



City of El Mirage Annual Budget for the Fiscal Year 2021



Final version
Last updated 08/18/20



TABLE OF CONTENTS

Introduction	4
Transmittal Letter	5
Budget Highlight	6
Council	9
Community Profile	13
Demographics	17
Organization Chart	21
Fund Structure	22
Financial Organization Chart	25
Basis of Budgeting	26
Financial Policies	27
Budget Process	28
State and Federal Fiscal Influences	31
Budget Overview	35
Executive Overview	36
Consolidated Summary	42
Fund Balance Summary	43
Citywide Consolidated Schedule	46
Strategic Plan	47
Short-term Factors	48
Priorities & Issues	49
Personnel Changes	50
Long-range Financial Plans	53
Fund Summaries	59
General	60
Court	64
Court Enhancement	69
Towing	72
HURF	75
LTAF - Dial-A-Ride	80
CDBG - Block Grant	84
Special Projects - Grants	87
Capital - Streets	91
Debt Service	95
Water	99
Irrigation	104
Sewer	108
Sanitation - Trash	113
General Fund Departments	117
Mayor and Council	118
City Clerk	122
Administration (AD)	126
Ad - Administration General Division	133
AD - Economic Development Division	136
AD - Intergovernmental Division	139
AD - Special Events Division	142
AD - Senior Center Division	145
Information Technology	148
Human Resources	153
Financial Services	157
Public Works (PW)	162
PW - Parks Division	168
PW - Facilities Management Division	171
PW - Fleet Management Division	174
Non-Departmental	177
Development Services (DS)	180
DS - Community Development Division	188
DS - Engineering Division	191
DS - Code Compliance Division	195

DS - Building Safety Division	198
Police	202
Fire	207
Capital Improvements	212
One year plan	213
Multi-year plan	219
Implementation & Funding	225
Carry Forward CIP	226
CIP Summary	227
Capital Requests	229
Debt	305
Government-wide Debt	306
Debt by Type Overview	308
Supplemental Information	310
Strategic Priorities.....	311
Financial Policies Extended.....	323
State Budget Schedules.....	353
Budget Detail	362
Fee Schedule.....	398
Market Compensation Plan	406
Frequently Asked Questions.....	408
Glossary	410

INTRODUCTION



Transmittal Letter

Mayor Hermosillo and Members of the City of El Mirage Council,

I'm pleased to present a balanced budget for Fiscal Year 2021, covering the period of July 1, 2020, to June 30, 2021. The budget is not only a policy document, it also sets the financial course for our community, advancing the City Council's Strategic Priorities and overall vision for the City.

The adopted budget for FY 2021 decreased by \$8,030,500 to \$85,783,500 including \$26,697,500 for the General Fund. The General Fund is the primary fund for most City operations. This budget also includes recommendations for thirteen other funds incorporating additional personnel, capital projects, special projects, and operating programs.

Budget Highlights

Through this transmittal of a balanced budget, we establish expectations of an effective government: a safe community, superior infrastructure, and a secure future and quality of life for El Mirage citizens. We continue to monitor the financial impacts of national events, and I anticipate future discussions and recommendations for adjustments if they become necessary.

Strategic priority highlights of this annual budget, adopted by El Mirage City Council, include: a balanced budget; \$15.3 million in capital street projects including the widening of Dysart Road to four lanes south of Peoria Avenue; modernization of traffic signals; one new position in the Information Technology Department; and the conversion of a part-time position to full-time in the Police Department.

Revenues:

The budget as submitted limits the financial burden placed on residents through rates and fees.

Taxes — The City's sales tax rate is three percent and has not increased in more than a decade. For FY 2021, the primary property tax rate, which Council has dedicated to public safety, remains the same. The secondary tax rate, used to pay debt, is decreasing. The overall property tax rate changes from \$3.74 to \$3.68 per \$100 of assessed valuation.

Rates — The City Council, for the eighth straight year, voted not to increase water, sewer, and sanitation rates.

User Fees — The City regularly evaluates its user fees to ensure that appropriate charges are assessed for the services provided. The City made minor modifications to the fee schedule that do not significantly impact the budget.

Expenditures

Operating expenditures are covered by operating revenues while significant capital expenditures are subsidized by key partnerships with state, county, and private stakeholders. A significant portion of General Fund expenditures are directed towards police and fire operations. Water, sewer, and street projects comprise more than 75 percent of the capital projects budgeted for this year.

Transparency

The City is committed to continued transparency and financial stability. The City publishes the budget in the local newspaper, holds open public workshops, and provides an official public hearing on the budget. The City posts the current and previous "tentative" and "final" budgets on its website in compliance with state law and best practices. This year, the City is pleased to introduce ClearGov, an online, digital tool for the public to easily navigate the budget and examine their tax dollars at work.

The Fiscal Year 2021 Budget is hereby submitted as a fiscally responsible plan, and a foundational basis of the City's annual operations. I would like to thank the Mayor and City Council for their guidance and support throughout the development of this proposed budget. In addition, I would like to thank City staff for their efforts and hard work spent preparing this budget for the Council's consideration.

Respectfully submitted to the Mayor and Council of the City of El Mirage by:

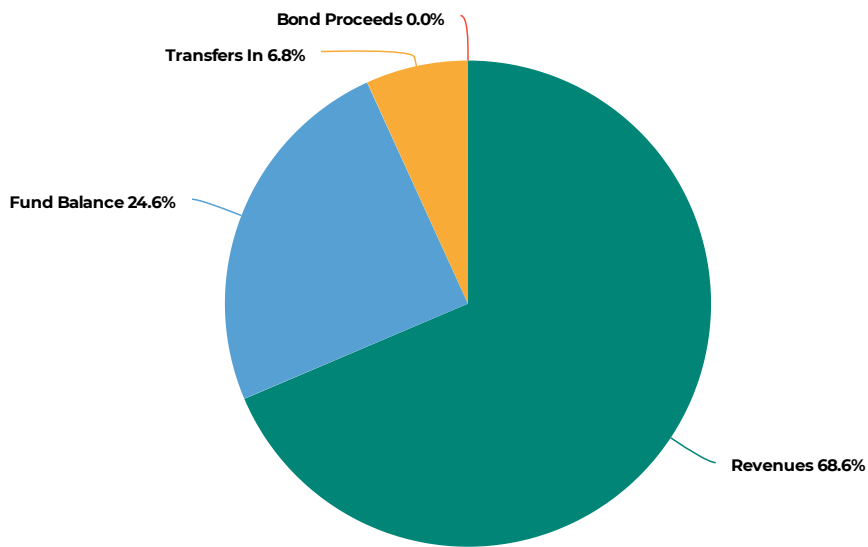
J. Crystal Dyches
City Manager

Budget Highlight

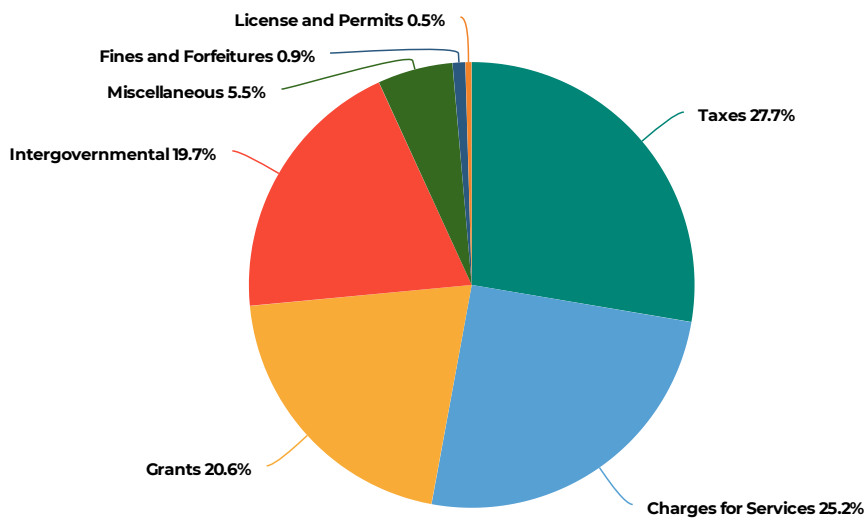
A comparison of the Fiscal Year 2021 budget to the previous fiscal year reveals the following information:

- The adopted budget for Fiscal Year 2021 is \$85,783,500. The adopted budget represents a decrease of \$8,030,500 from last fiscal year's budgets, which totaled \$93,814,000. The proposed Fiscal Year budget uses \$21,096,500 of fund balance.
- Sources of funds are broken down into four categories: Revenues, bonds, fund balance, and transfers (See the "Sources of Funds" chart that follows.).
 - Revenues before transfers and bond proceeds are projected to increase by \$2,853,500 to \$58,852,000.
 - Grant revenues make up 21% of the revenues at \$12,132,000.
 - Charges for services, taxes, and intergovernmental revenues make up 25%, 28%, and 20% of revenues respectively.
 - All other categories combined make up 6% of total revenues.
 - Fund Balance of \$21,096,500 and transfers between funds totaling \$5,835,000 comprise the remaining funding sources.

Citywide Sources of Funds

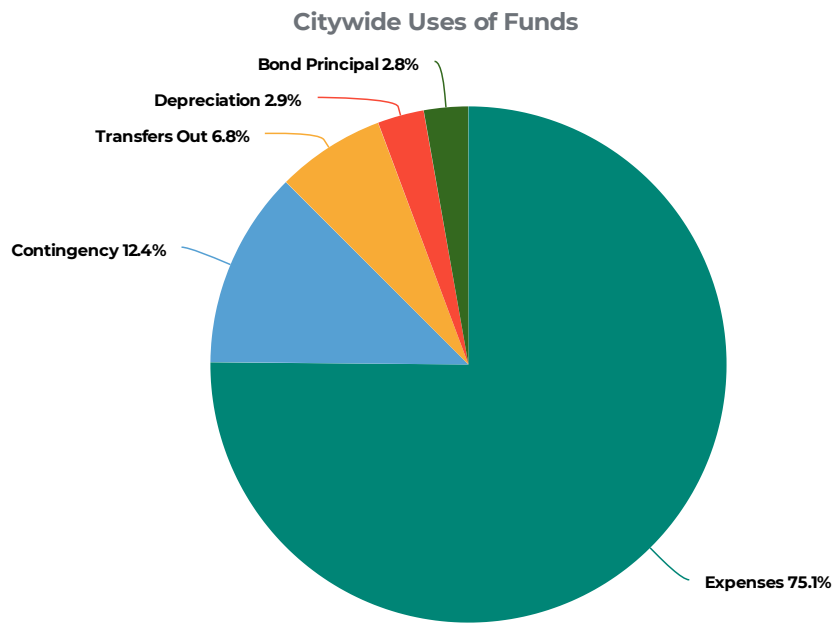


Citywide Revenues by Category

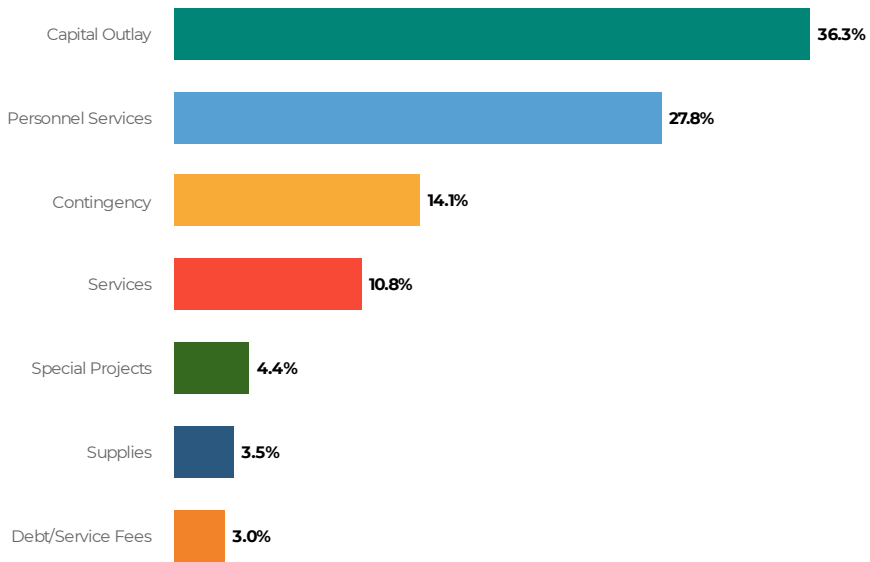


Uses of funds are broken down into five categories: expenses, contingency, transfers out, bond principal, and depreciation (See “Uses of Funds” chart that follows).

- Expenses of \$64,463,500 (excluding contingencies) have been identified throughout 14 different funds and can be broken down by type of expense as follows:
 - Capital –\$27,271,500 of capital expenditures across all funds are presented as part of this budget. This includes any current year capital projects that need to be carried forward into the Fiscal Year 2021 budget. Capital is \$1,125,000 higher than last year.
 - Personnel – the total projected cost of personnel for Fiscal Year 2021 is \$20,899,000. This is an increase of approximately \$933,000. The significant changes are a result of staffing increases related to new positions and wage increases.
 - Supplies and services – the total projected cost of supplies and services for Fiscal Year 2021 is \$10,716,500. This is an increase of approximately \$112,500.
 - Other costs – (e.g. special projects, debt service, and fees) amount to \$5,576,500 for Fiscal Year 2021. This is a decrease of approximately \$89,000.
 - See the following “Expenditures by Category” and “Percent of Citywide Expenditures by Fund” charts for graphical representations.
 - Contingency of \$500,000 (+ \$10,100,000 million unknown) for Fiscal Year 2021 is \$500,000 higher than the budget for the previous fiscal year.
- Transfers out of \$5,835,000 provide an offset for transfers in of the same amount. A “Transfer Matrix” showing the movement of resources between funds can be found at the end of the “Executive Summary” in this document.
- Bond principal payments of \$2,385,000 are programmed to pay utility, excise, and general obligation bond principal.
- Depreciation of \$2,500,000 is a non-cash expenditure which reduces fund balance but does not reduce cash. Depreciation is recorded in the Water and Sewer Funds.

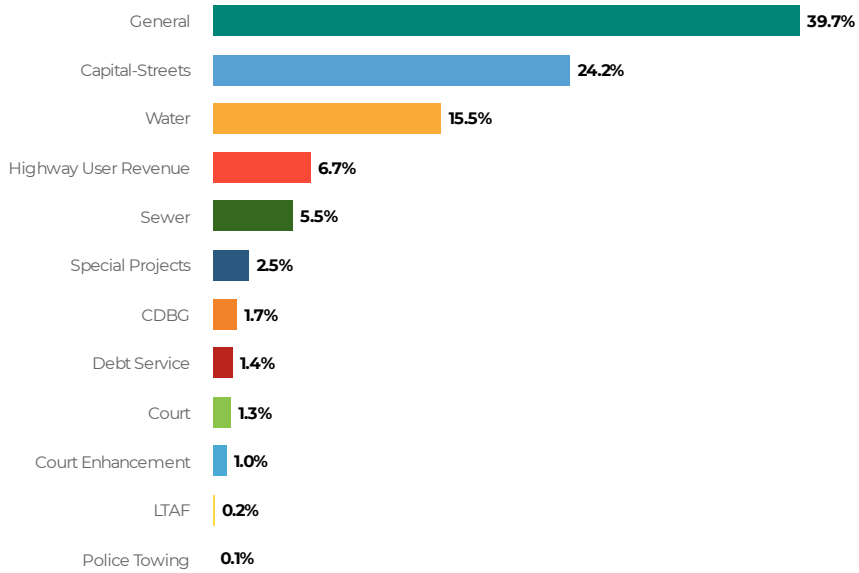


Citywide Expenditures by Category



Values

Percent of Citywide Expenditures by Fund



Values

Mayor Alexis Hermosillo

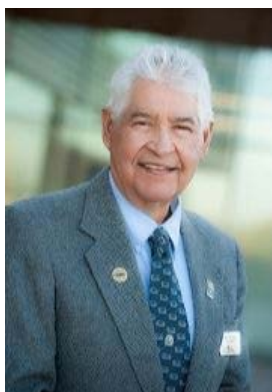


Alexis Hermosillo is the Mayor of the City of El Mirage. As a proud fourth-generation El Mirage resident, Alexis is passionate about her community. Through her commitment to serve the public, she has worked for the largest public transportation company in Maricopa County, was the manager of a radio network under the Cesar Chavez Foundation, and worked for the U.S. House of Representatives as a District Representative for Arizona Congressional District 3.

Alexis holds a Master's degree in Journalism and a Bachelor's degree in Interdisciplinary Arts and Performance, both from Arizona State University. Alexis is currently pursuing her doctoral degree in Organizational Leadership from Grand Canyon University.

Alexis is committed to the empowerment of women. She serves on the Board of the YWCA of Metropolitan Phoenix, and has worked with the Hispanic Women's Corporation, supporting their national youth initiatives. Alexis also believes that investing in today's youth is an investment in our future. She has dedicated herself to engaging and motivating Latino youth through leadership development programs with various organizations,

Vice Mayor Roy Delgado



Roy Delgado was raised in New Mexico by a single Mom who taught him the importance of hard work and helping others. He is the oldest of 6 children. Roy joined the Military (US Army) and served his country for 21 years. He is the proud father of 1 son, 4 grandchildren and 3 great grandchildren. As a young man with a family, he moved to Northern California where he worked in the oil industry for Union Oil. That job brought him to Arizona where he eventually met and married his wife Suzie.

Roy's first experience with politics was in the late 1970's when he became involved with Labor Leader and Farm Worker Advocate Cesar Chavez's fight to improve the treatment of farm workers.

The Delgado's moved to El Mirage in 1997. They were looking for property with acreage in order to have their horse on site. Shortly after settling in, Roy was approached about serving his community by running for El Mirage City Council. Roy was selected to serve as El Mirage's Mayor for a short time. He has had the pleasure to sit on the El Mirage City Council for 16 years. Roy has served on several civic boards/committees, including the CDAC committee, which has brought in millions of Federal dollars for City improvements.

Councilmember Monica Dorcey



Monica Dorcey was born and raised in rural Wayne, Nebraska, one of nine siblings. After graduating from Briar Cliff University in Sioux City, IA, she worked in the independent adjusting business for 27 years, and in 2003 she went to work as a Senior Claim Representative for Farmers Insurance Group, moving to El Mirage with her daughter, Ashley. Monica is a member of Santa Teresita parish and has served in several ministries over the years.

Monica is now retired but continues to be involved in a number of non-profit organizations with a primary emphasis on children and their education, but also fostering the growth and development of El Mirage. She has served in a number of roles as a volunteer for the City of El Mirage. This work includes: served on the Planning and Zoning Commission since 2013 and is currently the Chairperson, served on the Judicial Review Committee from 2012 to 2017, named El Mirage Citizen of the Year in 2012, served on the planning committee for the El Mirage HOA training presented in 2016-2017, president of the Northwest Valley YMCA Advisory Board, serving on the Board since 2014, treasurer of the Dysart Education Foundation Board and Scholarship Committee, active, treasurer of Arizona Career Pathways, 2011—present, and president of the West Valley Neighborhoods Coalition.

Councilmember Anita Norton



Council member Anita Norton has resided in Arizona most of her life and has a background in sales management and law enforcement. Council member Norton was appointed to the City Council in November 2017. Council member Norton serves on the Council's Public Safety Committee, the Employee Relations Committee, the Chamber of Commerce Committee, and was recently recommended for appointment as an alternate to the Community Development Advisory Committee of Maricopa County Human Services Division. She also served on the Dysart Rachtettes Irrigation committee. While serving with the Phoenix Police Department, Anita received recognition for her investigative ability and a commendation for composure in particularly high stress situations. Her confidence, fearlessness, and thoroughness resulted in a high number of solved cases, including one which culminated in several arrests after a non-stop 46 hour investigation led solely by Anita. After leaving law enforcement, Anita later received a full honor's scholarship to college majoring in communications. However, after attending for two years, life's circumstances changed her path, wherein she went into retail sales management. For the last 15 years, Anita has had a positive impact on the lives of hundreds of students and their families as a certified therapeutic riding instructor for children and adults with special needs, as well as for riders learning western horsemanship. Anita first moved to El Mirage in 2004 and bought property in Dysart Ranchettes in 2014. In 2016, she built an energy efficient home acting as the builder/contractor.

Councilmember Kallimayor Richards



Kallimayor Richards was born in the Caribbean on the island of Jamaica and raised here in Arizona. Observing hard working parents while growing up in the valley led to a strong work ethic and entering the workforce at 15-16 years old. Despite a variety of jobs over the years, a passion for helping people and technology have rooted themselves with him. He has lived in El Mirage since 2015 with his wife Freda. They purchased their first home in 2017, just before welcoming their son Isaac that same year.

For the past ten years Kallimayor has been working in the technology field with strong elements of customer service. From 2010 to 2019 he worked for Apple in various positions that involved internal and external customer relations. The sheer volume of people that visit Apple stores on a day to day basis ensured a variety of personality types were empathetically engaged and carefully navigated. Additionally, internal opportunities that were granted such as training facilitation, management and volunteering. Kallimayor has leveraged that experience with Apple into a position with American Express. He is on the macOS team maintaining the platform throughout the corporate environment.

Volunteering throughout the years has been highly encouraging to Kallimayor and led to the interest in helping on wider scale and more integrated platform. Some of the experiences over the years that have been enjoyed are: #lunchbag, children's ministry at church, Men's basketball outreach, and training teachers/students to use their technology.

Kallimayor is hoping to promote positivity, improve communication and city pride while serving on the council. Working with the rest of the council, he's confident the momentum started can continue and propel El Mirage forward.

Councilmember David Shapera



Councilman David M. Shapera, re-elected to a third four-year term on the El Mirage City Council in 2016, was also a past member and Chairman of the El Mirage Planning and Zoning Commission. He has over 45 years in elected and appointed positions in government. He and his wife, Linda, have been married for 42 years and have four adult children and eight grandchildren. The Shaperas moved to El Mirage in 2002. Shapera is a retired police officer and worked for the Clark County Coroner Medical Examiner in Las Vegas, Nevada. He recently retired from the Dysart Unified School District. He continues to guest teach at El Mirage schools and is a member of the Dysart Elementary PTO and Thompson Ranch PTSA. Shapera has also been a proud member of the Elks Lodge for 40 years.

Councilmember Donna Winston



Donna is a native Arizonan and grew up on the west side. She graduated from ASU, Magna Cum Laude and double majored in Criminal Psychology and Communication. She is married to Dr. Joshua Winston, DVM, has four children, two granddaughters and a new grandson. She bought her first brand new home in Rancho El Mirage and has lived here for 18 years. Donna has worked for Maricopa Community Colleges since 1996 and is currently a Senior Administrative Assistant at the District Office. Along with her duties there, she has been an employee advocate leader for the last 18 years which included writing employee policy along with helping Maricopa Community College employees. Through this advocacy work for employees, Donna was asked to start the public employee sector of AZ Conference of Police and Sherriff (AZCOPS), called "Maricopa Employees". She is currently the President of this non-profit group and proudly leads her board by navigating public employees through processes and policies of their organization.

Donna and her husband Dr. Winston own two animal hospitals, one in Sun City West and the other in Glendale. Their two eldest sons are Veterans in the U.S. Military and are very dedicated to military personnel and their families. Because of this, they do not charge office visit fees at either of the animal hospitals. Donna is also a wedding planner and owns her business "By Invitation Only".

Donna believes in giving back to her community and has been extremely involved in volunteerism since she was a very young girl. She was the Family Readiness Group Leader for almost five years for her youngest son's Army Battalion. She served on the Executive Board of "The Single Mom Foundation" and taught a ten week course called "The Road to Self Reliance". She currently sits on the Executive Board of "Don't Leave Me.org" which started off as a civic engagement project for college students which brings awareness to the dangers of leaving pets in hot cars.

One of Donna's goals for the City of El Mirage is to partner with not only our local businesses but with our sister cities around us to build a stronger economy throughout our community. She would like to utilize these connections to support Education, Police and Fire in our own neighborhoods to secure a safer, better future for El Mirage citizens.

Background, Population, and Business



Considered the gateway to the Northwest Valley of the Greater Phoenix Metro Area, El Mirage is situated on approximately 10 square miles. The Hohokam, an ancient Native American culture, were the earliest inhabitants of what is known today as El Mirage. The Hohokam occupied a wide area of south-central Arizona from roughly Flagstaff south to the Mexican border. They are thought to have originally migrated north out of Mexico around 300 BC to become the most skillful irrigation farmers in the Southwest. The ingenious Hohokam developed an elaborate irrigation network using only stone instruments and organized labor. They were commonly known as the “Canal Builders.”

In 1867, most of the Hohokam canals were retrenched and used for farming. Federal irrigation projects constructed in the 20th century provided a more consistent and assured water supply throughout the Phoenix valley for agriculture.

During the early 1930’s, migrant farm workers came to El Mirage to help build the canals and harvest the acres of roses, cotton, and other crops that would come to define the City’s agricultural heritage. They settled on the west bank of the Agua Fria River and founded El Mirage in 1937 to provide stability and education for future generations. El Mirage was incorporated in 1951. At the time of incorporation, the City was primarily a compact residential community.

Since its incorporation, the City has transcended its agricultural beginnings to become a vibrant, diverse community with a current population of 35,670 according to the 2018 census estimates. El Mirage has active residents keen on providing schools and amenities and attracting businesses while retaining a community spirit. The City’s affordable housing, small town feel, and proximity to Phoenix have attracted young working families seeking their first homes, retirees looking for community cohesion and a less hurried pace, and entrepreneurs seeking expansion into new markets.

The City’s mission is to protect and enhance the quality of life through leadership, partnerships, and the efficient delivery of outstanding service to our diverse community. We take great pride in treating each citizen equally and professionally, in a manner that fosters continued confidence in the City’s leadership.

The City’s logo symbolizes the Agua Fria River, as well as the rich soil and distant mountains that drew so many here long ago. Its words are simple, alluding to the “**Grand Heritage**” rooted in humble migrant beginnings, and the promise of a “**Bright Future**” that is the foundation on which El Mirage continues to distinguish itself as a livable, affordable city for all ages.

Economy

El Mirage has adopted initiatives to attract new commercial and industrial businesses to the City. Impact fees normally charged for infrastructure expansion have been eliminated and El Mirage is part of a multi-jurisdictional effort in the West Valley known as the Greater Maricopa Foreign Trade Zone (FTZ). The FTZ is a government designated, 400-acre site at the City's southern end where foreign and domestic goods may be stored, assembled, or exhibited for sale exempted from U.S. Customs duties and excise taxes. The FTZ is an integral part of future business development.

Retail expansion in El Mirage is also a significant economic driver due to its potential for generating tax revenues, creating jobs, and drawing new visitors and residents. In recent years, several companies have expanded or located in El Mirage including, Microsoft, EPCOR, Interstate Steel, Phoenix Door, and Sunbelt Rentals.

Public safety and recreation have been the focus of voter-approved bonds in recent years. As a result, a fire station, police station, Northwest Valley Family YMCA facility, and a City Hall, are among the City's most ambitious projects recently constructed to address the significant community needs spurred by the influx of new residents and businesses. In fact, the City's population grew from 5,001 residents in 1990 to 31,767 residents in 2010 according to the U.S. Census Bureau. It is anticipated the City will continue to experience growth in the next decade, and City leaders are committed to keeping pace with such growth through fiscal stewardship and sound financial management.

The City of El Mirage is home to a variety of employers. Burlington Northern Santa Fe Railroad operates an 82-acre vehicle distribution center in El Mirage. Vulcan Materials Group, Look Trailers, Sutter Masonry, CEMEX, Contech Engineered Solutions, Southwest Steel, Riley Industrial, and Southwest Concrete provide the City with a sound industrial base. Luke Air Force Base, located one mile west of El Mirage, is the largest jet fighter training base in the world and employs over 1,500 civilians, many of whom are El Mirage residents. A recent survey of local businesses revealed the following list as the top 20 employers in the City of El Mirage.

Employer Name	Employees
Walmart	235
City of El Mirage	197
Dysart High School	141
Parks Sons Of Sun City Inc	134
Yellowstone Landscape	128
BNSF Railway Co	121
Sutter Masonry Inc	100
Look Trailers	95
Riverview Elementary	79
Thompson Ranch Elementary	74
Surprise Elementary	73
El Mirage Elementary School	70
Food City	65
Sun City Awning	54
Keven's Landscaping Co	50
R&S Supply Services	49
Cives Steel	42
Phoenix Door	38
Riley Industrial	37
EPCOR	27

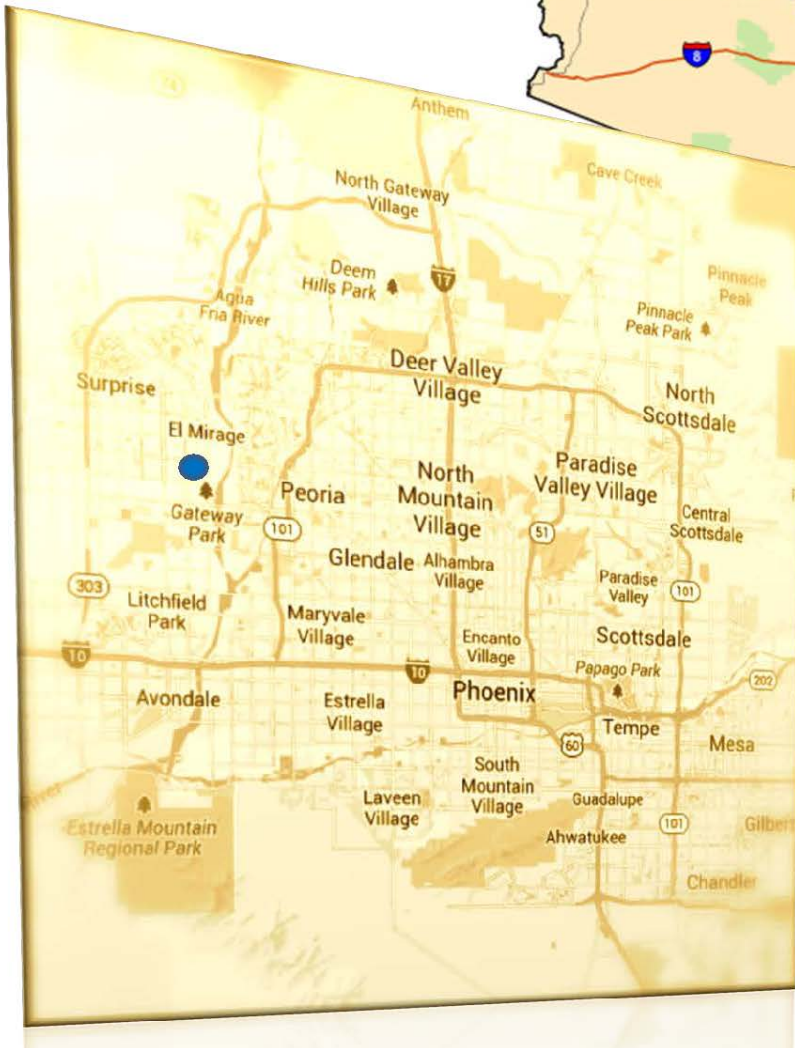
Maps



City of **EL MIRAGE**

Arizona

GRAND HERITAGE, BRIGHT FUTURE!



Location

El Mirage is located in the heart of the rapidly growing West Valley, approximately 19 miles northwest of downtown Phoenix. The City is minutes away from Luke Air Force Base, the USAF's largest fighter pilot training facility in the world and the City of El Mirage proudly supports the men and women of Luke Air Force Base and their mission. U.S. Highway 60 (Grand Avenue) and a BNSF rail line border the City's northern edge, supporting economic development and easy access to Loop 101 and 303, two of the areas busiest regional highways.

El Mirage is part of a collaborative effort to build the Northern Parkway transportation corridor. This project will provide access to the Loop 303, connecting to Interstate 10 and Interstate 17.



Governing Structure

Like most Arizona cities and towns, El Mirage operates under a council-manager form of government. Under this system, the City Council hires a City Manager to implement policy, as well as oversee the daily administration and management of all city departments. The City Manager is responsible for developing a balanced budget and a capital improvement plan for Council review and approval each year. The City Manager also keeps the Council advised of the City's financial condition and future needs. As City Manager, Crystal Dyches is responsible for the activities of 14 funds, 11 departments, and approximately 200 employees. She also oversees a budget that provides a full range of services for the City's residents. Policymaking and legislative authority are vested in a governing council consisting of the Mayor and six councilors (one is selected as Vice Mayor.) All seven members of the Council are elected at large and on a nonpartisan basis to serve a four-year term. Elections are staggered so three councilors are elected every two years and the Mayor is elected every four years. The Council is responsible for passing ordinances, adopting the budget, appointing committees, and selecting the City Clerk, City Attorney, and Judge in addition to the City Manager.

Amenities

The City of El Mirage offers a range of community facilities including a senior center, library, and YMCA. Thirteen-acre Gateway Park is the center for sports and family gatherings in El Mirage, with an amphitheater, picnic ramadas, shaded playgrounds, lighted sports fields, and a skate plaza that was the first of its kind in Arizona. El Mirage is also home to Bill Gentry Park, including a renovated little league field that draws teams from throughout the Valley for regular play, as well as, regional tournaments. Basin Park is a 24-acre park and retention basin that boasts grassy areas, trees, and a paved walking path for passive recreational activities. The nationally renowned Pueblo El Mirage Golf Resort, situated on 310 acres, boasts an 18-hole professional golf course and a variety of housing choices, as well as, a host of indoor and outdoor activities for active seniors.

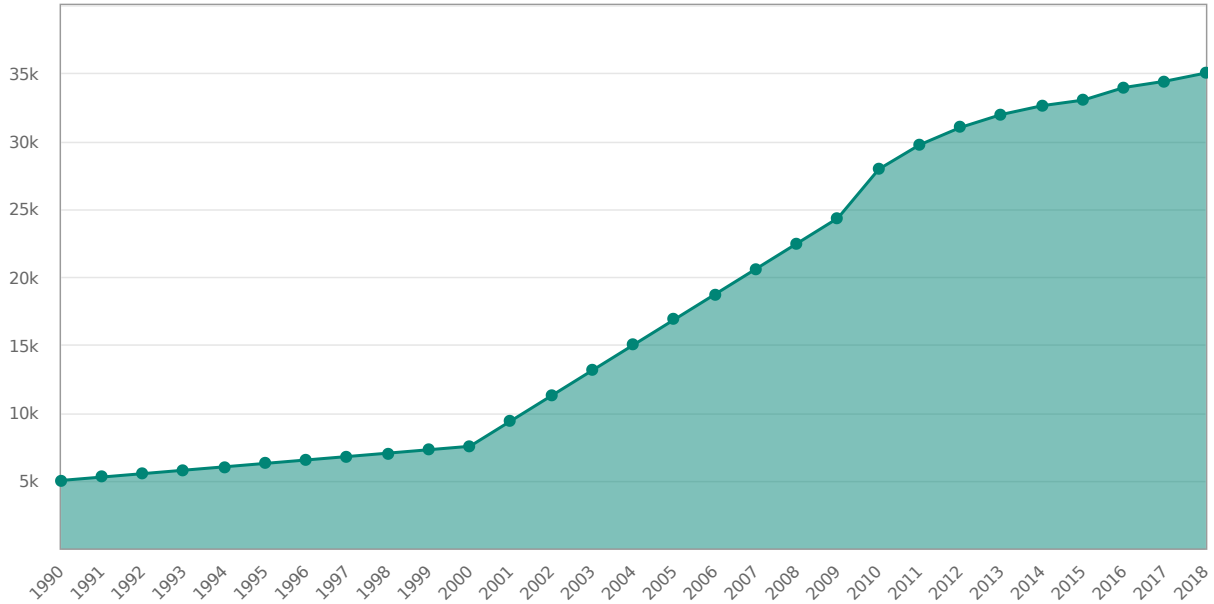
Types and Levels of Services

The City of El Mirage provides a full range of services including police and fire protection, roadway maintenance and construction, recreational and cultural activities, health and social services, as well as, general administrative services. The City provides sewer and water services to its residents, along with water services to residents in a portion of the City of Surprise. El Mirage contracts with a local sanitation company for sanitary services. Enterprise funds were established for the accounting and financial reporting of water, sewer, and sanitation services.

Population Overview

TOTAL POPULATION **35,004** → +1.8% vs. 2017

Growth Rank
41 OUT OF **91**
Municipalities in Arizona



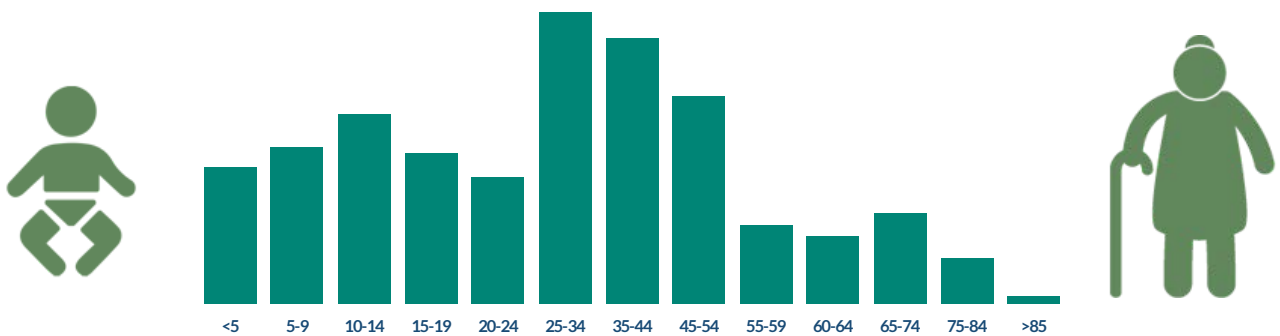
* Data Source: American Community Survey, 2010 Census, 2000 US Census and 1990 US Census



DAYTIME POPULATION
23,569

Daytime population represents the effect of persons coming into or leaving a community for work, entertainment, shopping, etc. during the typical workday. An increased daytime population puts greater demand on host community services which directly impacts operational costs.

POPULATION BY AGE GROUP

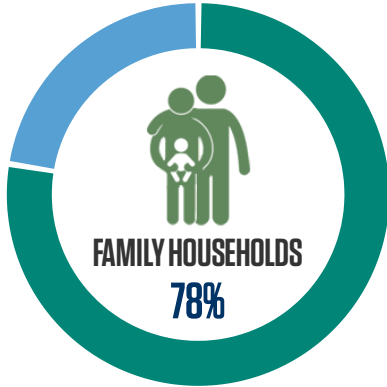


Aging affects the needs and lifestyle choices of residents. Municipalities must adjust and plan services accordingly.

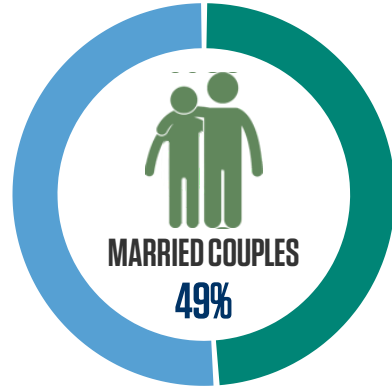
Household Analysis

TOTAL HOUSEHOLDS
10,478

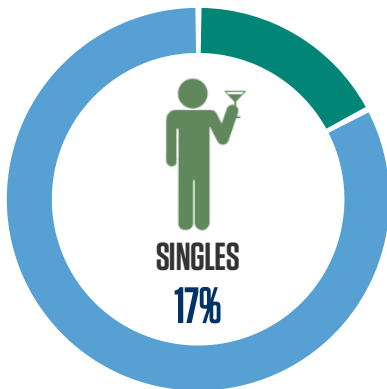
Municipalities must consider the dynamics of household types to plan for and provide services effectively. Household type also has a general correlation to income levels which affect the municipal tax base.



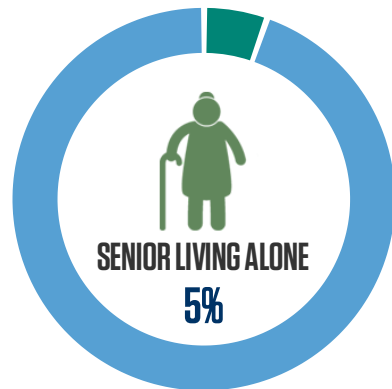
▲ **19%** HIGHER THAN STATE AVERAGE



▼ **3%** LOWER THAN STATE AVERAGE



▼ **38%** LOWER THAN STATE AVERAGE

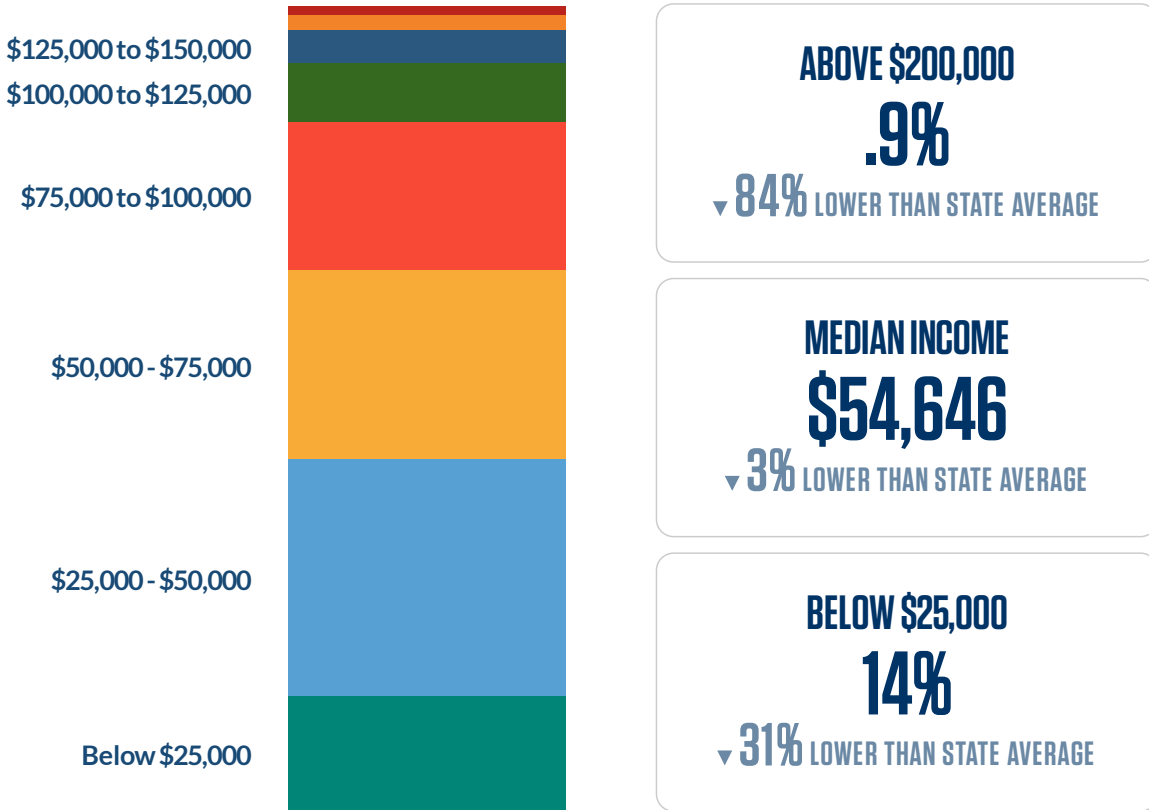


▼ **55%** LOWER THAN STATE AVERAGE

Economic Analysis

Household income is a key data point in evaluating a community's wealth and spending power. Pay levels and earnings typically vary by geographic regions and should be looked at in context of the overall cost of living.

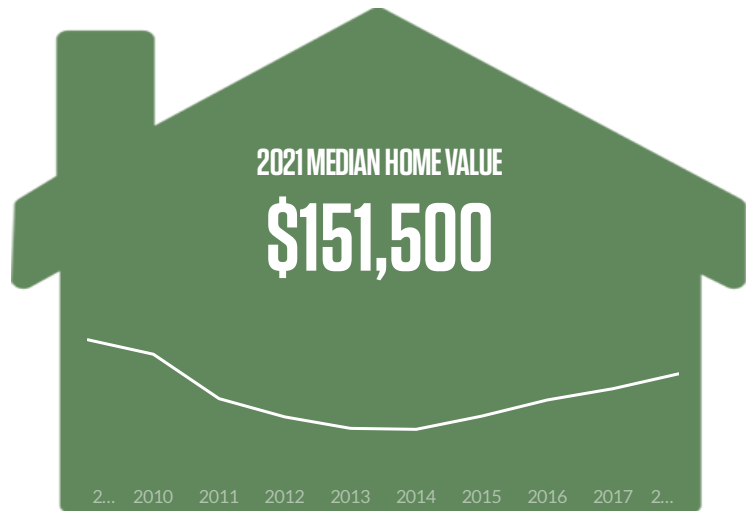
HOUSEHOLD INCOME



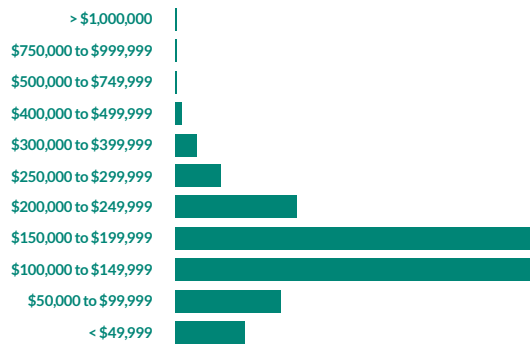
Housing Overview

HOME OWNERS VS RENTERS

El Mirage State Avg.



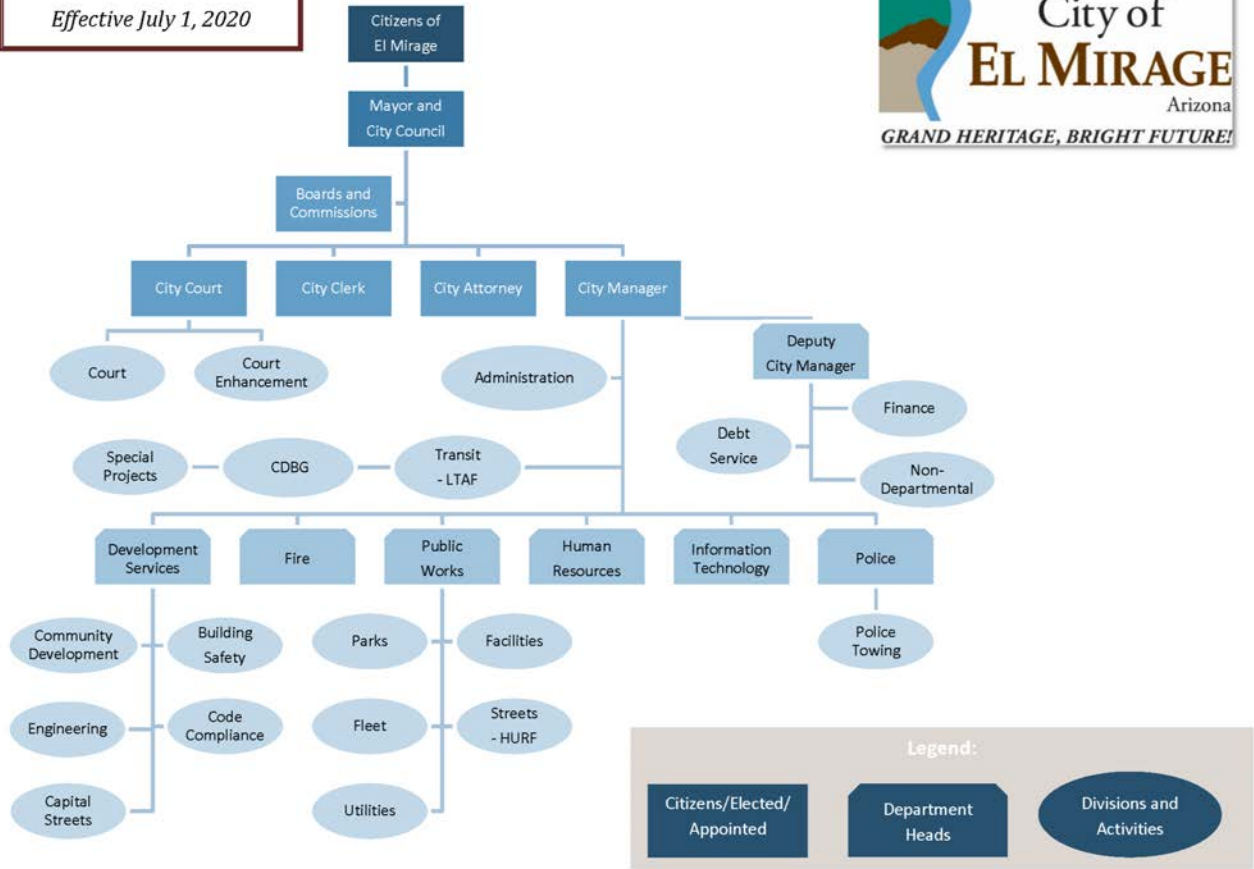
HOME VALUE DISTRIBUTION



* Data Source: 2021 US Census Bureau (<http://www.census.gov/data/developers/data-sets.html>), American Community Survey. Home value data includes all types of owner-occupied housing.

Organization Chart

*Organizational Chart
Effective July 1, 2020*



Fund Structure

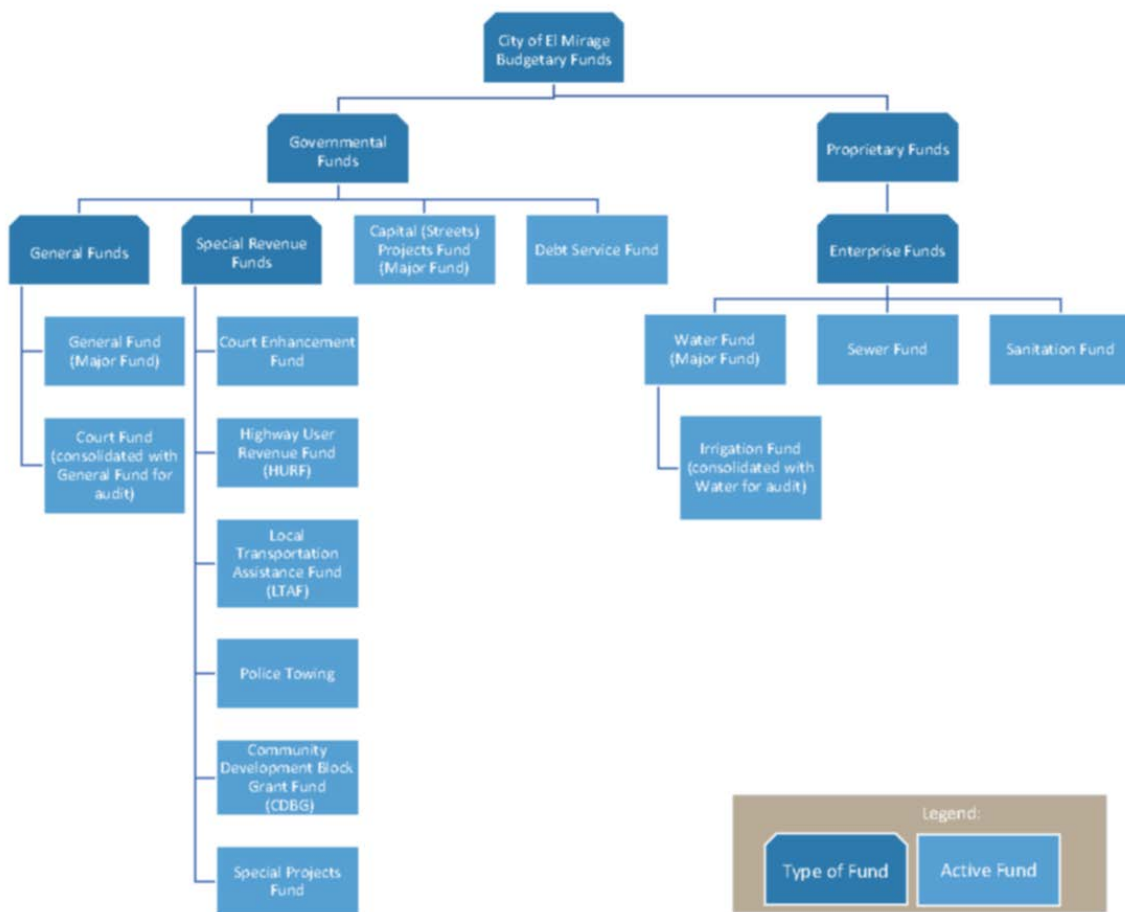
The financial accounts for the city are organized on the basis of funds. In governmental accounting, a fund is a self-balancing set of accounts that are segregated to show operating results for a particular activity or set of activities. Funds have three categories: governmental, proprietary and fiduciary. The City of El Mirage does not have a fiduciary fund. Funds are then categorized into five major classes. Under the Governmental Fund, the categories are: General Funds, Special Revenue Funds, Debt Service Funds and Capital Funds. Under a Proprietary Fund is an Enterprise Fund. The information below explains the categories in more detail.

Governmental funds— Most of the City's basic services are reported in governmental funds. Governmental funds focus on how resources flow in and out with the balances remaining at year-end that are available for spending. These funds are reported using an accounting method called the modified accrual accounting method, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the City's general government operations and the basic services it provides. Government fund information shows whether there are more or fewer financial resources that can be spent in the near future to finance the City's programs.

Proprietary funds— When the City charges customers for the services it provides, these services are generally reported in proprietary funds. Proprietary funds are reported on the accrual basis of accounting in the same way that all activities are reported in the Statement of Net Position and the Statement of Activities.

The structure of the funds can be seen in the diagram below. All funds are appropriated except for the Irrigation Fund, which is included in the Water Fund for legal level of budgeting. There are fewer funds included in the audited financial statement because the Court Fund is consolidated into the General Fund and the Irrigation Fund is consolidated into the Water Fund.

The structure of the funds can be seen in the diagram below. All funds are appropriated except for the Irrigation Fund, which is included in the Water Fund for legal level of budgeting. There are fewer funds included in the audited financial statement because the Court Fund is consolidated into the General Fund and the Irrigation Fund is consolidated into the Water Fund.



Major Funds

A major fund is any fund whose revenues or expenditures, excluding other financing sources and uses, constitute more than ten percent of the revenues or expenditures of the appropriated budget. The City's major funds are the General Fund, Capital - Streets Fund and Water Fund.

The General Fund is the chief operating fund of the City of El Mirage. As a measure of the General Fund's liquidity, it may be useful to compare both unassigned fund balance and total fund balance to total General Fund expenditures. The General Fund is used to measure all financial transactions of the municipality except those required by law or agreement to be accounted for in another fund. Major General Fund revenues include sales tax, franchise fees, state shared revenues, and fund transfers. Major expenses including Police, Fire, Public Works, Administration, Developmental Services, and Clerk.

The Streets (Capital Projects) Fund is assigned for road and street construction, improvements and related debt. The construction of El Mirage Road, Northern Parkway, and related debt were offset by intergovernmental revenues (reimbursements).

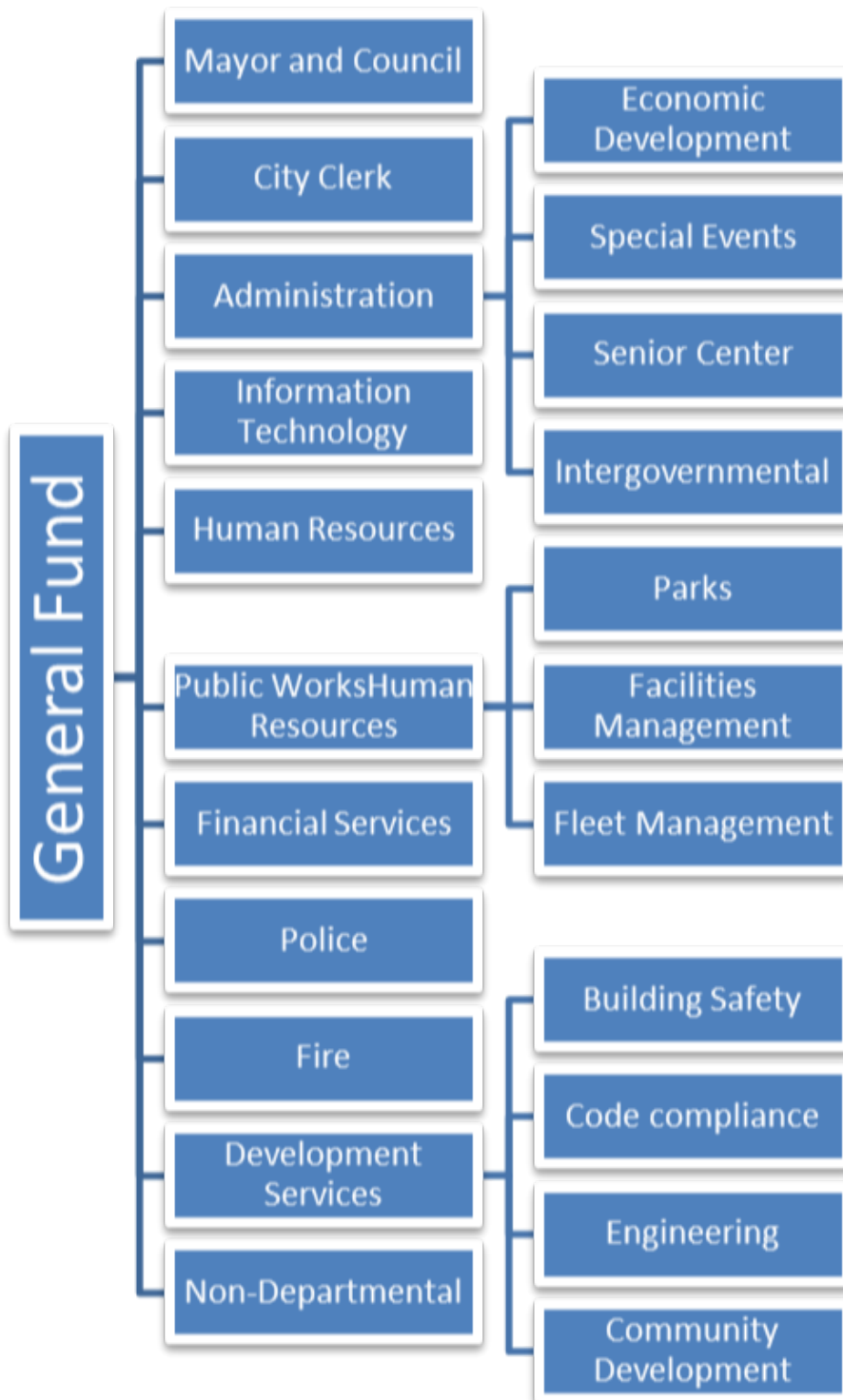
The Water Fund accounts for all the business-type activities of a government and operates like a business, with revenues for certain service covering the costs associated with providing that service. User fees support this fund.

Fund Description

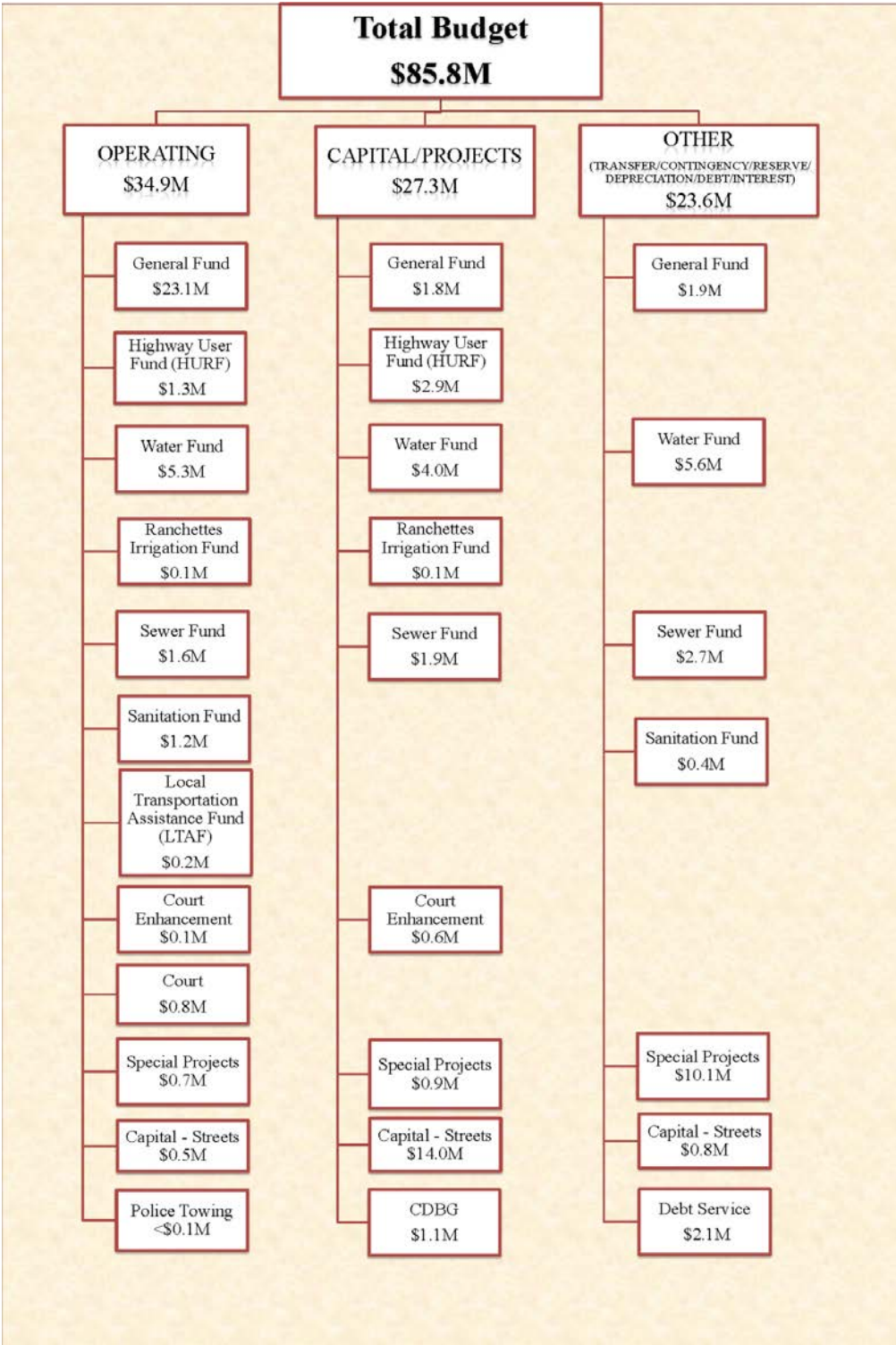
Fund Name	Fund Type	Major Fund	Major Revenues	Major Expenses
General Fund	General	Yes	Sales Tax, Franchise Fees, State Shared Revenues, Fund Transfers	Police, Fire, Parks, Administration, Planning, Maintenance, Clerk
Water Fund	Enterprise	Yes	User Charges Bonds	All costs associated with providing Water
Ranchettes Irrigation Fund	Enterprise	No	User Charges	All Costs associated with providing Irrigation (Consolidates with Water for audit purposes)
Sewer Fund	Enterprise	No	User Charges Bonds	All costs associated with providing Sewer
Sanitation Fund	Enterprise	No	User Charges	All costs associated with providing Sanitation
Court Fund	Special Revenue	No	Fines	Court Daily Operations
Court Enhancement Fund	Special Revenue	No	Fines	Court Enhancement Activities
Highway User Revenue Fund (HURF)	Special Revenue	No	State Shared Highway User Tax Revenues	Street Improvements, Maintenance, Capital Additions
Local Transportation Assistance Fund (LTAF)	Special Revenue	No	Arizona State Lottery Funds (ALF)	Taxi Voucher Service
Police Towing Fund	Special Revenue	No	Fines	Costs related to tow activity ARS 28-3511
Community Development Block Grant Fund (CDBG)	Special Revenue	No	Grants	To account for all CDBG Grant Activity
Capital Projects - Streets Improvement Fund	Capital	Yes	Bonds	Construction and Acquisition of Streets Facilities, Infrastructure and Equipment
Debt Service Fund	Debt Service	No	Property Taxes	All Property Tax backed Debt Payments
Special Projects Fund	Special Revenue	No	Grants/Donations	To Account for Donation and Grant Activity

Department/Fund Relationship

The General Fund is the only fund with departments all other funds are observed at the fund level. The chart below illustrates the relationship between the fund, department, and division levels.



Financial Organization Chart



Basis of Budgeting

The City prepares budgets primarily on a cash basis. This is different from the accounting process which utilizes a modified accrual basis. Cash basis means that revenues are recognized when they are collected and expenses are recognized when they are paid. Modified accrual basis recognizes revenues when they become available and measurable and, generally, recognizes expenditures when the City agrees/commits to buy something.

Independent auditors shall annually provide a reconciliation of actual expenditures compared to the adopted budget in accordance with state law.

The City shall use the Annual Audited Financial Statements (Audit) to detail the final status of the City's finances compared to budget on the basis of Generally Accepted Accounting Principles (GAAP). In most cases, this conforms to the way the City prepares its budget. Exceptions are as follows:

1. Compensated absences are accrued as earned by employees (GAAP) as opposed to being expensed when paid (Budget).
2. Capital Outlay within the enterprise funds are shown as assets (GAAP) and are shown as expenses in the budget.
3. Bond and loan principal payments within the enterprise funds are shown as reductions of liabilities (GAAP) and are shown as expenses in the budget.

Due to expenditure limitation statutes, the City must identify all possible expenditures and corresponding revenues within the budget. The Finance Director and Department Heads shall closely monitor expenditures to ensure that they are being spent for the purpose identified in the budget and that the corresponding revenue is adequate. The Finance Director shall establish and maintain a detailed accounting structure to record revenues and expenditures at the level of detail shown in the budget.



Financial Policies

Each year since June 2012 as part of the annual budget process, the City Council has adopted or reviewed a series of comprehensive financial management policies with the underlying financial goals to maintain a financially viable city government that provides an adequate level of services, programs, and activities that add value and contribute to the City's mission, while providing financial flexibility to adapt to local, regional, and national economic changes. The City of El Mirage requires that each fund have a balanced budget. A balanced budget is defined as fund balance plus revenues plus other financing sources equaling or exceeding expenditures plus other financing uses. More detail can be found in the Council Adopted Financial Policies. These policies are intended to ensure the long-term desires of the Council will be met within the financial constraints of the City. There were no policy changes made for FY2021.

Some adopted financial policies that achieve these fiscal goals and may help users to better understand the financial data included in this report are shown below:

- The City shall maintain a prudent level of financial resources to protect against reducing service levels, incurring debt, or raising taxes and fees because of unexpected revenue shortfalls, unanticipated expenditures, and similar circumstances.
- The City shall rely on ongoing revenues to fund ongoing expenditures and avoid one-time sources of revenues to fund ongoing activities.
- The Finance Director shall annually prepare five-year revenue and expenditure forecasts to examine the City's ability to absorb operating costs due to changes in the economy, service demands, service levels, and capital improvements.
- The City shall fund current year capital projects with bonds, grants, or funds accumulated (fund balances) prior to budgeting for capital expenditures.
- The City shall practice conservatism in budgeting for both revenues and expenditures to ensure the City can meet its ongoing obligations. The City shall not budget excess funds collected (fund balance) for ongoing expenditures.
- The City shall develop diversified and stable revenue sources to protect activities from short-term fluctuations in any single revenue source.
- The City shall not dedicate revenues for specific purposes unless required by law, Council policy, or Generally Accepted Accounting Principles (GAAP). The Finance Director shall deposit all non-restricted revenues in the General Fund for appropriation through the budget process.
- The Council shall review user fees and charges annually to ensure recovery of all direct and indirect costs of service, unless full cost recovery would be excessively burdensome on citizens receiving service.

Capital Improvement Plan Policies

Policies directly related to the construction of the annual Capital Improvements Plan are provided below:

- The Capital Improvements Plan shall include the following:
 - An estimate of each project's/acquisition's useful life
 - An estimate of each project's/acquisition's capital costs
 - An evaluation of potential funding sources for each project/acquisition
 - A schedule for each project/acquisition.
- The current year of the Capital Improvements Plan will provide the basis for the capital budget.
- When current revenues or resources are available for projects/acquisitions, the City will first consider those projects/acquisitions with the shortest useful life and/or those projects/acquisitions which are difficult to finance with debt.
- The City may not proceed with construction or acquisition until funding sources have been identified to finance a project.
- At the end of the fiscal year in which a project is completed or acquired, any remaining funds will revert to the fund balance of the funding source.
- The City may rely on grants to leverage City funds. The City shall avoid inconsistent and/or fluctuating grants to fund ongoing activities. In the event of reduced grant funding, the City may substitute City resources only after all other priorities and alternatives are considered. Therefore, employees shall apply for grants that are consistent with the mission and priorities of the City.
 - When employees apply for, accept, and/or administer a grant, the City assumes responsibility for complying with the grant obligations. The City Manager shall establish policies for grant related projects.
- Whenever possible, the City shall consider grant funded projects which require City matching or operating funds as part of the budget process. Any grant funded expenditure should include a five-year analysis of the amount of City funds required to subsidize its operation.

Budget Process

Why have we prepared a budget?

The City must adopt a balanced expenditure limitation budget on an annual basis that is enforced under state law for the City as a whole. The budget is designed to allow as much flexibility as possible for departments to implement Council goals and objectives while still imposing guidelines. To this end, the budget is itemized at the departmental level for operating expenditures and the project level for capital expenditures. The current budget provides expenditure allocations by Fund, Department, and Expenditure categories.

State law prohibits cities and towns from increasing the adopted budget. Cities and towns can move budget between fund, departments, and line items. El Mirage's adopted policy is that any transfers between funds, projects, or contingencies require City Council approval. Transfers from department to department within a fund or from line item account to line item account within a department shall require City Manager approval.

For the operational budget, it is the expenditure categories management will use to monitor a department's fiscal responsibility and its success at planning the year. These budget categories are comprised of individual line items and budget requests were submitted and detailed by line item. For capital projects, the budget will be monitored on a project basis. The budget format includes staffing levels by department and/or division. This document is intended to provide insight into the operating policy of the City, as well as demonstrate the City's commitment to fiscal responsibility and the needs of the citizens.

Budgeting is only part of the larger planning process on which the City of El Mirage has embarked. It is the strategic planning process that establishes where the Council would like the City to go and establishes the overall City goals. The budget provides funding for the activities that will allow the City to achieve these goals, and spells out the organizational and financial operations for the City's departments. The budget will be used by departments and City management to tie together the services that are being provided with the overall goals of the City Council.

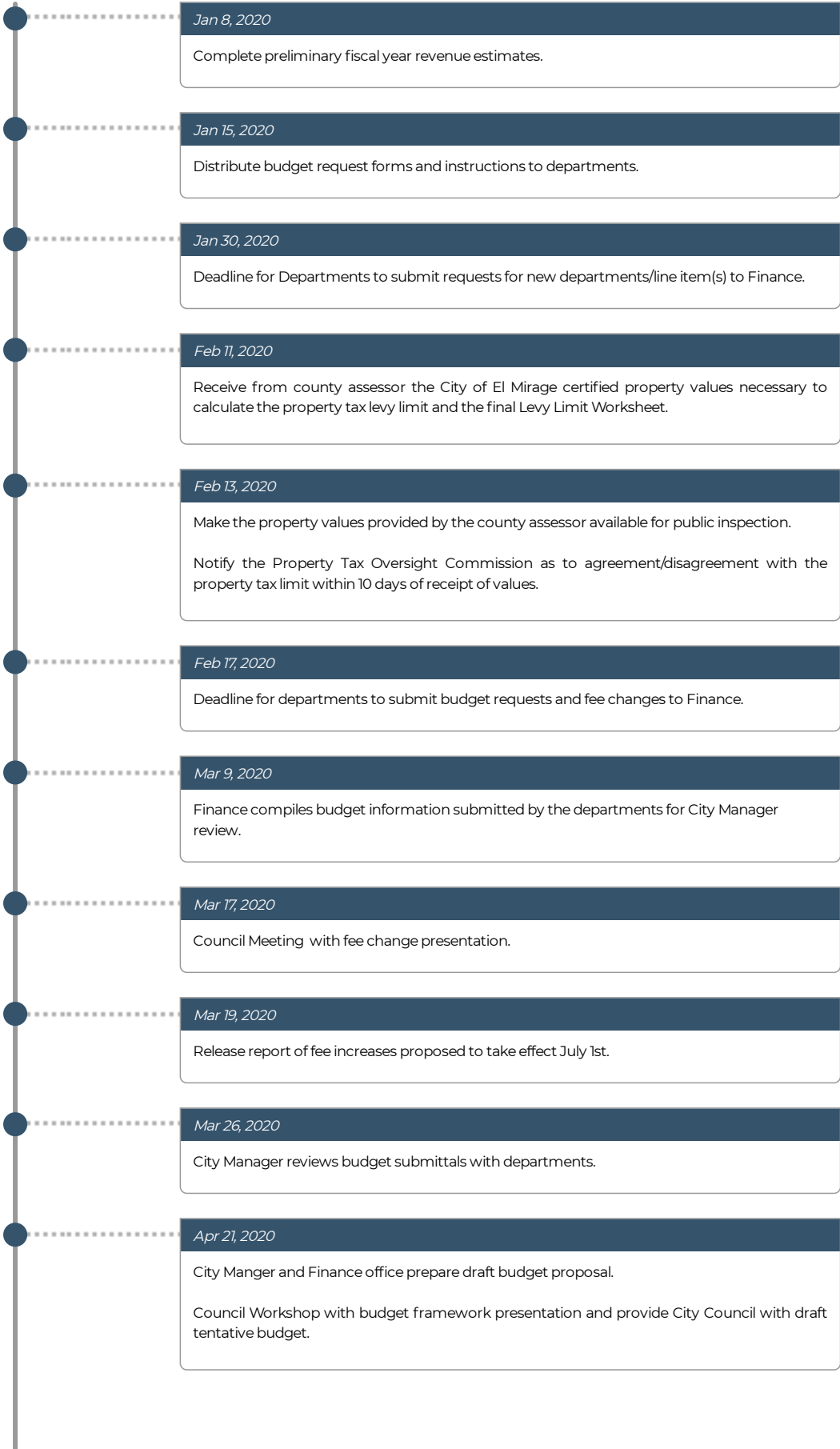
It is through the budget that Council allocates resources to fund its priorities and against which the overall performance of the City will be measured. It is the budget that connects long-term strategic planning with the services the City provides on a daily basis.

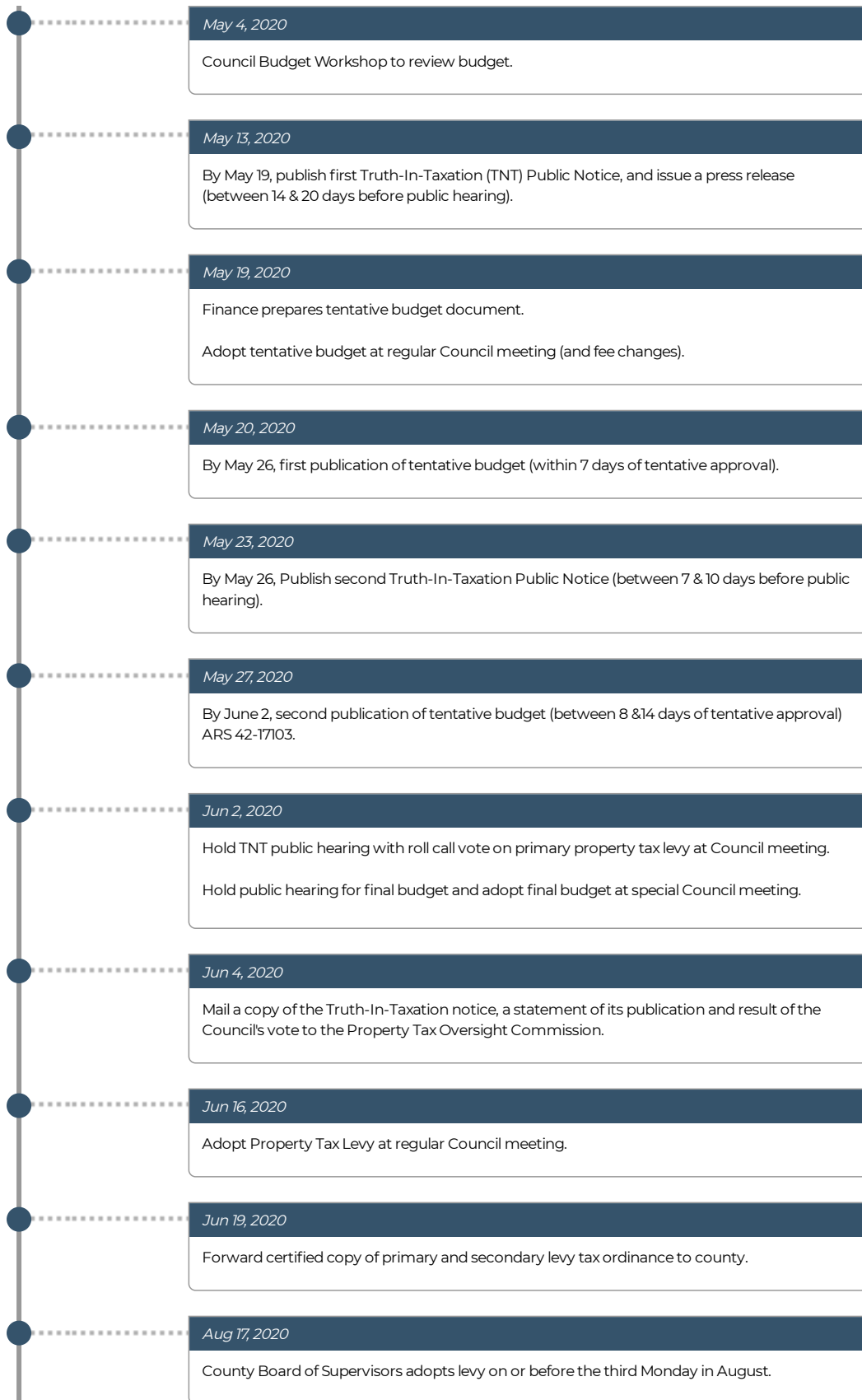
As the City begins this year's budget process, a few budget guidelines have been documented to improve or simplify the process.

- The legal level of budgeting is by fund, except for the General Fund which is by department. Line item budgets are intended to be used by departments and management for cost control. Exceeding line item budgets does not constitute a violation of law.
 - Baseline budgets have been established for supplies and services for each department (One-time funding has been eliminated).
 - Budget requests cannot exceed the current fund\department budget amount without providing required supplemental information and receiving approval from the City Manager and the City Council.
 - If a department is requesting funds in excess of the baseline budget, the appropriate forms and justification must be provided.
 - Line item budgets need to be recorded in increments of \$500.
- Positions will be budgeted in the "home" department (where general operations expenses for that position are recorded) and charges to other funds/departments will be done through transfers and labor distributions. Police grant positions will be budgeted in the General Fund and a labor distribution will transfer expenses to the fund receiving the grant. This is similar to special events, court, and other City operations.
- Carry forward capital items will be automatically brought forward by Finance unless Finance is directed otherwise.
- New revenue:
 - If new or changed fees and charges will impact revenues by more than \$5,000 annually, the department is responsible for notifying Finance of the amount of the impact. The department is responsible for maintaining support documentation that demonstrates the amount of the proposed fee.
 - Property tax and transfer guidance assumptions are shown in the table below.

FUND	DESCRIPTION
Debt Service	Secondary Property Tax - same levy as last year
General	Primary Property Tax - same rate as last year
General	Transfer to Debt Service of \$100,000
Water\Sewer\Sanitation	Transfers per current rate study

Budget Timeline





State and Federal Fiscal Influences

Census Estimate Figures Now Used For Shared Revenue Distribution

State statute was amended to change the population figure used for the distribution of shared revenue. Cities and towns now use the annual census estimates. The decennial census figure will only come into play for the year in which the decennial count is completed and then each subsequent year the census estimate will be used. This change was made for two important reasons. One, it provides a way for growing cities to capture revenue related to their growth. Two, for those cities that are not growing, it eliminates the substantial budget shock from revenue changes that would come at mid-decade and the decennial census.

Expenditure Limitations

All cities and towns in Arizona are subject to some form of expenditure limitation. However, as of March 2020, 78 cities and towns have adopted alternative expenditure limitations or modified their expenditure limits in some way.

Social Security Rates

Contributions to Social Security are divided into two segments: old age and survivor benefits, and Medicare. The current contribution rate for the first segment is 6.2 percent for employees and 6.2 percent for employers on the first \$137,700 of salary. The contribution rate for the second segment is 1.45 percent and there is no maximum salary threshold. These rates are current through calendar year 2020.

Arizona State Retirement System (ASRS) Contribution Rate

For those in the state retirement system, the contribution rate is a 50/50 split: Employees must contribute 12.04% for retirement and 0.18% for long-term disability; and employers contribute 12.04% and 0.18%, respectively.

Additionally, state law requires ASRS to administer an Alternate Contribution Rate (ACR) to ASRS participating employers that employ ASRS retirees who return to work. The law requires that an ACR be charged to and paid for by the employer, which applies to all ASRS retirees who return to work for an ASRS employer regardless of early or normal retirement status, and regardless of the number of hours worked in a pay period. For Fiscal Year 2021, the ACR will be 10.21%.

Public Safety Personnel Retirement System (PSPRS) Contribution Rate

Employer contribution rates for FY21 can be found on page A-2 of each individual valuation available on the PSPRS website (<https://members2.psprs.com/Estimators/actuarials.aspx>). Following the court's decision in Hall v. EORP in June 2017 and the PSPRS Boards decision not to further pursue litigation and give the Parker v. PSPRS the same treatment from the courts, the employee contribution rate will remain at 11.65% for Tiers 1 and 2. Employee and employer contribution rates for Tier 3 employees, those who began employment after July 1, 2017, are updated on an annual basis and can be found on page A-3 of your individual actuarial valuation. If a retired PSPRS member returns to work in a PSPRS covered position, the employer is required to pay an alternate contribution rate (ACR). Starting with this fiscal year, the ACR is based on the individual rates and can also be found on page A-2 of the valuation. The ACR will be determined annually by the actuary and will cover the unfunded liability portion of the total contribution, except that the ACR will have an 8% minimum contribution.

Secondary Property Tax Levy

Legislation passed in 2016 allows the annual levy for a secondary property tax to include projected payments of principal and interest on new debt planned for the ensuing year, as well as, principal and interest for current obligations, a reasonable delinquency factor and an amount necessary to correct prior year errors or shortages in the levy. Legislation passed in 2017 requires the secondary property tax levy of a city or town to be net of all cash remaining from the prior year, except for 10% of the annual payments of principal and interest in the current fiscal year.



Budget Forms

The Auditor General's Office has posted budget forms to their website. It is not necessary to send in a copy of the budget to their office. State law requires the forms to be posted on a municipality's website. State law requires additional information on employee compensation and benefits to be reported. In order to facilitate this, the Auditor General has provided a place to report this information on their budget schedules. Municipalities must prominently post on their websites both the adopted tentative budgets and the adopted final budgets for the last five years. These documents must be posted within seven business days of their final adoption. State law requires that audited financial statements must be posted no later than seven business days after the date of filing the financial statements with the auditor general and must also remain on the website for at least five years. The Arizona League of Municipalities and Towns also recommends posting the AELR report. If the financial statements are not filed on time, the City shall post a form prescribed by the Auditor General stating the financial statements are pending, the reasons for the delay, and estimated date of completion; this form must also be filed with the Auditor General, Speaker of the House, and President of the Senate. If the financial statements for a city or town are not completed and filed on or before the adoption of the city or town budget in the subsequent fiscal year, the governing body shall include a form, as prescribed by the Auditor General, in the published budget in the subsequent fiscal year stating that the financial statements required to be filed with the Auditor General pursuant to section 41-1279.07 are pending, the reasons for the delay and the estimated date of completion.

Municipal Water Charges

A municipality may not seek recovery of water and wastewater charges from anyone other than an individual who has contracted for the service and resides or has resided at the service address when the residential property contains four or fewer units. A property owner, an immediate family member of the person who does not reside at the property or any other entity, at its sole discretion, may contract for water and wastewater service with a municipality and shall provide payment for such services.



Adopting New Water Rates

A law passed in 2016 prohibits a municipality from assessing or collecting fees on new water or wastewater service for the purpose of recovering the cost of acquiring a public or private water or wastewater utility. Current law requires a written report when increasing water or wastewater fees including cash flow projections showing anticipated revenues from residential and nonresidential customers and the overall expenses for providing the services. This report and the cash flow projections must be posted on the municipality's website. The public hearing on the proposed rate increase must occur at least 60 days after the notice of intent is adopted, rather than the current 30 days.

Government Property Lease Excise Tax

The Government Property Lease Excise Tax (GPLET) applies to buildings which are owned by a city, town or county, but leased by a private party and occupied and used for commercial or industrial purposes. This tax is the successor to the tax on possessory interests which was repealed in 1995. Counties must administer and collect the excise tax, and distribute the revenues to the county, city, school district(s) and community college district, according to a percentage distribution formula.

The 2010 session saw several changes made to new GPLET leases. Any current GPLET leases, or leases entered into within ten years pursuant to a development agreement, ordinance or resolution approved by the governing body prior to June 1, 2010, are grandfathered in and will not be affected by the changes. For all other leases, changes include: establishing a lease term limit of 25 years while preserving the government lessors ability to abate the GPLET tax for up to eight years for properties located in a central business district; modifications to the definition of a central business district; new transparency requirements for government lessors in conjunction with the Department of Revenue (DOR); a transferring of the responsibility for the collection and distribution of GPLET taxes from the government lessors to the county treasurers; a scheduled audit of GPLET by the Auditor General in 2015 and a review of rates by JLBC in 2016. There is an in-depth explanation of the GPLET tax in the Municipal Budget and Finance Manual.

Property Tax Levy Report

Cities and towns preparing to have a public hearing on a property tax levy must publish a report that includes estimates of both expenditures and revenues related to the levy. This report must be published in a newspaper, on the city or town's website, and made available at libraries and administrative offices. The newspaper publication must also include a physical address for the library and the city or town website address. If a municipality's rate is set to increase, the city or town must provide a 60-day notice on its website.

Informational Pamphlet Required for Bond Elections

Current law requires that an informational pamphlet be issued in connection with bond elections. The pamphlet must provide examples of how the bond will impact the taxes for a \$250,000 home, a \$1 million commercial property and an agricultural property valued at \$100,000. Additionally, the example value for commercial property is reduced to \$1 million.

New or Increased Tax or Fee Posting Requirement

A municipality that chooses to levy or assess any new or increased taxes or fees must provide written notice of the change at least 60 days before the date the proposed tax or fee is approved or disapproved on the municipality's homepage of its website. This requirement does not apply to development impact fees, water and wastewater rates or components as well as some other specific exclusions listed in A.R.S. §9-499.15 (F) but it does apply to an increase in the property tax rate.

The law requires a municipality to prepare a schedule and written report if proposing to levy or assess any new or increased tax or fee, with specific exceptions for development impact fees, water and wastewater rates, registration based classes and programs, court fees established per law, fees for public housing, and other fees set by State or Federal law. It further requires the municipality to post the report on its website and utilize social media to advertise proposed changes.

Prohibited Fee

A recent change to state statute prohibits municipalities from providing for any public service by levying or assessing a municipality-wide tax or fee against property owners based on the size or value of the real property or improvements unless it was adopted in compliance with the statutes governing property taxes. (Municipalities that adopted an ordinance before December 31, 2013 requiring property owners to obtain fire prevention and control services are grandfathered.)

Residential Rental Tax

Municipalities are prohibited from imposing or increasing transaction privilege taxes on the rental of residential property unless the increase is approved by the voters at a regular municipal election.





Truth in Taxation

The law requires the county assessor, on or before February 10 of each year, to transmit to each city and town an estimate of the total net assessed valuation of the city or town, including new property added to the tax roll. On or before February 15 of the tax year, cities and towns must make the property values provided by the county assessor available for public inspection. If the proposed primary tax levy amount, excluding amounts attributable to new construction, is greater than the levy amount in the previous year, the city/ town must go through the “Truth in Taxation” procedures. It is very important to note that it is the levy amount and not the rate that triggers the Truth in Taxation procedures.

If the proposed levy requires “Truth in Taxation,” the city or town must publish a notice and press release concerning the increase and hold a public hearing. The following apply to these requirements:

1. The notice has to be published twice in a newspaper of general circulation in the city or town. The first publication shall be at least fourteen but not more than twenty days before the date of the hearing for the proposed levy. The second publication must be at least seven but not more than ten days before the hearing. The hearing must be held at least fourteen days before the adoption of the levy. The hearings for Truth in Taxation, the adoption of the levy and the adoption of the budget may be combined into one hearing. The Truth in Taxation hearing must be held before the adoption of the final proposed budget.
2. The notice has to be published in a location other than the classified or legal advertising section of the newspaper.
3. The notice must be at least one-fourth page in size and shall be surrounded by a solid black border at least one-eighth inch in width.
4. The headline of the notice must read “Truth in Taxation Hearing — Notice of Tax Increase” in at least eighteen point type and the text must be in substantially the same form as the statute. (A sample notice can be found in Exhibit H of the Municipal Budget and Finance Manual.)
5. The city or town is also required to issue a press release with the same information that is included in the required notice.

Important Budget Note: If your city or town is subject to Truth in Taxation this year, you must adopt your tentative budget before the statutory deadline of July 15 in order to meet deadline requirements for the publication of Truth in Taxation notices (see budget calendar at the end of this report). The law also provides that in lieu of publishing the notice, it may be mailed to all registered voters in the city or town at least ten but not more than twenty days before the hearing on the proposed levy. When the Tentative Budget is published in a newspaper of local circulation for two consecutive weeks, besides the revenue and expenditure summaries outlined in the Budget and Finance Manual, it must also include Truth in Taxation calculations and primary and secondary property tax levies. Along with publication of the tentative budget summary as outlined, notices of the final budget adoption meeting and the public hearing to hear taxpayers on any proposed expenditure or tax levy should also be published.

It also requires that a roll call vote be taken on the matter of adoption of the primary property tax levy if an increase is proposed. If the proposed levy, exclusive of increased property taxes received from new construction, constitutes an increase over the preceding tax year’s levy by fifteen percent or more, the motion to levy the increased property taxes must be approved by a unanimous roll call vote of the council. Following the public hearing, the city or town must, within three days of the hearing, mail a copy of the Truth in Taxation notice, a statement of its publication or mailing and the result of the council’s vote to the property tax oversight commission.

Both the hearing and the notice can be combined with the regular budget notices. To reiterate, even if a city/town primary property tax rate remains the same but your levy increases by more than what is attributable to new construction, perhaps because of an increase in assessed valuation, that city or town must follow “Truth in Taxation” notification procedures.

BUDGET OVERVIEW

Executive Overview

The City relies on a variety of sources to fund its operations.

- Transfers in from other funds are offset by transfers out to other funds.
- Bond proceeds provide a one-time source of funds that must be paid back.
- Fund Balance is the excess of prior year's revenue over prior year's expenses. These one-time funds are generally reserved for one-time expenses. This year the City has budgeted \$21,096,500 of fund balance to be used.
- Revenues are by far the largest source of funding and are budgeted at \$58,852,000.

Uses of funds fall into one of five categories:

- Transfers out which are offset by transfers in.
- Depreciation which is recorded as an expense, but does not reduce cash balances.
- Contingency which is only used for unplanned expenditures.
- Bond principal payments which are budgeted at \$2,385,000.
- Expenses which is the largest category budgeted at \$64,463,500.

These annual sources and uses are shown in greater detail in this document.



Future Revenue & Expenditure Assumptions

The following assumptions have been made regarding the future inflow and outflow of financial resources:

1. Beginning balances are based on the most recent audit and preliminary budget and bond fund balances.
2. Most revenues are projected to increase 2% per year.
 - a. Exceptions exist in:
 - i. Water, Sewer, and Sanitation are based on the rate study.
 - ii. CDBG, LTAF, Police Towing, and Special Projects are set equal to projected capital and expenditures.
 - iii. Debt Service is based on actual expenditures less beginning balances and transfers.
 - iv. Capital Streets are based on MAG and MCDOT revenue assumptions.
 - b. Revenues not directly under City control are based on the budget.
3. Most expenditures are projected to increase 3% per year.
 - a. Exceptions exist in:
 - i. Personnel costs are projected to increase 5% per year.
 - ii. One new position per year has been added to the General Fund.
 - iii. Water, Sewer and Sanitation are based on the most recent rate study.
 - iv. CDBG and Dial-A-Ride expenses match revenue estimates.
 - v. Debt Service is based on actual schedules for expenditures.
 - vi. Capital Streets debt service is per bond schedules and will be paid off at the call date.
 - vii. Special Project expenditures are flat.
 - b. Current year expenditures are based on the budget, less capital.
4. Capital is from the summary sheets included in this document.
 - a. Current year capital does not reflect carryforward projects from the prior budget.
5. Transfers in/out are based on the following:
 - a. The rate study for utilities
 - b. Council adopted policies
 - c. A \$100,000 annual transfer from the General Fund to both the Debt Service Fund and the Special Projects Fund.
 - d. The assumption that the General Fund will cover negative balances in all funds except the utility funds.
6. Reserves are based on Council adopted policies and the rate study.

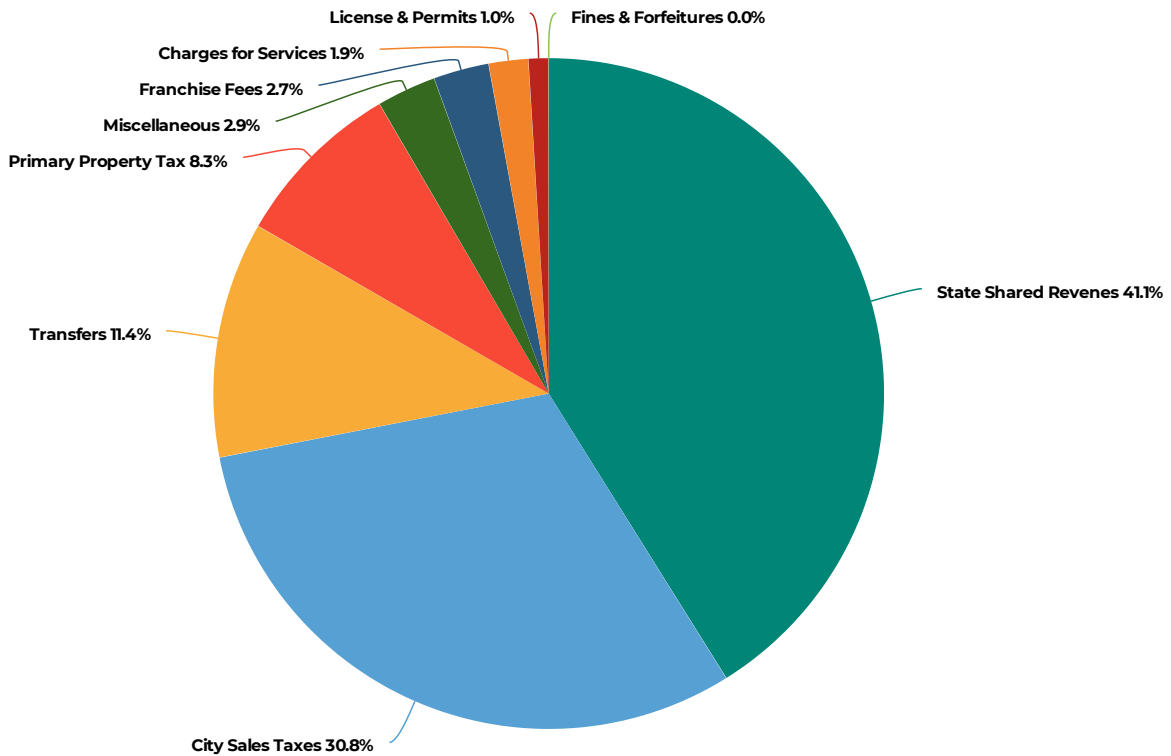
Primary General Fund Revenues

In summary General Fund Revenue, net of bond proceeds, should increase by \$2,085,000 or 8% for the next fiscal year.

Below is a table showing the primary classifications of General Fund Revenues and a comparison of this year's budget to last year's budget. After the table is a graph depicting what percentage of the revenue is accounted for in each of the classifications. The following pages include explanations and graphs of the major General Fund revenues.

General Fund	FY 20-21	FY 19-20	Increase	
	Budget	Budget	(Decrease)	%
Revenues:	Budget	Budget	Amount	Change
City Sales Taxes	\$8,675,000	\$8,150,000	\$525,000	6.44%
Franchise Fees	750,000	780,000	(30,000)	-3.85%
Primary Property Tax	2,325,000	2,250,000	75,000	3.33%
State Shared Revenues	11,570,000	9,850,000	1,720,000	17.46%
Bus. Lic./Bldg. Permits	270,000	300,000	(30,000)	-10.00%
Charges for Services	540,000	635,000	(95,000)	-14.96%
Fines & Forfeitures	—	15,000	(15,000)	-100.00%
Transfers	3,205,000	3,280,000	(75,000)	-2.29%
Miscellaneous	805,000	795,000	10,000	1.26%
Total General Fund Revenues	\$28,140,000	\$26,055,000	\$2,085,000	8.00%

Where General Fund \$ Comes From

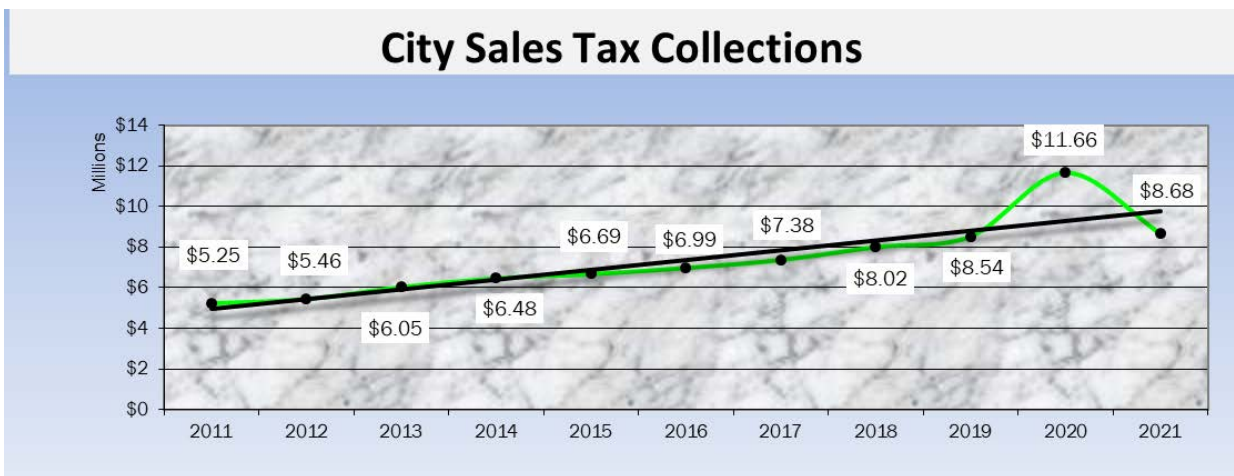


City Sales Tax

City sales tax revenues account for about 31% of all budgeted General Fund Revenues. The City of El Mirage imposes a 3% tax on all retail sales. An additional 1% is imposed on transient lodging (bed tax). The Arizona Department of Revenue administers the collection of all sales taxes for the City. City sales tax collections are received and accounted for by the Department of Revenue, and are forwarded incrementally to the City of El Mirage. Reports generated by the Department of Revenue are separated into various industry classifications. These reports, as well as, the total City sales tax collections for each month, are usually available to the City two to three months in arrears.

Sales tax collections have been increasing statewide as well as in the City of El Mirage. This trend appears to be supported by the regression analysis in the chart below. For the upcoming budget year, the City is projecting to collect \$8,675,000 in City sales tax. This amount is approximately 6% above the budgeted collections for the past year.

The following chart depicts actual City sales tax collections for the last 10 fiscal years, with the past year being an estimate. The trend line, using regression analysis for the last 10 fiscal years, suggests an upward trend. The Finance Department has utilized recent tax collection information and the state's sales tax projections in forecasting City sales tax collections and believes the figure of \$8,675,000 to be justified, if not conservative, due to market and business factors.



Building Permits

Construction is a cyclical business. The City has seen a small rebound in building permits due to a few commercial projects and the completion of a subdivision by Lennar Homes. Compared to permit activity from the early 2000s, and other revenue sources, building permits are no longer considered a primary revenue source for the City. The following chart shows building permit fee collections for the past 10 fiscal years with the past year being an estimate.



Franchise Fees

The City has agreements with various utilities that allow access to rights-of-way. The utilities pay franchise fees to the City in exchange for this access. Each utility has a different agreement with the City. A decrease of \$30,000 has been budgeted for Fiscal Year 2021 based on collections' history since 2009.



All Other Fees

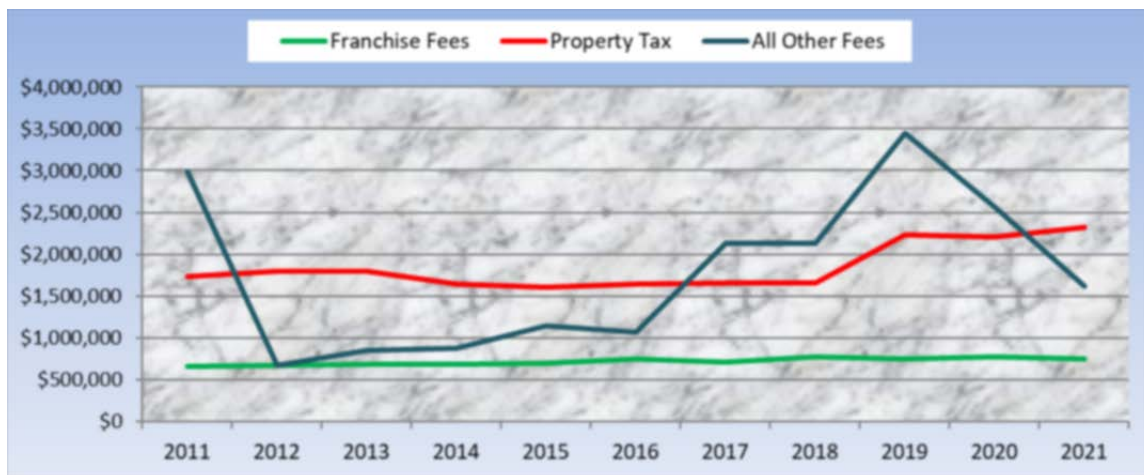
Licenses and Permits, Charges for Services, Fines and Forfeitures, and Miscellaneous revenue are the general revenues that constitute this category. While none of these revenues individually make up a significant portion of the General Fund budget, cumulatively they represent \$1,615,000 or approximately 6% of General Fund revenue for Fiscal Year 2021.

Included in all other fees are business licenses. A business license is required of any person, partnership, syndicate, firm, association, or corporation, before engaging in any of the businesses, callings, or professions, within the corporate limits of the city or who conducts a business outside the corporate limits of the city and who solicits, canvasses, advertises, or delivers products or performs services within the city limits for a fee. The City's standard business license is \$100.

Property Tax

A primary property tax of \$1 million was approved in Fiscal Year 2004. The City voted this year to keep the primary property tax rate the same. The entire amount of primary property tax revenue is dedicated to public safety functions. Continued growth of between \$50,000 and \$75,000 per year can be expected for the foreseeable future unless increased development resumes within City limits. The City budgets to collect \$2,325,000 this year.

The following chart provides actual information except for the current year budget and the past year estimate.

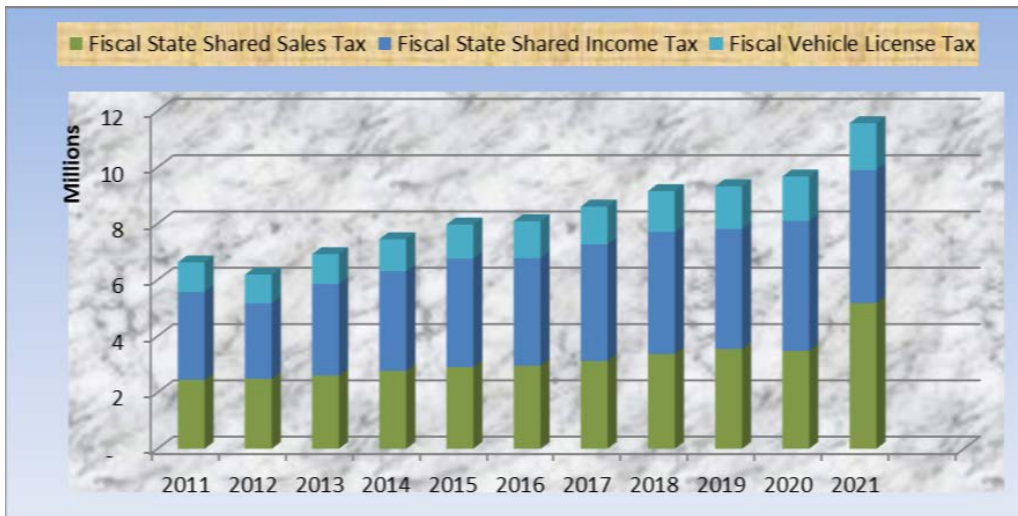


State Shared Revenue

Cities and towns in Arizona are fortunate to be involved in a fairly progressive state shared revenue program which distributes funds to Arizona municipalities from four state revenue sources. The General Fund accounts for three of the four state shared revenue sources. They include state shared sales tax, state shared income tax, and vehicle license taxes. The Arizona League of Cities and Towns publishes estimates each year for these revenue sources to be used in each city or town budget process.

- State Sales Tax — The estimate for state shared sales tax is approximately 49% higher than the estimated amount from last year. This amount may be subject to revision later in the year. The Department of Revenue will send final estimates in late June.
- State Income Tax — The estimate for state income tax is 2% higher than last year's estimate. This is the only shared revenue that can be accurately forecast since it is based on collections from two years prior.
- Vehicle License Tax (VLT) — VLT has shown signs of growth and, based on consensus estimates, is projected to increase 6% from last year.

The following table shows the last ten years of collections, as well as the estimate for the past fiscal year and the budget for the 2021 fiscal year.



Grants

The City does not track grants through the General Fund. Grant activity and projections can be accessed in the Special Projects Fund located near the end of the budget document.

