0	\$599
Totals	3.00	\$475,424	\$5,263	\$170,706	\$651,393
The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.					

Public Works Administration Budget Allocation



Total Budget: \$651,393

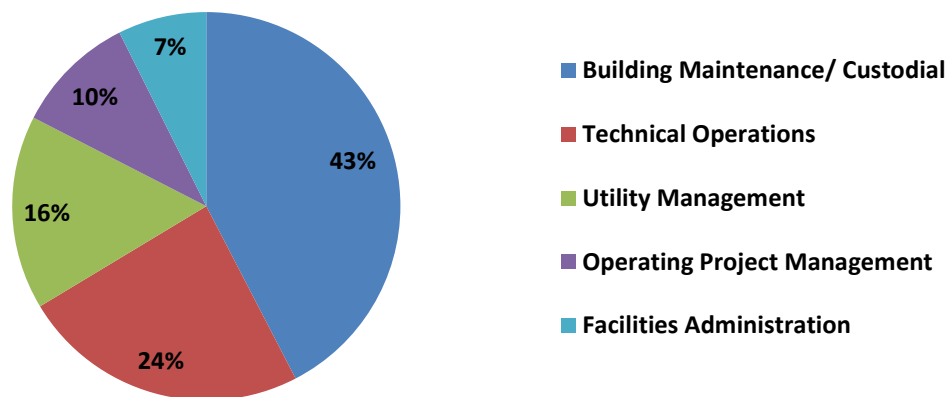
Facilities Maintenance

The Facilities Maintenance Division provides Utility Management, Building Maintenance, Custodial, Technical Operations (including hot and cold calls) and Operating Project Management services throughout the City. Additional activities within this function include Site Security Systems, Fire Alarm Systems, building systems and technical logistics support, and audio set-ups for meetings and events. The Facilities division also maintains the Citywide computerized maintenance management system (service requests, work orders, asset management). Serviced locations consist of the City Hall Campus, the Municipal Operations Center, fire stations, police buildings, and water and wastewater buildings, parking structures, libraries, parks, trails, Community Center and historical buildings.

Cost of Service Breakdown - Facilities Maintenance					
Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Building Maintenance/Custodial	21.75	\$1,385,984	\$800,722	\$462,493	\$2,649,199
Technical Operations	9.00	\$841,789	\$361,056	\$295,791	\$1,498,636
Utility Management	0.00	\$0	\$943,563	\$66,736	\$1,010,299
Operating Project Management	4.00	\$450,126	\$72,730	\$107,149	\$630,005
Facilities Administration	3.00	\$328,543	\$7,260	\$125,695	\$461,498
Totals	37.75	\$3,006,442	\$2,185,331	\$1,057,864	\$6,249,637

The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Facilities Maintenance Budget Allocation

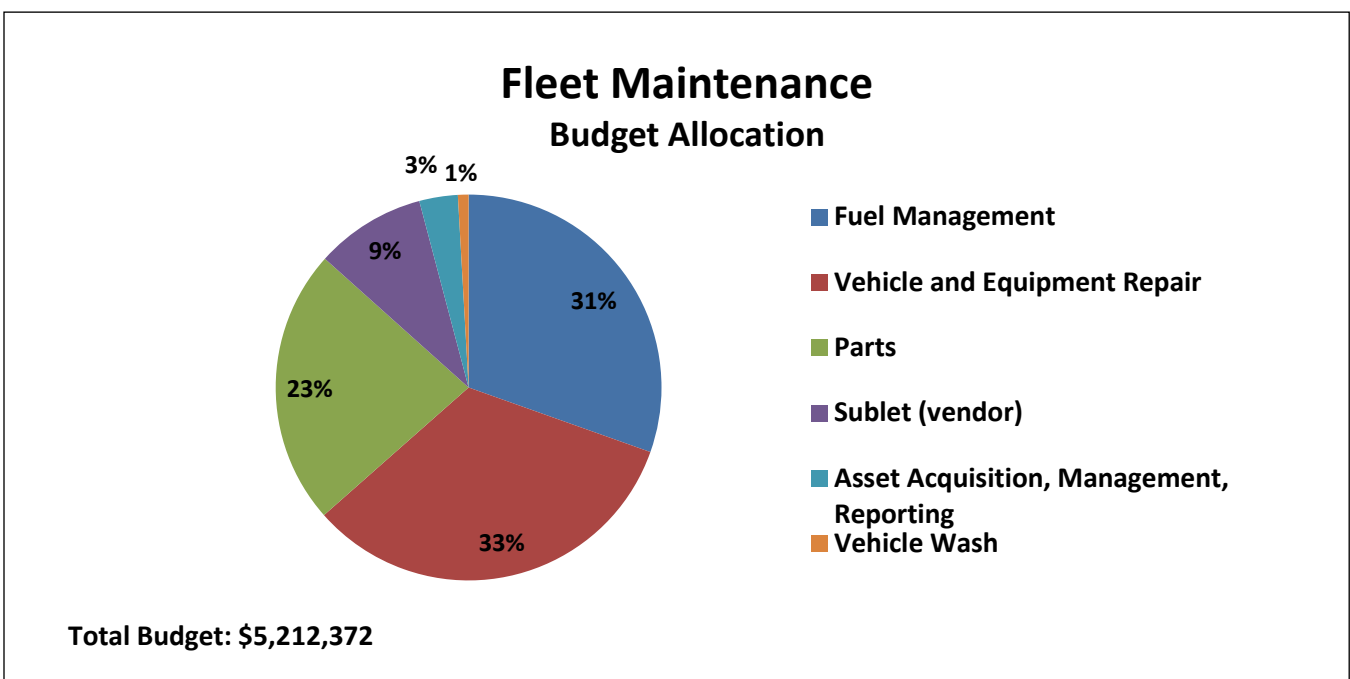


Total Budget: \$6,249,637

Fleet Maintenance

The Fleet Maintenance Division supports all City departments by providing vehicle repair, fuel, and fleet service management for approximately 888 vehicles and other pieces of equipment. Fleet mechanics are certified and trained to repair and service various sizes and types of equipment, and the shop is certified to provide warranty work on behalf of many manufacturers. Services include scheduled maintenance, general repair, road service, fuel supply, alternative fuels program and new vehicle purchases.

Cost of Service Breakdown - Fleet Maintenance					
Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Fuel Management	.68	\$74,013	\$1,470,432	\$41,748	\$1,586,193
Vehicle and Equipment Repair	11.03	\$897,588	\$179,291	\$646,244	\$1,723,122
Parts	0.55	\$46,752	\$1,127,779	\$31,454	\$1,205,985
Sublet (vendor)	0.75	\$69,294	\$370,344	\$42,892	\$482,530
Asset Acquisition, Management, Reporting	0.60	\$111,485	\$22,403	\$34,314	\$168,202
Vehicle Wash	0.07	\$7,444	\$34,892	\$4,003	\$46,339
Totals	13.68	\$1,206,576	\$3,205,140	\$800,656	\$5,212,372
The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.					



Solid Waste Division – Solid Waste Administration

The Solid Waste Division provides four types of collection services: trash, recycle, bulk waste, and household hazardous waste. All four of these collection services are provided curbside to Peoria residents, for one low monthly fee, and budgeted within their own fund. Trash and recycling services are also available to commercial properties in Peoria and are budgeted in a separate fund. The Solid Waste Administrative Section provides overall management and coordination of all Solid Waste functions including customer service and education.

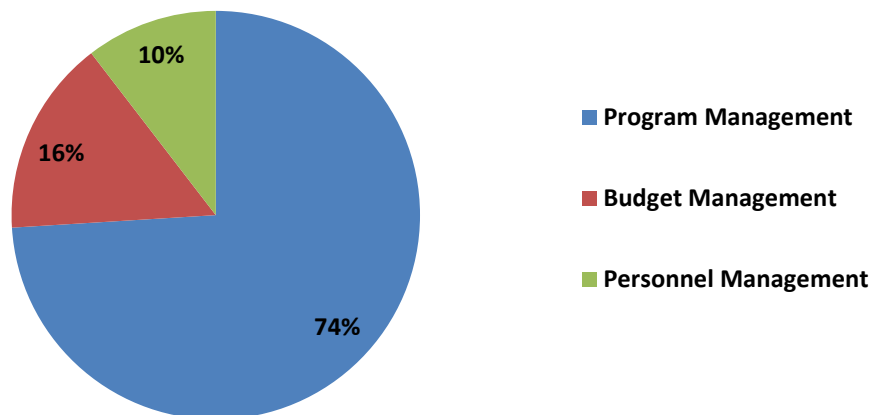
Cost of Service Breakdown - Solid Waste Administration

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Program Management	3.10	\$244,843	\$76,803	\$189,883	\$511,529
Budget Management	0.55	\$60,096	\$13,626	\$33,689	\$107,411
Personnel Management	0.35	\$42,007	\$8,671	\$21,438	\$72,116
Totals	4.00	\$346,946	\$99,100	\$245,010	\$691,056

The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Solid Waste Administration

Budget Allocation



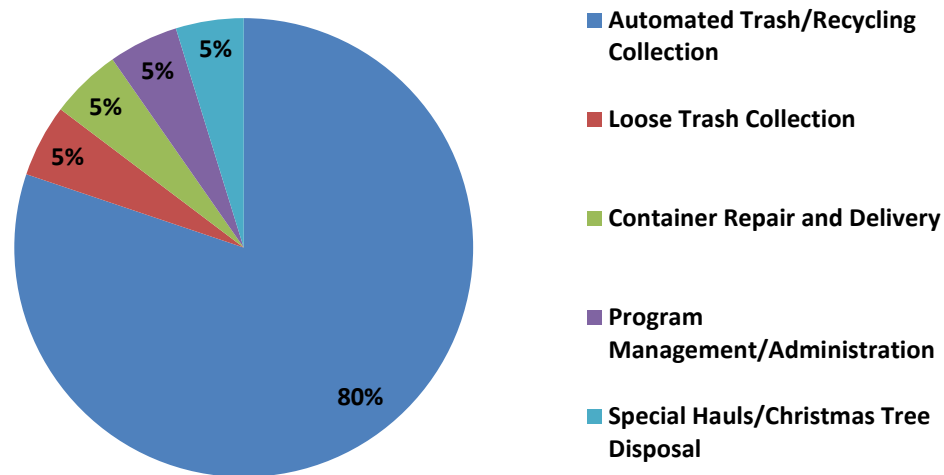
Total Budget: \$691,056

Solid Waste Division - Residential Trash/Recycling Collection

The Residential Service operation provides weekly trash and recycling collection for approximately 58,058 households. Residential service also includes twice a year bulk trash collection, Christmas tree disposal, Household Hazardous Waste disposal and special haul services.

Cost of Service Breakdown - Residential Trash/Recycling Collection					
Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Automated Trash/Recycling Collection	35.24	\$2,597,959	\$1,638,526	\$3,909,935	\$8,146,420
Bulk Trash Collection	2.16	\$179,561	\$100,446	\$239,690	\$519,697
Container Repair and Delivery	1.68	\$114,961	\$208,125	\$186,425	\$509,511
Program Management/Administration	2.15	\$160,915	\$100,025	\$238,302	\$499,242
Special Hauls/Christmas Tree Disposal	2.08	\$158,481	\$96,610	\$230,535	\$485,625
Totals	43.30	\$3,211,877	\$2,143,731	\$4,804,887	\$10,160,495
The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.					

Residential Trash/Recycling Collection Budget Allocation

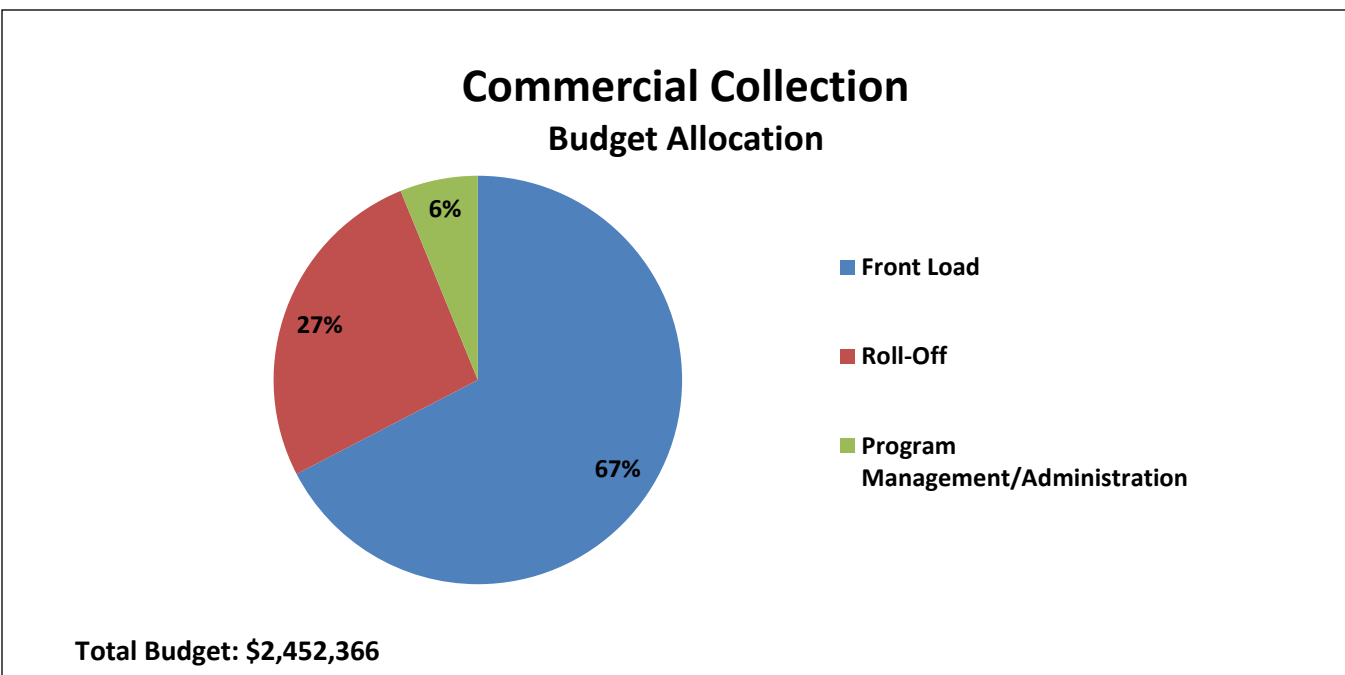


Total Budget: \$10,160,495

Solid Waste Division – Commercial Collection

The Commercial operation provides trash collection service to approximately 403 accounts citywide, 243 of which are businesses. This work group also provides recycling services to commercial entities. The Solid Waste division competes with a number of private waste collection companies for general business customers. Apartment complexes make up the next largest category, followed by government and schools.

Cost of Service Breakdown - Commercial Collection					
Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Front Load Container Service	5.36	\$417,240	\$456,511	\$778,798	\$1,652,549
Roll-Off Container Service	2.09	\$167,556	\$177,710	\$303,169	\$648,434
Program Management/Administration	0.50	\$36,202	\$42,565	\$72,615	\$151,383
Totals	7.95	\$620,998	\$676,786	\$1,154,582	\$2,452,366
The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.					

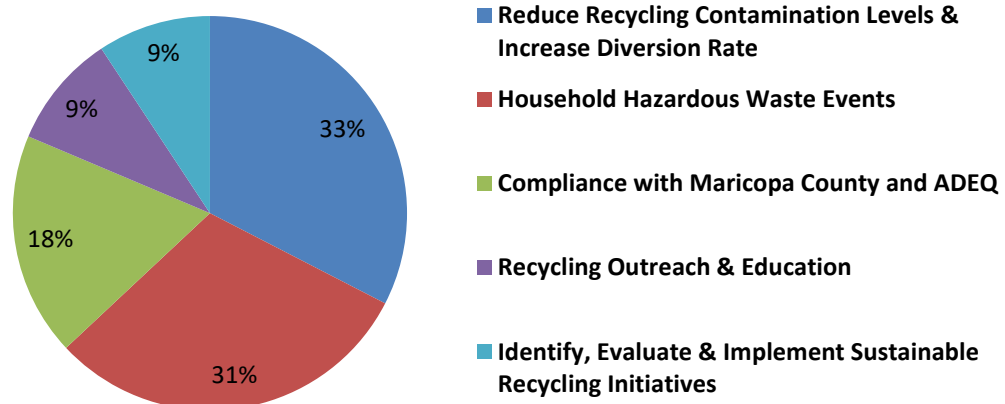


Solid Waste Division – Environmental Services

The Environmental Services section promotes the reduction in solid waste through diversion of recycling material to a Materials Recovery Facility and the diversion of household hazardous wastes to City sponsored collection events.

Cost of Service Breakdown - Environmental Services					
Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Reduce Recycling Contamination Levels & Increase Diversion Rate	1.60	\$131,561	\$10,827	\$28,451	\$170,839
Household Hazardous Waste Events	0.30	\$26,743	\$109,180	\$23,814	\$159,737
Compliance with Maricopa County and ADEQ	0.65	\$65,694	\$5,473	\$25,063	\$96,230
Recycling Outreach & Education	0.20	\$18,936	\$6,653	\$23,458	\$49,047
Identify, Evaluate & Implement Sustainable Recycling Initiatives	0.25	\$24,500	\$567	\$23,636	\$48,703
Totals	3.00	\$267,434	\$132,700	\$124,422	\$524,556
The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.					

Environmental Services Budget Allocation



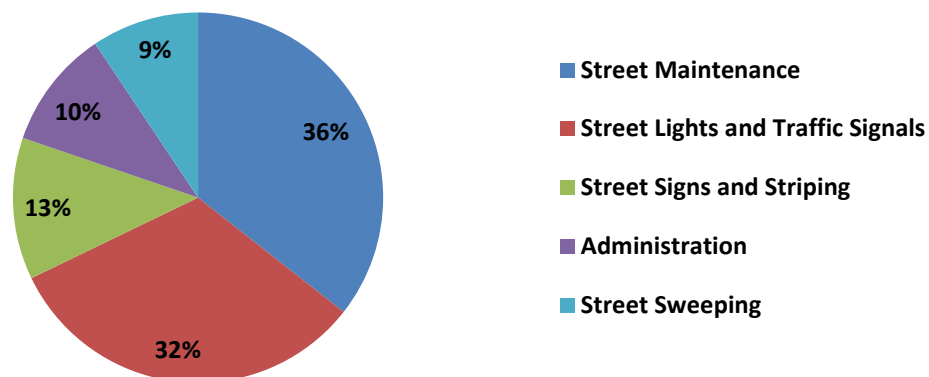
Total Budget: \$524,556

Streets Division – Highway User Revenue Fund (HURF)

The Streets Division is responsible for road maintenance, traffic signal maintenance, signs, striping, street improvements, storm water drainage, street sweeping, grading, street light repair and the Adopt-A-Street program. A significant portion of these services are funded in part by the state gas tax and state motor vehicle licensing fees that are transmitted to Peoria under the title Highway User Revenue Fund (HURF).

Cost of Service Breakdown - Streets Division – HURF					
Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Street Maintenance	16.00	\$1,324,206	\$1,008,130	\$915,753	\$3,248,089
Street Lights & Traffic Signals	6.00	\$471,451	\$2,047,966	\$422,523	\$2,941,940
Street Signs & Striping	7.00	\$550,769	\$246,096	\$334,234	\$1,131,099
Administration	5.80	\$654,808	\$48,178	\$245,137	\$948,123
Street Sweeping	4.00	\$326,612	\$142,461	\$387,136	\$856,209
Totals	38.80	\$3,327,846	\$3,492,831	\$2,304,783	\$9,125,460
The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.					

Streets Division-HURF Budget Allocation

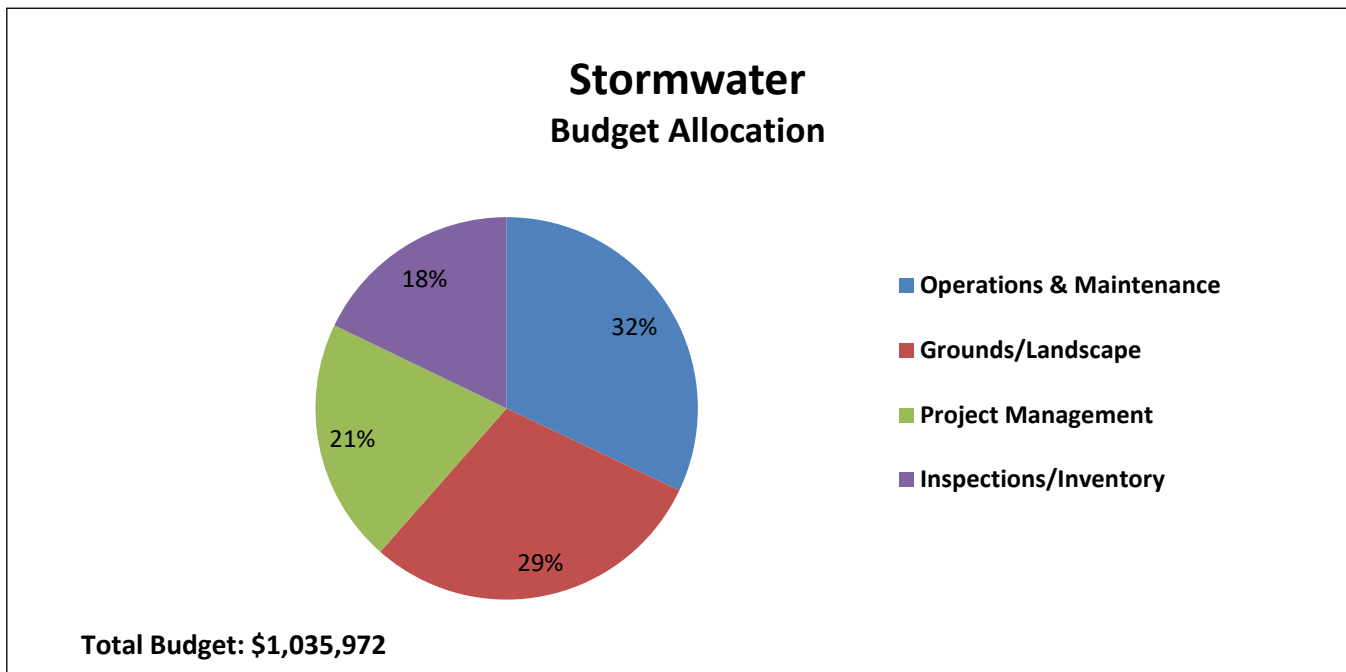


Total Budget: \$9,125,460

Streets Division – Storm Drainage

Stormwater Operations is responsible for the repair and maintenance of the City's Stormwater System. Stormwater staff is responsible for the operation and maintenance of stormwater retention basins, storm drain systems, and bridges. Stormwater operations provides system and drywell inspections. These services are principally paid for with a monthly fee charged to each property.

Cost of Service Breakdown - Streets Division - Stormwater					
Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Operations & Maintenance	1.84	\$160,384	\$25,834	\$145,894	\$332,112
Grounds/Landscape	0.64	\$57,900	\$6,122	\$120,874	\$184,896
Project Management	1.08	\$74,092	\$9,897	\$130,048	\$214,038
Inspections/Inventory	0.64	\$57,900	\$126,152	\$120,874	\$304,926
Totals	4.20	\$350,276	\$168,006	\$517,690	\$1,035,972
The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.					



Transit Division

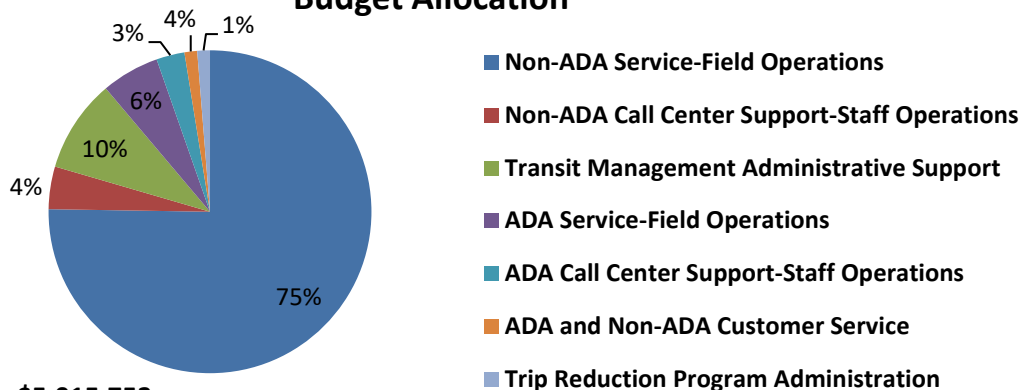
The Transit Division provides Dial-A-Ride (a.k.a. paratransit), fixed route and circulator services. Dial-A-Ride includes Americans with Disabilities Act (ADA) service in full compliance with Federal Transportation Administration (FTA) requirements. The FTA requires Dial-A-Ride services to be provided within three quarters of a mile on either side of a bus route and match the hours of operation of that bus route. The Transit Division also manages the city's contract with Valley Metro to provide fixed route bus services that tie into the regional mass transit system.

Regional Paratransit service began in FY2018. This service is provided to clients that are ADA certified for travel from Peoria to other cities without transferring.

Starting in April 2019, Peoria funded new bus service known as POGO (Peoria on the go). This is a circulator service that operates in a large loop extending from P83 to the four corners of Happy Valley and Lake Pleasant Parkway, by running busses in both directions, and picking up passengers every 30 minutes from 6am to 6pm.

Cost of Service Breakdown - Transit Division					
Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Non-ADA Service-Field Operations	4.18	\$358,137	\$3,327,548	\$88,711	\$3,774,396
Non-ADA Call Center Support-Staff Operations	1.48	\$91,549	\$65,116	\$57,287	\$213,952
Transit Management Administrative Support	1.30	\$133,712	\$278,460	\$55,192	\$467,364
ADA Service-Field Operations	0.92	\$76,733	\$163,430	\$50,769	\$290,933
ADA Call Center Support-Staff Operations	0.42	\$28,661	\$68,085	\$44,950	\$141,696
ADA and Non-ADA Customer Service	0.10	\$11,547	\$10,934	\$41,226	\$63,707
Trip Reduction Program Administration	0.10	\$11,547	\$10,934	\$41,226	\$63,707
Totals	8.50	\$711,885	\$3,924,508	\$379,360	\$5,015,753
<i>The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.</i>					

Transit Division Budget Allocation



Total Budget: \$5,015,753

Performance Report

PUBLIC WORKS DEPARTMENT

The Public Works Department uses performance data as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's Livability Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	Expected Outcome	Performance Measure	FY2017 Actual	FY2018 Actual	FY2019 Estimate	FY2020 Target
	Provide quality residential solid waste services which maximize recycling	Recycling diversion rate	24%	23%	24%	25%
		Recycle Contamination Rate	24%	23%	21%	19%
	Provide the most efficient and effective fleet maintenance service	Maintain City's fleet "in-service" at 90% or better each month	94.3%	93.5%	91.4%	>90%
		% of PM Inspections performed on schedule	94.1%	92%	92.2%	>90%
	To effectively maintain our transportation infrastructure by providing top quality operations and maintenance services.	Average number of weeks to complete residential street sweeping cycle	9	10	10	10
		Average number of days to repair street light outage	10	12	10	10
	Deploy practices to minimize energy usage in City Facilities	Reduce electrical kwh consumption by 1% per year	7,532,960 kwh	7,363,700 kwh	7,430,743 kwh	7,356,435 kwh
	Get disabled Peoria residents where they need to go in a timely and reliable manner	% of on time transports performed by Dial-a-ride	98%	98%	98%	98%

Performance Report

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	To effectively maintain our transportation infrastructure by providing top quality operations and maintenance services.	Average number of weeks to complete residential street sweeping cycle	9	10	10	10
		Average number of days to repair street light outage	10	12	10	10
	Deploy practices to minimize energy usage in City Facilities	Reduce electrical kwh consumption by 1% per year	7,532,960 kwh	7,363,700 kwh	7,430,743 kwh	7,356,435 kwh
	Get disabled Peoria residents where they need to go in a timely and reliable manner	% of on time transports performed by Dial-a-ride	98%	98%	98%	98%

Water Services

Operating Budget Summary

Expenditures by Category	FY2017 Actual	FY2018 Actual	FY2019 Budget	FY2019 Estimate	FY2020 Budget	Pct Chg
Personal Services	\$7,715,821	\$7,173,539	\$9,389,609	\$9,392,005	\$9,917,097	5.62%
Contractual Services	\$23,242,258	\$25,056,218	\$25,805,594	\$25,809,639	\$26,709,808	3.50%
Commodities	\$2,230,758	\$2,429,441	\$2,510,897	\$2,504,456	\$2,774,067	10.48%
Capital Outlay	\$322,108	\$100,647	\$282,681	\$282,681	\$609,600	115.65%
Total Expenditures	\$33,510,946	\$34,759,845	\$37,988,781	\$37,988,781	\$40,010,572	5.32%

Expenditures by Division	FY2017 Actual	FY2018 Actual	FY2019 Budget	FY2019 Estimate	FY2020 Budget	Pct Chg
Water Services-Water/Ww Admin	\$1,738,057	\$1,366,551	\$1,677,910	\$1,677,910	\$1,280,366	-23.69%
Water Services-Operations Admin	\$1,800,715	\$1,843,489	\$2,342,411	\$2,342,411	\$1,226,853	-47.62%
Greenway Potbl Wtr Trt Plant	\$2,939,159	\$2,810,682	\$3,227,007	\$3,227,007	\$3,188,511	-1.19%
Quintero Treatment Plant	\$353,555	\$429,169	\$475,358	\$475,358	\$423,672	-10.87%
Production Svcs	\$4,473,421	\$4,746,840	\$4,582,765	\$4,582,765	\$4,486,251	-2.11%
Distribution Services	\$1,936,606	\$2,355,649	\$2,523,911	\$2,523,911	\$2,936,098	16.33%
Blue Staking	\$335,277	\$353,620	\$467,919	\$467,919	\$477,689	2.09%
Sustainability & Conservation	\$0	\$0	\$0	\$0	\$637,787	NA
Planning & Operations	\$0	\$0	\$0	\$0	\$2,119,611	NA
Environmental Resources	\$1,160,738	\$1,051,775	\$1,257,578	\$1,257,578	\$526,160	-58.16%
Water Supply	\$6,230,557	\$7,484,324	\$8,339,652	\$8,339,652	\$9,031,087	8.29%
Drinking Water Environmental	\$1,266,305	\$1,278,806	\$1,465,788	\$1,465,788	\$1,336,492	-8.82%
Wtr Eqt Reserve	\$284,161	\$32,759	\$178,000	\$178,000	\$278,000	56.18%
Beardsley Water Reclamation Facility	\$1,640,703	\$1,617,746	\$1,605,030	\$1,605,030	\$1,623,096	1.13%
Wastewater Collection/Prevention	\$2,001,901	\$2,117,205	\$2,181,494	\$2,181,494	\$2,214,821	1.53%
Wastewater Environmental	\$907,088	\$818,440	\$1,033,853	\$1,033,853	\$1,046,899	1.26%
Jomax Water Reclamation Facility	\$1,206,453	\$1,201,180	\$1,394,474	\$1,394,474	\$1,434,060	2.84%
Butler Water Reclamation Facility	\$5,198,436	\$5,176,481	\$5,130,950	\$5,130,950	\$5,523,619	7.65%
Ww Eqt Reserve	\$29,543	\$41,362	\$96,000	\$96,000	\$219,500	128.65%
BOR Water SMART RI4AP00071	\$8,269	\$33,767	\$8,681	\$8,681	\$0	-100.00%
Total Expenditures	\$33,510,946	\$34,759,845	\$37,988,781	\$37,988,781	\$40,010,572	5.32%

Staffing by Division	FY2017 Actual	FY2018 Actual	FY2019 Budget	FY2019 Estimate	FY2020 Budget	Pct Chg
Water Services-Water/Ww Admin	5.00	6.00	6.00	4.00	4.00	-33.33%
Water Services-Operations Admin	8.00	9.00	10.00	2.00	2.00	-80.00%
Greenway Potbl Wtr Trt Plant	9.60	9.60	9.60	9.60	9.60	0.00%
Quintero Treatment Plant	0.40	0.40	0.40	0.40	0.40	0.00%
Production Svcs	8.20	8.20	8.20	8.20	8.20	0.00%
Distribution Services	12.55	12.55	12.55	12.55	13.55	7.97%
Blue Staking	2.00	2.00	3.00	3.00	3.00	0.00%
Sustainability & Conservation	0.00	0.00	0.00	2.00	2.00	NA
Planning & Operations	0.00	0.00	0.00	11.00	12.00	NA
Environmental Resources	5.50	5.50	4.50	2.50	2.50	-44.44%
Drinking Water Environmental	7.25	7.25	7.25	6.25	6.25	-13.79%
Beardsley Water Reclamation Facility	4.00	4.00	4.00	4.00	5.00	25.00%
Wastewater Collection/Prevention	10.25	10.25	10.25	10.25	10.25	0.00%
Wastewater Environmental	5.25	4.25	5.25	5.25	5.25	0.00%

Water Services

Operating Budget Summary

Jomax Water Reclamation Facility	3.00	3.00	4.00	4.00	4.00	0.00%
Butler Water Reclamation Facility	10.00	10.00	10.00	10.00	10.00	0.00%
Total Staffing	91.00	92.00	95.00	95.00	98.00	3.16%

Performance Spotlight

WATER SERVICES DEPARTMENT MISSION

To offer water services in a safe, reliable and responsible manner to enhance the quality of life in Peoria.

DEPARTMENT FUNCTIONS

The Water Services Department maintains the City's assets and resources, and provides water services to our residents. Each division has its own set of programs and services, all working with the City's vision: to maintain our residents' quality of life, to be recognized as leaders in service delivery, and to be responsible stewards for the City's resources and assets.

Water Services Administration

The Water Services Administrative Division provides overall direction, management, support and administrative services for the entire department. This division ensures quality and consistent customer service for each of the department's programs and visions of the department. Water Services is organized into four divisions including Administration, Plant Operations, Field Operations, and Water Resources and Environmental.

Key Outcome Measures Water Services Department

- Produce the amount of potable water needed for customers
- 100% compliance with all water and wastewater regulations
- Exercise 20% of water valves annually
- Clean 20% of all wastewater mains annually

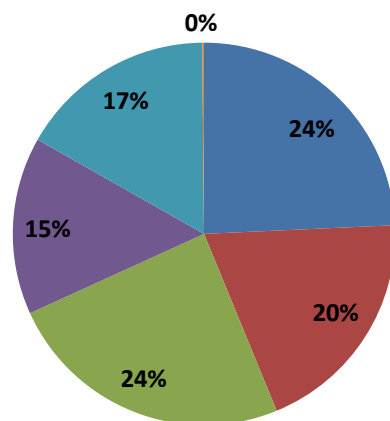
Cost of Service Breakdown – Water Services Administration

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Internal Customer Service	1.40	\$214,045	\$29,625	\$163,767	\$407,437
Develop/Monitor Operating & CIP Budget	1.31	\$166,131	\$9,268	\$152,152	\$327,551
External Customer Service	1.47	\$228,795	\$10,614	\$170,155	\$409,564
Staff Development	.85	\$144,572	\$8,513	\$98,725	\$251,810
Develop/Implement Policy & Procedures	.97	\$158,233	\$9,128	\$112,081	\$279,442
Business & Technology Support to Divisions	0	\$907	\$1,600	\$0	\$2,507
Totals	6.00	\$912,683	\$68,748	\$696,879	\$1,678,310

The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Water Services Administration

Budget Allocation



- Internal Customer Service
- Develop/Monitor Operating & CIP Budget
- External Customer Service
- Staff Development
- Develop/Implement Policy & Procedures
- Business & Technology Support to Divisions

Total Budget: \$1,678,310

Water Services Plant Operations Division – Water Reclamation Facilities

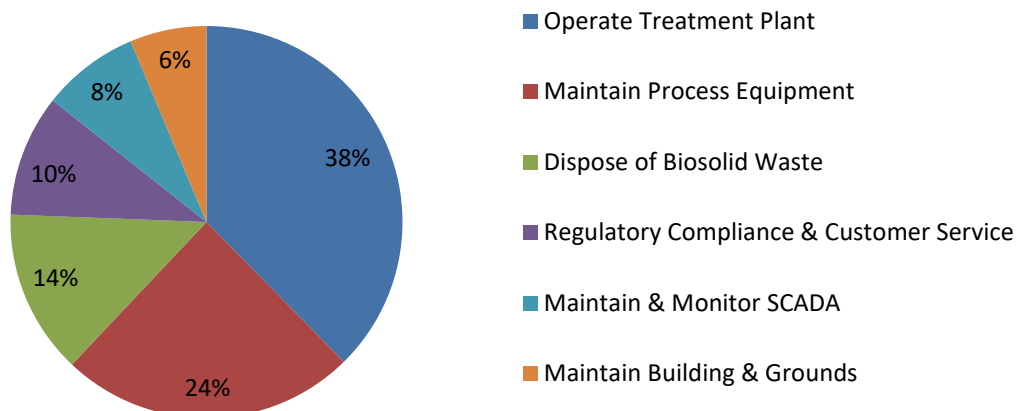
Wastewater is treated and reclaimed at the Butler, Beardsley, and Jomax Water Reclamation Facilities. Reclaimed water produced at these facilities meets all state and federal water quality requirements and is either recharged back into the local underground aquifers or is reused directly on landscape and turf areas. The Beardsley Water Reclamation Facility treats wastewater for those areas north of Beardsley Road. The Butler Water Reclamation Facility treats wastewater for those areas south of Beardsley Road. The Jomax Water Reclamation Facility treats wastewater for those areas located in the Vistancia development.

Cost of Service Breakdown - Water Reclamation Facilities

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Operate Treatment Plant	5.80	\$583,098	\$2,483,294	\$434,691	\$3,501,083
Maintain Process Equipment	8.15	\$744,746	\$1,080,378	\$445,082	\$2,270,206
Dispose of Biosolid Waste	0.65	\$41,041	\$980,406	\$239,841	\$1,261,288
Regulatory Compliance & Customer Service	4.20	\$448,576	\$55,482	\$430,189	\$934,247
Maintain & Monitor SCADA	2.70	\$283,037	\$38,634	\$424,988	\$746,659
Maintain Building & Grounds	0.50	\$47,435	\$124,173	\$416,970	\$588,577
Totals	22.00	\$2,147,933	\$4,762,367	\$2,391,761	\$9,302,060

The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Water Reclamation Facilities Budget Allocation



Total Budget: \$9,302,060

Water Services Field Operations Division – Water Production Services

The Water Services Field Operations division is comprised of five sections that maintain the water production system, the water distribution system, the wastewater collection system, the reclaimed water system and the Arizona 811 Blue Stake program for the City of Peoria.

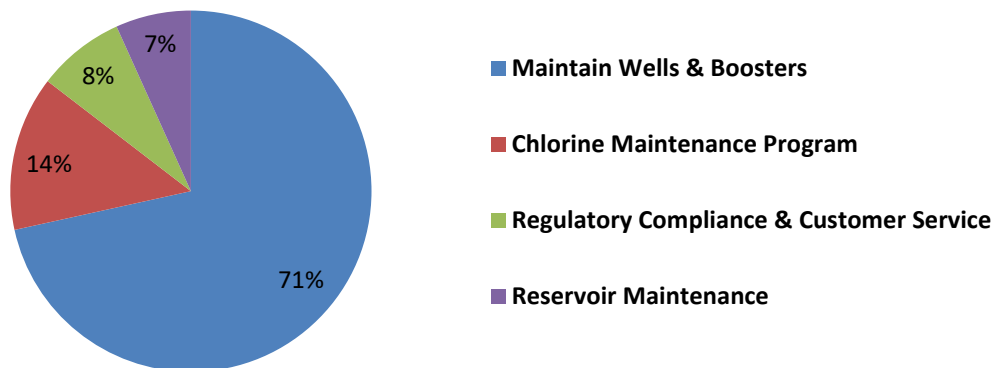
The Water Production section is responsible for operating and maintaining all wells, reservoir storage, and booster stations.

Cost of Service Breakdown – Water Production Services

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Maintain Wells & Boosters	4.20	\$353,446	\$2,647,209	\$278,592	\$3,279,247
Chlorine Maintenance Program	2.50	\$212,368	\$157,972	\$264,999	\$635,339
Regulatory Compliance & Customer Service	0.98	\$99,751	\$6,130	\$252,846	\$358,727
Reservoir Maintenance	0.52	\$56,148	\$4,135	\$249,169	\$309,452
Totals	8.20	\$721,713	\$2,815,446	\$1,045,606	\$4,582,765

The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.

Water Production Services Budget Allocation



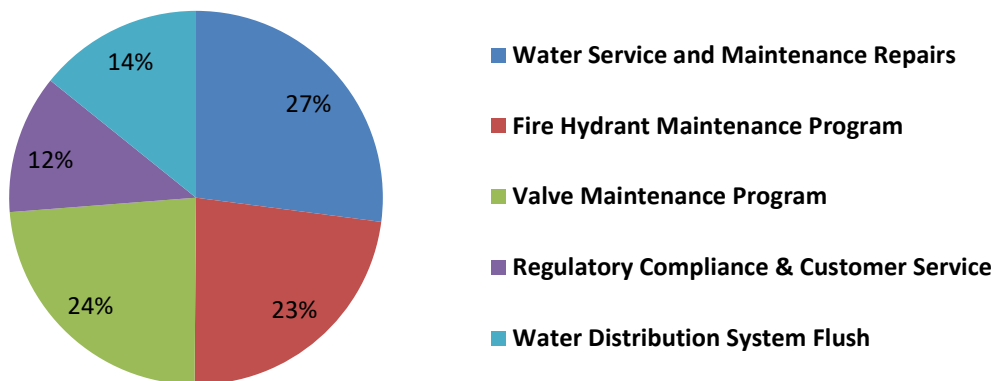
Total Budget: \$4,582,765

Water Services Field Operations Division – Water Distribution Services

The Water Distribution section is responsible for monitoring, maintaining and repairing the City's water distribution system, to ensure efficient delivery of potable water to our customers and adequate pressure and flow for fire-fighting purposes.

Cost of Service Breakdown – Water Distribution Services					
Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Water Service and Maintenance Repairs	4.05	\$335,767	\$133,563	\$213,864	\$683,194
Fire Hydrant Maintenance Program	3.15	\$251,267	\$128,704	\$201,897	\$581,867
Valve Maintenance Program	3.35	\$262,677	\$129,498	\$204,556	\$596,732
Regulatory Compliance & Customer Service	1.18	\$120,807	\$6,841	\$175,689	\$303,337
Water Distribution System Flush	0.82	\$72,944	\$114,841	\$170,996	\$358,780
Totals	12.55	\$1,043,462	\$513,447	\$967,002	\$2,523,911
The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.					

Water Distribution Services Budget Allocation



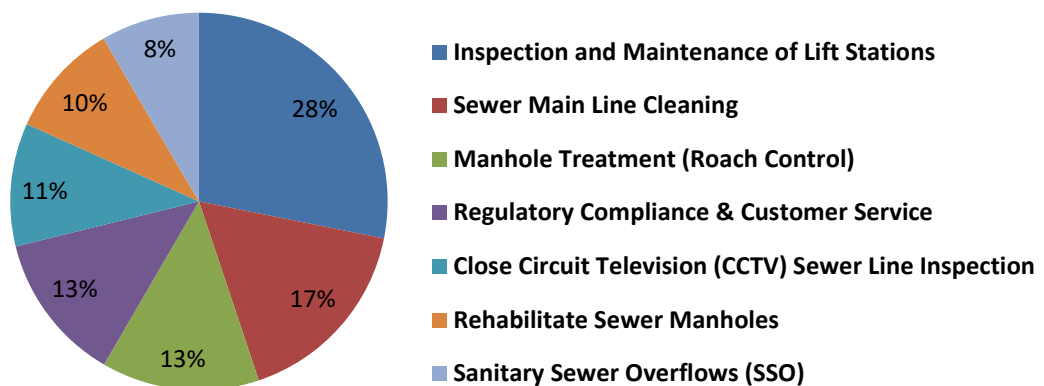
Total Budget: \$2,523,911

Water Services Field Operations Division – Wastewater Collection/Reclaim

The Wastewater Collections section is responsible for operating and maintaining the City's wastewater collection, or sanitary sewer system, and water reclaim system. This includes sewer mains, sewer laterals, lift stations, non-potable reservoirs and non-potable booster stations.

Cost of Service Breakdown - Wastewater Collection/Reclaim Water					
Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Inspection and Maintenance of Lift Stations	3.83	\$301,595	\$164,222	\$148,210	\$614,027
Sewer Main Line Cleaning	2.33	\$186,335	\$54,429	\$123,881	\$364,645
Manhole Treatment (Roach Control)	0.48	\$47,386	\$153,781	\$93,876	\$295,043
Regulatory Compliance & Customer Service	1.52	\$146,584	\$21,242	\$110,744	\$278,570
Close Circuit Television (CCTV) Sewer Line Inspection	1.03	\$88,729	\$38,794	\$102,797	\$230,320
Rehabilitate Sewer Manholes	0.48	\$49,190	\$71,749	\$93,876	\$214,815
Sanitary Sewer Overflows (SSO)	0.58	\$51,333	\$37,243	\$95,498	\$184,074
Totals	10.25	\$871,152	\$541,460	\$768,882	\$2,181,494
<i>The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.</i>					

WW Collection/Reclaim Water Budget Allocation



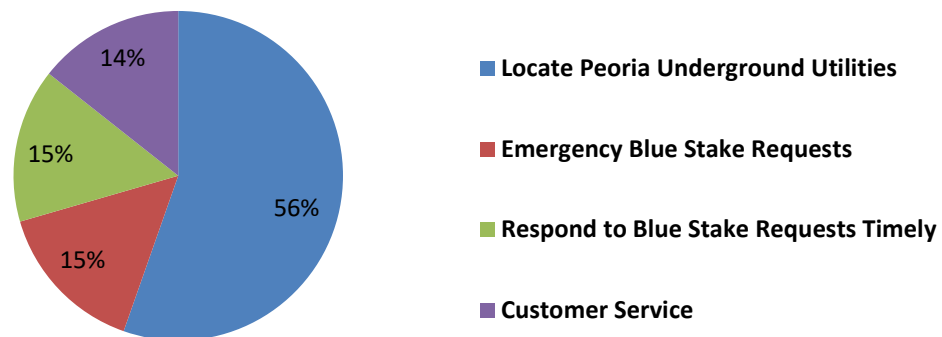
Total Budget: \$2,181,494

Water Services Field Operations Division – Arizona 811 Blue Staking

The Arizona 811 Blue Stake section provides underground utility marking services for City water, wastewater, reclaim water, Stormwater and fiber optics.

Cost of Service Breakdown – Arizona 811 Blue Staking					
Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Locate Peoria Underground Utilities	2.10	\$164,903	\$43,729	\$50,489	\$259,121
Emergency Blue Stake Requests	0.30	\$23,558	\$6,434	\$40,802	\$70,793
Respond to Blue Stake Requests Timely	0.30	\$23,558	\$6,434	\$40,802	\$70,793
Customer Service	0.30	\$23,558	\$2,852	\$40,802	\$67,212
Totals	3.00	\$235,575	\$59,449	\$172,895	\$467,919
The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.					

Arizona 811 Blue Staking Budget Allocation



Total Budget: \$467,919

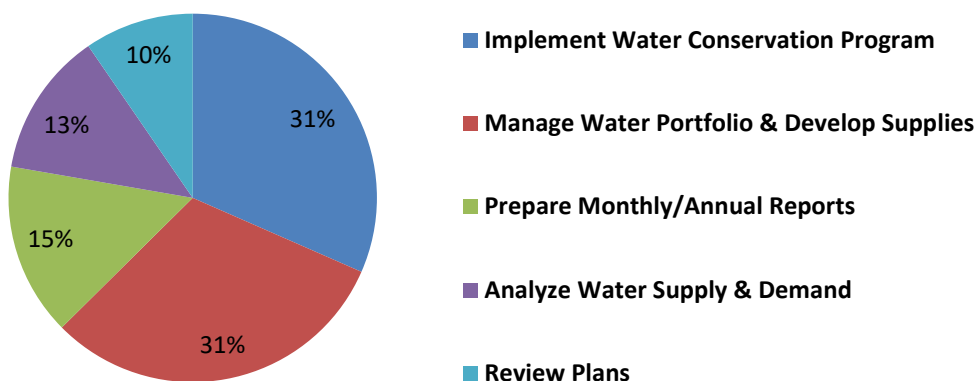
Water Resources and Environmental Division – Water Resources/Conservation

The Water Resources and Environmental Division includes four sections: Water Resources/Conservation, Drinking Water Environmental, Wastewater Environmental (Wastewater, Pretreatment, Biosolids, Stormwater, and Air), and Environmental Services.

The Water Resources/Conservation section ensures a sustainable water supply for Peoria residents and businesses, now and in the future. This section is responsible for coordinating and acquiring water rights, planning for the cost-effective acquisition and/or development of additional supplies, and maintaining regulatory compliance. Additionally, in its water conservation capacity, this section oversees and updates the City's water conservation program, which is necessary to maintain regulatory compliance and to achieve reductions in indoor and outdoor water use. One of the main purposes of the Water Conservation unit is to keep the City in compliance with the Assured Water Supply rules.

Cost of Service Breakdown - Water Resources/Conservation					
Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Implement Water Conservation Program	1.25	\$114,852	\$196,346	\$85,879	\$397,076
Manage Water Portfolio & Develop Supplies	1.23	\$133,760	\$170,343	\$85,796	\$389,899
Prepare Monthly/Annual Reports	1.00	\$101,981	\$3,404	\$85,049	\$190,434
Analyze Water Supply & Demand	0.67	\$73,302	\$2,373	\$83,970	\$159,645
Review Plans	0.35	\$36,366	\$1,267	\$82,891	\$120,524
Totals	4.5	\$460,260	\$373,733	\$423,585	\$1,257,578
<i>The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.</i>					

Water Resources/Conservation Budget Allocation



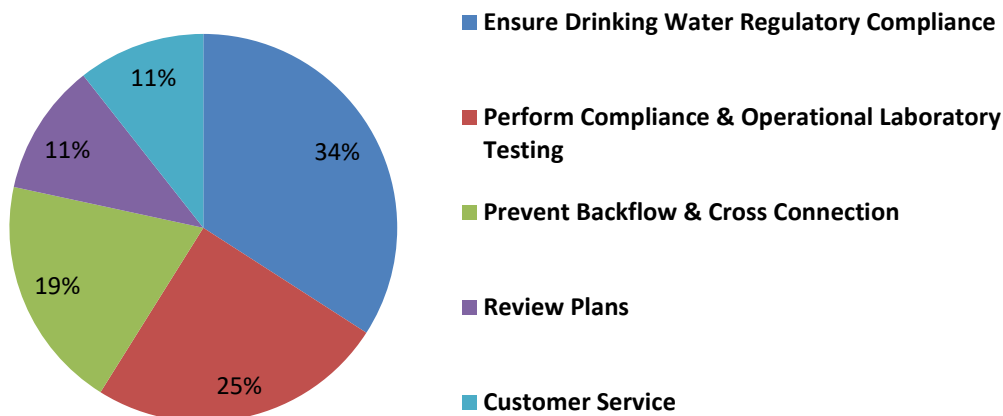
Total Budget: \$1,257,578

Water Resources and Environmental Division – Drinking Water Environmental

The Drinking Water Environmental section provides environmental compliance support and monitoring for the City's Water Services operations, and provides sampling and analysis support for the City's drinking water programs. Additionally, this section operates and manages the City's environmental laboratory.

Cost of Service Breakdown - Drinking Water Environmental					
Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Ensure Drinking Water Regulatory Compliance	2.89	\$298,286	\$92,670	\$108,876	\$499,832
Perform Compliance & Operational Laboratory Testing	1.81	\$146,154	\$111,002	\$106,321	\$363,477
Prevent Backflow & Cross Connection	1.55	\$137,388	\$42,503	\$105,707	\$285,598
Review Plans	0.52	\$51,518	\$6,449	\$103,271	\$161,238
Customer Service	0.48	\$46,449	\$6,012	\$103,182	\$155,643
Totals	7.25	\$679,795	\$258,636	\$527,357	\$1,465,788
<i>The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.</i>					

Drinking Water Environmental Budget Allocation



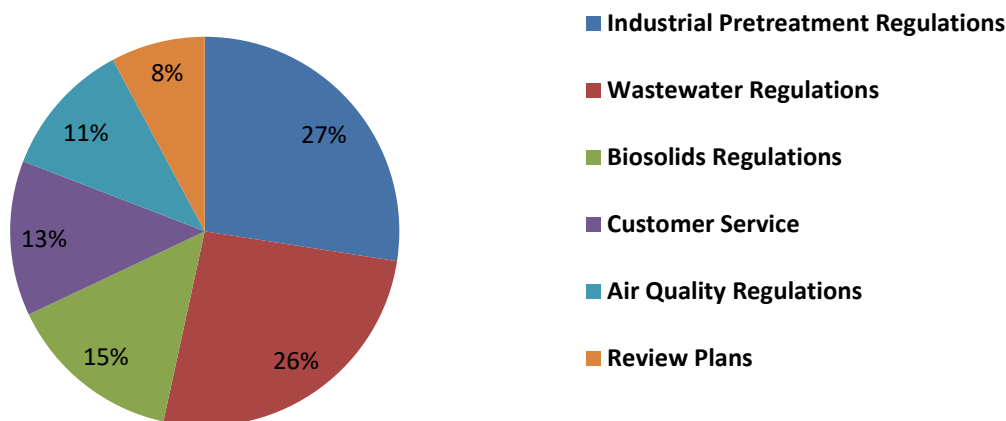
Total Budget: \$1,465,788

Water Resources and Environmental Division – Wastewater Environmental

The Wastewater Environmental section provides environmental compliance sampling and analysis support for the City's wastewater programs as well as compliance support for biosolids disposal, stormwater programs, and air quality permits.

Cost of Service Breakdown - Wastewater Environmental					
Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Industrial Pretreatment Regulations	1.98	\$163,887	\$54,901	\$65,029	\$283,817
Wastewater Regulations	1.08	\$93,125	\$115,089	\$60,145	\$268,359
Biosolids Regulations	0.73	\$65,528	\$26,826	\$58,246	\$150,600
Customer Service	0.78	\$69,538	\$5,163	\$58,517	\$133,218
Air Quality Regulations	0.46	\$44,048	\$16,143	\$56,753	\$116,944
Review Plans	0.22	\$24,010	\$1,508	\$55,397	\$80,915
Totals	5.25	\$460,136	\$219,630	\$354,087	\$1,033,853
The budget amounts listed above include all costs for that service or program for FY2019. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.					

Wastewater Environmental Budget Allocation



Total Budget: \$1,033,853

Performance Report

WATER SERVICES DEPARTMENT

The Water Services Department uses performance data as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Livability Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	Expected Outcome	Performance Measure	FY2017 Actual	FY2018 Actual	FY2019 Estimate	FY2020 Target
	Provide Water and Wastewater Treatment Services	Total million gallons of potable water delivered to customers	10,020	10,615	10,300	10,900
		Total million gallons of wastewater treated	3,830	3,867	4,061	4,182
		Water Treatment Plants cost/1000 gallons Wastewater Reclamation Facilities cost/1000 gallons	\$0.68 \$1.56	\$0.68 \$1.58	\$0.68 \$1.68	<\$0.70 <\$1.70
	Maintain and operate the water distribution system to ensure efficient delivery of potable water	Exercise 20% of water valves annually	2%	11%	20%	20%
	Maintain and operate the wastewater collection systems to ensure system integrity	Clean 20% of all wastewater mains annually	18.92%	19%	20%	20%





Capital Improvement Program

Introduction

Each year, the City of Peoria invests significant time and resources to design, construct and maintain the infrastructure and facilities needed to deliver municipal services to residents and businesses. Because of the high costs associated with building and maintaining capital assets, the city must carefully balance the need for such assets with our requirements to sustain a strong financial position. This is accomplished through the Capital Improvement Program (CIP) – a 10-year plan for addressing present and future infrastructure needs.



The newly constructed Monroe Street median in Old Town adjoins City Hall

Peoria's CIP is a 10-year balanced plan that addresses projects that are needed, or will be needed, across a broad spectrum of areas. It is balanced because we have identified funding sources based on reliable revenues to support both the capital costs and the operating costs for each project in the 10-year program. Each year, a great deal of effort is put into updating this plan to ensure not only that critical needs are being met, but also that the cost, scope and timing of *all* projects are coordinated throughout.

Coordinating the timing of different projects in the same area is particularly important, since it helps us to minimize service disruptions.

Capital projects are non-routine expenditures that generally cost more than \$100,000 and have a useful life of five years or more. Capital projects include design and construction, as well as the acquisition of land and the purchase of fixed assets. A fixed asset is any single item or single cohesive system that has a life expectancy of at least one year and a value of at least \$5,000. All land is capitalized as a fixed asset, regardless of cost.

The first year of the program is the only year that is appropriated by the City Council. This becomes the capital budget, which is an important piece of the city's overall annual budget. The Fiscal Year 2020 capital budget includes not only newly funded projects, but also any project costs carried over from the previous year. The last nine years of the CIP are for planning purposes; future funding is not guaranteed and the plan is subject to change. The CIP is a dynamic plan that can change significantly from year to year. At the discretion of the City Council, new projects can even be added to the capital budget after it has been adopted.

The 10-year Capital Improvement Program totals \$726,341,328. For FY 2020 alone, budgeted capital projects total \$256,454,658. This document provides detailed information about



Solar Panel Parking Canopy at the Development & Community Services Building

each project in the CIP, including scope, schedule, project costs, funding sources and future operating costs. It is intended to be a communication device, informing stakeholders of the city's plans for capital investment.

Financial Policies

The City of Peoria *Principles of Sound Financial Management* establish guidelines for the city's overall fiscal planning and management, including the Capital Improvement Program. This document is available in its entirety on the city's website (Peoriaaz.gov) under the Finance and Budget Department. Several of the policies relate directly to the CIP, most notably Policy 8 – Capital Improvement Program. Following are some excerpts from this policy.

- The city manager will annually submit a financially-balanced, multi-year Capital Improvement Program for review by the City Council (8.01).
- The Capital Improvement Program shall provide an estimate of each project's costs, anticipated sources of revenue for financing the project, and an estimate of each project on city revenues and operating budgets (8.02).
- The city will match programs and activities identified in the Capital Improvement Program with associated funding sources (8.03).
- Efforts will be made to allocate sufficient funds in the multi-year capital plan and operating budgets for condition assessment, preventative and major maintenance, and repair and replacement of critical infrastructure assets (8.04).
- The city's objective is to incorporate "Pay-As-You-Go" funding (using available cash resources) in the annual Capital Improvement Program. This will supplement funding from other sources such as IGAs, bonds, impact fees and grants (8.05).
- When current revenues or resources are available for capital improvement projects, consideration will be given first to those capital assets with the shortest useful life and/or to those capital assets whose nature makes them comparatively more difficult to finance with bonds or lease financing (8.06).
- The first year of the adopted capital plan will be the capital budget for that fiscal year (8.07).
- Periodic status reports will be presented to City Council to share project progress and identify significant issues associated with a project (8.08).
- Within 90 days of the completion of a capital project, any remaining appropriated funds for the project will revert to the fund balance of the funding source (8.09).
- The Capital Improvement Program will be updated annually as a multi-departmental effort (8.10).



New bus shelters prominently display Peoria's flag

CIP Development Process

Capital improvement planning has proven to be a year-round process, with city departments continually re-evaluating and prioritizing their capital needs. However, the process is most involved from October through April. It is during this period that city staff identifies and prioritizes projects, estimates project costs, determines available resources and, ultimately, submits a recommended program to the City Council.



A look at the new colonnade section from the outfield of the Peoria Sports Complex

The Management and Budget Division coordinates the annual update of the 10-year CIP as part of the annual budget process. Division staff also forecast revenues for the various funds used to finance capital projects, and set the financial parameters for the development of the CIP. Capital projects originate in the operating departments, where subject matter experts identify needs based on master planning documents and other technical criteria.

Once project requests have been submitted and the financial parameters established, a preliminary plan is prepared for the review of the CIP Management Committee. This committee is made up of the deputy city managers and directors of city departments that have a significant stake in the delivery of capital projects (including Finance and Budget). The

CIP Management Committee is responsible for evaluating project requests in light of available resources and developing a financially balanced plan that addresses City Council goals and priorities. This group also ensures that projects are properly scoped and that the timing of projects is coordinated. Once complete, the city manager forwards the recommended Capital Improvement Program to the City Council for approval.

FY 2020-2029 CIP BY FUNDING SOURCE		
Funding Source	10-Year Total	Pct. of Total
Enterprise – Operating	\$206,370,923	28%
G.O. Bonds	\$103,072,480	14%
Governmental - Operating	\$88,661,672	12%
Impact Fees	\$86,935,315	12%
Other Capital	\$15,600,898	2%
Outside Sources	\$21,149,359	3%
Revenue Bonds	\$127,246,405	18%
Transportation Sales Tax	\$77,304,276	11%
Total	\$726,341,328	100%

The following is an overview of the CIP process:

September – October. Operating departments identify projects, define project scopes, prepare cost estimates, and prioritize projects based on direction received from the city manager and City Council. Department directors review project requests before final submittal.

November – December. Capital project re-quests are submitted to the Management and Budget Division. Division staff use revenue forecasts and financial models to prepare a preliminary CIP.

January – March.

The CIP Management Committee meets to review the proposed plan, making adjustments as needed. Budget finalizes the recommended CIP for the consideration of the City Council.

April – May. The City Council receives the CIP and offers its recommendations during study sessions, then the City Council approves the Capital Improvement Program at one of its regular meetings, usually on the same day as the adoption of the Tentative Budget, and finally the City Council approves the Capital Improvement Program at one of its regular meetings, usually on the same day as the adoption of the Tentative Budget.



Fire Station No. 3 was recently expanded to include an additional 1,800 square foot apparatus bay and related storage functions

Programming Projects in the CIP

Capital improvements are the “bricks and mortar” from which the City of Peoria delivers services to residents and businesses within its borders.

FY 2020-2029 CIP BY PROJECT TYPE		
Project Type	10-Year Total	Pct. of Total
Drainage	\$ 30,992,057	4%
Economic Development	\$ 12,818,264	2%
Operational Facilities	\$ 38,500,113	5%
Parks	\$ 87,629,486	12%
Public Safety	\$ 4,786,040	1%
Streets & Traffic Control	\$ 171,778,450	23%
Wastewater	\$ 142,007,671	20%
Water	\$ 237,829,247	33%
Total	\$ 726,341,328	100%

By preventing the deterioration of existing infrastructure and by adding new infrastructure in response to growth, capital improvements help to ensure that the city can continue to provide the level of service our customers have come to expect. Many different types of projects make up the Capital Improvement Program, including the following:

- Office buildings, police and fire stations, court facilities, libraries, and recreation centers.
- Parks, trails, open space, right-of-way landscaping, and sports facilities.
- Roads, bridges, sidewalks, street lights, traffic signals, and sound walls.
- Storm drains, channels, retention basins, and drywells.
- Water and wastewater treatment plants, pipes, storage facilities, and pump stations.

- Information technology infrastructure and major software applications.

Specific projects in these broad categories spring from long-range plans, City Council goals and priorities, and staff recommendations. Long-range planning is critical to ensuring a sustainable future for the City of Peoria. Planning efforts such as those encompassed by the City’s General Plan and the various master plans (for parks, trails, streets, water, wastewater, etc.) provide helpful guidance to departments in identifying and prioritizing capital projects. Specific sections of the General Plan, such as the Circulation Element, tie directly with the CIP, as do each of the master plans. As such, the CIP is one of the mechanisms by which long-range plans become reality.

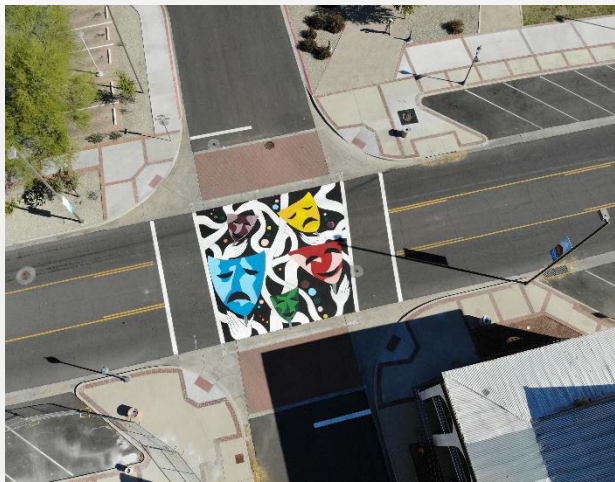
The goals and priorities of the City Council are another key source of capital projects. Many of the projects in the CIP, particularly those that benefit a specific neighborhood or area, come directly from the communication of concerned citizens with their elected representatives. The City Council’s Policy Goals provide near-term direction to city staff. The six livability initiatives for fiscal year 2020 are: (1) Superior Public Services, (2) Economic Competitiveness, (3) Healthy Neighborhoods, (4) Efficient Transportation, (5) Arts, Culture and Recreation, and (6) Smart Growth.

The CIP includes major investments in parks, roadways, public safety facilities, and water and sewer infrastructure. This includes funding for the construction of several major projects already underway, including the expansion of the Pyramid Peak Water Treatment Plant, the Happy Valley Road Widening between Lake Pleasant Parkway and the Agua Fria River, Paloma Community Park, and a new neighborhood park in the Meadows subdivision. Notable new projects to the CIP this year include bus stops for the new circulator route, a storage building for the Peoria Center for the Performing Arts, a

planned replacement of the aging fleet building, a new operations building at the Jomax WRF, and expansion of reclaimed water infrastructure in northern Peoria.

In addition, the FY 2020 CIP aims to launch the newly created **Neighborhood Parks Refresh Program**, which aims to restore City maintained neighborhood parks through landscape renovation and repair/replace the irrigation system. FY 2020 will focus on Alta Vista Park and Deer Village.

Continuation of the successful **Community Works Program**, which provides funding for projects that have a local benefit or that may arise during the fiscal year but are not identified in the capital budget.



Artwork displays vividly in Old Town Peoria intersections

Old Town Identity Creation contemplates design and construction of identity creation improvements for Old Town, including primary entry identification signage, wayfinding signage, landscaping, pedestrian and/or visibility enhancements.

The Pedestrian and Shade Initiative will recommend ways to address non-motorized safety issues and create safer, better connected walking networks. The plan will also recommend ways to improve thermal comfort in Peoria

through such means as trees, other vegetation, and structures. These findings are especially relevant as rapid and extensive urbanization has led to an urban heat island along arterial streets and further defined along bus routes.



Placemaking in Old Town Peoria provides a shaded space for residents to enjoy a cup of coffee

Improvements to Country Meadows Park in the Pine District. This project entails the update of park amenities that will be determined through a public input process. A design professional will be chosen to assist the City in facilitating public meeting(s) and preparing visuals of amenity alternatives. Amenities at Country Meadows Park could include an airnasium, dog park, or skate plaza. The design and public input of the project is scheduled for January 2020.

Construction of **Paloma Community Park** is underway in the northern portion of the City with Phase 1 programmed for completion in FY-2020 and a second phase in FY 2021, FY 2022 and FY2023.

The **Trailhead at Vistancia** will construct a trailhead near White Peak Mountain to provide access to mountain hiking trails. Amenities will include parking, restroom, picnic shelters, benches, drinking fountain, bike racks, signage, shade and landscaping.

The City plans to partner with the City of Glendale to expand Peoria's treatment capacity at the **Pyramid Peak Water Treatment Plant**

by an additional 13 million gallons per day. Additional treatment capacity at the plant and the additional facilities to support the delivery of additional capacity will provide service to planned growth areas in the northern areas of Peoria.

The City will expand its **Groundwater Recharge Well** infrastructure near the Butler WRF to allow additional storage of treated effluent. Underground storage allows the City to increase future groundwater supplies that may be needed in times of shortage.

Inspection and rehabilitation of trunk sewer lines around the city to ensure continuous and reliable service.

The City will **Rehabilitate And Upgrade Well Production Sites** to address reliability and water quality issues as these facilities age. The City will also upgrade sites with new technologies as appropriate, allowing the system to continue to operate reliably providing redundancy, and ensuring water quality.

The **Skunk Creek Multi-Use Path** project will provide missing connections to the city of Glendale (at 73rd Avenue) and crucial connections into the **Peoria Sports Complex and P83 Entertainment District**.

The Regional Transportation Plan supports a **Transit Center** to serve the anticipated convergence of three bus lines thru Peoria; the Grand Avenue Limited, the 83rd Avenue Line and the Peoria Line, along with a **Park and Ride** facility that may be directly linked to the transit center.

Replacement and/or upgrades to critical **Communication and Information Technology Infrastructure** are all addressed in this plan.

Widening Happy Valley Parkway over the Agua Fria from Lake Pleasant Parkway to the west end of the bridge over the Agua Fria River. This will include the widening of the bridge, striping and signage, street lighting, ADA ramps, landscape and irrigation.



Rendering of the future park & ride in Old Town Peoria

Development in the north and northwest portions of the city will require that additional treatment capacity be added at both the **Beardsley and Jomax Wastewater Reclamation Facilities (WRFs)**.

The City will continue the multi-year **Water Meter Replacement Program** to replace aging customer water meters that have reached the end of their useful lives. As part of the transmission system's maintenance, the City will replace and/or rehabilitate waterlines that have been identified as being at risk of failure.

Impacts on the Operating Budget

The Capital Improvement Program has direct and sometimes significant impacts on Peoria's operating budget. Upon their completion, most capital projects require ongoing costs for operation and maintenance. New buildings require electricity, water and sewer service, and maintenance and repair. New roads require regular sweeping as well as periodic crack filling and sealing, patching, milling, minor resurfacing, and replacement of stripes and markings. New parks and landscaped rights of way (such as medians and streets shoulders) require irrigation, fertilizing, mowing, and trimming. Some projects, such as a recreation center, require additional employees.

Departments submitting capital projects estimate the operations and maintenance costs of each project based on cost guidelines that are updated each year. The departments also consider any additional revenues or savings the city can reasonably expect to recognize upon completion of the project. For example, membership fees from a new recreation center help to offset the increased operating costs. The net operating costs are included not only in the project request, but also in the long-range forecasts of the respective funds, to ensure that we properly account for operating budget impacts of all capital projects.



A beautiful rainbow appears over the Peoria Sports Complex

OPERATING IMPACTS BY PROJECT TYPE					
Project Type	FY2020	FY2021	FY2022	FY2023	FY2024
Drainage	\$58,911	\$112,911	\$132,911	\$132,911	\$179,511
Operational Facilities	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000
Parks	\$1,641,753	\$1,651,865	\$1,760,137	\$2,237,610	\$2,338,715
Public Safety	\$25,000	\$34,300	\$68,340	\$68,340	\$38,340
Streets & Traffic Control	\$400,598	\$414,038	\$535,908	\$624,368	\$556,908
Water & Wastewater	\$60,380	\$60,380	\$65,380	\$295,513	\$295,513
Total	\$2,226,642	\$2,313,494	\$2,602,676	\$3,398,742	\$3,478,987

Financing the CIP

The Capital Improvement Program for fiscal years 2020-2029 is a \$726 million investment in 211 different capital projects over the next 10 years. The program represents a significant investment of city resources in infrastructure, facilities, and recreational assets, and is designed to address the highest priority needs of the community. It is both financially feasible and can be accomplished within the suggested time frame.

The 10-year plan relies on several major revenue sources to finance capital projects. The use of these funding sources is governed not only by federal and state law, but also by the city's own *Principals of Sound Financial Management*. Funding for many of the projects in the CIP comes from more than one source. For example, a single roadway project might be funded with general obligation bonds, impact fees, transportation sales tax, and federal transportation funds.

The amount of revenue available for allocation to projects in the CIP each year is based on financial projections by staff in the Management and Budget Division. To develop these projections, staff vigilantly monitors and analyzes retail sales figures, construction (development) activity, residential and commercial property values, water and wastewater usage, state revenues, interest rates, and local and national economic trends. Much of the work involved in the development of the CIP involves matching identified project needs (and the associated costs) with available funding sources. The major sources used to pay for capital projects in the CIP are discussed below.



General obligation bonds helped pay for Pioneer Community Park, which opened for play in fall 2013

General Obligation Bonds

General Obligation (G.O.) Bonds are a common method used to raise revenues for large-scale municipal projects. G.O. bonds are backed by the full faith and credit of the city, meaning that they are guaranteed by the full taxing power of the city. Peoria only issues debt for projects when it truly makes sense to do so. This is determined by a number of different criteria, including the following:

- The useful life of the project will not exceed the term of the bond (usually 20 years).
- Pay-as-you-go financing is either not available or not sufficient to fund the project. (Pay-as-you-go financing refers to cash-based sources such as operating revenues and impact fees.)
- The project will benefit future residents of Peoria, so the use of pay-as-you-go financing will unfairly burden current residents.



The water splash ground is a popular amenity at the new Camino a Lago Park

In Peoria, G.O. bonds are backed by the city's property tax collections. Beginning in 1980, state law mandated the separation of city property taxes into two components: the primary tax levy and the secondary levy. The primary levy may be imposed for any governmental purpose, but has strict limitations on how much can be levied. The secondary levy may only be used to retire the principal and interest on G.O. bonds issued by the city. As a result, it is the secondary levy that is used to finance many of Peoria's capital projects.

Debt Policies. The *Principles of Sound Financial Management* include policies governing the use of property-tax supported bonds:

- Tax supported bonds are bonds for which funds used to make annual debt service expenditures are derived from ad valorem (property) tax revenue of the city (11.07a).
- The target for the maturity of general obligation bonds will typically be between 20 and 30 years. The target for the “average weighted maturities” for general obligation bonds of the city will be 12.5 years (11.07b).
- Generally, the city will structure general obligation bond issues to create level debt service payments over the life of the issue (11.07c).
- Debt supported by the city's general fund will not exceed 10 percent of the annual general fund revenues (11.07d).
- Secondary property tax rates will be determined each year as part of the budgetary process (pursuant to state law) to pay the necessary debt service payments of general obligation bonds currently outstanding or expected to be issued within the fiscal year (11.07e).
- In accordance with requirements of the State of Arizona Constitution, total bonded debt will not exceed the 20 percent limitation and 6 percent limitation of the total secondary assessed valuation of taxable property in the city (11.07f).
- Reserve funds, when required, will be provided to adequately meet debt service requirements in subsequent years (11.07g).
- Interest earnings on bond fund balances will only be used to pay debt service on the bonds unless otherwise committed for other uses or purposes of the project (11.07h).
- The term of any bond will not exceed the useful life of the capital project/facility or equipment for which borrowing is intended (11.07i).

Assessed Valuation. As mentioned above, it is the secondary levy that is used to pay the principal and interest on general obligation bonds. The secondary assessed value of a property is calculated by multiplying that property's full cash value, as determined by the county assessor, by an assessment ratio (varies by property class). Thus, Peoria's secondary assessed valuation is the sum of the secondary assessed valuation of all properties within the incorporated area of Peoria. The city's secondary property tax levy, then, is the secondary assessed valuation multiplied by the secondary property tax rate, which is \$1.15 per \$100 of assessed valuation. For FY 2020, Peoria's secondary assessed valuation is \$1.6 billion and the secondary levy is \$17.9 million.

The secondary property tax is unlimited in that a city may levy the amount necessary to meet its debt service obligations. However, in November 2012 Arizona voters approved Proposition 117, which caps the growth of the secondary assessed valuation to five percent over the previous year's amount. This means that the city would have to raise its secondary property tax rate if the growth in assessed valuation were insufficient to meet its debt service obligations using the existing rate. Fortunately, despite this new limit on the secondary assessed valuation, the city is still in a position to meet its needs with the existing rate for the foreseeable future.

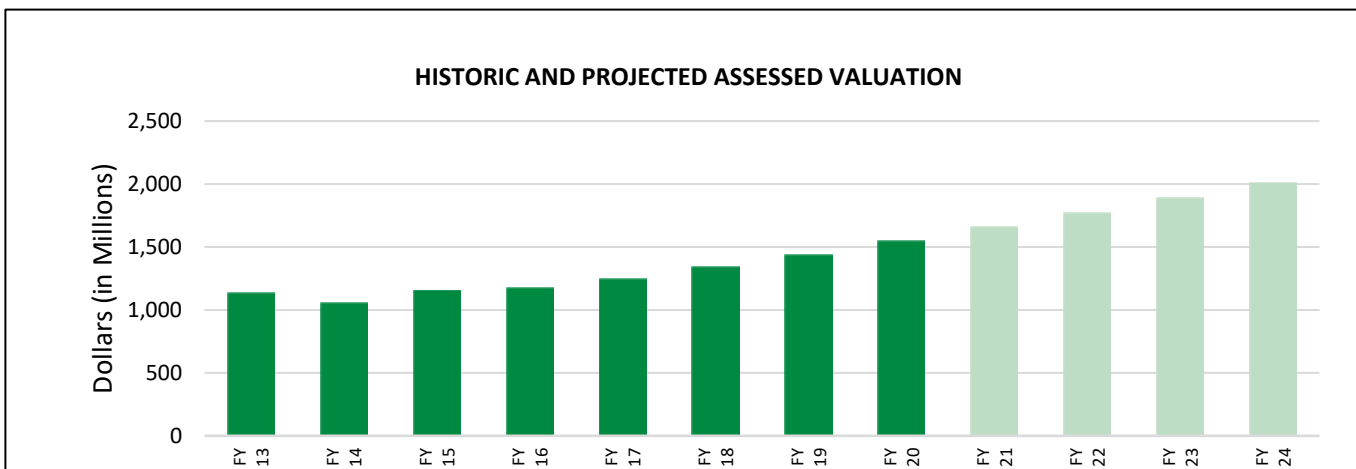
General Obligation Debt Limitations. The Arizona Constitution limits a city's bonded



A welcoming rest station along the New River Trail

indebtedness (outstanding principal) to 20 percent or six percent of its secondary assessed valuation, depending on the type of project involved. Projects in the 20 percent category include water, sewer, drainage, artificial lighting, open space preserves, parks, playgrounds and recreational facilities, public safety and emergency services facilities, and streets and transportation. Projects in the six percent category include economic development, historic preservation and cultural facilities, general government facilities, and libraries.

The table on the next page shows the city's estimated constitutional debt limitation as of June 30, 2019. The city sold \$33.1 million in new bonds in May 2019 and received a \$6.2 million loan from Water Infrastructure Finance Authority of Arizona (WIFA) in April 2019. Available capacity in the 20 percent category is now \$161 million, while available capacity in the six percent category is now \$90 million.



CONSTITUTIONAL DEBT LIMITATION As of June 30, 2019			
20% Bonds		6% Bonds	
Secondary Assessed Valuation	\$1,556,834,972	Secondary Assessed Valuation	\$1,556,834,972
Allowable 20% Debt Capacity	\$311,366,944	Allowable 6% Debt Capacity	\$94,410,098
Less 20% Bonds Outstanding	<u>(\$150,427,550)</u>	Less 6% Bonds Outstanding	<u>(\$4,769,523)</u>
Unused 20% Debt Capacity	\$160,939,394	Unused 6% Debt Capacity	\$89,640,575



An inviting trail takes a shady turn under El Mirage Road in Northern Peoria

Voter Authorization. Regardless of whether or not the city has available revenues or constitutional capacity to issue and pay for new bonds, the city must have authorization from the voters through a citywide bond referendum in order to issue G.O. bonds for capital projects. Peoria voters have authorized the use of bonds for various capital needs in bond elections held in 1985, March 1990, September 1994, September 1996, September 2000, May 2005, and November 2008. In the most recent bond election, held November 4, 2008, voters authorized the use of \$378 million in bonds in three categories: Streets, Bridges, Traffic Control and Transportation, and Drainage (\$277 million); Public Safety, Technology, and Municipal Operations (\$60 million); and Parks, Recreation, and Trails (\$41 million).

Bond sale proceeds must be used for the purposes specified in the bond election publicity pamphlet and ballot. Unspent bond proceeds in one category may be used to pay for projects in that same category, but may not be used to pay for projects in another category. The city takes very seriously its responsibility to properly apply voter authorization, and has systems in place to track the use of voter authorization.

Property Tax Rate. This 10-year plan was developed to comply with House Bill 2011 (HB2011). Passed in April 2017, HB2011 restricts Arizona municipalities' ability to levy annual property taxes for debt service and caps their debt service reserves at 10 percent of the current year's General Obligation (G.O.) bonds principal and interest payments. Peoria has managed its secondary levy to ensure the ability to meet its G.O. bonds principal and interest payments without causing spikes in the property tax rates year to year.

In Fiscal Year 2020, Peoria will levy a \$0.29 primary property tax rate and \$1.15 secondary property tax rate per \$100 of assessed valuation.

Schedule 8 in the Annual Program Budget for FY 2020 shows the original issue amount,

outstanding principal amount, and debt service requirements for the city's general obligation bonds.

Revenue Bonds

The city uses revenue bonds to support major capital improvements in its water and wastewater systems. Revenue bonds are secured by water and wastewater utility rate revenues rather than the full faith and credit of the city. As such, revenue bonds typically carry a slightly higher interest rate than general obligation bonds. Like G.O. bonds, revenue bond-funded projects can only be undertaken if they have voter authorization from a citywide bond referendum.

There are no legal or statutory limits on the amount of revenue bonds that may be issued. However, there are other constraints that limit the amount of revenue bonds that city can sell.

For example, the issue will be required to have a debt coverage ratio of at least 1.25, which means that the projected net revenues from the project must be at least 125 percent of the highest maximum debt service requirement on outstanding bonds plus the debt service on new bonds to be issued. In addition, each of the outstanding bond issues must have a debt service reserve requirement sufficient to cover at least one year of debt service.

Included under revenue bonds, though technically not "bonds" at all, are loan agreements with WIFA. WIFA is a program created by the State of Arizona, pursuant to federal regulations regarding water pollution and safe drinking water law, to provide financing to local communities for water and wastewater projects. Like revenue bonds, these loan agreements are backed by water and wastewater utility rate revenues. Most recently, the city entered into a loan agreement with WIFA to finance the expansion of the Pyramid Peak Water Treatment Plant.

Municipal Development Authority Bonds

For certain projects, the city uses bonds issued by the non-profit Peoria Municipal Development Authority to pay for capital improvements. MDA bonds are secured by the city's excise tax and other undesignated revenues. The use of property taxes for this purpose is specifically prohibited. MDA bonds typically carry a higher interest rate than general obligation bonds, but they are advantageous in that they are not subject to constitutional debt limits or coverage ratios and they do not require voter approval.



The newly renovated Seattle Mariners' clubhouse is being financed with MDA bonds

Under this method of financing, the city acquires the desired facilities from the non-profit corporation by means of a lease-purchase contract. The MDA issues its own bonds to obtain the funds necessary for the construction of the facilities. The facilities financed with the MDA bonds are then leased to the city for lease-rental payments that mirror the semi-annual interest and principal payments on the bonds.

The Peoria Municipal Development Authority has issued bonds three times since 2006. Most recently, in July 2012, the Peoria MDA issued \$35.5 million in MDA bonds to finance clubhouse and stadium improvements at the Peoria Sports Complex. In March 2006, the MDA issued \$6.7 million in bonds to finance the

construction of the Peoria Center for the Performing Arts. These bonds are being repaid with the city's half-cent sales tax revenues and, in the case of the theater, with the one percent charge to capital projects for public art. In February 2008, the MDA issued \$47 million for the construction of the missing segment of Happy Valley Road from 91st Avenue to Terramar Boulevard and for the widening of 83rd Avenue from Williams Road to Calle Lejos. These bonds are being repaid with the city's transportation sales tax revenues.

Development Impact Fees

A development impact fee is a charge on new development to pay for the construction or expansion of off-site capital improvements that are necessitated by and benefit the new development. Impact fees, which are collected when building permits are issued for a given project, cannot be used for operations, maintenance, or repair of existing facilities. The City of Peoria assesses impact fees for transportation, law enforcement, fire protection, water expansion, wastewater expansion and water resources.

Impact fees are an important source of revenue for the capital program, and help to ensure that residential and commercial growth in Peoria helps pay for a portion of the Capital Improvement required to support new growth in the City. Impact fee revenues are subject to fluctuations in economic and market forces. As such, staff regularly updates forecasts of impact fee revenues and the associated fund balance models to reflect the most current economic and development information.

Operating Fund Revenues

Where possible, the city uses available cash, or “Pay-As-You-Go” funding, to pay for capital projects. Pay-As-You-Go funding comes from several operating funds, including the general fund, the water and wastewater utility funds, and the streets fund. Each year, the city identifies one-time, non-recurring revenues from these funds that can be used to support capital needs. The amount available in these funds for capital projects is limited, however, because of the uncertainty of available revenues and the need to support ongoing operations.

The city’s half-cent sales tax fund also can be used to support capital projects, provided that such projects are consistent with the City Council policy governing the use of revenues from this tax. A variety of economic development projects have been supported by this revenue source over the years.



The expansion of the Pinnacle Peak Public Safety Facility was financed with development impact fees

Grant and Intergovernmental Revenues

City departments aggressively pursue grants and other outside funding sources to help support capital projects. The city frequently shares the costs of capital projects with neighboring cities, the Flood Control District of Maricopa County (FCDMC), the Maricopa County Department of Transportation (MCDOT), the Arizona Department of Transportation (ADOT), and other agencies. The Development and Engineering, Public Works, Water Services, and



Federal dollars paid for much of the Beardsley Road Connector project, which provides enhanced freeway access for residents living in the northern reaches of Peoria

Intergovernmental Affairs departments work closely with the Maricopa Association of Governments (MAG), the Water and Infrastructure Financing Authority of Arizona (WIFA), and other agencies to secure pass-through federal funds, low-interest loans, and other favorable funding sources for capital projects.

In fact, Peoria has been very successful in securing or advancing outside funding for transportation projects. Administered through ADOT, the improvements at 75th Avenue and Cactus Road and Peoria Avenue intersections were largely funded by the Highway Safety Improvement Program (HSIP) totaling \$11.3 million. In addition, Federal Congestion Mitigation and Air Quality (CMAQ) money paid for nearly 100 percent of the construction costs for new sidewalk and bike lanes along 83rd Avenue from Happy Valley Road to Jomax Road.

The city also has received significant outside dollars for transit projects. Managed through the Regional Public Transportation Agency (RPTA or Valley Metro), the Peoria Park and Ride was awarded \$3.1 million by the Federal Transit Administration. Moreover, Peoria received an additional \$6.2 million recently in reduced-interest WIFA loans for the ongoing expansion of the Pyramid Peak Water Treatment Plant.

Transportation Sales Tax

In 2004, the City Council appointed a 23-member Citizen Transportation Committee to evaluate Peoria's future transportation requirements and consider the various alternatives for funding these improvements. Based on its review, the committee put forward a recommendation to the City Council to increase the city sales tax by three-tenths of a percent to pay for transportation needs. The City Council referred this recommendation to the voters, who, on September 13, 2005, approved Proposition 300 increasing the city sales tax for transportation purposes.

Transportation sales tax (TST) revenues are deposited into a separate fund from which expenditures are made for various transportation purposes. Consistent with the Citizen Transportation Committee's original recommendation, the city earmarks in its forecasts each year \$1.5 million for a transit circulator, \$1.4 million for transit operations, and \$400,000 for operational support. Any unspent monies in these three areas are allocated to street capital projects, along with the balance of revenues collected. The transportation sales tax fund also pays the debt service on the MDA bonds issued for the construction of Happy Valley Road and the widening of 83rd Avenue widening from Williams to Calle Lejos, which is approximately \$4 million per year.

Major projects completed to date using primarily transportation sales tax revenues include Paradise Lane right-turn lane improvements, 103rd Avenue from Northern Avenue to Olive Avenue, and 83rd Avenue Sidewalks and Bike Lanes. Upcoming projects being primarily funded utilizing TST are Jomax Road from Loop 303 to Vistancia Boulevard, 67th Avenue, 75th Avenue and 91st Avenue Landscape Enhancements, installation of CCTV equipment citywide, and future bus stop improvements. Other projects that have been funded at least partially with this source include the Northern Parkway, Deer

Valley Road from 109th Avenue to Lake Pleasant Parkway, and Peoria Avenue Bus Stop Improvements. This fund also supports a number of ongoing programs, including the Traffic Signal Program, Traffic Signal Interconnect Program, Residential Roads Rehabilitation and Preservation Program and Bridge Maintenance Program.



The city was reimbursed almost \$21 million for its Happy Valley Road project through Maricopa County's Arterial Life Cycle Program

County Transportation Sales Tax (Prop. 400 Reimbursements)

On November 2, 2004, Maricopa County voters approved Proposition 400, which authorized a 20-year continuation of the half-cent sales tax for transportation projects. By state law, use of the revenues from this sales tax must be consistent with the Regional Transportation Plan (RTP) adopted by the Maricopa Association of Governments (MAG) Regional Council on November 25, 2003. The RTP provides a blueprint for future transportation investments in the region through FY 2026, including freeways and other routes on the state highway system, major arterial streets and intersection improvements, and public transit systems.

To receive disbursements of county transportation sales tax through the ALCP, a city must first expend its own sources on an eligible project and then request reimbursement up to 70 percent of those expenditures. To date, Peoria has received \$86.4 million in ALCP reimbursements for the following projects: Lake Pleasant Parkway (\$42.67 million), Happy Valley Road (\$20.63 million), 75th Avenue and Thunderbird Road Intersection Improvements (\$1.89 million), Beardsley Rd from the Loop 101 to 83rd Ave & Lake Pleasant Parkway (\$6.13 million), the Loop 101 Beardsley Road to Union Hills Drive (\$10.85 million), 83rd Avenue from Butler Drive to Mountain View Road (\$3.23 million), and Happy Valley Road from Lake Pleasant Parkway to Loop 303 (\$0.95 million). Since most of these projects were constructed in advance of the scheduled reimbursements, the city has allocated these reimbursement dollars toward other capital projects that would have used the same sources for which the original projects were reimbursed.



Along 83rd Avenue, an inviting entry monument welcomes Peoria citizens and visitors

Capital Improvement Program FY 2020-2029

Summary by Funding Source

Fund Number and Name	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
1000 - General Fund	\$7,627,517	\$1,702,000	\$0	\$150,000	\$0	\$0	\$9,479,517
1111 - Percent for the Arts	\$908,569	\$0	\$0	\$0	\$0	\$0	\$908,569
1210 - Half Cent Fund	\$2,576,960	\$2,065,517	\$65,517	\$65,517	\$65,517	\$196,551	\$5,035,579
1900 - Econ Dev Fund	\$2,989,851	\$473,188	\$638,483	\$0	\$0	\$0	\$4,101,522
1970 - Municipal Office Complex Rsv	\$2,752,210	\$75,000	\$0	\$0	\$0	\$0	\$2,827,210
2050 - Water Fund	\$30,580,435	\$16,631,317	\$6,943,266	\$14,465,546	\$17,112,150	\$45,709,448	\$131,442,162
2161 - Water Expansion	\$687,680	\$0	\$0	\$0	\$0	\$0	\$687,680
2162 - Water Expansion	\$2,050,815	\$452,409	\$834,089	\$1,943,800	\$0	\$0	\$5,281,113
2163 - Water Expansion	\$1,367,007	\$2,573,306	\$472,714	\$1,089,195	\$2,368,778	\$5,000	\$7,876,000
2164 - Water Expansion	\$12,896,256	\$2,962,147	\$3,628,725	\$4,443,030	\$203,250	\$10,332,937	\$34,466,345
2165 - Water Expansion	\$0	\$5,842	\$2,355	\$32,720	\$0	\$20,000	\$60,917
2167 - Water Resource	\$0	\$1,726,020	\$509,176	\$483,286	\$457,395	\$431,505	\$3,607,382
2270 - WIFA Revenue Bonds	\$2,652,599	\$0	\$0	\$0	\$0	\$0	\$2,652,599
2271 - WIFA Revenue Bonds	\$50,739,597	\$0	\$0	\$0	\$0	\$0	\$50,739,597
2272 - WIFA Loan	\$5,800,131	\$0	\$0	\$0	\$0	\$0	\$5,800,131
2273 - Future WIFA Revenue Bonds	\$0	\$0	\$0	\$0	\$36,360,000	\$31,694,078	\$68,054,078
2400 - Wastewater Fund	\$17,557,485	\$5,326,665	\$15,230,070	\$12,060,352	\$4,961,975	\$15,174,207	\$70,310,754
2506 - Wastewater Expansion	\$0	\$195,933	\$426,949	\$3,018,368	\$0	\$29,500	\$3,670,750
2507 - Wastewater Expansion	\$1,178,850	\$0	\$0	\$20,500	\$0	\$20,500	\$1,219,850
2509 - Wastewater Expansion	\$785,226	\$808,000	\$0	\$0	\$125,403	\$0	\$1,718,629
2590 - Commercial Solid Waste	\$25,000	\$0	\$0	\$240,000	\$499,593	\$0	\$764,593
2600 - Residential Solid Waste	\$151,977	\$0	\$0	\$500,000	\$3,201,437	\$0	\$3,853,414
2700 - Stormwater Fund	\$0	\$0	\$0	\$75,000	\$0	\$0	\$75,000
3400 - IT Reserve	\$1,727,235	\$254,000	\$254,000	\$254,000	\$0	\$0	\$2,489,235
4150 - Non-Bond Capital	\$696,691	\$0	\$0	\$0	\$0	\$0	\$696,691
4253 - GO Bonds 2019	\$25,913,743	\$0	\$0	\$0	\$0	\$0	\$25,913,743
4254 - Future GO Bonds	\$7,417,090	\$10,148,498	\$8,243,442	\$25,719,325	\$7,163,340	\$18,467,042	\$77,158,737
4550 - Other Capital	\$14,904,207	\$0	\$0	\$0	\$0	\$0	\$14,904,207
4810 - Outside Sources	\$9,236,400	\$800,000	\$2,645,788	\$5,900,000	\$0	\$2,567,171	\$21,149,359
7000 - Highway User Fund	\$11,429,373	\$6,867,900	\$5,782,900	\$5,622,900	\$6,933,822	\$27,108,145	\$63,745,040
7001 - DIF - Streets	\$728,106	\$0	\$0	\$0	\$0	\$0	\$728,106
7003 - DIF - Streets	\$7,494,357	\$3,127,362	\$570,500	\$3,490,531	\$94,200	\$1,561,850	\$16,338,800
7006 - DIF - Streets	\$1,870,000	\$0	\$0	\$0	\$0	\$0	\$1,870,000
7009 - Intersection Impact Fees - Zone 2 - Po	\$683,350	\$0	\$0	\$0	\$0	\$0	\$683,350
7010 - Transportation Sales Tax	\$23,048,853	\$10,558,700	\$4,455,500	\$5,605,100	\$4,788,500	\$28,847,623	\$77,304,276
7907 - NeighPkDevl Fees - Z2 Post 1/1/12	\$33,353	\$0	\$0	\$0	\$0	\$0	\$33,353
7910 - Citywide Park/Rec Facility Dev	\$1,396,912	\$0	\$0	\$0	\$0	\$0	\$1,396,912

Capital Improvement Program FY 2020-2029

Summary by Funding Source

Fund Number and Name	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
7915 - DIF - Open Space	\$105,000	\$0	\$0	\$0	\$0	\$0	\$105,000
7920 - DIF - Trails	\$325,582	\$0	\$0	\$0	\$0	\$0	\$325,582
7932 - DIF - Law Enf	\$0	\$0	\$0	\$0	\$9,000	\$9,000	\$18,000
7935 - DIF - Fire	\$125,800	\$509,305	\$0	\$0	\$0	\$0	\$635,105
7937 - DIF - Fire	\$0	\$0	\$0	\$0	\$9,000	\$9,000	\$18,000
7940 - DIF - General Gov't	\$1,360,000	\$0	\$0	\$0	\$0	\$0	\$1,360,000
7941 - DIF - Parks	\$0	\$0	\$0	\$0	\$9,000	\$9,000	\$18,000
7942 - DIF - Parks	\$1,753,272	\$0	\$0	\$75,000	\$9,000	\$9,000	\$1,846,272
7943 - DIF - Parks	\$2,877,169	\$0	\$0	\$75,000	\$9,000	\$9,000	\$2,970,169
Total	\$256,454,658	\$67,263,109	\$50,703,474	\$85,329,170	\$84,380,360	\$182,210,557	\$726,341,328

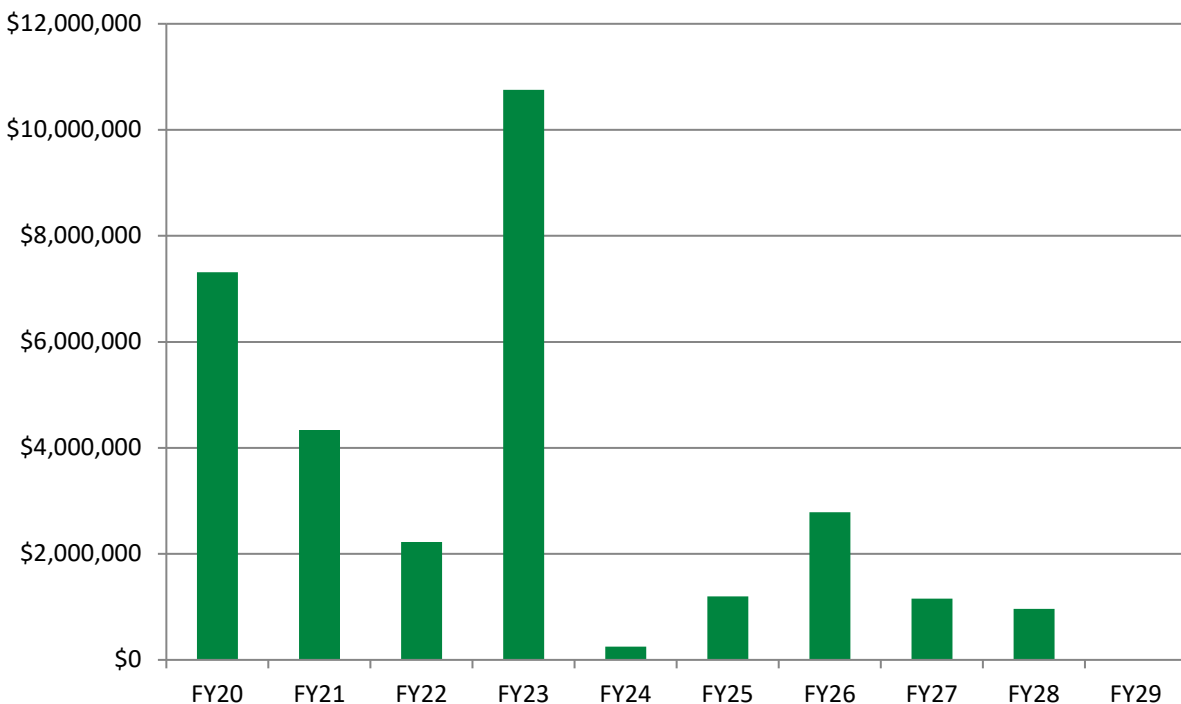
Drainage

Storm water flows through the City of Peoria typically from the northeast to the southwest. As development occurs, the additional impervious surface area impacts the effective drainage of these flows, driving the need for drainage infrastructure. The city partners with the development community to ensure that onsite drainage issues are addressed during the development process. The city's Capital Improvement Program addresses regional drainage issues through the drainage projects contained herein.