Transfers

These are transfers between funds to account for a variety of internal activity. Transfers can be repetitive (year-after-year) or one-time. Repetitive transfers are made to comply with Council directives and contractual commitments or to fund administrative and operations services. One-time transfers are made for grant matches, to complete or subsidize capital projects, to close balances from one fund to another, or to eliminate projected negative fund balances. A matrix is provided below to identify transfers.

Transfers:

Transfer	Gen. Fund	Court	Capital St.	Water	Sewer	HURF	Debt Service	Special Projects	TOTAL FROM
FROM									
Gen. Fund		249,500				626,500	100,000	100,000	\$ 1,076,000
Sewer Fund	1,422,000			160,000					1,582,000
Water Fund	1,426,000				1,394,000				2,820,000
Sanitation	357,000								357,000
Photo									-
TOTAL TO	\$ 3,205,000	249,500	-	160,000	1,394,000	626,500	100,000	100,000	\$ 5,835,000

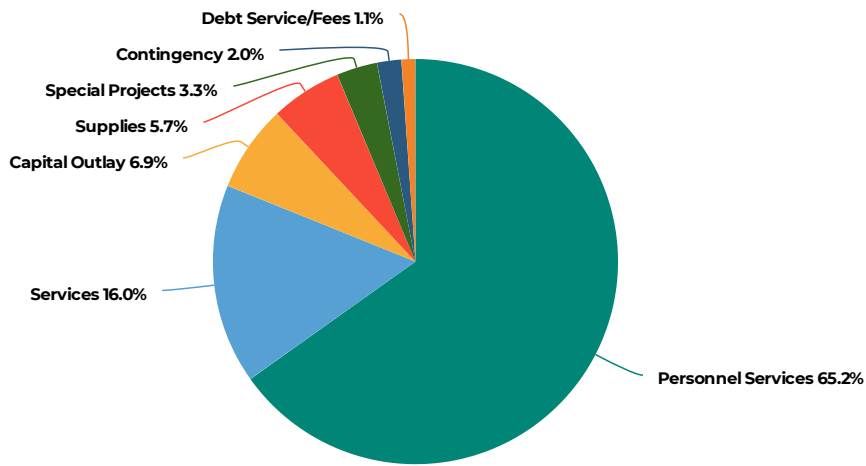
Budget Transfer Methodology	From	To	Allocation %
Grant Match Funding	General Fund	Spec. Projects	Greater of \$100,000 or grant match
Customer Service	Sewer	Water	Per Rate Model
Overhead Allocation	Water/Sewer/Sanitation	GF	Per Rate Model

Primary General Fund Expenditures

To create stability, this budget focuses on maintaining and improving operations while adding value through the budget process. Departments were tasked with being efficient and effective with the budgets they have. As part of the budget process Council directed that increased revenues be directed to meet public safety and capital needs as well as addressing operating costs resulting from enhancements to service delivery.

The General Fund budget is used to pay for public safety, general services, community services, and development services among other functions. These functions are labor intensive and subsequently the General Fund relies heavily on personnel. Of the 190.8 non-elected positions budgeted this year, 150.7 are accounted for in the General Fund. Accordingly, approximately 65% of the General Fund budget is established to pay for salaries and benefits (personnel services).

General Fund Expenditures by Category



Description	2021 Budget	2020 Budget	\$ Change	% Change
Personnel Services	\$16,696,500	\$15,979,000	\$717,500	4.5%
Supplies	\$1,452,000	1,329,500	122,500	9.2%
Services	\$4,088,500	3,803,000	285,500	7.5%
Special Projects	\$836,000	774,000	62,000	8.0%
Capital Outlay/Projects	\$1,767,000	1,787,000	(20,000)	-1.1%
Debt Service/Fees	\$281,500	285,000	(3,500)	-1.2%
Contingency	\$500,000	100,000	400,000	400.0%
Total	\$25,621,500	\$24,057,500	\$1,564,000	6.5%

- Supplies/Services/Special Projects/Capital Outlay/Projects/Debt Service/Fees increased overall by \$446,500 or 5.5% from last year's budget of \$7,978,500
- Capital Outlay of \$1,767,000 has been budgeted in the General Fund. More detail on the capital projects can be found in the Capital Improvements section.
- Council Contingency has been set at \$500,000. Any use of Council Contingency requires Council notification. Because these funds are not assigned to a specific department they are available for use to meet emergency needs or for unplanned opportunities such as grant matches or newly identified City needs.

Consolidated Summary

Revenues (Sources) and Expenditures/Expenses (Uses) All Funds

	<u>Sources/ Revenues</u>	<u>Uses/ Expenditures /Expenses</u>	<u>Difference</u>
General Fund	24,935,000	25,121,500	(186,500)
Water Fund	11,675,000	9,628,000	2,047,000
Ranchettes Irrigation Fund	25,000	199,000	(174,000)
Sewer Fund	3,360,000	3,462,500	(102,500)
Sanitation Fund	1,620,000	1,238,000	382,000
Court Fund	335,000	831,500	(496,500)
Court Enhancement Fund	90,000	659,500	(569,500)
Court Photo Enforcement Fund	0	0	0
Highway User Revenue Fund	2,510,000	4,213,000	(1,703,000)
LTAF Fund	95,000	150,000	(55,000)
Police Towing Fund	40,000	40,000	0
CDBG Fund	600,000	1,100,000	(500,000)
Debt Service Fund	2,035,000	900,000	1,135,000
Capital -Streets Fund	457,000	15,322,500	(14,865,500)
*Special Projects Fund	975,000	1,598,000	(623,000)
Total before Contingency, Transfers,	48,752,000	64,463,500	(15,711,500)
*Contingency	10,100,000	10,600,000	(500,000)
Total before Transfers, Depreciation &	58,852,000	75,063,500	(16,211,500)
Transfers	5,835,000	5,835,000	0
Bond Proceeds/Principal	0	2,385,000	(2,385,000)
Depreciation	0	2,500,000	(2,500,000)
Total Sources/Uses	64,687,000	85,783,500	(21,096,500)
Fund Balance Beginning			65,583,000
Fund Balance Ending			44,486,500

* \$10.1 million of Sources and Uses moved from Special Projects Fund to Contingency.

Summary of Revenues, Expenditures, Expenses, and Changes in Fund Balances by Fund

Summary of Revenues, Expenditures, Expenses, and Changes in Fund Balances by Fund

	General Fund	Water Fund	Ranchettes Irrigation Fund	Sewer Fund	Sanitation Fund	Court Fund	Court Enhance Fund
Beginning Fund Balance	25,494,500	10,215,000	0	5,351,500	1,039,500	247,000	1,053,500
Revenues							
Taxes	11,750,000						
Licenses and Permits	270,000						
Intergovernmental	11,570,000						
Grants	0	0		0		0	
Charges for Services	540,000	9,220,000	25,000	3,360,000	1,600,000		
Fines and Forfeitures	0	150,000				270,000	75,000
Miscellaneous	805,000	2,305,000			20,000	65,000	15,000
Total Revenues	24,935,000	11,675,000	25,000	3,360,000	1,620,000	335,000	90,000
Expenditures/Expenses							
Personnel Services	16,696,500	1,939,000	12,000	612,000	30,000	794,000	20,500
Supplies	1,452,000	486,500	0	367,500	88,000	11,000	0
Services	4,088,500	1,179,500	26,000	531,000	1,120,000	26,500	89,000
Special Projects	836,000	1,731,000	61,000	72,000	0	0	0
Capital Outlay/Projects	1,767,000	4,052,000	100,000	1,870,000	0	0	550,000
Debt Service/Fees	281,500	240,000	0	10,000	0	0	0
Contingency	500,000	0	0	0	0	0	0
Total Expenditures/Expenses	25,621,500	9,628,000	199,000	3,462,500	1,238,000	831,500	659,500
Revenues over (under) Expenditures/Expenses Before Transfers/Depreciation & Bonds	(686,500)	2,047,000	(174,000)	(102,500)	382,000	(496,500)	(569,500)
Transfers In	3,205,000	160,000	0	1,394,000	0	249,500	0
Transfers (Out)	(1,076,000)	(2,820,000)	0	(1,582,000)	(357,000)	0	0
Depreciation	0	(1,400,000)	0	(1,100,000)	0	0	0
Bond Principal	0	(1,131,500)		(23,500)	0		
Total Transfers In (Out)/ Depreciation & Bonds	2,129,000	(5,191,500)	0	(1,311,500)	(357,000)	249,500	0
Net Change in Fund Balance	1,442,500	(3,144,500)	(174,000)	(1,414,000)	25,000	(247,000)	(569,500)
Ending Fund Balance	26,937,000	7,070,500	(174,000)	3,937,500	1,064,500	0	484,000

Summary of Revenues, Expenditures, Expenses, and Changes in Fund Balances by Fund

Summary of Revenues, Expenditures, Expenses, and Changes in Fund Balances by Fund

	Highway User Revenue Fund	LTAF Fund	Police Towing Fund	CDBG Fund	Debt Service Fund	Capital Streets Fund	Special Projects Fund	Total
Beginning Fund Balance	1,076,500	198,000	176,000	500,000	466,500	19,242,000	523,000	65,583,000
Revenues								
Taxes	2,510,000				2,030,000			16,290,000
Licenses and Permits								270,000
Intergovernmental								11,570,000
Grants				600,000		457,000	11,075,000	12,132,000
Charges for Services		95,000						14,840,000
Fines and Forfeitures			40,000					535,000
Miscellaneous					5,000			3,215,000
Total Revenues	2,510,000	95,000	40,000	600,000	2,035,000	457,000	11,075,000	58,852,000
Expenditures/Expenses								
Personnel Services	309,000	0	24,000	0	0	0	462,000	20,899,000
Supplies	215,500	0	7,000	0	0	0	5,500	2,633,000
Services	764,000	150,000	9,000	0	0	0	100,000	8,083,500
Special Projects	0	0	0	0	0	500,000	102,000	3,302,000
Capital Outlay/Projects	2,924,500	0	0	1,100,000	0	13,979,500	928,500	27,271,500
Debt Service/Fees	0	0	0	0	900,000	843,000	0	2,274,500
Contingency	0	0	0	0	0	0	10,100,000	10,600,000
Total Expenditures/Expenses	4,213,000	150,000	40,000	1,100,000	900,000	15,322,500	11,698,000	75,063,500
Revenues over (under) Expenditures/Expenses								
Before Transfers/Depreciation & Bonds	(1,703,000)	(55,000)	0	(500,000)	1,135,000	(14,865,500)	(623,000)	(16,211,500)
Transfers In	626,500	0	0	0	100,000	0	100,000	5,835,000
Transfers (Out)	0	0	0	0	0	0	0	(5,835,000)
Depreciation	0	0	0	0	0	0	0	(2,500,000)
Bond Principal					(1,230,000)			(2,385,000)
Total Transfers In (Out)/ Depreciation & Bonds	626,500	0	0	0	(1,130,000)	0	100,000	(4,885,000)
Net Change in Fund Balance	(1,076,500)	(55,000)	0	(500,000)	5,000	(14,865,500)	(523,000)	(21,096,500)
Ending Fund Balance	0	143,000	176,000	0	471,500	4,376,500	0	44,486,500

Significant Fund Balance Changes

A significant change in fund balance is when the fund balance is expected to change by more than ten percent. There are three primary reasons for the significant change: capital outlay, carry forward projects, and increase cost in service.

Capital Outlay — The Water, Ranchettes Irrigation, Sewer, and HURF Funds all have large capital projects budgeted for this fiscal year. There is a rate study planned to evaluate the future financial resource needs of the enterprise funds. The Ranchettes Irrigation Fund closes to the Water Fund resulting in any balance to be transferred to the Water Fund.

Carry Forward — The CDBG — Block Grants, Capital — Streets, and Special Projects all have significant capital projects carried forward. It should be noted that the CDBG Fund is intended to be a zero balance fund. Capital — Streets Fund has the largest budgeted project (the construction of Dysart Road).

Cost Increase — LTAF — Dial-a-Ride Fund had significant cost increases to continue the operation of paratransit. The City will continue to use fund balance until it is no longer practical to do so.



Citywide Consolidated Schedule

The following chart shows the total revenues and expenses for each fund. There is a citywide revenue and expense total located at the bottom of the chart.

Title	Actual 6/30/2017	Actual 6/30/2018	Actual 6/30/2019	Actual 6/30/2020	6/30/2020 Budget	6/30/2021 Budget
TOTAL GENERAL FUND REVENUE	\$ 22,273,493	\$ 24,562,521	\$ 27,344,793	\$ 29,930,679	\$ 26,055,000	\$ 28,140,000
TOTAL MAYOR & COUNCIL	\$ 189,941	\$ 192,237	\$ 220,254	\$ 218,443	\$ 287,500	\$ 293,500
TOTAL CITY CLERK	\$ 182,027	\$ 175,614	\$ 205,232	\$ 205,663	\$ 217,000	\$ 241,000
TOTAL ADMINISTRATION GENERAL	\$ 888,311	\$ 1,297,656	\$ 988,075	\$ 758,724	\$ 958,500	\$ 622,500
TOTAL ADMINISTRATION ECONOMIC DEV.	\$ -	\$ 116,431	\$ 124,323	\$ 131,704	\$ 142,000	\$ 147,000
TOTAL ADMINISTRATION INTERGOVERNMENTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 272,500
TOTAL ADMINISTRATION SPECIAL EVENTS	\$ -	\$ -	\$ -	\$ 155,295	\$ 180,000	\$ 185,000
TOTAL ADMINISTRATION SENIOR CENTER	\$ -	\$ -	\$ -	\$ 2,100	\$ -	\$ 143,500
TOTAL INFORMATION TECHNOLOGY	\$ 722,382	\$ 724,857	\$ 792,030	\$ 810,384	\$ 949,000	\$ 1,205,500
TOTAL HUMAN RESOURCES	\$ 373,431	\$ 339,122	\$ 379,000	\$ 384,735	\$ 440,500	\$ 552,000
TOTAL FINANCIAL SERVICES	\$ 603,302	\$ 572,996	\$ 641,794	\$ 773,706	\$ 946,500	\$ 891,000
TOTAL PUBLIC WORKS PARKS	\$ 690,715	\$ 748,813	\$ 864,876	\$ 815,829	\$ 883,500	\$ 1,016,000
TOTAL PUBLIC WORKS FACILITIES	\$ 795,470	\$ 709,583	\$ 826,815	\$ 981,902	\$ 1,414,000	\$ 1,297,000
TOTAL PUBLIC WORKS FLEET	\$ 167,878	\$ 188,403	\$ 175,074	\$ 188,369	\$ 194,000	\$ 201,000
TOTAL NON-DEPARTMENTAL	\$ 7,859,225	\$ 3,664,111	\$ 3,584,278	\$ 14,824,011	\$ 15,118,500	\$ 3,003,000
TOTAL DEVELOPMENT SERVICES COMM. DEV.	\$ 499,137	\$ 372,178	\$ 403,070	\$ 413,551	\$ 545,000	\$ 492,500
TOTAL DEVELOPMENT SERVICES ENGINEERING	\$ -	\$ -	\$ -	\$ 440,109	\$ 461,000	\$ 772,500
TOTAL DEVELOPMENT SERVICES CODE	\$ 266,913	\$ 285,059	\$ 357,245	\$ 228,275	\$ 256,500	\$ 270,500
TOTAL DEVELOPMENT BUILDING SAFETY	\$ 270,259	\$ 264,820	\$ 271,124	\$ 359,202	\$ 469,000	\$ 458,500
TOTAL POLICE	\$ 7,051,483	\$ 6,874,991	\$ 8,688,316	\$ 7,488,661	\$ 9,945,000	\$ 10,126,500
TOTAL FIRE	\$ 3,022,729	\$ 3,834,478	\$ 3,896,524	\$ 3,385,573	\$ 4,103,000	\$ 4,506,500
TOTAL GENERAL FUND EXPENSE	\$ 23,583,203	\$ 20,361,349	\$ 22,418,029	\$ 32,566,235	\$ 37,510,500	\$ 26,697,500
TOTAL COURT FUND REVENUE	\$ 384,434	\$ 631,571	\$ 532,593	\$ 796,557	\$ 667,500	\$ 584,500
TOTAL COURT FUND EXPENSE	\$ 498,968	\$ 494,456	\$ 550,243	\$ 691,244	\$ 791,500	\$ 831,500
TOTAL COURT ENHANCEMENT FUND REVENUE	\$ 176,345	\$ 195,440	\$ 199,075	\$ 113,023	\$ 75,000	\$ 90,000
TOTAL COURT ENHANCEMENT FUND EXPENSE	\$ 149,440	\$ 198,869	\$ 200,609	\$ 88,643	\$ 650,500	\$ 659,500
TOTAL PHOTO ENFORCEMENT FUND REVENUE	\$ 597,592	\$ 748,240	\$ 750,786	\$ 248,203	\$ 105,000	Closed
TOTAL PHOTO ENFORCEMENT FUND EXPENSE	\$ 1,204,384	\$ 1,293,165	\$ 955,976	\$ 216,328	\$ 272,000	Closed
TOTAL TOWING FUND REVENUE	\$ 60,605	\$ 57,000	\$ 70,352	\$ 46,903	\$ 25,000	\$ 40,000
TOTAL TOWING FUND EXPENSE	\$ 87,208	\$ 34,887	\$ 30,698	\$ 25,713	\$ 54,000	\$ 40,000
TOTAL HURF FUND REVENUE	\$ 2,344,059	\$ 3,307,706	\$ 2,590,333	\$ 3,214,374	\$ 3,206,500	\$ 3,136,500
TOTAL HURF FUND EXPENSE	\$ 2,192,503	\$ 2,166,045	\$ 4,052,052	\$ 2,538,509	\$ 3,231,500	\$ 4,213,000
TOTAL LTAF FUND REVENUE	\$ 93,297	\$ 96,038	\$ 95,441	\$ 95,751	\$ 95,000	\$ 95,000
TOTAL LTAF FUND EXPENSE	\$ 137,209	\$ 135,263	\$ 142,546	\$ 85,404	\$ 137,000	\$ 150,000
TOTAL BLOCK GRANT FUND REVENUE	\$ -	\$ 179,067	\$ 388,855	\$ -	\$ 500,000	\$ 600,000
TOTAL BLOCK GRANT FUND EXPENSE	\$ -	\$ 179,067	\$ 388,855	\$ -	\$ 847,000	\$ 1,100,000
TOTAL GRANTS FUND REVENUE	\$ 378,052	\$ 603,633	\$ 455,283	\$ 3,260,272	\$ 11,611,000	\$ 11,175,000
TOTAL GRANTS FUND EXPENSE	\$ 465,757	\$ 597,023	\$ 496,562	\$ 3,213,713	\$ 9,959,500	\$ 11,698,000
TOTAL STREETS FUND REVENUE	\$ 8,051,964	\$ 3,046,899	\$ 6,718,744	\$ 12,415,486	\$ 10,164,000	\$ 457,000
TOTAL STREETS FUND EXPENSE	\$ 11,757,810	\$ 5,369,390	\$ 1,549,241	\$ 8,630,545	\$ 15,857,500	\$ 15,322,500
TOTAL DEBT SERVICE FUND REVENUE	\$ 2,143,134	\$ 11,399,790	\$ 2,169,965	\$ 2,064,755	\$ 2,140,000	\$ 2,135,000
TOTAL DEBT SERVICE FUND EXPENSE	\$ 2,188,894	\$ 11,402,276	\$ 2,105,406	\$ 2,102,288	\$ 2,166,500	\$ 2,130,000
TOTAL WATER FUND REVENUE	\$ 10,987,308	\$ 11,225,914	\$ 11,438,124	\$ 9,447,763	\$ 11,316,500	\$ 11,835,000
TOTAL WATER FUND EXPENSE	\$ 8,062,661	\$ 7,787,890	\$ 7,959,013	\$ 9,689,684	\$ 15,376,500	\$ 14,979,500
TOTAL IRRIGATION FUND REVENUE	\$ -	\$ 28,431	\$ 23,948	\$ 27,804	\$ 30,000	\$ 25,000
TOTAL IRRIGATION FUND EXPENSE	\$ -	\$ 40,863	\$ 35,183	\$ 36,017	\$ 150,500	\$ 199,000
TOTAL WASTEWATER FUND REVENUE	\$ 4,382,839	\$ 4,369,302	\$ 4,318,488	\$ 7,457,367	\$ 4,725,000	\$ 4,754,000
TOTAL WASTEWATER FUND EXPENSE	\$ 4,181,185	\$ 4,127,159	\$ 4,217,491	\$ 4,987,154	\$ 5,222,000	\$ 6,168,000
TOTAL SANITATION FUND REVENUE	\$ 1,608,769	\$ 1,601,087	\$ 1,601,564	\$ 1,642,564	\$ 1,620,000	\$ 1,620,000
TOTAL SANITATION FUND EXPENSE	\$ 1,388,178	\$ 1,432,506	\$ 1,384,487	\$ 1,432,446	\$ 1,587,500	\$ 1,595,000
TOTAL CITYWIDE REVENUE	\$ 53,481,891	\$ 62,052,639	\$ 58,698,342	\$ 70,761,501	\$ 72,335,500	\$ 64,687,000
TOTAL CITYWIDE EXPENSE	\$ 55,897,400	\$ 55,620,207	\$ 46,486,390	\$ 66,303,924	\$ 93,814,000	\$ 85,783,500
TOTAL CITYWIDE CHANGE IN FUND BALANCE	\$ (2,415,509)	\$ 6,432,432	\$ 12,211,952	\$ 4,457,578	\$ (21,478,500)	\$ (21,096,500)

Financial Strategies

The core value of ensuring long-term sustainability combined with adequate reserves to deal with short-term revenue fluctuations is crucial to maintain service levels our residents have come to expect. With that in mind, the following policy guidelines assist in assuring an adequate fund balance and sustainable operating expenditures exist:

1. The City shall maintain fiscal stabilization reserves equal to twenty-five percent (25%) of the highest annual General Fund plus Special Revenue Funds operating expenditures identified in the Capital Improvements Plan (CIP) for any year, rounded up to the nearest \$1,000,000. For example if the General Fund plus Special Revenue Funds operating expense in year five of the CIP is \$31 million the reserve would be \$8.0 million ($\$31,000,000 * 25\% = \$7,750,000$ rounded to $\$8,000,000$).
 - a. Reserve amounts are not programmed for expenditure and are only available for use within the confines of the City's expenditure limits. All remaining estimated sources have been programmed for use. Contingencies have been recorded in various funds, which means that they have not been allocated for any specific activity. Although not allocated to a specific purpose, these funds are a critical component of the City's five-year capital improvement plan.
2. Any excess of revenues over expenditures will be carried forward into future budgets to establish a beginning Fund Balance. As a non-recurring revenue source, beginning fund balances should only be used to fund capital or other one-time projects.
3. Develop the City in a manner that will attract residents and businesses by concentrating efforts and limited resources on those services that are most needed and desired by residents. Increases in population, tax base, commercial and retail activity, and the City's economic development efforts must continue to provide additional revenue to offset the costs related to both continuing and expanding services.



Strategic Plan

The Strategic Plan is actively used by the City to drive policy implementation and program direction, including the development of the City's annual budget. Any requests for new funding are evaluated in the context of their relationship to the strategic focus areas. The plan is also discussed biennially with City Council to review progress and determine priorities for the annual plan update. As the plan is adopted, City departments use the document to update their own department operations plans.

Short-term Factors

The budget process allows for multiple parties to discuss the needs of the City, issues, and short-term factors that should be acknowledged when developing the budget. For Fiscal Year 2021, four primary factors were identified in the Fire, Police, and Information Technology Departments.

After removing photo enforcement cameras, Council expanded the motor traffic enforcement program by increasing authorized personnel and new motorcycles.

The City desires to enhance its fire operations. To address this, the City increased overtime to allow constant staffing of a second fire engine.

The implementation of a new Memorandum of Understanding (MOU) with the Fire Association addressed not only salaries and benefits, but training and operational costs.

The City's increased reliance on technology and cybersecurity along with newly identified COVID-19 social distancing practices magnified the demand for Information Technology personnel and equipment.

As a city approaching residential build out, the budget focuses on maintaining and incrementally improving service delivery while maintaining current rates for taxes and fees.

Factors Affecting Economic Conditions

The economic goal is to create a community that provides our residents the opportunity to purchase any good or service they desire without having to leave our City limits. El Mirage is approaching residential build out and subsequently has turned its focus toward retail and industrial growth resulting in the opening and expansion of a number of businesses within the City in recent years. In addition, the number of companies operating in El Mirage currently stands at 1671 according to the 2012 Survey of Business Owners. The historic recession and weaker than expected recovery have made significant commercial growth challenging, resulting in an overreliance on state shared revenues. State shared revenues are distributions of sales, income, vehicle, and gasoline taxes based on a statewide formula that was implemented as a result of limitations placed on the ability of cities and towns to collect local revenues.

Long-term Water Solution — City leaders' decisions made decades ago to forego applying for Central Arizona Project water allocations resulted in unavoidable water rate increases. Beginning in 2014- 2015, however, water rates began stabilizing and have not been increased since. A series of historic steps are responsible for the City's resolution of water supply issues. The Arizona Department of Water Resources (ADWR) recommended El Mirage for a CAP allocation in January 2014, and in the fall of 2014, and again in 2019, the City was able to purchase groundwater rights given up or "extinguished" by previous owners, which offsets the City's groundwater use and assures its water supply for decades.





Priorities

In addition to the Strategic Initiatives and the biennial Strategic Priorities of Council, the City Manager with guidance from the City Council provided current year priorities when establishing the budget. These priorities include:

- Create a budget that meets the GFOA Budget Award criteria. This demonstrates the City is following best practices when putting together the City's budget.
- Complete a classification and compensation plan review.
- Complete a fire operations review.
- Expand Information Technology Services. As the needs of the City expand and more tasks turn digital, it is imperative to have the staffing and resources to keep up with demand in providing secure networks and equipment for the City.
- Complete a rate study review for water, wastewater, and sanitation.

This year's priorities differ from last year in that the primary focus of this year's budget is to expand and refine internal processes and procedures while last year's budget focused on increasing external services and facilities.

Issues

Due to limited commercial and retail development, the cost to provide services and inflation continue to outpace the growth in revenue. Legislative restrictions on growth and development within the City's boundaries unduly restrain the opportunities to maximize potential development of the southern portion of the City. Voter initiatives prohibiting cities and towns from imposing income taxes and other fees and charges minimize revenue generation opportunities.

To address these issues, the City of El Mirage has partnered with property owners to ensure that property develops in compliance with state imposed regulations. Undeveloped property not under state imposed restrictions is prioritized for retail development.

To offset voter initiatives and restrictions, the state shares a portion of the taxes that it collects with cities, towns, and counties.

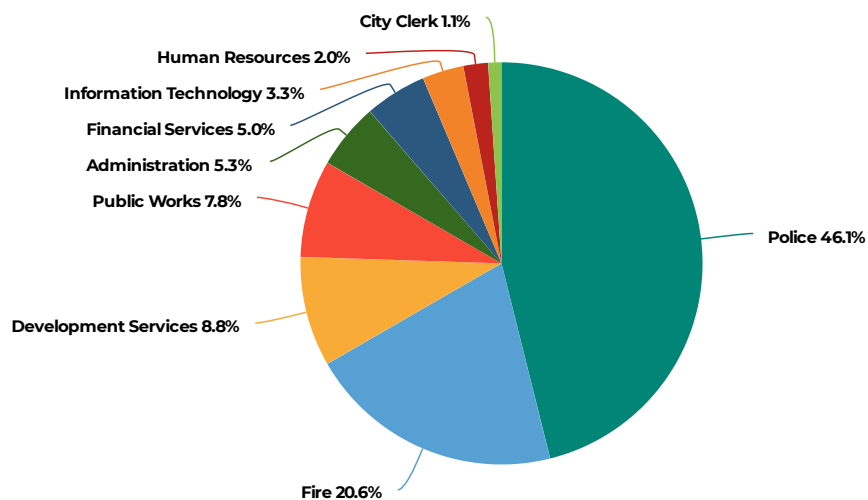
Personnel Changes

Through the budget process, Council authorized two new positions. The addition of a Network Administrator in the Information Technology (IT) department meets the City Manager's priority to expand the department to meet the needs of staff as the tasks become increasingly digital. The new position of Police Administrative Specialist in the Police department enhances the traffic enforcement program. The part-time Photo Enforcement position was eliminated due to the removal of traffic cameras.

General Fund

GENERAL FUND	For the Fiscal Year ending June 30,			
	Authorized Positions			
	2019	2020	2021	Change
City Clerk	1.6	1.6	1.6	0.0
Administration	7.0	8.0	8.0	0.0
Information Technology	4.0	4.0	5.0	1.0
Human Resources	3.0	3.0	3.0	0.0
Financial Services	3.5	7.5	7.5	0.0
PW - Parks	7.8	7.8	7.8	0.0
PW - Facilities Management	3.0	3.0	3.0	0.0
PW - Fleet	1.0	1.0	1.0	0.0
DS - Community Development	3.0	3.3	3.3	0.0
DS - Engineering	4.0	4.0	4.0	0.0
DS - Code Compliance	4.0	3.0	3.0	0.0
DS - Building Safety	3.0	3.0	3.0	0.0
Police	64.5	69.0	69.5	0.5
Fire	34.0	31.0	31.0	0.0
Total General Fund	143.4	149.2	150.7	1.5

General Fund Positions by Department

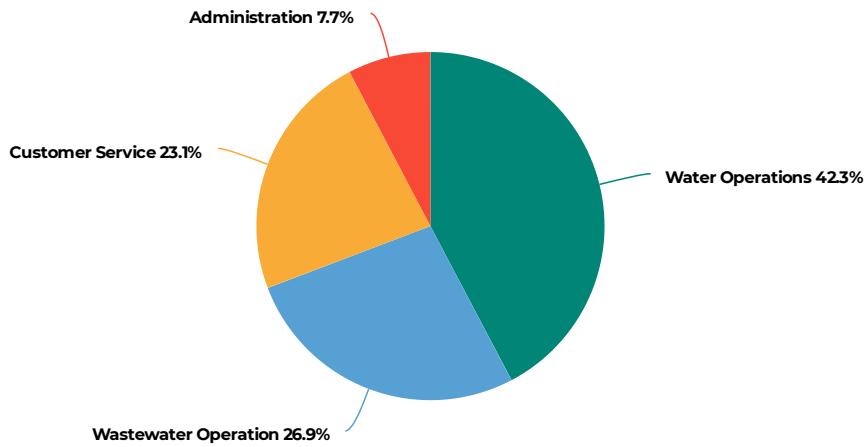


Enterprise Funds

ENTERPRISE FUNDS

Wastewater Operations	8.0	7.0	7.0	0.0
Water Operations	10.0	11.0	11.0	0.0
Customer Service	6.0	6.0	6.0	0.0
Administration	4.0	2.0	2.0	0.0
Total Enterprise Funds	28.0	26.0	26.0	0.0

Enterprise Funds Positions by Department

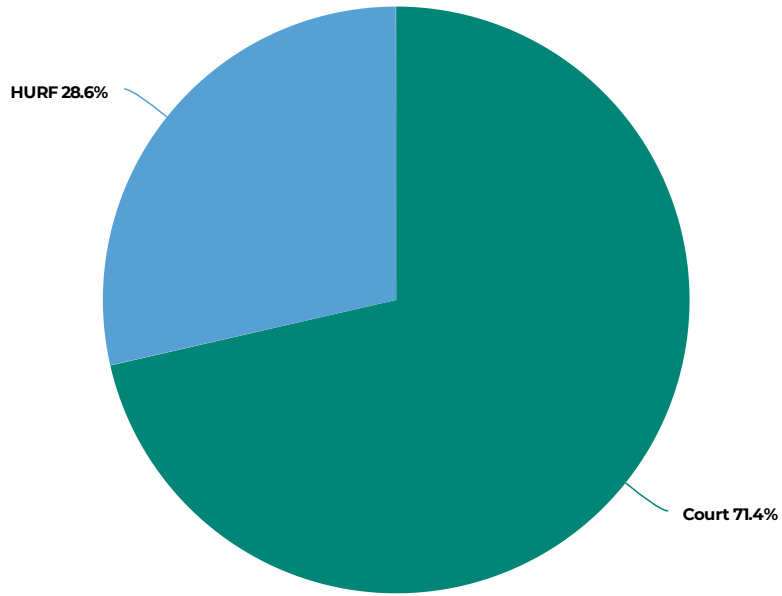


Special Revenue Funds

SPECIAL REVENUE FUNDS

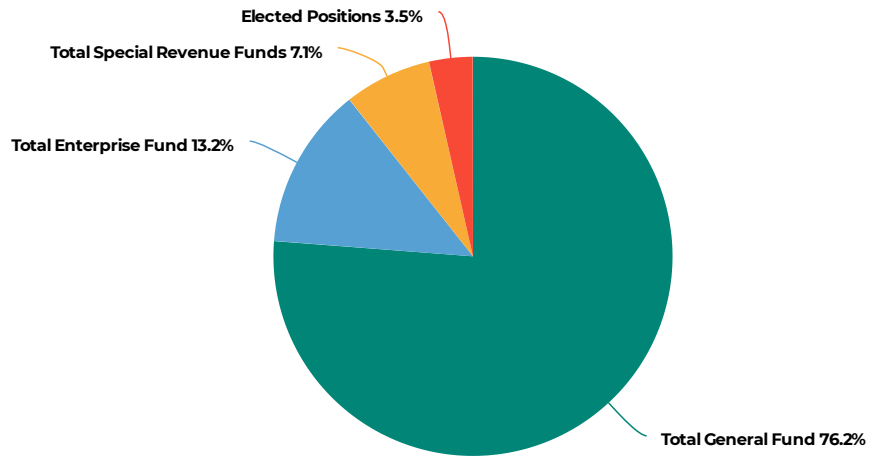
Court	11.1	10.1	10.0	-0.1
HURF	4.0	4.0	4.0	0.0
Total Special Revenue Funds	15.1	14.1	14.0	-0.1

Special Revenue Funds Positions by Fund



Total Non-Elected Positions	<u>186.5</u>	<u>189.3</u>	<u>190.8</u>	<u>1.4</u>
Elected Positions	7.0	7.0	7.0	0.0
Total Positions	<u>193.5</u>	<u>196.3</u>	<u>197.8</u>	<u>1.4</u>

Citywide Positions by Fund Type



Long-range Financial Plans

In 2011, the Council adopted the City's first-ever, five-year Capital Improvements Plan (CIP). The CIP was based in part on a series of goals adopted by the Council. Today, Council's goals are incorporated into strategic priorities. The Council strategic priorities and the CIP are intended to make the City more attractive to commercial development. As part of the CIP, the City developed a five-year financial projection. The CIP is revised each year, based on Council strategic priorities and expansion or reduction of the City's commercial base.

The presence of Luke Air Force Base provides a significant employment and economic engine for the community. However, Luke's presence has placed significant land use restrictions on large tracks of City property. Although such property is primarily zoned 'agricultural' at present, the City and the primary property owner have started converting this property to commercial and industrial uses. Three recently approved projects include EPCOR Water, a 13,743 SF building, Cives Steel a 50,000 SF building (with planned expansion), and Microsoft a 254,000 SF data center (with planned expansion). Conceivably, the development of the approximately 1,400 acre rail served property known as Copperwing Logistics Center, formerly Center Point Logistics Park, may take years to complete because of the sheer size of the project. In addition to Copperwing Logistics Center, the City will concentrate on a number of infill properties ranging in size from a few acres to more than 80 acres for continued business growth. One such infill project is Garrett-Walker Homes ("GWH") who began building single family residential at the northeast corner of Grand Avenue and Thompson Ranch Road in El Mirage. The development will consist of 156 single family residential lots on 39.71 acres, for a density of 3.92 du/ac, and approximately 5.81 acres for future retail uses.

Given economic fluctuations at the local, state, and national levels, the City Council and administration recognize the need to assure reserves are available for future revenue shortfalls. Therefore, the budget reflects a General Fund reserve of \$8 million. The Council approved a utility rate study in 2011 that recommended reserves for each of the three utilities ranging from one to three months. These reserves are not budgeted. The reserves are only intended to offset shortfalls in revenue collections, not as an opportunity to increase expenditures. By resolution, the Council also directed that all primary property taxes would be restricted to uses in support of police and fire operations.



REVENUE ESTIMATES FOR CAPITAL IMPROVEMENT PLAN

	General Fund					
	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	5 YR Summary
Beginning Balance	24,817,500	21,811,500	28,839,000	28,009,500	26,948,500	24,817,500
Revenues (1)	23,390,000	23,858,000	24,335,000	24,822,000	25,318,000	121,723,000
Expenditures (2)	23,620,000	24,770,000	25,980,000	27,240,000	28,560,000	130,170,000
Bond Proceeds	0	0	0	0	0	0
Capital	1,285,000	2,965,500	604,000	694,000	651,000	6,199,500
Transfers In/(Out)	(1,491,000)	10,905,000	1,419,500	2,051,000	(137,000)	12,747,500
Subtotal	21,811,500	28,839,000	28,009,500	26,948,500	22,918,500	22,918,500
Reserve	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000
Ending Balance (EB)	13,811,500	20,839,000	20,009,500	18,948,500	14,918,500	14,918,500

	HURF					
	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	5 YR Summary
Beginning Balance	287,000	0	0	0	0	287,000
Revenues (1)	2,425,000	2,474,000	2,523,000	2,573,000	2,624,000	12,619,000
Expenditures (2)	1,350,000	1,390,000	1,440,000	1,490,000	1,550,000	7,220,000
Capital	2,135,000	1,087,000	1,653,500	1,003,000	1,150,000	7,028,500
Transfers In/(Out)	773,000	3,000	570,500	(80,000)	76,000	1,342,500
Subtotal	0	0	0	0	0	0
Reserve	0	0	0	0	0	0
Ending Balance	0	0	0	0	0	0

	Water					
	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	5 YR Summary
Beginning Balance	8,796,500	7,991,000	7,141,000	6,187,000	5,018,000	8,796,500
Revenues (1)	11,700,000	9,619,000	9,629,000	9,639,000	9,649,000	50,236,000
Bond Proceeds	0	0	0	0	0	0
Expenditures (2)	5,782,000	5,992,000	6,212,000	6,439,000	6,675,000	31,100,000
Debt Service	1,330,000	1,330,000	1,329,000	1,327,000	1,330,000	6,646,000
Capital	2,733,500	487,000	382,000	382,000	398,000	4,382,500
Transfers In/(Out)	(2,660,000)	(2,660,000)	(2,660,000)	(2,660,000)	(2,660,000)	(13,300,000)
Subtotal	7,991,000	7,141,000	6,187,000	5,018,000	3,604,000	3,604,000
Reserve	3,006,000	3,058,000	3,112,000	3,168,000	3,226,000	3,226,000
Ending Balance	4,985,000	4,083,000	3,075,000	1,850,000	378,000	378,000

REVENUE ESTIMATES FOR CAPITAL IMPROVEMENT PLAN

	Sewer					
	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	5 YR Summary
Beginning Balance	5,234,000	4,947,500	5,028,000	5,776,000	6,709,000	5,234,000
Revenues (1)	3,360,000	3,274,000	3,277,000	3,281,000	3,285,000	16,477,000
Bond Proceeds	0	17,000,000	0	0	0	17,000,000
Expenditures (2)	1,682,000	1,749,000	1,817,000	1,889,000	1,963,000	9,100,000
Debt Service	24,000	24,000	24,000	24,000	24,000	120,000
Capital	1,752,500	18,232,500	500,000	247,000	200,000	20,932,000
Transfers In/(Out)	(188,000)	(188,000)	(188,000)	(188,000)	(188,000)	(940,000)
Subtotal	4,947,500	5,028,000	5,776,000	6,709,000	7,619,000	7,619,000
Reserve	1,787,000	1,803,000	1,820,000	1,838,000	1,857,000	1,857,000
Ending Balance	3,160,500	3,225,000	3,956,000	4,871,000	5,762,000	5,762,000

	Sanitation					
	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	5 YR Summary
Beginning Balance	1,039,500	1,032,500	975,500	880,500	746,500	1,039,500
Revenues (1)	1,620,000	1,608,000	1,610,000	1,612,000	1,614,000	8,064,000
Bond Proceeds	0	0	0	0	0	0
Expenditures (2)	1,270,000	1,308,000	1,348,000	1,389,000	1,432,000	6,747,000
Debt Service	0	0	0	0	0	0
Capital	0	0	0	0	0	0
Transfers In/(Out)	(357,000)	(357,000)	(357,000)	(357,000)	(357,000)	(1,785,000)
Subtotal	1,032,500	975,500	880,500	746,500	571,500	571,500
Reserve	267,000	274,000	280,000	287,000	294,000	294,000
Ending Balance	765,500	701,500	600,500	459,500	277,500	277,500

	Municipal Court					
	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	5 YR Summary
Beginning Balance	247,000	0	0	0	0	247,000
Revenues (1)	335,000	342,000	349,000	356,000	363,000	1,745,000
Expenditures (2)	815,000	839,000	864,000	890,000	917,000	4,325,000
Capital	0	0	0	0	0	0
Transfers In/(Out)	233,000	497,000	515,000	534,000	554,000	2,333,000
Subtotal	0	0	0	0	0	0
Reserve	0	0	0	0	0	0
Ending Balance	0	0	0	0	0	0

REVENUE ESTIMATES FOR CAPITAL IMPROVEMENT PLAN

	Municipal Court Enhancement					
	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	5 YR Summary
Beginning Balance	503,500	483,500	465,500	449,500	425,500	503,500
Revenues (1)	90,000	92,000	94,000	96,000	98,000	470,000
Expenditures (2)	110,000	110,000	110,000	120,000	120,000	570,000
Capital	0	0	0	0	0	0
Transfers In/(Out)	0	0	0	0	0	0
Subtotal	483,500	465,500	449,500	425,500	403,500	403,500
Reserve	0	0	0	0	0	0
Ending Balance	483,500	465,500	449,500	425,500	403,500	403,500

	Photo Enforcement					
	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	5 YR Summary
Beginning Balance	390,000	0	0	0	0	390,000
Revenues (1)	0	0	0	0	0	0
Expenditures (2)	0	0	0	0	0	0
Capital	0	0	0	0	0	0
Transfers In/(Out)	(390,000)	0	0	0	0	(390,000)
Subtotal	0	0	0	0	0	0
Reserve	0	0	0	0	0	0
Ending Balance	0	0	0	0	0	0

	CDBG					
	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	5 YR Summary
Beginning Balance	0	0	0	0	0	0
Revenues (1)	600,000	600,000	350,000	350,000	350,000	2,250,000
Expenditures (2)	0	0	0	0	0	0
Capital	600,000	600,000	350,000	350,000	350,000	2,250,000
Transfers In/(Out)	0	0	0	0	0	0
Subtotal	0	0	0	0	0	0
Reserve	0	0	0	0	0	0
Ending Balance	0	0	0	0	0	0

REVENUE ESTIMATES FOR CAPITAL IMPROVEMENT PLAN

	Debt Service					
	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	5 YR Summary
Beginning Balance	466,500	435,000	403,500	372,000	340,500	466,500
Revenues (1)	2,035,000	2,035,000	2,035,000	2,035,000	2,035,000	10,175,000
Expenditures (2)	2,166,500	2,166,500	2,166,500	2,166,500	2,166,500	10,832,500
Capital	0	0	0	0	0	0
Transfers In/(Out)	100,000	100,000	100,000	100,000	100,000	500,000
Subtotal	435,000	403,500	372,000	340,500	309,000	309,000
Reserve	203,500	203,500	203,500	203,500	203,500	203,500
Ending Balance	231,500	200,000	168,500	137,000	105,500	105,500

	Capital Streets					
	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	5 YR Summary
Beginning Balance	5,067,500	0	0	0	0	5,067,500
Revenues (1)	455,000	8,900,000	0	0	0	9,355,000
Bond Proceeds	(8,580,000)	0	0	0	0	(8,580,000)
Expenditures (2)	0	0	0	0	0	0
Debt Service	322,500	0	0	0	0	322,500
Capital	500,000	500,000	500,000	500,000	2,500,000	4,500,000
Transfers In/(Out)	3,880,000	(8,400,000)	500,000	500,000	2,500,000	(1,020,000)
Subtotal	0	0	0	0	0	0
Ending Balance	0	0	0	0	0	0

	Dial-A-Ride (LTAF)					
	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	5 YR Summary
Beginning Balance	198,000	156,000	114,000	72,000	30,000	198,000
Revenues (1)	95,000	95,000	95,000	95,000	95,000	475,000
Expenditures (2)	137,000	137,000	137,000	137,000	137,000	685,000
Capital	0	0	0	0	0	0
Transfers In/(Out)	0	0	0	0	12,000	12,000
Subtotal	156,000	114,000	72,000	30,000	0	0
Reserve	0	0	0	0	0	0
Ending Balance	156,000	114,000	72,000	30,000	0	0

REVENUE ESTIMATES FOR CAPITAL IMPROVEMENT PLAN

	Police Towing					
	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	5 YR Summary
Beginning Balance	176,000	156,000	137,000	119,000	102,000	176,000
Revenues (1)	40,000	41,000	42,000	43,000	44,000	210,000
Expenditures (2)	60,000	60,000	60,000	60,000	70,000	310,000
Capital	0	0	0	0	0	0
Transfers In/(Out)	0	0	0	0	0	0
Subtotal	156,000	137,000	119,000	102,000	76,000	76,000
Reserve	0	0	0	0	0	0
Ending Balance	156,000	137,000	119,000	102,000	76,000	76,000

	Special Projects					
	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	5 YR Summary
Beginning Balance	42,500	0	0	0	0	42,500
Revenues (1)	10,642,000	10,150,000	9,900,000	9,900,000	9,900,000	50,492,000
Expenditures (2)	10,427,500	10,000,000	10,000,000	10,000,000	10,000,000	50,427,500
Capital	357,000	250,000	0	0	0	607,000
Transfers In/(Out)	100,000	100,000	100,000	100,000	100,000	500,000
Subtotal	0	0	0	0	0	0
Reserve	0	0	0	0	0	0
Ending Balance	0	0	0	0	0	0

Citywide Total	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	5 YR Summary
Beginning Balance	47,265,500	37,013,000	43,103,500	41,865,500	40,320,000	47,265,500
Revenues (1)	56,787,000	63,088,000	54,239,000	54,802,000	55,375,000	284,291,000
Expenditures (2)	47,420,000	48,521,500	50,134,500	51,820,500	53,590,500	251,487,000
Debt Service	1,676,500	1,354,000	1,353,000	1,351,000	1,354,000	7,088,500
Bond Proceeds	(8,580,000)	17,000,000	0	0	0	8,420,000
Capital	9,363,000	24,122,000	3,989,500	3,176,000	5,249,000	45,899,500
Transfers In/(Out)	0	0	0	0	0	0
Subtotal	37,013,000	43,103,500	41,865,500	40,320,000	35,501,500	35,501,500
Reserve	13,263,500	13,338,500	13,415,500	13,496,500	13,580,500	13,580,500
Ending Balance	23,749,500	29,765,000	28,450,000	26,823,500	21,921,000	21,921,000

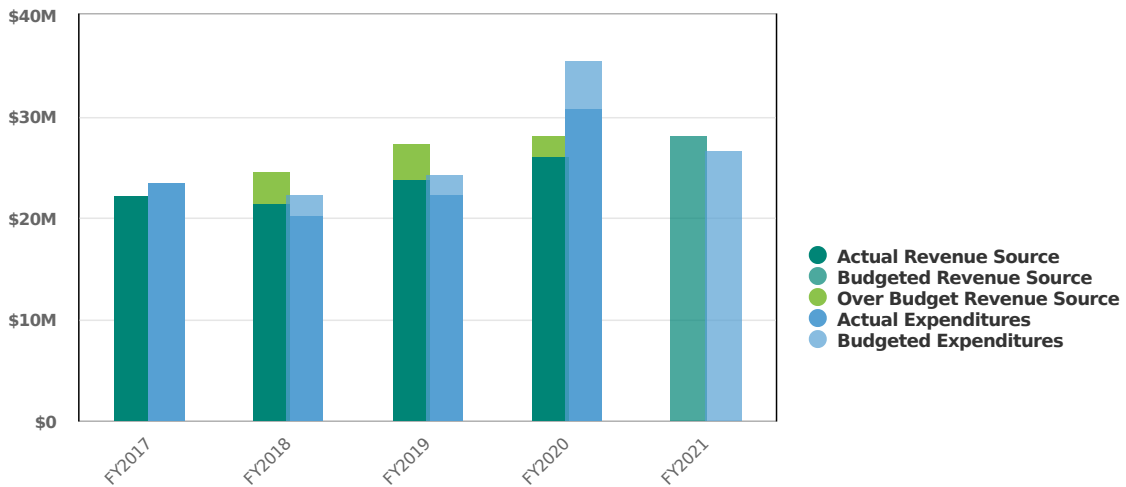
FUND SUMMARIES

The General Fund is the primary fund for most City operations. A significant portion of General Fund expenditures are directed towards police and fire operations.



Summary

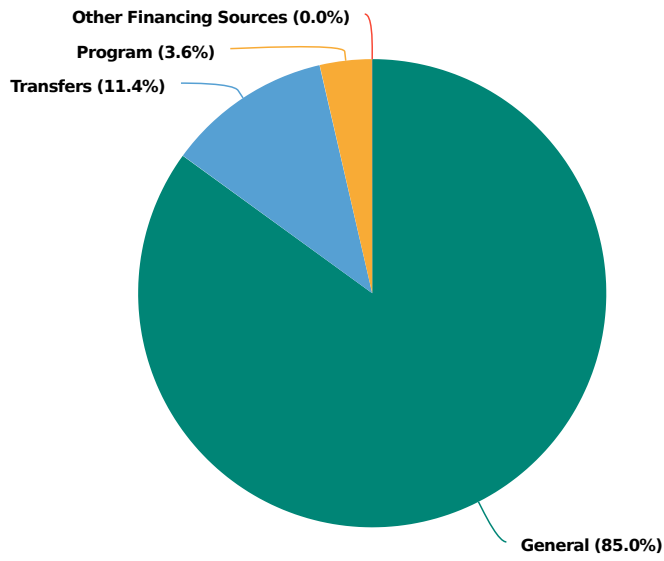
The City of El Mirage is projecting \$28.14M of revenue in 2021, which represents a 8% increase over the prior year. Expenditures are projected to decrease by 24.8% or \$8.81M to \$26.7M.



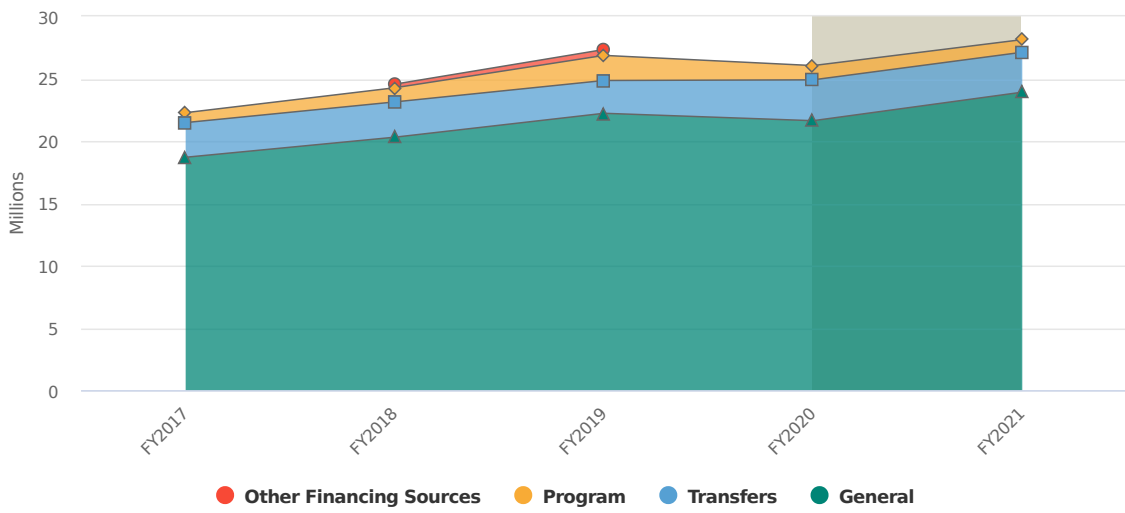
Revenues

Sales Tax makes up approximately 30% of the General Fund's revenue. The City has little to no ability to increase sales tax without voter support. The City of El Mirage generates less sales tax per capita than any other West Valley City and is among the lowest in the state. Primary property tax is becoming a larger percentage of General Fund revenue while building permits now account for less than one percent. Overall, state shared revenues and sales tax make up a large portion of revenue increases.

Projected 2021 Revenues by Source



Budgeted and Historical Revenues by Source

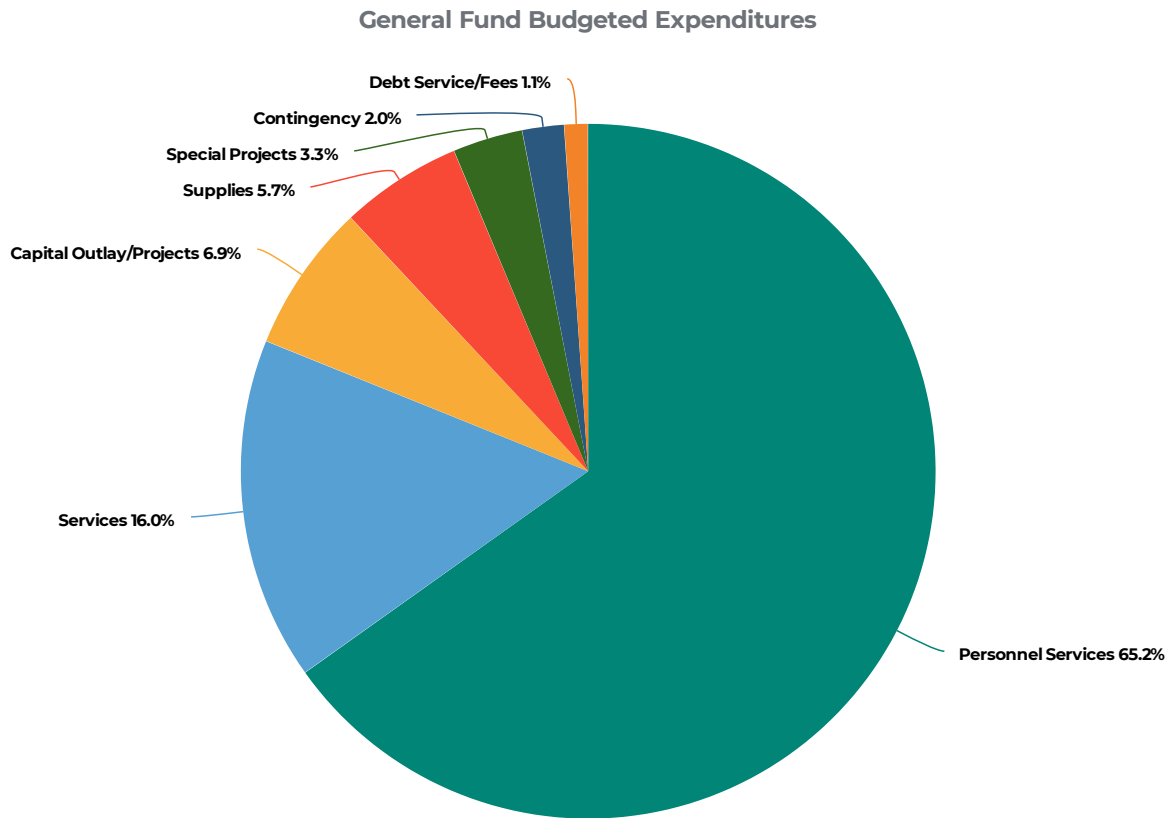


Grey background indicates budgeted figures.

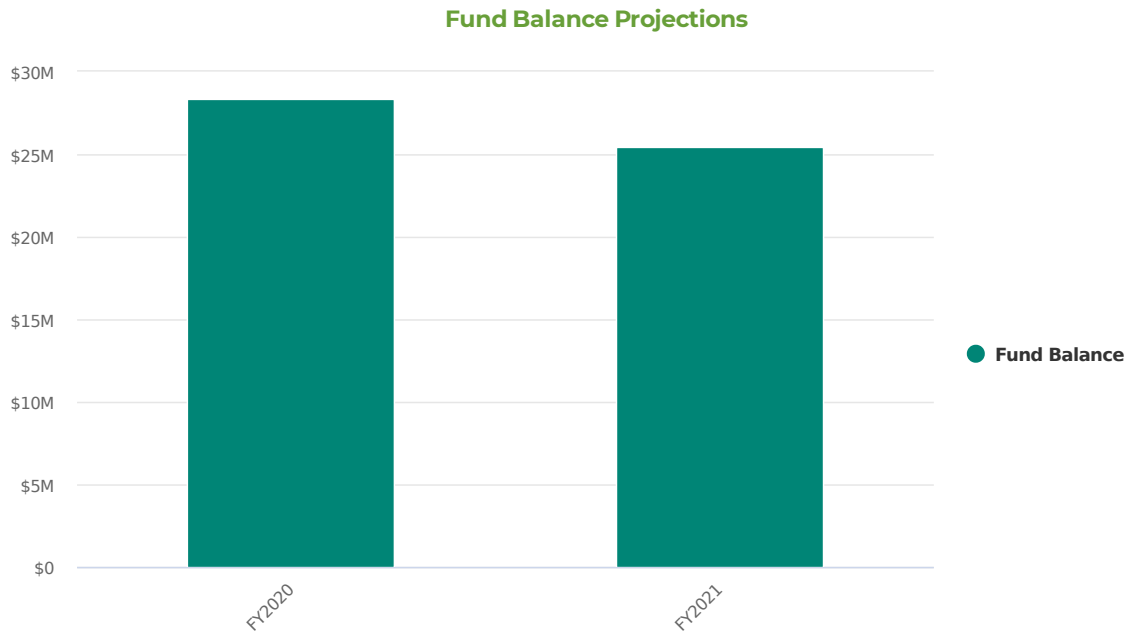
	FY2020	FY2021	% Change
Revenues	Budgeted	Budgeted	
Transfers	\$3,280,000	\$3,205,000	-2.3%
Program	\$1,145,000	\$1,015,000	-11.4%
General	\$21,630,000	\$23,920,000	10.6%
Other Financing Sources	\$0	\$0	0%
Total Revenues:	\$26,055,000	\$28,140,000	8%

Expenditures

More than two-thirds of budgeted expenses in the General Fund are for personnel costs. It is common for anywhere from 50 to 75 percent of General Fund expenses to be for personnel costs. Contingency was increased from \$100,000 to \$500,000 to allow the City to better respond to emergencies.



Fund Balance

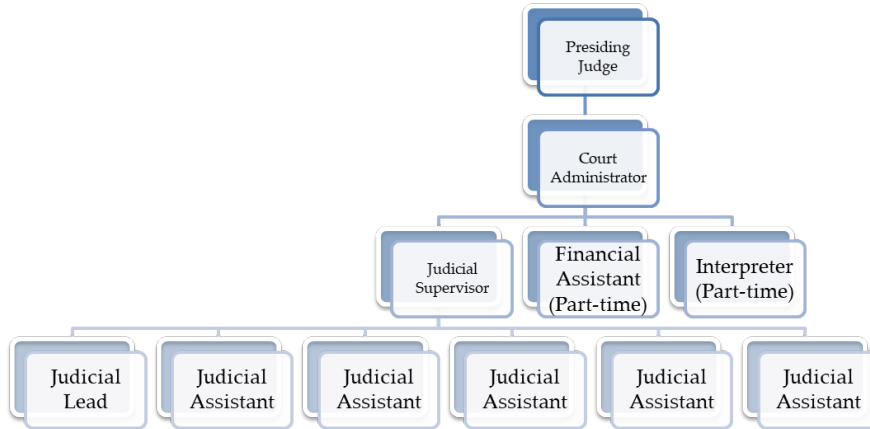




Court

The El Mirage City Court is responsible for the expedient adjudication of Criminal Misdemeanors, Criminal and Civil Traffic violations, El Mirage City Code violations, Injunctions Prohibiting Harassment and Orders of Protection that occur within the City Limits.

Organizational Chart

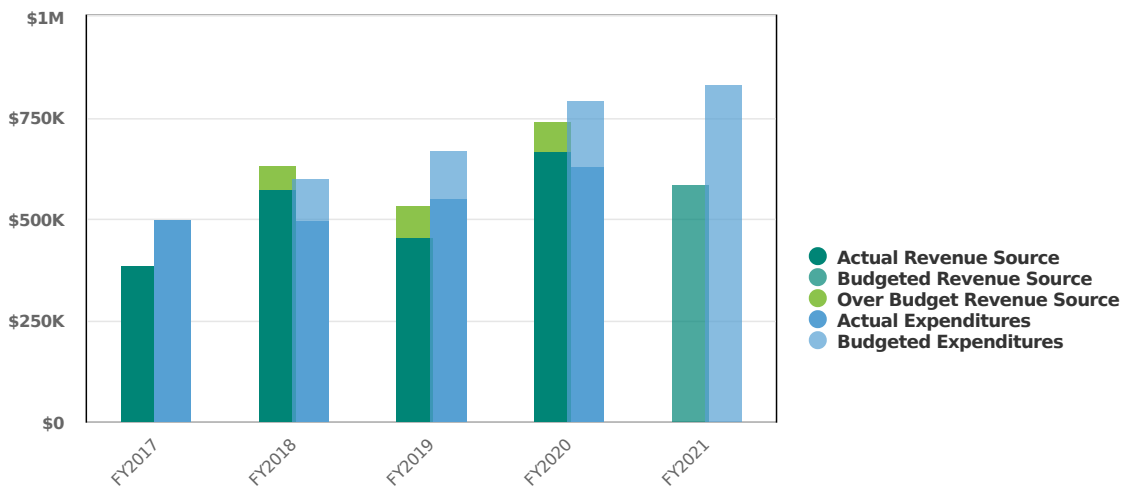


Personnel

BUDGETED POSTIONS - FULL TIME EQUIVALENTS					
For Year Ending June 30th					
	FY2017	FY2018	FY2019	FY2020	FY2021
Authorized	8.6	9.6	11.1	10.1	10.0

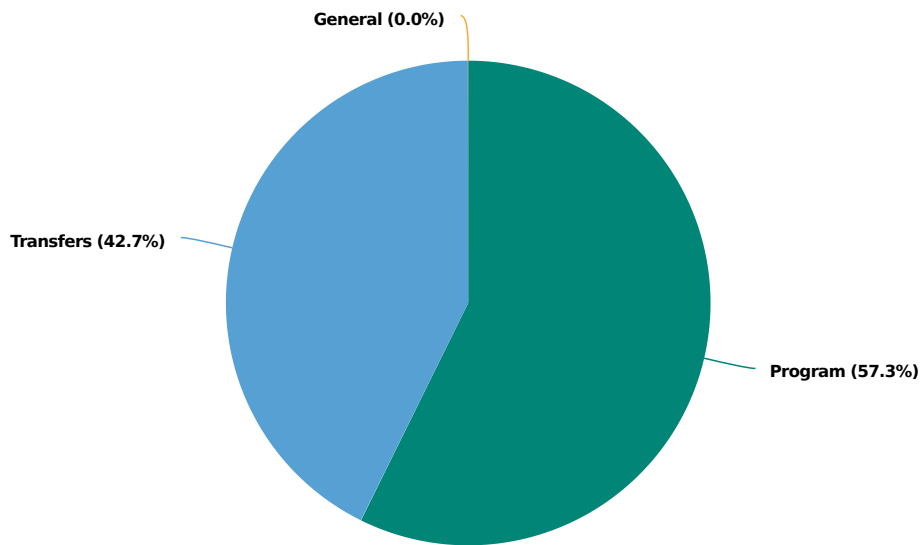
Summary

The City of El Mirage is projecting \$584.5K of revenue in 2021, which represents a 12.4% decrease over the prior year. Expenditures are projected to increase by 5.1% or \$40K to \$831.5K.

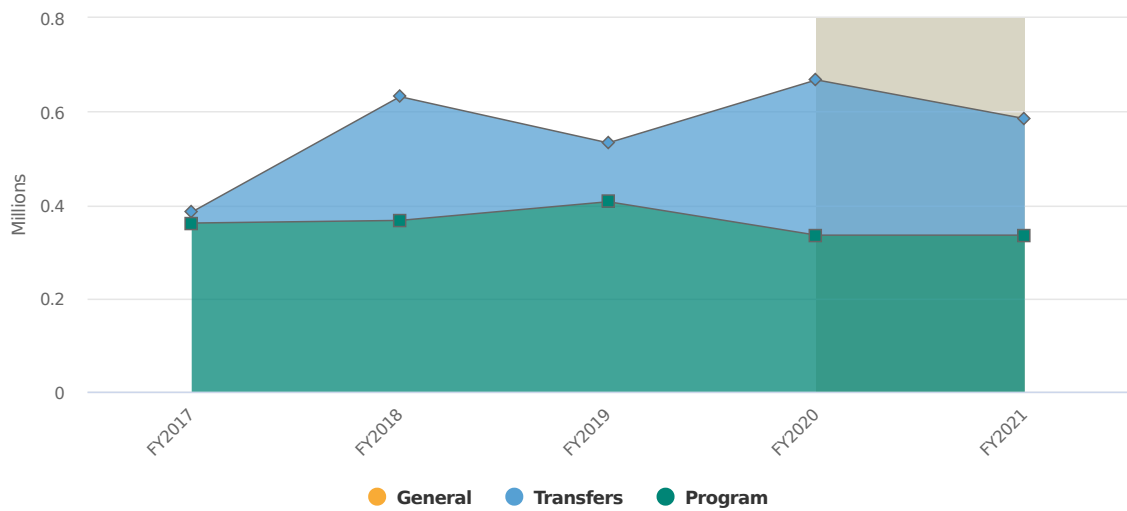


Revenues

Projected 2021 Revenues by Source



Budgeted and Historical Revenues by Source

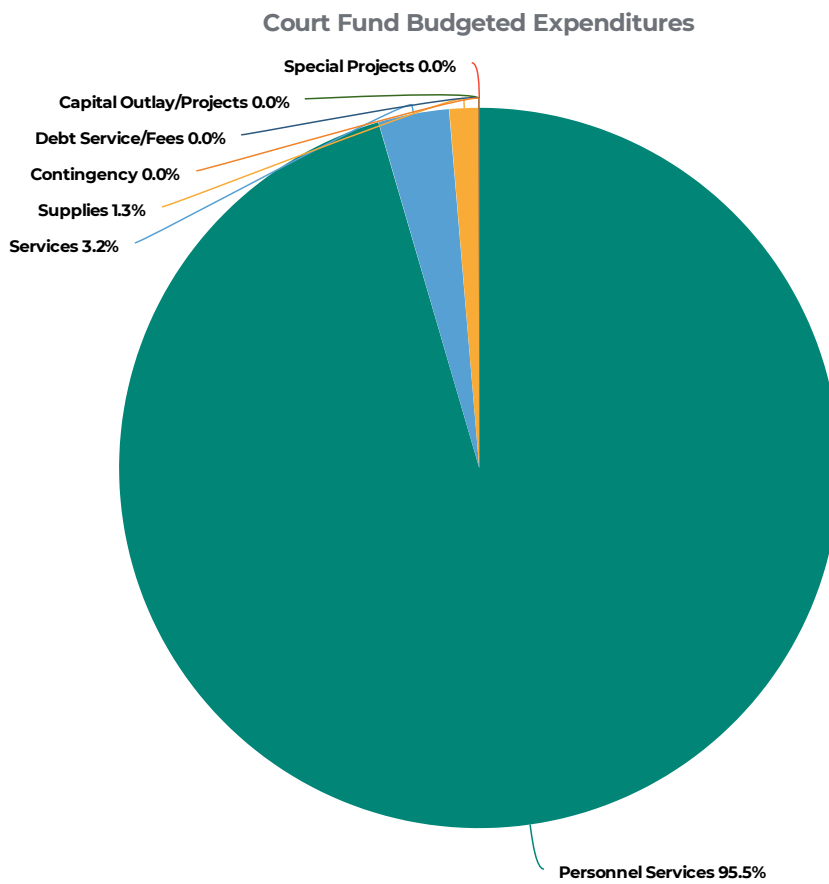


Grey background indicates budgeted figures.

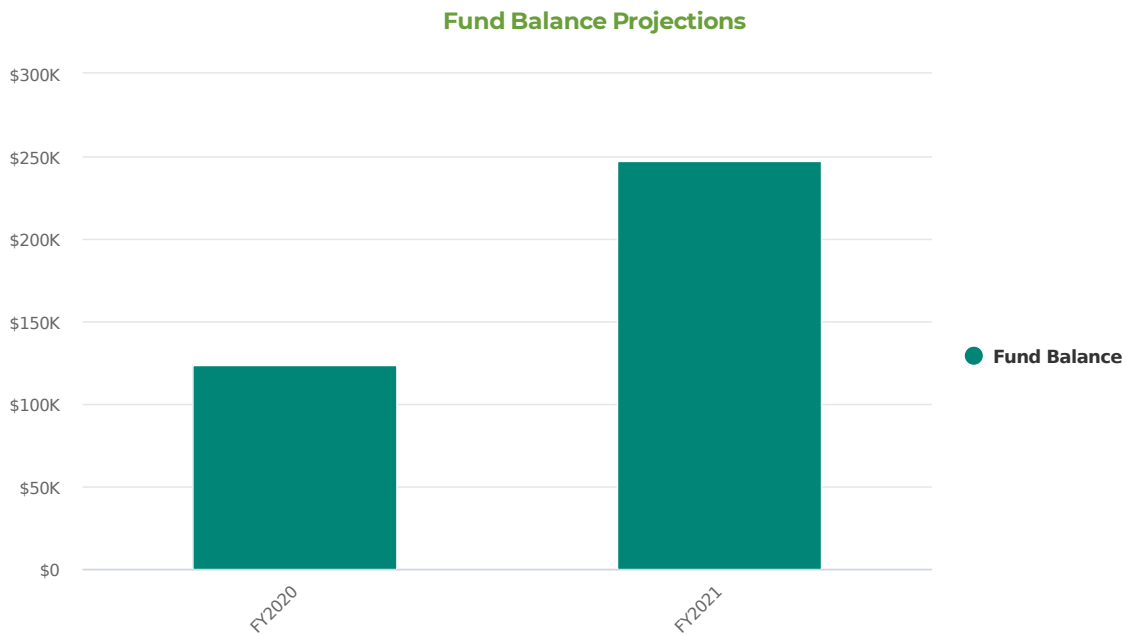
	FY2020	FY2021	% Change
Revenues	Budgeted	Budgeted	
Transfers	\$332,500	\$249,500	-25%
Program	\$335,000	\$335,000	0%
General	\$0	\$0	0%
Total Revenues:	\$667,500	\$584,500	-12.4%

Expenditures

Court did not request new positions, but does intend to make its interpreter a full-time interpreter/judicial assistant while reducing a judicial assistant to a part-time position.



Fund Balance



Significant Changes

- With the termination of the El Mirage Police Department’s Photo Enforcement Program, Fund 16 was closed and a request was made to reopen two line items to continue payments normally paid from Fund 16.
- New Amended IGA with Superior Court on Jury billing due to an increase in billing and because of this an increase in office supplies is needed.
- Personnel Services increased due to the loss of credentialed interpreter and interpretive services being used instead.

Accomplishments

1. Response to El Mirage Police Departments E-Citation Implementation
2. Fare Collection, Social Security Updating and Tax Interception Program, (TIP)
3. Sustaining/Maintaining operations during the Global Pandemic

Objectives

- Outstanding Reliability, Integrity and Time Standards Ratings of Court Case Files
- Increased Court Collection Rate
- Create a “high performance” Court and work culture

Program Performance

Strategic Initiative	Program Performance	Actual FY 2017/18	Actual FY 2018/19	Projected FY 2019/20	Target FY 2020/21
Effective Government	Increase all terminated (closed) Fiscal Year court cases required for reporting to the Administrative Office of the Courts, (AOC) and the Arizona Superior Court.	Total Terminated 18,975 Total Filed 14,657 77.2%	Total Terminated 26,618 Total Filed 23,254 87.3%	*Total Terminated 28,859 *Total Filed 26,706 92%	Total Terminated 30,000 Total Filed 29,000 96.0%
Effective Government	Increase court collections from all cases submitted to the Arizona Fines, Fees and Restitution Enforcement, (FARE) program.	*Assigned \$15,482,298.73 Total Collected \$9,027,976.86	*Assigned \$15,388,728.74 Recouped \$305,570.15 Total Collected \$9,333,547.01	*Assigned Projected \$500,000 Recouped \$1,838,483.36 Total Collected \$11,172,030.37	*Assigned Projected \$550,000
Effective Government	Workforce Management and Retention of Staff.	Authorized 8.6 Filled 8.6	Authorized 8.6 Filled 6.6	Authorized 10.1 Filled 8.6	Authorized 10.1 Filled 8.6

Analysis of Program Performance:

1. Work flow management (adjudication) of all citations filed vs the citations terminated (closed). * Denotes cases terminated and filed of April 28th, 2020.
2. Continued to increase efforts in collections. * Denotes monies submitted to the FARE program since the beginning of the program Adjudicated cases (criminal, civil and code enforcement cases) that are delinquent.
3. Create a succession plan by developing and utilizing our motivated and diverse group of Court Professionals.



El Mirage City Court is responsible for the expedient adjudication of Criminal Misdemeanors, Criminal and Civil Traffic violations, El Mirage City Code violations, Injunctions Prohibiting Harassment and Orders of Protection that occur within city limits.



Court Enhancement

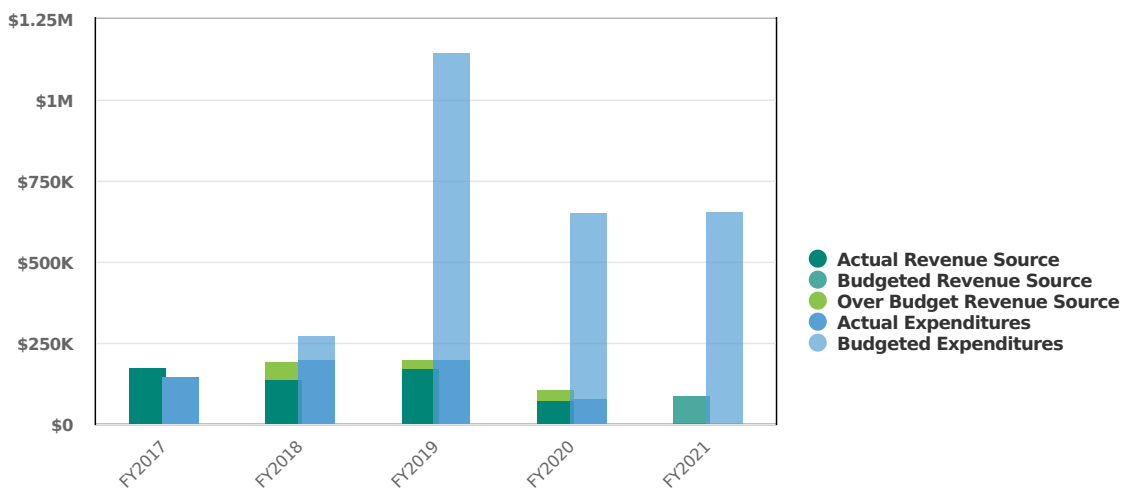
A court enhancement and security fee shall be imposed by the City Court on each order or agreement to pay any fine, sanction, penalty, or assessment, or to participate in any Court-authorized diversion program. The court enhancement and security fee shall not be imposed on civil parking violations. The court enhancement and security fee shall be collected by the City Court for deposit into the City Court Enhancement and Security Fund.

The City Court Enhancement and Security Fund is established for the exclusive purpose of enhancing City Court processes and security. Monies in the Fund shall supplement, not supplant, funds provided to the City Court through the city budget process. Interest earned on the monies in the Fund shall be credited to the City Court Enhancement and Security Fund. The City Court shall administer the Fund and may make expenditures from the Fund for the purposes approved in this section.



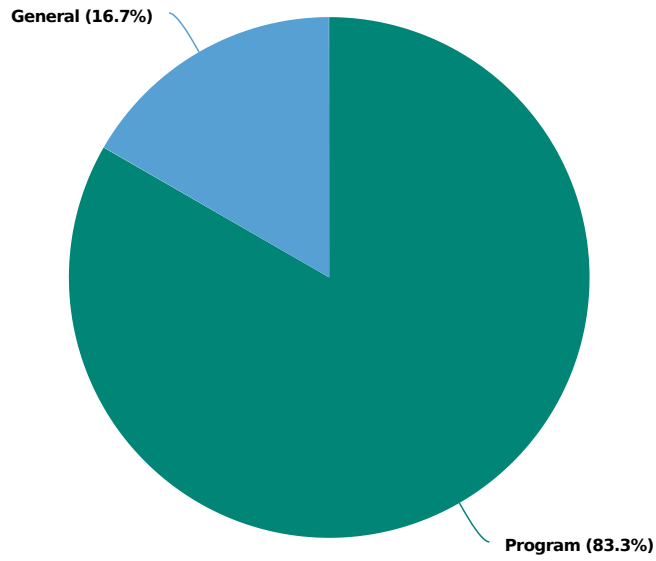
Summary

The City of El Mirage is projecting \$90K of revenue in 2021, which represents a 20% increase over the prior year. Expenditures are projected to increase by 1.4% or \$9K to \$659.5K.

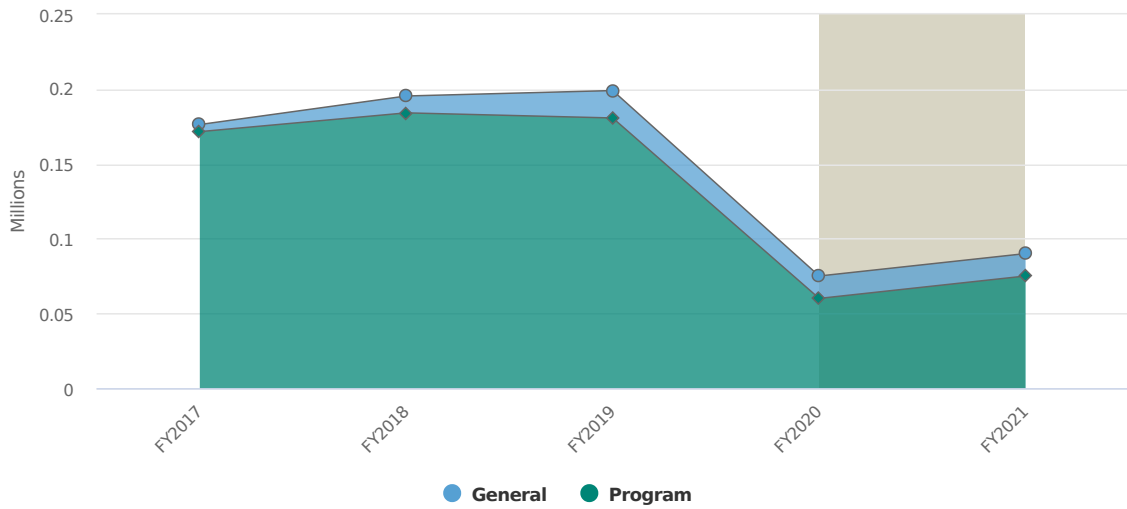


Revenues

Projected 2021 Revenues by Source



Budgeted and Historical Revenues by Source

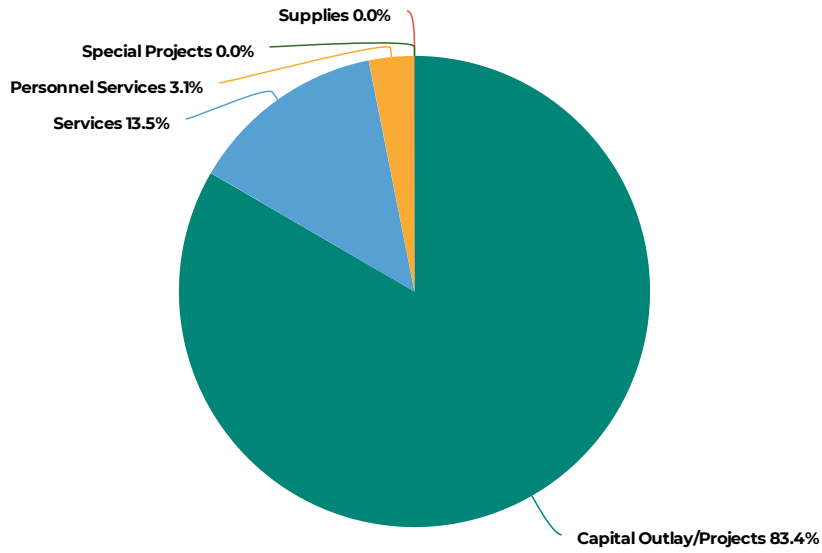


Grey background indicates budgeted figures.

	FY2020	FY2021	% Change
Revenues	Budgeted	Budgeted	
Program	\$60,000	\$75,000	25%
General	\$15,000	\$15,000	0%
Total Revenues:	\$75,000	\$90,000	20%

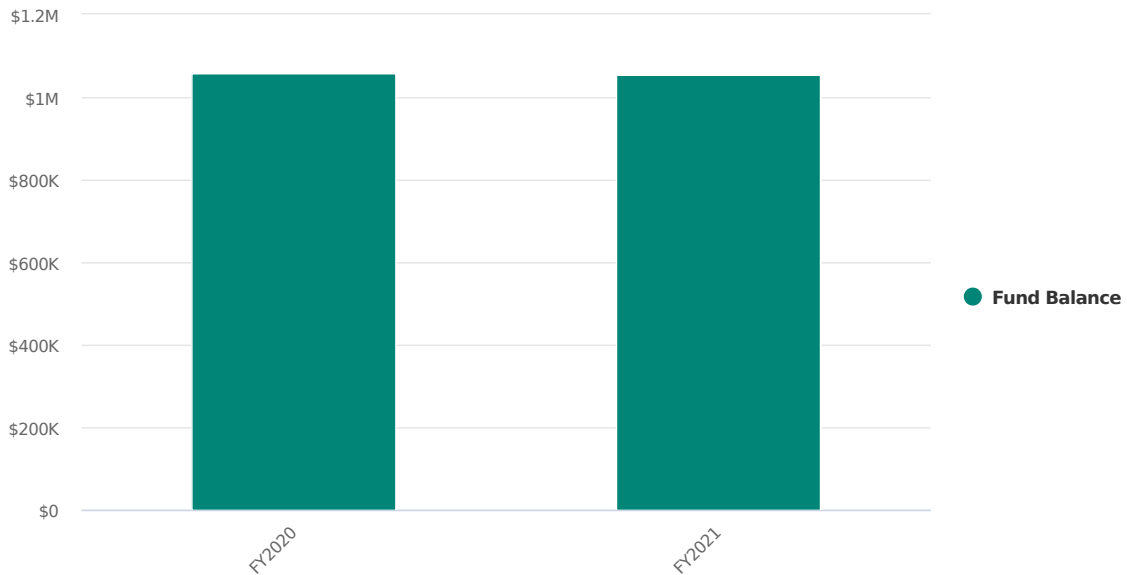
Expenditures

Court Enhancement Fund Budgeted Expenditures



Fund Balance

Fund Balance Projections



Significant Changes

- Compliance requirements directed by the Arizona Supreme Court Administrative Order #2017-15 on Court Security Standards will be carried forward in the amount \$790,000.



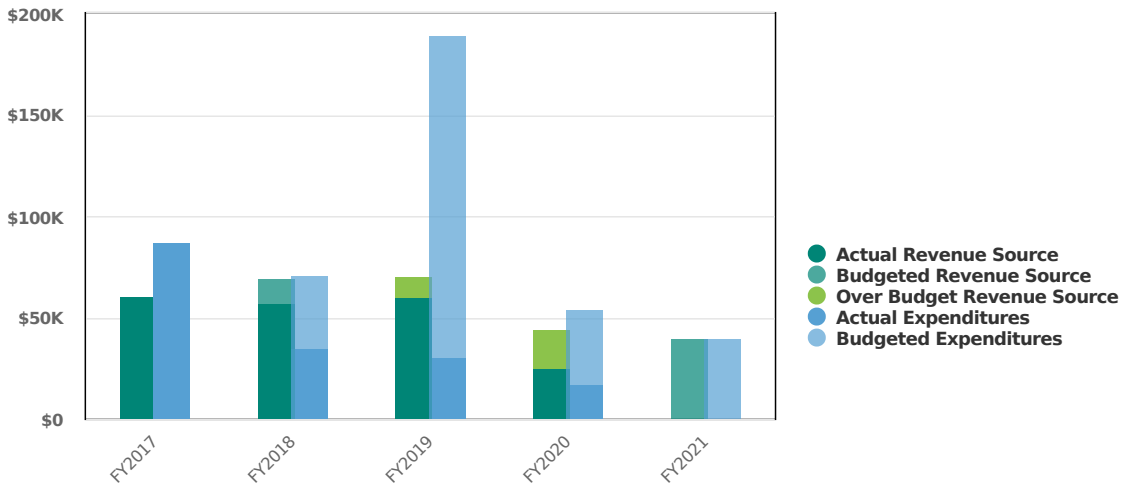
Towing

This fund is administered by the Police Department in accordance with the regulations of Arizona Revised Statute 28-3511 which reads in-part: "The immobilizing or impounding agency shall establish procedures for immobilization hearings or post storage hearings, for the release of properly immobilized or impounded vehicles and for imposition of a charge for administrative costs ...the administrative charges collected pursuant to this section shall be transmitted to the city treasurer for deposit in a special fund established by the municipality for the purpose of implementing section 28-872 and this article".



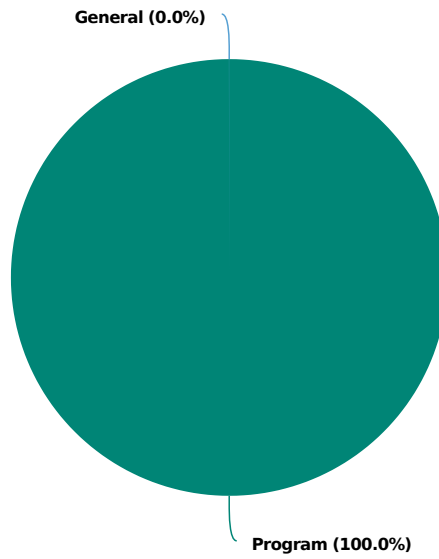
Summary

The City of El Mirage is projecting \$40K of revenue in 2021, which represents a 60% increase over the prior year. Expenditures are projected to decrease by 25.9% or \$14K to \$40K.

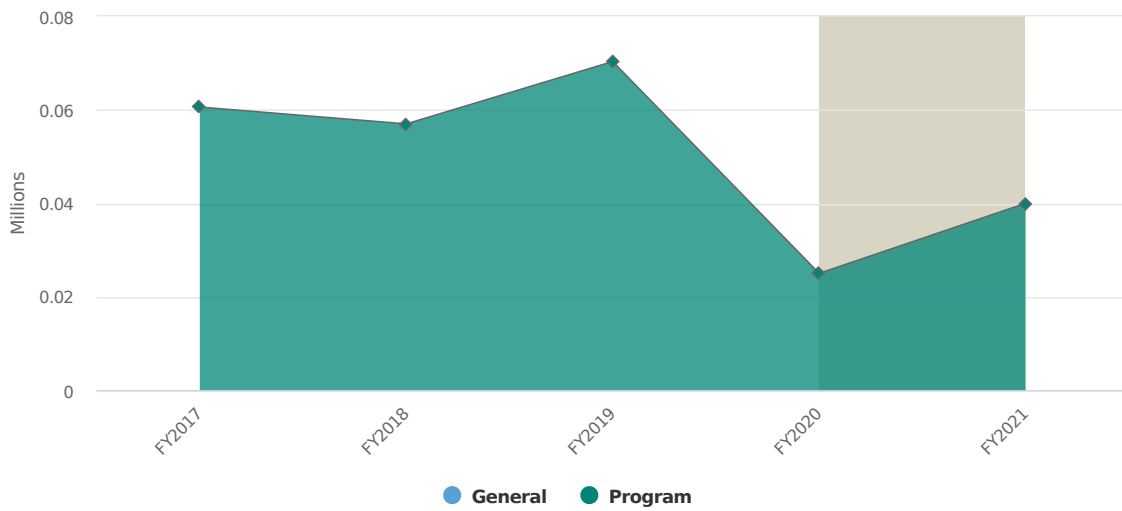


Revenues

Projected 2021 Revenues by Source



Budgeted and Historical Revenues by Source

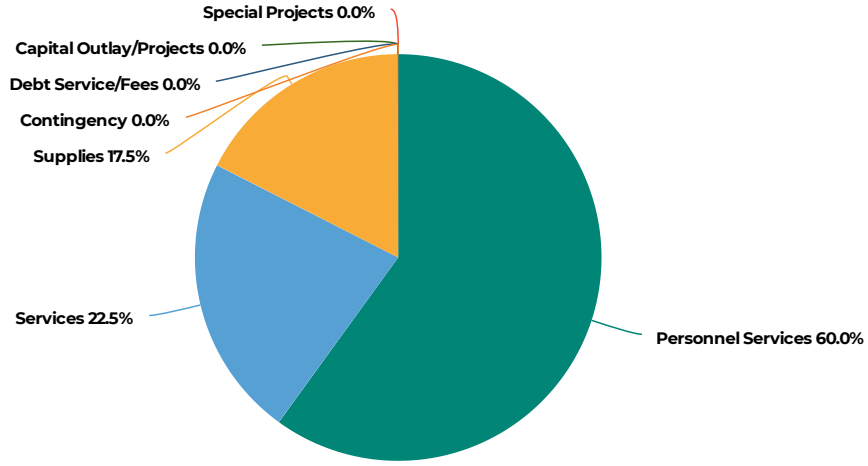


Grey background indicates budgeted figures.

	FY2020	FY2021	% Change
Revenues	Budgeted	Budgeted	
Program	\$25,000	\$40,000	60%
General	\$0	\$0	0%
Total Revenues:	\$25,000	\$40,000	60%

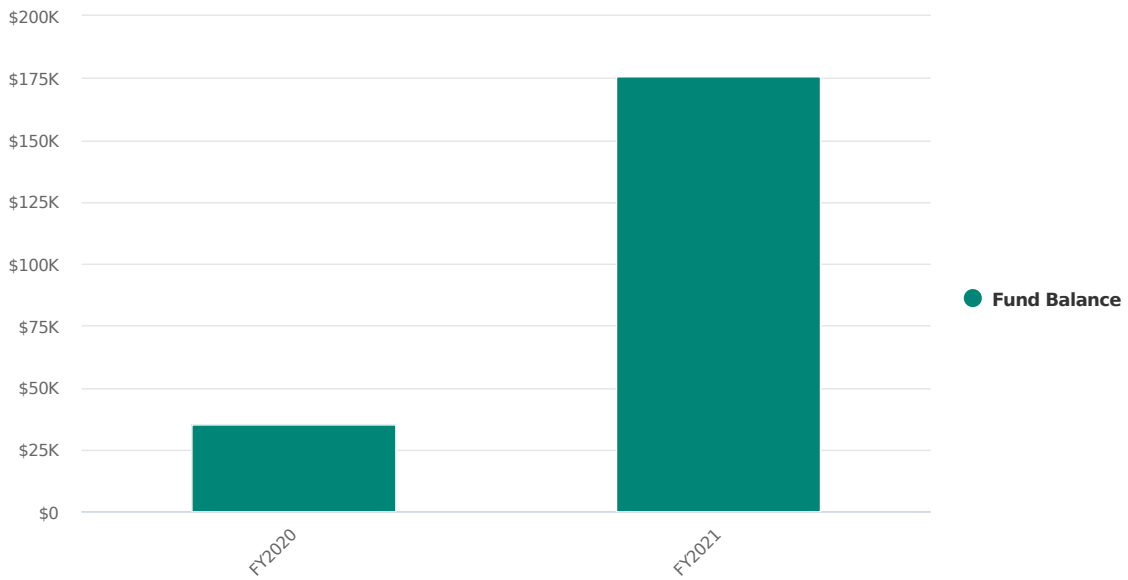
Expenditures

Towing Fund Budgeted Expenditures



Fund Balance

Fund Balance Projections

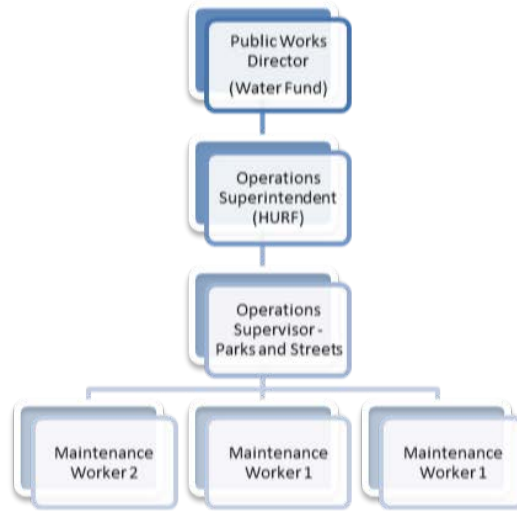


Significant Changes

- Operating Materials and Supplies was reduced by \$15,000 to balance revenues with expenses.

The highway user revenue fund (HURF) is responsible for the upkeep of over 200 lane miles of City streets and right-of-ways. HURF accomplishes this through the pavement maintenance program, routine street sweeping, contract administration for right-of-way landscaping, traffic signal maintenance contract, and emergency service support.

Organizational Chart

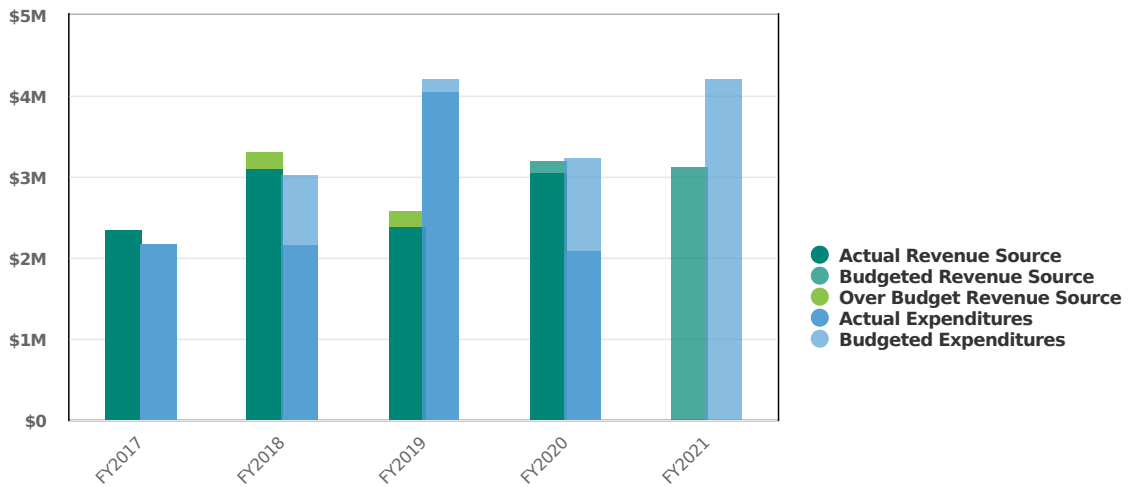


Personnel

BUDGETED POSITIONS - FULL TIME EQUIVALENTS					
For Year Ending June 30th					
	FY2017	FY2018	FY2019	FY2020	FY2021
Authorized	6	4	4	4	4

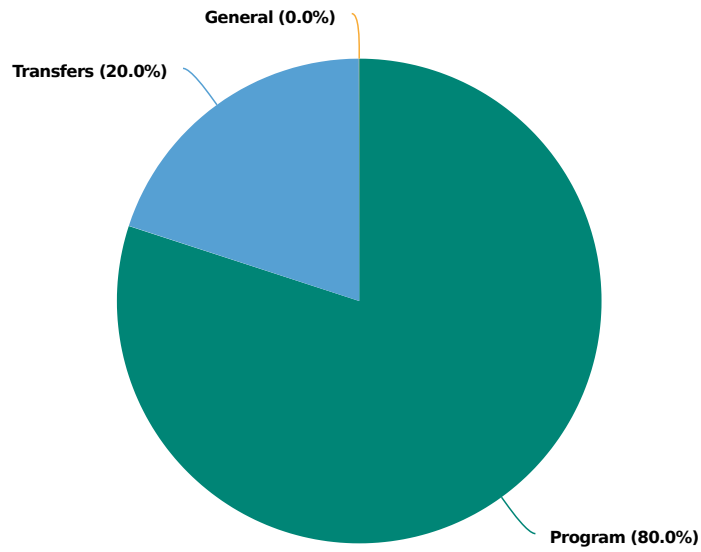
Summary

The City of El Mirage is projecting \$3.14M of revenue in 2021, which represents a 2.2% decrease over the prior year. Expenditures are projected to increase by 30.4% or \$981.5K to \$4.21M.

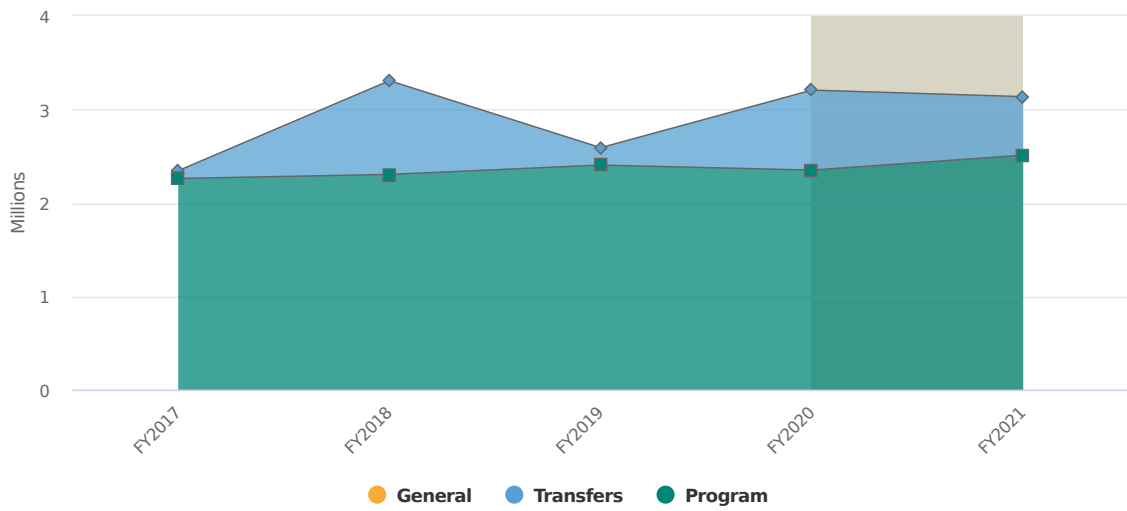


Revenues

Projected 2021 Revenues by Source



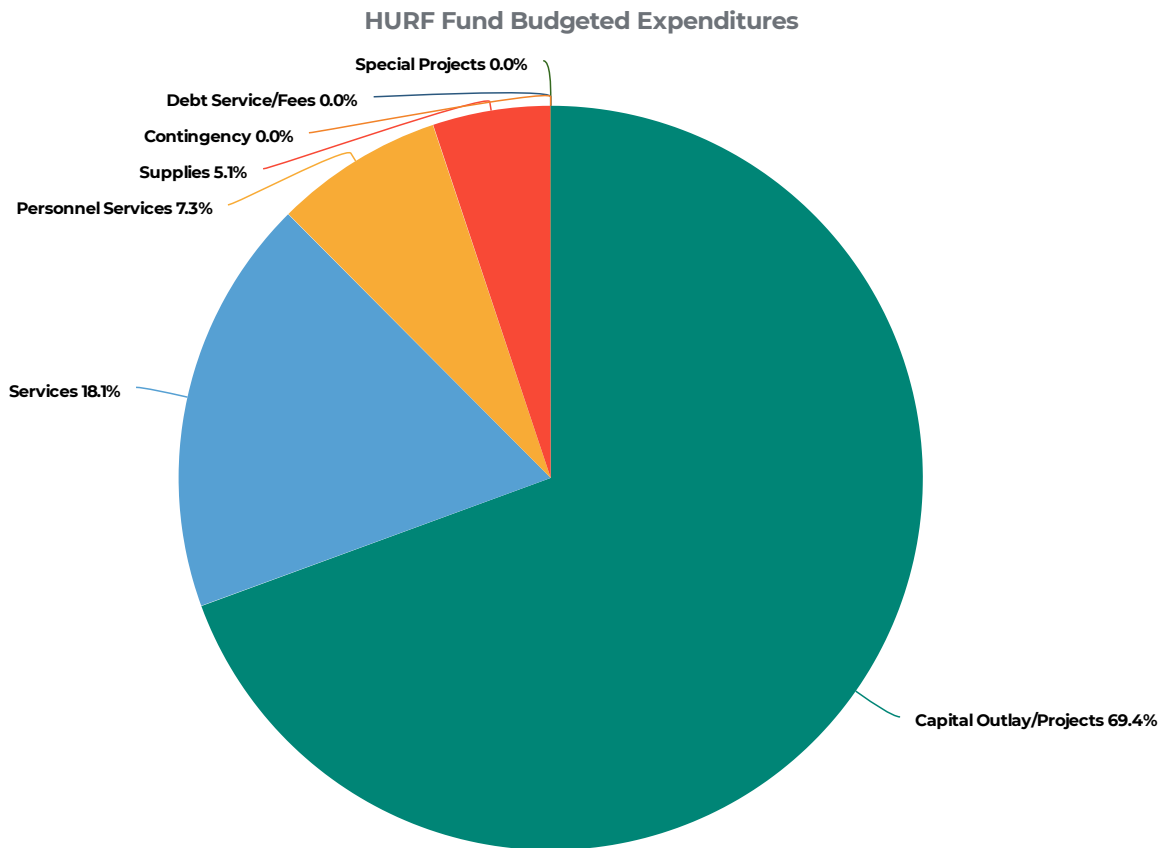
Budgeted and Historical Revenues by Source



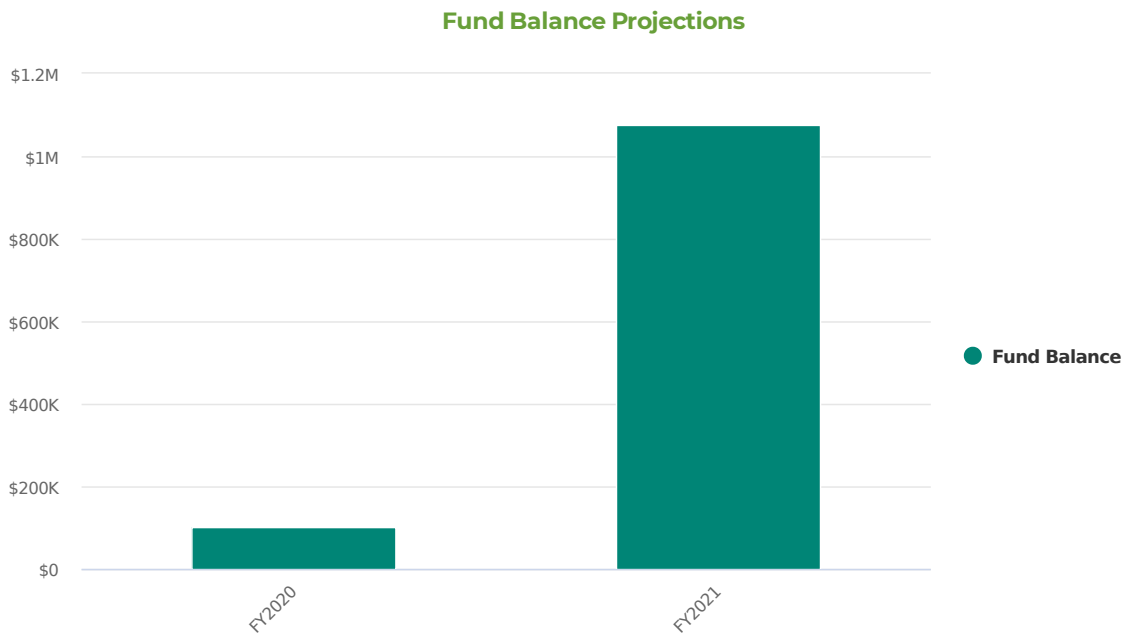
Grey background indicates budgeted figures.

	FY2020	FY2021	% Change
Revenues	Budgeted	Budgeted	
Transfers	\$856,500	\$626,500	-26.9%
Program	\$2,350,000	\$2,510,000	6.8%
General	\$0	\$0	0%
Total Revenues:	\$3,206,500	\$3,136,500	-2.2%

Expenditures



Fund Balance



Significant Changes

- Decrease in special projects line reflects completion of the block wall painting project in FY20.
- Increase in capital outlay/projects includes an increase in the pavement management CIP item
- HURF requested 8 new capital projects for FY21 totaling \$2,135,000

Accomplishments

1. Streets division maintained over 240 lane miles of city roadways.
2. Streets division continued audit of all street signs as part of the sign replacement program.
3. Streets division completed the block wall painting project in FY20.

Objectives

- Maintain cost/lane mile of road within 3% variance in FY20/21
- Replace minimum of 3% of street signs annually
- Perform street sweeping over entire City network minimum of once per month

Program Performance

Strategic Initiative	Program Performance	Actual FY 2017/18	Actual FY 2018/19	Projected FY 2019/20	Target FY 2020/21
Superior Infrastructure	Cost per lane mile of roadway	NA	NA	3% variance	3% variance
Quality Lifestyle	Street signs replaced annually	NA	NA	3%	3%
Quality Lifestyle	Street sweeping cycles annually	NA	NA	14	12

Analysis of Program Performance:

1. Operational cost/lane mile of roadway will be monitored in FY20 and used as a baseline for future comparison.
2. An estimated 3% of the city's street signs were replaced in FY20.
3. The streets division completed 14 sweeping cycles in FY20.