Drainage projects in the Capital Improvement Program are typically funded from General Obligation Bonds, with additional funding

provided by such outside sources as the Flood Control District of Maricopa County. The city partnered with FCDMC recently in the initial study of 67th Avenue from Happy Valley to Pinnacle Peak Road as a response to the regional storm drainage plan to provide a 100-Year level of drainage protection in the area. Drainage projects in the 10-year program include a project to mitigate the impact of storm water on Union Hills Drive, particularly at the intersection with 107th Avenue, and continuation of funding for the Neighborhood Drainage program to identify areas with minor drainage issues and provide for the investigation, evaluation and, where appropriate, implementation of drainage solutions.

Drainage Total - \$30,992,057



Drainage

Summary by Funding Source

Fund Number and Name	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
2272 - WIFA Loan	\$5,687,583	\$0	\$0	\$0	\$0	\$0	\$5,687,583
4253 - GO Bonds 2019	\$310,000	\$0	\$0	\$0	\$0	\$0	\$310,000
4254 - Future GO Bonds	\$1,316,535	\$3,538,879	\$1,123,250	\$4,856,860	\$212,000	\$4,597,300	\$15,644,824
4810 - Outside Sources	\$0	\$800,000	\$1,100,000	\$5,900,000	\$0	\$0	\$7,800,000
7003 - DIF - Streets	\$0	\$0	\$0	\$0	\$41,000	\$1,508,650	\$1,549,650
Total - Drainage	\$7,314,118	\$4,338,879	\$2,223,250	\$10,756,860	\$253,000	\$6,105,950	\$30,992,057

Drainage

Summary by Project

Project Name	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
67th & Pinnacle Pk Regional Drainage Improvements	\$0	\$1,628,000	\$2,223,250	\$10,756,860	\$0	\$0	\$14,608,110
91st Av & Hatfield Rd Drainage Facilities	\$100,000	\$0	\$0	\$0	\$0	\$1,203,900	\$1,303,900
Bedford Village Units 1 and 2 Basin Upgrades	\$0	\$0	\$0	\$0	\$171,000	\$801,000	\$972,000
Greenway Channel Repairs	\$0	\$0	\$0	\$0	\$0	\$1,083,750	\$1,083,750
Neighborhood Drainage Program	\$496,535	\$0	\$0	\$0	\$0	\$0	\$496,535
New River & Jomax Rd Concrete Box Culvert	\$0	\$0	\$0	\$0	\$82,000	\$3,017,300	\$3,099,300
Olive Av & 99th Av - Storm Drain Outfall Repair	\$120,000	\$962,200	\$0	\$0	\$0	\$0	\$1,082,200
Pinnacle Peak Drainage; 87th Ave to 91st Ave	\$160,000	\$0	\$0	\$0	\$0	\$0	\$160,000
Section 12 Neighborhood Drainage Improvements	\$5,687,583	\$0	\$0	\$0	\$0	\$0	\$5,687,583
Skunk Creek Spillways	\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000
Storm Drain Land Preservation - Land Preservation	\$0	\$603,000	\$0	\$0	\$0	\$0	\$603,000
Union Hills Channel	\$500,000	\$1,145,679	\$0	\$0	\$0	\$0	\$1,645,679
Total - Drainage	\$7,314,118	\$4,338,879	\$2,223,250	\$10,756,860	\$253,000	\$6,105,950	\$30,992,057

Drainage

67th & Pinnacle Pk Regional Drainage Improvements

Project Number: EN00651**Council District:** Mesquite**Project Location:** 67th Av & Pinnacle Pk Rd

This project provides for the 67th Avenue & Pinnacle Peak Road Regional Storm Drain improvements. The project includes coordination with the Flood Control District of Maricopa County (FCDMC), design, right-of-way and land acquisition, utility coordination, utility relocation and extensions, as determined, materials testing, construction and construction administration for a regional storm drain system as conceptualized by the 2017 Drainage Study. The improvements may consist of storm water basins, channel improvements, box culverts, storm drains, laterals and catch basins which are an extension of the overall drainage system. The City will partner with FCDMC on the regional drainage aspects of this project. This project will likely include processing of utility agreements (APS, Cox, CenturyLink, SRP, SWG, etc.) for design and construction, and development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
DS-Design	Outside Sources	Base	\$0	\$800,000	\$0	\$0	\$0	\$0	\$800,000
DS-Design	Future GO Bonds	Base	\$0	\$800,000	\$0	\$0	\$0	\$0	\$800,000
CO-Construc	Outside Sources	Base	\$0	\$0	\$1,100,000	\$5,900,000	\$0	\$0	\$7,000,000
CO-Construc	Future GO Bonds	Base	\$0	\$0	\$1,100,000	\$4,667,000	\$0	\$0	\$5,767,000
CB-Chargeba	Future GO Bonds	Base	\$0	\$20,000	\$12,250	\$143,190	\$0	\$0	\$175,440
AT-Arts	Future GO Bonds	Base	\$0	\$8,000	\$11,000	\$46,670	\$0	\$0	\$65,670
Total Budget			\$0	\$1,628,000	\$2,223,250	\$10,756,860	\$0	\$0	\$14,608,110

Operating Impacts	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
	\$0	\$0	\$0	\$0	\$35,000	\$175,000	\$210,000
Total Operating Impacts	\$0	\$0	\$0	\$0	\$35,000	\$175,000	\$210,000

Drainage

91st Av & Hatfield Rd Drainage Facilities

Project Number: EN00631**Council District:** Mesquite**Project Location:** 91st Av & Hatfield Rd

This project provides for the coordination with SRP, adjacent property owners, public involvement, study, design, right-of-way acquisition, utility coordination, construction, and construction administration for the update of the Glendale/Peoria Area Drainage Master Plan (ADMP) and for the construction of the proposed retention basin and associated drainage improvements located at the northwest corner of 91st Avenue and Hatfield Road. The improvements will include: clearing and grubbing, excavation and construction of a retention basin in accordance with SRP design guidelines, area inlets, storm drain pipe, trench drains, desert and a landscape palate. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc.) design and construction agreements, development agreements, and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
SY-Study	Future GO Bonds	Base	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
DS-Design	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$120,000	\$120,000
CO-Construc	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$970,000	\$970,000
CB-Chargeba	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$103,000	\$103,000
AT-Arts	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$10,900	\$10,900
Total Budget			\$100,000	\$0	\$0	\$0	\$0	\$1,203,900	\$1,303,900

Operating Impacts	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
	\$0	\$0	\$0	\$0	\$0	\$22,000	\$22,000
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$22,000	\$22,000

Drainage

Bedford Village Units 1 and 2 Basin Upgrades

Project Number: EN00682**Council District:** Acacia**Project Location:** Bedford Village Units 1 and 2 Basins

This project provides for the coordination with adjacent property owners, public involvement, study, design, utility coordination, utility relocation, construction and construction administration for the Bedford Village Unit 1 and Bedford Village 2 storm water basin improvements. The improvements include: reconstructing the outfall of the Bedford Village Unit 1 basin, constructing a parallel storm drain bleed-off from 82nd Avenue to 83rd Avenue, constructing a bleed-off connection to the Bedford Village 2 basin, cleaning the existing drywell, installing new drywells, reconstructing spillways, modifying perimeter walls, regrading basins, as needed, and refreshing the landscape in both basins. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
SY-Study	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$50,000	\$0	\$50,000
DS-Design	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$100,000	\$0	\$100,000
CO-Construc	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$771,287	\$771,287
CB-Chargeba	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$20,000	\$22,000	\$42,000
AT-Arts	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$1,000	\$7,713	\$8,713
Total Budget			\$0	\$0	\$0	\$0	\$171,000	\$801,000	\$972,000

Operating Impacts

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
	\$0	\$0	\$2,700	\$2,700	\$2,700	\$13,500	\$21,600
	\$0	\$0	\$7,300	\$7,300	\$7,300	\$36,500	\$58,400
Total Operating Impacts	\$0	\$0	\$10,000	\$10,000	\$10,000	\$50,000	\$80,000

Drainage

Greenway Channel Repairs

Project Number: EN00681**Council District:** Ironwood**Project Location:** West Side and South Side of S03T04NR01E

This project provides for the coordination with adjacent property owners, public involvement, design, construction and construction administration for the rehabilitation of the existing Greenway channel by employing several construction methods depending on need and location. Numerous areas of the Greenway channel do not drain causing ponding and subsequent vector problems which pose a health concern. The project will employ various fixes such as removing the non-draining areas and replacing the rebar reinforced shotcrete hence, allowing for positive flow. Other areas will be allowed to drain by the use of installing a low flow channel. Other areas of the channel's rebar reinforced shotcrete are cracked or non-existent, and at these locations the existing cracked shotcrete will be removed and new rebar reinforced shotcrete will be installed. Sufficient expansion and contraction joints will be installed to reduce the possibility of future cracking. Currently, the Greenway channel has three drop structures which does not allow for the safe passage of maintenance equipment along the bottom of the channel. At these locations, concrete ramps will be installed allowing for safe passage without changing the hydraulic characteristics of the channel. Currently, there is no safe access from the top of the channel to the bottom of the channel, so the project will install two access ramps where personnel and equipment can safely travel down to the bottom of the channel. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
DS-Design	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$100,000	\$100,000
CO-Construc	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$925,000	\$925,000
CB-Chargeba	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$48,500	\$48,500
AT-Arts	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$10,250	\$10,250
Total Budget			\$0	\$0	\$0	\$0	\$0	\$1,083,750	\$1,083,750

Neighborhood Drainage Program

Project Number: EN00458**Council District:** Multiple**Project Location:** Citywide

This program will identify areas with minor drainage issues and provide for the investigation and evaluation of drainage solutions, coordination with adjacent property owners, public involvement, design, right-of-way acquisition, utility coordination, utility relocation and extensions, as determined, materials testing, construction and construction administration. The improvements may include, but are not limited to, installing drywells, connecting pipes and inlets to the adjacent storm drain systems, re-grading to improve the function of the storm water system or modifying connector pipes and inlets, and restoring landscape and irrigation systems, as needed. Processing of utility agreements (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc) and intergovernmental agreements may also be required.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
CO-Construc	GO Bonds 2019	Carryover	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000
CO-Construc	Future GO Bonds	Base	\$346,535	\$0	\$0	\$0	\$0	\$0	\$346,535
Total Budget			\$496,535	\$0	\$0	\$0	\$0	\$0	\$496,535

Drainage

New River & Jomax Rd Concrete Box Culvert

Project Number: EN00354**Council District:** Mesquite**Project Location:** New River and Jomax Rd

The project is for the hydrologic study, design, coordination with adjacent property owners, public involvement, right-of-way acquisition, utility coordination, utility relocation and extensions, materials testing, construction and construction administration for an additional box culvert crossing for New River at Jomax Road. The roadway will be resurfaced in the immediate vicinity of the area disturbed for constructing the crossing. Earthwork, to direct drainage into the crossing, will be necessary both up and down stream of the crossing. The landscaping, sidewalks and streetlights will be restored. Permits for work in the Floodplain, 404 and off-site will be applied for and obtained. Federal Emergency Management Agency (FEMA) floodplain approvals and map changes will also be necessary. Processing of utility agreements (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc) for design and construction, and intergovernmental agreements may also be required.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
SY-Study	DIF - Streets	Base	\$0	\$0	\$0	\$0	\$40,000	\$0	\$40,000
SY-Study	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$40,000	\$0	\$40,000
DS-Design	DIF - Streets	Base	\$0	\$0	\$0	\$0	\$0	\$115,000	\$115,000
DS-Design	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$115,000	\$115,000
CO-Construc	DIF - Streets	Base	\$0	\$0	\$0	\$0	\$0	\$1,350,000	\$1,350,000
CO-Construc	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$1,350,000	\$1,350,000
CB-Chargeba	DIF - Streets	Base	\$0	\$0	\$0	\$0	\$1,000	\$29,000	\$30,000
CB-Chargeba	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$1,000	\$29,000	\$30,000
AT-Arts	DIF - Streets	Base	\$0	\$0	\$0	\$0	\$0	\$14,650	\$14,650
AT-Arts	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$14,650	\$14,650
Total Budget			\$0	\$0	\$0	\$0	\$82,000	\$3,017,300	\$3,099,300

Operating Impacts	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
	\$0	\$0	\$0	\$0	\$0	\$9,000	\$9,000
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$9,000	\$9,000

Drainage

Olive Av & 99th Av - Storm Drain Outfall Repair

Project Number: EN00680**Council District:** Pine**Project Location:** SEC Olive Av & 99th Av

This project provides for the coordination with adjacent property owners, public involvement, design, construction, and construction administration for the repair and rehabilitation of the existing Olive Avenue storm drain outfall located at the southeast corner of Olive Avenue and east of 99th Avenue. The main focus will be to remove the existing concrete grass pavers which are in disrepair, reline the channel with 6-inch thick shotcrete that will be embedded with rebar, and provide maintenance access. Additional improvements will include: adding a guardrail along Olive Avenue for safety purposes and adding bank protection at the existing downstream headwall located at Olive Avenue. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
DS-Design	Future GO Bonds	Base	\$120,000	\$0	\$0	\$0	\$0	\$0	\$120,000
CO-Construc	Future GO Bonds	Base	\$0	\$920,000	\$0	\$0	\$0	\$0	\$920,000
CB-Chargeba	Future GO Bonds	Base	\$0	\$33,000	\$0	\$0	\$0	\$0	\$33,000
AT-Arts	Future GO Bonds	Base	\$0	\$9,200	\$0	\$0	\$0	\$0	\$9,200
Total Budget			\$120,000	\$962,200	\$0	\$0	\$0	\$0	\$1,082,200

Operating Impacts	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
	\$0	\$0	\$0	\$0	\$1,600	\$8,000	\$9,600
Total Operating Impacts	\$0	\$0	\$0	\$0	\$1,600	\$8,000	\$9,600

Drainage

Pinnacle Peak Drainage; 87th Ave to 91st Ave

Project Number: EN00455**Council District:** Willow**Project Location:** Pinnacle Peak Road; 87th Av to 95th Av

This project provides for the coordination with adjacent property owners, public involvement, design, right-of-way acquisition, utility coordination, utility relocation and extensions, materials testing, construction and construction administration for the storm drainage improvements for Pinnacle Peak Road from 87th Avenue to 91st Avenue as a supplement to the facilities to be constructed by the developer. The construction will consist of installing storm drain pipe, manholes, junction structures, laterals and catch basins in Pinnacle Peak Road, including discharge facilities into the Camino a Lago drainage improvements. Processing of utility agreements (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc) and intergovernmental agreements may also be required. Project costs will be split 50/50 with the Flood Control District of Maricopa County.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
CO-Construct	GO Bonds 2019	Carryover	\$160,000	\$0	\$0	\$0	\$0	\$0	\$160,000
Total Budget			\$160,000	\$0	\$0	\$0	\$0	\$0	\$160,000

Operating Impacts

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
Non-Pers OPS	\$13,000	\$13,000	\$13,000	\$13,000	\$13,000	\$52,000	\$117,000
Non-Pers OPS	\$9,000	\$9,000	\$9,000	\$9,000	\$9,000	\$36,000	\$81,000
Total Operating Impacts	\$22,000	\$22,000	\$22,000	\$22,000	\$22,000	\$88,000	\$198,000

Section 12 Neighborhood Drainage Improvements

Project Number: EN00119**Council District:** Mesquite**Project Location:** 67th Ave & Pinnacle Peak Rd - 67th Ave to New River

The project includes the design, right-of-way and land acquisition, utility coordination, utility relocation and extensions, as determined, materials testing, construction and construction administration, for the near term drainage improvements identified in the approved drainage study completed in 2017. The near term drainage improvements will provide flood protection to the area bounded by Pinnacle Peak Road, 67th Avenue, Happy Valley Road and New River as soon as possible. These improvements will not provide 100-year protection until the regional improvements are constructed. The near term improvements will consist of basins, channels, roadway and storm drain improvements. This project will also include processing of utility agreements (APS, Cox, CenturyLink, SWG, etc.) for design and construction, and development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
OT-Other	WIFA Loan	Carryover	\$600,000	\$0	\$0	\$0	\$0	\$0	\$600,000
LA-Land	WIFA Loan	Carryover	\$2,000	\$0	\$0	\$0	\$0	\$0	\$2,000
CO-Construct	WIFA Loan	Carryover	\$3,785,583	\$0	\$0	\$0	\$0	\$0	\$3,785,583
CO-Construct	WIFA Loan	Base	\$1,300,000	\$0	\$0	\$0	\$0	\$0	\$1,300,000
Total Budget			\$5,687,583	\$0	\$0	\$0	\$0	\$0	\$5,687,583

Operating Impacts

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
	\$19,511	\$73,511	\$73,511	\$73,511	\$73,511	\$367,555	\$681,110
Total Operating Impacts	\$19,511	\$73,511	\$73,511	\$73,511	\$73,511	\$367,555	\$681,110

Drainage

Skunk Creek Spillways

Project Number: EN00628**Council District:** Willow**Project Location:** Skunk Creek between 75th Av and 83rd Av

This project provides for the coordination with the Flood Control District of Maricopa County (FCDMC) and the US Army Corps of Engineers (USACOE), adjacent property owners, public involvement, design, construction, and construction administration for the construction of five concrete spillways within Skunk Creek between 75th Avenue and 83rd Avenue. This will allow the runoff from each of the points of discharge to reach the Skunk Creek flow line. This project may require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc.) design and construction agreements, development agreements, and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
CO-Construct	Future GO Bonds	Carryover	\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000
Total Budget			\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000

Storm Drain Land Preservation - Land Preservation

Project Number: EN00524**Council District:** Citywide**Project Location:** Citywide

This project focuses on the preparation of legal descriptions and exhibits, title reports, appraisals, and the purchase and preservation of high priority lands for use as storm water management basins as identified in the City's Storm Drainage Master Plan provides. Preserving the land now will allow the City to construct the storm water management basins as future storm drain projects are funded.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
LA-Land	Future GO Bonds	Base	\$0	\$600,000	\$0	\$0	\$0	\$0	\$600,000
CB-Chargeba	Future GO Bonds	Base	\$0	\$3,000	\$0	\$0	\$0	\$0	\$3,000
Total Budget			\$0	\$603,000	\$0	\$0	\$0	\$0	\$603,000

Operating Impacts	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
	\$0	\$0	\$10,000	\$10,000	\$20,000	\$160,000	\$200,000
Total Operating Impacts	\$0	\$0	\$10,000	\$10,000	\$20,000	\$160,000	\$200,000

Drainage

Union Hills Channel

Project Number: EN00137**Council District:** Willow**Project Location:** Union Hills Dr from 107th Ave to 111th Ave

This project provides for the City's proportionate share of the regional drainage project, including study, land acquisition, design, utility coordination, utility relocation and extension, materials testing, construction and construction administration for a storm drainage project to capture the drainage from determined storm water outfalls located in Sun City, and drainage along Union Hills Drive from the vicinity of 107th Avenue and Union Hills Drive. Construction for Phases 1 and 2 were completed in June 2018. Phase 3 was not designed or constructed as part of this project. In accordance with the approved IGA, the City has two more years of payments for Phases 1 and 2.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
CO-Construct	Future GO Bonds	Base	\$500,000	\$1,119,484	\$0	\$0	\$0	\$0	\$1,619,484
CB-Chargeba	Future GO Bonds	Base	\$0	\$15,000	\$0	\$0	\$0	\$0	\$15,000
AT-Arts	Future GO Bonds	Base	\$0	\$11,195	\$0	\$0	\$0	\$0	\$11,195
Total Budget			\$500,000	\$1,145,679	\$0	\$0	\$0	\$0	\$1,645,679

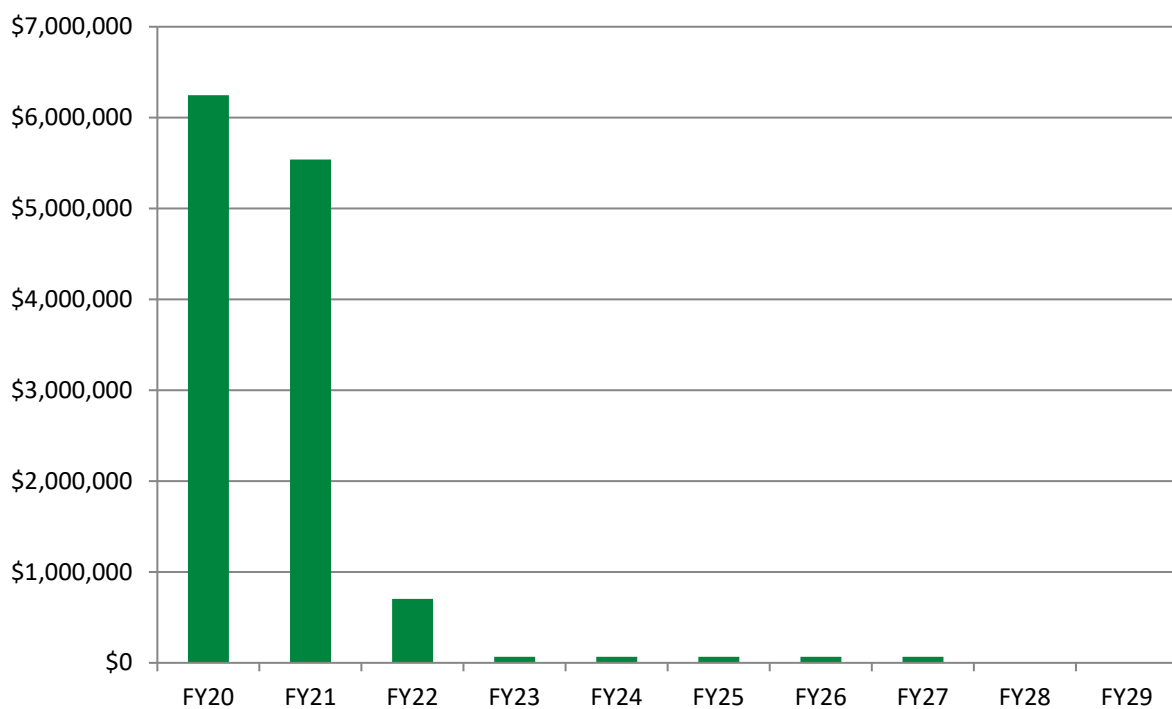
Operating Impacts	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
	\$7,400	\$7,400	\$7,400	\$7,400	\$7,400	\$37,000	\$74,000
	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000	\$100,000
Total Operating Impacts	\$17,400	\$17,400	\$17,400	\$17,400	\$17,400	\$87,000	\$174,000

Economic Development

Economic competitiveness is one of the City Council's six policy goals, which is defined as a key element to the community's quality of life dependent on a vibrant and diversified economic base, both a qualified workforce and quality jobs. As such, key priorities include creating employment corridors and jobs, securing direct investment in the city, attracting institutions of higher education and health care campuses, and building community in Old Town and the entertainment district.

Economic development projects are supported by the general fund, half-cent sales tax fund, general obligation bonds, and county transportation sales tax reimbursements. Economic development projects in the 10-year plan include the continuation of the Placemaking Initiative, which has promoted inviting meeting spaces in the community, Old Town Streetscape and the Pedestrian and Shade Initiative.

Economic Development Total - \$12,818,264



Economic Development

Summary by Funding Source

Fund Number and Name	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
1000 - General Fund	\$1,905,000	\$1,500,000	\$0	\$0	\$0	\$0	\$3,405,000
1210 - Half Cent Fund	\$1,353,123	\$2,065,517	\$65,517	\$65,517	\$65,517	\$196,551	\$3,811,742
1900 - Econ Dev Fund	\$2,989,851	\$473,188	\$638,483	\$0	\$0	\$0	\$4,101,522
7000 - Highway User Fund	\$0	\$1,500,000	\$0	\$0	\$0	\$0	\$1,500,000
Total - Economic Development	\$6,247,974	\$5,538,705	\$704,000	\$65,517	\$65,517	\$196,551	\$12,818,264

Economic Development

Summary by Project

Project Name	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
Commercial Abatement	\$497,090	\$0	\$0	\$0	\$0	\$0	\$497,090
Denaro Medical Plaza	\$175,000	\$0	\$0	\$0	\$0	\$0	\$175,000
GE Avionics (Aviage Systems)	\$673,000	\$0	\$0	\$0	\$0	\$0	\$673,000
Huntington University	\$425,000	\$0	\$0	\$0	\$0	\$0	\$425,000
Maxwell Technologies	\$1,109,000	\$0	\$0	\$0	\$0	\$0	\$1,109,000
Modern Round	\$131,033	\$65,517	\$65,517	\$65,517	\$65,517	\$196,551	\$589,652
NOVO Development	\$425,000	\$0	\$0	\$0	\$0	\$0	\$425,000
Old Town Parcel Assembly & Tenant Improvements	\$300,000	\$0	\$0	\$0	\$0	\$0	\$300,000
Old Town Streetscape	\$500,000	\$5,000,000	\$0	\$0	\$0	\$0	\$5,500,000
Pedestrian and Shade Initiative	\$450,000	\$0	\$0	\$0	\$0	\$0	\$450,000
Peoria Forward Plan - ASU	\$607,851	\$473,188	\$638,483	\$0	\$0	\$0	\$1,719,522
Placemaking Initiative	\$955,000	\$0	\$0	\$0	\$0	\$0	\$955,000
Total - Economic Development	\$6,247,974	\$5,538,705	\$704,000	\$65,517	\$65,517	\$196,551	\$12,818,264

*Economic Development***Commercial Abatement****Project Number:** ED00025**Council District:** All**Project Location:** Citywide

Commercial structures that are not properly maintained fall into disrepair and could become hazardous to the public. The abatement program utilizes code enforcement activities to identify the hazards and resolve through demolition if the structure cannot be repaired in a cost effective fashion. The City has budgeted \$500,000 to abate any commercial structures where owners are not compliant.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
OT-Other	Half Cent Fund	Carryover	\$497,090	\$0	\$0	\$0	\$0	\$0	\$497,090
Total Budget			\$497,090	\$0	\$0	\$0	\$0	\$0	\$497,090

Denaro Medical Plaza**Project Number:** ED00021**Council District:** Mesquite**Project Location:** NWC of Happy Valley Road & Lake Pleasant Pkwy

The City of Peoria has an EDA with Denaro Ventures, LLC to build a 24,500 medical office building at Denaro Medical Plaza in northern Peoria. HonorHealth is the tenant in the build-to-suit development. The Economic Development Activities Agreement includes that reimbursement to the project is only for City sewer and water lines and "left in" and "left out" turn lanes, for an amount not to exceed \$175,000 contingent upon the tenant hiring 57 FTE/benefited positions with average mid-point salaries at \$98,047 by December 1, 2020.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
OT-Other	Econ Dev Fund	Carryover	\$175,000	\$0	\$0	\$0	\$0	\$0	\$175,000
Total Budget			\$175,000	\$0	\$0	\$0	\$0	\$0	\$175,000

GE Avionics (Aviage Systems)**Project Number:** ED00015**Council District:** Pine**Project Location:** Thunderbird, West of Loop 101

The Economic Development Implementation Strategy identifies the attraction of targeted industries as a key objective in diversifying the economy and workforce in the City of Peoria. As part of the strategy, the Economic Development Services Department (EDS) actively pursues targeted industries to Peoria, as part of an overall sales and marketing effort to attract high technology and innovative technology users, as well as other targeted industries.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
OT-Other	Econ Dev Fund	Carryover	\$673,000	\$0	\$0	\$0	\$0	\$0	\$673,000
Total Budget			\$673,000	\$0	\$0	\$0	\$0	\$0	\$673,000

*Economic Development***Huntington University****Project Number:** ED00018**Council District:** Willow**Project Location:** 8385 W. Mariners Way, 83rd Ave., South of Bell Rd

The Economic Development Services recognizes the attraction of targeted industries as a key objective in diversifying the economy and workforce in the City of Peoria. As part of the strategy, this project implements the university recruitment initiative. University recruitment has been a key initiative because it ensures that high technology companies have a ready and capable workforce in Peoria. It also supports economic development and job growth through technology commercialization efforts, assisting and growing business and entrepreneurs.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
OT-Other	Econ Dev Fund	Carryover	\$425,000	\$0	\$0	\$0	\$0	\$0	\$425,000
Total Budget			\$425,000	\$0	\$0	\$0	\$0	\$0	\$425,000

Maxwell Technologies**Project Number:** ED00008**Council District:** Ironwood**Project Location:** Thunderbird West of Loop 101

Maxwell Technologies is a developer and producer of advanced energy storage and power delivery products. In June 2012, the City of Peoria was awarded the Maxwell Technologies expansion project. The project absorbed a 120,000 square foot vacant shell space; creating a functioning manufacturing facility that is located on Ludlow Drive in Peoria. Initially, the facility concentrated on the manufacturing and engineering of products with plans to incorporate research and development functions in future growth.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
OT-Other	Econ Dev Fund	Carryover	\$1,109,000	\$0	\$0	\$0	\$0	\$0	\$1,109,000
Total Budget			\$1,109,000	\$0	\$0	\$0	\$0	\$0	\$1,109,000

*Economic Development***Modern Round****Project Number:** ED00022**Council District:** Willow**Project Location:** 83rd Avenue, South of Bell Road

This project qualifies for assistance under the City's P83 Building Reuse Program, an economic development tool used to encourage a more diverse use of existing vacant buildings in the P83 area (a key investment zone), to include professional office, entertainment and retail tenants. Modern Round made substantial capital investment and tenant improvements to a vacant building in order to open/operate an entertainment-based business in the P83 area. Modern Round will have a significant fiscal and economic impact for Peoria through job creation, gross taxable sales and attracting people to the area.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
OT-Other	Half Cent Fund	Carryover	\$65,516	\$0	\$0	\$0	\$0	\$0	\$65,516
OT-Other	Half Cent Fund	Base	\$65,517	\$65,517	\$65,517	\$65,517	\$65,517	\$196,551	\$524,136
Total Budget			\$131,033	\$65,517	\$65,517	\$65,517	\$65,517	\$196,551	\$589,652

NOVO Development**Project Number:** ED00027**Council District:** Ironwood**Project Location:** 15814 N. 83rd Avenue

The property located at 15814 N. 83rd Avenue in Peoria was acquired by the City with the intention of redeveloping and repurposing. The existing underutilized restaurant/bar development did not attract the desired targeted industry as referenced in the City Council approved P83 Building Reuse Program that encourages the repurposing of vacant or underutilized restaurant buildings into employment or entertainment uses. Therefore, Council approved a development agreement and lease and purchase option agreement with NOVO Development in June 2017 to repurpose the vacant building into an employment-generating use that will provide a strong financial benefit to Peoria.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
OT-Other	Half Cent Fund	Carryover	\$425,000	\$0	\$0	\$0	\$0	\$0	\$425,000
Total Budget			\$425,000	\$0	\$0	\$0	\$0	\$0	\$425,000

*Economic Development***Old Town Parcel Assembly & Tenant Improvements****Project Number:** ED00024**Council District:** Acacia**Project Location:** 83rd Ave & Washington St, Old Town Peoria

This project entails land acquisition, hazardous materials testing, abatement, structural forensics, historic documentation and salvage, and demolition related expenses related to the commercial properties in Old Town Peoria between 83rd Avenue and 84th Drive, Washington Street to Jefferson Street. The City purchased the former Kosier Hardware property in 2016 and in partnership with Arizona Department of Environmental Quality (ADEQ), is conducting due-diligence testing of the Peoria Dry Cleaners prior to property acquisition. Consistent with prior property acquisitions on the block, the City will stabilize the properties for dust control compliance. This project will provide an additional off-street area for Old Town events and will be undertaken in phases which best align with the timing of property acquisitions. Project savings from the initial phase will be rolled forward to successive phases.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
OT-Other	Half Cent Fund	Base	\$300,000	\$0	\$0	\$0	\$0	\$0	\$300,000
Total Budget			\$300,000	\$0	\$0	\$0	\$0	\$0	\$300,000

Old Town Streetscape**Project Number:** EN00646**Council District:** Acacia**Project Location:** 83rd Av; Monroe St to Grand Av

This project is part of the City's Old Town Revitalization through Strategic Public Investment which focuses on creating a 'place to be' for families, while improving the economic vitality of the Old Town area. Key features of this project include pedestrian amenities, wider sidewalks, bulb-outs, protected crossings, street trees, landscaping, shade features, lighting, banners, and signage. Phase I includes a Design Concept Report (DCR) and focuses on the area of 83rd Avenue from Monroe Street through Grand Avenue.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
OT-Other	General Fund	Base	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000
CO-Construct	Highway User Fund	Base	\$0	\$1,500,000	\$0	\$0	\$0	\$0	\$1,500,000
CO-Construct	Half Cent Fund	Base	\$0	\$2,000,000	\$0	\$0	\$0	\$0	\$2,000,000
CO-Construct	General Fund	Base	\$0	\$1,500,000	\$0	\$0	\$0	\$0	\$1,500,000
Total Budget			\$500,000	\$5,000,000	\$0	\$0	\$0	\$0	\$5,500,000

*Economic Development***Pedestrian and Shade Initiative****Project Number:** EN00645**Council District:** Various**Project Location:** Citywide

This is a request to hire a consultant for the purpose of creating a Pedestrian and Shade Master Plan for the City of Peoria. The master plan will recommend ways to address non-motorized safety issues and create safer, better connected walking networks. The plan will also recommend ways to improve thermal comfort in Peoria through such means as trees, other vegetation, and structures. These findings are especially relevant as rapid and extensive urbanization has led to an urban heat island along arterial streets and further defined along bus routes.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
OT-Other	General Fund	Carryover	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000
CO-Construct	General Fund	Base	\$400,000	\$0	\$0	\$0	\$0	\$0	\$400,000
Total Budget			\$450,000	\$0	\$0	\$0	\$0	\$0	\$450,000

Peoria Forward Plan - ASU**Project Number:** ED00028**Council District:** Ironwood**Project Location:** P83 Entertainment District

ASU's Entrepreneurship + Innovation team will work with the city to implement a high-impact partnership to grow and scale the entrepreneurial ecosystem within the City of Peoria and accelerate economic development with the launch and support of innovative companies. The new Peoria Forward Plan business model builds on past efforts by entering into a collaborative partnership to deliver a broad range of services to entrepreneurs and provide access to the technical support, training, investor connections and commercialization expertise delivered by ASU and SkySong Innovations. As a part of this proposal, ASU will grow Peoria's entrepreneurial base and attraction through events, workshops, trainings, media/marketing, mentorship, human capital development and peer-to-peer connectivity. ASU will launch programs and build upon unique blends of biotechnology and entrepreneurship.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
OT-Other	Econ Dev Fund	Carryover	\$227,011	\$0	\$0	\$0	\$0	\$0	\$227,011
OT-Other	Econ Dev Fund	Base	\$380,840	\$473,188	\$638,483	\$0	\$0	\$0	\$1,492,511
Total Budget			\$607,851	\$473,188	\$638,483	\$0	\$0	\$0	\$1,719,522

*Economic Development***Placemaking Initiative****Project Number:** EN00021**Council District:** Citywide**Project Location:** Various

A recent report by MIT defined placemaking as "the deliberate shaping of an environment to facilitate social interaction and improve a community's quality of life." Placemaking is a response to the suburbanization of the 20th century that led to generic, auto-centric communities and the loss of public spaces. All across the country cities are undertaking placemaking initiatives in an effort to recapture a sense of community and create great public spaces. This project will provide a source of funding to design and construct such spaces and to engage the community in the process.

Old Town--Design and construction of public improvements including hardscape, turf, landscape, art, shade structures, outdoor furniture, and other amenities that will encourage citizens to gather and encourages other private investment in the area. A majority of the proposed improvements will be between 83rd Avenue and 84th Avenue, Washington St. to Jefferson St.

P83--Design and construction of public improvements including hardscape, turf, landscape, art, shade structures, outdoor furniture, and other amenities that will encourage citizens to gather and encourages other private investment in the area. All of the improvements will be in the P83 area.

Happy Valley Corridor--Design and construction of public improvements including hardscape, turf, landscape, art, shade structures, outdoor furniture, and other amenities that will encourage citizens to gather and encourages other private investment in the area. Improvements may include additional amenities to enhance proposed artwork at the northeast corner of Lake Pleasant Parkway and Happy Valley Road. Other locations are not identified but could be utilized to enhance future commercial development that incorporates public spaces within their property within the Happy Valley Corridor area.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
OT-Other	General Fund	Carryover	\$400,000	\$0	\$0	\$0	\$0	\$0	\$400,000
OT-Other	General Fund	Base	\$555,000	\$0	\$0	\$0	\$0	\$0	\$555,000
Total Budget			\$955,000	\$0	\$0	\$0	\$0	\$0	\$955,000

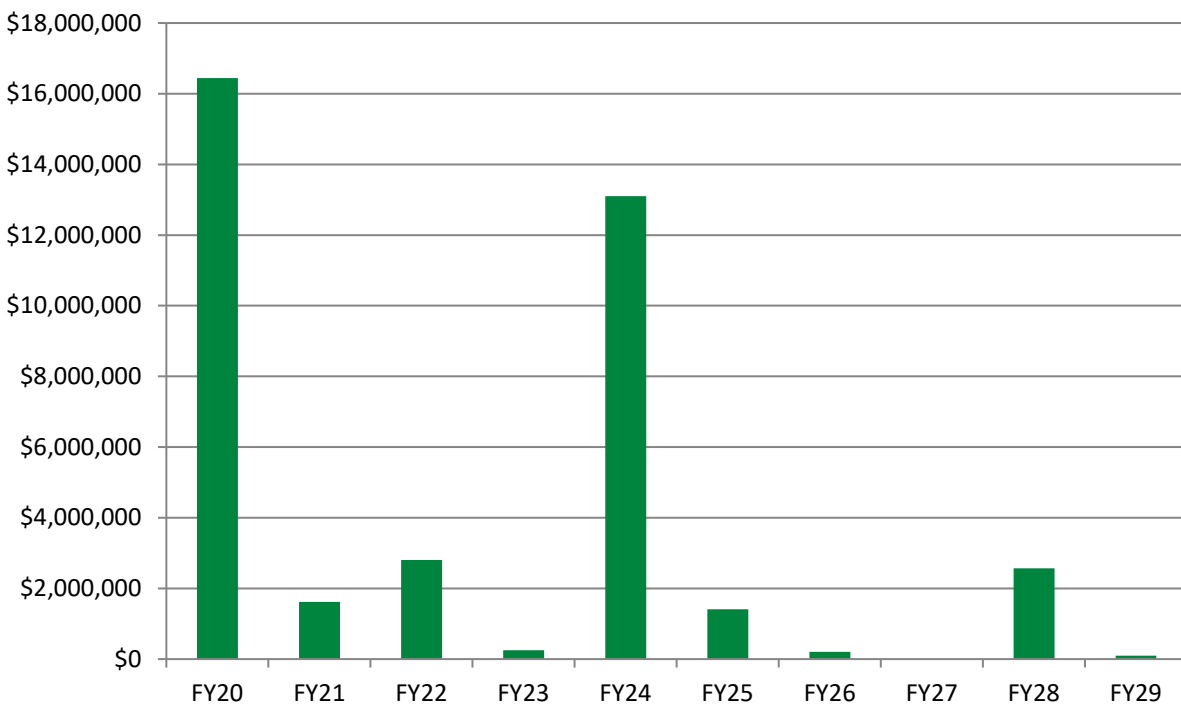
Operational Facilities

Operational facilities are the “bricks and mortar” from which the City of Peoria provides services to its residents and businesses. Increasingly, operational facilities also include the technology infrastructure and systems that facilitate service delivery in the information age. Projects include the construction of new facilities, as well as the maintenance, rehabilitation, renovation, and expansion of existing facilities.

Operational facilities projects are funded from a variety of different sources, depending on the use

of the facility. Sources include general obligation bonds, operating funds, and outside sources. Projects in the 10-year program include Community Works Program, which provides funding for projects that have a local benefit or that may arise during the fiscal year, construction of new bus stops along designated transit corridors, overhauling the fleet shop, renovation of the main library, energy efficiency projects at city facilities citywide and the replacement and/or upgrades to critical communication and information technology infrastructure.

Operational Facilities Total - \$38,500,113



Operational Facilities

Summary by Funding Source

Fund Number and Name	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
1000 - General Fund	\$500,860	\$0	\$0	\$0	\$0	\$0	\$500,860
1111 - Percent for the Arts	\$908,569	\$0	\$0	\$0	\$0	\$0	\$908,569
1210 - Half Cent Fund	\$19,773	\$0	\$0	\$0	\$0	\$0	\$19,773
1970 - Municipal Office Complex Rsv	\$2,752,210	\$75,000	\$0	\$0	\$0	\$0	\$2,827,210
2050 - Water Fund	\$498,180	\$0	\$0	\$0	\$375,200	\$0	\$873,380
2161 - Water Expansion	\$13,334	\$0	\$0	\$0	\$0	\$0	\$13,334
2162 - Water Expansion	\$66,525	\$0	\$0	\$0	\$0	\$0	\$66,525
2163 - Water Expansion	\$23,507	\$0	\$0	\$0	\$125,403	\$0	\$148,910
2164 - Water Expansion	\$205,192	\$0	\$0	\$0	\$0	\$0	\$205,192
2270 - WIFA Revenue Bonds	\$51,434	\$0	\$0	\$0	\$0	\$0	\$51,434
2271 - WIFA Revenue Bonds	\$21,973	\$0	\$0	\$0	\$0	\$0	\$21,973
2272 - WIFA Loan	\$112,548	\$0	\$0	\$0	\$0	\$0	\$112,548
2400 - Wastewater Fund	\$229,361	\$0	\$0	\$0	\$375,200	\$0	\$604,561
2509 - Wastewater Expansion	\$15,226	\$0	\$0	\$0	\$125,403	\$0	\$140,629
2590 - Commercial Solid Waste	\$0	\$0	\$0	\$0	\$499,593	\$0	\$499,593
2600 - Residential Solid Waste	\$101,977	\$0	\$0	\$0	\$3,201,437	\$0	\$3,303,414
3400 - IT Reserve	\$1,727,235	\$254,000	\$254,000	\$254,000	\$0	\$0	\$2,489,235
4150 - Non-Bond Capital	\$78,844	\$0	\$0	\$0	\$0	\$0	\$78,844
4253 - GO Bonds 2019	\$2,335,415	\$0	\$0	\$0	\$0	\$0	\$2,335,415
4254 - Future GO Bonds	\$2,018,113	\$1,288,000	\$2,551,002	\$0	\$6,951,340	\$1,612,859	\$14,421,314
4550 - Other Capital	\$592,106	\$0	\$0	\$0	\$0	\$0	\$592,106
4810 - Outside Sources	\$0	\$0	\$0	\$0	\$0	\$2,567,171	\$2,567,171
7000 - Highway User Fund	\$721,355	\$0	\$0	\$0	\$1,350,922	\$0	\$2,072,277
7001 - DIF - Streets	\$9,406	\$0	\$0	\$0	\$0	\$0	\$9,406
7003 - DIF - Streets	\$346,765	\$0	\$0	\$0	\$53,200	\$53,200	\$453,165
7009 - Intersection Impact Fees - Zone 2 - Post I-I-2012	\$13,250	\$0	\$0	\$0	\$0	\$0	\$13,250
7010 - Transportation Sales Tax	\$1,634,798	\$0	\$0	\$0	\$0	\$0	\$1,634,798
7907 - NeighPkDevl Fees - Z2 Post I/I/I2	\$431	\$0	\$0	\$0	\$0	\$0	\$431
7910 - Citywide Park/Rec Facility Dev	\$18,047	\$0	\$0	\$0	\$0	\$0	\$18,047
7915 - DIF - Open Space	\$1,040	\$0	\$0	\$0	\$0	\$0	\$1,040

Operational Facilities

Summary by Funding Source

Fund Number and Name	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
7920 - DIF - Trails	\$9,468	\$0	\$0	\$0	\$0	\$0	\$9,468
7932 - DIF - Law Enf	\$0	\$0	\$0	\$0	\$9,000	\$9,000	\$18,000
7935 - DIF - Fire	\$15,800	\$0	\$0	\$0	\$0	\$0	\$15,800
7937 - DIF - Fire	\$0	\$0	\$0	\$0	\$9,000	\$9,000	\$18,000
7940 - DIF - General Gov't	\$1,360,000	\$0	\$0	\$0	\$0	\$0	\$1,360,000
7941 - DIF - Parks	\$0	\$0	\$0	\$0	\$9,000	\$9,000	\$18,000
7942 - DIF - Parks	\$3,272	\$0	\$0	\$0	\$9,000	\$9,000	\$21,272
7943 - DIF - Parks	\$37,169	\$0	\$0	\$0	\$9,000	\$9,000	\$55,169
Total - Operational Facilities	\$16,443,183	\$1,617,000	\$2,805,002	\$254,000	\$13,102,698	\$4,278,230	\$38,500,113

Operational Facilities

Summary by Project

Project Name	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
Arts Distribution FY2020	\$1,574,558	\$0	\$0	\$0	\$0	\$0	\$1,574,558
Asphalt Repair and Replacement-MOC	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$1,000,000
Building Equipment Renovation and Replacement	\$1,077,580	\$75,000	\$0	\$0	\$0	\$0	\$1,152,580
Building Fixture and Finish Renovation	\$691,910	\$0	\$0	\$0	\$0	\$0	\$691,910
Bus Stop Improvement Program	\$1,140,000	\$0	\$0	\$0	\$0	\$0	\$1,140,000
Chargeback Distribution FY2020	\$1,710,000	\$0	\$0	\$0	\$0	\$0	\$1,710,000
Community Assistance Resource Center	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
Community Works Program	\$634,000	\$0	\$0	\$0	\$0	\$0	\$634,000
Council Chambers Building Repair Program	\$118,422	\$0	\$353,500	\$0	\$202,000	\$202,000	\$875,922
Data Backup System	\$260,000	\$0	\$0	\$0	\$0	\$0	\$260,000
Energy Efficiency Projects	\$161,910	\$0	\$0	\$0	\$0	\$0	\$161,910
Fleet Shop Repair	\$261,302	\$0	\$0	\$0	\$0	\$0	\$261,302
Fleet Shop Replacement	\$0	\$0	\$2,197,502	\$0	\$12,802,498	\$0	\$15,000,000
Impact Fee Study	\$0	\$0	\$0	\$0	\$98,200	\$98,200	\$196,400
LED Lighting Retrofit	\$472,442	\$0	\$0	\$0	\$0	\$0	\$472,442
MOC Site Lighting Improvements	\$380,000	\$0	\$0	\$0	\$0	\$0	\$380,000
Neighborhood and Human Services ADA Compliance	\$75,000	\$0	\$0	\$0	\$0	\$0	\$75,000
Network Infrastructure Replacement - Beardsley WRF	\$94,000	\$0	\$0	\$0	\$0	\$0	\$94,000
Network Infrastructure Replacement - Butler WRF	\$94,000	\$0	\$0	\$0	\$0	\$0	\$94,000
Network Infrastructure Replacement - Fire Stations	\$165,700	\$0	\$0	\$0	\$0	\$0	\$165,700
Network Infrastructure Replacement - Greenway WTP	\$94,000	\$0	\$0	\$0	\$0	\$0	\$94,000
Network Infrastructure Replacement - Jomax WTF	\$70,000	\$0	\$0	\$0	\$0	\$0	\$70,000
Network Infrastructure Replacement - MOC	\$116,000	\$0	\$0	\$0	\$0	\$0	\$116,000
Network Infrastructure Replacement - Pioneer Park	\$20,000	\$0	\$0	\$0	\$0	\$0	\$20,000
Network Infrastructure Replacement - Quintero WTF	\$64,000	\$0	\$0	\$0	\$0	\$0	\$64,000
Network Infrastructure Replacement - WiFi	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000

Operational Facilities

Summary by Project

Project Name	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
Network Infrastructure Replacement-Sunrise Library	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000
Peoria Center for Performing Arts Chiller	\$548,208	\$0	\$0	\$0	\$0	\$0	\$548,208
Peoria Center for Performing Arts Storage Building	\$270,921	\$0	\$0	\$0	\$0	\$0	\$270,921
Peoria Center for the Performing Arts - ADA Study	\$70,000	\$0	\$0	\$0	\$0	\$0	\$70,000
Peoria Transit Center	\$0	\$0	\$0	\$0	\$0	\$2,567,171	\$2,567,171
Public Safety Building Needs	\$305,000	\$0	\$0	\$0	\$0	\$0	\$305,000
Radio Subscriber Replacements	\$549,535	\$254,000	\$254,000	\$254,000	\$0	\$0	\$1,311,535
Renovate Main Library	\$1,774,695	\$1,288,000	\$0	\$0	\$0	\$0	\$3,062,695
Roof Replacement	\$350,000	\$0	\$0	\$0	\$0	\$1,410,859	\$1,760,859
Vistancia Radio Site	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$2,000,000
Total - Operational Facilities	\$16,443,183	\$1,617,000	\$2,805,002	\$254,000	\$13,102,698	\$4,278,230	\$38,500,113

Operational Facilities

Arts Distribution FY2020

Project Number: AT02020

Council District:

Project Location:

Section 2-129 of the City Code requires that all "capital projects submitted for inclusion in the City's capital improvement program ... shall include an amount equal to 1 percent of the project cost of such capital improvement for public art." This project, whose purpose is purely administrative, holds appropriation for all arts charges. Projects are charged the percent for the arts as qualifying capital expenditures are made throughout the fiscal year.

Budget by Fiscal Year

Category	Funding Source	Carryover /		FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base								
AT-Arts	GO Bonds 2019	Base		\$235,565	\$0	\$0	\$0	\$0	\$0	\$235,565
AT-Arts	Percent for the Arts	Base		\$2,709	\$0	\$0	\$0	\$0	\$0	\$2,709
AT-Arts	Half Cent Fund	Base		\$10,000	\$0	\$0	\$0	\$0	\$0	\$10,000
AT-Arts	Municipal Office Comple	Base		\$7,969	\$0	\$0	\$0	\$0	\$0	\$7,969
AT-Arts	Water Fund	Base		\$255,116	\$0	\$0	\$0	\$0	\$0	\$255,116
AT-Arts	Water Expansion	Base		\$6,743	\$0	\$0	\$0	\$0	\$0	\$6,743
AT-Arts	Water Expansion	Base		\$37,957	\$0	\$0	\$0	\$0	\$0	\$37,957
AT-Arts	Water Expansion	Base		\$10,300	\$0	\$0	\$0	\$0	\$0	\$10,300
AT-Arts	Water Expansion	Base		\$116,981	\$0	\$0	\$0	\$0	\$0	\$116,981
AT-Arts	WIFA Revenue Bonds	Base		\$26,012	\$0	\$0	\$0	\$0	\$0	\$26,012
AT-Arts	WIFA Revenue Bonds	Base		\$16,789	\$0	\$0	\$0	\$0	\$0	\$16,789
AT-Arts	WIFA Loan	Base		\$50,856	\$0	\$0	\$0	\$0	\$0	\$50,856
AT-Arts	Wastewater Fund	Base		\$159,996	\$0	\$0	\$0	\$0	\$0	\$159,996
AT-Arts	Wastewater Expansion	Base		\$7,700	\$0	\$0	\$0	\$0	\$0	\$7,700
AT-Arts	General Fund	Base		\$15,290	\$0	\$0	\$0	\$0	\$0	\$15,290
AT-Arts	Intersection Impact Fee	Base		\$6,701	\$0	\$0	\$0	\$0	\$0	\$6,701
AT-Arts	DIF - Parks	Base		\$2,500	\$0	\$0	\$0	\$0	\$0	\$2,500
AT-Arts	DIF - Fire	Base		\$800	\$0	\$0	\$0	\$0	\$0	\$800
AT-Arts	DIF - Trails	Base		\$2,955	\$0	\$0	\$0	\$0	\$0	\$2,955
AT-Arts	DIF - Open Space	Base		\$1,040	\$0	\$0	\$0	\$0	\$0	\$1,040
AT-Arts	Citywide Park/Rec Facilit	Base		\$13,789	\$0	\$0	\$0	\$0	\$0	\$13,789
AT-Arts	Residential Solid Waste	Base		\$1,000	\$0	\$0	\$0	\$0	\$0	\$1,000
AT-Arts	Transportation Sales Ta	Base		\$200,557	\$0	\$0	\$0	\$0	\$0	\$200,557
AT-Arts	Non-Bond Capital	Base		\$3,653	\$0	\$0	\$0	\$0	\$0	\$3,653
AT-Arts	DIF - Streets	Base		\$62,523	\$0	\$0	\$0	\$0	\$0	\$62,523
AT-Arts	DIF - Streets	Base		\$7,187	\$0	\$0	\$0	\$0	\$0	\$7,187
AT-Arts	Highway User Fund	Base		\$100,441	\$0	\$0	\$0	\$0	\$0	\$100,441
AT-Arts	Other Capital	Base		\$113,121	\$0	\$0	\$0	\$0	\$0	\$113,121
AT-Arts	Future GO Bonds	Base		\$69,579	\$0	\$0	\$0	\$0	\$0	\$69,579
AT-Arts	DIF - Parks	Base		\$28,400	\$0	\$0	\$0	\$0	\$0	\$28,400
AT-Arts	NeighPkDevl Fees - Z2 P	Base		\$329	\$0	\$0	\$0	\$0	\$0	\$329
Total Budget				\$1,574,558	\$0	\$0	\$0	\$0	\$0	\$1,574,558

Operational Facilities

Asphalt Repair and Replacement-MOC

Project Number: PW01199**Council District:** Acacia**Project Location:** Municipal Operations Center

This project provides for asphalt repair and replacement of the entire parking area at the Municipal Operations Complex (MOC). The parking area is now 29 years old and in need of repair. Heavy equipment traffic has deteriorated the asphalt.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
OT-Other	GO Bonds 2019	Carryover	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$1,000,000
Total Budget			\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$1,000,000

Building Equipment Renovation and Replacement

Project Number: PW00050**Council District:** All**Project Location:** Citywide

This program provides replacement for major building systems and equipment.

1. Building Assessment Study: A comprehensive Building Assessment Study is planned to be conducted over a three year duration. The program is planned for FY19 – FY21. Year 1 will assess Public Safety facilities, year 2 will assess General Government facilities, and year 3 will assess Community Services Facilities (not including the Sports Complex) and Water Services facilities (building systems, but not including process systems) (\$75,000 per year FY19-21).
2. PSAB/Tech Center Study: A study will be conducted to replace the Uninterruptible Power Supply Systems at both the Technology Center and Public Safety Administration Building (\$50,000 FY20).
3. City Hall Pine Room Audio Visual System Upgrades - Audio/Visual upgrades to the City Hall Pine Room will include selective HDMI auto switching, dual channel wireless microphones, full audio reinforcement with assisted listening (to meet ADA requirements), system controls, an embedded micro pc, and lighting upgrades.(\$40,000 FY20)

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
OT-Other	Municipal Office Comple	Carryover	\$693,005	\$0	\$0	\$0	\$0	\$0	\$693,005
OT-Other	Municipal Office Comple	Carryover	\$135,481	\$0	\$0	\$0	\$0	\$0	\$135,481
EQ-Equipmen	Municipal Office Comple	Carryover	\$84,094	\$0	\$0	\$0	\$0	\$0	\$84,094
SY-Study	Municipal Office Comple	Base	\$125,000	\$75,000	\$0	\$0	\$0	\$0	\$200,000
EQ-Equipmen	Municipal Office Comple	Base	\$40,000	\$0	\$0	\$0	\$0	\$0	\$40,000
Total Budget			\$1,077,580	\$75,000	\$0	\$0	\$0	\$0	\$1,152,580

*Operational Facilities***Building Fixture and Finish Renovation****Project Number:** PW00060**Council District:** Citywide**Project Location:** Citywide

This program provides for the renovation of building fixtures and finishes. The Facilities Division reviews requests from departments and staff to assess fixtures, paint and flooring.

Planned projects include replacing carpet at various City buildings and Peoria Municipal Complex improvements.

1. Paint and replace damaged light bollards (\$70,000) FY20
2. Repair concrete throughout complex (\$150,000) FY20
3. Carpets - PSAB/Tech Center/Community Center/City Hall Pine Room/Sunrise Library (\$427,153) FY20

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
CO-Construc	Municipal Office Comple	Carryover	\$51,164	\$0	\$0	\$0	\$0	\$0	\$51,164
CO-Construc	Municipal Office Comple	Base	\$640,746	\$0	\$0	\$0	\$0	\$0	\$640,746
Total Budget			\$691,910	\$0	\$0	\$0	\$0	\$0	\$691,910

Bus Stop Improvement Program**Project Number:** EN00673**Council District:** Mesquite**Project Location:** Citywide

In FY2020, funds will complete the installation of bus stops and any associated infrastructure for the Circulator. In FY21 and thereafter, funds are for unanticipated additional bus stops, replacement bus stops, or repairs.

Funds will also be used for installation of bus stop improvements as needed City-wide and may include the following: bus pullouts to allow buses to pick up and discharge passengers outside of the traffic flow, Bus stops (no pullout), transit shelters which could provide weather protection, seating, bike racks, landscaping, lighting and other passenger amenities.

Bus stop improvements may include engineering design, existing drainage relocations and modifications, coordination with adjacent property owners, public involvement, ROW/easement acquisition, utility coordination, utility relocation, construction and construction administration. This may also require processing of utility company (APS, Cox, Qwest, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
LA-Land	Transportation Sales Ta	Base	\$70,000	\$0	\$0	\$0	\$0	\$0	\$70,000
DS-Design	Transportation Sales Ta	Base	\$160,000	\$0	\$0	\$0	\$0	\$0	\$160,000
CO-Construc	Transportation Sales Ta	Base	\$910,000	\$0	\$0	\$0	\$0	\$0	\$910,000
Total Budget			\$1,140,000	\$0	\$0	\$0	\$0	\$0	\$1,140,000

Operational Facilities

Chargeback Distribution FY2020

Project Number: CB02020**Council District:****Project Location:**

Personnel costs associated with the design, acquisition of land, construction, and inspection of a capital project are charged back to that project. This project, whose purpose is purely administrative, holds appropriation for all chargebacks. Individual capital projects are charged throughout the fiscal year for staff time dedicated to the delivery of those projects.

Budget by Fiscal Year

Category	Funding Source	Carryover /		FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base								
CB-Chargeba	GO Bonds 2019	Base		\$86,145	\$0	\$0	\$0	\$0	\$0	\$86,145
CB-Chargeba	Percent for the Arts	Base		\$26,370	\$0	\$0	\$0	\$0	\$0	\$26,370
CB-Chargeba	Half Cent Fund	Base		\$9,773	\$0	\$0	\$0	\$0	\$0	\$9,773
CB-Chargeba	Water Fund	Base		\$243,064	\$0	\$0	\$0	\$0	\$0	\$243,064
CB-Chargeba	Water Expansion	Base		\$6,591	\$0	\$0	\$0	\$0	\$0	\$6,591
CB-Chargeba	Water Expansion	Base		\$28,568	\$0	\$0	\$0	\$0	\$0	\$28,568
CB-Chargeba	Water Expansion	Base		\$13,207	\$0	\$0	\$0	\$0	\$0	\$13,207
CB-Chargeba	Water Expansion	Base		\$88,211	\$0	\$0	\$0	\$0	\$0	\$88,211
CB-Chargeba	WIFA Revenue Bonds	Base		\$25,422	\$0	\$0	\$0	\$0	\$0	\$25,422
CB-Chargeba	WIFA Revenue Bonds	Base		\$5,184	\$0	\$0	\$0	\$0	\$0	\$5,184
CB-Chargeba	WIFA Loan	Base		\$61,692	\$0	\$0	\$0	\$0	\$0	\$61,692
CB-Chargeba	Wastewater Fund	Base		\$69,365	\$0	\$0	\$0	\$0	\$0	\$69,365
CB-Chargeba	Wastewater Expansion	Base		\$7,526	\$0	\$0	\$0	\$0	\$0	\$7,526
CB-Chargeba	General Fund	Base		\$61,028	\$0	\$0	\$0	\$0	\$0	\$61,028
CB-Chargeba	Non-Bond Capital	Base		\$75,191	\$0	\$0	\$0	\$0	\$0	\$75,191
CB-Chargeba	DIF - Parks	Base		\$8,769	\$0	\$0	\$0	\$0	\$0	\$8,769
CB-Chargeba	Future GO Bonds	Base		\$197,544	\$0	\$0	\$0	\$0	\$0	\$197,544
CB-Chargeba	Other Capital	Base		\$60,563	\$0	\$0	\$0	\$0	\$0	\$60,563
CB-Chargeba	Highway User Fund	Base		\$20,914	\$0	\$0	\$0	\$0	\$0	\$20,914
CB-Chargeba	DIF - Streets	Base		\$2,219	\$0	\$0	\$0	\$0	\$0	\$2,219
CB-Chargeba	DIF - Streets	Base		\$284,242	\$0	\$0	\$0	\$0	\$0	\$284,242
CB-Chargeba	Intersection Impact Fee	Base		\$6,549	\$0	\$0	\$0	\$0	\$0	\$6,549
CB-Chargeba	Transportation Sales Tax	Base		\$294,241	\$0	\$0	\$0	\$0	\$0	\$294,241
CB-Chargeba	NeighPkDevl Fees - Z2 P	Base		\$102	\$0	\$0	\$0	\$0	\$0	\$102
CB-Chargeba	Citywide Park/Rec Facilit	Base		\$4,258	\$0	\$0	\$0	\$0	\$0	\$4,258
CB-Chargeba	DIF - Trails	Base		\$6,513	\$0	\$0	\$0	\$0	\$0	\$6,513
CB-Chargeba	DIF - Fire	Base		\$15,000	\$0	\$0	\$0	\$0	\$0	\$15,000
CB-Chargeba	DIF - Parks	Base		\$772	\$0	\$0	\$0	\$0	\$0	\$772
CB-Chargeba	Residential Solid Waste	Base		\$977	\$0	\$0	\$0	\$0	\$0	\$977
Total Budget				\$1,710,000	\$0	\$0	\$0	\$0	\$0	\$1,710,000

Operational Facilities

Community Assistance Resource Center

Project Number: CD00008**Council District:** Acacia**Project Location:** 83rd Ave & Cinnabar Ave

The purpose of the Resource Center is to provide an easily accessible public location where non-profit agencies and City staff can provide direct program services, intake and referral. Approximately six (6) non-profit agencies will be offered cubicle and private meeting space on a rotating and contractual basis and agencies will be selected based on community priorities. Examples include agencies dealing with illiteracy, cognitive disabilities, Alzheimer's, domestic violence, housing issues, etc.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
CO-Construct	General Fund	Carryover	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
Total Budget			\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000

Operating Impacts	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$160,000	\$360,000
Total Operating Impacts	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$160,000	\$360,000

Community Works Program

Project Number: COP0001**Council District:** All**Project Location:** Citywide

The program provides a mechanism to fund smaller projects addressing more localized needs that may otherwise be overlooked in the capital program and projects that either the Council feels are advantageous to meet the city's mission or present a timely opportunity that could be missed if pursued under the regular CIP approval process, or address an immediate need that cannot or should not wait for the regular CIP approval process.

Quick Response for Streets - \$130,000.00

Entry Monuments - \$80,000.00

NTMP - \$60,000.00

Ped, Bike, Signing/Striping - \$65,000.00

Wall Painting - \$75,000.00

Streetlight Infill - \$50,000.00

Green Bike Lanes - \$40,000.00

Quick response for weed abatement, ROW maintenance, & storm damage - \$100,000.00

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
CO-Construct	General Fund	Carryover	\$34,000	\$0	\$0	\$0	\$0	\$0	\$34,000
CO-Construct	Highway User Fund	Base	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000
CO-Construct	General Fund	Base	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
Total Budget			\$634,000	\$0	\$0	\$0	\$0	\$0	\$634,000

Operational Facilities

Council Chambers Building Repair Program

Project Number: PW00510**Council District:** Acacia**Project Location:** Peoria Municipal Complex

The Council Chambers building is reaching an age where the building envelope and building technical systems are reaching the end of their serviceable life. The funding in this program will provide for the planned repair, replacement, and upgrade of these systems on a prioritized need basis. FY20 plans include the replacement of joint sealants at building masonry joints and glazing systems, FY22 repair of exterior soffits, metal fascia's, gutters, and the replacement of the concrete tile roof. Out year funding anticipates building HVAC system replacements and ADA upgrades.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
EQ-Equipmen	Other Capital	Carryover	\$38,422	\$0	\$0	\$0	\$0	\$0	\$38,422
CO-Construc	Future GO Bonds	Base	\$0	\$0	\$350,000	\$0	\$200,000	\$200,000	\$750,000
CO-Construc	Municipal Office Comple	Base	\$80,000	\$0	\$0	\$0	\$0	\$0	\$80,000
AT-Arts	Future GO Bonds	Base	\$0	\$0	\$3,500	\$0	\$2,000	\$2,000	\$7,500
Total Budget			\$118,422	\$0	\$353,500	\$0	\$202,000	\$202,000	\$875,922

Data Backup System

Project Number: IT00007**Council District:** Various**Project Location:** Peoria Municipal Complex

This request will enable the IT Department to purchase or upgrade necessary systems to provide backups for all data in the City networks.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
EQ-Equipmen	IT Reserve	Base	\$260,000	\$0	\$0	\$0	\$0	\$0	\$260,000
Total Budget			\$260,000	\$0	\$0	\$0	\$0	\$0	\$260,000

Operational Facilities

Energy Efficiency Projects

Project Number: PW00507**Council District:** All**Project Location:** Citywide

Implementation of energy efficiency and solar energy projects at City Hall, the Technology Center, Rio Vista Recreation Center, the Performing Arts Center, the Development and Community Services Building, Sunrise Library, Fire Station 191, Fire Station 192, Fire Station 193, Fire Station 194, Fire Station 195, Fire Station 196, Fire Station 197, Fire Fleet Services, Pinnacle Peak Public Safety Building and Beardsley Waste Water Treatment Plant.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
OT-Other	Municipal Office Comple	Carryover	\$117,309	\$0	\$0	\$0	\$0	\$0	\$117,309
OT-Other	General Fund	Carryover	\$939	\$0	\$0	\$0	\$0	\$0	\$939
OT-Other	General Fund	Carryover	\$23,261	\$0	\$0	\$0	\$0	\$0	\$23,261
CO-Construc	General Fund	Carryover	\$20,401	\$0	\$0	\$0	\$0	\$0	\$20,401
Total Budget			\$161,910	\$0	\$0	\$0	\$0	\$0	\$161,910

Fleet Shop Repair

Project Number: PW00306**Council District:** Acacia**Project Location:** Municipal Operations Center

Phase I is the renovation of the existing 20,000 sq. ft. building to repair existing failures. Some of the major repairs include roof repair (\$35K), rain gutters replaced (\$45K), a new air compressor system, a new fluid distribution system, coolers replaced (\$20K), and a safety harness system for working on top of large truck bodies. The repairs will keep the building functional until a new facility can be constructed.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
CO-Construc	Highway User Fund	Carryover	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
CO-Construc	Residential Solid Waste	Carryover	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
CO-Construc	General Fund	Carryover	\$61,302	\$0	\$0	\$0	\$0	\$0	\$61,302
Total Budget			\$261,302	\$0	\$0	\$0	\$0	\$0	\$261,302

Operational Facilities

Fleet Shop Replacement

Project Number: PW00308**Council District:** Acacia**Project Location:** Municipal Operations Center

Construct a new 45,000 sq. ft. facility to meet the needs of the city's increasing fleet, and changes in the delivery of maintenance services necessary for today's vehicles. The current shop is 28 years old and needs major repairs. The facility is outdated and does not meet the needs of the current and future vehicle count. Every day there are several units being worked on outside of the existing building creating ADOSH and ADEQ issues as well as hindering the mechanics' productivity. The proposed location is the east side of the MOC.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
DS-Design	Future GO Bonds	Base	\$0	\$0	\$2,047,494	\$0	\$0	\$0	\$2,047,494
CO-Construct	Commercial Solid Waste	Base	\$0	\$0	\$0	\$0	\$490,000	\$0	\$490,000
CO-Construct	Highway User Fund	Base	\$0	\$0	\$0	\$0	\$1,325,000	\$0	\$1,325,000
CO-Construct	Water Fund	Base	\$0	\$0	\$0	\$0	\$368,000	\$0	\$368,000
CO-Construct	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$6,610,500	\$0	\$6,610,500
CO-Construct	Water Expansion	Base	\$0	\$0	\$0	\$0	\$123,000	\$0	\$123,000
CO-Construct	Residential Solid Waste	Base	\$0	\$0	\$0	\$0	\$3,140,000	\$0	\$3,140,000
CO-Construct	Wastewater Fund	Base	\$0	\$0	\$0	\$0	\$368,000	\$0	\$368,000
CO-Construct	Wastewater Expansion	Base	\$0	\$0	\$0	\$0	\$123,000	\$0	\$123,000
CB-Chargeba	Water Fund	Base	\$0	\$0	\$0	\$0	\$3,520	\$0	\$3,520
CB-Chargeba	Water Expansion	Base	\$0	\$0	\$0	\$0	\$1,173	\$0	\$1,173
CB-Chargeba	Wastewater Fund	Base	\$0	\$0	\$0	\$0	\$3,520	\$0	\$3,520
CB-Chargeba	Wastewater Expansion	Base	\$0	\$0	\$0	\$0	\$1,173	\$0	\$1,173
CB-Chargeba	Highway User Fund	Base	\$0	\$0	\$0	\$0	\$12,672	\$0	\$12,672
CB-Chargeba	Commercial Solid Waste	Base	\$0	\$0	\$0	\$0	\$4,693	\$0	\$4,693
CB-Chargeba	Residential Solid Waste	Base	\$0	\$0	\$0	\$0	\$30,037	\$0	\$30,037
CB-Chargeba	Future GO Bonds	Base	\$0	\$0	\$129,533	\$0	\$72,735	\$0	\$202,268
AT-Arts	Water Fund	Base	\$0	\$0	\$0	\$0	\$3,680	\$0	\$3,680
AT-Arts	Wastewater Expansion	Base	\$0	\$0	\$0	\$0	\$1,230	\$0	\$1,230
AT-Arts	Residential Solid Waste	Base	\$0	\$0	\$0	\$0	\$31,400	\$0	\$31,400
AT-Arts	Wastewater Fund	Base	\$0	\$0	\$0	\$0	\$3,680	\$0	\$3,680
AT-Arts	Future GO Bonds	Base	\$0	\$0	\$20,475	\$0	\$66,105	\$0	\$86,580
AT-Arts	Water Expansion	Base	\$0	\$0	\$0	\$0	\$1,230	\$0	\$1,230
AT-Arts	Highway User Fund	Base	\$0	\$0	\$0	\$0	\$13,250	\$0	\$13,250
AT-Arts	Commercial Solid Waste	Base	\$0	\$0	\$0	\$0	\$4,900	\$0	\$4,900
Total Budget			\$0	\$0	\$2,197,502	\$0	\$12,802,498	\$0	\$15,000,000

*Operational Facilities***Impact Fee Study****Project Number:** CD00007**Council District:** All**Project Location:** Citywide

This study will update City impact fees. These fees should be updated every five years to ensure that they accurately recover the cost of constructing infrastructure required by new development. The project will be coordinated with the Finance Department.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
SY-Study	DIF - Parks	Base	\$0	\$0	\$0	\$0	\$9,000	\$9,000	\$18,000
SY-Study	DIF - Parks	Base	\$0	\$0	\$0	\$0	\$9,000	\$9,000	\$18,000
SY-Study	DIF - Parks	Base	\$0	\$0	\$0	\$0	\$9,000	\$9,000	\$18,000
SY-Study	DIF - Fire	Base	\$0	\$0	\$0	\$0	\$9,000	\$9,000	\$18,000
SY-Study	DIF - Law Enf	Base	\$0	\$0	\$0	\$0	\$9,000	\$9,000	\$18,000
SY-Study	DIF - Streets	Base	\$0	\$0	\$0	\$0	\$53,200	\$53,200	\$106,400
Total Budget			\$0	\$0	\$0	\$0	\$98,200	\$98,200	\$196,400

Operational Facilities

LED Lighting Retrofit

Project Number: PW00514**Council District:** All**Project Location:** Citywide

The City performed a preliminary energy audit of 23 city facilities in August 2015 to assess if there were potential energy savings and solar opportunities. This preliminary audit produced promising results, which then prompted city staff to move forward with the in-depth audit in October 2016. After careful financial analysis and extensive internal review, the city recommended moving forward with a light emitting diode (LED) lighting retrofit project in six out of the 23 city facilities due to the favorable payback results. The remaining facilities that were not considered - due to the longer payback period - were mostly driven by labor costs and technological considerations such as if the install included ballasts only or entire retrofit, wiring, and whether or not they are interior vs exterior, fixture size and location, etc.

Staff proposes an alternative pathway to continuing to convert LED lighting throughout city facilities. Based on a previous a 2017 cost estimate, staff recommends retrofitting (utilizing in-house staff) the following facilities over a three-year period. By completing this project in-house, the city can save approximately 30%-40% in labor costs. Performing in-house (based on 30% labor costs), \$1,417,326 or \$472,442 per year for 3-year phase project. If the aforementioned projects come in below estimates, staff would like to continue to move forward with any remaining retrofits until the city is utilizing 100% LED technology.

Proposed Buildings:

- Interior DCSB (except engineering)
- Interior PSAB (possibly exterior)
- FS 194 (interior)
- FS 195 (interior and exterior)
- FS 197 (interior)
- MOC (interior and exterior)

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
EQ-Equipmen	Municipal Office Comple	Base	\$472,442	\$0	\$0	\$0	\$0	\$0	\$472,442
Total Budget			\$472,442	\$0	\$0	\$0	\$0	\$0	\$472,442

MOC Site Lighting Improvements

Project Number: PW00402**Council District:** Acacia**Project Location:** Municipal Operations Center

A study of the current lighting at the MOC was completed in October 2016. This CIP in FY20 will provide improvements to the exterior lighting systems and reduce energy costs. The project will include engineering services, replacement of lighting fixtures with current technology LED lighting, and adding or replacing light poles to achieve a more uniformly lighted MOC yard.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
OT-Other	Other Capital	Carryover	\$380,000	\$0	\$0	\$0	\$0	\$0	\$380,000
Total Budget			\$380,000	\$0	\$0	\$0	\$0	\$0	\$380,000

*Operational Facilities***Neighborhood and Human Services ADA Compliance****Project Number:** NH00006**Council District:** Acacia**Project Location:** Various

This request will address ADA deficiencies at Sunrise Family Center, the Community Center and the Womens Club.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
OT-Other	General Fund	Base	\$75,000	\$0	\$0	\$0	\$0	\$0	\$75,000
Total Budget			\$75,000	\$0	\$0	\$0	\$0	\$0	\$75,000

Network Infrastructure Replacement - Beardsley WRF**Project Number:** IT00011**Council District:** Willow**Project Location:** Beardsley Water Reclamation Facility

Establish funding for network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically five to seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all city departments.

Infrastructure in the Beardsley Water Reclamation Facility will require replacement in FY20.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
EQ-Equipmen	IT Reserve	Base	\$94,000	\$0	\$0	\$0	\$0	\$0	\$94,000
Total Budget			\$94,000	\$0	\$0	\$0	\$0	\$0	\$94,000

Network Infrastructure Replacement - Butler WRF**Project Number:** IT00013**Council District:** Acacia**Project Location:** Butler Water Reclamation Facility

Establish funding for network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically five to seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all City departments.

Infrastructure in the Butler Water Reclamation Facility will require replacement in FY20.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
EQ-Equipmen	IT Reserve	Base	\$94,000	\$0	\$0	\$0	\$0	\$0	\$94,000
Total Budget			\$94,000	\$0	\$0	\$0	\$0	\$0	\$94,000

*Operational Facilities***Network Infrastructure Replacement - Fire Stations****Project Number:** IT00009**Council District:** Various**Project Location:** Various

Establish funding for network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically five to seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all city departments.

Infrastructure in the fire stations will require replacement in FY20.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
EQ-Equipmen	IT Reserve	Carryover	\$165,700	\$0	\$0	\$0	\$0	\$0	\$165,700
Total Budget			\$165,700	\$0	\$0	\$0	\$0	\$0	\$165,700

Network Infrastructure Replacement - Greenway WTP**Project Number:** IT00010**Council District:** Palo Verde**Project Location:** Greenway Water Treatment Plant

Establish funding for network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically five to seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all city departments.

Infrastructure in the Greenway Water Treatment Plant will require replacement in FY20.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
EQ-Equipmen	IT Reserve	Base	\$94,000	\$0	\$0	\$0	\$0	\$0	\$94,000
Total Budget			\$94,000	\$0	\$0	\$0	\$0	\$0	\$94,000

*Operational Facilities***Network Infrastructure Replacement - Jomax WTF****Project Number:** IT00012**Council District:** Mesquite**Project Location:** Jomax Water Treatment Facility

Establish funding for network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically five to seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all city departments.

Infrastructure in the Jomax Water Treatment Facility will require replacement in FY20.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
EQ-Equipmen	IT Reserve	Base	\$70,000	\$0	\$0	\$0	\$0	\$0	\$70,000
Total Budget			\$70,000	\$0	\$0	\$0	\$0	\$0	\$70,000

Network Infrastructure Replacement - MOC**Project Number:** IT00014**Council District:** Acacia**Project Location:** Municipal Operations Center

Establish funding for network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically five to seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all City departments.

Infrastructure in the Municipal Operations Center (MOC) will require replacement in FY20.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
EQ-Equipmen	IT Reserve	Base	\$116,000	\$0	\$0	\$0	\$0	\$0	\$116,000
Total Budget			\$116,000	\$0	\$0	\$0	\$0	\$0	\$116,000

*Operational Facilities***Network Infrastructure Replacement - Pioneer Park****Project Number:** IT00031**Council District:** Acacia**Project Location:** Pioneer Community Park

Establish funding for network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically five to seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all City departments.

Network infrastructure equipment at Pioneer Park will require replacement in FY20.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
EQ-Equipmen	IT Reserve	Base	\$20,000	\$0	\$0	\$0	\$0	\$0	\$20,000
Total Budget			\$20,000	\$0	\$0	\$0	\$0	\$0	\$20,000

Network Infrastructure Replacement - Quintero WTF**Project Number:** IT00017**Council District:** Mesquite**Project Location:** Quintero Water Treatment Facility

Establish funding for network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically five to seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all City departments.

Infrastructure in the Quintero Water Treatment Facility will require replacement in FY20.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
EQ-Equipmen	IT Reserve	Base	\$64,000	\$0	\$0	\$0	\$0	\$0	\$64,000
Total Budget			\$64,000	\$0	\$0	\$0	\$0	\$0	\$64,000

*Operational Facilities***Network Infrastructure Replacement - WiFi****Project Number:** IT00036**Council District:** All**Project Location:** Citywide

Establish funding for network infrastructure replacement, including all network infrastructure equipment. Network equipment and systems would be replaced as it reaches the end of its useful life (typically five to seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all city departments.

Network infrastructure equipment allowing wireless access in City facilities will require replacement in FY20.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
EQ-Equipmen	IT Reserve	Base	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000
Total Budget			\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000

Network Infrastructure Replacement-Sunrise Library**Project Number:** IT00025**Council District:** Ironwood**Project Location:** Sunrise Library

Establish funding for network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically five to seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all City departments.

Infrastructure equipment at Sunrise Mountain Library will require replacement in FY20.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
EQ-Equipmen	IT Reserve	Base	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000
Total Budget			\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000

Operational Facilities

Peoria Center for Performing Arts Chiller

Project Number: PW00080**Council District:** Acacia**Project Location:** 10580 N. 83rd Drive

The Peoria Center for Performing Arts (PCPA) is 11 years old. It now requires refurbishment and enhancements to maintain a high quality level of performance and improvement of operational efficiencies. This request is for the chiller. The additional funds are required due to the increase in manufacturing and installation costs incurred by the additional time required for design and assessments. The installation of the the chiller can only be installed during a small window of time during the holiday season. Due to design requirements and long manufacturing lead times the installation must be deferred until December 2020. The cost increase is due to the increase in labor and material costs.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
OT-Other	Percent for the Arts	Carryover	\$475,000	\$0	\$0	\$0	\$0	\$0	\$475,000
OT-Other	General Fund	Carryover	\$524	\$0	\$0	\$0	\$0	\$0	\$524
OT-Other	General Fund	Carryover	\$9,115	\$0	\$0	\$0	\$0	\$0	\$9,115
EQ-Equipmen	Percent for the Arts	Base	\$63,569	\$0	\$0	\$0	\$0	\$0	\$63,569
Total Budget			\$548,208	\$0	\$0	\$0	\$0	\$0	\$548,208

Peoria Center for Performing Arts Storage Building

Project Number: NH00002**Council District:** Acacia**Project Location:** 10580 N. 83rd Drive

The storage unit provides architecturally compatible, enclosed 528 sf storage building located on the south side of the Peoria Center for Performing Arts. The facility will house theater equipment that currently crowds the performance venues, incurring violation notices during annual fire department inspections. The storage will also be used to house furniture, games, and stage equipment for the multitude of placemaking events in Old Town. This projects supports the arts and livability priorities of the Mayor and Council. The project includes the design, construction, development permits and fees, and internal project management expenses.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
DS-Design	Percent for the Arts	Base	\$53,225	\$0	\$0	\$0	\$0	\$0	\$53,225
CO-Construc	Percent for the Arts	Base	\$217,696	\$0	\$0	\$0	\$0	\$0	\$217,696
Total Budget			\$270,921	\$0	\$0	\$0	\$0	\$0	\$270,921

Operational Facilities

Peoria Center for the Performing Arts - ADA Study

Project Number: NH00004**Council District:** Acacia**Project Location:** 10580 N. 83rd Drive

This is a request to conduct an ADA Study at the Peoria Center for Performing Arts.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
SY-Study	Percent for the Arts	Base	\$70,000	\$0	\$0	\$0	\$0	\$0	\$70,000
Total Budget			\$70,000	\$0	\$0	\$0	\$0	\$0	\$70,000

Peoria Transit Center

Project Number: PW00325**Council District:** Acacia**Project Location:** 83rd Av & Peoria Av

The Regional Transportation Plan, which is funded by the regional transportation sales tax, includes a transit center located in Peoria. It is anticipated that the transit center will be co-located with a Peoria Park and Ride facility. The location of the facility will be determined by an implementation study.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
DS-Design	Outside Sources	Base	\$0	\$0	\$0	\$0	\$0	\$156,575	\$156,575
CO-Construc	Outside Sources	Base	\$0	\$0	\$0	\$0	\$0	\$2,367,371	\$2,367,371
CB-Chargeba	Outside Sources	Base	\$0	\$0	\$0	\$0	\$0	\$43,225	\$43,225
Total Budget			\$0	\$0	\$0	\$0	\$0	\$2,567,171	\$2,567,171

Public Safety Building Needs

Project Number: PW00090**Council District:** All**Project Location:** Various

1. Paint Exterior of Individual Fire Stations: The exterior of Fire Stations 191 through 197 will be painted. This will include painted surfaces on building exteriors and wrought iron fencing/gates. (\$10,000 * 7 Stations = \$70,000)
2. PSAB Partial Roof Replacement: The flat roof above the PSAB Lobby, and associated flashing, will be replaced (\$35,000)
3. Replace AC Units: Replace air conditioning units at Fire Stations 192 & 195 and evaporative coolers at multiple Fire Stations (\$155,000)
4. PSAB Parking Garage Lighting Replacement: Replace lighting in PSAB parking garage (\$45,000)

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
EQ-Equipmen	Municipal Office Comple	Base	\$200,000	\$0	\$0	\$0	\$0	\$0	\$200,000
CO-Construc	Municipal Office Comple	Base	\$105,000	\$0	\$0	\$0	\$0	\$0	\$105,000
Total Budget			\$305,000	\$0	\$0	\$0	\$0	\$0	\$305,000

*Operational Facilities***Radio Subscriber Replacements****Project Number:** IT00018**Council District:** Various**Project Location:** Citywide

The City's subscriber radio units deployed citywide will require replacement because they've reached the end of their life. Subscriber replacements began in FY16 and will continue through FY23.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
EQ-Equipmen	IT Reserve	Base	\$549,535	\$254,000	\$254,000	\$254,000	\$0	\$0	\$1,311,535
Total Budget			\$549,535	\$254,000	\$254,000	\$254,000	\$0	\$0	\$1,311,535

Renovate Main Library**Project Number:** PW00509**Council District:** Acacia**Project Location:** Peoria Municipal Complex

The Main Library, constructed in 1991, has had no major renovations or furniture replacements since its construction. This project originally planned for interior and building systems refurb/replacement. In FY17, furniture modernization was prioritized; FY18 focused on fixed seating and ADA enhancements in the Willow Room, roof and HVAC system repairs, while developing a strategic plan for service delivery that includes citizen engagement and will inform how Main Library renovations will respond to system-wide needs. Improvements in FY19 and beyond will be informed by the strategic plan's final recommendations and funding requests will be adjusted accordingly.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
OT-Other	GO Bonds 2019	Carryover	\$150,841	\$0	\$0	\$0	\$0	\$0	\$150,841
OT-Other	GO Bonds 2019	Carryover	\$22,864	\$0	\$0	\$0	\$0	\$0	\$22,864
CO-Construc	GO Bonds 2019	Carryover	\$200,000	\$0	\$0	\$0	\$0	\$0	\$200,000
DS-Design	Future GO Bonds	Base	\$200,000	\$0	\$0	\$0	\$0	\$0	\$200,000
CO-Construc	Future GO Bonds	Base	\$1,200,990	\$1,200,990	\$0	\$0	\$0	\$0	\$2,401,980
CB-Chargeba	Future GO Bonds	Base	\$0	\$75,000	\$0	\$0	\$0	\$0	\$75,000
AT-Arts	Future GO Bonds	Base	\$0	\$12,010	\$0	\$0	\$0	\$0	\$12,010
Total Budget			\$1,774,695	\$1,288,000	\$0	\$0	\$0	\$0	\$3,062,695

Operational Facilities

Roof Replacement

Project Number: PW00150**Council District:** Acacia**Project Location:** Peoria Municipal Complex

1. Tech Center Roof Replacement: The Tech Center was constructed in 1992 and the roof is in excess of 27 years old. Recommend replacement of the Tech Center Roof in FY21. The replacement will include a complete replacement of the underlayment, new tiles, foam roofing, and flashing material. In FY2018, a serious leak near the main servers to the City was repaired (\$350,000 FY20).

2. City Hall Roof Replacement: The City Hall roof will be in excess of 30 years old in FY25 when the replacement roof is recommended for restoration. The replacement will include a complete replacement of the underlayment, new tiles and flashing material. In FY2017, the four corner ridges of the City Hall roof were repaired at a cost of \$15,000. (\$1,411,000 FY25).

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
CO-Construct	Future GO Bonds	Base	\$350,000	\$0	\$0	\$0	\$0	\$1,396,890	\$1,746,890
AT-Arts	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$13,969	\$13,969
Total Budget			\$350,000	\$0	\$0	\$0	\$0	\$1,410,859	\$1,760,859

Vistancia Radio Site

Project Number: IT00034**Council District:** Mesquite**Project Location:** Vistancia

Due to current radio system coverage that is less than sufficient in the northern area, an additional radio site is being requested in the Vistancia area. Site development, including environmental studies will be conducted. The new site will include a shelter, tower, generator, radio equipment, and microwave backhaul equipment.

Budget by Fiscal Year

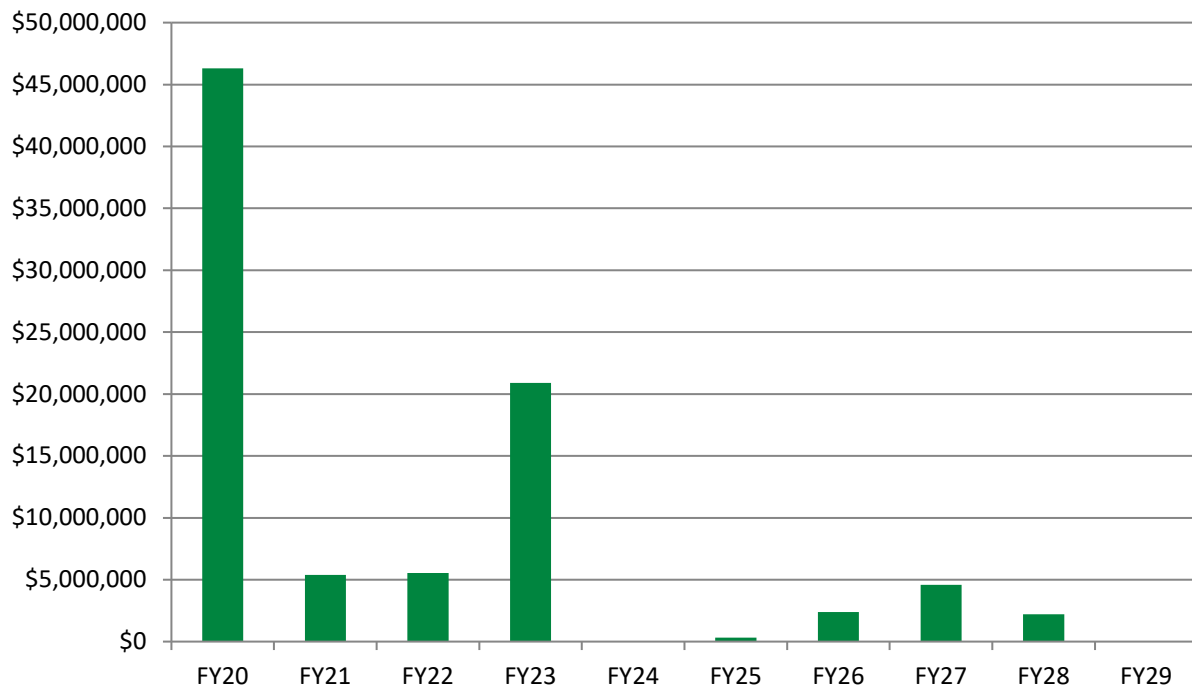
Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
EQ-Equipmen	DIF - General Gov't	Carryover	\$1,360,000	\$0	\$0	\$0	\$0	\$0	\$1,360,000
EQ-Equipmen	GO Bonds 2019	Carryover	\$640,000	\$0	\$0	\$0	\$0	\$0	\$640,000
Total Budget			\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$2,000,000

Parks & Recreation

Quality of life initiatives, such as those represented by parks, libraries, open space, and trails projects, are an important component of the Capital Improvement Program. Rio Vista and Pioneer Community Park each offer lighted ball fields, extensive picnic grounds, shaded playgrounds, a water play area, batting cages, an urban lake, and much, much more. Neighborhood parks provide recreational amenities close to home, while the city's ever-growing network of trails accommodates walkers, joggers, strollers, bicyclists, roller-bladers, and equestrians.

Funding for parks, libraries, open space, and trails projects is primarily from general obligation bonds and development impact fees. Projects in the 10-year program include development of a new community park in the northern portion of Peoria, design and construction of a southern access point to the New River Trail system near the south side of Olive in the vicinity of 99th Avenue, inception of a neighborhood parks refresh program as well as a continued commitment to maintaining the city's retention basins.

Parks & Recreation Total - \$87,629,486



Parks & Recreation

Summary by Funding Source

Fund Number and Name	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
1000 - General Fund	\$3,299,657	\$202,000	\$0	\$150,000	\$0	\$0	\$3,651,657
4150 - Non-Bond Capital	\$142,500	\$0	\$0	\$0	\$0	\$0	\$142,500
4253 - GO Bonds 2019	\$21,114,215	\$0	\$0	\$0	\$0	\$0	\$21,114,215
4254 - Future GO Bonds	\$3,712,707	\$5,171,619	\$3,987,190	\$20,601,465	\$0	\$9,505,883	\$42,978,864
4550 - Other Capital	\$11,462,101	\$0	\$0	\$0	\$0	\$0	\$11,462,101
4810 - Outside Sources	\$162,500	\$0	\$1,545,788	\$0	\$0	\$0	\$1,708,288
7907 - NeighPkDevl Fees - Z2 Post 1/1/12	\$32,922	\$0	\$0	\$0	\$0	\$0	\$32,922
7910 - Citywide Park/Rec Facility Dev	\$1,378,865	\$0	\$0	\$0	\$0	\$0	\$1,378,865
7915 - DIF - Open Space	\$103,960	\$0	\$0	\$0	\$0	\$0	\$103,960
7920 - DIF - Trails	\$316,114	\$0	\$0	\$0	\$0	\$0	\$316,114
7942 - DIF - Parks	\$1,750,000	\$0	\$0	\$75,000	\$0	\$0	\$1,825,000
7943 - DIF - Parks	\$2,840,000	\$0	\$0	\$75,000	\$0	\$0	\$2,915,000
Total - Parks & Recreation	\$46,315,541	\$5,373,619	\$5,532,978	\$20,901,465	\$0	\$9,505,883	\$87,629,486

Parks & Recreation

Summary by Project

Project Name	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
99th Ave and Olive Trailhead	\$82,500	\$2,343,334	\$0	\$0	\$0	\$0	\$2,425,834
AFR Trail; Jomax Rd to CAP & CAP to LPP	\$0	\$212,800	\$0	\$0	\$0	\$0	\$212,800
Ball Field Lighting	\$340,150	\$0	\$0	\$0	\$0	\$0	\$340,150
Centennial Plaza Decades Walk Expansion 10-20 Yrs	\$168,297	\$0	\$0	\$0	\$0	\$0	\$168,297
Community Services Master Plan	\$150,000	\$0	\$0	\$300,000	\$0	\$0	\$450,000
Country Meadows Park Improvements	\$1,582,158	\$0	\$0	\$0	\$0	\$0	\$1,582,158
Inclusive Playground at Rio Vista Community Park	\$1,200,000	\$0	\$0	\$0	\$0	\$0	\$1,200,000
Irrigation and Turf Improvements Program	\$200,000	\$0	\$0	\$0	\$0	\$0	\$200,000
Mountain Trail Improvements	\$0	\$0	\$471,300	\$0	\$0	\$0	\$471,300
Neighborhood Parks Refresh Program	\$579,196	\$0	\$0	\$0	\$0	\$0	\$579,196
New River Trail - Happy Valley Rd to Jomax	\$0	\$0	\$0	\$0	\$0	\$3,894,500	\$3,894,500
New River Trail - Villa Lindo and Pinnacle Pk	\$0	\$0	\$0	\$0	\$0	\$2,686,500	\$2,686,500
New River Trail Connections	\$100,200	\$210,300	\$0	\$0	\$0	\$0	\$310,500
New River Trail; Williams Rd to Happy Valley Rd	\$1,074,439	\$0	\$0	\$0	\$0	\$0	\$1,074,439
NRT - Jomax Rd to CAP and CAP to LPP	\$0	\$0	\$0	\$212,800	\$0	\$0	\$212,800
Paloma Community Park	\$33,373,321	\$1,878,993	\$2,004,388	\$17,677,510	\$0	\$0	\$54,934,212
Paloma Community Park Trails	\$0	\$0	\$403,750	\$0	\$0	\$0	\$403,750
Park and Recreation Facility Refurbishment	\$1,643,000	\$0	\$0	\$0	\$0	\$0	\$1,643,000
Parks, Recreation, Community Fac ADA Compliance	\$255,000	\$0	\$0	\$0	\$0	\$0	\$255,000
Retention Basin Refresh Program	\$224,164	\$0	\$0	\$0	\$0	\$0	\$224,164
Rio Vista Skate Park	\$50,000	\$202,000	\$0	\$0	\$0	\$0	\$252,000
Senator McCain Vietnam Veterans Memorial Plaza	\$260,000	\$0	\$0	\$0	\$0	\$0	\$260,000
Skunk Creek Multi-Use Path	\$0	\$526,192	\$2,073,967	\$0	\$0	\$0	\$2,600,159
Sonoran Mountain Ranch Park Improvements	\$383,597	\$0	\$0	\$0	\$0	\$0	\$383,597
Sunrise Mountain Trailhead	\$0	\$0	\$579,573	\$2,711,155	\$0	\$0	\$3,290,728
The Meadows Neighborhood Park	\$4,437,521	\$0	\$0	\$0	\$0	\$0	\$4,437,521
Trailhead at Vistancia	\$0	\$0	\$0	\$0	\$0	\$2,924,883	\$2,924,883

Parks & Recreation

Summary by Project

Project Name	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
Westwing Park - ADA Connection to Maya Way	\$211,998	\$0	\$0	\$0	\$0	\$0	\$211,998
Total - Parks & Recreation	\$46,315,541	\$5,373,619	\$5,532,978	\$20,901,465	\$0	\$9,505,883	\$87,629,486

Parks & Recreation

99th Ave and Olive Trailhead

Project Number: CS00088**Council District:** Pine**Project Location:** 99th Av & Olive Av

This project is for design and construction of an access point to the New River Trail system with comfort facilities such as a shade ramadas, drinking fountain, and resting areas. Coordination is necessary with the Maricopa County Flood Control District through the existing IGA. The extent of remediation of buried landfill debris within the trailhead and access road impact area is under evaluation. A \$165,000 US EPA Brownfield assessment grant was received in FY 2019 and will fund environmental assessment professional services prior to any final land acquisition.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
OT-Other	Outside Sources	Carryover	\$82,500	\$0	\$0	\$0	\$0	\$0	\$82,500
CO-Construct	Future GO Bonds	Base	\$0	\$2,320,133	\$0	\$0	\$0	\$0	\$2,320,133
AT-Arts	Future GO Bonds	Base	\$0	\$23,201	\$0	\$0	\$0	\$0	\$23,201
Total Budget			\$82,500	\$2,343,334	\$0	\$0	\$0	\$0	\$2,425,834

Operating Impacts

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
Non-Pers OPS	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$60,000	\$135,000
Total Operating Impacts	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$60,000	\$135,000

AFR Trail; Jomax Rd to CAP & CAP to LPP

Project Number: CS00176**Council District:** Mesquite**Project Location:** Along the Agua Fria Corridor

This project provides for the solicitation for hiring a qualified consultant to provide services for preparing a Design Concept Report (DCR) for a regional trail along the east side of the Agua Fria River from Jomax Road to the Central Arizona Project (CAP) canal and along the CAP to Lake Pleasant Pkwy and the Maricopa Trail. The primary purpose of this section of the Agua Fria Trail is to continue and provide a safe, convenient, and functional transportation link for pedestrians and bicyclists who seek to utilize non-motorized modes of transportation to meet their regular travel needs and for recreational purposes. Under the scope of this project a consultant and City staff will work with area stakeholders, land owners, developers, FCDMC, USACOE, city departments, and utility companies to access the feasibility of various trail alternatives and refine the plan for one alternative and complete an in-depth evaluation of the approximate impacts, costs and prepare concept level 15% plans. Following completion of the DCR, staff will submit a request for consideration in the 10 year CIP for programming design, land acquisition and construction funding.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
SY-Study	Future GO Bonds	Base	\$0	\$200,000	\$0	\$0	\$0	\$0	\$200,000
CB-Chargeba	Future GO Bonds	Base	\$0	\$12,800	\$0	\$0	\$0	\$0	\$12,800
Total Budget			\$0	\$212,800	\$0	\$0	\$0	\$0	\$212,800

Parks & Recreation

Ball Field Lighting

Project Number: CS00195**Council District:** Mesquite**Project Location:** 95th Av & Williams Rd

This is a request for multi-use field lighting in Northern Peoria as parks are developed. A current site under review is the Meadows Park which will be next to a potential future school site.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
CO-Construct	GO Bonds 2019	Carryover	\$300,000	\$0	\$0	\$0	\$0	\$0	\$300,000
CO-Construct	Future GO Bonds	Base	\$40,150	\$0	\$0	\$0	\$0	\$0	\$40,150
Total Budget			\$340,150	\$0	\$0	\$0	\$0	\$0	\$340,150

Operating Impacts	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
Non-Pers OPS	\$16,000	\$16,000	\$16,000	\$16,000	\$16,000	\$64,000	\$144,000
Total Operating Impacts	\$16,000	\$16,000	\$16,000	\$16,000	\$16,000	\$64,000	\$144,000

Centennial Plaza Decades Walk Expansion 10-20 Yrs

Project Number: CS00229**Council District:** Acacia**Project Location:** Peoria Municipal Complex

This project entails a hardscape only extension of the Centennial Plaza Decades Walk to the next 10-20 year increment. This extension will encroach into the existing concrete fire lane and presumes the creation of a traffic rated profile for heavier delivery trucks and fire apparatus.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
DS-Design	General Fund	Base	\$37,814	\$0	\$0	\$0	\$0	\$0	\$37,814
CO-Construct	General Fund	Base	\$130,483	\$0	\$0	\$0	\$0	\$0	\$130,483
Total Budget			\$168,297	\$0	\$0	\$0	\$0	\$0	\$168,297

Parks & Recreation

Community Services Master Plan

Project Number: CS00067**Council District:** Citywide**Project Location:** Citywide

This project is a request to update the comprehensive Community Services Master Plan (CSMP) to guide and assist with development and prioritization, especially in the northern portion of the city. The project will include a thorough inventory analysis, benchmarking study, community input surveys, public meetings and comments to help direct the future program and development of parks, recreation, open spaces, and trails. This project is scheduled to start in Spring 2019.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
SY-Study	Other Capital	Carryover	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000
SY-Study	DIF - Parks	Base	\$0	\$0	\$0	\$75,000	\$0	\$0	\$75,000
SY-Study	DIF - Parks	Base	\$0	\$0	\$0	\$75,000	\$0	\$0	\$75,000
SY-Study	General Fund	Base	\$0	\$0	\$0	\$150,000	\$0	\$0	\$150,000
Total Budget			\$150,000	\$0	\$0	\$300,000	\$0	\$0	\$450,000

Country Meadows Park Improvements

Project Number: CS00203**Council District:** Pine**Project Location:** W. Butler Dr. & N. 111th Ave.

This project entails the update of park amenities that will be determined through a public input process. A design professional will be chosen to assist the City in facilitating public meeting(s) and preparing visuals of amenity alternatives. The City will utilize its contracted Parks Job Order Contractor(s) to advise on project costs and for project construction in the subsequent year. Amenities at Country Meadows Park could include an airnasium, dog park, or skate plaza. Minor enhancements of existing playgrounds, fall surfacing, lighting repairs, and/or a restroom refresh would be undertaken concurrently. The design, public input of the project is scheduled for Spring 2019.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
CO-Construc	Future GO Bonds	Carryover	\$191,690	\$0	\$0	\$0	\$0	\$0	\$191,690
CO-Construc	Future GO Bonds	Base	\$1,390,468	\$0	\$0	\$0	\$0	\$0	\$1,390,468
Total Budget			\$1,582,158	\$0	\$0	\$0	\$0	\$0	\$1,582,158

Parks & Recreation

Inclusive Playground at Rio Vista Community Park

Project Number: CS00205**Council District:** Palo Verde**Project Location:** Rio Vista Community Park

This is a request to install/replace inclusive/accessible play areas at Rio Vista Community Park. This request expands the amenities offered to an expanded population.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
CO-Construct	Future GO Bonds	Base	\$1,200,000	\$0	\$0	\$0	\$0	\$0	\$1,200,000
Total Budget			\$1,200,000	\$0	\$0	\$0	\$0	\$0	\$1,200,000

Irrigation and Turf Improvements Program

Project Number: CS00208**Council District:** Acacia**Project Location:** Citywide

As a result of our recent Irrigation and Turf Reduction study, we are proposing the process to become more resourceful and sustainable with our water resources. The study has specifically identified key areas and strategies that we are looking to implement and execute for the long-term savings, stewardship, and vegetative quality of park sites. The focus is to execute turf reduction strategies identified in the turf and irrigation reduction study. Turf areas identified for reduction are non-use areas that require additional resources to maintain. The enhancements will provide a better quality turf to the remaining area due to the ability to reallocate resources to a smaller defined area. Projects may include a renovation or infrastructure enhancements that are needed such as pump starters, mainline upsizing and valve replacements. The study identified that the divisions are watering to their budget, but below expected plant requirements. The reduction will allow to enhance existing sites without increasing water costs. The Park site would be Roundtree Ranch.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
OT-Other	General Fund	Carryover	\$200,000	\$0	\$0	\$0	\$0	\$0	\$200,000
Total Budget			\$200,000	\$0	\$0	\$0	\$0	\$0	\$200,000

Parks & Recreation

Mountain Trail Improvements

Project Number: CS00217**Council District:** Mesquite**Project Location:** Sunrise and Westwing Mountains

This is a request to fund improvements to existing soft surface trails on Sunrise Mountain and Westwing Mountain. Funds will provide resources to enhance the safety and sustainability of our preserve areas. In addition to soft surface trail improvements, funds will also be utilized to eliminate wildcat trails and improve drainage impacts on designated trails. Our designated trails will also be more prominent with improvements which will reduce the wildcat trails that impact the preservation of our natural areas.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
CO-Construct	Future GO Bonds	Base	\$0	\$0	\$430,000	\$0	\$0	\$0	\$430,000
CB-Chargeba	Future GO Bonds	Base	\$0	\$0	\$37,000	\$0	\$0	\$0	\$37,000
AT-Arts	Future GO Bonds	Base	\$0	\$0	\$4,300	\$0	\$0	\$0	\$4,300
Total Budget			\$0	\$0	\$471,300	\$0	\$0	\$0	\$471,300

Operating Impacts

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
Non-Personnel	\$0	\$15,000	\$15,000	\$15,000	\$15,000	\$75,000	\$135,000
Total Operating Impacts	\$0	\$15,000	\$15,000	\$15,000	\$15,000	\$75,000	\$135,000

Neighborhood Parks Refresh Program

Project Number: CS00019**Council District:****Project Location:** Various

Partial renovation/refresh of existing City maintained neighborhood parks. Landscape renovations to include heavy vegetative cleanup with tree crown cleaning and shrub cleanup. Irrigation repairs/replacement to landscape drip systems as necessary. Replacement of lost trees and/or shrubs. Top-dress existing granite with new granite or stabilized DG (depending on site conditions). Includes utility location services for tree planting. Option to review turf grass condition to apply appropriate cultural practices. The focus of this program will work in combination with the facilities request. This request will address the soft scrap from the curb into the park to provide an aesthetically pleasing view from the roadway and would match up with the improvement from the outer ring to improvement within the park. It will allow staff to place and reconfigure the right tree/plant in the proper place. An example would be removing sissou trees away from sidewalks and replanting with an appropriate species that won't impact walkways. The parks to be refurbished in FY 20 would be Alta Vista Park and Deer Village.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
OT-Other	General Fund	Carryover	\$270,000	\$0	\$0	\$0	\$0	\$0	\$270,000
CO-Construct	General Fund	Base	\$309,196	\$0	\$0	\$0	\$0	\$0	\$309,196
Total Budget			\$579,196	\$0	\$0	\$0	\$0	\$0	\$579,196

Parks & Recreation

New River Trail - Happy Valley Rd to Jomax

Project Number: CS00165**Council District:** Mesquite**Project Location:** New River - South of HVR to Jomax Rd (East Side)

This project provides for the coordination with adjacent property owners, public involvement, design, ROW acquisition, utility coordination, utility relocation, construction and construction administration for the New River trail along the east side of New River extending from south of Happy Valley Rd to Jomax Rd . The improvements will include: clearing and grubbing coonstruction of 12' wide concrete trail with an 8' soft trail and 2' shoulders, pedestrian bridges, drainage facilities, environmental clearances and hydroseeding. This project may also require processing of utility company (APS, Cox, Qwest, SRP, EPNG, SWG, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
LA-Land	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$1,400,000	\$1,400,000
DS-Design	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$250,000	\$250,000
CO-Construc	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$2,000,000	\$2,000,000
CB-Chargeba	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$222,000	\$222,000
AT-Arts	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$22,500	\$22,500
Total Budget			\$0	\$0	\$0	\$0	\$0	\$3,894,500	\$3,894,500

Operating Impacts	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
	\$0	\$0	\$0	\$0	\$17,833	\$89,165	\$106,998
Total Operating Impacts	\$0	\$0	\$0	\$0	\$17,833	\$89,165	\$106,998

Parks & Recreation

New River Trail - Villa Lindo and Pinnacle Pk

Project Number: CS00196**Council District:** Willow**Project Location:** West Side New River; Pinnacle Pk Rd to Happy Valley Rd

This project provides for the coordination with adjacent property owners, public involvement, a study phase which will include: assessing the feasibility of various trail alignment alternatives, identifying amenities, trail easements, 404 issues, environmental issues, archeological issues. The study will refine the plan for one alternative and complete an in-depth evaluation of the approximate costs and impacts and prepare concept level 15% plans. The project also includes the design, ROW acquisition, utility coordination, utility relocation, extending utilities, construction and construction administration for two sections of New River Trail: 1) approximately 1,800 ft. of new concrete trail along the west side of New River from the proposed Riverwalk subdivision to the south boundary of the Caballos Del Rio subdivision and 2) approximately 1,000 ft. of new concrete trail along Pinnacle Pk Rd extending from the Riverwalk subdivision trail, a pedestrian bridge over New River and a connection to the trail on the east side of New River. The improvements will include: acquisition of necessary trail easements, environmental evaluation, clearing and grubbing, excavation and grading, construction of a 12' wide concrete trail, a 8' wide soft trail, and the construction of a pedestrian bridge. The proposed trail will follow existing dirt paths. This project may also require processing of utility company (APS, Cox, Qwest, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
SY-Study	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$160,000	\$160,000
DS-Design	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$250,000	\$250,000
CO-Construct	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$2,100,000	\$2,100,000
CB-Chargeba	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$153,000	\$153,000
AT-Arts	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$23,500	\$23,500
Total Budget			\$0	\$0	\$0	\$0	\$0	\$2,686,500	\$2,686,500

Operating Impacts	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
	\$0	\$0	\$0	\$0	\$0	\$188,000	\$188,000
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$188,000	\$188,000

Parks & Recreation

New River Trail Connections

Project Number: CS00202**Council District:** All**Project Location:** Citywide

This project provides for the coordination with adjacent property owners, public involvement, design, ROW acquisition, utility coordination, utility relocation, construction and construction administration for 7 trail connections between existing developments and the New River Trail System throughout the City. The improvements will include: clearing and grubbing, grading, construction of new sections of trail connecting the New River Trail System to adjacent development. This project may also require processing of utility company (APS, Cox, Qwest, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
CO-Construct	Future GO Bonds	Base	\$100,200	\$210,300	\$0	\$0	\$0	\$0	\$310,500
Total Budget			\$100,200	\$210,300	\$0	\$0	\$0	\$0	\$310,500

Operating Impacts	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
	\$0	\$0	\$5,000	\$5,000	\$5,000	\$25,000	\$40,000
Total Operating Impacts	\$0	\$0	\$5,000	\$5,000	\$5,000	\$25,000	\$40,000

Parks & Recreation

New River Trail; Williams Rd to Happy Valley Rd

Project Number: CS00128**Council District:** Mesquite**Project Location:** East side of New River between Pinnacle Peak and Happy Valley Road

New River Trail; Williams Rd to Happy Valley Rd. This project is separated into 2 Phases; Phase 1 - Williams Rd to Pinnacle Pk Rd and, Phase 2 - Pinnacle Pk Rd to Happy Valley Rd.

Phase 1 - Provides for the coordination with the City of Glendale, adjacent property owners, public involvement, design, ROW acquisition, utility coordination, construction and construction administration for the construction of the low-water crossing at New River connecting the City's trail that terminates at Williams Rd on the west side of New River to the City of Glendale's New River Trail Path to be located on the east side of New River. Glendale's trail will extend from Hillcrest Blvd to Pinnacle Pk Rd. The trail project is scheduled to commence construction in October 2018 and be completed by March 2019. Phase 2 - Provides for the coordination with adjacent property owners, public involvement, design, land acquisition, utility coordination, construction and construction administration for the remaining sections of the trail along the east side of New River and extending from Pinnacle Peak Road to south of Happy Valley Road. The improvements will include: clearing and grubbing, obtaining new easements, construction of a concrete trail. This project may also require processing of design and construction agreements, development and intergovernmental agreements. The design and land acquisition phases of the trail is in progress.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
LA-Land	DIF - Trails	Carryover	\$20,611	\$0	\$0	\$0	\$0	\$0	\$20,611
LA-Land	Non-Bond Capital	Carryover	\$142,500	\$0	\$0	\$0	\$0	\$0	\$142,500
CO-Construct	DIF - Trails	Carryover	\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000
CO-Construct	GO Bonds 2019	Carryover	\$105,263	\$0	\$0	\$0	\$0	\$0	\$105,263
CO-Construct	DIF - Trails	Base	\$45,503	\$0	\$0	\$0	\$0	\$0	\$45,503
CO-Construct	DIF - Open Space	Base	\$103,960	\$0	\$0	\$0	\$0	\$0	\$103,960
CO-Construct	Future GO Bonds	Base	\$406,602	\$0	\$0	\$0	\$0	\$0	\$406,602
Total Budget			\$1,074,439	\$0	\$0	\$0	\$0	\$0	\$1,074,439

Operating Impacts

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
Personal OPS	\$46,914	\$46,914	\$46,914	\$46,914	\$46,914	\$187,656	\$422,226
Non-Pers OPS	\$40,010	\$62,032	\$62,032	\$62,032	\$62,032	\$310,160	\$598,298
Total Operating Impacts	\$86,924	\$108,946	\$108,946	\$108,946	\$108,946	\$497,816	\$1,020,524

Parks & Recreation

NRT - Jomax Rd to CAP and CAP to LPP

Project Number: CS00162**Council District:** Mesquite**Project Location:** New River - Jomax Rd to CAP and along CAP to LPP

This project (CS00162) provides for the coordination and preparation of a Design Concept Report (DCR) for constructing a regional trail along the east side of the New River from Jomax Rd to the Central Arizona Project (CAP) canal and along the CAP to Lake Pleasant Parkway. Under the scope of this project a consultant and City staff will work with area stakeholders, land owners, adjacent property owners, developers, CAP, FCDMC, USACOE, city departments, and utility companies to assess the feasibility of various trail alternatives, identify amenities, trail easements, 404 issues, environmental issues, archeological issues, refine the plan for one alternative and complete an in-depth evaluation of the approximate impacts, costs and prepare concept level 15% plans. Upon completion of the study, staff will program the funding for design, land acquisition and construction to be considered in the 10 year CIP.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
SY-Study	Future GO Bonds	Base	\$0	\$0	\$0	\$200,000	\$0	\$0	\$200,000
CB-Chargeba	Future GO Bonds	Base	\$0	\$0	\$0	\$12,800	\$0	\$0	\$12,800
Total Budget			\$0	\$0	\$0	\$212,800	\$0	\$0	\$212,800

Parks & Recreation

Paloma Community Park

Project Number: CS00059**Council District:** Mesquite**Project Location:** Lake Pleasant Parkway at Dixileta Dr.

This is a request to fund the development of a community park in the northern portion of Peoria. In FY 2015, a study was conducted that concluded that the New River Dam impoundment area near Lake Pleasant Parkway and Dixileta Drive was the most viable location for the next community park. The study evaluated multiple parcels and analyzed landform factors, infrastructure requirements, and costs of acquisition. Park test fit concepts were presented to the public in early 2016 in a series of public meetings. Park amenities will be similar to those offered at Rio Vista and Pioneer Community Parks including lighted fields, playgrounds, ball courts, a fishing lake, and a possible trailhead. Funding will be used for expenses related to, design, construction, development fees, outside agency and public utility agreements, and park related capital equipment costs. A future phase of development (not funded) includes a recreation center and pool.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
EQ-Equipmen	DIF - Parks	Carryover	\$1,500,000	\$0	\$0	\$0	\$0	\$0	\$1,500,000
CO-Construc	DIF - Parks	Carryover	\$2,840,000	\$0	\$0	\$0	\$0	\$0	\$2,840,000
CO-Construc	DIF - Parks	Carryover	\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000
CO-Construc	Citywide Park/Rec Facilit	Carryover	\$1,378,865	\$0	\$0	\$0	\$0	\$0	\$1,378,865
CO-Construc	NeighPkDevl Fees - Z2 P	Carryover	\$32,922	\$0	\$0	\$0	\$0	\$0	\$32,922
CO-Construc	Other Capital	Carryover	\$10,000,000	\$0	\$0	\$0	\$0	\$0	\$10,000,000
CO-Construc	GO Bonds 2019	Carryover	\$371,534	\$0	\$0	\$0	\$0	\$0	\$371,534
CO-Construc	GO Bonds 2019	Carryover	\$17,000,000	\$0	\$0	\$0	\$0	\$0	\$17,000,000
EQ-Equipmen	Future GO Bonds	Base	\$0	\$0	\$0	\$555,300	\$0	\$0	\$555,300
DS-Design	Future GO Bonds	Base	\$0	\$1,746,864	\$0	\$0	\$0	\$0	\$1,746,864
CO-Construc	Future GO Bonds	Base	\$0	\$0	\$1,871,018	\$16,839,158	\$0	\$0	\$18,710,176
CB-Chargeba	Future GO Bonds	Base	\$0	\$114,660	\$114,660	\$114,660	\$0	\$0	\$343,980
AT-Arts	Future GO Bonds	Base	\$0	\$17,469	\$18,710	\$168,392	\$0	\$0	\$204,571
Total Budget			\$33,373,321	\$1,878,993	\$2,004,388	\$17,677,510	\$0	\$0	\$54,934,212

Operating Impacts

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
Personal OPS	\$806,088	\$806,088	\$806,088	\$968,407	\$968,407	\$4,842,035	\$9,197,113
Non-Pers OPS	\$736,457	\$736,457	\$736,457	\$1,078,711	\$1,078,711	\$5,393,555	\$9,760,348
Total Operating Impacts	\$1,542,545	\$1,542,545	\$1,542,545	\$2,047,118	\$2,047,118	\$10,235,590	\$18,957,461

Parks & Recreation

Paloma Community Park Trails

Project Number: CS00218**Council District:** Mesquite**Project Location:** Paloma Community Park

This is a request to fund improvements to trails that will connect Westwing Mountain and Paloma Community Park. In addition, it is anticipated that within the IGA with Maricopa County Flood Control District and the City of Peoria for Paloma Community Park we will be issued a recreational use easement for the open space between Paloma Community Park and Sonoran Mt. Ranch Park. Within this parcel there are existing wildcat trails that exist because of non-permitted use. These funds will provide the resource to better define a trails system. With the recreational use easement, the City of Peoria will have a unique recreational asset that not many cities have. These trail improvements will provide the connectivity of Sunrise Mt. to Westwing Mt., Westwing Mt. to Paloma Community Park, Paloma Community Park to Sonoran Mt. Ranch Park, and Sonoran Mt. Ranch Park to Eastwing Mt.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
SY-Study	Future GO Bonds	Base	\$0	\$0	\$25,000	\$0	\$0	\$0	\$25,000
DS-Design	Future GO Bonds	Base	\$0	\$0	\$75,000	\$0	\$0	\$0	\$75,000
CO-Construct	Future GO Bonds	Base	\$0	\$0	\$300,000	\$0	\$0	\$0	\$300,000
AT-Arts	Future GO Bonds	Base	\$0	\$0	\$3,750	\$0	\$0	\$0	\$3,750
Total Budget			\$0	\$0	\$403,750	\$0	\$0	\$0	\$403,750

Operating Impacts	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
Personnel	\$0	\$0	\$33,272	\$33,272	\$33,272	\$166,360	\$266,176
Non-Personnel	\$0	\$0	\$50,000	\$50,000	\$50,000	\$250,000	\$400,000
Total Operating Impacts	\$0	\$0	\$83,272	\$83,272	\$83,272	\$416,360	\$666,176

Park and Recreation Facility Refurbishment

Project Number: CS00185**Council District:****Project Location:** Various

This funding will be used for asset replacement and maintenance projects based on operational priority, such as pool maintenance, park refurbishment, refurbishment of practice fields and turf, landscape features, trail improvements and repairs, asset replacement such as playground equipment, fitness equipment, library checkout machines and air conditioning units, and Parks, Recreation and Community Facility building maintenance and improvements such as paint, furniture and flooring replacements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
CO-Construct	General Fund	Carryover	\$143,000	\$0	\$0	\$0	\$0	\$0	\$143,000
OT-Other	General Fund	Base	\$1,500,000	\$0	\$0	\$0	\$0	\$0	\$1,500,000
Total Budget			\$1,643,000	\$0	\$0	\$0	\$0	\$0	\$1,643,000

Parks & Recreation

Parks, Recreation, Community Fac ADA Compliance

Project Number: CS00177**Council District:** All**Project Location:** Citywide

Title II of the Americans with Disabilities Act (ADA) requires that all municipal sites and facilities be evaluated for accessibility to the programs and services provided, including those that existed before 1992. In September 2010, the Department of Justice published a new ADA Title II regulation that included new accessibility standards known as the "2010 ADA Standards for Accessible Design". The City of Peoria is required to use these new "2010 ADA Standards for Accessible Design" to evaluate all existing sites.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
CO-Construc	General Fund	Carryover	\$255,000	\$0	\$0	\$0	\$0	\$0	\$255,000
Total Budget			\$255,000	\$0	\$0	\$0	\$0	\$0	\$255,000

Retention Basin Refresh Program

Project Number: CS00004**Council District:****Project Location:** Various

Partial renovation or refresh of existing storm water retention basins owned by the City based on a prioritized ranking of current landscape conditions. Landscape renovations to include heavy vegetative cleanup with tree crown cleaning, irrigation repairs and replacement as necessary. Replacement of lost trees and/or shrubs. Top-dress existing granite with new granite. Includes utility location services for tree planting. Funds will be utilized to execute the prioritized list of retention basins. The refresh will include irrigation repairs, plant replacements, DG refresh and tree lifting. The majority of the vegetative refurbishment will occur 20-30 feet off the boundary property lines. The priorities will be based on the prioritized list.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
OT-Other	General Fund	Carryover	\$15,000	\$0	\$0	\$0	\$0	\$0	\$15,000
CO-Construc	General Fund	Base	\$209,164	\$0	\$0	\$0	\$0	\$0	\$209,164
Total Budget			\$224,164	\$0	\$0	\$0	\$0	\$0	\$224,164

Parks & Recreation

Rio Vista Skate Park

Project Number: CS00215**Council District:** Palo Verde**Project Location:** Rio Vista Community Park

This project entails the completion of a structural study for the existing skate park to investigate and determine solutions for vertical and horizontal cracking in concrete throughout the entire surface. The intent of the study is to determine if the continuation of crack repairs are sustainable long term or if it is needed to alter design elements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
SY-Study	General Fund	Base	\$25,000	\$0	\$0	\$0	\$0	\$0	\$25,000
DS-Design	General Fund	Base	\$25,000	\$0	\$0	\$0	\$0	\$0	\$25,000
CO-Construc	General Fund	Base	\$0	\$200,000	\$0	\$0	\$0	\$0	\$200,000
AT-Arts	General Fund	Base	\$0	\$2,000	\$0	\$0	\$0	\$0	\$2,000
Total Budget			\$50,000	\$202,000	\$0	\$0	\$0	\$0	\$252,000

Senator McCain Vietnam Veterans Memorial Plaza

Project Number: CS00223**Council District:** Mesquite**Project Location:** Rio Vista Community Park

This is a request for the final design and construction of enhanced seating, sponsor recognition, landscape and natural shade enhancements at the newly named Senator John McCain Vietnam Veterans Plaza, located around the Huey Helicopter display at the Peoria Veterans Memorial, Rio Vista Park. Project completion is planned for dedication at the 2019 Veterans Memorial Services on Monday, November 11, 2019. Proposed budget includes capacity for the receipt of sponsorship funding from business and individual community members. The Peoria Veterans Memorial Board has reviewed and supports the design concepts and will lend to the community awareness and fundraising campaign.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
DS-Design	General Fund	Base	\$20,000	\$0	\$0	\$0	\$0	\$0	\$20,000
CO-Construc	Outside Sources	Base	\$80,000	\$0	\$0	\$0	\$0	\$0	\$80,000
CO-Construc	General Fund	Base	\$160,000	\$0	\$0	\$0	\$0	\$0	\$160,000
Total Budget			\$260,000	\$0	\$0	\$0	\$0	\$0	\$260,000

Parks & Recreation

Skunk Creek Multi-Use Path

Project Number: CS00146**Council District:** Willow**Project Location:** 73rd Av to 83rd Av

This project entails the design and construction of the Skunk Creek Multi-use Path which will provide missing connections to the city of Glendale (at 73rd Avenue) and crucial connections into the Peoria Sports Complex and P83 Entertainment District. The City of Peoria received a Design Assistance grant from MAG to pursue a Design Concept Report (DCR) for 15% design for the undeveloped Skunk Creek Multi-Use Path segments. The City of Peoria was awarded a \$1,545,788 grant from MAG (CMAQ) for FY 2022 towards the construction of two segments on City of Peoria and/or Flood Control District of Maricopa County land; 73rd to 75th Ave, and 75th Ave. to 83rd Ave. Any additional grant funding received would be prioritized toward trail lighting, landscape improvements, and 75th Ave crossing enhancements. Project expenditures will include City procured professional services, development fees, and ADOT project administration charges.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
DS-Design	Future GO Bonds	Base	\$0	\$223,032	\$0	\$0	\$0	\$0	\$223,032
CO-Construc	Outside Sources	Base	\$0	\$0	\$1,545,788	\$0	\$0	\$0	\$1,545,788
CO-Construc	Future GO Bonds	Base	\$0	\$239,060	\$464,059	\$0	\$0	\$0	\$703,119
CB-Chargeba	Future GO Bonds	Base	\$0	\$59,479	\$59,479	\$0	\$0	\$0	\$118,958
AT-Arts	Future GO Bonds	Base	\$0	\$4,621	\$4,641	\$0	\$0	\$0	\$9,262
Total Budget			\$0	\$526,192	\$2,073,967	\$0	\$0	\$0	\$2,600,159

Operating Impacts	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
Non-Pers OPS	\$0	\$0	\$20,000	\$20,000	\$20,000	\$80,000	\$140,000
Total Operating Impacts	\$0	\$0	\$20,000	\$20,000	\$20,000	\$80,000	\$140,000

Sonoran Mountain Ranch Park Improvements

Project Number: CS00204**Council District:** Mesquite**Project Location:** N. Chaffen Blvd & W. Miner Trail

This project entails the update of park amenities that will be determined through a public input process. A design professional will be chosen to assist the City in facilitating public meeting(s) and preparing visuals of amenity alternatives. The City will utilize its contracted Parks Job Order Contractor(s) to advise on project costs and for project construction in the subsequent year. Amenities at Sonoran Mountain Ranch Park could include a hard court shade structure, enhanced playground shade, skate pad, misting pad, or fenced dog run. Minor enhancements of existing playground fall surfacing, lighting repairs, and/or a restroom refresh would be undertaken concurrently.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
CO-Construc	Future GO Bonds	Carryover	\$46,476	\$0	\$0	\$0	\$0	\$0	\$46,476
CO-Construc	Future GO Bonds	Base	\$337,121	\$0	\$0	\$0	\$0	\$0	\$337,121
Total Budget			\$383,597	\$0	\$0	\$0	\$0	\$0	\$383,597

Parks & Recreation

Sunrise Mountain Trailhead

Project Number: CS00206**Council District:** Mesquite**Project Location:** 91st and Happy Valley rd

The project entails the design and construction of a trailhead, semi-improved mountain trail, restroom building and related parking and resting node appurtenances at Sunrise Mountain.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
LA-Land	Future GO Bonds	Base	\$0	\$0	\$1,000	\$0	\$0	\$0	\$1,000
EQ-Equipmen	Future GO Bonds	Base	\$0	\$0	\$0	\$10,500	\$0	\$0	\$10,500
DS-Design	Future GO Bonds	Base	\$0	\$0	\$539,250	\$0	\$0	\$0	\$539,250
CO-Construc	Future GO Bonds	Base	\$0	\$0	\$0	\$2,640,322	\$0	\$0	\$2,640,322
CB-Chargeba	Future GO Bonds	Base	\$0	\$0	\$33,930	\$33,930	\$0	\$0	\$67,860
AT-Arts	Future GO Bonds	Base	\$0	\$0	\$5,393	\$26,403	\$0	\$0	\$31,796
Total Budget			\$0	\$0	\$579,573	\$2,711,155	\$0	\$0	\$3,290,728

Operating Impacts

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
Personnel	\$0	\$0	\$0	\$0	\$33,272	\$166,360	\$199,632
Non-Personnel	\$0	\$0	\$0	\$0	\$50,000	\$250,000	\$300,000
Total Operating Impacts	\$0	\$0	\$0	\$0	\$83,272	\$416,360	\$499,632

The Meadows Neighborhood Park

Project Number: CS00086**Council District:** Ironwood**Project Location:** Northern Camino a Lago Area (south of Pinnacle Peak Rd.)

This project involves development of a neighborhood park in the North section of the Camino a Lago site (The Meadows). This project includes land acquisition, design and construction of a 10-acre neighborhood park with typical amenities such as playgrounds, picnic shelters, hard court surfacing, landscaping, restroom, lighted multi-use fields, etc.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
CO-Construc	Other Capital	Carryover	\$1,100,103	\$0	\$0	\$0	\$0	\$0	\$1,100,103
CO-Construc	GO Bonds 2019	Carryover	\$3,337,418	\$0	\$0	\$0	\$0	\$0	\$3,337,418
Total Budget			\$4,437,521	\$0	\$0	\$0	\$0	\$0	\$4,437,521

Operating Impacts

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
Personal OPS	\$46,914	\$46,914	\$46,914	\$46,914	\$46,914	\$187,656	\$422,226
Non-Pers OPS	\$115,370	\$115,370	\$115,370	\$115,370	\$115,370	\$461,480	\$1,038,330
Capital OPS	\$28,500	\$0	\$0	\$0	\$0	\$0	\$28,500
Total Operating Impacts	\$190,784	\$162,284	\$162,284	\$162,284	\$162,284	\$649,136	\$1,489,056

Parks & Recreation

Trailhead at Vistancia

Project Number: CS00159**Council District:** Mesquite**Project Location:** Vistancia

This project will provide funding to construct a Type I trailhead near White Peak mountain in Vistancia North to provide access to mountain hiking trails. Amenities will include parking, restroom, picnic shelters, benches, drinking fountain, bike racks, signage, landscape, shade, etc.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
LA-Land	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$404,000	\$404,000
DS-Design	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$332,649	\$332,649
CO-Construc	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$2,068,329	\$2,068,329
CB-Chargeba	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$95,896	\$95,896
AT-Arts	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$24,009	\$24,009
Total Budget			\$0	\$0	\$0	\$0	\$0	\$2,924,883	\$2,924,883

Operating Impacts	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
Non-Pers OPS	\$0	\$0	\$0	\$32,900	\$32,900	\$164,500	\$230,300
Total Operating Impacts	\$0	\$0	\$0	\$32,900	\$32,900	\$164,500	\$230,300

Westwing Park - ADA Connection to Maya Way

Project Number: CS00230**Council District:** Mesquite**Project Location:** Westwing Park and Maya Way

This project provides for the coordination with City departments, adjacent property owners, public involvement, design, utility coordination, utility relocation, construction and construction administration for the construction of a ADA ramp and an 8-foot wide concrete path extending from Maya Way to the Westwing Park sidewalk along the west side of the parking lot. The improvements will include: clearing and grubbing, grading, saw cut along existing pavement, install new pavement, concrete path, decomposed granite, a handicap ramp, restore landscape and irrigation system and striping and signage. This project may also require processing of utility company (APS, Cox, Centurylink, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

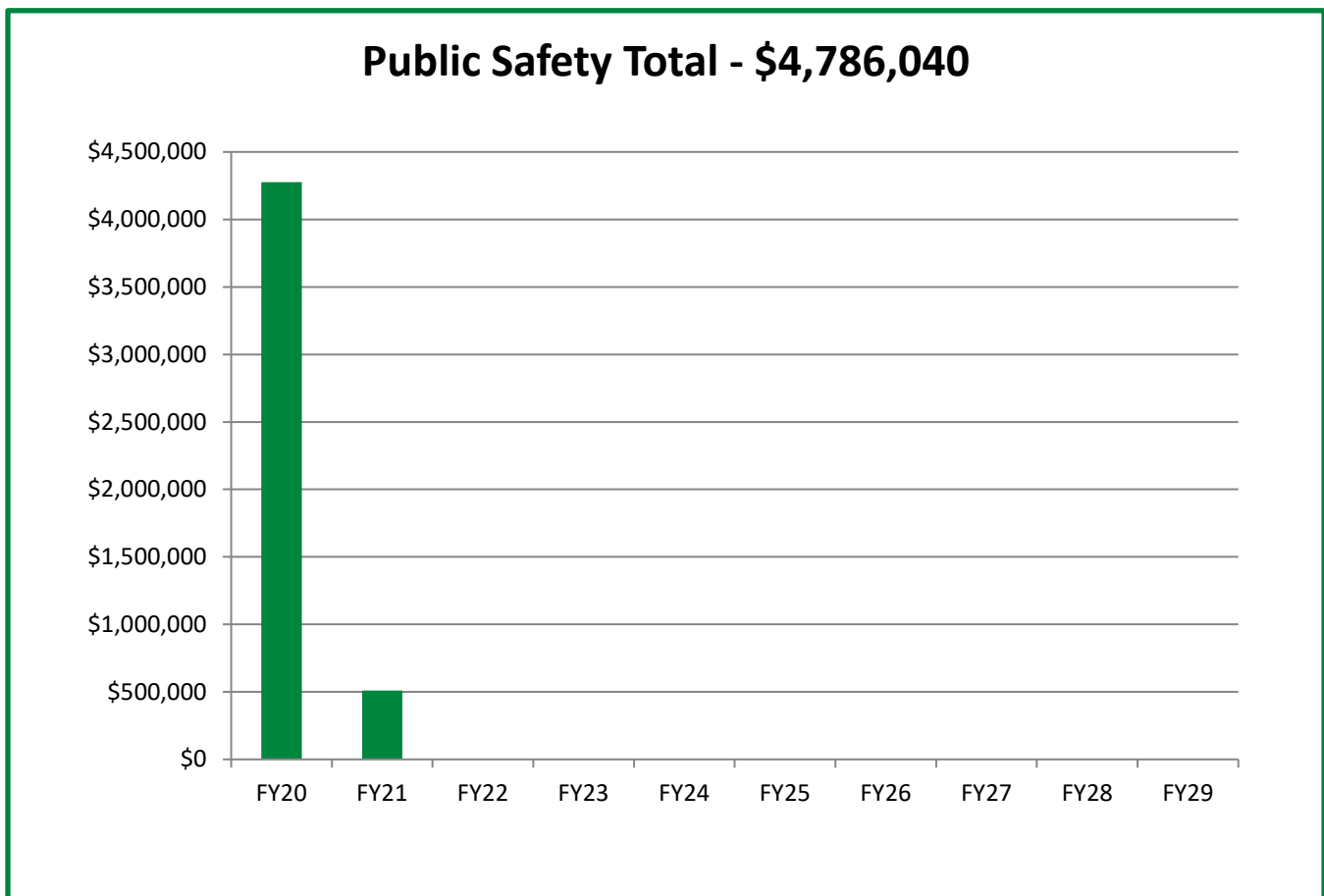
Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
DS-Design	Other Capital	Base	\$28,435	\$0	\$0	\$0	\$0	\$0	\$28,435
CO-Construc	Other Capital	Base	\$183,563	\$0	\$0	\$0	\$0	\$0	\$183,563
Total Budget			\$211,998	\$0	\$0	\$0	\$0	\$0	\$211,998

Operating Impacts	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
Personnel	\$0	\$760	\$760	\$760	\$760	\$3,800	\$6,840
Non-Personnel	\$0	\$830	\$830	\$830	\$830	\$4,150	\$7,470
Total Operating Impacts	\$0	\$1,590	\$1,590	\$1,590	\$1,590	\$7,950	\$14,310

Public Safety

Peoria's public safety functions include not only the Police and Fire-Medical departments, but also the City Attorney's Office and the Municipal Court. Capital needs for these functions are addressed either as operational facilities, such as the Municipal Court Expansion, or as public safety projects. Public safety projects include police precincts, fire stations, ladder trucks, and training facilities.

Public safety projects in the 10-year program are funded primarily through operating revenues, general obligation bonds, and development impact fees. Public Safety projects include replacement of the Fire Department's mobile and portable radios, replacement of the self-contained breathing apparatus, expansion of the dorm at Fire Station No. 2, and installation of an emergency-only traffic signal at Fire Station No. 7.



Public Safety

Summary by Funding Source

Fund Number and Name	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
1000 - General Fund	\$1,922,000	\$0	\$0	\$0	\$0	\$0	\$1,922,000
4254 - Future GO Bonds	\$244,735	\$0	\$0	\$0	\$0	\$0	\$244,735
4550 - Other Capital	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$2,000,000
7935 - DIF - Fire	\$110,000	\$509,305	\$0	\$0	\$0	\$0	\$619,305
Total - Public Safety	\$4,276,735	\$509,305	\$0	\$0	\$0	\$0	\$4,786,040

Public Safety

Summary by Project

Project Name	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
Fire Station No. 2 Dorm Expansion	\$244,735	\$0	\$0	\$0	\$0	\$0	\$244,735
Fire Station No. 7 Jomax Emergency Traffic Signal	\$110,000	\$509,305	\$0	\$0	\$0	\$0	\$619,305
Fire Support Services Building Fiber Installation	\$157,000	\$0	\$0	\$0	\$0	\$0	\$157,000
Mobile and Portable Radios Replacement	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$2,000,000
Self-Contained Breathing Apparatus	\$1,765,000	\$0	\$0	\$0	\$0	\$0	\$1,765,000
Total - Public Safety	\$4,276,735	\$509,305	\$0	\$0	\$0	\$0	\$4,786,040

Public Safety

Fire Station No. 2 Dorm Expansion

Project Number: FD00011**Council District:** Ironwood**Project Location:** 18500 N. 89th Ave.

This project entails the expansion of Peoria Fire-Medical Station No. 2 to include four to six dorm rooms, additional crew office, secure surface parking, medical supply storage and a remote mid-height apparatus bay for the low acuity unit. Fire Station No. 2 was constructed in 2004 and capital budget limitations led to the need to phase the station's dorm capacity with growth in services. The expansion of the station will also entail modifications to existing site retention and landscaping. Additional City project expenses include expanded IT infrastructure, alarm radio system expansion, and dorm furnishings.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
OT-Other	Future GO Bonds	Base	\$46,868	\$0	\$0	\$0	\$0	\$0	\$46,868
DS-Design	Future GO Bonds	Base	\$197,867	\$0	\$0	\$0	\$0	\$0	\$197,867
Total Budget			\$244,735	\$0	\$0	\$0	\$0	\$0	\$244,735

Operating Impacts	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
Non-Personnel	\$0	\$0	\$27,000	\$27,000	\$27,000	\$135,000	\$216,000
Total Operating Impacts	\$0	\$0	\$27,000	\$27,000	\$27,000	\$135,000	\$216,000

Fire Station No. 7 Jomax Emergency Traffic Signal

Project Number: FD13101**Council District:** Mesquite**Project Location:** Jomax Rd at 77th Av Alignment

The Jomax Fire Station #7 Emergency Traffic Signal project includes the design, land acquisition, and construction of an emergency (only) traffic signal in front of the fire station on Jomax Road at approximately the 77th Av alignment. During an emergency call, the departure of fire apparatus from the fire station bay(s) will trigger the signal to stop east and west bound traffic on Jomax Road, thereby avoiding traffic conflict. The signal will be clearly identified as serving the fire station (only) and does not interrupt normal traffic flow.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
LA-Land	DIF - Fire	Base	\$30,000	\$0	\$0	\$0	\$0	\$0	\$30,000
DS-Design	DIF - Fire	Base	\$80,000	\$0	\$0	\$0	\$0	\$0	\$80,000
CO-Construct	DIF - Fire	Base	\$0	\$480,500	\$0	\$0	\$0	\$0	\$480,500
CB-Chargeba	DIF - Fire	Base	\$0	\$24,000	\$0	\$0	\$0	\$0	\$24,000
AT-Arts	DIF - Fire	Base	\$0	\$4,805	\$0	\$0	\$0	\$0	\$4,805
Total Budget			\$110,000	\$509,305	\$0	\$0	\$0	\$0	\$619,305

Operating Impacts	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
	\$0	\$0	\$40	\$40	\$40	\$200	\$320
	\$0	\$0	\$7,000	\$7,000	\$7,000	\$35,000	\$56,000
Total Operating Impacts	\$0	\$0	\$7,040	\$7,040	\$7,040	\$35,200	\$56,320

Public Safety

Fire Support Services Building Fiber Installation

Project Number: FD00020**Council District:** Acacia**Project Location:** 8557 N. 78th Ave

This project will fund the installation of a singlemode 48 strand fiber optic cable between the City's current fiber network to the Fire Support Services Building. Connecting the building via fiber cable will improve user productivity through better network connection and performance.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
OT-Other	General Fund	Base	\$10,000	\$0	\$0	\$0	\$0	\$0	\$10,000
DS-Design	General Fund	Base	\$16,000	\$0	\$0	\$0	\$0	\$0	\$16,000
CO-Construc	General Fund	Base	\$131,000	\$0	\$0	\$0	\$0	\$0	\$131,000
Total Budget			\$157,000	\$0	\$0	\$0	\$0	\$0	\$157,000

Mobile and Portable Radios Replacement

Project Number: FD00014**Council District:** All**Project Location:** Citywide

The Fire-Medical Department is replacing the entire existing radio inventory including 146 portable (handheld) and 40 mobile (vehicle) 800 MHz radios due to age and compatibility with other equipment.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
EQ-Equipmen	Other Capital	Base	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$2,000,000
Total Budget			\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$2,000,000

Operating Impacts

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
Non-Pers OPS	\$0	\$9,300	\$9,300	\$9,300	\$9,300	\$46,500	\$83,700
Total Operating Impacts	\$0	\$9,300	\$9,300	\$9,300	\$9,300	\$46,500	\$83,700

*Public Safety***Self-Contained Breathing Apparatus****Project Number:** FD00017**Council District:** All**Project Location:** Citywide

Self Contained Breathing Apparatus have a safe usable lifespan of approximately ten years. Our current SCBA's were purchased in 2009. With new technology comes increased safety and reliability, in addition to an improved external communication component for the end user (the firefighter).

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
EQ-Equipmen	General Fund	Carryover	\$1,765,000	\$0	\$0	\$0	\$0	\$0	\$1,765,000
Total Budget			\$1,765,000	\$0	\$0	\$0	\$0	\$0	\$1,765,000

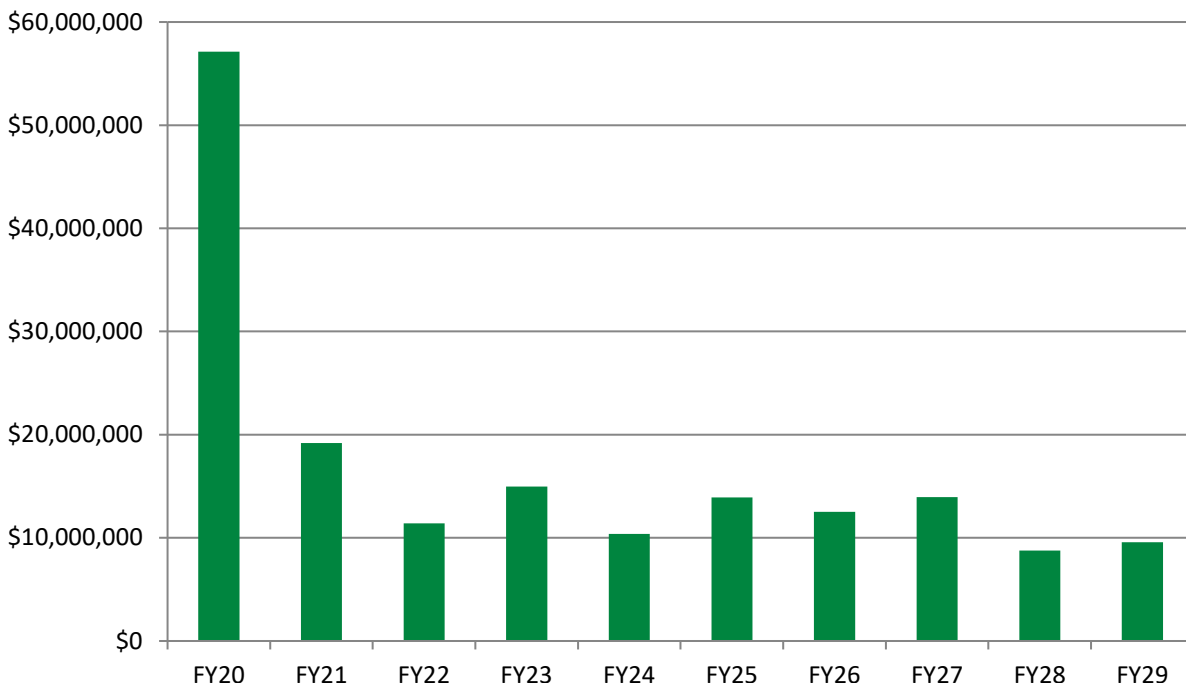
Operating Impacts	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
Non-Pers OPS	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$100,000	\$225,000
Total Operating Impacts	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$100,000	\$225,000

Streets and Traffic Control

Transportation-related issues are a high priority for the City of Peoria. The Capital Improvement Program addresses traffic congestion by constructing new roadways, adding lanes to existing roadways, widening intersections, and enhancing traffic management systems. The maintenance and preservation of roadways is an important component of the program, which provides the necessary resources for scheduled pavement maintenance applications throughout the city.

Transportation projects in the city's 10-year plan are funded from operating revenues, general obligation bonds, development impact fees, the city's three-tenths of a cent transportation sales tax, and reimbursements from Maricopa County's half-cent transportation sales tax. Major projects in the plan include the widening of Happy Valley Parkway from Lake Pleasant Parkway to Loop 303, extending Jomax Road from Vistancia Blvd to the Loop 303, Pinnacle Peak improvements from 91st Avenue to Lake Pleasant Parkway, and median improvements at the Peoria Auto District.

Streets & Traffic Control Total - \$171,778,450



Streets

Summary by Funding Source

Fund Number and Name	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
1210 - Half Cent Fund	\$1,204,064	\$0	\$0	\$0	\$0	\$0	\$1,204,064
2050 - Water Fund	\$800,000	\$0	\$0	\$0	\$0	\$0	\$800,000
4150 - Non-Bond Capital	\$475,347	\$0	\$0	\$0	\$0	\$0	\$475,347
4253 - GO Bonds 2019	\$2,154,113	\$0	\$0	\$0	\$0	\$0	\$2,154,113
4254 - Future GO Bonds	\$125,000	\$150,000	\$582,000	\$261,000	\$0	\$2,751,000	\$3,869,000
4550 - Other Capital	\$850,000	\$0	\$0	\$0	\$0	\$0	\$850,000
4810 - Outside Sources	\$8,963,900	\$0	\$0	\$0	\$0	\$0	\$8,963,900
7000 - Highway User Fund	\$10,399,018	\$5,058,900	\$5,473,900	\$5,313,900	\$5,273,900	\$25,563,145	\$57,082,763
7001 - DIF - Streets	\$718,700	\$0	\$0	\$0	\$0	\$0	\$718,700
7003 - DIF - Streets	\$7,147,592	\$3,127,362	\$570,500	\$3,490,531	\$0	\$0	\$14,335,985
7006 - DIF - Streets	\$1,870,000	\$0	\$0	\$0	\$0	\$0	\$1,870,000
7009 - Intersection Impact Fees - Zone 2 - Post I-I-2012	\$670,100	\$0	\$0	\$0	\$0	\$0	\$670,100
7010 - Transportation Sales Tax	\$20,082,534	\$9,729,500	\$3,648,500	\$3,348,500	\$3,476,500	\$24,928,623	\$65,214,157
Total - Streets	\$55,460,368	\$18,065,762	\$10,274,900	\$12,413,931	\$8,750,400	\$53,242,768	\$158,208,129

Traffic Control

Summary by Funding Source

Fund Number and Name	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
4810 - Outside Sources	\$25,000	\$0	\$0	\$0	\$0	\$0	\$25,000
7000 - Highway User Fund	\$309,000	\$309,000	\$309,000	\$309,000	\$309,000	\$1,545,000	\$3,090,000
7010 - Transportation Sales Tax	\$1,331,521	\$829,200	\$807,000	\$2,256,600	\$1,312,000	\$3,919,000	\$10,455,321
Total - Traffic Control	\$1,665,521	\$1,138,200	\$1,116,000	\$2,565,600	\$1,621,000	\$5,464,000	\$13,570,321

Streets

Summary by Project

Project Name	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
103rd Av; Northern Ave to Olive Ave - Full Street	\$2,655,942	\$0	\$0	\$0	\$0	\$0	\$2,655,942
107th Av; Williams Rd to Hatfield Rd DCR	\$273,000	\$0	\$0	\$0	\$0	\$0	\$273,000
67th Av; Olive Av to Redfield Rd Landscape Enhance	\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000
67th Ave Widening; Pinnacle Peak to Happy Valley	\$140,000	\$925,362	\$1,152,500	\$3,490,531	\$0	\$0	\$5,708,393
75th Av; Grand Av to Tbird Rd Landscape Enhancemnt	\$400,000	\$0	\$0	\$0	\$0	\$0	\$400,000
83rd Ave Bus Shelters	\$91,917	\$0	\$0	\$0	\$0	\$0	\$91,917
85th Av & Olive Av Traffic Signal	\$0	\$0	\$0	\$0	\$128,000	\$1,305,000	\$1,433,000
87th Av & Peoria Av Intersection Alignment	\$49,325	\$0	\$0	\$0	\$0	\$0	\$49,325
91st Av; Mtn Vw Rd to Grand Av Landscape Enhancemn	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000
ADA Accessibility	\$729,081	\$160,000	\$575,000	\$160,000	\$575,000	\$1,630,000	\$3,829,081
Bridge Maintenance & Guardrail Replacement Program	\$503,416	\$327,000	\$327,000	\$327,000	\$327,000	\$1,635,000	\$3,446,416
Cactus Rd - 67th Av-83rd Av Landscape Enhancement	\$0	\$0	\$0	\$0	\$0	\$2,083,498	\$2,083,498
Cactus Rd & 69th Av Sidewalk, North Side	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
Chip Seal Rural Maintenance	\$460,396	\$0	\$0	\$0	\$0	\$423,695	\$884,091
City Parks Parking Lots - Asphalt Replacement	\$125,000	\$150,000	\$0	\$261,000	\$0	\$611,000	\$1,147,000
Deer Valley Rd and 95th Av Traffic Signal	\$670,100	\$0	\$0	\$0	\$0	\$0	\$670,100
Deer Valley Rd; 109th Ave to Lake Pleasant Pkwy	\$1,293,499	\$0	\$0	\$0	\$0	\$0	\$1,293,499
El Mirage Rd; Blackstone Dr to Westland Rd	\$1,870,000	\$0	\$0	\$0	\$0	\$0	\$1,870,000
Happy Valley Pkwy Widening; LPP to Agua Fria	\$19,988,116	\$0	\$0	\$0	\$0	\$0	\$19,988,116
Jomax Rd Improvements; 72nd Dr to 75th Ave	\$1,707,906	\$2,202,000	\$0	\$0	\$0	\$0	\$3,909,906
Jomax Rd; Loop 303 to Vistancia Blvd	\$2,643,896	\$6,141,000	\$0	\$0	\$0	\$0	\$8,784,896
Lake Pleasant Parkway Sidewalk	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
Lake Pleasant Pkwy & Dixileta Dr Intersection Mods	\$600,000	\$0	\$0	\$0	\$0	\$0	\$600,000
Major Street Repairs	\$150,000	\$151,500	\$151,500	\$151,500	\$151,500	\$757,500	\$1,513,500
Northern Parkway	\$1,000,000	\$1,021,500	\$1,021,500	\$1,021,500	\$1,021,500	\$6,812,744	\$11,898,744

Streets

Summary by Project

Project Name	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
Paradise RV Entrance & Union Hills Dr Modification	\$380,000	\$0	\$0	\$0	\$0	\$0	\$380,000
Pavement Management Program - Preservation	\$3,465,346	\$3,500,000	\$3,500,000	\$3,500,000	\$3,500,000	\$17,500,000	\$34,965,346
Pavement Management Program - Rehabilitation	\$8,846,188	\$2,550,000	\$2,550,000	\$2,550,000	\$2,550,000	\$12,254,950	\$31,301,138
Peoria Auto District	\$1,204,064	\$0	\$0	\$0	\$0	\$0	\$1,204,064
Peoria Av & 77th Av Intersection Improvements	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
Peoria Av; 69th Av-79th Av Landscape Enhancement	\$0	\$0	\$0	\$0	\$0	\$1,335,477	\$1,335,477
Pinnacle Peak Rd; 91st Ave-Lake Pleasant Pkwy	\$4,472,595	\$0	\$0	\$0	\$0	\$0	\$4,472,595
Resurvey Benchmarks	\$0	\$240,000	\$0	\$0	\$0	\$240,000	\$480,000
Sidewalks Annual Program	\$195,581	\$107,400	\$107,400	\$107,400	\$107,400	\$537,000	\$1,162,181
Sonoran Mountain Ranch Emergency Access	\$0	\$0	\$300,000	\$0	\$0	\$0	\$300,000
Streetlight Pole Replacement Program	\$590,000	\$590,000	\$590,000	\$590,000	\$390,000	\$1,950,000	\$4,700,000
Technical Pavement Condition Survey & Support	\$255,000	\$0	\$0	\$255,000	\$0	\$510,000	\$1,020,000
Thunderbird Rd; 67th Av-81st Av Landscape Enhancemt	\$0	\$0	\$0	\$0	\$0	\$1,516,904	\$1,516,904
Utility Undergrounding Program	\$0	\$0	\$0	\$0	\$0	\$2,140,000	\$2,140,000
Total - Streets	\$55,460,368	\$18,065,762	\$10,274,900	\$12,413,931	\$8,750,400	\$53,242,768	\$158,208,129

Traffic Control

Summary by Project

Project Name	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
Install CCTV Equipment Citywide	\$220,000	\$229,200	\$0	\$0	\$0	\$0	\$449,200
North Peoria Communications Backup	\$0	\$0	\$0	\$1,656,600	\$0	\$0	\$1,656,600
Traffic Management Center Equipment Replacement	\$0	\$0	\$0	\$0	\$505,000	\$505,000	\$1,010,000
Traffic Signal Interconnect Project (TSIP)	\$263,501	\$0	\$207,000	\$0	\$207,000	\$414,000	\$1,091,501
Traffic Signal Program	\$873,020	\$600,000	\$600,000	\$600,000	\$600,000	\$3,000,000	\$6,273,020
Traffic Signal Renovation and Replacement	\$309,000	\$309,000	\$309,000	\$309,000	\$309,000	\$1,545,000	\$3,090,000
Total - Traffic Control	\$1,665,521	\$1,138,200	\$1,116,000	\$2,565,600	\$1,621,000	\$5,464,000	\$13,570,321

Streets

103rd Av; Northern Ave to Olive Ave -Full Street**Project Number:** EN00422**Council District:** Pine**Project Location:** 103rd Av; Northern Av to Olive Av

The first phase of this project provided for the geotechnical investigation to determine the limits of the old City of Glendale landfill impacting 103rd Av, public meetings and a preliminary traffic study and these tasks have been completed. The second phase of this project provides for an additional public meeting, final design, ROW acquisition, materials testing, construction, construction administration, signal modifications, utility coordination, utility relocation, and undergrounding overhead facilities as needed, replacement of a section of existing water line, drainage facilities, coordination with the 103rd Av & Butler Dr well site improvements, reconstruction and construction of the 103rd Av street improvements from Northern Av to Olive Av and construction of a new fence along the old Glendale landfill and golf course. This project will likely include processing utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc) design and construction agreements, as well as development and intergovernmental agreements. The improvements will include clearing and grubbing, saw cut along existing pavement, install new pavement, construct curb and gutter, concrete sidewalk, landscaping and irrigation system, signing and striping, and construction of a combination screen wall and fence around the Glendale Landfill.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
LA-Land	Transportation Sales Ta	Carryover	\$395,000	\$0	\$0	\$0	\$0	\$0	\$395,000
CO-Construc	Transportation Sales Ta	Carryover	\$1,542,242	\$0	\$0	\$0	\$0	\$0	\$1,542,242
CO-Construc	DIF - Streets	Carryover	\$718,700	\$0	\$0	\$0	\$0	\$0	\$718,700
Total Budget			\$2,655,942	\$0	\$0	\$0	\$0	\$0	\$2,655,942

Operating Impacts	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
	\$16,411	\$16,411	\$16,411	\$16,411	\$16,411	\$82,055	\$164,110
Total Operating Impacts	\$16,411	\$16,411	\$16,411	\$16,411	\$16,411	\$82,055	\$164,110

107th Av; Williams Rd to Hatfield Rd DCR**Project Number:** EN00636**Council District:** Mesquite**Project Location:** 107th Av; Williams Rd to Hatfield Rd

This project provides for solicitation of a qualified consultant to provide services to develop a Design Concept Report (DCR) for the widening and reconstruction of 107th Avenue from Williams Rd to Hatfield Road. The purpose of the DCR is to evaluate alternatives to add capacity and upgrade the roadway improvements to City standards, including recommendations on the alignment, cross section, intersection configuration, right-of-way needs, environmental analysis, signalization, lighting, landscape, water, wastewater, ITE improvements, burying overhead utilities, pedestrian and bicycle facilities, and drainage facilities throughout the corridor, conduct public involvement, coordination with Maricopa County, Arizona State Land Dept. and other stakeholders, utility coordination, and prepare a cost estimate(s). Once a solution is determined, funding for design, land acquisition and construction can be recommended to be programmed. It is anticipated that Maricopa County will cost share with the City.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
SY-Study	DIF - Streets	Base	\$273,000	\$0	\$0	\$0	\$0	\$0	\$273,000
Total Budget			\$273,000	\$0	\$0	\$0	\$0	\$0	\$273,000

Streets

67th Av; Olive Av to Redfield Rd Landscape Enhance**Project Number:** EN00593**Council District:** Palo Verde, Acacia**Project Location:** West side 67th Av; Olive Av to Redfield Rd

This project provides for the coordination with adjacent property owners, public involvement, utility coordination, construction and construction administration for refreshing decomposed granite, enhancing landscape and irrigation system, repair, wash and paint existing perimeter walls along the west side of 67th Avenue between Olive Avenue and Redfield Road. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
CO-Construc	Transportation Sales Ta	Carryover	\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000
Total Budget			\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000

67th Ave Widening; Pinnacle Peak to Happy Valley**Project Number:** EN00100**Council District:** Mesquite**Project Location:** 67th Av from Pinnacle Peak Rd to Happy Valley Rd

This project provides for the coordination with adjacent property owners, developers, public involvement, study, design, right-of-way acquisition, intergovernmental agreements, utility coordination, utility relocation, burying overhead facilities, construction and construction administration for the widening and construction of 67th Avenue between Pinnacle Peak Road and Happy Valley Road, a 16" water line and a regional storm drain system. The regional storm drain system will be cost shared with the Flood Control District of Maricopa County (FCDMC). The cross section of the roadway improvements varies from four lanes to six lanes. The improvements will include burying overhead facilities, installation of a 16" waterline along 67th Avenue and Pinnacle Peak Road, installation of a regional storm drain system, storm drain laterals and catch basins, saw cutting and removal of existing pavement, installation of new curb, gutter, valley gutter and apron, sidewalk, and handicap ramps, landscape, and raised landscaped medians, streetlights, interconnect conduit and fiber, future traffic signal improvements, striping and signage. This project also includes intersection improvements at Happy Valley Road and 67th Avenue.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
OT-Other	Transportation Sales Ta	Carryover	\$140,000	\$0	\$0	\$0	\$0	\$0	\$140,000
LA-Land	Future GO Bonds	Base	\$0	\$0	\$582,000	\$0	\$0	\$0	\$582,000
DS-Design	DIF - Streets	Base	\$0	\$905,000	\$0	\$0	\$0	\$0	\$905,000
CO-Construc	DIF - Streets	Base	\$0	\$0	\$550,000	\$3,418,348	\$0	\$0	\$3,968,348
CB-Chargeba	DIF - Streets	Base	\$0	\$11,312	\$15,000	\$38,000	\$0	\$0	\$64,312
AT-Arts	DIF - Streets	Base	\$0	\$9,050	\$5,500	\$34,183	\$0	\$0	\$48,733
Total Budget			\$140,000	\$925,362	\$1,152,500	\$3,490,531	\$0	\$0	\$5,708,393

Operating Impacts

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
	\$0	\$0	\$15,000	\$15,000	\$15,000	\$75,000	\$120,000
	\$0	\$0	\$3,300	\$3,300	\$3,300	\$16,500	\$26,400
Total Operating Impacts	\$0	\$0	\$18,300	\$18,300	\$18,300	\$91,500	\$146,400

Streets

75th Av; Grand Av to Tbird Rd Landscape Enhancemnt

Project Number: EN00592**Council District:** Acacia, Palo Verde**Project Location:** E & W Sides; 75th Ave; Grand Ave to Thunderbird Rd

This project provides for the coordination with adjacent property owners, public involvement, utility coordination, construction and construction administration for refreshing decomposed granite, enhancing landscape and irrigation system, repair, wash and paint existing perimeter walls along the east and west sides of 75th Avenue between Olive Avenue and Thunderbird Road and refreshing the 3 basins maintained by the city along the east side of 75th Avenue at Eva Street and Sanna Street. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
CO-Construc	Transportation Sales Ta	Carryover	\$400,000	\$0	\$0	\$0	\$0	\$0	\$400,000
Total Budget			\$400,000	\$0	\$0	\$0	\$0	\$0	\$400,000

83rd Ave Bus Shelters

Project Number: EN00582**Council District:** City Wide**Project Location:** 83rd Av; Northern Av to Bell Rd

This project provides for the coordination with adjacent property owners, public involvement, design, ROW acquisition, utility coordination, utility relocation, materials testing, construction and construction administration for construction of 47 bus shelters along the 83rd avenue bus route. This new bus route will extend from Camelback Road to Bell Road. The enhanced bus shelters will be installed between Northern Avenue and Bell Road. The improvements will include: clearing and grubbing, construction of concrete pads, enhanced bus shelters and lighting. This project may also require processing of utility company (APS, Cox, Qwest, SRP, EPNG, SWG, etc) design and construction agreements, development and intergovernmental agreements. "

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
LA-Land	Outside Sources	Carryover	\$2,825	\$0	\$0	\$0	\$0	\$0	\$2,825
CO-Construc	Outside Sources	Carryover	\$89,092	\$0	\$0	\$0	\$0	\$0	\$89,092
Total Budget			\$91,917	\$0	\$0	\$0	\$0	\$0	\$91,917

Operating Impacts

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
	\$34,000	\$34,000	\$34,000	\$34,000	\$34,000	\$136,000	\$306,000
Total Operating Impacts	\$34,000	\$34,000	\$34,000	\$34,000	\$34,000	\$136,000	\$306,000

Streets

85th Av & Olive Av Traffic Signal

Project Number: EN00657**Council District:** Acacia**Project Location:** Olive Av & 85th Av

This project provides for the coordination with adjacent property owners, public involvement, design, right-of-way acquisition, utility coordination, utility relocation, burying overhead facilities, materials testing, construction and construction administration for a traffic signal at 85th Avenue and Olive Avenue and intersection modifications. The improvements will include: clearing and grubbing, saw cutting along existing pavement, installing new pavement, curb, gutter, sidewalk, and handicap ramps, grading of parkway area, burying a portion of the overhead utilities, and upgrades to existing handicap ramps, re-striping and signing of intersection, streetlights, relocating existing wall along south side of Olive Avenue (southwest corner), providing dedicated right-turn deceleration lanes westbound to northbound and eastbound to southbound, reconstructing the existing SRP headwall/structure, piping the existing private irrigation ditch, and piping the private irrigation on the church property. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
LA-Land	Transportation Sales Ta	Base	\$0	\$0	\$0	\$0	\$0	\$100,000	\$100,000
DS-Design	Transportation Sales Ta	Base	\$0	\$0	\$0	\$0	\$100,000	\$0	\$100,000
CO-Construc	Transportation Sales Ta	Base	\$0	\$0	\$0	\$0	\$0	\$1,100,000	\$1,100,000
CB-Chargeba	Transportation Sales Ta	Base	\$0	\$0	\$0	\$0	\$27,000	\$94,000	\$121,000
AT-Arts	Transportation Sales Ta	Base	\$0	\$0	\$0	\$0	\$1,000	\$11,000	\$12,000
Total Budget			\$0	\$0	\$0	\$0	\$128,000	\$1,305,000	\$1,433,000

Operating Impacts	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
	\$0	\$0	\$0	\$11,000	\$11,000	\$55,000	\$77,000
Total Operating Impacts	\$0	\$0	\$0	\$11,000	\$11,000	\$55,000	\$77,000

Streets

87th Av & Peoria Av Intersection Alignment

Project Number: PW00109**Council District:** Acacia**Project Location:** 87th Av & Peoria Av

This project provides for the coordination with adjacent property owners, public involvement, design, right-of-way acquisition, utility coordination, utility relocation and extensions, as determined, materials testing, construction and construction administration for the re-alignment and construction of the street improvements for the south leg of the 87th Avenue and Peoria Avenue intersection to Jefferson Street and updating all ADA ramps. Improvements will consist of paving, curb, gutter, sidewalk, relocation of SRP irrigation and structure, other utilities, traffic signal modification and upgrades, and pavement signing and striping. This project will likely include processing of utility agreements (APS, Cox, CenturyLink, SRP, SWG, EPNG, etc.) for design and construction, as well as intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
LA-Land	Transportation Sales Ta	Carryover	\$49,325	\$0	\$0	\$0	\$0	\$0	\$49,325
Total Budget			\$49,325	\$0	\$0	\$0	\$0	\$0	\$49,325

Operating Impacts

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
Non-Pers OPS	\$0	\$280	\$280	\$280	\$280	\$1,120	\$2,240
Non-Pers OPS	\$0	\$100	\$100	\$100	\$100	\$400	\$800
Total Operating Impacts	\$0	\$380	\$380	\$380	\$380	\$1,520	\$3,040

91st Av; Mtn Vw Rd to Grand Av Landscape Enhancemn

Project Number: EN00594**Council District:** Pine, Acacia**Project Location:** E & W Side of 91st Av; Mtn Vw Rd to Grand Av

This project provides for the coordination with adjacent property owners, public involvement, utility coordination, construction and construction administration for refreshing decomposed granite, enhancing landscape and irrigation system, repair, wash and paint existing perimeter walls along the east and west sides of 91st Avenue between Mountain View Road and Grand Avenue. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
CO-Construc	Transportation Sales Ta	Carryover	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000
Total Budget			\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000

Streets

ADA Accessibility

Project Number: PW00025**Council District:** Various**Project Location:** Citywide

This program funds the City's ongoing effort to comply with the requirements of the Americans with Disabilities Act (ADA). The funds will be used to address 3 projects; 1) to procure a consultant for the purpose of identifying accessibility deficiencies within the public right-of-way, including existing curb ramps, sidewalks and driveways and recommending improvements needed to achieve full compliance with ADA requirements and city-approved policies (ADA Transition Plan); 2) respond to individual ADA requests and as ADA deficiencies are identified, the program funding will be used to design and construct the improvements and; 3) the ADA regulations identify that specific asphalt and concrete repair treatments that are considered to be alterations require installation of curb ramps within the scope of the project.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
OT-Other	Highway User Fund	Carryover	\$109,965	\$0	\$0	\$0	\$0	\$0	\$109,965
CO-Construc	Highway User Fund	Carryover	\$61,690	\$0	\$0	\$0	\$0	\$0	\$61,690
SY-Study	Highway User Fund	Base	\$0	\$50,600	\$0	\$50,600	\$0	\$151,800	\$253,000
CO-Construc	Highway User Fund	Base	\$557,426	\$100,000	\$557,426	\$100,000	\$557,426	\$1,414,852	\$3,287,130
CB-Chargeba	Highway User Fund	Base	\$0	\$8,400	\$12,000	\$8,400	\$12,000	\$49,200	\$90,000
AT-Arts	Highway User Fund	Base	\$0	\$1,000	\$5,574	\$1,000	\$5,574	\$14,148	\$27,296
Total Budget			\$729,081	\$160,000	\$575,000	\$160,000	\$575,000	\$1,630,000	\$3,829,081

Operating Impacts

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
	\$3,200	\$660	\$3,200	\$660	\$3,200	\$8,380	\$19,300
Total Operating Impacts	\$3,200	\$660	\$3,200	\$660	\$3,200	\$8,380	\$19,300

Bridge Maintenance & Guardrail Replacement Program

Project Number: EN00243**Council District:** Various**Project Location:** Citywide

This project provides for the inventory and assessment of the City's guardrail assets and coordination with adjacent property owners, public involvement, design, utility coordination, utility relocation, construction and construction administration for replacement, repair and safety upgrades to roadway guardrail citywide. The improvements may include clearing and grubbing, saw cutting along existing pavement, installing new pavement, curb, gutter, valley gutter and apron, sidewalk, and handicap ramps, removing and replacing existing guardrail systems. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc) design and construction agreements, development and intergovernmental agreements. In addition, this project provides funding for the ongoing bridge and culvert maintenance and management program.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
CO-Construc	Transportation Sales Ta	Carryover	\$203,416	\$0	\$0	\$0	\$0	\$0	\$203,416
DS-Design	Transportation Sales Ta	Base	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000	\$500,000
CO-Construc	Transportation Sales Ta	Base	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,250,000	\$2,500,000
CB-Chargeba	Transportation Sales Ta	Base	\$0	\$24,000	\$24,000	\$24,000	\$24,000	\$120,000	\$216,000
AT-Arts	Transportation Sales Ta	Base	\$0	\$3,000	\$3,000	\$3,000	\$3,000	\$15,000	\$27,000
Total Budget			\$503,416	\$327,000	\$327,000	\$327,000	\$327,000	\$1,635,000	\$3,446,416

Streets

Cactus Rd - 67th Av-83rd Av Landscape Enhancement**Project Number:** EN00689**Council District:** Palo Verde**Project Location:** Cactus Rd; 67th Av to 83rd Av

This project provides for the coordination with adjacent property owners, public involvement, utility coordination, construction and construction administration for refreshing decomposed granite, enhancing landscape and irrigation system, repair, wash and paint existing perimeter walls along Cactus Rd between 67th Avenue and 83rd Avenue. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
CO-Construc	Transportation Sales Ta	Base	\$0	\$0	\$0	\$0	\$0	\$2,083,498	\$2,083,498
Total Budget			\$0	\$0	\$0	\$0	\$0	\$2,083,498	\$2,083,498

Cactus Rd & 69th Av Sidewalk, North Side**Project Number:** EN00550**Council District:** Palo Verde**Project Location:** North side of Cactus Rd between

This project provides for the coordination with adjacent property owners, public involvement, design, ROW acquisition, utility coordination, utility relocation, construction, and construction administration for the construction of a 5-foot concrete sidewalk along the north side of Cactus Road for approximately 635 feet in the vicinity of 69th Avenue. The improvements will include constructing a new concrete sidewalk, driveways, a small retaining wall, and landscaping/decomposed granite. This project may also require processing of utility company (APS, Cox, Qwest, SRP, EPNG, SWG, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
CO-Construc	Transportation Sales Ta	Carryover	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
Total Budget			\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000

Operating Impacts	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
	\$87	\$87	\$87	\$87	\$87	\$348	\$783
Total Operating Impacts	\$87	\$87	\$87	\$87	\$87	\$348	\$783

Streets

Chip Seal Rural Maintenance

Project Number: PW00163**Council District:** Mesquite/Willow**Project Location:** Various

This project provides for the application of a rubberized chip seal in rural, residential areas of the city where city standard roadways do not exist. In order to reduce dust and meet PM10 regulations, a rubber chip seal is replaced approximately every five years. These dirt roads include: 92nd Avenue, from Happy Valley Parkway to Jomax Road; 93rd Avenue, from Hatfield Road to Happy Valley Parkway; Camino Del Oro, from 67th Avenue to 70th Avenue; Villa Lindo, from 67th Avenue to 70th Avenue; and Briles Road, from 94th Avenue to 95th Avenue.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
CO-Construct	Highway User Fund	Base	\$460,396	\$0	\$0	\$0	\$0	\$419,500	\$879,896
AT-Arts	Highway User Fund	Base	\$0	\$0	\$0	\$0	\$0	\$4,195	\$4,195
Total Budget			\$460,396	\$0	\$0	\$0	\$0	\$423,695	\$884,091

City Parks Parking Lots - Asphalt Replacement

Project Number: PW00995**Council District:** Various**Project Location:** Various

In addition to Parks, the Streets Division will begin the process of managing Facilities Parking Lots to apply its Pavement Management Program of condition indexing and lifecycle as the criteria for determining priority and treatment application. In FY20, approximately \$125,000 will be used to have the lots rated electronically and integrated to the electronic system. Thereafter, the programmed treatments will be applied and the Streets Division will manage the lifecycle.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
OT-Other	Future GO Bonds	Base	\$125,000	\$150,000	\$0	\$261,000	\$0	\$611,000	\$1,147,000
Total Budget			\$125,000	\$150,000	\$0	\$261,000	\$0	\$611,000	\$1,147,000

Streets

Deer Valley Rd and 95th Av Traffic Signal

Project Number: EN00642**Council District:** Mesquite**Project Location:** Deer Valley Rd and 95th Av

This project provides for the coordination with adjacent property owners, public involvement, design, right-of-way acquisition, utility coordination, utility relocation, construction and construction administration for the design and construction of the traffic signal and incidental intersection improvements at Deer Valley Road and 95th Avenue. The improvements will include: purchasing right-of-way, updating the ADA ramps, construction of a traffic signal, restriping the intersection as needed, removal of the existing Z-crossing (medians, Rectangular Rapid Flashing Beacons (RRFB) signs, obliterate existing striping, micro-sealing the asphalt and restriping), removal of streetlights at the southeast corner of Deer Valley Road and 95th Avenue, as needed. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
CO-Construc	Intersection Impact Fee	Carryover	\$670,100	\$0	\$0	\$0	\$0	\$0	\$670,100
Total Budget			\$670,100	\$0	\$0	\$0	\$0	\$0	\$670,100

Operating Impacts	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
	\$700	\$700	\$700	\$700	\$700	\$2,800	\$6,300
Total Operating Impacts	\$700	\$700	\$700	\$700	\$700	\$2,800	\$6,300

Deer Valley Rd; 109th Ave to Lake Pleasant Pkwy

Project Number: EN00395**Council District:** Willow**Project Location:** Deer Valley Rd; 109th Ave to Lake Pleasant Pkwy

This project provides for the coordination with adjacent property owners and Maricopa County Department of Transportation (MCDOT), public involvement, acquisition of right-of-way, utility coordination, utility relocation, noise study, design, materials testing, construction, construction administration for land acquisition and construction of a roundabout at 109th Avenue and Deer Valley Road, and construction of an entry monument just east of the intersection of 109th Avenue and Deer Valley Road.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
LA-Land	Transportation Sales Ta	Carryover	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000
CO-Construc	Transportation Sales Ta	Carryover	\$533,499	\$0	\$0	\$0	\$0	\$0	\$533,499
LA-Land	Non-Bond Capital	Base	\$110,000	\$0	\$0	\$0	\$0	\$0	\$110,000
CO-Construc	Transportation Sales Ta	Base	\$234,653	\$0	\$0	\$0	\$0	\$0	\$234,653
CO-Construc	Non-Bond Capital	Base	\$365,347	\$0	\$0	\$0	\$0	\$0	\$365,347
Total Budget			\$1,293,499	\$0	\$0	\$0	\$0	\$0	\$1,293,499

Operating Impacts	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
	\$0	\$0	\$5,530	\$5,530	\$5,530	\$92,650	\$109,240
	\$0	\$0	\$29,500	\$29,500	\$29,500	\$147,500	\$236,000
Total Operating Impacts	\$0	\$0	\$35,030	\$35,030	\$35,030	\$240,150	\$345,240

Streets

El Mirage Rd; Blackstone Dr to Westland Rd

Project Number: EN00699**Council District:** Mesquite**Project Location:** El Mirage Rd; Blackstone Dr to Westland Rd

This project provides for the coordination with the Master Planned Community known as Lake Pleasant Heights. The City has entered into a Development Agreement with Lake Pleasant Heights and in accordance with the terms of the agreement, the landowners are responsible for the coordinated planning, design, engineering, construction, acquisition, installation of certain infrastructure. The City reserves the right to upsize infrastructure to serve other properties. Upsizing of the infrastructure will be paid by the City. Specifically, this Agreement will allow the City to enhance the Secondary Access along El Mirage Road from Blackstone Drive to Westland Road to a full width roadway. If an all-weather access road is to be constructed by the Landowner(s), the City will fund the differential costs between the full width roadway and an all-weather access road. The City shall only fund the portion across State Land ownership, with funding not to exceed 50% of the total project cost for this section of roadway. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
CO-Construct	DIF - Streets	Base	\$1,870,000	\$0	\$0	\$0	\$0	\$0	\$1,870,000
Total Budget			\$1,870,000	\$0	\$0	\$0	\$0	\$0	\$1,870,000

Streets

Happy Valley Pkwy Widening; LPP to Agua Fria

Project Number: EN00463**Council District:** Mesquite**Project Location:** Happy Valley Pkwy; LPP to Agua Fria River

This project provides for the coordination with MCDOT, the State Land Department, and adjacent property owners, public involvement, design, ROW acquisition and annexation, utility coordination, utility relocation, burying overhead facilities, construction and construction administration for the widening of Happy Valley Parkway from Lake Pleasant Parkway to the west end of the bridge over the Agua Fria River. The specific improvements will include clearing and grubbing, saw cut along existing pavement, install new pavement, micro-seal, curb, gutter, valley gutter and apron, sidewalk and ADA ramps, widening and installing drainage facilities, widening of the bridge and accommodating the Agua Fria River trail connection under the bridge, striping and signage, street lighting, and landscape and irrigation. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, SWG, EPNG, etc.) design and construction agreements, development and intergovernmental agreements, and annexing the western portion of the parkway.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
LA-Land	GO Bonds 2019	Carryover	\$73,472	\$0	\$0	\$0	\$0	\$0	\$73,472
CO-Construc	Transportation Sales Ta	Carryover	\$7,775,223	\$0	\$0	\$0	\$0	\$0	\$7,775,223
CO-Construc	DIF - Streets	Carryover	\$5,166,686	\$0	\$0	\$0	\$0	\$0	\$5,166,686
CO-Construc	Outside Sources	Carryover	\$4,892,094	\$0	\$0	\$0	\$0	\$0	\$4,892,094
CO-Construc	GO Bonds 2019	Carryover	\$2,080,641	\$0	\$0	\$0	\$0	\$0	\$2,080,641
Total Budget			\$19,988,116	\$0	\$0	\$0	\$0	\$0	\$19,988,116

Operating Impacts	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
Non-Personnel	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$10,000	\$20,000
Non-Personnel	\$33,000	\$33,000	\$33,000	\$33,000	\$33,000	\$165,000	\$330,000
Non-Personnel	\$105,000	\$105,000	\$105,000	\$105,000	\$105,000	\$525,000	\$1,050,000
Total Operating Impacts	\$140,000	\$140,000	\$140,000	\$140,000	\$140,000	\$700,000	\$1,400,000

Streets

Jomax Rd Improvements; 72nd Dr to 75th Ave

Project Number: EN00591**Council District:** Mesquite**Project Location:** Jomax Rd; 72nd Dr Alignment to 75th Ave

This project provides for the coordination with adjacent property owners, public involvement, design, right-of-way acquisition, utility coordination, utility relocation, construction and construction administration for the construction of the south 1/2 street improvements on Jomax Road between the 72nd Drive alignment and 75th Avenue. The improvements will include: clearing and grubbing, saw cutting along existing pavement, constructing approximately 1,400 lf of Jomax Road roadway improvements to accommodate a cross section consisting of 2-1-2 with bike lanes. Other improvements include: connecting to the existing curb and gutter at the east end and transitioning back to two lanes west of 75th Avenue, curb, gutter, 8' wide sidewalk, extending storm drain culverts, relocating two air release valves, installing conduit at the intersection of 75th Avenue for a future traffic signal, streetlights, landscape and irrigation and extension of an 8" water lateral south along the 74th Drive alignment. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
LA-Land	DIF - Streets	Carryover	\$282,336	\$0	\$0	\$0	\$0	\$0	\$282,336
CO-Construc	DIF - Streets	Carryover	\$1,085,570	\$0	\$0	\$0	\$0	\$0	\$1,085,570
LA-Land	DIF - Streets	Base	\$340,000	\$0	\$0	\$0	\$0	\$0	\$340,000
CO-Construc	DIF - Streets	Base	\$0	\$2,100,000	\$0	\$0	\$0	\$0	\$2,100,000
CB-Chargeba	DIF - Streets	Base	\$0	\$81,000	\$0	\$0	\$0	\$0	\$81,000
AT-Arts	DIF - Streets	Base	\$0	\$21,000	\$0	\$0	\$0	\$0	\$21,000
Total Budget			\$1,707,906	\$2,202,000	\$0	\$0	\$0	\$0	\$3,909,906

Operating Impacts	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
Non-Personnel	\$0	\$0	\$6,000	\$6,000	\$6,000	\$30,000	\$48,000
Non-Personnel	\$0	\$0	\$15,000	\$15,000	\$15,000	\$75,000	\$120,000
Total Operating Impacts	\$0	\$0	\$21,000	\$21,000	\$21,000	\$105,000	\$168,000

Streets

Jomax Rd; Loop 303 to Vistancia Blvd

Project Number: EN00585**Council District:** Mesquite**Project Location:** Jomax Rd; Loop 303 to Vistancia Blvd

This project has three distinct phases. Phase I is for the preparation of a Design Concept Report (DCR) for Jomax Road between El Mirage Road and Tierra del Rio Boulevard. The DCR is in progress and is scheduled to be completed by December 2018. The purpose of the DCR is to evaluate alternatives and provide recommendations for an alignment, cross section, intersection configurations, right-of-way needs, environmental analysis, identifying biological and culturally sensitive sites, lighting, landscape, water, wastewater, ITE improvements, pedestrian/bike facilities, trail facilities, and drainage plans and arts for this section of the Jomax Road corridor, utility coordination, preparation of 15% plans, construction cost estimates and public involvement. Phase 2 includes the coordination with adjacent property owners and government agencies (ADOT, ASLD, USACOE, FCDMC, utility companies, and other stakeholders), public involvement, design, land acquisition from ASLD, biological, environmental clearances, right-of-way legal descriptions and appraisals, utility coordination, utility relocation, materials testing, construction and construction administration of Jomax Road between Loop 303 and Vistancia Boulevard. This project includes purchasing the ASLD land, construction of four lanes and a wide median, a drainage channel along the north side of the roadway, and natural landscape theme improvements, reconstruction and signalization of the intersection of Vistancia Boulevard and Jomax Road. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, EPCOR, etc) design and construction agreements, development agreements, and intergovernmental agreements (IGA); Phase 3 involves the negotiating an IGA with ADOT for improvements at the Loop 303 and Jomax Road Traffic Interchange (TI). Specifically, the agreement will include aesthetics for the TI, bike lanes, a wider sidewalk, constructing the traffic signal and lighting to City standards, and the City paying for necessary sleeves under Loop 303 for a future water line and interconnect conduit. The City will agree to maintain the Loop 303 TI striping, underdeck lighting, ITE equipment, and traffic signals.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
OT-Other	Transportation Sales Ta	Carryover	\$43,896	\$0	\$0	\$0	\$0	\$0	\$43,896
CO-Construc	Transportation Sales Ta	Carryover	\$300,000	\$0	\$0	\$0	\$0	\$0	\$300,000
LA-Land	Transportation Sales Ta	Base	\$1,500,000	\$0	\$0	\$0	\$0	\$0	\$1,500,000
CO-Construc	Transportation Sales Ta	Base	\$0	\$5,900,000	\$0	\$0	\$0	\$0	\$5,900,000
CO-Construc	Water Fund	Base	\$800,000	\$0	\$0	\$0	\$0	\$0	\$800,000
CB-Chargeba	Transportation Sales Ta	Base	\$0	\$182,000	\$0	\$0	\$0	\$0	\$182,000
AT-Arts	Transportation Sales Ta	Base	\$0	\$59,000	\$0	\$0	\$0	\$0	\$59,000
Total Budget			\$2,643,896	\$6,141,000	\$0	\$0	\$0	\$0	\$8,784,896

Operating Impacts

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
	\$0	\$0	\$11,000	\$11,000	\$11,000	\$55,000	\$88,000
	\$0	\$0	\$34,000	\$34,000	\$34,000	\$170,000	\$272,000
Total Operating Impacts	\$0	\$0	\$45,000	\$45,000	\$45,000	\$225,000	\$360,000

Streets

Lake Pleasant Parkway Sidewalk

Project Number: EN00480**Council District:** Willow and Mesquite**Project Location:** LPP; Williams Rd to Jomax Rd

This project provides for the coordination with adjacent property owners, public involvement, design, ROW acquisition, utility coordination, utility relocation, materials testing, construction, construction administration for the construction of a concrete sidewalk ranging in width from 5 feet to 8 feet, along the east side of Lake Pleasant Parkway between Deer Valley Road and Jomax Road. The improvements will include re-grading the existing drainage channel, constructing a new concrete sidewalk, upgrading ramps, installing decomposed granite, restoring some landscaping, and traffic signal modifications at Yearling Road and Hatfield Road. This project may also require processing of utility company (APS, Cox, Qwest, SRP, EPNG, SWG, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
CO-Construct	Transportation Sales Tax	Carryover	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
Total Budget			\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000

Operating Impacts	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$6,000	\$13,500
Total Operating Impacts	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$6,000	\$13,500

Lake Pleasant Pkwy & Dixileta Dr Intersection Mods

Project Number: EN00588**Council District:** Mesquite**Project Location:** Dixileta Dr; LPP to Park Access Road

This project provides for the coordination with adjacent property owners, public involvement, design, ROW acquisition, utility coordination, utility relocation, materials testing, construction and construction administration for the design and construction of intersection modifications and a traffic signal at Lake Pleasant Parkway and Dixileta Drive, a northbound to eastbound deceleration lane, and an access road extending from the intersection approximately 500 feet to the east, and interconnect conduit duct bank and fiber optics cable between Westwing Parkway and Dixileta Drive. The improvements will include trench and install duct bank and inner duct, vaults, pull fiber optics and splicing as needed, install traffic signal, modify the intersection for ADA, intersection deceleration lane, and roadway improvements. This project may also require processing of utility company (APS, Cox, Qwest, SRP, EPNG, SWG, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
CO-Construct	Transportation Sales Tax	Carryover	\$600,000	\$0	\$0	\$0	\$0	\$0	\$600,000
Total Budget			\$600,000	\$0	\$0	\$0	\$0	\$0	\$600,000

Operating Impacts	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
	\$1,100	\$1,100	\$1,100	\$1,100	\$1,100	\$4,400	\$9,900
Total Operating Impacts	\$1,100	\$1,100	\$1,100	\$1,100	\$1,100	\$4,400	\$9,900

Streets

Major Street Repairs

Project Number: PW00027**Council District:** Any**Project Location:** Various

This project provides for street repairs in response to urgent, unplanned, or unfunded situations or concerns. Repairs typically consist of paving, milling, overlaying, re-surfacing of roadways (with minor concrete curb, gutter, valley gutter, and apron improvements).