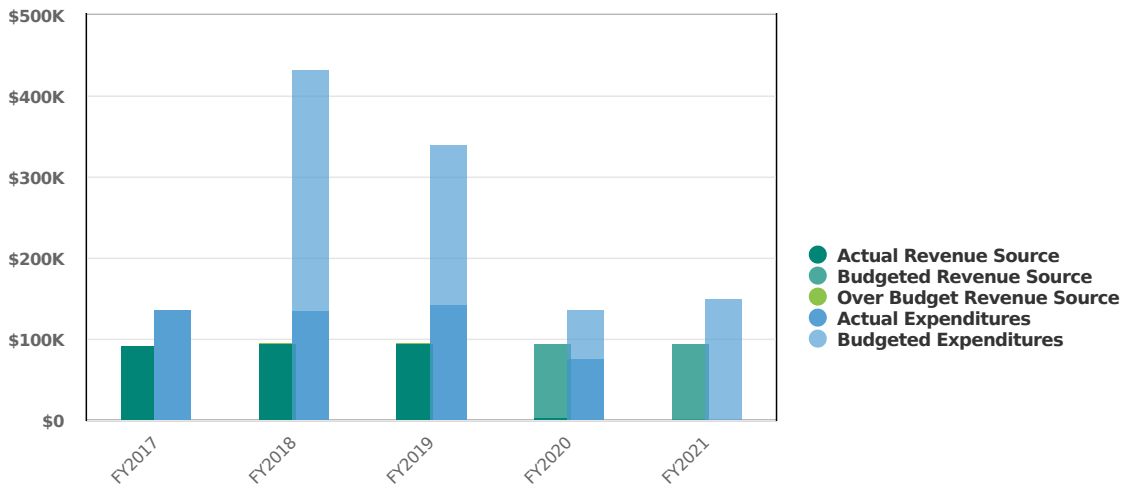
Dial-A-Ride

The City of El Mirage expanded its partnership with Northwest Valley Connect to provide Dial-A-Ride services. El Mirage Dial-A-Ride service provides on-demand service based upon certification of eligibility for El Mirage Seniors ages 65 and older and persons with disabilities within the Dial-A-Ride boundary. Valley Metro Paratransit operates within El Mirage only when both ends of the trip are within the federally mandated service area.



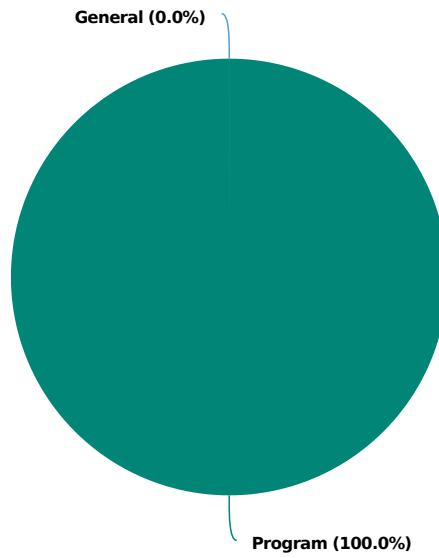
Summary

The City of El Mirage is projecting \$95K of revenue in 2021, which represents a 0% increase over the prior year. Expenditures are projected to increase by 9.5% or \$13K to \$150K.

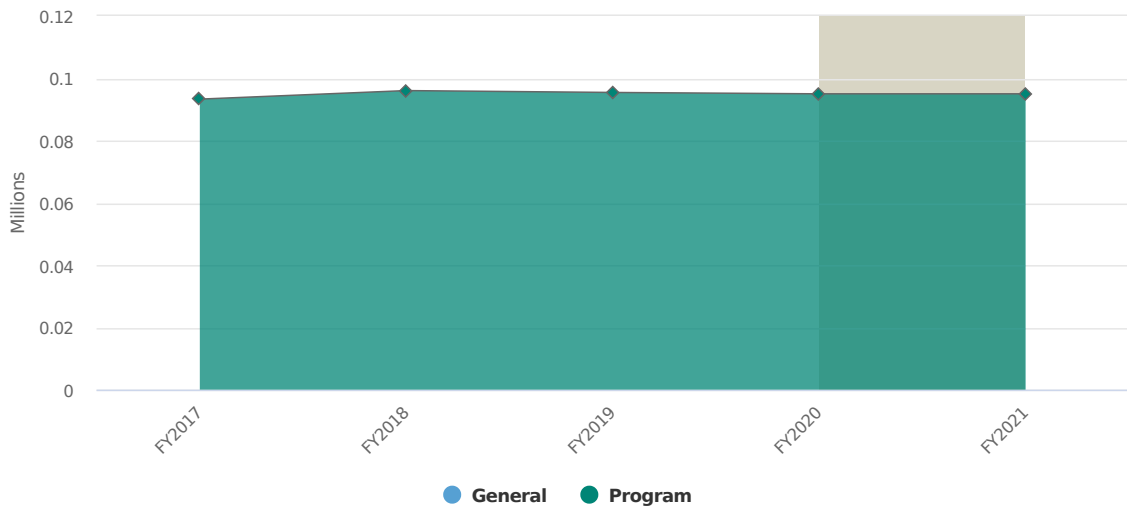


Revenues

Projected 2021 Revenues by Source



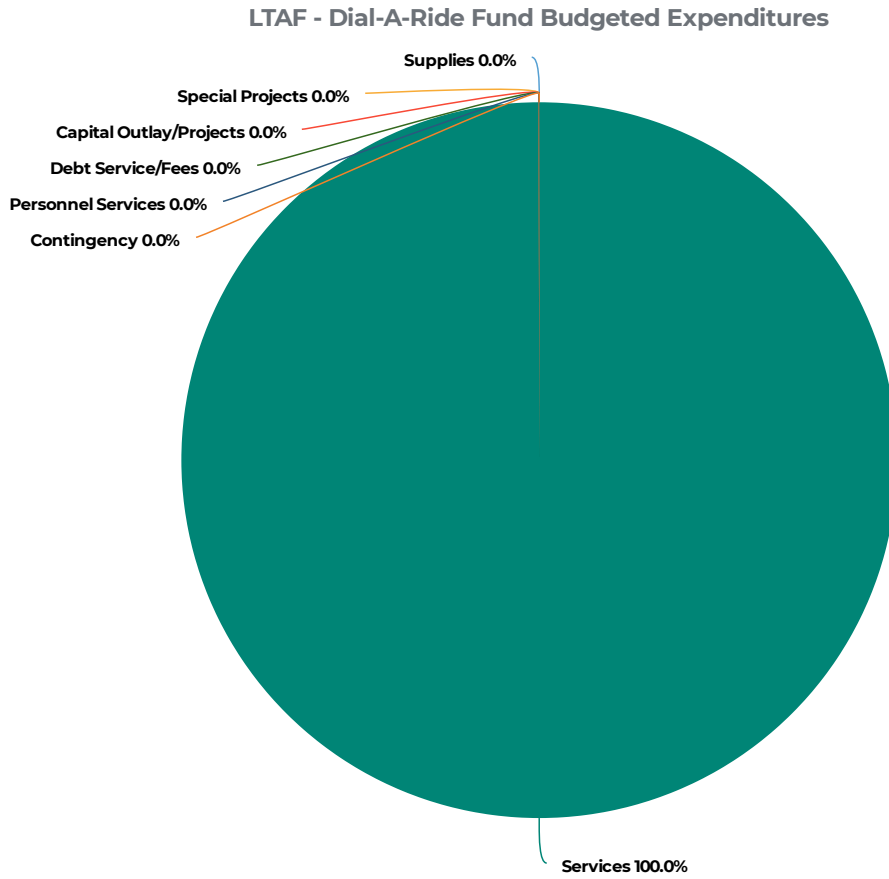
Budgeted and Historical Revenues by Source



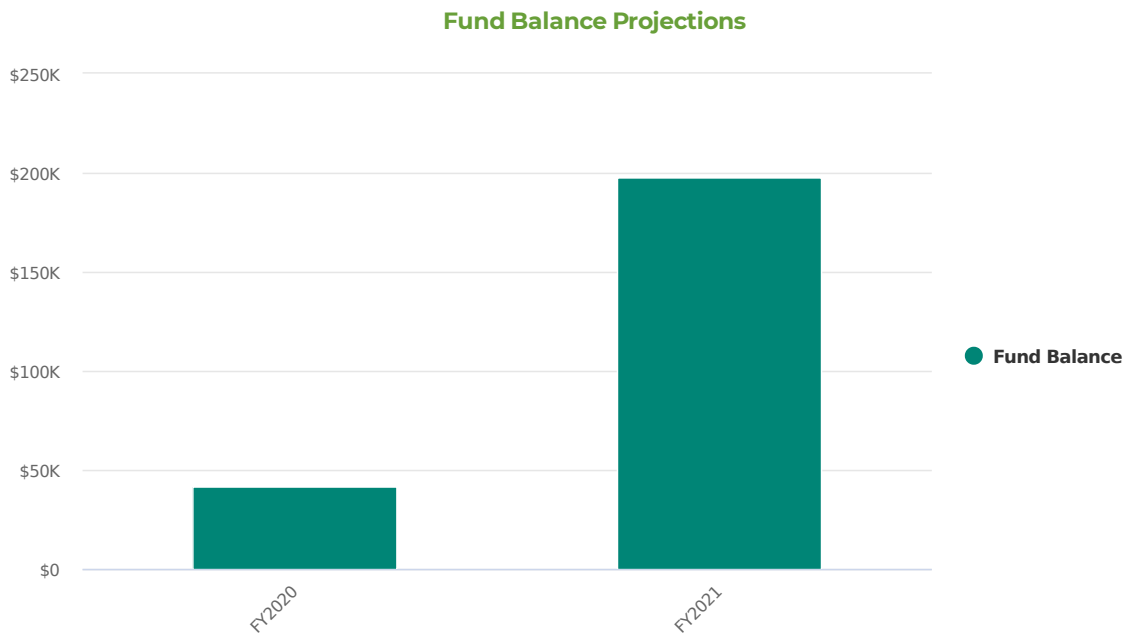
Grey background indicates budgeted figures.

	FY2020	FY2021	% Change
Revenues	Budgeted	Budgeted	
Program	\$95,000	\$95,000	0%
General	\$0	\$0	0%
Total Revenues:	\$95,000	\$95,000	0%

Expenditures



Fund Balance

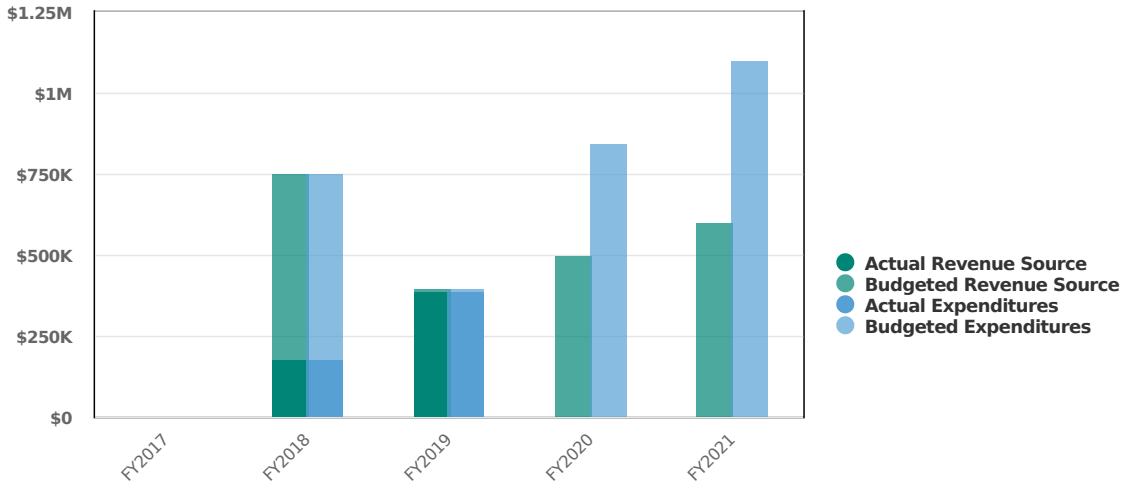


Significant Changes

- The City received \$92,467 in its annual allocation from the Arizona Lottery Fund.
- Contracts will be brought to Council on May 15 for local and regional dial-a-ride.
- The local dial-a-ride contract went through a competitive bid process with Northwest Valley Connect being selected. The contract is for \$80,407.
- For paratransit services, Valley Metro is proposing an increase to \$42,022. This includes a reduction of \$27,600 when Public Transportation Fund dollars were applied. The increase is due to a new calculation method that uses mileage.
- The City will use its Arizona Lottery Funds (ALF/LTAF) to pay for these programs.

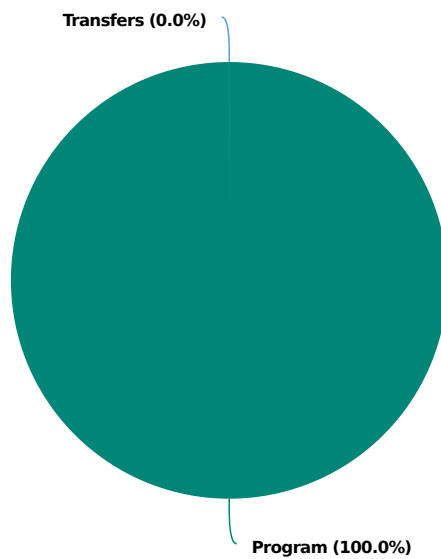
Summary

The City of El Mirage is projecting \$600K of revenue in 2021, which represents a 20% increase over the prior year. Expenditures are projected to increase by 29.9% or \$253K to \$1.1M.

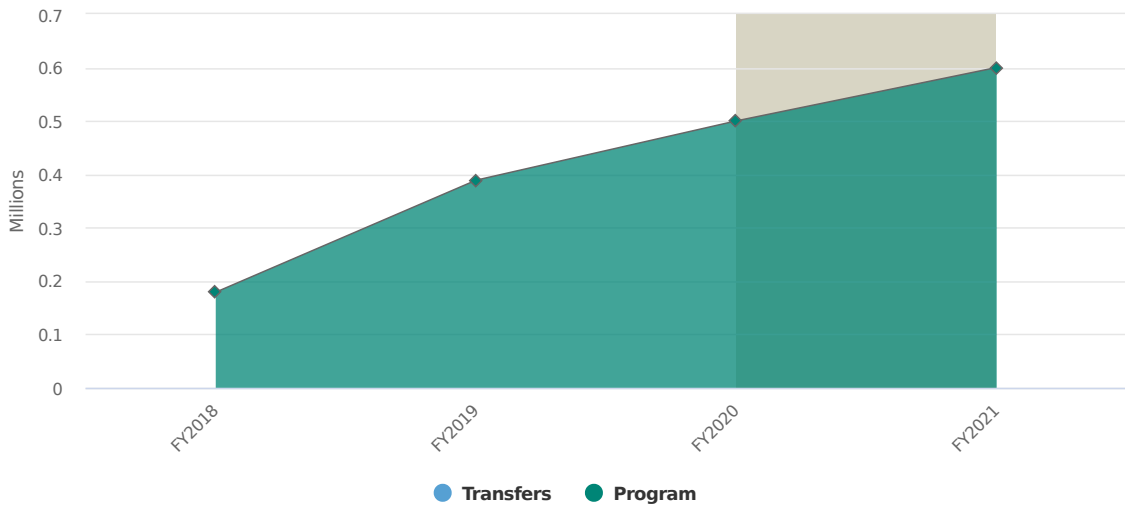


Revenues

Projected 2021 Revenues by Source



Budgeted and Historical Revenues by Source

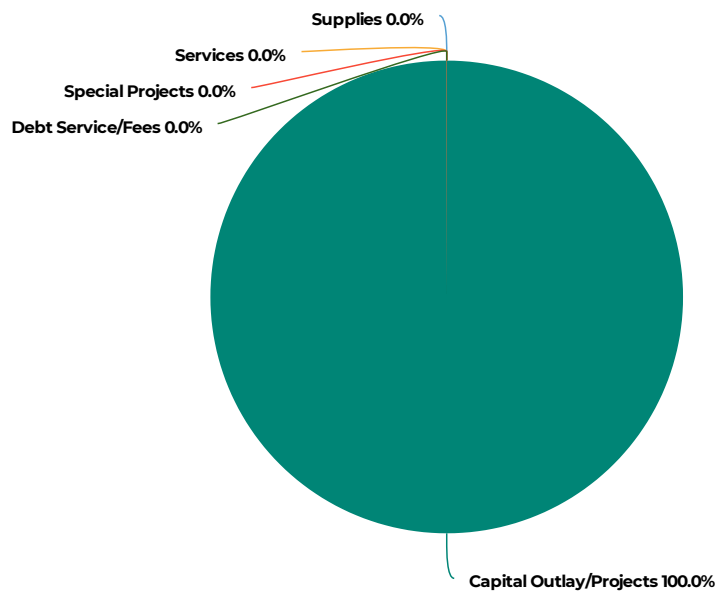


Grey background indicates budgeted figures.

	FY2020	FY2021	% Change
Revenues	Budgeted	Budgeted	
Program	\$500,000	\$600,000	20%
Transfers	\$0	\$0	0%
Total Revenues:	\$500,000	\$600,000	20%

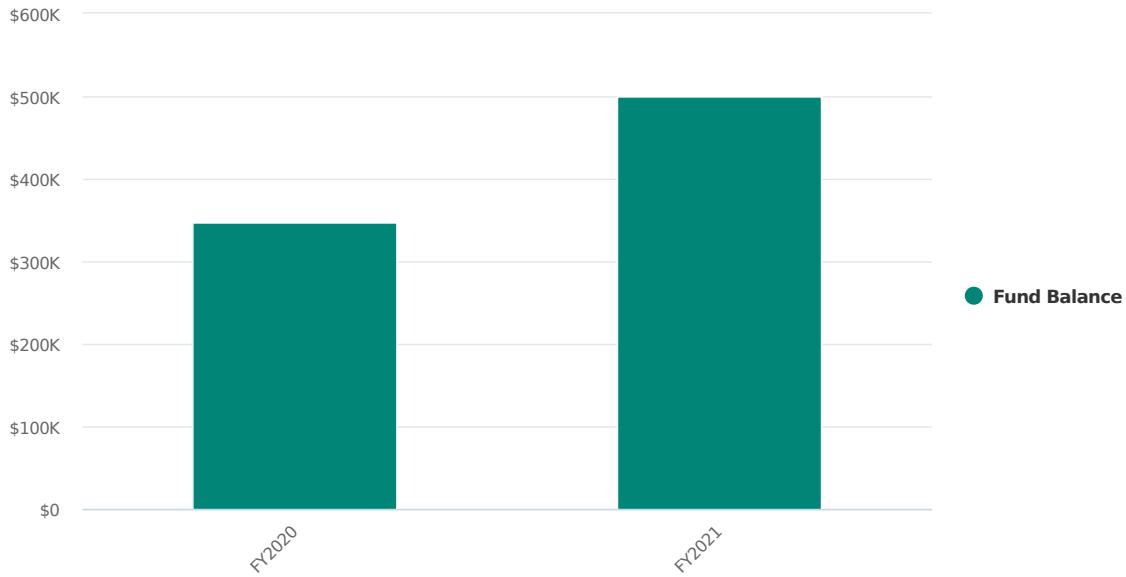
Expenditures

CDBG - Block Grant Fund Budgeted Expenditures



Fund Balance

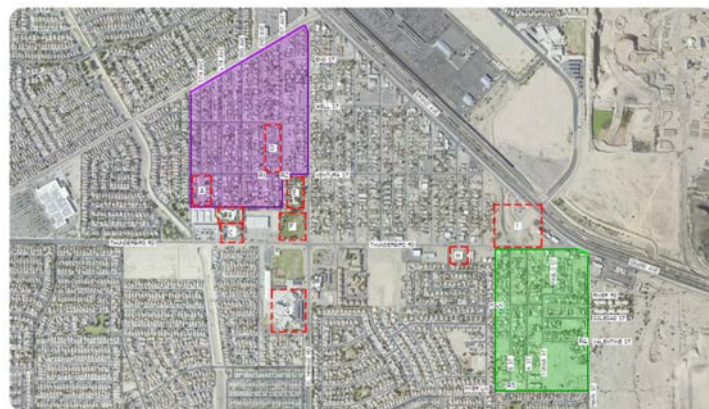
Fund Balance Projections



Significant Changes

- The City of El Mirage West Downtown Water Main Project calls for the replacement of approximately 1,350 linear feet of existing 6” asbestos cement water mains and related appurtenances with 6-inch PVC mains along Second, Third and Fourth Avenues, south of Ventura Street.
- The 37 existing service lines that feed the properties along these streets will also be replaced with 1-inch Muncipex lines.
- The project will help maintain water quality and replace a water line that is well beyond its maximum service life.
- This will benefit public safety, residential water utility customers and a commercial water kiosk.

CITY OF EL MIRAGE - SIDEWALK RETROFIT PROJECT



Legend	Points of Interest
Block Group 2 - Census Tract 808.02	A. Housing Authority of Maricopa County
Block Group 1 - Census Tract 808.01	B. El Mirage Senior Village
Points of Interest	C. Maricopa County Health Care
	D. Housing Authority of Maricopa County
	E. South Central Library - Community Center
	F. Senior Park
	G. El Mirage Elementary School
	H. Post Office
	I. New Transportation Road Alignment





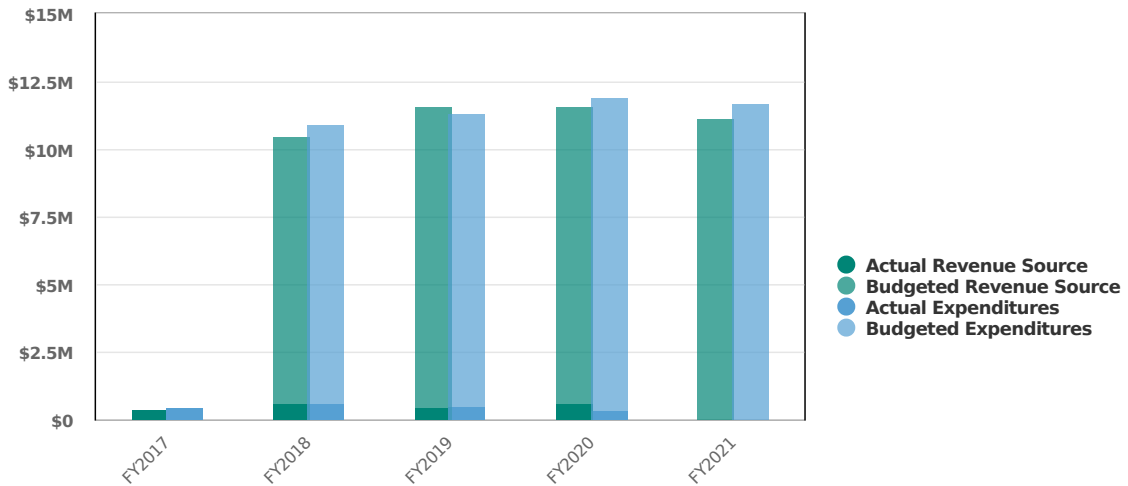
Grants

The Special Projects Fund was established to consolidate grant and donation activity. This fund tracks grants and donations that are dedicated for a specific purpose or when an accounting of use must be reported to the grantee. Community Development Block Grant (CDBG) grants and Local Transportation Assistance Funds (LTAF or ALF) are not recorded in this fund as they have specific funds established to track their activity.



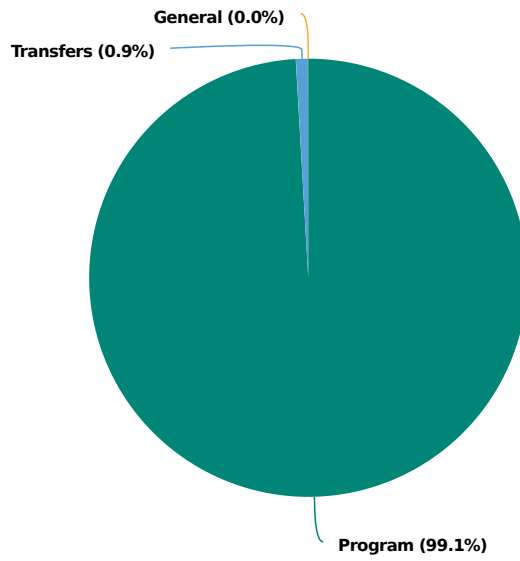
Summary

The City of El Mirage is projecting \$11.18M of revenue in 2021, which represents a 3.8% decrease over the prior year. Expenditures are projected to decrease by 2.2% or \$261.5K to \$11.7M.

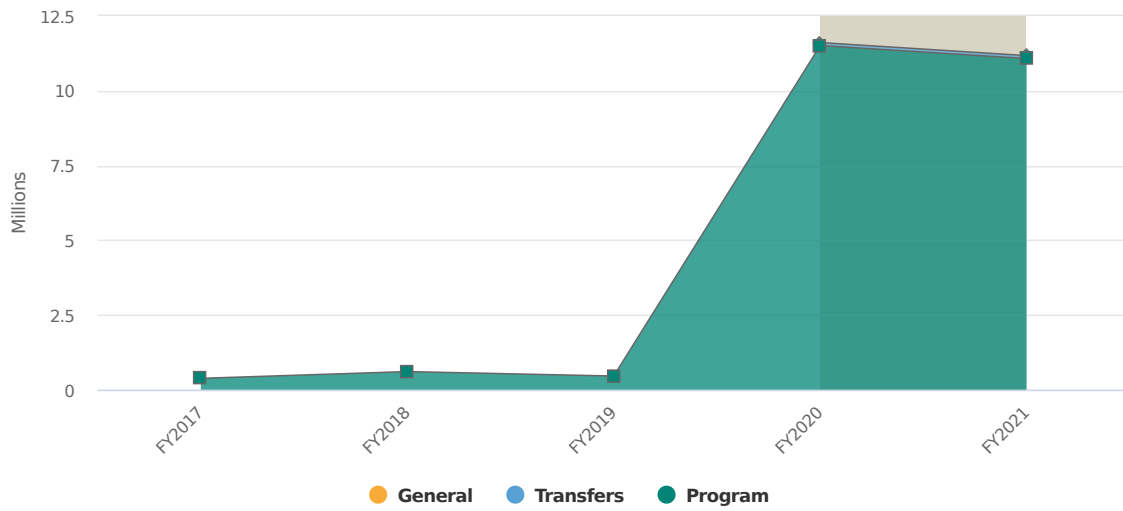


Revenues

Projected 2021 Revenues by Source



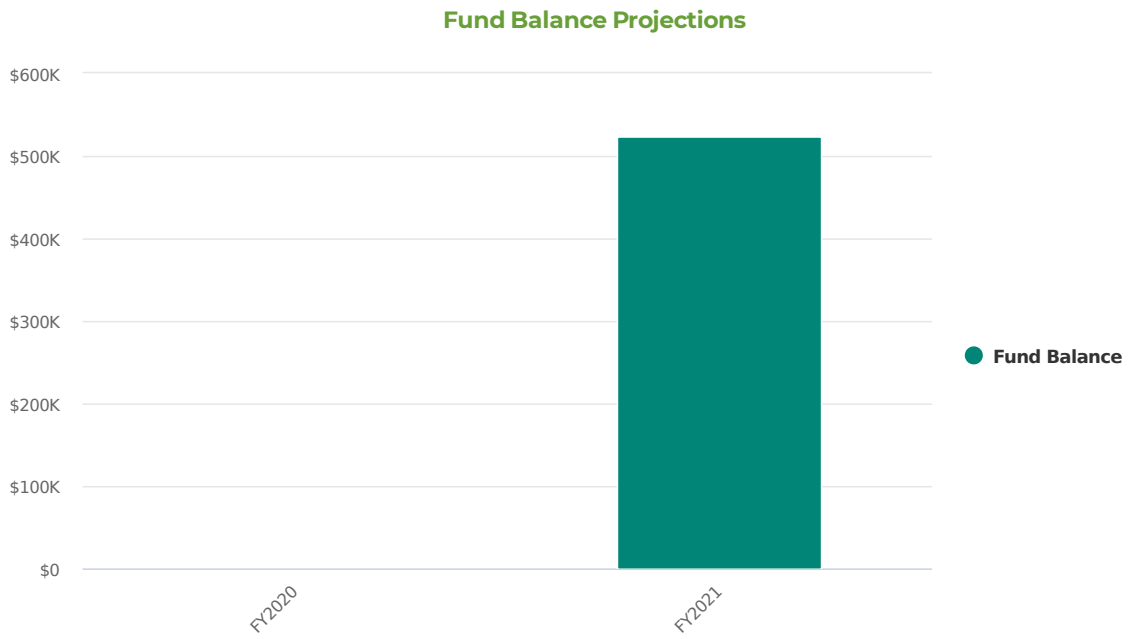
Budgeted and Historical Revenues by Source



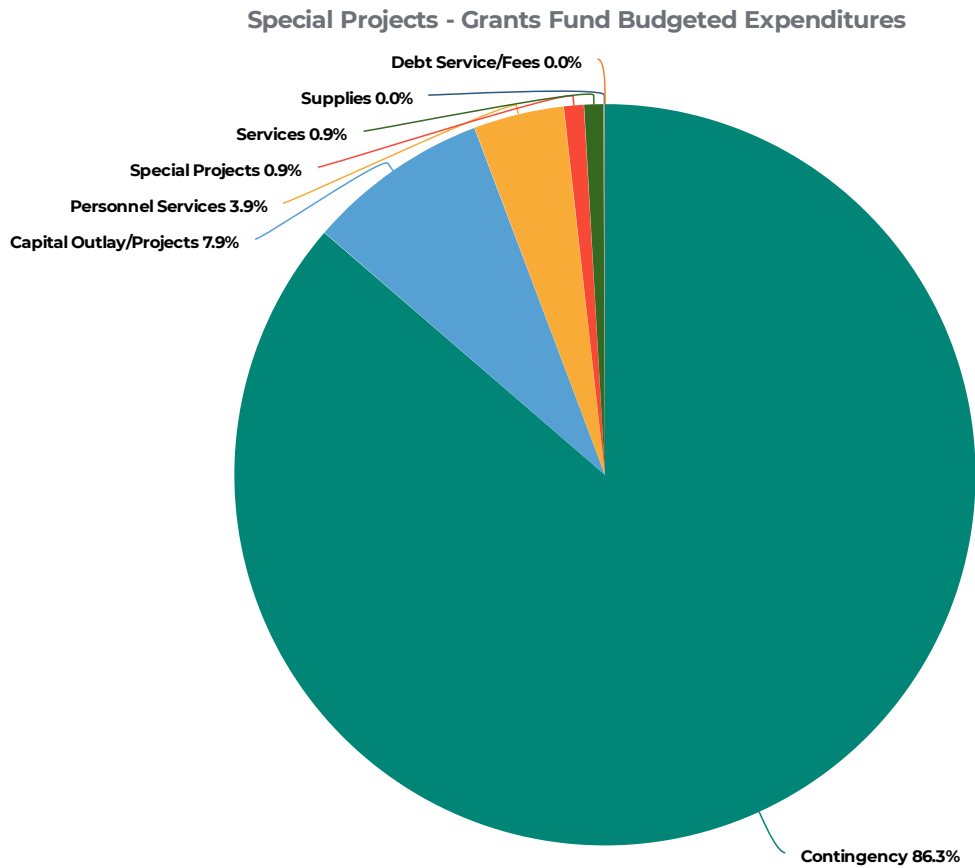
Grey background indicates budgeted figures.

	FY2020	FY2021	% Change
Revenues	Budgeted	Budgeted	
Transfers	\$100,000	\$100,000	0%
Program	\$11,511,000	\$11,075,000	-3.8%
General	\$0	\$0	0%
Total Revenues:	\$11,611,000	\$11,175,000	-3.8%

Fund Balance



Expenditures



Significant Changes

- Labor Distribution is from Police Department to Grants Fund for grants such as School Resource Officer, Drug Enforcement Administration, and others.
- The City continues to seek and apply for funding that supports its mission.
- There are several grants the City has received and applied for that operate on different calendars including the federal fiscal year (Oct. 1-Sept. 30).



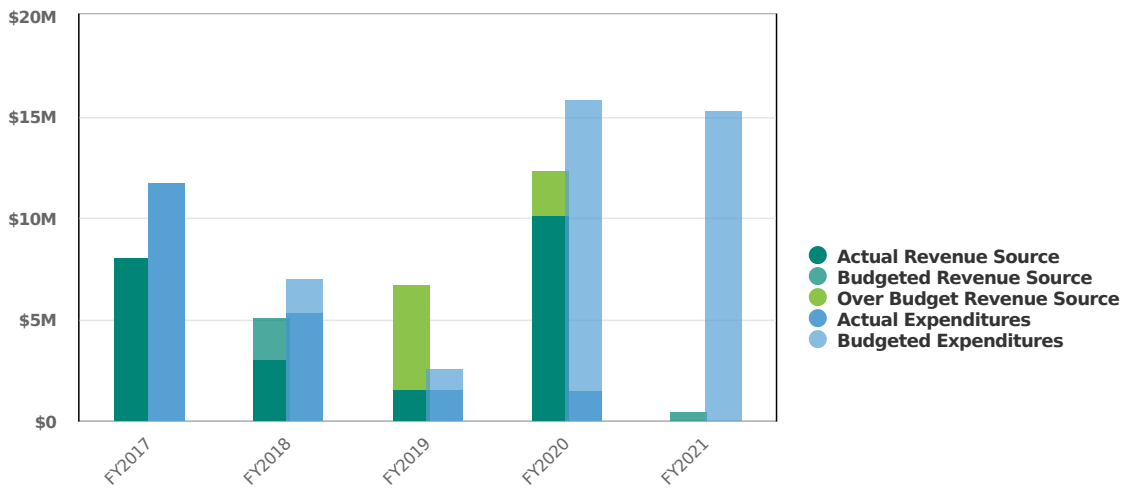
Capital - Streets

This fund is used to account for the City's portion of the annual payment related to Northern Parkway's construction. Northern Parkway is a joint venture between several project partners that share the cost of the construction. This fund also serves major roadway projects funded in part by the Maricopa Association of Governments (MAG) as well as covers the debt service payments related to the construction of those projects.



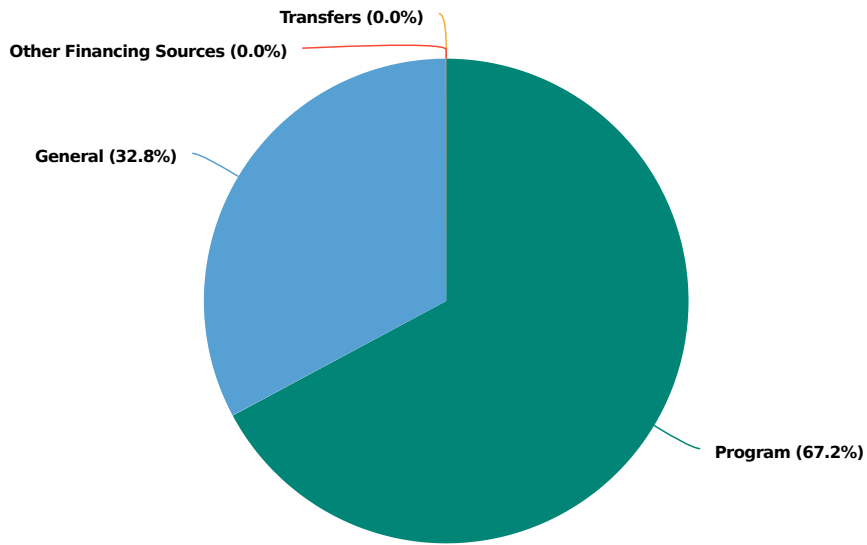
Summary

The City of El Mirage is projecting \$457K of revenue in 2021, which represents a 95.5% decrease over the prior year. Expenditures are projected to decrease by 3.4% or \$535K to \$15.32M.

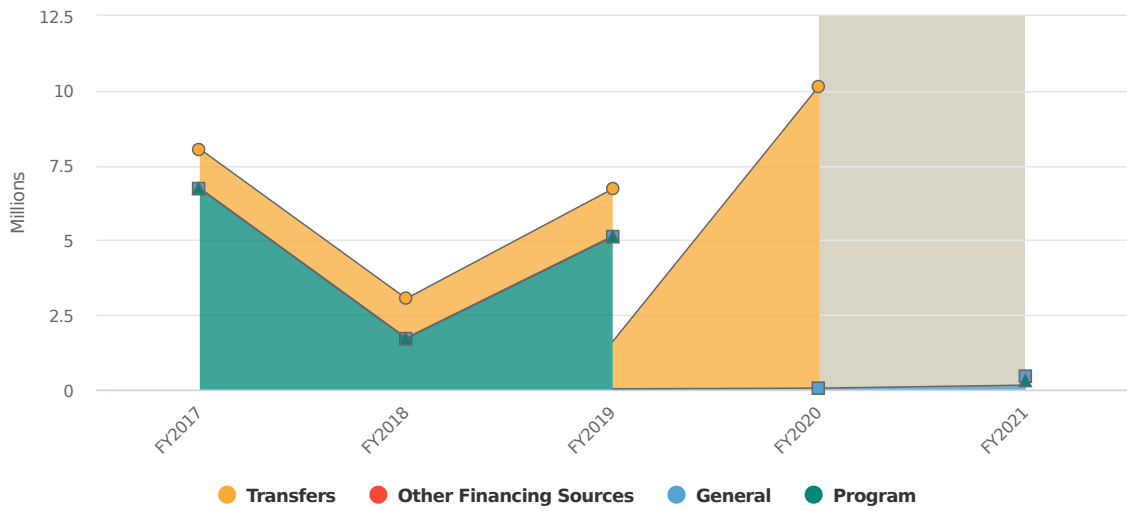


Revenues

Projected 2021 Revenues by Source



Budgeted and Historical Revenues by Source

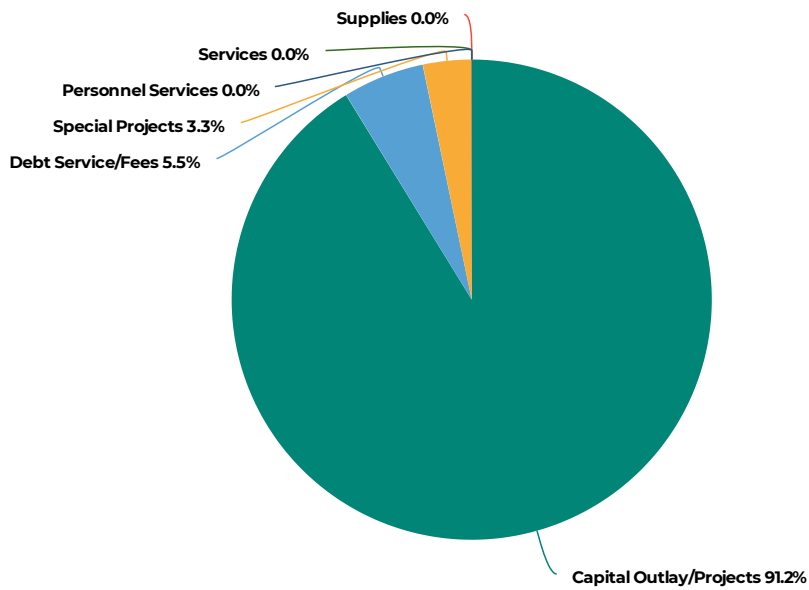


Grey background indicates budgeted figures.

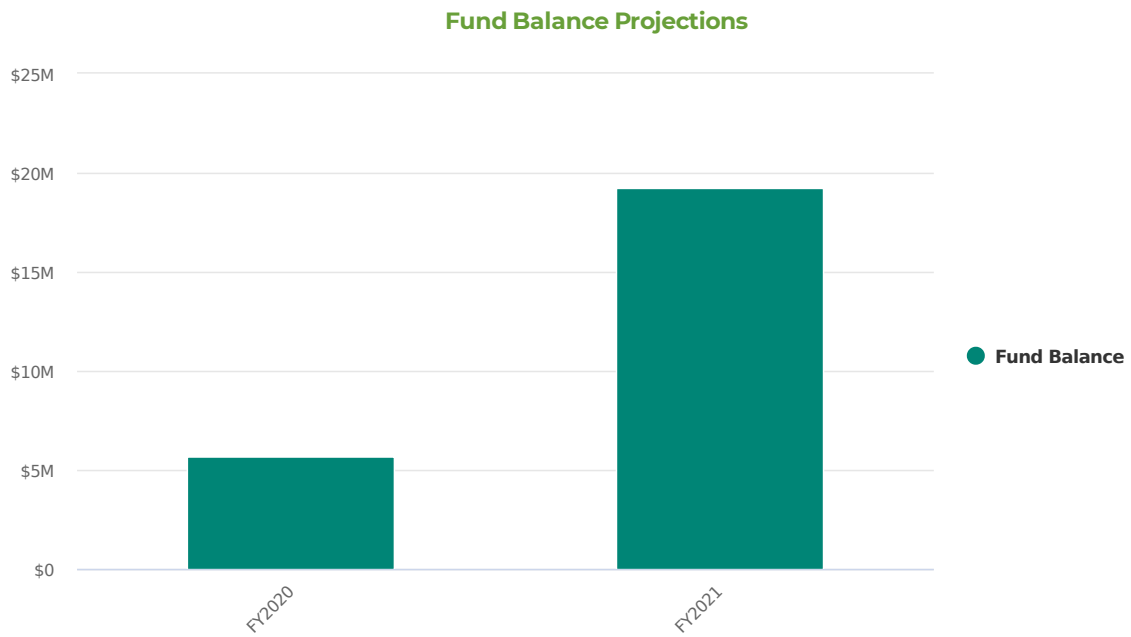
	FY2020	FY2021	% Change
Revenues	Budgeted	Budgeted	
Transfers	\$10,114,000	\$0	-100%
Program	\$0	\$307,000	0%
General	\$50,000	\$150,000	200%
Other Financing Sources	\$0	\$0	0%
Total Revenues:	\$10,164,000	\$457,000	-95.5%

Expenditures

Capital - Streets Fund Budgeted Expenditures



Fund Balance



Significant Changes

- Street Improvements line shows a reduction of \$526,000 due to the Dysart Road expansion project starting last year. The \$13,979,000 was carried forward to this budget year.
- The City called the Excise Bonds issued in 2015, but there could be an expense for the July 1st payment per Generally Accepted Accounting Principals.

This fund accounts for voter approved secondary property taxes used to pay for bond issues, budget overrides, and special districts. These tax rates are separate from the primary property tax rates.



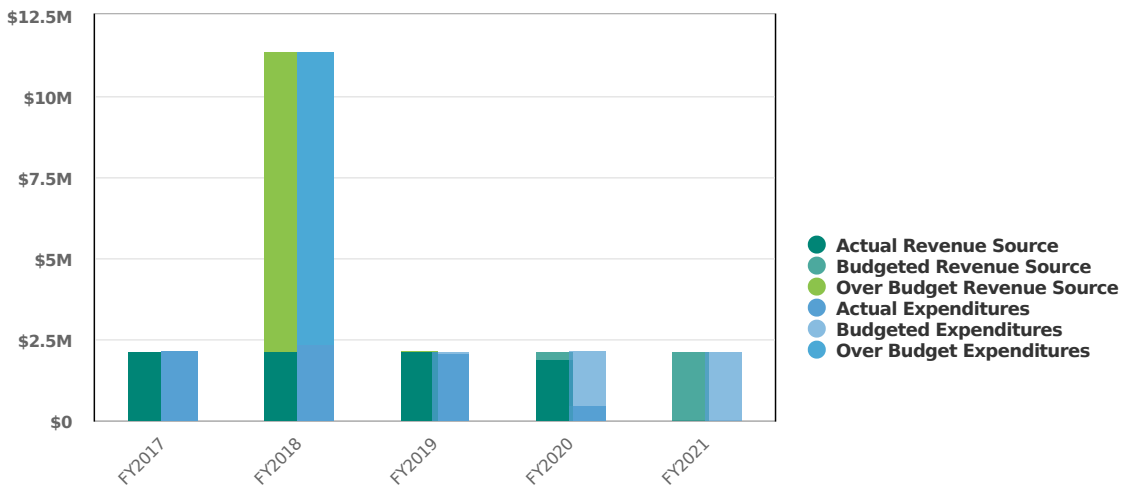
Debt Service

General Obligation (GO) debt is backed by the full faith and credit of the issuing municipality and is secured by the ad valorem (property tax) taxing power of the city. Arizona's Constitution stipulates that GO debt may be issued to pay for general municipal purposes and for supplying such city with water, artificial light or sewers, and for the acquisition and development of land for open space preserves, parks, playgrounds and recreational facilities, public safety, law enforcement, fire and emergency services facilities, and streets and transportation facilities.



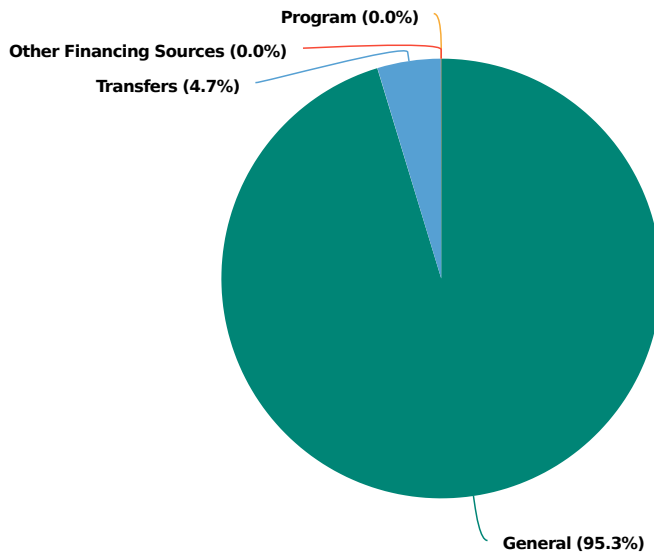
Summary

The City of El Mirage is projecting \$2.13M of revenue in 2021, which represents a 0.2% decrease over the prior year. Expenditures are projected to decrease by 1.7% or \$36.5K to \$2.13M.

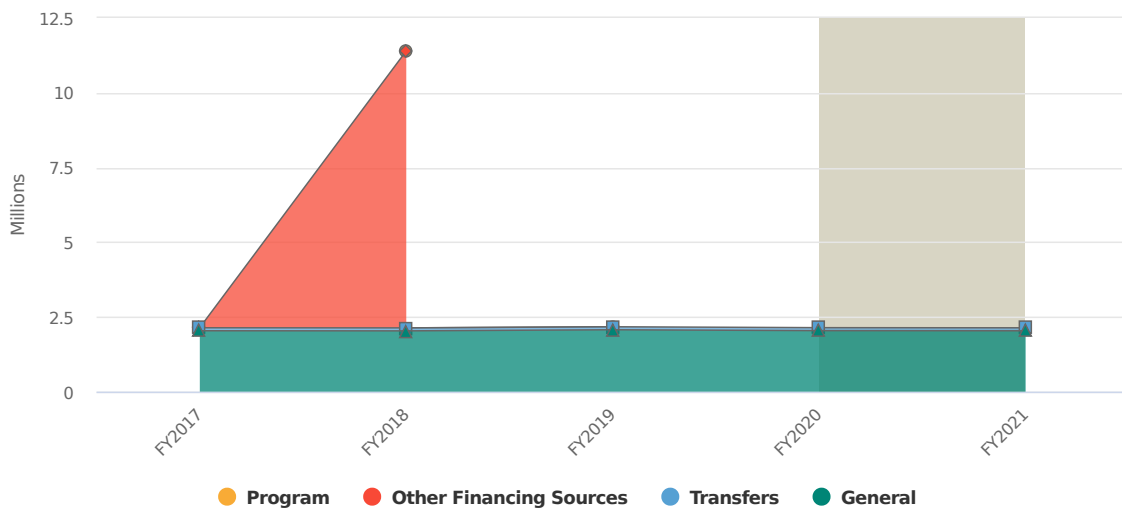


Revenues

Projected 2021 Revenues by Source



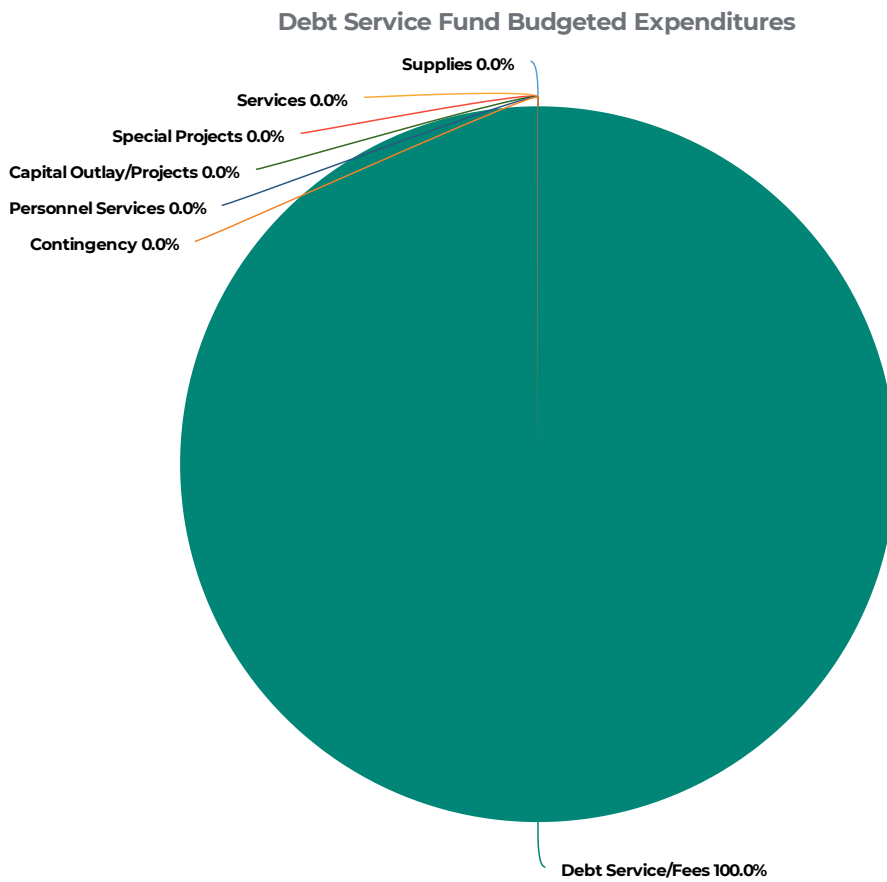
Budgeted and Historical Revenues by Source



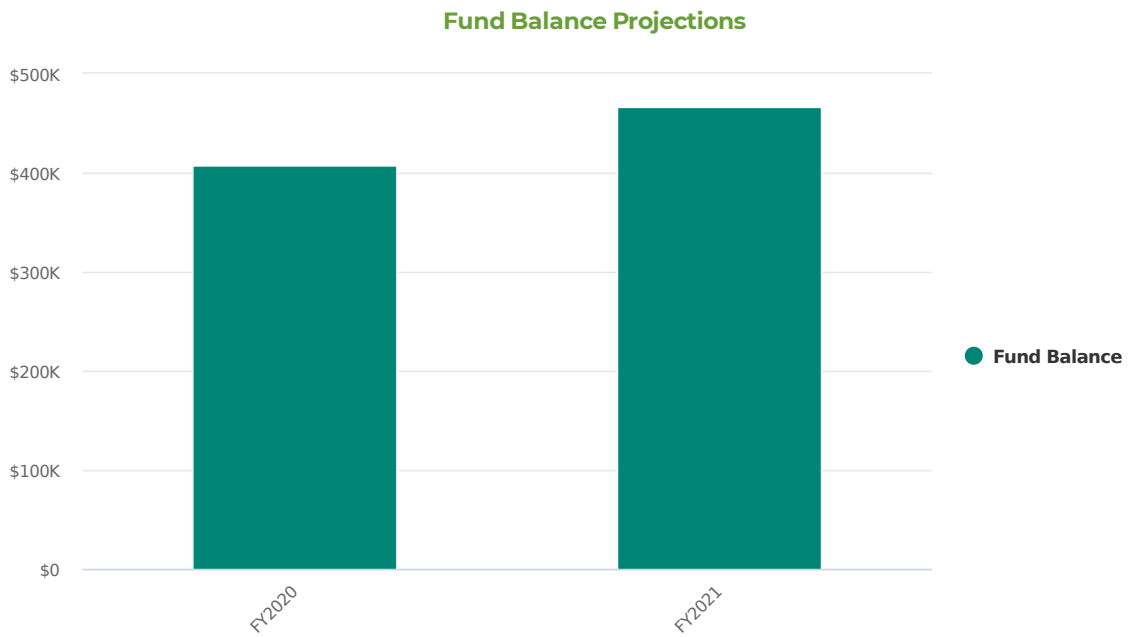
Grey background indicates budgeted figures.

	FY2020	FY2021	% Change
Revenues	Budgeted	Budgeted	
Transfers	\$100,000	\$100,000	0%
Program	\$0	\$0	0%
General	\$2,040,000	\$2,035,000	-0.2%
Other Financing Sources	\$0	\$0	0%
Total Revenues:	\$2,140,000	\$2,135,000	-0.2%

Expenditures



Fund Balance



Significant Changes

- The City continues to pay down existing debt and has not issued new General Obligation (GO) debt for years. As a result, interest payments are projected to decrease \$79,000 while principal payments increase \$40,000.



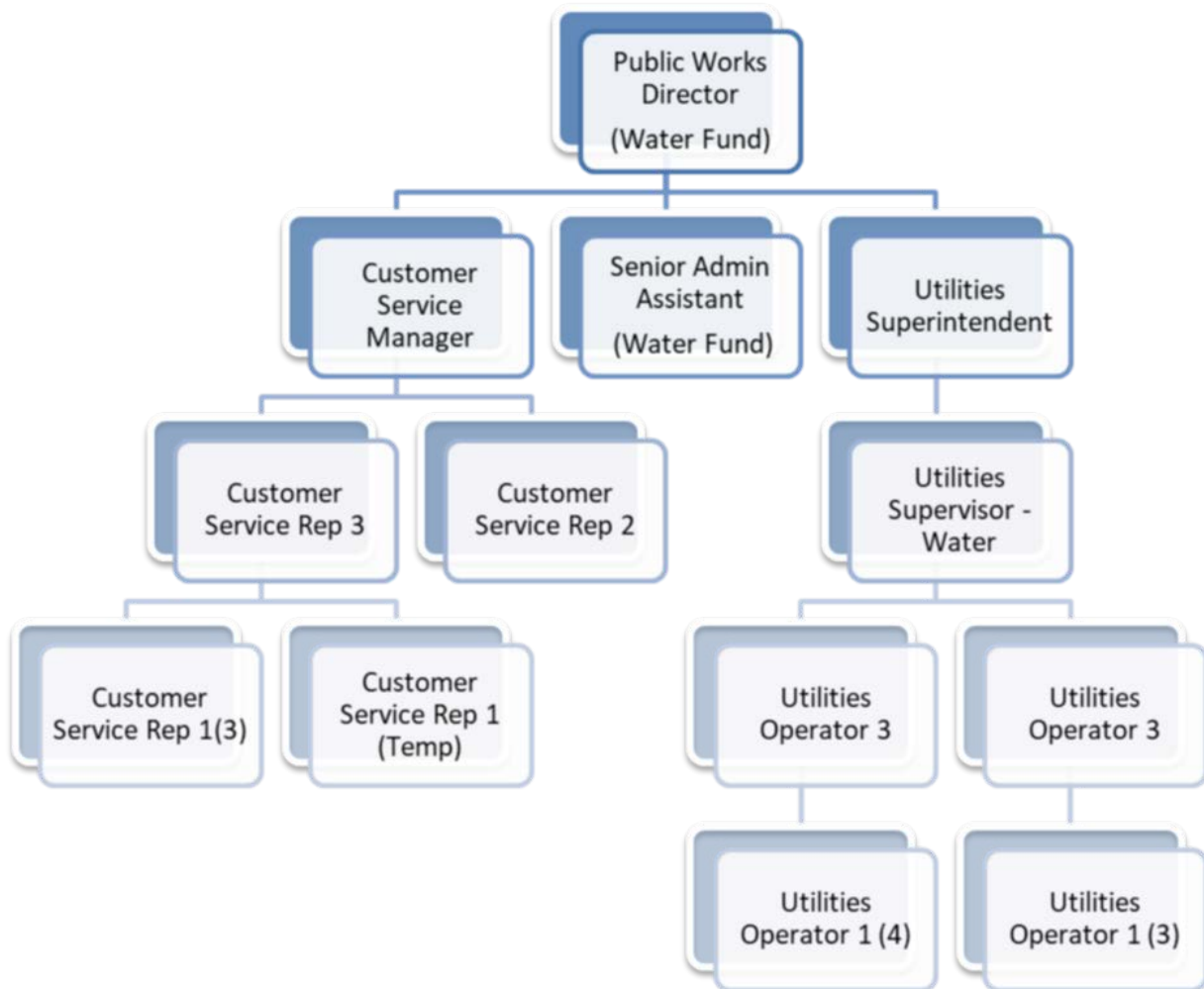
Water

Water is responsible for the safe, reliable and efficient production and distribution of potable water throughout the City of El Mirage and City of Surprise's Original Town Site. There are five components to the Water Fund:

- The utilities' administration budget houses costs associated with the administrative aspects of management of the utilities' enterprise fund.
- Capital projects in this area have the goal of maintaining a consistent and safe infrastructure for water delivery.
- Customer service is responsible for the tracking and billing of water use through the El Mirage utility system.
- Transfers between funds account for a variety of internal activity.
- Water operations houses the costs related to the day-to-day operations of the water distribution and production systems.

The Water Fund includes the Irrigation Fund for audit purposes.

Organizational Chart

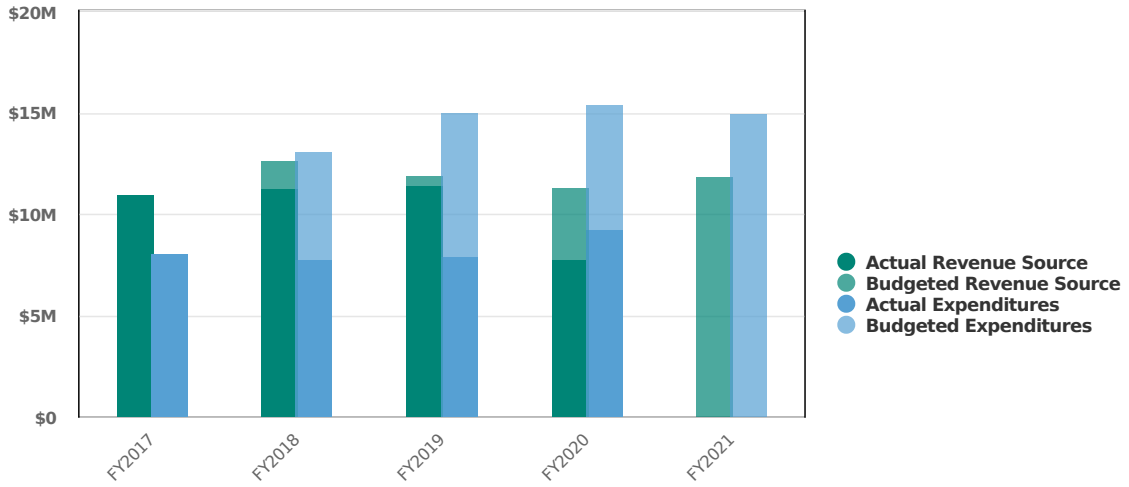


Personnel

BUDGETED POSTIONS - FULL TIME EQUIVALENTS					
For Year Ending June 30 th					
	FY2017	FY2018	FY2019	FY2020	FY2021
Authorized	17.3	19.3	20	19	19

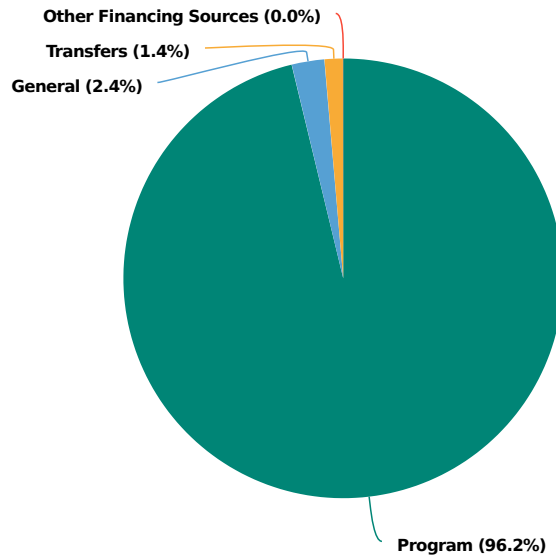
Summary

The City of El Mirage is projecting \$11.84M of revenue in 2021, which represents a 4.6% increase over the prior year. Expenditures are projected to decrease by 2.6% or \$397K to \$14.98M.

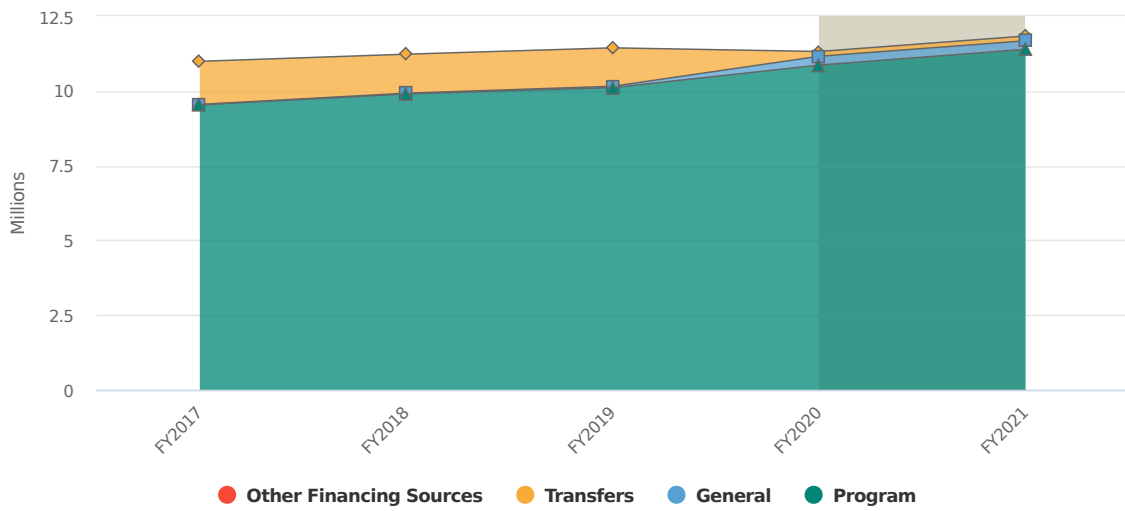


Revenues

Projected 2021 Revenues by Source



Budgeted and Historical Revenues by Source

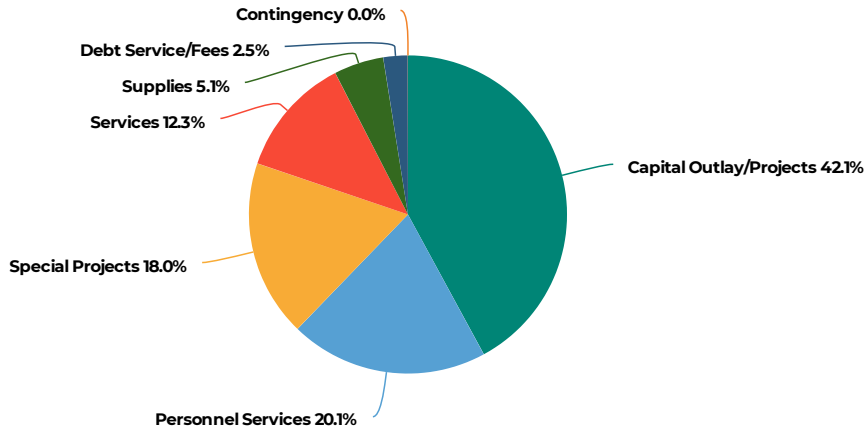


Grey background indicates budgeted figures.

	FY2020	FY2021	% Change
Revenues	Budgeted	Budgeted	
Transfers	\$160,000	\$160,000	0%
Program	\$10,861,500	\$11,390,000	4.9%
General	\$295,000	\$285,000	-3.4%
Other Financing Sources	\$0	\$0	0%
Total Revenues:	\$11,316,500	\$11,835,000	4.6%

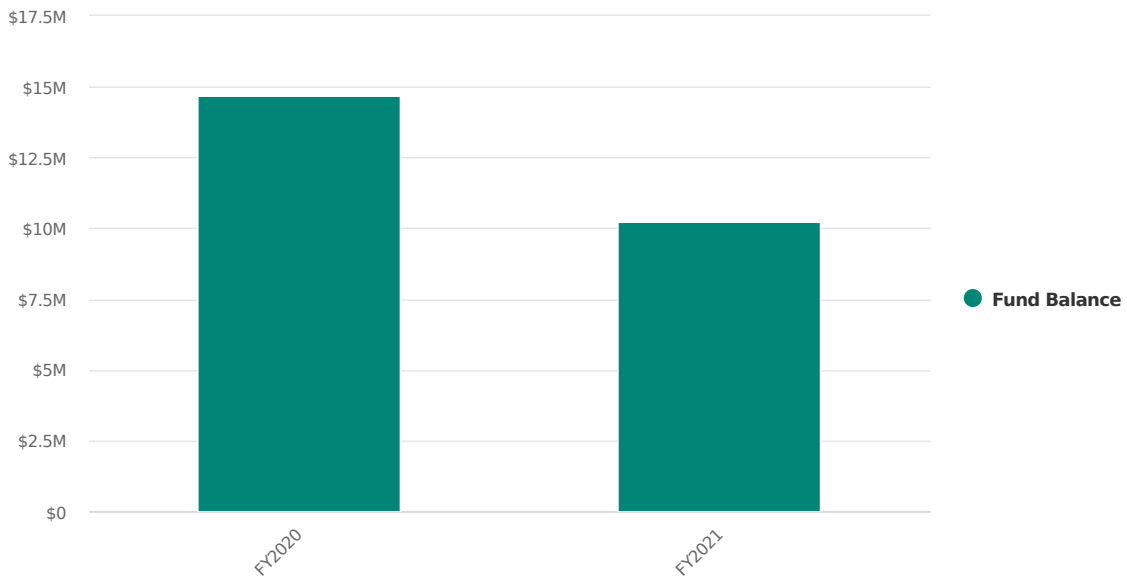
Expenditures

Water Fund Budgeted Expenditures



Fund Balance

Fund Balance Projections



Significant Changes

- Increase in water operations includes the installation of up to 10 new drinking water sampling stations that will be required with the estimated increase in water users as a result of new residential development.
- Increase in Customer Service includes the implementation of water smart software that will enable users to see hourly water usage and receive notifications on possible leaks and usage anomalies.

Accomplishments

1. Water division produced and delivered over 1.5 billion gallons of water in 2019.
2. Wastewater division treated over 726 million gallons of wastewater in 2019.
3. Customer service provided support to over 11,500 city utility accounts.
4. The City acquired over 20,000 long term storage credits in FY20 which will extend the current water portfolio through 2046 and ensure that pumping is offset by groundwater recharge.

Objectives

- Maintain non-revenue water percentage at or below ADWR standard
- Maintain or reduce per capita water usage within 3% variance in FY20/21
- Maintain cost/LF of line within 3% variance in FY20/21

Program Performance

Strategic Initiative	Program Performance	Actual FY 2017/18	Actual FY 2018/19	Projected FY 2019/20	Target FY 2020/21
Secure Future	Non-revenue water percentage	5.44 %	6.63%	<10%	<10%
Secure Future	Per capita water usage	119	118	3% variance	3% variance
Superior Infrastructure	Operational cost/LF of water lines	NA	NA	3% variance	3% variance

Analysis of Program Performance:

1. Monitored through non-revenue water percentage from annual report
2. Monitored through per capita water usage from annual report
3. Operational cost/LF of water lines will be monitored in FY20 and used as a baseline for future performance comparison.

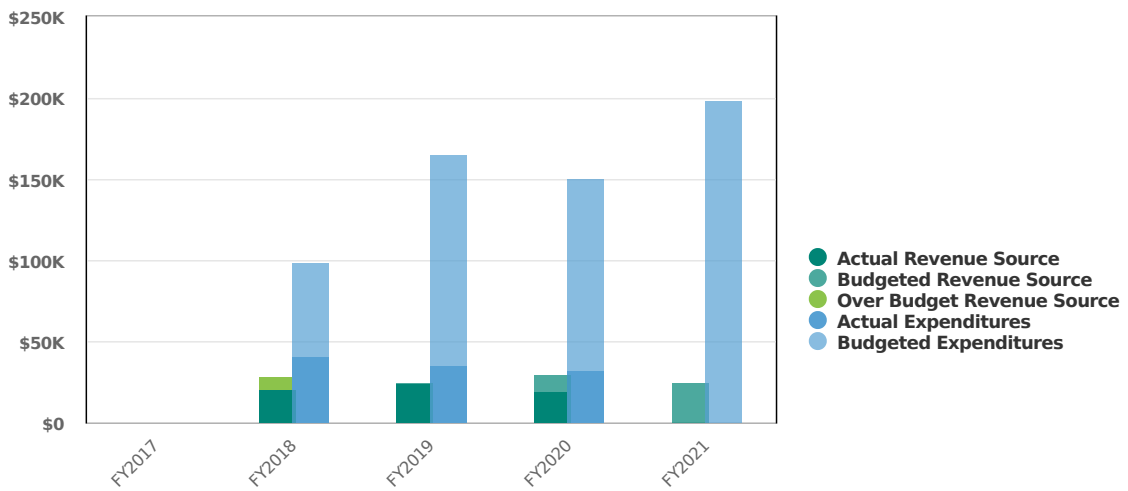


The City is responsible for managing the Dysart Ranchettes Irrigation System. This system is a nonpotable water source for irrigation purposes for the Dysart Ranchettes neighborhood.



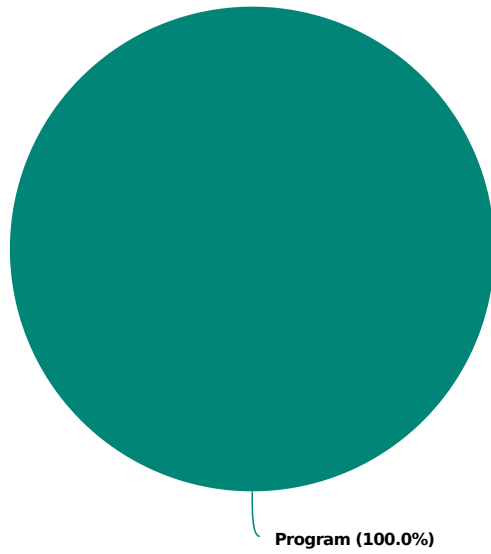
Summary

The City of El Mirage is projecting \$25K of revenue in 2021, which represents a 16.7% decrease over the prior year. Expenditures are projected to increase by 32.2% or \$48.5K to \$199K.

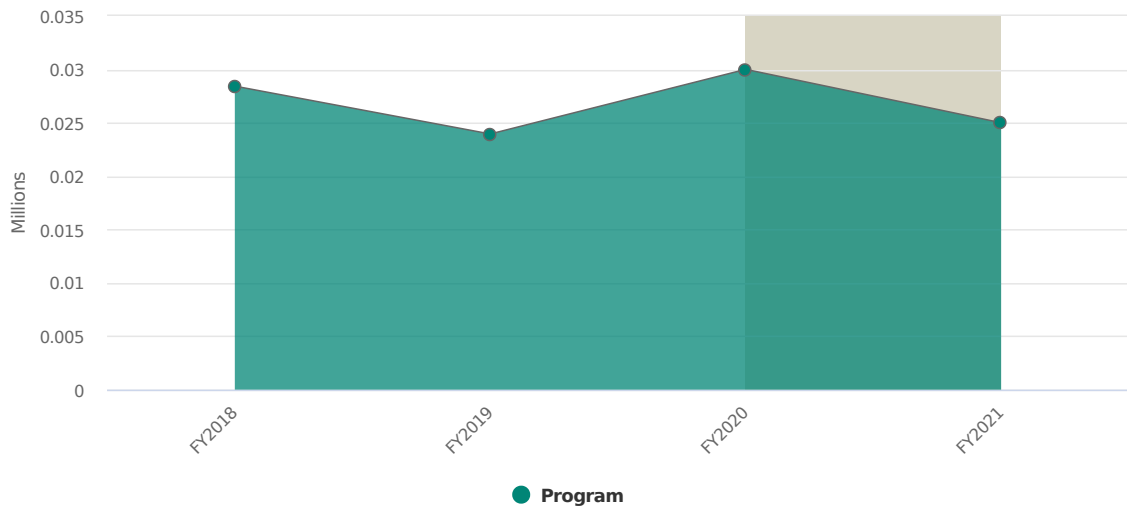


Revenues

Projected 2021 Revenues by Source



Budgeted and Historical Revenues by Source



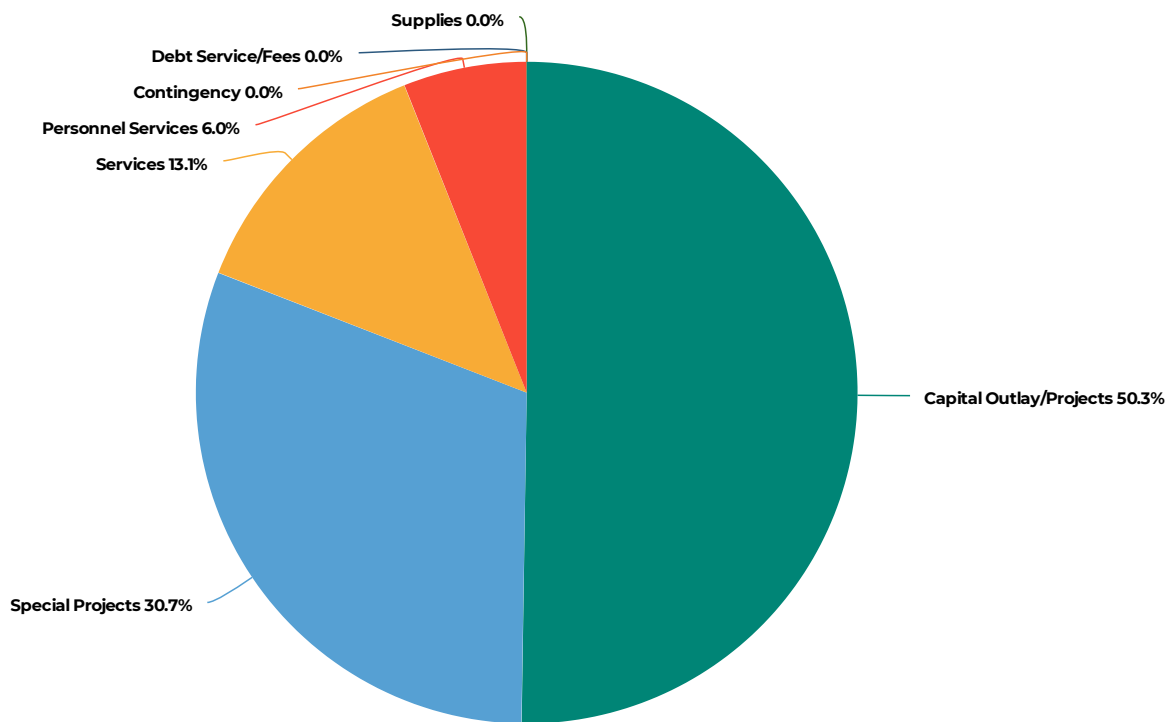
Grey background indicates budgeted figures.

	FY2020	FY2021	% Change
Revenues	Budgeted	Budgeted	
Program	\$30,000	\$25,000	-16.7%
Total Revenues:	\$30,000	\$25,000	-16.7%

Expenditures

Significant changes in expenditures are due to an increase in capital from \$60,000 to \$100,000 and in assured water supply from \$52,500 to \$61,000. The capital increase is for system improvements.

Irrigation Fund Budgeted Expenditures



Fund Balance

The Ranchettes Irrigation Fund closes to the Water Fund resulting in any balance to be transferred to the Water Fund. This results in a zero balance fund. Therefore, this chart does not have any prior year or current year data to display.

Fund Balance Projections

\$0

● Fund Balance

FY2020

FY2021

Significant Changes

- Increase in special projects area reflects the allocation of assured water supply costs to offset irrigation water use.
- Increase in capital outlay reflects planned CIP for Dysart well site rehabilitation.





Sewer

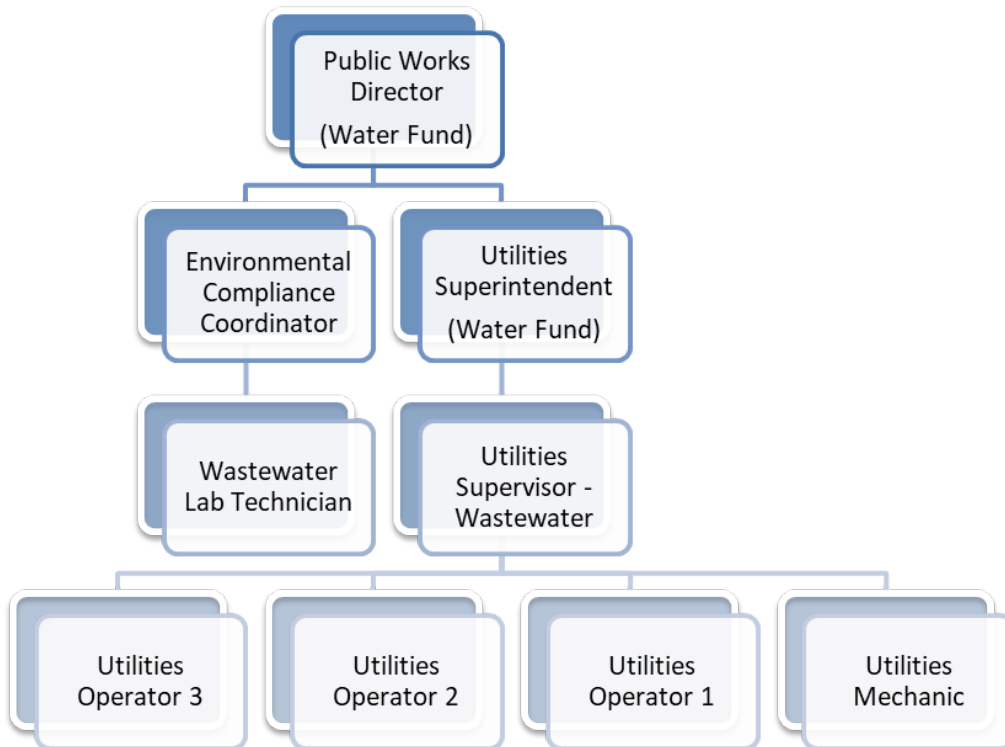
Sewer is tasked with ensuring the safe and reliable operation and maintenance of all wastewater infrastructure, facilities and services within the city's service area.

Sewer services in El Mirage consist of the collection and treatment of wastewater for all El Mirage residents through a system of over 60 miles of sewer mains and a wastewater treatment facility. The wastewater facility treats an average of 2 million gallons of wastewater per day.

Routine tasks include the following:

- High pressure sewer line cleaning
- Inspection of sewer manholes on an annual basis
- Routine inspection and maintenance of sewer manholes
- Perform dye tests to investigate sewer service line connections
- Sewer manhole insecticide treatment
- Operation and maintenance of city's lift stations (2)

Organizational Chart

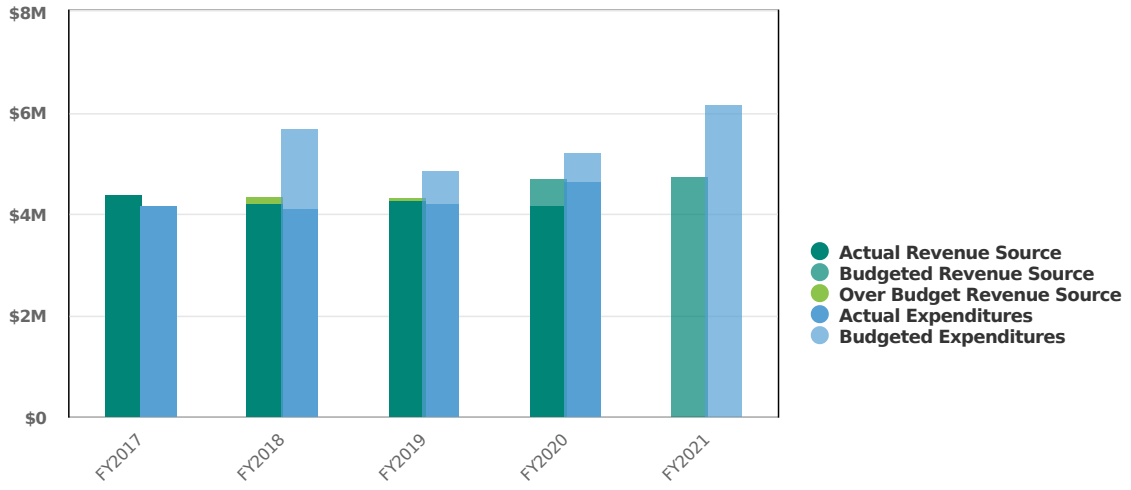


Personnel

BUDGETED POSTIONS - FULL TIME EQUIVALENTS					
For Year Ending June 30th					
	FY2017	FY2018	FY2019	FY2020	FY2021
Authorized	8	8	8	7	7

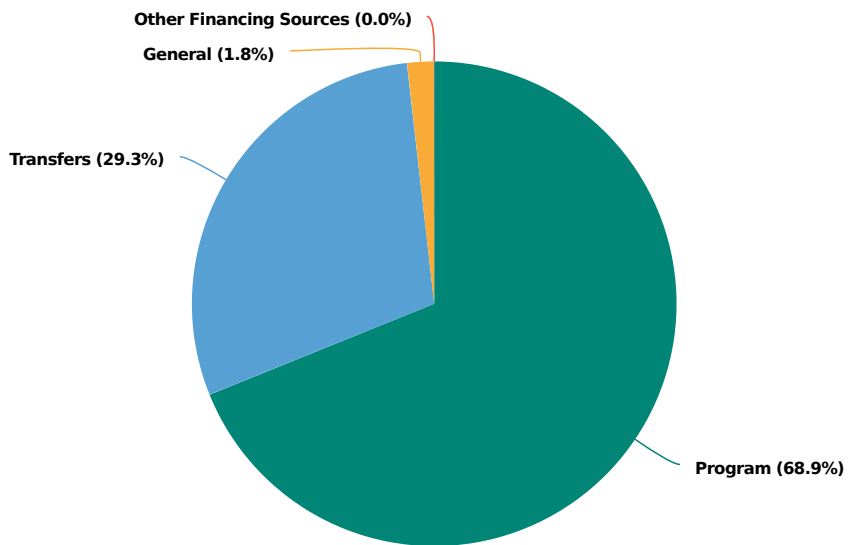
Summary

The City of El Mirage is projecting \$4.75M of revenue in 2021, which represents a 0.6% increase over the prior year. Expenditures are projected to increase by 18.1% or \$946K to \$6.17M.

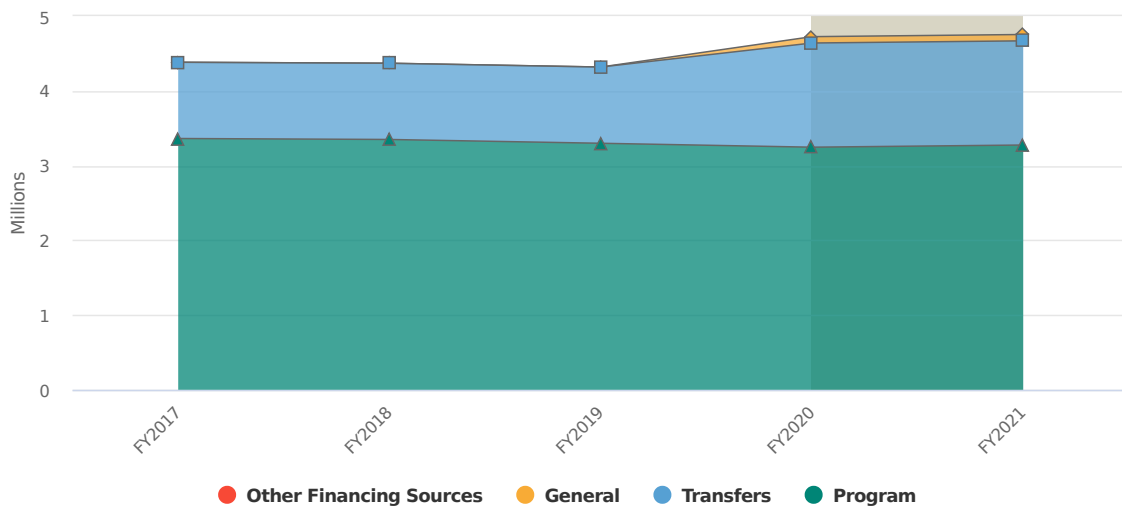


Revenues

Projected 2021 Revenues by Source



Budgeted and Historical Revenues by Source

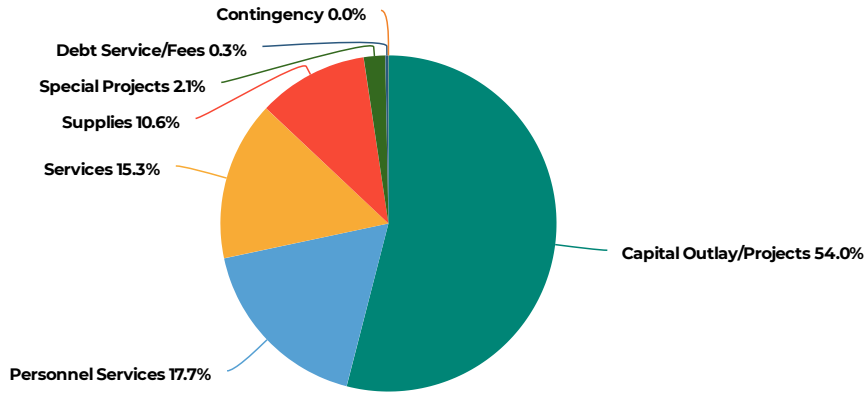


Grey background indicates budgeted figures.

	FY2020	FY2021	% Change
Revenues	Budgeted	Budgeted	
Transfers	\$1,394,000	\$1,394,000	0%
Program	\$3,246,000	\$3,275,000	0.9%
General	\$85,000	\$85,000	0%
Other Financing Sources	\$0	\$0	0%
Total Revenues:	\$4,725,000	\$4,754,000	0.6%

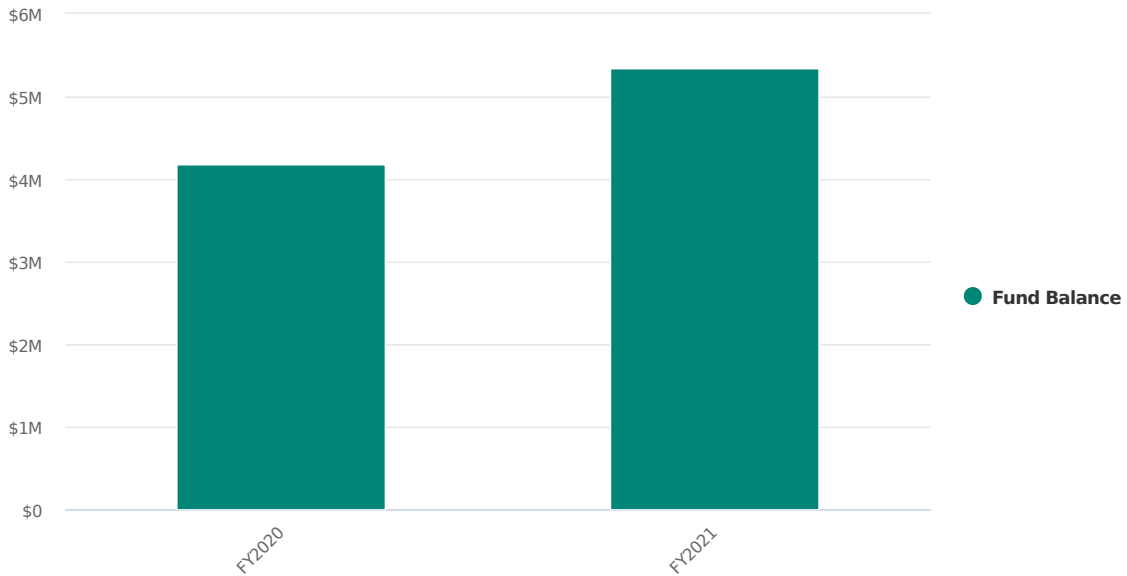
Expenditures

Sewer Fund Budgeted Expenditures



Fund Balance

Fund Balance Projections



Significant Changes

- Decrease in special projects area reflects completion of wastewater impact studies in FY19.
- Increase in capital outlay/projects reflects the implementation of the WRF facility expansion design CIP along with the odor control replacement and aeration system improvements CIP's.

Accomplishments

1. Sewer division treated over 726 million gallons of wastewater in 2019.
2. Sewer division completed \$795,000 of capital improvements in FY20.
3. Sewer division maintained over 60 miles of city sewer collections system.
4. Successfully implemented new lift station to accommodate growing residential development.

Objectives

- Clean a minimum of 25% of the collections system annually
- Maintain cost/gallon of wastewater treatment within 3% variance in FY20/21
- Maintain cost/LF of line within 3% variance in FY20/21

Program Performance

Strategic Initiative	Program Performance	Actual FY 2017/18	Actual FY 2018/19	Projected FY 2019/20	Target FY 2020/21
Superior Infrastructure	LF of collections system cleaned	NA	NA	33%	>25%
Superior Infrastructure	Cost/gallon of wastewater treatment	NA	NA	3% variance	3% variance
Superior Infrastructure	Operational cost/LF of sewer lines	NA	NA	3% variance	3% variance

Analysis of Program Performance:

1. 33% of the collections' system was cleaned in FY20.
2. Operational cost/gallon of wastewater treated will be monitored in FY20 and used as a baseline for future performance comparison.
3. Operational cost/LF of sewer line will be monitored in FY20 and used as a baseline for future performance comparison.



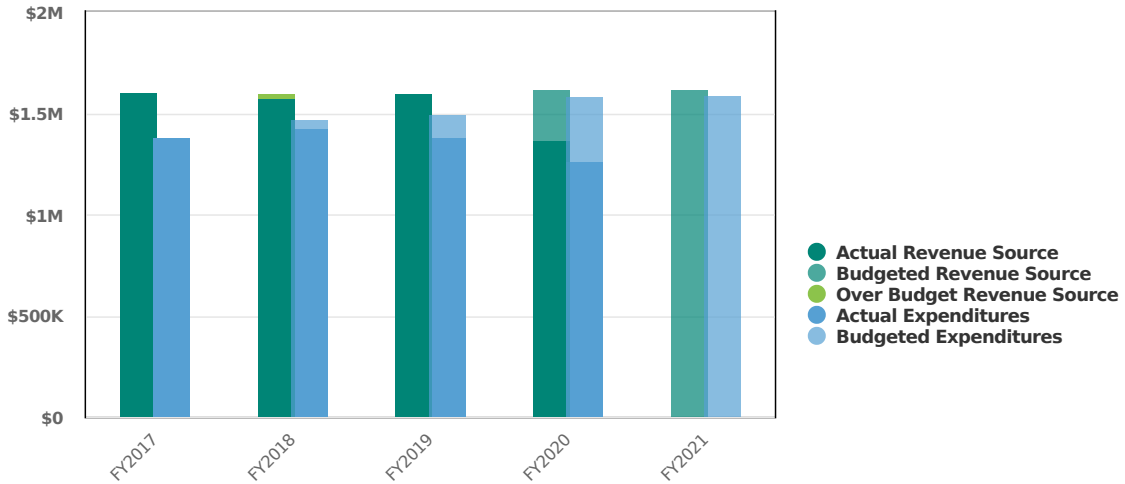


Sanitation - Trash

Sanitation manages trash and recycle pickup for all El Mirage residents and facilitates the curbside trash and recycle program through a contract with Parks and Sons. Curbside trash and recycle collection is done on the same day. The City is divided into two sections: Section 1 (Eastside of El Mirage Road) is collected on Mondays and Section 2 (Westside of El Mirage Road) is collected on Thursdays. Sanitation also provides a household hazardous waste program for residents.

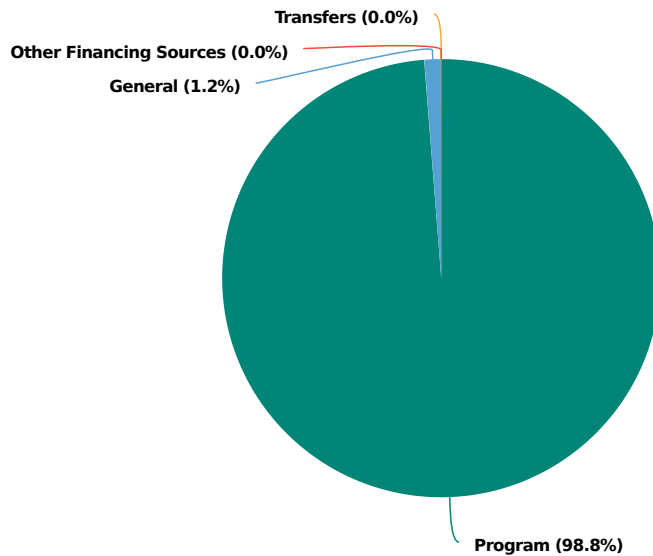
Summary

The City of El Mirage is projecting \$1.62M of revenue in 2021, which represents a 0% increase over the prior year. Expenditures are projected to increase by 0.5% or \$75K to \$1.6M.

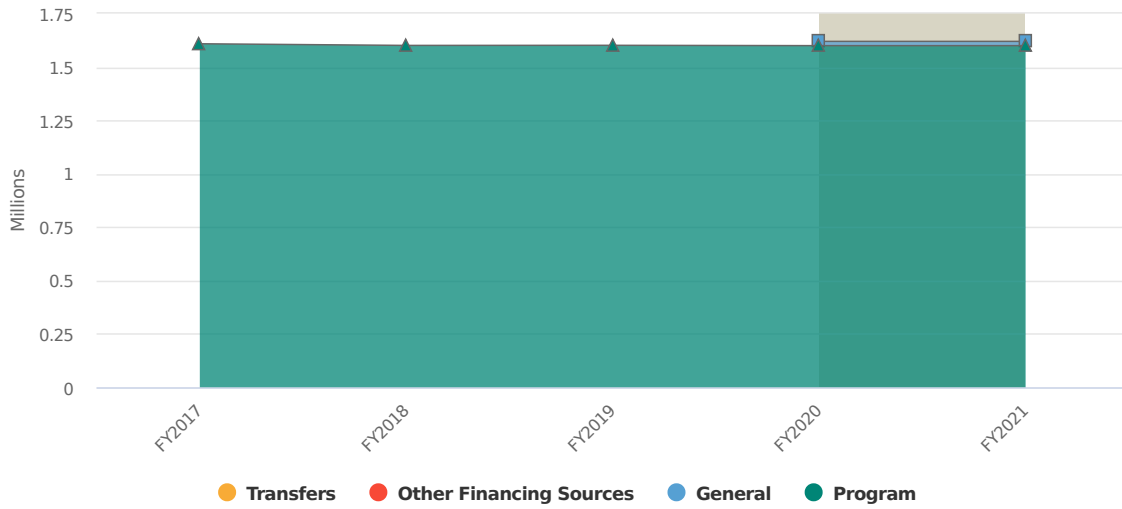


Revenues

Projected 2021 Revenues by Source



Budgeted and Historical Revenues by Source

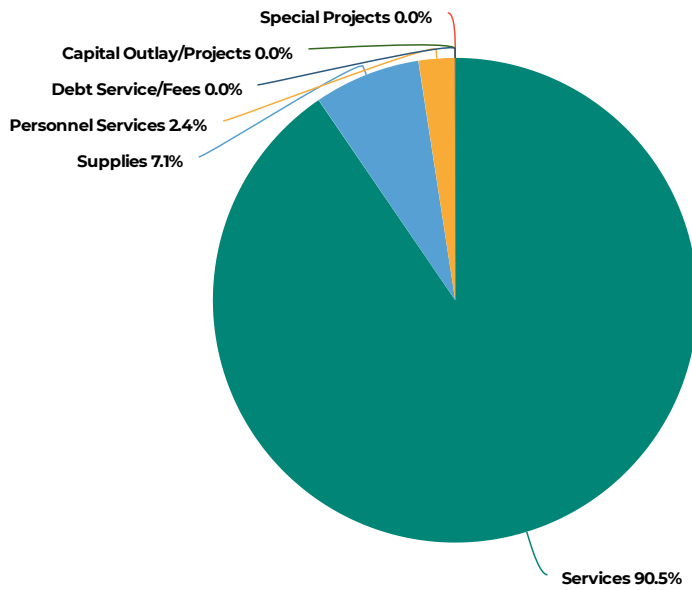


Grey background indicates budgeted figures.

	FY2020	FY2021	% Change
Revenues	Budgeted	Budgeted	
Transfers	\$0	\$0	0%
Program	\$1,600,000	\$1,600,000	0%
General	\$20,000	\$20,000	0%
Other Financing Sources	\$0	\$0	0%
Total Revenues:	\$1,620,000	\$1,620,000	0%

Expenditures

Sanitation - Trash Fund Budgeted Expenditures



Significant Changes

- Decrease in supplies area reflects the decreased costs associated with the household hazardous waste program.
- Increase in services area reflects projected increase in contractual costs with third party sanitation vendor.

Accomplishments

1. Sanitation division served over 10,000 residential accounts with weekly trash and recycle service.
2. Conducted spring 2020 bulk trash program with new format that lowered overall program costs.
3. Provided residents with opportunity to dispose of household hazardous waste through an annual event.

Objectives

- Replace minimum of 500 residential receptacles annually
- Increase sanitation program outreach by 25% in FY20/21
- Remain in the 25% percentile of west valley sanitation rates

Program Performance

Strategic Initiative	Program Performance	Actual FY 2017/18	Actual FY 2018/19	Projected FY 2019/20	Target FY 2020/21
Superior Infrastructure	Trash container replacements	NA	NA	1032	1200
Superior Infrastructure	Number of outreach activities	NA	1	1	+25%
Superior Infrastructure	Comparative sanitation rate	\$13.23	\$13.23	\$13.23	TBD*

Analysis of Program Performance:

1. An estimated 1032 trash containers were replaced in FY20.
2. Program outreach was provided at City events in FY20.
3. Residential sanitation rates were \$13.23. *A rate study will be provided to project the impact of increasing recycling costs and possible future rate modifications.



GENERAL FUND DEPARTMENTS

Mayor and Council



The corporate powers of the city shall be vested in the Council and shall be exercised only as directed or authorized by law. All powers of the Council shall be exercised by ordinance, resolution, order, or motion. The elected officers of the city shall be six Council members and one directly elected Mayor. The Mayor and Council members shall constitute the Council and shall continue in office until assumption of duties of office by their duly elected successors. Council members shall serve four-year overlapping terms in the manner provided by state statute.

Organizational Chart



Personnel

BUDGETED POSTIONS - FULL TIME EQUIVALENTS					
For Year Ending June 30th					
	FY2017	FY2018	FY2019	FY2020	FY2021
Authorized	7	7	7	7	7



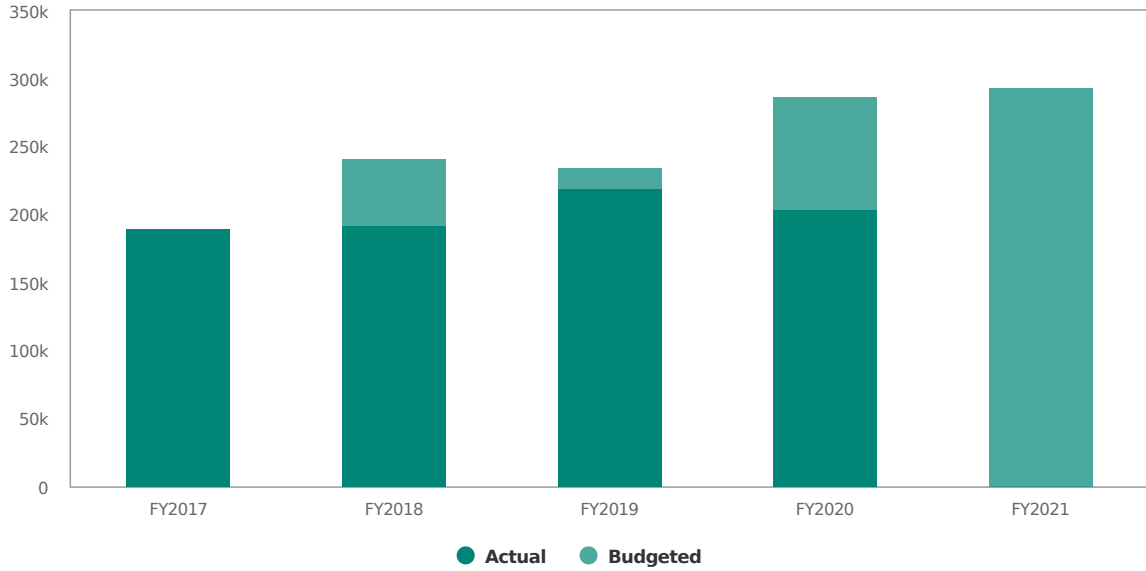
Mayor and Council Budget

\$293,500

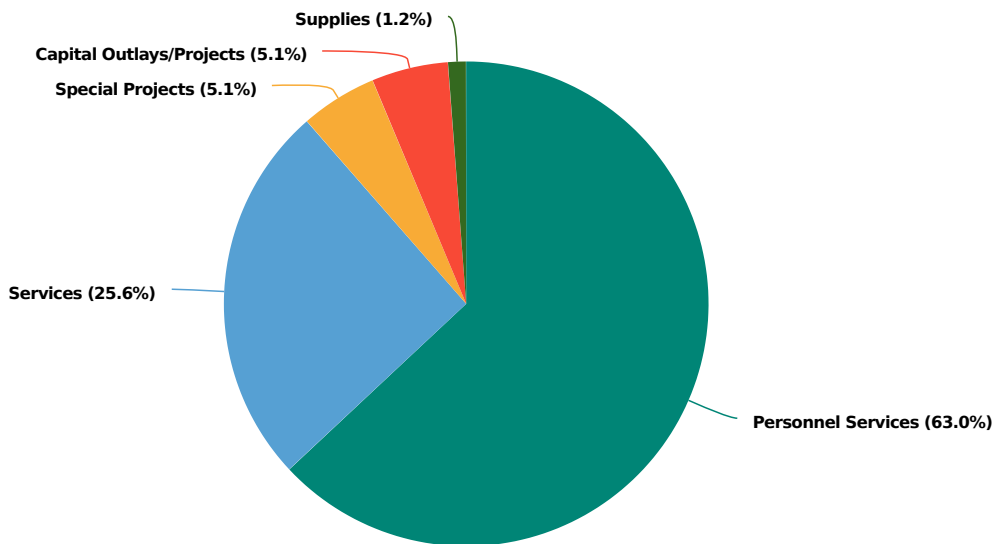
\$6,000

(2.04% vs. prior year)

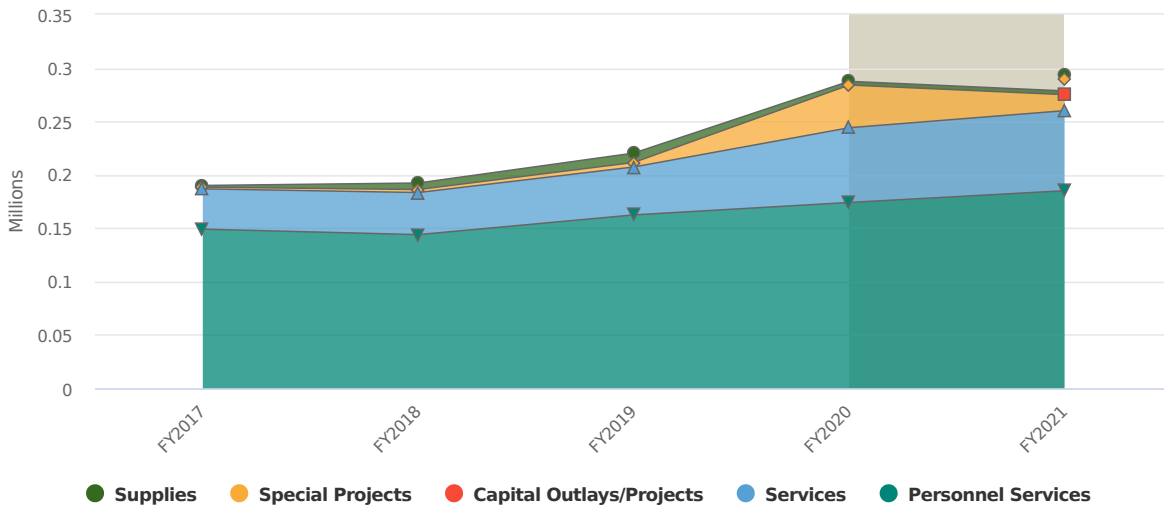
Mayor and Council Proposed and Historical Budget vs. Actual



Mayor and Council Budgeted Expenditures



Mayor and Council Historical and Budgeted Expenditures Over Time



Grey background indicates budgeted figures.

Name	ACCOUNT ID	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	% Change	Notes
Mayor and Council General						
Personnel Services						
AZ JOB TRAINING TAX	111-5-1111-142	\$0.00	\$4,000.00	\$0.00	-100%	
UNEMPLOYMENT INSURANCE	111-5-1111-141	\$0.00	\$2,000.00	\$2,000.00	0%	
WORKERS COMPENSATION	111-5-1111-140	\$191.00	\$1,000.00	\$1,000.00	0%	
MEDICARE CONTRIBUTION	111-5-1111-131	\$1,355.81	\$2,000.00	\$2,000.00	0%	
SOCIAL SECURITY CONTRIBUTION	111-5-1111-130	\$5,797.31	\$7,000.00	\$7,000.00	0%	
HEALTH-LIFE-DENTAL INSURANCE	111-5-1111-120	\$40,181.36	\$45,000.00	\$60,000.00	33.3333%	
SALARIES AND WAGES	111-5-1111-110	\$98,058.48	\$113,000.00	\$113,000.00	0%	
Total Personnel Services:		\$145,583.96	\$174,000.00	\$185,000.00	6.322%	
Supplies						
OPERATING MATERIAL & SUPPLIES	111-5-1111-249	\$141.04	\$1,000.00	\$1,000.00	0%	
EQUIPMENT/FURNITURE PURCHASE	111-5-1111-237	\$0.00	\$1,000.00	\$1,000.00	0%	
OFFICE SUPPLIES	111-5-1111-230	\$94.44	\$1,500.00	\$1,500.00	0%	
Total Supplies:		\$235.48	\$3,500.00	\$3,500.00	0%	
Services						
WIRELESS COMMUNICATIONS	111-5-1111-381	\$1,931.93	\$2,500.00	\$2,500.00	0%	
DUES-MEMBERSHIPS-FEES	111-5-1111-370	\$39,440.00	\$50,000.00	\$55,000.00	10%	
PUBLISHING/ADVERTISEMENT COST	111-5-1111-361	\$1,422.70	\$1,500.00	\$1,500.00	0%	
PRINTING COST	111-5-1111-360	\$0.00	\$1,000.00	\$1,000.00	0%	
CONFERENCE,SEMINARS & TRAINING	111-5-1111-351	\$164.00	\$5,000.00	\$5,000.00	0%	
TRAVEL AND PER DIEM	111-5-1111-350	\$6,901.66	\$10,000.00	\$10,000.00	0%	
Total Services:		\$49,860.29	\$70,000.00	\$75,000.00	7.143%	
Special Projects						
SPECIAL EVENTS	111-5-1111-410	\$8,113.37	\$40,000.00	\$15,000.00	-62.5%	
Total Special Projects:		\$8,113.37	\$40,000.00	\$15,000.00	-62.5%	

Name	ACCOUNT ID	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	% Change	Notes
Capital Outlays/Projects						
LAND IMPROVEMENTS	111-5-1111-658			\$15,000.00		
Total Capital Outlays/Projects:				\$15,000.00		
Total Mayor and Council General:		\$203,793.10	\$287,500.00	\$293,500.00	2.087%	

Significant Changes

- Luke Air Force Base support with other West Valley cities and Maricopa County moved from Admin budget to Mayor and Council budget
- Addition of \$15,000 for a memorial in Veteran's Park in conjunction with the Cactus Park HOA
- Special Projects includes El Mirage Cares and State of the City.

Accomplishments

- Welcomed Microsoft Data Center to El Mirage
- Implemented 4/10 work week
- Held first Meet and Greet with state and local elected officials

Objectives

- Meet to develop strategic priorities biennially
- Ensure City's budget allocates resources responsibly and responsively annually.
- Represent the city's interests with federal, state and regional agencies on a regular basis.

Program Performance

Strategic Initiative	Program Performance	Actual FY 2017/18	Actual FY 2018/19	Projected FY 2019/20	Target FY 2020/21
Effective Government	Number of Special Meetings	14	0	0	0
Effective Government	Number of Workshops	15	16	10	6
Effective Government	Number of Executive Sessions	16	9	6	4
Effective Government	Property tax rate per \$100 assessed valuation	3.6337	3.9610	3.7438	3.6834

Analysis of Program Performance:

1. 2017/18 Special Meetings unusually high because of top level turnover
2. 2018/19 Workshops unusually high because of new management requests
3. 2017/18 E-Sessions unusually high because of top level turnover

City Clerk



The City Clerk ensures El Mirage's legislative processes - City elections, Council meetings, and the public records – are open and public. The City Clerk's Office will accomplish this by pledging to be neutral and impartial. The City Clerk's Office is dedicated to providing service in excellence and to conduct ourselves ethically, honestly and with integrity, while providing a professional link between the citizens of El Mirage and all governmental agencies in ways that are efficient and cost effective.

Organizational Chart



Personnel

BUDGETED POSTIONS - FULL TIME EQUIVALENTS					
For Year Ending June 30th					
	FY2017	FY2018	FY2019	FY2020	FY2021
Authorized	1.6	1.6	1.6	1.6	1.6



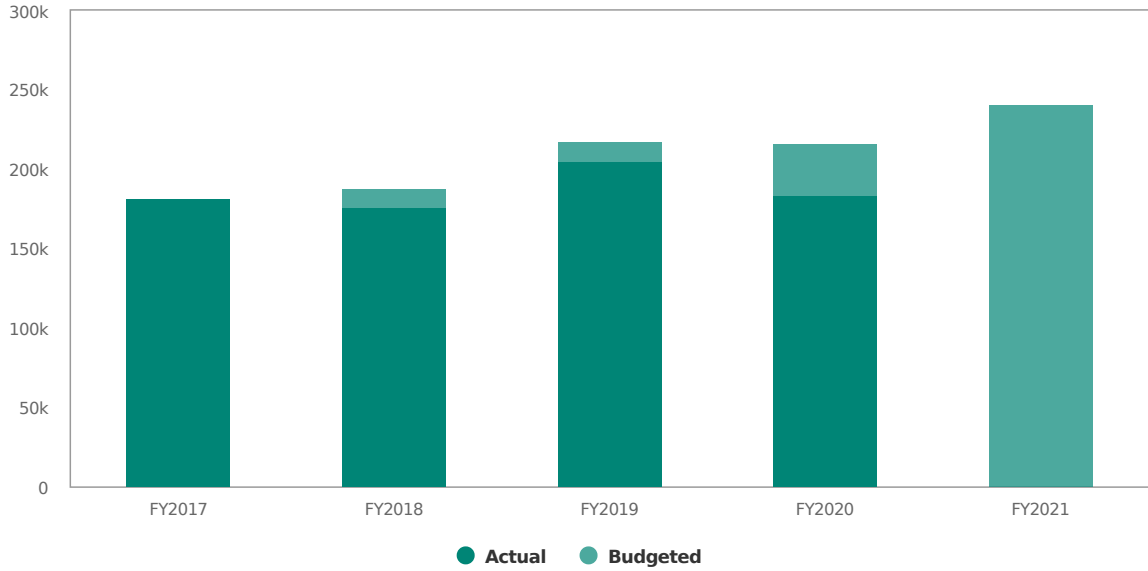
City Clerk Budget

\$241,000

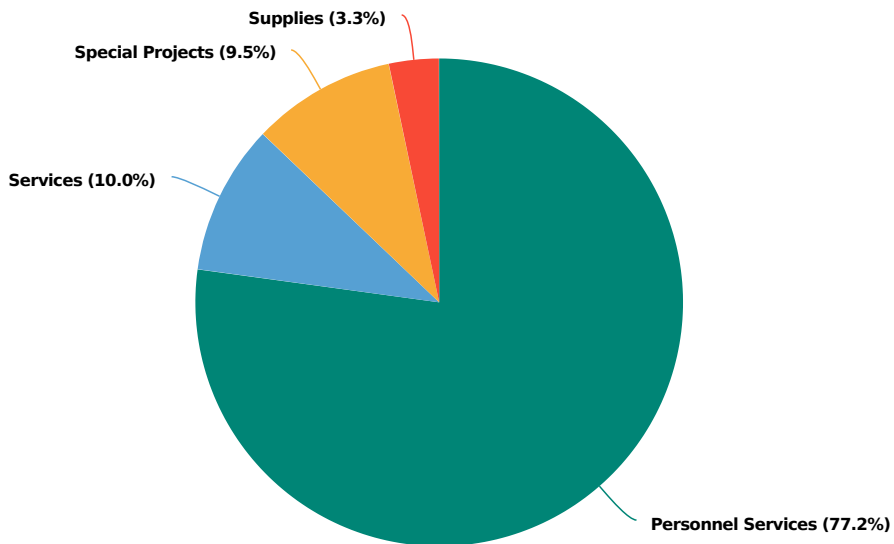
\$24,000

(9.96% vs. prior year)

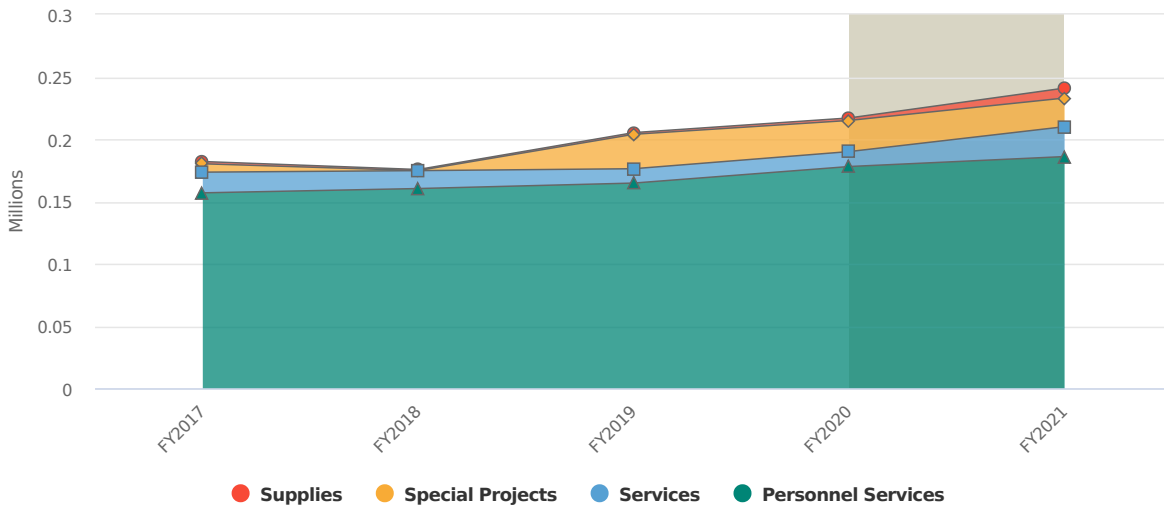
City Clerk Proposed and Historical Budget vs. Actual



City Clerk Budgeted Expenditures



City Clerk Historical and Budgeted Expenditures Over Time



Grey background indicates budgeted figures.

Name	ACCOUNT ID	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	% Change	Notes
City Clerk General						
Personnel Services						
AZ JOB TRAINING TAX	111-5-1311-142	\$0.00	\$1,000.00	\$0.00	-100%	
UNEMPLOYMENT INSURANCE	111-5-1311-141	\$50.42	\$1,000.00	\$1,000.00	0%	
WORKERS COMPENSATION	111-5-1311-140	\$238.00	\$1,000.00	\$1,000.00	0%	
ASRS CONTRIBUTION	111-5-1311-132	\$14,905.57	\$17,000.00	\$18,000.00	5.882%	
MEDICARE CONTRIBUTION	111-5-1311-131	\$1,851.23	\$3,000.00	\$3,000.00	0%	
SOCIAL SECURITY CONTRIBUTION	111-5-1311-130	\$7,915.62	\$9,000.00	\$10,000.00	11.111%	
HEALTH-LIFE-DENTAL INSURANCE	111-5-1311-120	\$5,727.56	\$7,000.00	\$7,000.00	0%	
SALARIES AND WAGES	111-5-1311-110	\$126,686.31	\$139,000.00	\$146,000.00	5.036%	
Total Personnel Services:		\$157,374.71	\$178,000.00	\$186,000.00	4.494%	
Supplies						
OPERATING MATERIAL & SUPPLIES	111-5-1311-249	\$15.00	\$500.00	\$500.00	0%	
COMPUTER/PRINTER SUPPLIES	111-5-1311-232	\$233.28	\$500.00	\$500.00	0%	
OFFICE SUPPLIES	111-5-1311-230	\$1,013.96	\$1,000.00	\$1,000.00	0%	
SOFTWARE MAINT CONTRACT	111-5-1311-265			\$6,000.00		
Total Supplies:		\$1,262.24	\$2,000.00	\$8,000.00	300%	
Services						
DUES-MEMBERSHIPS-FEES	111-5-1311-370	\$500.00	\$500.00	\$500.00	0%	
MAILING COST	111-5-1311-362	\$8.95	\$500.00	\$500.00	0%	
PUBLISHING/ADVERTISEMENT COST	111-5-1311-361	\$11,445.25	\$9,000.00	\$11,000.00	22.222%	
PRINTING COST	111-5-1311-360	\$0.00	\$0.00	\$10,000.00		
CONFERENCE, SEMINARS & TRAINING	111-5-1311-351	\$125.00	\$1,000.00	\$1,000.00	0%	
TRAVEL AND PER DIEM	111-5-1311-350	\$81.42	\$500.00	\$500.00	0%	
CONTRACTED SERVICES	111-5-1311-313	\$229.00	\$500.00	\$500.00	0%	
Total Services:		\$12,389.62	\$12,000.00	\$24,000.00	100%	

Name	ACCOUNT ID	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	% Change	Notes
Special Projects						
ELECTION	111-5-1311-431	\$0.00	\$5,000.00	\$17,000.00	240%	
SPECIAL PROJECTS	111-5-1311-418	\$12,263.01	\$20,000.00	\$6,000.00	-70%	
Total Special Projects:		\$12,263.01	\$25,000.00	\$23,000.00	-8%	
Total City Clerk General:		\$183,289.58	\$217,000.00	\$241,000.00	11.060%	

Significant Changes

- Moved annual software maintenance from Admin to Clerk's budget
- Reduced special project budget for 2020 Census
- Increased budget for 2020 election costs

Accomplishments

1. Prepared 2020 Election materials, contracts, schedules
2. Headed 2020 Census efforts with Staff and Complete Count Committee
3. Researched and developed long term plan for acquisition of parcels in wash area

Objectives

- Track number of Public Record Request responses annually
- Review/update Ordinance changes from legislature annually
- Educate voters regarding voter requirements/elections biennially

Program Performance

Strategic Initiative	Program Performance	Actual FY 2017/18	Actual FY 2018/19	Projected FY 2019/20	Target FY 2020/21
Effective Government	Number of Public Records Requests	211	209	220	230
Effective Government	Number of Ordinances processed/passed	14	14	15	15
Effective Government	Number of Resolutions processed/passed	21	22	18	20
Effective Government	Registered voters on PEVL list	N/A	66%	N/A	70%

Analysis of Program Performance:

1. Projected records request for FY 2020/21 are high because of increased development and a presidential election year
2. Projected Permanent Early Voting dependent on voter education

Administration



The Office of the City Manager is hereby created and established. The City Manager shall be appointed by the Council wholly on the basis of his or her administrative and executive ability and qualifications.

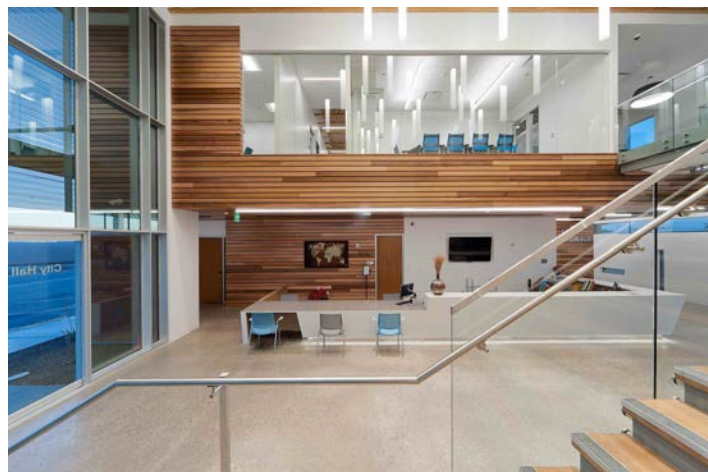
The City Manager shall be the administrative head of the city government and shall be responsible to the Council for the proper administration of all affairs of the city. Within Administration, there are five divisions: General, Economic Development, Intergovernmental, Special Events, and Senior Center.

Organizational Chart



Personnel

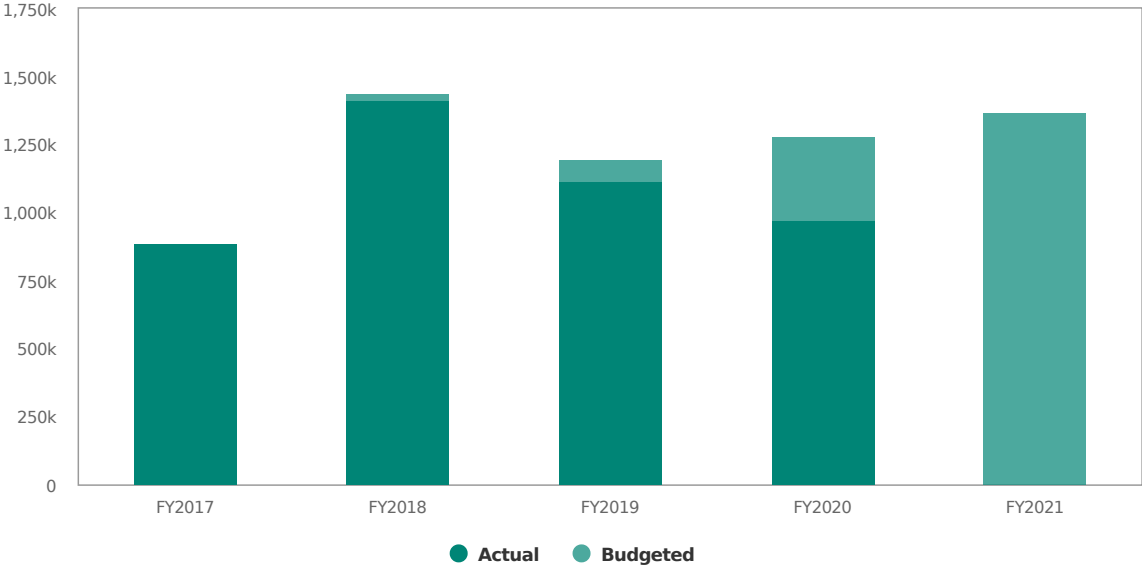
BUDGETED POSTIONS - FULL TIME EQUIVALENTS					
For Year Ending June 30th					
	2017	2018	2019	2020	2021
Authorized	7	7	7	8	8



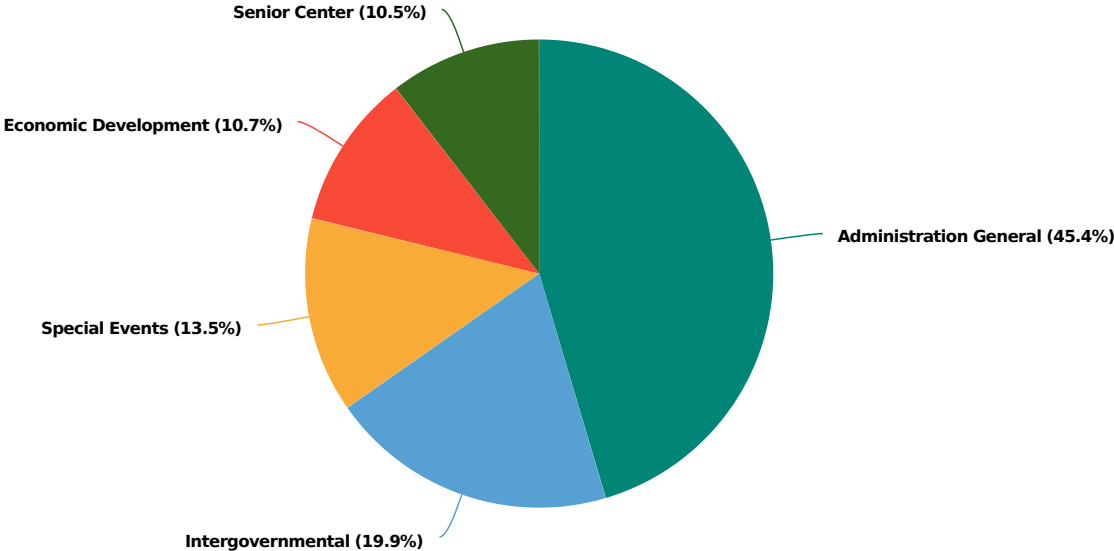
Administration Budget

\$1,370,500 **\$90,000**
 (6.57% vs. prior year)

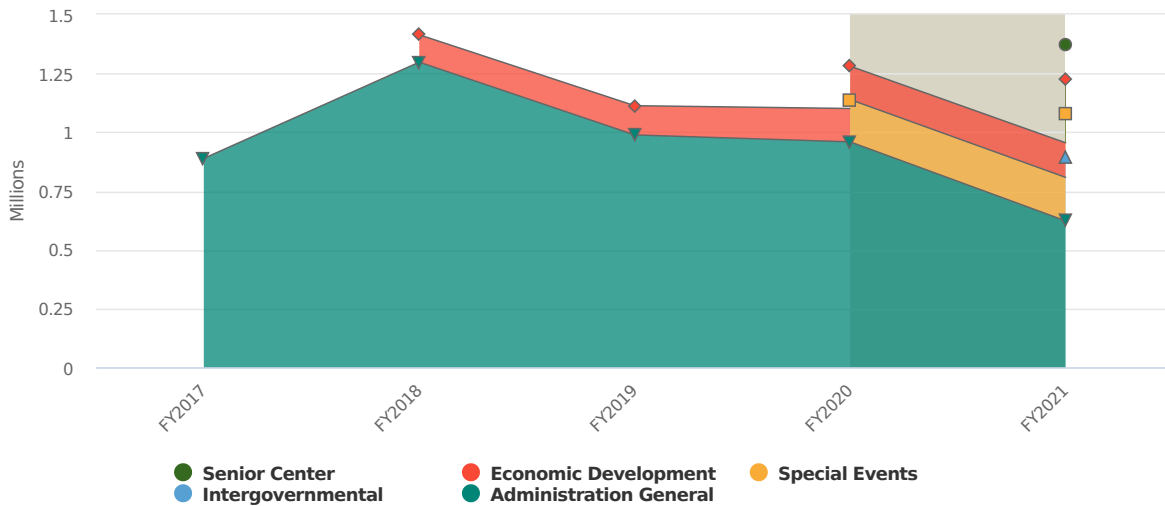
Administration (AD) Proposed and Historical Budget vs. Actual



Administration (AD) Budgeted Expenditures



Administration (AD) Historical and Budgeted Expenditures Over Time



Grey background indicates budgeted figures.

Name	ACCOUNT ID	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	% Change	Notes
Administration						
Administration General						
Personnel Services						
LABOR DISTRIBUTION	111-5-1411-199	-\$5,495.37	\$0.00	-\$512,000.00		
AZ JOB TRAINING TAX	111-5-1411-142	\$0.00	\$4,000.00	\$0.00	-100%	
UNEMPLOYMENT INSURANCE	111-5-1411-141	\$186.91	\$1,500.00	\$4,000.00	166.667%	
WORKERS COMPENSATION	111-5-1411-140	\$1,047.00	\$2,000.00	\$3,000.00	50%	
ASRS CONTRIBUTION	111-5-1411-132	\$58,116.65	\$66,500.00	\$92,000.00	38.346%	
MEDICARE CONTRIBUTION	111-5-1411-131	\$6,736.36	\$8,000.00	\$12,000.00	50%	
SOCIAL SECURITY CONTRIBUTION	111-5-1411-130	\$26,406.20	\$30,000.00	\$44,000.00	46.667%	
HEALTH-LIFE-DENTAL INSURANCE	111-5-1411-120	\$44,475.30	\$60,000.00	\$71,000.00	18.333%	
SALARIES AND WAGES	111-5-1411-110	\$480,906.27	\$543,000.00	\$746,000.00	37.385%	
Total Personnel Services:		\$612,379.32	\$715,000.00	\$460,000.00	-35.664%	
Supplies						
COPIER USAGE/SUPPLIES/MAINT	111-5-1411-254	\$3,341.01	\$4,000.00	\$4,000.00	0%	
VEHICLE MAINTENANCE/REPAIRS	111-5-1411-253	\$720.00	\$2,500.00	\$2,500.00	0%	
OPERATING MATERIAL & SUPPLIES	111-5-1411-249	\$6,781.92	\$7,500.00	\$4,000.00	-46.667%	
SOFTWARE PURCHASE	111-5-1411-248	\$1,945.02	\$9,500.00	\$3,500.00	-63.158%	
EQUIPMENT/FURNITURE PURCHASE	111-5-1411-237	\$3,754.60	\$3,000.00	\$8,000.00	166.667%	
OFFICE SUPPLIES	111-5-1411-230	\$1,683.78	\$4,500.00	\$3,000.00	-33.333%	
CONFERENCE ROOM	111-5-1411-227	\$1,458.30	\$1,500.00	\$1,500.00	0%	
FUEL AND LUBRICANTS	111-5-1411-211	\$830.41	\$2,000.00	\$2,000.00	0%	
Total Supplies:		\$20,515.04	\$34,500.00	\$28,500.00	-17.391%	
Services						
WIRELESS COMMUNICATIONS	111-5-1411-381	\$2,650.27	\$3,000.00	\$1,000.00	-66.667%	
SUBSCRIPTIONS	111-5-1411-371	\$1,079.55	\$1,000.00	\$500.00	-50%	
DUES-MEMBERSHIPS-FEES	111-5-1411-370	\$1,343.94	\$3,500.00	\$3,000.00	-14.286%	

Name	ACCOUNT ID	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	% Change	Notes
MAILING COST	111-5-1411-362	\$180.98	\$31,000.00	\$31,000.00	0%	
PUBLISHING/ADVERTISEMENT COST	111-5-1411-361	\$0.00	\$21,500.00	\$21,500.00	0%	
PRINTING COST	111-5-1411-360	\$1,207.18	\$1,000.00	\$500.00	-50%	
ADULT EDUCATION	111-5-1411-355	\$1,508.00	\$6,000.00	\$0.00	-100%	
CONFERENCE,SEMINARS & TRAINING	111-5-1411-351	\$929.00	\$3,500.00	\$1,500.00	-57.143%	
TRAVEL AND PER DIEM	111-5-1411-350	\$6,347.17	\$7,500.00	\$4,000.00	-46.667%	
CONTRACTED SERVICES	111-5-1411-313	\$18,287.25	\$31,000.00	\$6,000.00	-80.645%	
PROFESSIONAL SERVICES	111-5-1411-311	\$9,024.00	\$40,000.00	\$40,000.00	0%	
Total Services:		\$42,557.34	\$149,000.00	\$109,000.00	-26.846%	
Special Projects						
SPECIAL EVENTS	111-5-1411-410	\$10,890.94	\$35,000.00	\$25,000.00	-28.571%	
Total Special Projects:		\$10,890.94	\$35,000.00	\$25,000.00	-28.571%	
Capital Outlays/Projects						
BUILDINGS AND IMPROVEMENTS	111-5-1411-656	\$6,895.86	\$25,000.00	\$0.00	-100%	
Total Capital Outlays/Projects:		\$6,895.86	\$25,000.00	\$0.00	-100%	
Total Administration General:		\$693,238.50	\$958,500.00	\$622,500.00	-35.055%	
Economic Development						
Personnel Services						
LABOR DISTRIBUTION	111-5-1412-199	\$0.00	\$0.00	\$109,000.00		
AZ JOB TRAINING TAX	111-5-1412-142	\$0.00	\$1,000.00	\$0.00	-100%	
UNEMPLOYMENT INSURANCE	111-5-1412-141	\$25.19	\$1,000.00	\$0.00	-100%	
WORKERS COMPENSATION	111-5-1412-140	\$149.00	\$1,000.00	\$0.00	-100%	
ASRS CONTRIBUTION	111-5-1412-132	\$9,609.46	\$11,000.00	\$0.00	-100%	
MEDICARE CONTRIBUTION	111-5-1412-131	\$1,149.55	\$2,000.00	\$0.00	-100%	
SOCIAL SECURITY CONTRIBUTION	111-5-1412-130	\$4,915.38	\$6,000.00	\$0.00	-100%	
HEALTH-LIFE-DENTAL INSURANCE	111-5-1412-120	\$907.38	\$1,000.00	\$0.00	-100%	
SALARIES AND WAGES	111-5-1412-110	\$79,352.30	\$83,000.00	\$0.00	-100%	
Total Personnel Services:		\$96,108.26	\$106,000.00	\$109,000.00	2.830%	
Supplies						
OFFICE SUPPLIES	111-5-1412-230	\$44.74	\$500.00	\$500.00	0%	
Total Supplies:		\$44.74	\$500.00	\$500.00	0%	
Services						
MISCELLANEOUS EXPENSES	111-5-1412-377	\$20.48	\$0.00	\$0.00		
SUBSCRIPTIONS	111-5-1412-371	\$0.00	\$0.00	\$500.00		
DUES-MEMBERSHIPS-FEES	111-5-1412-370	\$21,517.50	\$20,000.00	\$21,000.00	5%	
PRINTING COST	111-5-1412-360	\$227.73	\$0.00	\$500.00		
CONFERENCE,SEMINARS & TRAINING	111-5-1412-351	\$2,511.82	\$3,000.00	\$3,000.00	0%	
TRAVEL AND PER DIEM	111-5-1412-350	\$3,285.26	\$4,500.00	\$4,500.00	0%	
PROFESSIONAL SERVICES	111-5-1412-311	\$3,666.15	\$8,000.00	\$8,000.00	0%	
Total Services:		\$31,228.94	\$35,500.00	\$37,500.00	5.634%	
Total Economic Development:		\$127,381.94	\$142,000.00	\$147,000.00	3.521%	

Name	ACCOUNT ID	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	% Change	Notes
Intergovernmental						
Personnel Services						
LABOR DISTRIBUTION	111-5-1413-199	\$0.00	\$0.00	\$220,000.00		
Total Personnel Services:		\$0.00	\$0.00	\$220,000.00		
Supplies						
SOFTWARE PURCHASE	111-5-1413-248	\$0.00	\$0.00	\$1,000.00		
OFFICE SUPPLIES	111-5-1413-230	\$0.00	\$0.00	\$500.00		
Total Supplies:		\$0.00	\$0.00	\$1,500.00		
Services						
WIRELESS COMMUNICATIONS	111-5-1413-381	\$0.00	\$0.00	\$2,000.00		
DUES-MEMBERSHIPS-FEES	111-5-1413-370	\$0.00	\$0.00	\$1,500.00		
PRINTING COST	111-5-1413-360	\$0.00	\$0.00	\$1,500.00		
CONFERENCE,SEMINARS & TRAINING	111-5-1413-351	\$0.00	\$0.00	\$2,000.00		
TRAVEL AND PER DIEM	111-5-1413-350	\$0.00	\$0.00	\$3,500.00		
SUBSCRIPTIONS	111-5-1413-371			\$500.00		
Total Services:		\$0.00	\$0.00	\$11,000.00		
Capital Outlays/Projects						
BUILDINGS AND IMPROVEMENTS	111-5-1413-656	\$0.00	\$0.00	\$40,000.00		
Total Capital Outlays/Projects:		\$0.00	\$0.00	\$40,000.00		
Total Intergovernmental:		\$0.00	\$0.00	\$272,500.00		
Special Events						
Personnel Services						
LABOR DISTRIBUTION	111-5-1414-199	\$0.00	\$0.00	\$105,000.00		
UNEMPLOYMENT INSURANCE	111-5-1414-141	\$25.19	\$500.00	\$0.00	-100%	
WORKERS COMPENSATION	111-5-1414-140	\$471.00	\$0.00	\$0.00		
ASRS CONTRIBUTION	111-5-1414-132	\$8,774.03	\$9,500.00	\$0.00	-100%	
MEDICARE CONTRIBUTION	111-5-1414-131	\$1,048.28	\$1,000.00	\$0.00	-100%	
SOCIAL SECURITY CONTRIBUTION	111-5-1414-130	\$4,482.10	\$5,000.00	\$0.00	-100%	
HEALTH-LIFE-DENTAL INSURANCE	111-5-1414-120	\$5,695.22	\$6,000.00	\$0.00	-100%	
SALARIES AND WAGES	111-5-1414-110	\$72,453.16	\$78,000.00	\$0.00	-100%	
Total Personnel Services:		\$92,948.98	\$100,000.00	\$105,000.00	5%	
Supplies						
COPIER USAGE/SUPPLIES/MAINT	111-5-1414-254	\$0.00	\$0.00	\$2,000.00		
Total Supplies:		\$0.00	\$0.00	\$2,000.00		
Services						
DUES-MEMBERSHIPS-FEES	111-5-1414-370	\$0.00	\$0.00	\$500.00		
Total Services:		\$0.00	\$0.00	\$500.00		
Special Projects						

Name	ACCOUNT ID	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	% Change	Notes
SPECIAL EVENTS	111-5-1414-410	\$56,943.77	\$80,000.00	\$77,500.00	-3.125%	
Total Special Projects:		\$56,943.77	\$80,000.00	\$77,500.00	-3.125%	
Total Special Events:		\$149,892.75	\$180,000.00	\$185,000.00	2.778%	
Senior Center						
Personnel Services						
LABOR DISTRIBUTION	111-5-1415-199	\$0.00	\$0.00	\$78,000.00		
Total Personnel Services:		\$0.00	\$0.00	\$78,000.00		
Supplies						
OTHER MAINTENANCE/REPAIRS	111-5-1415-269	\$0.00	\$0.00	\$2,000.00		
VEHICLE MAINTENANCE/REPAIRS	111-5-1415-253	\$0.00	\$0.00	\$2,500.00		
OPERATING MATERIAL & SUPPLIES	111-5-1415-249	\$0.00	\$0.00	\$3,500.00		
OFFICE SUPPLIES	111-5-1415-230	\$0.00	\$0.00	\$500.00		
FUEL AND LUBRICANTS	111-5-1415-211	\$0.00	\$0.00	\$3,500.00		
Total Supplies:		\$0.00	\$0.00	\$12,000.00		
Services						
EXTERMINATING SERVICE	111-5-1415-384	\$0.00	\$0.00	\$1,500.00		
BUILDING ELECTRICITY/GAS	111-5-1415-382	\$0.00	\$0.00	\$10,000.00		
ADULT EDUCATION	111-5-1415-355	\$0.00	\$0.00	\$6,000.00		
CONTRACTED SERVICES	111-5-1415-313	\$0.00	\$0.00	\$36,000.00		
Total Services:		\$0.00	\$0.00	\$53,500.00		
Total Senior Center:		\$0.00	\$0.00	\$143,500.00		
Total Administration:		\$970,513.19	\$1,280,500.00	\$1,370,500.00	7.029%	

Significant Changes

- Capital Outlay increased due to senior center improvements and supplies increased due to the newsletter printing and postage costs.

Accomplishments

1. Facilitated strategic planning process and provided guidance to executive management team to fulfill the City Council's vision and strategic priorities.
2. The City received more than \$2.8 million in local, state, federal and foundation grant awards in 2019 to support projects in El Mirage. Including new recreation opportunities for children and improved City infrastructure.
3. The Interfaith Homeless Emergency Lodging Program (I-HELP) launched in the West Valley in October 2019, providing a safe place to sleep and a hot meal for adults experiencing homelessness in El Mirage, Surprise, Youngtown and Peoria. Case management is provided to participants in the program. The program coordinated by Lutheran Social Services, has seen great success with many of its first guests finding housing and services.
4. Review and centralization of more than 300 City contracts.
5. Concentrated efforts were made to engage El Mirage residents, including more than 600 social media posts and 200 digital sign messages to convey important information.
6. Economic Development staff assisted in: three expansion projects totaling over \$4 million in capital investments; ten build-to-suit developments totaling over 402,682 sf and \$625 million in capital investment; attracted 12 new retail businesses; and worked with business owners who created over 255 Direct Non-Retail Jobs and 49 Retail jobs.

Objectives

- Provide timely and accurate information about City services.
- Provide public affairs support and act as liaison to the Mayor, City Councilmembers, and City Departments
- Ensure implementation of the City Council Strategic Priorities
- Explore partnerships/collaborations with community and regional partners.
- Expand the City's retail market share through attracting and maintaining a balanced mix of retail and service facilities.
- Create industry appropriate space for business attraction.

Program Performance

Strategic Initiative	Program Performance	Actual FY 2017/18	Actual FY 2018/19	Projected FY 2019/20	Target FY 2020/21
Effective Government	City-generated news items	N/A	N/A	620	800
Effective Government	Citywide Annual Report (State of the City)	N/A	N/A	Yes	Yes
Secure Future	Creating industry appropriate space for business attraction	2 new locates	3 new locates	3 new locates	5 new locates
Effective Government	Cultivate community partnerships through civic engagement and participation	N/A	N/A	12	15
Quality Lifestyle	Number of Attendees at Special Events	8 Signature Special Events 24,000 attendees	7 Signature Special Events 24,500 attendees	7 Signature Special Events 25,000 attendees	7 Signature Special Events 25,500 attendees
Effective Government	Public meeting logistics/facilitation	N/A	N/A	12 public meetings	14 public meetings
Safe Community	Ridership - # of ride trips provided for paratransit and local dial-a-ride.	3,254 ADA Paratransit/ 2,975 Local DAR	405 ADA Paratransit/ 5,756 Local DAR	700 ADA Paratransit/ 9,004 Local DAR	1,000 ADA Paratransit/ 9,000 Local DAR
Secure Future	Jobs resulting from businesses served.	50 new jobs	100 new jobs	400 new jobs	600 new jobs

Analysis of Program Performance:

1. Creating industry appropriate space for business attraction City-generated news items
2. Citywide Annual Report (State of the City)
3. Creating industry appropriate space for business attraction
4. Cultivate community partnerships through civic engagement and participation
5. Number of Attendees at Special Events
6. Public meeting logistics/facilitation
7. Ridership - # of ride trips provided for paratransit and local dial-a-ride.
8. Jobs resulting from businesses served.

Ad - Administration General Division



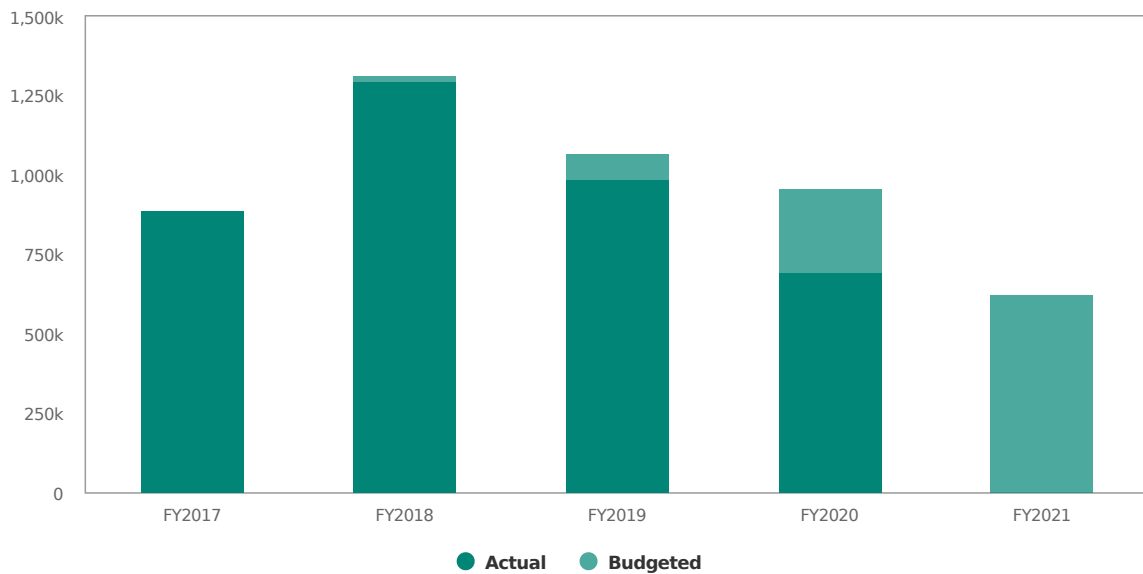
The City Manager assembles the staff of the City, assures that all applicable laws and governmental standards are adhered to, and implements the policies and direction of the Mayor and City Council.



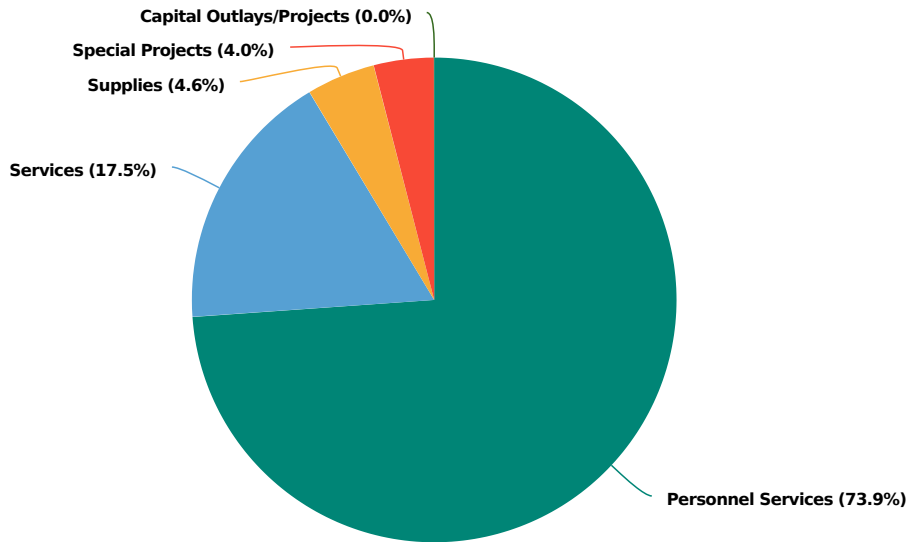
Ad - Administration General Division Budget

\$622,500 **-\$336,000**
 (-53.98% vs. prior year)

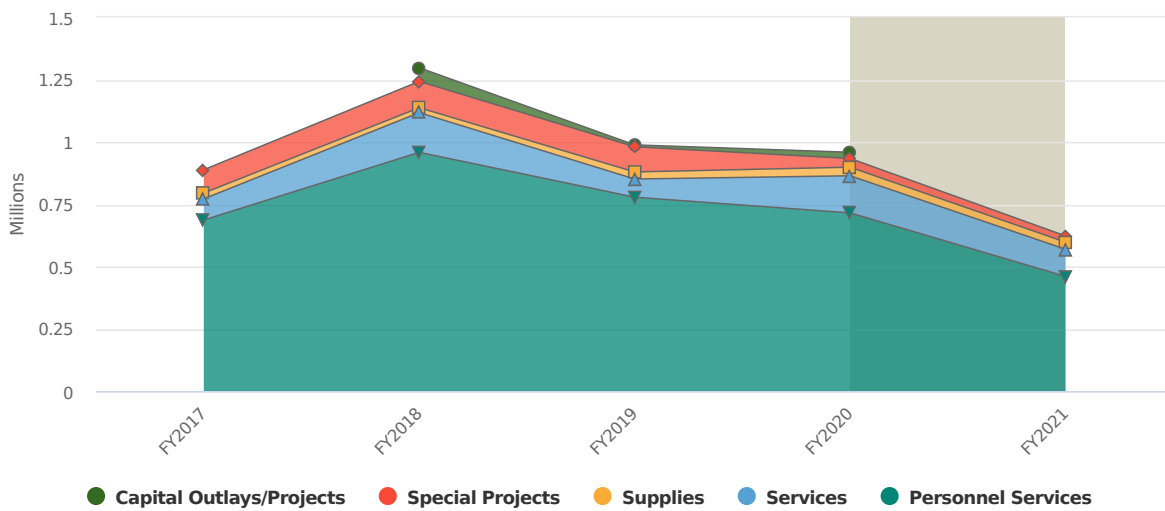
Ad - Administration General Division Proposed and Historical Budget vs. Actual



Ad - Administration General Division Budgeted Expenditures



Ad - Administration General Division Historical and Budgeted Expenditures Over Time



Grey background indicates budgeted figures.

Name	ACCOUNT ID	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	% Change	Notes
Administration General						
Personnel Services						
LABOR DISTRIBUTION	111-5-1411-199	-\$5,495.37	\$0.00	-\$512,000.00		
AZ JOB TRAINING TAX	111-5-1411-142	\$0.00	\$4,000.00	\$0.00	-100%	
UNEMPLOYMENT INSURANCE	111-5-1411-141	\$186.91	\$1,500.00	\$4,000.00	166.667%	
WORKERS COMPENSATION	111-5-1411-140	\$1,047.00	\$2,000.00	\$3,000.00	50%	
ASRS CONTRIBUTION	111-5-1411-132	\$58,116.65	\$66,500.00	\$92,000.00	38.346%	
MEDICARE CONTRIBUTION	111-5-1411-131	\$6,736.36	\$8,000.00	\$12,000.00	50%	
SOCIAL SECURITY CONTRIBUTION	111-5-1411-130	\$26,406.20	\$30,000.00	\$44,000.00	46.667%	
HEALTH-LIFE-DENTAL INSURANCE	111-5-1411-120	\$44,475.30	\$60,000.00	\$71,000.00	18.333%	
SALARIES AND WAGES	111-5-1411-110	\$480,906.27	\$543,000.00	\$746,000.00	37.385%	
Total Personnel Services:		\$612,379.32	\$715,000.00	\$460,000.00	-35.664%	

Name	ACCOUNT ID	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	% Change	Notes
Supplies						
COPIER USAGE/SUPPLIES/MAINT	111-5-1411-254	\$3,341.01	\$4,000.00	\$4,000.00	0%	
VEHICLE MAINTENANCE/REPAIRS	111-5-1411-253	\$720.00	\$2,500.00	\$2,500.00	0%	
OPERATING MATERIAL & SUPPLIES	111-5-1411-249	\$6,781.92	\$7,500.00	\$4,000.00	-46.667%	
SOFTWARE PURCHASE	111-5-1411-248	\$1,945.02	\$9,500.00	\$3,500.00	-63.158%	
EQUIPMENT/FURNITURE PURCHASE	111-5-1411-237	\$3,754.60	\$3,000.00	\$8,000.00	166.667%	
OFFICE SUPPLIES	111-5-1411-230	\$1,683.78	\$4,500.00	\$3,000.00	-33.333%	
CONFERENCE ROOM	111-5-1411-227	\$1,458.30	\$1,500.00	\$1,500.00	0%	
FUEL AND LUBRICANTS	111-5-1411-211	\$830.41	\$2,000.00	\$2,000.00	0%	
Total Supplies:		\$20,515.04	\$34,500.00	\$28,500.00	-17.391%	
Services						
WIRELESS COMMUNICATIONS	111-5-1411-381	\$2,650.27	\$3,000.00	\$1,000.00	-66.667%	
SUBSCRIPTIONS	111-5-1411-371	\$1,079.55	\$1,000.00	\$500.00	-50%	
DUES-MEMBERSHIPS-FEES	111-5-1411-370	\$1,343.94	\$3,500.00	\$3,000.00	-14.286%	
MAILING COST	111-5-1411-362	\$180.98	\$31,000.00	\$31,000.00	0%	
PUBLISHING/ADVERTISEMENT COST	111-5-1411-361	\$0.00	\$21,500.00	\$21,500.00	0%	
PRINTING COST	111-5-1411-360	\$1,207.18	\$1,000.00	\$500.00	-50%	
ADULT EDUCATION	111-5-1411-355	\$1,508.00	\$6,000.00	\$0.00	-100%	
CONFERENCE, SEMINARS & TRAINING	111-5-1411-351	\$929.00	\$3,500.00	\$1,500.00	-57.143%	
TRAVEL AND PER DIEM	111-5-1411-350	\$6,347.17	\$7,500.00	\$4,000.00	-46.667%	
CONTRACTED SERVICES	111-5-1411-313	\$18,287.25	\$31,000.00	\$6,000.00	-80.645%	
PROFESSIONAL SERVICES	111-5-1411-311	\$9,024.00	\$40,000.00	\$40,000.00	0%	
Total Services:		\$42,557.34	\$149,000.00	\$109,000.00	-26.846%	
Special Projects						
SPECIAL EVENTS	111-5-1411-410	\$10,890.94	\$35,000.00	\$25,000.00	-28.571%	
Total Special Projects:		\$10,890.94	\$35,000.00	\$25,000.00	-28.571%	
Capital Outlays/Projects						
BUILDINGS AND IMPROVEMENTS	111-5-1411-656	\$6,895.86	\$25,000.00	\$0.00	-100%	
Total Capital Outlays/Projects:		\$6,895.86	\$25,000.00	\$0.00	-100%	
Total Administration General:		\$693,238.50	\$958,500.00	\$622,500.00	-35.055%	

Economic Development



The Economic Development Division works closely with businesses throughout all phases of the development process as a team to ensure the transition to starting, running, expanding or relocating a business in El Mirage is successful.



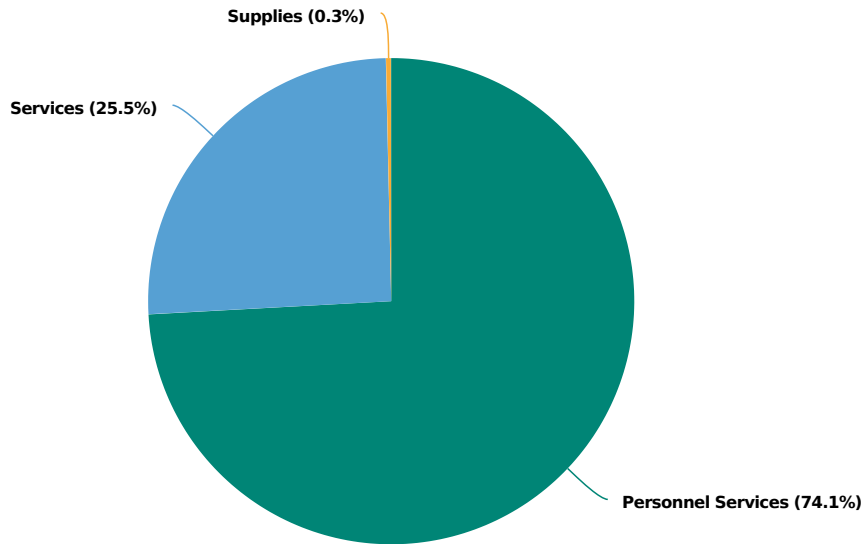
Economic Development Budget

\$147,000 **\$5,000**
(3.4% vs. prior year)

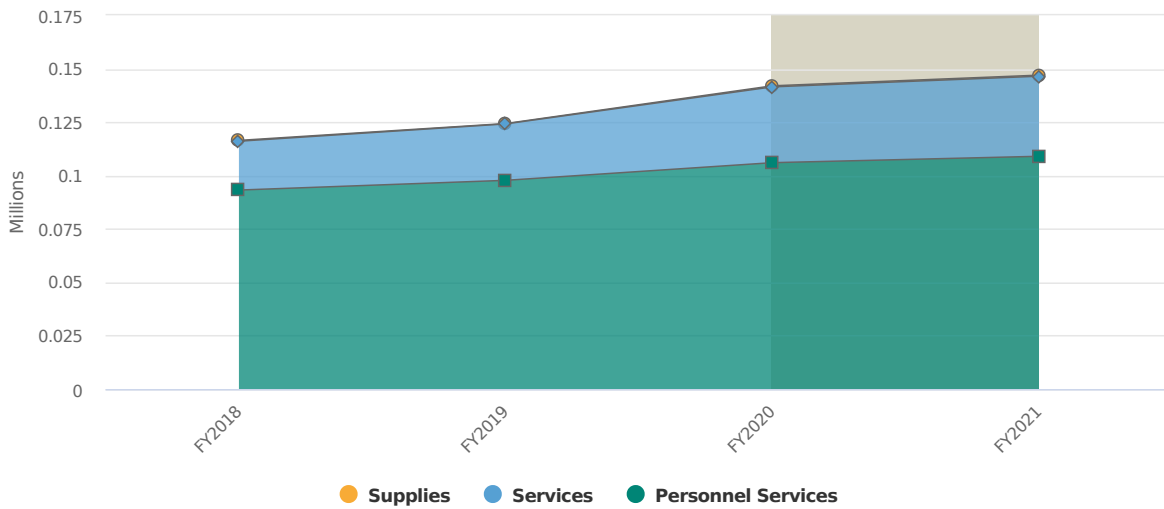
AD - Economic Development Division Proposed and Historical Budget vs. Actual



AD - Economic Development Division Budgeted Expenditures



AD - Economic Development Division Historical and Budgeted Expenditures Over Time



Grey background indicates budgeted figures.

Name	ACCOUNT ID	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	% Change	Notes
Economic Development						
Personnel Services						
LABOR DISTRIBUTION	111-5-1412-199	\$0.00	\$0.00	\$109,000.00		
AZ JOB TRAINING TAX	111-5-1412-142	\$0.00	\$1,000.00	\$0.00	-100%	
UNEMPLOYMENT INSURANCE	111-5-1412-141	\$25.19	\$1,000.00	\$0.00	-100%	
WORKERS COMPENSATION	111-5-1412-140	\$149.00	\$1,000.00	\$0.00	-100%	
ASRS CONTRIBUTION	111-5-1412-132	\$9,609.46	\$11,000.00	\$0.00	-100%	
MEDICARE CONTRIBUTION	111-5-1412-131	\$1,149.55	\$2,000.00	\$0.00	-100%	
SOCIAL SECURITY CONTRIBUTION	111-5-1412-130	\$4,915.38	\$6,000.00	\$0.00	-100%	
HEALTH-LIFE-DENTAL INSURANCE	111-5-1412-120	\$907.38	\$1,000.00	\$0.00	-100%	
SALARIES AND WAGES	111-5-1412-110	\$79,352.30	\$83,000.00	\$0.00	-100%	
Total Personnel Services:		\$96,108.26	\$106,000.00	\$109,000.00	2.830%	

Name	ACCOUNT ID	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	% Change	Notes
Supplies						
OFFICE SUPPLIES	111-5-1412-230	\$44.74	\$500.00	\$500.00	0%	
Total Supplies:		\$44.74	\$500.00	\$500.00	0%	
Services						
MISCELLANEOUS EXPENSES	111-5-1412-377	\$20.48	\$0.00	\$0.00		
SUBSCRIPTIONS	111-5-1412-371	\$0.00	\$0.00	\$500.00		
DUES-MEMBERSHIPS-FEES	111-5-1412-370	\$21,517.50	\$20,000.00	\$21,000.00	5%	
PRINTING COST	111-5-1412-360	\$227.73	\$0.00	\$500.00		
CONFERENCE,SEMINARS & TRAINING	111-5-1412-351	\$2,511.82	\$3,000.00	\$3,000.00	0%	
TRAVEL AND PER DIEM	111-5-1412-350	\$3,285.26	\$4,500.00	\$4,500.00	0%	
PROFESSIONAL SERVICES	111-5-1412-311	\$3,666.15	\$8,000.00	\$8,000.00	0%	
Total Services:		\$31,228.94	\$35,500.00	\$37,500.00	5.634%	
Total Economic Development:		\$127,381.94	\$142,000.00	\$147,000.00	3.521%	



AD - Intergovernmental Division



The Intergovernmental Division facilitates all forms of communication from the City and provides insight to the City Manager and City Council of legislative changes.

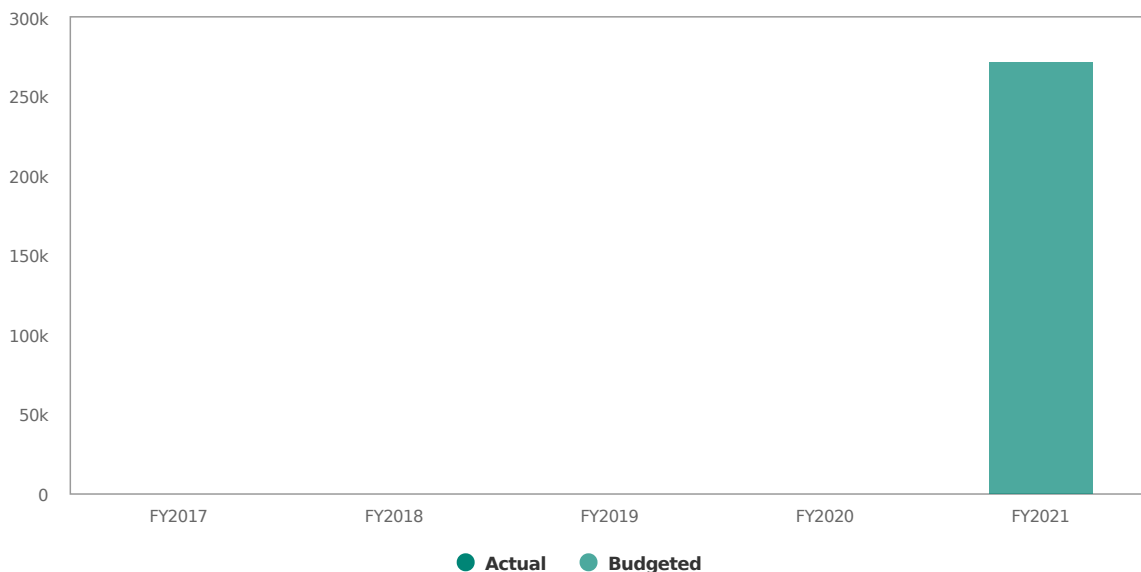


AD - Intergovernmental Division Budget

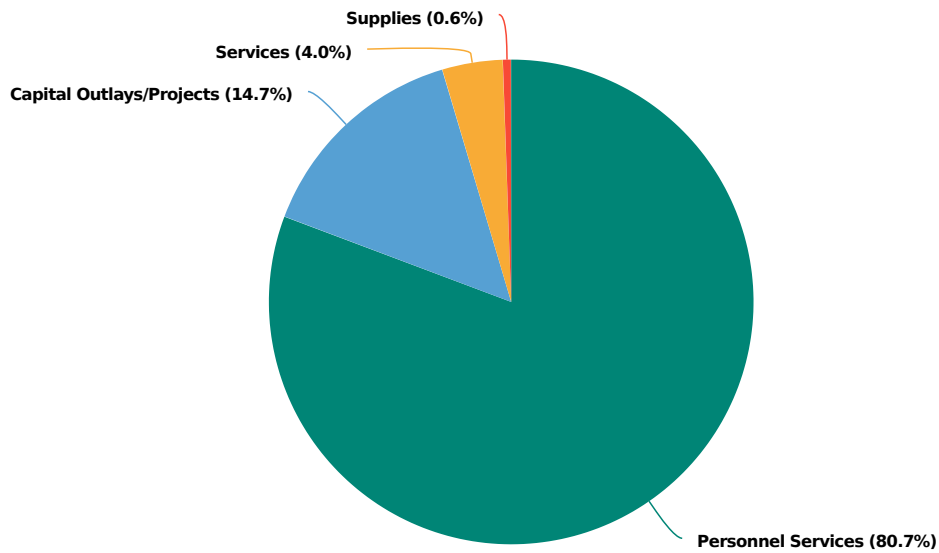
This division of Administration was created for the year FY2021. Therefore, there is no prior year data to compare for the charts below.

\$272,500 **\$272,500**
(100% vs. prior year)

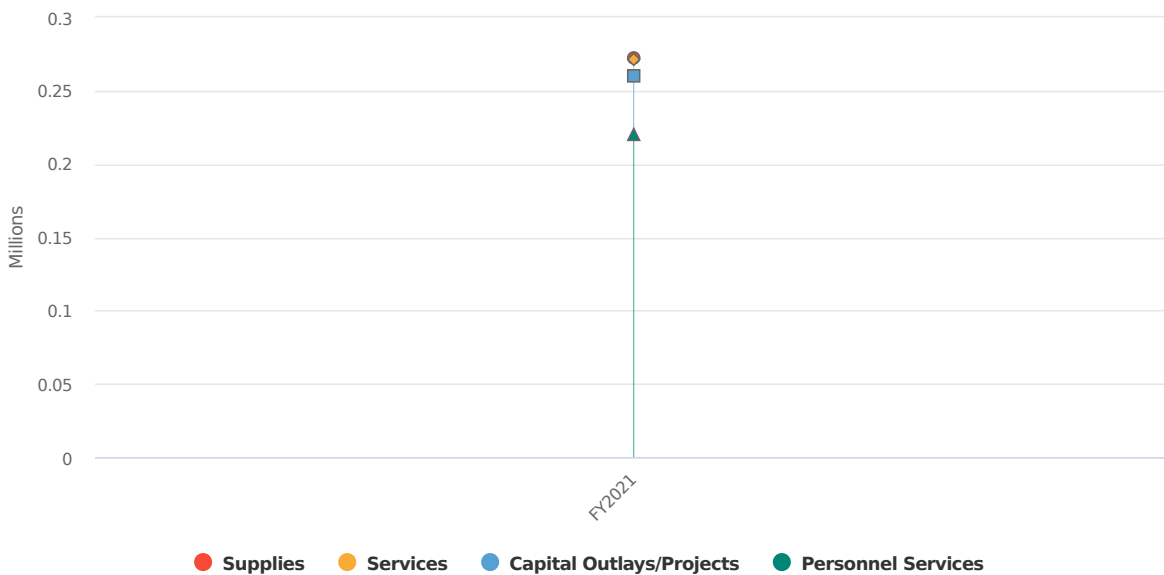
AD - Intergovernmental Division Proposed and Historical Budget vs. Actual



AD - Intergovernmental Division Budgeted Expenditures



AD - Intergovernmental Division Historical and Budgeted Expenditures Over Time



Name	ACCOUNT ID	FY2021 Budgeted	% Change	Notes
Intergovernmental				
Personnel Services				
LABOR DISTRIBUTION	111-5-1413-199	\$220,000.00		
Total Personnel Services:		\$220,000.00		
Supplies				
SOFTWARE PURCHASE	111-5-1413-248	\$1,000.00		
OFFICE SUPPLIES	111-5-1413-230	\$500.00		
Total Supplies:		\$1,500.00		
Services				

Name	ACCOUNT ID	FY2021 Budgeted	% Change	Notes
WIRELESS COMMUNICATIONS	111-5-1413-381	\$2,000.00		
DUES-MEMBERSHIPS-FEES	111-5-1413-370	\$1,500.00		
PRINTING COST	111-5-1413-360	\$1,500.00		
CONFERENCE,SEMINARS & TRAINING	111-5-1413-351	\$2,000.00		
TRAVEL AND PER DIEM	111-5-1413-350	\$3,500.00		
SUBSCRIPTIONS	111-5-1413-371	\$500.00		
Total Services:		\$11,000.00		
Capital Outlays/Projects				
BUILDINGS AND IMPROVEMENTS	111-5-1413-656	\$40,000.00		
Total Capital Outlays/Projects:		\$40,000.00		
Total Intergovernmental:		\$272,500.00		



Special Events



The Special Events Division coordinates with local vendors and City departments to host public functions and celebrations for the citizens of El Mirage.

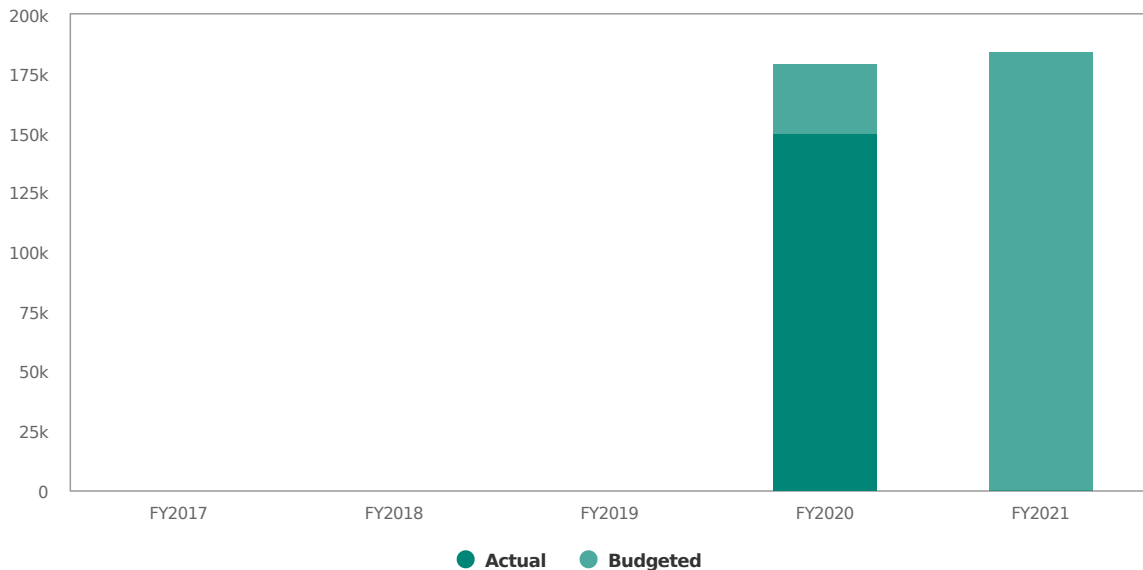


Special Events Budget

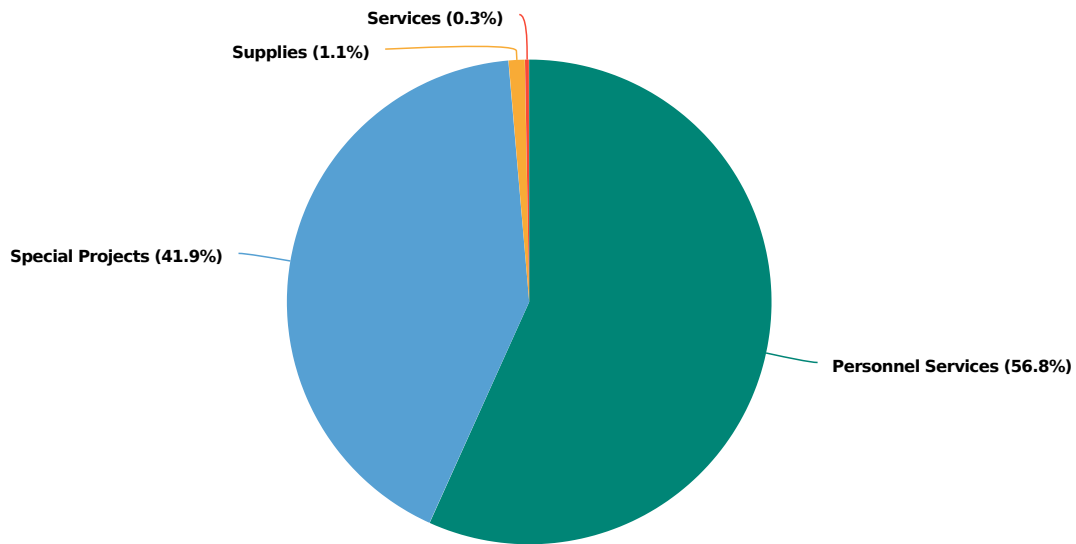
This division of Administration was created for the year FY2020. Therefore, there is only one year of prior year data to compare for the charts below.

\$185,000 **\$5,000**
(2.7% vs. prior year)

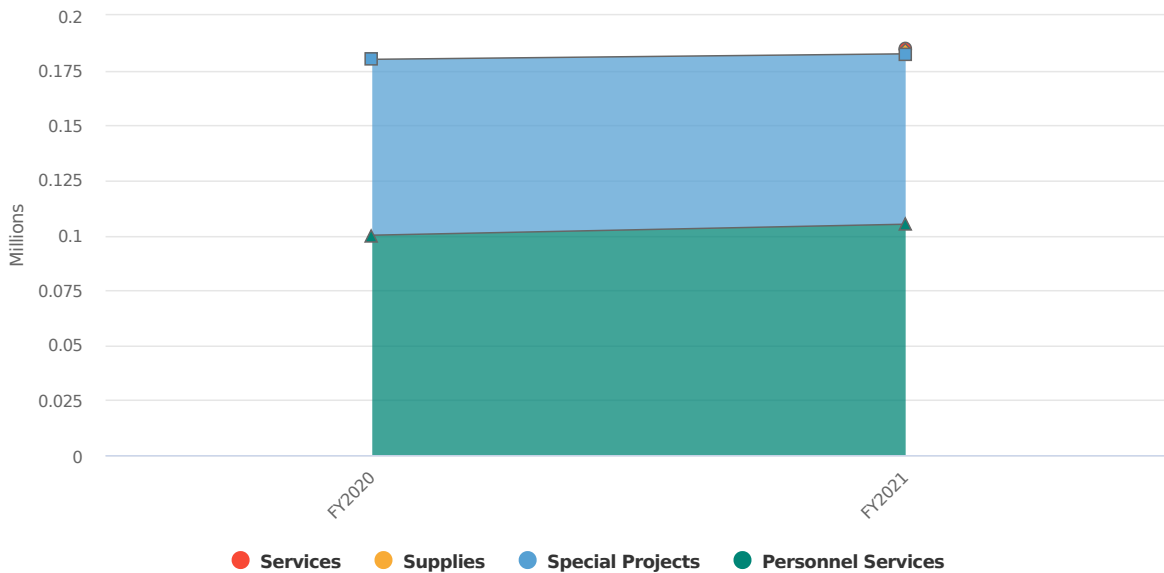
AD - Special Events Division Proposed and Historical Budget vs. Actual



AD - Special Events Division Budgeted Expenditures



AD - Special Events Division Historical and Budgeted Expenditures Over Time



Name	ACCOUNT ID	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	% Change	Notes
Special Events						
Personnel Services						
LABOR DISTRIBUTION	111-5-1414-199	\$0.00	\$0.00	\$105,000.00		
UNEMPLOYMENT INSURANCE	111-5-1414-141	\$25.19	\$500.00	\$0.00	-100%	
WORKERS COMPENSATION	111-5-1414-140	\$471.00	\$0.00	\$0.00		
ASRS CONTRIBUTION	111-5-1414-132	\$8,774.03	\$9,500.00	\$0.00	-100%	
MEDICARE CONTRIBUTION	111-5-1414-131	\$1,048.28	\$1,000.00	\$0.00	-100%	
SOCIAL SECURITY CONTRIBUTION	111-5-1414-130	\$4,482.10	\$5,000.00	\$0.00	-100%	
HEALTH-LIFE-DENTAL INSURANCE	111-5-1414-120	\$5,695.22	\$6,000.00	\$0.00	-100%	
SALARIES AND WAGES	111-5-1414-110	\$72,453.16	\$78,000.00	\$0.00	-100%	
Total Personnel Services:		\$92,948.98	\$100,000.00	\$105,000.00	5%	

Name	ACCOUNT ID	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	% Change	Notes
Supplies						
COPIER USAGE/SUPPLIES/MAINT	111-5-1414-254	\$0.00	\$0.00	\$2,000.00		
Total Supplies:		\$0.00	\$0.00	\$2,000.00		
Services						
DUES-MEMBERSHIPS-FEES	111-5-1414-370	\$0.00	\$0.00	\$500.00		
Total Services:		\$0.00	\$0.00	\$500.00		
Special Projects						
SPECIAL EVENTS	111-5-1414-410	\$56,943.77	\$80,000.00	\$77,500.00	-3.125%	
Total Special Projects:		\$56,943.77	\$80,000.00	\$77,500.00	-3.125%	
Total Special Events:		\$149,892.75	\$180,000.00	\$185,000.00	2.778%	



Senior Center



The El Mirage Senior Center is designed to provide resources and assistance to senior citizens 55 years of age and better, and those with disabilities. The senior center provides group settings to participate in exercise, activities, excursions, and daily lunch.

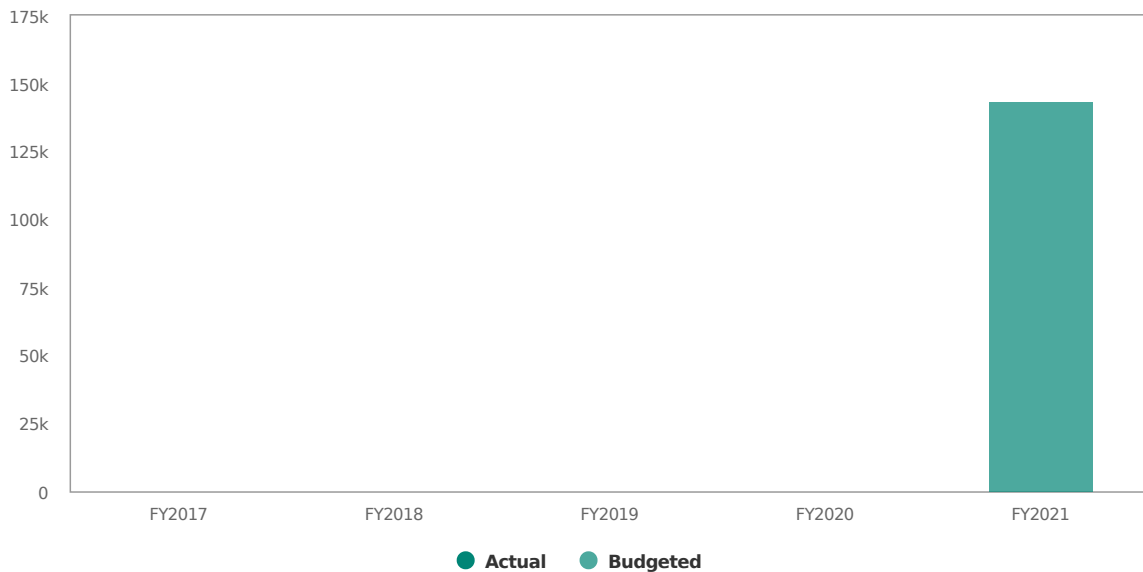


Senior Center Budget

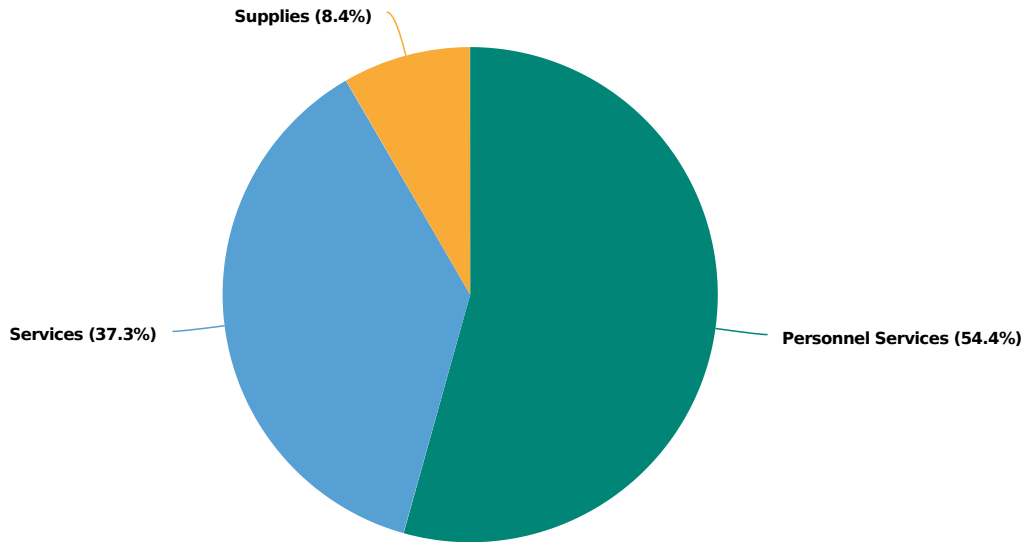
This division of Administration was created for the year FY2021. Therefore, there is no prior year data to compare for the charts below.

\$143,500 **\$143,500**
(100% vs. prior year)

AD - Senior Center Division Proposed and Historical Budget vs. Actual



AD - Senior Center Division Budgeted Expenditures



AD - Senior Center Division Historical and Budgeted Expenditures Over Time



Name	ACCOUNT ID	FY2021 Budgeted	% Change	Notes
Senior Center				
Personnel Services				
LABOR DISTRIBUTION	111-5-1415-199	\$78,000.00		
Total Personnel Services:		\$78,000.00		
Supplies				
OTHER MAINTENANCE/REPAIRS	111-5-1415-269	\$2,000.00		
VEHICLE MAINTENANCE/REPAIRS	111-5-1415-253	\$2,500.00		
OPERATING MATERIAL & SUPPLIES	111-5-1415-249	\$3,500.00		
OFFICE SUPPLIES	111-5-1415-230	\$500.00		
FUEL AND LUBRICANTS	111-5-1415-211	\$3,500.00		

Name	ACCOUNT ID	FY2021 Budgeted	% Change	Notes
Total Supplies:		\$12,000.00		
Services				
EXTERMINATING SERVICE	111-5-1415-384	\$1,500.00		
BUILDING ELECTRICITY/GAS	111-5-1415-382	\$10,000.00		
ADULT EDUCATION	111-5-1415-355	\$6,000.00		
CONTRACTED SERVICES	111-5-1415-313	\$36,000.00		
Total Services:		\$53,500.00		
Total Senior Center:		\$143,500.00		

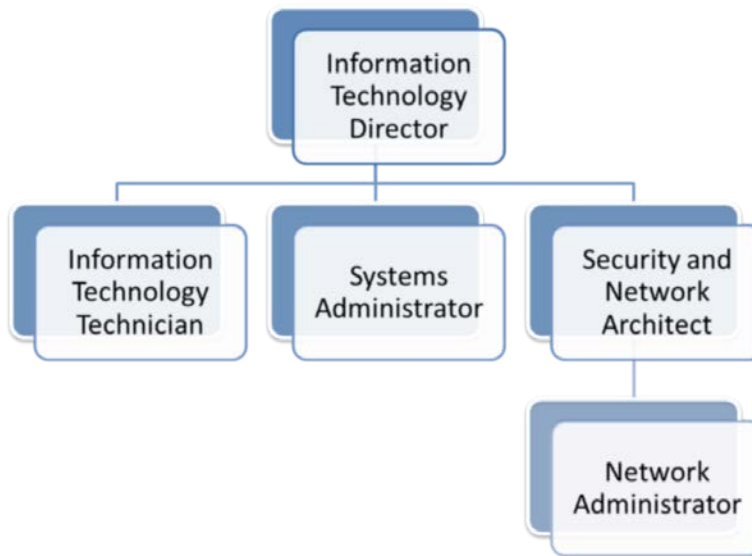


Information Technology



The Information Technology Department manages the City's technology infrastructure and works closely with City departments to implement secure, reliable solutions in alignment with Administrative and City Council goals. The Information Technology Department supports and maintains the municipal area network and various systems with a focus on uptime, security and reliability. This is achieved by adhering to best practices, making efficient use of resources and delivering excellence in customer service.

Organizational Chart



Personnel

BUDGETED POSTIONS - FULL TIME EQUIVALENTS					
For Year Ending June 30th					
	FY2017	FY2018	FY2019	FY2020	FY2021
Authorized	4	4	4	4	5

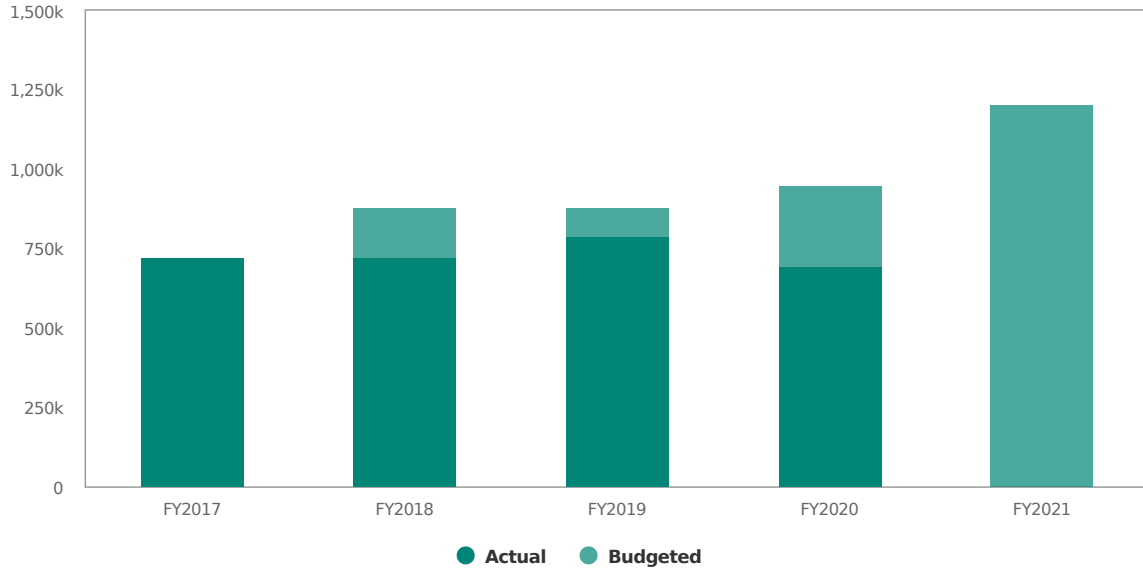


Information Technology Budget

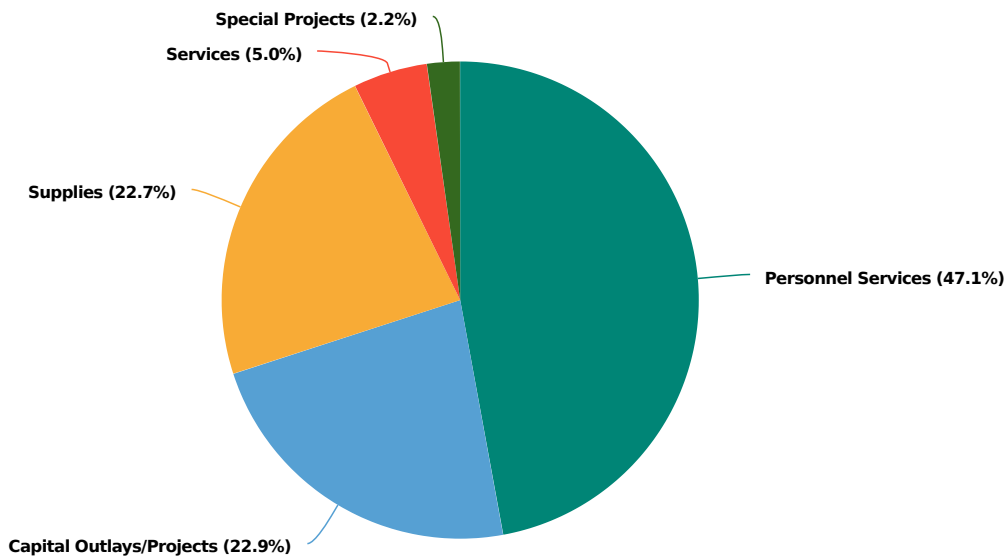
\$1,205,500

\$256,500
(21.28% vs. prior year)

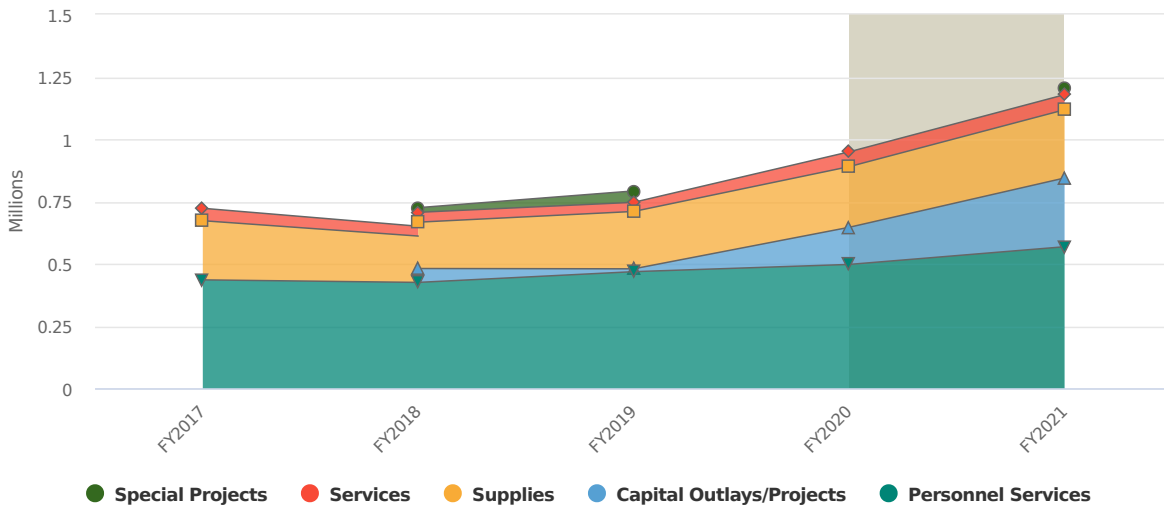
Information Technology Proposed and Historical Budget vs. Actual



Information Technology Budgeted Expenditures



Information Technology Historical and Budgeted Expenditures Over Time



Grey background indicates budgeted figures.

Name	ACCOUNT ID	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	% Change	Notes
Information Technology General						
Personnel Services						
AZ JOB TRAINING TAX	111-5-1511-142	\$0.00	\$3,000.00	\$0.00	-100%	
UNEMPLOYMENT INSURANCE	111-5-1511-141	\$75.59	\$2,000.00	\$2,000.00	0%	
WORKERS COMPENSATION	111-5-1511-140	\$1,240.00	\$1,000.00	\$2,000.00	100%	
ASRS CONTRIBUTION	111-5-1511-132	\$36,451.00	\$47,000.00	\$52,000.00	10.638%	
MEDICARE CONTRIBUTION	111-5-1511-131	\$4,301.29	\$6,000.00	\$7,000.00	16.667%	
SOCIAL SECURITY CONTRIBUTION	111-5-1511-130	\$18,391.65	\$23,000.00	\$27,000.00	17.391%	
HEALTH-LIFE-DENTAL INSURANCE	111-5-1511-120	\$26,717.20	\$33,000.00	\$56,000.00	69.697%	
COMP TIME	111-5-1511-117	\$20.30	\$0.00	\$0.00		
OVERTIME	111-5-1511-111	\$2,880.72	\$3,000.00	\$3,000.00	0%	
SALARIES AND WAGES	111-5-1511-110	\$303,045.73	\$379,000.00	\$419,000.00	10.554%	
Total Personnel Services:		\$393,123.48	\$497,000.00	\$568,000.00	14.286%	
Supplies						
SOFTWARE MAINT CONTRACT	111-5-1511-265	\$66,212.94	\$95,000.00	\$120,000.00	26.316%	
DATA INFRASTRUCTURE SERVICES	111-5-1511-263	\$57,293.53	\$70,000.00	\$70,000.00	0%	
PHONE SYS MAINT AND CONTRACTS	111-5-1511-262	\$12,515.25	\$14,000.00	\$15,000.00	7.143%	
EQUIPMENT MAINTENANCE CONTRACT	111-5-1511-261	\$18,621.25	\$32,500.00	\$35,000.00	7.692%	
VEHICLE MAINTENANCE/REPAIRS	111-5-1511-253	\$285.00	\$1,000.00	\$1,000.00	0%	
COMPUTER/PRINTER MAINTENANCE	111-5-1511-251	\$3,112.81	\$4,000.00	\$5,000.00	25%	
OPERATING MATERIAL & SUPPLIES	111-5-1511-249	\$2,755.83	\$2,000.00	\$3,000.00	50%	
SOFTWARE PURCHASE	111-5-1511-248	\$41,319.32	\$10,000.00	\$10,000.00	0%	
EQUIPMENT/FURNITURE PURCHASE	111-5-1511-237	\$17,618.08	\$13,000.00	\$13,000.00	0%	
COMPUTER/PRINTER SUPPLIES	111-5-1511-232	\$1,499.16	\$500.00	\$500.00	0%	
OFFICE SUPPLIES	111-5-1511-230	\$139.90	\$500.00	\$500.00	0%	
FUEL AND LUBRICANTS	111-5-1511-211	\$324.52	\$1,000.00	\$1,000.00	0%	
Total Supplies:		\$221,697.59	\$243,500.00	\$274,000.00	12.526%	

Name	ACCOUNT ID	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	% Change	Notes
Services						
WIRELESS COMMUNICATIONS	111-5-1511-381	\$1,953.59	\$2,000.00	\$2,000.00	0%	
TELEPHONE EXPENSE	111-5-1511-380	\$18,670.43	\$27,000.00	\$27,000.00	0%	
CONFERENCE, SEMINARS & TRAINING	111-5-1511-351	\$0.00	\$3,000.00	\$4,500.00	50%	
TRAVEL AND PER DIEM	111-5-1511-350	\$0.00	\$2,500.00	\$2,000.00	-20%	
DELIVERY SERVICES	111-5-1511-335	\$40.00	\$0.00	\$0.00		
EQUIPMENT RENT/LEASES	111-5-1511-328	\$1,530.68	\$5,000.00	\$5,000.00	0%	
PROFESSIONAL SERVICES	111-5-1511-311	\$901.96	\$20,000.00	\$20,000.00	0%	
Total Services:		\$23,096.66	\$59,500.00	\$60,500.00	1.681%	
Special Projects						
SPECIAL PROJECTS	111-5-1511-418	\$0.00	\$0.00	\$27,000.00		
Total Special Projects:		\$0.00	\$0.00	\$27,000.00		
Capital Outlays/Projects						
BUILDING/DATA INFRAS. IMPROV.	111-5-1511-656	\$0.00	\$88,000.00	\$0.00	-100%	
CAPITAL EQUIPMENT PURCHASE	111-5-1511-617	\$57,881.16	\$61,000.00	\$58,000.00	-4.918%	
INFRASTRUCTURE	111-5-1511-657			\$218,000.00		
Total Capital Outlays/Projects:		\$57,881.16	\$149,000.00	\$276,000.00	85.235%	
Total Information Technology General:		\$695,798.89	\$949,000.00	\$1,205,500.00	27.028%	

Significant Changes

- A new Network Administrator position was requested for Fiscal Year 20/21
- Software Maintenance Costs have been increasing as more applications have move to the Cloud and require ongoing costs.
- The Fiber Optic Cabling Capital Project was first identified in FY18/19. The costs associated with this project has been reevaluated and increased to coincide with the scope of the work and increased labor and product costs.
- Special Projects increase is due to the replacement of switches and routers, which are non-capital items.

Accomplishments

1. A new Security Information and Event Management (SIEM) system was implemented within the Information Technology Department to enhance the security posture at the City. This system known as a SIEM is an information hub that gathers data from a variety of sources and then aggregates that data into a large repository. This system can alert staff to any patterns or anomalies that can be analyzed and acted upon in near real-time to thwart potential attacks.
2. The IT department worked with the Police Department, Municipal Court and ADOT to implement the TraCS application. TraCS stands for Traffic and Criminal Software and allows for electronic reporting of Citations and Crashes while in the field. The application and associated equipment was installed on approximately 60 computers in both the cars and police station.
3. Microsoft Office 365 was implemented in early 2020. This new technology replaced Office 2010 as the primary desktop application suite in use by the City. Along with the desktop applications, it moved the City's email storage to the cloud and provided new functionality, such as Teams collaboration software.

Objectives

- Customer Service – Maintain a high level of customer service in the department by reflecting a good attitude and responding to requests in a timely manner.
- Security – Protect the City computing environment, employing the necessary systems and techniques to guard against a breach or cybersecurity attack.
- Departmental Engagement – Partner with other City departments on technology initiatives (new software, upgrades, equipment).

Program Performance

Strategic Initiative	Program Performance	Actual FY 2017/18	Actual FY 2018/19	Projected FY 2019/20	Target FY 2020/21
Superior Infrastructure/Technology	Network Uptime	N/A	N/A	99.5%	99.9%
Effective Government/Internal Services	Security Awareness Training Success	N/A	N/A	Less than 10 % Failure Rate	Less than 5 % Failure Rate
Effective Government/Internal Services	Percentage of Help Desk Tickets Closed within defined SLA period	N/A	N/A	N/A	90% closed within period
Effective Government/Internal Services	4 hour Response Time to newly open Help Desk Tickets	N/A	N/A	N/A	95% at 4 hours or less
Superior Infrastructure/Technology	Percentage of systems up to date. Patches applied within 30 days of latest patch with the exception of zero day patches that should be applied immediately.	N/A	N/A	80%	95%

Analysis of Program Performance:

1. Network Uptime toolset was not configured to measure all, but only individual nodes. Changes will be made to measure indicated performance in FY20 and later years.
2. Recently implemented training has not had a year to reach desired effectiveness. Initial phishing tests in 2019 yielded a 77% failure rate, but was less than 10% by end of fiscal year.
3. Report had not been developed to accurately measure. The help desk system (Track-it) was upgraded in 2020 and will be configured to track the acceptable SLA periods for FY21 and later.
4. Report has not been developed to accurately measure. The help desk system (Track-it) was upgraded in 2020 and will be configured to track the response time for FY21 and later.
5. Report is in development and will be used to track FY21 progress forward.

Human Resources



The Human Resources Department provides proactive, innovative, and quality customer service and consultation in the areas of recruitment and selection, employee benefits, training and development, classification and compensation, employee relations, occupational safety and health, and ensuring compliance with all employment policies, rules and regulations.

Organizational Chart



Personnel

BUDGETED POSTIONS - FULL TIME EQUIVALENTS					
For Year Ending June 30th					
	FY2017	FY2018	FY2019	FY2020	FY2021
Authorized	3	3	3	3	3



Human Resources Budget

\$552,000

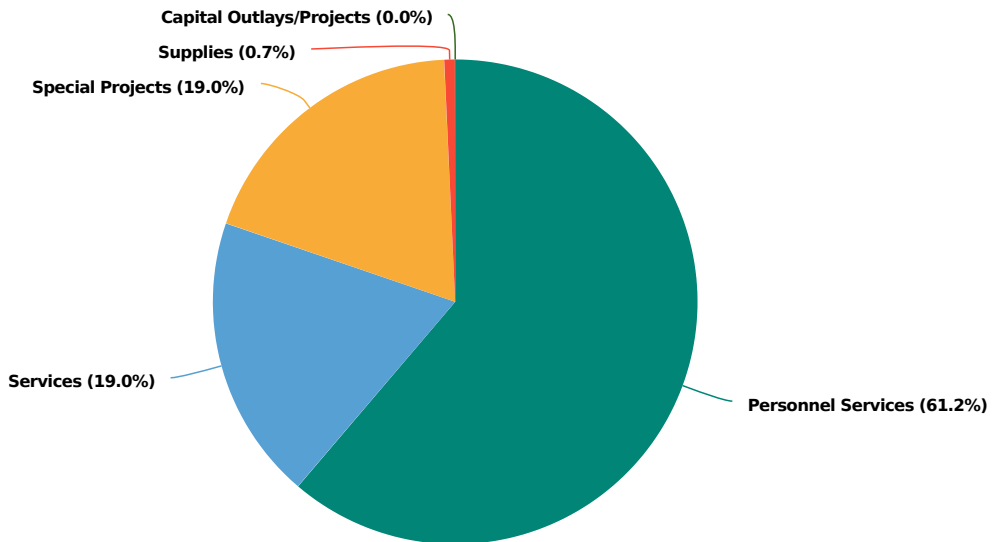
\$111,500

(20.2% vs. prior year)

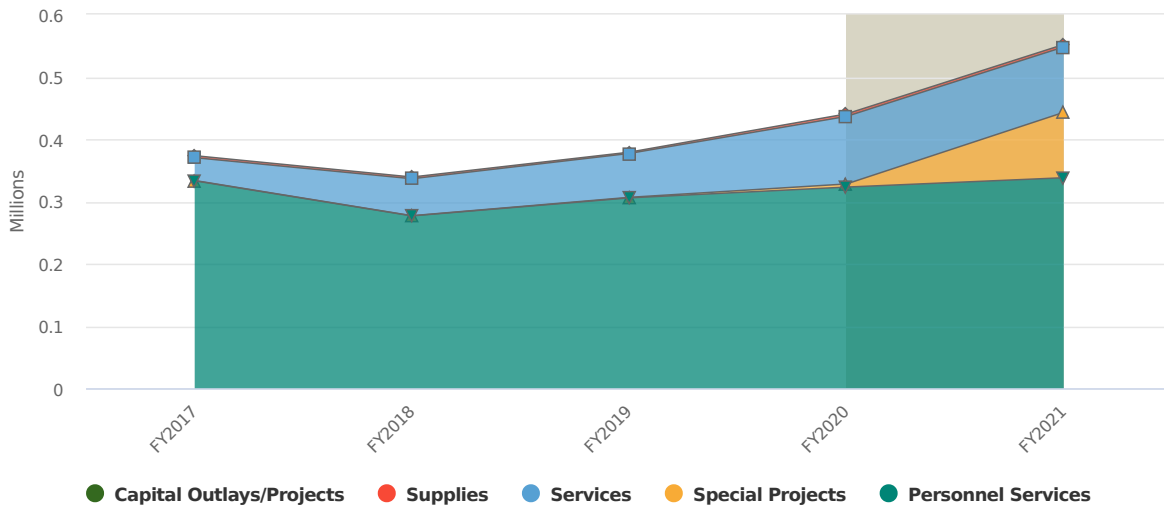
Human Resources Proposed and Historical Budget vs. Actual



Human Resources Budgeted Expenditures



Human Resources Historical and Budgeted Expenditures Over Time



Grey background indicates budgeted figures.

Name	ACCOUNT ID	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	% Change	Notes
Human Resources General						
Personnel Services						
AZ JOB TRAINING TAX	111-5-1521-142	\$0.00	\$2,000.00	\$0.00	-100%	
UNEMPLOYMENT INSURANCE	111-5-1521-141	\$75.59	\$1,000.00	\$1,000.00	0%	
WORKERS COMPENSATION	111-5-1521-140	\$437.00	\$1,000.00	\$1,000.00	0%	
ASRS CONTRIBUTION	111-5-1521-132	\$28,078.59	\$31,000.00	\$32,000.00	3.226%	
MEDICARE CONTRIBUTION	111-5-1521-131	\$3,332.79	\$4,000.00	\$4,000.00	0%	
SOCIAL SECURITY CONTRIBUTION	111-5-1521-130	\$14,250.46	\$15,000.00	\$17,000.00	13.333%	
HEALTH-LIFE-DENTAL INSURANCE	111-5-1521-120	\$18,119.10	\$20,000.00	\$21,000.00	5%	
SALARIES AND WAGES	111-5-1521-110	\$231,862.88	\$249,000.00	\$262,000.00	5.221%	
Total Personnel Services:		\$296,156.41	\$323,000.00	\$338,000.00	4.644%	
Supplies						
COPIER USAGE/SUPPLIES/MAINT	111-5-1521-254	\$420.35	\$1,500.00	\$1,500.00	0%	
OFFICE SUPPLIES	111-5-1521-230	\$332.81	\$2,500.00	\$2,500.00	0%	
Total Supplies:		\$753.16	\$4,000.00	\$4,000.00	0%	
Services						
DUES-MEMBERSHIPS-FEES	111-5-1521-370	\$441.15	\$6,500.00	\$1,000.00	-84.615%	
MAILING COST	111-5-1521-362	\$173.00	\$500.00	\$500.00	0%	
PUBLISHING/ADVERTISEMENT COST	111-5-1521-361	\$1,987.50	\$5,500.00	\$4,500.00	-18.182%	
CONFERENCE, SEMINARS & TRAINING	111-5-1521-351	\$659.00	\$2,000.00	\$3,000.00	50%	
RECRUITMENT EXPENSES	111-5-1521-342	\$4,676.15	\$7,000.00	\$7,000.00	0%	
MEDICAL/DRUG EXAMS & TESTING	111-5-1521-320	\$7,454.00	\$55,500.00	\$50,000.00	-9.910%	
CONTRACTED SERVICES	111-5-1521-313	\$15,381.79	\$18,500.00	\$21,000.00	13.514%	
PROFESSIONAL SERVICES	111-5-1521-311	\$9,825.92	\$13,000.00	\$18,000.00	38.462%	
Total Services:		\$40,598.51	\$108,500.00	\$105,000.00	-3.226%	
Special Projects						

Name	ACCOUNT ID	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	% Change	Notes
EMPLOYEE WELLNESS PROGRAM	111-5-1521-442	\$0.00	\$1,500.00	\$1,500.00	0%	
EMPLOYEE RECOGNITION AWARDS	111-5-1521-441	\$490.02	\$3,500.00	\$103,500.00	2,857.143%	
Total Special Projects:		\$490.02	\$5,000.00	\$105,000.00	2,000%	
Total Human Resources General:		\$337,998.10	\$440,500.00	\$552,000.00	25.312%	

Significant Changes

- Special Projects increase of \$100,000 for Classification and Compensation Study

Accomplishments

- Implementation of employee retention plan includes: stay interviews, online performance evaluation program, merit pay, succession planning, and employee recognition and reward program.

Objectives

- Provide an effective recruitment and selection process to fill vacancies in all City departments.
- Seek innovative ways to recognize high-performing employees and improve employee satisfaction.
- Provide wellness programs that focus on early detection, lifestyle modification, and disease management.

Program Performance

Strategic Initiative	Program Performance	Actual FY 2017/18	Actual FY 2018/19	Projected FY 2019/20	Target FY 2020/21
Effective Government	Number of recruitments posted	43	41	42	45
Effective Government	Number of employment applications processed	1867	2015	2176	2350
Effective Government	Number of recognition awards presented	0	0	250	280
Effective Government	Number of stay interviews completed	0	0	170	184
Effective Government	Number of wellness screenings / number of participants	6/115	6/122	6/130	6/140
Effective Government	Number of wellness workshops / number of attendees	5/52	12/137	5/65	6/80

Analysis of Program Performance:

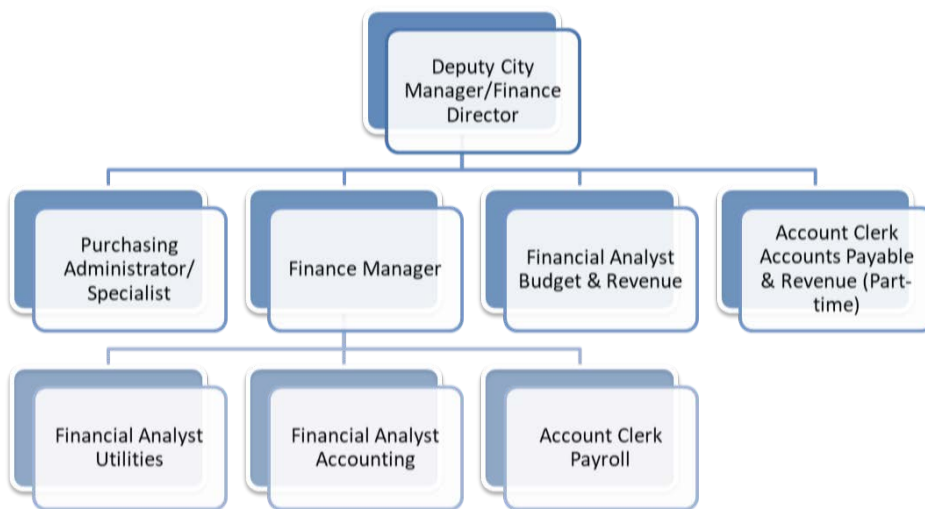
1. Recruitments has remained nearly the same; this is due to an increase in FTE and a decrease in turnover.
2. Applications processed increased due to department targeting recruitment efforts to venues and other resources.
3. Employee recognition is utilized to strengthen employee engagement and loyalty by valuing and recognizing employees for a job well done, performance that results in an important accomplishment, completion of a significant event, and recognition for dedicated service to the City. Recognition awards are new in FY20.
4. Projected stay interviews in FY20 will include those completed to date with existing employees and new hire stay interviews to be conducted within the first three months of employment.
5. Wellness screenings are offered throughout the year to support early detection and better health among employees and family members. The number of wellness screenings offered remains the same each year. Participation increases each year due to word of mouth and program promotion efforts.
6. Wellness workshops offered has remains steady each year. The increase in FY19 was due to yoga classes being offered. Participation increases each year due to word of mouth and program promotion efforts.

Financial Services



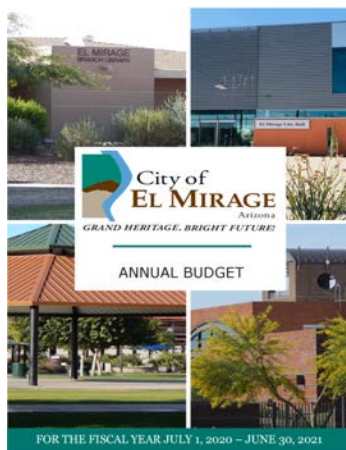
The Finance Department provides financial information to the public, bond holders, grantors, auditors, City Council, and City Staff. Finance maintains the City's financial records, prepares the annual budget, oversees the procurement process, performs contract and grant administration, performs long-term financial planning, issues and collects sales tax permit licenses and fees, business licenses and fees, and acts as the liaison to the State in matters pertaining to the collection of the City sales tax. Finance conducts audits, prepares payroll and required reports, maintains cash management, investment of monies, and administers the retirement of outstanding general obligation and revenue bonds and loans.