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
CO-Construct	Highway User Fund	Base	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$750,000	\$1,500,000
AT-Arts	Highway User Fund	Base	\$0	\$1,500	\$1,500	\$1,500	\$1,500	\$7,500	\$13,500
Total Budget			\$150,000	\$151,500	\$151,500	\$151,500	\$151,500	\$757,500	\$1,513,500

Northern Parkway

Project Number: EN00142**Council District:** Acacia/Pine**Project Location:** Northern Ave from 71st Ave to 115th Ave

This project provides for the City's contribution toward land acquisition and construction to convert the existing Northern Avenue to an eight-lane, limited access "regionally significant" arterial roadway that will be designated Northern Parkway. The project will construct overpasses at the intersections of mile roadways, including bridged mainline overpasses, median barriers, exit and entrance ramps, traffic signals, landscape and irrigation, barrier walls, utility relocations, and drainage improvements, paving, curb, gutters, street lighting, pavement markings and signing. Per the City Attorney's Office, the City has a contractual obligation to contribute financially to this project under the terms of a 2008 intergovernmental agreement. The project budget reflects the latest financial plan formalized in the Arterial Life Cycle Program published by the Maricopa Association of Governments (MAG).

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
CO-Construct	Transportation Sales Ta	Base	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$6,656,677	\$11,656,677
CB-Chargeba	Transportation Sales Ta	Base	\$0	\$11,500	\$11,500	\$11,500	\$11,500	\$89,500	\$135,500
AT-Arts	Transportation Sales Ta	Base	\$0	\$10,000	\$10,000	\$10,000	\$10,000	\$66,567	\$106,567
Total Budget			\$1,000,000	\$1,021,500	\$1,021,500	\$1,021,500	\$1,021,500	\$6,812,744	\$11,898,744

Operating Impacts

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
Non-Pers OPS	\$23,000	\$23,000	\$23,000	\$23,000	\$23,000	\$115,000	\$230,000
Non-Pers OPS	\$80,000	\$80,000	\$80,000	\$80,000	\$80,000	\$400,000	\$800,000
Total Operating Impacts	\$103,000	\$103,000	\$103,000	\$103,000	\$103,000	\$515,000	\$1,030,000

Streets

Paradise RV Entrance & Union Hills Dr Modification

Project Number: EN00614**Council District:** Willow**Project Location:** Union Hills Dr & Paradise RV

This project provides for the coordination with adjacent property owners and Maricopa County Department of Transportation (MCDOT), public involvement, design, right-of-way acquisition, utility coordination, utility relocation, construction, and construction administration for; 1) approximately 1,100 feet of additional pavement on the south side of Union Hills Drive to accommodate an acceleration lane for traffic exiting the Paradise RV Park and traveling eastbound on Union Hills Drive, and 2) a westbound to northbound deceleration lane at the Paradise RV main access. The project will be coordinated with Paradise RV and their plans to reconstruct their main access. The improvements will include: clearing and grubbing; saw cutting along existing pavement; installing new pavement along the south side of Union Hills Drive as well as curb, gutter, and a westbound to northbound right turn lane into the Paradise RV main entrance; relocating existing utilities; and microsealing and restriping existing pavement. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc.) design and construction agreements, development agreements, and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
DS-Design	Transportation Sales Ta	Base	\$80,000	\$0	\$0	\$0	\$0	\$0	\$80,000
CO-Construc	Transportation Sales Ta	Base	\$300,000	\$0	\$0	\$0	\$0	\$0	\$300,000
Total Budget			\$380,000	\$0	\$0	\$0	\$0	\$0	\$380,000

Operating Impacts	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
	\$0	\$1,300	\$1,300	\$1,300	\$1,300	\$6,500	\$11,700
Total Operating Impacts	\$0	\$1,300	\$1,300	\$1,300	\$1,300	\$6,500	\$11,700

Streets

Pavement Management Program - Preservation

Project Number: PW00138**Council District:** Any**Project Location:** Various

In a Pavement Management Program, the ultimate goal is to preserve good conditions on our roadways and extend the lifecycle in good condition, thereby avoiding the much greater costs of rehabilitation and reconstruction. Pavement preservation is accomplished by early, less expensive surface treatments such as seal coats, slurry, micro and chip seals.

In FY20, the Streets Division will continue implementing its annual pavement projects based upon technical condition surveys and the objective planning criteria established by our Pavement Management Software.

It is projected that an estimated 70 miles of roadway will receive either a slurry, 32 miles, or micro seal, 38 miles, treatment in FY20. Project locations shown below:

Arterial:

Olive Avenue (67th Avenue to Loop 101) - 10 miles

Beardsley Road (81st Avenue to Lake Pleasant Road) - 13 miles

75th Avenue (Greenway Road to Thunderbird Road) - 9 miles

Collector:

94th Drive (Plaza Del Rio Boulevard) - 2 miles

Plaza Del Rio Boulevard (94th Drive to Thunderbird Road) - 3 miles

93rd Avenue (Thunderbird Road to South-End) - 1 mile

Residential:

Ironwood; Sunset Ranch II; Suncliff I, III, & IV; Ventana Lakes - 32 miles

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
CO-Construct	Transportation Sales Tax	Base	\$742,574	\$742,574	\$742,574	\$742,574	\$742,574	\$3,712,870	\$7,425,740
CO-Construct	Highway User Fund	Base	\$2,722,772	\$2,722,772	\$2,722,772	\$2,722,772	\$2,722,772	\$13,613,860	\$27,227,720
AT-Arts	Transportation Sales Tax	Base	\$0	\$7,426	\$7,426	\$7,426	\$7,426	\$37,130	\$66,834
AT-Arts	Highway User Fund	Base	\$0	\$27,228	\$27,228	\$27,228	\$27,228	\$136,140	\$245,052
Total Budget			\$3,465,346	\$3,500,000	\$3,500,000	\$3,500,000	\$3,500,000	\$17,500,000	\$34,965,346

Streets

Pavement Management Program - Rehabilitation

Project Number: PWI3000**Council District:** Various**Project Location:** Citywide

In FY17, the Streets Division commissioned a technical survey of all Peoria paved roads. This survey included the electronic collection of data used to evaluate every city street based upon age, condition and historical maintenance. This data has been entered into our pavement management software to facilitate the generation of maintenance plans based upon budget and objectively assessed criteria.

In FY20, the Streets Division will continue its annual pavement projects based upon the technical-condition survey and the objective planning criteria. In addition, ADA sidewalk ramp improvements will take place in communities that will be receiving mill and overlay treatments in FY21.

It is projected that an estimated 25 miles of roadway will receive mill and overlay treatments in FY20. Project locations include: Sweetwater Ridge (8 miles); Tierra Norte I & II (4 miles); Cactus Meadows (2 miles); Foxwood I & II (7 miles); Catalina (2 miles); Chesapeake Park (2 miles). In addition, to this year's program is a comprehensive mill and overlay with ADA compliant retrofits on 77th Ave from Peoria Ave to Mountain View.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
DS-Design	Transportation Sales Ta	Base	\$0	\$32,673	\$0	\$32,673	\$0	\$98,019	\$163,365
DS-Design	Highway User Fund	Base	\$0	\$25,000	\$0	\$25,000	\$0	\$75,000	\$125,000
CO-Construc	Transportation Sales Ta	Base	\$2,700,000	\$1,204,950	\$1,237,623	\$1,204,950	\$1,237,623	\$6,090,096	\$13,675,242
CO-Construc	Highway User Fund	Base	\$5,296,188	\$1,262,129	\$1,287,129	\$1,262,129	\$1,287,129	\$5,865,595	\$16,260,299
CO-Construc	Other Capital	Base	\$850,000	\$0	\$0	\$0	\$0	\$0	\$850,000
AT-Arts	Transportation Sales Ta	Base	\$0	\$12,377	\$12,377	\$12,377	\$12,377	\$61,885	\$111,393
AT-Arts	Highway User Fund	Base	\$0	\$12,871	\$12,871	\$12,871	\$12,871	\$64,355	\$115,839
Total Budget			\$8,846,188	\$2,550,000	\$2,550,000	\$2,550,000	\$2,550,000	\$12,254,950	\$31,301,138

Streets

Peoria Auto District

Project Number: EN00556**Council District:** Ironwood, Willow**Project Location:** Bell Rd; L101 to West City Limits

This project is for final design and construction of way finding signage, monument signage, gateway features, lighting, and landscaping on Bell Rd from L101 to the West City Limits. This project will be phased over time. The phases of the project will expand the theme and elements to various areas within the Auto District to make this a regional destination with a vibrant streetscape. The various phases of the project will include paving, concrete, landscaping, lighting, signage, aesthetics, utility relocations, right-of-way acquisition, public involvement, and drainage.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
OT-Other	Half Cent Fund	Carryover	\$204,064	\$0	\$0	\$0	\$0	\$0	\$204,064
CO-Construct	Half Cent Fund	Carryover	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$1,000,000
Total Budget			\$1,204,064	\$0	\$0	\$0	\$0	\$0	\$1,204,064

Operating Impacts	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
Non-Pers OPS	\$30,000	\$30,000	\$30,000	\$100,000	\$30,000	\$220,000	\$440,000
Non-Pers OPS	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$100,000	\$200,000
Total Operating Impacts	\$50,000	\$50,000	\$50,000	\$120,000	\$50,000	\$320,000	\$640,000

Peoria Av & 77th Av Intersection Improvements

Project Number: EN00683**Council District:** Acacia**Project Location:** Peoria Av & 77th Av

This project provides for the coordination of the design and construction of the proposed traffic signal at the intersection of Peoria Avenue and 77th Avenue and reimbursement to the Charter School of the City's share of the improvements. This project may also require processing of a development agreement with the Charter School.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
CO-Construct	Transportation Sales Tax	Base	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
Total Budget			\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000

Operating Impacts	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
	\$0	\$7,300	\$7,300	\$7,300	\$7,300	\$36,500	\$65,700
Total Operating Impacts	\$0	\$7,300	\$7,300	\$7,300	\$7,300	\$36,500	\$65,700

Streets

Peoria Av; 69th Av-79th Av Landscape Enhancement**Project Number:** EN00690**Council District:****Project Location:** Peoria Av; 69th Av to 79th Av

This project provides for the coordination with adjacent property owners, public involvement, utility coordination, construction and construction administration for refreshing decomposed granite, enhancing landscape and irrigation system, repair, wash and paint existing perimeter walls along Peoria Avenue between 69th Avenue and 79th Avenue. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
CO-Construct	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$1,335,477	\$1,335,477
Total Budget			\$0	\$0	\$0	\$0	\$0	\$1,335,477	\$1,335,477

Pinnacle Peak Rd; 91st Ave-Lake Pleasant Pkwy**Project Number:** EN00015**Council District:** Mesquite**Project Location:** Pinnacle Peak Rd; 91st Ave to Lake Pleasant Pkwy

This project provides for the coordination with adjacent property owners, developer of The Meadows, and the Maricopa County Department of Transportation (MCDOT), public involvement, design, right-of-way acquisition, annexation, utility coordination, burying overhead utilities, utility relocation, materials testing, construction and construction administration for roadway improvements to Pinnacle Peak Road from 91st Avenue to Lake Pleasant Parkway to City standards. The improvements will include clearing and grubbing, saw cutting along existing pavement, installing drainage facilities, new pavement, curb, gutter, valley gutter and apron, sidewalk, ramps, streetlights, traffic signal modifications, and landscaping and irrigation system. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
LA-Land	Transportation Sales Tax	Carryover	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000
CO-Construct	Transportation Sales Tax	Carryover	\$342,706	\$0	\$0	\$0	\$0	\$0	\$342,706
CO-Construct	Outside Sources	Carryover	\$3,979,889	\$0	\$0	\$0	\$0	\$0	\$3,979,889
Total Budget			\$4,472,595	\$0	\$0	\$0	\$0	\$0	\$4,472,595

Operating Impacts

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$200,000	\$450,000
Total Operating Impacts	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$200,000	\$450,000

Streets

Resurvey Benchmarks

Project Number: PW00137**Council District:** Various**Project Location:** Citywide

This project will establish horizontal controls and vertical benchmarks for section and quarter corners within the City of Peoria. The city must establish a grid of monuments completed with second order survey accuracy. Additionally, reference to other datum found within the city, namely, Federal Emergency Management Agency (FEMA), City of Glendale, City of Phoenix, Maricopa County Department of Transportation (MCDOT) and Arizona Department of Transportation (ADOT) datum, shall be corresponded, coordinated and compared with City of Peoria "Inertial System Benchmark Survey."

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
SY-Study	Transportation Sales Ta	Base	\$0	\$235,000	\$0	\$0	\$0	\$235,000	\$470,000
CB-Chargeba	Transportation Sales Ta	Base	\$0	\$5,000	\$0	\$0	\$0	\$5,000	\$10,000
Total Budget			\$0	\$240,000	\$0	\$0	\$0	\$240,000	\$480,000

Operating Impacts

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
Non-Pers OPS	\$0	\$5,000	\$5,000	\$5,000	\$5,000	\$20,000	\$40,000
Total Operating Impacts	\$0	\$5,000	\$5,000	\$5,000	\$5,000	\$20,000	\$40,000

Sidewalks Annual Program

Project Number: PW00046**Council District:** Various**Project Location:** Citywide

This program addresses sidewalk deficiencies along arterial streets due to lack of adjacent development or older developments that did not complete the sidewalk improvements. The program provides for public involvement, design, utility coordination, utility relocation, right-of-way acquisition, materials testing, construction and construction administration for installing concrete sidewalks, repair or replacement of landscape and irrigation system improvements, applying pre-emergent and decomposed granite, along with incidental work to accomplish connectivity. The project will likely include processing of utility agreements for design and construction, as well as development agreements and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
CO-Construc	Highway User Fund	Carryover	\$95,581	\$0	\$0	\$0	\$0	\$0	\$95,581
CO-Construc	Highway User Fund	Base	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000	\$1,000,000
CB-Chargeba	Highway User Fund	Base	\$0	\$6,400	\$6,400	\$6,400	\$6,400	\$32,000	\$57,600
AT-Arts	Highway User Fund	Base	\$0	\$1,000	\$1,000	\$1,000	\$1,000	\$5,000	\$9,000
Total Budget			\$195,581	\$107,400	\$107,400	\$107,400	\$107,400	\$537,000	\$1,162,181

Operating Impacts

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
	\$600	\$600	\$600	\$600	\$600	\$3,000	\$6,000
Total Operating Impacts	\$600	\$600	\$600	\$600	\$600	\$3,000	\$6,000

Streets

Sonoran Mountain Ranch Emergency Access

Project Number: EN00599**Council District:** Mesquite**Project Location:** 75th Av Alignment; Bajada Rd to 74th Ln

This project provides for the coordination with adjacent property owners, public involvement, design, ROW acquisition, utility coordination, utility relocation, construction and construction administration for providing an emergency access road starting from 75th Avenue (2800 feet north of Jomax) and ending at approximately 3000 feet to the north at 74th Lane. The proposed emergency access roadway will be restricted and accessed only during emergencies. The proposed access road will be coordinated with development and is planned to be part of the Aloravita development's internal roadway network. In addition, a 12-inch potable waterline will be installed as part of this project. This project may also require processing of utility company (APS, Cox, Qwest, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
CO-Construct	Transportation Sales Tax	Base	\$0	\$0	\$297,030	\$0	\$0	\$0	\$297,030
AT-Arts	Transportation Sales Tax	Base	\$0	\$0	\$2,970	\$0	\$0	\$0	\$2,970
Total Budget			\$0	\$0	\$300,000	\$0	\$0	\$0	\$300,000

Operating Impacts

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
Non-Personnel	\$0	\$0	\$0	\$5,000	\$5,000	\$25,000	\$35,000
Non-Personnel	\$0	\$0	\$0	\$5,000	\$5,000	\$25,000	\$35,000
Total Operating Impacts	\$0	\$0	\$0	\$10,000	\$10,000	\$50,000	\$70,000

Streetlight Pole Replacement Program

Project Number: PW11160**Council District:** Various**Project Location:** Various

This program provides for the replacement of old streetlights and allows the city to respond to unexpected failures or newly identified locations for streetlights in residential areas. Staff evaluates the condition of existing streetlight poles, which may be more than 30 years old and prioritizes these for replacement. The division also accepts applications for new streetlights to address areas that may need additional lighting based on current lighting standards.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
OT-Other	Highway User Fund	Base	\$590,000	\$590,000	\$590,000	\$590,000	\$390,000	\$1,950,000	\$4,700,000
Total Budget			\$590,000	\$590,000	\$590,000	\$590,000	\$390,000	\$1,950,000	\$4,700,000

Streets

Technical Pavement Condition Survey & Support

Project Number: PW00512**Council District:** All**Project Location:** Citywide

Pavement preservation is integral to a fiscally sound program of pavement management. Allocated funds are applied to pavements where the greatest cost benefit will be realized in extended lifecycles and enhanced fiscal management through pavement lifecycle management.

In FY17, the Streets Division employed the first electronic survey of its entire pavement network. This survey provided multiple levels of data reporting on the conditions of our pavement surfaces as well as structure and sub-structure. Based upon data collected and allocated budgets, the electronic survey data allows the streets division to prioritize maintenance projects based upon the objective data. The electronic survey results are transmitted to the city's Hansen work order system and the Streets Division's Lucity Pavement Management software. It is then used to run various reports and scenarios to plan future maintenance projects. A citywide complete technical survey will be repeated every three (3) years to update the changed conditions for maximum efficiency of our pavement management program.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
OT-Other	Highway User Fund	Base	\$255,000	\$0	\$0	\$255,000	\$0	\$510,000	\$1,020,000
Total Budget			\$255,000	\$0	\$0	\$255,000	\$0	\$510,000	\$1,020,000

Thunderbird Rd; 67th Av-81st Av Landscape Enhancemnt

Project Number: EN00691**Council District:** Palo Verde**Project Location:** Thunderbird Rd; 67th Av to 81st Av

This project provides for the coordination with adjacent property owners, public involvement, utility coordination, construction and construction administration for refreshing decomposed granite, enhancing landscape and irrigation system, repair, wash and paint existing perimeter walls along Thunderbird Road between 67th Avenue and 81st Avenue. This project may also require processing of utility company (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
CO-Construc	Transportation Sales Ta	Base	\$0	\$0	\$0	\$0	\$0	\$1,516,904	\$1,516,904
Total Budget			\$0	\$0	\$0	\$0	\$0	\$1,516,904	\$1,516,904

Streets

Utility Undergrounding Program

Project Number: EN00563**Council District:** Various**Project Location:** Citywide

This project provides for the coordination with adjacent property owners, public involvement, design, right-of-way acquisition, utility coordination, utility relocations, materials testing, construction and construction management for a utility undergrounding program. The improvements will include trenching; installing conduit, cabinets, pedestals, etc.; pulling new wire; removing existing overhead facilities; and installing a new streetlight system. This program will also include processing of agreements (APS, Cox, CenturyLink, SRP, EPNG, SWG, etc) for design and construction, as well as development agreements and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
DS-Design	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$200,000	\$200,000
CO-Construc	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$1,800,000	\$1,800,000
CB-Chargeba	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$120,000	\$120,000
AT-Arts	Future GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$20,000	\$20,000
Total Budget			\$0	\$0	\$0	\$0	\$0	\$2,140,000	\$2,140,000

*Traffic Control***Install CCTV Equipment Citywide****Project Number:** EN00666**Council District:** All**Project Location:** Citywide

This project provides for two years of funding for the expansion of the city's closed-circuit television cameras (CCTV) coverage at various signalized intersections. The CCTV deployment includes installation of the following components: pan-tilt-zoom high-definition CCTV cameras and other equipment, cabling and power supplies as needed.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
CO-Construct	Transportation Sales Tax	Base	\$220,000	\$220,000	\$0	\$0	\$0	\$0	\$440,000
CB-Chargeback	Transportation Sales Tax	Base	\$0	\$7,000	\$0	\$0	\$0	\$0	\$7,000
AT-Arts	Transportation Sales Tax	Base	\$0	\$2,200	\$0	\$0	\$0	\$0	\$2,200
Total Budget			\$220,000	\$229,200	\$0	\$0	\$0	\$0	\$449,200

North Peoria Communications Backup**Project Number:** EN00675**Council District:** Citywide**Project Location:** North of Paradise Lane

The northern portion of Peoria continues to grow with more and more development coming into this area. Currently the entire north part of Peoria is served by one fiber trunk line that runs from Union Hills Drive up 83rd Avenue and along the Lake Pleasant Parkway alignment. This fiber line provides communication to the traffic signals and ITS infrastructure (including CCTV's), however, the City's IT Department also uses this fiber line to connect to City facilities including the Sunrise Mountain Library, the Pinnacle Peak Public Safety Facility, and in the future, the Paloma Community Park. In addition, the Public Works Department is now looking at connecting their infrastructure (SCADA) to this communication line as well. This project would provide a backup connection to the north part of Peoria in the event of a fiber break or other interruption, communication would continue to work through a wireless radio connection.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
SY-Study	Transportation Sales Tax	Base	\$0	\$0	\$0	\$65,000	\$0	\$0	\$65,000
DS-Design	Transportation Sales Tax	Base	\$0	\$0	\$0	\$160,000	\$0	\$0	\$160,000
CO-Construct	Transportation Sales Tax	Base	\$0	\$0	\$0	\$1,300,000	\$0	\$0	\$1,300,000
CB-Chargeback	Transportation Sales Tax	Base	\$0	\$0	\$0	\$117,000	\$0	\$0	\$117,000
AT-Arts	Transportation Sales Tax	Base	\$0	\$0	\$0	\$14,600	\$0	\$0	\$14,600
Total Budget			\$0	\$0	\$0	\$1,656,600	\$0	\$0	\$1,656,600

Operating Impacts	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
	\$0	\$2,000	\$2,000	\$2,000	\$2,000	\$10,000	\$18,000
Total Operating Impacts	\$0	\$2,000	\$2,000	\$2,000	\$2,000	\$10,000	\$18,000

*Traffic Control***Traffic Management Center Equipment Replacement****Project Number:** EN00433**Council District:** Acacia**Project Location:** Development and Community Services Building

This project provides funding for periodic equipment replacement in the City's Traffic Management Center (TMC) located in the Development and Community Services Building. This equipment includes the video wall monitors, computer hardware and switches, video conferencing equipment, and other related equipment. The city was awarded federal CMAQ funds to offset the costs of the first equipment replacement.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
CO-Construct	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$500,000	\$500,000	\$1,000,000
AT-Arts	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$5,000	\$5,000	\$10,000
Total Budget			\$0	\$0	\$0	\$0	\$505,000	\$505,000	\$1,010,000

Traffic Signal Interconnect Project (TSIP)**Project Number:** PW00133**Council District:** City Wide**Project Location:** Various

This project is for the extension of the fiber optic system to provide communications to the city's traffic signals. This funding will provide the additional conduit, fiber optic cable, computer networking equipment, communication lines and ITS equipment (CCTV cameras, dynamic message signs, etc.). The fiber optics communication system will aid in maintaining the coordination of the city's traffic signals, as well as obtaining valuable intersection information from a central location.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
CO-Construct	Transportation Sales Tax	Carryover	\$63,501	\$0	\$0	\$0	\$0	\$0	\$63,501
DS-Design	Transportation Sales Tax	Base	\$25,000	\$0	\$25,000	\$0	\$25,000	\$50,000	\$125,000
CO-Construct	Transportation Sales Tax	Base	\$175,000	\$0	\$175,000	\$0	\$175,000	\$350,000	\$875,000
CB-Chargeback	Transportation Sales Tax	Base	\$0	\$0	\$5,000	\$0	\$5,000	\$10,000	\$20,000
AT-Arts	Transportation Sales Tax	Base	\$0	\$0	\$2,000	\$0	\$2,000	\$4,000	\$8,000
Total Budget			\$263,501	\$0	\$207,000	\$0	\$207,000	\$414,000	\$1,091,501

*Traffic Control***Traffic Signal Program****Project Number:** EN00170**Council District:** Citywide**Project Location:** Various

The Traffic Signal Program provides funding for traffic studies, coordination with adjacent property owners, public involvement, design, materials testing, construction and construction administration for various traffic control improvements/enhancements. These improvements may include, but are not limited to, new signals, modification of existing signals and handicap ramps, the purchase and installation of miscellaneous traffic signal equipment, intelligent transportation system equipment, speed display signs, CCTV, etc.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
CO-Construct	Transportation Sales Tax	Carryover	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
CO-Construct	Outside Sources	Carryover	\$25,000	\$0	\$0	\$0	\$0	\$0	\$25,000
CO-Construct	Transportation Sales Tax	Base	\$748,020	\$550,000	\$550,000	\$550,000	\$550,000	\$2,750,000	\$5,698,020
CB-Chargeback	Transportation Sales Tax	Base	\$0	\$44,500	\$44,500	\$44,500	\$44,500	\$222,500	\$400,500
AT-Arts	Transportation Sales Tax	Base	\$0	\$5,500	\$5,500	\$5,500	\$5,500	\$27,500	\$49,500
Total Budget			\$873,020	\$600,000	\$600,000	\$600,000	\$600,000	\$3,000,000	\$6,273,020

Traffic Signal Renovation and Replacement**Project Number:** PW00993**Council District:** All**Project Location:** Various

There are currently 122 signalized intersections in the City. This project provides for the replacement of wiring, signal cabinets, battery back-ups, and controllers at an average rate of 6 intersections per year. In many cases, accidents necessitating replacement or new development/technology facilitate signal systems upgrades but if not, they should be thoroughly renovated in a routine program of maintenance.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
OT-Other	Highway User Fund	Base	\$309,000	\$309,000	\$309,000	\$309,000	\$309,000	\$1,545,000	\$3,090,000
Total Budget			\$309,000	\$309,000	\$309,000	\$309,000	\$309,000	\$1,545,000	\$3,090,000

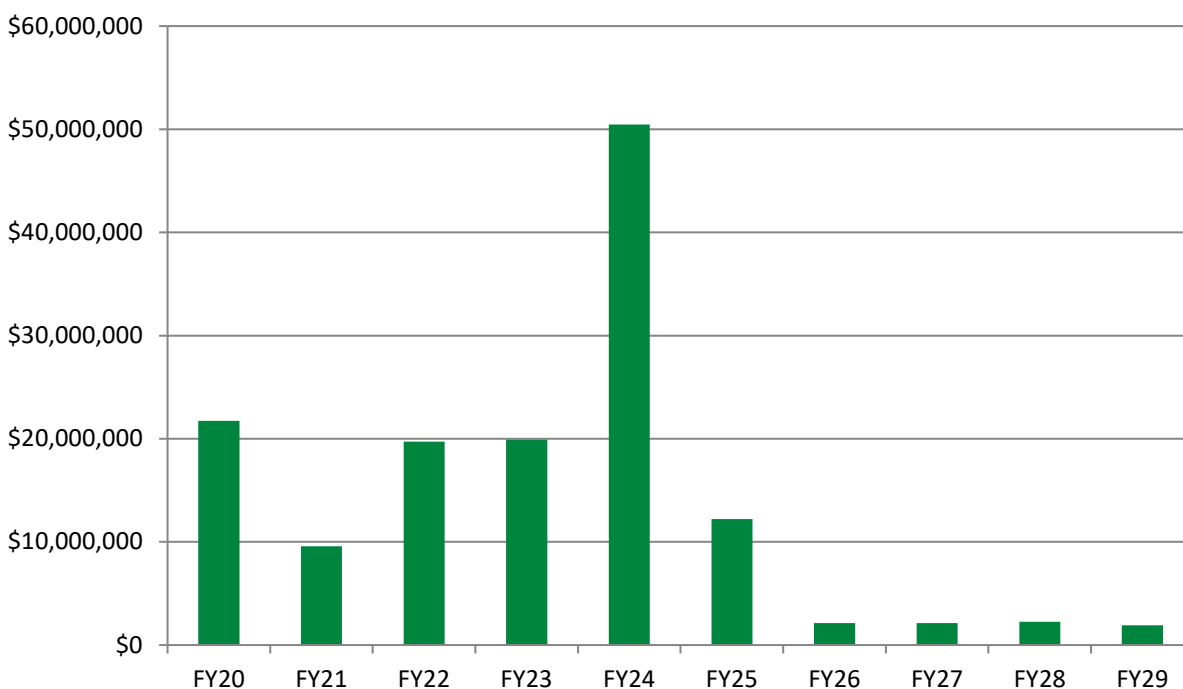
Wastewater

The measure of success when collecting and treating wastewater is when no one so much as wonders how it is done. It takes a complex network of infrastructure to make this operation seamless. In addition to building and operating large water treatment and reclamation facilities, the City of Peoria ensures that infrastructure is in place from an individual residence or commercial establishment, along roadway alignments, to the treatment facility. Facilities within Peoria also can reuse a portion of flows,

providing a new, non-potable water resource opportunity.

Wastewater infrastructure is funded primarily through operating revenues from rate payers, as well as revenue bonds and development impact fees. The 10-year program includes funding for the oversizing of selected wastewater trunk sewers to provide collection system capacity for new development in northern areas of the City and additional treatment capacity be added to meet the needs of continuing development in the north and northwest portions of the City.

Wastewater - \$142,007,671



Wastewater

Summary by Funding Source

Fund Number and Name	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
2050 - Water Fund	\$1,054,661	\$1,356,352	\$1,682,316	\$63,999	\$9,875,500	\$10,783,186	\$24,816,014
2162 - Water Expansion	\$47,825	\$452,409	\$834,089	\$1,898,800	\$0	\$0	\$3,233,123
2163 - Water Expansion	\$300,000	\$78,628	\$458,669	\$0	\$0	\$0	\$837,297
2164 - Water Expansion	\$1,590,970	\$1,919,000	\$1,631,150	\$4,110,000	\$0	\$0	\$9,251,120
2273 - Future WIFA Revenue Bonds	\$0	\$0	\$0	\$0	\$36,360,000	\$0	\$36,360,000
2400 - Wastewater Fund	\$16,794,124	\$4,889,283	\$14,706,973	\$10,974,355	\$4,211,775	\$9,835,742	\$61,412,252
2506 - Wastewater Expansion	\$0	\$68,504	\$402,346	\$2,870,165	\$0	\$0	\$3,341,015
2507 - Wastewater Expansion	\$1,178,850	\$0	\$0	\$0	\$0	\$0	\$1,178,850
2509 - Wastewater Expansion	\$770,000	\$808,000	\$0	\$0	\$0	\$0	\$1,578,000
Total - Wastewater	\$21,736,430	\$9,572,176	\$19,715,543	\$19,917,319	\$50,447,275	\$20,618,928	\$142,007,671

Wastewater

Summary by Project

Project Name	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
101st Ave and Northern Lift Station Pretreatment	\$524,546	\$0	\$0	\$0	\$0	\$0	\$524,546
Agua Fria Lift Station-Wastewater Campus Land	\$0	\$0	\$0	\$4,200,000	\$0	\$0	\$4,200,000
Beardsley WRF Equipment Upgrade and Replacement	\$241,000	\$0	\$0	\$0	\$50,500	\$602,000	\$893,500
Beardsley WRF Expansion	\$514,943	\$3,429,035	\$12,260,592	\$9,543,238	\$0	\$0	\$25,747,808
Beardsley WRF Solids Pipeline Rehabilitation	\$2,827,837	\$0	\$0	\$0	\$0	\$0	\$2,827,837
Butler IPS Equipment Upgrade and Replacement	\$150,000	\$101,000	\$101,000	\$120,000	\$150,000	\$505,000	\$1,127,000
Butler WRF Aeration System Upgrades	\$2,225,223	\$0	\$0	\$0	\$0	\$0	\$2,225,223
Butler WRF Equipment Upgrade and Replacement	\$180,000	\$180,000	\$100,000	\$105,000	\$150,000	\$700,000	\$1,415,000
Butler WRF Headworks Rehabilitation	\$587,500	\$0	\$0	\$0	\$0	\$0	\$587,500
Butler WRF Recharge Wells	\$1,180,970	\$599,541	\$1,695,104	\$2,349,765	\$0	\$0	\$5,825,380
El Mirage Road Sewer Infrastructure Upsizing	\$500,000	\$0	\$0	\$606,000	\$0	\$0	\$1,106,000
Jomax WRF Equipment Upgrade and Replacement	\$162,357	\$101,000	\$125,745	\$150,995	\$50,500	\$226,745	\$817,342
Jomax WRF Expansion	\$3,397,825	\$0	\$0	\$0	\$46,147,500	\$10,100,000	\$59,645,325
Jomax WRF Operations Building	\$693,069	\$2,973,880	\$3,526,130	\$0	\$0	\$0	\$7,193,079
Lift Station Reconditioning	\$915,000	\$398,950	\$393,900	\$383,800	\$383,800	\$1,919,000	\$4,394,450
LPH Mystic Wastewater Oversizing	\$0	\$0	\$0	\$67,359	\$0	\$117,558	\$184,917
Manhole Rehabilitation	\$753,287	\$378,725	\$378,725	\$378,725	\$378,725	\$1,893,625	\$4,161,812
Miscellaneous Local Wastewater Line Improvements	\$600,000	\$204,000	\$204,000	\$204,000	\$229,250	\$1,020,000	\$2,461,250
SROG Line Assessment & Repair	\$0	\$170,795	\$223,347	\$501,437	\$0	\$0	\$895,579
Trunk Sewer Line Inspection	\$926,101	\$0	\$0	\$600,000	\$0	\$0	\$1,526,101
Trunk Sewer Rehabilitation	\$3,226,244	\$0	\$0	\$0	\$2,200,000	\$0	\$5,426,244
Wastewater System Additional R & M Expense	\$707,000	\$707,000	\$707,000	\$707,000	\$707,000	\$3,535,000	\$7,070,000
West Agua Fria Wastewater Lines	\$1,423,528	\$328,250	\$0	\$0	\$0	\$0	\$1,751,778
Total - Wastewater	\$21,736,430	\$9,572,176	\$19,715,543	\$19,917,319	\$50,447,275	\$20,618,928	\$142,007,671

Wastewater

101st Ave and Northern Lift Station Pretreatment

Project Number: UT00398**Council District:** Pine**Project Location:** 101st Av & Northern Av

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, and all related sitework for realigning the existing 18" influent sewer lines, the installation of an in-line channel grinder and replacing the electrical and instrumentation equipment. This project may also include processing of utility company (APS, Cox, CenturyLink, SRP, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
CO-Construc	Wastewater Fund	Carryover	\$524,546	\$0	\$0	\$0	\$0	\$0	\$524,546
Total Budget			\$524,546	\$0	\$0	\$0	\$0	\$0	\$524,546

Agua Fria Lift Station-Wastewater Campus Land

Project Number: UT00284**Council District:** Mesquite**Project Location:** CAP Canal and Agua Fria River

This project will purchase a site for a future wastewater treatment facility campus. This project site is identified in the Integrated Water Utilities Master Plan and will be used for a regional wastewater lift station that will provide service for the portion of the city located north of the Central Arizona Project (CAP) canal and east of the Agua Fria River.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
LA-Land	Wastewater Expansion	Base	\$0	\$0	\$0	\$2,419,200	\$0	\$0	\$2,419,200
LA-Land	Wastewater Fund	Base	\$0	\$0	\$0	\$700,800	\$0	\$0	\$700,800
LA-Land	Water Expansion	Base	\$0	\$0	\$0	\$1,080,000	\$0	\$0	\$1,080,000
Total Budget			\$0	\$0	\$0	\$4,200,000	\$0	\$0	\$4,200,000

Wastewater

Beardsley WRF Equipment Upgrade and Replacement

Project Number: UT00317**Council District:** Willow**Project Location:** Beardsley Water Reclamation Facility

This project will replace and update existing plant equipment and provide for the ultimate expansion of the facility. The replacement of this equipment will maintain plant reliability and increase efficiencies. The main elements are upgrades to the disinfection system, odor control, HVAC, EMS, overhauling of headworks equipment, safety updates, and instrumentation equipment replacement.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
EQ-Equipmen	Wastewater Fund	Base	\$60,250	\$0	\$0	\$0	\$12,625	\$150,500	\$223,375
EQ-Equipmen	Water Fund	Base	\$180,750	\$0	\$0	\$0	\$37,875	\$451,500	\$670,125
Total Budget			\$241,000	\$0	\$0	\$0	\$50,500	\$602,000	\$893,500

Beardsley WRF Expansion

Project Number: UT00314**Council District:** Willow**Project Location:** Beardsley Water Reclamation Facility

This project will include design and construction on an expansion to the Beardsley Water Reclamation Facility (WRF) located along 111th Avenue between Union Hills Road and Beardsley Road. The current plant treatment capacity is 4 million gallons per day (MGD). Development north of Beardsley Road and east of the Agua Fria River requires an expansion in treatment capacity to 6 MGD.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
CO-Construc	Water Fund	Carryover	\$14,943	\$0	\$0	\$0	\$0	\$0	\$14,943
DS-Design	Wastewater Fund	Base	\$100,000	\$714,716	\$0	\$0	\$0	\$0	\$814,716
DS-Design	Water Expansion	Base	\$400,000	\$0	\$0	\$0	\$0	\$0	\$400,000
DS-Design	Water Fund	Base	\$0	\$780,368	\$0	\$0	\$0	\$0	\$780,368
CO-Construc	Wastewater Fund	Base	\$0	\$0	\$10,029,200	\$6,448,750	\$0	\$0	\$16,477,950
CO-Construc	Water Expansion	Base	\$0	\$1,900,000	\$1,615,000	\$3,000,000	\$0	\$0	\$6,515,000
CO-Construc	Water Fund	Base	\$0	\$0	\$495,000	\$0	\$0	\$0	\$495,000
AT-Arts	Wastewater Fund	Base	\$0	\$7,147	\$100,292	\$64,488	\$0	\$0	\$171,927
AT-Arts	Water Expansion	Base	\$0	\$19,000	\$16,150	\$30,000	\$0	\$0	\$65,150
AT-Arts	Water Fund	Base	\$0	\$7,804	\$4,950	\$0	\$0	\$0	\$12,754
Total Budget			\$514,943	\$3,429,035	\$12,260,592	\$9,543,238	\$0	\$0	\$25,747,808

Operating Impacts

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
	\$0	\$0	\$0	\$2,400	\$2,400	\$12,000	\$16,800
Total Operating Impacts	\$0	\$0	\$0	\$2,400	\$2,400	\$12,000	\$16,800

Wastewater

Beardsley WRF Solids Pipeline Rehabilitation

Project Number: UT00308**Council District:** Ironwood**Project Location:** Beardsley and 91st Av to 99th Av

This project involves the rehabilitation of an 8-inch force main that transports solids from the Beardsley Water Reclamation Facility to the sewer collector along 91st Ave and then ultimately to the Butler Water Reclamation Facility.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
CO-Construct	Wastewater Fund	Carryover	\$2,077,837	\$0	\$0	\$0	\$0	\$0	\$2,077,837
CO-Construct	Wastewater Fund	Base	\$750,000	\$0	\$0	\$0	\$0	\$0	\$750,000
Total Budget			\$2,827,837	\$0	\$0	\$0	\$0	\$0	\$2,827,837

Butler IPS Equipment Upgrade and Replacement

Project Number: UT00422**Council District:** Pine**Project Location:** 99th Av & Northern Av

The Butler Influent Pumping Station is the primary wastewater pumping station through which all flow that is treated at the Butler Water Reclamation Facility passes. This project provides for replacement, major rehabilitation, and assessment of process components such as motors, pumps, bar screens, odor control systems, VFDs, electrical and instrumentation associated with the Butler Influent Pumping Station to ensure continuous service.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
OT-Other	Wastewater Fund	Base	\$150,000	\$101,000	\$101,000	\$120,000	\$150,000	\$505,000	\$1,127,000
Total Budget			\$150,000	\$101,000	\$101,000	\$120,000	\$150,000	\$505,000	\$1,127,000

Butler WRF Aeration System Upgrades

Project Number: UT00420**Council District:** Acacia**Project Location:** Butler Water Reclamation Facility

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, and utility coordination for the installation of new aeration system blowers at the Butler Water Reclamation Facility. The project will also make small modifications to the aeration system piping to make the system more efficient overall. The FY20 funding for this project will account for added scope, as well as recent material, equipment and construction cost increases.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
CO-Construct	Wastewater Fund	Carryover	\$1,107,044	\$0	\$0	\$0	\$0	\$0	\$1,107,044
CO-Construct	Water Fund	Carryover	\$593,231	\$0	\$0	\$0	\$0	\$0	\$593,231
CO-Construct	Wastewater Fund	Base	\$524,948	\$0	\$0	\$0	\$0	\$0	\$524,948
Total Budget			\$2,225,223	\$0	\$0	\$0	\$0	\$0	\$2,225,223

Wastewater

Butler WRF Equipment Upgrade and Replacement

Project Number: UT00333**Council District:** Acacia**Project Location:** Butler Water Reclamation Facility

The Butler Water Reclamation Facility (WRF) is a complex, highly automated wastewater treatment facility. Equipment operates in, or is exposed to, harsh environmental conditions. As equipment degrades or ages, replacement is required. Some of the larger pieces of equipment identified for replacement or major rebuilding/over-haul include various pumps and motors, centrifuge scrolls, various variable frequency drives, and chemical systems.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
EQ-Equipmen	Wastewater Fund	Base	\$135,000	\$135,000	\$75,000	\$78,750	\$112,500	\$525,000	\$1,061,250
EQ-Equipmen	Water Fund	Base	\$45,000	\$45,000	\$25,000	\$26,250	\$37,500	\$175,000	\$353,750
Total Budget			\$180,000	\$180,000	\$100,000	\$105,000	\$150,000	\$700,000	\$1,415,000

Butler WRF Headworks Rehabilitation

Project Number: UT00100**Council District:** Acacia**Project Location:** Butler Water Reclamation Facility

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, and all related sitework for the rehabilitation of the concrete influent screening channels inside of the Butler WRF Headworks Building including channel isolation, concrete repairs, and coating installation.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
CO-Construc	Wastewater Fund	Carryover	\$579,300	\$0	\$0	\$0	\$0	\$0	\$579,300
CO-Construc	Water Fund	Carryover	\$8,200	\$0	\$0	\$0	\$0	\$0	\$8,200
Total Budget			\$587,500	\$0	\$0	\$0	\$0	\$0	\$587,500

Wastewater

Butler WRF Recharge Wells

Project Number: UT00309**Council District:** Acacia**Project Location:** Butler Water Reclamation Facility

This project will design and construct new groundwater recharge wells in the Butler Wastewater Basin. The project will provide for the project coordination, public involvement, pre-design studies, design, right of way acquisition, construction, materials testing, construction administration, and utility coordination for installation of a new recharge well, reclaimed water piping to the well, and all associated site and electrical equipment. The next proposed site location will focus on areas near the City Hall Campus.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
CO-Construct	Water Expansion	Carryover	\$880,970	\$0	\$0	\$0	\$0	\$0	\$880,970
DS-Design	Wastewater Expansion	Base	\$0	\$26,209	\$152,502	\$0	\$0	\$0	\$178,711
DS-Design	Water Expansion	Base	\$300,000	\$78,628	\$458,669	\$0	\$0	\$0	\$837,297
CO-Construct	Wastewater Expansion	Base	\$0	\$40,399	\$238,763	\$446,500	\$0	\$0	\$725,662
CO-Construct	Water Expansion	Base	\$0	\$443,502	\$800,000	\$1,880,000	\$0	\$0	\$3,123,502
CB-Chargeba	Wastewater Expansion	Base	\$0	\$1,229	\$7,167	\$0	\$0	\$0	\$8,396
CB-Chargeba	Water Expansion	Base	\$0	\$3,686	\$21,502	\$0	\$0	\$0	\$25,188
AT-Arts	Wastewater Expansion	Base	\$0	\$667	\$3,914	\$4,465	\$0	\$0	\$9,046
AT-Arts	Water Expansion	Base	\$0	\$5,221	\$12,587	\$18,800	\$0	\$0	\$36,608
Total Budget			\$1,180,970	\$599,541	\$1,695,104	\$2,349,765	\$0	\$0	\$5,825,380

Operating Impacts	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
	\$0	\$0	\$0	\$61,000	\$61,000	\$244,000	\$366,000
Total Operating Impacts	\$0	\$0	\$0	\$61,000	\$61,000	\$244,000	\$366,000

El Mirage Road Sewer Infrastructure Upsizing

Project Number: UT00432**Council District:** Mesquite**Project Location:** El Mirage Rd from Westland Rd to Jomax Rd

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, and utility coordination for the installation of a new trunk sewer main primarily along El Mirage Road from Jomax Road to Westland Road. The project will be constructed by a local developer, but the City will fund 'oversizing' of the sewer main to account for capacity needs of future development. The oversizing cost will be paid for by future developers through impact fee assessment.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
CO-Construct	Wastewater Fund	Base	\$500,000	\$0	\$0	\$600,000	\$0	\$0	\$1,100,000
AT-Arts	Wastewater Fund	Base	\$0	\$0	\$0	\$6,000	\$0	\$0	\$6,000
Total Budget			\$500,000	\$0	\$0	\$606,000	\$0	\$0	\$1,106,000

Wastewater

Jomax WRF Equipment Upgrade and Replacement

Project Number: UT00323**Council District:** Mesquite**Project Location:** Jomax Water Reclamation Facility

The equipment at Jomax Water Reclamation Facility is exposed to a harsh wastewater environment and is subject to continuous operation. Replacement of equipment is required as the facility ages. Potential projects include scrubber replacement with more efficient technology, turbo blower addition with more efficient technology, electrical component replacements and upgrades, influent screens and screening components, various pumps, and safety upgrades.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
CO-Construct	Wastewater Fund	Carryover	\$4,857	\$0	\$0	\$0	\$0	\$0	\$4,857
CO-Construct	Water Fund	Carryover	\$12,500	\$0	\$0	\$0	\$0	\$0	\$12,500
CO-Construct	Wastewater Fund	Base	\$116,250	\$75,000	\$93,375	\$112,125	\$37,500	\$168,375	\$602,625
CO-Construct	Water Fund	Base	\$28,750	\$25,000	\$31,125	\$37,375	\$12,500	\$56,125	\$190,875
AT-Arts	Wastewater Fund	Base	\$0	\$750	\$934	\$1,121	\$375	\$1,684	\$4,864
AT-Arts	Water Fund	Base	\$0	\$250	\$311	\$374	\$125	\$561	\$1,621
Total Budget			\$162,357	\$101,000	\$125,745	\$150,995	\$50,500	\$226,745	\$817,342

Jomax WRF Expansion

Project Number: UT00388**Council District:** Mesquite**Project Location:** Jomax Water Reclamation Facility

This project will include design and construction of an expansion to the Jomax Water Reclamation Facility (WRF) located just north of the Beardsley Canal and west of the Agua Fria River. The current treatment capacity of the Jomax WRF is 2.25 million gallons per day (MGD). Development in the north and northwest portions of the City will require that additional treatment capacity be added at this facility. As currently planned, the WRF expansion costs represent the City's costs of a 1.5MGD expansion to a 4.5MGD capacity.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
CO-Construct	Wastewater Expansion	Carryover	\$796,525	\$0	\$0	\$0	\$0	\$0	\$796,525
CO-Construct	Wastewater Fund	Carryover	\$143,475	\$0	\$0	\$0	\$0	\$0	\$143,475
CO-Construct	Water Expansion	Carryover	\$310,000	\$0	\$0	\$0	\$0	\$0	\$310,000
CO-Construct	Water Expansion	Carryover	\$47,825	\$0	\$0	\$0	\$0	\$0	\$47,825
DS-Design	Wastewater Fund	Base	\$2,100,000	\$0	\$0	\$0	\$0	\$0	\$2,100,000
CO-Construct	Future WIFA Revenue B	Base	\$0	\$0	\$0	\$0	\$36,000,000	\$0	\$36,000,000
CO-Construct	Water Fund	Base	\$0	\$0	\$0	\$0	\$9,690,594	\$10,000,000	\$19,690,594
AT-Arts	Future WIFA Revenue B	Base	\$0	\$0	\$0	\$0	\$360,000	\$0	\$360,000
AT-Arts	Water Fund	Base	\$0	\$0	\$0	\$0	\$96,906	\$100,000	\$196,906
Total Budget			\$3,397,825	\$0	\$0	\$0	\$46,147,500	\$10,100,000	\$59,645,325

Wastewater

Jomax WRF Operations Building

Project Number: UT00389**Council District:** Mesquite**Project Location:** Jomax Water Reclamation Facility

This project will construct a new plant operations building at the Jomax Water Reclamation Facility (WRF). As the Jomax WRF begins an expansion process, the Water Services Department has identified a new operations building as a need for future operation of a larger regional plant. The current operations building was built as a temporary structure until growth in the area forced an expansion. This project will provide for pre-design, design, construction, permitting, and utility coordination for construction of the new building.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
DS-Design	Wastewater Fund	Base	\$521,782	\$0	\$0	\$0	\$0	\$0	\$521,782
DS-Design	Water Fund	Base	\$171,287	\$0	\$0	\$0	\$0	\$0	\$171,287
CO-Construct	Wastewater Expansion	Base	\$0	\$800,000	\$0	\$0	\$0	\$0	\$800,000
CO-Construct	Wastewater Fund	Base	\$0	\$1,646,287	\$2,371,287	\$0	\$0	\$0	\$4,017,574
CO-Construct	Water Fund	Base	\$0	\$491,713	\$1,113,495	\$0	\$0	\$0	\$1,605,208
CB-Chargeba	Wastewater Fund	Base	\$0	\$5,200	\$5,200	\$0	\$0	\$0	\$10,400
CB-Chargeba	Water Fund	Base	\$0	\$1,300	\$1,300	\$0	\$0	\$0	\$2,600
AT-Arts	Wastewater Expansion	Base	\$0	\$8,000	\$0	\$0	\$0	\$0	\$8,000
AT-Arts	Wastewater Fund	Base	\$0	\$16,463	\$23,713	\$0	\$0	\$0	\$40,176
AT-Arts	Water Fund	Base	\$0	\$4,917	\$11,135	\$0	\$0	\$0	\$16,052
Total Budget			\$693,069	\$2,973,880	\$3,526,130	\$0	\$0	\$0	\$7,193,079

Operating Impacts

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
	\$0	\$0	\$0	\$132,000	\$132,000	\$660,000	\$924,000
Total Operating Impacts	\$0	\$0	\$0	\$132,000	\$132,000	\$660,000	\$924,000

Lift Station Reconditioning

Project Number: UT00116**Council District:** Various**Project Location:** Citywide

This project addresses ongoing needs at all City of Peoria lift stations. The funds will be used to address pre-treatment, odor control, corrosion prevention, eye wash units, equipment upgrades and replacements. The city has 13 lift stations in the wastewater collection system.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
CO-Construct	Wastewater Fund	Carryover	\$425,000	\$0	\$0	\$0	\$0	\$0	\$425,000
CO-Construct	Wastewater Fund	Base	\$490,000	\$395,000	\$390,000	\$380,000	\$380,000	\$1,900,000	\$3,935,000
AT-Arts	Wastewater Fund	Base	\$0	\$3,950	\$3,900	\$3,800	\$3,800	\$19,000	\$34,450
Total Budget			\$915,000	\$398,950	\$393,900	\$383,800	\$383,800	\$1,919,000	\$4,394,450

Wastewater

LPH Mystic Wastewater Oversizing

Project Number: UT00446**Council District:** Mesquite**Project Location:** Lake Pleasant Heights Development

This project provides for additional wastewater collection capacity in the water system serving the Lake Pleasant Heights (LPH) development and adjacent developments in the future. The LPH development will fund the transmission mains necessary to serve the development's requirements. The City is funding the over-sizing of selected wastewater trunk sewer lines to provide collection system capacity for new developments in the surrounding areas.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
CO-Construct	Wastewater Fund	Base	\$0	\$0	\$0	\$66,692	\$0	\$116,394	\$183,086
AT-Arts	Wastewater Fund	Base	\$0	\$0	\$0	\$667	\$0	\$1,164	\$1,831
Total Budget			\$0	\$0	\$0	\$67,359	\$0	\$117,558	\$184,917

Manhole Rehabilitation

Project Number: UT00307**Council District:** Various**Project Location:** Citywide

This project will repair and rehabilitate sewer manholes, manhole rings and manhole covers throughout the City's wastewater collection system. The City has over 14,000 manholes with an expected life of 30 to 50 years. Manholes to be rehabilitated were identified in a sewer line assessment study.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
CO-Construct	Wastewater Fund	Carryover	\$380,787	\$0	\$0	\$0	\$0	\$0	\$380,787
CO-Construct	Wastewater Fund	Base	\$372,500	\$372,500	\$372,500	\$372,500	\$372,500	\$1,862,500	\$3,725,000
CB-Chargeba	Wastewater Fund	Base	\$0	\$2,500	\$2,500	\$2,500	\$2,500	\$12,500	\$22,500
AT-Arts	Wastewater Fund	Base	\$0	\$3,725	\$3,725	\$3,725	\$3,725	\$18,625	\$33,525
Total Budget			\$753,287	\$378,725	\$378,725	\$378,725	\$378,725	\$1,893,625	\$4,161,812

Wastewater

Miscellaneous Local Wastewater Line Improvements

Project Number: UT00191**Council District:** Various**Project Location:** Citywide

This project provides funding to rehabilitate, realign, assess or extend the city's existing wastewater collection system to ensure its continued compliant and efficient operation. Examples, though not limited to, include sewer extensions in coordination with street improvement projects, realignment/rehabilitation of downtown alley sewer mains, assessment of the air relief valves and immediate need sewer repairs.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
CO-Construct	Wastewater Fund	Carryover	\$400,000	\$0	\$0	\$0	\$0	\$0	\$400,000
CO-Construct	Wastewater Fund	Base	\$200,000	\$200,000	\$200,000	\$200,000	\$225,000	\$1,000,000	\$2,025,000
CB-Chargeba	Wastewater Fund	Base	\$0	\$2,000	\$2,000	\$2,000	\$2,000	\$10,000	\$18,000
AT-Arts	Wastewater Fund	Base	\$0	\$2,000	\$2,000	\$2,000	\$2,250	\$10,000	\$18,250
Total Budget			\$600,000	\$204,000	\$204,000	\$204,000	\$229,250	\$1,020,000	\$2,461,250

SROG Line Assessment & Repair

Project Number: UT00321**Council District:** Pine**Project Location:** 99th Av; Northern Av to Olive Av

This project will fund a portion of an assessment and rehabilitation effort to be done to the 99th Avenue West Sub Regional Operating Group (SROG) interceptor. Under the SROG agreement, the City of Peoria is responsible for 21.68 percent of all capital costs associated with this line. In addition, the agreement details a 56 percent cost share of assessment and rehabilitation of a flow meter vault (GL02). The rehabilitation of GL02 and GL03 flow meters will be included in this project.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
CO-Construct	Wastewater Fund	Base	\$0	\$169,104	\$221,136	\$496,472	\$0	\$0	\$886,712
AT-Arts	Wastewater Fund	Base	\$0	\$1,691	\$2,211	\$4,965	\$0	\$0	\$8,867
Total Budget			\$0	\$170,795	\$223,347	\$501,437	\$0	\$0	\$895,579

Wastewater

Trunk Sewer Line Inspection

Project Number: UT00322**Council District:** All**Project Location:** Citywide

This project will perform an inspection and assessment of all sanitary sewer mains 15 inches and larger within the wastewater collection system on a five-year basis to ensure the structural and operational viability of these large sewer mains. In addition, this project will perform an assessment of the City's existing sanitary sewer force mains. These assessments will identify any existing or potential structural and operational issues.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
OT-Other	Wastewater Fund	Carryover	\$326,101	\$0	\$0	\$0	\$0	\$0	\$326,101
SY-Study	Wastewater Fund	Base	\$600,000	\$0	\$0	\$600,000	\$0	\$0	\$1,200,000
Total Budget			\$926,101	\$0	\$0	\$600,000	\$0	\$0	\$1,526,101

Trunk Sewer Rehabilitation

Project Number: UT00296**Council District:** Various**Project Location:** Citywide

Project includes the rehabilitation of trunk sewer mains identified in the 2017 Trunk Sewer System Condition Assessment.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
CO-Construc	Wastewater Fund	Carryover	\$1,184,166	\$0	\$0	\$0	\$0	\$0	\$1,184,166
DS-Design	Wastewater Fund	Base	\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000
CO-Construc	Wastewater Fund	Base	\$1,792,078	\$0	\$0	\$0	\$2,178,218	\$0	\$3,970,296
AT-Arts	Wastewater Fund	Base	\$0	\$0	\$0	\$0	\$21,782	\$0	\$21,782
Total Budget			\$3,226,244	\$0	\$0	\$0	\$2,200,000	\$0	\$5,426,244

Wastewater System Additional R & M Expense

Project Number: UT00436**Council District:** Various**Project Location:** Citywide

This project will provide for major repair, maintenance, and rehabilitation of our wastewater infrastructure.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
OT-Other	Wastewater Fund	Base	\$707,000	\$707,000	\$707,000	\$707,000	\$707,000	\$3,535,000	\$7,070,000
Total Budget			\$707,000	\$707,000	\$707,000	\$707,000	\$707,000	\$3,535,000	\$7,070,000

Wastewater

West Agua Fria Wastewater Lines

Project Number: UT00171**Council District:** Mesquite**Project Location:** Vistancia Development

This project will provide additional wastewater collection capacity throughout the Vistancia community. The Vistancia Utilities Master Plan identified the wastewater trunk sewers that are needed to support the Vistancia wastewater system. The City is funding oversizing of selected wastewater trunk sewers to provide collection system capacity for new development in surrounding areas. Future developers will contribute to this cost through impact fee assessment. Trunk mains are primarily located along Vistancia Blvd and El Mirage Rd.

Budget by Fiscal Year

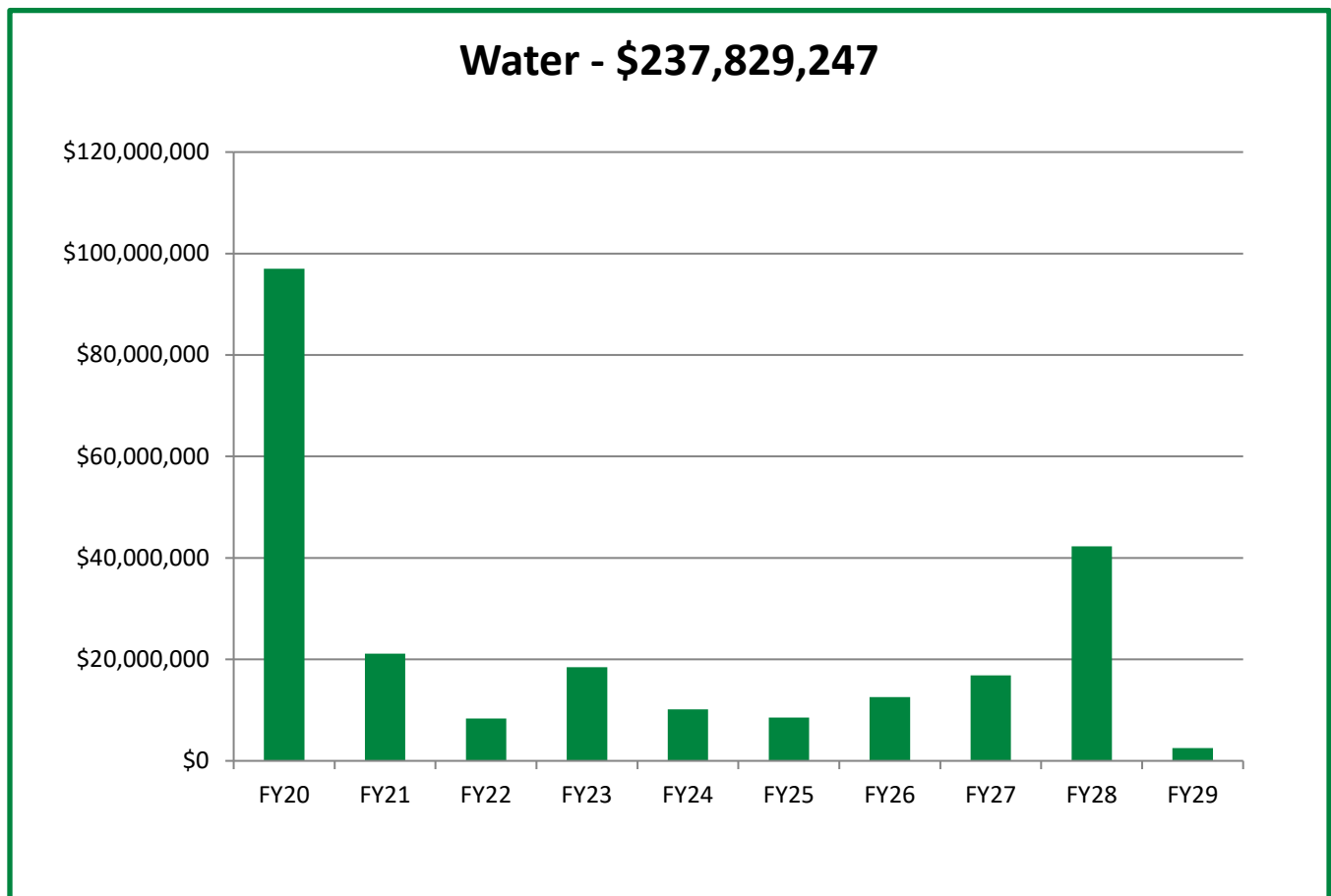
Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
CO-Construc	Wastewater Expansion	Carryover	\$770,000	\$0	\$0	\$0	\$0	\$0	\$770,000
CO-Construc	Wastewater Expansion	Carryover	\$382,325	\$0	\$0	\$0	\$0	\$0	\$382,325
CO-Construc	Wastewater Fund	Base	\$271,203	\$325,000	\$0	\$0	\$0	\$0	\$596,203
AT-Arts	Wastewater Fund	Base	\$0	\$3,250	\$0	\$0	\$0	\$0	\$3,250
Total Budget			\$1,423,528	\$328,250	\$0	\$0	\$0	\$0	\$1,751,778

Water

Water operations are considerably more complex than one might imagine. Acquisition of the water itself is only the first step, whether it comes from renewable sources like the Colorado River or the city's own well sites. A successful water operation depends upon large treatment facilities, as well as a network of infrastructure to distribute water to the facilities for treatment and then ultimately to the users.

Like wastewater projects, water infrastructure is funded primarily through operating revenues from user fees, revenue bonds, and development

impact fees. The 10-year program includes funding for an additional 10 million gallons per day of treatment capacity to serve the growing needs for water in the northern portion of Peoria, replacement of water meters that are using transmission technology and equipment that has reached the end of its useful life as well as upgrading existing water distribution and production sites to address reliability and efficiency issues as these facilities age. These upgrades allow the system to continue to operate with reliability, efficiency, and redundancy as well as ensuring water quality.



Water

Summary by Funding Source

Fund Number and Name	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
2050 - Water Fund	\$28,227,594	\$15,274,965	\$5,260,950	\$14,401,547	\$6,861,450	\$34,926,262	\$104,952,768
2161 - Water Expansion	\$674,346	\$0	\$0	\$0	\$0	\$0	\$674,346
2162 - Water Expansion	\$1,936,465	\$0	\$0	\$45,000	\$0	\$0	\$1,981,465
2163 - Water Expansion	\$1,043,500	\$2,494,678	\$14,045	\$1,089,195	\$2,243,375	\$5,000	\$6,889,793
2164 - Water Expansion	\$11,100,094	\$1,043,147	\$1,997,575	\$333,030	\$203,250	\$10,332,937	\$25,010,033
2165 - Water Expansion	\$0	\$5,842	\$2,355	\$32,720	\$0	\$20,000	\$60,917
2167 - Water Resource	\$0	\$1,726,020	\$509,176	\$483,286	\$457,395	\$431,505	\$3,607,382
2270 - WIFA Revenue Bonds	\$2,601,165	\$0	\$0	\$0	\$0	\$0	\$2,601,165
2271 - WIFA Revenue Bonds	\$50,717,624	\$0	\$0	\$0	\$0	\$0	\$50,717,624
2273 - Future WIFA Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$31,694,078	\$31,694,078
2400 - Wastewater Fund	\$534,000	\$437,382	\$523,097	\$1,085,997	\$375,000	\$5,338,465	\$8,293,941
2506 - Wastewater Expansion	\$0	\$127,429	\$24,603	\$148,203	\$0	\$29,500	\$329,735
2507 - Wastewater Expansion	\$0	\$0	\$0	\$20,500	\$0	\$20,500	\$41,000
2590 - Commercial Solid Waste	\$25,000	\$0	\$0	\$240,000	\$0	\$0	\$265,000
2600 - Residential Solid Waste	\$50,000	\$0	\$0	\$500,000	\$0	\$0	\$550,000
2700 - Stormwater Fund	\$0	\$0	\$0	\$75,000	\$0	\$0	\$75,000
4810 - Outside Sources	\$85,000	\$0	\$0	\$0	\$0	\$0	\$85,000
Total - Water	\$96,994,788	\$21,109,463	\$8,331,801	\$18,454,478	\$10,140,470	\$82,798,247	\$237,829,247

Water

Summary by Project

Project Name	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
67th Ave. 16-in Waterline Pinnacle Pk. To Hatfield	\$0	\$153,975	\$0	\$1,307,500	\$0	\$0	\$1,461,475
75th Ave 16" Waterline Cholla St to Thunderbird Rd	\$0	\$0	\$0	\$252,500	\$2,500,000	\$0	\$2,752,500
75th Avenue and Grand PRV Upgrade	\$515,073	\$0	\$0	\$0	\$0	\$0	\$515,073
Agua Fria Booster Station - Phase II	\$0	\$0	\$0	\$0	\$0	\$5,234,000	\$5,234,000
Agua Fria Booster/PRV	\$2,512,381	\$0	\$0	\$0	\$0	\$0	\$2,512,381
Butler Well Site Rehabilitation	\$748,596	\$0	\$0	\$0	\$0	\$0	\$748,596
CAP Pump Station Rehabilitation	\$3,301,103	\$0	\$0	\$0	\$0	\$0	\$3,301,103
Condition Assessment of Remote Sites	\$68,665	\$0	\$300,000	\$0	\$0	\$0	\$368,665
Desert Harbor-Arrowhead Shores Well Mixing	\$3,393,925	\$0	\$0	\$0	\$0	\$0	\$3,393,925
El Mirage Road Waterline Upsizing	\$0	\$0	\$0	\$0	\$1,717,000	\$0	\$1,717,000
Expansion of Reclaim System in Old Town Area	\$0	\$2,078,026	\$0	\$0	\$0	\$0	\$2,078,026
Fire Hydrant Infill and Replacement	\$60,000	\$163,200	\$163,200	\$163,200	\$163,200	\$816,000	\$1,528,800
Greenway WTP 8 MGD Expansion	\$0	\$0	\$0	\$0	\$0	\$31,694,078	\$31,694,078
Greenway WTP Equipment Upgrade and Replacement	\$594,000	\$358,000	\$302,000	\$102,000	\$102,000	\$642,000	\$2,100,000
Integrated Water Utility Master Plan (IWUMP)	\$0	\$0	\$351,600	\$239,600	\$0	\$0	\$591,200
Jomax Booster Station Upgrades	\$3,057,176	\$0	\$0	\$0	\$0	\$0	\$3,057,176
Jomax Waterline - Loop 303 to El Mirage Road	\$0	\$0	\$0	\$0	\$0	\$2,001,500	\$2,001,500
Lake Pleasant Parkway 16-inch Waterline	\$2,547,295	\$0	\$0	\$0	\$0	\$0	\$2,547,295
Lake Plsnt Pkwy 24-inch Waterline; Loop 303- LPWTP	\$0	\$0	\$0	\$0	\$0	\$6,437,104	\$6,437,104
LPH Mystic Water Oversizing	\$261,097	\$70,629	\$0	\$95,483	\$0	\$0	\$427,209
Miscellaneous Local Waterline Improvements	\$450,000	\$257,500	\$257,500	\$257,500	\$257,500	\$1,287,500	\$2,767,500
MOC Reservoir Site Improvements	\$427,822	\$0	\$0	\$0	\$0	\$0	\$427,822
New River Utility Co. Acquisition & Improvements	\$4,101,165	\$0	\$0	\$0	\$0	\$0	\$4,101,165
Patterson Reservoir - Existing Well Connection	\$437,194	\$5,692,867	\$0	\$0	\$0	\$0	\$6,130,061
Pyramid Peak Water Treatment Plant - Upgrades	\$4,831,355	\$0	\$0	\$0	\$0	\$0	\$4,831,355

Water

Summary by Project

Project Name	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
Pyramid Peak Water Treatment Plant Expansion	\$52,576,365	\$1,669,125	\$0	\$0	\$0	\$0	\$54,245,490
Quintero WTP Equipment Upgrade and Replacement	\$70,000	\$150,000	\$100,000	\$50,000	\$50,000	\$250,000	\$670,000
Reclaimed Water Master Plan Implementation	\$300,000	\$0	\$2,000,000	\$5,700,000	\$0	\$0	\$8,000,000
SCADA Equipment Replacement	\$455,000	\$450,000	\$450,000	\$550,000	\$550,000	\$750,000	\$3,205,000
Sports Complex/WI15 Well Connection	\$0	\$0	\$0	\$2,875,989	\$0	\$0	\$2,875,989
Sweetwater Well Site Rehabilitation	\$0	\$0	\$0	\$385,950	\$2,243,375	\$0	\$2,629,325
Technology and Security Master Plan	\$300,000	\$0	\$0	\$0	\$0	\$0	\$300,000
Terramar Booster Pump Station Rehabilitation	\$3,050,000	\$0	\$0	\$0	\$0	\$0	\$3,050,000
Utility Billing System	\$0	\$0	\$0	\$2,810,000	\$0	\$0	\$2,810,000
WI08 Bailey Well Site Improvements	\$0	\$500,439	\$0	\$0	\$0	\$0	\$500,439
Water & Wastewater Rate Study	\$175,000	\$0	\$0	\$100,000	\$0	\$200,000	\$475,000
Water Facility Reconditioning	\$1,300,000	\$813,000	\$813,000	\$813,000	\$813,000	\$4,065,000	\$8,617,000
Water Line Assessment and Replacement	\$857,249	\$2,220,000	\$0	\$0	\$0	\$0	\$3,077,249
Water Meter Replacement Program	\$0	\$0	\$0	\$0	\$0	\$14,605,000	\$14,605,000
Water System Additional R & M Expense	\$883,750	\$883,750	\$883,750	\$883,750	\$883,750	\$4,418,750	\$8,837,500
Water/Wastewater Hydraulic Model Update	\$179,000	\$0	\$0	\$0	\$200,000	\$0	\$379,000
Water/Wastewater/Expansion Fee Update	\$0	\$0	\$0	\$100,000	\$0	\$100,000	\$200,000
Weedville Well Site Rehabilitation	\$1,030,000	\$1,753,000	\$0	\$0	\$0	\$0	\$2,783,000
Wellhead Water Quality Mitigation	\$3,459,123	\$0	\$0	\$0	\$0	\$0	\$3,459,123
Wells - New Construction	\$1,300,001	\$230,840	\$1,963,720	\$0	\$203,250	\$3,669,810	\$7,367,621
West Agua Fria Water Lines	\$1,286,787	\$590,092	\$237,855	\$1,284,720	\$0	\$0	\$3,399,454
Westland Rd. Reservoir and Booster Station	\$2,315,666	\$0	\$0	\$0	\$0	\$0	\$2,315,666
Westland Reservoir/Booster Station - Phase II	\$0	\$0	\$0	\$0	\$0	\$6,196,000	\$6,196,000
White Mountain Apache Tribe Water Rights Purchase	\$0	\$1,726,020	\$509,176	\$483,286	\$457,395	\$431,505	\$3,607,382
Zone 1/2 PRV Upgrades (91st and Cactus)	\$150,000	\$1,349,000	\$0	\$0	\$0	\$0	\$1,499,000
Total - Water	\$96,994,788	\$21,109,463	\$8,331,801	\$18,454,478	\$10,140,470	\$82,798,247	\$237,829,247

Water

67th Ave. 16-in Waterline Pinnacle Pk. To Hatfield**Project Number:** UT00440**Council District:** Mesquite**Project Location:** 67th Av; Pinnacle Peak Rd to Hatfield Rd

This project provides for the coordination with adjacent property owners, public involvement, design, ROW acquisition, utility coordination, utility relocation, burying overhead facilities, construction and construction administration for the installation of approx. 6,700 LF of new 16-inch ductile iron waterline on 67th Avenue between Pinnacle Peak Road and Hatfield Road. This project may also require processing of utility company (APS, Cox, Qwest, SRP, EPNG, SWG, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
DS-Design	Water Fund	Base	\$0	\$150,000	\$0	\$0	\$0	\$0	\$150,000
CO-Construct	Water Fund	Base	\$0	\$0	\$0	\$1,250,000	\$0	\$0	\$1,250,000
CB-Chargeba	Water Fund	Base	\$0	\$2,475	\$0	\$45,000	\$0	\$0	\$47,475
AT-Arts	Water Fund	Base	\$0	\$1,500	\$0	\$12,500	\$0	\$0	\$14,000
Total Budget			\$0	\$153,975	\$0	\$1,307,500	\$0	\$0	\$1,461,475

Operating Impacts

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
	\$0	\$0	\$5,000	\$5,000	\$5,000	\$20,000	\$35,000
Total Operating Impacts	\$0	\$0	\$5,000	\$5,000	\$5,000	\$20,000	\$35,000

75th Ave 16" Waterline Cholla St to Thunderbird Rd**Project Number:** UT00400**Council District:** Palo Verde**Project Location:** 75th Av; Cholla St to Thunderbird Rd

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, Water Services coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, and all related sitework for installation of new ductile iron waterlines to replace existing AC and PVC Pipe along 75th Avenue from Cholla Street to Thunderbird Road. This excludes segments constructed with the Thunderbird Road and Cactus Road intersection widening projects. It will install a new 16" watermain, including fittings, valves, hydrants, appurtenances and abandonment of existing replaced waterlines, and restoration and or replacement of pavement, including, landscaping, as necessary, etc. This project may also include processing of utility company (APS, Cox, Qwest/Centurylink, SRP, etc.) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
DS-Design	Water Fund	Base	\$0	\$0	\$0	\$250,000	\$0	\$0	\$250,000
CO-Construct	Water Fund	Base	\$0	\$0	\$0	\$0	\$2,475,248	\$0	\$2,475,248
AT-Arts	Water Fund	Base	\$0	\$0	\$0	\$2,500	\$24,752	\$0	\$27,252
Total Budget			\$0	\$0	\$0	\$252,500	\$2,500,000	\$0	\$2,752,500

Water

75th Avenue and Grand PRV Upgrade

Project Number: UT00408**Council District:** Acacia**Project Location:** 75th Av & Grand Av

Project includes the abandonment and demolition of an existing pressure-reducing valve (PRV) station located at 75th Avenue and Grand Avenue. A new PRV station, located in the same vicinity, will be constructed per City standards. The project will upsize the existing 8-inch PRV to a 10-inch, and add a 4-inch low flow bypass as well.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
CO-Construc	Water Fund	Carryover	\$175,073	\$0	\$0	\$0	\$0	\$0	\$175,073
CO-Construc	Water Fund	Base	\$340,000	\$0	\$0	\$0	\$0	\$0	\$340,000
Total Budget			\$515,073	\$0	\$0	\$0	\$0	\$0	\$515,073

Agua Fria Booster Station - Phase II

Project Number: UT00501**Council District:** Mesquite**Project Location:** Agua Fria Booster Station

This project is the second phase of construction for a new water booster pump station located just west of Lake Pleasant Parkway along the Lone Mountain Parkway alignment. This second phase will include pre-design, design, utility coordination, permitting and construction for additional pump station capacity to meet further development demand.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
DS-Design	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$500,000	\$500,000
CO-Construc	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$782,178	\$782,178
CO-Construc	Water Fund	Base	\$0	\$0	\$0	\$0	\$0	\$3,861,386	\$3,861,386
CB-Chargeba	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$15,000	\$15,000
CB-Chargeba	Water Fund	Base	\$0	\$0	\$0	\$0	\$0	\$24,000	\$24,000
AT-Arts	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$12,822	\$12,822
AT-Arts	Water Fund	Base	\$0	\$0	\$0	\$0	\$0	\$38,614	\$38,614
Total Budget			\$0	\$0	\$0	\$0	\$0	\$5,234,000	\$5,234,000

Water

Agua Fria Booster/PRV

Project Number: UT00245**Council District:** Mesquite**Project Location:** Lake Pleasant Pkwy and Lone Mountain Rd

This project provides for the project coordination, public involvement, pre-design studies, design, land acquisition, construction, materials testing, construction administration, utility coordination, and all related sitework for the construction a new water booster pump station that will provide additional water to areas west of the Agua Fria River. This additional water is needed for future development and to provide system redundancy. The proposed FY20 funding is for expected additional construction costs related to recent industry cost trends. The site is located just west of Lake Pleasant Parkway at Lone Mountain Road.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
CO-Construc	Water Expansion	Carryover	\$2,512,381	\$0	\$0	\$0	\$0	\$0	\$2,512,381
Total Budget			\$2,512,381	\$0	\$0	\$0	\$0	\$0	\$2,512,381

Operating Impacts

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
Non-Pers OPS	\$33,100	\$33,100	\$33,100	\$33,100	\$33,100	\$165,500	\$331,000
Total Operating Impacts	\$33,100	\$33,100	\$33,100	\$33,100	\$33,100	\$165,500	\$331,000

Butler Well Site Rehabilitation

Project Number: UT00410**Council District:** Pine**Project Location:** 103rd Av & Butler Dr

Project includes several site rehabilitation tasks to bring the site up to City standard. General site work includes grading, tree removal, wall painting, and landscaping. Concrete work includes new pad for the electrical lineup, the discharge box, and a few other minor items. Project will add an onsite retention basin with drywell for well startup waste.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
CO-Construc	Water Fund	Carryover	\$748,596	\$0	\$0	\$0	\$0	\$0	\$748,596
Total Budget			\$748,596	\$0	\$0	\$0	\$0	\$0	\$748,596

Water

CAP Pump Station Rehabilitation

Project Number: UT00274**Council District:** Mesquite**Project Location:** I 63rd Av & Jomax Rd

This project provides for the project coordination, public involvement, pre-design studies, design, land acquisition, construction, materials testing, construction administration, utility coordination, and all related sitework for the rehabilitation of an existing raw water booster pump station that provides raw water to the Quintero Water Treatment Facility. The CAP Pump Station is the only source of water for the Quintero community. The station is outdated and not up to current City standards. The project includes backfill of an existing basin, replacement of pump station piping, replacement of aging pumps, and the relocation and replacement of existing electrical equipment that is beyond its expected lifespan. The site itself is located outside of the City's limits at I 63rd Avenue and Jomax Road.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
CO-Construc	Water Fund	Carryover	\$400,773	\$0	\$0	\$0	\$0	\$0	\$400,773
CO-Construc	Water Fund	Base	\$2,900,330	\$0	\$0	\$0	\$0	\$0	\$2,900,330
Total Budget			\$3,301,103	\$0	\$0	\$0	\$0	\$0	\$3,301,103

Condition Assessment of Remote Sites

Project Number: UT00256**Council District:** Various**Project Location:** Citywide

This project will assess the condition of all water wells and booster pump stations, wastewater lift stations and collection systems, and reuse water sites (excluding treatment plants). The information gathered will be used to assess the overall funding needs for Water Services sites. In addition, this information may be used to increase the accuracy of some master plan elements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
OT-Other	Water Fund	Carryover	\$68,665	\$0	\$0	\$0	\$0	\$0	\$68,665
SY-Study	Wastewater Fund	Base	\$0	\$0	\$150,000	\$0	\$0	\$0	\$150,000
SY-Study	Water Fund	Base	\$0	\$0	\$150,000	\$0	\$0	\$0	\$150,000
Total Budget			\$68,665	\$0	\$300,000	\$0	\$0	\$0	\$368,665

Water

Desert Harbor-Arrowhead Shores Well Mixing

Project Number: UT00312**Council District:** Ironwood**Project Location:** 91st Av and Greenway Rd to Arrowhead Shores Well

This project will recommission the waterline from the Desert Harbor Well to the Arrowhead Shores Reservoir in order to facilitate mixing of two water sources including the Desert Harbor Well and the Arrowhead Shores Well. The Desert Harbor Well is currently only used to supply water to the Desert Harbor HOA Lake. This project will not interrupt that service, but will allow some of the well capacity to be used for potable purposes. The FY18 project scope was updated to include rehabilitation of the existing Arrowhead Shores Well/Reservoir Site. Additional FY19 and FY20 funding is needed to ensure the site is brought up to current City standards. Site improvements include rehabilitation of the Arrowhead Shores Well, the two reservoirs, and updates to the disinfection system and booster pump station.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
CO-Construc	Water Expansion	Carryover	\$344,347	\$0	\$0	\$0	\$0	\$0	\$344,347
CO-Construc	Water Expansion	Carryover	\$1,417,530	\$0	\$0	\$0	\$0	\$0	\$1,417,530
CO-Construc	Water Fund	Carryover	\$982,048	\$0	\$0	\$0	\$0	\$0	\$982,048
CO-Construc	Water Fund	Base	\$650,000	\$0	\$0	\$0	\$0	\$0	\$650,000
Total Budget			\$3,393,925	\$0	\$0	\$0	\$0	\$0	\$3,393,925

El Mirage Road Waterline Upsizing

Project Number: UT00430**Council District:** Mesquite**Project Location:** El Mirage Rd - Lone Mntn to Westland Reservoir

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, and Water Services coordination for the installation of new waterline along El Mirage Road from Lone Mountain Road to the Westland Reservoir Facility. The waterline will be constructed by an area developer, but the City will include funding for 'oversize' of that waterline to account for future development. This oversize component is typically repaid by future developers through impact fee assessment.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
CO-Construc	Water Fund	Base	\$0	\$0	\$0	\$0	\$1,700,000	\$0	\$1,700,000
AT-Arts	Water Fund	Base	\$0	\$0	\$0	\$0	\$17,000	\$0	\$17,000
Total Budget			\$0	\$0	\$0	\$0	\$1,717,000	\$0	\$1,717,000

Water

Expansion of Reclaim System in Old Town Area

Project Number: UT00310**Council District:** Acacia**Project Location:** 85th Av; Mountain View Rd to Grand Av

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, and all related sitework for the installation of approx. 12-inch ductile iron reclaimed waterline and appurtenances in the Old Town area. The City has goals to utilize the treated wastewater (reclaimed water), produced at the Butler Water Reclamation Facility for groundwater recharge and landscape irrigation. This waterline will provide reclaimed water to a future groundwater recharge well as well as area parks and landscaping. The project will be coordinated in the CIP with the design and construction of a new groundwater recharge well.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
DS-Design	Water Expansion	Base	\$0	\$10,702	\$0	\$0	\$0	\$0	\$10,702
DS-Design	Wastewater Expansion	Base	\$0	\$1,784	\$0	\$0	\$0	\$0	\$1,784
DS-Design	Water Fund	Base	\$0	\$3,567	\$0	\$0	\$0	\$0	\$3,567
DS-Design	Wastewater Fund	Base	\$0	\$2,973	\$0	\$0	\$0	\$0	\$2,973
DS-Design	Water Expansion	Base	\$0	\$10,702	\$0	\$0	\$0	\$0	\$10,702
CO-Construc	Water Fund	Base	\$0	\$244,327	\$0	\$0	\$0	\$0	\$244,327
CO-Construc	Water Expansion	Base	\$0	\$710,308	\$0	\$0	\$0	\$0	\$710,308
CO-Construc	Water Expansion	Base	\$0	\$710,308	\$0	\$0	\$0	\$0	\$710,308
CO-Construc	Wastewater Fund	Base	\$0	\$203,605	\$0	\$0	\$0	\$0	\$203,605
CO-Construc	Wastewater Expansion	Base	\$0	\$122,162	\$0	\$0	\$0	\$0	\$122,162
CB-Chargeba	Water Expansion	Base	\$0	\$13,565	\$0	\$0	\$0	\$0	\$13,565
CB-Chargeba	Wastewater Expansion	Base	\$0	\$2,261	\$0	\$0	\$0	\$0	\$2,261
CB-Chargeba	Water Expansion	Base	\$0	\$13,565	\$0	\$0	\$0	\$0	\$13,565
CB-Chargeba	Wastewater Fund	Base	\$0	\$3,768	\$0	\$0	\$0	\$0	\$3,768
CB-Chargeba	Water Fund	Base	\$0	\$4,522	\$0	\$0	\$0	\$0	\$4,522
AT-Arts	Wastewater Fund	Base	\$0	\$2,036	\$0	\$0	\$0	\$0	\$2,036
AT-Arts	Water Fund	Base	\$0	\$2,443	\$0	\$0	\$0	\$0	\$2,443
AT-Arts	Water Expansion	Base	\$0	\$7,103	\$0	\$0	\$0	\$0	\$7,103
AT-Arts	Wastewater Expansion	Base	\$0	\$1,222	\$0	\$0	\$0	\$0	\$1,222
AT-Arts	Water Expansion	Base	\$0	\$7,103	\$0	\$0	\$0	\$0	\$7,103
Total Budget			\$0	\$2,078,026	\$0	\$0	\$0	\$0	\$2,078,026

Operating Impacts	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
	\$0	\$0	\$0	\$1,633	\$1,633	\$6,532	\$9,798
Total Operating Impacts	\$0	\$0	\$0	\$1,633	\$1,633	\$6,532	\$9,798

Water

Fire Hydrant Infill and Replacement

Project Number: UT00204**Council District:** Various**Project Location:** Citywide

This is an ongoing program to install new fire hydrants in areas of the city where fire hydrant spacing exceeds city infrastructure guidelines. In addition, this program will provide for the systematic replacement of fire hydrants in the water distribution system that are determined to be obsolete and/or for which replacement parts are no longer available. There are currently a total of 8,717 fire hydrants in our water distribution system. This program will provide for the systematic replacement of 20 obsolete hydrants per year at a cost of \$160,000.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
CO-Construc	Water Fund	Carryover	\$60,000	\$0	\$0	\$0	\$0	\$0	\$60,000
CO-Construc	Water Fund	Base	\$0	\$161,584	\$161,584	\$161,584	\$161,584	\$807,920	\$1,454,256
AT-Arts	Water Fund	Base	\$0	\$1,616	\$1,616	\$1,616	\$1,616	\$8,080	\$14,544
Total Budget			\$60,000	\$163,200	\$163,200	\$163,200	\$163,200	\$816,000	\$1,528,800

Greenway WTP 8 MGD Expansion

Project Number: UT00311**Council District:** Palo Verde**Project Location:** Greenway Water Treatment Plant

This project provides for an 8 million gallons per day (MGD) expansion of the Greenway Water Treatment Plant from its current capacity of 16 MGD to 24 MGD. The treatment plant was master planned to be expanded further to an ultimate capacity of 32 MGD. This project includes sizing major treatment processes to increase existing capacity.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
DS-Design	Future WIFA Revenue B	Base	\$0	\$0	\$0	\$0	\$0	\$3,521,584	\$3,521,584
CO-Construc	Future WIFA Revenue B	Base	\$0	\$0	\$0	\$0	\$0	\$27,710,176	\$27,710,176
CB-Chargeba	Future WIFA Revenue B	Base	\$0	\$0	\$0	\$0	\$0	\$150,000	\$150,000
AT-Arts	Future WIFA Revenue B	Base	\$0	\$0	\$0	\$0	\$0	\$312,318	\$312,318
Total Budget			\$0	\$0	\$0	\$0	\$0	\$31,694,078	\$31,694,078

Water

Greenway WTP Equipment Upgrade and Replacement

Project Number: UT00316**Council District:** Palo Verde**Project Location:** Greenway Water Treatment Plant

The Greenway Water Treatment Plant was constructed in 2001, and like any critical facility, requires equipment and component replacement and overhaul on a periodic basis to ensure continuous and reliable operation. Replacement, upgrade, and overhaul projects include replacement of chemical feed pumps, motors, VFDs, replacement of ozone generator and destruct unit components, mixers, influent screens, various analyzers, and miscellaneous building and site improvements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
CO-Construct	Water Fund	Carryover	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
EQ-Equipmen	Water Fund	Base	\$494,000	\$358,000	\$302,000	\$102,000	\$102,000	\$642,000	\$2,000,000
Total Budget			\$594,000	\$358,000	\$302,000	\$102,000	\$102,000	\$642,000	\$2,100,000

Integrated Water Utility Master Plan (IWUMP)

Project Number: UT00271**Council District:** Various**Project Location:** Citywide

This project will update the 2015 Integrated Water Utilities Master Plan (IWUMP), which addresses the City's water, wastewater, and reuse systems, as well as the City's water portfolio. The IWUMP will identify the water resources needed to support the City's adopted General Plan Land Use map. This will be accomplished by determining the amount of potable and reuse water required along with the amount of wastewater generated at build-out. These requirements must be identified to determine future water resource, production, distribution, collection, and treatment facility requirements. Because it is so broad in scope, this project will require 18 months to complete.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
SY-Study	Wastewater Expansion	Base	\$0	\$0	\$22,418	\$17,038	\$0	\$0	\$39,456
SY-Study	Wastewater Fund	Base	\$0	\$0	\$134,988	\$92,258	\$0	\$0	\$227,246
SY-Study	Water Expansion	Base	\$0	\$0	\$30,734	\$20,674	\$0	\$0	\$51,408
SY-Study	Water Expansion	Base	\$0	\$0	\$12,797	\$8,521	\$0	\$0	\$21,318
SY-Study	Water Fund	Base	\$0	\$0	\$119,452	\$80,301	\$0	\$0	\$199,753
CB-Chargeba	Wastewater Expansion	Base	\$0	\$0	\$2,185	\$1,665	\$0	\$0	\$3,850
CB-Chargeba	Wastewater Fund	Base	\$0	\$0	\$13,109	\$8,739	\$0	\$0	\$21,848
CB-Chargeba	Water Expansion	Base	\$0	\$0	\$3,121	\$1,873	\$0	\$0	\$4,994
CB-Chargeba	Water Expansion	Base	\$0	\$0	\$1,248	\$832	\$0	\$0	\$2,080
CB-Chargeba	Water Fund	Base	\$0	\$0	\$11,548	\$7,699	\$0	\$0	\$19,247
Total Budget			\$0	\$0	\$351,600	\$239,600	\$0	\$0	\$591,200

Water

Jomax Booster Station Upgrades

Project Number: UT00285**Council District:** Mesquite**Project Location:** Jomax Rd and Terramar Blvd

This project provides for the project coordination, public involvement, pre-design studies, design, land acquisition, construction, materials testing, construction administration, utility coordination, and all related sitework for an upgrade to the existing Jomax Booster Pump Station, located at Jomax Road and Terramar Blvd. The City is actively working with the City of Glendale on an expansion of the Pyramid Peak Water Treatment Plant (PPWTP), which will provide more water for future growth in northern areas of the City. This project will increase the booster pump capacity at the Jomax Booster Station site to move the additional water where it is needed. Included in this upgrade are new booster pumps, additional electrical capacity and equipment, a new backup generator, and new site piping associated with these improvements. This project will also include modifications to an existing turnout structure from the PPWTP located at 67th Avenue and Jomax Road and pump upgrades at the Sonoran Mountain Ranch Booster Station located at 75th Avenue and Jomax Road to further assist with proper delivery of the new water source.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
OT-Other	Water Fund	Carryover	\$1,946	\$0	\$0	\$0	\$0	\$0	\$1,946
CO-Construc	Water Expansion	Carryover	\$270,230	\$0	\$0	\$0	\$0	\$0	\$270,230
CO-Construc	Outside Sources	Base	\$85,000	\$0	\$0	\$0	\$0	\$0	\$85,000
CO-Construc	Water Expansion	Base	\$1,971,129	\$0	\$0	\$0	\$0	\$0	\$1,971,129
CO-Construc	Water Fund	Base	\$728,871	\$0	\$0	\$0	\$0	\$0	\$728,871
Total Budget			\$3,057,176	\$0	\$0	\$0	\$0	\$0	\$3,057,176

Operating Impacts	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
Non-Pers OPS	\$20,100	\$20,100	\$20,100	\$20,100	\$20,100	\$80,400	\$180,900
Total Operating Impacts	\$20,100	\$20,100	\$20,100	\$20,100	\$20,100	\$80,400	\$180,900

Jomax Waterline - Loop 303 to El Mirage Road

Project Number: UT00503**Council District:** Mesquite**Project Location:** Jomax Blvd and El Mirage Rd

This project will add a new ductile iron water distribution main along Jomax Boulevard between the Loop 303 and El Mirage Road. This new watermain will be needed to meet local growth demands not covered by developers.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
DS-Design	Water Fund	Base	\$0	\$0	\$0	\$0	\$0	\$150,000	\$150,000
CO-Construc	Water Fund	Base	\$0	\$0	\$0	\$0	\$0	\$1,800,000	\$1,800,000
CB-Chargeba	Water Fund	Base	\$0	\$0	\$0	\$0	\$0	\$32,000	\$32,000
AT-Arts	Water Fund	Base	\$0	\$0	\$0	\$0	\$0	\$19,500	\$19,500
Total Budget			\$0	\$0	\$0	\$0	\$0	\$2,001,500	\$2,001,500

Water

Lake Pleasant Parkway 16-inch Waterline

Project Number: UT00439**Council District:** Ironwood**Project Location:** 87th Av & Lake Pleasant Pkwy