Organizational Chart



Personnel

BUDGETED POSTIONS - FULL TIME EQUIVALENTS					
For Year Ending June 30th					
	FY2017	FY2018	FY2019	FY2020	FY2021
Authorized	4.5	3.5	3.5	7.5	7.5



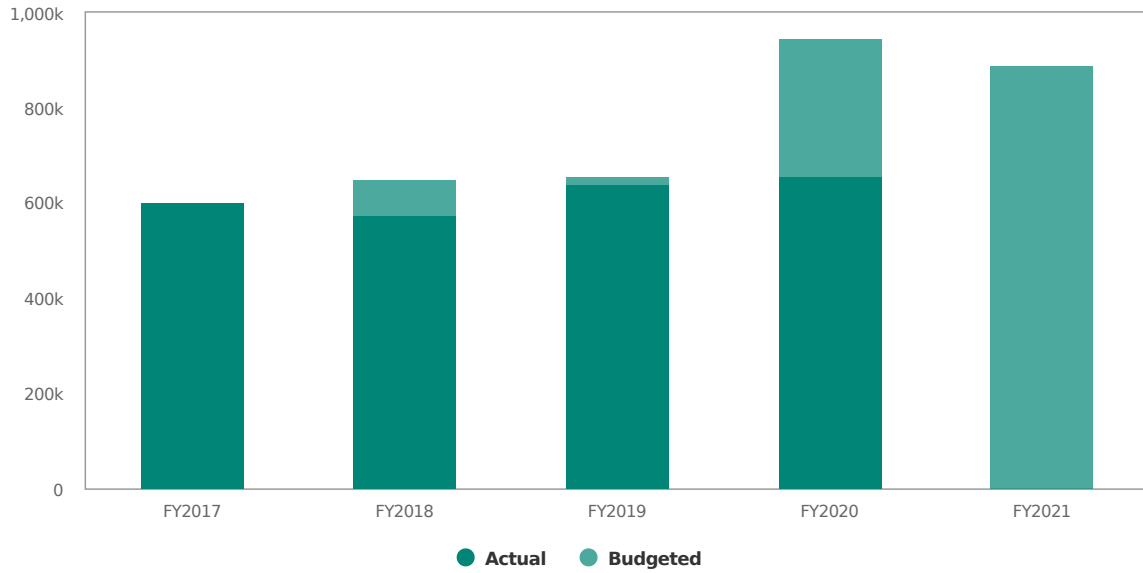
Financial Services Budget

\$891,000

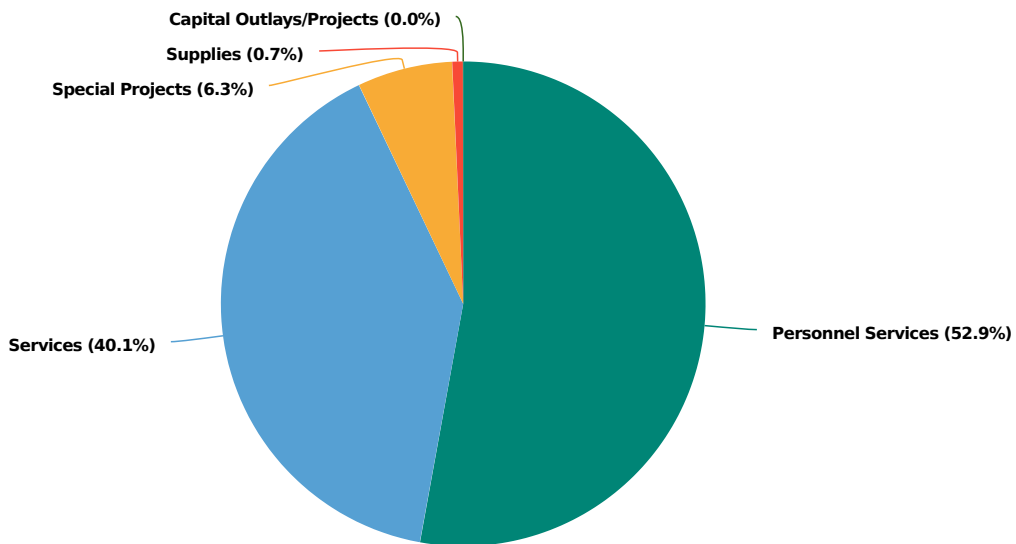
-\$55,500

(-6.23% vs. prior year)

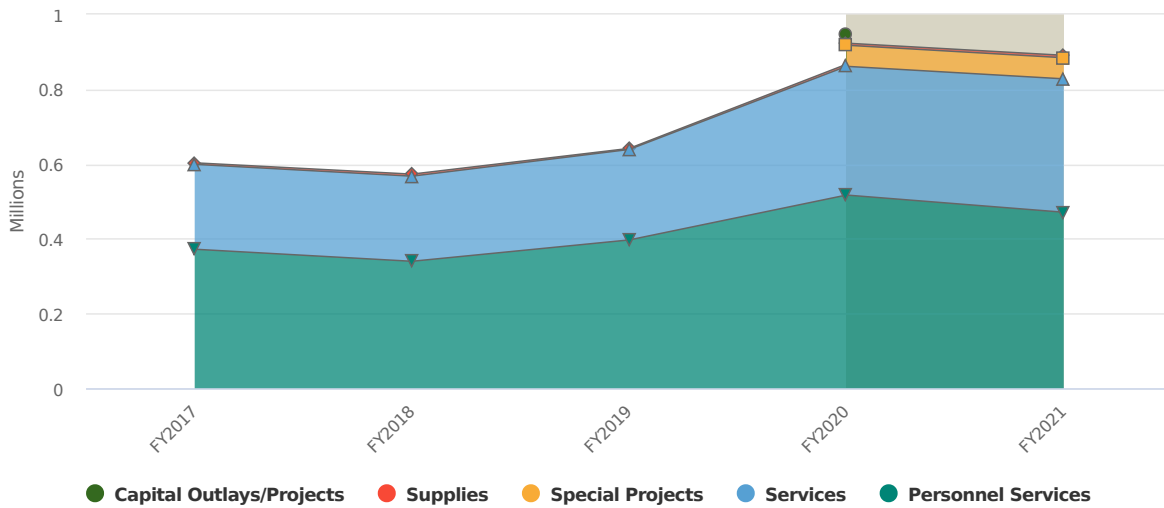
Financial Services Proposed and Historical Budget vs. Actual



Financial Services Budgeted Expenditures



Financial Services Historical and Budgeted Expenditures Over Time



Grey background indicates budgeted figures.

Name	ACCOUNT ID	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	% Change	Notes
Financial Services General						
Personnel Services						
LABOR DISTRIBUTION	111-5-1531-199	-\$324,504.63	-\$330,000.00	-\$330,000.00	0%	
AZ JOB TRAINING TAX	111-5-1531-142	\$0.00	\$6,000.00	\$0.00	-100%	
UNEMPLOYMENT INSURANCE	111-5-1531-141	\$398.78	\$3,000.00	\$3,000.00	0%	
WORKERS COMPENSATION	111-5-1531-140	\$925.00	\$2,000.00	\$2,000.00	0%	
ASRS CONTRIBUTION	111-5-1531-132	\$59,818.62	\$71,000.00	\$70,000.00	-1.408%	
MEDICARE CONTRIBUTION	111-5-1531-131	\$7,518.45	\$10,000.00	\$9,000.00	-10%	
SOCIAL SECURITY CONTRIBUTION	111-5-1531-130	\$30,662.00	\$36,000.00	\$36,000.00	0%	
HEALTH-LIFE-DENTAL INSURANCE	111-5-1531-120	\$59,745.14	\$84,000.00	\$74,000.00	-11.905%	
COMP TIME	111-5-1531-117	\$67.07	\$0.00	\$0.00		
SALARIES AND WAGES	111-5-1531-110	\$537,314.13	\$635,000.00	\$607,000.00	-4.409%	
Total Personnel Services:		\$371,944.56	\$517,000.00	\$471,000.00	-8.897%	
Supplies						
OPERATING MATERIAL & SUPPLIES	111-5-1531-249	\$369.83	\$0.00	\$0.00		
SOFTWARE PURCHASE	111-5-1531-248	\$0.00	\$0.00	\$1,000.00		
EQUIPMENT/FURNITURE PURCHASE	111-5-1531-237	\$1,245.27	\$1,500.00	\$1,500.00	0%	
OFFICE SUPPLIES	111-5-1531-230	\$1,317.98	\$4,000.00	\$4,000.00	0%	
Total Supplies:		\$2,933.08	\$5,500.00	\$6,500.00	18.182%	
Services						
MISCELLANEOUS EXPENSES	111-5-1531-377	\$345.63	\$0.00	\$0.00		
BANK CHARGES/ANALYSIS FEES	111-5-1531-374	\$1,556.17	\$5,000.00	\$4,000.00	-20%	
DUES-MEMBERSHIPS-FEES	111-5-1531-370	\$1,364.00	\$2,000.00	\$2,000.00	0%	
MAILING COST	111-5-1531-362	\$977.10	\$1,500.00	\$1,500.00	0%	
PUBLISHING/ADVERTISEMENT COST	111-5-1531-361	\$0.00	\$1,000.00	\$1,000.00	0%	
PRINTING COST	111-5-1531-360	\$4,261.71	\$2,000.00	\$3,000.00	50%	
TUITION REIMBURSEMENT	111-5-1531-353	\$0.00	\$2,000.00	\$0.00	-100%	

Name	ACCOUNT ID	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	% Change	Notes
CONFERENCE,SEMINARS & TRAINING	111-5-1531-351	\$10,061.06	\$14,000.00	\$5,000.00	-64.286%	
TRAVEL AND PER DIEM	111-5-1531-350	\$13,860.37	\$16,000.00	\$9,500.00	-40.625%	
TECH/SOFTWARE SUPPORT	111-5-1531-325	\$16,268.00	\$35,000.00	\$50,000.00	42.857%	
AUDIT/CONSULTING SERVICES	111-5-1531-317	\$45,780.00	\$50,000.00	\$50,000.00	0%	
PROFESSIONAL SERVICES	111-5-1531-311	\$175,958.52	\$216,000.00	\$231,000.00	6.944%	
Total Services:		\$270,432.56	\$344,500.00	\$357,000.00	3.628%	
Special Projects						
SPECIAL PROJECTS	111-5-1531-418	\$5,014.44	\$56,500.00	\$56,500.00	0%	
Total Special Projects:		\$5,014.44	\$56,500.00	\$56,500.00	0%	
Capital Outlays/Projects						
CAPITAL EQUIPMENT PURCHASE	111-5-1531-617	\$6,981.87	\$23,000.00	\$0.00	-100%	
Total Capital Outlays/Projects:		\$6,981.87	\$23,000.00	\$0.00	-100%	
Total Financial Services General:		\$657,306.51	\$946,500.00	\$891,000.00	-5.864%	

Significant Changes

- Personnel Services (\$46,000) – New personnel have been hired resulting in a decrease in annual wage and benefit costs.
- Professional Services \$15,000 – Increases from the Arizona Department of Revenue, and ADP payroll services account.
- Tech Software \$15,000 – Increases are related to Caselle Enterprise Software and ClearGov Budget Software.

Accomplishments

1. Received GFOA Comprehensive Annual Financial Report (CAFR) award.
2. Evaluated and selected budget software.
3. Prepared and received bond financing through the Water Infrastructure Finance Authority (WIFA).

Objectives

- Increase efficiency in purchasing by creating a new Procurement Card training that better utilizes the issuer's P-Card Portal.
- Fully implement a new budget software system by FY2021.
- Receive the GFOA Distinguished Budget Award within two years.
- Establish a process for importing invoices into financial system to reduce cost and time spent on data entry.
- Improve deposit reconciliation process by implementing procedures to record deposits in real time versus being back dated.
- Improve timekeeping functionality of current ADP system by reducing manual entry and corrections.

Program Performance

Strategic Initiative	Program Performance	Actual FY 2017/18	Actual FY 2018/19	Projected FY 2019/20	Target FY 2020/21
Effective Government	Number of W-2's issued	230	227	235	225
Effective Government	Number of P-Cards issued Total dollars spent	39 P-Cards Issued \$967,919	17 P-Cards Issued \$720,371	13 P-Cards Issued \$920,000	10 P-Cards Issued \$1,000,000
Effective Government	Receive GFOA CAFR & Distinguished Budget Presentation Award	Budget: N/A CAFR: 7	Budget: N/A CAFR: 8	Budget: N/A CAFR: 9	Budget: 1 CAFR: 10
Effective Government	Average monthly cash balance	\$ 50,526,005	\$58,578,090	\$65,000,000	\$46,000,000
Effective Government	Number of Checks issued Total dollars spent	3,952 \$ 21,323,969	4,385 \$ 19,110,356	4,200 \$ 17,500,000	4,400 \$25,000,000
Effective Government	Number of GL periods closed by the 15th of the month (Goal is 11)	N/A	N/A	N/A	11

Analysis of Program Performance:

1. The current trend seems to indicate a stable work environment. An increase in W-2's issued could signify increased turnover, conversely a reduction in W-2's issued could signify improved retention.
2. The City continues to issue additional P-Cards resulting in an increase in annual spending. Dollars spent using P-Cards result in faster acquisition and reduced processing costs.
3. Department has not previously submitted for the budget award, but will be submitting for the first time in FY21.
4. Average monthly cash balance continues to grow but will decrease in FY 2020/21. The City will be paying off debt and completing major capital projects.
5. The number of checks and amount spent have been decreasing but will increase in FY 2020/21. The City will be paying off debt and completing major capital projects.
6. This has not been tracked before.

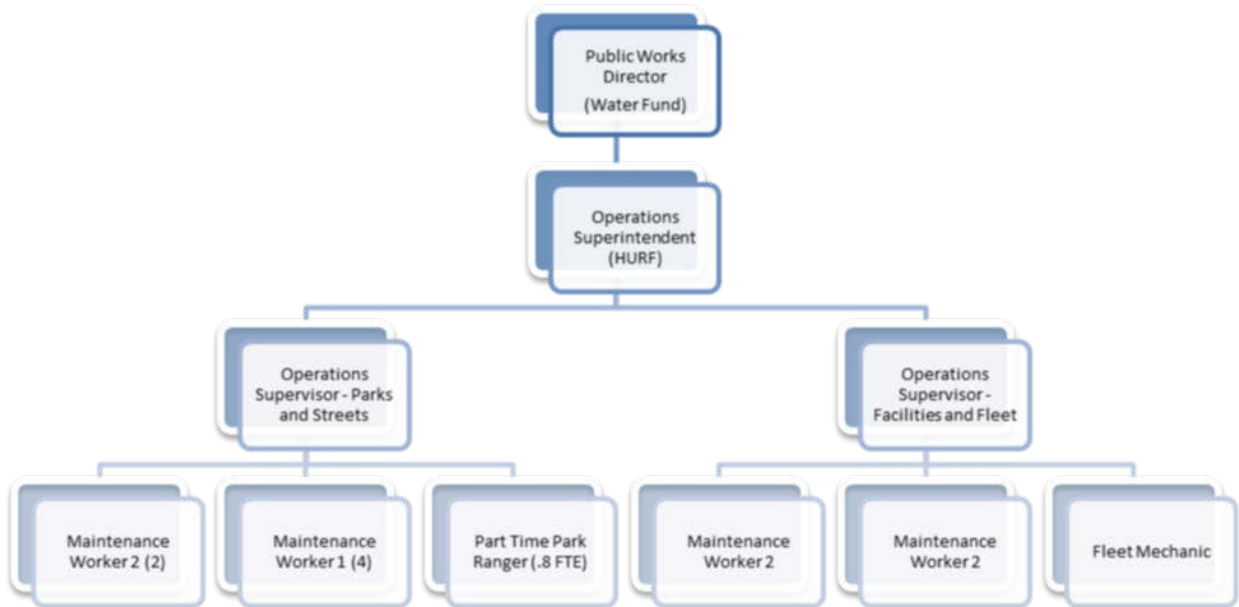


Public Works



Public Works handles the day to day operations and maintenance of over 100,000 square feet of City facilities, City vehicles, and over 50 acres of City Parks and amenities. This includes regular maintenance and upkeep, asset tracking, and communication with internal and external entities. This department has three divisions: Facilities Management, Fleet Management, and Parks.

Organizational Chart



Personnel

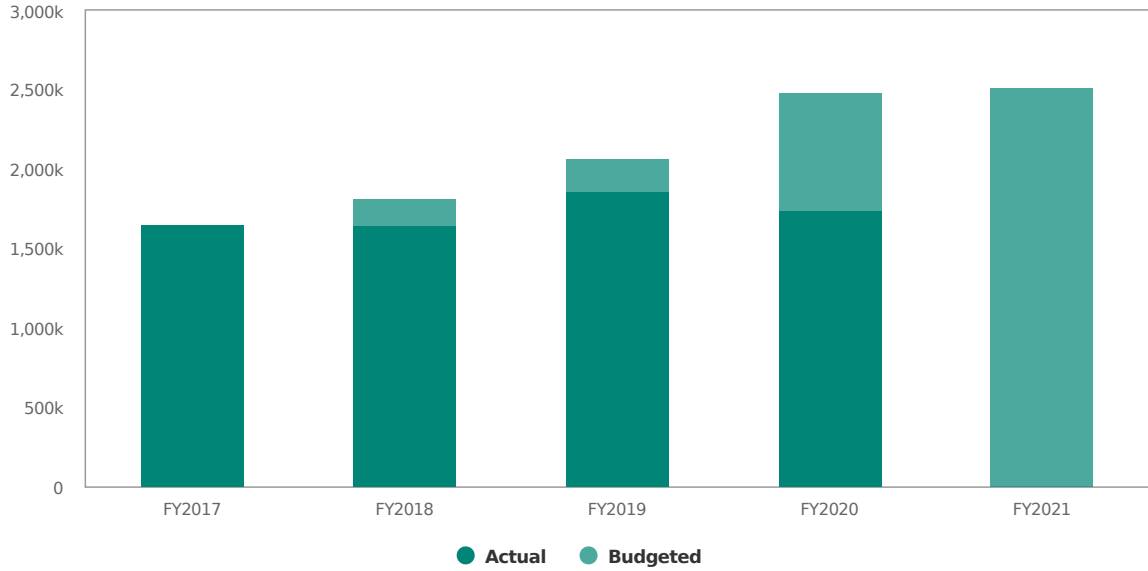
BUDGETED POSTIONS - FULL TIME EQUIVALENTS					
For Year Ending June 30th					
	FY2017	FY2018	FY2019	FY2020	FY2021
Authorized	11.8	11.8	11.8	11.8	11.8

Public Works Budget

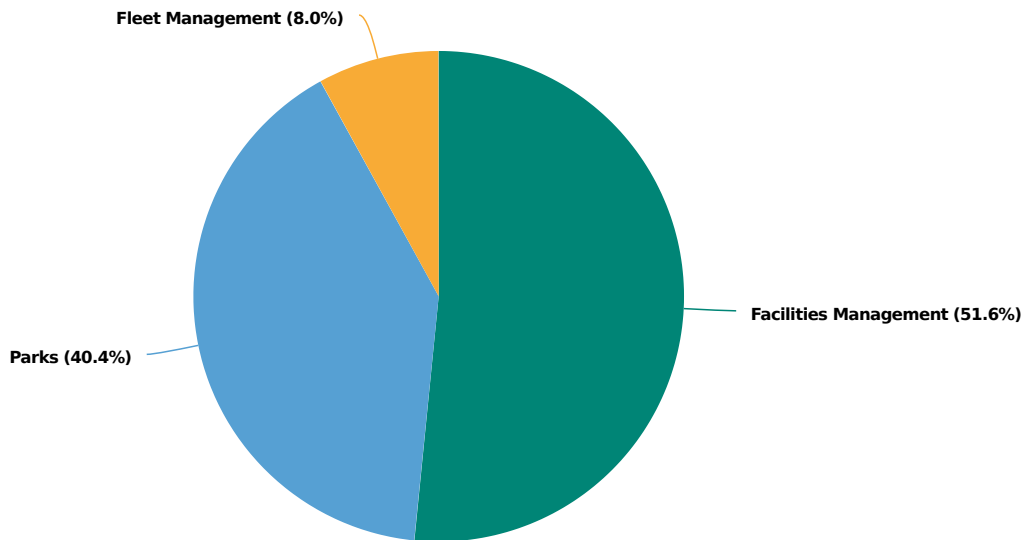
\$2,514,000

\$22,500
(0.89% vs. prior year)

Public Works (PW) Proposed and Historical Budget vs. Actual



Public Works (PW) Budgeted Expenditures



Public Works (PW) Historical and Budgeted Expenditures Over Time



Grey background indicates budgeted figures.

Name	ACCOUNT ID	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	% Change	Notes
Public Works						
Parks						
Personnel Services						
AZ JOB TRAINING TAX	111-5-1582-142	\$0.00	\$4,000.00	\$0.00	-100%	
UNEMPLOYMENT INSURANCE	111-5-1582-141	\$289.57	\$3,000.00	\$3,000.00	0%	
WORKERS COMPENSATION	111-5-1582-140	\$7,240.00	\$13,000.00	\$14,000.00	7.692%	
ASRS CONTRIBUTION	111-5-1582-132	\$33,920.41	\$36,000.00	\$39,000.00	8.333%	
MEDICARE CONTRIBUTION	111-5-1582-131	\$4,113.72	\$5,000.00	\$5,000.00	0%	
SOCIAL SECURITY CONTRIBUTION	111-5-1582-130	\$17,589.74	\$20,000.00	\$21,000.00	5%	
HEALTH-LIFE-DENTAL INSURANCE	111-5-1582-120	\$63,238.94	\$77,000.00	\$74,000.00	-3.896%	
COMP TIME	111-5-1582-117	\$2,482.63	\$0.00	\$0.00		
OVERTIME	111-5-1582-111	\$13,546.59	\$12,000.00	\$12,000.00	0%	
SALARIES AND WAGES	111-5-1582-110	\$287,837.16	\$304,000.00	\$324,000.00	6.579%	
Total Personnel Services:		\$430,258.76	\$474,000.00	\$492,000.00	3.797%	
Supplies						
EQUIPMENT MAINTENANCE/REPAIRS	111-5-1582-269	\$719.48	\$1,500.00	\$1,500.00	0%	
VEHICLE MAINTENANCE/REPAIRS	111-5-1582-253	\$0.00	\$500.00	\$500.00	0%	
OPERATING MATERIAL & SUPPLIES	111-5-1582-249	\$13,509.60	\$16,000.00	\$21,000.00	31.25%	
LANDSCAPING MAT'L & SUPPLIES	111-5-1582-244	\$5,399.82	\$6,000.00	\$6,000.00	0%	
IRRIGATION SUPPLIES	111-5-1582-243	\$9,437.22	\$14,500.00	\$14,500.00	0%	
EQUIPMENT/FURNITURE PURCHASE	111-5-1582-237	\$3,219.68	\$9,000.00	\$9,000.00	0%	
UNIFORMS	111-5-1582-233	\$414.16	\$0.00	\$0.00		
OFFICE SUPPLIES	111-5-1582-230	\$292.49	\$500.00	\$500.00	0%	
CHEMICALS	111-5-1582-222	\$10,103.92	\$6,000.00	\$6,000.00	0%	
SAFETY EQUIPMENT/SUPPLIES	111-5-1582-213	\$3,508.58	\$4,000.00	\$4,000.00	0%	
FUEL AND LUBRICANTS	111-5-1582-211	\$14,837.09	\$7,000.00	\$10,000.00	42.857%	
SMALL TOOLS/EQUIP/PARTS	111-5-1582-210	\$1,623.62	\$3,000.00	\$3,000.00	0%	
Total Supplies:		\$63,065.66	\$68,000.00	\$76,000.00	11.765%	

Name	ACCOUNT ID	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	% Change	Notes
Services						
WIRELESS COMMUNICATIONS	111-5-1582-381	\$1,908.41	\$1,500.00	\$1,500.00	0%	
PARK LIGHTING/ELECTRICITY	111-5-1582-379	\$55,930.63	\$88,000.00	\$88,000.00	0%	
DUES-MEMBERSHIPS-FEES	111-5-1582-370	\$325.00	\$0.00	\$0.00		
CONFERENCE,SEMINARS & TRAINING	111-5-1582-351	\$150.00	\$5,500.00	\$5,500.00	0%	
SECURITY/ALARM SERVICE	111-5-1582-341	\$2,445.33	\$15,000.00	\$15,000.00	0%	
EQUIPMENT RENT/LEASES	111-5-1582-328	\$638.98	\$1,000.00	\$1,000.00	0%	
CONTRACTED SERVICES	111-5-1582-313	\$138,984.43	\$173,500.00	\$178,000.00	2.594%	
Total Services:		\$200,382.78	\$284,500.00	\$289,000.00	1.582%	
Capital Outlays/Projects						
VEHICLES	111-5-1582-650	\$41,214.93	\$47,000.00	\$94,000.00	100%	
FIELD EQUIPMENT PURCHASE	111-5-1582-617	\$9,292.82	\$10,000.00	\$10,000.00	0%	
LAND IMPROVEMENTS	111-5-1582-658			\$55,000.00		
Total Capital Outlays/Projects:		\$50,507.75	\$57,000.00	\$159,000.00	178.947%	
Total Parks:		\$744,214.95	\$883,500.00	\$1,016,000.00	14.997%	
Facilities Management						
Personnel Services						
AZ JOB TRAINING TAX	111-5-1583-142	\$0.00	\$2,000.00	\$0.00	-100%	
UNEMPLOYMENT INSURANCE	111-5-1583-141	\$50.41	\$1,000.00	\$1,000.00	0%	
WORKERS COMPENSATION	111-5-1583-140	\$3,116.00	\$6,000.00	\$6,000.00	0%	
ASRS CONTRIBUTION	111-5-1583-132	\$14,104.43	\$23,000.00	\$25,000.00	8.696%	
MEDICARE CONTRIBUTION	111-5-1583-131	\$1,680.86	\$3,000.00	\$3,000.00	0%	
SOCIAL SECURITY CONTRIBUTION	111-5-1583-130	\$7,187.13	\$12,000.00	\$12,000.00	0%	
HEALTH-LIFE-DENTAL INSURANCE	111-5-1583-120	\$21,243.10	\$32,000.00	\$34,000.00	6.25%	
COMP TIME	111-5-1583-117	\$94.10	\$0.00	\$0.00		
OVERTIME	111-5-1583-111	\$4,866.87	\$8,000.00	\$8,000.00	0%	
SALARIES AND WAGES	111-5-1583-110	\$115,506.09	\$175,000.00	\$187,000.00	6.857%	
Total Personnel Services:		\$167,848.99	\$262,000.00	\$276,000.00	5.344%	
Supplies						
COPIER USAGE/SUPPLIES/MAINT	111-5-1583-254	\$2,203.82	\$1,500.00	\$1,500.00	0%	
BUILDING MAINTENANCE/REPAIRS	111-5-1583-250	\$30,362.65	\$55,000.00	\$55,000.00	0%	
OPERATING MATERIAL & SUPPLIES	111-5-1583-249	\$4,782.23	\$3,000.00	\$3,000.00	0%	
UNIFORMS	111-5-1583-233	\$1,651.30	\$5,500.00	\$5,500.00	0%	
COMPUTER/PRINTER SUPPLIES	111-5-1583-232	\$0.00	\$1,000.00	\$1,000.00	0%	
BUILDING JANITORIAL SUPPLIES	111-5-1583-231	\$8,205.97	\$12,000.00	\$12,000.00	0%	
OFFICE SUPPLIES	111-5-1583-230	\$595.05	\$2,000.00	\$2,000.00	0%	
SAFETY EQUIPMENT/SUPPLIES	111-5-1583-213	\$322.15	\$1,000.00	\$1,000.00	0%	
FUEL AND LUBRICANTS	111-5-1583-211	\$1,824.82	\$3,000.00	\$3,000.00	0%	
SMALL TOOLS/EQUIP/PARTS	111-5-1583-210	\$2,904.48	\$3,500.00	\$3,500.00	0%	
Total Supplies:		\$52,852.47	\$87,500.00	\$87,500.00	0%	
Services						

Name	ACCOUNT ID	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	% Change	Notes
LIBRARY FACILITIES EXPENSES	111-5-1583-392	\$5,129.55	\$10,000.00	\$10,000.00	0%	
BUILDING ELECTRICITY/GAS	111-5-1583-382	\$168,285.75	\$210,000.00	\$210,000.00	0%	
WIRELESS COMMUNICATIONS	111-5-1583-381	\$1,457.24	\$2,500.00	\$2,500.00	0%	
CONFERENCE,SEMINARS & TRAINING	111-5-1583-351	\$2,149.00	\$2,500.00	\$2,500.00	0%	
FIRE EXTINGUISHERS/INSPECTIONS	111-5-1583-346	\$11,856.10	\$7,000.00	\$10,000.00	42.857%	
SECURITY/ALARM SERVICE	111-5-1583-341	\$13,354.19	\$15,000.00	\$15,000.00	0%	
CONTRACTED SERVICES	111-5-1583-313	\$179,329.50	\$202,500.00	\$202,500.00	0%	
Total Services:		\$381,561.33	\$449,500.00	\$452,500.00	0.667%	
Special Projects						
SPECIAL PROJECTS	111-5-1583-418	\$0.00	\$0.00	\$65,000.00		
Total Special Projects:		\$0.00	\$0.00	\$65,000.00		
Capital Outlays/Projects						
PARK IMPROVEMENTS	111-5-1583-658	\$0.00	\$55,000.00	\$0.00	-100%	
VEHICLES	111-5-1583-650	\$0.00	\$0.00	\$47,000.00		
BUILDINGS AND IMPROVEMENTS	111-5-1583-656	\$218,878.75	\$560,000.00	\$369,000.00	-34.107%	
Total Capital Outlays/Projects:		\$218,878.75	\$615,000.00	\$416,000.00	-32.358%	
Total Facilities Management:		\$821,141.54	\$1,414,000.00	\$1,297,000.00	-8.274%	
Fleet Management						
Personnel Services						
AZ JOB TRAINING TAX	111-5-1584-142	\$0.00	\$1,000.00	\$0.00	-100%	
UNEMPLOYMENT INSURANCE	111-5-1584-141	\$25.21	\$1,000.00	\$1,000.00	0%	
WORKERS COMPENSATION	111-5-1584-140	\$1,266.00	\$3,000.00	\$3,000.00	0%	
ASRS CONTRIBUTION	111-5-1584-132	\$6,997.87	\$8,000.00	\$8,000.00	0%	
MEDICARE CONTRIBUTION	111-5-1584-131	\$785.07	\$1,000.00	\$1,000.00	0%	
SOCIAL SECURITY CONTRIBUTION	111-5-1584-130	\$3,356.87	\$4,000.00	\$4,000.00	0%	
HEALTH-LIFE-DENTAL INSURANCE	111-5-1584-120	\$11,756.47	\$13,000.00	\$14,000.00	7.692%	
SALARIES AND WAGES	111-5-1584-110	\$57,784.80	\$63,000.00	\$65,000.00	3.175%	
Total Personnel Services:		\$81,972.29	\$94,000.00	\$96,000.00	2.128%	
Supplies						
OTHER MAINTENANCE/REPAIRS	111-5-1584-269	\$30,088.64	\$27,000.00	\$27,000.00	0%	
VEHICLE MAINTENANCE/REPAIRS	111-5-1584-253	\$45,563.94	\$50,000.00	\$50,000.00	0%	
OPERATING MATERIAL & SUPPLIES	111-5-1584-249	\$2,623.50	\$3,000.00	\$3,000.00	0%	
VEHICLE PARTS	111-5-1584-238	\$10,924.87	\$11,500.00	\$11,500.00	0%	
COMPUTER/PRINTER SUPPLIES	111-5-1584-232	\$0.00	\$1,000.00	\$1,000.00	0%	
OFFICE SUPPLIES	111-5-1584-230	\$94.50	\$0.00	\$0.00		
SAFETY EQUIPMENT/SUPPLIES	111-5-1584-213	\$434.77	\$500.00	\$5,500.00	1,000%	
FUEL AND LUBRICANTS	111-5-1584-211	\$919.06	\$2,500.00	\$1,500.00	-40%	
SMALL TOOLS/EQUIP/PARTS	111-5-1584-210	\$3,340.70	\$2,500.00	\$3,500.00	40%	
Total Supplies:		\$93,989.98	\$98,000.00	\$103,000.00	5.102%	
Services						
WIRELESS COMMUNICATIONS	111-5-1584-381	\$464.45	\$1,000.00	\$1,000.00	0%	

Name	ACCOUNT ID	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	% Change	Notes
MAILING COST	111-5-1584-362	\$81.86	\$0.00	\$0.00		
CONFERENCE,SEMINARS & TRAINING	111-5-1584-351	\$0.00	\$1,000.00	\$1,000.00	0%	
Total Services:		\$546.31	\$2,000.00	\$2,000.00	0%	
Total Fleet Management:		\$176,508.58	\$194,000.00	\$201,000.00	3.608%	
Total Public Works:		\$1,741,865.07	\$2,491,500.00	\$2,514,000.00	0.903%	

Significant Changes

- Requested increase in special projects area supports proposed city facility asbestos survey to maintain compliance with County standards.
- Decrease in capital outlay/projects reflects completion of capital projects in FY20.

Accomplishments

1. Facilities division maintained over 100,000 square feet of city buildings.
2. Facilities division substantially completed Access Control Upgrade CIP.
3. Parks division maintained over 50 acres of city parks/open spaces.
4. Parks division completed upgrade of splash pad at Gateway Park.
5. Fleet division implemented vehicle replacement program across multiple city departments/division.

Objectives

- Maintain cost/acre of park within 3% variance in FY20/21
- Maintain cost/square foot of facility within 3% variance in FY20/21
- Maintain cost/mile of fleet vehicles within 3% variance in FY20/21

Program Performance

Strategic Initiative	Program Performance	Actual FY 2017/18	Actual FY 2018/19	Projected FY 2019/20	Target FY 2020/21
Superior Infrastructure	Operational cost/acre of park space	NA	NA	3% variance	3% variance
Superior Infrastructure	Operational cost/square foot of facility space	NA	NA	3% variance	3% variance
Superior Infrastructure	Operational cost/mile of fleet vehicles	NA	NA	3% variance	3% variance

Analysis of Program Performance:

1. Operational cost/acre of park space will be monitored in FY20 and used as a baseline for future performance comparison.
2. Operational cost/square foot will be monitored in FY20 and used as a baseline for future performance comparison.
3. Operational cost/mile of fleet vehicle will be monitored in FY20 and used as a baseline for future performance comparison.

Parks



Parks is responsible for the maintenance and upkeep of over 50 acres of City Parks and their amenities. City Parks range in size from large, multi-event spaces (Gateway and Gentry Parks) to small, community centered pocket parks throughout the City. Amenities at City Parks include walking paths, picnic areas, ramadas, children's play areas, large and small dog parks, a skate park, basketball courts, sports fields, and a community splash pad.



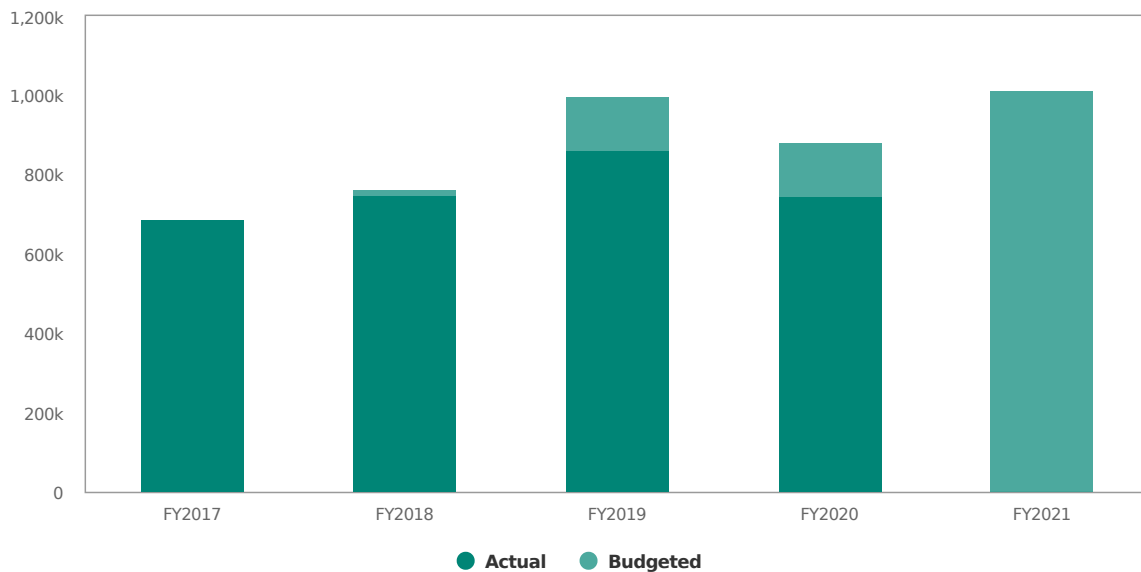
Parks Budget

\$1,016,000

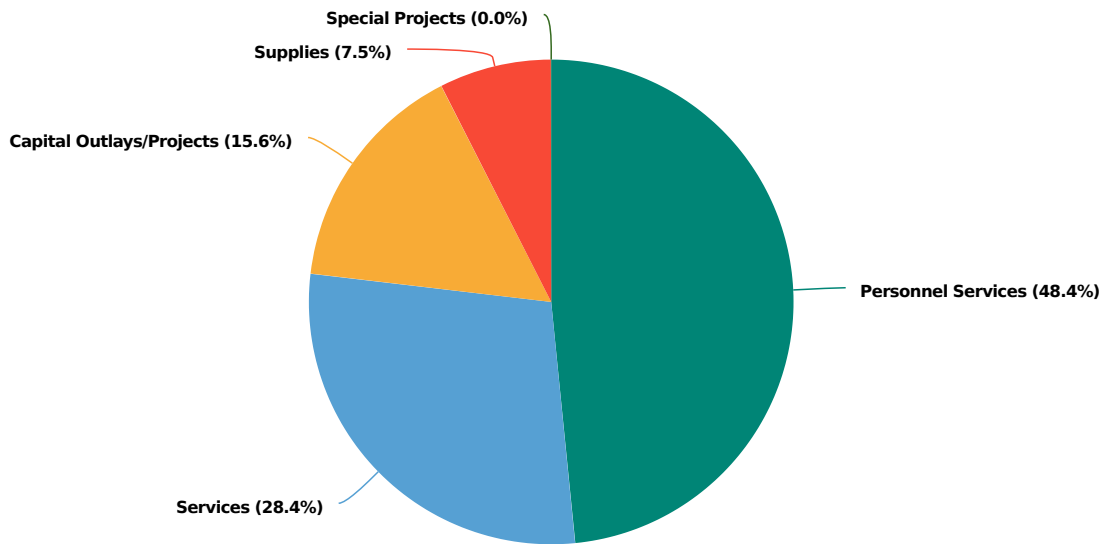
\$132,500

(13.04% vs. prior year)

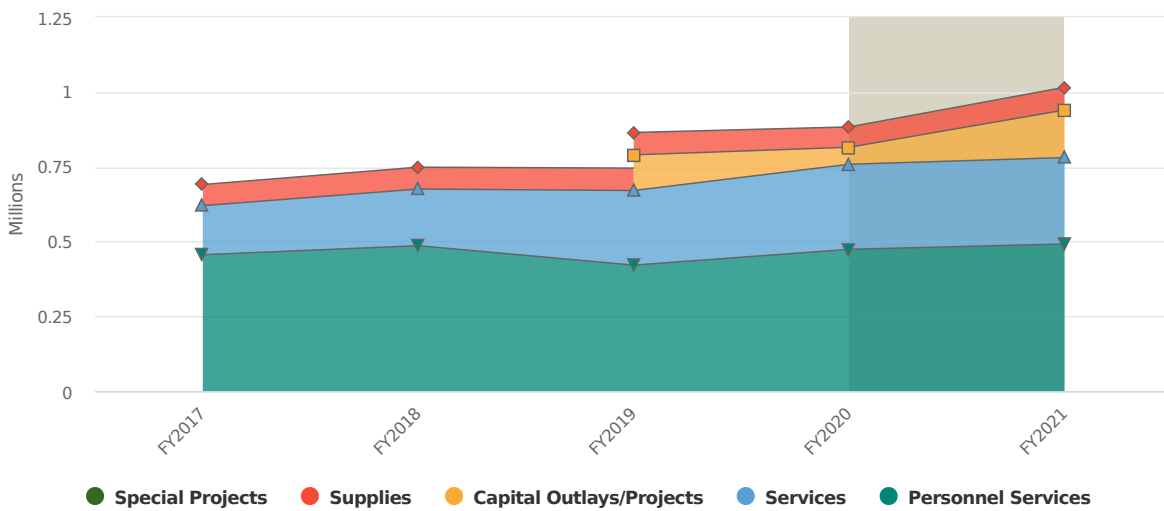
PW - Parks Division Proposed and Historical Budget vs. Actual



PW - Parks Division Budgeted Expenditures



PW - Parks Division Historical and Budgeted Expenditures Over Time



Grey background indicates budgeted figures.

Name	ACCOUNT ID	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	% Change	Notes
Parks						
Personnel Services						
AZ JOB TRAINING TAX	111-5-1582-142	\$0.00	\$4,000.00	\$0.00	-100%	
UNEMPLOYMENT INSURANCE	111-5-1582-141	\$289.57	\$3,000.00	\$3,000.00	0%	
WORKERS COMPENSATION	111-5-1582-140	\$7,240.00	\$13,000.00	\$14,000.00	7.692%	
ASRS CONTRIBUTION	111-5-1582-132	\$33,920.41	\$36,000.00	\$39,000.00	8.333%	
MEDICARE CONTRIBUTION	111-5-1582-131	\$4,113.72	\$5,000.00	\$5,000.00	0%	
SOCIAL SECURITY CONTRIBUTION	111-5-1582-130	\$17,589.74	\$20,000.00	\$21,000.00	5%	
HEALTH-LIFE-DENTAL INSURANCE	111-5-1582-120	\$63,238.94	\$77,000.00	\$74,000.00	-3.896%	
COMP TIME	111-5-1582-117	\$2,482.63	\$0.00	\$0.00		
OVERTIME	111-5-1582-111	\$13,546.59	\$12,000.00	\$12,000.00	0%	
SALARIES AND WAGES	111-5-1582-110	\$287,837.16	\$304,000.00	\$324,000.00	6.579%	

Name	ACCOUNT ID	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	% Change	Notes
Total Personnel Services:		\$430,258.76	\$474,000.00	\$492,000.00	3.797%	
Supplies						
EQUIPMENT MAINTENANCE/REPAIRS	111-5-1582-269	\$719.48	\$1,500.00	\$1,500.00	0%	
VEHICLE MAINTENANCE/REPAIRS	111-5-1582-253	\$0.00	\$500.00	\$500.00	0%	
OPERATING MATERIAL & SUPPLIES	111-5-1582-249	\$13,509.60	\$16,000.00	\$21,000.00	31.25%	
LANDSCAPING MAT'L & SUPPLIES	111-5-1582-244	\$5,399.82	\$6,000.00	\$6,000.00	0%	
IRRIGATION SUPPLIES	111-5-1582-243	\$9,437.22	\$14,500.00	\$14,500.00	0%	
EQUIPMENT/FURNITURE PURCHASE	111-5-1582-237	\$3,219.68	\$9,000.00	\$9,000.00	0%	
UNIFORMS	111-5-1582-233	\$414.16	\$0.00	\$0.00		
OFFICE SUPPLIES	111-5-1582-230	\$292.49	\$500.00	\$500.00	0%	
CHEMICALS	111-5-1582-222	\$10,103.92	\$6,000.00	\$6,000.00	0%	
SAFETY EQUIPMENT/SUPPLIES	111-5-1582-213	\$3,508.58	\$4,000.00	\$4,000.00	0%	
FUEL AND LUBRICANTS	111-5-1582-211	\$14,837.09	\$7,000.00	\$10,000.00	42.857%	
SMALL TOOLS/EQUIP/PARTS	111-5-1582-210	\$1,623.62	\$3,000.00	\$3,000.00	0%	
Total Supplies:		\$63,065.66	\$68,000.00	\$76,000.00	11.765%	
Services						
WIRELESS COMMUNICATIONS	111-5-1582-381	\$1,908.41	\$1,500.00	\$1,500.00	0%	
PARK LIGHTING/ELECTRICITY	111-5-1582-379	\$55,930.63	\$88,000.00	\$88,000.00	0%	
DUES-MEMBERSHIPS-FEES	111-5-1582-370	\$325.00	\$0.00	\$0.00		
CONFERENCE, SEMINARS & TRAINING	111-5-1582-351	\$150.00	\$5,500.00	\$5,500.00	0%	
SECURITY/ALARM SERVICE	111-5-1582-341	\$2,445.33	\$15,000.00	\$15,000.00	0%	
EQUIPMENT RENT/LEASES	111-5-1582-328	\$638.98	\$1,000.00	\$1,000.00	0%	
CONTRACTED SERVICES	111-5-1582-313	\$138,984.43	\$173,500.00	\$178,000.00	2.594%	
Total Services:		\$200,382.78	\$284,500.00	\$289,000.00	1.582%	
Capital Outlays/Projects						
VEHICLES	111-5-1582-650	\$41,214.93	\$47,000.00	\$94,000.00	100%	
FIELD EQUIPMENT PURCHASE	111-5-1582-617	\$9,292.82	\$10,000.00	\$10,000.00	0%	
LAND IMPROVEMENTS	111-5-1582-658			\$55,000.00		
Total Capital Outlays/Projects:		\$50,507.75	\$57,000.00	\$159,000.00	178.947%	
Total Parks:		\$744,214.95	\$883,500.00	\$1,016,000.00	14.997%	

Facilities Management



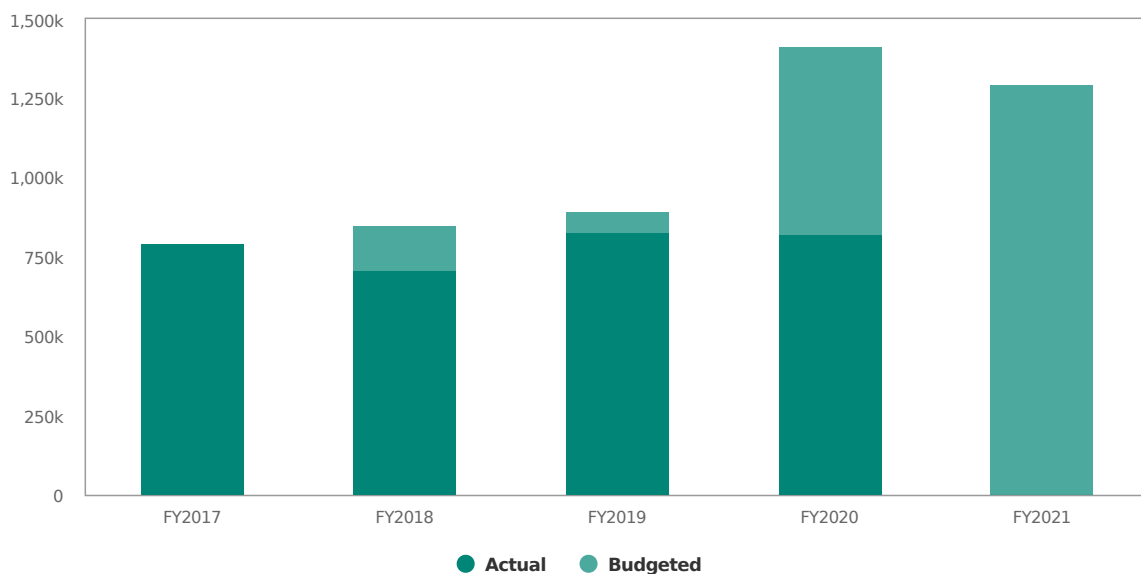
Facilities Management handles the day to day operations and maintenance of all City owned facilities. This includes regular maintenance on building related items such as heating and cooling systems, utilities, and facility amenities. The facilities division is also responsible for the administration of the custodial contract for over 100,000 square feet of City facilities.



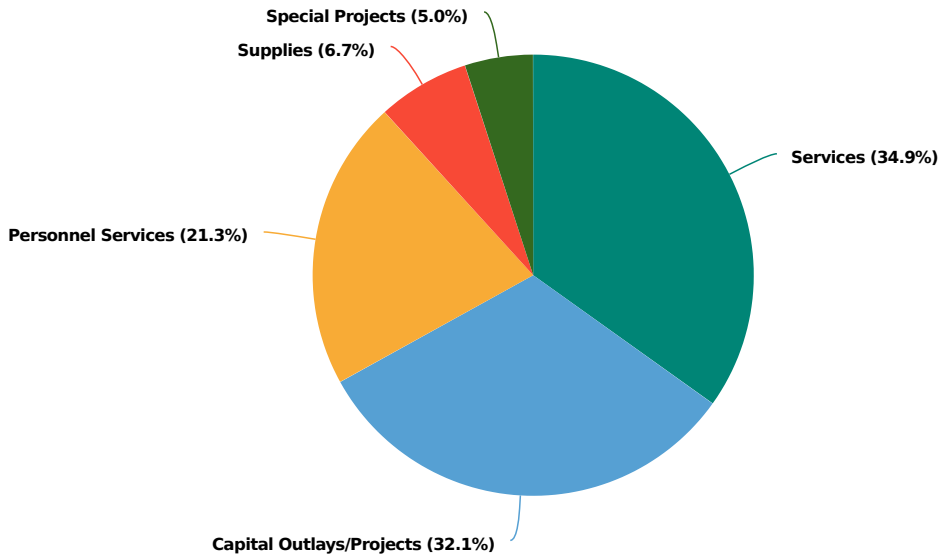
Facilities Management Budget

\$1,297,000 **-\$117,000**
 (-9.02% vs. prior year)

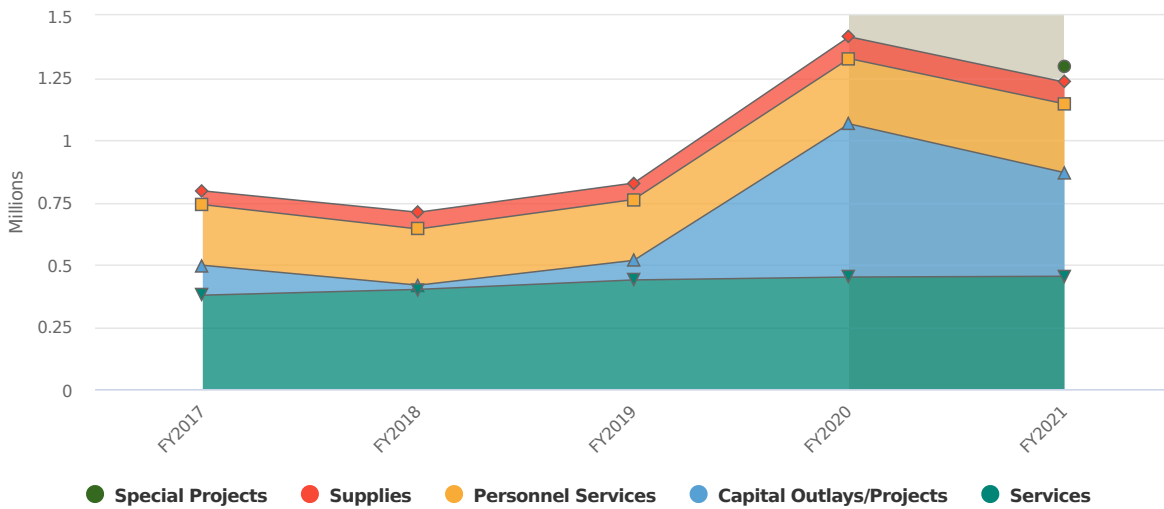
PW - Facilities Management Division Proposed and Historical Budget vs. Actual



PW - Facilities Management Division Budgeted Expenditures



PW - Facilities Management Division Historical and Budgeted Expenditures Over Time



Grey background indicates budgeted figures.

Name	ACCOUNT ID	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	% Change	Notes
Facilities Management						
Personnel Services						
AZ JOB TRAINING TAX	111-5-1583-142	\$0.00	\$2,000.00	\$0.00	-100%	
UNEMPLOYMENT INSURANCE	111-5-1583-141	\$50.41	\$1,000.00	\$1,000.00	0%	
WORKERS COMPENSATION	111-5-1583-140	\$3,116.00	\$6,000.00	\$6,000.00	0%	
ASRS CONTRIBUTION	111-5-1583-132	\$14,104.43	\$23,000.00	\$25,000.00	8.696%	
MEDICARE CONTRIBUTION	111-5-1583-131	\$1,680.86	\$3,000.00	\$3,000.00	0%	
SOCIAL SECURITY CONTRIBUTION	111-5-1583-130	\$7,187.13	\$12,000.00	\$12,000.00	0%	
HEALTH-LIFE-DENTAL INSURANCE	111-5-1583-120	\$21,243.10	\$32,000.00	\$34,000.00	6.25%	
COMP TIME	111-5-1583-117	\$94.10	\$0.00	\$0.00		
OVERTIME	111-5-1583-111	\$4,866.87	\$8,000.00	\$8,000.00	0%	
SALARIES AND WAGES	111-5-1583-110	\$115,506.09	\$175,000.00	\$187,000.00	6.857%	

Name	ACCOUNT ID	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	% Change	Notes
Total Personnel Services:		\$167,848.99	\$262,000.00	\$276,000.00	5.344%	
Supplies						
COPIER USAGE/SUPPLIES/MAINT	111-5-1583-254	\$2,203.82	\$1,500.00	\$1,500.00	0%	
BUILDING MAINTENANCE/REPAIRS	111-5-1583-250	\$30,362.65	\$55,000.00	\$55,000.00	0%	
OPERATING MATERIAL & SUPPLIES	111-5-1583-249	\$4,782.23	\$3,000.00	\$3,000.00	0%	
UNIFORMS	111-5-1583-233	\$1,651.30	\$5,500.00	\$5,500.00	0%	
COMPUTER/PRINTER SUPPLIES	111-5-1583-232	\$0.00	\$1,000.00	\$1,000.00	0%	
BUILDING JANITORIAL SUPPLIES	111-5-1583-231	\$8,205.97	\$12,000.00	\$12,000.00	0%	
OFFICE SUPPLIES	111-5-1583-230	\$595.05	\$2,000.00	\$2,000.00	0%	
SAFETY EQUIPMENT/SUPPLIES	111-5-1583-213	\$322.15	\$1,000.00	\$1,000.00	0%	
FUEL AND LUBRICANTS	111-5-1583-211	\$1,824.82	\$3,000.00	\$3,000.00	0%	
SMALL TOOLS/EQUIP/PARTS	111-5-1583-210	\$2,904.48	\$3,500.00	\$3,500.00	0%	
Total Supplies:		\$52,852.47	\$87,500.00	\$87,500.00	0%	
Services						
LIBRARY FACILITIES EXPENSES	111-5-1583-392	\$5,129.55	\$10,000.00	\$10,000.00	0%	
BUILDING ELECTRICITY/GAS	111-5-1583-382	\$168,285.75	\$210,000.00	\$210,000.00	0%	
WIRELESS COMMUNICATIONS	111-5-1583-381	\$1,457.24	\$2,500.00	\$2,500.00	0%	
CONFERENCE, SEMINARS & TRAINING	111-5-1583-351	\$2,149.00	\$2,500.00	\$2,500.00	0%	
FIRE EXTINGUISHERS/INSPECTIONS	111-5-1583-346	\$11,856.10	\$7,000.00	\$10,000.00	42.857%	
SECURITY/ALARM SERVICE	111-5-1583-341	\$13,354.19	\$15,000.00	\$15,000.00	0%	
CONTRACTED SERVICES	111-5-1583-313	\$179,329.50	\$202,500.00	\$202,500.00	0%	
Total Services:		\$381,561.33	\$449,500.00	\$452,500.00	0.667%	
Special Projects						
SPECIAL PROJECTS	111-5-1583-418	\$0.00	\$0.00	\$65,000.00		
Total Special Projects:		\$0.00	\$0.00	\$65,000.00		
Capital Outlays/Projects						
PARK IMPROVEMENTS	111-5-1583-658	\$0.00	\$55,000.00	\$0.00	-100%	
VEHICLES	111-5-1583-650	\$0.00	\$0.00	\$47,000.00		
BUILDINGS AND IMPROVEMENTS	111-5-1583-656	\$218,878.75	\$560,000.00	\$369,000.00	-34.107%	
Total Capital Outlays/Projects:		\$218,878.75	\$615,000.00	\$416,000.00	-32.358%	
Total Facilities Management:		\$821,141.54	\$1,414,000.00	\$1,297,000.00	-8.274%	

Fleet Management



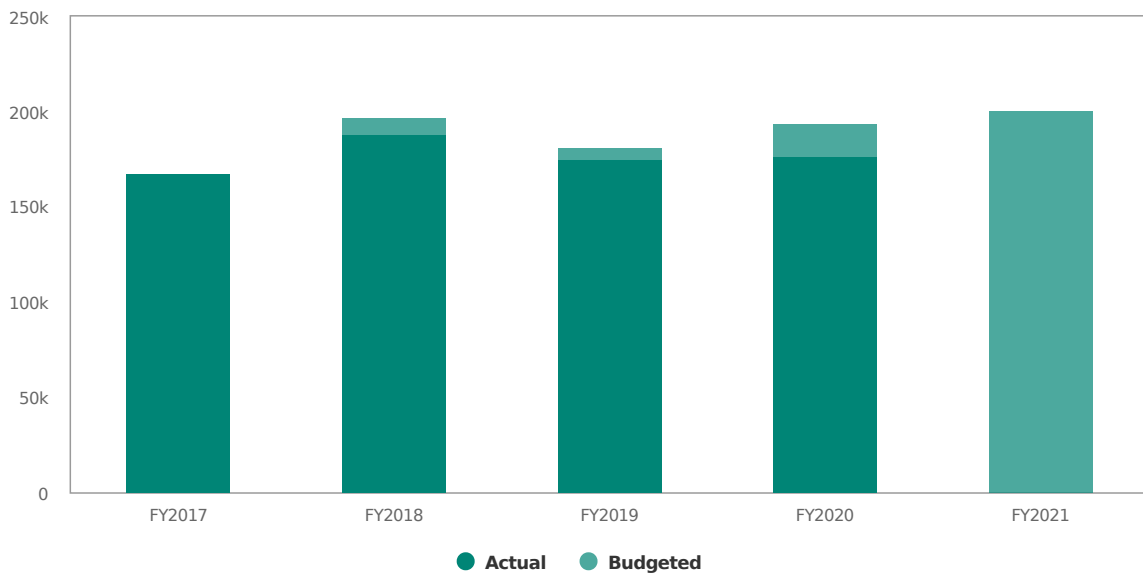
Fleet manages the City's vehicle and equipment inventory. Fleet's responsibilities include regular maintenance, asset tracking, and fuel use reporting for all City departments. Fleet administers the City's vehicle maintenance contract with local vendors.



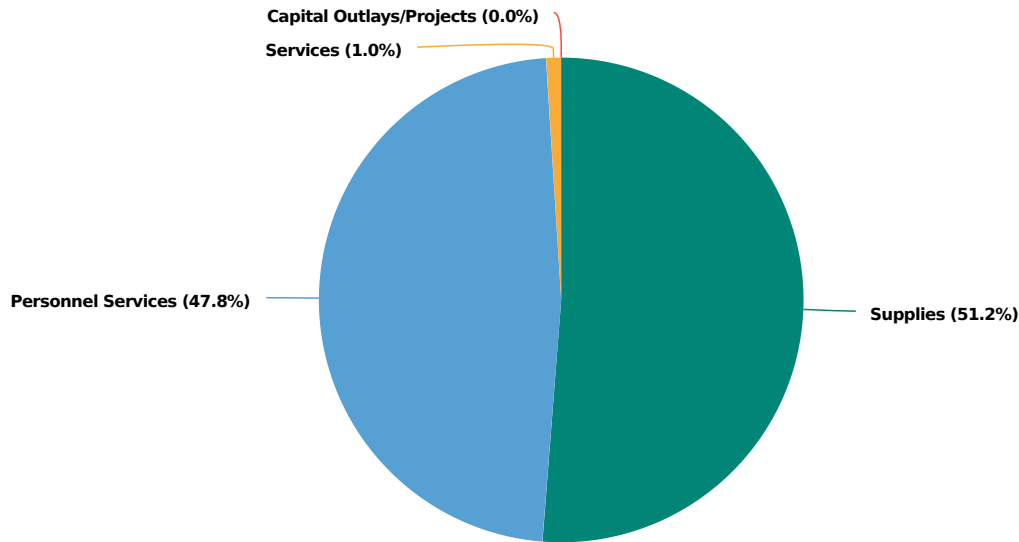
Fleet Management Budget

\$201,000 **\$7,000**
(3.48% vs. prior year)

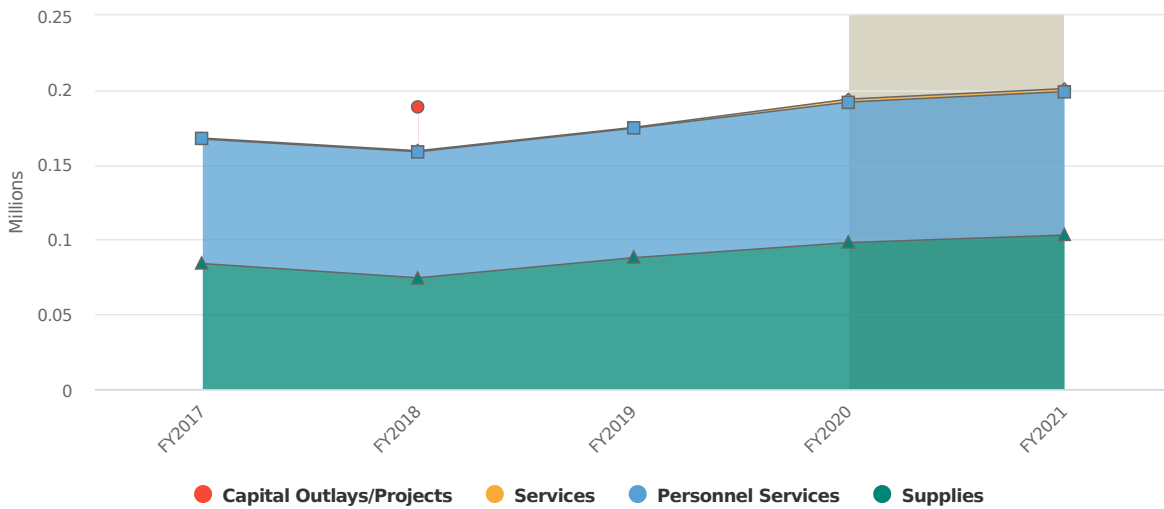
PW - Fleet Management Division Proposed and Historical Budget vs. Actual



PW - Fleet Management Division Budgeted Expenditures



PW - Fleet Management Division Historical and Budgeted Expenditures Over Time



Grey background indicates budgeted figures.

Name	ACCOUNT ID	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	% Change	Notes
Fleet Management						
Personnel Services						
AZ JOB TRAINING TAX	111-5-1584-142	\$0.00	\$1,000.00	\$0.00	-100%	
UNEMPLOYMENT INSURANCE	111-5-1584-141	\$25.21	\$1,000.00	\$1,000.00	0%	
WORKERS COMPENSATION	111-5-1584-140	\$1,266.00	\$3,000.00	\$3,000.00	0%	
ASRS CONTRIBUTION	111-5-1584-132	\$6,997.87	\$8,000.00	\$8,000.00	0%	
MEDICARE CONTRIBUTION	111-5-1584-131	\$785.07	\$1,000.00	\$1,000.00	0%	
SOCIAL SECURITY CONTRIBUTION	111-5-1584-130	\$3,356.87	\$4,000.00	\$4,000.00	0%	
HEALTH-LIFE-DENTAL INSURANCE	111-5-1584-120	\$11,756.47	\$13,000.00	\$14,000.00	7.692%	
SALARIES AND WAGES	111-5-1584-110	\$57,784.80	\$63,000.00	\$65,000.00	3.175%	
Total Personnel Services:		\$81,972.29	\$94,000.00	\$96,000.00	2.128%	

Name	ACCOUNT ID	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	% Change	Notes
Supplies						
OTHER MAINTENANCE/REPAIRS	111-5-1584-269	\$30,088.64	\$27,000.00	\$27,000.00	0%	
VEHICLE MAINTENANCE/REPAIRS	111-5-1584-253	\$45,563.94	\$50,000.00	\$50,000.00	0%	
OPERATING MATERIAL & SUPPLIES	111-5-1584-249	\$2,623.50	\$3,000.00	\$3,000.00	0%	
VEHICLE PARTS	111-5-1584-238	\$10,924.87	\$11,500.00	\$11,500.00	0%	
COMPUTER/PRINTER SUPPLIES	111-5-1584-232	\$0.00	\$1,000.00	\$1,000.00	0%	
OFFICE SUPPLIES	111-5-1584-230	\$94.50	\$0.00	\$0.00		
SAFETY EQUIPMENT/SUPPLIES	111-5-1584-213	\$434.77	\$500.00	\$5,500.00	1,000%	
FUEL AND LUBRICANTS	111-5-1584-211	\$919.06	\$2,500.00	\$1,500.00	-40%	
SMALL TOOLS/EQUIP/PARTS	111-5-1584-210	\$3,340.70	\$2,500.00	\$3,500.00	40%	
Total Supplies:		\$93,989.98	\$98,000.00	\$103,000.00	5.102%	
Services						
WIRELESS COMMUNICATIONS	111-5-1584-381	\$464.45	\$1,000.00	\$1,000.00	0%	
MAILING COST	111-5-1584-362	\$81.86	\$0.00	\$0.00		
CONFERENCE, SEMINARS & TRAINING	111-5-1584-351	\$0.00	\$1,000.00	\$1,000.00	0%	
Total Services:		\$546.31	\$2,000.00	\$2,000.00	0%	
Total Fleet Management:		\$176,508.58	\$194,000.00	\$201,000.00	3.608%	



Non-Departmental



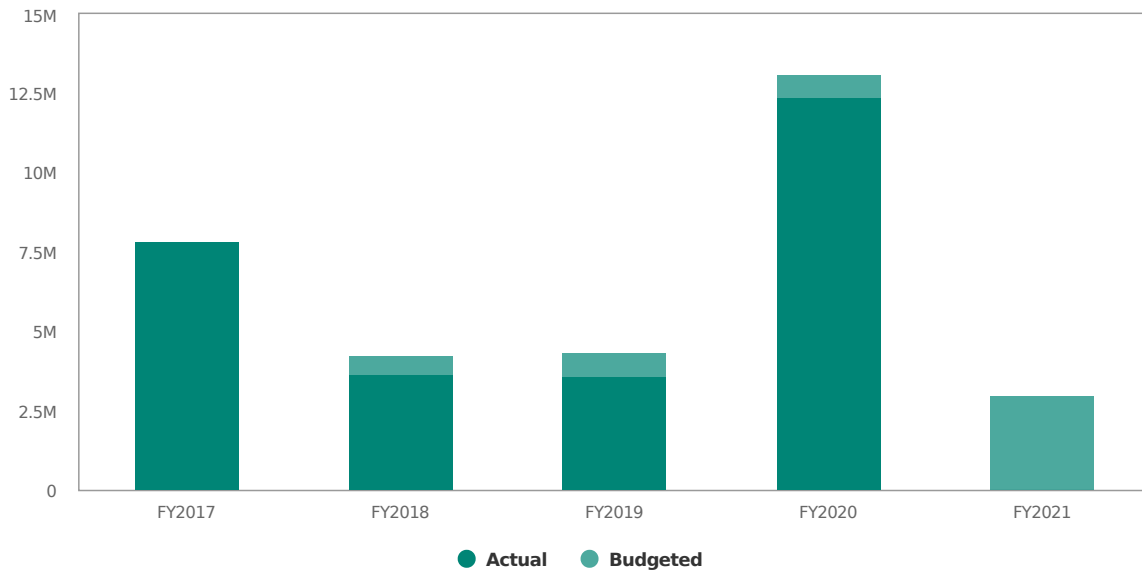
Non-Departmental's purpose is to account for items that are not specifically owned by a department, but rather pertain to the city as a whole. Items included in Non-Departmental are legal fees, insurance claims, tuition reimbursement, transfers & contingenc, and other line items.



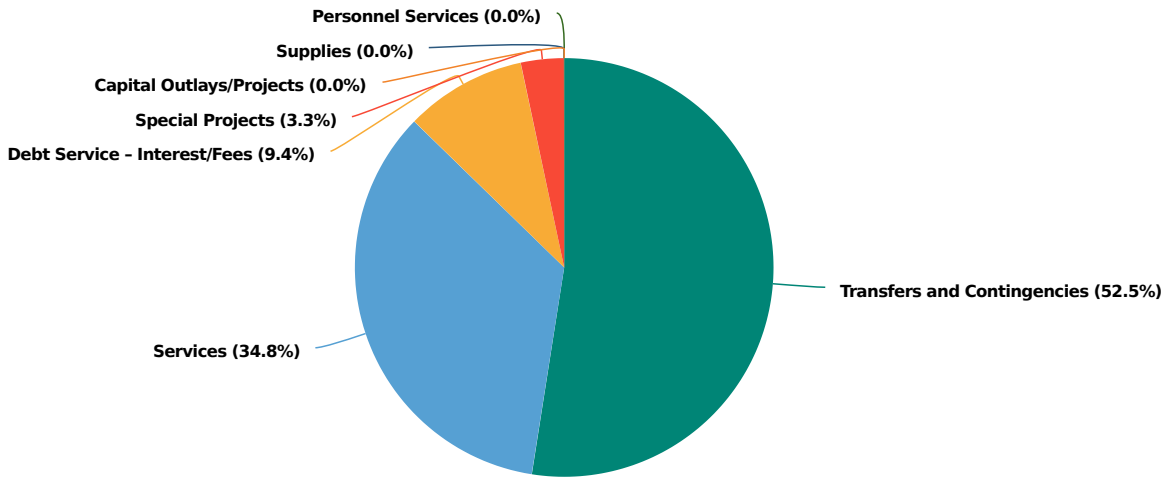
Non-Departmental Budget

\$3,003,000 **-\$10,115,500**
 (-336.85% vs. prior year)

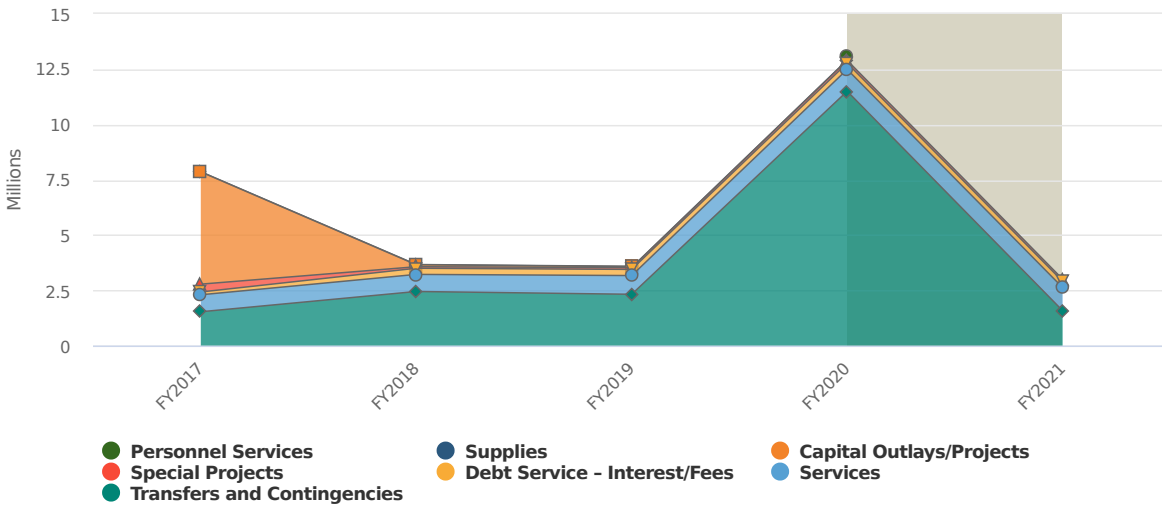
Non-Departmental Proposed and Historical Budget vs. Actual



Non-Departmental Budgeted Expenditures



Non-Departmental Historical and Budgeted Expenditures Over Time



Grey background indicates budgeted figures.

Name	ACCOUNT ID	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	% Change	Notes
Non-Departmental General						
Personnel Services						
AZJOB TRAINING TAX	111-5-1591-142	\$0.00	\$1,000.00	\$0.00	-100%	
UNEMPLOYMENT INSURANCE	111-5-1591-141	\$0.00	\$1,000.00	\$0.00	-100%	
WORKERS COMPENSATION	111-5-1591-140	\$0.00	\$7,000.00	\$0.00	-100%	
ASRS CONTRIBUTION	111-5-1591-132	\$0.00	\$20,000.00	\$0.00	-100%	
MEDICARE CONTRIBUTION	111-5-1591-131	\$0.00	\$3,000.00	\$0.00	-100%	
SOCIAL SECURITY CONTRIBUTION	111-5-1591-130	\$0.00	\$7,000.00	\$0.00	-100%	
HEALTH-LIFE-DENTAL INSURANCE	111-5-1591-120	\$0.00	\$1,000.00	\$0.00	-100%	
SALARIES AND WAGES	111-5-1591-110	\$0.00	\$164,000.00	\$0.00	-100%	

Name	ACCOUNT ID	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	% Change	Notes
Total Personnel Services:		\$0.00	\$204,000.00	\$0.00	-100%	
Transfers and Contingencies						
CONTINGENCY	111-5-1591-920	\$13,702.81	\$75,000.00	\$500,000.00	566.667%	
TRANSFER OUT - POLICE GRANTS	111-5-1591-950	\$11,428,000.00	\$11,428,000.00	\$1,076,000.00	-90.585%	
Total Transfers and Contingencies:		\$11,441,702.81	\$11,503,000.00	\$1,576,000.00	-86.299%	
Supplies						
OTHER MAINTENANCE/REPAIRS	111-5-1591-269	\$783.00	\$2,000.00	\$0.00	-100%	
VEHICLE MAINTENANCE/REPAIRS	111-5-1591-253	\$0.00	\$2,500.00	\$0.00	-100%	
OPERATING MATERIAL & SUPPLIES	111-5-1591-249	\$1,419.22	\$5,000.00	\$0.00	-100%	
SPORTS SUPPLIES	111-5-1591-239	\$0.00	\$5,000.00	\$0.00	-100%	
FUEL AND LUBRICANTS	111-5-1591-211	\$3,751.97	\$1,000.00	\$0.00	-100%	
Total Supplies:		\$5,954.19	\$15,500.00	\$0.00	-100%	
Services						
EXTERMINATING SERVICE	111-5-1591-384	\$837.00	\$1,000.00	\$0.00	-100%	
TRASH SERVICE	111-5-1591-383	\$0.00	\$1,000.00	\$0.00	-100%	
BUILDING ELECTRICITY/GAS	111-5-1591-382	\$6,699.46	\$15,000.00	\$0.00	-100%	
WIRELESS COMMUNICATIONS	111-5-1591-381	\$464.43	\$1,000.00	\$0.00	-100%	
PROPERTY TAXES	111-5-1591-375	\$256.86	\$8,000.00	\$8,000.00	0%	
SECURITY/ALARM SERVICE	111-5-1591-341	\$0.00	\$500.00	\$0.00	-100%	
COUNTY JAIL HOUSING	111-5-1591-321	\$123,368.78	\$175,000.00	\$175,000.00	0%	
PROSECUTOR SERVICES	111-5-1591-316	\$114,041.66	\$130,000.00	\$130,000.00	0%	
PUBLIC DEFENDER SERVICES	111-5-1591-315	\$1,200.00	\$2,500.00	\$2,500.00	0%	
LIABILITY INSURANCE	111-5-1591-314	\$335,018.78	\$332,000.00	\$350,000.00	5.422%	
CONTRACTED SERVICES	111-5-1591-313	\$824.79	\$5,000.00	\$0.00	-100%	
LEGAL SERVICES	111-5-1591-312	\$227,250.00	\$275,000.00	\$250,000.00	-9.091%	
CLAIMS	111-5-1591-332	\$26,931.87	\$40,000.00	\$30,000.00	-25%	
TUITION REIMBURSEMENT	111-5-1591-353			\$100,000.00		
Total Services:		\$836,893.63	\$986,000.00	\$1,045,500.00	6.034%	
Special Projects						
SPECIAL EVENTS	111-5-1591-410	\$72,817.56	\$125,000.00	\$100,000.00	-20%	
Total Special Projects:		\$72,817.56	\$125,000.00	\$100,000.00	-20%	
Debt Service - Interest/Fees						
TRUST/AGENCY FEES	111-5-1591-773	\$300.00	\$500.00	\$500.00	0%	
EXCISE BOND PRINCIPLE	111-5-1591-759	\$0.00	\$164,000.00	\$170,000.00	3.659%	
INTEREST	111-5-1591-750	\$56,900.00	\$120,500.00	\$111,000.00	-7.884%	
Total Debt Service - Interest/Fees:		\$57,200.00	\$285,000.00	\$281,500.00	-1.228%	
Total Non-Departmental General:		\$12,414,568.19	\$13,118,500.00	\$3,003,000.00	-77.109%	

Development Services



The El Mirage Development Services Department ensures responsible planning and development within the City via the Planning & Zoning and Geographic Information System (GIS). The department as a whole aims to provide quality customer service for all City of El Mirage customers while enforcing compliance with applicable City Codes and the General Plan. The department contains four divisions: Building Safety, Code Compliance, Community Development, and Engineering.

Organizational Chart



Personnel

BUDGETED POSITIONS - FULL TIME EQUIVALENTS					
For Year Ending June 30th					
	FY2017	FY2018	FY2019	FY2020	FY2021
Authorized	15.0	14.0	14.0	13.3	13.3

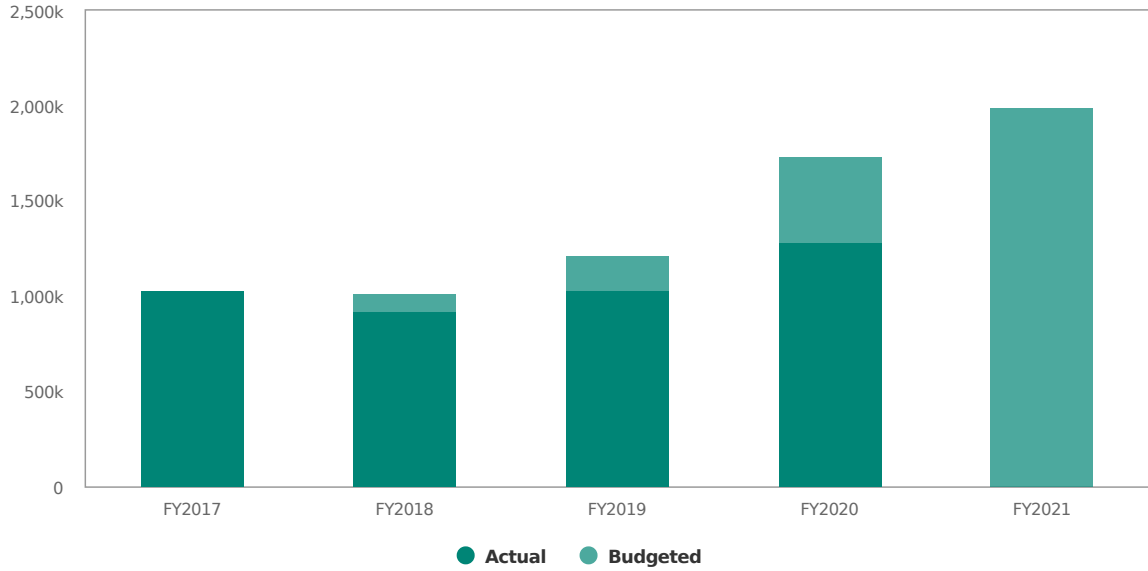
Development Services Budget

\$1,994,000

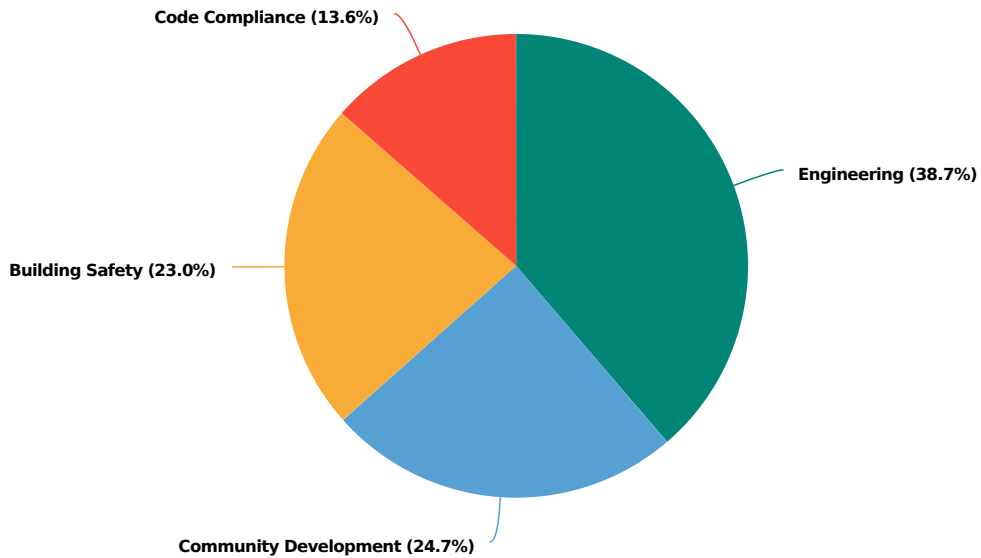
\$262,500

(13.16% vs. prior year)

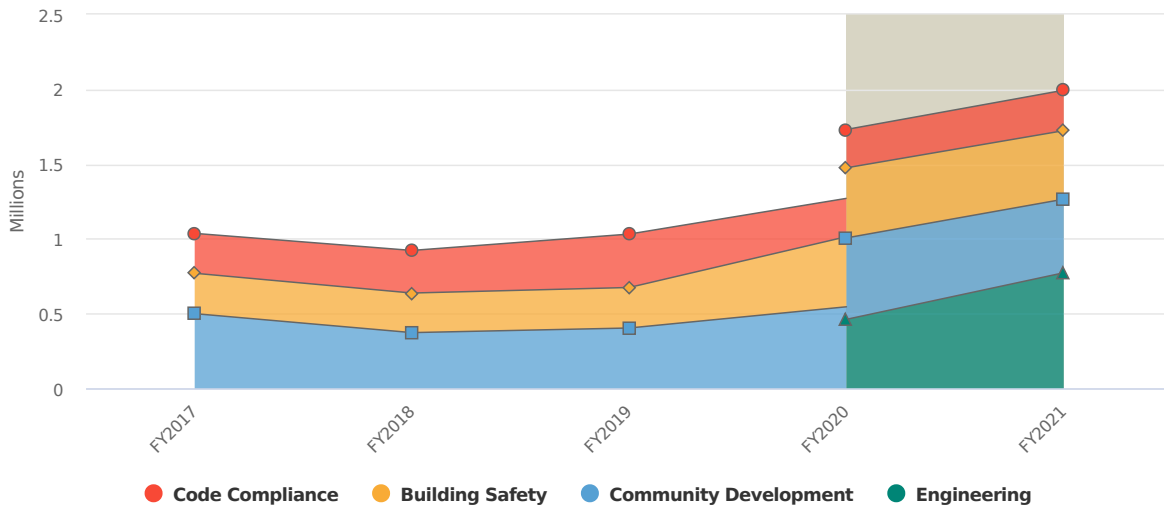
Development Services (DS) Proposed and Historical Budget vs. Actual



Development Services (DS) Budgeted Expenditures



Development Services (DS) Historical and Budgeted Expenditures Over Time



Grey background indicates budgeted figures.

Name	ACCOUNT ID	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	% Change	Notes
Development Services						
Community Development						
Personnel Services						
AZ JOB TRAINING TAX	111-5-1612-142	\$0.00	\$2,000.00	\$0.00	-100%	
UNEMPLOYMENT INSURANCE	111-5-1612-141	\$117.99	\$2,000.00	\$2,000.00	0%	
WORKERS COMPENSATION	111-5-1612-140	\$412.00	\$4,000.00	\$4,000.00	0%	
ASRS CONTRIBUTION	111-5-1612-132	\$25,827.75	\$28,000.00	\$30,000.00	7.143%	
MEDICARE CONTRIBUTION	111-5-1612-131	\$3,111.85	\$4,000.00	\$4,000.00	0%	
SOCIAL SECURITY CONTRIBUTION	111-5-1612-130	\$13,305.90	\$14,000.00	\$16,000.00	14.286%	
HEALTH-LIFE-DENTAL INSURANCE	111-5-1612-120	\$28,815.20	\$32,000.00	\$34,000.00	6.25%	
COMP TIME	111-5-1612-117	\$13.44	\$0.00	\$0.00		
SALARIES AND WAGES	111-5-1612-110	\$222,310.64	\$238,000.00	\$254,000.00	6.723%	
Total Personnel Services:		\$293,914.77	\$324,000.00	\$344,000.00	6.173%	
Supplies						
COPIER USAGE/SUPPLIES/MAINT	111-5-1612-254	\$5,409.06	\$6,000.00	\$6,000.00	0%	
OPERATING MATERIAL & SUPPLIES	111-5-1612-249	\$193.68	\$500.00	\$1,000.00	100%	
SOFTWARE PURCHASE	111-5-1612-248	\$1,784.21	\$2,000.00	\$2,000.00	0%	
EQUIPMENT/FURNITURE PURCHASE	111-5-1612-237	\$3,861.61	\$4,000.00	\$1,000.00	-75%	
COMPUTER/PRINTER SUPPLIES	111-5-1612-232	\$131.10	\$1,000.00	\$1,000.00	0%	
OFFICE SUPPLIES	111-5-1612-230	\$261.67	\$500.00	\$500.00	0%	
Total Supplies:		\$11,641.33	\$14,000.00	\$11,500.00	-17.857%	
Services						
WIRELESS COMMUNICATIONS	111-5-1612-381	\$1,159.40	\$1,500.00	\$1,500.00	0%	
DUES-MEMBERSHIPS-FEES	111-5-1612-370	\$618.00	\$1,000.00	\$1,000.00	0%	
MAILING COST	111-5-1612-362	\$525.65	\$500.00	\$500.00	0%	
PUBLISHING/ADVERTISEMENT COST	111-5-1612-361	\$1,417.33	\$1,500.00	\$1,500.00	0%	
PRINTING COST	111-5-1612-360	\$62.72	\$500.00	\$500.00	0%	

Name	ACCOUNT ID	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	% Change	Notes
CONFERENCE,SEMINARS & TRAINING	111-5-1612-351	\$315.00	\$1,000.00	\$1,000.00	0%	
TRAVEL AND PER DIEM	111-5-1612-350	\$286.38	\$500.00	\$500.00	0%	
PROFESSIONAL SERVICES	111-5-1612-311	\$5,000.00	\$35,500.00	\$85,500.00	140.845%	
Total Services:		\$9,384.48	\$42,000.00	\$92,000.00	119.048%	
Special Projects						
SPECIAL PROJECTS	111-5-1612-418	\$44,987.75	\$85,000.00	\$45,000.00	-47.059%	
Total Special Projects:		\$44,987.75	\$85,000.00	\$45,000.00	-47.059%	
Capital Outlays/Projects						
LAND IMPROVEMENTS	111-5-1612-658	\$0.00	\$80,000.00	\$0.00	-100%	
Total Capital Outlays/Projects:		\$0.00	\$80,000.00	\$0.00	-100%	
Total Community Development:		\$359,928.33	\$545,000.00	\$492,500.00	-9.633%	
Engineering						
Personnel Services						
AZ JOB TRAINING TAX	111-5-1613-142	\$0.00	\$3,000.00	\$0.00	-100%	
UNEMPLOYMENT INSURANCE	111-5-1613-141	\$100.80	\$2,000.00	\$2,000.00	0%	
WORKERS COMPENSATION	111-5-1613-140	\$2,647.00	\$5,000.00	\$5,000.00	0%	
ASRS CONTRIBUTION	111-5-1613-132	\$28,777.68	\$32,000.00	\$35,000.00	9.375%	
MEDICARE CONTRIBUTION	111-5-1613-131	\$3,435.33	\$4,000.00	\$5,000.00	25%	
SOCIAL SECURITY CONTRIBUTION	111-5-1613-130	\$14,688.83	\$16,000.00	\$18,000.00	12.5%	
HEALTH-LIFE-DENTAL INSURANCE	111-5-1613-120	\$33,829.69	\$39,000.00	\$41,000.00	5.128%	
COMP TIME	111-5-1613-117	\$1,292.56	\$0.00	\$0.00		
OVERTIME	111-5-1613-111	\$3,182.50	\$0.00	\$5,000.00		
SALARIES AND WAGES	111-5-1613-110	\$240,518.49	\$258,000.00	\$275,000.00	6.589%	
Total Personnel Services:		\$328,472.88	\$359,000.00	\$386,000.00	7.521%	
Supplies						
COPIER USAGE/SUPPLIES/MAINT	111-5-1613-254	\$1,987.64	\$3,000.00	\$3,000.00	0%	
VEHICLE MAINTENANCE/REPAIRS	111-5-1613-253	\$684.15	\$2,000.00	\$2,000.00	0%	
OPERATING MATERIAL & SUPPLIES	111-5-1613-249	\$278.57	\$1,000.00	\$1,000.00	0%	
SOFTWARE PURCHASE	111-5-1613-248	\$1,822.80	\$2,500.00	\$4,000.00	60%	
EQUIPMENT/FURNITURE PURCHASE	111-5-1613-237	\$2,404.04	\$4,500.00	\$1,000.00	-77.778%	
COMPUTER/PRINTER SUPPLIES	111-5-1613-232	\$268.21	\$1,000.00	\$1,000.00	0%	
OFFICE SUPPLIES	111-5-1613-230	\$154.74	\$1,000.00	\$1,000.00	0%	
SAFETY EQUIPMENT/SUPPLIES	111-5-1613-213	\$122.05	\$1,000.00	\$1,000.00	0%	
FUEL AND LUBRICANTS	111-5-1613-211	\$1,344.81	\$1,500.00	\$1,500.00	0%	
SMALL TOOLS/EQUIP/PARTS	111-5-1613-210	\$362.84	\$500.00	\$500.00	0%	
Total Supplies:		\$9,429.85	\$18,000.00	\$16,000.00	-11.111%	
Services						
WIRELESS COMMUNICATIONS	111-5-1613-381	\$1,689.49	\$2,500.00	\$2,500.00	0%	
DUES-MEMBERSHIPS-FEES	111-5-1613-370	\$0.00	\$1,000.00	\$1,500.00	50%	
MAILING COST	111-5-1613-362	\$200.65	\$500.00	\$500.00	0%	
CONFERENCE,SEMINARS & TRAINING	111-5-1613-351	\$255.00	\$1,500.00	\$1,500.00	0%	

Name	ACCOUNT ID	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	% Change	Notes
TRAVEL AND PER DIEM	111-5-1613-350	\$0.00	\$1,000.00	\$1,000.00	0%	
PROFESSIONAL SERVICES	111-5-1613-311	\$23,930.60	\$42,500.00	\$42,500.00	0%	
Total Services:		\$26,075.74	\$49,000.00	\$49,500.00	1.020%	
Capital Outlays/Projects						
VEHICLES	111-5-1613-650	\$26,904.12	\$35,000.00	\$35,000.00	0%	
BUILDINGS AND IMPROVEMENTS	111-5-1613-656			\$286,000.00		
Total Capital Outlays/Projects:		\$26,904.12	\$35,000.00	\$321,000.00	817.143%	
Total Engineering:		\$390,882.59	\$461,000.00	\$772,500.00	67.570%	
Code Compliance						
Personnel Services						
AZ JOB TRAINING TAX	111-5-1614-142	\$0.00	\$2,000.00	\$0.00	-100%	
UNEMPLOYMENT INSURANCE	111-5-1614-141	\$75.61	\$1,000.00	\$1,000.00	0%	
WORKERS COMPENSATION	111-5-1614-140	\$2,012.00	\$4,000.00	\$4,000.00	0%	
ASRS CONTRIBUTION	111-5-1614-132	\$17,798.45	\$20,000.00	\$21,000.00	5%	
MEDICARE CONTRIBUTION	111-5-1614-131	\$2,055.53	\$3,000.00	\$3,000.00	0%	
SOCIAL SECURITY CONTRIBUTION	111-5-1614-130	\$8,789.18	\$10,000.00	\$11,000.00	10%	
HEALTH-LIFE-DENTAL INSURANCE	111-5-1614-120	\$13,427.77	\$15,000.00	\$16,000.00	6.667%	
COMP TIME	111-5-1614-117	\$646.24	\$0.00	\$0.00		
OVERTIME	111-5-1614-111	\$1,772.20	\$1,000.00	\$3,000.00	200%	
SALARIES AND WAGES	111-5-1614-110	\$144,403.77	\$156,000.00	\$167,000.00	7.051%	
Total Personnel Services:		\$190,980.75	\$212,000.00	\$226,000.00	6.604%	
Supplies						
VEHICLE MAINTENANCE/REPAIRS	111-5-1614-253	\$141.00	\$2,500.00	\$2,500.00	0%	
OPERATING MATERIAL & SUPPLIES	111-5-1614-249	\$150.00	\$1,000.00	\$1,000.00	0%	
EQUIPMENT/FURNITURE PURCHASE	111-5-1614-237	\$1,544.46	\$1,000.00	\$1,000.00	0%	
UNIFORMS	111-5-1614-233	\$1,211.01	\$2,500.00	\$2,500.00	0%	
COMPUTER/PRINTER SUPPLIES	111-5-1614-232	\$0.00	\$500.00	\$500.00	0%	
OFFICE SUPPLIES	111-5-1614-230	\$439.94	\$1,000.00	\$1,000.00	0%	
SAFETY EQUIPMENT/SUPPLIES	111-5-1614-213	\$0.00	\$500.00	\$500.00	0%	
FUEL AND LUBRICANTS	111-5-1614-211	\$2,070.89	\$3,500.00	\$3,500.00	0%	
SMALL TOOLS/EQUIP/PARTS	111-5-1614-210	\$0.00	\$1,000.00	\$1,000.00	0%	
Total Supplies:		\$5,557.30	\$13,500.00	\$13,500.00	0%	
Services						
WIRELESS COMMUNICATIONS	111-5-1614-381	\$3,131.47	\$2,000.00	\$2,000.00	0%	
MAILING COST	111-5-1614-362	\$400.00	\$1,500.00	\$1,500.00	0%	
PUBLISHING/ADVERTISEMENT COST	111-5-1614-361	\$0.00	\$500.00	\$500.00	0%	
PRINTING COST	111-5-1614-360	\$467.56	\$1,000.00	\$1,000.00	0%	
CONFERENCE, SEMINARS & TRAINING	111-5-1614-351	\$0.00	\$1,000.00	\$1,000.00	0%	
Total Services:		\$3,999.03	\$6,000.00	\$6,000.00	0%	
Special Projects						
NEIGHBORHOOD REVITALIZATION	111-5-1614-420	\$4,351.30	\$25,000.00	\$25,000.00	0%	

Name	ACCOUNT ID	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	% Change	Notes
Total Special Projects:		\$4,351.30	\$25,000.00	\$25,000.00	0%	
Total Code Compliance:		\$204,888.38	\$256,500.00	\$270,500.00	5.458%	
Building Safety						
Personnel Services						
AZ JOB TRAINING TAX	111-5-1615-142	\$0.00	\$3,000.00	\$0.00	-100%	
UNEMPLOYMENT INSURANCE	111-5-1615-141	\$127.02	\$1,000.00	\$1,000.00	0%	
WORKERS COMPENSATION	111-5-1615-140	\$1,565.00	\$4,000.00	\$4,000.00	0%	
ASRS CONTRIBUTION	111-5-1615-132	\$19,471.45	\$24,000.00	\$29,000.00	20.833%	
MEDICARE CONTRIBUTION	111-5-1615-131	\$2,238.23	\$3,000.00	\$4,000.00	33.333%	
SOCIAL SECURITY CONTRIBUTION	111-5-1615-130	\$9,570.40	\$13,000.00	\$15,000.00	15.385%	
HEALTH-LIFE-DENTAL INSURANCE	111-5-1615-120	\$27,158.89	\$39,000.00	\$41,000.00	5.128%	
OVERTIME	111-5-1615-111	\$4,523.04	\$0.00	\$10,000.00		
SALARIES AND WAGES	111-5-1615-110	\$156,265.77	\$197,000.00	\$219,000.00	11.168%	
Total Personnel Services:		\$220,919.80	\$284,000.00	\$323,000.00	13.732%	
Supplies						
VEHICLE MAINTENANCE/REPAIRS	111-5-1615-253	\$809.51	\$1,500.00	\$1,500.00	0%	
OPERATING MATERIAL & SUPPLIES	111-5-1615-249	\$212.40	\$1,000.00	\$1,500.00	50%	
EQUIPMENT/FURNITURE PURCHASE	111-5-1615-237	\$2,404.04	\$3,500.00	\$1,000.00	-71.429%	
UNIFORMS	111-5-1615-233	\$0.00	\$500.00	\$500.00	0%	
COMPUTER/PRINTER SUPPLIES	111-5-1615-232	\$118.25	\$500.00	\$500.00	0%	
OFFICE SUPPLIES	111-5-1615-230	\$225.13	\$500.00	\$500.00	0%	
SAFETY EQUIPMENT/SUPPLIES	111-5-1615-213	\$200.00	\$500.00	\$500.00	0%	
FUEL AND LUBRICANTS	111-5-1615-211	\$491.13	\$1,500.00	\$1,500.00	0%	
SMALL TOOLS/EQUIP/PARTS	111-5-1615-210	\$25.14	\$500.00	\$500.00	0%	
Total Supplies:		\$4,485.60	\$10,000.00	\$8,000.00	-20%	
Services						
WIRELESS COMMUNICATIONS	111-5-1615-381	\$1,260.39	\$2,000.00	\$2,000.00	0%	
MISCELLANEOUS EXPENSES	111-5-1615-377	\$0.00	\$2,000.00	\$2,000.00	0%	
DUES-MEMBERSHIPS-FEES	111-5-1615-370	\$1,010.00	\$1,000.00	\$1,500.00	50%	
MAILING COST	111-5-1615-362	\$1.15	\$500.00	\$500.00	0%	
PRINTING COST	111-5-1615-360	\$699.10	\$1,000.00	\$1,000.00	0%	
CONFERENCE, SEMINARS & TRAINING	111-5-1615-351	\$750.00	\$1,000.00	\$1,500.00	50%	
TRAVEL AND PER DIEM	111-5-1615-350	\$0.00	\$500.00	\$1,000.00	100%	
CONTRACTED SERVICES	111-5-1615-313	\$55,352.50	\$20,000.00	\$40,000.00	100%	
Total Services:		\$59,073.14	\$28,000.00	\$49,500.00	76.786%	
Special Projects						
SPECIAL PROJECTS	111-5-1615-418	\$16,225.00	\$120,000.00	\$50,000.00	-58.333%	
Total Special Projects:		\$16,225.00	\$120,000.00	\$50,000.00	-58.333%	
Capital Outlays/Projects						
VEHICLES	111-5-1615-650	\$27,822.24	\$27,000.00	\$28,000.00	3.704%	

Name	ACCOUNT ID	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	% Change	Notes
Total Capital Outlays/Projects:		\$27,822.24	\$27,000.00	\$28,000.00	3.704%	
Total Building Safety:		\$328,525.78	\$469,000.00	\$458,500.00	-2.239%	
Total Development Services:		\$1,284,225.08	\$1,731,500.00	\$1,994,000.00	15.160%	

Significant Changes

- Professional Services increased by \$50,000 due to technical evaluation of Title XV and zoning code update for rural area.
- Contracted Services increased by \$40,000 due to vacancy in staff position.

Accomplishments

1. Received over 45 Zoning Development Applications.
2. Initiation of the 2020 General Plan Update.
3. Completion of several high-profile Capital Improvement Projects.
4. Release of the Design and Development Standards Manual.
5. Completion of the 2019 Americans with Disability Act (ADA) Transition Plan.

Objectives

- Provide timely review and permitting through the Planning & Zoning, Engineering and Building Safety Divisions.
- Review and processing Zoning and Special Event applications.
- Review and update the Zoning Code to reflect the Land Use Chapter of the General Plan and vision of City Council.
- Management of engineering related Capital Improvement Program (CIP).
- Management of engineering related grants awarded to the City.
- Review and update of City Code Amendments to the 2018 International Codes.

Performance Program

Strategic Initiative	Program Performance	Actual FY 2017/18	Actual FY 2018/19	Projected FY 2019/20	Target FY 2020/21
Effective Government	Total Permits Processed	775	625	700	700
Effective Government	Zoning and Special Event Applications	43	34	33	30
Safe Community	Zoning Code Updates	6	4	5	5
Superior Infrastructure	Number of CIPs Completed	2	17	10	10
Secure Future	Number of Grant Dollars Awarded (in \$1,000s)	400	450	1,000	400
Safe Community	Update City Building Code Ordinance	0	0	1	1

Analysis of Program Performance:

1. Permits submitted remains fairly steady and department is able to process them with current staff.
2. Applications are expected to increase in the upcoming years. More organizations/groups are hosting special events.
3. Update Code to summarize opportunities and deficiencies in the existing Zoning Code Ordinance and define recommended revisions.
4. Department closes out an average of 10 CIPs per year over a longer time frame. Individual years can skew numbers as some years tend to be heavier in the design phase or larger projects can take over a year to construct or are often delayed in schedule.
5. CDBG has consistently provided approximately \$400k over the years, but there are numerous grants from MAG this FY that the Department has submitted applications for which results in a larger projected dollar amount.
6. Coordinate Update Building Code ordinance with the Fire Department.



Community Development



The El Mirage Community Development Department ensures responsible planning and development within the City via the Planning & Zoning, Geographic Information System (GIS), Engineering and Building Safety functions. The Department as a whole aims to provide quality customer service for all City of El Mirage customers while enforcing compliance with applicable City codes and the General Plan.

PLANNING AND ZONING's primary function is to ensure that both existing and proposed developments adhere to current government regulations. Planning and Zoning also specializes in long range planning which is achieved by updating the City's General Plan periodically

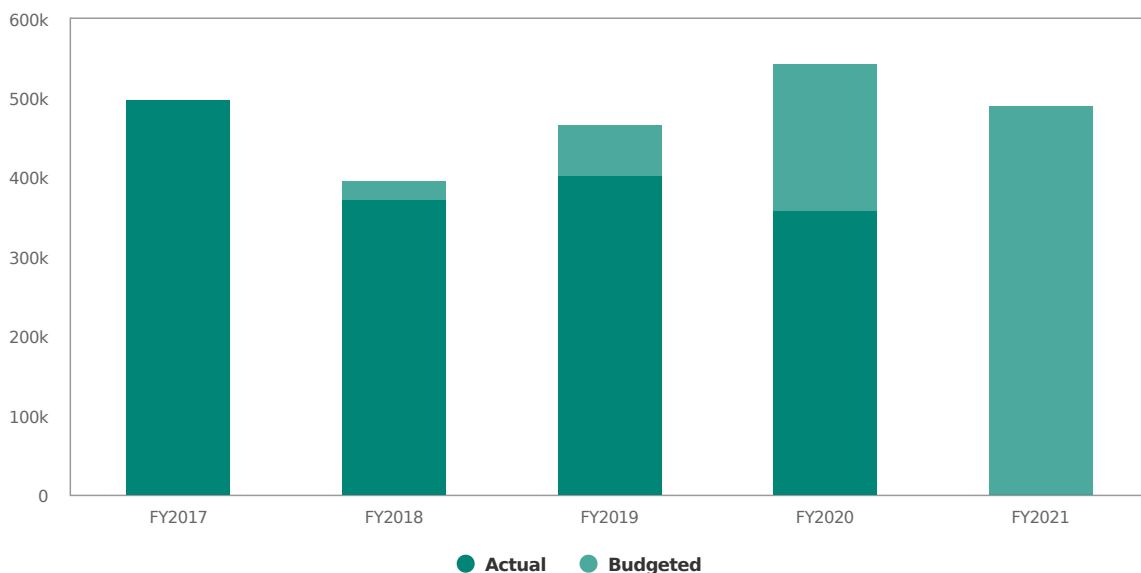
The El Mirage Community Development Department ensures responsible planning and development within the City via the Planning & Zoning, Geographic Information System (GIS), Engineering and Building Safety functions. The Department as a whole aims to provide quality customer service for all City of El Mirage customers while enforcing compliance with applicable City codes and the General Plan.

GEOGRAPHIC INFORMATION SYSTEM (GIS) is responsible for maintaining and updating the City's GIS database. GIS is a geographic information system that integrates hardware, software, and data for capturing, managing, analyzing, and displaying all forms of geographically referenced information. GIS provides support for internal and public inquiries.

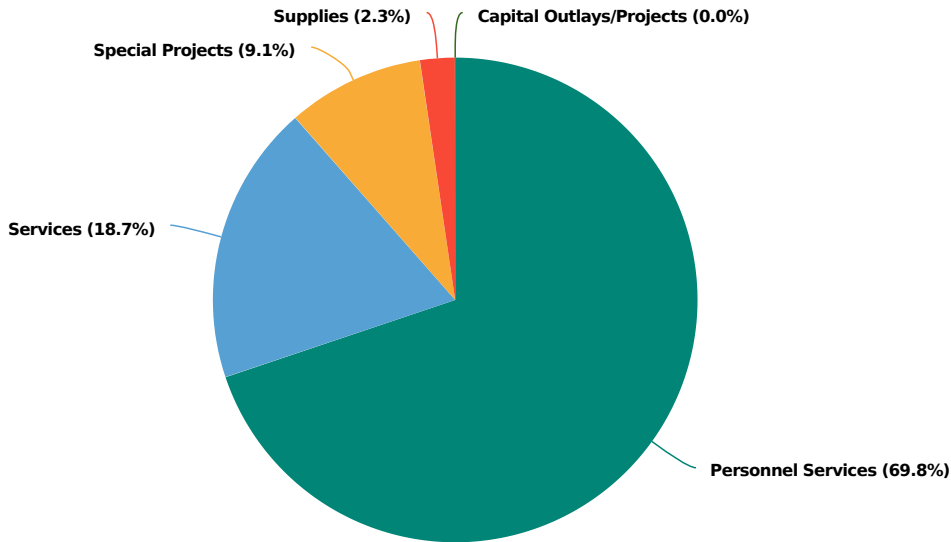
Community Development Budget

\$492,500 **-\$52,500**
(-10.66% vs. prior year)

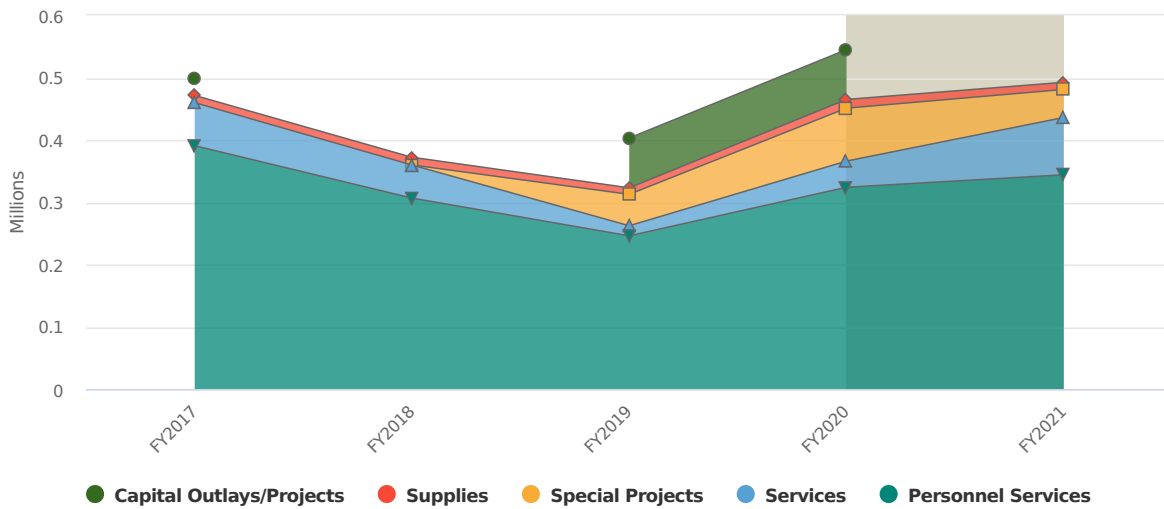
DS - Community Development Division Proposed and Historical Budget vs. Actual



DS - Community Development Division Budgeted Expenditures



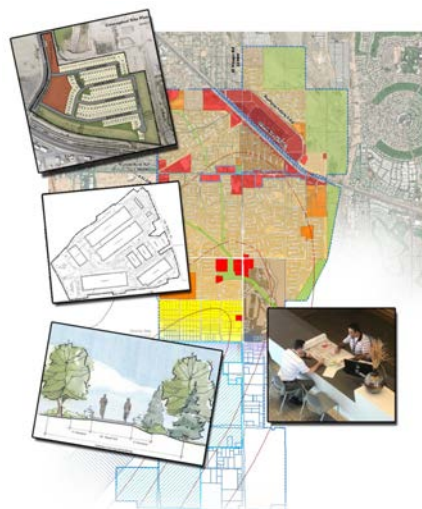
DS - Community Development Division Historical and Budgeted Expenditures Over Time



Grey background indicates budgeted figures.