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, and utility coordination for the installation of approx. 5,300 linear feet of new 16-inch ductile iron waterline and appurtenances on Lake Pleasant Parkway, from 87th Avenue to 95th Avenue. This project provides additional interconnections between the City's existing system and the recently acquired New River Utility Company, allowing for further water system redundancy and reliability in the area.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
CO-Construct	Water Expansion	Base	\$247,525	\$0	\$0	\$0	\$0	\$0	\$247,525
CO-Construct	Water Fund	Base	\$2,299,770	\$0	\$0	\$0	\$0	\$0	\$2,299,770
Total Budget			\$2,547,295	\$0	\$0	\$0	\$0	\$0	\$2,547,295

Operating Impacts	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
	\$2,980	\$2,980	\$2,980	\$2,980	\$2,980	\$11,920	\$26,820
Total Operating Impacts	\$2,980	\$2,980	\$2,980	\$2,980	\$2,980	\$11,920	\$26,820

Lake Plsnt Pkwy 24-inch Waterline; Loop 303- LPWTP

Project Number: UT00269**Council District:** Mesquite**Project Location:** Lake Pleasant Pkwy; Loop 303 to LPWTP

This project is part of the infrastructure necessary to gain access to the Lake Pleasant Water Treatment Plant (LPWTP). This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, grade the work area for installation of 24-inch waterline and appurtenances on Lake Pleasant Parkway from Loop 303 to a future take out structure south of LPWTP, and restoration and or replacement of pavement and striping, landscaping, etc. This project may also include processing of utility company (APS, Cox, Qwest/Centurylink, SRP, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
OT-Other	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$260,956	\$260,956
OT-Other	Water Fund	Base	\$0	\$0	\$0	\$0	\$0	\$554,984	\$554,984
CO-Construct	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$4,934,968	\$4,934,968
CO-Construct	Water Fund	Base	\$0	\$0	\$0	\$0	\$0	\$535,637	\$535,637
CB-Chargeba	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$82,853	\$82,853
CB-Chargeba	Water Fund	Base	\$0	\$0	\$0	\$0	\$0	\$13,000	\$13,000
AT-Arts	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$49,350	\$49,350
AT-Arts	Water Fund	Base	\$0	\$0	\$0	\$0	\$0	\$5,356	\$5,356
Total Budget			\$0	\$0	\$0	\$0	\$0	\$6,437,104	\$6,437,104

Water

LPH Mystic Water Oversizing

Project Number: UT00445**Council District:** Mesquite**Project Location:** Lake Pleasant Heights Development

This project provides for additional transmission capacity in the water system serving the Lake Pleasant Heights (LPH) development and adjacent developments in the future. The LPH development will fund the transmission mains necessary to serve the development's requirements. The City is funding the over-sizing of selected transmission mains to provide water distribution capacity for new developments in the surrounding areas.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
CO-Construc	Water Expansion	Carryover	\$261,097	\$0	\$0	\$0	\$0	\$0	\$261,097
CO-Construc	Water Expansion	Base	\$0	\$69,930	\$0	\$94,538	\$0	\$0	\$164,468
AT-Arts	Water Expansion	Base	\$0	\$699	\$0	\$945	\$0	\$0	\$1,644
Total Budget			\$261,097	\$70,629	\$0	\$95,483	\$0	\$0	\$427,209

Miscellaneous Local Waterline Improvements

Project Number: UT00203**Council District:** Various**Project Location:** Citywide

This project provides funding to upgrade the city's existing water distribution system to ensure its continued operation and to replace water valves and ACP, HDPE, and PVC pipes and unlined ductile iron mains in streets and alleyways that have exceeded their usable life expectancy. These funds may also be used to construct water line extensions in coordination with street improvement projects, address water line rehabilitations identified during inspections, and replace on an annual basis approximately 20 deficient water valves.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
CO-Construc	Water Fund	Carryover	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
CO-Construc	Water Fund	Base	\$350,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,250,000	\$2,600,000
CB-Chargeba	Water Fund	Base	\$0	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000	\$45,000
AT-Arts	Water Fund	Base	\$0	\$2,500	\$2,500	\$2,500	\$2,500	\$12,500	\$22,500
Total Budget			\$450,000	\$257,500	\$257,500	\$257,500	\$257,500	\$1,287,500	\$2,767,500

Water

MOC Reservoir Site Improvements

Project Number: UT00434**Council District:** Acacia**Project Location:** Municipal Operations Center

This project will provide for pre-design, design, permitting, utility coordination and construction of site improvements at the MOC Reservoir Site. These improvements will include the replacement of aging pumps and other associated equipment to bring the site to current City standards.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
DS-Design	Water Fund	Base	\$427,822	\$0	\$0	\$0	\$0	\$0	\$427,822
Total Budget			\$427,822	\$0	\$0	\$0	\$0	\$0	\$427,822

New River Utility Co. Acquisition & Improvements

Project Number: UT00390**Council District:** Willow**Project Location:** Deer Valley Rd./Beardsley Rd. & 83rd Ave. and surrounding area

This project entails preliminary costs associated with the purchase of the New River Utility Company water system such as water resource acquisition costs, system improvement costs, meter replacement costs, and costs associated with the integration of the water system into the City's water production and distribution system. This project excludes the cost of the purchase of the utility.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
CO-Construct	WIFA Revenue Bonds	Carryover	\$2,601,165	\$0	\$0	\$0	\$0	\$0	\$2,601,165
CO-Construct	Water Fund	Carryover	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000
OT-Other	Water Fund	Base	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$1,000,000
Total Budget			\$4,101,165	\$0	\$0	\$0	\$0	\$0	\$4,101,165

Water

Patterson Reservoir - Existing Well Connection

Project Number: UT00328**Council District:** Willow**Project Location:** 107th Ave - Deer Valley to Williams Rd

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, and Water Services coordination for the installation of waterline, as needed, to connect three existing well sites to the Patterson Reservoir site. The location of the existing wells are 104th Ave. and Deer Valley Rd., 105th Ave. and Rose Garden Ln., and 102nd Ave. and Patrick Ln. Each of these wells has water quality issues, primarily cloudy water resulting from dissolved air in the water. By sending the water from each well to a reservoir site, the water can be treated at one central location and provide additional water system redundancy in the area. The expected pipeline route will be along 107th Ave. between Deer Valley Rd. and Williams Rd.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
DS-Design	Water Fund	Base	\$437,194	\$0	\$0	\$0	\$0	\$0	\$437,194
CO-Construc	Water Fund	Base	\$0	\$5,588,140	\$0	\$0	\$0	\$0	\$5,588,140
CB-Chargeba	Water Fund	Base	\$0	\$48,846	\$0	\$0	\$0	\$0	\$48,846
AT-Arts	Water Fund	Base	\$0	\$55,881	\$0	\$0	\$0	\$0	\$55,881
Total Budget			\$437,194	\$5,692,867	\$0	\$0	\$0	\$0	\$6,130,061

Pyramid Peak Water Treatment Plant - Upgrades

Project Number: UT00037**Council District:** Mesquite**Project Location:** Pyramid Peak Water Treatment Plant

This project is for capital costs associated with the Pyramid Peak Water Treatment Plant, including anticipated design and construction costs for projects identified as necessary as a result of recent condition assessments and subsequent design efforts. Peoria currently owns 11MGD of capacity at the plant, representing 23 percent of the plant's capacity and is responsible for 23 percent of the cost for plant improvements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
CO-Construc	Water Fund	Carryover	\$1,831,355	\$0	\$0	\$0	\$0	\$0	\$1,831,355
CO-Construc	Water Fund	Base	\$3,000,000	\$0	\$0	\$0	\$0	\$0	\$3,000,000
Total Budget			\$4,831,355	\$0	\$0	\$0	\$0	\$0	\$4,831,355

Water

Pyramid Peak Water Treatment Plant Expansion

Project Number: UT00334**Council District:** Mesquite**Project Location:** Pyramid Peak Water Treatment Plant

The project will provide for the design, permitting, construction, construction administration, and project management of an expansion of the City of Glendale Pyramid Peak Water Treatment Plant. The project includes addition of a new treatment train, chemical feed systems, solids disposal facilities, pumping equipment, distribution or transmission piping, SCADA, instrumentation, electrical, mechanical, and other ancillary equipment, structures, and appurtenances.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
OT-Other	WIFA Revenue Bonds	Carryover	\$25,000	\$0	\$0	\$0	\$0	\$0	\$25,000
OT-Other	WIFA Revenue Bonds	Carryover	\$24,176,436	\$0	\$0	\$0	\$0	\$0	\$24,176,436
OT-Other	Water Fund	Carryover	\$300,000	\$0	\$0	\$0	\$0	\$0	\$300,000
CO-Construct	WIFA Revenue Bonds	Carryover	\$1,678,891	\$0	\$0	\$0	\$0	\$0	\$1,678,891
CO-Construct	Water Expansion	Carryover	\$1,558,741	\$0	\$0	\$0	\$0	\$0	\$1,558,741
OT-Other	WIFA Revenue Bonds	Base	\$24,837,297	\$0	\$0	\$0	\$0	\$0	\$24,837,297
OT-Other	Water Fund	Base	\$0	\$1,669,125	\$0	\$0	\$0	\$0	\$1,669,125
Total Budget			\$52,576,365	\$1,669,125	\$0	\$0	\$0	\$0	\$54,245,490

Quintero WTP Equipment Upgrade and Replacement

Project Number: UT00418**Council District:** Mesquite**Project Location:** Quintero Water Treatment Plant

The Quintero Water Treatment was constructed in 2005, and like any critical facility, requires equipment and component replacement and overhaul on a periodic basis to ensure continuous and reliable operation. Projects include rebuilding pumps, upgrading disinfection facilities, treatment components, and site aesthetics.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
OT-Other	Water Fund	Carryover	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000
OT-Other	Water Fund	Base	\$20,000	\$150,000	\$100,000	\$50,000	\$50,000	\$250,000	\$620,000
Total Budget			\$70,000	\$150,000	\$100,000	\$50,000	\$50,000	\$250,000	\$670,000

Water

Reclaimed Water Master Plan Implementation

Project Number: UT00505**Council District:** Various**Project Location:** Citywide

This project provides for coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, administration, utility coordination, and all related sitework for the expansion of the reclaimed water system. A study will determine the actual projects to achieve the highest and best use of reclaimed water resources. Projects may include extension of the purple pipe system to serve additional customers, expansion of recharge capabilities within the city, connection of systems to increase operation efficiency, and improvements to ensure beneficial use of all reclaimed water produced.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
SY-Study	Water Fund	Base	\$300,000	\$0	\$0	\$0	\$0	\$0	\$300,000
CO-Construc	Water Fund	Base	\$0	\$0	\$1,980,198	\$5,643,564	\$0	\$0	\$7,623,762
AT-Arts	Water Fund	Base	\$0	\$0	\$19,802	\$56,436	\$0	\$0	\$76,238
Total Budget			\$300,000	\$0	\$2,000,000	\$5,700,000	\$0	\$0	\$8,000,000

SCADA Equipment Replacement

Project Number: UT00266**Council District:** Various**Project Location:** Citywide

This project will replace, upgrade and add supervisory control and data acquisition (SCADA) equipment and associated communication network equipment at water, wastewater, and reclaimed water facilities operated by the City. Included in the project will be the items necessary for full functionality, such as programmable logic controllers (PLCs), monitoring devices, flow meters, radios, sensors, transducers, and related support equipment and housings. All remaining treatment plant and remote site PLC's will be updated in FY20-FY22. Radio communications will be updated in FY23 and FY24. The project will also provide for project coordination, pre-design studies, design, programming, construction, materials testing, construction administration, utility coordination, utility relocation, processing of utility company (APS, Cox, CenturyLink, SRP, SWG, EPNG, etc.) design and construction agreements, as well as development and intergovernmental agreements, as needed.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
CO-Construc	Wastewater Fund	Carryover	\$5,000	\$0	\$0	\$0	\$0	\$0	\$5,000
EQ-Equipmen	Wastewater Fund	Base	\$225,000	\$225,000	\$225,000	\$275,000	\$275,000	\$375,000	\$1,600,000
EQ-Equipmen	Water Fund	Base	\$225,000	\$225,000	\$225,000	\$275,000	\$275,000	\$375,000	\$1,600,000
Total Budget			\$455,000	\$450,000	\$450,000	\$550,000	\$550,000	\$750,000	\$3,205,000

Water

Sports Complex/WI I5 Well Connection

Project Number: UT00327**Council District:** Willow**Project Location:** Peoria Sports Complex

This project will design and construct a new 12-inch waterline primarily along 83rd Avenue between the Peoria Sports Complex Reservoir Site and the WI I5 Well located just west of 83rd Avenue at Bell Road. The WI I5 Well is currently offline for water quality concerns. The new pipeline will be used to convey water from this well to a site where it can be treated or blended with other potable water sources to increase the City's water supply in the area. In addition, this project includes the evaluation, design and possible installation of wellhead treatment equipment at the Sports Complex site. A FY23 study will help further identify whether or not the project will need to include wellhead treatment.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
CO-Construc	Water Expansion	Base	\$0	\$0	\$0	\$647,418	\$0	\$0	\$647,418
CO-Construc	Water Fund	Base	\$0	\$0	\$0	\$2,200,096	\$0	\$0	\$2,200,096
AT-Arts	Water Expansion	Base	\$0	\$0	\$0	\$6,474	\$0	\$0	\$6,474
AT-Arts	Water Fund	Base	\$0	\$0	\$0	\$22,001	\$0	\$0	\$22,001
Total Budget			\$0	\$0	\$0	\$2,875,989	\$0	\$0	\$2,875,989

Sweetwater Well Site Rehabilitation

Project Number: UT00442**Council District:** Palo Verde**Project Location:** 12740 N. 91st Avenue

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, and all related sitework for rehabilitation of the existing Sweetwater Well Site. This project may also include processing of utility company (APS, Cox, Qwest/Centurylink, SRP, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
CO-Construc	Water Expansion	Base	\$0	\$0	\$0	\$378,450	\$2,217,484	\$0	\$2,595,934
CB-Chargeba	Water Expansion	Base	\$0	\$0	\$0	\$3,716	\$3,716	\$0	\$7,432
AT-Arts	Water Expansion	Base	\$0	\$0	\$0	\$3,784	\$22,175	\$0	\$25,959
Total Budget			\$0	\$0	\$0	\$385,950	\$2,243,375	\$0	\$2,629,325

Water

Technology and Security Master Plan

Project Number: UT00304**Council District:** Various**Project Location:** Citywide

This project merges three previous master plans into a consolidated plan, linking planning efforts for Utilities technology, Supervisory Control and Data Acquisition (SCADA) and security into a single master plan. The plan was last updated in 2008.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
OT-Other	Wastewater Fund	Carryover	\$75,000	\$0	\$0	\$0	\$0	\$0	\$75,000
OT-Other	Water Expansion	Carryover	\$171,000	\$0	\$0	\$0	\$0	\$0	\$171,000
OT-Other	Water Expansion	Carryover	\$13,500	\$0	\$0	\$0	\$0	\$0	\$13,500
OT-Other	Water Expansion	Carryover	\$40,500	\$0	\$0	\$0	\$0	\$0	\$40,500
Total Budget			\$300,000	\$0	\$0	\$0	\$0	\$0	\$300,000

Terramar Booster Pump Station Rehabilitation

Project Number: UT00412**Council District:** Mesquite**Project Location:** Jomax Rd and Terramar Blvd

This project includes the complete site rehabilitation of the Terramar Reservoir/Booster Station site including the evaluation and possible replacement of existing electrical equipment, booster pumps, disinfection equipment, and yard piping. Additional items include reservoir rehabilitation, site grading, and installation of security equipment to bring the site to current City standards.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
CO-Construct	Water Fund	Carryover	\$200,000	\$0	\$0	\$0	\$0	\$0	\$200,000
CO-Construct	Water Fund	Base	\$2,850,000	\$0	\$0	\$0	\$0	\$0	\$2,850,000
Total Budget			\$3,050,000	\$0	\$0	\$0	\$0	\$0	\$3,050,000

Water

Utility Billing System

Project Number: UT00160**Council District:** All**Project Location:** Citywide

This project will replace the existing utility billing system with a new customer information system (CIS) for utility billing and revenue collection. This system will interface with other city information systems, such as meter reading, fixed asset accounting, financial accounting and e-government software. The current utility billing system needs to be replaced to handle new accounts as the number of customers increases.

Budget by Fiscal Year

Category	Funding Source	Carryover /		FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base								
EQ-Equipmen	Stormwater Fund	Base		\$0	\$0	\$0	\$75,000	\$0	\$0	\$75,000
EQ-Equipmen	Residential Solid Waste	Base		\$0	\$0	\$0	\$500,000	\$0	\$0	\$500,000
EQ-Equipmen	Commercial Solid Waste	Base		\$0	\$0	\$0	\$240,000	\$0	\$0	\$240,000
EQ-Equipmen	Wastewater Expansion	Base		\$0	\$0	\$0	\$100,000	\$0	\$0	\$100,000
EQ-Equipmen	Wastewater Fund	Base		\$0	\$0	\$0	\$660,000	\$0	\$0	\$660,000
EQ-Equipmen	Water Expansion	Base		\$0	\$0	\$0	\$190,000	\$0	\$0	\$190,000
EQ-Equipmen	Water Expansion	Base		\$0	\$0	\$0	\$35,000	\$0	\$0	\$35,000
EQ-Equipmen	Water Expansion	Base		\$0	\$0	\$0	\$45,000	\$0	\$0	\$45,000
EQ-Equipmen	Water Fund	Base		\$0	\$0	\$0	\$965,000	\$0	\$0	\$965,000
Total Budget				\$0	\$0	\$0	\$2,810,000	\$0	\$0	\$2,810,000

W108 Bailey Well Site Improvements

Project Number: UT00414**Council District:** Palo Verde**Project Location:** Cactus Rd and 75th Av

This project, located near the southwest corner of 75th Avenue and Cactus Road, will fund well site improvements including a new wall and access gates, site grading, site lighting and new dry well to bring the site up to current city standards.

Budget by Fiscal Year

Category	Funding Source	Carryover /		FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base								
OT-Other	Water Fund	Base		\$0	\$9,261	\$0	\$0	\$0	\$0	\$9,261
DS-Design	Water Fund	Base		\$0	\$35,112	\$0	\$0	\$0	\$0	\$35,112
CO-Construc	Water Fund	Base		\$0	\$427,924	\$0	\$0	\$0	\$0	\$427,924
CB-Chargeba	Water Fund	Base		\$0	\$23,512	\$0	\$0	\$0	\$0	\$23,512
AT-Arts	Water Fund	Base		\$0	\$4,630	\$0	\$0	\$0	\$0	\$4,630
Total Budget				\$0	\$500,439	\$0	\$0	\$0	\$0	\$500,439

Water

Water & Wastewater Rate Study

Project Number: UT00298**Council District:** All**Project Location:** Citywide

This study will update the city's water and wastewater rates. Rates will be reviewed to ensure that they cover the costs of system operations and maintenance, fund the systems' capital program requirements, and support the financial strength of the enterprise funds. Studies are anticipated to be performed with the help of outside consultants and coordinated with staff from the Finance and Water Services departments. During the interim years between full studies, staff anticipates a lower level of annual support to update information and findings.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
SY-Study	Residential Solid Waste	Base	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000
SY-Study	Commercial Solid Waste	Base	\$25,000	\$0	\$0	\$0	\$0	\$0	\$25,000
SY-Study	Wastewater Fund	Base	\$50,000	\$0	\$0	\$50,000	\$0	\$100,000	\$200,000
SY-Study	Water Fund	Base	\$50,000	\$0	\$0	\$50,000	\$0	\$100,000	\$200,000
Total Budget			\$175,000	\$0	\$0	\$100,000	\$0	\$200,000	\$475,000

Water Facility Reconditioning

Project Number: UT00206**Council District:** Various**Project Location:** Citywide

This project will upgrade and recondition over 40 existing water distribution and production facilities. Water Services staff prioritizes projects to be included in this program based on operational needs and facility conditions in the city's aging water conveyance system. The Department plans to rehabilitate the following reservoir in FY20: Vistancia 4/5West Tank.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
CO-Construc	Water Fund	Carryover	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000
CO-Construc	Water Fund	Base	\$800,000	\$800,000	\$800,000	\$800,000	\$800,000	\$4,000,000	\$8,000,000
CB-Chargeba	Water Fund	Base	\$0	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000	\$45,000
AT-Arts	Water Fund	Base	\$0	\$8,000	\$8,000	\$8,000	\$8,000	\$40,000	\$72,000
Total Budget			\$1,300,000	\$813,000	\$813,000	\$813,000	\$813,000	\$4,065,000	\$8,617,000

Water

Water Line Assessment and Replacement

Project Number: UT00335**Council District:** Various**Project Location:** Citywide

This project will entail the identification, design, and replacement of small diameter water mains throughout the city to minimize main breaks, service outages, and property damage. Areas within one half of a mile in all directions of the 75th Avenue and Cactus Road intersection will be assessed and replaced.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
CO-Construct	Water Fund	Carryover	\$705,749	\$0	\$0	\$0	\$0	\$0	\$705,749
SY-Study	Water Fund	Base	\$151,500	\$0	\$0	\$0	\$0	\$0	\$151,500
CO-Construct	Water Fund	Base	\$0	\$2,198,020	\$0	\$0	\$0	\$0	\$2,198,020
AT-Arts	Water Fund	Base	\$0	\$21,980	\$0	\$0	\$0	\$0	\$21,980
Total Budget			\$857,249	\$2,220,000	\$0	\$0	\$0	\$0	\$3,077,249

Water Meter Replacement Program

Project Number: UT00326**Council District:** All**Project Location:** Citywide

The city's inventory of over 55,000 water meters includes approximately 6,000 meters that were not replaced during the first phase of this project. To ensure that the city's water billing data meets accuracy standards going forward, the most cost-effective approach is to replace meters at the end of their lifecycle on a consistent basis. Staff will, however, continue to explore alternatives that might reduce the number of meters to be replaced. Replacement labor will be provided by contracted staff.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
EQ-Equipmen	Wastewater Fund	Base	\$0	\$0	\$0	\$0	\$0	\$4,863,465	\$4,863,465
EQ-Equipmen	Water Fund	Base	\$0	\$0	\$0	\$0	\$0	\$9,741,535	\$9,741,535
Total Budget			\$0	\$0	\$0	\$0	\$0	\$14,605,000	\$14,605,000

Water System Additional R & M Expense

Project Number: UT00438**Council District:** Various**Project Location:** Citywide

This project will provide for major repair, maintenance, assessment and rehabilitation of our water infrastructure.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
OT-Other	Water Fund	Base	\$883,750	\$883,750	\$883,750	\$883,750	\$883,750	\$4,418,750	\$8,837,500
Total Budget			\$883,750	\$883,750	\$883,750	\$883,750	\$883,750	\$4,418,750	\$8,837,500

Water

Water/Wastewater Hydraulic Model Update

Project Number: UT00428**Council District:** Various**Project Location:** Citywide

This project provides a study to evaluate the City's existing computer models used to assist in operation and planning of the City's water and wastewater systems. The study will evaluate the accuracy of the existing model through a process known as hydraulic model calibration, add new infrastructure to the model, and perform scenario modeling used to plan for future development per the City's 2015 Integrated Water Utility Master Plan. The City's intent is to update this model every five years to ensure the model remains accurate for use.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
OT-Other	Wastewater Fund	Carryover	\$179,000	\$0	\$0	\$0	\$0	\$0	\$179,000
SY-Study	Wastewater Fund	Base	\$0	\$0	\$0	\$0	\$100,000	\$0	\$100,000
SY-Study	Water Fund	Base	\$0	\$0	\$0	\$0	\$100,000	\$0	\$100,000
Total Budget			\$179,000	\$0	\$0	\$0	\$200,000	\$0	\$379,000

Water/Wastewater/Expansion Fee Update

Project Number: UT00070**Council District:** All**Project Location:** Citywide

This study will update water and wastewater expansion fees. These fees are required to be updated every two years to ensure that they accurately recover the cost of constructing infrastructure required by new development. The project will be coordinated with the Finance Department.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
SY-Study	Wastewater Expansion	Base	\$0	\$0	\$0	\$20,500	\$0	\$20,500	\$41,000
SY-Study	Wastewater Expansion	Base	\$0	\$0	\$0	\$29,500	\$0	\$29,500	\$59,000
SY-Study	Water Expansion	Base	\$0	\$0	\$0	\$20,000	\$0	\$20,000	\$40,000
SY-Study	Water Expansion	Base	\$0	\$0	\$0	\$25,000	\$0	\$25,000	\$50,000
SY-Study	Water Expansion	Base	\$0	\$0	\$0	\$5,000	\$0	\$5,000	\$10,000
Total Budget			\$0	\$0	\$0	\$100,000	\$0	\$100,000	\$200,000

Water

Weedville Well Site Rehabilitation

Project Number: UT00441**Council District:** Palo Verde**Project Location:** 14017 N. 73rd Avenue

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, and all related sitework for rehabilitation of the existing Weedville Well and Reservoir sites. The project will be a joint project with SRP to drill and equip a new well. In addition, the City will rehabilitate the existing reservoir and booster pump station site to bring it up to current City standards. This project may also include processing of utility company (APS, Cox, Qwest/Centurylink, SRP, etc) design and construction agreements, development and intergovernmental agreements.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
CO-Construc	Water Expansion	Carryover	\$850,000	\$0	\$0	\$0	\$0	\$0	\$850,000
DS-Design	Water Expansion	Base	\$180,000	\$0	\$0	\$0	\$0	\$0	\$180,000
CO-Construc	Water Expansion	Base	\$0	\$1,700,000	\$0	\$0	\$0	\$0	\$1,700,000
CB-Chargeba	Water Expansion	Base	\$0	\$36,000	\$0	\$0	\$0	\$0	\$36,000
AT-Arts	Water Expansion	Base	\$0	\$17,000	\$0	\$0	\$0	\$0	\$17,000
Total Budget			\$1,030,000	\$1,753,000	\$0	\$0	\$0	\$0	\$2,783,000

Wellhead Water Quality Mitigation

Project Number: UT00272**Council District:** Various**Project Location:** Citywide

This project will provide for arsenic treatment at various well sites in Utility project UT00312, UT00327, UT00328, and UT00394 on an as needed basis. The treatment technology will allow the reduction of arsenic levels to allowable regulatory limits. Well blending may be utilized in addition to arsenic treatment to achieve regulatory compliance. Water quality testing and blending capabilities will be considered in determining if arsenic treatment is required.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
CO-Construc	Water Expansion	Carryover	\$478,435	\$0	\$0	\$0	\$0	\$0	\$478,435
CO-Construc	Water Expansion	Carryover	\$674,346	\$0	\$0	\$0	\$0	\$0	\$674,346
CO-Construc	Water Fund	Carryover	\$2,306,342	\$0	\$0	\$0	\$0	\$0	\$2,306,342
Total Budget			\$3,459,123	\$0	\$0	\$0	\$0	\$0	\$3,459,123

Water

Wells - New Construction

Project Number: UT00117**Council District:** Various**Project Location:** Citywide

The City currently uses surface water as its primary water supply. However, it is still necessary to drill and equip new wells to produce groundwater for meeting system redundancy requirements and future water demands. Currently the City's water system is made up of approximately 33% groundwater, but droughts and the uncertainty of future surface water supply makes the production of groundwater an important task. This project provides for the project coordination, public involvement, pre-design studies, design, land acquisition, construction, materials testing, construction administration, and utility coordination for the installation and equipping of new groundwater wells. Groundwater wells are typically built in three phases: test well to determine feasibility of the location, drilling of the well, and equipping of the well to pump water into the system. With land acquisition included, this is typically a three-year process.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
LA-Land	Water Expansion	Carryover	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000
CO-Construc	Water Expansion	Carryover	\$1,050,001	\$0	\$0	\$0	\$0	\$0	\$1,050,001
SY-Study	Water Expansion	Base	\$0	\$0	\$0	\$0	\$200,000	\$0	\$200,000
LA-Land	Water Expansion	Base	\$20,000	\$0	\$0	\$0	\$0	\$80,000	\$100,000
EQ-Equipmen	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$2,200,000	\$2,200,000
DS-Design	Water Expansion	Base	\$0	\$220,000	\$0	\$0	\$0	\$220,000	\$440,000
CO-Construc	Water Expansion	Base	\$180,000	\$0	\$1,900,000	\$0	\$0	\$1,100,000	\$3,180,000
CB-Chargeba	Water Expansion	Base	\$0	\$8,640	\$44,720	\$0	\$3,250	\$56,610	\$113,220
AT-Arts	Water Expansion	Base	\$0	\$2,200	\$19,000	\$0	\$0	\$13,200	\$34,400
Total Budget			\$1,300,001	\$230,840	\$1,963,720	\$0	\$203,250	\$3,669,810	\$7,367,621

Operating Impacts	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
	\$0	\$0	\$0	\$33,100	\$33,100	\$231,700	\$297,900
Total Operating Impacts	\$0	\$0	\$0	\$33,100	\$33,100	\$231,700	\$297,900

West Agua Fria Water Lines

Project Number: UT00170**Council District:** Mesquite**Project Location:** Vistancia Development

This project provides for additional transmission capacity in the water system throughout the Vistancia community. The Vistancia Utilities Master Plan identifies the water transmission mains that are needed to supply the Vistancia area. The City is funding the oversizing of selected transmission mains to provide water distribution capacity for new development in surrounding areas. This additional capacity will ultimately be paid by future developers through the collection of impact fees.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
CO-Construc	Water Expansion	Carryover	\$975,987	\$0	\$0	\$0	\$0	\$0	\$975,987
CO-Construc	Water Fund	Base	\$310,800	\$584,250	\$235,500	\$1,272,000	\$0	\$0	\$2,402,550
AT-Arts	Water Expansion	Base	\$0	\$5,842	\$2,355	\$12,720	\$0	\$0	\$20,917
Total Budget			\$1,286,787	\$590,092	\$237,855	\$1,284,720	\$0	\$0	\$3,399,454

Water

Westland Rd. Reservoir and Booster Station

Project Number: UT00336**Council District:** Mesquite**Project Location:** Westland Rd & CAP Canal

The Westland Rd. Reservoir/Booster facility will serve as a regional storage and booster facility for a large geographical area encompassing the Lake Pleasant Heights, Saddleback Heights, Trilogy West, Vistancia, and Arizona State Land parcel developments. The facility is located on Westland Rd. in proximity to the CAP canal. This project includes funding that ensures that onsite piping and ancillary facilities are sized properly to provide the City oversizing capacity in future expansion phases of the facility. The City is currently a partner in this project with the area developers in a joint development agreement. The proposed FY20 funding is included to account for unexpected cost increases on the project.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
CO-Construc	Water Expansion	Carryover	\$1,487,656	\$0	\$0	\$0	\$0	\$0	\$1,487,656
CO-Construc	Water Fund	Carryover	\$828,010	\$0	\$0	\$0	\$0	\$0	\$828,010
Total Budget			\$2,315,666	\$0	\$0	\$0	\$0	\$0	\$2,315,666

Westland Reservoir/Booster Station - Phase II

Project Number: UT00502**Council District:** Mesquite**Project Location:** Westland Reservoir

This project will provide for pre-design, design, permitting, utility coordination and construction of a new 3.5 million gallon reservoir and additional booster pump capacity at the existing Westland Reservoir site. These additions will help to meet further growth demands north of the CAP canal and west of the Agua Fria River.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
DS-Design	Water Fund	Base	\$0	\$0	\$0	\$0	\$0	\$600,000	\$600,000
CO-Construc	Water Fund	Base	\$0	\$0	\$0	\$0	\$0	\$5,450,000	\$5,450,000
CB-Chargeba	Water Fund	Base	\$0	\$0	\$0	\$0	\$0	\$85,500	\$85,500
AT-Arts	Water Fund	Base	\$0	\$0	\$0	\$0	\$0	\$60,500	\$60,500
Total Budget			\$0	\$0	\$0	\$0	\$0	\$6,196,000	\$6,196,000

White Mountain Apache Tribe Water Rights Purchase

Project Number: UT00234**Council District:** All**Project Location:** CAP Canal

This project addresses a potential future shortage of renewable water resources as identified in the Integrated Water Utilities Master Plan. This project will purchase an additional 1,289 acre-feet of White Mountain Apache Tribe water.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
OT-Other	Water Resource	Base	\$0	\$1,726,020	\$509,176	\$483,286	\$457,395	\$431,505	\$3,607,382
Total Budget			\$0	\$1,726,020	\$509,176	\$483,286	\$457,395	\$431,505	\$3,607,382

Water

Zone 1/2 PRV Upgrades (91st and Cactus)

Project Number: UT00261**Council District:** Palo Verde**Project Location:** 91st Av and Cactus Rd

Project includes the abandonment and demolition of two existing pressure reducing valve (PRV) stations located on the southwest and southeast corners at 91st Avenue and Cactus Road. A new PRV station, located in a concrete vault, will be installed on the northeast corner of the intersection. The new PRV will serve the function of both existing PRV's.

Budget by Fiscal Year

Category	Funding Source	Carryover /	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
		Base							
CO-Construct	Water Fund	Carryover	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000
CO-Construct	Water Fund	Base	\$0	\$1,300,000	\$0	\$0	\$0	\$0	\$1,300,000
CB-Chargeba	Water Fund	Base	\$0	\$36,000	\$0	\$0	\$0	\$0	\$36,000
AT-Arts	Water Fund	Base	\$0	\$13,000	\$0	\$0	\$0	\$0	\$13,000
Total Budget			\$150,000	\$1,349,000	\$0	\$0	\$0	\$0	\$1,499,000

Operating Impacts	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 25-29	Total
Personal OPS	\$1,800	\$1,800	\$1,800	\$1,800	\$1,800	\$7,200	\$16,200
Non-Pers OPS	\$2,400	\$2,400	\$2,400	\$2,400	\$2,400	\$9,600	\$21,600
Total Operating Impacts	\$4,200	\$4,200	\$4,200	\$4,200	\$4,200	\$16,800	\$37,800





Schedules



Schedules

The schedules summarize the City's financial activities in a comprehensive, numeric format. These include detailed tables on the following functions:

- Schedule 1 starts with beginning balances for each fund and tracks the money coming in, tracks the money going out, and arrives at a projected ending balance for each fund.
- Schedule 2 is a multi-year look at all revenues (money in).
- Schedule 3 is a multi-year look at all operating, day-to-day expenditures (money out).
- Schedule 4 is an examination of transfers or charges for services performed by departments within the city for other city departments.
- Schedule 5 is a list of the City's tax levy and rate.
- Schedule 6 is a multi-year listing of personnel by department.
- Schedule 7 is a multi-year look at personnel by position.
- Schedule 8 is a list of the City's debt obligations and payment requirements.
- Schedule 9 is a list of operating capital expenditures over \$5,000.
- Schedule 10 is a list of the City's Capital Improvement Projects for the upcoming year.
- Schedule 11 is a summary of new budget requests, called "supplementals."
- Schedule 12 is a list of projected Streetlight and Maintenance Improvement Districts revenues.
- Schedule 13 is a view of Sources and Uses by fund type and account category.
- Schedule 14 is State of Arizona Auditor General Schedule A which shows the estimated revenues and expenditures.
- Schedule 15 is State of Arizona Auditor General Schedule B which summarizes the tax levy and tax rate information.
- Schedule 16 is State of Arizona Auditor General Schedule C which is a summary of the fund type of revenues other than property taxes.
- Schedule 17 is State of Arizona Auditor General Schedule D which shows the fund type of other financing sources/uses and interfund transfers.
- Schedule 18 is State of Arizona Auditor General Schedule E which summarizes by the department expenditures within each fund type.
- Schedule 19 is State of Arizona Auditor General Schedule F which is a summary of fund expenditures/expenses by department.
- Schedule 20 is State of Arizona Auditor General Schedule G which is a summary of the number of Full-Time Equivalent Employees and estimated Personnel Compensation by fund type.

Schedule 1 - All Funds Summary

FUND NAME	ESTIMATED BALANCE 7/1/19	PROJECTED REVENUES	TRANSFERS IN	TOTAL SOURCES
1 General Fund	\$67,632,192	\$150,630,937	\$8,416,827	\$226,679,956
2 Half Cent Sales Tax Fund	\$23,722,859	\$22,145,000	-	\$45,867,859
3 Other Reserve Funds	\$6,483,138	\$90,000	\$1,250,000	\$7,823,138
Total General & Other	\$97,838,189	\$172,865,937	\$9,666,827	\$280,370,953
4 Streets	\$11,749,977	\$16,189,765	\$2,065,538	\$30,005,280
5 Streetlight Improvement Districts	\$7,510	\$1,065,538	-	\$1,073,048
6 Maintenance Improvement Districts	\$898	\$94,947	-	\$95,845
7 Transportation Sales Tax Fund	\$25,625,684	\$13,465,800	-	\$39,091,484
8 Development Fee Funds	\$32,864,320	\$11,434,463	-	\$44,298,783
9 Public Housing	-	-	-	-
10 Home and Housing Grants	-	\$501,627	-	\$501,627
11 Transit	\$800,573	\$809,000	\$3,750,000	\$5,359,573
12 Attorney Grants	\$17	\$17,400	-	\$17,417
13 Public Safety Grants	\$72,369	\$544,821	-	\$617,190
14 Other Grants	\$3,229,664	\$5,116,470	-	\$8,346,134
15 Community Service Grants	\$428,117	\$637,541	-	\$1,065,658
Total Special Revenue Funds	\$74,779,129	\$49,877,372	\$5,815,538	\$130,472,039
16 Water	\$33,982,353	\$53,673,906	-	\$87,656,259
17 Water Replacement & Reserves	\$9,882,128	\$1,504,889	\$110,000	\$11,497,017
18 Water Expansion	\$15,421,231	\$7,463,052	-	\$22,884,283
19 Water Bonds	-	\$59,192,327	-	\$59,192,327
20 Water Improvement Districts	-	-	-	-
21 Wastewater	\$17,978,039	\$24,733,805	\$2,578,268	\$45,290,112
22 Wastewater Replacement & Reserves	\$9,390,800	\$292,238	-	\$9,683,038
23 Wastewater Expansion	\$6,259,054	\$2,258,489	-	\$8,517,543
24 Wastewater Bonds	-	-	-	-
25 Wastewater Improvement Districts	-	-	-	-
26 Residential Solid Waste	\$6,569,483	\$11,840,346	-	\$18,409,829
27 Commercial Solid Waste	\$1,641,866	\$2,483,455	-	\$4,125,321
28 Solid Waste Reserves	\$1,497,525	\$1,783,892	-	\$3,281,417
29 Solid Waste Expansion	\$929,304	\$5,000	-	\$934,304
30 Sports Complex Operations/Maintenance	\$424,131	\$3,135,000	\$2,000,000	\$5,559,131
31 Sports Complex Equipment Reserves	\$965,056	\$351,985	-	\$1,317,041
Total Enterprise Funds	\$104,940,970	\$168,718,384	\$4,688,268	\$278,347,622
32 Fleet Maintenance	\$159,850	\$5,952,582	-	\$6,112,432
33 Fleet Reserve	\$9,472,412	\$2,686,277	\$1,238,952	\$13,397,641
34 Insurance Reserve	\$15,252,172	\$25,414,736	\$750,000	\$41,416,908
35 Facilities Maintenance	\$18,859	\$6,858,440	-	\$6,877,299
36 Information Technology	\$1,104,281	\$9,418,000	\$1,298,336	\$11,820,617
37 Information Technology Reserve	\$1,714,487	\$785,149	\$862,098	\$3,361,734
38 Information Technology Projects	\$106,148	-	\$418,000	\$524,148
Total Internal Service Funds	\$27,828,209	\$51,115,184	\$4,567,386	\$83,510,779
39 Fireman's Pension	\$674	\$300	\$21,000	\$21,974
40 Agency Funds	-	-	-	-
Total Trust & Agency Funds	\$674	\$300	\$21,000	\$21,974
41 General Obligation Bonds	\$27,204,666	\$7,417,090	-	\$34,621,756
42 MDA Bonds	-	-	-	-
43 HURF Bonds	-	-	-	-
44 Capital Projects - Streets/Economic Development	\$15,877,676	\$213,000	-	\$16,090,676
45 Improvement Districts	-	-	-	-
46 Facility Projects	-	-	-	-
47 Outside Source Fund	\$10,373,133	\$171,000	-	\$10,544,133
Total Capital Projects Funds	\$53,455,475	\$7,801,090	-	\$61,256,565
48 General Obligation Bonds	\$16,416,225	\$18,207,602	-	\$34,623,827
49 Other Bonds	\$8,185,930	\$185,592	\$7,585,554	\$15,957,076
50 Improvement Districts	-	-	-	-
Total Debt Service Funds	\$24,602,155	\$18,393,194	\$7,585,554	\$50,580,903
All Funds Total	\$383,444,801	\$468,771,461	\$32,344,573	\$884,560,835

Schedule 1 - All Funds Summary

OPERATIONS	CAPITAL PROJECTS	LONG-TERM DEBT	CONTINGENCY	TOTAL EXPENDITURE	TRANSFERS OUT	TOTAL USES	ESTIMATED BALANCE 6/30/20	
\$163,911,657	\$7,627,517	-	\$23,000,000	\$194,539,174	\$3,658,842	\$198,198,016	\$28,481,940	1
\$3,036,426	\$2,576,960	-	\$18,100,000	\$23,713,386	\$13,741,662	\$37,455,048	\$8,412,811	2
-	\$5,742,061	-	\$750,000	\$6,492,061	-	\$6,492,061	\$1,331,077	3
\$166,948,083	\$15,946,538	-	\$41,850,000	\$224,744,621	\$17,400,504	\$242,145,125	\$38,225,828	
\$10,964,572	\$11,429,373	-	\$500,000	\$22,893,945	\$108,490	\$23,002,435	\$7,002,845	4
-	-	-	-	-	\$1,065,538	\$1,065,538	\$7,510	5
-	-	-	-	-	\$94,947	\$94,947	\$898	6
\$177,202	\$23,048,853	-	\$2,600,000	\$25,826,055	\$8,262,978	\$34,089,033	\$5,002,451	7
\$4,100,000	\$18,752,901	-	\$575,000	\$23,427,901	-	\$23,427,901	\$20,870,882	8
-	-	-	-	-	-	-	-	9
\$501,627	-	-	-	\$501,627	-	\$501,627	-	10
\$4,902,291	-	-	\$450,000	\$5,352,291	-	\$5,352,291	\$7,282	11
\$17,400	-	-	-	\$17,400	-	\$17,400	\$17	12
\$600,897	-	-	-	\$600,897	-	\$600,897	\$16,293	13
\$2,294,666	\$908,569	-	\$3,425,000	\$6,628,235	\$225,112	\$6,853,347	\$1,492,787	14
\$637,541	-	-	-	\$637,541	-	\$637,541	\$428,117	15
\$24,196,196	\$54,139,696	-	\$7,550,000	\$85,885,892	\$9,757,065	\$95,642,957	\$34,829,082	
\$27,560,577	\$30,580,435	\$7,875,562	\$3,000,000	\$69,016,574	\$2,940,458	\$71,957,032	\$15,699,227	16
\$1,577,619	-	-	\$250,000	\$1,827,619	-	\$1,827,619	\$9,669,398	17
\$333,800	\$17,001,758	-	\$300,000	\$17,635,558	\$699,825	\$18,335,383	\$4,548,900	18
-	\$59,192,327	-	-	\$59,192,327	-	\$59,192,327	-	19
-	-	-	-	-	-	-	-	20
\$11,842,495	\$17,557,485	\$6,884,572	\$1,500,000	\$37,784,552	\$353,025	\$38,137,577	\$7,152,535	21
\$219,500	-	-	-	\$219,500	-	\$219,500	\$9,463,538	22
-	\$1,964,076	-	\$250,000	\$2,214,076	-	\$2,214,076	\$6,303,467	23
-	-	-	-	-	-	-	-	24
-	-	-	-	-	-	-	-	25
\$12,140,885	\$151,977	-	\$500,000	\$12,792,862	\$343,696	\$13,136,558	\$5,273,271	26
\$2,408,535	\$25,000	-	\$250,000	\$2,683,535	-	\$2,683,535	\$1,441,786	27
\$1,103,500	-	-	\$50,000	\$1,153,500	-	\$1,153,500	\$2,127,917	28
\$925,270	-	-	-	\$925,270	-	\$925,270	\$9,034	29
\$5,557,764	-	-	-	\$5,557,764	-	\$5,557,764	\$1,367	30
\$228,000	-	-	\$125,000	\$353,000	-	\$353,000	\$964,041	31
\$63,897,945	\$126,473,058	\$14,760,134	\$6,225,000	\$211,356,137	\$4,337,004	\$215,693,141	\$62,654,481	
\$5,896,318	-	-	\$50,000	\$5,946,318	\$100,000	\$6,046,318	\$66,114	32
\$6,249,112	-	-	\$125,000	\$6,374,112	-	\$6,374,112	\$7,023,529	33
\$25,479,105	-	-	\$1,500,000	\$26,979,105	-	\$26,979,105	\$14,437,803	34
\$6,823,883	-	-	\$25,000	\$6,848,883	-	\$6,848,883	\$28,416	35
\$10,669,059	-	-	\$75,000	\$10,744,059	\$750,000	\$11,494,059	\$326,558	36
\$1,067,453	\$1,727,235	-	\$50,000	\$2,844,688	-	\$2,844,688	\$517,046	37
\$418,000	-	-	-	\$418,000	-	\$418,000	\$106,148	38
\$56,602,930	\$1,727,235	-	\$1,825,000	\$60,155,165	\$850,000	\$61,005,165	\$22,505,614	
\$21,000	-	-	-	\$21,000	-	\$21,000	\$974	39
-	-	-	-	-	-	-	-	40
\$21,000	-	-	-	\$21,000	-	\$21,000	\$974	
\$5,175	\$33,330,833	-	\$400,000	\$33,736,008	-	\$33,736,008	\$885,748	41
-	-	-	-	-	-	-	-	42
-	-	-	-	-	-	-	-	43
-	\$15,600,898	-	-	\$15,600,898	-	\$15,600,898	\$489,778	44
-	-	-	-	-	-	-	-	45
-	-	-	-	-	-	-	-	46
-	\$9,236,400	-	\$300,000	\$9,536,400	-	\$9,536,400	\$1,007,733	47
\$5,175	\$58,168,131	-	\$700,000	\$58,873,306	-	\$58,873,306	\$2,383,259	
-	-	\$19,959,062	\$500,000	\$20,459,062	-	\$20,459,062	\$14,164,765	48
\$45,000	-	\$8,259,817	\$200,000	\$8,504,817	-	\$8,504,817	\$7,452,259	49
-	-	-	-	-	-	-	-	50
\$45,000	-	\$28,218,879	\$700,000	\$28,963,879	-	\$28,963,879	\$21,617,024	
\$311,716,329	\$256,454,658	\$42,979,013	\$58,850,000	\$670,000,000	\$32,344,573	\$702,344,573	\$182,216,262	

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Estimate	FY 2020 Budget
<u>General Fund</u>						
Revenues						
	Sales Tax-Advertising	\$33,741	\$30,529	\$30,202	\$32,000	\$25,000
	Sales Tax-Constr Contracting	\$4,107,386	\$4,770,622	\$5,677,199	\$5,600,000	\$4,500,000
	Sales Tax-Job Printing	\$5,002	\$14,028	\$22,952	\$15,000	\$5,000
	Sales Tax-Publishing	\$75,975	\$65,109	\$63,413	\$55,000	\$55,000
	Sales Tax-Transp for Hire	\$114	\$0	\$0	\$0	\$0
	Sales Tax-Restaurants/Bars	\$7,024,364	\$7,382,446	\$8,134,757	\$8,500,000	\$8,788,000
	Sales Tax-Rent/Tangible Prop	\$474,580	\$787,192	\$1,146,912	\$1,175,000	\$1,202,000
	Sales Tax-Commercial Rental	\$1,702,690	\$1,784,995	\$1,803,668	\$1,800,000	\$1,841,000
	Sales Tax-Vehicle Rental	\$415,180	\$222,634	\$313	\$0	\$0
	Sales Tax-Hotels/Motels	\$826,491	\$835,830	\$906,571	\$925,000	\$1,050,000
	Sales Tax-Apts/Rm House/Resid	\$1,746,370	\$1,833,876	\$1,950,737	\$2,000,000	\$2,046,000
	Sales Tax-Trailer Courts	\$173,961	\$28,664	\$0	\$0	\$0
	Sales Tax-Retail	\$22,832,822	\$24,191,753	\$24,925,101	\$25,800,000	\$26,500,000
	Sales Tax-Amusements	\$739,271	\$729,992	\$699,572	\$750,000	\$758,000
	Sales Tax-Utilities	\$2,395,147	\$2,430,922	\$2,700,158	\$2,675,000	\$2,700,000
	Sales Tax-Cable T.V.	\$4	\$9	\$43	\$0	\$0
	Sales Tax-Telecommunication	\$639,899	\$523,405	\$453,353	\$400,000	\$450,000
	Sales Tax-Penalties/Interest	\$211,295	\$198,461	\$62,554	\$75,000	\$75,000
	Sales Tax Recoveries	\$265,996	\$285,574	\$187,736	\$300,000	\$150,000
	Use Tax	\$411,199	\$690,892	\$948,359	\$1,200,000	\$1,000,000
	Property Tax	\$2,205,677	\$2,355,348	\$2,524,295	\$4,175,767	\$4,514,821
	Govt Prop Lease Excise Tax Rev	\$7,406	\$5,969	\$5,969	\$0	\$0
	SRP In-lieu Tax	\$38,189	\$37,149	\$36,868	\$45,000	\$30,000
	Utility Franchise	\$3,072,909	\$3,048,285	\$3,290,277	\$3,350,000	\$3,386,400
	Cablevision Franchise	\$1,388,955	\$1,435,640	\$1,657,286	\$1,700,000	\$1,700,000
	Small Cell Annual Fees	\$0	\$17,756	\$87,768	\$25,000	\$0
	Subtotal - Revenues	\$50,794,621	\$53,707,080	\$57,316,062	\$60,597,767	\$60,776,221
Revenues						
	State Shared Sales Tax	\$14,760,029	\$15,631,512	\$15,894,140	\$16,500,000	\$17,236,000
	Urban Revenue Sharing	\$18,549,406	\$20,949,613	\$20,334,388	\$20,388,469	\$22,524,686
	Peoria Distr Share-Pool	\$234,909	\$262,372	\$284,189	\$241,507	\$166,239
	Library Intergovtl Revenues	\$626	\$0	\$0	\$0	\$0
	Grant Revenue	\$34,695	\$15,000	\$14,000	\$0	\$0
	Grant Revenue-Comm Svc	\$8,117	\$129,446	\$8,026	\$0	\$0
	Grant Revenue - Federal	\$0	\$0	\$39,855	\$0	\$0
	Auto Lieu Tax	\$6,385,294	\$6,728,814	\$6,799,997	\$6,900,000	\$6,998,500
	FEMA Reimbursements	\$0	\$35,856	\$0	\$0	\$0
	Pawn Shop Transaction Fees	\$101,124	\$81,000	\$87,266	\$110,000	\$110,000
	Planning Appl/Review Fee	\$256,918	\$284,020	\$521,388	\$485,699	\$484,418
	Subdiv Final Plat Fee/Appl	\$53,787	\$66,520	\$39,421	\$62,039	\$56,130
	Engineering Applications	\$19,977	\$38,644	\$60,273	\$50,000	\$22,045
	Plan Check Fees	\$909,376	\$1,274,703	\$1,170,508	\$1,100,000	\$952,115
	Water Inspection Fees	\$141,293	\$185,177	\$214,953	\$200,000	\$192,283
	Sewer Inspection Fees	\$155,431	\$142,499	\$150,676	\$181,004	\$196,488
	Street Inspection Fees	\$345,102	\$377,974	\$420,551	\$417,822	\$453,565
	Grading/Drainage Insp Fees	\$123,929	\$245,951	\$174,663	\$230,000	\$157,611
	Plans/Spec Doc Fees	\$0	\$0	\$7,050	\$10,000	\$2,500
	Landscape Fees	\$0	\$0	\$69,280	\$90,000	\$60,000
	Eng Plan Check-Grd/Drng	\$137,340	\$186,470	\$134,360	\$167,114	\$156,348

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Estimate	FY 2020 Budget
	Eng Plan Chk-Offsite Imp	(\$720)	\$0	\$0	\$0	\$0
	Eng Plan Chk-Street Light	\$21,690	\$33,080	\$28,260	\$25,352	\$23,484
	Addressing Fee	\$28,175	\$30,875	\$17,775	\$31,690	\$29,354
	Water Review Fee-Eng	\$60,220	\$94,700	\$66,360	\$73,380	\$69,007
	Sewer Review Fee-Eng	\$63,360	\$95,510	\$72,260	\$74,719	\$69,729
	Street Review Fee-Eng	\$110,250	\$198,980	\$131,300	\$135,424	\$126,994
	Storm Drainage Report-Eng	\$22,658	\$33,561	\$36,336	\$50,000	\$23,484
	Traffic Impact Report-Eng	\$8,700	\$12,300	\$10,436	\$12,000	\$5,000
	Storm Water Mgmt Rpt-Eng	\$15,250	\$22,800	\$36,710	\$60,000	\$17,045
	Retaining Wall Inspection	\$37,031	\$39,704	\$63,203	\$60,000	\$46,409
	Retaining Wall Review Fee	\$20,500	\$22,000	\$14,000	\$15,000	\$23,484
	Traffic Plan Check Fee	\$56,140	\$76,430	\$84,710	\$75,000	\$59,705
	Concrete Inspection	\$178,178	\$239,033	\$292,893	\$325,000	\$227,832
	Dry Utility Review	\$0	\$65,250	\$150,500	\$120,000	\$51,494
	Fire-Plans Review Fee	\$94,555	\$96,869	\$101,863	\$80,000	\$75,000
	Fire-New Bldg Inspection Fee	\$33,611	\$34,519	\$35,751	\$30,000	\$30,000
	New Const Inspect-After hours	\$800	\$3,300	\$2,600	\$500	\$500
	ALS Ambulance Transport	\$0	\$324,200	\$2,845,502	\$2,100,000	\$4,872,916
	Expedited Plan Check Fee	\$3,600	\$3,600	\$4,560	\$3,000	\$3,000
	Expedited Eng Svc Rev Fees	\$34,320	\$27,348	\$36,980	\$50,000	\$5,000
	Reimb for O/S Inspec O/T	\$17,700	\$9,412	\$25,713	\$17,000	\$17,000
	SLID Appl/Process Fee	\$11,580	\$23,355	\$7,335	\$11,337	\$10,681
	MID Appl/Process Fee	\$16,695	\$30,645	\$11,820	\$14,014	\$12,044
	Homeowners Assoc Academy Fee	\$640	\$580	\$1,130	\$0	\$0
	Advanced Life Support Fees	\$611,529	\$437,160	\$307,897	\$300,000	\$200,000
	EMS Contract Misc Fees	\$345,068	\$406,590	\$373,220	\$375,000	\$350,000
	Fire Svc to County Islands	\$126,786	\$144,432	\$160,739	\$160,000	\$140,000
	Fire EMT Services	\$5,198	\$32,688	\$24,751	\$15,000	\$15,000
	Fire- Commercial Inspections	\$199,430	\$381,026	\$398,566	\$350,000	\$350,000
	Fire-Resale Revenue	\$2,394	\$6,641	\$6,348	\$7,000	\$7,000
	Swimming Pool Fees	\$292,239	\$337,500	\$331,428	\$318,937	\$453,397
	Swim Pool Admin Fees-Txb	\$3,176	\$1,061	\$1,265	\$0	\$0
	Rec Revenue-Outdoor	\$6,197	\$4,443	\$3,608	\$7,697	\$6,259
	Rec Revenue-AM/PM Program	\$2,128,074	\$2,355,700	\$2,372,812	\$2,420,986	\$2,291,090
	Rec Revenue-Tot Time Prog	\$408,426	\$426,290	\$470,481	\$405,722	\$509,135
	Rec Revenue-Summer Rec Prg	\$138,442	\$158,346	\$125,281	\$187,530	\$196,849
	Rec Retl-Txb-Summer Rec	\$2,319	\$359	\$0	\$0	\$0
	Rec Revenue-Summer Camp	\$792,545	\$857,481	\$840,061	\$809,549	\$933,578
	Recreational Revenue	\$9	\$292	\$881	\$0	\$0
	Rec Revenue-SIC - Adult	\$23,565	\$33,242	\$18,215	\$46,232	\$46,591
	Rec Revenue-SIC - Youth	\$124,845	\$130,286	\$126,429	\$140,571	\$122,606
	Rec Revenue-Sports Programs - Adult	\$283,088	\$263,320	\$269,266	\$271,891	\$402,796
	Rec Revenue-Sports Programs - Youth	\$343,752	\$380,016	\$329,758	\$437,609	\$446,948
	Rec Revenue-Senior Program	\$71,335	\$62,830	\$81,031	\$90,209	\$60,171
	Rec Revenue-Adapt Rec Prog	\$75,683	\$70,103	\$68,106	\$80,234	\$52,271
	Rec Revenue-Special Events	\$219,431	\$208,513	\$201,470	\$319,000	\$395,000
	Rec Revenue-Teen Program	\$77,317	\$68,493	\$71,834	\$103,217	\$86,388
	Rio Vista Rec Center Memberships	\$758,261	\$761,103	\$702,645	\$718,012	\$883,879
	Rio Vista Retail Sales	\$44	\$28	\$42	\$0	\$0
	Rio Vista Program Revenues	\$165	\$1,300	\$13,865	\$74,500	\$96,593
	Library Copy/Print Fees - Main	\$14,739	\$12,918	\$14,826	\$11,000	\$12,000
	Library Copy/Print Fees - Branch	\$6,788	\$8,534	\$8,031	\$6,500	\$7,000

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Estimate	FY 2020 Budget
	Prfrmng Arts Ctr-Beverage sales	\$1,629	\$446	\$1,735	\$0	\$0
	Recycling Program Revenue	\$5,835	\$10,069	\$7,488	\$5,000	\$2,000
	Fees for General Services	\$13,773	\$20,710	\$8,538	\$0	\$0
	Fees for Gen Svcs-Fire	\$438,736	\$439,299	\$229,647	\$59,000	\$0
	Fees for General Svcs-Police	\$43,302	\$47,435	\$47,347	\$40,000	\$40,000
	Lien Filing Fees	\$954	\$1,739	\$1,385	\$0	\$0
	In Kind Revenues	\$3,500	\$3,000	\$4,800	\$11,600	\$0
	Ticket Sales-Other	\$0	\$0	\$4,069	\$0	\$0
	Allocated Interdept Svc Chrgs	\$13,820,305	\$14,749,191	\$15,165,568	\$15,788,868	\$15,553,913
	CIP Engineering Charges	\$1,207,464	\$1,587,179	\$1,627,017	\$1,624,000	\$1,649,000
	CIP Finance Charges	\$59,835	\$60,000	\$120,000	\$60,000	\$60,000
	Bldg Permit & Insp-Commercial	\$365,304	\$459,930	\$489,203	\$470,000	\$511,041
	Bldg Permit & Insp-Residential	\$2,615,603	\$3,418,708	\$3,154,257	\$2,649,696	\$2,767,886
	Occupational Business License	\$84,144	\$223,086	\$226,123	\$231,300	\$236,400
	Bingo License Fees	\$15	\$0	\$5	\$0	\$0
	Sales Tax Licenses	\$733,281	\$348,666	\$1,052,503	\$1,000,000	\$766,400
	Fire Code Revenues	\$50,130	\$51,053	\$65,710	\$60,000	\$50,000
	Liquor Licenses and Permits	\$89,741	\$84,386	\$88,689	\$85,000	\$75,000
	Alarm Permits	\$59,887	\$65,989	\$59,509	\$50,000	\$50,000
	Utility Revocable Permits	\$0	\$0	\$215,796	\$120,000	\$1,000
	Park Permits-Sports Prg	\$35,643	\$39,099	\$39,504	\$28,000	\$54,414
	Field Permits-Sports Prg	\$46,262	\$47,491	\$38,841	\$20,000	\$63,153
	Off-Track Betting License	\$200	\$0	\$600	\$1,000	\$1,000
	Pool Drainage Permits	\$0	\$40,226	\$74,502	\$0	\$0
	Telecommunications License	\$0	\$0	\$4,000	\$0	\$0
	Court Fines and Forfeitures	\$664,463	\$564,353	\$635,529	\$650,000	\$658,000
	Traffic School Receipts	\$310,612	\$306,356	\$496,044	\$450,000	\$455,000
	Code Enforcement Fines	\$429	\$1,905	\$662	\$1,500	\$1,500
	Deferred Prosecution Fees	\$36,105	\$37,040	\$50,700	\$30,000	\$30,000
	Incarceration Fees	\$81,234	\$69,524	\$111,262	\$100,000	\$69,000
	Enhanced School Zone Fines	\$232	\$424	\$424	\$1,000	\$1,000
	Red Light Process Svc Fee	\$105	\$35	\$0	\$0	\$0
	Red Light Admin Fees	\$701	\$100	\$0	\$0	\$0
	Court Fines-Public Safety-PD	\$84,599	\$91,246	\$53,019	\$90,000	\$60,000
	Court Fines-Public Safety-Attorney	\$21,150	\$22,299	\$17,013	\$20,000	\$15,000
	Court Fines-Police-Safety Equipment	\$14,290	\$13,406	\$14,285	\$20,000	\$20,000
	Library Fines and Forfeitures - Main	\$81,102	\$49,455	\$46,672	\$45,000	\$45,000
	Library Fines and Forfeitures - Branch	\$88,350	\$46,976	\$49,506	\$47,000	\$47,000
	False Alarm Fines-Police	\$45,251	\$66,677	\$70,310	\$45,000	\$45,000
	PD Impound Admin Fee	\$172,393	\$164,071	\$182,878	\$158,995	\$165,355
	General Rent Revenue	\$48,067	\$48,675	\$39,757	\$40,000	\$20,000
	Rio Vista Ramada Rentals	\$59,655	\$59,448	\$55,786	\$65,000	\$65,000
	Pioneer Park Ramada Rentals	\$42,174	\$43,805	\$42,599	\$48,000	\$48,000
	Paloma Park Ramada Rentals	\$0	\$0	\$0	\$0	\$40,000
	Rio Vista Field Permits/Rental	\$97,471	\$89,521	\$152,795	\$140,000	\$155,404
	Pioneer Park Field Permits/Rental	\$126,804	\$135,927	\$193,450	\$175,000	\$183,034
	Paloma Park Field Permit/Rental	\$0	\$0	\$0	\$0	\$125,000
	Rio Vista Concessions Rent	\$27,610	\$26,743	\$25,062	\$25,000	\$20,000
	Pioneer Park Concessions Rent	\$23,364	\$24,963	\$32,211	\$25,000	\$20,000
	Paloma Park Concession Rent	\$0	\$0	\$0	\$0	\$20,000
	Rio Vista Rec Center Rentals	\$159,424	\$155,872	\$139,502	\$165,000	\$238,262
	Rent Rev-Swim Pool	\$15,276	\$13,604	\$18,131	\$15,239	\$14,313

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Estimate	FY 2020 Budget
	Rent Rev-Comm Center	\$38,521	\$42,537	\$39,333	\$52,000	\$52,000
	Rent Revenue - Salty Senioritas	\$32,258	\$35,191	\$17,595	\$0	\$0
	Rent Revenue - Alter Group	\$164,788	\$154,717	\$172,776	\$170,000	\$150,000
	Rent-AZ Broadway Theater(KLOS)	\$64,381	\$64,446	\$53,363	\$50,000	\$40,000
	Rent Revenue - Arts Ctr Ticket Surchrg	\$16,052	\$13,230	\$20,587	\$0	\$0
	Interest Income	\$268,623	\$479,954	\$836,872	\$850,000	\$855,000
	Realized Gains/Losses-Invest	\$12	\$0	\$0	\$0	\$0
	Misc Police Revenues	\$167,403	\$167,101	\$265,439	\$140,000	\$100,000
	Reimb Revenue-General	\$86,577	\$298,712	\$42,849	\$130,000	\$30,000
	State Fire Reimbursement	\$439,868	\$352,266	\$682,800	\$90,000	\$100,000
	Reimbursement-Jury Duty	\$535	\$132	\$123	\$0	\$0
	Reimbursement for O/T	\$1,400	\$6,056	\$4,815	\$7,500	\$7,500
	Reimb-Comm Svcs	\$37,468	\$36,630	\$18,814	\$500	\$500
	Reimbursement-Recording Fees	\$0	\$0	\$54	\$0	\$0
	Reimb Rev-Empl Overpymt	\$0	\$31	\$0	\$0	\$0
	Repymt Zone Revenues	\$31,997	\$181,373	\$0	\$0	\$0
	Contributions - General	\$0	\$0	\$1,500	\$0	\$0
	Contributions-Library	\$200	\$0	\$0	\$0	\$0
	Cash Over/Short	(\$2,457)	(\$788)	\$1,434	\$0	\$0
	Cash Over/Short-Comm Svcs	\$65	\$0	(\$80)	\$0	\$0
	Misc A/R Penalties	(\$1,764)	\$1,154	\$6,008	\$5,000	\$5,000
	Sale of Land	\$23,776	\$0	\$0	\$0	\$0
	Auction Proceeds	\$13,787	\$11,643	\$5,386	\$5,000	\$5,000
	Other Revenue	\$29,449	\$51,746	\$2,169,558	\$75,000	\$15,000
	Other Revenue-CD Dept.	\$750	\$0	\$0	\$0	\$0
	Southwest Gas Capital Funds	\$0	\$0	\$0	\$0	\$420,000
	Subtotal - Revenues	\$73,403,225	\$81,330,575	\$87,319,492	\$84,388,664	\$89,854,716
	Total - General Fund	\$124,197,846	\$135,037,655	\$144,635,555	\$144,986,431	\$150,630,937

Half-Cent Sales Tax Fund

Revenues

Sales Tax-Advertising	\$16,873	\$15,267	\$16,823	\$16,000	\$12,500
Sales Tax-Constr Contracting	\$2,054,063	\$2,385,740	\$3,153,612	\$2,800,000	\$1,450,000
Sales Tax-Job Printing	\$2,501	\$7,015	\$9,707	\$7,500	\$2,500
Sales Tax-Publishing	\$37,994	\$32,560	\$36,167	\$27,500	\$27,500
Sales Tax-Transp for Hire	\$57	\$0	\$0	\$0	\$0
Sales Tax-Restaurants/Bars	\$1,756,337	\$1,845,870	\$2,254,841	\$2,125,000	\$2,197,000
Sales Tax-Rent/Tangible Prop	\$237,333	\$393,667	\$637,032	\$587,500	\$601,000
Sales Tax-Commercial Rental	\$851,493	\$892,548	\$1,005,065	\$900,000	\$921,000
Sales Tax-Vehicle Rental	\$207,627	\$111,337	\$156	\$0	\$0
Sales Tax-Hotels/Motels	\$91,844	\$92,882	\$116,987	\$102,700	\$117,000
Sales Tax-Apts/Rm House/Resid	\$873,389	\$917,125	\$1,055,720	\$1,000,000	\$1,023,000
Sales Tax-Trailer Courts	\$86,996	\$14,335	\$0	\$0	\$0
Sales Tax-Retail	\$11,400,923	\$12,080,019	\$14,499,020	\$12,900,000	\$13,264,000
Sales Tax-Amusements	\$184,844	\$182,523	\$199,644	\$187,500	\$190,000
Sales Tax-Utilities	\$1,197,574	\$1,215,461	\$1,460,974	\$1,337,500	\$1,352,000
Sales Tax-Cable T.V.	\$2	\$5	\$22	\$0	\$0
Sales Tax-Telecommunication	\$320,008	\$261,750	\$256,267	\$200,000	\$225,000
Sales Tax-Penalties/Interest	\$105,186	\$92,149	\$36,742	\$37,500	\$37,500
Sales Tax Recoveries	\$120,226	\$136,978	\$120,247	\$150,000	\$75,000
Use Tax	\$205,638	\$345,499	\$569,715	\$600,000	\$500,000

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Estimate	FY 2020 Budget
	Subtotal - Revenues	\$19,750,909	\$21,022,730	\$25,428,740	\$22,978,700	\$21,995,000
Revenues						
	Interest Income	\$74,207	\$110,801	\$107,863	\$150,000	\$150,000
	Reimb Revenue-General	\$43,122	\$34,116	\$20,119	\$10,000	\$0
	Auction Proceeds	\$0	\$0	\$102	\$0	\$0
	Other Revenue	\$13,275	\$11,656	\$3,500	\$0	\$0
	Subtotal - Revenues	\$130,604	\$156,573	\$131,585	\$160,000	\$150,000
	Total - Half-Cent Sales Tax Fund	\$19,881,513	\$21,179,303	\$25,560,325	\$23,138,700	\$22,145,000

Transportation Sales Tax Fund

Revenues						
	Sales Tax-Advertising	\$10,125	\$9,162	\$10,095	\$9,600	\$7,500
	Sales Tax-Constr Contracting	\$1,232,586	\$1,431,616	\$1,892,394	\$1,680,000	\$870,000
	Sales Tax-Job Printing	\$1,501	\$4,210	\$5,825	\$4,500	\$1,500
	Sales Tax-Publishing	\$22,799	\$19,538	\$21,703	\$16,500	\$16,500
	Sales Tax-Transp for Hire	\$34	\$0	\$0	\$0	\$0
	Sales Tax-Restaurants/Bars	\$1,053,212	\$1,106,902	\$1,352,135	\$1,275,000	\$1,318,000
	Sales Tax-Rent/Tangible Prop	\$142,417	\$236,228	\$382,265	\$352,500	\$361,000
	Sales Tax-Commercial Rental	\$510,955	\$535,592	\$603,109	\$540,000	\$552,500
	Sales Tax-Vehicle Rental	\$124,591	\$66,810	\$94	\$0	\$0
	Sales Tax-Hotels/Motels	\$110,151	\$111,396	\$140,305	\$123,000	\$140,000
	Sales Tax-Apts/Rm House/Resid	\$524,099	\$550,341	\$633,506	\$600,000	\$613,800
	Sales Tax-Trailer Courts	\$52,204	\$8,602	\$0	\$0	\$0
	Sales Tax-Retail	\$6,983,036	\$7,394,434	\$8,885,451	\$7,740,000	\$7,958,000
	Sales Tax-Amusements	\$110,844	\$109,453	\$119,719	\$112,500	\$113,500
	Sales Tax-Utilities	\$718,544	\$729,277	\$876,584	\$802,500	\$811,000
	Sales Tax-Cable T.V.	\$1	\$3	\$13	\$0	\$0
	Sales Tax-Telecommunication	\$192,028	\$157,069	\$153,778	\$120,000	\$135,000
	Sales Tax-Penalties/Interest	\$0	\$0	\$0	\$22,500	\$22,500
	Sales Tax Recoveries	\$72,101	\$82,150	\$72,114	\$90,000	\$45,000
	Use Tax	\$123,341	\$207,263	\$341,870	\$360,000	\$300,000
	Subtotal - Revenues	\$11,984,570	\$12,760,046	\$15,490,962	\$13,848,600	\$13,265,800
Revenues						
	Interest Income	\$187,458	\$291,167	\$336,231	\$450,000	\$200,000
	Reimb Revenue-General	\$0	\$0	\$136,456	\$0	\$0
	Subtotal - Revenues	\$187,458	\$291,167	\$472,686	\$450,000	\$200,000
	Total - Transportation Sales Tax Fund	\$12,172,028	\$13,051,213	\$15,963,648	\$14,298,600	\$13,465,800

Information Technology Fund

Revenues						
	Interdepartmental Svc Chg	\$8,436,680	\$9,072,676	\$9,418,275	\$9,389,018	\$9,398,000
	Interest Income	\$11,251	\$12,995	\$20,532	\$30,000	\$20,000
	Reimb Revenue-General	\$31,624	\$11,708	\$14,567	\$4,139	\$0
	Subtotal - Revenues	\$8,479,555	\$9,097,379	\$9,453,375	\$9,423,157	\$9,418,000
	Total - Information Technology Fund	\$8,479,555	\$9,097,379	\$9,453,375	\$9,423,157	\$9,418,000

Economic Development Reserve Fund

Revenues						
	Grant Revenue - Federal	\$0	\$3,600	\$0	\$0	\$0

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Estimate	FY 2020 Budget
	Interest Income	\$37,752	\$51,797	\$64,486	\$80,000	\$80,000
	Other Revenue	\$0	\$702,484	\$0	\$0	\$0
	Subtotal - Revenues	\$37,752	\$757,881	\$64,486	\$80,000	\$80,000
Total - Economic Development Reserve Fund		\$37,752	\$757,881	\$64,486	\$80,000	\$80,000
<u>Information Technology Reserve Fund</u>						
Revenues						
	Interdepartmental Svc Chg	\$651,359	\$717,525	\$753,831	\$750,010	\$765,149
	Interest Income	\$10,502	\$14,563	\$19,694	\$35,000	\$20,000
	Auction Proceeds	\$6,186	\$306	\$20,480	\$8,821	\$0
	Subtotal - Revenues	\$668,047	\$732,394	\$794,005	\$793,831	\$785,149
Total - Information Technology Reserve Fund		\$668,047	\$732,394	\$794,005	\$793,831	\$785,149
<u>Facilities Fund</u>						
Revenues						
	Recycling Program Revenue	\$0	\$746	\$0	\$0	\$0
	Interdepartmental Svc Chg	\$5,859,798	\$5,972,345	\$6,307,548	\$6,105,740	\$6,855,940
	Interest Income	\$2,744	\$3,043	\$4,312	\$4,000	\$2,500
	Auction Proceeds	\$0	\$833	\$1,505	\$0	\$0
	Subtotal - Revenues	\$5,862,542	\$5,976,967	\$6,313,365	\$6,109,740	\$6,858,440
Total - Facilities Fund		\$5,862,542	\$5,976,967	\$6,313,365	\$6,109,740	\$6,858,440
<u>Fleet Maintenance Fund</u>						
Revenues						
	Recycling Program Revenue	\$2,199	\$1,062	\$0	\$0	\$0
	Interdepartmental Svc Chg	\$4,476,555	\$4,650,079	\$5,269,581	\$5,350,282	\$5,950,282
	Interest Income	\$1,030	\$2,765	\$4,295	\$5,900	\$2,300
	Reimb Revenue-General	\$705	\$858	\$338	\$0	\$0
	Subtotal - Revenues	\$4,480,490	\$4,654,764	\$5,274,214	\$5,356,182	\$5,952,582
Total - Fleet Maintenance Fund		\$4,480,490	\$4,654,764	\$5,274,214	\$5,356,182	\$5,952,582
<u>Fleet Reserve Fund</u>						
Revenues						
	Interdepartmental Svc Chg	\$1,967,601	\$2,289,925	\$2,238,831	\$2,293,918	\$2,553,277
	Interest Income	\$58,488	\$74,505	\$104,984	\$152,564	\$98,000
	Reimb Revenue-General	\$1,100	\$0	\$0	\$0	\$0
	Gain on Disposal of F/A	\$6,005	\$0	\$0	\$0	\$0
	Gain on Disp of FA-Genl Govt	\$4,431	\$0	\$0	\$0	\$0
	Gain on Disp of FA-Rec	\$11,140	\$0	\$0	\$0	\$0
	Gain on Disp of FA-Police	\$163	\$0	\$0	\$0	\$0
	Gain on Disp of FA-Fire	\$17,964	\$0	\$0	\$0	\$0
	Gain on Disp of FA-Devl Svc	\$11,612	\$0	\$0	\$0	\$0
	Gain on Disp of FA-Streets	\$26,103	\$0	\$0	\$0	\$0
	Gain on Disp of FA-Pub Wrks	(\$12,113)	\$0	\$0	\$0	\$0
	Auction Proceeds	(\$218)	\$192,113	\$79,203	\$25,000	\$35,000
	Subtotal - Revenues	\$2,092,277	\$2,556,543	\$2,423,018	\$2,471,482	\$2,686,277

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Estimate	FY 2020 Budget
<i>Total - Fleet Reserve Fund</i>		\$2,092,277	\$2,556,543	\$2,423,018	\$2,471,482	\$2,686,277
<u>Debt Service Fund</u>						
Revenues						
	Property Tax	\$14,548,665	\$15,534,907	\$16,511,044	\$16,559,075	\$17,903,602
	SRP In-lieu Tax	\$251,244	\$244,402	\$121,276	\$228,207	\$244,000
	Subtotal - Revenues	\$14,799,909	\$15,779,309	\$16,632,320	\$16,787,282	\$18,147,602
Revenues						
	Interest Income	\$145,606	\$199,103	\$304,749	\$262,195	\$110,000
	Reimb Revenue-General	\$0	\$0	\$0	\$207,174	\$135,592
	Subtotal - Revenues	\$145,606	\$199,103	\$304,749	\$469,369	\$245,592
Bond Proceeds						
	Proceeds of Refunding Bonds	\$0	\$0	\$28,975,000	\$0	\$0
<i>Total - Debt Service Fund</i>		\$14,945,515	\$15,978,412	\$45,912,069	\$17,256,651	\$18,393,194
<u>Bond Fund</u>						
Revenues						
	Interest Income	\$55,394	\$147,689	\$108,385	\$90,661	\$0
	Reimb Revenue-General	\$0	\$1,000,000	\$25,238	\$0	\$5,800,131
	Subtotal - Revenues	\$55,394	\$1,147,689	\$133,622	\$90,661	\$5,800,131
Bond Proceeds						
	Bond Proceeds	\$30,325,000	\$0	\$0	\$33,245,581	\$10,044,267
	Loan Proceeds	\$0	\$1,066,079	\$6,523,217	\$748,960	\$50,765,019
	Subtotal - Bond Proceeds	\$30,325,000	\$1,066,079	\$6,523,217	\$33,994,541	\$60,809,286
<i>Total - Bond Fund</i>		\$30,380,394	\$2,213,768	\$6,656,839	\$34,085,202	\$66,609,417
<u>Commercial Sanitation Fund</u>						
Revenues						
	Utility Late Fee Charges	\$1,500	\$1,439	\$1,248	\$1,500	\$1,400
	Field Trip Svc Fee-Utilities	\$22,111	\$22,405	\$19,455	\$21,400	\$21,125
	Recycling Program Revenue	\$14,171	\$10,325	\$4,365	\$0	\$0
	Commercial Sanitation Fees	\$915,860	\$878,983	\$848,302	\$976,000	\$1,052,329
	Roll-Off Sanitation Fees	\$638,779	\$614,053	\$570,487	\$551,100	\$662,245
	San Fees-Comm Multi-Fam Clc	\$737,223	\$607,290	\$501,690	\$517,900	\$560,324
	Commercial Recycling Fees	\$123,143	\$123,212	\$99,257	\$87,600	\$156,300
	Commercial Special Hauls	\$2,605	\$3,440	(\$150)	\$0	\$0
	Interest Income	\$11,611	\$17,270	\$21,290	\$29,732	\$29,732
	Subtotal - Revenues	\$2,467,004	\$2,278,417	\$2,065,943	\$2,185,232	\$2,483,455
<i>Total - Commercial Sanitation Fund</i>		\$2,467,004	\$2,278,417	\$2,065,943	\$2,185,232	\$2,483,455
<u>Residential Sanitation Fund</u>						
Revenues						
	Utility Late Fee Charges	\$41,961	\$40,549	\$34,859	\$39,200	\$45,000
	Recycling Program Revenue	\$383,202	\$300,519	\$138,035	\$4,000	\$0
	Special Haul Fees	\$28,875	\$16,250	\$24,450	\$58,900	\$40,374
	San Fees-Res Multi-Fam Clc	\$146,463	\$144,725	\$135,419	\$147,900	\$147,900
	San Fees-Automated Clc	\$6,577,785	\$6,641,968	\$6,394,549	\$10,273,000	\$11,384,972

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Estimate	FY 2020 Budget
	Residential Recycling Fees	\$2,181,862	\$2,267,978	\$2,473,069	\$0	\$0
	Multi-Family Resid Recycling	\$43,786	\$50,811	\$50,016	\$40,000	\$0
	Allocated Interdept Svc Chrgs	\$127,000	\$117,000	\$111,000	\$108,250	\$112,000
	Interest Income	\$51,550	\$73,486	\$83,823	\$110,000	\$110,000
	Reimb Revenue-General	\$0	\$0	\$106	\$100	\$100
	Subtotal - Revenues	\$9,582,484	\$9,653,286	\$9,445,326	\$10,781,350	\$11,840,346
	<i>Total - Residential Sanitation Fund</i>	\$9,582,484	\$9,653,286	\$9,445,326	\$10,781,350	\$11,840,346

Sanitation Equipment Reserve Fund

Revenues

Interdepartmental Svc Chg	\$989,293	\$1,181,571	\$1,205,847	\$1,318,776	\$1,647,892
Interest Income	\$18,558	\$21,918	\$26,178	\$36,000	\$36,000
Gain on Disposal of F/A	\$103,045	\$0	\$0	\$0	\$0
Auction Proceeds	\$0	\$0	\$15,510	\$78,800	\$100,000
Subtotal - Revenues	\$1,110,896	\$1,203,489	\$1,247,535	\$1,433,576	\$1,783,892

Total - Sanitation Equipment Reserve Fund **\$1,110,896** **\$1,203,489** **\$1,247,535** **\$1,433,576** **\$1,783,892**

Sports Complex Fund

Revenues

Sports Complex Program Revenue	\$52,093	\$44,621	\$31,235	\$35,000	\$15,000
Recycling Program Revenue	\$99	\$0	\$0	\$1,472	\$0
In Kind Revenues	\$18,000	\$18,000	\$12,500	\$26,000	\$0
Ticket Sales-Spring Trg	\$736,010	\$710,058	\$660,676	\$690,000	\$660,000
Ticket Sales- Facility Surchg	\$204,246	\$187,782	\$0	\$190,000	\$170,000
Ticket Sales- Non Gen Admiss Surchg	\$126,420	\$140,980	\$13,750	\$60,000	\$50,000
Ticket.com Annual Fee	\$0	\$10,000	\$0	\$10,000	\$10,000
Ticket.com Convenience Fee	\$31,400	\$34,680	\$0	\$25,000	\$25,000
Program Sales	\$11,831	\$12,672	\$49	\$10,000	\$0
Adv Sales-BB Std/Sp Trng	\$285,572	\$328,666	\$261,405	\$320,000	\$280,000
Adv Sales-BB Std-Non Sp Trn	\$999	\$5,572	\$0	\$1,000	\$5,000
Adv Sales - Pylon Signs	\$0	\$0	\$16,618	\$50,000	\$50,000
Interdepartmental Svc Chg	\$91,887	\$99,334	\$103,004	\$119,339	\$119,485
General Rent Revenue	\$56,150	\$84,272	\$57,358	\$45,000	\$60,000
Genl Rent Rev-Sp Cmplx	\$63,581	\$60,958	\$84,092	\$50,000	\$90,000
Rent Revenue - Chili Davis	\$35,205	\$32,258	\$41,829	\$35,000	\$35,000
Rent Rev-Fields	\$230,222	\$226,014	\$373,149	\$265,000	\$300,000
Rent Rev-Fld/Clh/Padres	\$133,071	\$123,692	\$0	\$120,000	\$95,000
Rent Rev-Fld/Clh/Mariners	\$129,992	\$129,459	\$0	\$120,000	\$95,000
Rent Rev-Stadium	\$50,006	\$112,973	\$46,934	\$50,000	\$45,000
Rent Rev-Novelties/Sp Tr	\$281,743	\$331,506	\$270,013	\$265,000	\$270,000
Rent Rev/Stad Concssn/Sp Tr	\$857,868	\$866,927	\$803,770	\$800,000	\$800,000
Rent Rev/Stad Conc/Non Sp Tr	\$32,615	\$107,454	\$54,287	\$100,000	\$60,000
Rent Rev-Parking/Sp Tr	\$269,267	\$252,599	\$220,609	\$250,000	\$220,000
Rent Rev-Parking/Non Sp Tr	\$0	\$0	\$23,043	\$0	\$0
Interest Income	\$7,376	\$12,461	\$27,813	\$47,000	\$32,500
Reimb Revenue-General	\$93,459	\$184,930	\$51,357	\$0	\$0
Reimb-Comm Svcs	\$1,978	\$0	\$0	\$0	\$0
Gain on Disposal of F/A	\$28,702	\$0	\$0	\$0	\$0
Auction Proceeds	\$520	\$743	\$0	\$0	\$0
Other Revenue	\$8,712	\$1,792	\$0	\$0	\$0

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Estimate	FY 2020 Budget
	Subtotal - Revenues	\$3,839,022	\$4,120,403	\$3,153,489	\$3,684,811	\$3,486,985
	<i>Total - Sports Complex Fund</i>	\$3,839,022	\$4,120,403	\$3,153,489	\$3,684,811	\$3,486,985
	<u>Streets Fund</u>					
	Revenues					
	Sales Tax-Utilities	\$3,593,400	\$3,647,062	\$4,383,747	\$4,012,500	\$4,056,000
	Revenues					
	Highway User Revenue	\$9,982,220	\$10,015,436	\$10,705,087	\$11,447,701	\$11,668,765
	Recycling Program Revenue	\$429	\$1,901	\$0	\$0	\$0
	Street Mnt Fees-Solid Waste	(\$6,248)	(\$13,543)	\$0	\$0	\$0
	Street Cut Surcharge	\$6,680	\$0	\$29,060	\$25,000	\$5,000
	Fog Seal Revenues	\$16,711	\$21,089	\$219,132	\$85,000	\$10,000
	Allocated Interdept Svc Chrgs	\$295,000	\$295,000	\$295,000	\$0	\$100,000
	CIP Engineering Charges	\$34,187	\$63,787	\$6,930	\$1,000	\$0
	Interest Income	\$99,748	\$181,400	\$250,570	\$340,000	\$350,000
	Reimb Revenue-General	\$0	\$648	\$0	\$27	\$0
	Reimbursement-Jury Duty	\$0	\$0	\$312	\$0	\$0
	Subtotal - Revenues	\$10,428,727	\$10,565,718	\$11,506,091	\$11,898,728	\$12,133,765
	<i>Total - Streets Fund</i>	\$14,022,127	\$14,212,780	\$15,889,838	\$15,911,228	\$16,189,765
	<u>Transit Fund</u>					
	Revenues					
	Intergovtl Participation	\$0	\$0	\$0	\$380,268	\$0
	Grant Revenue	\$686,318	\$680,130	\$465,308	\$511,970	\$566,000
	Grant Revenue - Federal	\$356,488	\$117,720	\$132,335	\$0	\$0
	Transit Collections	\$34,592	\$27,255	\$26,208	\$25,000	\$25,000
	Advertising-Bus Shelters	\$18,057	\$18,272	\$4,100	\$10,000	\$8,000
	Interest Income	\$5,712	\$7,913	\$24,213	\$60,000	\$10,000
	Reimb Revenue-General	\$37,308	\$0	\$0	\$240,600	\$200,000
	Contributions - General	\$0	\$0	\$500	\$0	\$0
	Subtotal - Revenues	\$1,138,475	\$851,290	\$652,663	\$1,227,838	\$809,000
	<i>Total - Transit Fund</i>	\$1,138,475	\$851,290	\$652,663	\$1,227,838	\$809,000
	<u>Wastewater Fund</u>					
	Revenues					
	Utility Late Fee Charges	\$72,118	\$72,453	\$63,070	\$69,300	\$72,000
	Wastewater Fees	\$19,578,155	\$20,243,471	\$19,483,528	\$22,373,000	\$22,906,788
	EPA Mandate Fee	\$900,278	\$922,824	\$879,273	\$979,500	\$981,288
	Recycling Program Revenue	\$0	\$2,426	\$0	\$0	\$0
	Interdepartmental Svc Chg	\$85,886	\$106,733	\$113,161	\$120,626	\$118,238
	Allocated Interdept Svc Chrgs	\$746,208	\$749,385	\$707,252	\$759,875	\$543,729
	Interest Income	\$89,468	\$152,063	\$239,776	\$374,000	\$374,000
	Reimb Revenue-General	\$44,286	\$91,523	\$12,187	\$7,900	\$20,000
	Reimbursement-Jury Duty	\$0	\$24	\$0	\$0	\$0
	Donations of Capital Assets	\$4,139,991	\$0	\$0	\$0	\$0
	Gain on Disposal of F/A	\$42,587	\$0	\$0	\$0	\$0
	Auction Proceeds	\$0	\$0	\$7,571	\$10,000	\$10,000
	Subtotal - Revenues	\$25,698,978	\$22,340,902	\$21,505,817	\$24,694,201	\$25,026,043

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Estimate	FY 2020 Budget
Total - Wastewater Fund		\$25,698,978	\$22,340,902	\$21,505,817	\$24,694,201	\$25,026,043
<u>Water Fund</u>						
Revenues						
	Non-Potable Water Fees	\$239,219	\$235,279	\$234,691	\$253,900	\$280,503
	Reclaimed Water Fees	\$688,599	\$676,744	\$751,272	\$817,100	\$837,421
	Water Fees	\$36,091,192	\$38,499,314	\$39,099,033	\$46,021,700	\$46,741,684
	Utility Late Fee Charges	\$94,387	\$97,367	\$92,356	\$108,800	\$103,973
	New Service Fee-Water	\$512,196	\$563,865	\$513,720	\$526,300	\$574,457
	Water Meter Charges	\$431,121	\$467,433	\$370,437	\$341,500	\$661,090
	Disconnect/Reconnect Fees	\$210,320	\$217,680	\$199,019	\$239,000	\$216,173
	Damaged Property Fees	\$10,027	\$10,071	\$16,002	\$44,600	\$16,669
	Utility Delinquent Letter Fee	\$53,794	\$53,018	\$48,553	\$52,700	\$53,251
	Utilities Tampering Fees	\$6,685	\$7,040	\$6,960	\$7,800	\$7,241
	Field Trip Svc Fee-Utilities	\$14,026	\$13,470	\$12,960	\$17,400	\$14,149
	ADWR Water Resource Fee	(\$13)	\$0	\$0	\$0	\$0
	Quintero WTP Fees	\$256,800	\$256,800	\$256,800	\$256,800	\$256,800
	Recycling Program Revenue	\$68,545	\$66,711	\$6,898	\$2,600	\$0
	Fees for General Services	\$12,827	\$20,440	\$22,368	\$26,100	\$25,000
	Lien Filing Fees	\$660	\$745	\$970	\$800	\$1,500
	Interdepartmental Svc Chg	\$86,414	\$96,399	\$103,057	\$119,996	\$127,289
	Allocated Interdept Svc Chrgs	\$12,235	\$12,235	\$12,235	\$17,670	\$47,340
	Interest Income	\$214,680	\$322,927	\$440,624	\$650,400	\$650,400
	Reimb Revenue-General	\$188,358	\$212,702	\$1,621,455	\$242,500	\$3,352,655
	Reimbursement-Jury Duty	\$36	\$0	\$0	\$0	\$0
	Donations of Capital Assets	\$6,284,540	\$0	\$0	\$0	\$0
	Gain on Disposal of F/A	\$34,057	\$0	\$0	\$0	\$0
	Auction Proceeds	\$0	\$0	\$13,129	\$9,800	\$15,000
	Other Revenue	\$0	\$443	\$0	\$0	\$0
	Subtotal - Revenues	\$45,510,706	\$41,830,683	\$43,822,538	\$49,757,466	\$53,982,595
Total - Water Fund		\$45,510,706	\$41,830,683	\$43,822,538	\$49,757,466	\$53,982,595
<u>Impact Fees Fund</u>						
Revenues						
	Neighborhood Park Dev Fees	\$1,215,065	\$1,329,285	\$1,324,583	\$1,018,860	\$1,483,674
	Citywide Park/Rec Fac Dev Fee	\$0	(\$931)	\$0	\$0	\$0
	Library Dev Fees	\$0	(\$209)	\$0	\$0	\$0
	Law Enforcement Dev Fees	\$842,539	\$1,031,911	\$852,915	\$708,865	\$1,032,116
	Fire & Emergency Dev Fees	\$700,801	\$833,319	\$678,750	\$585,090	\$860,137
	Streets Dev Fee	\$6,769,445	\$6,349,721	\$6,571,238	\$6,552,988	\$7,770,719
	Intersection Dev Fee	(\$4,390)	(\$95)	\$0	\$0	\$0
	General Government Dev Fee	(\$12,547)	\$0	\$0	\$0	\$0
	Water Expansion Fees	\$2,926,760	\$3,509,047	\$3,539,789	\$3,467,500	\$5,309,160
	Water Resource Project Fee	\$1,026,582	\$1,404,473	\$1,133,298	\$1,075,700	\$1,888,092
	Wastewater Expansion Fees	\$1,163,630	\$1,355,169	\$1,361,338	\$1,161,300	\$2,148,489
	Interest Income	\$372,971	\$565,165	\$718,926	\$1,062,072	\$668,617
	Subtotal - Revenues	\$15,000,857	\$16,376,855	\$16,180,837	\$15,632,375	\$21,161,004
Total - Impact Fees Fund		\$15,000,857	\$16,376,855	\$16,180,837	\$15,632,375	\$21,161,004