Name	ACCOUNT ID	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	% Change	Notes
Community Development						
Personnel Services						
AZ JOB TRAINING TAX	111-5-1612-142	\$0.00	\$2,000.00	\$0.00	-100%	
UNEMPLOYMENT INSURANCE	111-5-1612-141	\$117.99	\$2,000.00	\$2,000.00	0%	
WORKERS COMPENSATION	111-5-1612-140	\$412.00	\$4,000.00	\$4,000.00	0%	
ASRS CONTRIBUTION	111-5-1612-132	\$25,827.75	\$28,000.00	\$30,000.00	7.1433%	
MEDICARE CONTRIBUTION	111-5-1612-131	\$3,111.85	\$4,000.00	\$4,000.00	0%	
SOCIAL SECURITY CONTRIBUTION	111-5-1612-130	\$13,305.90	\$14,000.00	\$16,000.00	14.2866%	
HEALTH-LIFE-DENTAL INSURANCE	111-5-1612-120	\$28,815.20	\$32,000.00	\$34,000.00	6.25%	
COMP TIME	111-5-1612-117	\$13.44	\$0.00	\$0.00		
SALARIES AND WAGES	111-5-1612-110	\$222,310.64	\$238,000.00	\$254,000.00	6.7233%	
Total Personnel Services:		\$293,914.77	\$324,000.00	\$344,000.00	6.173%	

Name	ACCOUNT ID	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	% Change	Notes
Supplies						
COPIER USAGE/SUPPLIES/MAINT	111-5-1612-254	\$5,409.06	\$6,000.00	\$6,000.00	0%	
OPERATING MATERIAL & SUPPLIES	111-5-1612-249	\$193.68	\$500.00	\$1,000.00	100%	
SOFTWARE PURCHASE	111-5-1612-248	\$1,784.21	\$2,000.00	\$2,000.00	0%	
EQUIPMENT/FURNITURE PURCHASE	111-5-1612-237	\$3,861.61	\$4,000.00	\$1,000.00	-75%	
COMPUTER/PRINTER SUPPLIES	111-5-1612-232	\$131.10	\$1,000.00	\$1,000.00	0%	
OFFICE SUPPLIES	111-5-1612-230	\$261.67	\$500.00	\$500.00	0%	
Total Supplies:		\$11,641.33	\$14,000.00	\$11,500.00	-17.857%	
Services						
WIRELESS COMMUNICATIONS	111-5-1612-381	\$1,159.40	\$1,500.00	\$1,500.00	0%	
DUES-MEMBERSHIPS-FEES	111-5-1612-370	\$618.00	\$1,000.00	\$1,000.00	0%	
MAILING COST	111-5-1612-362	\$525.65	\$500.00	\$500.00	0%	
PUBLISHING/ADVERTISEMENT COST	111-5-1612-361	\$1,417.33	\$1,500.00	\$1,500.00	0%	
PRINTING COST	111-5-1612-360	\$62.72	\$500.00	\$500.00	0%	
CONFERENCE, SEMINARS & TRAINING	111-5-1612-351	\$315.00	\$1,000.00	\$1,000.00	0%	
TRAVEL AND PER DIEM	111-5-1612-350	\$286.38	\$500.00	\$500.00	0%	
PROFESSIONAL SERVICES	111-5-1612-311	\$5,000.00	\$35,500.00	\$85,500.00	140.845%	
Total Services:		\$9,384.48	\$42,000.00	\$92,000.00	119.048%	
Special Projects						
SPECIAL PROJECTS	111-5-1612-418	\$44,987.75	\$85,000.00	\$45,000.00	-47.059%	
Total Special Projects:		\$44,987.75	\$85,000.00	\$45,000.00	-47.059%	
Capital Outlays/Projects						
LAND IMPROVEMENTS	111-5-1612-658	\$0.00	\$80,000.00	\$0.00	-100%	
Total Capital Outlays/Projects:		\$0.00	\$80,000.00	\$0.00	-100%	
Total Community Development:		\$359,928.33	\$545,000.00	\$492,500.00	-9.633%	



Engineering



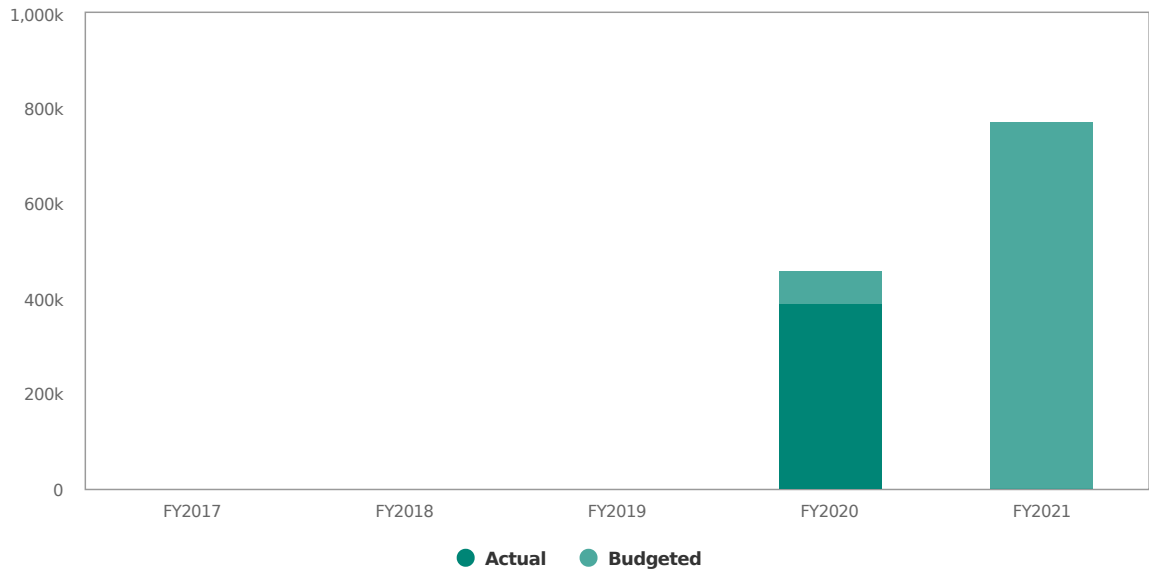
Engineering is responsible for providing in-house professional, responsive and municipal engineering services to the citizens of El Mirage, as well as other departments within the City. Staff efforts are focused on providing a high level of expertise in the development of citywide improvements while protecting the health, safety and welfare of the public. Engineering also manages capital improvement projects with the goal of delivering a quality product that is on schedule and within fiscal requirements. Engineering interacts with the public, designers, consultants, developers and contractors to address activities such as infrastructure planning, project design, construction management, traffic signal control, public and private development, plan review and grant coordination.



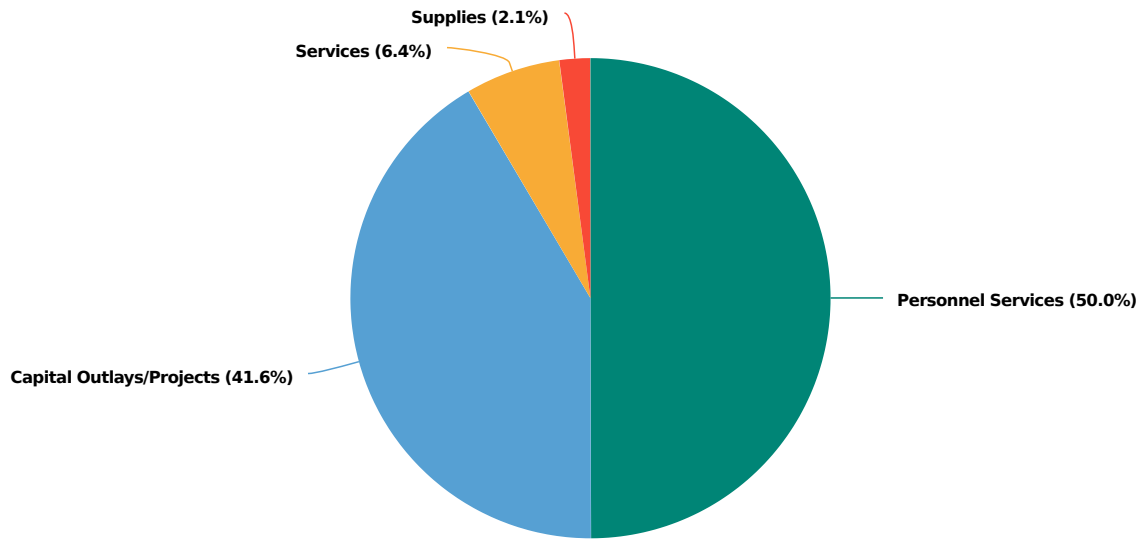
Engineering Budget

\$772,500 **\$311,500**
(40.32% vs. prior year)

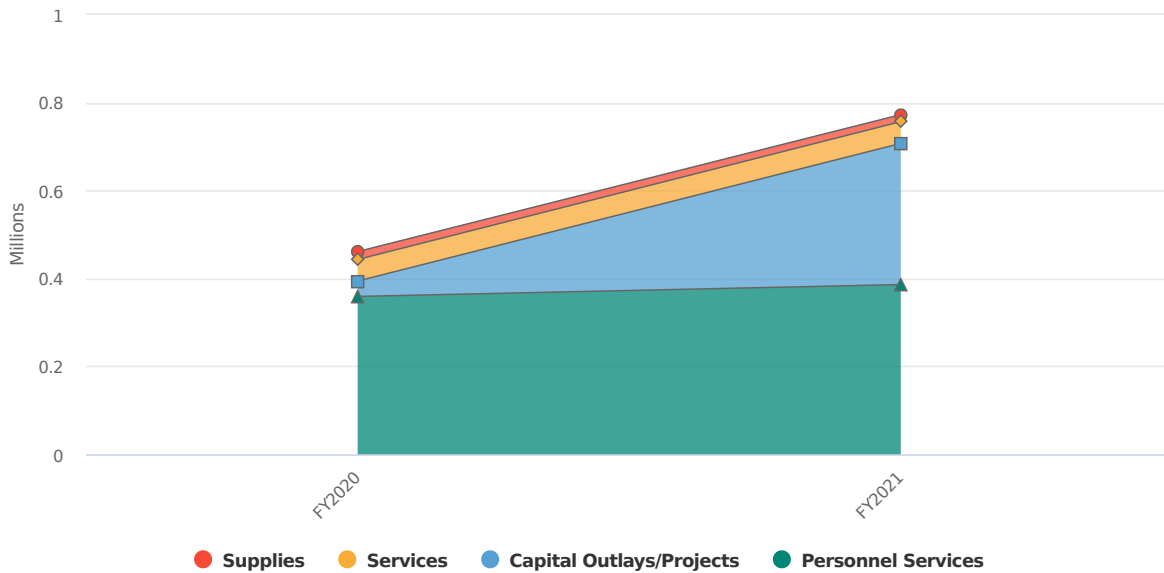
DS - Engineering Division Proposed and Historical Budget vs. Actual



DS - Engineering Division Budgeted Expenditures



DS - Engineering Division Historical and Budgeted Expenditures Over Time



Name	ACCOUNT ID	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	% Change	Notes
Engineering						
Personnel Services						
AZ JOB TRAINING TAX	111-5-1613-142	\$0.00	\$3,000.00	\$0.00	-100%	
UNEMPLOYMENT INSURANCE	111-5-1613-141	\$100.80	\$2,000.00	\$2,000.00	0%	
WORKERS COMPENSATION	111-5-1613-140	\$2,647.00	\$5,000.00	\$5,000.00	0%	
ASRS CONTRIBUTION	111-5-1613-132	\$28,777.68	\$32,000.00	\$35,000.00	9.375%	
MEDICARE CONTRIBUTION	111-5-1613-131	\$3,435.33	\$4,000.00	\$5,000.00	25%	
SOCIAL SECURITY CONTRIBUTION	111-5-1613-130	\$14,688.83	\$16,000.00	\$18,000.00	12.5%	
HEALTH-LIFE-DENTAL INSURANCE	111-5-1613-120	\$33,829.69	\$39,000.00	\$41,000.00	5.128%	
COMP TIME	111-5-1613-117	\$1,292.56	\$0.00	\$0.00		
OVERTIME	111-5-1613-111	\$3,182.50	\$0.00	\$5,000.00		
SALARIES AND WAGES	111-5-1613-110	\$240,518.49	\$258,000.00	\$275,000.00	6.589%	
Total Personnel Services:		\$328,472.88	\$359,000.00	\$386,000.00	7.521%	
Supplies						
COPIER USAGE/SUPPLIES/MAINT	111-5-1613-254	\$1,987.64	\$3,000.00	\$3,000.00	0%	
VEHICLE MAINTENANCE/REPAIRS	111-5-1613-253	\$684.15	\$2,000.00	\$2,000.00	0%	
OPERATING MATERIAL & SUPPLIES	111-5-1613-249	\$278.57	\$1,000.00	\$1,000.00	0%	
SOFTWARE PURCHASE	111-5-1613-248	\$1,822.80	\$2,500.00	\$4,000.00	60%	
EQUIPMENT/FURNITURE PURCHASE	111-5-1613-237	\$2,404.04	\$4,500.00	\$1,000.00	-77.778%	
COMPUTER/PRINTER SUPPLIES	111-5-1613-232	\$268.21	\$1,000.00	\$1,000.00	0%	
OFFICE SUPPLIES	111-5-1613-230	\$154.74	\$1,000.00	\$1,000.00	0%	
SAFETY EQUIPMENT/SUPPLIES	111-5-1613-213	\$122.05	\$1,000.00	\$1,000.00	0%	
FUEL AND LUBRICANTS	111-5-1613-211	\$1,344.81	\$1,500.00	\$1,500.00	0%	
SMALL TOOLS/EQUIP/PARTS	111-5-1613-210	\$362.84	\$500.00	\$500.00	0%	
Total Supplies:		\$9,429.85	\$18,000.00	\$16,000.00	-11.111%	
Services						
WIRELESS COMMUNICATIONS	111-5-1613-381	\$1,689.49	\$2,500.00	\$2,500.00	0%	

Name	ACCOUNT ID	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	% Change	Notes
DUES-MEMBERSHIPS-FEES	111-5-1613-370	\$0.00	\$1,000.00	\$1,500.00	50%	
MAILING COST	111-5-1613-362	\$200.65	\$500.00	\$500.00	0%	
CONFERENCE,SEMINARS & TRAINING	111-5-1613-351	\$255.00	\$1,500.00	\$1,500.00	0%	
TRAVEL AND PER DIEM	111-5-1613-350	\$0.00	\$1,000.00	\$1,000.00	0%	
PROFESSIONAL SERVICES	111-5-1613-311	\$23,930.60	\$42,500.00	\$42,500.00	0%	
Total Services:		\$26,075.74	\$49,000.00	\$49,500.00	1.020%	
Capital Outlays/Projects						
VEHICLES	111-5-1613-650	\$26,904.12	\$35,000.00	\$35,000.00	0%	
BUILDINGS AND IMPROVEMENTS	111-5-1613-656			\$286,000.00		
Total Capital Outlays/Projects:		\$26,904.12	\$35,000.00	\$321,000.00	817.143%	
Total Engineering:		\$390,882.59	\$461,000.00	\$772,500.00	67.570%	

Code Compliance



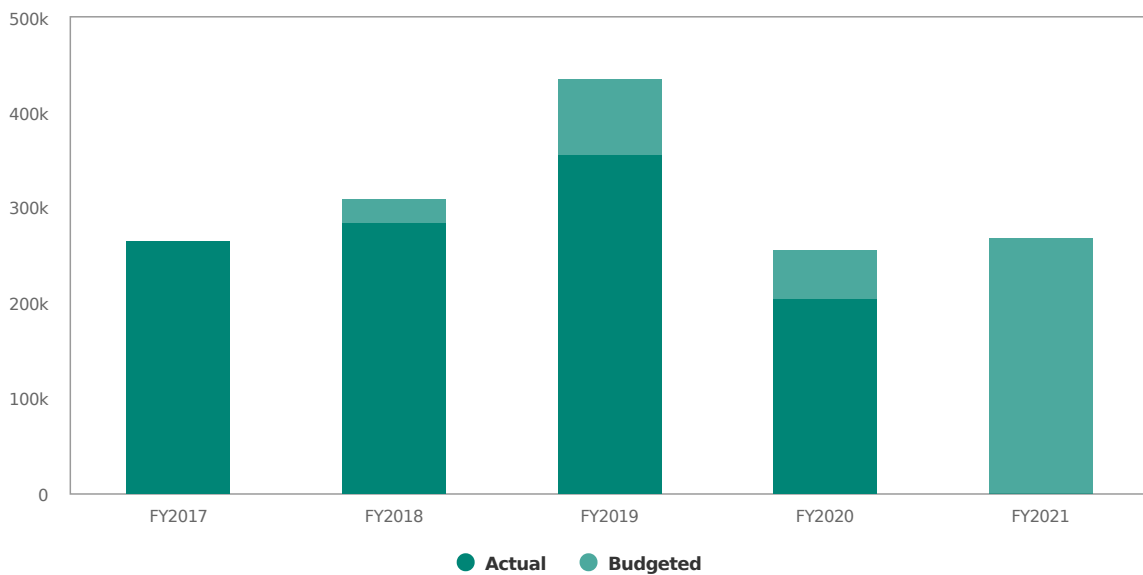
Code Enforcement's responsibility is to enforce established Zoning & City Codes for the purpose of cleaning and enhancing the appearance of our community which will maintain or raise property values, reduce crime, and instill pride in our community.



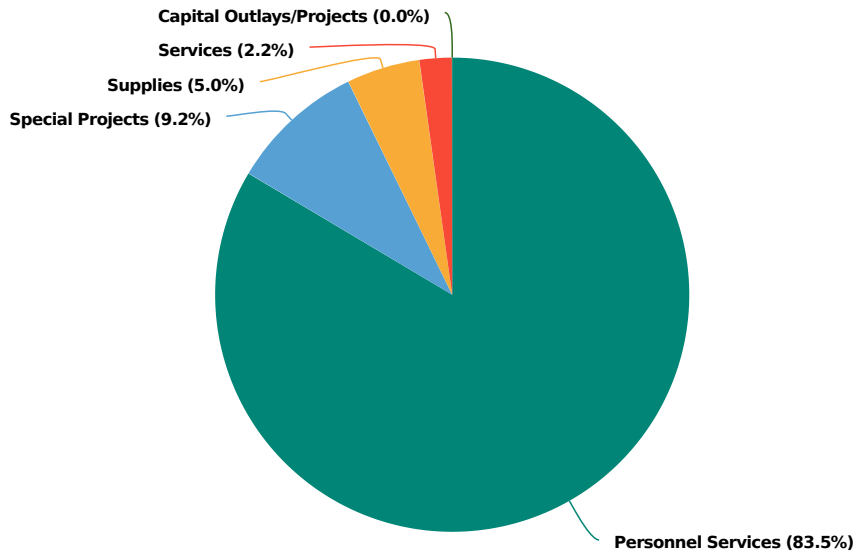
Code Compliance Budget

\$270,500 **\$14,000**
 (5.18% vs. prior year)

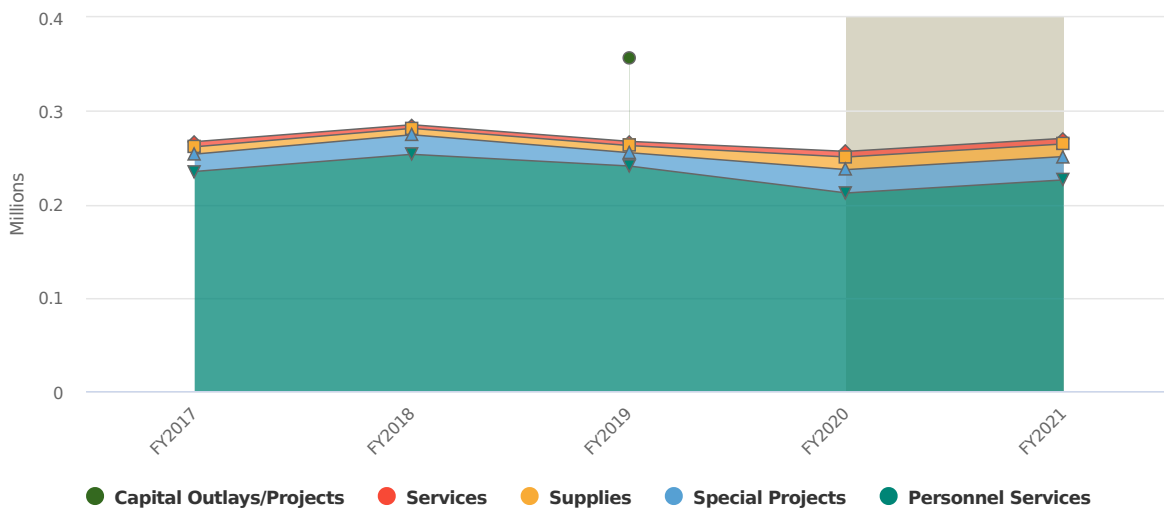
DS - Code Compliance Division Proposed and Historical Budget vs. Actual



DS - Code Compliance Division Budgeted Expenditures



DS - Code Compliance Division Historical and Budgeted Expenditures Over Time



Grey background indicates budgeted figures.

Name	ACCOUNT ID	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	% Change	Notes
Code Compliance						
Personnel Services						
AZ JOB TRAINING TAX	111-5-1614-142	\$0.00	\$2,000.00	\$0.00	-100%	
UNEMPLOYMENT INSURANCE	111-5-1614-141	\$75.61	\$1,000.00	\$1,000.00	0%	
WORKERS COMPENSATION	111-5-1614-140	\$2,012.00	\$4,000.00	\$4,000.00	0%	
ASRS CONTRIBUTION	111-5-1614-132	\$17,798.45	\$20,000.00	\$21,000.00	5%	
MEDICARE CONTRIBUTION	111-5-1614-131	\$2,055.53	\$3,000.00	\$3,000.00	0%	
SOCIAL SECURITY CONTRIBUTION	111-5-1614-130	\$8,789.18	\$10,000.00	\$11,000.00	10%	
HEALTH-LIFE-DENTAL INSURANCE	111-5-1614-120	\$13,427.77	\$15,000.00	\$16,000.00	6.667%	
COMP TIME	111-5-1614-117	\$646.24	\$0.00	\$0.00		
OVERTIME	111-5-1614-111	\$1,772.20	\$1,000.00	\$3,000.00	200%	
SALARIES AND WAGES	111-5-1614-110	\$144,403.77	\$156,000.00	\$167,000.00	7.051%	

Name	ACCOUNT ID	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	% Change	Notes
Total Personnel Services:		\$190,980.75	\$212,000.00	\$226,000.00	6.604%	
Supplies						
VEHICLE MAINTENANCE/REPAIRS	111-5-1614-253	\$141.00	\$2,500.00	\$2,500.00	0%	
OPERATING MATERIAL & SUPPLIES	111-5-1614-249	\$150.00	\$1,000.00	\$1,000.00	0%	
EQUIPMENT/FURNITURE PURCHASE	111-5-1614-237	\$1,544.46	\$1,000.00	\$1,000.00	0%	
UNIFORMS	111-5-1614-233	\$1,211.01	\$2,500.00	\$2,500.00	0%	
COMPUTER/PRINTER SUPPLIES	111-5-1614-232	\$0.00	\$500.00	\$500.00	0%	
OFFICE SUPPLIES	111-5-1614-230	\$439.94	\$1,000.00	\$1,000.00	0%	
SAFETY EQUIPMENT/SUPPLIES	111-5-1614-213	\$0.00	\$500.00	\$500.00	0%	
FUEL AND LUBRICANTS	111-5-1614-211	\$2,070.89	\$3,500.00	\$3,500.00	0%	
SMALL TOOLS/EQUIP/PARTS	111-5-1614-210	\$0.00	\$1,000.00	\$1,000.00	0%	
Total Supplies:		\$5,557.30	\$13,500.00	\$13,500.00	0%	
Services						
WIRELESS COMMUNICATIONS	111-5-1614-381	\$3,131.47	\$2,000.00	\$2,000.00	0%	
MAILING COST	111-5-1614-362	\$400.00	\$1,500.00	\$1,500.00	0%	
PUBLISHING/ADVERTISEMENT COST	111-5-1614-361	\$0.00	\$500.00	\$500.00	0%	
PRINTING COST	111-5-1614-360	\$467.56	\$1,000.00	\$1,000.00	0%	
CONFERENCE, SEMINARS & TRAINING	111-5-1614-351	\$0.00	\$1,000.00	\$1,000.00	0%	
Total Services:		\$3,999.03	\$6,000.00	\$6,000.00	0%	
Special Projects						
NEIGHBORHOOD REVITALIZATION	111-5-1614-420	\$4,351.30	\$25,000.00	\$25,000.00	0%	
Total Special Projects:		\$4,351.30	\$25,000.00	\$25,000.00	0%	
Total Code Compliance:		\$204,888.38	\$256,500.00	\$270,500.00	5.458%	

Building Safety



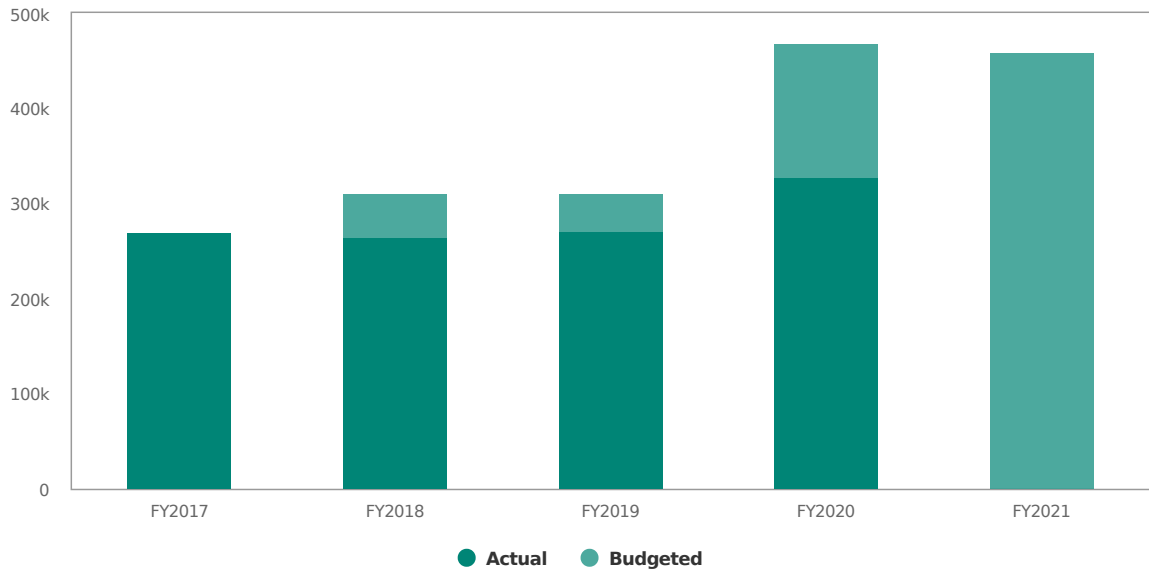
Building Safety is responsible for ensuring that all structures within the City are designed and constructed according to the latest adopted City codes and standard industry practices. This is accomplished by providing technical information and support to the general public and developers during the pre-construction phase of projects, providing a thorough review of plans and other applicable documents during the design phase and then inspecting all vertical construction to verify the structure complies with City regulations. Engineering also confirms that all existing and proposed sites can accommodate fire prevention needs such as adequate fire access and fire suppression requirements.



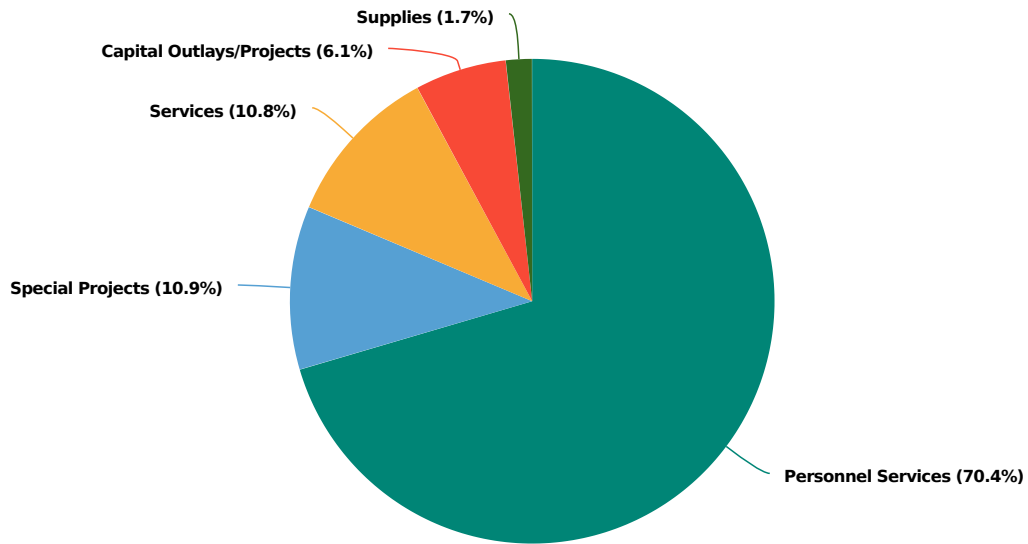
Building Safety Budget

\$458,500 **-\$10,500**
(-2.29% vs. prior year)

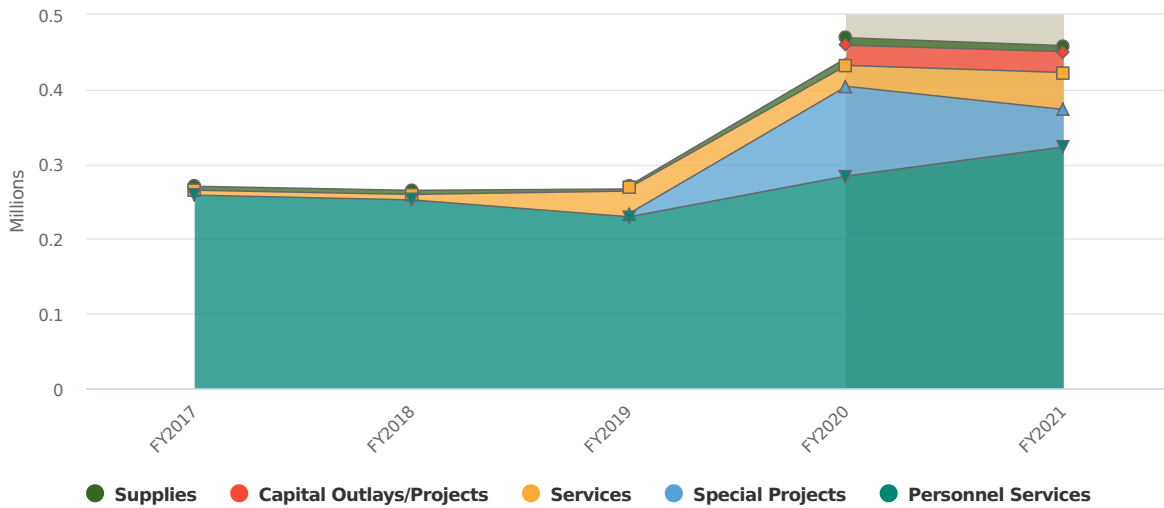
DS - Building Safety Division Proposed and Historical Budget vs. Actual



DS - Building Safety Division Budgeted Expenditures



DS - Building Safety Division Historical and Budgeted Expenditures Over Time



Grey background indicates budgeted figures.

Name	ACCOUNT ID	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	% Change	Notes
Building Safety						
Personnel Services						
AZ JOB TRAINING TAX	111-5-1615-142	\$0.00	\$3,000.00	\$0.00	-100%	
UNEMPLOYMENT INSURANCE	111-5-1615-141	\$127.02	\$1,000.00	\$1,000.00	0%	
WORKERS COMPENSATION	111-5-1615-140	\$1,565.00	\$4,000.00	\$4,000.00	0%	
ASRS CONTRIBUTION	111-5-1615-132	\$19,471.45	\$24,000.00	\$29,000.00	20.833%	
MEDICARE CONTRIBUTION	111-5-1615-131	\$2,238.23	\$3,000.00	\$4,000.00	33.333%	
SOCIAL SECURITY CONTRIBUTION	111-5-1615-130	\$9,570.40	\$13,000.00	\$15,000.00	15.385%	
HEALTH-LIFE-DENTAL INSURANCE	111-5-1615-120	\$27,158.89	\$39,000.00	\$41,000.00	5.128%	
OVERTIME	111-5-1615-111	\$4,523.04	\$0.00	\$10,000.00		
SALARIES AND WAGES	111-5-1615-110	\$156,265.77	\$197,000.00	\$219,000.00	11.168%	
Total Personnel Services:		\$220,919.80	\$284,000.00	\$323,000.00	13.732%	
Supplies						
VEHICLE MAINTENANCE/REPAIRS	111-5-1615-253	\$809.51	\$1,500.00	\$1,500.00	0%	
OPERATING MATERIAL & SUPPLIES	111-5-1615-249	\$212.40	\$1,000.00	\$1,500.00	50%	
EQUIPMENT/FURNITURE PURCHASE	111-5-1615-237	\$2,404.04	\$3,500.00	\$1,000.00	-71.429%	
UNIFORMS	111-5-1615-233	\$0.00	\$500.00	\$500.00	0%	
COMPUTER/PRINTER SUPPLIES	111-5-1615-232	\$118.25	\$500.00	\$500.00	0%	
OFFICE SUPPLIES	111-5-1615-230	\$225.13	\$500.00	\$500.00	0%	
SAFETY EQUIPMENT/SUPPLIES	111-5-1615-213	\$200.00	\$500.00	\$500.00	0%	
FUEL AND LUBRICANTS	111-5-1615-211	\$491.13	\$1,500.00	\$1,500.00	0%	
SMALL TOOLS/EQUIP/PARTS	111-5-1615-210	\$25.14	\$500.00	\$500.00	0%	
Total Supplies:		\$4,485.60	\$10,000.00	\$8,000.00	-20%	
Services						
WIRELESS COMMUNICATIONS	111-5-1615-381	\$1,260.39	\$2,000.00	\$2,000.00	0%	
MISCELLANEOUS EXPENSES	111-5-1615-377	\$0.00	\$2,000.00	\$2,000.00	0%	
DUES-MEMBERSHIPS-FEES	111-5-1615-370	\$1,010.00	\$1,000.00	\$1,500.00	50%	

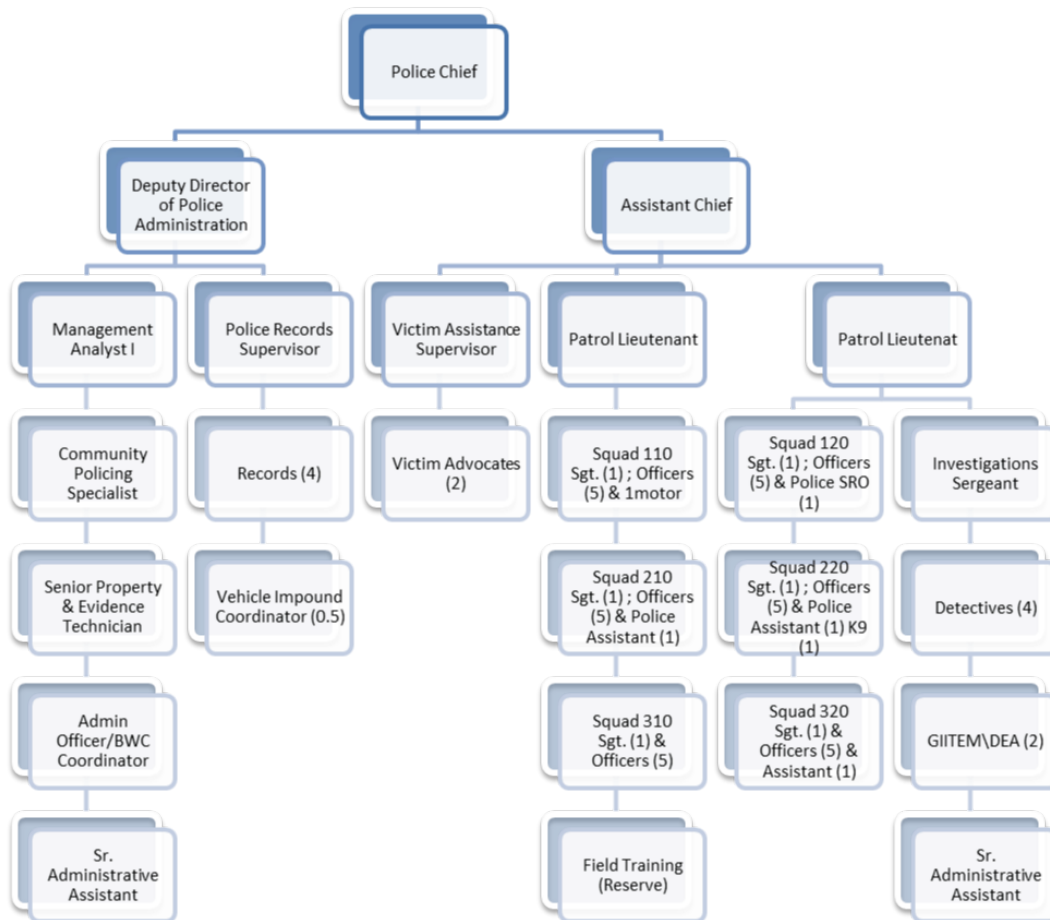
Name	ACCOUNT ID	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	% Change	Notes
MAILING COST	111-5-1615-362	\$1.15	\$500.00	\$500.00	0%	
PRINTING COST	111-5-1615-360	\$699.10	\$1,000.00	\$1,000.00	0%	
CONFERENCE,SEMINARS & TRAINING	111-5-1615-351	\$750.00	\$1,000.00	\$1,500.00	50%	
TRAVEL AND PER DIEM	111-5-1615-350	\$0.00	\$500.00	\$1,000.00	100%	
CONTRACTED SERVICES	111-5-1615-313	\$55,352.50	\$20,000.00	\$40,000.00	100%	
Total Services:		\$59,073.14	\$28,000.00	\$49,500.00	76.786%	
Special Projects						
SPECIAL PROJECTS	111-5-1615-418	\$16,225.00	\$120,000.00	\$50,000.00	-58.333%	
Total Special Projects:		\$16,225.00	\$120,000.00	\$50,000.00	-58.333%	
Capital Outlays/Projects						
VEHICLES	111-5-1615-650	\$27,822.24	\$27,000.00	\$28,000.00	3.704%	
Total Capital Outlays/Projects:		\$27,822.24	\$27,000.00	\$28,000.00	3.704%	
Total Building Safety:		\$328,525.78	\$469,000.00	\$458,500.00	-2.239%	

Police



The El Mirage Police Department strives to provide first class police service and a safe, secure community to the residents of El Mirage. As the community has grown, our values haven't changed. We believe in Integrity, Respect, Professionalism and Service. Community Policing is the cornerstone of police work which fosters positive relationships with our citizens. Our professional staff is here to serve and to make the City of El Mirage one of the safest in the valley. By partnering together we can contribute to the quality of life to make the City of El Mirage a great place to live, work and play.

Organizational Chart



Personnel

BUDGETED POSTIONS - FULL TIME EQUIVALENTS					
For Year Ending June 30th					
	FY2017	FY2018	FY2019	FY2020	FY2021
Authorized	55.0	55.5	64.5	69.0	69.5

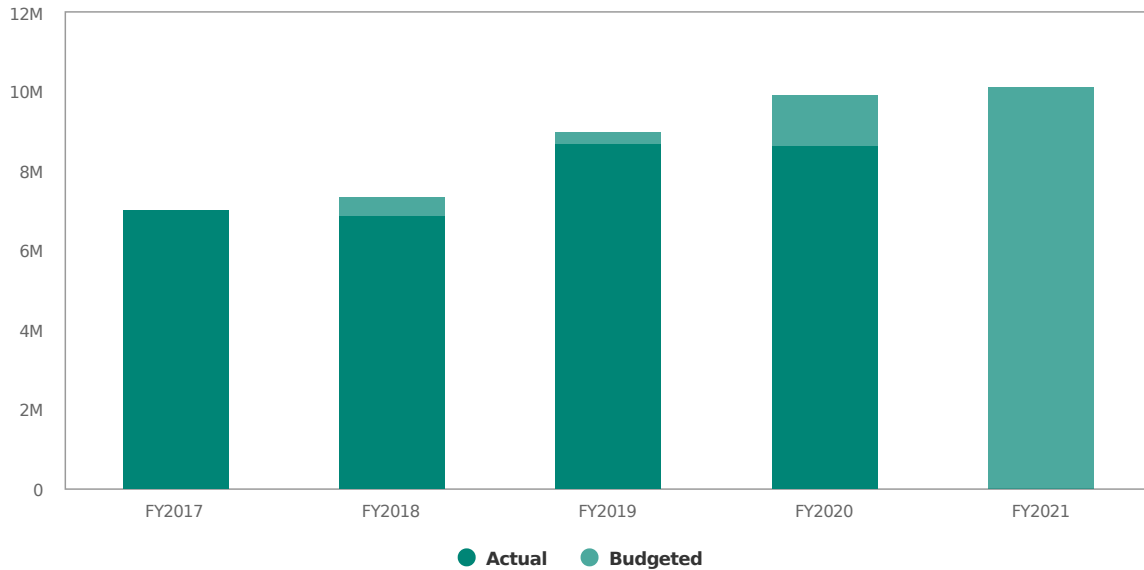
Police Budget

\$10,126,500

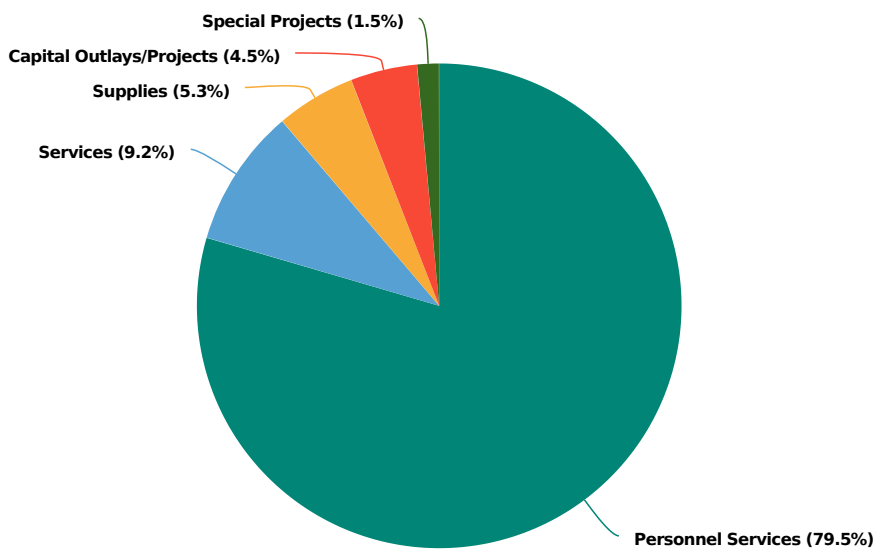
\$181,500

(1.79% vs. prior year)

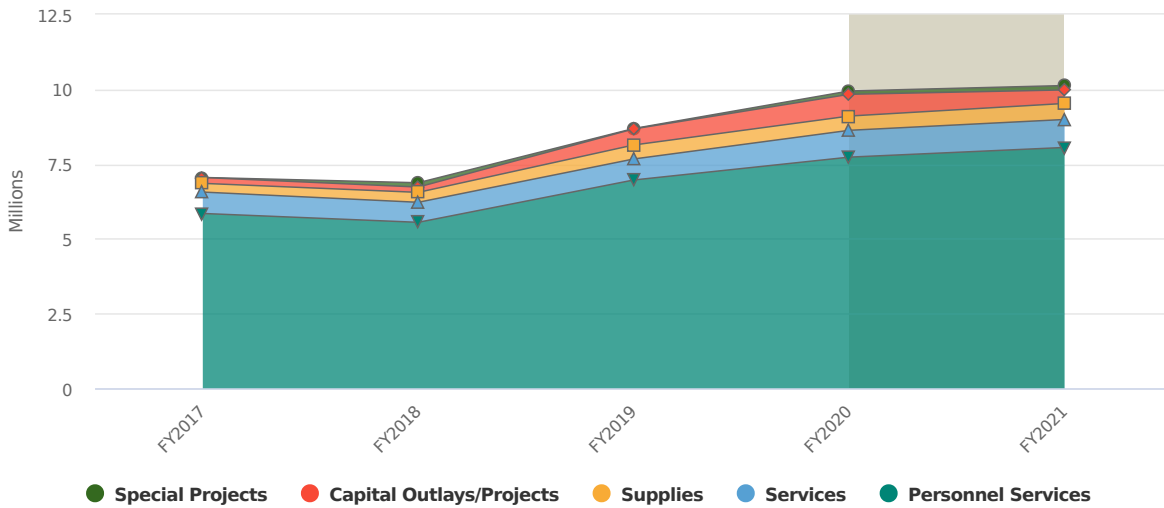
Police Proposed and Historical Budget vs. Actual



Police Budgeted Expenditures



Police Historical and Budgeted Expenditures Over Time



Grey background indicates budgeted figures.

Name	ACCOUNT ID	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	% Change	Notes
Police General						
Personnel Services						
LABOR DISTRIBUTION	111-5-2111-199	-\$289,480.70	-\$473,500.00	-\$503,000.00	6.230%	
AZ JOB TRAINING TAX	111-5-2111-142	\$0.00	\$35,000.00	\$0.00	-100%	
UNEMPLOYMENT INSURANCE	111-5-2111-141	\$2,082.28	\$19,000.00	\$19,000.00	0%	
WORKERS COMPENSATION	111-5-2111-140	\$139,661.00	\$230,000.00	\$233,000.00	1.304%	
DEFERRED COMPENSATION	111-5-2111-134	\$38,535.00	\$43,000.00	\$43,000.00	0%	
PSPRS CONTRIBUTION	111-5-2111-133	\$1,287,458.86	\$1,445,000.00	\$1,446,000.00	0.069%	
ASRS CONTRIBUTION	111-5-2111-132	\$113,217.65	\$129,000.00	\$142,000.00	10.078%	
MEDICARE CONTRIBUTION	111-5-2111-131	\$67,481.94	\$76,000.00	\$80,000.00	5.263%	
SOCIAL SECURITY CONTRIBUTION	111-5-2111-130	\$287,852.03	\$316,000.00	\$338,000.00	6.962%	
CANCER INSURANCE	111-5-2111-121	\$2,350.00	\$4,000.00	\$4,000.00	0%	
HEALTH-LIFE-DENTAL INSURANCE	111-5-2111-120	\$607,215.26	\$727,000.00	\$775,000.00	6.602%	
COMP TIME	111-5-2111-117	\$30,854.01	\$0.00	\$0.00		
HOLIDAY PAY	111-5-2111-112	\$184,710.78	\$161,000.00	\$165,000.00	2.484%	
OVERTIME	111-5-2111-111	\$376,074.54	\$300,000.00	\$410,000.00	36.667%	
SALARIES AND WAGES	111-5-2111-110	\$4,185,870.35	\$4,720,000.00	\$4,903,000.00	3.877%	
Total Personnel Services:		\$7,033,883.00	\$7,731,500.00	\$8,055,000.00	4.184%	
Supplies						
SOFTWARE MAINT CONTRACT	111-5-2111-265	\$138,114.28	\$123,000.00	\$144,500.00	17.480%	
DATA INFRASTRUCTURE SERVICES	111-5-2111-263	\$47,445.23	\$60,000.00	\$55,000.00	-8.333%	
COPIER USAGE/SUPPLIES/MAINT	111-5-2111-254	\$1,254.33	\$2,500.00	\$2,500.00	0%	
VEHICLE MAINTENANCE/REPAIRS	111-5-2111-253	\$68,610.85	\$71,000.00	\$76,500.00	7.746%	
COMM EQUIP MAINTENANCE/REPAIRS	111-5-2111-252	\$374.67	\$2,000.00	\$2,000.00	0%	
COMPUTER/PRINTER MAINTENANCE	111-5-2111-251	\$3.57	\$0.00	\$0.00		
BUILDING MAINTENANCE/REPAIRS	111-5-2111-250	\$10,501.17	\$12,500.00	\$12,500.00	0%	
OPERATING MATERIAL & SUPPLIES	111-5-2111-249	\$11,686.99	\$15,000.00	\$15,000.00	0%	
SOFTWARE PURCHASE	111-5-2111-248	\$920.32	\$2,000.00	\$2,000.00	0%	

Name	ACCOUNT ID	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	% Change	Notes
PUBLIC EDUCATION	111-5-2111-240	\$747.05	\$5,000.00	\$5,000.00	0%	
EQUIPMENT/FURNITURE PURCHASE	111-5-2111-237	\$18,211.94	\$25,000.00	\$31,000.00	24%	
UNIFORMS	111-5-2111-233	\$44,054.18	\$53,000.00	\$66,500.00	25.472%	
COMPUTER/PRINTER SUPPLIES	111-5-2111-232	\$2,664.44	\$4,000.00	\$6,000.00	50%	
OFFICE SUPPLIES	111-5-2111-230	\$4,177.12	\$6,000.00	\$6,000.00	0%	
K9 EXPENSES	111-5-2111-216	\$6,687.22	\$10,000.00	\$10,000.00	0%	
AMMUNITION/GUNS & SUPPLIES	111-5-2111-215	\$15,160.11	\$15,000.00	\$17,000.00	13.333%	
MEDICAL EQUIPMENT/SUPPLIES	111-5-2111-212	\$4,539.58	\$2,500.00	\$5,000.00	100%	
FUEL AND LUBRICANTS	111-5-2111-211	\$73,456.87	\$68,500.00	\$80,000.00	16.788%	
Total Supplies:		\$448,609.92	\$477,000.00	\$536,500.00	12.474%	
Services						
WIRELESS COMMUNICATIONS	111-5-2111-381	\$27,366.36	\$20,000.00	\$58,000.00	190%	
MISCELLANEOUS EXPENSES	111-5-2111-377	\$0.00	\$49,500.00	\$0.00	-100%	
DUES-MEMBERSHIPS-FEES	111-5-2111-370	\$3,792.00	\$5,000.00	\$5,000.00	0%	
MAILING COST	111-5-2111-362	\$3,117.77	\$5,500.00	\$5,500.00	0%	
PUBLISHING/ADVERTISEMENT COST	111-5-2111-361	\$0.00	\$500.00	\$500.00	0%	
PRINTING COST	111-5-2111-360	\$5,081.30	\$5,000.00	\$5,000.00	0%	
DISPATCH SERVICES	111-5-2111-357	\$662,551.00	\$663,000.00	\$722,500.00	8.974%	
TUITION REIMBURSEMENT	111-5-2111-353	\$848.50	\$5,000.00	\$0.00	-100%	
CONFERENCE, SEMINARS & TRAINING	111-5-2111-351	\$5,660.72	\$12,500.00	\$12,500.00	0%	
TRAVEL AND PER DIEM	111-5-2111-350	\$9,091.85	\$12,000.00	\$12,000.00	0%	
OTHER OUTSIDE SERVICES	111-5-2111-349	\$7,778.07	\$11,000.00	\$11,000.00	0%	
EQUIPMENT RENT/LEASES	111-5-2111-328	\$338.67	\$12,000.00	\$2,000.00	-83.333%	
ANIMAL CONTROL	111-5-2111-322	\$85,723.00	\$86,000.00	\$92,000.00	6.977%	
CONTRACTED SERVICES	111-5-2111-313	\$9,368.43	\$10,000.00	\$10,000.00	0%	
Total Services:		\$820,717.67	\$897,000.00	\$936,000.00	4.348%	
Special Projects						
EXPLORER PROGRAM	111-5-2111-445	\$3,644.40	\$14,000.00	\$14,000.00	0%	
VOLUNTEER PROGRAM	111-5-2111-444	\$280.00	\$5,000.00	\$5,000.00	0%	
SPECIAL PROJECTS	111-5-2111-418	\$70,899.54	\$90,000.00	\$125,500.00	39.444%	
SPECIAL EVENTS	111-5-2111-410	\$1,598.50	\$2,500.00	\$2,500.00	0%	
Total Special Projects:		\$76,422.44	\$111,500.00	\$147,000.00	31.839%	
Capital Outlays/Projects						
VEHICLES	111-5-2111-650	\$209,106.77	\$644,000.00	\$265,000.00	-58.851%	
CAPITAL EQUIPMENT PURCHASE	111-5-2111-617	\$75,533.28	\$84,000.00	\$67,000.00	-20.238%	
BUILDINGS AND IMPROVEMENTS	111-5-2111-656			\$120,000.00		
Total Capital Outlays/Projects:		\$284,640.05	\$728,000.00	\$452,000.00	-37.912%	
Total Police General:		\$8,664,273.08	\$9,945,000.00	\$10,126,500.00	1.825%	

Significant Changes

- “Administrative Officer” will be replaced with a civilian position.
- Code Enforcement is being moved from PD to Community Development
- Increased Overtime to reflect previous actual

Accomplishments

1. We purchased department issued cell phones for use by the majority of the police department. Sworn and select professional staff have been issued iPhones for official use. They were equipped with pre-set security measures, take place of the Axon cameras, and enable various methods of contact within the department as well as for the public.
2. Updated Spillman dashboard. The dashboard system is integrated into the Police Department Spillman Records Management System and provides department leadership a real-time picture of crime and incident data. It also provides a system for monitoring workload for employees.
3. In 2019 EMPD initiated a Block Watch Program to encourage El Mirage community members to look out for each other and report suspicious activity. This program will also provide a greater sense of security, responsibility, community pride, and unity. With continued support and future growth of the program, our hopes are to deter potential criminals from the area and reduce the overall crime rate within the city.
4. EMPD was previously only using Facebook and Twitter as social media communication. We are now communicating through; Nextdoor, Neighbors, Instagram and YouTube to compliment the original social media pages. Many criminal cases have been solved using these outlets and the community has shown much more interest and involvement due in part to these outlets of shared communication.
5. Purchased and installed a new freezer in the Property and Evidence room. State/Federal Retention Laws require Sexual Assault evidence to be maintained for 55 years and Homicide evidence to be maintained for 109 years. The new freezer is adequate for long term storage.

Objectives

- Reduce reported burglaries in the City of El Mirage
- Respond to Priority I emergency calls in a timely manner to preserve life
- Reduce injury traffic collisions through enforcement efforts

Program Performance

Strategic Initiative	Program Performance	Actual FY 2017/18	Actual FY 2018/19	Projected FY 2019/20	Target FY 2020/21
Safe Community	Reduce burglaries by 5% over the previous calendar year	455	397	362	344
Safe Community	Have an under five-minute response to Priority I Emergency calls	5:26	5:25	4:44	<4:59
Safe Community	Reduce injury collisions by 5% over the previous calendar year	99	92	73	<70

Analysis of Program Performance:

1. Burglaries are higher than what would be expected for the city the size of El Mirage increasing crime rates. Since 2017 burglaries have been reduced by 12.7% in 2018 and another 8.8% in 2019
2. No consistent national study exists for how long it takes to respond to a life-threatening emergency; however, most departments strive for less than seven (7) minutes.
3. Injury crashes can be prevented by having specific enforcement efforts targeting speeders around the highest crash locations in the city.

Fire



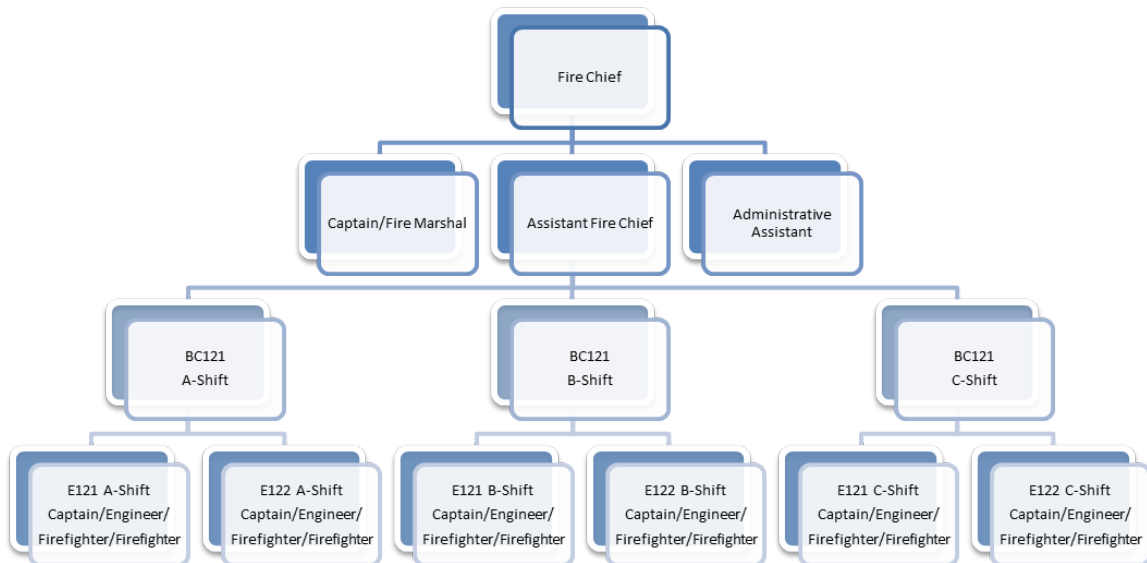
Emergency services is responsible for Emergency Response Services, Operations, Training and Logistics.

The El Mirage Fire Department (EMFD) began in the early 1960s when the citizens recognized the need for fire protection in the community and formed the El Mirage Volunteer Fire Department. In 1981, the City hired its first full-time fire chief and transitioned from a volunteer department to a full-time, paid department in 1987.

Today the EMFD responds to nearly 3,000 calls for service annually. We respond to and mitigate a variety of emergency situations including fires, auto accidents, medical emergencies, swift water rescues, and hazardous materials incidents. The department is staffed with 24 sworn firefighters (8 per shift) who are ready to answer the community's call for service 24 hours per day, 365 days a year. Two fire suppression vehicles are on duty each staffed with emergency medical technicians and paramedics.

EMFD is presently rated as a fire protection class 3/9 from the Insurance Service Organization.

Organizational Chart



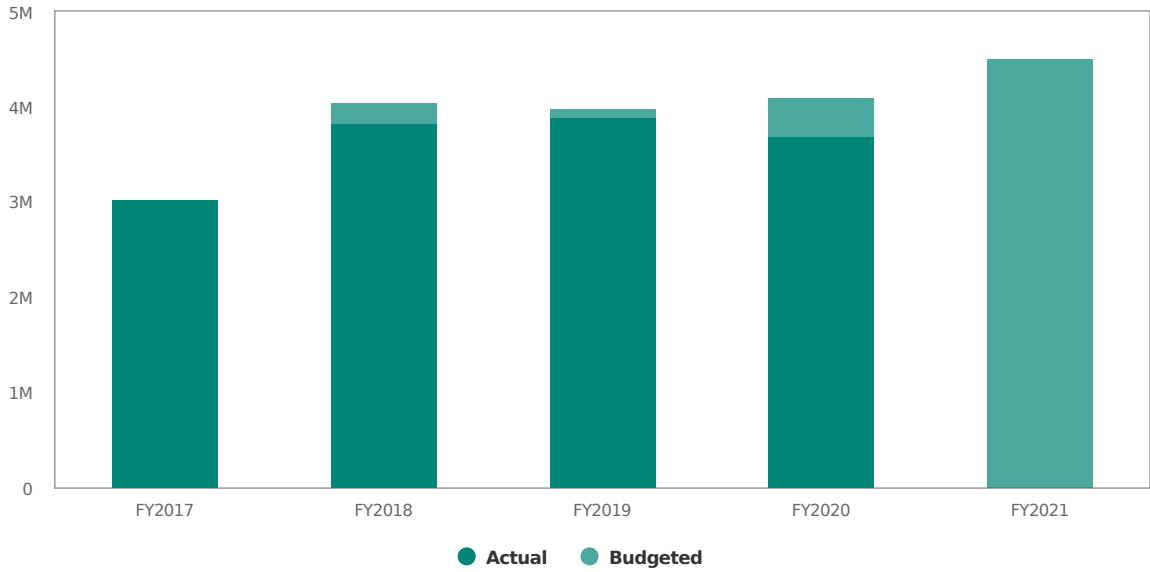
Personnel

BUDGETED POSITIONS - FULL TIME EQUIVALENTS					
For Year Ending June 30th					
	FY2017	FY2018	FY2019	FY2020	FY2021
Authorized	24.0	24.0	34.0	31.0	31.0

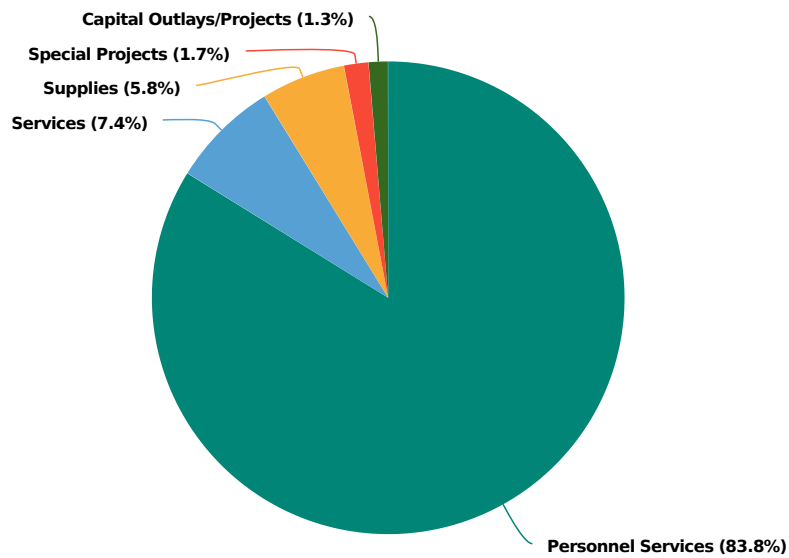
Fire Budget

\$4,506,500 **\$403,500**
(8.95% vs. prior year)

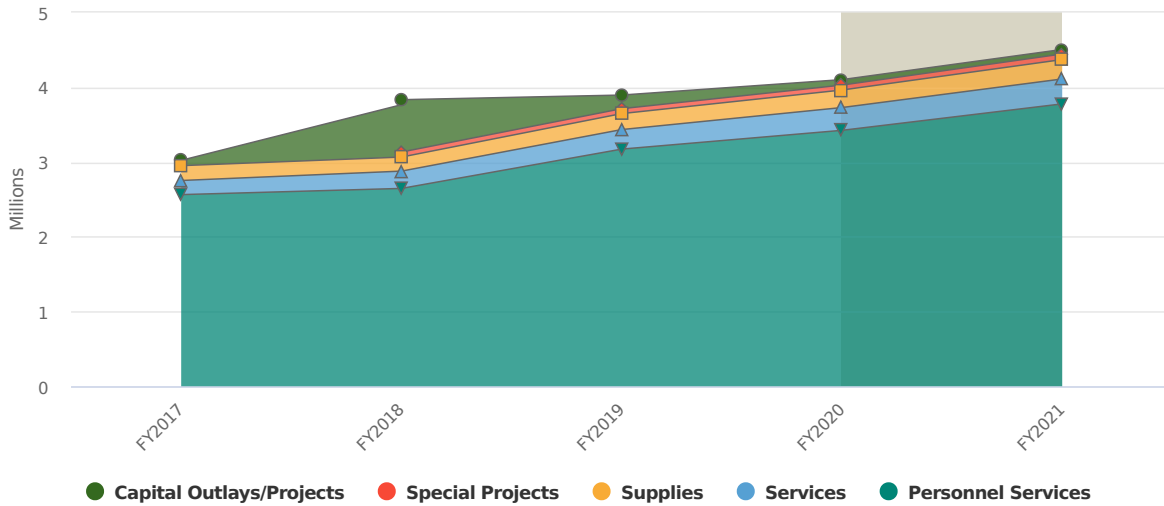
Fire Proposed and Historical Budget vs. Actual



Fire Budgeted Expenditures



Fire Historical and Budgeted Expenditures Over Time



Grey background indicates budgeted figures.

Name	ACCOUNT ID	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	% Change	Notes
Fire						
Personnel Services						
LABOR DISTRIBUTION	111-5-2511-199	-\$386.99	-\$1,500.00	-\$3,500.00	133.3333%	
AZ JOB TRAINING TAX	111-5-2511-142	\$0.00	\$16,000.00	\$0.00	-100%	
UNEMPLOYMENT INSURANCE	111-5-2511-141	\$842.10	\$9,000.00	\$9,000.00	0%	
WORKERS COMPENSATION	111-5-2511-140	\$61,781.00	\$103,000.00	\$111,000.00	7.767%	
DEFERRED COMPENSATION	111-5-2511-134	\$20,545.00	\$23,000.00	\$30,000.00	30.435%	
PSPRS CONTRIBUTION	111-5-2511-133	\$425,233.90	\$425,000.00	\$476,000.00	12%	
ASRS CONTRIBUTION	111-5-2511-132	\$20,652.52	\$23,000.00	\$25,000.00	8.696%	
MEDICARE CONTRIBUTION	111-5-2511-131	\$32,281.08	\$36,000.00	\$40,000.00	11.111%	
SOCIAL SECURITY CONTRIBUTION	111-5-2511-130	\$2,247.94	\$3,000.00	\$3,000.00	0%	
CANCER INSURANCE	111-5-2511-121	\$1,450.00	\$2,000.00	\$2,000.00	0%	
HEALTH-LIFE-DENTAL INSURANCE	111-5-2511-120	\$309,289.64	\$358,000.00	\$364,000.00	1.676%	
FLSA OVERTIME	111-5-2511-119	\$93,475.16	\$0.00	\$137,000.00		
LONGEVITY PAY	111-5-2511-114	\$1,150.00	\$2,000.00	\$0.00	-100%	
MOVE-UP PAY	111-5-2511-113	\$525.00	\$0.00	\$3,000.00		
HOLIDAY PAY	111-5-2511-112	\$80,185.72	\$73,000.00	\$91,000.00	24.658%	
OVERTIME	111-5-2511-111	\$140,542.37	\$150,000.00	\$206,000.00	37.333%	
SALARIES AND WAGES	111-5-2511-110	\$1,981,910.76	\$2,203,000.00	\$2,285,000.00	3.722%	
Total Personnel Services:		\$3,171,725.20	\$3,424,500.00	\$3,778,500.00	10.337%	
Supplies						
OTHER MAINTENANCE/REPAIRS	111-5-2511-269	\$133.33	\$1,000.00	\$1,000.00	0%	
LIFE SAVING EQUIPMENT REPAIRS	111-5-2511-267	\$5,212.00	\$5,000.00	\$5,000.00	0%	
EQUIPMENT MAINTENANCE CONTRACT	111-5-2511-261	\$0.00	\$3,500.00	\$3,500.00	0%	
COPIER USAGE/SUPPLIES/MAINT	111-5-2511-254	\$661.47	\$1,500.00	\$1,500.00	0%	
VEHICLE MAINTENANCE/REPAIRS	111-5-2511-253	\$58,148.23	\$70,000.00	\$80,000.00	14.286%	
COMM EQUIP MAINTENANCE/REPAIRS	111-5-2511-252	\$4,079.53	\$2,500.00	\$2,500.00	0%	
BUILDING MAINTENANCE/REPAIRS	111-5-2511-250	\$7,919.11	\$14,000.00	\$14,000.00	0%	

Name	ACCOUNT ID	FY2020 Actual	FY2020 Budgeted	FY2021 Budgeted	% Change	Notes
OPERATING MATERIAL & SUPPLIES	111-5-2511-249	\$1,081.44	\$2,000.00	\$2,000.00	0%	
PUBLIC EDUCATION	111-5-2511-240	\$5,415.32	\$6,500.00	\$7,500.00	15.385%	
EQUIPMENT/FURNITURE PURCHASE	111-5-2511-237	\$2,226.00	\$9,000.00	\$9,000.00	0%	
UNIFORMS	111-5-2511-233	\$17,094.94	\$24,000.00	\$34,500.00	43.75%	
COMPUTER/PRINTER SUPPLIES	111-5-2511-232	\$2,908.22	\$2,000.00	\$4,000.00	100%	
BUILDING JANITORIAL SUPPLIES	111-5-2511-231	\$5,016.08	\$3,500.00	\$4,000.00	14.286%	
OFFICE SUPPLIES	111-5-2511-230	\$3,966.49	\$3,500.00	\$3,500.00	0%	
SAFETY EQUIPMENT/SUPPLIES	111-5-2511-213	\$39,042.73	\$47,000.00	\$47,000.00	0%	
MEDICAL EQUIPMENT/SUPPLIES	111-5-2511-212	\$7,644.11	\$20,000.00	\$20,000.00	0%	
FUEL AND LUBRICANTS	111-5-2511-211	\$13,094.09	\$18,000.00	\$18,000.00	0%	
SMALL TOOLS/EQUIP/PARTS	111-5-2511-210	\$3,196.32	\$1,500.00	\$2,500.00	66.667%	
Total Supplies:		\$176,839.41	\$234,500.00	\$259,500.00	10.661%	
Services						
WIRELESS COMMUNICATIONS	111-5-2511-381	\$6,350.40	\$3,500.00	\$4,500.00	28.571%	
DUES-MEMBERSHIPS-FEES	111-5-2511-370	\$4,479.32	\$4,000.00	\$6,500.00	62.5%	
MAILING COST	111-5-2511-362	\$310.43	\$500.00	\$500.00	0%	
PRINTING COST	111-5-2511-360	\$279.92	\$1,000.00	\$1,000.00	0%	
TUITION REIMBURSEMENT	111-5-2511-353	\$7,416.00	\$21,000.00	\$0.00	-100%	
PARAMEDIC TRAINING	111-5-2511-352	\$866.75	\$31,000.00	\$31,000.00	0%	
CONFERENCE, SEMINARS & TRAINING	111-5-2511-351	\$18,471.76	\$7,500.00	\$31,000.00	313.333%	
TRAVEL AND PER DIEM	111-5-2511-350	\$8,707.21	\$10,500.00	\$25,500.00	142.857%	
TECH/SOFTWARE SUPPORT	111-5-2511-325	\$224,317.44	\$218,000.00	\$225,000.00	3.211%	
PROFESSIONAL SERVICES	111-5-2511-311	\$8,569.49	\$8,000.00	\$8,500.00	6.25%	
Total Services:		\$279,768.72	\$305,000.00	\$333,500.00	9.344%	
Special Projects						
SPECIAL PROJECTS	111-5-2511-418	\$73.52	\$66,000.00	\$75,000.00	13.636%	
Total Special Projects:		\$73.52	\$66,000.00	\$75,000.00	13.636%	
Capital Outlays/Projects						
CAPITAL EQUIPMENT PURCHASE	111-5-2511-617	\$64,076.87	\$73,000.00	\$60,000.00	-17.808%	
Total Capital Outlays/Projects:		\$64,076.87	\$73,000.00	\$60,000.00	-17.808%	
Total Fire:		\$3,692,483.72	\$4,103,000.00	\$4,506,500.00	9.834%	

Significant Changes

- Request of \$56,000 additional overtime funding to constant staff second fire engine.
- Increased to Travel and Per Diem by \$15,000.
- Increased Conference Seminar and Training by \$23,500.

Accomplishments

1. Implemented ImageTrend® data analysis to provide weekly emergency response information to the City Manager.
2. Implemented ImageTrend® Fire Prevention module to increase efficiency of fire inspections and operational permit processes.
3. Integrated Aladtec® scheduling program to facilitate scheduling of emergency response personnel.

Objectives

- Reduce total response time to all emergencies by one minute during FY20/21.
- Increase community education programs by 25% during FY20/21.
- Increase fire code compliance of businesses by 30% during FY20/21.

Program Performance

Strategic Initiative	Program Performance	Actual FY 2017/18	Actual FY 2018/19	Projected FY 2019/20	Target FY 2020/21
Safe Community	90% total response time to all emergencies in the City of El Mirage by El Mirage Fire Units.	N/A	8:52	8:52	7:52 ¹
Safe Community	Provide increased community education through enhanced fire prevention equipment funded grant applications and practical training funded through a budget request.	N/A	72	60 ²	100 citizens and employees trained.
Safe Community	Enhanced Community Risk Reduction including increased fire code compliance within the El Mirage business community.	Inspections completed in 40% of all business with 50% compliance.	Inspections completed in 75% of all business with 50% compliance.	Inspections completed in 80% of all businesses with 70% compliance.	Inspections completed in 100% of all businesses with 100% compliance.

¹Dependent upon second fire engine availability.

²Decreased from FY18/19 due to COVID-19 Restrictions.

Analysis of Program Performance:

- 90% response times were unavailable prior to FY2018/19.
- 90% response times for FY2018/19 were calculated using aggregate data from Phoenix Regional Dispatch Center.
- 90% projected response times for FY19/20 calculated averaging 90% response times for each shift and adding 90% call handling time for Tolleson Police Department.
- Community education data was not available prior to FY2018/19.
- Community education data calculated through scheduling information. FY18/19 included a CPR Class for 15 City Employees.
- Fire code compliance data calculated through scheduling and approval or re-inspection results. Loss of staff in FY17/18 created a deficit in inspection and compliance results. Implementation of a new scheduling system and also a new inspection prioritization system resulted in increased inspection and compliance results.

CAPITAL IMPROVEMENTS

Capital Project Definition

In order to distinguish between capital items and operating items, the following capital project definition was developed:

Projects included in the El Mirage CIP are non-consumable items with a useful life of more than one year and an initial individual price exceeding \$5,000 including expenditures for major capital projects and items such as city buildings, parks, acquisition of land, major street construction and reconstruction, water and sewer lines and any other project which adds to the capital assets or infrastructure of the City. All other projects shall be included in departmental operating budgets. The CIP is to be used as a guide in decision-making. The CIP is intentionally developed in the most a-political environment possible with the full knowledge that the final decisions will be made in the political arena. The CIP is an objective basis for making decisions in a very subjective environment.

The process for the CIP's development is divided into four key phases, culminating in the presentation of a Capital Improvements Plan to the City Council for approval.

1. Financial Analysis. Examined the City's recent revenues, expenditures, current debt, and bonding capacity.
2. Needs Assessment. Future needs were outlined by the Council and Department Heads.
3. Capital Project Evaluation Criteria. CIP projects were evaluated and prioritized by Management using pre-defined evaluation criteria.
4. Capital Improvements Plan. All the preceding steps culminated in the development of the plan document that is updated on an annual basis.

Below are the Capital projects the City has adopted in the budget for FY2021.

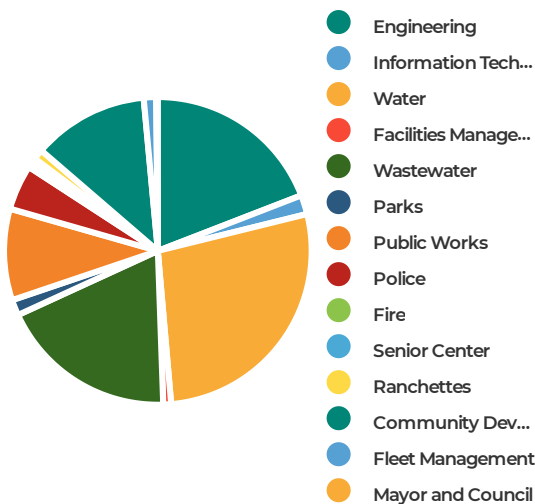
Capital Improvements: One-year Plan

Total Capital Requested

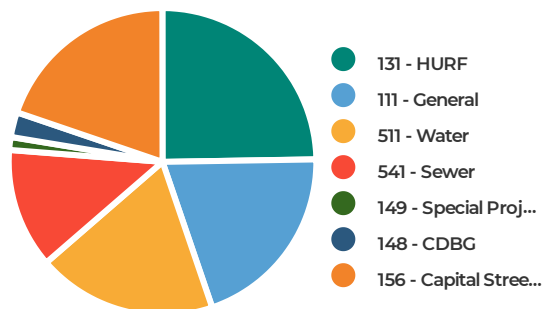
\$9,356,000

49 Capital Improvement Projects

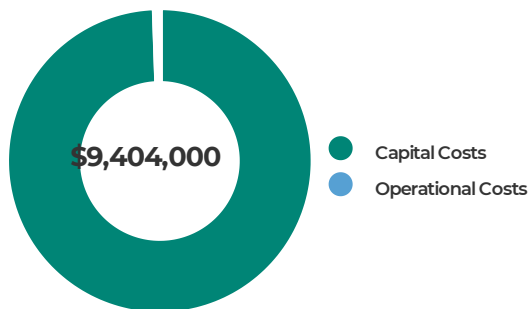
Total Funding Requested by Department



Total Funding Requested by Source



Capital Costs Breakdown



Cost Savings & Revenue Breakdown



Evaluation Criteria

In addition to considering basic safety issues such as public health and welfare, the City focused on six criteria for determining whether a capital request is to be included in the CIP. Items that were determined to be wants rather than needs that did not achieve the priorities of the Council were automatically eliminated from consideration. The six criteria utilized are identified below along with a brief explanation of each.

- Funding – Can the City fund this capital expenditure out of existing fund balance, future revenues, or bonding capacity?
- Council Priority – During the Council retreat, was this one of the major capital expenditures that the Council unanimously determined were essential elements of the City's future development?
- Utility Rate Study – A utility rate study was performed on the City's Water, Wastewater, and Sanitation enterprises. As part of the study major capital expenditures were included in the expenditure portion of the study. Current and future rates have been determined based in part on these capital expenditures. Was this one of the major capital expenditures that was identified in the utility rate study?
- City Manager Recommended – Certain capital expenditures are necessary to provide basic services. The City Manager reviews Department Head submissions of CIP requests and asks the question – will basic City services be severely impacted without this capital expenditure?
- Council Approved – These are items which were approved as part of the current year budget which may have multi-year funding requirements. If the future year expenditures are not approved the Capital project will not be completed and the capital item will not be as useful.
- Intergovernmental Agreement\Grant Match – Is the projected expenditure being leveraged to create something larger? Sometimes City projects are used to pay for a portion of a much larger project. City funds can be utilized as a match for grants, or City projects can be used as an in-kind payment to encourage other capital and infrastructure expenditures.

Needs Assessment

One of the key elements of the El Mirage Capital Improvements Plan is the Needs Assessment. It addresses the needs of the community within the definition of capital projects for the next five years. However, additional needs will be identified on a continual basis and will be included in the annual update process. Some unanticipated needs will occur during the budget year and will be weighed against those already identified in the annually adopted CIP.

Community Development Requests

Itemized Requests

Thunderbird Road and Frontage Road Traffic Signal Upgrade	\$26,000
West Downtown Water Main Project	\$616,000
Northern Parkway Improvements (Not Capital)	\$500,000
Total	\$1,142,000

Information Technology Requests

Itemized Requests

City Hall Core Network Switch Replacement (addition)	\$15,000
City Hall Core Network Switch Replacement (addition)	\$35,000
Fiber Project (addition)	\$130,000
Replacement of Phone System Servers	\$8,000
Total	\$188,000

Parks Requests

Itemized Requests

Parks Equipment Replacement	\$10,000
Playground Equipment Replacement Pocket Parks	\$50,000
Vehicle Replacement Program - Parks (changed)	\$94,000
Total	\$154,000

Engineering Requests

Itemized Requests

Cactus Road Roadway Improvements (125th Drive to El Mirage Road)	\$347,000
City Hall Remodel	\$86,000
Dysart Road and Acoma Drive Traffic Signal	\$650,000

Library Remodel/Relocation	\$200,000
Neighborhood Traffic Calming Program (NTCP)	\$100,000
Traffic Signal Upgrades - Flashing Yellow Arrows	\$372,000
Vehicle Replacement Program - Engineering/Community Development	\$35,000
Total	\$1,790,000

Wastewater Requests

Itemized Requests

Odor Control Upgrade - Building "D"	\$500,000
Wastewater Process Equipment Improvements	\$180,000
Wastewater Reclamation Facility Design	\$500,000
WRF Aeration System Improvement	\$537,500
WRF Generator Secondary Fuel Tank	\$35,000
Total	\$1,752,500

Water Requests

Itemized Requests

Disinfection System Upgrade	\$10,000
New 12" DIP Waterline Extension (Dysart Rd and Northern)	\$2,005,500
Portable Utility Air Compressor	\$40,000
Utility Vehicle Crane	\$30,000
Water Storage Tank Rehabilitation Program	\$300,000
Well Site AC Unit Replacement	\$25,000
Well Site Compressor Replacement	\$15,000
Well Site Security Improvement	\$125,000
Well Transducer Upgrade	\$20,000
Total	\$2,570,500

Facilities Management Requests

Itemized Requests

HVAC Replacement Program	\$30,000
Vehicle Replacement Program - Facilities	\$47,000
Total	\$77,000

Fleet Management Requests

Itemized Requests

Vehicle Replacement Program - Building Safety	\$28,000
Vehicle Replacement Program - HURF	\$47,000
Vehicle Replacement Program Water (changed)	\$47,000
Total	\$122,000

Public Works Requests

Itemized Requests

Pavement Management Program (addition)	\$50,000
Pavement Management Program (modified)	\$850,000
Total	\$900,000

Police Requests

Itemized Requests

PD Paul Lazinsky Blue Honor Room A/V Update	\$20,000
Police Department Building Security Access Update	\$100,000
Police Department Cellebrite Software/Equipment	\$14,000
Police Department Soundproofing	\$13,000
Police Department TruNarc Narcotics Analyzer	\$33,000
Vehicle Replacement Program - Police (addition)	\$81,000

Vehicle Replacement Program - Police

\$184,000

Total

\$445,000

Fire Requests

Itemized Requests

Portable Radio Replacements

\$60,000

Total

\$60,000

Senior Center Requests

Itemized Requests

Senior Center Remodel/Improvements

\$40,000

Total

\$40,000

Mayor and Council Requests

Itemized Requests

Veteran's Memorial

\$15,000

Total

\$15,000

Ranchettes Requests

Itemized Requests

System Improvements Water Irrigation

\$100,000

Total

\$100,000

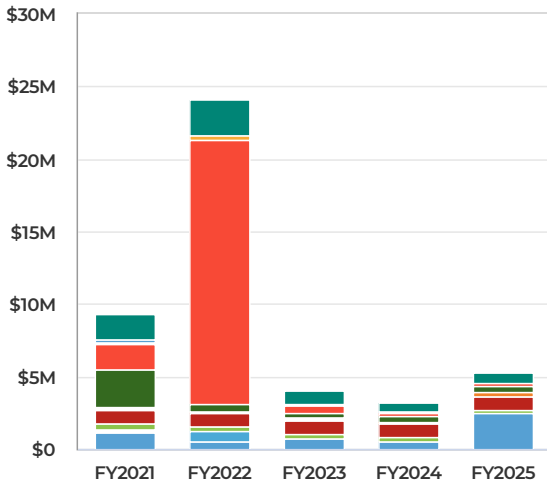
Capital Improvements: Multi-year Plan

The chart below summarizes all the projects approved for funding for the next five years. Each project is listed by the responsible Fund/Department name and project expenditures are shown by fiscal year with a total by project for all years. Details each CIP project by providing cost detail, description of the project, and recommended funding source(s).

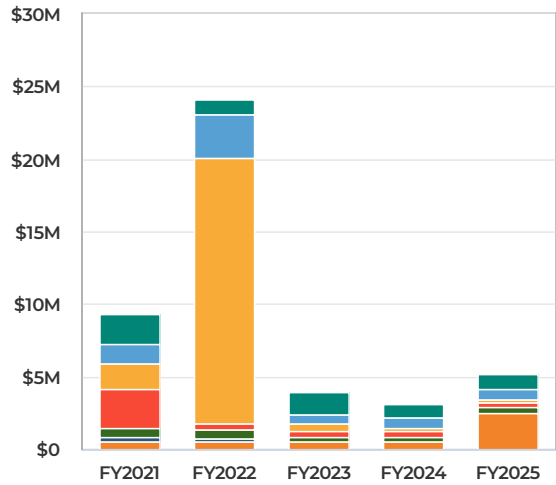
Total Capital Requested \$45,892,500

78 Capital Improvement Projects

Total Funding Requested by Department



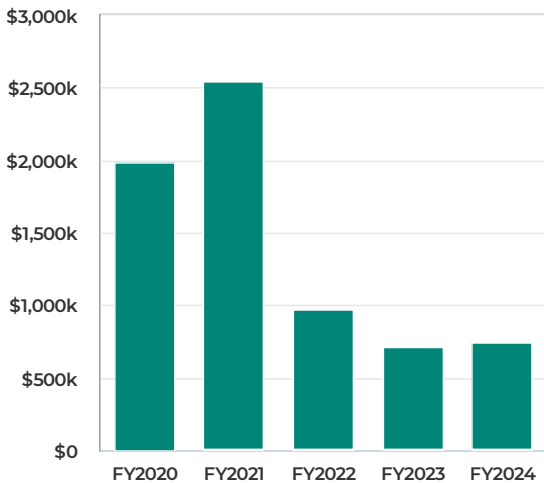
Total Funding Requested by Source



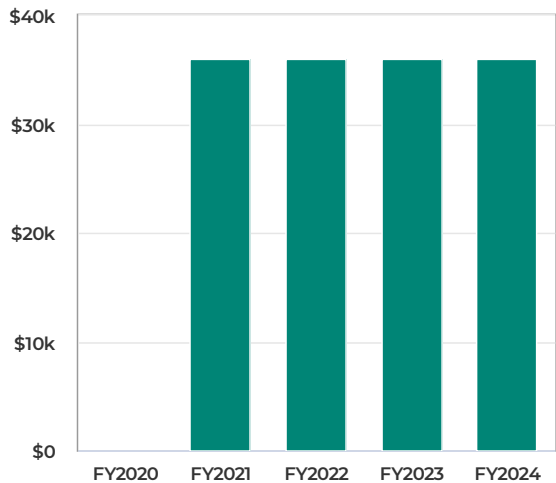
- Engineering
- Information Technol...
- Parks
- Wastewater
- Water
- Facilities Managem...
- Fleet Management
- Public Works
- Police
- Fire
- Senior Center
- Ranchettes
- Community Develo...
- Mayor and Council

- 131 - HURF
- 111 - General
- 541 - Sewer
- 511 - Water
- 148 - CDBG
- 149 - Special Projec...
- 156 - Capital Streets

Capital Costs Breakdown



Cost Savings & Revenues



- Capital Costs
- Operational Costs

- Cost Savings

Community Development Requests

Itemized Requests

Thunderbird Road and Frontage Road Traffic Signal Upgrade	\$26,000
Varney Road Roadway Improvements (129th Avenue to El Mirage Road)	\$249,000
West Downtown Water Main Project	\$616,000
Northern Parkway Improvements (Not Capital)	\$4,500,000
Total	\$5,391,000

Information Technology Requests

Itemized Requests

Backup Infrastructure Replacement	\$35,000
City Hall Core Network Switch Replacement (addition)	\$15,000
City Hall Core Network Switch Replacement (addition)	\$35,000
City Hall Server Replacements (addition)	\$20,000
City Hall Server Replacements (addition)	\$30,000
Fiber Project (addition)	\$130,000
Fire Station Community Room A/V and EOC	\$40,000
Replacement of 6 Firewalls	\$30,000
Replacement of Phone System Servers	\$8,000
Storage Area Network Replacement	\$70,000
Total	\$413,000

Parks Requests

Itemized Requests

Basketball Court Resurfacing	\$30,000
Lights for Gentry Park Field (modified)	\$200,000

Parks Equipment Replacement	\$10,000
Playground Equipment Replacement Pocket Parks	\$100,000
Vehicle Replacement Program - Parks (changed)	\$188,000
Total	\$528,000

Engineering Requests

Itemized Requests

121st Avenue Roadway Improvements (WWTP to Joe R. Ramirez Road Alignment)	\$217,000
Cactus Road Roadway Improvements (125th Drive to El Mirage Road)	\$347,000
City Hall Remodel	\$86,000
Downtown Street Reconstruction (modified)	\$1,050,000
Dysart Road and Acoma Drive Traffic Signal	\$650,000
Dysart Road Roadway Widening (North of Cactus Road)	\$336,500
Library Remodel/Relocation	\$2,000,000
Myer Lane Roadway Improvements (119th Avenue to Main Street)	\$600,000
Neighborhood Traffic Calming Program (NTCP)	\$200,000
Traffic Signal Upgrades - Flashing Yellow Arrows	\$372,000
Vehicle Replacement Program - Engineering/Community Development	\$70,000
Thunderbird Road Bus Route Extension (Not Capital)	\$575,000
Total	\$6,503,500

Wastewater Requests

Itemized Requests

Disinfection & Filter System Upgrade	\$1,000,000
Odor Control Upgrade - Building "D"	\$500,000
SCADA Software Server Replacement	\$15,000
Wastewater Process Equipment Improvements	\$760,000
Wastewater Reclamation Facility Design	\$500,000

WRF Aeration System Improvement	\$1,075,000
WRF Expansion	\$17,000,000
WRF Generator Secondary Fuel Tank	\$35,000
Total	\$20,885,000

Water Requests

Itemized Requests

Disinfection System Upgrade	\$50,000
New 12" DIP Waterline Extension (Dysart Rd and Northern)	\$2,005,500
Portable Utility Air Compressor	\$40,000
Utility Vehicle Crane	\$30,000
Vacuum Excavator Trailer	\$70,000
Water SCADA Server Replacements	\$16,000
Water Storage Tank Rehabilitation Program	\$1,500,000
Well Site AC Unit Replacement	\$125,000
Well Site Compressor Replacement	\$30,000
Well Site Security Improvement	\$125,000
Well Transducer Upgrade	\$40,000
Total	\$4,031,500

Facilities Management Requests

Itemized Requests

HVAC Replacement Program	\$150,000
Vehicle Replacement Program - Facilities	\$141,000
Total	\$291,000

Fleet Management Requests

Itemized Requests

MAG Funded Street Sweeper	\$250,000
Vehicle Replacement Program - Administration	\$35,000
Vehicle Replacement Program - Building Safety	\$28,000
Vehicle Replacement Program - HURF	\$94,000
Vehicle Replacement Program - Information Technology	\$35,000
Vehicle Replacement Program - Wastewater	\$47,000
Vehicle Replacement Program Water (changed)	\$235,000
Total	\$724,000

Public Works Requests

Itemized Requests

Pavement Management Program (addition)	\$250,000
Pavement Management Program (modified)	\$4,250,000
Right of Way Maintenance Equipment	\$40,000
Skid Steer Loader and Attachments	\$54,000
Total	\$4,594,000

Police Requests

Itemized Requests

PD Paul Lazinsky Blue Honor Room A/V Update	\$20,000
PD Squad Room/Jail/Booking Flooring Replacement	\$25,000
Police Department 2nd Canine, Training, Equipment & K-9 Vehicle	\$115,000
Police Department Building Security Access Update	\$100,000
Police Department Cellebrite Software/Equipment	\$14,000
Police Department Soundproofing	\$13,000
Police Department TruNarc Narcotics Analyzer	\$33,000
Vehicle Replacement Program - Police (addition)	\$332,000
Vehicle Replacement Program - Police	\$960,000

Total

\$1,612,000

Fire Requests

Itemized Requests

Portable Radio Replacements	\$60,000
Replacement Apparatus for Fire Engine	\$675,000
Thermal Imaging Cameras	\$17,000
Total	\$752,000

Senior Center Requests

Itemized Requests

Senior Center Remodel/Improvements	\$52,500
Total	\$52,500

Mayor and Council Requests

Itemized Requests

Veteran's Memorial	\$15,000
Total	\$15,000

Ranchettes Requests

Itemized Requests

System Improvements Water Irrigation	\$100,000
Total	\$100,000

Plan Implementation

The success of a plan or a planning process is measured by the degree of its implementation. Since resources are limited, it is crucial for the City of El Mirage to follow a consistent, objective path to allocate funding for future capital improvements needs. The following implementation program outlines the specific steps necessary to implement the CIP and perform the annual update.

General Implementation Guidelines:

- The El Mirage CIP Five-Year Program is updated annually and reviewed and adopted by the City Council each year.
- After City Council adoption, the CIP is published and widely distributed.
- Department heads are responsible for preparing monthly reports on the status of current year capital projects. The reports are compiled by the City Engineer and provided to the City Council at each regularly scheduled Council Meeting.
- Citizen input should be sought periodically to determine the desires of the public. Attitudes and circumstances change and informed decision making requires that the City have an up-to-date awareness of what the public's attitudes are toward community facilities and services and how to pay for them.



Funding Options

The City of El Mirage has been funding capital improvement projects for many years. The key to implementing the CIP is consistent, systematic funding. The following options are considered when analyzing potential funding sources for CIP Projects.

- Pay-As-You-Go Out of Current Revenues. The City currently receives the bulk of its revenues through local sales taxes, state sales tax, and state income tax. The City also receives funding from state fuel taxes which are restricted for transportation related expenditures.
- Municipal Bonds. The City can issue bonds for capital projects. Municipal bonds are paid back over a period of time with interest. The City's ability to bond is discussed in more detail in the bonding capacity section. The issuance of municipal bonds must be approved by the voters.
- Certificates of Participation/Municipal Property Corporations. These are funding mechanisms used by many municipal governments that allow the municipality to borrow funds without voter approval. The debt is paid back much like a bond – over time with interest. The City does not currently qualify for this option.
- Lease-Purchase Agreements. This is a method of financing capital projects that lessens the up-front costs to the municipality. While interest is paid, the payoff period is typically a shorter period than bonds and the municipality will own the project at the termination of the agreement.
- Improvement Districts. This financing method is used to raise capital for projects in which the residents who benefit from the improvements pay for them over time.
- Grants. Federal, state, and county grants are available to finance capital projects. Many of these grants require the municipality to participate either financially or through "in kind" matches. The City currently is aggressively attempting to obtain county, state, and federal grants.
- User Fees. Fees paid by service users to maintain existing facilities and develop additional capacity

Carry Forward Capital Projects from FY2020

ACTIVITY #	PROJECT ACTIVITY TITLE	GL ACCOUNT	GL ACCOUNT TITLE	REMAINING PROJECT ACTIVITY BALANCE
61901	DESIGN/INSTALL FIBER OPTIC - ELMIRAGE RD-CARRY FORW	10-480-661	BUILDING/DATA INFRAS. IMPROV.	88,000
61902	SPLASH PAD UPDATE - CARRYFORWARD	10-521-654	PARK IMPROVEMENTS	55,000
62008	BUILDING ACCESS CONTROL UPGRADE	10-522-661	BUILDING/DATA INFRAS. IMPROV.	99,000
62009	COURT SECURITY REMODEL	10-522-661	BUILDING/DATA INFRAS. IMPROV.	240,000
GOHS	VEHICLE REPLACEMENT -POLICE (MODIFIED)	10-551-650	VEHICLES	95,000
62009	COURT SECURITY REMODEL	15-430-661	BUILDING/DATA INFRAS. IMPROV.	550,000
62055	STREETS BEAUTIFICATION PROGRAM TRAILER REPLACEMENT	21-400-617	CAPITAL EQUIPMENT PURCHASE	15,000
62047	121ST AVE AND CHERYL DR IMPROVEMENTS	21-400-666	STREET IMPROVEMENTS-CAPITAL	371,000
62048	EASEMENT ACCESS PROGRAM	21-400-666	STREET IMPROVEMENTS-CAPITAL	14,000
62052	PAVEMENT MANAGEMENT PROGRAM	21-400-666	STREET IMPROVEMENTS-CAPITAL	389,500
62057	WATER LINE REPLACEMENT - ALTO & PALM	31-466-668	CONSTRUCTION-CIP	500,000
61907	WATERLINE EASEMENT ACCESS - PALM AND ALTO-CARRYFOR	53-408-673	WATER MAINS AND LINES	110,000
62069	127TH LANE WELL SITE IMPROVEMENT PROJECT	53-408-673	WATER MAINS AND LINES	1,248,500
62079	WASTEWATER PROCESS EQUIPMENT IMPROVEMENTS	54-408-617	CAPITAL EQUIPMENT PURCHASE	117,500
62059	DRAINAGE IMPROVEMENTS	55-400-673	WATER MAINS AND LINES	60,000
61909	DYSART RD - NORTHERN AVE TO PEORIA AVE-CARRYFORWAR	56-400-666	STREET IMPROVEMENTS-CAPITAL	13,979,500
62093	PLAYGROUND EQUIPMENT GENTRY PARK	73-400-617	CAPITAL EQUIPMENT PURCHASE	120,000
62092	LIGHTS AT GENTRY PARK	73-400-658	LAND IMPROVEMENTS	200,000
62095	UNMARKED VEHICLE - POLICE	73-551-650	VEHICLES	65,000
			ACTIVITY BUDGET TOTAL	18,317,000

CIP Summary

Project Number	Project	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	Five Year Total
62309	121st Avenue Roadway Improvements (WWTP to Joe R. Ramirez Rd alignment)			166,500	50,500		217,000
62025	Backup Infrastructure Replacement		5,000		30,000		35,000
62403	Basketball Court Resurfacing				30,000		30,000
62124	Cactus Road Roadway Improvements (125th Dr to El Mirage Rd)	347,000					347,000
62116	City Hall Core Network Switch Replacement (addition)	35,000					35,000
62116	City Hall Core Network Switch Replacement (addition)	15,000					15,000
62110	City Hall Remodel	86,000					86,000
62026	City Hall Server Replacements (4) (addition)				20,000		20,000
62026	City Hall Server Replacements (4)				30,000		30,000
62206	Disinfection and Filter System Upgrade		500,000	500,000			1,000,000
62063	Disinfection System Upgrade (changed)	10,000	10,000	10,000	10,000	10,000	50,000
62306	Downtown Street Reconstruction (modified)			350,000	350,000	350,000	1,050,000
62113	Dysart Road and Acoma Drive Traffic Signal	650,000					650,000
62307	Dysart Road Roadway Widening (North of Cactus Road)			336,500			336,500
62117	Fiber Project Extension	130,000					130,000
62310	Fire Station Community Room A/V and EOC			40,000			40,000
62007	HVAC Replacement Program	30,000	30,000	30,000	30,000	30,000	150,000
62114	Library Remodel/Relocation	200,000	1,800,000				2,000,000
62208	Lights for Gentry Park Field (modified)		200,000				200,000
62501	MAG Funded Street Sweeper					250,000	250,000
62209	Myer Lane Roadway Improvements (119th Ave to Main St)		600,000				600,000
62115	Neighborhood Traffic Calming Program (NTCP)	100,000	100,000				200,000
62106	New 12" DIP Waterline Extension Dysart and Northern <i>Northern Parkway Improvements (Not Capital)</i>	2,005,500	500,000	500,000	500,000	2,500,000	4,500,000
62108	Odor Control Upgrade - Building D	500,000					500,000
62035	Parks Equipment Replacement	10,000					10,000
62052	Pavement Management Program (addition)	50,000	50,000	50,000	50,000	50,000	250,000
62052	Pavement Management Program (modified)	850,000	850,000	850,000	850,000	850,000	4,250,000
62119	PD Paul Lazinsky Blue Honor Room A/V Update	20,000					20,000
62313	PD Squad Room/Jail/Booking Flooring Replacement			25,000			25,000
62104	Play Ground Equipment Replacement - Pocket Parks	50,000	50,000				100,000
62210	Police Department 2nd Canine, Training, Equipment & Vehicle		115,000				115,000
62130	Police Department Building Security Access Update	100,000					100,000
62118	Police Department Cellebrite Software/Equipment	14,000					14,000
62129	Police Department Soundproofing	20,000					20,000
62128	Police Department TruNarc Narcotics Analyzer	33,000					33,000
62015	Portable Radios Replace (8)	60,000					60,000
62123	Portable Utility Air Compressor	40,000					40,000
62201	Replacement Fire Engine		675,000				675,000
62401	Replacement of Firewalls (6)					30,000	30,000
62032	Replacement of Phone System Servers (3)	8,000					8,000
62203	Right of Way Maintenance Equipment		40,000				40,000
62207	SCADA Software Server Replacements		15,000				15,000
62109	Senior Center Remodel/Improvements (addition)	40,000	12,500				52,500
62304	Skid Steer Loader + Attachments			54,000			54,000
62301	Storage Area Network (SAN) Replacement			70,000			70,000
62058	System Improvements	100,000					100,000
62202	Thermal Imaging Cameras		17,000				17,000
62126	Thunderbird Road and Frontage Road Traffic Signal Upgrade <i>Thunderbird Road Bus Route 135 Extension (Not Capital)</i>	26,000			225,000	350,000	575,000
62112	Traffic Signal Upgrades - Flashing Yellow Arrows	307,000					307,000
62112	Traffic Signal Upgrades - Flashing Yellow Arrows	65,000					65,000
62105	Utility Vehicle Crane	30,000					30,000
62204	Vacuum Excavator Trailer		70,000				70,000
62308	Vamey Road Roadway Improvements (129th Ave to El Mirage Rd)			196,500	52,500		249,000
62303	Vehicle Replacement Program - Administration			35,000			35,000
62120	Vehicle Replacement Program - Building Safety	28,000					28,000
62006	Vehicle Replacement Program - Engineering/Community Development	35,000	35,000				70,000
62103	Vehicle Replacement Program - Facilities	47,000		47,000	47,000		141,000
62046	Vehicle Replacement Program - HURF	47,000	47,000				94,000
62302	Vehicle Replacement Program - Information Technology			35,000			35,000
62036	Vehicle Replacement Program - Parks (changed)	94,000	47,000	47,000			188,000
62040	Vehicle Replacement Program - Police	184,000	188,000	192,000	196,000	200,000	960,000
62040	Vehicle Replacement Program - Police (addition)	81,000	41,000	83,000	86,000	41,000	332,000
62305	Vehicle Replacement Program - Waste Water				47,000		47,000
62068	Vehicle Replacement Program - Water (changed)	47,000	47,000	47,000	47,000	47,000	235,000
62127	Veterans Memorial	15,000					15,000
62079	Wastewater Process Equipment Improvements	180,000	180,000		200,000	200,000	760,000
62107	Wastewater Reclamation Facility Design	500,000					500,000

EL MIRAGE CAPITAL IMPROVEMENTS PLAN SUMMARY							
Project Number	Project	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	Five Year Total
62501	Water SCADA Server Replacement					16,000	16,000
62065	Water Storage Tank Rehabilitation Program	300,000	300,000	300,000	300,000	300,000	1,500,000
62066	Well Site AC Unit Replacement	25,000	25,000	25,000	25,000	25,000	125,000
62067	Well Site Compressor Replacement	15,000	15,000				30,000
62076	Well Site Security Improvement Project	125,000					125,000
62077	Well Transducer Improvement Project	20,000	20,000				40,000
62111	West Downtown Water Main Project	600,000					600,000
62111	West Downtown Water Main Project	16,000					16,000
62122	WRF Aeration System Improvement	537,500	537,500				1,075,000
62205	WRF Expansion		17,000,000				17,000,000
62121	WRF Generator Secondary Fuel Tank	35,000					35,000
Grand Total		\$ 9,363,000	\$ 24,122,000	\$ 3,989,500	\$ 3,176,000	\$ 5,249,000	\$ 45,899,500



CITY OF EL MIRAGE CAPITAL PROJECT

121st Avenue Roadway Improvements (WWTP to Joe R. Ramirez Road Alignment)



Submitted Department: Community Development
Budgeted Department: Community Development
Division: Engineering

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62309
Account No.:
Project Amount: \$ 217,000
Start Date: July-2022
Grant Funding: Yes No
Related Projects:
Project Status: New

PROJECT DESCRIPTION

Replace aging chip seal (no pavement) roadway on 121st Avenue and install a minor collector roadway section between the City's Wastewater Treatment Plant and the Joe R. Ramirez Road alignment. Total project cost is estimated at \$1,051,807 which includes design, construction and City match.

PROJECT JUSTIFICATION

The Congestion Mitigation and Air Quality (CMAQ) managed by MAG would be funding approximately 80% of the total project cost.

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design	21-HURF	Taxes			\$166,500			\$166,500
Land								\$0
Equipment								\$0
Buildings								\$0
Improvements	21-HURF	Taxes				\$50,500		\$50,500
Total by Year			\$0	\$0	\$166,500	\$50,500	\$0	
TOTAL								\$217,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



Paving Unpaved Road at 121st Avenue

CITY OF EL MIRAGE CAPITAL PROJECT

Backup Infrastructure Replacement



Submitted Department: Information Technology
Budgeted Department: Information Technology
Division: N/A

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62025
Account No.:
Project Amount: \$ 35,000
Start Date: July-2021
Grant Funding: Yes No
Related Projects:
Project Status: Carryforward

PROJECT DESCRIPTION

The backup infrastructure for the City's files and servers consists of two pieces, a server and storage. The backup server will be 7 years old and no longer supported in June 2022. The hardware appliance that provides the storage will be at its end of life in August 2023. Both of these units work together, but are able to be replaced separately.

PROJECT JUSTIFICATION

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment	10-General	Taxes		\$5,000		\$30,000		\$35,000
Buildings								\$0
Improvements								\$0
Total by Year			\$0	\$5,000	\$0	\$30,000	\$0	
							TOTAL	\$35,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



CITY OF EL MIRAGE CAPITAL PROJECT

Basketball Court Resurfacing



Submitted Department: Public Works
Budgeted Department: Public Works
Division: Parks

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62403
Account No.:
Project Amount: \$ 30,000
Start Date: July-2023
Grant Funding: Yes No
Related Projects:
Project Status: Carryforward

PROJECT DESCRIPTION

Replaces surfaces on basketball courts originally installed in 2016: Gateway Park (2 Courts), Gentry Park (1 Court), and Veterans Park (1 Court).

PROJECT JUSTIFICATION

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment								\$0
Buildings								\$0
Improvements	10-General	Taxes				\$30,000		\$30,000
Total by Year			\$0	\$0	\$0	\$30,000	\$0	
							TOTAL	\$30,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



CITY OF EL MIRAGE CAPITAL PROJECT

Cactus Road Roadway Improvements (125th Drive to El Mirage Road)



Submitted Department: Community Development
Budgeted Department: Community Development
Division: Engineering

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62124
Account No.:
Project Amount: \$ 347,000
Start Date: July-2020
Grant Funding: Yes No
Related Projects:
Project Status: New

PROJECT DESCRIPTION

This project will replace the current asphalt sidewalk along the north side of Cactus Road and west of El Mirage Road with concrete sidewalk. This project also proposes to include sidewalk ramps to comply with the Americans with Disabilities Act (ADA), curb & gutter and some pavement replacement to protect pedestrians from traveling vehicles.

PROJECT JUSTIFICATION

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design	21-HURF	Taxes	\$22,000					\$22,000
Land								\$0
Equipment								\$0
Buildings								\$0
Improvements	21-HURF	Taxes	\$325,000					\$325,000
Total by Year			\$347,000	\$0	\$0	\$0	\$0	
TOTAL								\$347,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



Proposed location

CITY OF EL MIRAGE CAPITAL PROJECT

City Hall Core Network Switch Replacement (addition)



Submitted Department: Information Technology
Budgeted Department: Information Technology
Division: N/A

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62116
Account No.:
Project Amount: \$ 50,000
Start Date: July-2020
Grant Funding: Yes No
Related Projects:
Project Status: Accelerate

PROJECT DESCRIPTION

The core network switch was installed at City Hall in July 2013. This switch has been identified as becoming end of life by April 2022. Replacement of this device prior to that date will be crucial as the City will lose all hardware support and security patches by that time. The purchase will include two redundant switches at approximately \$20,000 each with maintenance costs of \$5,000 and taxes for a total of \$50,000. This is \$15,000 more than previously approved.

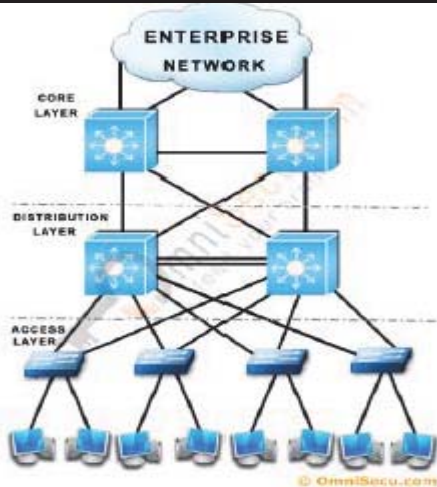
PROJECT JUSTIFICATION

This CIP item is approved for FY21/22. It is being asked to be moved forward and increased to accommodate a network redesign that will facilitate a better network design, allowing for faster speeds and eliminating some servers. It will collapse the data center to one main unit at City Hall and eliminate the need for the Police Department Core Switch replacement in FY22/23 of \$30,000.

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment	10-General	Taxes	\$50,000					\$50,000
Buildings								\$0
Improvements								\$0
Total by Year			\$50,000	\$0	\$0	\$0	\$0	
TOTAL								\$50,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs				\$ 5,000	\$ 5,500	\$ 6,000	\$ 6,500	\$23,000
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



Multi-Level Network Diagram



Image of a Core Network Switch

CITY OF EL MIRAGE CAPITAL PROJECT

City Hall Remodel



Submitted Department: Community Development
Budgeted Department: Community Development
Division: Engineering

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62110
Account No.:
Project Amount: \$ 86,000
Start Date: July-2020
Grant Funding: Yes No
Related Projects:
Project Status: New

PROJECT DESCRIPTION

This request is for the services and furnishings required to convert a conference room into three office work spaces.

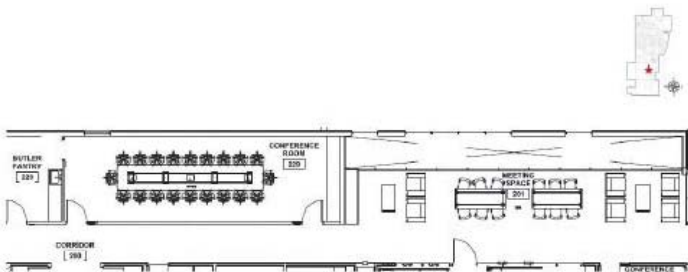
PROJECT JUSTIFICATION

The Code Enforcement Division will be moving into the Community Development Department; thus modifications must be made to provide a work space for the officers.

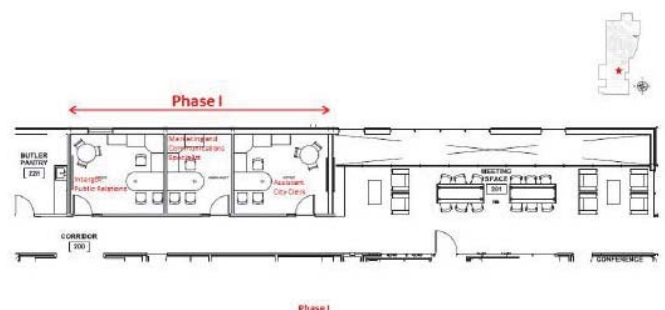
CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment								\$0
Buildings								\$0
Improvements	10-General	Taxes	\$86,000					\$86,000
Total by Year			\$86,000	\$0	\$0	\$0	\$0	
TOTAL								\$86,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



Current Configuration



Proposed Configuration

CITY OF EL MIRAGE CAPITAL PROJECT

City Hall Server Replacements (addition)



Submitted Department: Information Technology
Budgeted Department: Information Technology
Division: N/A

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62026
Account No.:
Project Amount: \$ 50,000
Start Date: July-2023
Grant Funding: Yes No
Related Projects:
Project Status: Accelerate

PROJECT DESCRIPTION

Replacement of the four main virtual servers (hypervisors) to accommodate the City Hall Data Center cluster.

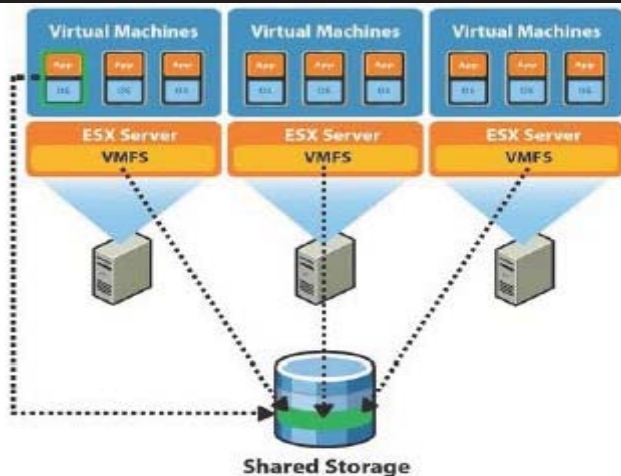
PROJECT JUSTIFICATION

I am requesting the hypervisor replacement to be moved up one year and increased to accommodate a total of four servers. With the City Hall Data Center redesign more robust/powerful servers will be needed. With this request, the CIP requests for the servers at Police, Fire and Public Works will be eliminated representing a net decrease of \$12,000 in Capital Server Requests through FY24.

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment	10-General	Taxes				\$50,000		\$50,000
Buildings								\$0
Improvements								\$0
Total by Year			\$0	\$0	\$0	\$50,000	\$0	
TOTAL								\$50,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



Datacenter Model with Shared Storage Area Network



Virtual and Physical server interaction

CITY OF EL MIRAGE CAPITAL PROJECT

Disinfection & Filter System Upgrade



Submitted Department: Public Works
Budgeted Department: Sewer
Division: N/A

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62206
Account No.:
Project Amount: \$ 1,000,000
Start Date: July-2020
Grant Funding: Yes No
Related Projects:
Project Status: Carryforward

PROJECT DESCRIPTION

This request is for replacement, modification, and/or replacement of the the disinfection and effluent filter systems at the Wastewater Reclamation Facility (WRF). The WRF was constructed in 2001. An engineering consultant provided a planning level evaluation on both units in FY18/19. The results provided staff with recommendations on upgrade options, alternatives, and estimated costs of \$1,000,000 (energy, life cycle, equipment, construction,etc.). These improvements are critical to efficiently produce high quality effluent meeting the City's permit requirements.

PROJECT JUSTIFICATION

The original design included system for primary effluent disinfection and disk system for effluent filtering. These units are now 18 years old, performance and efficiency has decreased significantly, while operation issues and maintenance costs keep rising.

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment	54-Sewer	Fees		\$500,000	\$500,000			\$1,000,000
Buildings								\$0
Improvements								\$0
Total by Year			\$0	\$500,000	\$500,000	\$0	\$0	
TOTAL								\$1,000,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



CITY OF EL MIRAGE CAPITAL PROJECT

Disinfection System Upgrade



Submitted Department: Public Works
Budgeted Department: Water
Division: N/A

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62063
Account No.:
Project Amount: \$ 60,000
Start Date: July-2020
Grant Funding: Yes No
Related Projects:
Project Status: Carryforward

PROJECT DESCRIPTION

Multi-year program to upgrade and/or replace existing water disinfection systems at the city's 9 domestic well sites. New systems require less maintenance, have fewer parts, and are more reliable. Existing systems (Miox) are 10+ years old and have reached their end of useful life. Ensures clean, safe, and reliable drinking water that meets federal regulations.

PROJECT JUSTIFICATION

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment								\$0
Buildings								\$0
Improvements	53-Water	Fees	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
Total by Year			\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	
							TOTAL	\$50,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



CITY OF EL MIRAGE CAPITAL PROJECT

Downtown Street Reconstruction (modified)



Submitted Department: Community Development
Budgeted Department: Community Development
Division: Engineering

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62306
Account No.:
Project Amount: \$ 1,400,000
Start Date: July-2022
Grant Funding: Yes No
Related Projects:
Project Status: Carryforward

PROJECT DESCRIPTION

Street improvements in downtown CDBG eligible area; the project will entail complete reconstruction of roadway surface, curb and gutter, sidewalk, and other ancillary items.

PROJECT JUSTIFICATION

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment								\$0
Buildings								\$0
Improvements	31-CDBG	Grants			\$350,000	\$350,000	\$350,000	\$1,050,000
Total by Year			\$0	\$0	\$350,000	\$350,000	\$350,000	
							TOTAL	\$1,050,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



CITY OF EL MIRAGE CAPITAL PROJECT

Dysart Road and Acoma Drive Traffic Signal



Submitted Department: Community Development
Budgeted Department: Community Development
Division: Engineering

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62113
Account No.:
Project Amount: \$ 650,000
Start Date: July-2020
Grant Funding: Yes No
Related Projects:
Project Status: New

PROJECT DESCRIPTION

This request is for the construction and installation of a new traffic signal at the intersection of Dysart Road and Acoma Drive, including ADA compliant sidewalks, crosswalks, a right turn lane.

PROJECT JUSTIFICATION

In September 2019, a traffic study was conducted to evaluate whether criteria is met to install a traffic signal and other safety/traffic operation improvements. Based on the study, the recommendation is to install a traffic signal at the intersection of Dysart Road and Acoma Drive.

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment								\$0
Buildings								\$0
Improvements	21-HURF	Taxes	\$650,000					\$650,000
Total by Year			\$650,000	\$0	\$0	\$0	\$0	
TOTAL								\$650,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



Proposed signal

CITY OF EL MIRAGE CAPITAL PROJECT

Dysart Road Roadway Widening (North of Cactus Road)



Submitted Department: Community Development
Budgeted Department: Community Development
Division: Engineering

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62307
Account No.:
Project Amount: \$ 336,500
Start Date: July-2022
Grant Funding: Yes No
Related Projects:
Project Status: New

PROJECT DESCRIPTION

The project proposes to widen Dysart Road in front of the APS substation at the northwest corner of the intersection with Cactus Road. Dysart Road is at its ultimate configuration both north and south of this location and the proposed improvements would complete this section of the roadway and the intersection. This project would include sidewalk, an ADA ramp, push buttons, pedestrian signal heads, drainage features and striping.

PROJECT JUSTIFICATION

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design	21-HURF	Taxes			\$21,500			\$21,500
Land								\$0
Equipment								\$0
Buildings								\$0
Improvements	21-HURF	Taxes			\$315,000			\$315,000
Total by Year			\$0	\$0	\$336,500	\$0	\$0	
TOTAL								\$336,500
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



Project Location

CITY OF EL MIRAGE CAPITAL PROJECT

Fiber Project (addition)



Submitted Department: Information Technology
Budgeted Department: Information Technology
Division: N/A

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62117
Account No.:
Project Amount: \$ 130,000
Start Date: July-2020
Grant Funding: Yes No
Related Projects:
Project Status: New

PROJECT DESCRIPTION

This is a project that will result in the connectivity of the six main City Facilities (City Hall, Police, Public Works, Fire, Court, Customer Service) via fiber optic cable. Fiber optic cable will provide a 20x network speed increase between the facilities. The scope of this project includes boring services, conduit, fiber optic cabling and interconnects.

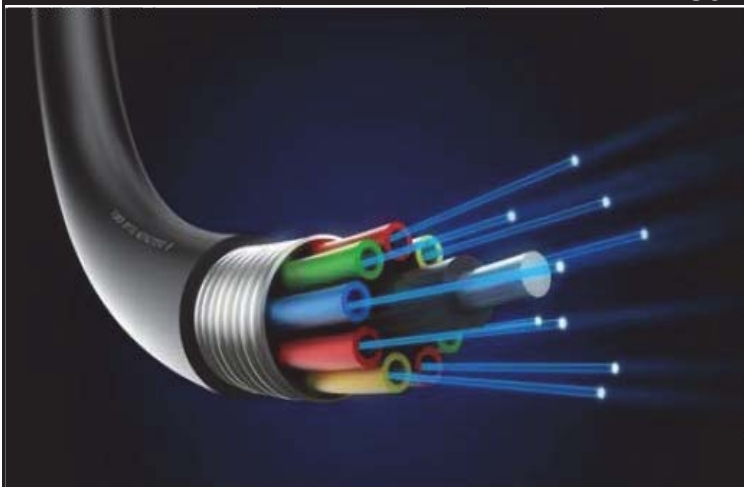
PROJECT JUSTIFICATION

The project began with \$125,000 in funds and approximately half was spent as matching funds for the City's portion of the ITS project. The ITS project provided the necessary fiber infrastructure to which the City buildings will be connected. Connecting the City buildings with fiber optic cabling will eliminate the need for the Cox metro ethernet, providing a savings of approximately \$36,000 per year.

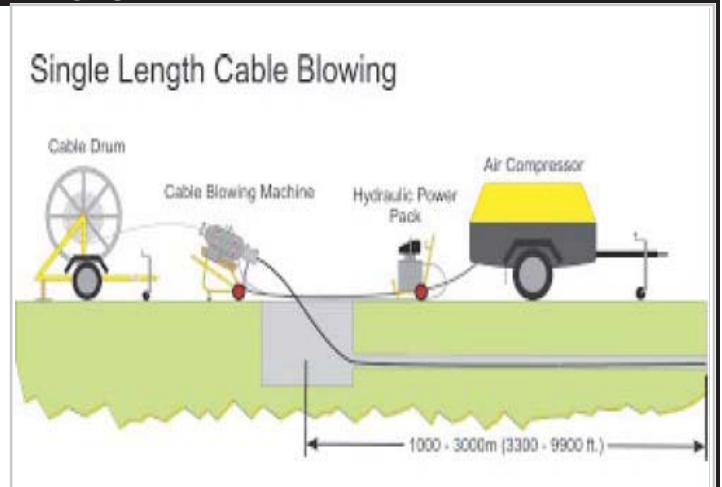
CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment	10-General	Taxes	\$130,000					\$130,000
Buildings								\$0
Improvements								\$0
Total by Year			\$130,000	\$0	\$0	\$0	\$0	
TOTAL								\$130,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings				\$36,000	\$36,000	\$36,000	\$36,000	\$144,000

PROJECT IMAGES



Example of Fiber Optic Cable



Fiber Optic Cabling Installation Example

CITY OF EL MIRAGE CAPITAL PROJECT

Fire Station Community Room A/V and EOC



Submitted Department: Information Technology
Budgeted Department: Information Technology
Division: N/A

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62310
Account No.:
Project Amount: \$ 40,000
Start Date: July-2022
Grant Funding: Yes No
Related Projects:
Project Status: New

PROJECT DESCRIPTION

This CIP request is for changing the audio visual components in the Fire Station community room that also functions as the City's Emergency Operations Center (EOC). This request will include new televisions, projector, sound and automation in order for the room to function as both a training room and EOC.

PROJECT JUSTIFICATION

The Fire Station Community Room will be 10 years old in Fiscal Year 2023 and in need of replacement of audio visual items to continue to function as a training room and Emergency Operations Center (EOC).

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment	10-General	Taxes			\$40,000			\$40,000
Buildings								\$0
Improvements								\$0
Total by Year			\$0	\$0	\$40,000	\$0	\$0	
							TOTAL	\$40,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



The Current Fire Station Community Room



Example of Municipal Emergency Operations Center

CITY OF EL MIRAGE CAPITAL PROJECT

HVAC Replacement Program



Submitted Department: Public Works
Budgeted Department: Public Works
Division: Facilities

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62007
Account No.:
Project Amount: \$ 180,000
Start Date: July-2020
Grant Funding: Yes No
Related Projects:
Project Status: Carryforward

PROJECT DESCRIPTION

City facilities have a total of 76 HVAC units. This program will replace up to 5 units per year on a 15 year cycle. HVAC units range from 2 years - 18 years old.

PROJECT JUSTIFICATION

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment	10-General	Taxes	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$150,000
Buildings								\$0
Improvements								\$0
Total by Year			\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	
TOTAL								\$150,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



CITY OF EL MIRAGE CAPITAL PROJECT

Library Remodel/Relocation



Submitted Department: Community Development
Budgeted Department: Community Development
Division: Engineering

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62114
Account No.:
Project Amount: \$ 2,000,000
Start Date: July-2020
Grant Funding: Yes No
Related Projects:
Project Status: New

PROJECT DESCRIPTION

This project will include the Architectural, Engineering and Construction services to convert the old fire station building located at 13513 N El Mirage Road into a Library, to be administered by the Maricopa County Library District.

PROJECT JUSTIFICATION

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design	10-General	Taxes	\$200,000					\$200,000
Land								\$0
Equipment								\$0
Buildings								\$0
Improvements	10-General	Taxes		\$1,800,000				\$1,800,000
Total by Year			\$200,000	\$1,800,000	\$0	\$0	\$0	
TOTAL								\$2,000,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



CITY OF EL MIRAGE CAPITAL PROJECT

Lights for Gentry Park Field (modified)



Submitted Department: Public Works
Budgeted Department: Public Works
Division: Parks

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62208
Account No.:
Project Amount: \$ 200,000
Start Date: July-2021
Grant Funding: Yes No
Related Projects:
Project Status: Delay

PROJECT DESCRIPTION

Replace halogen lights with LED light fixtures, galvanized poles, and the installation of remote control performance monitoring. Replacement cost is estimated at \$200,000. This project can provide up to a 50% savings in electrical use from existing lights. Grant funding will be pursued for this request.

PROJECT JUSTIFICATION

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment	73-Special Projects	Grants		\$200,000				\$200,000
Buildings								\$0
Improvements								\$0
Total by Year			\$0	\$200,000	\$0	\$0	\$0	
							TOTAL	\$200,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



CITY OF EL MIRAGE CAPITAL PROJECT

MAG Funded Street Sweeper



Submitted Department: Public Works
Budgeted Department: HURF
Division: N/A

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62501
Account No.:
Project Amount: \$ 250,000
Start Date: July-2024
Grant Funding: Yes No
Related Projects:
Project Status: Carryforward

PROJECT DESCRIPTION

This request is for a replacement street sweeper to be funded through MAG PM10 funding.

PROJECT JUSTIFICATION

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment	21-HURF	Grants					\$250,000	\$250,000
Buildings								\$0
Improvements								\$0
Total by Year			\$0	\$0	\$0	\$0	\$250,000	
							TOTAL	\$250,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



CITY OF EL MIRAGE CAPITAL PROJECT

Myer Lane Roadway Improvements (119th Avenue to Main Street)



Submitted Department: Community Development
Budgeted Department: Community Development
Division: Engineering

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62209
Account No.:
Project Amount: \$ 600,000
Start Date: July-2021
Grant Funding: Yes No
Related Projects:
Project Status: New

PROJECT DESCRIPTION

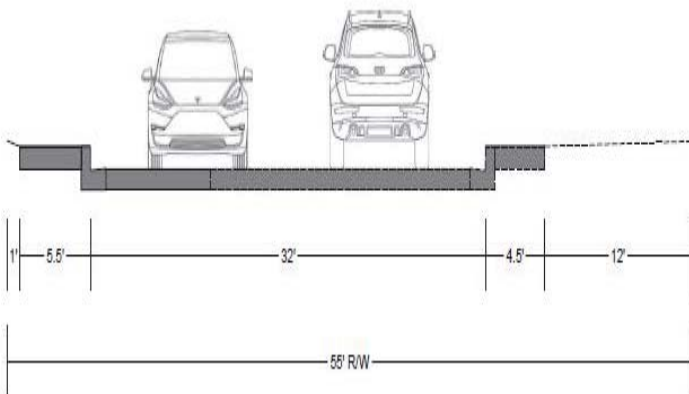
This project will provide concrete sidewalk, curb & gutter, sidewalk ramps, and some pavement replacement along the north side of Myer Lane between 119th Avenue and Main Street. An application for Community Development Block Grant (CDBG) funding will be submitted to Maricopa County Community Development Division for Fiscal Year 21/22.

PROJECT JUSTIFICATION

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment								\$0
Buildings								\$0
Improvements	31-CDBG	Grants		\$600,000				\$600,000
Total by Year			\$0	\$600,000	\$0	\$0	\$0	
TOTAL								\$600,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



Myer Lane: Proposed Cross Section

CITY OF EL MIRAGE CAPITAL PROJECT

Neighborhood Traffic Calming Program (NTCP)



Submitted Department: Community Development
Budgeted Department: Community Development
Division: Engineering

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62115
Account No.:
Project Amount: \$ 200,000
Start Date: July-2020
Grant Funding: Yes No
Related Projects:
Project Status: New

PROJECT DESCRIPTION

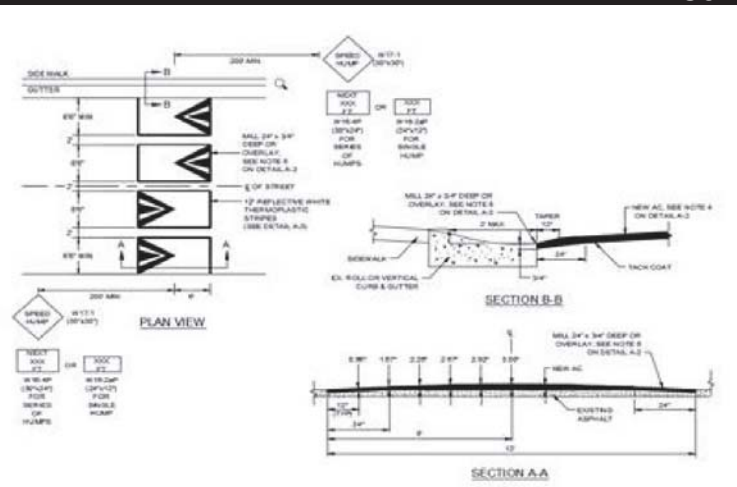
In response to continued concerns about traffic speed in neighborhoods, this program will define the Goals, Objectives and Policies for the NTCP and shall serve as the adopted guidelines to follow for neighborhood participation. The NTCP will work in cooperation with neighborhoods to promote the preservation of the residential character of El Mirage's neighborhoods and to help improve the overall quality of life. The NTCP is designed to address traffic speed concerns in residential areas of the City that may have a negative influence on the health, safety, and welfare of El Mirage citizens.

PROJECT JUSTIFICATION

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment								\$0
Buildings								\$0
Improvements	21-HURF	Taxes	\$100,000	\$100,000				\$200,000
Total by Year			\$100,000	\$100,000	\$0	\$0	\$0	
TOTAL								\$200,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



.Examples of potential options.

Examples of potential options.

CITY OF EL MIRAGE CAPITAL PROJECT

New 12" DIP Waterline Extension (Dysart Rd and Northern)



Submitted Department: Public Works
Budgeted Department: Water
Division: N/A

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62106
Account No.:
Project Amount: \$ 2,005,500
Start Date: July-2020
Grant Funding: Yes No
Related Projects:
Project Status: Carryforward

PROJECT DESCRIPTION

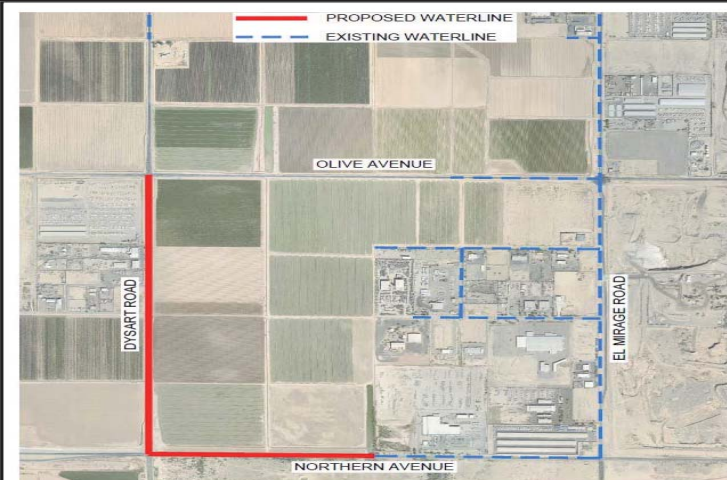
This project will design and construct a new 12" Ductile Iron Pipe (DIP) extension along Dysart Road between Olive Avenue and Northern Avenue, and along Northern Avenue between Dysart Road and 127th Avenue Alignment.

PROJECT JUSTIFICATION

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design	53-Water	Fees	\$90,000					\$90,000
Land								\$0
Equipment								\$0
Buildings								\$0
Improvements	53-Water	Fees	\$1,915,500					\$1,915,500
Total by Year			\$2,005,500	\$0	\$0	\$0	\$0	
TOTAL								\$2,005,500
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



CITY OF EL MIRAGE CAPITAL PROJECT

Odor Control Upgrade - Building "D"



Submitted Department: Public Works
Budgeted Department: Sewer
Division: N/A

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62108
Account No.:
Project Amount: \$ 500,000
Start Date: July-2020
Grant Funding: Yes No
Related Projects:
Project Status: Carryforward

PROJECT DESCRIPTION

Upgrade of the existing odor control system at the Wastewater Reclamation Facility (WRF) lift station (Building D) consisting of replacing the existing Carbtrol air purification absorber system and enclosing the lift station to prolong useful life and enhance performance. The existing system is over 25 years old and has reached its end of useful life. An engineering study will be completed in FY19/20 to determine what type of odor control system would be the most cost effective and efficient for the WRF. Design and construction of the system is scheduled for FY20/21.

PROJECT JUSTIFICATION

Odor control is necessary to comply with federal, state, and county permit requirements.

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment								\$0
Buildings								\$0
Improvements	54-Sewer	Fees	\$500,000					\$500,000
Total by Year			\$500,000	\$0	\$0	\$0	\$0	
TOTAL								\$500,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



CITY OF EL MIRAGE CAPITAL PROJECT

Parks Equipment Replacement



Submitted Department: Public Works
Budgeted Department: Public Works
Division: Parks

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62035
Account No.:
Project Amount: \$ 20,000
Start Date: July-2020
Grant Funding: Yes No
Related Projects:
Project Status: Carryforward

PROJECT DESCRIPTION

Replacement of two multi-use trailers for operations: Current trailers have reached the end of the useful life (16 years old) and need intermittent repairs causing downtime, new trailers would be equipped with dump system, adds efficiency and eliminates breakdown of trailer.

PROJECT JUSTIFICATION

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment	10-General	Taxes	\$10,000					\$10,000
Buildings								\$0
Improvements								\$0
Total by Year			\$10,000	\$0	\$0	\$0	\$0	
TOTAL								\$10,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



CITY OF EL MIRAGE CAPITAL PROJECT

Pavement Management Program (addition)



Submitted Department: Public Works
Budgeted Department: HURF
Division: N/A

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62052
Account No.:
Project Amount: \$ 300,000
Start Date: July-2020
Grant Funding: Yes No
Related Projects:
Project Status: New

PROJECT DESCRIPTION

This request is to modify the current pavement management CIP item and increase the annual amount by \$50,000. The increase reflects the rising contractor costs and the need to refresh thermoplastic striping that has been added by the recent road construction projects.

PROJECT JUSTIFICATION

The increase is warranted through the rising contractor costs in the construction industry and its direct relation to the City Council strategic goals. This program was implemented in 2012 and has never been increased but inflation and rising construction industry costs have risen 13% in the same time frame (data.bls.gov). This program supports City Council strategic goal #9 as roadways are a "resource that enhance the quality of life for our residen

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment								\$0
Buildings								\$0
Improvements	21-HURF	Taxes	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000
Total by Year			\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	
							TOTAL	\$250,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



Acoma Drive



"A" Street Project

CITY OF EL MIRAGE CAPITAL PROJECT

Pavement Management Program (modified)



Submitted Department: Public Works
Budgeted Department: HURF
Division: N/A

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62052
Account No.:
Project Amount: \$ 5,100,000
Start Date: July-2020
Grant Funding: Yes No
Related Projects:
Project Status: New

PROJECT DESCRIPTION

This request is to modify the current pavement management CIP item and increase the annual amount by \$50,000. The increase reflects the rising contractor costs and the need to refresh thermoplastic striping that has been added by the recent road construction projects.

PROJECT JUSTIFICATION

The increase is warranted through the rising contractor costs in the construction industry and its direct relation to the City Council strategic goals. This program was implemented in 2012 and has never been increased but inflation and rising construction industry costs have risen 13% in the same time frame (data.bls.gov). This program supports City Council strategic goal #9 as roadways are a "resource that enhance the quality of life for our residen

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment								\$0
Buildings								\$0
Improvements	21-HURF	Taxes	\$850,000	\$850,000	\$850,000	\$850,000	\$850,000	\$4,250,000
Total by Year			\$850,000	\$850,000	\$850,000	\$850,000	\$850,000	
							TOTAL	\$4,250,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



Acoma Drive



"A" Street Project

CITY OF EL MIRAGE CAPITAL PROJECT

PD Paul Lazinsky Blue Honor Room A/V Update



Submitted Department: Police
Budgeted Department: Police
Division: N/A

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62119
Account No.:
Project Amount: \$ 20,000
Start Date: July-2020
Grant Funding: Yes No
Related Projects:
Project Status: New

PROJECT DESCRIPTION

Request to update the audio/visual equipment in this meeting/training room. To update to a user friendly, integrated audio and visual equipment to include new monitors and a designated computer would be approximately \$20,000.

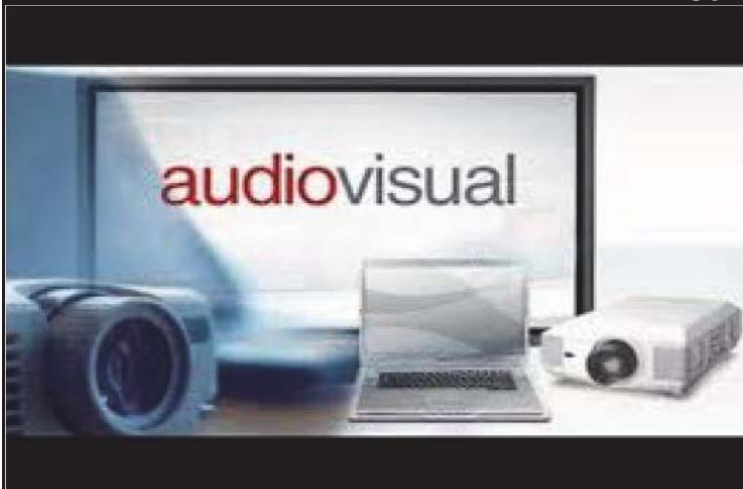
PROJECT JUSTIFICATION

The current system requires an IT Tech to assist for each use to ensure that the equipment will function properly for presentations. System is over 5 years old and needs to be upgraded to current technology.

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment								\$0
Buildings								\$0
Improvements	10-General	Taxes	\$20,000					\$20,000
Total by Year			\$20,000	\$0	\$0	\$0	\$0	
TOTAL								\$20,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



CITY OF EL MIRAGE CAPITAL PROJECT

PD Squad Room/Jail/Booking Flooring Replacement



Submitted Department: Police
Budgeted Department: Police
Division: N/A

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62313
Account No.:
Project Amount: \$ 25,000
Start Date: July-2022
Grant Funding: Yes No
Related Projects:
Project Status: New

PROJECT DESCRIPTION

Request to replace the flooring in the Patrol area along with the Booking area/holding cell. To remove the existing, damaged coating and re-surface with a commercial-grade epoxy covering is estimated at \$25,000.

PROJECT JUSTIFICATION

The currently flooring is scared, bubbling, lifting and peeling in several areas.

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment								\$0
Buildings								\$0
Improvements	10-General	Taxes			\$25,000			\$25,000
Total by Year			\$0	\$0	\$25,000	\$0	\$0	
TOTAL								\$25,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



CITY OF EL MIRAGE CAPITAL PROJECT

Playground Equipment Replacement Pocket Parks



Submitted Department: Public Works
Budgeted Department: Public Works
Division: Parks

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62104
Account No.:
Project Amount: \$ 100,000
Start Date: July-2020
Grant Funding: Yes No
Related Projects:
Project Status: Carryforward

PROJECT DESCRIPTION

Replace playground equipment in pocket parks on a set preventative schedule. Replacement cost estimated at \$50,000 each.

PROJECT JUSTIFICATION

Potential for grant funding.

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment	10-General	Taxes	\$50,000	\$50,000				\$100,000
Buildings								\$0
Improvements								\$0
Total by Year			\$50,000	\$50,000	\$0	\$0	\$0	
							TOTAL	\$100,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



CITY OF EL MIRAGE CAPITAL PROJECT

Police Department 2nd Canine, Training, Equipment & K-9 Vehicle



Submitted Department: Police
Budgeted Department: Police
Division: N/A

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62210
Account No.:
Project Amount: \$ 115,000
Start Date: July-2021
Grant Funding: Yes No
Related Projects:
Project Status: New

PROJECT DESCRIPTION

Costs associated for a second K-9 Unit that would include the Canine and training of both the dog and handler is approximately \$20,000. K-9 training aids, housing, medical and other related costs of \$15,000. In addition, a K-9 vehicle and associated equipment would require a cost of approximately \$80,000. (Please note: this does not include any costs associated with a new, full-time Officer, which would be required to have a second K-9 Unit).

PROJECT JUSTIFICATION

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment	10-General	Taxes		\$115,000				\$115,000
Buildings								\$0
Improvements								\$0
Total by Year			\$0	\$115,000	\$0	\$0	\$0	
							TOTAL	\$115,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



CITY OF EL MIRAGE CAPITAL PROJECT

Police Department Building Security Access Update



Submitted Department: Police
Budgeted Department: Police
Division: N/A

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62404
Account No.:
Project Amount: \$ 100,000
Start Date: July-2020
Grant Funding: Yes No
Related Projects:
Project Status: New

PROJECT DESCRIPTION

Request update for security at the Police department for access and video monitoring. Additional cameras requested for common areas of the building (ie: hallways, armory, property & evidence, etc) and access card in secure areas. Upgrade of existing software and recording capabilities.

PROJECT JUSTIFICATION

Our current system is outdated and insufficient for a public safety building. Updating and increasing cameras and access card areas may help mitigate citizen complaints if we have better coverage for reviewing purposes and public records requests

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment								\$0
Buildings								\$0
Improvements	10-General	Taxes	\$100,000					\$100,000
Total by Year			\$100,000	\$0	\$0	\$0	\$0	
TOTAL								\$100,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



CITY OF EL MIRAGE CAPITAL PROJECT

Police Department Cellebrite Software/Equipment



Submitted Department: Police
Budgeted Department: Police
Division: N/A

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62118
Account No.:
Project Amount: \$ 14,000
Start Date: July-2020
Grant Funding: Yes No
Related Projects:
Project Status: New

PROJECT DESCRIPTION

Cellebrite Software will allow access to a cell phone as long the PIN to enter the phone is available. There is access to text messages, photos, emails and locations. The equipment needed would be the 4PC and Analyzer, which would allow access to Androids and IOS platforms. 4PC – Android platform – also utilizes Analyzer to format the information Analyzer – IOS (iPhone) and takes all the information and puts it in an easy format to navigate and understand the information from the phone. Pro Series LX includes: UFED Ultimate Platform- UFED Analytics Desktop 4PC Ultimate LX- \$14,000. After the first year- license renewal fee \$4,700 addressed in operating budget.

PROJECT JUSTIFICATION

This tool for investigations is necessary as cell phones are now the 'norm' and will offer significant amount of data from suspects when the Cellebrite tool is used.

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment	10-General	Taxes	\$14,000					\$14,000
Buildings								\$0
Improvements								\$0
Total by Year			\$14,000	\$0	\$0	\$0	\$0	
TOTAL								\$14,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs				\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$20,000
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



CITY OF EL MIRAGE CAPITAL PROJECT

Police Department Soundproofing



Submitted Department: Police
Budgeted Department: Police
Division: N/A

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62312
Account No.:
Project Amount: \$ 20,000
Start Date: July-2020
Grant Funding: Yes No
Related Projects:
Project Status: New

PROJECT DESCRIPTION

The current noise-reduction material installed is not sufficient and is severely lacking in the following areas. Due to this, we request additional sound deadening material or measures be taken to help soundproof the following areas: Offices of the Chief, Administrative hallway and Lieutenants Offices. (due to the often confidential city business being conducted in these offices) Briefing/Training Room (due to the loud volume of the live-action video training simulations which include gunfire, screaming, sirens, etc).

PROJECT JUSTIFICATION

Reduce noise in areas where confidential business and training is conducted.

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment								\$0
Buildings	10-General	Taxes	\$20,000					\$20,000
Improvements								\$0
Total by Year			\$20,000	\$0	\$0	\$0	\$0	
TOTAL								\$20,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



CITY OF EL MIRAGE CAPITAL PROJECT

Police Department TruNarc Narcotics Analyzer



Submitted Department: Police
Budgeted Department: Police
Division: N/A

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62311
Account No.:
Project Amount: \$ 33,000
Start Date: July-2020
Grant Funding: Yes No
Related Projects:
Project Status: New

PROJECT DESCRIPTION

Law enforcement officers are responsible for reducing narcotics trafficking and new drugs are appearing on streets every day. Officers have relied on narcotic-specific test kits to obtain a presumptive positive indication. Unfortunately, new and exotic drugs, such as fentanyl, carfentanil, synthetic cathinones or "bath salts" are currently unable to be identified in the field. The TruNarc system conducts a comprehensive report, which includes a date and time stamp on each result along with spectral data that can be further analyzed if needed. Cost includes warranty and training.

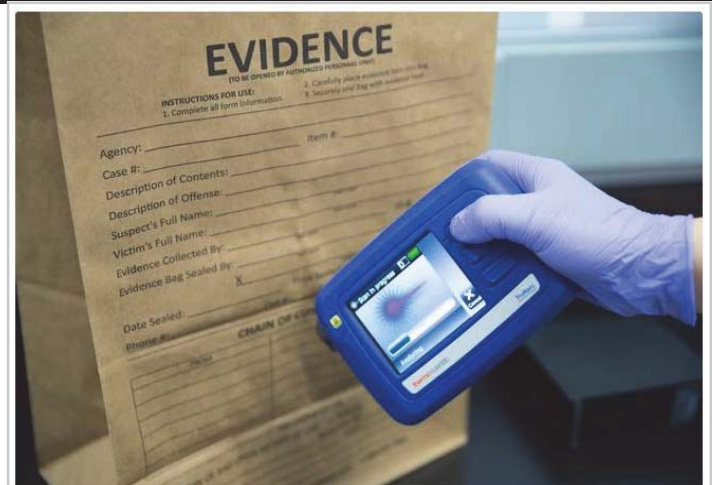
PROJECT JUSTIFICATION

This analyzer reduces the risk of exposure and injury to the officer(s) with non-contact, non-destructive testing through glass and plastic. As the popularity of synthetic and designer drugs grow, the impact of equipping officers with this type of technology keeps with the "best practices" of using innovative ways to better serve our community. Lastly, this may eliminate the need to submit drugs for analysis saving officer and staff time.

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment	10-General	Taxes	\$33,000					\$33,000
Buildings								\$0
Improvements								\$0
Total by Year			\$33,000	\$0	\$0	\$0	\$0	
TOTAL								\$33,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



CITY OF EL MIRAGE CAPITAL PROJECT

Portable Radio Replacements



Submitted Department: Fire
Budgeted Department: Fire
Division: N/A

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62015
Account No.:
Project Amount: \$ 120,000
Start Date: July-2019
Grant Funding: Yes No
Related Projects:
Project Status: Carryforward

PROJECT DESCRIPTION

This request will provide firefighters with reliable communications on emergency incidents. The replacement of older technology in conjunction with the lack of readily available service and parts makes this purchase necessary. This will be a phased out replacement of eight current radios to fully equip all fire department apparatus. We are requesting authorization to purchase six radios including additional fees in FY 19/20 and six radios in FY 20/21. The total estimated cost would be \$60,000 in FY 19/20 and \$60,000 in FY20/21 for a total of \$120,000.

PROJECT JUSTIFICATION

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment	10-General	Taxes	\$60,000					\$60,000
Buildings								\$0
Improvements								\$0
Total by Year			\$60,000	\$0	\$0	\$0	\$0	
TOTAL								\$60,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



CITY OF EL MIRAGE CAPITAL PROJECT

Portable Utility Air Compressor



Submitted Department: Public Works
Budgeted Department: Water
Division: N/A

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62123
Account No.:
Project Amount: \$ 40,000
Start Date: July-2020
Grant Funding: Yes No
Related Projects:
Project Status: New

PROJECT DESCRIPTION

Purchase of a portable utility air compressor needed to power pneumatic tools (jackhammer, impact wrenches, pumps, etc...) necessary during emergency repair of the City's water and wastewater collection infrastructure. The existing compressor is 13 years old, reached it's end of useful life, and no longer in service. The existing compressor will be replaced with a similar type unit in FY 20/21.

PROJECT JUSTIFICATION

The portable compressor is a critical piece of equipment that allows staff to quickly repair water and sewer infrastructure in an efficient manner, thus shortening repair time, reducing operating costs, and conserving water. This supports Water Conservation, a Council Priority.

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment	53-Water	Fees	\$40,000					\$40,000
Buildings								\$0
Improvements								\$0
Total by Year			\$40,000	\$0	\$0	\$0	\$0	
TOTAL								\$40,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



Inoperable Vehicle Mounted Unit



Proposed New Compressor Unit

CITY OF EL MIRAGE CAPITAL PROJECT

Replacement Apparatus for Fire Engine



Submitted Department: Fire
Budgeted Department: Fire
Division: N/A

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62201
Account No.:
Project Amount: \$ 675,000
Start Date: July-2021
Grant Funding: Yes No
Related Projects:
Project Status: Carryforward

PROJECT DESCRIPTION

Fire Engines/Pumpers would be frontline for 10 years or 100,000 miles, whatever comes first. Vehicles should be in reserve stats for no more than 5 years. Current Fire Engine/Pumpers: 2006 engine would be used for reserve due to its mileage and age, 2009 engine will be approaching its frontline expectancy, 2018 engine would be used as frontline vehicle. New pumper would be purchased in FY21/22 instead of FY20/21 as originally planned in previous CIP.

PROJECT JUSTIFICATION

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment	10-General	Taxes		\$675,000				\$675,000
Buildings								\$0
Improvements								\$0
Total by Year			\$0	\$675,000	\$0	\$0	\$0	
							TOTAL	\$675,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



CITY OF EL MIRAGE CAPITAL PROJECT

Replacement of 6 Firewalls



Submitted Department: Information Technology
Budgeted Department: Information Technology
Division: N/A

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62401
Account No.:
Project Amount: \$ 30,000
Start Date: July-2024
Grant Funding: Yes No
Related Projects:
Project Status: Carryforward

PROJECT DESCRIPTION

Replacement of the six main City's Firewalls installed at the various buildings after 7 to 8 years in use.

PROJECT JUSTIFICATION

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment	10-General	Taxes					\$30,000	\$30,000
Buildings								\$0
Improvements								\$0
Total by Year			\$0	\$0	\$0	\$0	\$30,000	
TOTAL								\$30,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



CITY OF EL MIRAGE CAPITAL PROJECT

Replacement of Phone System Servers



Submitted Department: Information Technology
Budgeted Department: Information Technology
Division: N/A

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62032
Account No.:
Project Amount: \$ 24,000
Start Date: July-2019
Grant Funding: Yes No
Related Projects:
Project Status: Carryforward

PROJECT DESCRIPTION

The servers that run the City's phone system have reached their end of life. The new servers will adhere to the City's standards and have a planned life expectancy of 7 years. There will be 3 servers (\$8,000 each) in total to provide the capacity and redundancy needed.

PROJECT JUSTIFICATION

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment	10-General	Taxes	\$8,000					\$8,000
Buildings								\$0
Improvements								\$0
Total by Year			\$8,000	\$0	\$0	\$0	\$0	
TOTAL								\$8,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



CITY OF EL MIRAGE CAPITAL PROJECT

Right of Way Maintenance Equipment



Submitted Department: Public Works
Budgeted Department: HURF
Division: N/A

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62203
Account No.:
Project Amount: \$ 40,000
Start Date: July-2021
Grant Funding: Yes No
Related Projects:
Project Status: Carryforward

PROJECT DESCRIPTION

Replacement of current Right of Way cleanup vehicle including: stripping equipment - concrete cutter, striping machine, compactor, jackhammer. This enables crews to efficiently respond to general street maintenance items.

PROJECT JUSTIFICATION

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment	21-HURF	Taxes		\$40,000				\$40,000
Buildings								\$0
Improvements								\$0
Total by Year			\$0	\$40,000	\$0	\$0	\$0	
TOTAL								\$40,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



CITY OF EL MIRAGE CAPITAL PROJECT

SCADA Software Server Replacement



Submitted Department: Information Technology

Budgeted Department: Sewer

Division: N/A

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62207
 Account No.:
 Project Amount: \$ 15,000
 Start Date: July-2021
 Grant Funding: Yes No
 Related Projects:
 Project Status: Accelerate

PROJECT DESCRIPTION

Replacement of the three SCADA servers (\$5,000 each) after 7 years in use.

PROJECT JUSTIFICATION

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment	54-Sewer	Fees		\$15,000				\$15,000
Buildings								\$0
Improvements								\$0
Total by Year			\$0	\$15,000	\$0	\$0	\$0	
TOTAL								\$15,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



CITY OF EL MIRAGE CAPITAL PROJECT

Senior Center Remodel/Improvements



Submitted Department: Administration
Budgeted Department: Administration
Division: Community Services

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62109
Account No.:
Project Amount: \$ 52,500
Start Date: July-2020
Grant Funding: Yes No
Related Projects:
Project Status: New

PROJECT DESCRIPTION

This capital request is for ongoing improvements to the interior of the senior center facility. Improvements include, but are not limited to painting, flooring, drywall, plumbing, and electrical.

PROJECT JUSTIFICATION

The quality of life and community engagement Council strategic priorities, the remodel of the Senior Center would improve the quality of life not only for our seniors, but for our entire community. The center is used by the seniors from 8:00 a.m. - 1:00 p.m. Monday through Friday, but with improvements to the appearance, amenities and functionality of the center, it can be used by other organizations in the afternoons/evenings. Since t

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment								\$0
Buildings								\$0
Improvements	10-General	Taxes	\$40,000	\$12,500				\$52,500
Total by Year			\$40,000	\$12,500	\$0	\$0	\$0	
TOTAL								\$52,500
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



Senior Center small classroom.



Senior Center large classroom.

CITY OF EL MIRAGE CAPITAL PROJECT

Skid Steer Loader and Attachments



Submitted Department: Public Works
Budgeted Department: HURF
Division: N/A

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62304
Account No.:
Project Amount: \$ 54,000
Start Date: July-2022
Grant Funding: Yes No
Related Projects:
Project Status: Carryforward

PROJECT DESCRIPTION

This request is to replace the City's Skid Steer Loader and attachment used by the Public Works Streets Division. The unit will have reached the end of its useful life and will need repair/replacement in order to continue operation. The Skid Steer Loader is used for the alley and right of way cleanup, grading and dirt work, cleaning of washes, asphalt work, concrete work, and other work performed by the Streets division. The attachment requested is a trencher attachment, which will be used for trenching for electrical or irrigation repairs in the right of way.

PROJECT JUSTIFICATION

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment	21-HURF	Taxes			\$54,000			\$54,000
Buildings								\$0
Improvements								\$0
Total by Year			\$0	\$0	\$54,000	\$0	\$0	
TOTAL								\$54,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



CITY OF EL MIRAGE CAPITAL PROJECT

Storage Area Network Replacement



Submitted Department: Information Technology
Budgeted Department: Information Technology
Division: N/A

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62301
Account No.:
Project Amount: \$ 70,000
Start Date: July-2022
Grant Funding: Yes No
Related Projects:
Project Status: Carryforward

PROJECT DESCRIPTION

The City's current Storage Area Network (SAN) provides the disk space storage) needed for the files and servers in use throughout the City. It will reach its end of life and no longer be supported by the vendor in January 2023. The City will replace the two systems (City Hal and OD) at that time (\$40,000 and \$30,000) and address any additional capacity needed.

PROJECT JUSTIFICATION

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment	10-General	Taxes			\$70,000			\$70,000
Buildings								\$0
Improvements								\$0
Total by Year			\$0	\$0	\$70,000	\$0	\$0	
TOTAL								\$70,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



CITY OF EL MIRAGE CAPITAL PROJECT

System Improvements Water Irrigation



Submitted Department: Public Works
Budgeted Department: Water
Division: Irrigation

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62058
Account No.:
Project Amount: \$ 100,000
Start Date: July-2020
Grant Funding: Yes No
Related Projects:
Project Status: Carryforward

PROJECT DESCRIPTION

Request to modify existing system improvements budget of \$10,000 per year to a one-time budget of \$100,000 in FY20/21 to complete well maintenance. Well maintenance includes video inspection, brushing and bailing (well casing cleaning), repair and/or replacement of column piping, repair and/or replacement of well pump and motor. Preventative maintenance will be scheduled every 10 years.

PROJECT JUSTIFICATION

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment								\$0
Buildings								\$0
Improvements	53-Water	Fees	\$100,000					\$100,000
Total by Year			\$100,000	\$0	\$0	\$0	\$0	
TOTAL								\$100,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



CITY OF EL MIRAGE CAPITAL PROJECT

Thermal Imaging Cameras



Submitted Department: Fire
Budgeted Department: Fire
Division: N/A

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62202
Account No.:
Project Amount: \$ 17,000
Start Date: July-2021
Grant Funding: Yes No
Related Projects:
Project Status: Carryforward

PROJECT DESCRIPTION

This request is for replacement of 2 thermal imaging cameras. The age of the cameras is consistent with the normal replacement with the normal replacement based on manufacturer recommendation. Thermal Imager serial number L1L-2411 EV was placed into service 01/01/2007. Thermal Imager serial number 200156-07 was placed into service 01/01/2009.

PROJECT JUSTIFICATION

Potential for grant funding.

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment	10-General	Taxes		\$17,000				\$17,000
Buildings								\$0
Improvements								\$0
Total by Year			\$0	\$17,000	\$0	\$0	\$0	
TOTAL								\$17,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



CITY OF EL MIRAGE CAPITAL PROJECT

Thunderbird Road and Frontage Road Traffic Signal Upgrade



Submitted Department: Community Development
Budgeted Department: HURF
Division: N/A

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62126
Account No.:
Project Amount: \$ 26,000
Start Date: July-2020
Grant Funding: Yes No
Related Projects:
Project Status: New

PROJECT DESCRIPTION

This request will add a green right turn arrow to the traffic signal at the northwest corner of Thunderbird Road and the Frontage Road. The right turn arrow would reduce the vehicle congestion for the westbound traffic on Thunderbird Road east and would help traffic idling on A Street to move faster.

PROJECT JUSTIFICATION

Staff has received requests from a Council member and residents to add a green right turn arrow to the traffic signal at the northwest corner of Thunderbird Road and the Frontage Road. Project includes grant funding.

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design	21-HURF	Taxes	\$3,000					\$3,000
Land								\$0
Equipment								\$0
Buildings								\$0
Improvements	21-HURF	Taxes	\$23,000					\$23,000
Total by Year			\$26,000	\$0	\$0	\$0	\$0	
TOTAL								\$26,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



CITY OF EL MIRAGE CAPITAL PROJECT

Traffic Signal Upgrades - Flashing Yellow Arrows



Submitted Department: Community Development
Budgeted Department: Community Development
Division: Engineering

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62112
Account No.:
Project Amount: \$ 372,000
Start Date: July-2020
Grant Funding: Yes No
Related Projects:
Project Status: New

PROJECT DESCRIPTION

This request is for the design and installation of flashing yellow arrows at 10 signalized intersections that will increase safety and intersection efficiency. The proposed intersections include Thunderbird Road at 129th Avenue and at Grand Avenue Frontage Road, Dysart Road at Thunderbird Road and at Cactus Road, El Mirage Road at Thunderbird Road, Cactus Road, Peoria Avenue, Cinnabar Avenue, Joe R. Ramirez Road, and Olive Avenue. Total project cost is at \$372,000.

PROJECT JUSTIFICATION

This project will increase safety and intersection efficiency at the 10 signalized intersection locations within the City of El Mirage. The MAG Roadway Safety Program would be funding \$307,000 which would be reimbursed to the City upon project completion.

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design	21-HURF	Taxes	\$65,000					\$65,000
Land								\$0
Equipment								\$0
Buildings								\$0
Improvements	73-Special Projects	Grants	\$307,000					\$307,000
Total by Year			\$372,000	\$0	\$0	\$0	\$0	
TOTAL								\$372,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



Proposed locations for traffic signal upgrades.

CITY OF EL MIRAGE CAPITAL PROJECT

Utility Vehicle Crane



Submitted Department: Public Works
Budgeted Department: Water
Division: N/A

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62105
Account No.:
Project Amount: \$ 30,000
Start Date: July-2020
Grant Funding: Yes No
Related Projects:
Project Status: Carryforward

PROJECT DESCRIPTION

Purchase of a utility vehicle crane needed during repair activities of the City's water and wastewater collection systems. The vehicle crane will be mounted to the bed of a utility truck and has a 1,000 ft. lb. lifting capacity which would provide staff the ability to load heavy parts and equipment. It would also be used to remove/relocate booster pumps, motors, valves, fittings, and safety equipment during system repairs.

PROJECT JUSTIFICATION

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment	53-Water	Fees	\$30,000					\$30,000
Buildings								\$0
Improvements								\$0
Total by Year			\$30,000	\$0	\$0	\$0	\$0	
TOTAL								\$30,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



CITY OF EL MIRAGE CAPITAL PROJECT

Vacuum Excavator Trailer



Submitted Department: Public Works
Budgeted Department: Water
Division: N/A

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62204
Account No.:
Project Amount: \$ 70,000
Start Date: July-2021
Grant Funding: Yes No
Related Projects:
Project Status: Carryforward

PROJECT DESCRIPTION

The City's current vacuum excavator trailer is a 2007 Pacific Tek, model PV-220. This unit is needed to hydro-excavate (soft dig) during water infrastructure repairs and underground utility potholing. Hydro-excavation enables staff to soft dig, which reduces a lot of the risks and costs that are brought about by traditional digging methods. Highly pressurized water is used along with an air vacuum to complete the hydro excavation system. The current unit is 12 years old and has become unreliable, difficult to operate, and has reached its end of useful life.

PROJECT JUSTIFICATION

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment	53-Water	Fees		\$70,000				\$70,000
Buildings								\$0
Improvements								\$0
Total by Year			\$0	\$70,000	\$0	\$0	\$0	
TOTAL								\$70,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



CITY OF EL MIRAGE CAPITAL PROJECT

Varney Road Roadway Improvements (129th Avenue to El Mirage Road)



Submitted Department: Community Development
Budgeted Department: HURF
Division:

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62308
Account No.:
Project Amount: \$ 249,000
Start Date: July-2022
Grant Funding: Yes No
Related Projects:
Project Status: New

PROJECT DESCRIPTION

This request is to design and construct bicycle lanes and sidewalk along Varney Road between 129th Avenue and El Mirage Road where there are gaps in the infrastructure. Shared lane markings and signs will be installed along a 400' section of Varney Road just east of Dysart Road where it is not feasible to install bicycle lanes. Additional improvements include a center median, curb and gutter, striping and signage where they currently do not exist. This project will create a connection to adjacent bike lanes and provide a safe route for pedestrians, bicyclists and children. Total project cost is estimated at \$1,112,645 which includes design, construction and City match.

PROJECT JUSTIFICATION

The Transportation Alternatives / CMAQ Application for the FY 2023 and FY 2024 managed by MAG would be funding approximately 78% of the total project cost.

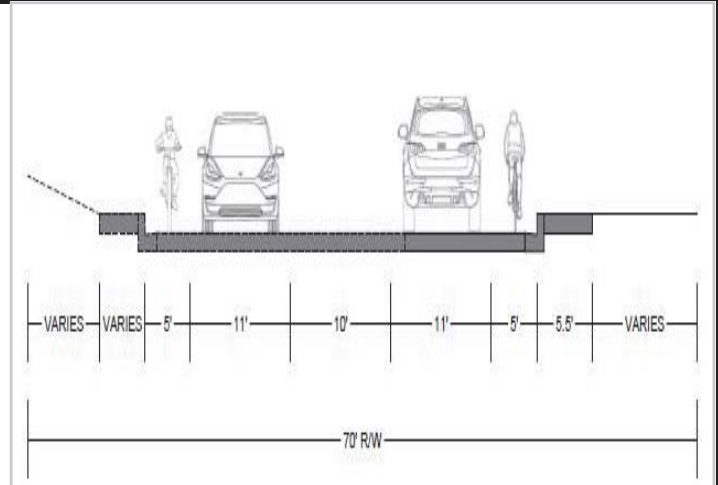
CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design	21-HURF	Taxes			\$196,500			\$196,500
Land								\$0
Equipment								\$0
Buildings								\$0
Improvements	21-HURF	Taxes				\$52,500		\$52,500
Total by Year			\$0	\$0	\$196,500	\$52,500	\$0	
TOTAL								\$249,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



Project location



Varney Road: 129th Ave to El Mirage Rd proposed cross-section looking East)

CITY OF EL MIRAGE CAPITAL PROJECT

Vehicle Replacement Program - Administration



Submitted Department: Public Works
Budgeted Department: Administration
Division: N/A

Strategic Priorities:



PROJECT OVERVIEW

PROJECT DESCRIPTION

Project No.: 62303
Account No.:
Project Amount: \$ 70,000
Start Date: July-2022
Grant Funding: Yes No
Related Projects:
Project Status:

Replace existing vehicles in the Administration Department. Replacement costs estimated at \$35,000 each for Ford Explorer or equivalent. Vehicles will be replaced when they reach 100,000 miles or 12 years of age. First vehicle will be in FY 22/23. Second vehicle will be FY25/26.

PROJECT JUSTIFICATION

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment	10-General	Taxes			\$35,000			\$35,000
Buildings								\$0
Improvements								\$0
Total by Year			\$0	\$0	\$35,000	\$0	\$0	
							TOTAL	\$35,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



Ford Explorer

CITY OF EL MIRAGE CAPITAL PROJECT

Vehicle Replacement Program - Building Safety



Submitted Department: Public Works
Budgeted Department: Community Development
Division: Building Safety

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62120
Account No.:
Project Amount: \$ 28,000
Start Date: July-2020
Grant Funding: Yes No
Related Projects:
Project Status: New

PROJECT DESCRIPTION

Replace existing vehicle in Building Safety/Community Development. Replacement cost is estimated at \$28,000 for a Chevrolet Colorado work truck. This vehicle will replace the aging Ford Ranger purchased in 2008.

PROJECT JUSTIFICATION

Not previously included in the Vehicle Replacement Program.

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment	10-General	Taxes	\$28,000					\$28,000
Buildings								\$0
Improvements								\$0
Total by Year			\$28,000	\$0	\$0	\$0	\$0	
TOTAL								\$28,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



Existing Ford Ranger



Proposed Replacement - Chevy Colorado

CITY OF EL MIRAGE CAPITAL PROJECT

Vehicle Replacement Program - Engineering/Community Development



Submitted Department: Public Works
Budgeted Department: Community Development
Division: Engineering

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62006
Account No.:
Project Amount: \$ 105,000
Start Date:
Grant Funding: Yes No
Related Projects:
Project Status: Carryforward

PROJECT DESCRIPTION

Replace existing vehicles in Engineering/community Development. Replacement costs estimated \$35,000 each for ford explorer or equivalent. Vehicles will be replaced when they reach 100,000 miles or 12 years of age.

PROJECT JUSTIFICATION

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment	10-General	Taxes	\$35,000	\$35,000				\$70,000
Buildings								\$0
Improvements								\$0
Total by Year			\$35,000	\$35,000	\$0	\$0	\$0	
							TOTAL	\$70,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



CITY OF EL MIRAGE CAPITAL PROJECT

Vehicle Replacement Program - Facilities



Submitted Department: Public Works
Budgeted Department: Public Works
Division: Facilities

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62103
Account No.:
Project Amount: \$ 188,000
Start Date: July-2020
Grant Funding: Yes No
Related Projects:
Project Status: Carryforward

PROJECT DESCRIPTION

Replace existing vehicles in the Facilities division. Replacement costs estimated at \$47,000. Vehicles will be replaced when they reach 100,000 miles or 12 years of age.

PROJECT JUSTIFICATION

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment	10-General	Taxes	\$47,000		\$47,000	\$47,000		\$141,000
Buildings								\$0
Improvements								\$0
Total by Year			\$47,000	\$0	\$47,000	\$47,000	\$0	
							TOTAL	\$141,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



CITY OF EL MIRAGE CAPITAL PROJECT

Vehicle Replacement Program - HURF



Submitted Department: Public Works
Budgeted Department: HURF
Division: N/A

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62046
Account No.:
Project Amount: \$ 141,000
Start Date:
Grant Funding: Yes No
Related Projects:
Project Status: Carryforward

PROJECT DESCRIPTION

Replace existing vehicles in the Street Department. Replacement costs estimated at \$47,000 each. Vehicles will be replaced when they reach 100,000 miles or 12 years of age.

PROJECT JUSTIFICATION

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment	21-HURF	Taxes	\$47,000	\$47,000				\$94,000
Buildings								\$0
Improvements								\$0
Total by Year			\$47,000	\$47,000	\$0	\$0	\$0	
							TOTAL	\$94,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



CITY OF EL MIRAGE CAPITAL PROJECT

Vehicle Replacement Program - Information Technology



Submitted Department: Public Works
Budgeted Department: Information Technology
Division: N/A

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62302
Account No.:
Project Amount: \$ 35,000
Start Date: July-2022
Grant Funding: Yes No
Related Projects:
Project Status: Carryforward

PROJECT DESCRIPTION

Replace existing vehicle in Information Technology Department.
 Replacement costs estimated at \$35,000 each for Ford F-150 or equivalent.
 Vehicles will be replaced when they reach 100,000 miles or 12 years of age.

PROJECT JUSTIFICATION

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment	10-General	Taxes			\$35,000			\$35,000
Buildings								\$0
Improvements								\$0
Total by Year			\$0	\$0	\$35,000	\$0	\$0	
							TOTAL	\$35,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



CITY OF EL MIRAGE CAPITAL PROJECT

Vehicle Replacement Program - Parks (changed)



Submitted Department: Public Works
Budgeted Department: Public Works
Division: Parks

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62036
Account No.:
Project Amount: \$ 282,000
Start Date: July-2020
Grant Funding: Yes No
Related Projects:
Project Status: Carryforward

PROJECT DESCRIPTION

Replace existing vehicles in the Parks Department. Replacement costs estimated at \$47,000 each. Vehicles will be replaced when they reach 100,000 miles or 12 years of age.

PROJECT JUSTIFICATION

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment	10-General	Taxes	\$94,000	\$47,000	\$47,000			\$188,000
Buildings								\$0
Improvements								\$0
Total by Year			\$94,000	\$47,000	\$47,000	\$0	\$0	
							TOTAL	\$188,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



CITY OF EL MIRAGE CAPITAL PROJECT

Vehicle Replacement Program - Police (addition)



Submitted Department: Police
Budgeted Department: Police
Division: N/A

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62040
Account No.:
Project Amount: \$ 373,000
Start Date: July-2020
Grant Funding: Yes No
Related Projects:
Project Status: New

PROJECT DESCRIPTION

In FY19/20, Council approved an increase of \$4,000 per fiscal year thru FY25/26 for price increases/inflation. With the Department transitioning to Chevrolet Tahoes, the initial price per vehicle has increased so we need to adjust the replacement cost up an additional \$11,000 for FY20/21 and \$4,000 each FY year following to reflect this additional cost. We have also included the replacement of 'specialized' vehicles as they age throughout the next 6 years.

PROJECT JUSTIFICATION

For the replacement Chevrolet Tahoes, pricing includes the vehicles, emergency equipment, paint, graphics, window tint, and all other required to configure them as a marked patrol unit. The motorcycles currently in service by the department are over 10 years old. The K-9 vehicle currently in service is showing approximately 70,000+ miles and will be ready for replacement in FY22/23. Replacement Jail Transport Van will be needed by FY23/24.

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment	10-General	Taxes	\$81,000	\$41,000	\$83,000	\$86,000	\$41,000	\$332,000
Buildings								\$0
Improvements								\$0
Total by Year			\$81,000	\$41,000	\$83,000	\$86,000	\$41,000	
							TOTAL	\$332,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



CITY OF EL MIRAGE CAPITAL PROJECT

Vehicle Replacement Program - Police



Submitted Department: Police
Budgeted Department: Police
Division: N/A

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62040
Account No.:
Project Amount: \$ 1,164,000
Start Date: July-2020
Grant Funding: Yes No
Related Projects:
Project Status: Carryforward

PROJECT DESCRIPTION

In FY19/20, Council approved an increase of \$4,000 per fiscal year thru FY25/26 for price increases/inflation. With the Department transitioning to Chevrolet Tahoes, the initial price per vehicle has increased so we need to adjust the replacement cost up an additional \$11,000 for FY20/21 and \$4,000 each FY year following to reflect this additional cost. We have also included the replacement of 'specialized' vehicles as they age throughout the next 6 years.

PROJECT JUSTIFICATION

For the replacement Chevrolet Tahoes, pricing includes the vehicles, emergency equipment, paint, graphics, window tint, and all other required to configure them as a marked patrol unit. The motorcycles currently in service by the department are over 10 years old. The K-9 vehicle currently in service is showing approximately 70,000+ miles and will be ready for replacement in FY22/23. Replacement Jail Transport Van will be needed by FY23/24.

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment	10-General	Taxes	\$184,000	\$188,000	\$192,000	\$196,000	\$200,000	\$960,000
Buildings								\$0
Improvements								\$0
Total by Year			\$184,000	\$188,000	\$192,000	\$196,000	\$200,000	
							TOTAL	\$960,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



CITY OF EL MIRAGE CAPITAL PROJECT

Vehicle Replacement Program - Wastewater



Submitted Department: Public Works
Budgeted Department: Sewer
Division: N/A

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62305
Account No.:
Project Amount: \$ 47,000
Start Date: July-2023
Grant Funding: Yes No
Related Projects:
Project Status: Carryforward

PROJECT DESCRIPTION

Replace existing vehicles in the Wastewater Department. Replacement cost \$47,000 each. Vehicles will be replaced upon 100,000 miles or 12 years of age.

PROJECT JUSTIFICATION

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment	54-Sewer	Fees				\$47,000		\$47,000
Buildings								\$0
Improvements								\$0
Total by Year			\$0	\$0	\$0	\$47,000	\$0	
							TOTAL	\$47,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



CITY OF EL MIRAGE CAPITAL PROJECT

Vehicle Replacement Program Water (changed)



Submitted Department: Public Works
Budgeted Department: Water
Division: N/A

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62068
Account No.:
Project Amount: \$ 329,000
Start Date:
Grant Funding: Yes No
Related Projects:
Project Status: Carryforward

PROJECT DESCRIPTION

Replace existing vehicles in the Water Department. Replacement cost is \$47,000 each. Vehicles will be replaced when they reach 100,000 miles or 12 years of age.

PROJECT JUSTIFICATION

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment	53-Water	Fees	\$47,000	\$47,000	\$47,000	\$47,000	\$47,000	\$235,000
Buildings								\$0
Improvements								\$0
Total by Year			\$47,000	\$47,000	\$47,000	\$47,000	\$47,000	
							TOTAL	\$235,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



CITY OF EL MIRAGE CAPITAL PROJECT

Veteran's Memorial



Submitted Department: Mayor & Council
Budgeted Department: Mayor & Council
Division: N/A

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62127
Account No.:
Project Amount: \$ 15,000
Start Date: July-2020
Grant Funding: Yes No
Related Projects:
Project Status: New

PROJECT DESCRIPTION

A memorial dedicated to veterans in local park. The memorial may include a flagpole with a plaque as well as a bench.

PROJECT JUSTIFICATION

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment	10-General	Taxes	\$15,000					\$15,000
Buildings								\$0
Improvements								\$0
Total by Year			\$15,000	\$0	\$0	\$0	\$0	
TOTAL								\$15,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



Example of Memorial

CITY OF EL MIRAGE CAPITAL PROJECT

Wastewater Process Equipment Improvements



Submitted Department: Public Works
Budgeted Department: Sewer
Division: N/A

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62079
Account No.:
Project Amount: \$ 960,000
Start Date: July-2020
Grant Funding: Yes No
Related Projects:
Project Status: Carryforward

PROJECT DESCRIPTION

This project is a multi-year program to upgrade and/or replace critical wastewater process equipment which includes the following: pumps, motors, bowers, centrifuge, belt press, filters, decanters, aerators, disinfection systems, VFD's, and PLC's. Process equipment is essential to operate the wastewater reclamation facility.

PROJECT JUSTIFICATION

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment	54-Sewer	Fees	\$180,000	\$180,000		\$200,000	\$200,000	\$760,000
Buildings								\$0
Improvements								\$0
Total by Year			\$180,000	\$180,000	\$0	\$200,000	\$200,000	
							TOTAL	\$760,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



CITY OF EL MIRAGE CAPITAL PROJECT

Wastewater Reclamation Facility Design



Submitted Department: Public Works
Budgeted Department: Sewer
Division: N/A

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62107
Account No.:
Project Amount: \$ 500,000
Start Date: July-2020
Grant Funding: Yes No
Related Projects:
Project Status: Carryforward

PROJECT DESCRIPTION

Design phase of an expansion of the Wastewater Reclamation Facility to meet wastewater demands. Design is required when the existing plant daily processing reaches 8% of capacity.

PROJECT JUSTIFICATION

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design	54-Sewer	Fees	\$500,000					\$500,000
Land								\$0
Equipment								\$0
Buildings								\$0
Improvements								\$0
Total by Year			\$500,000	\$0	\$0	\$0	\$0	
TOTAL								\$0
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



CITY OF EL MIRAGE CAPITAL PROJECT

Water SCADA Server Replacements



Submitted Department: Information Technology

Budgeted Department: Water

Division: N/A

Strategic Priorities:

PROJECT OVERVIEW

Project No.: 62501
Account No.:
Project Amount: \$ 16,000
Start Date: July-2024
Grant Funding: Yes No
Related Projects:
Project Status: New

PROJECT DESCRIPTION

Replacement of the two main Water SCADA servers after 7 years in use.

PROJECT JUSTIFICATION

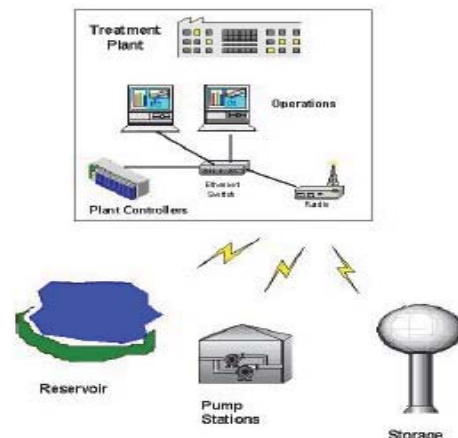
CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment	53-Water	Fees					\$16,000	\$16,000
Buildings								\$0
Improvements								\$0
Total by Year			\$0	\$0	\$0	\$0	\$16,000	
TOTAL								\$16,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



Example of Rack Mount Server



SCADA Wireless Communications Diagram

CITY OF EL MIRAGE CAPITAL PROJECT

Water Storage Tank Rehabilitation Program



Submitted Department: Public Works
Budgeted Department: Water
Division: N/A

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62065
Account No.:
Project Amount:
Start Date: July-2020
Grant Funding: Yes No
Related Projects:
Project Status: Carryforward

PROJECT DESCRIPTION

Water pressure and distribution in most communities is maintained via steel water storage water tanks, which operate relatively maintenance and trouble free for extended multi-year periods. However, the time comes when gradual corrosion, or even 'loss-of-curb' appeal, can result in this mostly 'passive' infrastructure requiring upgrades. Therefore, a rehabilitation program should be designed to ensure asset preservation, process water quality improvements, and operator safety. The city has a total of 10 water storage tanks within the water distribution system. This project is to rehab storage tanks. This maintenance program will prolong the tanks useful life.

PROJECT JUSTIFICATION

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment								\$0
Buildings								\$0
Improvements	53-Water	Fees	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,500,000
Total by Year			\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	
							TOTAL	\$1,500,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



CITY OF EL MIRAGE CAPITAL PROJECT

Well Site AC Unit Replacement



Submitted Department: Public Works
Budgeted Department: Water
Division: N/A

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62066
Account No.:
Project Amount: \$ 150,000
Start Date:
Grant Funding: Yes No
Related Projects:
Project Status: Carryforward

PROJECT DESCRIPTION

Multi-year program to upgrade air conditioning units at the City's well sites. Proper cooling is vital to maintain efficient operation of each well site and extend the life of existing electrical equipment. New units will be more energy efficient and reliable. Styles consist of wall mount, package, terminal and cabinet tpe air conditioners. Program will systematically replace all units baed on age and condition over a period of 8 years.

PROJECT JUSTIFICATION

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment	53-Water	Fees	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$125,000
Buildings								\$0
Improvements								\$0
Total by Year			\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	
							TOTAL	\$125,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



CITY OF EL MIRAGE CAPITAL PROJECT

Well Site Compressor Replacement



Submitted Department: Public Works
Budgeted Department: Water
Division: N/A

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62067
Account No.:
Project Amount: \$ 45,000
Start Date:
Grant Funding: Yes No
Related Projects:
Project Status: Carryforward

PROJECT DESCRIPTION

Multi-year program to replace hydro-pneumatic tank compressors at 6 well sites. Existing compressors are reaching their end of useful life. New compressors are more efficient, generate less noise, and require less maintenance. Shade structures will be installed to increase equipment life. All compressors will be replaced over a three year period.

PROJECT JUSTIFICATION

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment	53-Water	Fees	\$15,000	\$15,000				\$30,000
Buildings								\$0
Improvements								\$0
Total by Year			\$15,000	\$15,000	\$0	\$0	\$0	
							TOTAL	\$30,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



CITY OF EL MIRAGE CAPITAL PROJECT

Well Site Security Improvement



Submitted Department: Public Works
Budgeted Department: Water
Division: N/A

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62076
Account No.:
Project Amount: \$ 175,000
Start Date:
Grant Funding: Yes No
Related Projects:
Project Status: Carryforward

PROJECT DESCRIPTION

Security improvements needed at the Thompson Ranch and Rockwood well sites. The project consists of constructing 1.100 linear feet of concrete (CMU) 8" x 8" x 16" block fence 8' high with sliding steel grates, man doors, and security equipment. The existing chain link fencing is in poor condition and does not provide adequate security to the site. The new block fencing will be consistent with other City well sites and provide enhanced security, noise reduction, privacy and visual appeal. FY19/20 - Thompson Ranch well site. FY20/21 - Rockwood well site.

PROJECT JUSTIFICATION

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment								\$0
Buildings								\$0
Improvements	53-Water	Fees	\$125,000					\$125,000
Total by Year			\$125,000	\$0	\$0	\$0	\$0	
TOTAL								\$125,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



CITY OF EL MIRAGE CAPITAL PROJECT

Well Transducer Upgrade



Submitted Department: Public Works
Budgeted Department: Water
Division: N/A

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62077
Account No.:
Project Amount: \$ 60,000
Start Date:
Grant Funding: Yes No
Related Projects:
Project Status: Carryforward

PROJECT DESCRIPTION

The existing water level measuring equipment at the City's well sites is outdated and in need of replacement. This program will replace all nine (9) of the existing well sounding units over a three (3) year period with electronic pressure transducers. The new equipment will fully integrate with SCADA, which electronically monitors, measures, and trends each wells static and drawdown water level. This upgrade provides staff with real-time data for each well and reduces staff time to manually measure the water.

PROJECT JUSTIFICATION

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment	53-Water	Fees	\$20,000	\$20,000				\$40,000
Buildings								\$0
Improvements								\$0
Total by Year			\$20,000	\$20,000	\$0	\$0	\$0	
TOTAL								\$40,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



CITY OF EL MIRAGE CAPITAL PROJECT

West Downtown Water Main Project



Submitted Department: Community Development
Budgeted Department: Water/CDBG
Division: N/A

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62111
Account No.:
Project Amount: \$ 616,000
Start Date: July-2020
Grant Funding: Yes No
Related Projects:
Project Status: New

PROJECT DESCRIPTION

The West Downtown Water Main Project will replace approximately 1,850 linear feet of existing 6" asbestos cement water mains and related appurtenances with 6" PVC mains along First, Second, Third and Fourth Avenues, south of Ventura Street. The proposed project will help to maintain water quality and replace a water line that is well beyond its maximum service life. This will benefit public safety and water utility customers.

PROJECT JUSTIFICATION

This project will replace water mains and services that are nearing their end of useful life. The existing water mains and services are nearly 50 years old and beyond repair. Replacing the water mains and related appurtenances will reduce the risk of downtime and mitigate the health risks associated with a contaminated water supply.

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design	53-Water	Fees	\$16,000					\$16,000
Land								\$0
Equipment								\$0
Buildings								\$0
Improvements	31-CDBG	Grants	\$600,000					\$600,000
Total by Year			\$616,000	\$0	\$0	\$0	\$0	
TOTAL								\$616,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



Proposed location for project.

CITY OF EL MIRAGE CAPITAL PROJECT

WRF Aeration System Improvement



Submitted Department: Public Works
Budgeted Department: Sewer
Division: N/A

Strategic Priorities:

PROJECT OVERVIEW

Project No.: 62122
Account No.:
Project Amount: \$ 1,075,000
Start Date: July-2020
Grant Funding: Yes No
Related Projects:
Project Status: New

PROJECT DESCRIPTION

This request is for aeration system improvements needed at the Water Reclamation Facility. This project consists of replacing the existing 4 K Turbo aeration blowers with new Aerzen hybrid units. The project also includes the installation of an evaporative cooling system and modifications to the aeration piping for each blower. A preliminary estimate for the total cost of this project is \$1,075,000. Please see cost per item Blowers - Aerzen Hybrid (4): \$530,000 Installation: \$132,500 Electrical: \$20,000 Miscellaneous 20%: \$136,500 HVAC in Blower Room: \$31,500 Engineering Design: \$127,000 Contingency: \$97,500 Project Total: \$1,075,000

PROJECT JUSTIFICATION

An engineering study was completed last fiscal year that identified operational issues and inefficiencies with the current turbo blowers used at the plant for aeration. The existing blowers are 10 years old and nearing their end of useful life, no longer serviceable by the manufacturer, and replacement parts are not very limited. New hybrid blowers will reduce operating and maintenance costs, improve reliability, and increase efficiency at the plant.

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment	54-Sewer	Fees	\$537,500	\$537,500				\$1,075,000
Buildings								\$0
Improvements								\$0
Total by Year			\$537,500	\$537,500	\$0	\$0	\$0	
TOTAL								\$1,075,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



Current WRF Blower System



Aerzen Hybrid Blower Unit

CITY OF EL MIRAGE CAPITAL PROJECT

WRF Expansion



Submitted Department: Public Works
Budgeted Department or Fund: Sewer
Division: N/A

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62205
Account No.:
Project Amount: \$ 17,000,000
Start Date:
Grant Funding: Yes No
Related Projects:
Project Status:

PROJECT DESCRIPTION

Expansion of existing WRF based on need and demand. It is currently unfunded.

PROJECT JUSTIFICATION

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment								\$0
Buildings								\$0
Improvements	54-Sewer			\$17,000,000				\$17,000,000
Total by Year			\$0	\$17,000,000	\$0	\$0	\$0	
TOTAL								\$17,000,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES

CITY OF EL MIRAGE CAPITAL PROJECT

WRF Generator Secondary Fuel Tank



Submitted Department: Public Works
Budgeted Department: Sewer
Division: N/A

Strategic Priorities:



PROJECT OVERVIEW

Project No.: 62121
Account No.:
Project Amount: \$ 35,000
Start Date: July-2020
Grant Funding: Yes No
Related Projects:
Project Status: New

PROJECT DESCRIPTION

This request is for the purchase and installation of a secondary fuel tank for the backup generator at the Water Reclamation Facility. This project consists of installing a 1,000 gallon diesel fuel tank and a concrete containment pad. The fuel tank is estimated to cost \$20,000 and construction of a concrete containment pad is estimated to cost \$15,000. The project will be secured through an approved City of El Mirage Job Order Contract.

PROJECT JUSTIFICATION

The existing backup generator at the WRF has a leak in the fuel tank that restricts filling the tank to only 60%. This reduces the amount of time the generator can provide backup power at the plant during emergency power outages. The secondary tank will allow extended run times during power outages.

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment	54-Sewer	Fees	\$35,000					\$35,000
Buildings								\$0
Improvements								\$0
Total by Year			\$35,000	\$0	\$0	\$0	\$0	
							TOTAL	\$35,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



Existing WRF Diesel Genset



Proposed Secondary Fuel Tank

CITY OF EL MIRAGE CAPITAL PROJECT

Thunderbird Road Bus Route Extension (Not Capital)



Submitted Department: Community Development
Budgeted Department: Community Development
Division: Engineering

Strategic Priorities:



PROJECT OVERVIEW

Project No.: None
Account No.:
Project Amount: \$ 1,275,000
Start Date: July-2023
Grant Funding: Yes No
Related Projects:
Project Status: Delay

PROJECT DESCRIPTION

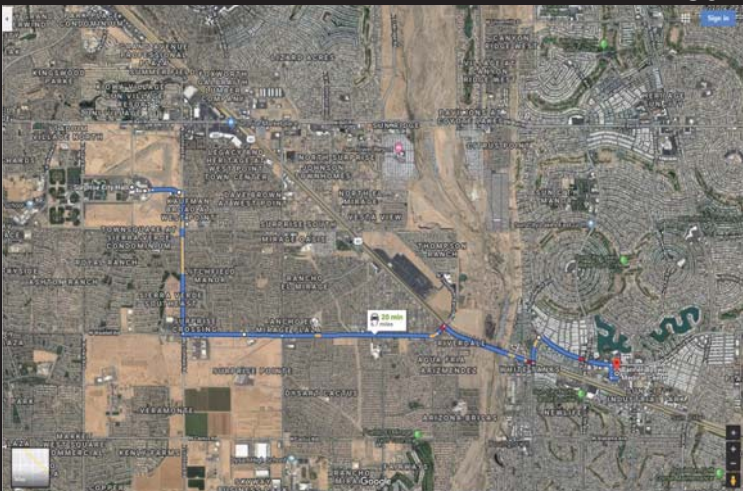
Valley Metro's Bus route 138 currently runs east/west bound on Thunderbird Road from Phoenix to Banner Boswell Medical Center in Sun City. In coordination with Valley Metro and city of Surprise, it is being proposed to extend this route from Banner Boswell Medical Center, through El Mirage, ending at Surprise City Hall. This extension would create a number of benefits for those who live and work in downtown El Mirage.

PROJECT JUSTIFICATION

CIP REQUEST

Category:	Fund #	Funding Source:	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL REQUESTED
Design								\$0
Land								\$0
Equipment								\$0
Buildings								\$0
Improvements	10-General	Fees				\$225,000	\$350,000	\$575,000
Total by Year			\$0	\$0	\$0	\$225,000	\$350,000	
							TOTAL	\$575,000
			FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Total Operating Costs								\$0
Total Anticipated Revenue/Cost Savings								\$0

PROJECT IMAGES



Proposed route

DEBT

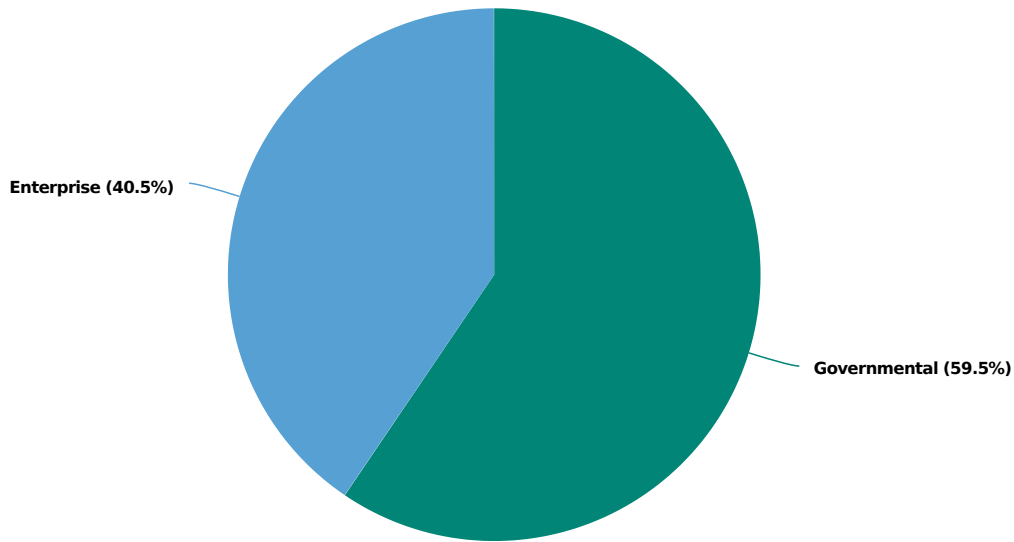
Government-wide Debt Overview

Analyzing the history of debt to revenues, debt peaked in FY2016 and has steadily dropped while revenues have been growing since FY2012. Annual revenues started to exceed total debt in FY18.

The City has called or paid off the EXCISE 2015 Bonds in FY2020, which reduced outstanding debt by \$7.9 million or about 25 percent. Also, in FY2020, Council authorized approximately \$9 million in WIFA debt to reimburse the City for water credits purchased. This debt is not shown as the bond issue was not funded until after the budget data was prepared in July 2020.



Debt by Fund



	FY2020	FY2021	% Change
All Funds	Actual	Actual	
Governmental	\$11,563,763	\$2,098,913	-81.8%
Enterprise	\$1,419,034	\$1,429,632	0.7%
Total All Funds:	\$12,982,796	\$3,528,544	-72.8%

Governmental

	FY2020	FY2021	% Change
Governmental	Actual	Actual	
Governmental	\$227,600	\$284,600	25%
Total Governmental:	\$227,600	\$284,600	25%

Enterprise

	FY2020	FY2021	% Change
Enterprise	Actual	Actual	
Enterprise	\$10,313	\$9,644	-6.5%
Total Enterprise:	\$10,313	\$9,644	-6.5%

Principle & Interest by Fund

The chart below show the interest (Debt Service/Fees) and Bond Principle for each fund that has debt for the budget year of FY2021.

	General Fund	Water Fund	Sewer Fund	Debt Service Fund	Capital Streets Fund	Total
Debt Service/Fees	281,500	1,371,500	33,500	2,130,000	843,000	4,659,500
Bond Principal	0	1,131,500	23,500	1,230,000	0	2,385,000



Bonding Capacity & Debt Limits



The City does not intend to issue any debt for FY2021. However, the WIFA loans from FY2020 were not finalized until after July 2020, so financially it will appear debt was issued in FY2021. These enterprise loans do not have a legal debt limit. This City's primary source of debt is through bonds.

Bonds

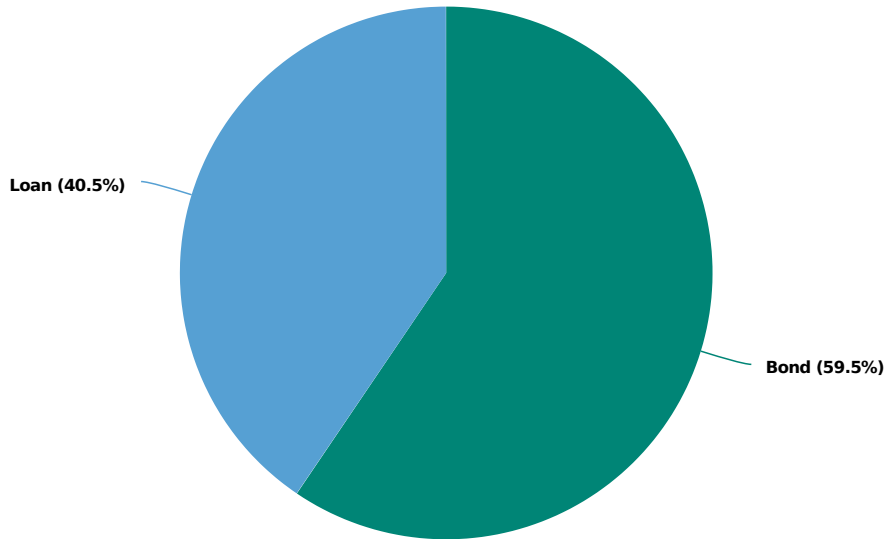
The most commonly utilized large project municipal financing method in the United States of America is the General Obligation Bond (G.O. Bond). This is the most inexpensive way to finance projects because the bond's repayment is based on the full taxing authority of the municipality backed by real property. Voters have to approve any property taxes (secondary) instituted to support the issuance of G.O. Bonds. The State of Arizona places limits on this type of financing. Before planning to finance future capital improvement through this mechanism, it is important to know how much authority is available under State Statutes. Under Arizona Law, municipalities may issue G.O. Bonds for purposes of water, wastewater, artificial light, open space preserves, and parks and recreational facilities up to an amount not exceeding 20 percent of the assessed value. In addition, Arizona Law allows municipalities to issue G.O. Bonds for all other purposes not listed above up to an amount not exceeding six percent of assessed valuation. El Mirage has voter approved debt for water and sewer projects. This voter approved debt is secured and repaid from water and utility rates and fees. None of the water and sewer projects in this document are intended to be funded by bonds.

GO Debt Limit %	6%	20%
FCV Net	\$ 211,390,883	\$ 211,390,883
GO Debt Limit \$	\$ 12,683,453	\$ 42,278,177
GO Debt Outstanding		
2012a		\$ 12,355,000
2012b		\$ 1,330,000
2017	\$ 1,300,000	\$ 6,265,000
Outstanding Debt	\$ 1,300,000	\$ 19,950,000
Available Debt Limit	\$ 11,383,453	\$ 36,013,177

This section looks at debt by type debt issued.



Debt by Type



	FY2020	FY2021	% Change
Debt	Actual	Actual	
Bond	\$11,563,763	\$2,098,913	-81.8%
Loan	\$1,419,034	\$1,429,632	0.7%
Total Debt:	\$12,982,796	\$3,528,544	-72.8%

Bond

	FY2020	FY2021	% Change
Bond	Actual	Actual	
General Obligation	\$2,101,163	\$2,098,913	-0.1%
Excise Tax Bond	\$9,462,600	\$0	-100%
Total Bond:	\$11,563,763	\$2,098,913	-81.8%

Loan

	FY2020	FY2021	% Change
Loan	Actual	Actual	
WIFA Loan	\$1,419,034	\$1,429,632	0.7%
Total Loan:	\$1,419,034	\$1,429,632	0.7%

SUPPLEMENTAL INFORMATION



2019 - 2021

Strategic PRIORITIES



CITY OF EL MIRAGE 2019-21 STRATEGIC PRIORITIES

MISSION

To protect and enhance the quality of life through leadership, partnerships, and the efficient delivery of outstanding service to our diverse community

VISION

To embrace progress while respecting El Mirage's grand heritage

VALUES






The City of El Mirage is committed to:
Transparency;
Fiscal Responsibility;
Environmental Stewardship;
Community Engagement; and
Excellence in all we do.

ALIGNMENT WITH MISSION, VISION, VALUES, AND STRATEGIC INITIATIVES

City departments first reviewed industry standards and best practices to determine “best in class” service levels. They then developed metrics in alignment with the city’s strategic initiatives, mission, vision, and values. The standards and organization’s core principles were the impetus for performance measures included in this report.

El Mirage Strategic Initiatives

Five strategic initiatives have been identified to guide the city’s operations as we strive to maintain El Mirage as a clean, safe, and vibrant community. These strategic initiatives include:

	<p>Effective Government An effective local government is aware of citizens' needs and provides the services that residents want. This can be achieved by managing the price of government and introducing innovative business practices, using new technology, hiring quality employees and leveraging partnerships to save resources.</p>	<p>Strategic Priority Alignment</p> <ul style="list-style-type: none"> • Organizational Development • Partnerships • Community Engagement 	<p>Key Result Area</p> <ul style="list-style-type: none"> • Council Professional Development • Financial Management, Internal Services & Sustainability
	<p>Safe Community As our city ensuring the safety of the public continues to be among our highest priorities; this means hiring and training quality first responders, and finding innovative ways to improve delivery of emergency services.</p>	<p>Strategic Priority Alignment</p> <ul style="list-style-type: none"> • Ambulance Service • Community Engagement 	<p>Key Result Area</p> <ul style="list-style-type: none"> ☐ Public Safety • Community Involvement
	<p>Secure Future Securing El Mirage's future involves strengthening the city's financial condition by implementing strong management strategies within the organization. This priority also relates to securing our water supply for the benefit of future residents.</p>	<p>Strategic Priority Alignment</p> <ul style="list-style-type: none"> • Economic & community Development • Land Use and Zoning Code Policies Update • Water Conservation 	<p>Key Result Area</p> <ul style="list-style-type: none"> • Environment • Land Use & Economic Development
	<p>Superior Infrastructure With the growth of residential and commercial development comes the challenge of satisfying public demand for quality streets, utilities and parks. The construction and maintenance of a high-quality public infrastructure is priority.</p>	<p>Strategic Priority Alignment</p> <ul style="list-style-type: none"> • Public Transportation 	<p>Key Result Area</p> <ul style="list-style-type: none"> • Capital Improvement Plan • Technology
	<p>Quality Lifestyle El Mirage will continue to make the city a place to live, work, and play that provides diverse activities and amenities in a safe and well-maintained environment, while supporting the arts and promoting the health and wellness of our community.</p>	<p>Strategic Priority Alignment</p> <ul style="list-style-type: none"> • Community Engagement • Partnerships • Public Transportation • Quality of Life 	<p>Key Result Area</p> <ul style="list-style-type: none"> • Image & Identity

An icon for the strategic initiative that most closely aligns with department benchmarks can be found at the top of each department or division page.



The City is currently contracting emergency transport services to American Medical Response (AMR).

Goal To improve emergency care and response time for the residents of El Mirage.

Objective 1.1 Work with the James Vincent Group to complete a detailed analysis and recommendation on the feasibility and sustainability of the City owning and operating an ambulance transport service. The analysis shall focus on two scenarios: (1) City-provided Advanced Life Support (ALS) and Basic Life Support (BLS) emergency transports; and (2) the City continuing to contract with a private provider for all transport services.

Objective 1.2 Determine the prioritization of primary emergency fire and medical service delivery, ambulance service provision, and other City services within the financial plan.

Objective 1.3 Determine the financial impact and a contingency funding plan of ambulance service delivery if Medicare and Medicaid reimbursement is reduced.



COMMUNITY

ENGAGEMENT

The purpose of community engagement is to empower our residents to influence City government decisions that shape our city and quality of life. Community building, outreach and education activities, and improved communication are important to the City to help residents understand and be understood.

- Goal To foster clear and consistent communication to improve transparency and strengthen community identity.
- Objective 2.1 Establish standards of engagement for all major City projects, programs, and initiatives.
- Objective 2.2 Promote opportunities for resident involvement in City activities.
- Objective 2.3 Develop a consistent public relations program to educate and inform El Mirage residents, visitors, business owners and others; explore additional resources to provide enhanced communications and outreach in the form of more original content and improved social media engagement; use multiple means of communication to ensure that as many residents are reached as possible, such as offering messages in English and Spanish.
- Objective 2.4 Work with City Council to develop an annual calendar of City-sponsored community events and meetings.
- Objective 2.5 Establish a Complete Count Committee to develop and implement awareness of the 2020 Census to ensure an accurate and complete count of all El Mirage residents.



ECONOMIC & COMMUNITY DEVELOPMENT



The City seeks to strengthen the economic well-being and quality of life for our community by creating and retaining jobs, and growing incomes and the tax base in El Mirage.

- Goal To actively recruit the development of new industrial and commercial businesses while protecting the mission of Luke Air Force Base.
- Objective 3.1 Engage with targeted investors to attract retail development at the 2019-2020 International Council of Shopping Centers (ICSC) Annual and West Region Conferences and other local, state, national and international events throughout the year. Develop and maintain active marketing program through website, marketing materials, videos, presentations, and regional activities.
- Objective 3.2 Actively market the El Mirage Opportunity Zone (OZ) by participating in regional and joint OZ events that high-light specific retail property to OZ Fund investors.
- Objective 3.3 Partner monthly with regional and state Economic Development Organizations to identify and attract non-retail development. Attend Greater Phoenix Economic Council Economic Development Directors meetings on potential leads, submit proposals, work with land owners and brokers, and coordinate meetings between prospects and City staff.
- Objective 3.4 Assist existing businesses with expansion, workforce, and incentives. Monitor progress with site-plan, permitting, and other City processes to ensure good customer service and communications. Meet with large employers semi-annually to identify needs, changes and shortfalls. Coordinate with City staff to address these needs.



**LAND
CODE**

**USE AND
POLICIES**

**ZONING
UPDATE**



The General Plan and the Zoning Code are two important planning documents. The General Plan is a vision of where and how the City should grow, is required by state law and is updated at least every ten years.. It is adopted by resolution and ratified by voters. El Mirage must complete the General Plan update by 2020. The Zoning Code establishes development standards and other requirements for growth. The last comprehensive update of the City’s zoning code was in 1987, and codified, restated and compiled in 2009.

Goal Work with consultant Michael Baker International to complete an update to the City’s General Plan.

Objective 4.1 Complete a review and revision of the current Zoning Table of Land Uses & Definitions including a comprehensive roster of permitted and conditional land use types for all classified zoning districts to reflect specific uses and terminology that are more contemporary and relevant to development conditions within El Mirage.

Objective 4.2 Complete a technical evaluation of the current code and related regulations to summarize specific opportunities and deficiencies in the existing Zoning Code Ordinance and define recommended revisions or present alternative concepts for consideration where necessary.

Objective 4.3 Complete a comprehensive update of the City’s Zoning Code Ordinance based on recommendations received from Objectives 4.1 and 4.2.



ORGANIZATIONAL DEVELOPMENT



The City strives to develop a high performing organization through continuous process improvement; the encouragement of City employees to exercise their leadership and talents at every level of the organization; and the commitment to make time to do the “work of leadership.”

- Goal To create an environment that supports engaged, high performing employees, and enables the City to recruit, retain and compete for talent.
- Objective 5.1 Update the grant management policy; and pursue grant funding from federal, state and other sources, consistent with identified City goals and objectives.
- Objective 5.2 Recruit and retain a skilled workforce by maintaining a total compensation system that is internally fair and externally competitive; cultivate a learning culture to improve employee job performance and leadership skills; seek innovative ways to recognize high-performing employees and improve employee satisfaction; foster a culture of continuous feedback between employees and supervisors; and model and encourage work-life balance.
- Objective 5.3 Proactively identify and plan for staffing, training and knowledge needs to increase the availability of experienced and capable employees to ensure vacated roles can be quickly filled by well-qualified candidates; prepare City employees to meet the future needs of the organization through professional development activities, mentoring, job shadowing and rotation.
- Objective 5.4 Develop an administrative policy for internship/volunteers. Encourage community involvement through the recruitment, retention, and engagement of interns and volunteers.



PARTNERSHIPS



The City actively seeks opportunities to leverage partnerships to enhance service delivery to better serve the community to solve complex issues that extend beyond our city limits.

Goal To build working partnerships with educational institutions, community-based non-profits, neighborhoods and other government agencies, which are critical to our community's well-being.

Objective 6.1 Partner with Dysart Unified School District and local non-governmental agencies (nonprofits, faith organizations, community service organizations) to better understand and address community issues as they pertain to youth and families; and explore and implement strategies to better connect youth and their families to resources and programs.

Objective 6.2 Work with the City Council to establish an annual list of legislative priorities; formalize processes to communicate legislative goals to federal and state legislators and local elected leaders; and advocate on behalf of our community.

Objective 6.3 Continue partnership with the Maricopa Association of Governments (MAG), which provides a regional forum for discussion, analysis, and resolution of regional issues, including: transportation, air quality, and human services.



PUBLIC

TRANSPORTATION

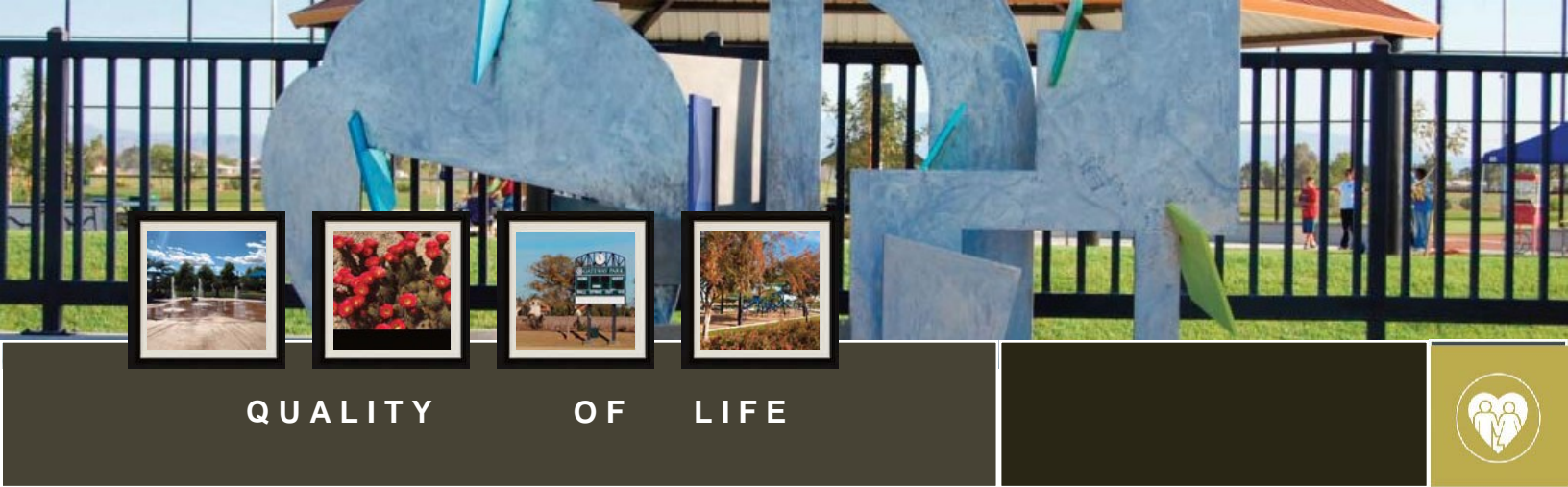
The City provides Dial-A-Ride services based upon certification of eligibility for El Mirage Seniors ages 65 and older and persons with disabilities within the Dial-A-Ride boundary. ADA paratransit service is provided within federally mandated service areas.

- Goal To develop a cost effective public transportation system that increases access to, from and within El Mirage.
- Objective 7.1 Pursue grants to fund planning for transit-oriented development.
- Objective 7.2 Explore local funding options to support public transit services, such as a local circulator.
- Objective 7.3 Actively participate in policy conversations and advocate for the extension of Prop 400.
- Objective 7.4 Begin planning for future investment in smart city infrastructure, technology and equipment.



The City will support workforce development and community initiatives that meet the needs of employers within the City.

- Goal To employ sustainable practices and technologies and educate and involve the community in sustainable practices.
- Objective 8.1 Promote water conservation through programs such as leak prevention, residential landscape workshops, and community engagement opportunities.
- Objective 8.2 Develop and promote water conservation best practices when working with new development and adopting or revising code(s), as feasible.
- Objective 8.3 Explore the feasibility of alternative water delivery methods and billing practices in an effort to conserve overall City water consumption.
- Objective 8.4 Maintain a lost and unaccounted for water percentage at or below the Arizona Department of Water Resources (ADWR) standard.
- Objective 8.5 Development and implementation of a variety of methods to extend the City's water portfolio as part of the City's Designation of Assured Water Supply.



QUALITY OF LIFE



The City strives to enhance the overall quality of life for our residents and visitors by offering high quality parks and open spaces and increased neighborhood vitality.