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Estimate	FY 2020 Budget
<u>Improvement District Fund</u>						
Revenues						
	Interest Income	\$3,847	\$14,682	\$14,078	\$0	\$0
	Assessment Principal	\$289,236	\$2,036,876	\$0	\$0	\$0
	Assessment Interest	\$92,713	\$117,039	\$0	\$0	\$0
	Assessment Penalties	\$0	\$17,354	\$0	\$0	\$0
	Assessment Admin Charges	\$0	\$50	\$0	\$0	\$0
	Subtotal - Revenues	\$385,797	\$2,186,001	\$14,078	\$0	\$0
	Total - Improvement District Fund	\$385,797	\$2,186,001	\$14,078	\$0	\$0
<u>Insurance Reserve Fund</u>						
Revenues						
	Employee Health Ins Contrib	\$2,342,050	\$2,321,309	\$2,504,633	\$2,700,000	\$2,906,594
	COBRA Health Ins Contrib	\$122,593	\$253,563	\$254,321	\$300,000	\$250,000
	Employee Dental Ins Contrib	\$316,774	\$333,117	\$359,559	\$367,000	\$367,000
	COBRA Dental Ins Contributions	\$8,804	\$13,474	\$13,881	\$20,000	\$20,000
	Interdepartmental Svc Chg	\$2,378,404	\$2,544,636	\$2,638,375	\$2,632,064	\$2,598,437
	Employer Dental Ins Contrib	\$145,472	\$145,758	\$156,604	\$175,000	\$175,000
	Employer Health Ins Contrib	\$11,727,354	\$11,667,147	\$12,584,741	\$13,900,000	\$15,806,984
	Employer Dental Ins Contrib	\$517,015	\$550,762	\$588,788	\$632,000	\$632,000
	Employer Workers Comp Contrib	\$1,452,515	\$1,760,233	\$2,018,528	\$2,025,361	\$2,343,721
	Interest Income	\$143,535	\$261,819	\$306,664	\$400,000	\$290,000
	Reimb Revenue-General	\$131,793	\$18,665	\$400	\$0	\$0
	Reimb-Damage to City Prop.	\$193,762	\$252,867	\$457,421	\$101,925	\$0
	Reimbursement-Claims	\$28,240	\$70,965	\$105,892	\$25,000	\$25,000
	Other Revenue	\$0	\$83	\$0	\$0	\$0
	Subtotal - Revenues	\$19,508,311	\$20,194,398	\$21,989,807	\$23,278,350	\$25,414,736
	Total - Insurance Reserve Fund	\$19,508,311	\$20,194,398	\$21,989,807	\$23,278,350	\$25,414,736
<u>Grant Fund</u>						
Revenues						
	Intergovtl Participation	\$0	\$0	\$0	\$0	\$3,000,000
	Grant Revenue	\$500,208	\$369,374	\$689,397	\$763,406	\$740,362
	Grant Revenue - Federal	\$2,254,257	\$2,353,819	\$974,807	\$1,717,017	\$2,203,689
	Grant Revenue-Comm Devl	\$0	\$0	\$6,000	\$0	\$0
	Program Income Federal Grants	\$388,873	\$228,058	\$175,744	\$0	\$0
	Seizure Revenue	\$437,359	\$284,961	\$630,731	\$409,651	\$223,547
	Interest Income	\$1,402	\$2,611	\$3,372	\$7,783	\$5,761
	Reimb Revenue-General	\$212,000	\$212,000	\$212,000	\$0	\$0
	Auction Proceeds	\$0	\$3,779	\$0	\$0	\$0
	Subtotal - Revenues	\$3,794,100	\$3,454,602	\$2,692,052	\$2,897,857	\$6,173,359
	Total - Grant Fund	\$3,794,100	\$3,454,602	\$2,692,052	\$2,897,857	\$6,173,359
<u>Other Fund</u>						
Revenues						
	Street Light ID Tax	\$677,272	\$698,960	\$804,195	\$793,155	\$1,065,538
	Maintenance ID Tax	\$129,260	\$132,607	\$115,963	\$105,299	\$94,947
	Subtotal - Revenues	\$806,533	\$831,567	\$920,158	\$898,454	\$1,160,485

Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Estimate	FY 2020 Budget
Revenues						
	State Ins Dept Rebate	\$391	\$378	\$383	\$100	\$100
	Intergovtl Partic-	\$0	\$0	\$0	\$944,000	\$0
	Grant Revenue - Federal	\$0	\$0	\$0	(\$132,387)	\$0
	Muni Court Allocation (FTG)	\$8,892	\$10,923	\$7,115	\$5,000	\$5,000
	Utility Late Fee Charges	\$970	\$1,019	\$704	\$900	\$1,100
	Storm Water Fee	\$882,081	\$895,434	\$852,894	\$932,600	\$1,187,100
	Interdepartmental Svc Chg	\$250,329	\$358,194	\$425,560	\$400,000	\$450,000
	Court Fines and Forfeitures	\$0	\$0	(\$101)	\$0	\$0
	JCEF Revenue	\$18,108	\$15,663	\$17,548	\$10,000	\$10,000
	Court Enhancement Fee	\$128,406	\$122,257	\$69,894	\$110,000	\$105,000
	Interest Income	\$162,675	\$312,351	\$327,790	\$470,084	\$295,200
	Misc Police Revenues	\$0	\$0	\$2,000	\$0	\$0
	Reimb Revenue-General	\$10,698,516	\$1,635,411	\$3,216,344	\$16,733,476	\$171,500
	Reimbursement for O/T	\$0	\$0	\$0	\$50	\$0
	Contributions - General	\$10,450	\$65,125	\$2,887	\$1,678	\$10,000
	Contributions-Comm. Svcs.	\$52,080	\$0	\$0	\$0	\$0
	Donations of Capital Assets	\$1,948,714	\$0	\$0	\$0	\$0
	Commissions	\$408	\$2,554	\$0	\$0	\$0
	Auction Proceeds	\$0	\$3,158	\$0	\$0	\$0
	Other Revenue	\$3,088	\$4,131	\$3,588	\$1,447	\$0
	Subtotal - Revenues	\$14,165,109	\$3,426,598	\$4,926,607	\$19,476,948	\$2,235,000
	Total - Other Fund	\$14,971,641	\$4,258,165	\$5,846,765	\$20,375,402	\$3,395,485
	Total - All Funds Revenue	\$380,228,355	\$354,197,551	\$407,557,587	\$429,859,661	\$468,771,461

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Budget	FY 2019 Estimate	FY 2020 Budget
General & Other							
General Fund							
	<u>City Attorney</u>						
	Civil	\$2,226,945	\$2,162,116	\$2,216,505	\$2,204,883	\$2,245,887	\$2,283,838
	Victims' Assistance Prg	\$246,372	\$247,136	\$245,838	\$237,028	\$237,028	\$242,913
	Criminal	\$841,552	\$887,393	\$882,493	\$927,158	\$924,357	\$977,977
	Sub-total:	\$3,314,868	\$3,296,646	\$3,344,837	\$3,369,069	\$3,407,272	\$3,504,728
	<u>City Clerk</u>						
	City Clerk	\$834,690	\$1,107,573	\$913,512	\$1,162,564	\$1,009,604	\$968,293
	Sub-total:	\$834,690	\$1,107,573	\$913,512	\$1,162,564	\$1,009,604	\$968,293
	<u>Development and Engineering</u>						
	Building Development	\$2,257,493	\$2,630,260	\$2,604,927	\$2,761,788	\$2,761,788	\$3,036,370
	Engineering Admin	\$654,234	\$803,200	\$767,583	\$732,286	\$726,123	\$901,228
	Site Development	\$1,043,310	\$1,028,123	\$1,023,640	\$1,162,392	\$1,100,392	\$1,043,545
	Engineering Services	\$1,328,258	\$1,262,207	\$1,283,341	\$1,435,951	\$1,461,746	\$1,572,503
	Architectural Services	\$696,633	\$655,163	\$615,451	\$723,399	\$721,569	\$636,951
	Eng Inspection Svc	\$996,802	\$985,506	\$1,052,104	\$1,174,904	\$1,174,144	\$1,196,193
	Sub-total:	\$6,976,729	\$7,364,459	\$7,347,046	\$7,990,720	\$7,945,762	\$8,386,790
	<u>Economic Development Services</u>						
	Economic Development Services Ad	\$404,044	\$442,429	\$507,995	\$474,994	\$476,843	\$0
	Economic Development Services	\$1,167,895	\$1,193,389	\$1,239,407	\$1,089,044	\$978,250	\$1,810,082
	Sub-total:	\$1,571,938	\$1,635,817	\$1,747,402	\$1,564,038	\$1,455,093	\$1,810,082
	<u>Finance</u>						
	Finance Admin	\$541,098	\$396,338	\$315,639	\$334,035	\$333,735	\$343,186
	Financial Services	\$1,696,304	\$1,686,878	\$1,691,138	\$1,947,804	\$1,767,991	\$1,667,611
	Tax Audit & Collections	\$1,319,200	\$1,134,345	\$1,031,394	\$1,229,939	\$1,229,939	\$1,327,183
	Management and Budget	\$639,844	\$905,405	\$847,911	\$809,571	\$984,358	\$945,965
	Materials Management	\$696,640	\$723,952	\$599,213	\$840,711	\$840,711	\$876,967
	Inventory Control	\$405,288	\$388,697	\$458,204	\$507,299	\$507,299	\$537,633
	Sub-total:	\$5,298,374	\$5,235,615	\$4,943,500	\$5,669,359	\$5,664,033	\$5,698,545
	<u>Finance Utilities</u>						
	Customer Service	\$2,745,673	\$2,866,096	\$2,778,599	\$3,231,117	\$2,211,207	\$2,362,561
	Revenue Administration	\$598,835	\$398,382	\$592,723	\$637,172	\$637,172	\$722,490
	Meter Services	\$1,506,362	\$1,552,684	\$1,514,077	\$1,722,638	\$1,722,638	\$1,708,287
	Utility Billing	\$0	\$0	\$0	\$0	\$923,560	\$882,069
	Sub-total:	\$4,850,871	\$4,817,161	\$4,885,399	\$5,590,927	\$5,494,577	\$5,675,407
	<u>Fire-Medical</u>						
	Fire Admin	\$547,548	\$591,912	\$1,063,236	\$1,304,013	\$1,313,213	\$1,457,897
	Fire Prevention	\$1,145,726	\$1,269,512	\$1,116,982	\$1,115,553	\$1,116,153	\$1,176,289
	Fire Support Services	\$675,742	\$670,634	\$998,106	\$876,803	\$876,983	\$901,350
	Emergency Medical Services	\$725,659	\$813,463	\$800,570	\$1,518,499	\$1,518,919	\$923,650
	Fire Training	\$867,881	\$593,076	\$480,028	\$435,843	\$495,780	\$516,843
	Emergency Management	\$188,585	\$182,413	\$197,768	\$245,969	\$245,969	\$254,222
	Fire Operations	\$22,024,279	\$23,837,242	\$25,062,286	\$26,986,078	\$27,079,549	\$27,779,924
	Ambulance Operations	\$201,726	\$1,433,239	\$1,781,717	\$3,919,840	\$4,949,800	\$5,287,995
	Sub-total:	\$26,377,146	\$29,391,491	\$31,500,694	\$36,402,598	\$37,596,366	\$38,298,170
	<u>Human Resources</u>						
	Human Resources	\$1,973,103	\$2,218,465	\$2,311,285	\$3,511,978	\$3,526,283	\$3,737,998
	Training	\$313,120	\$198,419	\$396,414	\$0	\$0	\$0
	Sub-total:	\$2,286,223	\$2,416,884	\$2,707,699	\$3,511,978	\$3,526,283	\$3,737,998

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Budget	FY 2019 Estimate	FY 2020 Budget
<u>Leadership and Management</u>							
	City Manager's Office	\$2,178,478	\$2,507,883	\$2,533,686	\$2,524,944	\$2,518,341	\$2,741,754
	Governmental Affairs	\$432,609	\$423,473	\$458,681	\$528,438	\$528,438	\$557,310
	Office of Sustainability	\$179,950	\$216,324	\$211,818	\$72,139	\$0	\$0
	Office of Real Estate Development	\$0	\$0	\$0	\$766,578	\$816,620	\$616,857
	Sub-total:	\$2,791,037	\$3,147,680	\$3,204,185	\$3,892,099	\$3,863,399	\$3,915,921
<u>Mayor and Council</u>							
	Mayor & City Council	\$602,376	\$622,873	\$669,181	\$797,530	\$795,128	\$813,602
	Sub-total:	\$602,376	\$622,873	\$669,181	\$797,530	\$795,128	\$813,602
<u>Municipal Court</u>							
	Municipal Court	\$1,799,848	\$1,826,013	\$1,928,747	\$2,125,190	\$2,125,190	\$2,236,090
	Sub-total:	\$1,799,848	\$1,826,013	\$1,928,747	\$2,125,190	\$2,125,190	\$2,236,090
<u>Neighborhood & Human Services</u>							
	Arts Commission	\$100,193	\$79,379	\$59,354	\$126,238	\$126,238	\$130,471
	Peoria Center for Performing Arts	\$0	\$343,273	\$491,159	\$384,642	\$384,642	\$519,235
	Neighborhood Services	\$1,810,614	\$1,846,640	\$1,827,910	\$1,017,226	\$1,002,326	\$1,186,100
	Community Assistance	\$852,915	\$959,886	\$957,953	\$1,018,821	\$807,618	\$1,214,182
	NHS Administration	\$1,349,431	\$1,597,383	\$1,540,741	\$1,768,147	\$978,549	\$821,710
	Am/Pm Program	\$1,526,502	\$1,630,252	\$1,712,877	\$1,955,683	\$1,870,041	\$2,004,945
	Little Learners Program	\$328,005	\$368,306	\$402,875	\$387,402	\$421,243	\$423,253
	Summer Recreation Program	\$275,882	\$341,233	\$353,397	\$466,398	\$490,637	\$459,505
	Summer Camp Program	\$679,365	\$768,171	\$728,575	\$776,965	\$841,768	\$853,648
	Active Adult Program	\$201,336	\$161,731	\$184,020	\$204,676	\$204,676	\$209,129
	Adaptive Recreation Program	\$157,671	\$161,578	\$181,336	\$181,523	\$181,523	\$187,680
	Special Events Program	\$1,020,515	\$1,104,298	\$1,163,811	\$1,292,903	\$1,245,504	\$1,506,140
	Teen Program	\$289,904	\$240,212	\$234,571	\$295,179	\$305,321	\$309,441
	Community Center	\$900,962	\$899,832	\$976,183	\$966,031	\$966,031	\$1,017,371
	Sub-total:	\$9,493,294	\$10,502,174	\$10,814,762	\$10,841,834	\$9,826,117	\$10,842,810
<u>Non-Departmental</u>							
	Non-Departmental	\$2,802,720	\$928,175	\$1,033,647	\$1,418,733	\$1,763,452	\$1,368,517
	Gen Fund Capital Projects	\$2,669,525	\$1,424,403	\$2,275,332	\$7,169,918	\$3,829,951	\$7,603,317
	Sub-total:	\$5,472,245	\$2,352,578	\$3,308,979	\$8,588,651	\$5,593,403	\$8,971,834
<u>Office of Communications</u>							
	Public Information Office	\$1,068,534	\$1,049,986	\$1,021,827	\$1,103,658	\$1,060,315	\$1,177,010
	Peoria Channel 11	\$338,367	\$334,810	\$341,781	\$482,012	\$465,941	\$609,386
	Sub-total:	\$1,406,901	\$1,384,796	\$1,363,608	\$1,585,670	\$1,526,256	\$1,786,396
<u>Parks, Recreation and Community Facilities</u>							
	PRCF Administration	\$0	\$0	\$0	\$427,249	\$1,239,047	\$1,495,112
	Swimming Pools	\$1,094,834	\$1,256,092	\$1,203,471	\$1,194,177	\$1,195,677	\$1,421,104
	Outdoor Recreation Program	\$29,047	\$31,752	\$32,720	\$23,296	\$23,296	\$22,447
	Special Interest Classes - Youth	\$241,931	\$219,235	\$220,401	\$226,591	\$226,591	\$174,155
	Special Interest Classes - Adult	\$39,185	\$51,350	\$39,926	\$46,489	\$46,489	\$43,022
	Sports Programs - Youth	\$600,921	\$682,870	\$666,743	\$719,906	\$719,906	\$699,561
	Sports Programs - Adult	\$397,362	\$348,734	\$375,694	\$557,337	\$476,881	\$491,859
	Rio Vista Community Park	\$856,475	\$878,816	\$855,810	\$1,481,568	\$958,026	\$981,209
	Rio Vista Rec Center	\$1,429,480	\$1,538,530	\$1,490,199	\$1,511,559	\$1,511,559	\$1,642,491
	Pioneer Community Park	\$947,840	\$1,047,410	\$1,011,167	\$1,155,385	\$1,221,046	\$1,266,574
	Paloma Community Park	\$0	\$0	\$0	\$0	\$0	\$1,187,204
	Main Library	\$2,489,661	\$2,540,841	\$2,628,994	\$2,761,120	\$2,756,350	\$2,899,980
	Branch Library	\$1,727,551	\$1,736,420	\$1,705,340	\$1,757,100	\$1,761,238	\$1,875,022
	Parks North	\$1,669,252	\$1,772,240	\$1,683,448	\$1,970,768	\$1,870,652	\$2,201,990

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Budget	FY 2019 Estimate	FY 2020 Budget
<u>Parks, Recreation and Community Facilities</u>							
	Parks South	\$1,563,891	\$1,490,151	\$1,740,489	\$1,682,996	\$1,682,996	\$1,803,387
	Park Rangers	\$0	\$0	\$0	\$0	\$485,969	\$721,197
	Contracted Landscape Maintenance	\$1,401,940	\$1,534,173	\$1,492,938	\$1,653,523	\$1,703,123	\$1,892,572
	Trails Maintenance	\$0	\$0	\$277,896	\$430,213	\$394,219	\$440,214
	101 Pylon Signs	\$0	\$0	\$11,590	\$0	\$944	\$0
	Sub-total:	\$14,489,371	\$15,128,615	\$15,436,826	\$17,599,277	\$18,274,009	\$21,259,100
<u>Planning and Community Development</u>							
	Community Dev Administration	\$472,727	\$497,389	\$509,682	\$487,946	\$481,615	\$497,968
	Planning	\$967,038	\$1,081,930	\$981,382	\$1,477,586	\$1,340,870	\$1,593,990
	Sub-total:	\$1,439,765	\$1,579,319	\$1,491,063	\$1,965,532	\$1,822,485	\$2,091,958
<u>Police</u>							
	Police Administration	\$2,429,345	\$2,620,402	\$2,658,982	\$3,086,284	\$3,031,554	\$2,759,150
	Criminal Investigation	\$3,886,925	\$4,946,751	\$4,824,235	\$5,768,365	\$5,906,430	\$5,845,751
	Patrol Services - South	\$11,055,368	\$10,953,843	\$12,272,752	\$13,834,571	\$14,014,823	\$15,245,963
	Patrol Services - North	\$7,781,086	\$8,483,347	\$9,927,174	\$9,671,353	\$10,122,818	\$9,670,292
	Operations Support	\$5,008,227	\$5,443,918	\$5,573,462	\$6,101,668	\$6,318,087	\$6,859,807
	Pd Technical Support	\$3,641,199	\$4,246,182	\$4,558,913	\$4,646,423	\$4,639,451	\$4,633,762
	Staff Services	\$936,405	\$1,052,455	\$1,318,756	\$1,406,763	\$1,456,281	\$1,435,125
	Pd Communications	\$3,014,370	\$2,902,990	\$3,010,752	\$3,214,279	\$3,472,288	\$3,734,483
	Strategic Planning	\$696,518	\$665,629	\$630,306	\$642,717	\$643,017	\$677,250
	Sub-total:	\$38,449,442	\$41,315,516	\$44,775,333	\$48,372,423	\$49,604,749	\$50,861,583
<u>Public Works</u>							
	Public Works Administration	\$605,884	\$638,072	\$620,966	\$651,393	\$651,393	\$679,867
	Sub-total:	\$605,884	\$638,072	\$620,966	\$651,393	\$651,393	\$679,867
General Fund Total:		\$128,061,002	\$133,763,282	\$141,003,738	\$161,680,852	\$160,181,119	\$171,539,174
Half Cent Sales Tax Fund							
<u>Non-Departmental</u>							
	Half Cent Sales Tax	\$3,380,512	\$8,476,129	\$3,675,946	\$6,019,119	\$7,146,543	\$5,613,386
Half Cent Sales Tax Fund Total:		\$3,380,512	\$8,476,129	\$3,675,946	\$6,019,119	\$7,146,543	\$5,613,386
Other Reserve Funds							
<u>Economic Development Services</u>							
	Economic Development	\$2,029,478	\$833,400	\$360,180	\$3,179,226	\$95,536	\$2,989,851
<u>Non-Departmental</u>							
	Muni Off Complex Reserve	\$210,590	\$266,925	\$851,459	\$1,342,509	\$279,011	\$2,752,210
Other Reserve Funds Total:		\$2,240,068	\$1,100,325	\$1,211,639	\$4,521,735	\$374,547	\$5,742,061
General & Other Total:		\$133,681,581	\$143,339,737	\$145,891,323	\$172,221,706	\$167,702,209	\$182,894,621
Special Revenue Funds							
Attorney Grants							
<u>City Attorney</u>							
	St Anti-Racketeering-Cao	\$13,951	\$708	\$3,468	\$18,275	\$18,275	\$17,400
<u>Police</u>							
	Victims' Rights Imp Grant	\$10,097	\$0	\$0	\$0	\$0	\$0

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Budget	FY 2019 Estimate	FY 2020 Budget

Police

Attorney Grants Total:	\$24,048	\$708	\$3,468	\$18,275	\$18,275	\$17,400

Community Service Grants

Community Services

Library Svc & Technology Grant	\$0	\$9,475	\$0	\$0	\$18,430	\$0

Neighborhood & Human Services

Adult Day Prg Grant	\$420,957	\$474,821	\$461,104	\$639,895	\$597,415	\$637,541

Community Service Grants Total:	\$420,957	\$484,295	\$461,104	\$639,895	\$615,845	\$637,541

Development Fee Funds

Non-Departmental

Streets Dev Zone 1	\$0	\$0	\$0	\$0	\$0	\$728,106
Streets Zone 3 Dev Fee	\$0	\$302,847	\$663,438	\$6,454,906	\$0	\$7,494,357
Intersection Zone 3 Dev Fee	\$2,462,475	\$5,329,655	\$2,089,071	\$5,500,000	\$5,500,000	\$5,970,000
Street Impact Fees - Zone 1 - Post 1-	\$0	\$0	\$48,783	\$1,058,300	\$969,709	\$0
Intersection Impact Fees - Zone 2 -	\$0	\$0	\$0	\$0	\$0	\$683,350
Neighbrhd Park Dev Zone 2	\$0	\$0	\$610	\$262,000	\$256,000	\$0
Neighborhood Park Dev Zone 2 - Po	\$0	\$0	\$39,335	\$1,222,100	\$1,252,299	\$33,353
Neighborhood Park Dev Zone 3 - Po	\$0	\$0	\$2,014	\$760,500	\$755,000	\$0
Ctywd Park/Rec Fac Dev	\$0	\$57,153	\$179,255	\$1,349,361	\$0	\$1,396,912
Citywide Park/Rec Facility Dev - Pos	\$184,842	\$1,319,481	\$668,965	\$310,166	\$0	\$0
Open Space Dev	\$1,969,847	\$0	\$0	\$0	\$0	\$105,000
River Corridors/Trails Dev	\$6,977	\$774	\$1,221	\$273,926	\$0	\$325,582
Law Enforcement Dev	\$106,817	\$5,420,907	\$1,659,009	\$0	\$79,813	\$0
Law Enforcement Dev - Post 1-1-201	\$1,807	\$330,181	\$0	\$0	\$0	\$0
Law Enforcement Dev - Post 8-1-201	\$2,304	\$401,558	\$19,201	\$9,000	\$0	\$0
Fire & Emerg Svc Dev	\$0	\$0	\$25,291	\$0	\$0	\$125,800
Fire & Emergency Svc Dev Post 8-1-	\$0	\$0	\$8,200	\$9,000	\$0	\$0
General Govt Dev	\$0	\$775,557	\$0	\$0	\$0	\$1,360,000
Parks Zone 1 - Post 8-1-2014	\$0	\$0	\$852,404	\$551,000	\$0	\$0
Parks Zone 2 - Post 8-1-2014	\$0	\$0	\$11,458	\$1,504,000	\$0	\$1,753,272
Parks Zone 3 - Post 8-1-2014	\$0	\$0	\$7,290	\$2,778,000	\$0	\$2,877,169

Development Fee Funds Total:	\$4,735,069	\$13,938,113	\$6,275,545	\$22,042,259	\$8,812,821	\$22,852,901

Home and Housing Grants

Neighborhood & Human Services

Home Grant	\$194,083	\$100,865	\$180,469	\$349,993	\$166,830	\$501,627

Home and Housing Grants Total:	\$194,083	\$100,865	\$180,469	\$349,993	\$166,830	\$501,627

Other Grants

Community Services

Prop 302 Grant Program	\$83,102	\$83,364	\$75,221	\$0	\$0	\$0

Human Resources

Employee Event Fund	\$2,814	\$3,000	\$2,975	\$3,000	\$3,000	\$3,000

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Budget	FY 2019 Estimate	FY 2020 Budget
<u>Human Resources</u>							
	Employee Wellness Prg	\$8,488	\$12,808	\$9,072	\$5,000	\$5,000	\$0
<u>Municipal Court</u>							
	Jud Coll Enh Fund-Local	\$41,156	\$0	\$0	\$0	\$0	\$0
	Municipal Court Enhancement Fd	\$186,246	\$200,773	\$230,698	\$177,254	\$172,244	\$231,951
<u>Neighborhood & Human Services</u>							
	Percent For The Arts	\$44,985	\$90,614	\$1,309,193	\$1,588,128	\$821,072	\$1,484,814
	Comm Dev Block Grant	\$518,465	\$647,579	\$485,254	\$1,660,664	\$757,436	\$1,483,470
	Neighborhood Stabilization Grant III	\$387,004	\$22,895	\$108,268	\$0	\$1,610	\$0
<u>Non-City Entity</u>							
	Comm Facilities Districts	\$23,000	\$0	\$0	\$0	\$0	\$0
<u>Public Works</u>							
	CMAQ-91/Olive Intersec Improv	\$231,215	\$519,690	\$0	\$0	\$0	\$0
<u>Water Services</u>							
	BOR Water SMART R14AP00071	\$9,010	\$8,269	\$33,767	\$0	\$8,681	\$0
Other Grants Total:		\$1,535,486	\$1,588,993	\$2,254,448	\$3,434,046	\$1,769,043	\$3,203,235

Public Safety Grants

Fire-Medical

Homeland Security Grant	\$32,049	\$20,731	\$73,926	\$0	\$120,848	\$0
Citizen Donations-Fire	\$4,900	\$0	\$0	\$0	\$0	\$0

Police

Az Auto Theft Grant	\$2,764	\$186	\$1,140	\$0	\$0	\$0
St Anti-Racketeering-Pd	\$412,468	\$205,379	\$547,268	\$166,330	\$89,420	\$258,023
Federal Forfeiture	\$0	\$76,837	\$79,992	\$278,700	\$301,956	\$5,000
COPS Universal Hiring Grant	\$69,658	\$24,800	\$47,749	\$0	\$62,384	\$0
GITEM Grant	\$98,885	\$92,628	\$108,541	\$101,532	\$99,904	\$101,795
School Resource Officer IGA	\$106,000	\$0	\$212,000	\$0	\$0	\$0
Postal Inspection System Grant	\$1,536	\$1,162	\$1,126	\$5,972	\$4,187	\$5,987
Victims Of Crime Act Grant	\$66,779	\$80,314	\$63,840	\$114,610	\$297,867	\$118,312
Justice Assistance Grant	\$68,856	\$1,134	\$62,823	\$17,242	\$23,009	\$17,274
Governor of Highway Safety Grants (	\$123,724	\$105,659	\$158,392	\$34,862	\$222,985	\$34,939
Bulletproof Vest Partnership	\$0	\$96	\$0	\$0	\$16,753	\$16,753
Arizona Criminal Justice System Gran	\$28,358	\$0	\$0	\$0	\$0	\$0
Federal DEA IGA	\$17,548	\$0	\$0	\$20,959	\$3,411	\$21,014
Tohono O'Odham Grant	\$106,635	\$12,282	\$19,225	\$0	\$61,900	\$0
Homeland Security CFDA#	\$142,936	\$36,000	\$100,714	\$19,300	\$16,773	\$10,300
Citizen Donations-Pd	\$191	\$445	\$2,642	\$1,500	\$12,333	\$1,500
Police Explorer Trust Fd	\$7,080	\$4,054	\$2,813	\$10,000	\$1,678	\$10,000

Public Safety Grants Total:	\$1,290,369	\$661,707	\$1,482,192	\$771,007	\$1,335,408	\$600,897

Streets

Development and Engineering

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Budget	FY 2019 Estimate	FY 2020 Budget
<u>Development and Engineering</u>							
	Traffic Engineering	\$1,272,471	\$1,250,130	\$1,291,422	\$1,419,507	\$1,414,807	\$1,408,505
<u>Public Works</u>							
	Streets Admin	\$810,475	\$931,823	\$916,292	\$948,123	\$948,123	\$989,952
	Signs And Striping	\$1,074,478	\$1,098,329	\$1,065,862	\$1,131,099	\$1,131,099	\$1,162,265
	Traffic Signal Maintenance	\$2,761,473	\$2,753,943	\$2,875,039	\$2,941,940	\$2,941,840	\$3,206,941
	Street Maintenance	\$2,754,209	\$2,767,749	\$2,936,074	\$3,248,089	\$3,247,689	\$3,295,729
	Sweeper Operations	\$731,456	\$791,898	\$838,241	\$856,209	\$855,609	\$901,180
	Streets Oper Capital Projects	\$3,231,801	\$4,368,026	\$8,826,106	\$17,162,373	\$13,251,149	\$11,429,373
Streets Total:		\$12,636,364	\$13,961,898	\$18,749,037	\$27,707,340	\$23,790,316	\$22,393,945
Transit							
<u>Public Works</u>							
	Transit Division	\$1,241,802	\$1,054,333	\$2,253,140	\$5,015,753	\$5,126,621	\$4,902,291
Transit Total:		\$1,241,802	\$1,054,333	\$2,253,140	\$5,015,753	\$5,126,621	\$4,902,291
Transportation Sales Tax Fund							
<u>Non-Departmental</u>							
	Transportation Sales Tax	\$8,288,098	\$7,478,949	\$7,325,058	\$33,399,637	\$12,890,234	\$23,226,055
Transportation Sales Tax Fund Total:		\$8,288,098	\$7,478,949	\$7,325,058	\$33,399,637	\$12,890,234	\$23,226,055
Special Revenue Funds Total:		\$30,366,275	\$39,269,861	\$38,984,461	\$93,378,205	\$54,525,393	\$78,335,892
Enterprise Funds							
Commercial Solid Waste							
<u>Public Works</u>							
	Commercial Front Load	\$1,851,021	\$1,885,553	\$1,639,608	\$1,816,714	\$1,814,130	\$1,799,000
	Commercial Roll-Off	\$412,736	\$439,175	\$560,056	\$635,652	\$635,652	\$634,535
Commercial Solid Waste Total:		\$2,263,757	\$2,324,729	\$2,199,664	\$2,452,366	\$2,449,782	\$2,433,535
Residential Solid Waste							
<u>Public Works</u>							
	Solid Waste Admin	\$623,735	\$566,437	\$818,569	\$691,056	\$690,436	\$711,132
	Residential Collection	\$5,969,767	\$6,779,688	\$7,207,454	\$7,513,019	\$7,512,719	\$8,085,127
	Residential Recycling	\$2,184,651	\$2,267,596	\$2,324,437	\$2,647,476	\$2,647,476	\$2,912,097
	Solid Waste Environmental	\$414,964	\$382,972	\$432,916	\$524,556	\$524,556	\$584,506
Residential Solid Waste Total:		\$9,193,117	\$9,996,693	\$10,783,376	\$11,376,107	\$11,375,187	\$12,292,862
Solid Waste Expansion							
<u>Public Works</u>							
	Solid Waste Expansion	\$475,265	\$775,002	\$819,069	\$835,000	\$4,035,000	\$925,270
Solid Waste Expansion Total:		\$475,265	\$775,002	\$819,069	\$835,000	\$4,035,000	\$925,270
Solid Waste Reserves							

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Budget	FY 2019 Estimate	FY 2020 Budget

Public Works

Solid Waste Eqt Reserve	\$2,085,753	\$1,496,932	\$1,522,964	\$1,713,154	\$1,713,154	\$1,103,500

Water Services

Ww Expansion (Unz)	\$0	\$0	\$7,580	\$0	\$0	\$0

Solid Waste Reserves Total:	\$2,085,753	\$1,496,932	\$1,530,544	\$1,713,154	\$1,713,154	\$1,103,500

Sports Complex Equipment Reserves

Parks, Recreation and Community Facilities

Sports Complex Capital Reserve	\$27,142	\$109,952	\$703	\$0	\$0	\$0

Sports Complex Improvement Reserv	\$0	\$0	\$13,943	\$100,000	\$200,933	\$100,000

Sports Complex GA Surcharge	\$50,462	\$27,471	\$73,652	\$100,000	\$161,472	\$100,000

Complex Eqt Reserve	\$125,092	\$116,644	\$88,330	\$200,750	\$266,079	\$28,000

Sports Complex Equipment Reserves Total:	\$202,696	\$254,067	\$176,627	\$400,750	\$628,484	\$228,000

Sports Complex Operations/Maintenance

Parks, Recreation and Community Facilities

Complex Operations/Maint	\$4,246,978	\$4,614,505	\$4,419,797	\$4,855,053	\$4,852,028	\$4,827,022

Spring Training	\$813,654	\$598,417	\$597,618	\$730,742	\$730,742	\$730,742

Soccer Club	\$5,305	\$65,093	\$0	\$0	\$0	\$0

Sports Complex Operations/Maintenance Total:	\$5,065,937	\$5,278,015	\$5,017,416	\$5,585,795	\$5,582,770	\$5,557,764

Wastewater

Water Services

Beardsley Water Reclamation Facility	\$1,746,501	\$1,640,703	\$1,617,746	\$1,605,430	\$1,605,030	\$1,623,096

Wastewater Collection/Prevention	\$1,910,434	\$2,001,901	\$2,117,205	\$2,181,494	\$2,181,494	\$2,214,821

Wastewater Environmental	\$925,645	\$907,088	\$818,440	\$1,033,853	\$1,033,853	\$1,046,899

Jomax Water Reclamation Facility	\$1,255,507	\$1,206,453	\$1,201,180	\$1,394,474	\$1,394,474	\$1,434,060

Butler Water Reclamation Facility	\$5,013,409	\$5,198,436	\$5,176,481	\$5,130,950	\$5,130,950	\$5,523,619

Ww Oper Capital Projects	\$5,481,640	\$1,974,775	\$4,317,537	\$11,568,124	\$4,533,000	\$17,557,485

Ww Debt Service	\$7,370,747	\$6,157,541	\$6,239,306	\$6,954,955	\$6,954,955	\$6,884,572

Wastewater Total:	\$23,703,882	\$19,086,898	\$21,487,895	\$29,869,280	\$22,833,756	\$36,284,552

Wastewater Expansion

Water Services

Wastewater Impact Fees - East of Ag	\$621	\$209,361	\$70,992	\$257,219	\$414,826	\$0

Wastewater Impact Fees - West of Ag	\$1,387	\$1,922	\$15,392	\$1,370,958	\$194,119	\$1,178,850

Wastewater Impact Fees - Post 1-1-20	\$632,402	\$39,942	\$527,476	\$1,931,646	\$421,932	\$785,226

Wastewater Expansion Total:	\$634,410	\$251,225	\$613,860	\$3,559,823	\$1,030,877	\$1,964,076

Wastewater Replacement & Reserves

Water Services

Ww Eqt Reserve	\$462,813	\$29,543	\$41,362	\$96,000	\$96,000	\$219,500

Ww Reserve-Bonds	\$4,219	\$0	\$0	\$0	\$0	\$0

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Budget	FY 2019 Estimate	FY 2020 Budget
Wastewater Replacement & Reserves Total:		\$467,032	\$29,543	\$41,362	\$96,000	\$96,000	\$219,500

Water

Water Services

Water Services-Water/Ww Admin	\$1,744,008	\$1,738,057	\$1,366,551	\$1,678,310	\$1,677,910	\$1,280,366
Water Services-Operations Admin	\$1,835,227	\$1,800,715	\$1,843,489	\$2,342,411	\$2,342,411	\$1,116,853
Greenway Potbl Wtr Trt Plant	\$2,879,374	\$2,939,159	\$2,810,682	\$3,227,007	\$3,227,007	\$3,188,511
Quintero Treatment Plant	\$368,557	\$353,555	\$429,169	\$475,358	\$475,358	\$423,672
Production Svcs	\$4,319,846	\$4,473,421	\$4,746,840	\$4,582,765	\$4,582,765	\$4,486,251
Distribution Services	\$2,342,206	\$1,936,606	\$2,355,649	\$2,523,911	\$2,523,911	\$2,936,098
Blue Staking	\$353,240	\$335,277	\$353,620	\$467,919	\$467,919	\$477,689
Sustainability & Conservation	\$0	\$0	\$0	\$0	\$0	\$637,787
Planning & Operations	\$0	\$0	\$0	\$0	\$0	\$2,119,611
Environmental Resources	\$1,138,536	\$1,160,738	\$1,051,775	\$1,257,578	\$1,257,578	\$526,160
Water Supply	\$5,560,140	\$6,230,557	\$7,484,324	\$8,339,652	\$8,339,652	\$9,031,087
Drinking Water Environmental	\$1,238,809	\$1,266,305	\$1,278,806	\$1,465,788	\$1,465,788	\$1,336,492
Wtr Oper Capital Projects	\$6,498,315	\$8,075,827	\$6,680,462	\$21,394,632	\$11,431,326	\$30,580,435
Water Debt Service	\$5,258,331	\$5,865,751	\$6,022,614	\$9,193,992	\$9,194,220	\$7,875,562

Water Total:	\$33,536,588	\$36,175,968	\$36,423,981	\$56,949,323	\$46,985,845	\$66,016,574

Water Bonds

Non-Departmental

WIFA 2019 Loan (Pinnacle Pk)	\$0	\$0	\$0	\$0	\$0	\$5,800,131

Water Services

WIFA Loan 2017 (Pyramid Peak)	\$0	\$25,000	\$1,430,948	\$3,115,525	\$25,152	\$50,765,019
WIFA Bonds New River Purchase	\$11,046,752	\$851,744	\$545,555	\$26,644,085	\$52,357	\$2,627,177

Water Bonds Total:	\$11,046,752	\$876,744	\$1,976,503	\$29,759,610	\$77,509	\$59,192,327

Water Expansion

Water Services

Wtr Expansion	\$1,422,854	\$868,548	\$121,846	\$2,731,724	\$2,065,551	\$687,680
Water Impact Fees - Post 1-1-2012	\$1,951	\$10,892	\$220,394	\$6,372,076	\$2,827,527	\$2,050,815
Water Impact Fees - South of Bell Rd	\$1,867	\$190,394	\$5,776	\$1,815,677	\$951,441	\$1,367,007
Water Impact Fees - North of Bell Rd	\$53,560	\$1,511,153	\$505,035	\$10,001,415	\$1,748,546	\$12,896,256
Water Resource Fees - Post 8-1-2014	\$0	\$830,427	\$340,565	\$1,940,681	\$300,000	\$333,800

Water Expansion Total:	\$1,480,231	\$3,411,414	\$1,193,617	\$22,861,573	\$7,893,065	\$17,335,558

Water Replacement & Reserves

Public Works

Storm Drain - NPDES	\$976,611	\$1,072,256	\$847,374	\$1,035,972	\$1,035,972	\$1,189,619

Water Services

Water Services-Operations Admin	\$0	\$0	\$0	\$0	\$0	\$110,000
Water Reserve-Bonds	\$4,005	\$0	\$0	\$0	\$0	\$0
Wtr Eqt Reserve	\$286,766	\$284,161	\$32,759	\$178,000	\$178,000	\$278,000

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Budget	FY 2019 Estimate	FY 2020 Budget

Water Replacement & Reserves Total:		\$1,267,382	\$1,356,417	\$880,133	\$1,213,972	\$1,213,972	\$1,577,619

Enterprise Funds Total:		\$91,422,803	\$81,313,648	\$83,144,046	\$166,672,753	\$105,915,401	\$205,131,137

Internal Service Funds

Facilities Maintenance

Public Works

Facilities Admin	\$482,849	\$394,481	\$404,299	\$461,498	\$461,498	\$464,120
Daytime Facility Services	\$1,442,100	\$1,342,925	\$1,595,894	\$1,763,025	\$1,761,646	\$2,021,871
Nighttime Facilities Services	\$843,235	\$851,605	\$735,224	\$886,174	\$889,337	\$895,791
Utility Management	\$982,330	\$1,007,823	\$1,022,937	\$1,010,299	\$1,010,299	\$995,766
Facilities Operating Projects	\$690,802	\$740,916	\$667,433	\$630,005	\$670,005	\$796,738
Technical Operations	\$1,615,785	\$1,492,421	\$1,448,866	\$1,498,636	\$1,456,452	\$1,649,597

Facilities Maintenance Total:	\$6,057,101	\$5,830,171	\$5,874,653	\$6,249,637	\$6,249,237	\$6,823,883

Fleet Maintenance

Public Works

Fleet Maintenance	\$4,286,915	\$4,534,497	\$5,051,152	\$5,212,372	\$5,212,372	\$5,896,318

Fleet Maintenance Total:	\$4,286,915	\$4,534,497	\$5,051,152	\$5,212,372	\$5,212,372	\$5,896,318

Fleet Reserve

Public Works

Fleet Reserve	\$1,589,848	\$3,284,384	\$1,099,635	\$2,153,104	\$2,433,999	\$5,384,612
Streets/Transit Equipment Reserve	\$1,225,998	\$149,348	\$231,282	\$834,500	\$159,500	\$864,500

Fleet Reserve Total:	\$2,815,846	\$3,433,732	\$1,330,916	\$2,987,604	\$2,593,499	\$6,249,112

Information Technology

Information Technology

IT Operations	\$8,233,840	\$8,783,777	\$8,065,230	\$9,402,411	\$9,481,796	\$9,678,879
Radio System Operations	\$859,048	\$958,273	\$829,989	\$1,020,308	\$1,078,308	\$990,180

Information Technology Total:	\$9,092,887	\$9,742,050	\$8,895,219	\$10,422,719	\$10,560,104	\$10,669,059

Information Technology Projects

Information Technology

IT Projects	\$381,281	\$327,448	\$186,066	\$898,634	\$793,214	\$418,000

Information Technology Projects Total:	\$381,281	\$327,448	\$186,066	\$898,634	\$793,214	\$418,000

Information Technology Reserve

Information Technology

Res For System Comp Eqt	\$1,083,455	\$766,016	\$462,657	\$819,700	\$919,893	\$2,301,235
Res For Personal Comp Eqt	\$332,376	\$790,785	\$337,189	\$409,502	\$394,447	\$493,453

Information Technology Reserve Total:	\$1,415,831	\$1,556,800	\$799,846	\$1,229,202	\$1,314,340	\$2,794,688

Insurance Reserve

City Attorney

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Budget	FY 2019 Estimate	FY 2020 Budget
<u>City Attorney</u>							
	Insurance Prem/Deduct	\$1,665,780	\$2,030,297	\$1,911,045	\$2,391,744	\$2,391,744	\$2,383,038
	Risk Management	\$199,596	\$168,928	\$201,724	\$221,366	\$221,366	\$211,169
<u>Human Resources</u>							
	Workers Compensation Self-Insuranc	\$1,172,392	\$1,582,088	\$1,790,942	\$1,991,000	\$2,009,500	\$2,284,750
	Employee Benefits - Health	\$13,531,263	\$14,340,600	\$16,996,098	\$17,185,729	\$18,530,226	\$19,365,148
	Employee Benefits - Dental/Vision	\$1,052,343	\$998,295	\$1,135,251	\$1,157,081	\$1,157,081	\$1,235,000
Insurance Reserve Total:		\$17,621,374	\$19,120,208	\$22,035,061	\$22,946,920	\$24,309,917	\$25,479,105
Internal Service Funds Total:		\$41,671,235	\$44,544,905	\$44,172,914	\$49,947,088	\$51,032,683	\$58,330,165
Trust & Agency Funds							
Fireman's Pension							
<u>Fire-Medical</u>							
	Vol Firefighter Pension Trust	\$20,400	\$20,400	\$20,400	\$21,000	\$21,000	\$21,000
Fireman's Pension Total:		\$20,400	\$20,400	\$20,400	\$21,000	\$21,000	\$21,000
Trust & Agency Funds Total:		\$20,400	\$20,400	\$20,400	\$21,000	\$21,000	\$21,000
Capital Projects Funds							
Capital Projects - Streets/Economic Development							
<u>Non-Departmental</u>							
	Streets Capital Prj	\$165,091	\$41,695	\$233,145	\$165,421	\$0	\$696,691
	Capital Reimbursements from ALCP	\$2,787,562	\$3,887,287	\$2,344,919	\$16,321,323	\$4,113,941	\$14,904,207
Projects - Streets/Economic Development Total:		\$2,952,654	\$3,928,983	\$2,578,064	\$16,486,744	\$4,113,941	\$15,600,898
General Obligation Bonds							
		\$0	\$0	\$0	\$0	\$0	\$7,417,090
<u>Non-Departmental</u>							
	GO Bonds 2010	\$531,256	\$0	\$0	\$0	\$0	\$0
	GO Bonds 2012	\$633,295	\$0	\$0	\$0	\$0	\$0
	GO Bonds 2015	\$3,930,101	\$6,881,617	\$4,267,723	\$8,335,694	\$467,845	\$0
	Proposed GO Bonds	\$133,409	\$2,069,664	\$4,024,400	\$37,842,125	\$1,943,893	\$0
	Proposed GO Bonds	\$0	\$0	\$0	\$0	\$6,439,284	\$25,918,918
General Obligation Bonds Total:		\$5,228,060	\$8,951,281	\$8,292,123	\$46,177,819	\$8,851,022	\$33,336,008
MDA Bonds							
<u>Non-Departmental</u>							
	MDA Bonds 2012 - Sports Complex	\$1,062	\$0	\$0	\$0	\$0	\$0
	Proposed MDA Bonds	\$0	\$0	\$0	\$25,000,000	\$0	\$0
	Energy Efficiency Project Loan	\$0	\$0	\$3,467,644	\$942,962	\$1,832,181	\$0
MDA Bonds Total:		\$1,062	\$0	\$3,467,644	\$25,942,962	\$1,832,181	\$0

Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Budget	FY 2019 Estimate	FY 2020 Budget
Outside Source Fund							
	<u>Non-Departmental</u>						
	Capital Prj-Outside Sources	\$139,353	\$1,392,273	\$2,061,114	\$16,848,530	\$7,031,472	\$9,236,400
Outside Source Fund Total:		\$139,353	\$1,392,273	\$2,061,114	\$16,848,530	\$7,031,472	\$9,236,400
Capital Projects Funds Total:		\$8,321,129	\$14,272,537	\$16,398,945	\$105,456,055	\$21,828,616	\$58,173,306
Debt Service Funds							
General Obligation Bonds							
	<u>Non-Departmental</u>						
	Go Bonds Debt Service	\$14,630,051	\$18,063,977	\$16,608,719	\$17,059,516	\$16,338,251	\$19,959,062
General Obligation Bonds Total:		\$14,630,051	\$18,063,977	\$16,608,719	\$17,059,516	\$16,338,251	\$19,959,062
Improvement Districts							
	<u>Non-Departmental</u>						
	Parks West I.D. #0601 Debt Svc	\$476,638	\$476,550	\$2,220,825	\$0	\$0	\$0
Improvement Districts Total:		\$476,638	\$476,550	\$2,220,825	\$0	\$0	\$0
Other Bonds							
	<u>Non-Departmental</u>						
	Mda Debt Service	\$7,601,030	\$7,586,708	\$4,403,542	\$3,884,551	\$3,165,676	\$3,906,126
	Non-GO Bond Debt	\$0	\$0	\$156,549	\$3,864,832	\$3,865,332	\$3,968,703
	Solar Lease 2017	\$0	\$0	\$0	\$494,294	\$494,294	\$429,988
Other Bonds Total:		\$7,601,030	\$7,586,708	\$4,560,091	\$8,243,677	\$7,525,302	\$8,304,817
Debt Service Funds Total:		\$22,707,719	\$26,127,235	\$23,389,635	\$25,303,193	\$23,863,553	\$28,263,879
City Total:		\$328,191,142	\$348,888,323	\$352,001,724	\$613,000,000	\$424,888,856	\$611,150,000

Schedule 4 - Transfers

Transfers From Fund ↓	Transfers To →	General Fund	Sports Complex	Streets / Transit Funds	Wastewater Op Fund	Information Tech. Funds	MDA Debt Loans	Fleet Reserve	Other Funds	Total Transferred
General		-	-	-	-	\$278,190	\$225,200	\$1,134,452	\$2,021,000	\$3,658,842
Percent for the Arts		-	-	-	-	-	\$225,112	-	-	\$225,112
Half Cent Sales Tax		\$7,961,880	\$2,000,000	-	-	\$1,061,243	\$2,718,539	-	-	\$13,741,662
Water		\$240,000	-	-	\$2,578,268	\$12,190	-	\$110,000	-	\$2,940,458
Water Resource Fees - Post 8-1-2014		-	-	-	-	-	\$699,825	-	-	\$699,825
Wastewater		\$120,000	-	-	-	\$29,125	\$203,900	-	-	\$353,025
Residential Solid Waste		-	-	-	-	\$343,696	-	-	-	\$343,696
Fleet Services		-	-	-	-	\$100,000	-	-	-	\$100,000
Information Technology		-	-	-	-	\$750,000	-	-	-	\$750,000
Highway User		-	-	-	-	\$3,990	-	\$104,500	-	\$108,490
Transportation Sales Tax		-	-	\$4,750,000	-	-	\$3,512,978	-	-	\$8,262,978
Street Light Districts		-	-	\$1,065,538	-	-	-	-	-	\$1,065,538
Maintenance Imprvmnt Districts		\$94,947	-	-	-	-	-	-	-	\$94,947
		\$8,416,827	\$2,000,000	\$5,815,538	\$2,578,268	\$2,578,434	\$7,585,554	\$1,348,952	\$2,021,000	\$32,344,573

City of Peoria

Schedule 5 - Tax Levy and Tax Rate Information

DESCRIPTION	BUDGET FY 2016	BUDGET FY 2017	BUDGET FY 2018	PROJECTED FY 2019	PROJECTED FY 2020
Fiscal Year Budget Amount	\$511,000,000	\$497,000,000	\$590,000,000	\$660,000,000	\$670,000,000
Qualifiable Exclusions (estimated)	\$185,191,317	\$163,702,476	\$218,324,661	\$255,555,576	\$258,891,798
Total Estimated Expenditures	\$325,808,683	\$333,297,524	\$371,675,339	\$404,444,424	\$411,108,202
Expenditure Limitation	\$819,983,730	\$850,064,200	\$855,005,604	\$897,368,483	\$943,442,911
b1. Maximum Allowable Primary Property Tax Levy (ARS 42-17051)					
Primary Assessed Valuation	\$1,178,158,150	\$1,244,818,886	\$1,340,187,710	\$1,439,919,582	\$1,556,834,972
Maximum Allowable Primary Tax Levy	\$4,815,289	\$5,017,186	\$5,236,306	\$5,648,804	\$5,760,312
b2. Amount Received from Primary Property Taxation in Prior Year in Excess of the Sum of that Year's Maximum Allowable Primary Property Tax Levy [ARS 42-17005]	N/A	N/A	N/A	N/A	N/A
b3. Property Tax Levy Amounts					
Secondary Assessed Valuation	\$1,178,158,150	\$1,244,818,886	\$1,340,187,710	\$1,439,919,582	\$1,556,834,972
A. Secondary Property Tax Levy	\$14,726,977	\$15,560,236	\$16,752,346	\$16,559,075	\$17,903,602
B. Primary Property Tax Levy	\$2,238,500	\$2,365,156	\$2,546,357	\$4,175,767	\$4,514,821
Total Property Tax Levy Amount	\$16,965,477	\$17,925,392	\$19,298,703	\$20,734,842	\$22,418,424
b4. Property Taxes Collected (Estimated)					
A. Primary Property Tax	\$2,126,575	\$2,246,898	\$2,419,039	\$3,966,978	\$4,289,080
Prior Year's	\$111,925	\$118,258	\$127,318	\$208,788	\$225,741
B. Secondary Property Tax	\$13,990,628	\$14,782,224	\$15,914,729	\$15,731,121	\$17,008,422
Prior Year's	\$736,349	\$778,012	\$837,617	\$827,954	\$895,180
Total Current Year's Collections	\$16,117,203	\$17,029,122	\$18,333,768	\$19,698,100	\$21,297,502
Total Prior Year's Collections	\$848,274	\$896,270	\$964,935	\$1,036,742	\$1,120,921
Total Property Tax Levy Collected	\$16,965,477	\$17,925,392	\$19,298,703	\$20,734,842	\$22,418,424
City of Peoria Tax Rate					
A. Primary Property Tax Rate	\$0.1900	\$0.1900	\$0.1900	\$0.2900	\$0.2900
B. Secondary Property Tax Rate	\$1.2500	\$1.2500	\$1.2500	\$1.1500	\$1.1500
Total Property Tax Rate	\$1.4400	\$1.4400	\$1.4400	\$1.4400	\$1.4400

Arizona law limits the amount of tax supported debt that a city may issue. This limitation for bonds to finance water, wastewater, storm drain, streets, public safety, parks and recreation projects is 20% of the municipality's assessed valuation. The limit for bonds to finance all other projects is 6% of the municipality's assessed valuation. The current debt limits and indebtedness are shown below.

Calculation of legal limitations

20% Bonds	
Secondary assessed valuation	\$1,556,834,972
Bond Indebtedness Limitation	\$311,366,994
Debt Outstanding as of 07/01/19	\$113,945,273
Principal Payments FY20	(\$13,046,079)
Proposed Debt FY20	\$35,396,691
Estimated Debt outstanding FY20	\$136,295,885
Remaining limitation available	\$175,071,110
6% Bonds	
Secondary assessed valuation	\$1,556,834,972
Bond Indebtedness Limitation	\$93,410,098
Debt Outstanding as of 07/01/19	\$1,814,727
Principal Payments FY20	(\$1,220,000)
Proposed Debt FY20	4,040,382
Estimated Debt outstanding FY20	\$4,635,109
Remaining limitation available	\$88,774,989

Truth in Taxation Calculation

Previous year's primary levy	=	Tax Rate
Current net assessed valuation(AV)		
\$4,175,767	=	\$0.2762
\$1,511,836,194		
Current AV-Existing Property		\$1,511,836,194
Prior year Levy		\$4,175,767
Prior Year Tax Rate		\$0.2900
Rate to Receive Prior Year Levy		\$0.2762
New property valuation		\$44,998,778
Growth in Levy-New Property		\$124,287
Increase-Exclusive of New Property		\$208,633

Schedule 6 - Personnel Summary By Department

Department	Budget FY 2017	Budget FY 2018	Budget FY 2019	Base Change	Revised FY 2019	Change in Position	Budget FY 2020
City Attorney	26.00	26.00	26.00	0.00	26.00	0.00	26.00
City Clerk	7.00	7.00	7.00	0.00	7.00	0.00	7.00
Development and Engineering	65.00	65.00	67.25	-0.50	66.75	0.25	67.00
Economic Development Services	8.00	8.00	7.00	0.00	7.00	0.00	7.00
Finance and Budget	40.00	43.00	41.00	-1.00	40.00	0.00	40.00
Finance Utilities	39.00	37.00	38.00	0.00	38.00	0.00	38.00
Fire-Medical	194.50	194.50	212.00	0.00	212.00	8.00	220.00
Human Resources	19.00	20.00	20.50	0.00	20.50	1.00	21.50
Information Technology	42.00	42.00	42.00	0.00	42.00	1.00	43.00
Leadership and Management	18.00	18.00	18.00	1.00	19.00	0.00	19.00
Municipal Court	20.90	20.90	20.90	0.00	20.90	0.00	20.90
Neighborhood & Human Services	64.75	63.75	52.63	-9.38	43.25	1.00	44.25
Office of Communications	9.00	9.00	9.00	0.00	9.00	1.00	10.00
Parks, Recreation and Community Faciliti	102.22	102.95	112.57	9.48	122.05	8.00	130.05
Planning and Community Development	10.00	10.00	12.00	1.00	13.00	0.00	13.00
Police	278.00	285.00	303.00	0.00	303.00	1.00	304.00
Public Works	157.50	160.50	165.50	0.00	165.50	3.75	169.25
Water Services	91.00	91.00	95.00	0.00	95.00	3.00	98.00
City Totals:	1,191.87	1,203.60	1,249.35	0.60	1,249.95	28.00	1,277.95

Footnote: This schedule includes all Full-time positions and only Part-time positions that receive benefits.

Schedule 7 – Authorized Personnel*

Fund/Dept	Division	Budget FY 2017	Budget FY 2018	Budget FY 2019	Base Change	Revised FY 2019	Change in Position	Budget FY 2020

City Attorney

General Fund

1000 - 0200 Civil

Assistant City Attorney	Full	4.00	4.00	4.00	-1.00	3.00	0.00	3.00
Business Systems Analyst	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Chief Asst. City Attorney	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
City Attorney	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Legal Administrator	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
Legal Assistant	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
Legal Specialist	Full	3.00	3.00	3.00	0.00	3.00	0.00	3.00
Paralegal	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
Sr. Assistant City Attorney	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
Law Office Administrator	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
		15.00	15.00	15.00	0.00	15.00	0.00	15.00

1000 - 0210 Victims' Assistance Prg

Legal Specialist	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Victim Assistance Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
		2.00	2.00	2.00	0.00	2.00	0.00	2.00

1000 - 0230 Criminal

Assistant City Prosecutor	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
Legal Assistant	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
Legal Specialist	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Paralegal	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Sr Assistant City Prosecutor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
		7.00	7.00	7.00	0.00	7.00	0.00	7.00

Insurance Reserve Fund

3200 - 3610 Risk Management

Claims Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Legal Specialist	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
		2.00	2.00	2.00	0.00	2.00	0.00	2.00

City Attorney Totals:		26.00	26.00	26.00	0.00	26.00	0.00	26.00

City Clerk

General Fund

1000 - 0150 City Clerk

City Clerk	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
City Clerk Specialist I	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
City Clerk Specialist II	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Deputy City Clerk	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Management Analyst	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
Records Assistant	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
Administrative Assistant II - Classified	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
Executive Assistant	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
		7.00	7.00	7.00	0.00	7.00	0.00	7.00

City Clerk Totals:		7.00	7.00	7.00	0.00	7.00	0.00	7.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2017	Budget FY 2018	Budget FY 2019	Base Change	Revised FY 2019	Change in Position	Budget FY 2020
Development and Engineering									
General Fund									
1000 - 0650 Building Safety									
	Building Inspector I	Full	9.00	9.00	9.00	0.00	9.00	0.00	9.00
	Building Inspector II	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Building Inspector III	Full	3.00	3.00	3.00	0.00	3.00	0.00	3.00
	Building Official & Inspection Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Deputy Engineering Director	Full	0.50	0.50	0.50	0.00	0.50	0.00	0.50
	Development Services Supervisor	Full	0.50	0.50	0.50	0.00	0.50	0.00	0.50
	Development Technician I	Full	3.00	3.00	3.00	0.00	3.00	0.00	3.00
	Plans Examiner I	Full	2.00	3.00	2.00	0.00	2.00	0.00	2.00
	Plans Examiner II	Full	1.00	1.00	2.00	0.00	2.00	0.00	2.00
	Plans Review Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Residential Field Inspection Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant II - Classified	Full	0.50	0.50	0.00	0.00	0.00	0.00	0.00
	Development Technician II	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Management Assistant	Full	0.00	0.00	0.50	-0.50	0.00	0.00	0.00
			24.50	24.50	24.50	-0.50	24.00	0.00	24.00
1000 - 0750 Engineering Admin									
	Business Services Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Development & Engineering Director	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Management Assistant	Full	0.00	0.00	0.00	3.00	3.00	0.00	3.00
	Engineering Director	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Engineering Technician II	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Real Estate Coordinator	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			4.00	4.00	4.00	1.00	5.00	0.00	5.00
1000 - 0810 Development Engineering									
	Civil Engineer	Full	0.00	1.00	1.00	1.00	2.00	0.00	2.00
	Deputy Engineering Director	Full	0.50	0.50	0.50	0.00	0.50	0.00	0.50
	Development Plan Reviewer	Full	1.00	1.00	2.00	-1.00	1.00	0.00	1.00
	Development Services Supervisor	Full	0.50	0.50	0.50	0.00	0.50	0.00	0.50
	Development Technician I	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Engineering Supervisor	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Engineering Technician II	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Plans Review Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant II - Classified	Full	0.50	0.50	0.00	0.00	0.00	0.00	0.00
	Civil Engineer	Part	0.50	0.50	0.50	-0.50	0.00	0.00	0.00
	Development Project Specialist	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Engineering Project Coordinator	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
	Management Assistant	Full	0.00	0.00	0.50	-0.50	0.00	0.00	0.00
			8.00	8.00	9.00	-1.00	8.00	0.00	8.00
1000 - 0812 Capital Engineering									
	CIP Project Manager I	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	CIP Project Manager II	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Civil Engineer	Full	3.75	3.75	3.75	0.00	3.75	0.25	4.00
	Deputy Engineering Director	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Engineering Supervisor	Full	2.00	1.00	2.00	0.00	2.00	0.00	2.00
	Engineering Technician II	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Real Estate Coordinator	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Engineering Supervisor	Part	0.75	0.75	0.00	0.00	0.00	0.00	0.00
	Management Assistant	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			9.50	9.50	9.75	1.00	10.75	0.25	11.00
1000 - 0813 Design and Construction									
	Architect	Full	1.00	1.00	2.00	0.00	2.00	0.00	2.00
	Architectural Services Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	CIP Project Manager I	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	CIP Project Manager II	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Management Assistant	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			5.00	5.00	5.00	-1.00	4.00	0.00	4.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2017	Budget FY 2018	Budget FY 2019	Base Change	Revised FY 2019	Change in Position	Budget FY 2020
1000 - 0820 Eng Inspection Svc									
	Engineering Inspection Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Engineering Inspector	Full	5.00	5.00	6.00	0.00	6.00	0.00	6.00
	Lead Engineering Inspector	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
			8.00	8.00	9.00	0.00	9.00	0.00	9.00
Streets Fund									
7000 - 7043 Traffic Engineering									
	Assistant City Traffic Engineer	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	City Traffic Engineer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Intelligent Transportation System Engin	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Intelligent Transportation Systems (ITS)	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Transportation Planning Engineer	Full	2.00	1.00	1.00	0.00	1.00	0.00	1.00
	Engineering Technician II	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			6.00	6.00	6.00	0.00	6.00	0.00	6.00
Development and Engineering Totals:			65.00	65.00	67.25	-0.50	66.75	0.25	67.00
Economic Development Services									
General Fund									
1000 - 0351 Economic Development Administration									
	Economic Development Assistant	Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
	Economic Development Operations Sp	Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
	Economic Development Services Direct	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Executive Assistant	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Management Analyst	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			3.00	3.00	3.00	-3.00	0.00	0.00	0.00
1000 - 0352 Economic Development									
	Business Attraction Coordinator	Full	2.00	1.00	1.00	0.00	1.00	0.00	1.00
	Business Development Coordinator	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Chief Business Attraction Officer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Economic Development Agreement Co	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Economic Development Assistant	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Economic Development Operations Sp	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Economic Development Services Direct	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Business Real Estate Coordinator	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Economic Development Project Manag	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			5.00	5.00	4.00	3.00	7.00	0.00	7.00
Economic Development Services Totals:			8.00	8.00	7.00	0.00	7.00	0.00	7.00
Finance and Budget									
General Fund									
1000 - 0400 Finance Admin									
	Chief Finance Officer	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Finance & Accounting Asst	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Deputy Director Finance & Budget	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Finance Director	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			3.00	2.00	2.00	0.00	2.00	0.00	2.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2017	Budget FY 2018	Budget FY 2019	Base Change	Revised FY 2019	Change in Position	Budget FY 2020
1000 - 0410 Financial Services									
	Accountant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Accounting Specialist	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Accounting Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Accounting Technician II	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Accounting Technician III	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Deputy Finance Director	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Payroll Specialist	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Payroll Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Sr Accountant	Full	4.00	4.00	3.00	0.00	3.00	0.00	3.00
	Business Systems Supervisor	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Finance Coordinator	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Finance Manager	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			15.00	15.00	15.00	-2.00	13.00	0.00	13.00
1000 - 0420 Tax Audit & Collections									
	Customer Services Rep II	Full	0.00	2.00	1.00	0.00	1.00	0.00	1.00
	Revenue Collection Specialist	Full	3.00	3.00	3.00	0.00	3.00	0.00	3.00
	Sales Tax & Licensing Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Sales Tax Auditor	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Associate Sales Tax Auditor	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			7.00	9.00	7.00	0.00	7.00	0.00	7.00
1000 - 0430 Management & Budget									
	Budget Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Budget Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Deputy Finance Director	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Management & Budget Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Sr Budget Analyst	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Management & Budget Director	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
			5.00	6.00	5.00	1.00	6.00	0.00	6.00
1000 - 0440 Materials Management									
	Administrative Assistant II - Classified	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Buyer I	Full	1.00	1.00	0.00	1.00	1.00	0.00	1.00
	Contract Administrator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Contract Officer	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Materials Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Purchasing Supervisor	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Buyer II	Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
			6.00	6.00	7.00	0.00	7.00	0.00	7.00
1000 - 0500 Inventory Control									
	Buyer I	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Inventory Control Supervisor	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Storekeeper	Full	2.00	3.00	3.00	0.00	3.00	0.00	3.00
	Lead Inventory Control Specialist	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			4.00	5.00	5.00	0.00	5.00	0.00	5.00
Finance and Budget Totals:			40.00	43.00	41.00	-1.00	40.00	0.00	40.00
Finance Utilities									
General Fund									
1000 - 0450 Customer Service									
	Customer Services Rep II	Full	19.00	17.00	17.00	-5.00	12.00	0.00	12.00
	Lead Customer Services Rep	Full	3.00	3.00	3.00	-1.00	2.00	0.00	2.00
	Utility Services Supervisor	Full	1.00	1.00	2.00	-1.00	1.00	0.00	1.00
			23.00	21.00	22.00	-7.00	15.00	0.00	15.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2017	Budget FY 2018	Budget FY 2019	Base Change	Revised FY 2019	Change in Position	Budget FY 2020
1000 - 0460 Revenue Administration									
	Administrative Assistant II - Classified	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Business Systems Analyst	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Business Systems Supervisor	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Revenue Manager	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Finance Manager	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Management Analyst	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			5.00	5.00	5.00	0.00	5.00	0.00	5.00
1000 - 0470 Meter Services									
	Dispatcher	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Lead Water Meter Technician	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Utility Services Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Water Meter Technician I	Full	5.00	5.00	5.00	0.00	5.00	0.00	5.00
	Water Meter Technician II	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
			11.00	11.00	11.00	0.00	11.00	0.00	11.00
1000 - 0480 Utility Billing									
	Customer Services Rep II	Full	0.00	0.00	0.00	5.00	5.00	0.00	5.00
	Lead Customer Services Rep	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Utility Services Supervisor	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
			0.00	0.00	0.00	7.00	7.00	0.00	7.00
Finance Utilities Totals:			39.00	37.00	38.00	0.00	38.00	0.00	38.00
<u>Fire-Medical</u>									
<u>General Fund</u>									
1000 - 1200 Fire Admin									
	Administrative Assistant II	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Deputy Fire Chief	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Executive Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Fire and Life Safety Educ Coordinator	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Fire Chief	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Fire Engineer - PIO	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Management Analyst	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Management Assistant	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Public Information Officer	Full	0.00	1.00	1.00	-1.00	0.00	0.00	0.00
			3.00	7.00	8.00	0.00	8.00	0.00	8.00
1000 - 1210 Fire Prevention									
	Administrative Assistant II - Classified	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Deputy Fire Chief	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Fire Prevention Inspector	Full	4.00	4.00	4.00	0.00	4.00	0.00	4.00
	Fire Prevention Inspector Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Plans Examiner II	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Fire and Life Safety Educ Coordinator	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			9.00	8.00	8.00	0.00	8.00	0.00	8.00
1000 - 1220 Fire Support Services									
	Automotive Technician II	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Fire Physical Resources Spvrs	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Lead Automotive Technician	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Management Assistant	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			5.00	4.00	4.00	0.00	4.00	0.00	4.00
1000 - 1230 Emergency Medical Services									
	Administrative Assistant I	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Deputy Fire Chief	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	EMS Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Public Information Officer	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			4.00	3.00	3.00	0.00	3.00	0.00	3.00
1000 - 1240 Fire Training									
	Fire Captain	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Deputy Fire Chief	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			2.00	1.00	1.00	0.00	1.00	0.00	1.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division	Budget FY 2017	Budget FY 2018	Budget FY 2019	Base Change	Revised FY 2019	Change in Position	Budget FY 2020
1000 - 1250 Emergency Management								
	Emergency Management Coordinator Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Emergency Management & Safety Coord Full	0.50	0.50	0.00	0.00	0.00	0.00	0.00
		0.50	0.50	1.00	0.00	1.00	0.00	1.00
1000 - 1260 Fire Operations								
	Deputy Fire Chief Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Fire Battalion Chief Full	6.00	6.00	6.00	0.00	6.00	0.00	6.00
	Fire Battalion Support Officer Full	5.00	5.00	5.00	0.00	5.00	0.00	5.00
	Fire Captain Full	33.00	33.00	33.00	0.00	33.00	0.00	33.00
	Fire Engineer Full	32.00	32.00	32.00	0.00	32.00	0.00	32.00
	Firefighter Full	78.00	78.00	78.00	0.00	78.00	0.00	78.00
		155.00	155.00	155.00	0.00	155.00	0.00	155.00
1000 - 1270 Ambulance Operations								
	Automotive Technician II Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Fire Captain Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Firefighter Full	14.00	14.00	28.00	0.00	28.00	7.00	35.00
	Medical Billing Specialist Full	1.00	1.00	1.00	0.00	1.00	1.00	2.00
	Medical Billing Supervisor Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
		16.00	16.00	32.00	0.00	32.00	8.00	40.00
Fire-Medical Totals:		194.50	194.50	212.00	0.00	212.00	8.00	220.00

Human Resources

General Fund

1000 - 0070 Human Resources

	Business Systems Analyst Full	0.00	1.00	1.00	0.00	1.00	1.00	2.00
	Deputy Human Resources Director Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Executive Assistant Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	HR Safety & Training Coordinator Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Human Resources Analyst Full	2.00	2.00	2.00	1.00	3.00	0.00	3.00
	Human Resources Assistant Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Human Resources Consultant Full	2.00	3.00	3.00	0.00	3.00	0.00	3.00
	Human Resources Director Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Human Resources Manager Full	2.00	2.00	3.00	-1.00	2.00	0.00	2.00
	Human Resources Safety Specialist Part	0.00	0.50	0.50	0.00	0.50	0.00	0.50
	Human Resources Specialist Full	4.00	4.00	4.00	-1.00	3.00	0.00	3.00
	Human Resources Supervisor Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Human Resources Technician Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Safety Administrator Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Business Analyst Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Dept Training & Compliance Spc Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
	Emergency Management & Safety Coord Full	0.50	0.50	0.00	0.00	0.00	0.00	0.00
	Human Resources Safety Coordinator Part	0.50	0.00	0.00	0.00	0.00	0.00	0.00
	Sr Human Resources Analyst Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Sr Human Resources Consultant Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
		18.00	19.00	20.50	0.00	20.50	1.00	21.50

1000 - 0080 Training

	Human Resources Manager Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
	Organizational Development Coordinat Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
		1.00	1.00	0.00	0.00	0.00	0.00	0.00

Human Resources Totals: **19.00** **20.00** **20.50** **0.00** **20.50** **1.00** **21.50**

Schedule 7 – Authorized Personnel*

Fund/Dept	Division	Budget FY 2017	Budget FY 2018	Budget FY 2019	Base Change	Revised FY 2019	Change in Position	Budget FY 2020

Information Technology

Information Technology Fund

3300 - 3750 IT Operations

Application Systems Analyst	Full	7.00	6.00	6.00	0.00	6.00	0.00	6.00
Application Systems Supervisor	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
Applications/GIS Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Customer Services Rep II	Full	0.00	0.00	0.00	0.00	0.00	1.00	1.00
Database Administrator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Executive Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
GIS Analyst	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
GIS Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
GIS Technician	Full	0.00	2.00	2.00	0.00	2.00	0.00	2.00
Information Technology Director	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
IT Operations Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
IT Project Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
IT Project Manager	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
IT Security Administrator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
IT Technical Support Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
IT Technician II	Full	5.00	5.00	5.00	0.00	5.00	0.00	5.00
Lead Systems Engineer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Management Analyst	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
Network Administrator	Full	4.00	4.00	4.00	0.00	4.00	0.00	4.00
Network Engineer	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
Network Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Programmer	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
Sr Application Systems Analyst	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Sr Management Analyst	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Systems Engineer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
GIS Programmer	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
GIS Technician II	Full	3.00	0.00	0.00	0.00	0.00	0.00	0.00
		40.00	40.00	40.00	0.00	40.00	1.00	41.00

3300 - 3760 Radio System Operations

Lead Radio Systems Engineer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Radio Systems Engineer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
		2.00	2.00	2.00	0.00	2.00	0.00	2.00

Information Technology Totals:	42.00	42.00	42.00	0.00	42.00	1.00	43.00

Leadership and Management

General Fund

1000 - 0020 City Manager's Office

Administrative Assistant II - Classified	Part	0.00	1.00	1.00	0.00	1.00	0.00	1.00
Assistant to the City Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
City Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Council Assistant	Full	3.00	3.00	3.00	0.00	3.00	0.00	3.00
Council Assistant to the Mayor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Deputy City Manager	Full	3.00	3.00	3.00	0.00	3.00	0.00	3.00
Internal Controls Program Manager	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
Management Assistant to the CM	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
Sr Executive Assistant	Full	3.00	2.00	1.00	0.00	1.00	0.00	1.00
Sr Policy Advisor to the Mayor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Strategic Management Officer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Administrative Assistant II - Classified	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
		15.00	15.00	14.00	1.00	15.00	0.00	15.00

1000 - 0025 Governmental Affairs

Intergovernmental Affairs Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Intergovernmental Affairs Director	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
		2.00	2.00	2.00	0.00	2.00	0.00	2.00

1000 - 0026 Office of Sustainability

Economic Efficiency & Sustainability M	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
		1.00	1.00	0.00	0.00	0.00	0.00	0.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division	Budget FY 2017	Budget FY 2018	Budget FY 2019	Base Change	Revised FY 2019	Change in Position	Budget FY 2020
1000 - 0027 Office of Real Estate Development								
	Real Estate Development Officer Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Real Estate Development Project Mana Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
		0.00	0.00	2.00	0.00	2.00	0.00	2.00
	Leadership and Management Totals:	18.00	18.00	18.00	1.00	19.00	0.00	19.00
<u>Municipal Court</u>								
<i>General Fund</i>								
1000 - 0250 Municipal Court								
	Court Administrator Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Court Supervisor Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Judicial Assistant Full	8.00	8.00	8.00	0.00	8.00	0.00	8.00
	Lead Judicial Assistant Full	4.00	4.00	4.00	0.00	4.00	0.00	4.00
	Municipal Judge Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Municipal Security Guard Full	4.00	4.00	4.00	0.00	4.00	0.00	4.00
		20.00	20.00	20.00	0.00	20.00	0.00	20.00
<i>Municipal Court Enhancement Fd Fund</i>								
8062 - 8062 Municipal Court Enhancement Fd								
	Judge Pro Tem Part	0.90	0.90	0.90	0.00	0.90	0.00	0.90
		0.90	0.90	0.90	0.00	0.90	0.00	0.90
	Municipal Court Totals:	20.90	20.90	20.90	0.00	20.90	0.00	20.90
<u>Neighborhood & Human Services</u>								
<i>General Fund</i>								
1000 - 0042 Arts Commission								
	Arts & Theater Manager Full	0.00	0.00	0.45	0.00	0.45	0.00	0.45
	Arts Coordinator Part	0.00	0.00	0.50	0.00	0.50	0.00	0.50
	Arts & Culture Coordinator Part	0.50	0.50	0.00	0.00	0.00	0.00	0.00
		0.50	0.50	0.95	0.00	0.95	0.00	0.95
1000 - 0043 Peoria Center for Performing Arts								
	Arts & Theater Manager Full	1.00	1.00	0.55	0.00	0.55	0.00	0.55
		1.00	1.00	0.55	0.00	0.55	0.00	0.55
1000 - 0550 Neighborhood Services								
	Administrative Assistant II - Classified Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Code Compliance Officer Full	7.00	7.00	6.00	0.00	6.00	0.00	6.00
	Lead Code Compliance Officer Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Neighborhood Imp. Specialist Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Police Services Manager Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Animal Control Officer Full	4.00	4.00	0.00	0.00	0.00	0.00	0.00
	Lead Animal Control Officer Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Park Ranger Supervisor Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Police Services Officer Full	5.00	5.00	0.00	0.00	0.00	0.00	0.00
	Public Education Specialist Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
		21.00	21.00	9.00	1.00	10.00	0.00	10.00
1000 - 0570 Community Assistance								
	Administrative Assistant II - Classified Part	0.00	0.00	0.63	0.12	0.75	0.00	0.75
	Community Assistance Manager Full	0.00	0.80	0.80	0.00	0.80	0.00	0.80
	Housing & Development Grants Coordi Full	0.75	0.75	0.75	0.00	0.75	0.00	0.75
	Human Services Coordinator I Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Human Services Coordinator II Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Neighborhood Programs Coordinator Full	1.00	1.00	1.00	-0.50	0.50	0.00	0.50
	Human Services Coordinator Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Human Services Specialist Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Neighborhood & Revital. Manager Full	0.80	0.00	0.00	0.00	0.00	0.00	0.00
	Neighborhood Imp. Specialist Full	0.53	0.53	0.53	-0.53	0.00	0.00	0.00
		5.08	5.08	5.71	-0.91	4.80	0.00	4.80

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2017	Budget FY 2018	Budget FY 2019	Base Change	Revised FY 2019	Change in Position	Budget FY 2020
1000 - 1400 NHS Administration									
	Deputy Director of Neighborhood & Hu	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Management Assistant	Full	0.00	0.00	0.00	0.00	0.00	1.00	1.00
	Neighborhood & Human Services Direc	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Recreation Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant II - Classified	Full	2.75	3.75	1.75	-1.75	0.00	0.00	0.00
	Administrative Assistant II - Classified	Part	0.50	0.50	0.75	-0.75	0.00	0.00	0.00
	Business Services Manager	Full	0.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Business Systems Supervisor	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Community Services Director	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Customer Service Rep I - Classified	Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
	Customer Services Rep I - Classified	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Customer Services Rep II	Full	2.00	2.00	1.00	-1.00	0.00	0.00	0.00
	Executive Assistant	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Lead Customer Services Rep	Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
	Management Analyst	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Recreation Programmer	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Sr Management Analyst	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			13.25	13.25	12.50	-9.50	3.00	1.00	4.00
1000 - 1420 Am/Pm Program									
	Recreation Coordinator	Full	1.60	2.60	2.60	-0.30	2.30	0.00	2.30
	Recreation Superintendent	Full	0.60	0.60	0.60	-0.30	0.30	0.00	0.30
	Recreation Supervisor	Full	0.60	0.60	0.60	-0.20	0.40	0.00	0.40
	Recreation Programmer	Full	1.50	0.00	0.00	0.00	0.00	0.00	0.00
			4.30	3.80	3.80	-0.80	3.00	0.00	3.00
1000 - 1430 Little Learners Program									
	Recreation Programmer	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Recreation Specialist I	Full	2.00	1.00	1.00	0.00	1.00	0.00	1.00
	Recreation Superintendent	Full	0.00	0.00	0.00	0.05	0.05	0.00	0.05
	Recreation Supervisor	Full	0.00	0.00	0.00	0.30	0.30	0.00	0.30
	Recreation Coordinator	Full	0.10	0.10	0.10	-0.10	0.00	0.00	0.00
	Recreation Specialist II	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			3.10	2.10	2.10	0.25	2.35	0.00	2.35
1000 - 1440 Summer Recreation Program									
	Recreation Coordinator	Full	0.30	0.30	0.30	0.15	0.45	0.00	0.45
	Recreation Superintendent	Full	0.00	0.00	0.00	0.05	0.05	0.00	0.05
	Recreation Supervisor	Full	0.00	0.00	0.00	0.05	0.05	0.00	0.05
			0.30	0.30	0.30	0.25	0.55	0.00	0.55
1000 - 1450 Summer Camp Program									
	Recreation Coordinator	Full	0.50	0.50	0.50	0.40	0.90	0.00	0.90
	Recreation Superintendent	Full	0.00	0.00	0.00	0.30	0.30	0.00	0.30
	Recreation Supervisor	Full	0.20	0.20	0.20	-0.05	0.15	0.00	0.15
	Recreation Programmer	Full	0.50	0.00	0.00	0.00	0.00	0.00	0.00
			1.20	0.70	0.70	0.65	1.35	0.00	1.35
1000 - 1490 Active Adult Program									
	Recreation Coordinator	Full	0.85	0.85	0.85	0.00	0.85	0.00	0.85
	Recreation Superintendent	Full	0.20	0.20	0.20	0.00	0.20	0.00	0.20
			1.05	1.05	1.05	0.00	1.05	0.00	1.05
1000 - 1500 Adaptive Recreation Program									
	Recreation Coordinator	Full	0.40	0.40	0.40	0.00	0.40	0.00	0.40
	Recreation Superintendent	Full	0.30	0.30	0.30	0.00	0.30	0.00	0.30
			0.70	0.70	0.70	0.00	0.70	0.00	0.70
1000 - 1510 Special Events Program									
	Recreation Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Recreation Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Recreation Superintendent	Full	0.40	0.40	0.40	-0.40	0.00	0.00	0.00
			2.40	2.40	2.40	-0.40	2.00	0.00	2.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2017	Budget FY 2018	Budget FY 2019	Base Change	Revised FY 2019	Change in Position	Budget FY 2020
1000 - 1520 Teen Program									
	Recreation Coordinator	Full	0.50	0.50	0.50	-0.15	0.35	0.00	0.35
	Recreation Superintendent	Full	0.00	0.00	0.00	0.30	0.30	0.00	0.30
	Recreation Supervisor	Full	0.20	0.20	0.20	-0.10	0.10	0.00	0.10
			0.70	0.70	0.70	0.05	0.75	0.00	0.75
1000 - 1530 Community Center									
	Administrative Assistant II - Classified	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Recreation Coordinator	Full	1.60	1.60	1.60	0.00	1.60	0.00	1.60
	Recreation Superintendent	Full	0.40	0.40	0.40	0.00	0.40	0.00	0.40
			3.00	3.00	3.00	0.00	3.00	0.00	3.00
Percent for the Arts Fund									
1111 - 0120 Percent For The Arts									
	Arts Coordinator	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Arts & Culture Coordinator	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
			0.00	1.00	1.00	0.00	1.00	0.00	1.00
Community Development Block Grant Fund									
7110 - 7160 Comm Dev Block Grant									
	Community Assistance Manager	Full	0.00	0.20	0.20	0.00	0.20	0.00	0.20
	Housing & Development Grants Coordi	Full	0.25	0.25	0.25	0.00	0.25	0.00	0.25
	Neighborhood Programs Coordinator	Full	0.00	0.00	0.00	0.50	0.50	0.00	0.50
	Neighborhood & Revital. Manager	Full	0.20	0.00	0.00	0.00	0.00	0.00	0.00
	Neighborhood Imp. Specialist	Full	0.47	0.47	0.47	-0.47	0.00	0.00	0.00
			0.92	0.92	0.92	0.03	0.95	0.00	0.95
Adult Day Program Fund									
7180 - 7250 Adult Day Prg Grant									
	Recreation Coordinator	Full	0.15	0.15	1.15	0.00	1.15	0.00	1.15
	Recreation Specialist I	Full	4.00	4.00	4.00	0.00	4.00	0.00	4.00
	Recreation Specialist II	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Recreation Superintendent	Full	0.10	0.10	0.10	0.00	0.10	0.00	0.10
			6.25	6.25	7.25	0.00	7.25	0.00	7.25
Neighborhood & Human Services Totals:			64.75	63.75	52.63	-9.38	43.25	1.00	44.25
Office of Communications									
General Fund									
1000 - 0040 Public Information Office									
	Digital Media Manager	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Graphics Designer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Marketing Communications Manager	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Marketing/Communications Analyst	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Multi-Media Marketing Specialist	Full	0.00	0.00	0.00	0.00	0.00	1.00	1.00
	Office of Communications Director	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Web Content Administrator	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant II - Classified	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Communications & Marketing Manager	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Management Assistant	Full	0.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Public Information Director	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Public Information Officer	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Web Administrator	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
	Web Designer/Developer	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Webmaster	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			7.00	6.00	6.00	0.00	6.00	1.00	7.00
1000 - 0041 Peoria Channel 11									
	Digital Media Specialist	Full	0.00	3.00	3.00	0.00	3.00	0.00	3.00
	Video Production & Operations Speciali	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
			2.00	3.00	3.00	0.00	3.00	0.00	3.00
Office of Communications Totals:			9.00	9.00	9.00	0.00	9.00	1.00	10.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2017	Budget FY 2018	Budget FY 2019	Base Change	Revised FY 2019	Change in Position	Budget FY 2020
Parks, Recreation and Community Facil									
General Fund									
1000 - 1390 PRCF Administration									
	Administrative Assistant II - Classified	Full	0.00	0.00	0.00	1.75	1.75	0.00	1.75
	Administrative Assistant II - Classified	Part	0.00	0.00	0.00	0.75	0.75	0.00	0.75
	Business Services Manager	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Business Systems Supervisor	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Customer Service Rep I - Classified	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Customer Services Rep I - Classified	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Customer Services Rep II	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Executive Assistant	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Lead Customer Services Rep	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Management Analyst	Full	0.00	0.00	1.00	1.00	2.00	0.00	2.00
	Parks, Recreation and Community Facil	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Parks, Recreation and Community Fac	Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
			0.00	0.00	3.00	9.50	12.50	0.00	12.50
1000 - 1410 Swimming Pools									
	Aquatics Maintenance Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Aquatics Maintenance Worker I	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Recreation Coordinator	Full	0.75	0.75	1.00	1.00	2.00	0.00	2.00
	Recreation Superintendent	Full	0.34	0.34	0.34	-0.14	0.20	0.00	0.20
	Recreation Supervisor	Full	0.00	0.00	0.00	0.40	0.40	0.00	0.40
			3.09	3.09	3.34	1.26	4.60	0.00	4.60
1000 - 1460 Outdoor Recreation Program									
	Recreation Coordinator	Full	0.25	0.25	0.00	0.00	0.00	0.00	0.00
			0.25	0.25	0.00	0.00	0.00	0.00	0.00
1000 - 1470 Special Interest Classes - Youth									
	Library & Cultural Svcs Manager	Full	0.00	0.00	0.00	0.02	0.02	0.00	0.02
	Recreation Coordinator	Part	0.42	0.42	0.42	-0.02	0.40	0.00	0.40
	Recreation Supervisor	Full	0.45	0.45	0.45	-0.45	0.00	0.00	0.00
			0.87	0.87	0.87	-0.45	0.42	0.00	0.42
1000 - 1471 Special Interest Classes - Adult									
	Library & Cultural Svcs Manager	Full	0.00	0.00	0.00	0.02	0.02	0.00	0.02
	Recreation Coordinator	Part	0.10	0.10	0.10	0.05	0.15	0.00	0.15
	Recreation Supervisor	Full	0.10	0.10	0.10	-0.10	0.00	0.00	0.00
			0.20	0.20	0.20	-0.03	0.17	0.00	0.17
1000 - 1480 Sports Programs - Youth									
	Recreation Coordinator	Full	1.20	1.70	1.70	-0.70	1.00	0.00	1.00
	Recreation Superintendent	Full	0.33	0.33	0.33	-0.03	0.30	0.00	0.30
	Recreation Supervisor	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Recreation Programmer	Full	0.75	0.75	0.75	-0.75	0.00	0.00	0.00
			2.28	2.78	2.78	-0.48	2.30	0.00	2.30
1000 - 1481 Sports Programs - Adult									
	Neighborhood & Comm Parks Manager	Full	0.00	0.00	0.00	0.11	0.11	0.00	0.11
	Recreation Coordinator	Full	0.80	1.30	1.30	-0.30	1.00	0.00	1.00
	Recreation Superintendent	Full	0.33	0.33	0.33	-0.20	0.13	0.00	0.13
	Recreation Programmer	Full	0.25	0.25	0.25	-0.25	0.00	0.00	0.00
			1.38	1.88	1.88	-0.64	1.24	0.00	1.24

Schedule 7 – Authorized Personnel*

Fund/Dept	Division	Budget FY 2017	Budget FY 2018	Budget FY 2019	Base Change	Revised FY 2019	Change in Position	Budget FY 2020
1000 - 1531 Rio Vista Community Park								
	Irrigation Technician Full	0.50	0.50	0.50	0.00	0.50	0.00	0.50
	Neighborhood & Comm Parks Manager Full	0.00	0.25	0.25	-0.13	0.12	0.00	0.12
	Parks & Sports Equip. Mechanic Full	0.50	0.50	0.50	-0.25	0.25	0.00	0.25
	Parks & Sports Fac Crew Leader Full	1.00	0.00	1.00	0.00	1.00	0.00	1.00
	Parks & Sports Fac Worker III Full	1.00	0.00	0.00	1.00	1.00	0.00	1.00
	Recreation Superintendent Full	0.00	0.00	0.00	0.13	0.13	0.00	0.13
	Sports Facilities Maint Coor Full	0.50	1.50	1.50	-0.50	1.00	0.00	1.00
	Management Analyst Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
	Park Ranger Full	0.00	0.00	5.00	-5.00	0.00	0.00	0.00
	Park Ranger Supervisor Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
	Parks & Sports Fac Worker I Full	0.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Parks Manager Full	0.25	0.00	0.00	0.00	0.00	0.00	0.00
	Recreation Coordinator Full	0.25	0.25	0.25	-0.25	0.00	0.00	0.00
	Sports Facilities Superintendent Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
		5.00	5.00	11.00	-7.00	4.00	0.00	4.00
1000 - 1532 Rio Vista Rec Center								
	Custodian Full	3.00	3.00	3.00	0.00	3.00	0.00	3.00
	Customer Services Rep I - Classified Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Recreation Coordinator Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Recreation Programmer Part	1.75	1.05	1.05	0.45	1.50	0.00	1.50
	Recreation Programmer Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Recreation Superintendent Full	1.00	1.00	1.00	-0.50	0.50	0.00	0.50
	Recreation Supervisor Full	0.45	0.45	0.45	0.15	0.60	0.00	0.60
	Recreation Coordinator Part	0.50	0.50	0.50	-0.50	0.00	0.00	0.00
		8.70	9.00	9.00	0.60	9.60	0.00	9.60
1000 - 1533 Pioneer Community Park								
	Irrigation Technician Full	1.00	1.00	1.00	-0.50	0.50	0.00	0.50
	Neighborhood & Comm Parks Manager Full	0.00	0.25	0.25	-0.14	0.11	0.00	0.11
	Parks & Sports Equip. Mechanic Full	0.00	0.00	0.00	0.25	0.25	0.00	0.25
	Parks & Sports Fac Crew Leader Full	2.00	2.00	1.00	1.00	2.00	0.00	2.00
	Recreation Superintendent Full	0.00	0.00	0.00	0.13	0.13	0.00	0.13
	Sports Facilities Maint Coor Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Parks Manager Full	0.25	0.00	0.00	0.00	0.00	0.00	0.00
	Recreation Coordinator Full	0.25	0.25	0.25	-0.25	0.00	0.00	0.00
		4.50	4.50	3.50	0.49	3.99	0.00	3.99
1000 - 1534 Paloma Community Park								
	Irrigation Technician Full	0.00	0.00	0.00	0.00	0.00	1.00	1.00
	Neighborhood & Comm Parks Manager Full	0.00	0.00	0.00	0.11	0.11	0.00	0.11
	Parks & Sports Equip. Mechanic Full	0.00	0.00	0.00	0.00	0.00	1.00	1.00
	Parks & Sports Fac Worker I Full	0.00	0.00	0.00	0.00	0.00	2.00	2.00
	Parks Maintenance Coordinator Full	0.00	0.00	0.00	0.00	0.00	1.00	1.00
	Parks Superintendent Full	0.00	0.00	0.00	0.00	0.00	1.00	1.00
	Recreation Superintendent Full	0.00	0.00	0.00	0.13	0.13	0.00	0.13
		0.00	0.00	0.00	0.24	0.24	6.00	6.24
1000 - 1540 Main Library								
	Librarian Full	3.00	5.00	4.00	0.00	4.00	0.00	4.00
	Librarian Part	1.50	1.25	2.25	0.00	2.25	0.00	2.25
	Librarian II Full	2.00	1.00	1.00	0.00	1.00	0.00	1.00
	Library & Cultural Svcs Manager Full	0.00	1.00	1.00	-0.52	0.48	0.00	0.48
	Library Assistant I Part	1.35	1.50	1.50	0.00	1.50	0.00	1.50
	Library Assistant II Part	1.35	1.50	1.50	0.00	1.50	0.00	1.50
	Library Assistant III Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Library Services Administrator Full	0.00	0.00	0.00	0.50	0.50	0.00	0.50
	Library Services Coordinator Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Library Specialist Full	3.00	3.00	3.00	0.00	3.00	0.00	3.00
	Library Assistant III Part	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Library Manager Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Library Technology Specialist Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
		18.20	17.25	17.25	-0.02	17.23	0.00	17.23

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2017	Budget FY 2018	Budget FY 2019	Base Change	Revised FY 2019	Change in Position	Budget FY 2020
1000 - 1550 Branch Library									
	Librarian	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Librarian	Part	1.25	1.50	1.50	0.00	1.50	0.00	1.50
	Librarian II	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Library & Cultural Svcs Manager	Full	0.00	0.00	0.00	0.48	0.48	0.00	0.48
	Library Assistant I	Part	3.00	3.13	3.00	0.00	3.00	0.00	3.00
	Library Assistant III	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Library Services Administrator	Full	0.00	0.00	0.00	0.50	0.50	0.00	0.50
	Library Services Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Library Specialist	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Librarian III	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Library Systems Supervisor	Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
			12.25	12.63	12.50	-0.02	12.48	0.00	12.48
1000 - 1560 Parks North									
	Administrative Assistant II - Classified	Part	0.00	0.00	0.35	0.00	0.35	0.00	0.35
	Graffiti Abatement Technician	Full	0.50	0.50	0.50	0.00	0.50	0.00	0.50
	Irrigation Technician	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Neighborhood & Comm Parks Manager	Full	0.00	0.25	0.25	-0.14	0.11	0.00	0.11
	Parks & Sports Fac Worker I	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Parks & Sports Fac Worker II	Full	1.00	1.00	1.00	1.00	2.00	0.00	2.00
	Parks & Sports Fac Worker III	Full	6.00	5.00	5.00	-1.00	4.00	0.00	4.00
	Parks Maintenance Coordinator	Full	1.00	1.00	1.00	0.50	1.50	0.00	1.50
	Parks Supervisor	Full	0.00	1.00	1.00	-0.50	0.50	0.00	0.50
	Recreation Superintendent	Full	0.00	0.00	0.00	0.11	0.11	0.00	0.11
	Parks Manager	Full	0.25	0.00	0.00	0.00	0.00	0.00	0.00
	Parks Superintendent	Full	1.50	0.50	0.50	-0.50	0.00	0.00	0.00
	Recreation Coordinator	Full	0.25	0.25	0.25	-0.25	0.00	0.00	0.00
			13.50	12.50	12.85	-0.78	12.07	0.00	12.07
1000 - 1570 Parks South									
	Administrative Assistant II - Classified	Part	0.00	0.00	0.40	0.00	0.40	0.00	0.40
	Graffiti Abatement Technician	Full	0.50	0.50	0.50	0.00	0.50	0.00	0.50
	Irrigation Technician	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Neighborhood & Comm Parks Manager	Full	0.00	0.25	0.25	-0.14	0.11	0.00	0.11
	Parks & Sports Fac Worker I	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Parks & Sports Fac Worker II	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Parks & Sports Fac Worker III	Full	7.00	6.00	6.00	-1.00	5.00	0.00	5.00
	Parks Maintenance Coordinator	Full	1.00	1.00	1.00	-0.50	0.50	0.00	0.50
	Parks Supervisor	Full	0.00	0.00	0.00	0.50	0.50	0.00	0.50
	Recreation Superintendent	Full	0.00	0.00	0.00	0.11	0.11	0.00	0.11
	Parks Manager	Full	0.25	0.00	0.00	0.00	0.00	0.00	0.00
	Parks Superintendent	Full	0.50	0.50	0.50	-0.50	0.00	0.00	0.00
	Recreation Coordinator	Full	0.25	0.25	0.25	-0.25	0.00	0.00	0.00
			12.50	11.50	11.90	-0.78	11.12	0.00	11.12
1000 - 1590 Park Rangers									
	Neighborhood & Comm Parks Manager	Full	0.00	0.00	0.00	0.11	0.11	0.00	0.11
	Park Ranger	Full	0.00	0.00	0.00	5.00	5.00	2.00	7.00
	Park Ranger Supervisor	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Recreation Superintendent	Full	0.00	0.00	0.00	0.13	0.13	0.00	0.13
			0.00	0.00	0.00	6.24	6.24	2.00	8.24
1000 - 1600 Contracted Landscape Maintenance									
	Landscape Coordinator	Full	1.00	0.00	1.00	0.00	1.00	0.00	1.00
	Neighborhood & Comm Parks Manager	Full	0.00	0.00	0.00	0.11	0.11	0.00	0.11
	Parks Superintendent	Full	0.00	0.00	0.00	0.50	0.50	0.00	0.50
			1.00	0.00	1.00	0.61	1.61	0.00	1.61
1000 - 1610 Trails Maintenance									
	Neighborhood & Comm Parks Manager	Full	0.00	0.00	0.00	0.11	0.11	0.00	0.11
	Parks & Sports Fac Worker I	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Parks & Sports Fac Worker III	Full	0.00	2.00	2.00	0.00	2.00	0.00	2.00
	Parks Superintendent	Full	0.00	0.00	0.00	0.50	0.50	0.00	0.50
	Recreation Superintendent	Full	0.00	0.00	0.00	0.13	0.13	0.00	0.13
	Landscape Coordinator	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
			0.00	3.00	3.00	0.74	3.74	0.00	3.74

Schedule 7 – Authorized Personnel*

Fund/Dept	Division	Budget FY 2017	Budget FY 2018	Budget FY 2019	Base Change	Revised FY 2019	Change in Position	Budget FY 2020

Sports Complex Fund

2000 - 2000 Complex Operations/Maint

Administrative Assistant I - Classified	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Administrative Assistant II - Classified	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Community Facility Maintenance Super	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
Deputy Director of Parks, Recreation a	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
Facilities Technician II	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Irrigation Technician	Full	0.50	0.50	0.50	0.50	1.00	0.00	1.00
Parks & Sports Equip. Mechanic	Full	0.50	0.50	0.50	0.00	0.50	0.00	0.50
Parks & Sports Fac Worker II	Full	3.00	3.00	3.00	0.00	3.00	0.00	3.00
Parks & Sports Fac Worker III	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
Recreation Manager	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
Sales & Sponsorship Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Sports Complex Operations Coordinato	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Sports Complex Superintendent	Full	2.00	2.00	2.00	-1.00	1.00	0.00	1.00
Sports Complex Ticket Ops Coordinato	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Sports Facilities Maint Coor	Full	0.50	0.50	0.50	0.50	1.00	0.00	1.00
Sports Facilities Maint Coordinator	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
Sports Facilities Superintendent	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Building Automation Technician	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
Deputy Director of Community Services	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
Parks & Sports Fac Crew Leader	Full	3.00	2.00	1.00	-1.00	0.00	0.00	0.00
Sports Facilities Manager	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
		18.50	18.50	18.50	0.00	18.50	0.00	18.50

ks, Recreation and Community Facilities Totals:	102.22	102.95	112.57	9.48	122.05	8.00	130.05

Planning and Community Development

General Fund

1000 - 0600 Community Dev Administration

Development Administration Coordinato	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Executive Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Planning & Comm Dev Director	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
		3.00	3.00	3.00	0.00	3.00	0.00	3.00

1000 - 0610 Planning

Development Plan Reviewer	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
Planner	Full	2.00	2.00	3.00	0.00	3.00	0.00	3.00
Planning Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Planning Specialist	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
Principal Planner	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Sr Planner	Full	3.00	3.00	3.00	0.00	3.00	0.00	3.00
		7.00	7.00	9.00	1.00	10.00	0.00	10.00

Planning and Community Development Totals:	10.00	10.00	12.00	1.00	13.00	0.00	13.00

Police

General Fund

1000 - 1000 Police Administration

Accreditation/Compliance Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Administrative Assistant II - Classified	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Deputy Police Chief	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
Executive Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Management Services Deputy Director	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Police Chief	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Police Commander	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Police Lieutenant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Police Officer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
Police Sergeant	Full	3.00	2.00	2.00	-1.00	1.00	0.00	1.00
		13.00	12.00	12.00	-1.00	11.00	0.00	11.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2017	Budget FY 2018	Budget FY 2019	Base Change	Revised FY 2019	Change in Position	Budget FY 2020
1000 - 1010 Criminal Investigation									
	Administrative Assistant II - Classified	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Civilian Investigator	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Crime Scene Technician	Full	3.00	3.00	3.00	0.00	3.00	0.00	3.00
	Police Investigative Officer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Lieutenant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Officer	Full	20.00	23.00	23.00	-1.00	22.00	0.00	22.00
	Police Sergeant	Full	4.00	4.00	4.00	0.00	4.00	0.00	4.00
	Police Services Officer	Full	1.00	1.00	2.00	-1.00	1.00	0.00	1.00
	Police Support Assistant	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Victim Assistance Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Lead Police Services Officer	Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
			34.00	37.00	39.00	-2.00	37.00	0.00	37.00
1000 - 1020 Patrol Services - South									
	Administrative Assistant II - Classified	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Animal Control Officer	Full	0.00	0.00	4.00	0.00	4.00	0.00	4.00
	Crime Analyst	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Lead Animal Control Officer	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Lead Police Services Officer	Full	0.00	1.00	2.00	-1.00	1.00	0.00	1.00
	Police Commander	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Lieutenant	Full	3.00	3.00	3.00	0.00	3.00	0.00	3.00
	Police Officer	Full	62.00	54.00	57.00	2.00	59.00	1.00	60.00
	Police Sergeant	Full	6.00	6.00	6.00	1.00	7.00	0.00	7.00
	Police Services Officer	Full	7.00	11.00	14.00	1.00	15.00	0.00	15.00
	Police Services Supervisor	Full	0.00	0.00	0.00	2.00	2.00	0.00	2.00
	Public Education Specialist	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Crime Prevention Education Coordinator	Full	0.00	0.00	2.00	-2.00	0.00	0.00	0.00
	Police Analyst	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			81.00	78.00	92.00	4.00	96.00	1.00	97.00
1000 - 1021 Patrol Services - North									
	Administrative Assistant II - Classified	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Crime Analyst	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Commander	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Lieutenant	Full	3.00	3.00	3.00	0.00	3.00	0.00	3.00
	Police Officer	Full	45.00	49.00	49.00	-3.00	46.00	0.00	46.00
	Police Sergeant	Full	6.00	6.00	6.00	-1.00	5.00	0.00	5.00
	Police Analyst	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			57.00	61.00	61.00	-4.00	57.00	0.00	57.00
1000 - 1025 Operations Support									
	Civilian Investigator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Lieutenant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Officer	Full	23.00	28.00	28.00	2.00	30.00	0.00	30.00
	Police Sergeant	Full	6.00	6.00	6.00	1.00	7.00	0.00	7.00
	Vehicle Impound Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			32.00	37.00	37.00	3.00	40.00	0.00	40.00
1000 - 1030 Pd Technical Support									
	Police Property Evidence Tech	Full	3.00	3.00	3.00	0.00	3.00	0.00	3.00
	Police Records Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Support Assistant	Full	7.00	7.00	8.00	0.00	8.00	0.00	8.00
	Property & Evidence Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Services Officer	Full	3.00	0.00	0.00	0.00	0.00	0.00	0.00
			15.00	12.00	13.00	0.00	13.00	0.00	13.00
1000 - 1040 Staff Services									
	Administrative Assistant II - Classified	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Lieutenant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Officer	Full	2.00	3.00	3.00	0.00	3.00	0.00	3.00
	Police Sergeant	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Training and Recruitment Superv	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant II	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			5.00	7.00	7.00	0.00	7.00	0.00	7.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2017	Budget FY 2018	Budget FY 2019	Base Change	Revised FY 2019	Change in Position	Budget FY 2020
1000 - 1050 Pd Communications									
	Communications Specialist	Full	26.00	26.00	27.00	0.00	27.00	0.00	27.00
	Communications Supervisor	Full	6.00	6.00	6.00	0.00	6.00	0.00	6.00
	Police Communications Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Services Specialist	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			34.00	34.00	35.00	0.00	35.00	0.00	35.00
1000 - 1060 Strategic Planning									
	Administrative Assistant II - Classified	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Business Systems Analyst	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Management Assistant	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Police Equipment Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Services Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Officer	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			7.00	6.00	6.00	0.00	6.00	0.00	6.00
Victims of Crime Act (VOCA) Grant Fund									
7460 - 7710 Victims Of Crime Act Grant									
	Program Asst - Victim Services	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Victim Advocate	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
			0.00	1.00	1.00	0.00	1.00	0.00	1.00
Police Totals:			278.00	285.00	303.00	0.00	303.00	1.00	304.00
Public Works									
General Fund									
1000 - 0900 Public Works Administration									
	Deputy Director of Public Works	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Executive Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Public Works Director	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Dep Director PW - Utilities	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Management Analyst	Full	0.50	0.00	0.00	0.00	0.00	0.00	0.00
	Public Works & Utilities Dir	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			3.50	3.00	3.00	0.00	3.00	0.00	3.00
Commercial Solid Waste Fund									
2590 - 2720 Commercial Front Load									
	Equipment Operator	Full	4.00	4.00	4.00	0.00	4.00	0.00	4.00
	Lead Equipment Operator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Solid Waste Supervisor	Full	0.10	0.10	0.10	0.00	0.10	0.00	0.10
	Equipment Operator	Part	0.50	0.50	0.50	-0.50	0.00	0.00	0.00
			5.60	5.60	5.60	-0.50	5.10	0.00	5.10
2590 - 2730 Commercial Roll-Off									
	Equipment Operator	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Solid Waste Supervisor	Full	0.10	0.10	0.10	0.00	0.10	0.00	0.10
	Equipment Operator	Part	0.25	0.25	0.25	-0.25	0.00	0.00	0.00
			2.35	2.35	2.35	-0.25	2.10	0.00	2.10
Residential Solid Waste Fund									
2600 - 2750 Solid Waste Admin									
	Administrative Assistant II - Classified	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Management Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Solid Waste Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			4.00	4.00	4.00	0.00	4.00	0.00	4.00
2600 - 2760 Residential Collection									
	Equipment Operator	Full	19.00	22.00	23.00	2.25	25.25	1.75	27.00
	Lead Equipment Operator	Full	3.00	3.00	3.00	0.00	3.00	0.00	3.00
	Solid Waste Supervisor	Full	1.80	1.80	1.80	0.00	1.80	0.00	1.80
	Solid Waste Worker	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Equipment Operator	Part	1.50	1.50	1.50	-1.50	0.00	0.00	0.00
			26.30	29.30	30.30	0.75	31.05	1.75	32.80

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2017	Budget FY 2018	Budget FY 2019	Base Change	Revised FY 2019	Change in Position	Budget FY 2020
2600 - 2770 Residential Recycling									
	Equipment Operator	Full	10.00	10.00	11.00	0.00	11.00	0.00	11.00
	Lead Equipment Operator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Public Works Superintendent	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Solid Waste Supervisor	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			12.00	12.00	13.00	0.00	13.00	0.00	13.00
2600 - 2810 Solid Waste Environmental									
	Environmental Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Solid Waste Inspector	Full	0.00	2.00	2.00	0.00	2.00	1.00	3.00
	Environmental Technician I	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
			3.00	3.00	3.00	0.00	3.00	1.00	4.00
Storm Water Drainage System Fund									
2700 - 2900 Storm Drain - NPDES									
	Administrative Assistant II - Classified	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Lead Transportation Technician	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Public Works Operations Manager	Full	0.20	0.20	0.20	0.00	0.20	0.00	0.20
	Transportation Technician I	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Transportation Technician II	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			4.20	4.20	4.20	0.00	4.20	0.00	4.20
Fleet Maintenance Fund									
3000 - 3420 Fleet Maintenance									
	Administrative Assistant II - Classified	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Automotive Technician I	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Automotive Technician II	Full	6.00	6.00	8.00	-1.00	7.00	0.00	7.00
	Fleet Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Fleet Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Lead Automotive Technician	Full	1.00	1.00	1.00	1.00	2.00	0.00	2.00
	Management Analyst	Full	0.50	1.00	1.00	0.00	1.00	0.00	1.00
			11.50	12.00	14.00	0.00	14.00	0.00	14.00
Facilities Fund									
3250 - 3650 Facilities Admin									
	Administrative Assistant II - Classified	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Business Systems Analyst	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Facilities Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			3.00	3.00	3.00	0.00	3.00	0.00	3.00
3250 - 3660 Daytime Facility Services									
	Custodian	Full	5.00	5.00	5.00	0.00	5.00	0.00	5.00
	Custodian	Part	0.75	1.00	1.00	0.00	1.00	0.00	1.00
	Facilities Maintenance Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Facilities Technician I	Full	3.00	3.00	3.00	0.00	3.00	0.00	3.00
	Lead Custodian	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			10.75	11.00	11.00	0.00	11.00	0.00	11.00
3250 - 3661 Nighttime Facilities Services									
	Custodian	Part	1.00	0.75	0.75	0.00	0.75	0.00	0.75
	Custodian	Full	5.00	5.00	5.00	0.00	5.00	0.00	5.00
	Facilities Maintenance Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Facilities Operations Tech	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Facilities Technician I	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Facilities Technician II	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Lead Custodian	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			11.00	10.75	10.75	0.00	10.75	0.00	10.75
3250 - 3690 Facilities Operating Projects									
	City Security Systems Coordinator	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Construction Superintendent	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Public Works Project Coordinator	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	City Security Coordinator	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Civil Engineer	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			5.00	5.00	4.00	0.00	4.00	0.00	4.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2017	Budget FY 2018	Budget FY 2019	Base Change	Revised FY 2019	Change in Position	Budget FY 2020
3250 - 3700 Technical Operations									
	Facilities Operations Tech	Full	3.00	3.00	3.00	0.00	3.00	0.00	3.00
	Facilities Technical Operations Supervi	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Facilities Technician II	Full	3.00	3.00	3.00	0.00	3.00	0.00	3.00
	Lead Facilities Systems Operations Tec	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
			9.00	9.00	9.00	0.00	9.00	0.00	9.00
Streets Fund									
7000 - 7000 Streets Admin									
	Administrative Assistant II - Classified	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Management Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Public Works Operations Manager	Full	0.80	0.80	0.80	0.00	0.80	0.00	0.80
	Public Works Superintendent	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Street Maintenance Supervisor	Full	3.00	3.00	3.00	-1.00	2.00	0.00	2.00
			5.80	5.80	5.80	0.00	5.80	0.00	5.80
7000 - 7010 Signs And Striping									
	Lead Transportation Technician	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Street Maintenance Worker	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Transportation Mtce Specialist	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Transportation Technician I	Full	3.00	3.00	3.00	0.00	3.00	0.00	3.00
	Transportation Technician II	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			7.00	7.00	7.00	0.00	7.00	0.00	7.00
7000 - 7020 Traffic Signal Maintenance									
	Lead Traffic Signal Technician	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Traffic Signal Technician Assistant	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Traffic Signal Technician Specialist	Full	0.00	0.00	0.00	3.00	3.00	0.00	3.00
	Transportation Technician I	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Traffic Signal Technician I	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Traffic Signal Technician III	Full	3.00	3.00	3.00	-3.00	0.00	0.00	0.00
			6.00	6.00	6.00	0.00	6.00	0.00	6.00
7000 - 7030 Street Maintenance									
	Equipment Operator	Full	4.00	4.00	4.00	0.00	4.00	0.00	4.00
	Lead Equipment Operator	Full	3.00	3.00	3.00	-1.00	2.00	0.00	2.00
	Lead Public Works Inspector	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Pavement Maintenance Coordtr	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Public Works Inspector	Full	2.00	2.00	2.00	1.00	3.00	0.00	3.00
	Street Maintenance Worker	Full	5.00	5.00	5.00	0.00	5.00	0.00	5.00
	Transportation Technician II	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			16.00	16.00	16.00	0.00	16.00	0.00	16.00
7000 - 7040 Sweeper Operations									
	Equipment Operator	Full	3.00	3.00	3.00	0.00	3.00	1.00	4.00
	Lead Equipment Operator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			4.00	4.00	4.00	0.00	4.00	1.00	5.00
Transit Fund									
7150 - 7200 Transit Division									
	Transit Dispatcher	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Transit Manager	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Transit Operator I	Part	1.50	1.50	1.50	0.00	1.50	0.00	1.50
	Transit Operator I	Full	2.00	2.00	3.00	0.00	3.00	0.00	3.00
	Transit Operator II	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Transit Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			7.50	7.50	9.50	0.00	9.50	0.00	9.50
Public Works Totals:			157.50	160.50	165.50	0.00	165.50	3.75	169.25

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2017	Budget FY 2018	Budget FY 2019	Base Change	Revised FY 2019	Change in Position	Budget FY 2020
Water Services									
Water Utility Fund									
2050 - 2050 Utilities-Water/Ww Admin									
	Business Systems Analyst	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Deputy Director of Utilities	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Sr Management Analyst	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Utilities Director	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant II - Classified	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Dep Director PW - Utilities	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Dept Training & Compliance Spc	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Economic Efficiency & Sustainability M	Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
	Planning & Operations Mgr.	Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
			5.00	5.00	6.00	-2.00	4.00	0.00	4.00
2050 - 2055 Utilities Operations Admin									
	Administrative Assistant II - Classified	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Utilities Operations Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Civil Engineer	Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
	Instrument Control Tech II	Full	3.00	0.00	0.00	0.00	0.00	0.00	0.00
	Lead Instrument Control Tech	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Lead SCADA Instrumentation Control S	Full	0.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Management Assistant	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	SCADA Instrument Control Spclst	Full	0.00	3.00	4.00	-4.00	0.00	0.00	0.00
	SCADA Supervisor	Full	0.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Utility Technology Supervisor	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			8.00	8.00	10.00	-8.00	2.00	0.00	2.00
2050 - 2060 Greenway Potbl Wtr Trt Plant									
	Lead Utility Plant Operator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Utility Plant Operator I	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Utility Plant Operator II	Full	5.60	5.60	5.60	0.00	5.60	0.00	5.60
	Utility Treatment Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			9.60	9.60	9.60	0.00	9.60	0.00	9.60
2050 - 2061 Quintero Treatment Plant									
	Utility Plant Operator II	Full	0.40	0.40	0.40	0.00	0.40	0.00	0.40
			0.40	0.40	0.40	0.00	0.40	0.00	0.40
2050 - 2070 Production Svcs									
	Lead Utility System Operator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Utilities Operations Manager	Full	0.20	0.20	0.20	0.00	0.20	0.00	0.20
	Utility Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Utility System Operator I	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Utility System Operator II	Full	4.00	4.00	4.00	0.00	4.00	0.00	4.00
			8.20	8.20	8.20	0.00	8.20	0.00	8.20
2050 - 2080 Distribution Services									
	Administrative Assistant II - Classified	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Lead Utility System Operator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Utilities Operations Manager	Full	0.55	0.55	0.55	0.00	0.55	0.00	0.55
	Utility Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Utility System Op Apprentice	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Utility System Operator I	Full	3.00	3.00	3.00	0.00	3.00	1.00	4.00
	Utility System Operator II	Full	5.00	5.00	5.00	0.00	5.00	0.00	5.00
			12.55	12.55	12.55	0.00	12.55	1.00	13.55
2050 - 2090 Blue Staking									
	Utility Locator II	Full	2.00	2.00	3.00	0.00	3.00	0.00	3.00
			2.00	2.00	3.00	0.00	3.00	0.00	3.00
2050 - 2105 Sustainability & Conservation									
	Economic Efficiency & Sustainability M	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Environmental Conservation Ast	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
			0.00	0.00	0.00	2.00	2.00	0.00	2.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2017	Budget FY 2018	Budget FY 2019	Base Change	Revised FY 2019	Change in Position	Budget FY 2020
2050 - 2115 Planning & Operations									
	Civil Engineer	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Lead SCADA Instrumentation Control S	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Management Analyst	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Management Assistant	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Planning & Operations Mgr.	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	SCADA Instrument Control Spclst	Full	0.00	0.00	0.00	4.00	4.00	0.00	4.00
	SCADA Supervisor	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Utility Mechanic II	Full	0.00	0.00	0.00	0.00	0.00	1.00	1.00
	Water Policy Administrator	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
			0.00	0.00	0.00	11.00	11.00	1.00	12.00
2050 - 2120 Environmental Administration									
	Administrative Assistant II - Classified	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Business Systems Analyst	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Environmental Resources Manager	Full	0.50	0.50	0.50	0.00	0.50	0.00	0.50
	Environmental Conservation Ast	Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
	Environmental Resources Supv	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Environmental Technician I	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Management Analyst	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Water Policy Administrator	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			5.50	5.50	4.50	-2.00	2.50	0.00	2.50
2050 - 2135 Drinking Water Environmental									
	Cross Connection Inspector	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Cross Connection Specialist	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Environmental Chemist	Full	0.00	2.00	2.00	0.00	2.00	0.00	2.00
	Environmental Compliance Inspector	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Environmental Compliance Supervisor	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Environmental Resources Manager	Full	0.25	0.25	0.25	0.00	0.25	0.00	0.25
	Business Systems Analyst	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Cross Connection Assistant	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Environmental Quality Compliance Coo	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Laboratory Technician	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
			7.25	7.25	7.25	-1.00	6.25	0.00	6.25
Wastewater Utility Fund									
2400 - 2470 Beardsley Water Reclamation Facility									
	Lead Utility Plant Operator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Utility Plant Operator I	Full	0.00	0.00	0.00	0.00	0.00	1.00	1.00
	Utility Plant Operator II	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Utility Treatment Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			4.00	4.00	4.00	0.00	4.00	1.00	5.00
2400 - 2480 Wastewater Collection/Prevention									
	Lead Utility System Operator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Utilities Operations Manager	Full	0.25	0.25	0.25	0.00	0.25	0.00	0.25
	Utility Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Utility System Operator I	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Utility System Operator II	Full	5.00	6.00	6.00	0.00	6.00	0.00	6.00
	Utility System Op Apprentice	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			10.25	10.25	10.25	0.00	10.25	0.00	10.25
2400 - 2490 Wastewater Environmental									
	Environmental Compliance Inspector	Full	2.00	2.00	3.00	0.00	3.00	0.00	3.00
	Environmental Compliance Supervisor	Full	1.00	1.00	0.00	1.00	1.00	0.00	1.00
	Environmental Resources Manager	Full	0.25	0.25	0.25	0.00	0.25	0.00	0.25
	Lead Environmental Compliance Inspec	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Environmental Quality Compliance Coo	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			5.25	5.25	5.25	0.00	5.25	0.00	5.25
2400 - 2495 Jomax Water Reclamation Facility									
	Lead Utility Plant Operator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Utility Plant Operator I	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Utility Plant Operator II	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
			3.00	3.00	4.00	0.00	4.00	0.00	4.00

Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2017	Budget FY 2018	Budget FY 2019	Base Change	Revised FY 2019	Change in Position	Budget FY 2020
2400 - 2496 Butler Water Reclamation Facility									
	Lead Utility Plant Operator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Utility Mechanic II	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Utility Plant Operator I	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Utility Plant Operator II	Full	5.00	5.00	5.00	0.00	5.00	0.00	5.00
	Utility Treatment Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			10.00	10.00	10.00	0.00	10.00	0.00	10.00
	Water Services Totals:		91.00	91.00	95.00	0.00	95.00	3.00	98.00
	City Totals:		1,191.87	1,203.60	1,249.35	0.60	1,249.95	28.00	1,277.95
		Full	1,170.50	1,182.50	1,226.50	3.25	1,229.75	28.00	1,257.75
		Part	21.37	21.10	22.85	-2.65	20.20	0.00	20.20

*Schedule 7 - Authorized Personnel: This schedule counts Full Time Equivalents (FTE's) by position. (1.0 FTE is equal to 2,080 hours). Included are all Full-time positions and only Part-time positions that receive benefits.

Schedule 8 - Debt Service

	ORIGINAL ISSUE	OUTSTANDING 7/1/2019	PRINCIPAL	INTEREST	ISSUANCE COSTS	CONTRACT PAYMENTS	TOTAL REQUIREMENTS
GENERAL OBLIGATION BONDS							
Existing Debt:							
GO Series 2007B Refunding	\$18,365,000	\$895,000	\$895,000	\$17,900	\$0	\$400	\$913,300
GO Series 2010	\$29,170,000	\$8,955,000	\$1,200,000	\$375,076	\$0	\$400	\$1,575,476
GO Series 2012A	\$14,715,000	\$11,075,000	\$665,000	\$351,137	\$0	\$400	\$1,016,537
GO Series 2012B	\$13,690,000	\$5,900,000	\$1,420,000	\$134,050	\$0	\$400	\$1,554,450
GO Series 2015A	\$30,325,000	\$27,325,000	\$1,220,000	\$890,382	\$0	\$400	\$2,110,782
GO Series 2015B	\$66,425,000	\$61,610,000	\$6,050,000	\$2,467,494	\$0	\$500	\$8,517,994
Sub-Total Existing GO Debt	\$172,690,000	\$115,760,000	\$11,450,000	\$4,236,039	\$0	\$2,500	\$15,688,539
Proposed Debt:							
Proposed GO Debt	\$39,437,073	\$39,437,073	\$3,137,523	\$900,000	\$230,000	\$3,000	\$4,270,523
Total GO Debt	\$212,127,073	\$155,197,073	\$14,587,523	\$5,136,039	\$230,000	\$5,500	\$19,959,062
MUNICIPAL DEVELOPMENT AUTHORITY							
Existing Debt:							
MDA Series 2011 GRIC Water Rights	\$7,920,000	\$4,750,000	\$520,000	\$179,825	\$0	\$2,750	\$702,575
MDA Series 2012	\$35,510,000	\$27,320,000	\$1,560,000	\$922,426	\$0	\$2,750	\$2,485,176
Sub-Total Existing MDA Debt	\$43,430,000	\$32,070,000	\$2,080,000	\$1,102,251	\$0	\$5,500	\$3,187,751
Proposed Debt:							
Proposed MDA Debt	\$25,000,000	\$25,000,000	\$0	\$565,875	\$150,000	\$2,500	\$718,375
Total MDA Debt	\$68,430,000	\$57,070,000	\$2,080,000	\$1,668,126	\$150,000	\$8,000	\$3,906,126
DIRECT PURCHASE DEBT							
2017 WF Direct Purchase (2006 MDA)	\$3,220,000	\$2,945,000	\$395,000	\$55,225	\$0	\$2,750	\$452,975
2017 WF Direct Purchase (2008 MDA)	\$25,755,000	\$22,740,000	\$3,065,000	\$447,978	\$0	\$2,750	\$3,515,728
Ameresco Solar Project	\$5,199,304	\$5,199,304	\$171,060	\$212,928	\$0	\$1,000	\$384,988
Total Direct Purchase Debt	\$34,174,304	\$30,884,304	\$3,631,060	\$716,131	\$0	\$6,500	\$4,353,691
WATER & SEWER REVENUE BONDS							
Existing Debt:							
2000 Water & Sewer Bonds (WIFA)-Phase III	\$1,964,789	\$522,738	\$123,210	\$18,169	\$0	\$277	\$141,656
2006 Water Revenue Bonds (WIFA)- Clean Water Phase 1	\$27,183,342	\$13,911,774	\$1,560,918	\$402,343	\$0	\$276	\$1,963,537
2006 Water Revenue Bonds (WIFA)- Clean Water Phase 2	\$42,741,541	\$23,520,626	\$2,287,447	\$737,543	\$0	\$0	\$3,024,990
2006 Water Revenue Bonds (WIFA)- Clean Water Phase 3	\$8,575,253	\$5,198,103	\$443,503	\$173,177	\$0	\$0	\$616,680
2009 Sewer Revenue Bonds (WIFA) - Section A Sewer Rehab (CW-	\$727,612	\$432,388	\$38,034	\$14,371	\$0	\$98	\$52,503
2009 Water Revenue Bonds (WIFA) - Water Lines/Station Upgrade	\$8,030,340	\$4,750,917	\$390,421	\$91,114	\$0	\$0	\$481,535
2009 Sewer Revenue Bonds (WIFA) - Sewer Rehab & Operations F	\$3,733,794	\$2,119,762	\$197,727	\$40,418	\$0	\$0	\$238,145
2009 Sewer Revenue Bonds (WIFA) - Beardsley WRF Ph III (CW-	\$4,371,597	\$2,681,611	\$219,813	\$84,146	\$0	\$0	\$303,959
2009 Water Revenue Bonds (WIFA) - Pin Pk Wtr Ln	\$757,624	\$460,819	\$35,702	\$14,308	\$0	\$0	\$50,010
2016 Water Revenue Bonds (WIFA) - New River	\$14,000,000	\$12,298,565	\$594,549	\$287,671	\$0	\$0	\$882,220
2010 Water & Sewer Revenue Bonds Refunding (Series 1998A and)	\$15,780,000	\$2,710,000	\$1,315,000	\$82,100	\$0	\$0	\$1,397,100
2012 Water & Sewer Revenue Bonds Refunding	\$23,280,000	\$5,195,000	\$2,155,000	\$164,700	\$0	\$0	\$2,319,700
2017 Water Revenue Bonds (WIFA) - Pyramid Peak	\$49,013,733	\$45,104,414	\$2,072,020	\$1,216,079	\$0	\$0	\$3,288,099
Sub-total Existing Water & Sewer Revenue Debt	\$200,159,625	\$118,906,717	\$11,433,344	\$3,326,139	\$0	\$651	\$14,760,134
Proposed Debt:							
Proposed Water Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Proposed Wastewater Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Water & Sewer Revenue Bonds	\$200,159,625	\$118,906,717	\$11,433,344	\$3,326,139	\$0	\$651	\$14,760,134
GRAND TOTALS	\$514,891,002	\$362,058,094	\$31,731,927	\$10,846,435	\$380,000	\$20,651	\$42,979,013

Schedule 9 - Summary of Operating Capital

Fund/Division	Account	FY 2020	Comment
<u>Adult Day Program Grant Fund</u>			
Neighborhood & Human Services			
Adult Day Prg Grant	542502	\$38,820	FY20 Supp: Vehicle Replacement - Trucks and Vans
Total - Neighborhood & Human Services		\$38,820	
Total - Adult Day Program Grant Fund		\$38,820	

Fleet Reserve Fund

Public Works

Fleet Reserve	542501	\$60,000	Replaces Veh #1717 Chevrolet Caprice
Fleet Reserve	542501	\$64,000	FY20 Supp: Street Crimes Unit Vehicles (2) - Automobiles (2)
Fleet Reserve	542501	\$48,952	FY20 Supp: Police Officer - Automobile w/veh radio & upfit cost
Fleet Reserve	542501	\$60,000	Replaces Veh #1718 Chevrolet Caprice
Fleet Reserve	542501	\$33,500	Replaces Veh #1402 Dodge Charger
Fleet Reserve	542501	\$33,500	Replaces Veh #1294 Ford Five Hundred
Fleet Reserve	542501	\$96,000	
Fleet Reserve	542501	\$26,060	Estimated carryover for vehicles not purchased in prior year.
Fleet Reserve	542501	\$369,000	FY20 Supp: Patrol Vehicles (6) - Automobiles w/ veh radio and upfit costs (6)
Fleet Reserve	542501	\$33,500	Replaces Veh #1553 Chevrolet Colorado
Fleet Reserve	542502	\$60,000	Replaces Veh #1851 Chevrolet Tahoe
Fleet Reserve	542502	\$60,000	Replaces Veh #1845 Chevrolet Tahoe
Fleet Reserve	542502	\$60,000	Replaces Veh #1781 Chevrolet Tahoe
Fleet Reserve	542502	\$60,000	Replaces Veh #1715 Chevrolet Tahoe
Fleet Reserve	542502	\$60,000	Replaces Veh #1847 Chevrolet Tahoe
Fleet Reserve	542502	\$620,000	Carryover Veh# 1464 Amer LaFrance Eagle Pump Repl
Fleet Reserve	542502	\$60,000	Replaces Veh #1774 Chevrolet Tahoe
Fleet Reserve	542502	\$60,000	FY20 Supp: Replacement K9 With Vehicle - Trucks and Vans
Fleet Reserve	542502	\$60,000	Replaces Veh #1782 Chevrolet Tahoe
Fleet Reserve	542502	\$60,000	Replaces Veh #1850 Chevrolet Tahoe
Fleet Reserve	542502	\$60,000	Replaces Veh #1828 Ford Expedition XLT
Fleet Reserve	542502	\$60,000	Replaces Veh #1848 Chevrolet Tahoe
Fleet Reserve	542502	\$866,000	
Fleet Reserve	542502	\$60,000	Replaces Veh #1773 Chevrolet Tahoe
Fleet Reserve	542502	\$28,500	FY20 Supp: The Meadows Neighborhood Park - Trucks and Vans
Fleet Reserve	542502	\$60,000	Replaces Veh #1780 Chevrolet Tahoe
Fleet Reserve	542502	\$36,000	Replaces Veh #984 Ford F250
Fleet Reserve	542502	\$34,000	FY20 Supp: Building Inspector I (Contract) - Trucks and Vans
Fleet Reserve	542502	\$55,000	Replaces Veh #1375 Ford F450
Fleet Reserve	542502	\$60,000	Replaces Veh #1708 Chevrolet Tahoe
Fleet Reserve	542502	\$650,000	Replaces Veh #1671 Spartan GA41G-2142
Fleet Reserve	542504	\$32,000	Replaces Veh #1650 BMW R12RTP
Fleet Reserve	542504	\$593,200	
Fleet Reserve	542504	\$32,000	Replaces Veh #1649 BMW R12RTP
Fleet Reserve	542505	\$350,000	FY20 Supp: Fire-Rescue Boat - Other Vehicles - Fire-Rescue Boat and Trailer
Fleet Reserve	542505	\$167,400	
Fleet Reserve	542505	\$180,000	FY20 Supp: Ambulance Service Phase III (One Ambulance) - Other Vehicles - Ambulance (1)
Fleet Reserve	542505	\$76,000	Carryover Veh# 1439 Mower Repl

Schedule 9 - Summary of Operating Capital

Fund/Division	Account	FY 2020	Comment

Total - Public Works \$5,384,612

Total - Fleet Reserve Fund \$5,384,612

General Fund

Finance Utilities

Meter Services 543008 \$368,114 Meters for regular replacement program.

Total - Finance Utilities \$368,114

Fire-Medical

Ambulance Operations 542005 \$30,000 FY20 Supp: Ambulance Service Phase III (One Ambulance) -
Medical Equipment - Cots with Load Plates/Warr.

Total - Fire-Medical \$30,000

Police

Pd Communications 542002 \$334,102 FY20 Supp: Communications Console Refresh - Office Equipment

Total - Police \$334,102

Total - General Fund \$732,216

GO Bonds 2019 Fund

Non-Departmental

Proposed GO Bonds 541003 \$5,175

Total - Non-Departmental \$5,175

Total - GO Bonds 2019 Fund \$5,175

Highway User Fund

Development and Engineering

Traffic Engineering 542006 \$85,000

Total - Development and Engineering \$85,000

Total - Highway User Fund \$85,000

IT Reserve Fund

Information Technology

Res For System Comp Eqt 542008 \$44,000 FY20 Supp: Library Firewall Replacement - Library Firewall
Replacement

Res For System Comp Eqt 542008 \$200,000 FY20 Server Replacements

Res For System Comp Eqt 542008 \$30,000 FY20 Water Services Server Replacements

Res For System Comp Eqt 542008 \$300,000 FY20 PD Server Replacements

Res For Personal Comp Eqt 542008 \$2,100 FY20 Supp: Dist. Operator I & Valve Replacement Increase -
Vehicle Docking Station

Res For Personal Comp Eqt 543007 \$350 FY20 Supp: Building Inspector I (Contract) - Data Drop

Res For Personal Comp Eqt 543007 \$2,800 FY20 Supp: Medical Supply Dispensing Machines at 8 machines -
Data Drop x8

Res For Personal Comp Eqt 543007 \$350 FY20 Supp: Mechanic II - Data Drop

Res For Personal Comp Eqt 543007 \$350 FY20 Supp: Administrative Assistant (Contract) - Data Drop

Res For Personal Comp Eqt 543007 \$350 FY20 Supp: New Pickup for Signals - Data Drop

Schedule 9 - Summary of Operating Capital

Fund/Division	Account	FY 2020	Comment
Res For Personal Comp Eqt	543007	\$325	FY20 Supp: Dist. Operator I & Valve Replacement Increase - Toughbook Data Drop
Total - Information Technology		\$580,625	
<i>Total - IT Reserve Fund</i>		<i>\$580,625</i>	

Percent for the Arts Fund

Neighborhood & Human Services			
Percent For The Arts	541003	\$200,333	FY20 Carryover: Public Art Carry Over-Imp Other Than Land/Buildings
Total - Neighborhood & Human Services		\$200,333	
<i>Total - Percent for the Arts Fund</i>		<i>\$200,333</i>	

Public Transit Fund

Public Works			
Transit Division	542505	\$166,000	FY20 Supp: Transit Replacement Buses - Dial-A-Ride Bus Replacements
Total - Public Works		\$166,000	
<i>Total - Public Transit Fund</i>		<i>\$166,000</i>	

Solid Waste Equipment Reserve Fund

Public Works			
Solid Waste Eqt Reserve	542501	\$15,000	Estimated carryover for vehicles not purchased in prior year.
Solid Waste Eqt Reserve	542502	\$360,000	Replaces Veh #1862 Peterbilt 320
Solid Waste Eqt Reserve	542502	\$335,000	Replaces Veh #1791 Peterbilt 320
Solid Waste Eqt Reserve	542502	\$360,000	Replaces Veh #1814 Peterbilt 320
Solid Waste Eqt Reserve	542502	\$33,500	Replaces Veh #1521 Ford Ranger
Total - Public Works		\$1,103,500	
<i>Total - Solid Waste Equipment Reserve Fund</i>		<i>\$1,103,500</i>	

Solid Waste Expansion Fund

Public Works			
Solid Waste Expansion	542502	\$33,500	FY20 Supp: Solid Waste Inspectors - Trucks and Vans
Solid Waste Expansion	542502	\$700,000	FY20 Supp: Equipment Operator and Automated Side Loaders - Automated Side Load (ASL) Vehicle (2)
Total - Public Works		\$733,500	
<i>Total - Solid Waste Expansion Fund</i>		<i>\$733,500</i>	

Sports Complex Fund

Parks, Recreation and Community Facilities			
Complex Operations/Maint	542505	\$3,950	
Total - Parks, Recreation and Community Facilities		\$3,950	

Schedule 9 - Summary of Operating Capital

Fund/Division	Account	FY 2020	Comment

Total - Sports Complex Fund \$3,950

Sports Complex Eqt Reserve Fund

Parks, Recreation and Community Facilities

Complex Eqt Reserve	542505	\$14,000	Carryover Veh# 1636 Repl
Complex Eqt Reserve	542505	\$14,000	Carryover Veh# 1637 Repl

Total - Parks, Recreation and Community Facilities \$28,000

Total - Sports Complex Eqt Reserve Fund \$28,000

Sports Complex Improvement Reserve Fund

Parks, Recreation and Community Facilities

Sports Complex Improvement Reserve	540500	\$100,000	FY20 Supp: Facility Surcharge Expenditure Authority (2002) - Furniture

Total - Parks, Recreation and Community Facilities \$100,000

Total - Sports Complex Improvement Reserve Fund \$100,000

Streets/Transit Equipment Reserve Fund

Public Works

Streets/Transit Equipment Reserve	542501	\$15,000	Estimated carryover for vehicles not purchased in prior year.
Streets/Transit Equipment Reserve	542502	\$145,000	Replaces Veh #1263 Ford F550
Streets/Transit Equipment Reserve	542502	\$34,500	FY20 Supp: New Pool Vehicle - Trucks and Vans
Streets/Transit Equipment Reserve	542502	\$300,000	Carryover Veh# 1678 UD UD3300 Repl
Streets/Transit Equipment Reserve	542502	\$300,000	Carryover Veh# 1655 UD UD3300 Repl
Streets/Transit Equipment Reserve	542502	\$35,000	FY20 Supp: New Pickup for Signals - Trucks and Vans
Streets/Transit Equipment Reserve	542502	\$35,000	FY20 Supp: Public Works Inspector Vehicle - Trucks and Vans

Total - Public Works \$864,500

Total - Streets/Transit Equipment Reserve Fund \$864,500

Wastewater Equipment Reserve Fund

Water Services

Ww Eqt Reserve	542501	\$15,000	Estimated carryover for vehicles not purchased in prior year.
Ww Eqt Reserve	542502	\$33,500	Replaces Veh #1436 Ford F150 Super CRW
Ww Eqt Reserve	542502	\$120,000	Replaces Veh #1287 Ford F650
Ww Eqt Reserve	542502	\$36,000	Replaces Veh #1122 Ford F250
Ww Eqt Reserve	542505	\$15,000	Replaces Veh #1508 Club Car Carryall 272

Total - Water Services \$219,500

Total - Wastewater Equipment Reserve Fund \$219,500

Water Fund

Water Services

Planning & Operations	542008	\$2,100	FY20 Supp: Mechanic II - Computer Hardware

Total - Water Services \$2,100

Schedule 9 - Summary of Operating Capital

Fund/Division	Account	FY 2020	Comment

<i>Total - Water Fund</i>	<i>\$2,100</i>

Water Equipment Reserve Fund

Water Services

Water Services-Operations Admin	542502	\$70,000	FY20 Supp: Dist. Operator I & Valve Replacement Increase - Valve Exercising Truck
Water Services-Operations Admin	542502	\$40,000	FY20 Supp: Mechanic II - Trucks and Vans
Wtr Eqt Reserve	542502	\$143,000	
Wtr Eqt Reserve	542502	\$120,000	Replaces Veh #1285 Ford F650
Wtr Eqt Reserve	542505	\$15,000	Replaces Veh #1432 Club Car Carryall 252

Total - Water Services	\$388,000

<i>Total - Water Equipment Reserve Fund</i>	<i>\$388,000</i>

Total - Operating Capital	\$10,635,831

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2020

Project Type - Drainage

91st Av & Hatfield Rd Drainage Facilities

EN00631SY	Proposed GO Bonds	4254-4254-520099	CIPDR	\$100,000
Project Total				\$100,000

Neighborhood Drainage Program

EN00458CO	GO Bonds 2019	4253-4253-543004	CIPDR	\$150,000
EN00458CO	Proposed GO Bonds	4254-4254-543004	CIPDR	\$346,535
Project Total				\$496,535

Olive Av & 99th Av - Storm Drain Outfall Repair

EN00680DS	Proposed GO Bonds	4254-4254-543004	CIPDR	\$120,000
Project Total				\$120,000

Pinnacle Peak Drainage: 87th Ave to 91st Ave

EN00455CO	GO Bonds 2019	4253-4253-543004	CIPDR	\$160,000
Project Total				\$160,000

Section 12 Neighborhood Drainage Improvements

EN00119OT	WIFA 2019 Loan (Pinnacle Pk)	2272-2298-520099	CIPDR	\$600,000
EN00119LA	WIFA 2019 Loan (Pinnacle Pk)	2272-2298-540000	CIPDR	\$2,000
EN00119CO	WIFA 2019 Loan (Pinnacle Pk)	2272-2298-543004	CIPDR	\$5,085,583
Project Total				\$5,687,583

Skunk Creek Spillways

EN00628CO	Proposed GO Bonds	4254-4254-543004	CIPDR	\$250,000
Project Total				\$250,000

Union Hills Channel

EN00137CO	Proposed GO Bonds	4254-4254-543004	CIPDR	\$500,000
Project Total				\$500,000

Total - Drainage \$7,314,118

Project Type - Operational Facilities

Asphalt Repair and Replacement-MOC

PW01199OT	GO Bonds 2019	4253-4253-541003	CIPOF	\$1,000,000
Project Total				\$1,000,000

Building Equipment Renovation and Replacement

PW00050SY	Municipal Office Complex Rsv	1970-1970-520099	CIPOF	\$125,000
PW00050OT	Municipal Office Complex Rsv	1970-1970-520099	CIPOF	\$135,481
PW00050EQ	Municipal Office Complex Rsv	1970-1970-541003	CIPOF	\$40,000
PW00050OT	Municipal Office Complex Rsv	1970-1970-541003	CIPOF	\$693,005
PW00050EQ	Municipal Office Complex Rsv	1970-1970-542006	CIPOF	\$84,094
Project Total				\$1,077,580

Building Fixture and Finish Renovation

PW00060CO	Municipal Office Complex Rsv	1970-1970-540500	CIPOF	\$51,164
PW00060CO	Municipal Office Complex Rsv	1970-1970-541002	CIPOF	\$640,746
Project Total				\$691,910

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2020
<i>Project Type - Operational Facilities</i>				
<u>Community Assistance Resource Center</u>				
CD00008CO	General	1000-0310-540500	CIPOF	\$100,000
			Project Total	\$100,000
<u>Community Works Program</u>				
COP0001CO	General	1000-0310-543005	CIPOF	\$100,000
COP0001CO	Highway User	7000-7050-543001	CIPOF	\$500,000
			Project Total	\$600,000
<u>Council Chambers Building Repair Program</u>				
PW00510CO	Municipal Office Complex Rsv	1970-1970-540500	CIPOF	\$80,000
PW00510EQ	Other Capital	4550-4550-542001	CIPOF	\$38,422
			Project Total	\$118,422
<u>Data Backup System</u>				
IT00007EQ	IT Reserve	3400-3800-541003	CIPOF	\$260,000
			Project Total	\$260,000
<u>Energy Efficiency Projects</u>				
PW00507OT	General	1000-0300-520099	CIPOF	\$23,261
PW00507OT	General	1000-0300-524004	CIPOF	\$939
PW00507OT	Municipal Office Complex Rsv	1970-1970-524002	CIPOF	\$117,309
			Project Total	\$141,509
<u>Fleet Shop Repair</u>				
PW00306CO	General	1000-0310-540500	CIPOF	\$61,302
PW00306CO	Residential Solid Waste	2600-2760-540500	CIPOF	\$100,000
PW00306CO	Highway User	7000-7050-540500	CIPOF	\$100,000
			Project Total	\$261,302
<u>LED Lighting Retrofit</u>				
PW00514EQ	Municipal Office Complex Rsv	1970-1970-542006	CIPOF	\$472,442
			Project Total	\$472,442
<u>MOC Site Lighting Improvements</u>				
PW00402OT	Other Capital	4550-4550-541003	CIPOF	\$380,000
			Project Total	\$380,000
<u>Neighborhood and Human Services ADA Compliance</u>				
NH00006OT	General	1000-0310-541003	CIPOF	\$75,000
			Project Total	\$75,000
<u>Network Infrastructure Replacement - Beardsley WRF</u>				
IT00011EQ	IT Reserve	3400-3800-541003	CIPOF	\$94,000
			Project Total	\$94,000
<u>Network Infrastructure Replacement - Butler WRF</u>				
IT00013EQ	IT Reserve	3400-3800-541003	CIPOF	\$94,000
			Project Total	\$94,000
<u>Network Infrastructure Replacement - Fire Stations</u>				
IT00009EQ	IT Reserve	3400-3800-541003	CIPOF	\$165,700
			Project Total	\$165,700

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2020

Project Type - Operational Facilities

Network Infrastructure Replacement - Greenway WTF

IT00010EQ	IT Reserve	3400-3800-541003	CIPOF	\$94,000
Project Total				\$94,000

Network Infrastructure Replacement - Jomax WTF

IT00012EQ	IT Reserve	3400-3800-541003	CIPOF	\$70,000
Project Total				\$70,000

Network Infrastructure Replacement - MOC

IT00014EQ	IT Reserve	3400-3800-541003	CIPOF	\$116,000
Project Total				\$116,000

Network Infrastructure Replacement - Pioneer Park

IT00031EQ	IT Reserve	3400-3800-541003	CIPOF	\$20,000
Project Total				\$20,000

Network Infrastructure Replacement - Quintero WTF

IT00017EQ	IT Reserve	3400-3800-541003	CIPOF	\$64,000
Project Total				\$64,000

Network Infrastructure Replacement - WiFi

IT00036EQ	IT Reserve	3400-3800-541003	CIPOF	\$150,000
Project Total				\$150,000

Network Infrastructure Replacement-Sunrise Library

IT00025EQ	IT Reserve	3400-3800-541003	CIPOF	\$50,000
Project Total				\$50,000

Peoria Auto District

EN00556OT	Half Cent Sales Tax	1210-0350-520099	CIPOF	\$204,064
Project Total				\$204,064

Peoria Center for Performing Arts Chiller

PW00080OT	General	1000-0310-520099	CIPOF	\$9,115
PW00080OT	General	1000-0310-524002	CIPOF	\$524
PW00080EQ	Percent for the Arts	1111-0120-541003	CIPOF	\$63,569
PW00080OT	Percent for the Arts	1111-0120-541003	CIPOF	\$475,000
Project Total				\$548,208

Peoria Center for Performing Arts Storage Building

NH00002CO	Percent for the Arts	1111-0120-541002	CIPOF	\$217,696
NH00002DS	Percent for the Arts	1111-0120-541002	CIPOF	\$53,225
Project Total				\$270,921

Peoria Center for the Performing Arts - ADA Study

NH00004SY	Percent for the Arts	1111-0120-520099	CIPOF	\$70,000
Project Total				\$70,000

Public Safety Building Needs

PW00090CO	Municipal Office Complex Rsv	1970-1970-541002	CIPOF	\$105,000
PW00090EQ	Municipal Office Complex Rsv	1970-1970-541003	CIPOF	\$200,000
Project Total				\$305,000

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2020

Project Type - Operational Facilities

Radio Subscriber Replacements

IT00018EQ	IT Reserve	3400-3800-541003	CIPOF	\$549,535
Project Total				\$549,535

Renovate Main Library

PW00509OT	GO Bonds 2019	4253-4253-520099	CIPOF	\$22,864
PW00509CO	GO Bonds 2019	4253-4253-540500	CIPOF	\$200,000
PW00509OT	GO Bonds 2019	4253-4253-541003	CIPOF	\$150,841
PW00509CO	Proposed GO Bonds	4254-4254-540500	CIPOF	\$1,200,990
PW00509DS	Proposed GO Bonds	4254-4254-540500	CIPOF	\$200,000
Project Total				\$1,774,695

Roof Replacement

PW00150CO	Proposed GO Bonds	4254-4254-541002	CIPOF	\$350,000
Project Total				\$350,000

Vistancia Radio Site

IT00034EQ	GO Bonds 2019	4253-4253-541003	CIPOF	\$640,000
IT00034EQ	General Government Dev	7940-7940-541003	CIPOF	\$1,360,000
Project Total				\$2,000,000

Total - Operational Facilities \$12,168,288

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2020

Project Type - Other

Arts Distribution FY2020

AT02020AT	General	1000-0310-525515	CIPOT	\$15,290
AT02020AT	Percent for the Arts	1111-0120-525515	CIPOT	\$2,709
AT02020AT	Half Cent Sales Tax	1210-0350-525515	CIPOT	\$10,000
AT02020AT	Municipal Office Complex Rsv	1970-1970-525515	CIPOT	\$7,969
AT02020AT	Water	2050-2140-525515	CIPOT	\$255,116
AT02020AT	Water Expansion	2161-2221-525515	CIPOT	\$6,743
AT02020AT	Water Impact Fees - Post 1-1-2012	2162-2222-525515	CIPOT	\$37,957
AT02020AT	Water Impact Fees - South of Bell Rd	2163-2223-525515	CIPOT	\$10,300
AT02020AT	Water Impact Fees - North of Bell Rd	2164-2224-525515	CIPOT	\$116,981
AT02020AT	WIFA Loan 2015(New River Util)	2270-2350-525515	CIPOT	\$26,012
AT02020AT	WIFA Loan 2017 (Pyramid Peak)	2271-2297-525515	CIPOT	\$16,789
AT02020AT	WIFA 2019 Loan (Pinnacle Pk)	2272-2298-525515	CIPOT	\$50,856
AT02020AT	Wastewater	2400-2550-525515	CIPOT	\$159,996
AT02020AT	Wastewater Impact Fees - Post 1-1-2012	2509-2629-525515	CIPOT	\$7,700
AT02020AT	Residential Solid Waste	2600-2760-525515	CIPOT	\$1,000
AT02020AT	Non-Bond Capital Prj	4150-4150-525515	CIPOT	\$3,653
	Non-Bond Capital Projects			
AT02020AT	GO Bonds 2019	4253-4253-525515	CIPOT	\$235,565
AT02020AT	Proposed GO Bonds	4254-4254-525515	CIPOT	\$69,579
AT02020AT	Other Capital	4550-4550-525515	CIPOT	\$113,121
AT02020AT	Highway User	7000-7050-525515	CIPOT	\$100,441
AT02020AT	Streets Dev Zone 1	7001-7051-525515	CIPOT	\$7,187
AT02020AT	Streets Dev Zone 2 - Post 8-1-2014	7003-7053-525515	CIPOT	\$62,523
AT02020AT	Intersection Impact Fees - Zone 2 - Post 1-1-2012	7009-7059-525515	CIPOT	\$6,701
AT02020AT	Transportation Sales Tax	7010-7075-525515	CIPOT	\$200,557
AT02020AT	Neighborhood Park Dev Zone 2 - Post 1-1-2012	7907-7907-525515	CIPOT	\$329
AT02020AT	Citywide Park/Rec Facility Dev	7910-7910-525515	CIPOT	\$13,789
AT02020AT	Open Space Dev	7915-7915-525515	CIPOT	\$1,040
AT02020AT	River Corridors & Trails Dev	7920-7920-525515	CIPOT	\$2,955
AT02020AT	Fire & Emergency Svc Dev	7935-7935-525515	CIPOT	\$800
AT02020AT	Parks Zone 2-Post 8/1/14	7942-7942-525515	CIPOT	\$2,500
AT02020AT	Parks Zone 3-Post 8/1/14	7943-7943-525515	CIPOT	\$28,400
Project Total				\$1,574,558

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2020

Project Type - Other

Chargeback Distribution FY2020

CB02020CB	General	1000-0310-544001	CIPOT	\$61,028
CB02020CB	Percent for the Arts	1111-0120-544001	CIPOT	\$26,370
CB02020CB	Half Cent Sales Tax	1210-0350-544001	CIPOT	\$9,773
CB02020CB	Water	2050-2140-544001	CIPOT	\$243,064
CB02020CB	Water Expansion	2161-2221-544001	CIPOT	\$6,591
CB02020CB	Water Impact Fees - Post 1-1-2012	2162-2222-544001	CIPOT	\$28,568
CB02020CB	Water Impact Fees - South of Bell Rd	2163-2223-544001	CIPOT	\$13,207
CB02020CB	Water Impact Fees - North of Bell Rd	2164-2224-544001	CIPOT	\$88,211
CB02020CB	WIFA Loan 2017 (Pyramid Peak)	2271-2297-544001	CIPOT	\$30,606
CB02020CB	WIFA 2019 Loan (Pinnacle Pk)	2272-2298-544001	CIPOT	\$61,692
CB02020CB	Wastewater	2400-2550-544001	CIPOT	\$69,365
CB02020CB	Wastewater Impact Fees - Post 1-1-2012	2509-2629-544001	CIPOT	\$7,526
CB02020CB	Residential Solid Waste	2600-2760-544001	CIPOT	\$977
CB02020CB	Non-Bond Capital Prj	4150-4150-544001	CIPOT	\$75,191
Non-Bond Capital Projects				
CB02020CB	GO Bonds 2019	4253-4253-544001	CIPOT	\$86,145
CB02020CB	Proposed GO Bonds	4254-4254-544001	CIPOT	\$197,544
CB02020CB	Other Capital	4550-4550-544001	CIPOT	\$60,563
CB02020CB	Highway User	7000-7050-544001	CIPOT	\$20,914
CB02020CB	Streets Dev Zone 1	7001-7051-544001	CIPOT	\$2,219
CB02020CB	Streets Dev Zone 2 - Post 8-1-2014	7003-7053-544001	CIPOT	\$284,242
CB02020CB	Intersection Impact Fees - Zone 2 - Post 1-1-2012	7009-7059-544001	CIPOT	\$6,549
CB02020CB	Transportation Sales Tax	7010-7075-544001	CIPOT	\$294,241
CB02020CB	Neighborhood Park Dev Zone 2 - Post 1-1-2012	7907-7907-544001	CIPOT	\$102
CB02020CB	Citywide Park/Rec Facility Dev	7910-7910-544001	CIPOT	\$4,258
CB02020CB	River Corridors & Trails Dev	7920-7920-544001	CIPOT	\$6,513
CB02020CB	Fire & Emergency Svc Dev	7935-7935-544001	CIPOT	\$15,000
CB02020CB	Parks Zone 2-Post 8/1/14	7942-7942-544001	CIPOT	\$772
CB02020CB	Parks Zone 3-Post 8/1/14	7943-7943-544001	CIPOT	\$8,769

Project Total \$1,710,000

Commercial Abatement

ED00025OT	Half Cent Sales Tax	1210-0350-541003	CIPOT	\$497,090

Project Total \$497,090

Denaro Medical Plaza

ED00021OT	Economic Development	1900-1900-522070	CIPOT	\$175,000

Project Total \$175,000

GE Avionics (Aviage Systems)

ED00015OT	Economic Development	1900-1900-522070	CIPOT	\$673,000

Project Total \$673,000

Huntington University

ED00018OT	Economic Development	1900-1900-522099	CIPOT	\$425,000

Project Total \$425,000

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2020
<i>Project Type - Other</i>				
<u>Maxwell Technologies</u>				
ED00008OT	Economic Development	1900-1900-522070	CIPOT	\$1,109,000
			Project Total	\$1,109,000
<u>Modern Round</u>				
ED00022OT	Half Cent Sales Tax	1210-0350-522099	CIPOT	\$131,033
			Project Total	\$131,033
<u>NOVO Development</u>				
ED00027OT	Half Cent Sales Tax	1210-0350-524002	CIPOT	\$425,000
			Project Total	\$425,000
<u>Old Town Parcel Assembly & Tenant Improvements</u>				
ED00024OT	Half Cent Sales Tax	1210-0350-541003	CIPOT	\$300,000
			Project Total	\$300,000
<u>Old Town Streetscape</u>				
EN00646OT	General	1000-0310-522099	CIPOT	\$500,000
			Project Total	\$500,000
<u>Pedestrian and Shade Initiative</u>				
EN00645CO	General	1000-0310-541003	CIPOT	\$400,000
EN00645OT	General	1000-0310-541003	CIPOT	\$50,000
			Project Total	\$450,000
<u>Peoria Forward Plan - ASU</u>				
ED00028OT	Economic Development	1900-1900-522099	CIPOT	\$607,851
			Project Total	\$607,851
<u>Placemaking Initiative</u>				
EN00021OT	General	1000-0310-522099	CIPOT	\$955,000
			Project Total	\$955,000
<u>Total - Other</u>				<u>\$9,532,532</u>

Project Type - Parks

99th Ave and Olive Trailhead

CS00088OT	Capital Projects-Outside Srces	4810-4810-520099	CIPRT	\$82,500
			Project Total	\$82,500

Ball Field Lighting

CS00195CO	GO Bonds 2019	4253-4253-543005	CIPPK	\$300,000
CS00195CO	Proposed GO Bonds	4254-4254-543005	CIPPK	\$40,150
			Project Total	\$340,150

Centennial Plaza Decades Walk Expansion 10-20 Yrs

CS00229DS	General	1000-0310-543005	CIPPK	\$37,814
CS00229CO	General	1000-0310-543005	CIPPK	\$130,483
			Project Total	\$168,297

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2020
<i>Project Type - Parks</i>				
<u>Community Services Master Plan</u>				
CS00067SY	Other Capital	4550-4550-520099	CIPPK	\$150,000
			Project Total	\$150,000
<u>Community Works Program</u>				
COP0001CO	General	1000-0310-543005	CIPPK	\$34,000
			Project Total	\$34,000
<u>Country Meadows Park Improvements</u>				
CS00203CO	Proposed GO Bonds	4254-4254-543005	CIPPK	\$1,582,158
			Project Total	\$1,582,158
<u>Inclusive Playground at Rio Vista Community Park</u>				
CS00205CO	Proposed GO Bonds	4254-4254-543005	CIPPK	\$1,200,000
			Project Total	\$1,200,000
<u>Irrigation and Turf Improvements Program</u>				
CS00208OT	General	1000-0310-524004	CIPPK	\$200,000
			Project Total	\$200,000
<u>Neighborhood Parks Refresh Program</u>				
CS00019OT	General	1000-0310-524004	CIPPK	\$270,000
CS00019CO	General	1000-0310-543005	CIPPK	\$309,196
			Project Total	\$579,196
<u>New River Trail Connections</u>				
CS00202CO	Proposed GO Bonds	4254-4254-543005	CIPPK	\$100,200
			Project Total	\$100,200
<u>New River Trail; Williams Rd to Happy Valley Rd</u>				
CS00128LA	Non-Bond Capital Prj	4150-4150-540000	CIPRT	\$142,500
	Non-Bond Capital Projects			
CS00128CO	GO Bonds 2019	4253-4253-543005	CIPRT	\$105,263
CS00128CO	Proposed GO Bonds	4254-4254-543005	CIPPK	\$406,602
CS00128CO	Open Space Dev	7915-7915-543005	CIPPK	\$103,960
CS00128LA	River Corridors & Trails Dev	7920-7920-540000	CIPRT	\$20,611
CS00128CO	River Corridors & Trails Dev	7920-7920-543005	CIPPK	\$295,503
			Project Total	\$1,074,439
<u>Northern Community Park</u>				
CS00059CO	Neighborhood Park Dev Zone 2 - Post 1-1-2012	7907-7907-543005	CIPPK	\$32,922
			Project Total	\$32,922
<u>Paloma Community Park</u>				
CS00059CO	GO Bonds 2019	4253-4253-543005	CIPPK	\$17,000,000
CS00059CO	GO Bonds 2019	4253-4253-543007	CIPPK	\$371,534
CS00059CO	Other Capital	4550-4550-543005	CIPPK	\$10,000,000
CS00059CO	Citywide Park/Rec Facility Dev	7910-7910-543005	CIPPK	\$1,378,865
CS00059EQ	Parks Zone 2-Post 8/1/14	7942-7942-542003	CIPPK	\$1,500,000
CS00059CO	Parks Zone 2-Post 8/1/14	7942-7942-543005	CIPPK	\$250,000
CS00059CO	Parks Zone 3-Post 8/1/14	7943-7943-543005	CIPPK	\$2,840,000
			Project Total	\$33,340,399

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2020

Project Type - Parks

Park and Recreation Facility Refurbishment

CS00185OT	General	1000-0310-541003	CIPPK	\$1,500,000
CS00185CO	General	1000-0310-543005	CIPPK	\$143,000
Project Total				\$1,643,000

Parks, Recreation, Community Fac ADA Compliance

CS00177CO	General	1000-0310-543005	CIPPK	\$255,000
Project Total				\$255,000

Retention Basin Refresh Program

CS00004OT	General	1000-0310-524004	CIPPK	\$15,000
CS00004CO	General	1000-0310-543005	CIPPK	\$209,164
Project Total				\$224,164

Rio Vista Skate Park

CS00215SY	General	1000-0310-520099	CIPPK	\$25,000
CS00215DS	General	1000-0310-543005	CIPPK	\$25,000
Project Total				\$50,000

Senator McCain Vietnam Veterans Memorial Plaza

CS00223CO	General	1000-0310-543005	CIPPK	\$160,000
CS00223DS	General	1000-0310-543005	CIPPK	\$20,000
CS00223CO	Capital Projects-Outside Srces	4810-4810-543005	CIPPK	\$80,000
Project Total				\$260,000

Sonoran Mountain Ranch Park Improvements

CS00204CO	Proposed GO Bonds	4254-4254-543005	CIPPK	\$383,597
Project Total				\$383,597

The Meadows Neighborhood Park

CS00086CO	GO Bonds 2019	4253-4253-543005	CIPPK	\$3,337,418
CS00086CO	Other Capital	4550-4550-543005	CIPPK	\$1,100,103
Project Total				\$4,437,521

Westwing Park - ADA Connection to Maya Way

CS00230CO	Other Capital	4550-4550-543005	CIPPK	\$183,563
CS00230DS	Other Capital	4550-4550-543005	CIPPK	\$28,435
Project Total				\$211,998

Total - Parks \$46,349,541

Project Type - Public Safety

Energy Efficiency Projects

PW00507CO	General	1000-0310-540500	CIPPS	\$20,401
Project Total				\$20,401

Fire Station No. 2 Dorm Expansion

FD00011DS	Proposed GO Bonds	4254-4254-541002	CIPPS	\$197,867
FD00011OT	Proposed GO Bonds	4254-4254-541002	CIPPS	\$46,868
Project Total				\$244,735

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2020

Project Type - Public Safety

Fire Station No. 7 Jomax Emergency Traffic Signal

FD13101LA	Fire & Emergency Svc Dev	7935-7935-540000	CIPPS	\$30,000
FD13101DS	Fire & Emergency Svc Dev	7935-7935-540500	CIPPS	\$80,000
Project Total				\$110,000

Fire Support Services Building Fiber Installation

FD00020CO	General	1000-0310-540500	CIPPS	\$131,000
FD00020DS	General	1000-0310-540500	CIPPS	\$16,000
FD00020OT	General	1000-0310-540500	CIPPS	\$10,000
Project Total				\$157,000

Mobile and Portable Radios Replacement

FD00014EQ	Other Capital	4550-4550-542001	CIPPS	\$2,000,000
Project Total				\$2,000,000

Self-Contained Breathing Apparatus

FD00017EQ	General	1000-0310-541003	CIPPS	\$1,765,000
Project Total				\$1,765,000

Total - Public Safety \$4,297,136

Project Type - Streets

103rd Av; Northern Ave to Olive Ave -Full Street

EN00422CO	Streets Dev Zone 1	7001-7051-543001	CIPST	\$718,700
EN00422LA	Transportation Sales Tax	7010-7075-540000	CIPST	\$395,000
EN00422CO	Transportation Sales Tax	7010-7075-543001	CIPST	\$1,542,242
Project Total				\$2,655,942

107th Av; Williams Rd to Hatfield Rd DCR

EN00636SY	Streets Dev Zone 2 - Post 8-1-2014	7003-7053-520099	CIPST	\$273,000
Project Total				\$273,000

67th Av; Olive Av to Redfield Rd Landscape Enhance

EN00593CO	Transportation Sales Tax	7010-7075-543001	CIPST	\$250,000
Project Total				\$250,000

67th Ave Widening; Pinnacle Peak to Happy Valley

EN00100OT	Transportation Sales Tax	7010-7075-520099	CIPST	\$140,000
Project Total				\$140,000

75th Av; Grand Av to Tbird Rd Landscape Enhancemnt

EN00592CO	Transportation Sales Tax	7010-7075-543001	CIPST	\$400,000
Project Total				\$400,000

83rd Ave Bus Shelters

EN00582LA	Capital Projects-Outside Srces	4810-4810-540000	CIPST	\$2,825
EN00582CO	Capital Projects-Outside Srces	4810-4810-543001	CIPST	\$89,092
Project Total				\$91,917

87th Av & Peoria Av Intersection Alignment

PW00109LA	Transportation Sales Tax	7010-7075-540000	CIPST	\$49,325
Project Total				\$49,325

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2020
<i>Project Type - Streets</i>				
<u>91st Av; Mtn Vw Rd to Grand Av Landscape Enhancemn</u>				
EN00594CO	Transportation Sales Tax	7010-7075-543001	CIPST	\$150,000
			Project Total	\$150,000
<u>ADA Accessibility</u>				
PW00025OT	Highway User	7000-7050-520099	CIPST	\$109,965
PW00025CO	Highway User	7000-7050-543001	CIPST	\$619,116
			Project Total	\$729,081
<u>Bridge Maintenance & Guardrail Replacement Program</u>				
EN00243DS	Transportation Sales Tax	7010-7075-543001	CIPST	\$50,000
EN00243CO	Transportation Sales Tax	7010-7075-543001	CIPST	\$453,416
			Project Total	\$503,416
<u>Bus Stop Improvement Program</u>				
EN00673LA	Transportation Sales Tax	7010-7075-540000	CIPST	\$70,000
EN00673DS	Transportation Sales Tax	7010-7075-543001	CIPST	\$160,000
EN00673CO	Transportation Sales Tax	7010-7075-543001	CIPST	\$910,000
			Project Total	\$1,140,000
<u>Cactus Rd & 69th Av Sidewalk, North Side</u>				
EN00550CO	Transportation Sales Tax	7010-7075-543001	CIPST	\$100,000
			Project Total	\$100,000
<u>Chip Seal Rural Maintenance</u>				
PW00163CO	Highway User	7000-7050-543001	CIPST	\$460,396
			Project Total	\$460,396
<u>City Parks Parking Lots - Asphalt Replacement</u>				
PW00995OT	Proposed GO Bonds	4254-4254-543001	CIPST	\$125,000
			Project Total	\$125,000
<u>Deer Valley Rd and 95th Av Traffic Signal</u>				
EN00642CO	Intersection Impact Fees - Zone 2 - Post 1-1-2012	7009-7059-543001	CIPST	\$670,100
			Project Total	\$670,100
<u>Deer Valley Rd; 109th Ave to Lake Pleasant Pkwy</u>				
EN00395LA	Non-Bond Capital Prj	4150-4150-540000	CIPST	\$110,000
	Non-Bond Capital Projects			
EN00395CO	Non-Bond Capital Prj	4150-4150-543001	CIPST	\$365,347
	Non-Bond Capital Projects			
EN00395LA	Transportation Sales Tax	7010-7075-540000	CIPST	\$50,000
EN00395CO	Transportation Sales Tax	7010-7075-543001	CIPST	\$768,152
			Project Total	\$1,293,499
<u>El Mirage Rd; Blackstone Dr to Westland Rd</u>				
EN00699CO	Street IF 2014 WofAguaFria	7006-7056-543001	CIPST	\$1,870,000
			Project Total	\$1,870,000

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2020

Project Type - Streets

Happy Valley Pkwy Widening; LPP to Agua Fria

EN00463LA	GO Bonds 2019	4253-4253-540000	CIPST	\$73,472
EN00463CO	GO Bonds 2019	4253-4253-543001	CIPST	\$2,080,641
EN00463CO	Capital Projects-Outside Srces	4810-4810-543001	CIPST	\$4,892,094
EN00463CO	Streets Dev Zone 2 - Post 8-1-2014	7003-7053-543001	CIPST	\$5,166,686
EN00463CO	Transportation Sales Tax	7010-7075-543001	CIPST	\$7,775,223

Project Total \$19,988,116

Jomax Rd Improvements; 72nd Dr to 75th Ave

EN00591LA	Streets Dev Zone 2 - Post 8-1-2014	7003-7053-540000	CIPST	\$622,336
EN00591CO	Streets Dev Zone 2 - Post 8-1-2014	7003-7053-543001	CIPST	\$1,085,570

Project Total \$1,707,906

Jomax Rd; Loop 303 to Vistancia Blvd

EN00585CO	Water	2050-2140-543001	CIPST	\$800,000
EN00585OT	Transportation Sales Tax	7010-7075-520099	CIPST	\$43,896
EN00585LA	Transportation Sales Tax	7010-7075-540000	CIPST	\$1,500,000
EN00585CO	Transportation Sales Tax	7010-7075-543001	CIPST	\$300,000

Project Total \$2,643,896

Lake Pleasant Parkway Sidewalk

EN00480CO	Transportation Sales Tax	7010-7075-543001	CIPST	\$100,000

Project Total \$100,000

Lake Pleasant Pkwy & Dixileta Dr Intersection Mods

EN00588CO	Transportation Sales Tax	7010-7075-543001	CIPST	\$600,000

Project Total \$600,000

Major Street Repairs

PW00027CO	Highway User	7000-7050-543001	CIPST	\$150,000

Project Total \$150,000

Northern Parkway

EN00142CO	Transportation Sales Tax	7010-7075-543001	CIPST	\$1,000,000

Project Total \$1,000,000

Paradise RV Entrance & Union Hills Dr Modification

EN00614CO	Transportation Sales Tax	7010-7075-543001	CIPST	\$300,000
EN00614DS	Transportation Sales Tax	7010-7075-543001	CIPST	\$80,000

Project Total \$380,000

Pavement Management Program - Preservation

PW00138CO	Highway User	7000-7050-543001	CIPST	\$2,722,772
PW00138CO	Transportation Sales Tax	7010-7075-543001	CIPST	\$742,574

Project Total \$3,465,346

Pavement Management Program - Rehabilitation

PW13000CO	Other Capital	4550-4550-543001	CIPST	\$850,000
PW13000CO	Highway User	7000-7050-543001	CIPST	\$5,296,188
PW13000CO	Transportation Sales Tax	7010-7075-543001	CIPST	\$2,700,000

Project Total \$8,846,188

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2020

Project Type - Streets

Peoria Auto District

EN00556CO	Half Cent Sales Tax	1210-0350-543001	CIPST	\$1,000,000
Project Total				\$1,000,000

Peoria Av & 77th Av Intersection Improvements

EN00683CO	Transportation Sales Tax	7010-7075-543001	CIPST	\$100,000
Project Total				\$100,000

Pinnacle Peak Rd; 91st Ave-Lake Pleasant Pkwy

EN00015CO	Capital Projects-Outside Srces	4810-4810-543001	CIPST	\$3,979,889
EN00015LA	Transportation Sales Tax	7010-7075-540000	CIPST	\$150,000
EN00015CO	Transportation Sales Tax	7010-7075-543001	CIPST	\$342,706
Project Total				\$4,472,595

Sidewalks Annual Program

PW00046CO	Highway User	7000-7050-543001	CIPST	\$195,581
Project Total				\$195,581

Streetlight Pole Replacement Program

PW11160OT	Highway User	7000-7050-524010	CIPST	\$590,000
Project Total				\$590,000

Technical Pavement Condition Survey & Support

PW00512OT	Highway User	7000-7050-520099	CIPST	\$255,000
Project Total				\$255,000

Total - Streets \$56,396,304

Project Type - Traffic Controls

Install CCTV Equipment City Wide

EN00666CO	Transportation Sales Tax	7010-7075-543001	CIPTC	\$220,000
Project Total				\$220,000

Traffic Signal Interconnect Project (TSIP)

PW00133CO	Transportation Sales Tax	7010-7075-543001	CIPTC	\$238,501
PW00133DS	Transportation Sales Tax	7010-7075-543001	CIPTC	\$25,000
Project Total				\$263,501

Traffic Signal Program

EN00170CO	Capital Projects-Outside Srces	4810-4810-543001	CIPTC	\$25,000
EN00170CO	Transportation Sales Tax	7010-7075-543001	CIPTC	\$848,020
Project Total				\$873,020

Traffic Signal Renovation and Replacement

PW00993OT	Highway User	7000-7050-542006	CIPTC	\$309,000
Project Total				\$309,000

Total - Traffic Controls \$1,665,521

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2020

Project Type - Wastewater

101st Ave and Northern Lift Station Pretreatment

UT00398CO	Wastewater	2400-2550-543003	CIPWW	\$524,546
Project Total				\$524,546

Beardsley WRF Equipment Upgrade and Replacement

UT00317EQ	Water	2050-2140-542006	CIPWW	\$180,750
UT00317EQ	Wastewater	2400-2550-542006	CIPWW	\$60,250
Project Total				\$241,000

Beardsley WRF Expansion

UT00314CO	Water	2050-2140-543003	CIPWW	\$14,943
UT00314DS	Water Impact Fees - North of Bell Rd	2164-2224-543003	CIPWW	\$400,000
UT00314DS	Wastewater	2400-2550-543003	CIPWW	\$100,000
Project Total				\$514,943

Beardsley WRF Solids Pipeline Rehabilitation

UT00308CO	Wastewater	2400-2550-543003	CIPWW	\$2,827,837
Project Total				\$2,827,837

Butler IPS Equipment Upgrade and Replacement

UT00422OT	Wastewater	2400-2550-524013	CIPWW	\$150,000
Project Total				\$150,000

Butler WRF Aeration System Upgrades

UT00420CO	Water	2050-2140-543003	CIPWW	\$593,231
UT00420CO	Wastewater	2400-2550-543003	CIPWW	\$1,631,992
Project Total				\$2,225,223

Butler WRF Equipment Upgrade and Replacement

UT00333EQ	Water	2050-2140-542006	CIPWW	\$45,000
UT00333EQ	Wastewater	2400-2550-542006	CIPWW	\$135,000
Project Total				\$180,000

Butler WRF Headworks Rehabilitation

UT00100CO	Water	2050-2140-543003	CIPWW	\$8,200
UT00100CO	Wastewater	2400-2550-543003	CIPWW	\$579,300
Project Total				\$587,500

Butler WRF Recharge Wells

UT00309DS	Water Impact Fees - South of Bell Rd	2163-2223-543003	CIPWW	\$300,000
UT00309CO	Water Impact Fees - North of Bell Rd	2164-2224-543003	CIPWW	\$880,970
Project Total				\$1,180,970

El Mirage Road Sewer Infrastructure Upsizing

UT00432CO	Wastewater	2400-2550-543003	CIPWW	\$500,000
Project Total				\$500,000

Jomax WRF Equipment Upgrade and Replacement

UT00323CO	Water	2050-2140-543003	CIPWW	\$41,250
UT00323CO	Wastewater	2400-2550-543003	CIPWW	\$121,107
Project Total				\$162,357

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2020

Project Type - Wastewater

Jomax WRF Expansion

UT00388CO	Water Impact Fees - Post 1-1-2012	2162-2222-543003	CIPWW	\$47,825
UT00388CO	Water Impact Fees - North of Bell Rd	2164-2224-543003	CIPWW	\$310,000
UT00388CO	Wastewater	2400-2550-543003	CIPWW	\$143,475
UT00388DS	Wastewater	2400-2550-543003	CIPWW	\$2,100,000
UT00388CO	Wastewater Impact Fees - West of Agua Fria	2507-2627-543003	CIPWW	\$796,525

Project Total \$3,397,825

Jomax WRF Operations Building

UT00389DS	Water	2050-2140-543003	CIPWW	\$171,287
UT00389DS	Wastewater	2400-2550-543003	CIPWW	\$521,782

Project Total \$693,069

Lift Station Reconditioning

UT00116CO	Wastewater	2400-2550-543003	CIPWW	\$915,000

Project Total \$915,000

Manhole Rehabilitation

UT00307CO	Wastewater	2400-2550-543003	CIPWW	\$753,287

Project Total \$753,287

Miscellaneous Local Wastewater Line Improvements

UT00191CO	Wastewater	2400-2550-543003	CIPWW	\$600,000

Project Total \$600,000

Trunk Sewer Line Inspection

UT00322OT	Wastewater	2400-2550-520099	CIPWW	\$326,101
UT00322SY	Wastewater	2400-2550-520099	CIPWW	\$600,000

Project Total \$926,101

Trunk Sewer Rehabilitation

UT00296CO	Wastewater	2400-2550-543003	CIPWW	\$2,976,244
UT00296DS	Wastewater	2400-2550-543003	CIPWW	\$250,000

Project Total \$3,226,244

Wastewater System Additional R & M Expense

UT00436OT	Wastewater	2400-2550-524013	CIPWW	\$707,000

Project Total \$707,000

West Agua Fria Wastewater Lines

UT00171CO	Wastewater	2400-2550-543003	CIPWW	\$271,203
UT00171CO	Wastewater Impact Fees - West of Agua Fria	2507-2627-543003	CIPWW	\$382,325
UT00171CO	Wastewater Impact Fees - Post 1-1-2012	2509-2629-543003	CIPWW	\$770,000

Project Total \$1,423,528

Total - Wastewater \$21,736,430

Project Type - Water

75th Avenue and Grand PRV Upgrade

UT00408CO	Water	2050-2140-543002	CIPWR	\$515,073

Project Total \$515,073

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2020
<i>Project Type - Water</i>				
<u>Agua Fria Booster/PRV</u>				
UT00245CO	Water Impact Fees - North of Bell Rd	2164-2224-543002	CIPWR	\$2,512,381
			Project Total	\$2,512,381
<u>Butler Well Site Rehabilitation</u>				
UT00410CO	Water	2050-2140-543002	CIPWR	\$748,596
			Project Total	\$748,596
<u>CAP Pump Station Rehabilitation</u>				
UT00274CO	Water	2050-2140-543002	CIPWR	\$3,301,103
			Project Total	\$3,301,103
<u>Condition Assessment of Remote Sites</u>				
UT00256OT	Water	2050-2140-520099	CIPWR	\$68,665
			Project Total	\$68,665
<u>Desert Harbor-Arrowhead Shores Well Mixing</u>				
UT00312CO	Water	2050-2140-543002	CIPWR	\$1,632,048
UT00312CO	Water Impact Fees - Post 1-1-2012	2162-2222-543002	CIPWR	\$1,417,530
UT00312CO	Water Impact Fees - North of Bell Rd	2164-2224-543002	CIPWR	\$344,347
			Project Total	\$3,393,925
<u>Fire Hydrant Infill and Replacement</u>				
UT00204CO	Water	2050-2140-543002	CIPWR	\$60,000
			Project Total	\$60,000
<u>Greenway WTP Equipment Upgrade and Replacement</u>				
UT00316CO	Water	2050-2140-541003	CIPWR	\$100,000
UT00316EQ	Water	2050-2140-542006	CIPWR	\$494,000
			Project Total	\$594,000
<u>Jomax Booster Station Upgrades</u>				
UT00285OT	Water	2050-2140-520099	CIPWR	\$1,946
UT00285CO	Water	2050-2140-543002	CIPWR	\$728,871
UT00285CO	Water Impact Fees - North of Bell Rd	2164-2224-543002	CIPWR	\$2,241,359
UT00285CO	Capital Projects-Outside Srces	4810-4810-543002	CIPWR	\$85,000
			Project Total	\$3,057,176
<u>Lake Pleasant Parkway 16-inch Waterline</u>				
UT00439CO	Water	2050-2140-543002	CIPWR	\$2,299,770
UT00439CO	Water Impact Fees - North of Bell Rd	2164-2224-543002	CIPWR	\$247,525
			Project Total	\$2,547,295
<u>LPH Mystic Water Oversizing</u>				
UT00445CO	Water Impact Fees - North of Bell Rd	2164-2224-543002	CIPWR	\$261,097
			Project Total	\$261,097
<u>Miscellaneous Local Waterline Improvements</u>				
UT00203CO	Water	2050-2140-543002	CIPWR	\$450,000
			Project Total	\$450,000

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2020

Project Type - Water

MOC Reservoir Site Improvements

UT00434DS	Water	2050-2140-543002	CIPWR	\$427,822
Project Total				\$427,822

New River Utility Co. Acquisition & Improvements

UT00390OT	Water	2050-2140-541003	CIPWR	\$1,000,000
UT00390CO	Water	2050-2140-543002	CIPWR	\$500,000
UT00390CO	WIFA Loan 2015(New River Util)	2270-2350-543002	CIPWR	\$2,601,165
Project Total				\$4,101,165

Patterson Reservoir - Existing Well Connection

UT00328DS	Water	2050-2140-543002	CIPWR	\$437,194
Project Total				\$437,194

Pyramid Peak Water Treatment Plant - Upgrades

UT00037CO	Water	2050-2140-543002	CIPWR	\$4,831,355
Project Total				\$4,831,355

Pyramid Peak Water Treatment Plant Expansion

UT00334OT	Water	2050-2140-541003	CIPWR	\$300,000
UT00334CO	Water Impact Fees - North of Bell Rd	2164-2224-543002	CIPWR	\$1,558,741
UT00334OT	WIFA Loan 2017 (Pyramid Peak)	2271-2297-541003	CIPWR	\$49,013,733
UT00334CO	WIFA Loan 2017 (Pyramid Peak)	2271-2297-543002	CIPWR	\$1,678,891
UT00334OT	WIFA Loan 2017 (Pyramid Peak)	2271-2297-561002	CIPWR	\$25,000
Project Total				\$52,576,365

Quintero WTP Equipment Upgrade and Replacement

UT00418OT	Water	2050-2140-524012	CIPWR	\$50,000
UT00418OT	Water	2050-2140-542006	CIPWR	\$20,000
Project Total				\$70,000

Reclaimed Water Master Plan Implementation

UT00505SY	Water	2050-2140-520099	CIPWR	\$300,000
Project Total				\$300,000

SCADA Equipment Replacement

UT00266EQ	Water	2050-2140-542006	CIPWR	\$225,000
UT00266EQ	Wastewater	2400-2550-542006	CIPWR	\$225,000
UT00266CO	Wastewater	2400-2550-543002	CIPWR	\$5,000
Project Total				\$455,000

Technology and Security Master Plan

UT00304OT	Water Impact Fees - Post 1-1-2012	2162-2222-520099	CIPWR	\$40,500
UT00304OT	Water Impact Fees - South of Bell Rd	2163-2223-520099	CIPWR	\$13,500
UT00304OT	Water Impact Fees - North of Bell Rd	2164-2224-520099	CIPWR	\$171,000
UT00304OT	Wastewater	2400-2550-520099	CIPWR	\$75,000
Project Total				\$300,000

Terramar Booster Pump Station Rehabilitation

UT00412CO	Water	2050-2140-543002	CIPWR	\$3,050,000
Project Total				\$3,050,000

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2020
<i>Project Type - Water</i>				
<u>Water & Wastewater Rate Study</u>				
UT00298SY	Water	2050-2140-520099	CIPWR	\$50,000
UT00298SY	Wastewater	2400-2550-520099	CIPWR	\$50,000
UT00298SY	Commercial Solid Waste	2590-2720-520099	CIPWR	\$25,000
UT00298SY	Residential Solid Waste	2600-2760-520099	CIPWR	\$50,000
Project Total				\$175,000
<u>Water Facility Reconditioning</u>				
UT00206CO	Water	2050-2140-543002	CIPWR	\$1,300,000
Project Total				\$1,300,000
<u>Water Line Assessment and Replacement</u>				
UT00335SY	Water	2050-2140-520099	CIPWR	\$151,500
UT00335CO	Water	2050-2140-543002	CIPWR	\$705,749
Project Total				\$857,249
<u>Water System Additional R & M Expense</u>				
UT00438OT	Water	2050-2140-524012	CIPWR	\$883,750
Project Total				\$883,750
<u>Water/Wastewater Hydraulic Model Update</u>				
UT00428OT	Wastewater	2400-2550-520099	CIPWR	\$179,000
Project Total				\$179,000
<u>Weedville Well Site Rehabilitation</u>				
UT00441CO	Water Impact Fees - South of Bell Rd	2163-2223-543002	CIPWR	\$850,000
UT00441DS	Water Impact Fees - South of Bell Rd	2163-2223-543002	CIPWR	\$180,000
Project Total				\$1,030,000
<u>Wellhead Water Quality Mitigation</u>				
UT00272CO	Water	2050-2140-543002	CIPWR	\$2,306,342
UT00272CO	Water Expansion	2161-2221-543002	CIPWR	\$674,346
UT00272CO	Water Impact Fees - Post 1-1-2012	2162-2222-543002	CIPWR	\$478,435
Project Total				\$3,459,123
<u>Wells - New Construction</u>				
UT00117LA	Water Impact Fees - North of Bell Rd	2164-2224-540000	CIPWR	\$70,000
UT00117CO	Water Impact Fees - North of Bell Rd	2164-2224-543002	CIPWR	\$1,230,001
Project Total				\$1,300,001
<u>West Agua Fria Water Lines</u>				
UT00170CO	Water	2050-2140-543002	CIPWR	\$310,800
UT00170CO	Water Impact Fees - North of Bell Rd	2164-2224-543002	CIPWR	\$975,987
Project Total				\$1,286,787
<u>Westland Rd. Reservoir and Booster Station</u>				
UT00336CO	Water	2050-2140-543002	CIPWR	\$828,010
UT00336CO	Water Impact Fees - North of Bell Rd	2164-2224-543002	CIPWR	\$1,487,656
Project Total				\$2,315,666
<u>Zone 1/2 PRV Upgrades (91st and Cactus)</u>				
UT00261CO	Water	2050-2140-543002	CIPWR	\$150,000
Project Total				\$150,000

Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2020

Project Type - Water

Total - Water \$96,994,788

Total FY 20 CIP \$256,454,658

Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2020 One-time Cost	FY 2020 Ongoing Cost	FY 2020 Total Cost
<u>General Fund</u>					
City Clerk					
City Clerk	0150-01	Legal Notices	\$0	\$7,000	\$7,000
Total - City Clerk			\$0	\$7,000	\$7,000
Development and Engineering					
Building Development	0650-01	Development Technician I (Contract)	\$69,886	\$0	\$69,886
Building Development	0650-02	DCSB - Permit Counter Modifications	\$45,000	\$0	\$45,000
Building Development	0650-04	Building Inspector I (Contract)	\$125,341	\$6,700	\$132,041
Engineering Admin	0750-01	Administrative Assistant (Contract)	\$72,721	\$192	\$72,913
Engineering Admin	0750-02	New Pool Vehicle	\$34,500	\$5,350	\$39,850
Engineering Services	0812-01	Convert Civil Eng .75 FTE to 1 FTE	\$0	\$25,000	\$25,000
Eng Inspection Svc	0820-01	Engineering Inspector (Contract)	\$86,936	\$0	\$86,936
Total - Development and Engineering			\$434,384	\$37,242	\$471,626
Economic Development Services					
Economic Development Services	0352-1	Economic Development Consulting Services	\$32,000	\$0	\$32,000
Economic Development Services	0352-2	Economic Development - Impact Studies	\$15,000	\$0	\$15,000
Economic Development Services	0352-3	Sales and Marketing Overnight Travel	\$53,716	\$0	\$53,716
Economic Development Services	0352-4	Operational Costs	\$0	\$15,833	\$15,833
Economic Development Services	0352-5	Community Promotions and Events	\$21,025	\$0	\$21,025
Economic Development Services	0352-6	Sales and Marketing Advertisement	\$35,938	\$0	\$35,938
Economic Development Services	0352-7	Peoria Sports Complex - Land Survey/Replat	\$80,000	\$0	\$80,000
Economic Development Services	0352-8	Small Business Development Center (SBDC)	\$102,753	\$0	\$102,753
Total - Economic Development Services			\$340,432	\$15,833	\$356,265
Finance					
Financial Services	0410-01	Training for Internal Control Manager	\$0	\$2,000	\$2,000
Tax Audit & Collections	0420-01	ADOR Annual Sales Tax Administration Charge	\$0	\$80,000	\$80,000
Materials Management	0440-01	E-Procurement Software	\$25,000	\$55,000	\$80,000
Materials Management	0440-02	Copier Replacements	\$50,000	\$0	\$50,000
Inventory Control	0500-01	Security Enclosure	\$2,500	\$0	\$2,500
Total - Finance			\$77,500	\$137,000	\$214,500
Finance Utilities					
Customer Service	0450-01	CSR Position (Contract)	\$65,343	\$0	\$65,343
Revenue Administration	0460-01	On-line Payment Solution	\$135,000	\$0	\$135,000
Revenue Administration	0460-02	Call Center System Study	\$55,000	\$0	\$55,000
Meter Services	0470-01	Meter Price Increase	\$0	\$25,000	\$25,000
Total - Finance Utilities			\$255,343	\$25,000	\$280,343

Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2020 One-time Cost	FY 2020 Ongoing Cost	FY 2020 Total Cost
Fire-Medical					
Fire Admin	1200-01	Records Management System	\$100,000	\$0	\$100,000
Emergency Medical Services	1230-03	Medical Supply Dispensing Machines at 8 Stations	\$73,600	\$0	\$73,600
Emergency Medical Services	1230-04	Administrative Assistant II (Contract)	\$67,095	\$304	\$67,399
Fire Operations	1260-01	Fire-Rescue Boat	\$350,000	\$35,000	\$385,000
Fire Operations	1260-05	Replacement fund for HM193 (EQ1617)	\$0	\$30,000	\$30,000
Fire Operations	1260-06	Wildland Reimbursable Account	\$0	\$10,000	\$10,000
Ambulance Operations	1270-01	Ambulance Service Phase III (One Ambulance)	\$459,900	\$872,666	\$1,332,566
Total - Fire-Medical			\$1,050,595	\$947,970	\$1,998,565
Human Resources					
Human Resources	0070-01	Time/HRIS Administrator	\$0	\$85,070	\$85,070
Total - Human Resources			\$0	\$85,070	\$85,070
Leadership and Management					
City Manager's Office	0020-01	Reconfiguration of Council Assistant office	\$10,000	\$0	\$10,000
City Manager's Office	0020-02	Employee Appreciation and Professional Development	\$0	\$15,000	\$15,000
Governmental Affairs	0025-01	State and Federal Services	\$115,000	\$0	\$115,000
Governmental Affairs	0025-02	Peoria's share for federal representation	\$21,818	\$0	\$21,818
Governmental Affairs	0025-03	Luke Fighter Country Partnership	\$35,000	\$0	\$35,000
Governmental Affairs	0025-04	League of Cities and Towns Conference Event	\$4,000	\$0	\$4,000
Office of Real Estate Development	0027-01	Land Development Consulting Services	\$100,000	\$0	\$100,000
Total - Leadership and Management			\$285,818	\$15,000	\$300,818
Mayor and Council					
Mayor & City Council	0010-01	State of the City Event	\$15,000	\$0	\$15,000
Mayor & City Council	0010-02	Youth Delegation to Conferences	\$8,000	\$0	\$8,000
Mayor & City Council	0010-03	Overnight Travel	\$6,250	\$0	\$6,250
Total - Mayor and Council			\$29,250	\$0	\$29,250
Municipal Court					
Municipal Court	0250-02	Increase One Pro tem Judge Hours	\$27,040	\$0	\$27,040
Municipal Court	0250-03	Increase Pro tem Judges' Hourly Wage	\$24,000	\$0	\$24,000
Total - Municipal Court			\$51,040	\$0	\$51,040
Neighborhood & Human Services					
Peoria Center for Performing Arts	0043-01	PCPA Ticket Surcharge Expenditure Authority	\$20,000	\$0	\$20,000
Peoria Center for Performing Arts	0043-02	PCPA Utilities/Telecom	\$0	\$15,100	\$15,100
Neighborhood Services	0550-01	Property Abatement	\$50,000	\$0	\$50,000
Neighborhood Services	0550-02	Code Enforcement Operations	\$5,000	\$0	\$5,000
Community Assistance	0570-01	FY20 Neighborhood Grant Funding	\$150,000	\$0	\$150,000
Community Assistance	0570-02	FY20 Homeless Outreach and System Navigator	\$41,000	\$0	\$41,000
Community Assistance	0570-03	FY20 Resource Center Operations	\$0	\$33,500	\$33,500

Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2020 One-time Cost	FY 2020 Ongoing Cost	FY 2020 Total Cost
Community Assistance	0570-04	Overnight Shelter Expenses	\$79,200	\$0	\$79,200
NHS Administration	1400-01	Management Team Operational Funds	\$0	\$19,500	\$19,500
NHS Administration	1400-02	Management Assistant Position	\$2,075	\$77,122	\$79,197
NHS Administration	1400-08	Minimum Wage Increase	\$0	\$46,407	\$46,407
Am/Pm Program	1420-02	New AMPM Site (Charter School)	\$0	\$98,258	\$98,258
Am/Pm Program	1420-04	21st Century Grant Program - One Time	\$35,000	\$0	\$35,000
Am/Pm Program	1420-1	Increase Sick Time Benefits	\$33,400	\$0	\$33,400
Special Events Program	1510-01	Special Events Coordinator (Fixed Term, One Year)	\$81,826	\$0	\$81,826
Special Events Program	1510-02	Bravo Peoria/Explore the Library	\$20,132	\$0	\$20,132
Special Events Program	1510-03	Veterans Day	\$31,000	\$0	\$31,000
Special Events Program	1510-04	MLK Event	\$33,500	\$0	\$33,500
Special Events Program	1510-05	Affiliate Event Support	\$60,000	\$0	\$60,000
Special Events Program	1510-06	ParkFest!	\$62,245	\$0	\$62,245
Special Events Program	1510-07	Somos Peoria	\$170,000	\$0	\$170,000
Special Events Program	1510-08	Growing Peoria Partnerships	\$105,642	\$0	\$105,642
Special Events Program	1510-09	P83 Partnership Events	\$100,000	\$0	\$100,000
Special Events Program	1510-10	Holiday Lighting Old Town	\$55,000	\$0	\$55,000
Special Events Program	1510-14	Vietnam Veterans Memorial Traveling Wall	\$28,500	\$0	\$28,500
Special Events Program	1510-17	Fiesta del Pueblo Viejo	\$10,940	\$0	\$10,940
Special Events Program	1510-18	Consultant Event	\$200,000	\$0	\$200,000
Community Center	1530-01	Community Center Increased Programming Expenses	\$17,400	\$1,620	\$19,020
Total - Neighborhood & Human Services			\$1,391,860	\$291,507	\$1,683,367
Office of Communications					
Public Information Office	0040-01	Tourism	\$20,000	\$0	\$20,000
Public Information Office	0040-02	Professional Services	\$10,000	\$0	\$10,000
Public Information Office	0040-03	Multi-Media Marketing Specialist	\$0	\$88,974	\$88,974
Peoria Channel 11	0041-01	Studio Broadcast Equipment	\$150,000	\$0	\$150,000
Total - Office of Communications			\$180,000	\$88,974	\$268,974
Parks, Recreation and Community Facilities					
PRCF Administration	1390-01	PowerDMS - Accreditation and Procedures Tracking	\$0	\$7,068	\$7,068
PRCF Administration	1390-03	CAPRA Accreditation Review & Visit	\$15,000	\$0	\$15,000
PRCF Administration	1390-04	Professional Development	\$20,000	\$0	\$20,000
PRCF Administration	1390-05	Minimum Wage Increases (Department Wide)	\$0	\$185,641	\$185,641
Swimming Pools	1410-04	Operational & Costs Increase	\$0	\$31,000	\$31,000
Pioneer Community Park	1533-02	Utility Request	\$0	\$36,256	\$36,256
Paloma Community Park	1534-02	Paloma Community Park	\$0	\$1,542,545	\$1,542,545
Main Library	1540-03	Library System Materials	\$100,000	\$0	\$100,000
Main Library	1540-04	Library System Centennial Celebration	\$5,000	\$0	\$5,000

Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2020 One-time Cost	FY 2020 Ongoing Cost	FY 2020 Total Cost
Parks North	1560-01	Central Irrigation Operational System	\$188,000	\$0	\$188,000
Parks North	1560-03	The Meadows Neighborhood Park	\$28,500	\$146,870	\$175,370
Contracted Landscape Maintenance	1600-01	CIP Landscape Maintenance & Utilities	\$0	\$149,319	\$149,319
Trails Maintenance	1610-01	Sunrise Mountain Mine Pit Safety	\$30,000	\$0	\$30,000
Total - Parks, Recreation and Community Facilities			\$386,500	\$2,098,699	\$2,485,199
Planning and Community Development					
Planning	0610-1	Census 2020 Outreach and Promotion	\$125,000	\$0	\$125,000
Planning	0610-2	Professional Development Services	\$50,000	\$0	\$50,000
Total - Planning and Community Development			\$175,000	\$0	\$175,000
Police					
Police Administration	1000-01	Contract Legal Advisor	\$80,000	\$0	\$80,000
Patrol Services - South	1020-02	Crime Prevention Program	\$35,000	\$0	\$35,000
Patrol Services - South	1020-03	Patrol Vehicles (6)	\$440,670	\$122,050	\$562,720
Patrol Services - South	1020-05	Volunteer Vehicle Radios and MDCs (2)	\$38,588	\$5,040	\$43,628
Patrol Services - South	1020-06	Vehicle Radar Signs (2)	\$10,000	\$0	\$10,000
Patrol Services - South	1020-08	MDCs for Jail Vans (3)	\$35,835	\$4,485	\$40,320
Patrol Services - South	1020-09	Police Officer	\$68,789	\$117,888	\$186,677
Operations Support	1025-01	Moving Radars - Replacement Motorcycles	\$6,925	\$0	\$6,925
Operations Support	1025-02	Traffic Prevention Program	\$35,000	\$0	\$35,000
Operations Support	1025-03	Street Crimes Unit Vehicles (2)	\$64,000	\$9,850	\$73,850
Operations Support	1025-04	Replacement K9 With Vehicle	\$75,000	\$12,000	\$87,000
Pd Technical Support	1030-01	Contract Personnel - Telephone Report Writing Unit	\$52,000	\$0	\$52,000
Pd Technical Support	1030-02	SmartForce Renewal	\$42,400	\$0	\$42,400
Pd Technical Support	1030-03	Predictive Policing	\$24,000	\$0	\$24,000
Pd Technical Support	1030-04	Furniture Replacement	\$50,000	\$0	\$50,000
Pd Technical Support	1030-05	LeadsOnline Expansion	\$0	\$10,000	\$10,000
Pd Technical Support	1030-06	Body Worn Cameras	\$2,745	\$33,505	\$36,250
Pd Technical Support	1030-07	Telestaff Outbound Phone Calls	\$6,000	\$0	\$6,000
Staff Services	1040-01	Mileage Reimbursement	\$10,000	\$0	\$10,000
Pd Communications	1050-01	Communications Support - Contract Personnel	\$50,000	\$0	\$50,000
Pd Communications	1050-02	Communications Console Refresh	\$334,102	\$0	\$334,102
Total - Police			\$1,461,054	\$314,818	\$1,775,872
Total - General Fund			\$6,118,776	\$4,064,113	\$10,182,889

Percent for the Arts Fund

Neighborhood & Human Services

Percent For The Arts	0120-01	Public Art	471	\$140,000	\$0	\$140,000

Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2020 One-time Cost	FY 2020 Ongoing Cost	FY 2020 Total Cost
Percent For The Arts	0120-02	Art Grants	\$24,800	\$0	\$24,800
Percent For The Arts	0120-03	Arts Education & Outreach	\$8,000	\$0	\$8,000
Percent For The Arts	0120-04	Arts Programming	\$90,000	\$0	\$90,000
Total - Neighborhood & Human Services			\$262,800	\$0	\$262,800
<i>Total - Percent for the Arts Fund</i>			<i>\$262,800</i>	<i>\$0</i>	<i>\$262,800</i>

Sports Complex Fund

Parks, Recreation and Community Facilities

Complex Operations/Maint	2000-01	Security & Operations Reimbursables	\$0	\$32,000	\$32,000
Complex Operations/Maint	2000-04	Cactus League Membership	\$30,000	\$0	\$30,000
Complex Operations/Maint	2000-06	Facility Surcharge Expenditure Authority (2003)	\$100,000	\$0	\$100,000
Complex Operations/Maint	2000-07	Facility Surcharge Expenditure Authority (2002)	\$100,000	\$0	\$100,000
Total - Parks, Recreation and Community Facilities			\$230,000	\$32,000	\$262,000
<i>Total - Sports Complex Fund</i>			<i>\$230,000</i>	<i>\$32,000</i>	<i>\$262,000</i>

Water Fund

Water Services

Production Svcs	2070-01	Production Budget Adjustments	\$0	\$9,000	\$9,000
Distribution Services	2080-02	Dist. Operator I & Valve Replacement Increase	\$78,060	\$106,151	\$184,211
Distribution Services	2080-02	Distribution Budget Adjustments	\$10,000	\$296,800	\$306,800
Sustainability & Conservation	2105-02	Part-Time Water Conservation Intern	\$35,000	\$0	\$35,000
Sustainability & Conservation	2105-03	The Nature Conservancy Fund	\$30,000	\$0	\$30,000
Planning & Operations	2115-01	Mechanic II	\$46,665	\$88,135	\$134,800
Water Supply	2125-01	CAP Water Delivery Fees	\$0	\$705,000	\$705,000
Total - Water Services			\$199,725	\$1,205,086	\$1,404,811
<i>Total - Water Fund</i>			<i>\$199,725</i>	<i>\$1,205,086</i>	<i>\$1,404,811</i>

Wastewater Fund

Water Services

Beardsley Water Reclamation Facility	2470-01	Utility Plant Operator I	\$325	\$56,432	\$56,757
Wastewater Collection/Prevention	2480-01	Collection Increased Electrical Cost	\$0	\$7,100	\$7,100
Wastewater Collection/Prevention	2480-02	Granite XP Software for CCTV	\$28,000	\$800	\$28,800
Butler Water Reclamation Facility	2496-01	Butler WRF Budget Adjustments	\$0	\$400,000	\$400,000
Total - Water Services			\$28,325	\$464,332	\$492,657

Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2020 One-time Cost	FY 2020 Ongoing Cost	FY 2020 Total Cost
<i>Total - Wastewater Fund</i>			<i>\$28,325</i>	<i>\$464,332</i>	<i>\$492,657</i>
<u>Residential Solid Waste Fund</u>					
Public Works					
Solid Waste Admin	2750-01	Fleet Management Hardware/Software	\$265,000	\$78,696	\$343,696
Residential Collection	2760-01	Equipment Operator and Automated Side Loaders	\$700,000	\$299,470	\$999,470
Residential Collection	2760-03	Part Time to Full Time Adjustment	\$0	\$38,910	\$38,910
Residential Collection	2760-04	Fleet Fuel	\$0	\$105,000	\$105,000
Solid Waste Environmental	2810-01	Solid Waste Inspectors	\$36,000	\$77,582	\$113,582
Total - Public Works			\$1,001,000	\$599,658	\$1,600,658
<i>Total - Residential Solid Waste Fund</i>			<i>\$1,001,000</i>	<i>\$599,658</i>	<i>\$1,600,658</i>
<u>Storm Water Drainage System Fund</u>					
Public Works					
Storm Drain - NPDES	2900-01	Drainage Systems Operations Grounds/Detention R&M	\$0	\$150,000	\$150,000
Total - Public Works			\$0	\$150,000	\$150,000
<i>Total - Storm Water Drainage System Fund</i>			<i>\$0</i>	<i>\$150,000</i>	<i>\$150,000</i>
<u>Fleet Services Fund</u>					
Public Works					
Fleet Maintenance	3420-01	Fleet Inventory/Pass Thru Accounts	\$0	\$613,200	\$613,200
Fleet Maintenance	3420-02	Fleet Fuel Management System Replacement	\$100,000	\$0	\$100,000
Fleet Maintenance	3420-03	Fleet Paperless Initiative	\$12,000	(\$1,000)	\$11,000
Fleet Maintenance	3420-04	Portable Column Lifts	\$65,000	\$0	\$65,000
Total - Public Works			\$177,000	\$612,200	\$789,200
<i>Total - Fleet Services Fund</i>			<i>\$177,000</i>	<i>\$612,200</i>	<i>\$789,200</i>
<u>Facilities Maintenance Fund</u>					
Public Works					
Facilities Admin	3650-03	Training and Conferences	\$5,500	\$2,000	\$7,500
Daytime Facility Services	3660-04	Contract Janitorial Services Cost Increase	\$0	\$119,000	\$119,000
Daytime Facility Services	3660-05	Water Heater and Cooler Replacement Program	\$70,000	\$10,000	\$80,000

Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2020 One-time Cost	FY 2020 Ongoing Cost	FY 2020 Total Cost
Facilities Operating Projects	3690-03	Facilities Office Space Reorg	\$80,000	\$0	\$80,000
Facilities Operating Projects	3690-04	Park and Ride Parking Lot Maintenance Costs	\$0	\$20,000	\$20,000
Technical Operations	3700-02	Repairs & Maintenance	\$95,000	\$0	\$95,000
Technical Operations	3700-03	UPS Battery Replacement Program	\$20,000	\$0	\$20,000
Technical Operations	3700-05	PSAB Evidence Freezer Condenser Replacement	\$39,000	\$0	\$39,000
Total - Public Works			\$309,500	\$151,000	\$460,500
Total - Facilities Maintenance Fund			\$309,500	\$151,000	\$460,500

Information Technology Fund

Information Technology

IT Operations	3750-01	Customer Service Representative II	\$0	\$72,750	\$72,750
IT Operations	3750-02	Accela Scripting Upgrade	\$30,000	\$0	\$30,000
IT Operations	3750-03	Windows 10 OS Licenses & Technical Contracted Svcs	\$99,000	\$0	\$99,000
Total - Information Technology			\$129,000	\$72,750	\$201,750
Total - Information Technology Fund			\$129,000	\$72,750	\$201,750

IT Reserve Fund

Information Technology

Res For System Comp Eqt	3800-01	Library Firewall Replacement	\$44,000	\$0	\$44,000
Total - Information Technology			\$44,000	\$0	\$44,000
Total - IT Reserve Fund			\$44,000	\$0	\$44,000

Highway User Fund

Public Works

Signs And Striping	7010-01	Digital Traffic Sign Printer (replacement)	\$21,750	\$0	\$21,750
Traffic Signal Maintenance	7020-01	New Pickup Truck for Signals	\$38,990	\$9,400	\$48,390
Traffic Signal Maintenance	7020-02	Streetlight Professional Services	\$150,000	\$0	\$150,000
Traffic Signal Maintenance	7020-03	Signal & Streetlight System Supplies	\$25,000	\$0	\$25,000
Street Maintenance	7030-01	Public Works Inspector Vehicle	\$35,000	\$7,500	\$42,500
Street Maintenance	7030-05	Street Maintenance Operational Supplies	\$0	\$101,000	\$101,000
Sweeper Operations	7040-01	New Sweeper Operator (FTE)	\$0	\$14,595	\$14,595
Total - Public Works			\$270,740	\$132,495	\$403,235

Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2020 One-time Cost	FY 2020 Ongoing Cost	FY 2020 Total Cost
<i>Total - Highway User Fund</i>			<i>\$270,740</i>	<i>\$132,495</i>	<i>\$403,235</i>
<u>Home Grant Fund</u>					
Neighborhood & Human Services					
Home Grant	7150-01	HOME Funding Supplemental	\$0	\$98,972	\$98,972
Total - Neighborhood & Human Services			\$0	\$98,972	\$98,972
<i>Total - Home Grant Fund</i>			<i>\$0</i>	<i>\$98,972</i>	<i>\$98,972</i>
<u>Community Dev Block Grant Fund</u>					
Neighborhood & Human Services					
Comm Dev Block Grant	7160-01	CDBG Funding	\$0	\$66,403	\$66,403
Total - Neighborhood & Human Services			\$0	\$66,403	\$66,403
<i>Total - Community Dev Block Grant Fund</i>			<i>\$0</i>	<i>\$66,403</i>	<i>\$66,403</i>
<u>Public Transit Fund</u>					
Public Works					
Transit Division	7200-01	North Peoria Circulator	\$0	\$846,032	\$846,032
Transit Division	7200-02	Transit Replacement Buses	\$166,000	\$0	\$166,000
Transit Division	7200-03	Fuel Increase	\$0	\$5,500	\$5,500
Transit Division	7200-04	Transit Master Plan	\$50,000	\$0	\$50,000
Transit Division	7200-05	83rd Ave Fixed Route Cost Increase	\$0	\$150,000	\$150,000
Total - Public Works			\$216,000	\$1,001,532	\$1,217,532
<i>Total - Public Transit Fund</i>			<i>\$216,000</i>	<i>\$1,001,532</i>	<i>\$1,217,532</i>
<u>Adult Day Program Grant Fund</u>					
Neighborhood & Human Services					
Adult Day Prg Grant	7250-01	Vehicle Replacement	\$38,820	\$3,882	\$42,702
Total - Neighborhood & Human Services			\$38,820	\$3,882	\$42,702
<i>Total - Adult Day Program Grant Fund</i>			<i>\$38,820</i>	<i>\$3,882</i>	<i>\$42,702</i>

Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2020 One-time Cost	FY 2020 Ongoing Cost	FY 2020 Total Cost
<i>State Anti-Racketeering - PD Fund</i>					
Police					
St Anti-Racketeering-Pd	7500-01	Leadership Training	\$25,000	\$0	\$25,000
St Anti-Racketeering-Pd	7500-02	SAU Equipment	\$40,000	\$0	\$40,000
St Anti-Racketeering-Pd	7500-03	SWAT Vests	\$30,000	\$0	\$30,000
St Anti-Racketeering-Pd	7500-04	Replace Booking DigiScan Systems (2)	\$9,000	\$0	\$9,000
Total - Police			\$104,000	\$0	\$104,000
<i>Total - State Anti-Racketeering - PD Fund</i>			<i>\$104,000</i>	<i>\$0</i>	<i>\$104,000</i>
Total - Additions/(Reductions)			\$9,129,686	\$8,654,424	\$17,784,109

Schedule 12 - Improvement Districts Revenues

Description	Projected FY2020
SLID 1 Westfield Gardens	\$ 2,413
SLID 2 Autumn Point	\$ 2,754
SLID 3 Vistas Avenida II	\$ 1,960
SLID 4 Cypress Point Estates II @ WBV	\$ 3,167
SLID 5 Shavano	\$ 3,061
SLID 6 Bell Park Central	\$ 4,675
SLID 7 Bell Park & Parcels 2B-8	\$ 12,636
SLID 8 Foxwood Unit Four	\$ 3,061
SLID 9 Vista Crossing	\$ 2,077
SLID 10 Vista Pinnacle	\$ 4,511
SLID 11 North Shores @ Ventana Lakes	\$ 1,507
SLID 12 Vistas @ Desert Harbor Phase I	\$ 2,714
SLID 13 Village Terrace	\$ 2,660
SLID 14 The Coves/Ventana Lakes	\$ 6,695
SLID 15 Windwood	\$ 1,683
SLID 16 Lakeside Unit 2 @ Ventana Lakes	\$ 4,218
SLID 17 Arrowhead Shores I	\$ 5,430
SLID 18 Arrowhead Shores II	\$ 4,977
SLID 19 Westfield Gardens 2	\$ 1,387
SLID 20 Cactus Point Crossing	\$ 2,940
SLID 21 Country Meadows Estates	\$ 3,469
SLID 22 The Gardens @ V.L. includes North Park	\$ 7,391
SLID 23 Brookside Village I & II	\$ 3,167
SLID 24 Country Meadows Unit 11	\$ 370
SLID 25 Vista Point, Village Terrace II & III @ WBV	\$ 4,641
SLID 26 Calbrisa	\$ 3,678
SLID 27 Torrey Pines I & II	\$ 5,581
SLID 28 The Landings @ V.L. includes South Bay	\$ 5,513
SLID 29 Sweetwater Place	\$ 4,285
SLID 30 Vistas @ Desert Harbor Unit II	\$ 3,017
SLID 31 Westfield Gardens III	\$ 2,526
SLID 32 83rd Ave & Thunderbird	\$ 7,500
SLID 33 Crystal Cove	\$ 4,072
SLID 34 Villas @ Desert Harbor	\$ 1,206
SLID 36 Arrowhead Cove	\$ 3,469
SLID 37 Vistas Fairways @ WBV	\$ 4,481
SLID 39 Bridlewood	\$ 11,010
SLID 40 The Shores @ V.L.	\$ 1,357
SLID 41 Fairway Views @ WBV	\$ 3,318
SLID 42 Sweetwater Place II	\$ 1,377
SLID 43 Steeple Hill	\$ 4,093
SLID 44 Paradise Shores	\$ 2,631
SLID 45 Calle Lejos Estates	\$ 2,111
SLID 46 Eagle Ridge @ WBV	\$ 4,524
SLID 47 Olive Park	\$ 1,989
SLID 48 Paseo Verde Estates	\$ 5,064
SLID 49 The Boardwalk	\$ 4,827
SLID 50 Parkridge I & II	\$ 22,022
SLID 51 Scotland Hills @ WBV	\$ 2,714
SLID 54 Wildflower Point I	\$ 3,620
SLID 55 Crystal Bay @ Desert Harbor	\$ 753
SLID 56 Diamond Cove @ Desert Harbor	\$ 3,825
SLID 57 Alta Vista Estates	\$ 16,085
SLID 58 Sweetwater Ridge	\$ 5,522
SLID 59 Hunter Ridge	\$ 4,223
SLID 60 Arrowhead Horizons	\$ 3,167
SLID 61 Cactus Place	\$ 1,206
SLID 62 Legacy Place	\$ 3,214
SLID 63 Granite Run	\$ 5,731
SLID 64 Willow Ridge @ WBV	\$ 6,637
SLID 66 New River Shores	\$ 5,882
SLID 70 Sweetwater Ridge Unit 3	\$ 797
SLID 71 Teresita	\$ 3,534
SLID 72 Country Club Estates @ WBV	\$ 1,810
SLID 73 Fletcher Heights Phase 1A	\$ 26,647
SLID 76 Silverton	\$ 11,010
SLID 77 Deer Village Unit 3	\$ 2,413
SLID 78 Deer Village Unit 1	\$ 3,620
SLID 79 Deer Village Unit 2	\$ 3,921
SLID 80 Deer Village Unit 4	\$ 2,866
SLID 82 Pivotal Peoria Center Tracts C & D	\$ 3,367
SLID 83 Fairmont Unit 1	\$ 8,748
SLID 84 Fairmont Unit 2	\$ 5,430
SLID 93 Terramar Parcel 1	\$ 8,675
SLID 94 Terramar Parcel 2A	\$ 900
SLID 95 Terramar Parcel 3	\$ 5,007
SLID 96 Terramar Parcel 4A	\$ 3,075
SLID 97 Terramar Parcel 5	\$ 2,866
SLID 98 Terramar Parcel 6	\$ 6,392
SLID 99 Terramar Parcel 7B	\$ 3,557
SLID 101 Terramar Parcel 9A	\$ 2,111
SLID 102 Terramar Parcel 10A	\$ 1,206
SLID 104 Dove Valley Ranch Parcel 2A3	\$ 4,321
SLID 107 Fletcher Heights Phase 1B	\$ 13,467
SLID 108 Fletcher Heights Phase 1C	\$ 6,661
SLID 110 South Bay @ Ventana Lakes	\$ 3,061
SLID 114 Fletcher Heights Phase 2A	\$ 16,060
SLID 116 Tierra Norte V	\$ 4,512
SLID 117 Summerett Village	\$ 15,060
SLID 119 Dove Valley Ranch Parcel 3A	\$ 3,241
SLID 121 Dove Valley Ranch Parcels 3D & 3E	\$ 8,462
SLID 122 Clearview Estates	\$ 6,481
SLID 123 Terramar Parcel 2B	\$ 6,179
SLID 125 Terramar Parcel 12	\$ 6,510
SLID 126 Terramar Parcel 13	\$ 4,339
SLID 127 Terramar Parcel 14	\$ 2,866

Description	Projected FY2020
SLID 128 Peoria Mountain Vistas	\$ 6,301
SLID 129 Fletcher Heights Phase 2B	\$ 16,384
SLID 131 Bay Pointe @ V.L.	\$ 8,500
SLID 135 Sun Cliff IV	\$ 6,841
SLID 136 Ironwood Phase 1A	\$ 3,420
SLID 137 Ironwood Phase 1B	\$ 2,407
SLID 138 Ironwood Phase 2A	\$ 1,800
SLID 139 Ironwood Phase 2B	\$ 1,440
SLID 140 Ironwood Phase 3A	\$ 968
SLID 141 Ironwood Phase 3B	\$ 900
SLID 142 Ironwood Phase 4A	\$ 900
SLID 143 Ironwood Phase 4B	\$ 1,079
SLID 144 Crosswinds	\$ 3,481
SLID 145 Sun Cliff III	\$ 1,259
SLID 146 Ryland @ Silvercreek	\$ 5,761
SLID 147 Harbor Shores @ Desert Harbor	\$ 1,357
SLID 148 Sun Aire Estates, UNIT 6	\$ 2,295
SLID 149 Silverton 2	\$ 9,002
SLID 150 Dove Valley Ranch Parcel 6	\$ 10,415
SLID 151 Dove Valley Ranch Parcel 3B	\$ 6,121
SLID 152 Dove Valley Ranch Parcel 3C	\$ 5,581
SLID 153 Dove Valley Ranch Parcel 3F	\$ 2,588
SLID 154 Dove Valley Ranch Parcel 2B & 2C	\$ 2,160
SLID 155 Dove Valley Ranch Parcel 2D	\$ 6,272
SLID 156 Dove Valley Ranch Parcel 2E	\$ 3,780
SLID 157 Dove Valley Ranch Parcel 2F	\$ 3,061
SLID 159 Terramar Parcel 7A	\$ 3,017
SLID 160 Terramar Parcel 11	\$ 2,709
SLID 161 Skyview Place	\$ 4,146
SLID 162 Arrowhead Shadows	\$ 4,624
SLID 163 Greystone Heritage @ V.L.	\$ 2,413
SLID 164 Erin Groves	\$ 4,943
SLID 166 Bay Pointe Unit Two @ V.L.	\$ 5,102
SLID 167 Springer Ranch 2	\$ 2,448
SLID 171 Greystone II Heritage @ V.L.	\$ 4,121
SLID 172 Erin Groves 2	\$ 2,602
SLID 174 Hunter Field Estates	\$ 1,437
SLID 176 Twin Palms	\$ 2,710
SLID 177 Desert Star Subdivision	\$ 10,657
SLID 179 Westwing Mountain Parcel 1A	\$ 2,881
SLID 183 Westwing Mountain Parcel 4	\$ 540
SLID 184 Westwing Mountain Parcel 5	\$ 360
SLID 185 Westwing Mountain Parcel 6	\$ 720
SLID 187 Westwing Mountain Parcel 8	\$ 2,049
SLID 188 Westwing Mountain Parcel 9	\$ 2,521
SLID 189 Westwing Mountain Parcel 10	\$ 1,980
SLID 190 Westwing Mountain Parcel 11	\$ 2,521
SLID 191 Westwing Mountain Parcel 12	\$ 2,340
SLID 195 South Bay Unit 2 @ Ventana Lakes	\$ 3,600
SLID 197 Sun Cliff V	\$ 5,848
SLID 198 Fletcher Heights 3A	\$ 18,077
SLID 199 Fletcher Heights 3B	\$ 5,293
SLID 201 Central Park Subdivision	\$ 5,581
SLID 202 Starlight Canyon	\$ 1,440
SLID 204 North Ranch	\$ 5,581
SLID 205 Tuscany Shores - Desert Harbor Pa	\$ 2,413
SLID 206 West Valley Ranch	\$ 2,283
SLID 207 Sunset Ranch	\$ 2,350
SLID 208 Sonoran Mountain Ranch Parcel 1	\$ 4,675
SLID 209 Sonoran Mountain Ranch Parcel 2	\$ 4,827
SLID 210 Vistancia Village A Par A37	\$ 1,659
SLID 211 Vistancia Village A Par A36	\$ 2,263
SLID 212 Vistancia Village A Par A33	\$ 2,111
SLID 213 Vistancia Village Par A 32	\$ 1,810
SLID 214 Vistancia Village A Par A14	\$ 1,507
SLID 215 Vistancia Village A Par A13	\$ 1,206
SLID 216 Vistancia Village Par A12	\$ 1,960
SLID 218 Vistancia Village A Par A10B	\$ 1,810
SLID 221 Cibola Vista 1B	\$ 904
SLID 222 Cibola Vista 2	\$ 4,374
SLID 223 Cibola Vista 3	\$ 4,374
SLID 224 Cibola Vista 4	\$ 3,469
SLID 225 Cibola Vista 5	\$ 6,033
SLID 226 Sonoran Mountain Ranch Parcel 4.1	\$ 4,223
SLID 227 Sonoran Mountain Ranch Parcel 4.2	\$ 3,167
SLID 228 Sonoran Mountain Ranch Parcel 5	\$ 3,017
SLID 229 Sonoran Mountain Ranch Parcel 6	\$ 4,827
SLID 230 Sonoran Mountain Ranch Parcel 7	\$ 5,128
SLID 231 Sonoran Mountain Ranch Parcel 9A	\$ 3,167
SLID 232 Sonoran Mountain Ranch Parcel 9A	\$ 2,111
SLID 233 Westwing Ph 2 Par 18	\$ 3,229
SLID 234 Westwing Ph 2 Par 19	\$ 1,440
SLID 235 Westwing Ph 2 Par 29	\$ 4,681
SLID 236 Westwing Ph 2 Par 15	\$ 3,420
SLID 237 Sonoran Mtn Ranch 9b	\$ 1,960
SLID 238 Casa Del Rey	\$ 16,441
SLID 239 Westwing Ph 2 Par 21	\$ 1,615
SLID 240 Westwing Ph 2 Par 22	\$ 2,153
SLID 1000 Sonoran Mountain Ranch Parcel 10	\$ 7,089
SLID 1001 Vistancia Village A Parcel A9	\$ 2,111
SLID 1002 Fletcher Farms	\$ 3,771
SLID 1004 Vistancia Village A Parcel G10	\$ 1,206
SLID 1005 Vistancia Phase 2 Parcel A-8	\$ 1,357
SLID 1006 Vistancia Phase 2 Parcel A-15	\$ 1,960
SLID 1007 Vistancia North Parcel G-11	\$ 904
SLID 1008 Riverstone Estates	\$ 3,167

Description	Projected FY2020
SLID 1009 Vistancia Village A Parcel G3	\$ 2,564
SLID 1010 Vistancia Parcel A-7	\$ 904
SLID 1011 Varney Village	\$ 452
SLID 1012 Vistancia North Parcel G-4	\$ 1,206
SLID 1013 Vistancia A28	\$ 3,318
SLID 1014 Vistancia A29	\$ 2,111
SLID 1016 Sonoran Mountain Ranch Parcel 14	\$ 3,469
SLID 1017 Vistancia Parcel G2	\$ 2,263
SLID 1018 Park Rose	\$ 3,348
SLID 1019 Vistancia North G-1	\$ 2,714
SLID 1020 Plaza Del Rio Phase 1	\$ 753
SLID 1021 Plaza Del Rio Phase 2	\$ 1,742
SLID 1022 Tierra del Rio Parcel 6	\$ 8,899
SLID 1023 Tierra Del Rio North - Parcel 28	\$ 2,564
SLID 1024 Plaza Del Rio Phase 3	\$ 3,017
SLID 1025 Rio Estates	\$ 1,224
SLID 1029 Grand Manor	\$ 2,336
SLID 1030 Tierra Del Rio Parcel 10a	\$ 2,563
SLID 1031 Tierra del Rio Parcel 9	\$ 3,771
SLID 1032 Tierra Del Rio Parcel 13a	\$ 2,714
SLID 1033 Camino a Lago South, Unit 8	\$ 3,469
SLID 1034 Camino a Lago South, Unit 7	\$ 2,564
SLID 1035 Tierra Del Rio Parcel 4a	\$ 3,283
SLID 1038 Camino a Lago South, Unit 5	\$ 3,771
SLID 1039 Camino a Lago South, Unit 6	\$ 4,524
SLID 1045 Tierra Del Rio Parcel 4B	\$ 1,056
SLID 1046 Terramar 9B	\$ 1,659
SLID 1048 Tierra Del Rio Parcel 12	\$ 5,128
SLID 1049 Tierra Del Rio Parcel 11	\$ 4,675
SLID 1050 Sunset Ranch IIA	\$ 2,128
SLID 1053 The Meadows Parcel 11	\$ 8,446
SLID 1054 The Meadows Parcel 12A	\$ 6,938
SLID 1055 Sunset Ranch IIB	\$ 1,507
SLID 1056 The Meadows Parcel 12b	\$ 6,938
SLID 1057 The Meadows Parcel 9	\$ 10,365
SLID 1058 Vistancia Parcel F3 - Phase 1	\$ 1,056
SLID 1059 Vistancia Parcel F3 - Phase 2	\$ 452
SLID 1060 Vistancia Parcel F4 Phase 1	\$ 1,206
SLID 1061 Vistancia Parcel F4 Ph2	\$ 150
SLID 1062 Vistancia Parcel F4 Phase 3	\$ 603
SLID 1063 Vistancia Parcel F5	\$ 1,357
SLID 1065 Vistancia Parcel F1 Phase 1	\$ 1,206
SLID 1066 Vistancia North Phase 3 Parcel F1 P	\$ 797
SLID 1067 The Meadows Parcel 4A	\$ 7,541
SLID 1068 Sunset Ranch IIC	\$ 565
SLID 1069 Sunset Ranch IID	\$ 301
SLID 1070 Sunset Ranch IIE	\$ 1,056
SLID 1071 Umbria Estates	\$ 452
SLID 1072 Tierra Del Rio Parcel 1	\$ 2,111
SLID 1073 Tierra Del Rio Parcel 13b	\$ 1,056
SLID 1074 Sunset Ranch IIF	\$ 670
SLID 1075 Tierra Del Rio Parcel 10B	\$ 1,357
SLID 1076 Tierra Del Rio Parcel 27	\$ 9,955
SLID 1077 Terramar Parcel 10B	\$ 1,642
SLID 1078 The Meadows Parcel 4B	\$ 6,251
SLID 1079 Tierra Buena	\$ 1,275
SLID 1080 Tierra Del Rio Parcel 23	\$ 9,537
SLID 1081 Sunset Ranch IIG	\$ 603
SLID 1082 Sunset Ranch IIH	\$ 603
SLID 1083 Tierra Buena II	\$ 612
SLID 1084 Tierra Del Rio Parcel 22	\$ 4,524
SLID 1085 Peoria Village	\$ 1,817
SLID 1086 Vistancia Parcel A18	\$ 1,056
SLID 1087 Vistancia Parcel A21/A22	\$ 1,507
SLID 1088 Lizard Trails	\$ 753
SLID 1089 Tierra Del Rio Parcel 20A & 21A	\$ 5,639
SLID 1090 Tierra Del Rio Parcel 21B	\$ 1,292
SLID 1091 Sunrise Vista	\$ 1,292
SLID 1096 Sierra Ridge Estates	\$ 603
SLID 1097 Terramar Cove	\$ 2,375
SLID 1101 Tierra Del Rio Parcel 2	\$ 904
SLID 1102 Tierra Del Rio Parcel 3A	\$ 4,333
SLID 1103 Tierra Del Rio Parcel 20b	\$ 3,421
SLID 1109 Sunset Ranch Parcel IJ	\$ 3,318
SLID 1110 Trailside At Happy Valley Phase 1	\$ 1,056
SLID 1111 Three Olive Park	\$ 6,457
SLID 1112 Trailside At Happy Valley Phase 2	\$ 5,430
SLID 1114 The Meadows Parcel 2b	\$ 5,430
SLID 1115 Trailside At Happy Valley Phase 3	\$ 1,221
SLID 1116 Trailside At Happy Valley Phase 4	\$ 3,620
SLID 1123 The Meadows Parcel 1 & 3 Phase 1	\$ 1,221
TOTAL \$ 1,065,538	
MID 1 Cactus Point Crossing	\$ 8,116
MID 2 Westfield Gardens II	\$ 6,439
MID 3 Bell Park (Parcel 5)	\$ 5,260
MID 4 Country Meadows	\$ 6,004
MID 5 Crystal Cove	\$ 17,298
MID 6 Westfield Gardens III	\$ 11,846
MID 7 Sweetwater Place	\$ 9,034
MID 10 Tierra Norte III	\$ 17,770
MID 69 Stonebridge	\$ 6,769
MID 1025 Bedford Village 1	\$ 3,861
MID 1044 Bedford Village 2	\$ 2,550
TOTAL \$ 94,947	

Schedule 13 - Sources and Uses

FUND NAME	GENERAL AND OTHER FUNDS	SPECIAL REVENUE	ENTERPRISE FUNDS	INTERNAL SERVICES	TRUST AND AGENCY	CAPITAL PROJECTS	DEBT SERVICE	TOTAL
<u>Fund Balance</u>								
Fund Balance	97,838,189	74,779,129	104,940,970	27,828,209	674	53,455,475	24,602,155	383,444,801
<i>Total Fund Balance</i>	97,838,189	74,779,129	104,940,970	27,828,209	674	53,455,475	24,602,155	383,444,801
<u>Sources</u>								
Taxes	82,771,221	18,482,285	-	-	-	-	18,147,602	119,401,108
Charges for Service	34,012,129	11,744,646	102,336,870	50,622,384	-	-	-	198,716,029
Fines & Forfeitures	1,611,855	115,000	-	-	-	-	-	1,726,855
Interest Income	1,095,000	911,578	1,621,432	432,800	200	219,000	110,000	4,390,010
Intergovernmental Revenue	46,925,425	18,407,363	-	-	100	-	-	65,332,888
Licenses & Permits	4,576,294	-	-	-	-	-	-	4,576,294
Miscellaneous Income	683,000	216,500	9,297,886	60,000	-	165,000	135,592	10,557,978
Rents	1,191,013	-	2,070,000	-	-	-	-	3,261,013
Bond Proceeds	-	-	53,392,196	-	-	7,417,090	-	60,809,286
Transfers In	9,666,827	5,815,538	4,688,268	4,567,386	21,000	-	7,585,554	32,344,573
<i>Total Sources</i>	182,532,764	55,692,910	173,406,652	55,682,570	21,300	7,801,090	25,978,748	501,116,034
<u>Uses</u>								
Personal Services	120,876,065	6,323,385	17,145,762	9,777,929	21,000	-	-	154,144,141
Contractual Services	46,373,927	18,124,602	45,615,610	35,049,284	-	777,282	45,000	145,985,705
Commodities	5,125,711	1,169,848	3,740,435	4,945,980	-	-	-	14,981,974
Capital Outlay	10,518,918	52,718,057	123,844,196	8,556,972	-	57,396,024	-	253,034,167
Debt Service	-	-	14,785,134	-	-	-	28,218,879	43,004,013
Contingency	41,850,000	7,550,000	6,225,000	1,825,000	-	700,000	700,000	58,850,000
Transfers Out	17,400,504	9,757,065	4,337,004	850,000	-	-	-	32,344,573
<i>Total Uses</i>	242,145,125	95,642,957	215,693,141	61,005,165	21,000	58,873,306	28,963,879	702,344,573
<i>Estimated Balance 6/30/20</i>	38,225,828	34,829,082	62,654,481	22,505,614	974	2,383,259	21,617,024	182,216,262

Schedule 14 - Auditor General Schedule A
Summary Schedule of Estimated Revenues and Expenditures/Expenses
Fiscal Year 2020

Fiscal Year	S c h	FUNDS								Total All Funds
		General Fund	Special Revenue Fund	Debt Service Fund	Capital Projects Fund	Permanent Fund	Enterprise Funds Available	Internal Service Funds		
2019	Adopted/Adjusted Budgeted Expenditures/Expenses*	211,749,116	93,071,256	25,898,193	102,600,248	21,000	173,202,249	53,513,041	660,055,103	
2019	Actual Expenditures/Expenses**	167,702,209	54,525,393	23,863,553	21,828,616	21,000	105,915,401	51,032,683	424,888,855	
2020	Fund Balance/Net Position at July 1***	97,838,189	74,779,129	24,602,155	53,455,475	674	104,940,970	27,828,209	383,444,801	
2020	Primary Property Tax Levy	4,514,821							4,514,821	
2020	Secondary Property Tax Levy			17,903,602					17,903,602	
2020	Estimated Revenues Other than Property Taxes	168,351,116	49,877,372	489,592	213,000	300	115,326,189	51,115,184	385,372,753	
2020	Other Financing Sources	0	0	0	7,588,090	0	53,392,196	0	60,980,286	
2020	Other Financing (Uses)	0	0	0	0	0	0	0	0	
2020	Interfund Transfers In	9,666,827	5,815,538	7,585,554	0	21,000	4,688,268	4,567,386	32,344,573	
2020	Interfund Transfers (Out)	17,400,504	9,757,065	0	0	0	4,337,004	850,000	32,344,573	
2020	Reduction for Amounts Not Available:									
LESS:	Amounts for Future Debt Retirement:								0	
	Future Capital Projects								0	
	Maintained Fund Balance for Financial Stability								0	
									0	
									0	
2020	Total Financial Resources Available	262,970,449	120,714,974	50,580,903	61,256,565	21,974	274,010,619	82,660,779	852,216,263	
2020	Budgeted Expenditures/Expenses	224,744,621	85,885,892	28,963,879	58,873,306	21,000	211,356,137	60,155,165	670,000,000	

EXPENDITURE LIMITATION COMPARISON

Budgeted expenditures/expenses	2019	2020
Add/subtract: estimated net reconciling items	\$ 660,055,103	\$ 670,000,000
Budgeted expenditures/expenses adjusted for reconciling items	660,055,103	670,000,000
Less: estimated exclusions		
Amount subject to the expenditure limitation	\$ 660,055,103	\$ 670,000,000
EEC expenditure limitation	\$	\$

☐ The city/town does not levy property taxes and does not have special assessment districts for which property taxes are levied. Therefore, Schedule B has been omitted.

* Includes Expenditure/Expense Adjustments Approved in the current year from Schedule E.

** Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.

*** Amounts on this line represent Fund Balance/Net Position amounts except for amounts not in spendable form (e.g., prepaids and inventories) or legally or contractually required to be maintained intact (e.g., principal of a permanent fund).

Schedule 15 - Auditor General Schedule B
Tax Levy and Tax Rate Information
Fiscal Year 2020

	<u>2019</u>	<u>2020</u>
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	\$ <u>5,648,804</u>	\$ <u>5,760,312</u>
2. Amount received from primary property taxation in the current year in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18)	\$ <u> </u>	
3. Property tax levy amounts		
A. Primary property taxes	\$ <u>4,175,767</u>	\$ <u>4,514,821</u>
B. Secondary property taxes	<u>16,559,075</u>	<u>17,903,602</u>
C. Total property tax levy amounts	\$ <u>20,734,842</u>	\$ <u>22,418,423</u>
4. Property taxes collected*		
A. Primary property taxes		
(1) Current year's levy	\$ <u>3,966,978</u>	
(2) Prior years' levies	<u>208,788</u>	
(3) Total primary property taxes	\$ <u>4,175,766</u>	
B. Secondary property taxes		
(1) Current year's levy	\$ <u>15,731,121</u>	
(2) Prior years' levies	<u>827,954</u>	
(3) Total secondary property taxes	\$ <u>16,559,075</u>	
C. Total property taxes collected	\$ <u>20,734,841</u>	
5. Property tax rates		
A. City/Town tax rate		
(1) Primary property tax rate	<u>0.2900</u>	<u>0.2900</u>
(2) Secondary property tax rate	<u>1.1500</u>	<u>1.1500</u>
(3) Total city/town tax rate	<u>1.4400</u>	<u>1.4400</u>
B. Special assessment district tax rates		
Secondary property tax rates - As of the date the proposed budget was prepared, the city/town was operating <u>two</u> special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the city/town.		

* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

Schedule 16 - Auditor General Schedule C
Revenues Other Than Property Taxes
Fiscal Year 2020

SOURCE OF REVENUES	ESTIMATED REVENUES 2019	ACTUAL REVENUES* 2019	ESTIMATED REVENUES 2020
GENERAL FUND			
Local taxes			
General	\$ 54,802,370	\$ 56,422,000	\$ 56,261,400
Half-Cent Sales Tax	22,353,392	22,978,700	21,995,000
Licenses and permits			
General	3,676,567	4,714,996	4,576,294
Intergovernmental			
General	43,958,218	44,029,976	46,925,425
Economic Development Reserve			
Charges for services			
General	33,598,340	31,711,958	34,012,129
Half-Cent Sales Tax			
Fines and forfeits			
General	1,543,495	1,658,495	1,611,855
Interest on investments			
General	580,000	850,000	855,000
Half-Cent Sales Tax	150,000	150,000	150,000
Economic Development Reserve	30,000	80,000	80,000
Municipal Office Complex Reserve	10,000	30,000	10,000
In-lieu property taxes			
Contributions			
Voluntary contributions			
Miscellaneous			
General	1,710,169	1,423,239	1,874,013
Half-Cent Sales Tax		10,000	
Economic Development Reserve			
Total General Fund	\$ 162,412,551	\$ 164,059,364	\$ 168,351,116

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

Schedule 16 - Auditor General Schedule C
Revenues Other Than Property Taxes
Fiscal Year 2020

SOURCE OF REVENUES	ESTIMATED REVENUES 2019	ACTUAL REVENUES* 2019	ESTIMATED REVENUES 2020
SPECIAL REVENUE FUNDS			
Streets Fund	\$ 14,925,119	\$ 15,911,228	\$ 16,189,765
	\$ 14,925,119	\$ 15,911,228	\$ 16,189,765
Transit Fund	\$ 737,725	\$ 1,227,838	\$ 809,000
	\$ 737,725	\$ 1,227,838	\$ 809,000
Street Light Improvement District Fund	\$ 793,205	\$ 794,544	\$ 1,065,538
Maintenance Improvement District Fund	105,299	105,469	94,947
	\$ 898,504	\$ 900,013	\$ 1,160,485
Development Fee Funds	\$ 13,163,288	\$ 9,482,075	\$ 11,434,463
	\$ 13,163,288	\$ 9,482,075	\$ 11,434,463
Grant & Other Funds	\$ 7,066,739	\$ 3,505,460	\$ 6,817,859
	\$ 7,066,739	\$ 3,505,460	\$ 6,817,859
Transportation Sales Tax Fund	\$ 13,618,300	\$ 14,298,600	\$ 13,465,800
	\$ 13,618,300	\$ 14,298,600	\$ 13,465,800
Total Special Revenue Funds	\$ 50,409,675	\$ 45,325,214	\$ 49,877,372

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

Schedule 16 - Auditor General Schedule C
Revenues Other Than Property Taxes
Fiscal Year 2020

SOURCE OF REVENUES	ESTIMATED REVENUES 2019	ACTUAL REVENUES* 2019	ESTIMATED REVENUES 2020
DEBT SERVICE FUNDS			
Municipal District Authority Fund	\$ 30,000	\$ 130,000	\$ 50,000
	\$ 30,000	\$ 130,000	\$ 50,000
General Obligations Bonds Fund	\$ 311,095	\$ 308,207	\$ 304,000
	\$ 311,095	\$ 308,207	\$ 304,000
Improvement District Funds	\$	\$ 50,000	\$
	\$	\$ 50,000	\$
Sustainability Projects Fund	\$ 226,590	\$ 209,369	\$ 135,592
	\$ 226,590	\$ 209,369	\$ 135,592
Total Debt Service Funds	\$ 567,685	\$ 697,576	\$ 489,592
CAPITAL PROJECTS FUNDS			
General Obligation Bonds Funds	\$ 28,000	\$ 90,661	\$
	\$ 28,000	\$ 90,661	\$
Strategic Capital Projects Fund	\$	\$	\$
	\$	\$	\$
Streets Capital Project Fund	\$ 5,000	\$ 13,137	\$ 13,000
	\$ 5,000	\$ 13,137	\$ 13,000
CIP Capital Projects Fund	\$ 80,000	\$ 1,226,597	\$ 200,000
	\$ 80,000	\$ 1,226,597	\$ 200,000
Total Capital Projects Funds	\$ 113,000	\$ 1,330,395	\$ 213,000

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

Schedule 16 - Auditor General Schedule C
Revenues Other Than Property Taxes
Fiscal Year 2020

SOURCE OF REVENUES	ESTIMATED REVENUES 2019	ACTUAL REVENUES* 2019	ESTIMATED REVENUES 2020
PERMANENT FUNDS			
Volunteer Firefighter's Pension Fund	\$ 500	\$ 300	\$ 300
	\$ 500	\$ 300	\$ 300
Total Permanent Funds	\$ 500	\$ 300	\$ 300
ENTERPRISE FUNDS			
Water Fund	\$ 47,892,470	\$ 49,461,270	\$ 53,673,906
Water Replacement and Reserve Fund	210,996	296,196	308,689
Water Expansion and Improvement Districts	5,654,984	4,809,000	7,463,052
Water Infrastructure Finance Auth. Loan			5,800,131
	\$ 53,758,450	\$ 54,566,466	\$ 67,245,778
Wastewater Fund	\$ 23,606,875	\$ 24,399,575	\$ 24,733,805
Wastewater Replacement and Reserve Fund	209,626	294,626	292,239
Wastewater Expansion and Improvement Districts	1,456,000	1,271,300	2,258,489
	\$ 25,272,501	\$ 25,965,501	\$ 27,284,533
Storm Water Drainage System Fund	\$ 928,600	\$ 941,500	\$ 1,196,200
	\$ 928,600	\$ 941,500	\$ 1,196,200
Residential Sanitation Fund	\$ 10,738,250	\$ 10,781,350	\$ 11,840,346
Commercial Sanitation Fund	2,308,400	2,185,232	2,483,455
Sanitation Reserve Fund	1,433,776	1,433,576	1,783,892
Solid Waste Expansion Fund	45,000	70,000	5,000
	\$ 14,525,426	\$ 14,470,158	\$ 16,112,693
Sports Complex Ops/Maintenance Fund	\$ 3,242,000	\$ 3,298,472	\$ 3,135,000
Sports Complex Equipment Reserve Fund	375,839	386,339	351,985
	\$ 3,617,839	\$ 3,684,811	\$ 3,486,985
Total Enterprise Funds	\$ 98,102,816	\$ 99,628,436	\$ 115,326,189

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

Schedule 16 - Auditor General Schedule C
Revenues Other Than Property Taxes
Fiscal Year 2020

SOURCE OF REVENUES	ESTIMATED REVENUES 2019	ACTUAL REVENUES* 2019	ESTIMATED REVENUES 2020
INTERNAL SERVICE FUNDS			
Fleet Maintenance Fund	\$ 5,357,182	\$ 5,356,182	\$ 5,952,582
Fleet Reserve Fund	1,993,201	2,045,652	2,268,548
Streets/Transit Equipment Reserve	398,717	425,830	417,729
	<u>\$ 7,749,100</u>	<u>\$ 7,827,664</u>	<u>\$ 8,638,859</u>
Insurance Reserve Fund	\$ 2,682,064	\$ 2,833,989	\$ 2,648,437
Workers Compensation Self Insurance	2,070,361	2,130,361	2,388,721
Health Self Insurance	17,883,800	18,314,000	20,377,578
	<u>\$ 22,636,225</u>	<u>\$ 23,278,350</u>	<u>\$ 25,414,736</u>
Facilities Maintenance Fund	\$ 6,108,240	\$ 6,109,740	\$ 6,858,440
	<u>\$ 6,108,240</u>	<u>\$ 6,109,740</u>	<u>\$ 6,858,440</u>
Information Technology Fund	\$ 9,394,018	\$ 9,423,157	\$ 9,418,000
Information Technology Reserve Fund	760,010	793,831	785,149
	<u>\$ 10,154,028</u>	<u>\$ 10,216,988</u>	<u>\$ 10,203,149</u>
Total Internal Service Funds	<u>\$ 46,647,593</u>	<u>\$ 47,432,742</u>	<u>\$ 51,115,184</u>
TOTAL ALL FUNDS	<u>\$ 358,253,820</u>	<u>\$ 358,474,027</u>	<u>\$ 385,372,753</u>

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

Schedule 17 - Auditor General Schedule D
Other Financing Sources/(Uses) and Interfund Transfers
Fiscal Year 2020

FUND	OTHER FINANCING 2020		INTERFUND TRANSFERS 2020	
	SOURCES	(USES)	IN	(OUT)
GENERAL FUND				
General Fund	\$	\$	\$ 8,416,827	\$ 3,658,842
Half Cent Sales Tax Fund				13,741,662
Municipal Office Complex Reserve			1,250,000	
Total General Fund	\$	\$	\$ 9,666,827	\$ 17,400,504
SPECIAL REVENUE FUNDS				
Streets Fund	\$	\$	\$ 2,065,538	\$ 108,490
Transit Fund			3,750,000	
Transportation Sales Tax Fund				8,262,978
Street Light Improvement Districts Fund				1,065,538
Maintenance Improvement Districts Fund				94,947
Arts Commission Capital Fund				225,112
Municipal Court Allocation Fund				
Adult Day Fund				
Total Special Revenue Funds	\$	\$	\$ 5,815,538	\$ 9,757,065
DEBT SERVICE FUNDS				
MDA Debt Service	\$	\$	\$ 3,187,751	\$
Sustainability Projects			429,100	
Non-GO Bond Debt			3,968,703	
Total Debt Service Funds	\$	\$	\$ 7,585,554	\$
CAPITAL PROJECTS FUNDS				
Proposed G.O. Bonds Future Issue	\$ 7,417,090	\$	\$	\$
Proposed MDA Bonds				
Capital Projects - Outside Sources	171,000			
Energy Efficiency Project				
Total Capital Projects Funds	\$ 7,588,090	\$	\$	\$
PERMANENT FUNDS				
Firemen's Pension Trust	\$	\$	\$ 21,000	\$
Total Permanent Funds	\$	\$	\$ 21,000	\$
ENTERPRISE FUNDS				
Water Infrastructure Financing Authority	\$ 53,392,196	\$	\$	\$
Sports Complex Fund			2,000,000	
Sports Complex Equipment Reserve				
Wastewater Fund			2,578,268	353,025
Wastewater Equipment Reserve				
Water Equipment Reserve			110,000	
Water Fund				2,940,458
Water Resources Fund				699,825
Storm Water Drainage System Fund				
Commercial Solid Waste Fund				
Solid Waste Equipment Reserve				
Residential Solid Waste Fund				343,696
Total Enterprise Funds	\$ 53,392,196	\$	\$ 4,688,268	\$ 4,337,004

Schedule 17 - Auditor General Schedule D
Other Financing Sources/(Uses) and Interfund Transfers
Fiscal Year 2020

FUND	OTHER FINANCING 2020		INTERFUND TRANSFERS 2020	
	SOURCES	(USES)	IN	(OUT)
INTERNAL SERVICE FUNDS				
Fleet Services	\$	\$	\$	\$ 100,000
Fleet Reserve			1,134,452	
Streets/Transit Equipment Reserve			104,500	
Insurance Reserve Fund				
Workmans Comp Self Insurance			750,000	
Information Technology Fund			1,298,336	750,000
Information Technology Reserve Fund			862,098	
Information Technology Project Fund			418,000	
Facilities Maintenance Fund				
Total Internal Service Funds	\$	\$	\$ 4,567,386	\$ 850,000
TOTAL ALL FUNDS	\$ 60,980,286	\$	\$ 32,344,573	\$ 32,344,573

Schedule 18 - Auditor General Schedule E
Expenditures/Expenses by Fund
Fiscal Year 2020

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2019	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2019	ACTUAL EXPENDITURES/ EXPENSES* 2019	BUDGETED EXPENDITURES/ EXPENSES 2020
GENERAL FUND				
City Attorney	\$ 3,369,069	\$ 72,309	\$ 3,407,272	\$ 3,504,728
City Clerk	1,162,564	(100)	1,009,604	968,293
Development and Engineering	7,990,720	(32,115)	7,945,762	8,386,790
Economic Development Services	1,564,038	(100)	1,455,093	1,810,082
Finance	5,669,359	(104,893)	5,664,033	5,698,545
Finance Utilities	5,590,927		5,494,577	5,675,407
Fire-Medical	36,402,598	1,193,768	37,596,366	38,298,170
Human Resources	3,511,978	114,685	3,526,283	3,737,998
Leadership and Management	3,892,099	319,772	3,863,399	3,915,921
Mayor and Council	797,530		795,128	813,602
Municipal Court	2,125,190		2,125,190	2,236,090
Neighborhood & Human Services	10,841,834	(777,317)	9,826,117	10,842,810
Non-Departmental	30,588,651	7,524,175	5,593,403	31,971,834
Office of Communications	1,585,670	(200)	1,526,256	1,786,396
Parks, Recreation & Community Fac	17,599,277	679,400	18,274,009	21,259,100
Planning and Community Developm	1,965,532	87,900	1,822,485	2,091,958
Police	48,372,423	164,387	49,604,749	50,861,583
Public Works	651,393		651,393	679,867
Non-Departmental-Other	14,019,119	(634,286)	7,146,543	23,713,386
Economic Development Services - I	5,179,226	(1,147,679)	95,536	3,739,851
Non-Departmental - Other Reserves	1,442,509	(32,296)	279,011	2,752,210
Total General Fund	\$ 204,321,706	\$ 7,427,410	\$ 167,702,209	\$ 224,744,621
SPECIAL REVENUE FUNDS				
Streets-Development and Engine	\$ 1,419,507	\$ (200)	\$ 1,414,807	\$ 1,408,505
Streets-Public Works	26,787,833	(3,555,292)	22,375,509	21,485,440
Transportation Sales Tax Fund-Non-	33,899,637	(4,543,270)	12,890,234	25,826,055
Development Fee Funds-Non-Depar	22,517,259	3,249,807	8,812,821	23,427,901
Home and Housing Grants-NHS	349,993	18,134	166,830	501,627
Transit-Public Works	5,065,753	441,564	5,126,621	5,352,291
Attorney Grants-City Attorney	18,275		18,275	17,400
Attorney Grants-Police				
Public Safety Grants-Fire-Medical		105,734	120,848	
Public Safety Grants-Police	771,007	1,164,964	1,214,560	600,897
Other Grants-PRCF		107,313	18,430	
Other Grants-Human Resources	8,000		8,000	3,000
Other Grants-Municipal Court	177,254		172,244	406,951
Other Grants-NHS	4,088,687	(25,882)	2,177,533	3,855,825
Other Grants-Non-Departmental	3,000,000	(2,003,502)		3,000,000
Other Grants-Water Services		8,681	8,681	
Other Grants-Public Works				
Community Service Grants-Community Services				
Total Special Revenue Funds	\$ 98,103,205	\$ (5,031,949)	\$ 54,525,393	\$ 85,885,892
DEBT SERVICE FUNDS				
General Obligation Bonds-Non-D	\$ 17,559,516	\$ (105,000)	\$ 16,338,251	\$ 20,459,062
MDA Bonds-Non-Departmental	8,443,677		7,525,302	8,504,817
Improvement Districts-Non-Departmental				
Total Debt Service Funds	\$ 26,003,193	\$ (105,000)	\$ 23,863,553	\$ 28,963,879

Schedule 18 - Auditor General Schedule E
Expenditures/Expenses by Fund
Fiscal Year 2020

CAPITAL PROJECTS FUNDS

General Obligation Bonds	\$		\$		\$		\$	7,417,090
General Obligation Bonds-Non-Depa		46,177,819		(4,846,735)		8,851,022		26,318,918
MDA Bonds-Non-Departmental		25,942,962		889,219		1,832,181		
Capital Projects - Streets/Economic		16,486,744		(656,784)		4,113,941		15,600,898
Outside Source Fund-Non-Departme		17,348,530		1,258,493		7,031,472		9,536,400
Total Capital Projects Funds	\$	105,956,055	\$	(3,355,807)	\$	21,828,616	\$	58,873,306

PERMANENT FUNDS

Fireman's Pension-Fire-Medical	\$	21,000	\$		\$	21,000	\$	21,000
Total Permanent Funds	\$	21,000	\$		\$	21,000	\$	21,000

ENTERPRISE FUNDS

Water-Water Services	\$	60,449,323	\$	2,744,873	\$	46,985,845	\$	69,016,574
Water Replacement & Reserves-Pul		1,085,972				1,035,972		1,239,619
Water Replacement & Reserves-Wa		328,000				178,000		588,000
Water Expansion-Water Services		22,961,573		(1,573,962)		7,893,065		17,635,558
Water Bonds-Non-Departmental								5,800,131
Water Bonds-Water Services		29,759,610		(1,225,609)		77,509		53,392,196
Wastewater-Water Services		30,369,280		485,396		22,833,756		37,784,552
Wastewater Replacement & Reserve		221,000				96,000		219,500
Wastewater Expansion-Water Servic		3,809,823		(592,270)		1,030,877		2,214,076
Residential Solid Waste-Public Wor		11,676,107		(920)		11,375,187		12,792,862
Commercial Solid Waste-Public Wor		2,552,366		(2,584)		2,449,782		2,683,535
Solid Waste Reserves-Public Works		1,788,154				1,713,154		1,153,500
Solid Waste Reserves-Utilities								
Solid Waste Expansion-Public Work		1,035,000		1,000,000		4,035,000		925,270
Sports Complex Operations/Mainten		5,685,795		(60,101)		5,582,770		5,557,764
Sports Complex Equipment Reserve		550,750		154,673		628,484		353,000
Total Enterprise Funds	\$	172,272,753	\$	929,496	\$	105,915,401	\$	211,356,137

INTERNAL SERVICE FUNDS

Fleet Maintenance-Public Works	\$	5,262,372	\$		\$	5,212,372	\$	5,946,318
Fleet Reserve-Public Works		3,317,604		80,895		2,593,499		6,374,112
Insurance Reserve-City Attorney		4,613,110				2,613,110		3,094,207
Insurance Reserve-Human Resource		21,233,810				21,696,807		23,884,898
Facilities Maintenance-Public Works		6,269,637		(400)		6,249,237		6,848,883
Information Technology-Information		10,447,719		178,385		10,560,104		10,744,059
Information Technology Reserve-Inf		1,279,202		37,493		1,314,340		2,844,688
Information Technology Projects-Inf		898,634		(105,420)		793,214		418,000
Total Internal Service Funds	\$	53,322,088	\$	190,953	\$	51,032,683	\$	60,155,165
TOTAL ALL FUNDS	\$	660,000,000	\$	55,103	\$	424,888,855	\$	670,000,000

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

**Schedule 19 - Auditor General Schedule F
Expenditures/Expenses by Department
Fiscal Year 2020**

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2019	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2019	ACTUAL EXPENDITURES/ EXPENSES* 2019	BUDGETED EXPENDITURES/ EXPENSES 2020
City Attorney				
General Fund	\$ 3,369,069	\$ 72,309	\$ 3,407,272	\$ 3,504,728
Attorney Grants	18,275		18,275	17,400
Insurance Reserve	4,613,110		2,613,110	3,094,207
Department Total	\$ 8,000,454	\$ 72,309	\$ 6,038,657	\$ 6,616,335
List Department:				
City Clerk				
General Fund	\$ 1,162,564	\$ (100)	\$ 1,009,604	\$ 968,293
Department Total	\$ 1,162,564	\$ (100)	\$ 1,009,604	\$ 968,293
List Department:				
Development and Engineering				
General Fund	\$ 7,990,720	\$ (32,115)	\$ 7,945,762	\$ 8,386,790
Streets	1,419,507	(200)	1,414,807	1,408,505
Department Total	\$ 9,410,227	\$ (32,315)	\$ 9,360,569	\$ 9,795,295
List Department:				
Economic Development Services				
General Fund	\$ 1,564,038	\$ (100)	\$ 1,455,093	\$ 1,810,082
Other Reserve Funds	5,179,226	(1,147,679)	95,536	3,739,851
Department Total	\$ 6,743,264	\$ (1,147,779)	\$ 1,550,629	\$ 5,549,933
List Department:				
Finance				
General Fund	\$ 5,669,359	\$ (104,893)	\$ 5,664,033	\$ 5,698,545
Department Total	\$ 5,669,359	\$ (104,893)	\$ 5,664,033	\$ 5,698,545
List Department:				
Finance Utilities				
General Fund	\$ 5,590,927		\$ 5,494,577	\$ 5,675,407
Department Total	\$ 5,590,927		\$ 5,494,577	\$ 5,675,407
List Department:				
Fire-Medical				
General Fund	\$ 36,402,598	\$ 1,193,768	\$ 37,596,366	\$ 38,298,170
Public Safety Grants		105,734	120,848	
Fireman's Pension	21,000		21,000	21,000
Department Total	\$ 36,423,598	\$ 1,299,502	\$ 37,738,214	\$ 38,319,170
List Department:				
Human Resources				
General Fund	\$ 3,511,978	\$ 114,685	\$ 3,526,283	\$ 3,737,998
Other Grants	8,000		8,000	3,000
Insurance Reserve	21,233,810		21,696,807	23,884,898
Department Total	\$ 24,753,788	\$ 114,685	\$ 25,231,090	\$ 27,625,896
List Department:				
Information Technology				
Information Technology	\$ 10,447,719	\$ 178,385	\$ 10,560,104	\$ 10,744,059
Information Technology Reserve	1,279,202	37,493	1,314,340	2,844,688
Information Technology Projects	898,634	(105,420)	793,214	418,000
Department Total	\$ 12,625,555	\$ 110,458	\$ 12,667,658	\$ 14,006,747
List Department:				
Leadership and Management				
General Fund	\$ 3,892,099	\$ 319,772	\$ 3,863,399	\$ 3,915,921
Department Total	\$ 3,892,099	\$ 319,772	\$ 3,863,399	\$ 3,915,921
List Department:				
Mayor and Council				
General Fund	\$ 797,530		\$ 795,128	\$ 813,602
Department Total	\$ 797,530		\$ 795,128	\$ 813,602
List Department:				
Municipal Court				
General Fund	\$ 2,125,190		\$ 2,125,190	\$ 2,236,090
Other Grants	177,254		172,244	406,951
Department Total	\$ 2,302,444		\$ 2,297,434	\$ 2,643,041

**Schedule 19 - Auditor General Schedule F
Expenditures/Expenses by Department
Fiscal Year 2020**

List Department:

Neighborhood & Human Services

General Fund	\$ 10,841,834	\$ (777,317)	\$ 9,826,117	\$ 10,842,810
Other Grants	4,438,680	(7,748)	2,344,363	4,357,452
Department Total	\$ 15,280,514	\$ (785,065)	\$ 12,170,480	\$ 15,200,262

List Department:

Non-Departmental

General Fund	\$ 30,588,651	\$ 7,524,175	\$ 5,593,403	\$ 31,971,834
Half Cent Sales Tax Fund	14,019,119	(634,286)	7,146,543	23,713,386
Other Reserve Funds	1,442,509	(32,296)	279,011	2,752,210
Transportation Sales Tax Fund	33,899,637	(4,543,270)	12,890,234	25,826,055
Development Fee Funds	22,517,259	3,249,807	8,812,821	23,427,901
Other Grants	3,000,000	(2,003,502)		3,000,000
Water Bonds				5,800,131
General Obligation Bonds	46,177,819	(4,846,735)	8,851,022	33,736,008
MDA Bonds	25,942,962	889,219	1,832,181	
Capital Projects - Streets/Econom	16,486,744	(656,784)	4,113,941	15,600,898
Outside Source Fund	17,348,530	1,258,493	7,031,472	9,536,400
General Obligation Bonds	17,559,516	(105,000)	16,338,251	20,459,062
Other Bonds	8,443,677		7,525,302	8,504,817
Improvement Districts				
Department Total	\$ 237,426,423	\$ 99,821	\$ 80,414,181	\$ 204,328,702

List Department:

Office of Communications

General Fund	\$ 1,585,670	\$ (200)	\$ 1,526,256	\$ 1,786,396
Department Total	\$ 1,585,670	\$ (200)	\$ 1,526,256	\$ 1,786,396

List Department:

Parks, Recreation & Community Facilities

General Fund	\$ 17,599,277	\$ 679,400	\$ 18,274,009	\$ 21,259,100
Sports Complex Operations/Main	5,685,795	(60,101)	5,582,770	5,557,764
Sports Complex Equipment Rese	550,750	154,673	628,484	353,000
Other Grants		107,313	18,430	
Department Total	\$ 23,835,822	\$ 881,285	\$ 24,503,693	\$ 27,169,864

List Department:

Planning and Community Development

General Fund	\$ 1,965,532	\$ 87,900	\$ 1,822,485	\$ 2,091,958
Department Total	\$ 1,965,532	\$ 87,900	\$ 1,822,485	\$ 2,091,958

List Department:

Police

General Fund	\$ 48,372,423	\$ 164,387	\$ 49,604,749	\$ 50,861,583
Attorney Grants				
Public Safety Grants	771,007	1,164,964	1,214,560	600,897
Department Total	\$ 49,143,430	\$ 1,329,351	\$ 50,819,309	\$ 51,462,480

List Department:

Public Works

General Fund	\$ 651,393	\$	\$ 651,393	\$ 679,867
Streets	26,787,833	(3,555,292)	22,375,509	21,485,440
Transit	5,065,753	441,564	5,126,621	5,352,291
Water Replacement & Reserves	1,085,972		1,035,972	1,239,619
Residential Solid Waste	11,676,107	(920)	11,375,187	12,792,862
Commercial Solid Waste	2,552,366	(2,584)	2,449,782	2,683,535
Solid Waste Reserves	1,788,154		1,713,154	1,153,500
Solid Waste Expansion	1,035,000	1,000,000	4,035,000	925,270
Fleet Maintenance	5,262,372		5,212,372	5,946,318
Fleet Reserve	3,317,604	80,895	2,593,499	6,374,112
Facilities Maintenance	6,269,637	(400)	6,249,237	6,848,883
Department Total	\$ 65,492,191	\$ (2,036,737)	\$ 62,817,726	\$ 65,481,697

Water Services

Other Grants	\$	\$ 8,681	\$ 8,681	\$
Water	60,449,323	2,744,873	46,985,845	69,016,574
Water Replacement & Reserves	328,000		178,000	588,000
Water Expansion	22,961,573	(1,573,962)	7,893,065	17,635,558
Water Bonds	29,759,610	(1,225,609)	77,509	53,392,196
Wastewater	30,369,280	485,396	22,833,756	37,784,552
Wastewater Replacement & Res	221,000		96,000	219,500
Wastewater Expansion	3,809,823	(592,270)	1,030,877	2,214,076
Solid Waste Reserves				
Department Total	\$ 147,898,609	\$ (152,891)	\$ 79,103,733	\$ 180,850,456
Grand Total	\$ 660,000,000	\$ 55,103	\$ 424,888,855	\$ 670,000,000

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

Schedule 20 - Auditor General Schedule G
Full-Time Employees and Personnel Compensation
Fiscal Year 2020

FUND	Full-Time Equivalent (FTE)		Employee Salaries and Hourly Costs		Retirement Costs		Healthcare Costs		Other Benefit Costs		Total Estimated Personnel Compensation	
	2020		2020		2020		2020		2020		2020	
GENERAL FUND	933	\$	79,088,089	\$	19,293,264	\$	13,898,704	\$	7,740,256	\$	120,020,313	
SPECIAL REVENUE FUNDS												
Streets	46	\$	2,943,584	\$	381,698	\$	710,065	\$	350,991	\$	4,386,338	
Community Development Block Grant	1		84,145		11,449		11,658		6,580		113,832	
Transit	10		525,651		69,688		93,157		55,453		743,949	
Adult Day Program	7		397,970		40,682		79,998		34,295		552,945	
Victims of Crime Act	1		41,167		5,375		13,105		5,069		64,716	
Municipal Court Enhancement Fund	1		121,224				31,390		9,353		161,967	
Total Special Revenue Funds	65	\$	4,113,741	\$	508,892	\$	939,373	\$	461,741	\$	6,023,747	
DEBT SERVICE FUNDS												
		\$		\$		\$		\$		\$		
Total Debt Service Funds		\$		\$		\$		\$		\$		
CAPITAL PROJECTS FUNDS												
		\$		\$		\$		\$		\$		
Total Capital Projects Funds		\$		\$		\$		\$		\$		
PERMANENT FUNDS												
		\$		\$		\$		\$		\$		
Total Permanent Funds		\$		\$		\$		\$		\$		
ENTERPRISE FUNDS												
Sports Complex	19	\$	1,526,490	\$	176,736	\$	235,034	\$	137,294	\$	2,075,554	
Water Utility	64		4,562,413		596,358		925,172		462,248		6,546,191	
Wastewater Utility	35		2,269,790		290,334		526,494		249,288		3,335,906	
Commercial Solid Waste	7		368,048		47,373		114,472		50,225		580,118	
Residential Solid Waste	54		2,766,228		357,214		752,771		338,184		4,214,397	
Storm Water Drainage System	4		236,650		31,183		65,307		25,456		358,596	
Total Enterprise Funds	182	\$	11,729,619	\$	1,499,198	\$	2,619,250	\$	1,262,695	\$	17,110,762	

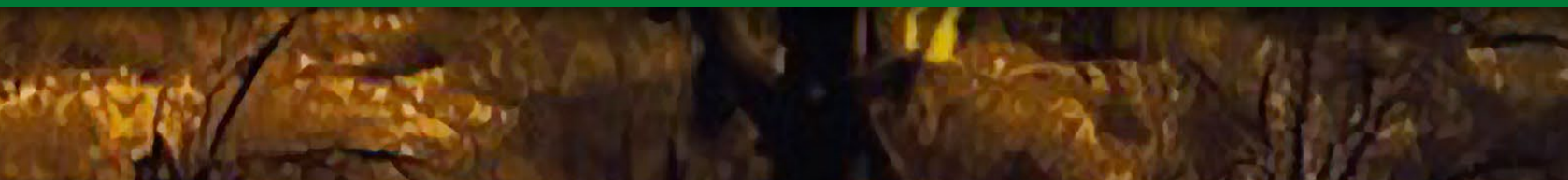
Schedule 20 - Auditor General Schedule G
Full-Time Employees and Personnel Compensation
Fiscal Year 2020

FUND	Full-Time Equivalent (FTE)	Employee Salaries and Hourly Costs		Retirement Costs		Healthcare Costs		Other Benefit Costs		Total Estimated Personnel Compensation
	2020		2020		2020		2020		2020	2020
INTERNAL SERVICE FUND										
Fleet Maintenance	14	\$	839,957	\$	106,319	\$	184,972	\$	88,378	\$ 1,219,626
Insurance Reserve	2		128,322		16,318		21,108		9,898	175,646
Public Works-Facilities	38		2,157,015		279,074		512,418		216,055	3,164,562
Informatin Technology	43		3,780,140		489,463		586,888		301,604	5,158,095
Percent for the Arts	1		56,116		7,185		7,406		4,332	75,039
Total Internal Service Fund	98	\$	6,961,550	\$	898,359	\$	1,312,792	\$	620,267	\$ 9,792,968
TOTAL ALL FUNDS	1,278	\$	101,892,999	\$	22,199,713	\$	18,770,119	\$	10,084,959	\$ 152,947,790





Appendix



RESOLUTION NO. 2019-85

A RESOLUTION OF THE MAYOR AND COUNCIL OF THE CITY
OF PEORIA, ARIZONA, ADOPTING THE FISCAL YEAR 2020
BUDGET.

WHEREAS, in accordance with the provisions of Title 42, Chapter 17, Articles 1-5, A.R.S. the City Council did, on May 7, 2019 make an estimate of the different amounts required to meet the public expenses for the ensuing year, also an estimate of revenues from sources other than direct taxation, and the amount to be raised by taxation upon real and personal property within the City of Peoria, and

WHEREAS, in accordance with said chapter of said Code, and following due public notice, given in the manner and within the time provided by law, the Council met on May 21, 2019, at which meeting any taxpayer was privileged to appear and be heard in favor of or against any of the proposed expenditures or tax levies; and

WHEREAS, it appears that publication has been duly made as required by law, of said estimates together with a notice that the City Council would meet on May 21, 2019 in the City Council Chamber for the purpose of considering tax levies as set forth in said estimates; and giving notice that the City Council would adopt its tax levy ordinance on June 4, 2019; and

NOW, THEREFORE, BE IT RESOLVED by the Mayor and Council of the City of Peoria, as follows:

That said estimates of revenue and expenditures shown on the accompanying Schedule 1 are hereby adopted as the budget of the City of Peoria for its Fiscal Year 2020.

PASSED AND ADOPTED by the Mayor and City Council of the City of Peoria, Arizona this 21st day of May 2019.

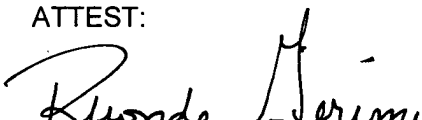


Cathy Carlat, Mayor

5-22-19

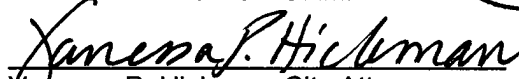
Date Signed

ATTEST:


Rhonda Geriminsky, City Clerk



APPROVED AS TO FORM:


Vanessa P. Hickman, City Attorney

Glossary

This is a guide to assist the public and our employees in understanding the terms and definitions used in the City of Peoria budget process and in this document. In addition, a section has been included at the end of the glossary for abbreviations or acronyms which appear in this document.

ACCRUAL: A liability resulting from an expense for which no invoice or other official document is available yet. (Also called an Accrued Expense).

ADOPTED BUDGET: Formal action by the City Council that sets the spending limits for the fiscal year.

APPROPRIATION: An authorization made by City Council which permits the City to incur obligations and to make expenditures of resources.

APPROVED BUDGET: The current budget given for any division that has transfers into or out of the division from the original budget adopted by City Council on July 1st.

ARBITRAGE: For tax-exempt bond purposes, is the ability to obtain tax-exempt proceeds and invest those funds in higher yielding taxable securities, resulting in a profit to the issuer. It is the difference, or gain, earned from investing low yielding, tax-exempt bond proceeds in higher yielding taxable securities. The City is subject to regulations regarding arbitrage.

ASSESSED VALUATION: A value that is established for real and personal property for use as a basis for levying property taxes. Property values are established by the County Assessor.

AUDIT: A formal examination, correction, and official endorsing of financial accounts undertaken annually by an accountant.

BALANCED BUDGET: A budget that contains ongoing revenues equal to the ongoing expenditures of the City. In addition, the balanced budget will not include one-time (non-recurring) sources to fund

continuing (recurring) uses, postpone expenditures, or use external borrowing for operational requirements.

BASE BUDGET: Maintaining current service levels. Changes in demand or activity levels may create the need for additional resources or free up resources for other purposes.

BOND: A long-term debt or promise to pay. It is a promise to repay a specified sum of money, called the face value or principal amount, at a specified date in the future, called the maturity date, along with periodic interest at a specific rate. Bonds are primarily used to finance capital projects.

BUDGET: An official statement from a government about how much it plans to spend during a particular period of time and how it will pay for the expenses.

BUDGET AMENDMENT: A change of budget appropriation between expenditure accounts that is different from the original adopted budget. A budget amendment does not change the legal spending limit adopted by City Council.

BUDGET MESSAGE: The opening section of the budget which provides the City Council and the public with a general summary of the important aspects of the budget and budget policies, changes from the current and previous fiscal years, and recommendations regarding the financial policy for the coming fiscal year.

BUDGETARY CONTROL: The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of authorized appropriations and available revenues.

CAFR – Comprehensive Annual Financial Report: The official annual report of the City. The CAFR represents management's report to its governing body, constituents, legislative and oversight bodies, and investors and creditors.

CAPITAL IMPROVEMENT PROGRAM BUDGET: The appropriation of bonds or operating revenue for improvements to city facilities, including buildings, streets, water and sewer lines, and parks.

CAPITAL OUTLAY: Expenditures which result in the acquisition of or addition to fixed assets.

CAPITAL PROJECT: Any project having assets of significant value and having a useful life of five years or more. Capital projects include the purchase of land for design, engineering and construction of building and infrastructure items such as streets, bridges, drainage, street lighting, water system, etc.

CAPITAL PROJECT CARRYOVER: An approved capital project that was not completed in the previous fiscal year and therefore was budgeted again in the current fiscal year in order to finish the project.

CARRYOVER: An approved budget expenditure from prior year revenues that was not purchased and is budgeted again in the current year.

COMMODITIES: Expendable items used by operating or construction activities. Examples include office supplies, repair and replacement parts for equipment, fuels and lubricants, etc.

COMMUNITY FACILITIES DISTRICT (CFD): A separate entity established by a local government agency which allows for financing of public improvements and services.

CONTINGENCY FUND: A budgetary reserve set aside for emergency or unanticipated expenditures and/or revenue shortfalls. The City Council must approve all contingency expenditures.

DEBT SERVICE: The payment of principal, interest and agent fees on borrowed funds such as bonds.

DEBT SERVICE FUND REQUIREMENTS: The amounts of revenue which must be provided for a Debt Service Fund so that all principal and interest payments can be made in full on schedule.

DEPARTMENT: A major administrative division of the City which indicates overall management responsibility for an operation or group of related operations within a functional area.

DEPRECIATION: An accounting transaction which spreads the purchase cost of an asset across its useful life.

DIVISION: A functional unit of a department.

ENCUMBRANCE: The formal accounting recognition of committed funds to be set aside for a future expenditure. For budgetary purposes, encumbrances are considered expenditures.

ESTIMATED REVENUE: The amount of projected revenue to be collected during the fiscal year.

EXPENDITURE: This term refers to the outflow of funds paid for an asset obtained or goods and services obtained.

EXPENDITURE LIMITATION: The Arizona State Legislature imposed constitutional amendment which limits the annual expenditures of all municipalities. The limit is set by the Economic Estimates Commission based on population growth and inflation. All municipalities have the option of Home Rule where the voters approve a four-year expenditure limit based on revenues received.

FIXED ASSETS: Assets of a long-term character which are intended to continue to be in use or kept for more than five years and of monetary value greater than \$5,000, such as land, buildings, machinery, furniture and other equipment.

FULL-TIME EQUIVALENT (FTE): A part-time position converted to the decimal equivalent of a full-time position based on the percentage of 2,080 hours per year.

FUND: A set of inter-related accounts to record revenues and expenditures associated with a specific purpose. The City of Peoria, in general, has six types of funds:

General Fund: A general purpose fund supported by taxes, fees and other non-enterprise revenues.

Enterprise Funds: Designed to be self-sustaining through fees collected, e.g. Water, Solid Waste, etc.

Special Revenue Funds: Supported through grants, or in the case of the Streets Fund, which is supported through Highway User Revenues.

Internal Service Funds: Used for tracking charges for services paid by City departments to the service providing department such as Fleet Services.

Bond Funds: Primarily used for Capital Projects.

Debt Service Fund: Primarily used to track principal and interest payments, most commonly for bonds.

FUND BALANCE: The difference between fund assets and fund liabilities remaining at year-end. For budgetary purposes, this represents the sum of unanticipated or over-realized revenues and unspent appropriations or reserves at the end of the year.

GENERAL OBLIGATION BONDS: Bonds that finance a variety of public projects such as streets, building and improvements. The repayment of these bonds is usually made from secondary property tax revenues.

GENERAL PLAN: A plan approved by City Council that provides the fundamental policy direction and guidance on development decisions in the City. The General Plan is the “constitution” for growth and development in the community.

GOVERNMENT FUNDS: Refers to the use of Fund Accounting in which funds are set up for specific sources of revenues. Its main purpose is stewardship of financial resources received and expended in compliance with legal or other requirements.

GRANT: A contribution by the state or federal government or other agency to support a particular function such as special community programs and community development.

IMPACT FEES: The fees charged to offset the cost of city improvements that are required due to growth-related development.

IMPROVEMENT DISTRICTS: A legal district formed when certain property owners will benefit more than the general public from a project or an improvement to the area. A majority of the property owners within the proposed Improvement District must approve the formation of the district and the amount of indebtedness.

INTERNAL SERVICE FUNDS: A group of funds that account for services provided to other divisions and departments within the City government.

MAJOR FUND: Any fund whose revenues or expenditures, excluding other financing resources and uses, constitute more than 10 percent of the revenues or expenditures of the appropriated budget.

MARGIN OF SAFETY: The difference between the expected (or actual) sales level and the break-even sales level.

MUNICIPAL DEVELOPMENT AUTHORITY: A corporation which issues bonds for city approved projects to which the city pays the annual debt service under a lease-purchase or loan agreement.

OBJECTIVES: A statement of specific measurable outcomes which contribute toward accomplishing the departmental goal.

OPERATING BUDGET: A budget for the day-to-day costs (salaries, utilities, supplies, operating capital, etc.) of delivering City services.

OPERATIONAL IMPACTS: The expenses associated to a project that will continue on an ongoing basis after the project is complete.

PAY AS YOU GO CAPITAL FUNDING: Funding of a capital project with existing cash reserves or with revenues that will be recognized the same year as the project is undertaken.

PERFORMANCE MANAGEMENT: A results-oriented system that allows local governments to: set appropriate targets and assess whether they are being met; distinguish success from failure; highlight accomplishments; and demonstrate results to win support.

PRINCIPLES OF SOUND FINANCIAL MANAGEMENT: A Peoria City Council-adopted document establishing strong financial principles and guidelines for the City's overall fiscal planning and management. These policies support the continued financial strength and stability of the City of Peoria as reflected in its financial goals.

PROGRAM: A group of related activities performed by one or more organizational units for the purpose of accomplishing a function for which the City is responsible. Many times this is also referred to as a division.

PROPERTY TAX: The total property tax levied by a municipality on the assessed value of all property within the City limits. In Arizona, the tax system is divided into two separate types:

Primary Property Tax: The tax levied by an Arizona municipality for the purpose of funding the everyday operations and maintenance.

Secondary Property Tax: The tax levied by an Arizona municipality for the purpose of funding the repayment of its General Obligation Bond indebtedness.

PROPERTY TAX LEVY: The total amount that can be raised by general property taxes for the purposes specified in the Tax Levy Ordinance.

PROPERTY TAX RATE: The amount of tax stated in terms of a unit of the tax base expressed as dollars per \$100 of assessed valuation.

REVENUE: The income of a government from all sources appropriated for the payment of the public expenses.

REVISED SERVICE LEVEL: Reflects budgetary requirements needed to increase or decrease service levels, implement or eliminate new programs or activities.

SINKING FUND: A means of repaying funds that were borrowed through a bond issue. The issuer makes periodic payments to a trustee who retires part of the issue by purchasing the bonds in the open market.

STANDARDS: The measures which serve as bench-marks to assess how well programs are operating.

STATE-SHARED REVENUES: The portion of revenues collected by the State of Arizona that are allocated to cities and towns based primarily on U.S. Census population figures.

TRANSFER: An interfund transaction, whereby one fund makes a contribution or donation to another fund for various purposes.

USER CHARGES: The fee charged for the direct receipt of a public service to the party or parties who benefit from the service.

WORKING CAPITAL: A financial metric which represents the amount of day-to-day operating liquidity available. Also known as operating capital, it is calculated as current assets minus current liabilities.

Acronyms

ACLP: AZ Certified Landscape Professionals	HURF: Highway User Revenue Fund
ACMA: AZ City Manager's Association	HOA: Homeowners Association
ADEQ: AZ Department of Environmental Quality	IAEI: International Association of Electrical Inspectors
ADWR: AZ Department of Water Resources	IAPMO: International Association of Plumbing & Mechanical Officials
AMMA: AZ Municipal Management Association	ICMA: International City Manager's Association
AMWUA: AZ Municipal Water Users Association	IFMA: International Facility Manager's Association
APWA: American Public Works Association	IMSA: International Municipal Sign Association
ARRA: American Recovery & Reinvestment Act of 2009	ISO: Insurance Service Organization
ASPA: AZ Society of Public Administration	IT: Information Technology
AWPCA: AZ Water & Pollution Control Association	ITE: Institute of Transportation Engineers
AWWA: American Water Works Association	LEED: Leading Through Education & Environmental Design
CAFR: Comprehensive Annual Financial Report	MAG: Maricopa Association of Governments
CDBG: Community Development Block Grant	MAG WQA: Maricopa Association of Governments Water Quality Advisory Group
COJET: Council on Judicial Education & Training	MDA: Municipal Development Authority
CWA: Clean Water Act	MOC: Municipal Office Complex
DEQ: Department of Environmental Quality	MOU: Memorandum of Understanding
EEO: Equal Employment Opportunity	MSCA: Municipal Sports Complex Authority
EMS: Emergency Medical Services	NFPA: National Fire Protection Association
FEMA: Federal Emergency Management Association	NPDES: National Pollution Discharge Elimination System
FHWA: Federal Highway Administration	NSPE: National Society for Professional Engineers
FICA: Federal Insurance Contribution Act	NUSA: Neighborhood U.S.A.
FSL: Foundation for Senior Living	OSHA: Occupational Safety & Health Association
GAAP: Generally Accepted Accounting Principles	RPTA: Regional Public Transit Authority
GASB: Government Accounting Standards Board	SWPRA: Southwest Public Recycling Association
GFOA: Government Finance Officers Association	TIS: Transportation Infrastructure and Services
GMA: Groundwater Management Act	WRAG: Water Resources Advisory Group
GO: General Obligation	WWTP: Wastewater Treatment Plant
HUD: Federal Department of Housing & Urban Development	

Acknowledgements

There are a series of milestones to pass before an annual budget is developed. Financial analysis and fund projections must be developed to ensure our long-term financial strength. A formal process must be developed which links our resources to the City's organizational goals. Extensive review of operational performance must be undertaken. And finally, formal adoption and publication requirements must be met.

The development of the FY 2020 budget was a considerable undertaking. Funding operational needs remains a challenge, and responding to these challenges requires teamwork and collaboration, solid communication and a continued commitment to act in the best interests of our residents, businesses, partners and employees.

The preparation of the budget is a year-long process, involving numerous stakeholders, operational insight, and financial expertise. I would like to personally thank particular individuals who helped to make this budget a reality. While many have a hand in the process, the brunt of this day-to-day work falls on the Budget staff. Peter Christensen, Budget Manager, guided the budget process by managing assignments, maintaining complex systems, helping with financial analysis and forecasting efforts and spearheading the City's substantial Capital Improvement Program. Ben Beutler, Budget Coordinator, served as the budget lead on the utility rate analysis and performed key research and analysis on policy issues and legislative review. Dawn Jenkins, Senior Budget Analyst, served as the operating budget lead, offering department support and undertaking several important projects. Mindy Russell, Budget Assistant, has been the linchpin that keeps us all together, providing departmental budget support, and developing an outstanding budget document. A big thanks goes to our partners in Finance, especially Sonia Andrews, Chief Financial Officer, and Sean Kindell, Deputy Director of Finance, for assisting in the utility rate models and adoption and for their leadership on issues impacting the city's overall finances.

I would like to personally thank the City Manager, Jeff Tyne, for his thoughtful leadership and continued guidance over the past year. Special recognition also goes to Deputy City Managers Katie Gregory, Andy Granger, and Erik Strunk for their continued stewardship during this budget process. Also, special thanks to all the department directors, division managers and department budget experts who played important roles in developing a balanced spending plan for the upcoming year.

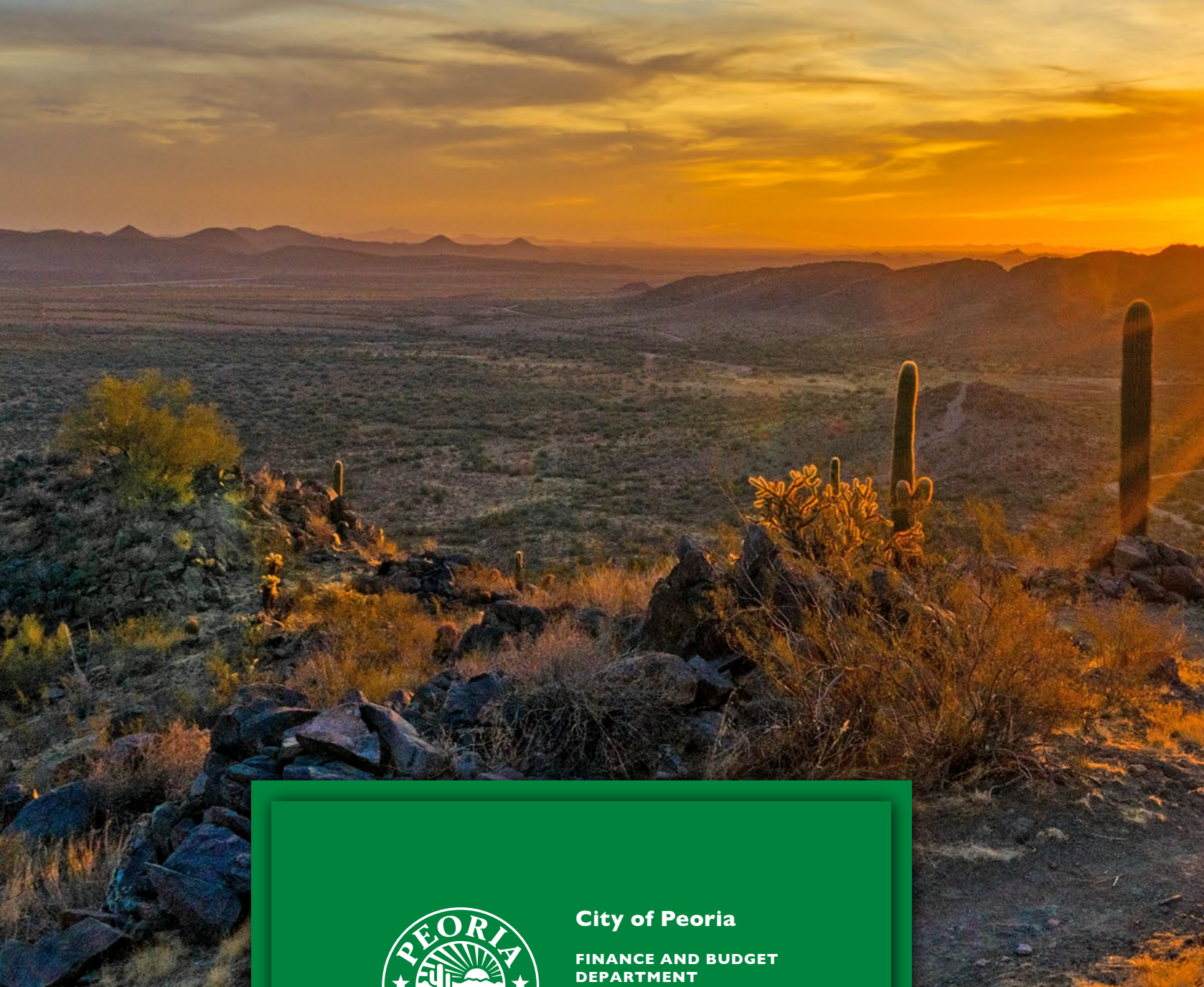
Finally, I would like to express my gratitude to the Peoria City Council. Their continued support and thoughtful direction has resulted in a spending plan that continues to provide residents with an excellent quality of life and top notch City services.



Barry Houg
Deputy Director of Finance and Budget







City of Peoria

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