- Goal To maximize resources that enhance the quality of life for our residents.
- Objective 9.1 Maintain and enhance attractive neighborhoods through City services, enforcement techniques, and compliance with City codes and regulations.
- Objective 9.2 Adoption of Memorandum of Understanding (MOU) for shared use of City/Dysart Unified School District facilities.
- Objective 9.3 Through grant opportunities increase ADA accessibility in Gateway and Gentry Park

Financial Management Policies

Revised June 18, 2019

Revised June 7, 2016

Revised May 21, 2013

Adopted June 19, 2012

Sound financial policies provide guidance and assurance to the community that the City is following best practices. The Government Finance Officers Association recommends that financial policies be developed and formally adopted by the jurisdiction's governing board. These policies are subject to review and refresh at any time.

Policy 1
Financial Management Goals

Purpose: Define overall financial management goals.

- 1.1 Maintain a financially viable city government that provides an adequate level of services.
- 1.2 Maintain financial flexibility to adapt to local, regional, and national economic changes.
- 1.3 Maintain programs and activities that add value and contribute to the City’s mission.

Policy 2
Policy Review

Purpose: Require periodic review and revision to financial management policies.

- 2.1 The Council will annually or more frequently as required, review and adopt the financial management policies.
- 2.2 These policies are meant to serve as a guideline to ensure that best practices are utilized. Accordingly the term “shall” as utilized in this document is considered to be synonymous with the term “should”.
- 2.3 City Manager means the Chief Executive Officer of the organization who reports directly to the Mayor and Council or designated representative
- 2.4 Finance Director means the individual in charge of tracking revenues and expenditures and preparation of the Annual Budget

Policy 3

Budget Policies

Purpose: Require the City to systematically plan, adopt, and manage annual operating budgets.

Section 3.1: Introduction

3.1.1 The Council shall annually review, re-affirm, amend as necessary, and adopt budget policies (guidelines) as part of the process to develop, consider, and adopt tentative and final budgets. The budget policies will address revenues, expenditure controls, grants, transfers, reserves/contingencies, balances, and reporting. These policies are intended to ensure that the long-term desires of the Council will be met within the financial constraints of the City.

Section 3.2: General

3.2.1 The Council shall use the budget process to weigh all competing requests for City resources, within expected fiscal constraints. The Council shall discourage requests for new, ongoing activities outside the budget process.

3.2.2 The City shall rely upon ongoing revenues to fund ongoing expenditures and avoid one-time sources of revenues to fund ongoing activities.

3.2.3 The Finance Director shall annually prepare 5-year revenue and expenditure forecasts to examine the City's ability to absorb operating costs due to changes in the economy, service demands, service levels, and capital improvements.

3.2.4 The Finance Director shall prepare and the Council shall adopt a fund/department-level operating budget, as presented in schedule E of state budget forms.

3.2.5 The Council shall compare service delivery alternatives to ensure that quality services are provided at the most competitive and economical cost. Finance shall direct departments to identify all activities that can be provided by another source and review options/alternatives to current service delivery. The City shall review service delivery alternatives continually.

3.2.6 The City shall fund current year capital projects with:

1. bonds,
2. grants/donations, or
3. funds accumulated (fund balances) prior to budgeting for capital expenditures.

3.2.7 The City shall practice conservatism in budgeting for both revenues and expenditures to ensure the City can meet its ongoing obligations. The City shall not budget excess funds collected (fund balance) for ongoing expenditures.

Section 3.3: Revenues

- 3.3.1 The City shall develop diversified and stable revenue sources to protect activities from short-term fluctuations in any single revenue source.
- 3.3.2 The City shall not dedicate revenues for specific purposes unless required by law, Council Policy, or Generally Accepted Accounting Principles (GAAP). The Finance Director shall deposit all non-restricted revenues in the general fund for appropriation through the budget process.
- 3.3.3 The Council shall review user fees and charges annually to ensure recovery of all direct and indirect costs of service, unless full cost recovery would be excessively burdensome on citizens receiving service.
- 3.3.4 The Council shall adjust rates for enterprise operations (water, sewer, and sanitation) based on ten-year fund plans.
- 3.3.5 The Council shall annually consider the impacts to the General Fund of providing public safety services, as well as the financial impact on the residents and property owners, before setting the primary property tax levy. By statute the primary property levy with adjustments shall not exceed 102% of the prior fiscal year's maximum allowable levy plus new construction and reimbursement for the prior calendar year's tort liability payments.

Section 3.4: Grants

- 3.4.1 The City may rely on grants to leverage City funds. The City shall avoid inconsistent and/or fluctuating grants to fund ongoing activities. In the event of reduced grant funding, the City may substitute City resources only after all other priorities and alternatives are considered. Therefore, employees shall apply for grants that are consistent with the mission and priorities of the City.

When employees apply for, accept, and/or administer a grant, the City assumes responsibility for complying with the grant obligations. The City Manager shall establish policies for grant related projects.

- 3.4.2 Whenever possible, the City shall consider grant funded projects which require City matching or operating funds as part of the budget process. Any grant funded expenditure should include a five year analysis of the amount of City funds required to subsidize its operation.

Section 3.5: Transfers and Interfund Loans

- 3.5.1 All requests for transfer require written justification explaining the rationale and fiscal impact.
- 3.5.2 Any transfers between funds, projects, or contingencies require City Council approval. Transfers from department to department within a fund or from line item account to line item account within a department shall require City Manager approval.
- 3.5.3 The Council must review and approve interfund loans.

Section 3.6: Reserve/Council Contingency

- 3.6.1 Council Contingency Funds. The City may use contingency funds when additional funds are needed to offset *unexpected* expenditure increases or when *unanticipated* events threaten the public health or safety. The City Manager shall review and may approve use of contingency funds in accordance with the City’s procurement policy.
- 3.6.2 Reserve Funds. The Council will not budget reserve funds – reserve funds are “savings” intended to offset revenue shortfalls during a fiscal year. If there is a shortfall in revenue, the City shall use reserve funds in accordance with the City’s fund balance policy. The City may establish reserves for all operating funds – an operating fund is a fund that has salary expenses or collects user fees for services performed (excludes grant and capital funds).
- 3.6.3 Debt Service Funds. The City may accumulate secondary property tax revenues in an amount equal to ten percent (10%) of debt service to ensure that the General Fund is not subsidizing debt service payments. The City shall not collect and reserve secondary property taxes in an amount exceeding state law. Additional funds not levied by secondary property tax may be transferred into the Debt Service Fund through the budget process to provide additional reserves.
- 3.6.4 Debt Service and Replacement Reserves. The City shall fund debt service and replacement reserves to meet required bond covenants including repair and replacement funds in the water and sewer funds.

Section 3.7: Budget Process

- 3.7.1 The City shall monitor and follow the budget process throughout the year. The Finance Director, in consultation with the City Manager, shall initiate the formal budget process by distributing to Departments a budget packet that includes an outline of the budget schedule, year-to-date expenditures and revenues, and all applicable budget forms.
- 3.7.2 The City Manager and Finance Director shall schedule and host a budget introduction session with all Department heads.
- 3.7.3 Departments shall prepare and submit their requests to the Finance Director.
- 3.7.4 The Finance Director shall prepare summary reports, along with detailed budget requests, and submit the reports and detail to the City Manager.
- 3.7.5 Department heads shall individually present capital and operating requests to the City Manager.
- 3.7.6 The City Manager shall review budget requests and provide further guidance to Departments.
- 3.7.7 The City Manager and the Finance Director shall present the recommended draft budget to Council for review and discussion at a Council workshop. As required, Department heads may be present and participate at the Council workshop.
- 3.7.8 After the Council workshop, the Finance Director shall revise the draft budget and prepare a recommended tentative budget. The City Manager and Finance Director shall present the recommended tentative budget for Council consideration and adoption at a Council meeting. Capital projects and acquisitions that have not been completed in the current fiscal year are included in the tentative budget as carry forward projects and the beginning fund balance is adjusted accordingly.
- 3.7.9 After Council action, the City Clerk shall publish the tentative budget for two consecutive weeks as required by law.
- 3.7.10 The Council shall schedule and host a public hearing on the budget, after which the Council shall consider and may adopt the final budget. The Finance Director shall ensure that budget adoption adheres to all statutory hearings, publications, and requirements.
- 3.7.11 The Council shall set the final property tax levy in accordance with State law.
- 3.7.12 After the Council adopts the tentative budget and sets the expenditure limitation, the City shall not expend more than the total appropriated for all funds.

Section 3.8: Budget Basis

- 3.8.1 The City prepares budgets primarily on a cash basis. This is different than the accounting process which utilizes a modified accrual basis. Cash basis means that revenues are recognized when they are collected and expenses are recognized when they are paid. Modified accrual basis recognizes revenues when they become available and measurable and, generally, recognizes expenditures when the City agrees/commits to buy something.
- 3.8.2 Independent Auditors shall annually provide a reconciliation of actual expenditures compared to the adopted budget in accordance with State law.
- 3.8.3 The City shall use the Annual Audited Financial Statements (Audit) to detail the final status of the City's finances compared to budget on the basis of Generally Accepted Accounting Principles (GAAP). In most cases, this conforms to the way the City prepares its budget. Exceptions are as follows:
1. Compensated absences are accrued as earned by employees (GAAP) as opposed to being expensed when paid (Budget).
 2. Capital Outlay within the enterprise funds are shown as assets (GAAP) and are shown as expenses in the budget.
 3. Bond and loan principal payments within the enterprise funds are shown as reductions of liabilities (GAAP) and are shown as expenses in the budget.
- 3.8.4 Due to expenditure limitation statutes, the City must identify all possible expenditures and corresponding revenues within the budget. The Finance Director and Department heads shall closely monitor expenditures to ensure that they are being spent for the purpose identified in the budget and that the corresponding revenue is adequate. The Finance Director shall establish and maintain a detailed accounting structure to record revenues and expenditures at the level of detail shown in the budget.

Section 3.9: Funds

- 3.9.1 State law only requires the existence of two funds, the General Fund and the Highway Users Revenue Fund (HURF).
- 3.9.2 The City may create and maintain other funds by statute, agreement, ordinance, contract, or to provide balance sheet accounts for tracking purposes. To the extent feasible, the City may limit the number of funds to comply with GAAP.

Policy 4
Cash Management and Investment

Purpose: Ensure investment, liquidity, and yield.

- 4.1 The Finance Director, in consultation with the City Manager, will invest all funds of the City according to six criteria in order of importance:
 - a. Legality
 - b. Safety
 - c. Liquidity
 - d. Yield
 - e. Duration
 - f. Accounting Complexity
- 4.2 The City will collect, deposit, and disburse all funds to maximize invested cash.
- 4.3 To maximize investment yields, the City will consolidate cash balances from various funds to maximize the size and duration of investments. The Finance Director will allocate investment earnings to participating funds.
- 4.4 The City will conduct its investment activities with financial institutions in accordance with written contracts.
- 4.5 The City will protect its investment securities through third party custodial safekeeping.

Policy 5 Capital Improvement Plan

Purpose: Require the City to plan, schedule, and finance capital projects and acquisitions.

- 5.1 The Finance Director will annually coordinate with the City’s Engineer and Public Works Director to submit a Capital Improvement Plan for review by the City Manager, then Council.
- 5.2 The Capital Improvement Plan shall include:
 - a. A statement of the objectives of the Capital Improvement Plan.
 - b. An estimate of each project’s/acquisition’s useful life.
 - c. An estimate of each project’s/acquisition’s capital costs broken down by fiscal year.
 - d. An estimate of each project’s/acquisition’s annual operating costs.
 - e. An evaluation of potential funding sources for each project/acquisition.
 - f. Recommended funding sources for each project/acquisition.
 - g. A development schedule for each project/acquisition.
 - h. A scope of work to be performed for each project/acquisition.
 - i. If a project/acquisition will be completed in phases, each phase should be identified as a separate project/acquisition.
- 5.3 The current year of the Capital Improvement Plan will provide the basis for the capital budget.
- 5.4 When current revenues or resources are available for projects/acquisitions, the City will first consider those projects/acquisitions with the shortest useful life and/or those projects/ acquisitions which are difficult to finance with debt.
- 5.5 The City may not proceed with construction or acquisition until the funding sources have been identified to finance the project.
- 5.6 At the end of the Fiscal Year in which the project is completed or acquired, any remaining budgeted funds will revert to the fund balance of the funding source.

Policy 6 Debt Management

Purpose: Evaluate the purpose, necessity, and condition under which the City will issue debt.

Section 6.1: Overall Debt Management Policies

- 6.1.1 The City will utilize long-term debt to finance capital projects in accordance with the Capital Improvement Plan.
- 6.1.2 The City will prohibit the City's financial advisor from underwriting any debt directly issued by the City or special districts sponsored by the City within a negotiated underwriting of debt offered through public sale. This underwriting prohibition does not include:
 - a. competitive bond sales when the City authorizes the financial advisor to submit a competitive bid,
 - b. bond issues by the Greater Arizona Development Authority, the Water Infrastructure Finance Authority, or other independent financing authority on behalf of the City, and
 - c. limited offerings, private placements, or other underwritings not offered through public sale.
- 6.1.3 The City will consider refunding debt when the net present value of the debt service savings exceeds 3% and \$100,000 Net Present Value (NPV). The City will also consider refunding debt to modify restrictive covenants or to modify debt structures.
- 6.1.4 The City will adopt, review, and update as necessary written policies and procedures for tax-advantaged bonds within these financial management policies.

Section 6.2: General Obligation Bonds

- 6.2.1 The City may finance capital projects with general obligation bonds authorized by voters through a citywide bond election.
- 6.2.2 The City will repay general obligation bonds from secondary property taxes authorized by voters or from any lawfully available source of revenue.
- 6.2.3 The target maturity for general obligation bonds will typically range between twenty (20) and thirty (30) years. The final maturity will not exceed the useful life of the capital project.
- 6.2.4 Where possible, the City will structure general obligation bond issues to create annual level debt service payments.

- 6.2.5 In accordance with the State of Arizona Constitution, total general obligation debt cannot be issued in excess of 26% of the total Full Cash assessed valuation of taxable property within the City.
- 6.2.6 The City will use investment earnings on general obligation bond balances to pay debt service unless otherwise committed towards a capital project or as otherwise directed by bond restrictions and covenants.

Section 6.3: Revenue Bonds

- 6.3.1 The City may finance capital projects with revenue bonds authorized by voters through a citywide bond election.
- 6.3.2 The City may repay revenue bonds from any lawfully available source of revenue including revenue generated from the operation of the capital project being financed or from other designated revenues such as highway user revenues, excise taxes, or special fees/taxes.
- 6.3.3 The target maturity for revenue bonds will typically range between twenty (20) and thirty (30) years. The final maturity will not exceed the useful life of the capital project.
- 6.3.4 Where possible, the City will structure revenue bond issues to create annual level debt service payments.
- 6.3.5 The City will fund a debt service reserve when required by rating agencies, bond insurers, or existing bond covenants.
- 6.3.6 The City will use investment earnings on revenue bond balances to pay debt service unless otherwise committed towards a capital project or as otherwise directed by bond restrictions and covenants.

Section 6.4: Debt Subject to Annually Appropriated Debt Service

- 6.4.1 The City may finance capital projects with debt authorized by the Council with debt service subject to annual appropriations (henceforth, “Annual Appropriation Debt” or “AAD.”)
- 6.4.2 The City may repay AAD from any lawfully available source of revenue including revenue generated from the operation of the capital project being financed or from other designated revenues such as excise taxes, or special fees/taxes.
- 6.4.3 The target maturity for AAD will typically range between twenty (20) and thirty (30) years. The final maturity will not exceed the useful life of the capital project.

- 6.4.4 Where possible, the City will structure AAD issues to create annual level debt service payments.
- 6.4.5 The City will fund a debt service reserve when required by rating agencies, bond insurers, or existing bond covenants.
- 6.4.6 The City will use investment earnings on AAD balances to pay debt service unless otherwise committed towards a capital project or as otherwise directed by bond restrictions and covenants.

Section 6.5: Municipal Improvement District/Special Assessment Bonds

- 6.5.1 The City may finance capital projects with special assessment bonds after the Council forms a Municipal Improvement District (MID) in accordance with State statutes.
- 6.5.2 The City may form a MID when there is a clear and significant purpose for the City and when commercial or residential developments or redevelopments desire improvements to property such as roads, water lines, sewer lines, street lights, and drainage.

Section 6.6: Community Facilities District Bonds

- 6.6.1 The City may form a Community Facility District (CFD) when there is a clear and significant purpose of the City and when commercial or residential developments or redevelopments desire improvement to property such as roads, water lines, sewer lines, street lights, and drainage.
- 6.6.2 CFD's for commercial development may be formed for any size district and for any amount deemed appropriate by the Council.
- 6.6.3 CFD's for residential development of less than 160 acres are discouraged and should only be considered if the improvements achieve published Council goals.
- 6.6.4 Should the City desire to form a CFD, the Council may adopt and the City will maintain an expanded policy on CFDs.

Section 6.7: Financial Disclosure Compliance

- 6.7.1 A “Material Financial Obligation” shall be defined as any indebtedness secured by a security interest in or a lien, deed of trust, or mortgage on assets owned, leased, operated, or maintained by the City with a term in excess of one year and with a par amount in excess of \$100,000 when originally issued or executed. Material Financial Obligations include but are not limited to bank loans; bonds; capital leases; certificates of participation; loans from local, state, and federal agencies and governments; guarantees, lines of credit, and placements.
- 6.7.2 In accordance with Security Exchange Commission’s (SEC) Rule 15c2-12 and continuing disclosure agreements affiliated with public offerings of debt, the Finance Director shall comply with primary and secondary disclosure requirements in a timely and comprehensive manner.
- 6.7.3 In addition to the disclosing on publicly offered debt as per 6.7.2, the Finance Director shall annually disclose any other material financial obligations issued after February 27, 2019 in accordance with the amended SEC Rule 15c2-12.
- 6.7.4 The Finance Director shall post ongoing disclosure data to the Municipal Security Rulemaking Board’s (MSRB) Electronic Municipal Market Access (EMMA) system, the central repository designed by the SEC.

Policy 7
Accounting, Auditing and Financial Reporting

Purpose: Provide financial data to the Council, City management, citizens, investors, and creditors.

- 7.1 The City will maintain accounting and financial reporting systems in conformance with Generally Accepted Accounting Principles (GAAP) and standards promulgated by the Governmental Accounting Standards Board (GASB).
- 7.2 The City will develop and manage its accounting system to provide reasonable assurance regarding the:
 - a. safeguarding of assets against loss from unauthorized use or disposition,
 - b. proper recording of financial transactions,
 - c. reliability of financial records for preparing financial statements, and
 - d. accountability for capital assets.
- 7.3 The Finance Director shall catalog all significant financial events and related matters and prepare the City’s annual disclosures, as required by the SEC Regulation 15-C-2-12.
- 7.4 The City will engage an independent public accounting firm to annually audit the City’s financial statements in accordance with Generally Accepted Government Auditing Standards (GAGAS). The City will prepare its financial statements in accordance with applicable standards and will account for its operations in a manner consistent with the goal of obtaining an unqualified opinion from its auditors.
- 7.5 Following the annual financial statement audit, the Finance Director will issue an official Annual Financial Report (AFR) The AFR will include the bond related on-going disclosure requirements and will fully disclose all significant financial events and related matters. The Finance Director will provide the AFR to the rating agencies, municipal bond insurers, and national bond disclosure repositories.
- 7.6 The Finance Director will post the AFR and Annual Adopted Budget on the City’s website and make them available to the public.
- 7.7 The Finance Director will generate monthly revenue and expenditure reports for review by the Council and City management.

Policy 8

Written Policies and Procedures for Tax-Advantaged Bonds

Purpose: Comply with federal requirements to issue bonds or other obligations of the City.

Section 8.1: Introduction and Overview

- 8.1.1 The City has issued and may in the future issue tax-exempt obligations (including, without limitation, bonds, notes, loans, leases and certificates), tax credit obligations and “direct-pay” tax credit obligations (together, “tax-advantaged bonds”) that are subject to certain requirements under the Internal Revenue Code of 1986, as amended (the “Code”).
- 8.1.2 The City has established the policies and procedures contained herein (the “Procedures”) as of June 19, 2012 in order to ensure that the City complies with the requirements of the Code that are applicable to its tax-advantaged bonds. These Procedures, coupled with requirements contained in the Arbitrage and Tax Certificate (the “Tax Certificate”) or other operative documents executed at the time of issuance of the tax-advantaged bonds, are intended to constitute written procedures for ongoing compliance with the Federal tax requirements applicable to the bonds and for timely identification and remediation of violations of such requirements.
- 8.1.3 The tax-advantaged bonds that are covered by these Procedures include, but are not limited to, “Build America Bonds”, “Recovery Zone Economic Development Bonds”, and “Specified Tax Credit Bonds” that constitute “qualified bonds” under Section 6431 of the Code and are therefore eligible for interest subsidy payments (the “Subsidy”) from the U.S. Treasury (such Build America Bonds, Recovery Zone Economic Development Bonds and Specified Tax Credit Bonds are collectively referred to as “Direct-Pay Bonds”). Specified Tax Credit Bonds include new clean renewable energy bonds, qualified energy conservation bonds, qualified zone academy bonds and qualified school construction bonds.

Section 8.2: General Matters

- 8.2.1 Responsible Officer. The Finance Director will have overall responsibility for ensuring that the ongoing requirements described in these Procedures are met with respect to tax-advantaged bonds (the “Responsible Officer”).
- 8.2.2 Establishment of Procedures. The Procedures established herein will be set forth within the City’s Financial Management Policies which includes the City’s Debt Management Policies.

- 8.2.3 Additional Responsible Employees. The Responsible Officer shall identify any additional persons who will be responsible for each section of the Procedures, notify the current holder of that office of the responsibilities, and provide that person a copy of the Procedures. Upon employee or officer transitions, new personnel should be advised of responsibilities under the Procedures and ensure they understand the importance of the Procedures. If employee or officer positions are restructured or eliminated, responsibilities should be reassigned as necessary.
- 8.2.4 Training Required. The Responsible Officer and other responsible persons shall receive appropriate training that includes the review of and familiarity with the contents of these Procedures, review of the requirements contained in the Code applicable to each tax-advantaged bond, identification of all tax-advantaged bonds that must be monitored, identification of all facilities (or portions thereof) financed with proceeds of tax-advantaged bonds, familiarity with the requirements contained in the Tax Certificate or other operative documents contained in the transcript, and familiarity with the procedures that must be taken in order to correct noncompliance with the requirements of the Code in a timely manner.
- 8.2.5 Periodic Review. The Responsible Officer or other responsible person shall periodically review compliance with the Procedures and with the terms of the Tax Certificate to determine whether any violations have occurred so that such violations can be timely remedied through the “remedial action” regulations (Treasury Regulation §1.141-12, §1.142-2, §1.144-2, §1.145-2 or §1.147-2, as applicable) or the Voluntary Closing Agreement Program described in Internal Revenue Service (“IRS”) Notice 2008-31 (or successor guidance) and related sections of the Internal Revenue Manual. Such periodic review shall occur at least annually or more frequently prior to the issuance of new or refunding obligations.
- 8.2.6 Change in Bond Terms. If any changes to the terms of the bonds are contemplated, bond counsel should be consulted. Such modifications could result in a reissuance, i.e., a deemed refunding, of the bonds which could jeopardize the status of tax-advantaged bonds, including Direct-Pay Bonds (and thereby affect the continued receipt of the Subsidy for Direct-Pay Bonds).
- 8.2.7 Change in Bond Terms. If any changes to the terms of the bonds are contemplated, bond counsel should be consulted. Such modifications could result in a reissuance, i.e., a deemed refunding, of the bonds which could jeopardize the status of tax-advantaged bonds, including Direct-Pay Bonds (and thereby affect the continued receipt of the Subsidy for Direct-Pay Bonds).

Section 8.3: Issue Price for Tax-Advantaged Bonds; Premium Limit for Direct-Pay Bonds

- 8.3.1 Issue Price. In order to document the issue price of tax-advantaged bonds, the Responsible Officer shall consult with bond counsel and obtain a written certification from the underwriter, placement agent or other purchaser of the bonds as to the offering price of the bonds that is in form and substance acceptable to the City and bond counsel.
- 8.3.2 Premium Limit for Direct Pay-Bonds. Prior to issuing Direct-Pay Bonds, the Responsible Officer shall consult with bond counsel and the City's financial advisors to assure that the premium on each maturity of the Direct-Pay Bonds (stated as a percentage of principal amount) does not exceed one-quarter of one-percent (0.25%) multiplied by the number of complete years to the earlier of the final maturity of the bonds or, generally, the earliest call date of the bonds, and that the excess of the issue price of the bonds over the price at which the bonds are sold to the underwriter or placement agent, when combined with other issuance costs paid from proceeds of the bonds, does not exceed 2% of the sale proceeds of the bonds.

Section 8.4: IRS Information Return Filing

- 8.4.1 Filing of Applicable Form 8038. The Responsible Officer will confirm that bond counsel has filed the applicable information reports (such as Forms 8038, 8038-G, 8038-B or 8038-TC) for such bond issue with the IRS on a timely basis, and maintain copies of such form including evidence of timely filing as part of the transcript of the bond issue.
- 8.4.2 Filing of Form 8038-CP. For Direct-Pay Bonds, the Responsible Officer shall review the IRS Form 8038-CP in order to ensure that the proper amount of interest is being reported and the proper amount of Subsidy is being requested with respect to each interest payment date. The Responsible Officer shall ensure that the IRS Form 8038-CP is filed on a timely basis with respect to each interest payment date in order to receive timely payment of the Subsidy. If the Subsidy is to be paid to a person other than the City (i.e., the bond trustee), the Responsible Officer shall obtain and record the contact information of that person, and ensure that it is properly shown on Form 8038-CP so that the direct payment will be made to the proper person.
- 8.4.3 Filing of Forms 8038-T or 8038-R. The Responsible Officer shall file the IRS Form 8038-T relating to the payment of rebate or yield reduction payments in a timely manner as discussed in Section 8.10. The Responsible Officer shall also monitor the extent to which the City is eligible to receive a refund of prior rebate payments and provide for the timely filing for such refunds using an IRS Form 8038-R.

Section 8.5: Use of Proceeds

- 8.5.1 The Responsible Officer or other responsible shall be responsible for ensuring and monitoring the appropriate use of proceeds as detailed in this section.
- 8.5.2 Consistent Accounting Procedures. Maintain clear and consistent accounting procedures for tracking the investment and expenditures of bond proceeds, including investment earnings on bond proceeds.
- 8.5.3 Reimbursement Allocations at Closing. At or shortly after closing of a bond issue, ensure that any allocations for reimbursement expenditures comply with the Tax Certificate.
- 8.5.4 Timely Expenditure of Bond Proceeds. Monitor that sale proceeds and investment earnings on sale proceeds of tax-advantaged bonds are spent in a timely fashion consistent with the requirements of the Tax Certificate.
- 8.5.5 Costs of Issuance. With respect to Direct-Pay Bonds and qualified private activity bonds, monitor that no more than 2% of the sale proceeds are used to pay costs of issuance.
- 8.5.6 Qualified Use of Proceeds of Direct-Pay Build America Bonds. With respect to Build America Bonds, determine the correct amount of available project proceeds and monitor that 100% of all sale proceeds and investment earnings on sale proceeds (other than proceeds used to pay costs of issuance or deposited in a reasonably required reserve fund) are allocated to capital expenditures in a timely fashion consistent with the requirements of the Tax Certificate.
- 8.5.7 Qualified Use of Proceeds of Recovery Zone Economic Development Bonds. With respect to Recovery Zone Economic Development Bonds, determine the correct amount of available project proceeds and monitor that 100% of all sale proceeds and investment earnings on sale proceeds (other than proceeds used to pay costs of issuance or deposited in a reasonably required reserve fund) are allocated to expenditures for qualified economic development purposes within the recovery zone in a timely fashion consistent with the requirements of the Tax Certificate. Ensure compliance with the “Davis Bacon” requirements described in Section 8.9.

- 8.5.8 Qualified Use of Proceeds of Specified Tax Credit Bonds. With respect to Specified Tax Credit Bonds, determine the correct amount of available project proceeds and monitor that 100% of all sale proceeds and investment earnings on sale proceeds (other than proceeds used to pay costs of issuance) are allocated to qualifying expenditures that are permitted for each type of Specified Tax Credit Bond in a timely fashion consistent with the requirements of the Tax Certificate. If proceeds are not spent by the end of the “expenditure period” as defined in Section 8.9, redeem bonds in accordance with the requirements of the Code as further described in Section 8.9.
- 8.5.9 Qualified Use of Proceeds of Qualified Private Activity Bonds. With respect to qualified bonds, including exempt facility bonds, monitor that sale proceeds and investment earnings on sale proceeds are allocated to qualifying expenditures permitted for each type of qualified bond in a timely fashion consistent with the requirements of the Tax Certificate. If an exempt facility or other applicable facility will not be completed, or the facility has been placed in service, and there are remaining unspent bond proceeds, immediately consult with bond counsel to determine whether bonds are required to be redeemed under Treasury Regulation §1.142-2. If exempt facility bonds are required to be redeemed or defeased in order to comply with the remedial action rules under Treasury Regulation §1.142-2, such redemption or defeasance must occur within 90 days of the date an action is taken that causes the bonds to not be used for the qualifying purpose for which the bonds were issued.
- 8.5.10 Requisitions. Utilize requisitions to draw down bond proceeds, and ensure that each requisition contains (or has attached to it) detailed information in order to establish when and how bond proceeds were spent; review requisitions carefully before submission to ensure proper use of bond proceeds to minimize the need for reallocations.
- 8.5.11 Final Allocation. Ensure that a final allocation of bond proceeds (including investment earnings) to qualifying expenditures is made if bond proceeds are to be allocated to project expenditures on a basis other than “direct tracing” (direct tracing means treating the bond proceeds as spent as shown in the accounting records for bond draws and project expenditures). An allocation other than on the basis of “direct tracing” is often made to reduce the private business use of bond proceeds that would otherwise result from “direct tracing” of proceeds to project expenditures. This allocation must be made within 18 months after the later of the date the expenditure was made or the date the project was placed in service, but not later than five years and 60 days after the date the bonds are issued (or 60 days after the bond issue is retired, if earlier). Bond counsel can assist with the final allocation of bond proceeds to project costs. Maintain a copy of the final allocation in the records for the tax-advantaged bond.

- 8.5.12 Maintenance and Retention of Records Relating to Proceeds. Maintain careful records of all project and other costs (e.g., costs of issuance, credit enhancement and capitalized interest) and uses (e.g., deposits to a reserve fund) for which bond proceeds were spent or used. These records should be maintained separately for each issue of bonds for the period indicated under Section 8.11.

Section 8.6: Monitoring Private Business Use

- 8.6.1 With respect to tax-advantaged bonds that are subject to the private activity bond limitations provided in the Code (e.g., governmental bonds and qualified 501(c)(3) bonds), the Responsible Officer or other responsible person shall ensure and monitor the appropriate use of proceeds as detailed within this section.
- 8.6.2 Identify Bond-Financed Facilities. Identify or “map” which outstanding bond issues financed which facilities and in what amounts.
- 8.6.3 Review of Contracts with Private Persons. Review all of the following contracts or arrangements with non-governmental persons or organizations or the federal government (collectively referred to as “private persons”) with respect to the bond-financed facilities which could result in private business use of the facilities:
- a. Sales of bond-financed facilities;
 - b. Leases of bond-financed facilities;
 - c. Management or service contracts relating to bond-financed facilities;
 - d. Research contracts under which a private person sponsors research in bond-financed facilities; and
 - e. Any other contracts involving “special legal entitlements” (such as naming rights or exclusive provider arrangements) granted to a private person with respect to bond-financed facilities.
- 8.6.4 Counsel Review of New Contracts or Amendments. Before amending an existing agreement with a private person or entering into any new lease, management, service, or research agreement with a private person, consult counsel to review such amendment or agreement to determine whether it results in private business use.
- 8.6.5 Establish Procedures to Ensure Proper Use and Ownership. Establish procedures to ensure that bond-financed facilities are not used for private use without written approval of the Responsible Officer or other responsible person. For qualified 501(c)(3) bonds, establish procedures to ensure that the bond-financed facilities continue to be owned by a qualified 501(c)(3) organization or a governmental unit.

- 8.6.6 Analyze Use. Analyze any private business use of bond-financed facilities and, for each issue of bonds, determine whether the 10% limit on private business use (5% in the case of qualified 501(c)(3) bonds or “unrelated or disproportionate” private business use) is exceeded, and contact bond counsel or other tax advisors if either of these limits appears to be exceeded.
- 8.6.7 Remediation if Limits Exceeded. If it appears that private business use limits are exceeded, immediately consult with bond counsel to determine if a remedial action is required with respect to nonqualified bonds of the issue under Treasury Regulation §1.141-12, or if the IRS should be contacted under its Voluntary Closing Agreement Program. If tax-advantaged bonds are required to be redeemed or defeased in order to comply with the remedial action rules under Treasury Regulation §1.141-12, such redemption or defeasance must occur within 90 days of the date a deliberate action is taken that results in a violation of the private business use limits.
- 8.6.8 Maintenance and Retention of Records Relating to Private Use. Retain copies of all of the above contracts or arrangements (or, if no written contract exists, detailed records of the contracts or arrangements) with private persons for the period indicated under Section 8.11.

Section 8.7: Monitoring Use of Facilities Financed with Qualified Private Activity Bonds

- 8.7.1 With respect to tax-advantaged bonds that are not subject to the private activity bond limitations, but are subject to the limitations provided in the Code as to the qualifying use of proceeds and qualifying use of bond-financed facilities (e.g., exempt facility bonds, qualified small issue bonds and qualified redevelopment bonds), the Responsible Officer or other responsible person shall ensure and monitor the appropriate use of proceeds as detailed within this section.
- 8.7.2 Identify Bond-Financed Facilities. Identify or “map” facilities that have been bond-financed and assure that use is for an appropriate purpose (e.g., airport facilities are being used for airport purposes).
- 8.7.3 Review of Contracts with Private Persons. If the bond-financed facilities are required to be governmentally owned, examine all leases, management contracts or other contracts with private persons to assure compliance with applicable safe-harbors for governmental ownership provided in the Code. Before amending an existing agreement or entering into any new lease, management or other contract, consult bond counsel to review such amendment or agreement to determine whether it complies with applicable safe harbors.
- 8.7.4 Establish Procedures to Monitor Use. Establish procedures to monitor that bond-financed facilities are not used for nonqualifying purposes. Require users of facilities to immediately notify the Responsible Officer or other responsible person if a change in use of the facilities is contemplated or occurs.

- 8.7.5 Remediation if Limitations Exceeded. If qualified use of facilities financed with tax-advantaged bonds changes to a non-qualified use (e.g., use of airport facilities that is not for airport purposes), immediately consult with bond counsel to determine if a remedial action is required with respect to nonqualified bonds of the issue under Treasury Regulation §1.142-2, or if the IRS should be contacted under its Voluntary Closing Agreement Program. If tax-advantaged bonds are required to be redeemed or defeased in order to comply with the remedial action rules under Treasury Regulation §1.142-2, such redemption or defeasance must occur within 90 days of the date an action is taken that causes the bonds to not be used for the qualifying purpose for which the bonds were issued.
- 8.7.6 Maintenance and Retention of Records Relating to Qualifying Use. Retain copies of all of the above contracts or arrangements (or, if no written contract exists, detailed records of the contracts or arrangements) with private persons for the period indicated under Section 11 below.

Section 8.8: Loan of Bond Proceeds

- 8.8.1 The Responsible Office or other responsible person shall consult bond counsel if a loan of proceeds of tax-advantaged bonds is contemplated. If proceeds of tax-advantaged bonds are permitted under the Code to be loaned to other entities and are in fact so loaned, require that the entities receiving a loan of bond proceeds institute policies and procedures similar to the Procedures to ensure that the proceeds of the loan and the facilities financed with proceeds of the loan comply with the limitations provided in the Code. Require the recipients of such loans to annually report to the City ongoing compliance with the Procedures and the requirements of the Code.

Section 8.9: Special Requirements Applicable to Specified Tax Credit Bonds

- 8.9.1 The Code imposes certain additional special requirements that apply to the issuance of Specified Tax Credit Bonds. For Specified Tax Credit Bonds, the Responsible Officer or other responsible person shall ensure and monitor that the requirements of this section are met.
- 8.9.2 Davis-Bacon. Pursuant to the terms of Section 1701 of the American Recovery and Reinvestment Tax Act of 2009, projects financed with Specified Tax Credit Bonds are subject to the prevailing wage requirements of Subchapter IV of Chapter 31 of Title 40, United States Code. Note that these requirements also apply to the issuance of Recovery Zone Economic Development Bonds.

- 8.9.3 Spending Requirements. Although these may seem similar to “temporary period requirements,” the “spending requirements” applicable to Specified Tax Credit Bonds are hard and fast rules that if not met may cause payments of the Subsidy on some or all of the Specified Tax Credit Bonds to be lost or revoked and will require redemption of such bonds. The spending requirements are as follows:
- a. 100% of the sale proceeds and investment proceeds must be spent within the 3 year period beginning on the date of issuance (unless such period is extended as described below) (the “expenditure period”);
 - b. a binding commitment with a third party to spend at least 10 percent of the sale proceeds and investment proceeds (other than the amount spent on costs of issuance) (“available project proceeds”) will be incurred within the six month period beginning on the date of issuance;
 - c. to the extent less than 100% of available project proceeds are not spent by the end of the expenditure period for qualified purposes, the City must redeem all of the “nonqualified bonds”) within 90 days after the end of the expenditure period (this should be done with the assistance of bond counsel);
 - d. the expenditure period may be extended beyond the initial three year period only by the U.S. Treasury upon the request of the City, which request must establish that the failure to spend the available project proceeds within three years was due to a reasonable cause and that spending will continue with due diligence.
- 8.9.4 Sinking Funds. Special rules permit Specified Tax Credit Bonds to be structured with sinking funds that will not be subject to rebate. These sinking funds must be structured as follows:
- a. the sinking fund may not be funded more rapidly than in equal monthly installments;
 - b. the sinking fund may only be funded in a manner reasonably expected to result in an amount not greater than the amount necessary to repay the bond issue; and
 - c. the yield on the investments in the sinking fund may not exceed the published permitted sinking fund yield for the sale date (which is set forth in the Tax Certificate).
- 8.9.5 Prohibition on Financial Conflicts of Interest. Upon the issuance of Specified Tax Credit Bonds, the City certified that applicable State and local laws governing conflicts of interest were followed with respect to the bonds. If the U.S. Treasury prescribes additional conflicts of interest rules with respect to the Specified Tax Credit Bonds, such rules must also be satisfied.
- 8.9.6 Additional Rules Applicable to Specified Tax Credit Bonds. New clean renewable energy bonds, energy conservation bonds, qualified school construction bonds and qualified zone academy bonds each have their own set of specific and unique requirements that are applicable to the use of proceeds or eligibility as a Specified Tax Credit Bond. The Responsible Officer should consult the Tax Certificate and establish procedures for monitoring compliance with such specific requirements that are applicable to the Specified Tax Credit Bonds of the City.

Section 8.10: Arbitrage and Rebate Compliance

- 8.10.1 The Responsible Officer or other responsible person shall ensure and monitor compliance with the requirements detailed in this section.
- 8.10.2 Review Tax Certificate. Review each Tax Certificate to understand the specific requirements that are applicable to each tax-advantaged bond issue.
- 8.10.3 Arbitrage Yield. Record the arbitrage yield of the bond issue, as shown on IRS Form 8038-G, 8038-B, 8038-TC or other applicable form. If the bonds are variable rate bonds, yield must be determined on an ongoing basis over the life of the bonds as described in the Tax Certificate.
- 8.10.4 Temporary Periods. Review the Tax Certificate to determine the “temporary periods” for each bond issue, which are the periods during which proceeds of bonds may be invested without yield restriction.
- 8.10.5 Post-Temporary Period Investments. Ensure that any investment of bond proceeds after applicable temporary periods is at a yield that does not exceed the applicable bond yield, unless yield reduction payments can be made pursuant to the Tax Certificate.
- 8.10.6 Monitor Temporary Period Compliance. Monitor that bond proceeds (including investment earnings) are expended promptly after the bonds are issued in accordance with the expectations for satisfaction of three-year or five-year temporary periods for investment of bond proceeds and to avoid “hedge bond” status.
- 8.10.7 Monitor Yield Restriction Limitations. Identify situations in which compliance with applicable yield restrictions depends upon later investments (e.g., the purchase of 0% State and Local Government Securities from the U.S. Treasury for an advance refunding escrow). Monitor and verify that these purchases are made as contemplated.
- 8.10.8 Establish Fair Market Value of Investments. Ensure that investments acquired with bond proceeds satisfy IRS regulatory safe harbors for establishing fair market value (e.g., through the use of bidding procedures), and maintaining records to demonstrate satisfaction of such safe harbors. Consult the Tax Certificate for a description of applicable rules.
- 8.10.9 Credit Enhancement, Hedging and Sinking Funds. Consult with bond counsel before engaging in credit enhancement or hedging transactions relating to a bond issue, and before creating separate funds that are reasonably expected to be used to pay debt service on bonds. Maintain copies of all contracts and certificates relating to credit enhancement and hedging transactions that are entered into relating to a bond issue.

- 8.10.10 Grants/Donations to Governmental Entities. Before beginning a capital campaign or grant application that may result in gifts that are restricted to bond-financed projects (or, in the absence of such a campaign, upon the receipt of such restricted gifts), consult bond counsel to determine whether replacement proceeds may result that are required to be yield restricted.
- 8.10.11 Bona Fide Debt Service Fund. Even after all proceeds of a given bond issue have been spent, ensure that the debt service fund meets the requirements of a “bona fide debt service fund,” i.e., one used primarily to achieve a proper matching of revenues with debt service that is depleted at least once each bond year, except for a reasonable carryover amount not to exceed the greater of: (i) the earnings on the fund for the immediately preceding bond year; or (ii) one-twelfth of the debt service on the issue for the immediately preceding bond year. To the extent that a debt service fund qualifies as a bona fide debt service fund for a given bond year, the investment of amounts held in that fund is not subject to yield restriction for that year.
- 8.10.12 Debt Service Reserve Funds. Ensure that amounts invested in any reasonably required debt service reserve fund do not exceed the least of: (i) 10% of the stated principal amount of the bonds (or the sale proceeds of the bond issue if the bond issue has original issue discount or original issue premium that exceeds 2% of the stated principal amount of the bond issue plus, in the case of premium, reasonable underwriter’s compensation); (ii) maximum annual debt service on the bond issue; or (iii) 125% of average annual debt service on the bond issue.

- 8.10.13 Rebate and Yield Reduction Payment Compliance. Review the Arbitrage Rebate covenants contained in the Tax Certificate. Subject to certain rebate exceptions described below, investment earnings on bond proceeds at a yield in excess of the bond yield (i.e., positive arbitrage) generally must be rebated to the U.S. Treasury, even if a temporary period exception from yield restriction allowed the earning of positive arbitrage.
- a. Ensure that rebate and yield reduction payment calculations will be timely performed and payment of such amounts, if any, will be timely made. Such payments are generally due 60 days after the fifth anniversary of the date of issue of the bonds, then in succeeding installments every five years. The final rebate payment for a bond issue is due 60 days after retirement of the last bond of the issue. The City should hire a rebate consultant if necessary.
 - b. Review the rebate section of the Tax Certificate to determine whether the “small issuer” rebate exception applies to the bond issue.
 - c. If the 6-month, 18-month, or 24-month spending exceptions from the rebate requirement (as described in the Tax Certificate) may apply to the bonds, ensure that the spending of proceeds is monitored prior to semi-annual spending dates for the applicable exception.
 - d. Make rebate and yield reduction payments and file Form 8038-T in a timely manner.
 - e. Even after all other proceeds of a given bond issue have been spent, ensure compliance with rebate requirements for any debt service reserve fund and any debt service fund that is not exempt from the rebate requirement (see the Arbitrage Rebate covenants contained in the Tax Certificate).
- 8.10.14 Maintenance and Retention of Arbitrage and Rebate Records. Maintain records of investments and expenditures of proceeds, rebate exception analyses, rebate calculations, Forms 8038-T, and rebate and yield reduction payments, and any other records relevant to compliance with the arbitrage restrictions for the period indicated in Section 11 below.

Section 8.11: Record Retention

- 8.11.1 For each issue of bonds or other obligations of the City, the Responsible Officer or other responsible person shall ensure and monitor the transcript and all records and documents described in these Procedures will be maintained while any of the bonds are outstanding and during the three-year period following the final maturity or redemption of that bond issue, or if the bonds are refunded (or re-refunded), while any of the refunding bonds are outstanding and during the three-year period following the final maturity or redemption of the refunding bonds.

Policy 9 Fund Balance

Purpose: Identify and classify fund balances in accordance with Governmental Accounting Standards Board (GASB) Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions and establish minimum fund balance targets as recommended by the Government Finance Officers Association Best Practices and Advisories guidelines, Replenishing Fund Balance in the General Fund.

Section 9.1: Fund Balance Classifications

9.1.1 In accordance with GASB 54, the City shall categorize fund balance within five classifications for governmental accounting and tracking purposes as more fully defined within this policy:

1. Nonspendable,
2. Restricted,
3. Committed
4. Assigned, and
5. Unassigned.

9.1.2 The City shall maintain a prudent level of financial resources to protect against reducing service levels, incurring debt, or raising taxes and fees because of unexpected revenue shortfalls, unanticipated expenditures, and similar circumstances. The City shall use this Fund Balance Policy as guide to prepare and execute the annual budget to ensure the City:

1. maintains sufficient reserves for cash flow needs, economic and legislative uncertainties, unanticipated expenditures or revenue shortfalls, and contingencies
2. preserves flexibility throughout the fiscal year to make adjustments in funding for programs approved in connection with the annual budget.

Section 9.2: Nonspendable Fund Balances

9.2.1 Consists of funds that are not in a spendable form (e.g., inventories and prepaid items) or funds that legally or contractually must be maintained intact (e.g., corpus of a permanent fund).

Section 9.3: Restricted Fund Balances

9.3.1 Consists of funds that are externally imposed by creditors (e.g., debt covenants), grantors, contributors, laws and regulations of other governments, or by law through constitutional provisions or enabling legislation.

Section 9.4: Committed Fund Balances

9.4.1 The Council may set aside funds (“Committed Fund Balances”) for specific purposes by adopting a resolution prior to the end of the fiscal year. The City may not use Committed Fund Balances for any other purpose unless the Council removes or changes the specified uses by resolution.

9.4.2 As a Committed Fund Balance, the Council may establish Fiscal Stabilization reserves within the General Fund. The City may use fiscal stabilization reserves when the following conditions are met:

- a. The City has exhausted all efforts to fund the response to a natural disaster, urgent event, revenue shortfall or budget deficit, and there are no budget adjustments available to continue to provide the essential services to the public.
- b. The City Manager, or designee, analyzes and documents the impacts of the natural disaster, urgent event, revenue shortfall, or budget deficit.
- c. Sudden and unexpected declines in ongoing revenues, including taxes, intergovernmental revenues, and charges for services, when such declines exceed 10 percent (10%) of General Fund operating revenues.
- d. Sudden or unexpected drop in state-shared revenues, such as income taxes and state sales taxes, when such declines exceed 10 percent (10%) of the budgeted General Fund operating revenues of the prior fiscal year.
- e. Reduction in secondary assessed valuations or secondary property tax collections, resulting in secondary property tax revenue below the City’s general obligation debt service requirements.
- f. Sudden or unexpected risk management loss that exceeds available reserves in the Risk Management Fund.
- g. The Council approves the spending of stabilization reserves by a simple majority vote.

The City shall not spend fiscal stabilization reserves in excess of the amount required to offset the revenue shortfall or unexpected budget deficit.

9.4.3 If the reserves are spent down below the minimum required reserve levels, the City shall replenish the reserves within five (5) fiscal years following the fiscal year in which the reserves were spent. If the depletion of the reserves occurs during an ongoing economic downturn, the City shall restore the funds within five (5) years of revenue stabilization, as applicable. The Finance Director shall report the progress of reserve replenishment in the City’s Annual Budget & Financial Plan.

9.4.4 The City shall maintain fiscal stabilization reserves equal to twenty-five percent (25%) of the highest annual General Fund plus Special Revenue Funds operating expenditures identified in the Capital Improvements Plan (CIP) for any year, rounded up to the nearest \$1,000,000. For example if the General Fund plus

Special Revenue Funds operating expense in year five of the CIP is \$31 million the reserve would be \$8.0 million ($\$31,000,000 * 25\% = \$7,750,000$ rounded to \$8,000,000).

Section 9.5: Assigned Fund Balances

- 9.5.1 The City Manager may set aside funds (Assigned Fund Balances) for specific purposes and shall report the set asides to the Council at their next meeting. The Council may remove or change the assignment with a majority vote.

Section 9.6: Unassigned Fund Balances

- 9.6.1 Includes funds not otherwise classified above as the residual classification within the General Fund. The City may use unassigned funds for any lawful purpose as identified and recommended by the City Manager and approved by the Council.

Section 9.7: Order and Use of Fund Balances

- 9.7.1 When the City has the discretion to expend funds from more than one or all of the Fund Balances, the City shall expend according to the following order:
- a. Restricted Fund Balances
 - b. Committed Fund Balances
 - c. Assigned Fund Balances
 - d. Unassigned Fund Balances

RESOLUTION R20-06-11

A RESOLUTION OF THE MAYOR AND COUNCIL OF THE CITY OF EL MIRAGE, MARICOPA COUNTY, ARIZONA, APPROVING AND ADOPTING THE SPENDING LIMITATION AND THE BUDGET FOR FISCAL YEAR 2020-2021.

WHEREAS, in accordance with the provisions of Arizona Revised Statutes, Title 42, §§ 42-17101 through 42-17110, inclusive, the City Council of the City of El Mirage did make and approve tentative estimates for Fiscal Year 2020-2021 of the different amounts required to meet the public expenditures, an estimate of revenues from sources other than direct taxation, and the amount to be raised by taxation upon real and personal property of the City of El Mirage; and

WHEREAS, in accordance with A.R.S. §§ 42-17103 and 42-17104, on the 22nd of May and the 29th of May 2020, the City published in the Daily News Sun the tentative estimates of expenditures and revenues approved by the City Council on the 19th of May 2020; and,

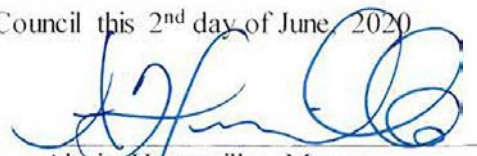
WHEREAS, in accordance with A.R.S. §§ 42-17104 and 42-17108, the City of El Mirage has complied with the publication of the Truth in Taxation notification requirements; and,

WHEREAS, in accordance with A.R.S. §§ 42-17104 and 42-17108, the Council of the City of El Mirage will hold a special meeting and public meeting on June 2, 2020 at 6:00 p.m., in the El Mirage City Council Chambers at 10000 N. El Mirage Road, El Mirage, Arizona, and that all interested citizens are invited to attend and are afforded the right to be heard in favor or against the proposed expenditures, tax levy and tax increase; and,

WHEREAS, the estimate of expenditures approved by the City Council on the 2nd of June 2020, and as published on the 22nd of May and the 29th of May 2020, has not increased.


NOW, THEREFORE, BE IT RESOLVED, by the City Council of the City of El Mirage that the estimates of revenues and expenditures shown on the attached schedules are hereby adopted as the final estimates of proposed expenditures and revenues and shall constitute the Spending Limitation and Budget for the City of El mirage for Fiscal Year 2020-2021.

PASSED AND ADOPTED by the City Council this 2nd day of June, 2020


Alexis Hermosillo, Mayor

ATTEST:


Sharon Antes, City Clerk

APPROVED AS TO FORM:

Justin Pierce, City Attorney

CITY OF EL MIRAGE, ARIZONA
Summary Schedule of Estimated Revenues and Expenditures/Expenses
Fiscal Year 2021

Fiscal Year	S C h	FUNDS							
		General Fund	Special Revenue Fund	Debt Service Fund	Capital Projects Fund	Permanent Fund	Enterprise Funds Available	Internal Service Funds	Total All Funds
2020	E 1	24,107,500	17,793,000	976,500	15,857,500	0	16,422,500	0	75,157,000
2020	E 2	24,107,500	17,793,000	976,500	15,857,500	0	16,422,500	0	75,157,000
2021	3	25,494,500	3,274,000	486,500	19,742,000		16,606,000		65,583,000
2021	B 4	2,368,618							2,368,618
2021	B 5			2,030,000					2,030,000
2021	C 6	22,566,382	4,645,000	5,000	457,000	0	16,680,000	0	44,353,382
2021	D 7	0	10,100,000	0	0	0	0	0	10,100,000
2021	D 8	0	10,100,000	1,230,000	0	0	3,655,000	0	14,985,000
2021	D 9	3,205,000	976,000	100,000	0	0	1,554,000	0	5,835,000
2021	D 10	1,076,000	0	0	0	0	4,759,000	0	5,835,000
2021	11								
LESS:									0
									0
		8,000,000		204,000			5,060,000		13,264,000
									0
									0
2021	12	44,598,500	8,895,000	1,167,500	20,199,000	0	21,366,000	0	96,166,000
2021	E 13	25,621,500	8,592,000	900,000	15,322,500	0	14,527,500	0	64,963,500

EXPENDITURE LIMITATION COMPARISON	
1	Budgeted expenditures/expenses
2	Add/subtract: estimated net reconciling items
3	Budgeted expenditures/expenses adjusted for reconciling items
4	Less: estimated exclusions
5	Amount subject to the expenditure limitation
6	EEC expenditure limitation

	2020	2021
1	\$ 75,157,000	\$ 79,948,500
2		
3	75,157,000	79,948,500
4	4,995,000	4,885,000
5	\$ 70,162,000	\$ 75,063,500
6	\$ 128,008,670	\$ 130,652,191

The city/town does not levy property taxes and does not have special assessment districts for which property taxes are levied. Therefore, Schedule B has been omitted.

* Includes Expenditure/Expense Adjustments Approved in the current year from Schedule E.

** Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.

*** Amounts on this line represent Fund Balance/Net Position amounts except for amounts not in spendable form (e.g., prepaids and inventories) or legally or contractually required to be maintained intact (e.g., principal of a permanent fund).

CITY OF EL MIRAGE, ARIZONA
Tax Levy and Tax Rate Information
Fiscal Year 2021

	2020	2021
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	\$ 2,287,426	\$ 2,372,320
2. Amount received from primary property taxation in the current year in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18)	\$	
3. Property tax levy amounts		
A. Primary property taxes	\$ 2,287,426	\$ 2,368,618
B. Secondary property taxes	2,030,000	2,030,000
C. Total property tax levy amounts	\$ 4,317,426	\$ 4,398,618
4. Property taxes collected*		
A. Primary property taxes		
(1) Current year's levy	\$ 2,250,000	
(2) Prior years' levies	1,000	
(3) Total primary property taxes	\$ 2,251,000	
B. Secondary property taxes		
(1) Current year's levy	\$ 2,029,500	
(2) Prior years' levies	500	
(3) Total secondary property taxes	\$ 2,030,000	
C. Total property taxes collected	\$ 4,281,000	
5. Property tax rates		
A. City/Town tax rate		
(1) Primary property tax rate	1.9835	1.9835
(2) Secondary property tax rate	1.7603	1.6999
(3) Total city/town tax rate	3.7438	3.6834
B. Special assessment district tax rates		
Secondary property tax rates - As of the date the proposed budget was prepared, the city/town was operating <u>NO</u> special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the city/town.		

* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

CITY OF EL MIRAGE, ARIZONA
Revenues Other Than Property Taxes
Fiscal Year 2021

SOURCE OF REVENUES	ESTIMATED REVENUES 2020	ACTUAL REVENUES* 2020	ESTIMATED REVENUES 2021
GENERAL FUND			
Local taxes			
City Sales Tax	\$ 8,150,000	\$ 8,725,165	\$ 8,675,000
TPT Assessments			
Uncollected Primary Property Tax	(37,426)		(43,618)
Franchise Fees	780,000	445,242	750,000
Licenses and permits			
Business License Fees	90,000	90,000	30,000
Building Permit Fees	200,000	200,000	225,000
Intergovernmental			
State Sales Tax	3,650,000	3,650,000	5,180,000
State Income Tax	4,625,000	4,625,000	4,725,000
Vehicle License Tax	1,575,000	1,575,000	1,665,000
Charges for services			
Planning And Zoning Fees	40,000	40,000	25,000
Engineering Inspection Fees	360,000	360,000	300,000
Plan Check Fees	125,000	125,000	100,000
Rent - Library	10,000	10,000	15,000
Rural Metro Transports	45,000	45,000	60,000
Sport Programs			
Athletic Field Rentals			
Ramada Rentals	5,000	5,000	
Special Events	40,000	40,000	30,000
LAND RENTALS/LEASES	105,000	105,000	120,000
FIRE PREVENTION FEES	10,000	10,000	15,000
Fines and forfeits			
Jail Incarceration Fine	10,000	10,000	
Interest on investments			
Interest	600,000	600,000	600,000
In-lieu property taxes			
Fire Insurance Premium Tax	45,000	45,000	40,000
Contributions			
Voluntary contributions			
Miscellaneous			
Other	60,000	60,000	55,000
Total General Fund	\$ 20,487,574	\$ 20,765,407	\$ 22,566,382

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

SPECIAL REVENUE FUNDS

HURF Taxes	\$ 2,350,000	\$ 2,350,000	\$ 2,510,000
	\$ 2,350,000	\$ 2,350,000	\$ 2,510,000
Municipal Court Fund Fines and Forfeitures	\$ 260,000	\$ 260,000	\$ 285,000
Municipal Court Fund Miscellaneous	75,000	75,000	50,000
	\$ 335,000	\$ 335,000	\$ 335,000

CITY OF EL MIRAGE, ARIZONA
Revenues Other Than Property Taxes
Fiscal Year 2021

SOURCE OF REVENUES	ESTIMATED REVENUES 2020	ACTUAL REVENUES* 2020	ESTIMATED REVENUES 2021
Municipal Court Enhancement Fund Fines and F	\$ 60,000	\$ 60,000	\$ 75,000
INTEREST REVENUE	15,000	15,000	15,000
	\$ 75,000	\$ 75,000	\$ 90,000
Local Transportation Assistance Fund Fees	\$ 95,000	\$ 95,000	\$ 95,000
	\$ 95,000	\$ 95,000	\$ 95,000
Police Towing Fund Fines & Forfeitures	\$ 25,000	\$ 25,000	\$ 40,000
	\$ 25,000	\$ 25,000	\$ 40,000
CDBG Fund Grants	\$ 500,000	\$ 500,000	\$ 600,000
	\$ 500,000	\$ 500,000	\$ 600,000
Photo Radar Fund Fines & Forfeitures	\$ 105,000	\$ 105,000	\$
	\$ 105,000	\$ 105,000	\$
Special Projects Donations	\$	\$	\$
Special Projects Grants	11,511,000	11,511,000	975,000
	\$ 11,511,000	\$ 11,511,000	\$ 975,000
Total Special Revenue Funds	\$ 14,996,000	\$ 14,996,000	\$ 4,645,000

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

DEBT SERVICE FUNDS

Debt Service Interest	\$ 10,000	\$ 10,000	\$ 5,000
	\$ 10,000	\$ 10,000	\$ 5,000
Total Debt Service Funds	\$ 10,000	\$ 10,000	\$ 5,000

CAPITAL PROJECTS FUNDS

Streets Capital Fund Interest	\$ 50,000	\$ 50,000	\$ 150,000
Streets Capital Fund Unclassified Revenue			307,000
	\$ 50,000	\$ 50,000	\$ 457,000
Total Capital Projects Funds	\$ 50,000	\$ 50,000	\$ 457,000

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

PERMANENT FUNDS

Total Permanent Funds	\$	\$	\$
------------------------------	----	----	----

ENTERPRISE FUNDS

Sanitation Charges for Services	\$ 1,600,000	\$ 1,600,000	\$ 1,600,000
Interest	20,000	20,000	20,000
	\$ 1,620,000	\$ 1,620,000	\$ 1,620,000

CITY OF EL MIRAGE, ARIZONA
Revenues Other Than Property Taxes
Fiscal Year 2021

SOURCE OF REVENUES	ESTIMATED REVENUES 2020	ACTUAL REVENUES* 2020	ESTIMATED REVENUES 2021
Sewer Charges for Services	\$ 3,246,000	\$ 3,246,000	\$ 3,275,000
Interest	85,000	85,000	85,000
	<u>\$ 3,331,000</u>	<u>\$ 3,331,000</u>	<u>\$ 3,360,000</u>
Water Charges for Services	\$ 8,970,500	\$ 8,970,500	\$ 9,245,000
Water Fines and Forfeitures	170,000	170,000	150,000
Water Miscellaneous	15,000	15,000	15,000
Water Reimbursements	1,736,000	1,736,000	2,005,000
Interest	295,000	295,000	285,000
	<u>\$ 11,186,500</u>	<u>\$ 11,186,500</u>	<u>\$ 11,700,000</u>
Total Enterprise Funds	<u>\$ 16,137,500</u>	<u>\$ 16,137,500</u>	<u>\$ 16,680,000</u>

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

INTERNAL SERVICE FUNDS

Total Internal Service Funds \$ _____ \$ _____ \$ _____

TOTAL ALL FUNDS \$ 51,681,074 \$ 51,958,907 \$ 44,353,382

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

CITY OF EL MIRAGE, ARIZONA
Other Financing Sources/(Uses) and Interfund Transfers
Fiscal Year 2021

FUND	OTHER FINANCING 2021		INTERFUND TRANSFERS 2021	
	SOURCES	(USES)	IN	(OUT)
GENERAL FUND				
Court Fund	\$	\$	\$	\$ 249,500
Capital -Streets Fund				
Highway User Revenue Fund				626,500
Debt Service Fund				100,000
Special Projects Fund				100,000
Water Fund			1,426,000	
Sewer Fund			1,422,000	
Sanitation Fund			357,000	
Court Photo Enforcement Fund				
Total General Fund	\$	\$	\$ 3,205,000	\$ 1,076,000
SPECIAL REVENUE FUNDS				
Court Fund	\$	\$	\$ 249,500	\$
Highway User Revenue Fund			626,500	
Special Projects Fund	10,100,000	10,100,000	100,000	
Court Photo Enforcement Fund				
Total Special Revenue Funds	\$ 10,100,000	\$ 10,100,000	\$ 976,000	\$
DEBT SERVICE FUNDS				
Debt Service Fund	\$	\$ 1,230,000	\$ 100,000	\$
Total Debt Service Funds	\$	\$ 1,230,000	\$ 100,000	\$
CAPITAL PROJECTS FUNDS				
Capital -Streets Fund	\$	\$	\$	\$
Total Capital Projects Funds	\$	\$	\$	\$
PERMANENT FUNDS				
Total Permanent Funds	\$	\$	\$	\$
ENTERPRISE FUNDS				
Water Fund	\$	\$ 2,531,500	\$ 160,000	\$ 2,820,000
Sewer Fund		1,123,500	1,394,000	1,582,000
Sanitation Fund				357,000
Total Enterprise Funds	\$	\$ 3,655,000	\$ 1,554,000	\$ 4,759,000
INTERNAL SERVICE FUNDS				
Total Internal Service Funds	\$	\$	\$	\$
TOTAL ALL FUNDS	\$ 10,100,000	\$ 14,985,000	\$ 5,835,000	\$ 5,835,000

CITY OF EL MIRAGE, ARIZONA
Expenditures/Expenses by Fund
Fiscal Year 2021

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2020	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2020	ACTUAL EXPENDITURES/ EXPENSES* 2020	BUDGETED EXPENDITURES/ EXPENSES 2021
GENERAL FUND				
Mayor and Council	\$ 287,500	\$	\$ 287,500	\$ 293,500
City Clerk	217,000		217,000	241,000
Safety & Loss Control	347,000		347,000	
Legal Services	794,500		794,500	
Administration	1,138,500		1,138,500	1,370,500
Information Technology	924,000	25,000	949,000	1,205,500
Human Resources	440,500		440,500	552,000
Financial Services	946,500		946,500	891,000
Economic Development	142,000		142,000	
Recreation	164,000		164,000	
Public Works				2,514,000
Parks	938,500		938,500	
Facilities Management	1,359,000		1,359,000	
Fleet Management	194,000		194,000	
Development Services				1,994,000
Community Development	545,000		545,000	
Engineering	461,000		461,000	
Police	9,945,000		9,945,000	10,126,500
Code Compliance	256,500		256,500	
Fire	4,103,000		4,103,000	4,506,500
Building Safety	469,000		469,000	
Non-Departmental	410,000		410,000	1,927,000
Total General Fund	\$ 24,082,500	\$ 25,000	\$ 24,107,500	\$ 25,621,500
SPECIAL REVENUE FUNDS				
Court Fund	\$ 791,500	\$	\$ 791,500	\$ 831,500
Court Enhancement Fund	650,500		650,500	659,500
Court Photo Enforcement Fund	122,000		122,000	
Highway User Revenue Fund	3,307,500	(76,000)	3,231,500	4,213,000
LTAF Fund	137,000		137,000	150,000
Police Towing Fund	54,000		54,000	40,000
CDBG Fund	847,000		847,000	1,100,000
Special Projects Fund	11,611,000	348,500	11,959,500	1,598,000
Total Special Revenue Funds	\$ 17,520,500	\$ 272,500	\$ 17,793,000	\$ 8,592,000
DEBT SERVICE FUNDS				
Debt Service Fund	\$ 976,500	\$	\$ 976,500	\$ 900,000
Total Debt Service Funds	\$ 976,500	\$	\$ 976,500	\$ 900,000
CAPITAL PROJECTS FUNDS				
Capital -Streets Fund	\$ 15,859,500	\$ (2,000)	\$ 15,857,500	\$ 15,322,500
Total Capital Projects Funds	\$ 15,859,500	\$ (2,000)	\$ 15,857,500	\$ 15,322,500
PERMANENT FUNDS				
Total Permanent Funds	\$	\$	\$	\$
ENTERPRISE FUNDS				
Water Fund	\$ 11,872,500	\$ (296,500)	\$ 11,576,000	\$ 9,827,000
Sewer Fund	3,615,000	1,000	3,616,000	3,462,500
Sanitation Fund	1,230,500		1,230,500	1,238,000
Total Enterprise Funds	\$ 16,718,000	\$ (295,500)	\$ 16,422,500	\$ 14,527,500
INTERNAL SERVICE FUNDS				
Total Internal Service Funds	\$	\$	\$	\$
TOTAL ALL FUNDS	\$ 75,157,000	\$	\$ 75,157,000	\$ 64,963,500

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

**CITY OF EL MIRAGE, ARIZONA
Full-Time Employees and Personnel Compensation
Fiscal Year 2021**

FUND	Full-Time Equivalent (FTE) 2021	Employee Salaries and Hourly Costs 2021	Retirement Costs 2021	Healthcare Costs 2021	Other Benefit Costs 2021	Total Estimated Personnel Compensation 2021
GENERAL FUND	158	\$ 12,025,000	\$ 3,374,000	\$ 1,682,000	\$ 452,000	\$ 17,533,000
SPECIAL REVENUE FUNDS						
Court Fund	10	\$ 603,000	\$ 103,000	\$ 81,000	\$ 7,000	\$ 794,000
Highway User Revenue Fund	4	\$ 208,000	\$ 44,000	\$ 47,000	\$ 10,000	\$ 309,000
Total Special Revenue Funds	14	\$ 811,000	\$ 147,000	\$ 128,000	\$ 17,000	\$ 1,103,000
DEBT SERVICE FUNDS						
		\$	\$	\$	\$	\$
Total Debt Service Funds		\$	\$	\$	\$	\$
CAPITAL PROJECTS FUNDS						
		\$	\$	\$	\$	\$
Total Capital Projects Funds		\$	\$	\$	\$	\$
PERMANENT FUNDS						
		\$	\$	\$	\$	\$
Total Permanent Funds		\$	\$	\$	\$	\$
ENTERPRISE FUNDS						
Water Fund	19	\$ 1,147,000	\$ 236,000	\$ 210,000	\$ 43,000	\$ 1,636,000
Sewer Fund	7	\$ 437,000	\$ 90,000	\$ 80,000	\$ 20,000	\$ 627,000
Total Enterprise Funds	26	\$ 1,584,000	\$ 326,000	\$ 290,000	\$ 63,000	\$ 2,263,000
INTERNAL SERVICE FUND						
		\$	\$	\$	\$	\$
Total Internal Service Fund		\$	\$	\$	\$	\$
TOTAL ALL FUNDS	198	\$ 14,420,000	\$ 3,847,000	\$ 2,100,000	\$ 532,000	\$ 20,899,000

Account	Title	Actual 6/30/2017	Actual 6/30/2018	Actual 6/30/2019	Actual 6/30/2020	6/30/2020 Budget	6/30/2021 Budget
111-4-1111-111	BUSINESS LICENSE FEES	\$ 86,805	\$ 90,364	\$ 103,076	\$ 93,777	\$ 90,000	\$ 30,000
111-4-1121-111	BUILDING PERMIT FEES	\$ 174,073	\$ 195,543	\$ 328,775	\$ 743,286	\$ 200,000	\$ 225,000
111-4-1131-112	ENGINEERING & INSPECTION FEES	\$ 52,591	\$ 360,146	\$ 911,887	\$ 399,547	\$ 360,000	\$ 300,000
111-4-1131-114	PLAN CHECK FEES	\$ 86,653	\$ 106,275	\$ 133,229	\$ 566,320	\$ 125,000	\$ 100,000
111-4-1131-115	PLANNING AND ZONING FEES	\$ 16,510	\$ 37,060	\$ 28,935	\$ 43,824	\$ 40,000	\$ 25,000
111-4-1131-212	FIRE PREVENTION	\$ 8,225	\$ 9,830	\$ 17,630	\$ 31,180	\$ 10,000	\$ 15,000
111-4-1141-113	FARE DISTRIBUTION	\$ 3,461	\$ 8,766	\$ -	\$ 5,748	\$ -	\$ -
111-4-1141-116	PUBLIC DEFENDER FEES	\$ 1,228	\$ 291	\$ 67	\$ 174	\$ -	\$ -
111-4-1141-118	SPECIAL EVENTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-4-1141-119	COPY CHARGES	\$ 75	\$ 282	\$ 739	\$ 511	\$ -	\$ -
111-4-1141-214	POLICE DEPT REPORTS	\$ 7,437	\$ 7,734	\$ 5,575	\$ 6,267	\$ 5,000	\$ 5,000
111-4-1141-215	CPR CLASS FEE	\$ 585	\$ 275	\$ 791	\$ 220	\$ -	\$ -
111-4-1141-217	RURAL METRO TRANSPORTS	\$ 60,068	\$ 35,829	\$ 67,620	\$ 78,485	\$ 45,000	\$ 60,000
111-4-1141-311	WAY FINDING SIGN REVENUE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-4-1141-411	SENIOR CONGREGATE MEALS	\$ 3,713	\$ 2,631	\$ 3,576	\$ 3,248	\$ 5,000	\$ 5,000
111-4-1141-416	RECREATION CLASSES	\$ 200	\$ 20	\$ 5	\$ -	\$ -	\$ -
111-4-1141-418	SPECIAL EVENTS	\$ 27,800	\$ 38,493	\$ 33,841	\$ 26,820	\$ 40,000	\$ 30,000
111-4-1141-419	SPORT PROGRAMS	\$ 400	\$ -	\$ -	\$ -	\$ -	\$ -
111-4-1142-111	FACILITY RENTALS	\$ 10,502	\$ 10,188	\$ 4,751	\$ 3,566	\$ 10,000	\$ 5,000
111-4-1142-112	LAND RENTALS/LEASES	\$ 77,043	\$ 98,551	\$ 148,455	\$ 124,510	\$ 105,000	\$ 120,000
111-4-1142-412	COMMUNITY CENTER RENTALS	\$ 1,340	\$ 3,798	\$ 10,130	\$ 6,754	\$ 5,000	\$ 5,000
111-4-1142-413	COMMUNITY GARDEN	\$ -	\$ 420	\$ 358	\$ 320	\$ -	\$ -
111-4-1142-415	RAMADA RENTALS	\$ 2,515	\$ 2,398	\$ 4,488	\$ 3,065	\$ -	\$ -
111-4-1142-417	RENT/UTILITIES-LIBRARY	\$ 11,000	\$ 12,000	\$ 12,000	\$ 15,000	\$ 10,000	\$ 15,000
111-4-1142-421	ATHLETIC FIELD RENTALS	\$ 8,320	\$ 14,802	\$ 9,862	\$ 2,280	\$ -	\$ -
111-4-1159-111	CODE VIOLATIONS	\$ -	\$ 7,740	\$ 3,950	\$ -	\$ 5,000	\$ -
111-4-1159-112	JAIL INCARCERATION FEES	\$ 29,658	\$ 13,291	\$ 4,947	\$ 6,226	\$ 10,000	\$ -
111-4-1159-212	DSPLY SUS PLATE	\$ 8,503	\$ 10,916	\$ 12,881	\$ 17,859	\$ 10,000	\$ 10,000
111-4-1159-213	HURF/EL MIRAGE POLICE	\$ 18	\$ -	\$ -	\$ -	\$ -	\$ -
111-4-1191-111	AUCTION PROCEEDS	\$ 15,924	\$ 5,140	\$ 15,185	\$ 31,307	\$ 15,000	\$ 15,000
111-4-1195-151	UNCLASSIFIED REVENUES	\$ 30,629	\$ 1,348	\$ 84,309	\$ 169,473	\$ -	\$ -
111-4-1196-195	CASH OVER/SHORT	\$ (2)	\$ (10)	\$ 1	\$ -	\$ -	\$ -
111-4-1197-171	REIMBURSEMENTS	\$ 7,034	\$ 11,348	\$ 20,331	\$ 21,855	\$ 10,000	\$ 10,000
111-4-1198-131	RECOVERY FROM PRIOR YEAR	\$ 8,532	\$ 7,928	\$ 4,116	\$ 4,262	\$ -	\$ -
111-4-1232-215	ARIZONA FIRE INS PREMIUM TAX	\$ 43,129	\$ 41,291	\$ 41,609	\$ 46,154	\$ 45,000	\$ 40,000
111-4-1269-111	DONATIONS/CONTRIBUTIONS	\$ 4,000	\$ -	\$ -	\$ -	\$ -	\$ -
111-4-1269-112	LIEN RELEASE PAYMENTS	\$ 8,855	\$ 1,291	\$ 3,505	\$ 3,389	\$ -	\$ -
111-4-2411-511	PROPERTY TAX	\$ 1,656,488	\$ 1,650,815	\$ 2,226,575	\$ 2,188,745	\$ 2,250,000	\$ 2,325,000
111-4-2422-511	CITY SALES TAX	\$ 7,382,102	\$ 8,017,802	\$ 8,538,740	\$ 11,418,398	\$ 8,150,000	\$ 8,675,000
111-4-2422-512	TPT ASSESSMENTS	\$ 63,084	\$ 3,000	\$ -	\$ -	\$ -	\$ -
111-4-2433-511	FRANCHISE FEES	\$ 712,143	\$ 774,856	\$ 742,741	\$ 534,801	\$ 780,000	\$ 750,000
111-4-2511-511	STATE INCOME TAX	\$ 4,151,703	\$ 4,340,409	\$ 4,264,653	\$ 4,612,648	\$ 4,625,000	\$ 4,725,000
111-4-2512-511	VEHICLE LICENSE TAX	\$ 1,337,833	\$ 1,449,369	\$ 1,519,373	\$ 1,441,466	\$ 1,575,000	\$ 1,665,000
111-4-2513-511	STATE SALES TAX	\$ 3,114,758	\$ 3,367,555	\$ 3,546,056	\$ 3,490,550	\$ 3,650,000	\$ 5,180,000
111-4-2611-511	INTEREST REVENUE	\$ 777	\$ 35	\$ 85	\$ 78	\$ -	\$ -
111-4-2611-512	LGIP INTEREST-GEN FUND	\$ 274,791	\$ 700,733	\$ 1,386,590	\$ 508,566	\$ 600,000	\$ 600,000
111-4-8821-911	BOND PROCEEDS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-4-8831-911	BOND PREMIUM	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-4-8891-511	OTHER FINANCING SOURCES	\$ -	\$ 288,961	\$ 470,857	\$ -	\$ -	\$ -
111-4-9999-971	TRANSFER IN	\$ 2,782,991	\$ 2,833,008	\$ 2,632,500	\$ 3,280,000	\$ 3,280,000	\$ 3,205,000
	TOTAL GENERAL FUND REVENUE	\$22,273,493	\$24,562,521	\$27,344,793	\$29,930,679	\$26,055,000	\$28,140,000

Account	Title	Actual 6/30/2017	Actual 6/30/2018	Actual 6/30/2019	Actual 6/30/2020	6/30/2020 Budget	6/30/2021 Budget
111-5-1111-110	SALARIES AND WAGES	\$ 108,336	\$ 105,461	\$ 113,155	\$ 107,585	\$ 113,000	\$ 113,000
111-5-1111-120	HEALTH-LIFE-DENTAL INSURANCE	\$ 31,558	\$ 29,624	\$ 40,640	\$ 43,792	\$ 45,000	\$ 60,000
111-5-1111-130	SOCIAL SECURITY CONTRIBUTION	\$ 6,429	\$ 6,214	\$ 6,620	\$ 6,348	\$ 7,000	\$ 7,000
111-5-1111-131	MEDICARE CONTRIBUTION	\$ 1,503	\$ 1,453	\$ 1,548	\$ 1,484	\$ 2,000	\$ 2,000
111-5-1111-140	WORKERS COMPENSATION	\$ 324	\$ 324	\$ 345	\$ 244	\$ 1,000	\$ 1,000
111-5-1111-141	UNEMPLOYMENT INSURANCE	\$ 859	\$ 802	\$ 56	\$ 4	\$ 2,000	\$ 2,000
111-5-1111-142	AZ JOB TRAINING TAX	\$ -	\$ -	\$ -	\$ -	\$ 4,000	\$ -
111-5-1111-230	OFFICE SUPPLIES	\$ 542	\$ 1,114	\$ 1,389	\$ 163	\$ 1,500	\$ 1,500
111-5-1111-231	BUILDING JANITORIAL SUPPLIES	\$ -	\$ -	\$ 91	\$ -	\$ -	\$ -
111-5-1111-237	EQUIPMENT/FURNITURE PURCHASE	\$ 907	\$ 4,216	\$ 4,787	\$ -	\$ 1,000	\$ 1,000
111-5-1111-249	OPERATING MATERIAL & SUPPLIES	\$ 140	\$ 804	\$ 2,527	\$ 141	\$ 1,000	\$ 1,000
111-5-1111-350	TRAVEL AND PER DIEM	\$ 2,260	\$ 1,403	\$ 8,287	\$ 6,902	\$ 10,000	\$ 10,000
111-5-1111-351	CONFERENCE,SEMINARS & TRAINING	\$ 1,805	\$ 1,185	\$ 3,010	\$ 164	\$ 5,000	\$ 5,000
111-5-1111-360	PRINTING COST	\$ -	\$ -	\$ -	\$ -	\$ 1,000	\$ 1,000
111-5-1111-361	PUBLISHING/ADVERTISEMENT COST	\$ -	\$ 1,093	\$ 1,274	\$ 1,707	\$ 1,500	\$ 1,500
111-5-1111-370	DUES-MEMBERSHIPS-FEES	\$ 32,322	\$ 34,736	\$ 30,861	\$ 39,440	\$ 50,000	\$ 55,000
111-5-1111-371	SUBSCRIPTIONS	\$ -	\$ -	\$ 56	\$ -	\$ -	\$ -
111-5-1111-381	WIRELESS COMMUNICATIONS	\$ 1,331	\$ 1,001	\$ 1,380	\$ 2,246	\$ 2,500	\$ 2,500
111-5-1111-410	SPECIAL EVENTS	\$ 1,622	\$ 2,806	\$ 4,228	\$ 8,223	\$ 40,000	\$ 15,000
111-5-1111-658	LAND IMPROVEMENTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000
	TOTAL MAYOR & COUNCIL	\$ 189,941	\$ 192,237	\$ 220,254	\$ 218,443	\$ 287,500	\$ 293,500

Account	Title	Actual 6/30/2017	Actual 6/30/2018	Actual 6/30/2019	Actual 6/30/2020	6/30/2020 Budget	6/30/2021 Budget
111-5-1311-110	SALARIES AND WAGES	\$ 126,574	\$ 129,552	\$ 132,561	\$ 138,883	\$ 139,000	\$ 146,000
111-5-1311-120	HEALTH-LIFE-DENTAL INSURANCE	\$ 5,955	\$ 6,135	\$ 6,147	\$ 6,249	\$ 7,000	\$ 7,000
111-5-1311-130	SOCIAL SECURITY CONTRIBUTION	\$ 7,888	\$ 8,073	\$ 8,263	\$ 8,679	\$ 9,000	\$ 10,000
111-5-1311-131	MEDICARE CONTRIBUTION	\$ 1,845	\$ 1,888	\$ 1,932	\$ 2,030	\$ 3,000	\$ 3,000
111-5-1311-132	ASRS CONTRIBUTION	\$ 13,987	\$ 14,060	\$ 15,290	\$ 16,341	\$ 17,000	\$ 18,000
111-5-1311-140	WORKERS COMPENSATION	\$ 376	\$ 400	\$ 403	\$ 312	\$ 1,000	\$ 1,000
111-5-1311-141	UNEMPLOYMENT INSURANCE	\$ 254	\$ 216	\$ 122	\$ 50	\$ 1,000	\$ 1,000
111-5-1311-142	AZ JOB TRAINING TAX	\$ -	\$ -	\$ -	\$ -	\$ 1,000	\$ -
111-5-1311-230	OFFICE SUPPLIES	\$ 657	\$ 839	\$ 961	\$ 1,178	\$ 1,000	\$ 1,000
111-5-1311-232	COMPUTER/PRINTER SUPPLIES	\$ 312	\$ -	\$ -	\$ 233	\$ 500	\$ 500
111-5-1311-237	EQUIPMENT/FURNITURE PURCHASE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1311-248	SOFTWARE PURCHASE	\$ 629	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1311-249	OPERATING MATERIAL & SUPPLIES	\$ 226	\$ 21	\$ 394	\$ 60	\$ 500	\$ 500
111-5-1311-265	SOFTWARE MAINT CONTRACT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,000
111-5-1311-312	LEGAL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1311-313	CONTRACTED SERVICES	\$ 2,439	\$ 149	\$ 150	\$ 229	\$ 500	\$ 500
111-5-1311-329	RECORDING FEES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1311-343	STORAGE FACILITY RENTAL	\$ 1,056	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1311-350	TRAVEL AND PER DIEM	\$ 33	\$ -	\$ 97	\$ 81	\$ 500	\$ 500
111-5-1311-351	CONFERENCE, SEMINARS & TRAINING	\$ 160	\$ 410	\$ 667	\$ 125	\$ 1,000	\$ 1,000
111-5-1311-360	PRINTING COST	\$ -	\$ -	\$ 450	\$ -	\$ -	\$ 10,000
111-5-1311-361	PUBLISHING/ADVERTISEMENT COST	\$ 12,585	\$ 13,516	\$ 9,867	\$ 16,381	\$ 9,000	\$ 11,000
111-5-1311-362	MAILING COST	\$ 17	\$ 26	\$ 58	\$ 9	\$ 500	\$ 500
111-5-1311-370	DUES-MEMBERSHIPS-FEES	\$ 310	\$ 273	\$ 230	\$ 740	\$ 500	\$ 500
111-5-1311-381	WIRELESS COMMUNICATIONS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1311-418	SPECIAL PROJECTS	\$ -	\$ -	\$ 12,750	\$ 14,081	\$ 20,000	\$ 6,000
111-5-1311-431	ELECTION	\$ 6,726	\$ 55	\$ 14,890	\$ -	\$ 5,000	\$ 17,000
	TOTAL CITY CLERK	\$ 182,027	\$ 175,614	\$ 205,232	\$ 205,663	\$ 217,000	\$ 241,000

Account	Title	Actual 6/30/2017	Actual 6/30/2018	Actual 6/30/2019	Actual 6/30/2020	6/30/2020 Budget	6/30/2021 Budget
111-5-1411-110	SALARIES AND WAGES	\$ 527,460	\$ 783,892	\$ 603,082	\$ 538,875	\$ 543,000	\$ 746,000
111-5-1411-117	COMP TIME	\$ -	\$ -	\$ 407	\$ -	\$ -	\$ -
111-5-1411-120	HEALTH-LIFE-DENTAL INSURANCE	\$ 42,716	\$ 51,337	\$ 57,262	\$ 48,929	\$ 60,000	\$ 71,000
111-5-1411-130	SOCIAL SECURITY CONTRIBUTION	\$ 28,153	\$ 29,981	\$ 36,547	\$ 29,911	\$ 30,000	\$ 44,000
111-5-1411-131	MEDICARE CONTRIBUTION	\$ 7,486	\$ 11,228	\$ 8,547	\$ 7,556	\$ 8,000	\$ 12,000
111-5-1411-132	ASRS CONTRIBUTION	\$ 60,138	\$ 69,862	\$ 69,853	\$ 65,043	\$ 66,500	\$ 92,000
111-5-1411-134	DEFERRED COMPENSATION	\$ 18,217	\$ 8,456	\$ -	\$ -	\$ -	\$ -
111-5-1411-140	WORKERS COMPENSATION	\$ 1,565	\$ 2,523	\$ 1,831	\$ 1,410	\$ 2,000	\$ 3,000
111-5-1411-141	UNEMPLOYMENT INSURANCE	\$ 893	\$ 888	\$ 520	\$ 210	\$ 1,500	\$ 4,000
111-5-1411-142	AZ JOB TRAINING TAX	\$ -	\$ -	\$ -	\$ -	\$ 4,000	\$ -
111-5-1411-199	LABOR DISTRIBUTION	\$ -	\$ -	\$ -	\$ (16,078)	\$ -	\$ (512,000)
111-5-1411-211	FUEL AND LUBRICANTS	\$ 1,132	\$ 1,117	\$ 465	\$ 841	\$ 2,000	\$ 2,000
111-5-1411-218	VENDING MACHINE EXPENSES	\$ 93	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1411-227	CONFERENCE ROOM	\$ 1,461	\$ 1,282	\$ 1,209	\$ 1,733	\$ 1,500	\$ 1,500
111-5-1411-230	OFFICE SUPPLIES	\$ 4,694	\$ 2,778	\$ 1,836	\$ 1,684	\$ 4,500	\$ 3,000
111-5-1411-232	COMPUTER/PRINTER SUPPLIES	\$ 294	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1411-233	UNIFORMS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1411-237	EQUIPMENT/FURNITURE PURCHASE	\$ 5,998	\$ 1,770	\$ 5,101	\$ 3,755	\$ 3,000	\$ 8,000
111-5-1411-241	VEHICLE ALLOWANCE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1411-245	BUILDING/DATA UPGRADES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1411-248	SOFTWARE PURCHASE	\$ 4,402	\$ 3,300	\$ 9,607	\$ 1,945	\$ 9,500	\$ 3,500
111-5-1411-249	OPERATING MATERIAL & SUPPLIES	\$ 3,413	\$ 6,451	\$ 6,325	\$ 7,081	\$ 7,500	\$ 4,000
111-5-1411-251	COMPUTER/PRINTER MAINTENANCE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1411-253	VEHICLE MAINTENANCE/REPAIRS	\$ -	\$ 8	\$ 1,225	\$ 960	\$ 2,500	\$ 2,500
111-5-1411-254	COPIER USAGE/SUPPLIES/MAINT	\$ 1,766	\$ 3,044	\$ 2,600	\$ 3,601	\$ 4,000	\$ 4,000
111-5-1411-269	OTHER MAINTENANCE/REPAIRS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1411-311	PROFESSIONAL SERVICES	\$ 22,432	\$ 92,503	\$ 10,674	\$ 9,024	\$ 40,000	\$ 40,000
111-5-1411-313	CONTRACTED SERVICES	\$ -	\$ -	\$ 17,265	\$ 18,287	\$ 31,000	\$ 6,000
111-5-1411-335	DELIVERY SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1411-342	RECRUITMENT EXPENSES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1411-343	STORAGE FACILITY RENTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1411-350	TRAVEL AND PER DIEM	\$ 3,730	\$ 2,948	\$ 6,563	\$ 6,377	\$ 7,500	\$ 4,000
111-5-1411-351	CONFERENCE, SEMINARS & TRAINING	\$ 1,235	\$ 3,335	\$ 2,765	\$ 579	\$ 3,500	\$ 1,500
111-5-1411-355	ADULT EDUCATION	\$ -	\$ -	\$ 4,920	\$ 1,508	\$ 6,000	\$ -
111-5-1411-360	PRINTING COST	\$ 1,894	\$ 4,727	\$ 462	\$ 1,207	\$ 1,000	\$ 500
111-5-1411-361	PUBLISHING/ADVERTISEMENT COST	\$ 6,371	\$ 21,107	\$ 8,644	\$ -	\$ 21,500	\$ 21,500
111-5-1411-362	MAILING COST	\$ 41,708	\$ 29,903	\$ 15,542	\$ 203	\$ 31,000	\$ 31,000
111-5-1411-370	DUES-MEMBERSHIPS-FEES	\$ 4,678	\$ 1,026	\$ 2,972	\$ 1,973	\$ 3,500	\$ 3,000
111-5-1411-371	SUBSCRIPTIONS	\$ 502	\$ 1,766	\$ 650	\$ 1,090	\$ 1,000	\$ 500
111-5-1411-380	TELEPHONE EXPENSE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1411-381	WIRELESS COMMUNICATIONS	\$ 2,335	\$ 2,033	\$ 2,498	\$ 3,231	\$ 3,000	\$ 1,000
111-5-1411-382	BUILDING ELECTRICITY/GAS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1411-384	EXTERMINATING SERVICE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1411-410	SPECIAL EVENTS	\$ 93,550	\$ 105,736	\$ 101,203	\$ 10,891	\$ 35,000	\$ 25,000
111-5-1411-617	CAPITAL EQUIPMENT PURCHASE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1411-650	VEHICLES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1411-656	BUILDINGS AND IMPROVEMENTS	\$ -	\$ 11,356	\$ 7,500	\$ 6,896	\$ 25,000	\$ -
111-5-1411-658	LAND IMPROVEMENTS	\$ -	\$ 43,300	\$ -	\$ -	\$ -	\$ -
	TOTAL ADMINISTRATION GENERAL	\$ 888,311	\$ 1,297,656	\$ 988,075	\$ 758,724	\$ 958,500	\$ 622,500

Account	Title	Actual 6/30/2017	Actual 6/30/2018	Actual 6/30/2019	Actual 6/30/2020	6/30/2020 Budget	6/30/2021 Budget
111-5-1412-110	SALARIES AND WAGES	\$ -	\$ 77,263	\$ 80,820	\$ 82,764	\$ 83,000	\$ -
111-5-1412-120	HEALTH-LIFE-DENTAL INSURANCE	\$ -	\$ 850	\$ 862	\$ 907	\$ 1,000	\$ -
111-5-1412-130	SOCIAL SECURITY CONTRIBUTION	\$ -	\$ 4,777	\$ 5,006	\$ 5,127	\$ 6,000	\$ -
111-5-1412-131	MEDICARE CONTRIBUTION	\$ -	\$ 1,117	\$ 1,171	\$ 1,199	\$ 2,000	\$ -
111-5-1412-132	ASRS CONTRIBUTION	\$ -	\$ 8,885	\$ 9,537	\$ 10,023	\$ 11,000	\$ -
111-5-1412-140	WORKERS COMPENSATION	\$ -	\$ 175	\$ 277	\$ 149	\$ 1,000	\$ -
111-5-1412-141	UNEMPLOYMENT INSURANCE	\$ -	\$ 108	\$ 62	\$ 25	\$ 1,000	\$ -
111-5-1412-142	AZ JOB TRAINING TAX	\$ -	\$ -	\$ -	\$ -	\$ 1,000	\$ -
111-5-1412-199	LABOR DISTRIBUTION	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 109,000
111-5-1412-230	OFFICE SUPPLIES	\$ -	\$ 387	\$ 164	\$ 282	\$ 500	\$ 500
111-5-1412-311	PROFESSIONAL SERVICES	\$ -	\$ 7,523	\$ 5,000	\$ 3,666	\$ 8,000	\$ 8,000
111-5-1412-350	TRAVEL AND PER DIEM	\$ -	\$ -	\$ -	\$ 3,285	\$ 4,500	\$ 4,500
111-5-1412-351	CONFERENCE,SEMINARS & TRAINING	\$ -	\$ 205	\$ 2,151	\$ 2,512	\$ 3,000	\$ 3,000
111-5-1412-360	PRINTING COST	\$ -	\$ -	\$ -	\$ 228	\$ -	\$ 500
111-5-1412-370	DUES-MEMBERSHIPS-FEES	\$ -	\$ 15,141	\$ 19,258	\$ 21,518	\$ 20,000	\$ 21,000
111-5-1412-371	SUBSCRIPTIONS	\$ -	\$ -	\$ 15	\$ -	\$ -	\$ 500
111-5-1412-377	MISCELLANEOUS EXPENSES	\$ -	\$ -	\$ -	\$ 20	\$ -	\$ -
	TOTAL ADMINISTRATION ECONOMIC DEVELOPMENT	\$ -	\$ 116,431	\$ 124,323	\$ 131,704	\$ 142,000	\$ 147,000
111-5-1413-199	LABOR DISTRIBUTION	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 220,000
111-5-1413-230	OFFICE SUPPLIES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500
111-5-1413-248	SOFTWARE PURCHASE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000
111-5-1413-350	TRAVEL AND PER DIEM	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,500
111-5-1413-351	CONFERENCE,SEMINARS & TRAINING	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,000
111-5-1413-360	PRINTING COST	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,500
111-5-1413-370	DUES-MEMBERSHIPS-FEES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,500
111-5-1413-371	SUBSCRIPTIONS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500
111-5-1413-381	WIRELESS COMMUNICATIONS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,000
111-5-1413-656	BUILDINGS AND IMPROVEMENTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000
	TOTAL ADMINISTRATION INTERGOVERNMENTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 272,500
111-5-1414-110	SALARIES AND WAGES	\$ -	\$ -	\$ -	\$ 75,592	\$ 78,000	\$ -
111-5-1414-120	HEALTH-LIFE-DENTAL INSURANCE	\$ -	\$ -	\$ -	\$ 5,695	\$ 6,000	\$ -
111-5-1414-130	SOCIAL SECURITY CONTRIBUTION	\$ -	\$ -	\$ -	\$ 4,676	\$ 5,000	\$ -
111-5-1414-131	MEDICARE CONTRIBUTION	\$ -	\$ -	\$ -	\$ 1,094	\$ 1,000	\$ -
111-5-1414-132	ASRS CONTRIBUTION	\$ -	\$ -	\$ -	\$ 9,154	\$ 9,500	\$ -
111-5-1414-140	WORKERS COMPENSATION	\$ -	\$ -	\$ -	\$ 471	\$ -	\$ -
111-5-1414-141	UNEMPLOYMENT INSURANCE	\$ -	\$ -	\$ -	\$ 25	\$ 500	\$ -
111-5-1414-199	LABOR DISTRIBUTION	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 105,000
111-5-1414-254	COPIER USAGE/SUPPLIES/MAINT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,000
111-5-1414-370	DUES-MEMBERSHIPS-FEES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500
111-5-1414-410	SPECIAL EVENTS	\$ -	\$ -	\$ -	\$ 58,588	\$ 80,000	\$ 77,500
	TOTAL ADMINISTRATION SPECIAL EVENTS	\$ -	\$ -	\$ -	\$ 155,295	\$ 180,000	\$ 185,000
111-5-1415-199	LABOR DISTRIBUTION	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 78,000
111-5-1415-211	FUEL AND LUBRICANTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,500
111-5-1415-230	OFFICE SUPPLIES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500
111-5-1415-249	OPERATING MATERIAL & SUPPLIES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,500
111-5-1415-253	VEHICLE MAINTENANCE/REPAIRS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,500
111-5-1415-269	OTHER MAINTENANCE/REPAIRS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,000
111-5-1415-313	CONTRACTED SERVICES	\$ -	\$ -	\$ -	\$ 2,100	\$ -	\$ 36,000
111-5-1415-355	ADULT EDUCATION	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,000
111-5-1415-382	BUILDING ELECTRICITY/GAS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000
111-5-1415-384	EXTERMINATING SERVICE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,500
	TOTAL ADMINISTRATION SENIOR CENTER	\$ -	\$ -	\$ -	\$ 2,100	\$ -	\$ 143,500

Account	Title	Actual 6/30/2017	Actual 6/30/2018	Actual 6/30/2019	Actual 6/30/2020	6/30/2020 Budget	6/30/2021 Budget
111-5-1511-110	SALARIES AND WAGES	\$ 336,727	\$ 328,467	\$ 363,744	\$ 327,792	\$ 379,000	\$ 419,000
111-5-1511-111	OVERTIME	\$ 1,082	\$ 296	\$ 673	\$ 3,015	\$ 3,000	\$ 3,000
111-5-1511-117	COMP TIME	\$ 242	\$ 51	\$ -	\$ 20	\$ -	\$ -
111-5-1511-120	HEALTH-LIFE-DENTAL INSURANCE	\$ 30,726	\$ 31,789	\$ 31,817	\$ 28,910	\$ 33,000	\$ 56,000
111-5-1511-130	SOCIAL SECURITY CONTRIBUTION	\$ 20,229	\$ 19,709	\$ 21,868	\$ 19,881	\$ 23,000	\$ 27,000
111-5-1511-131	MEDICARE CONTRIBUTION	\$ 4,731	\$ 4,609	\$ 5,114	\$ 4,650	\$ 6,000	\$ 7,000
111-5-1511-132	ASRS CONTRIBUTION	\$ 38,812	\$ 37,814	\$ 42,539	\$ 39,467	\$ 47,000	\$ 52,000
111-5-1511-140	WORKERS COMPENSATION	\$ 1,928	\$ 1,654	\$ 1,924	\$ 1,636	\$ 1,000	\$ 2,000
111-5-1511-141	UNEMPLOYMENT INSURANCE	\$ 512	\$ 431	\$ 246	\$ 76	\$ 2,000	\$ 2,000
111-5-1511-142	AZ JOB TRAINING TAX	\$ -	\$ -	\$ -	\$ -	\$ 3,000	\$ -
111-5-1511-211	FUEL AND LUBRICANTS	\$ 543	\$ 923	\$ 346	\$ 325	\$ 1,000	\$ 1,000
111-5-1511-213	SAFETY EQUIPMENT/SUPPLIES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1511-230	OFFICE SUPPLIES	\$ 882	\$ 262	\$ 225	\$ 174	\$ 500	\$ 500
111-5-1511-232	COMPUTER/PRINTER SUPPLIES	\$ 41,488	\$ 898	\$ 220	\$ 1,499	\$ 500	\$ 500
111-5-1511-237	EQUIPMENT/FURNITURE PURCHASE	\$ 16,859	\$ 2,720	\$ 3,681	\$ 17,618	\$ 13,000	\$ 13,000
111-5-1511-245	BUILDING/DATA UPGRADES	\$ -	\$ -	\$ 785	\$ 2,870	\$ -	\$ -
111-5-1511-248	SOFTWARE PURCHASE	\$ 13,638	\$ 6,576	\$ 7,412	\$ 41,319	\$ 10,000	\$ 10,000
111-5-1511-249	OPERATING MATERIAL & SUPPLIES	\$ 3,139	\$ 935	\$ 4,132	\$ 2,756	\$ 2,000	\$ 3,000
111-5-1511-251	COMPUTER/PRINTER MAINTENANCE	\$ -	\$ 2,967	\$ 5,420	\$ 3,360	\$ 4,000	\$ 5,000
111-5-1511-253	VEHICLE MAINTENANCE/REPAIRS	\$ -	\$ -	\$ 435	\$ 360	\$ 1,000	\$ 1,000
111-5-1511-261	EQUIPMENT MAINTENANCE CONTRACT	\$ 26,296	\$ 27,793	\$ 28,842	\$ 18,621	\$ 32,500	\$ 35,000
111-5-1511-262	PHONE SYS MAINT AND CONTRACTS	\$ 17,236	\$ 15,438	\$ 23,505	\$ 12,515	\$ 14,000	\$ 15,000
111-5-1511-263	DATA INFRASTRUCTURE SERVICES	\$ 71,980	\$ 68,983	\$ 65,775	\$ 69,345	\$ 70,000	\$ 70,000
111-5-1511-265	SOFTWARE MAINT CONTRACT	\$ 45,431	\$ 58,498	\$ 89,518	\$ 128,461	\$ 95,000	\$ 120,000
111-5-1511-311	PROFESSIONAL SERVICES	\$ 5,159	\$ 4,800	\$ 852	\$ 902	\$ 20,000	\$ 20,000
111-5-1511-328	EQUIPMENT RENT/LEASES	\$ 4,181	\$ 5,169	\$ 4,272	\$ 1,862	\$ 5,000	\$ 5,000
111-5-1511-335	DELIVERY SERVICES	\$ -	\$ -	\$ -	\$ 40	\$ -	\$ -
111-5-1511-343	STORAGE FACILITY RENTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1511-350	TRAVEL AND PER DIEM	\$ -	\$ 63	\$ 2,371	\$ -	\$ 2,500	\$ 2,000
111-5-1511-351	CONFERENCE, SEMINARS & TRAINING	\$ 1,391	\$ 1,062	\$ 4,348	\$ 1,061	\$ 3,000	\$ 4,500
111-5-1511-376	LATE FEES/INTEREST CHARGES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1511-380	TELEPHONE EXPENSE	\$ 36,509	\$ 26,419	\$ 22,963	\$ 21,623	\$ 27,000	\$ 27,000
111-5-1511-381	WIRELESS COMMUNICATIONS	\$ 2,662	\$ 2,052	\$ 1,899	\$ 2,344	\$ 2,000	\$ 2,000
111-5-1511-418	SPECIAL PROJECTS	\$ -	\$ 18,704	\$ 45,695	\$ -	\$ -	\$ 27,000
111-5-1511-617	CAPITAL EQUIPMENT PURCHASE	\$ -	\$ 29,997	\$ -	\$ 57,881	\$ 61,000	\$ 58,000
111-5-1511-656	BUILDINGS AND IMPROVEMENTS	\$ -	\$ 25,779	\$ 11,407	\$ -	\$ 88,000	\$ -
111-5-1511-657	INFRASTRUCTURE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 218,000
	TOTAL INFORMATION TECHNOLOGY	\$ 722,382	\$ 724,857	\$ 792,030	\$ 810,384	\$ 949,000	\$ 1,205,500

Account	Title	Actual 6/30/2017	Actual 6/30/2018	Actual 6/30/2019	Actual 6/30/2020	6/30/2020 Budget	6/30/2021 Budget
111-5-1521-110	SALARIES AND WAGES	\$ 259,212	\$ 218,578	\$ 239,679	\$ 254,017	\$ 249,000	\$ 262,000
111-5-1521-120	HEALTH-LIFE-DENTAL INSURANCE	\$ 23,391	\$ 15,593	\$ 18,642	\$ 19,768	\$ 20,000	\$ 21,000
111-5-1521-130	SOCIAL SECURITY CONTRIBUTION	\$ 15,875	\$ 13,495	\$ 14,726	\$ 15,611	\$ 15,000	\$ 17,000
111-5-1521-131	MEDICARE CONTRIBUTION	\$ 3,713	\$ 3,156	\$ 3,444	\$ 3,651	\$ 4,000	\$ 4,000
111-5-1521-132	ASRS CONTRIBUTION	\$ 29,761	\$ 24,954	\$ 28,282	\$ 30,764	\$ 31,000	\$ 32,000
111-5-1521-140	WORKERS COMPENSATION	\$ 770	\$ 609	\$ 728	\$ 574	\$ 1,000	\$ 1,000
111-5-1521-141	UNEMPLOYMENT INSURANCE	\$ 384	\$ 323	\$ 184	\$ 76	\$ 1,000	\$ 1,000
111-5-1521-142	AZ JOB TRAINING TAX	\$ -	\$ -	\$ -	\$ -	\$ 2,000	\$ -
111-5-1521-230	OFFICE SUPPLIES	\$ 1,442	\$ 1,559	\$ 1,229	\$ 389	\$ 2,500	\$ 2,500
111-5-1521-232	COMPUTER/PRINTER SUPPLIES	\$ 239	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1521-237	EQUIPMENT/FURNITURE PURCHASE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1521-248	SOFTWARE PURCHASE	\$ 943	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1521-254	COPIER USAGE/SUPPLIES/MAINT	\$ 556	\$ 1,165	\$ 764	\$ 781	\$ 1,500	\$ 1,500
111-5-1521-311	PROFESSIONAL SERVICES	\$ 10,831	\$ 9,241	\$ 15,371	\$ 10,223	\$ 13,000	\$ 18,000
111-5-1521-312	LEGAL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1521-313	CONTRACTED SERVICES	\$ 6,557	\$ 7,729	\$ 7,825	\$ 15,641	\$ 18,500	\$ 21,000
111-5-1521-320	MEDICAL/DRUG EXAMS & TESTING	\$ 2,390	\$ 25,941	\$ 33,540	\$ 24,074	\$ 55,500	\$ 50,000
111-5-1521-335	DELIVERY SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1521-342	RECRUITMENT EXPENSES	\$ 9,300	\$ 8,013	\$ 5,096	\$ 5,077	\$ 7,000	\$ 7,000
111-5-1521-343	STORAGE FACILITY RENTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1521-350	TRAVEL AND PER DIEM	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1521-351	CONFERENCE, SEMINARS & TRAINING	\$ 209	\$ 1,483	\$ 873	\$ 659	\$ 2,000	\$ 3,000
111-5-1521-360	PRINTING COST	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1521-361	PUBLISHING/ADVERTISEMENT COST	\$ 1,000	\$ 1,000	\$ 1,500	\$ 2,313	\$ 5,500	\$ 4,500
111-5-1521-362	MAILING COST	\$ 282	\$ 221	\$ 53	\$ 188	\$ 500	\$ 500
111-5-1521-370	DUES-MEMBERSHIPS-FEES	\$ 5,650	\$ 5,600	\$ 6,238	\$ 441	\$ 6,500	\$ 1,000
111-5-1521-380	TELEPHONE EXPENSE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1521-381	WIRELESS COMMUNICATIONS	\$ 485	\$ 137	\$ -	\$ -	\$ -	\$ -
111-5-1521-441	EMPLOYEE RECOGNITION AWARDS	\$ -	\$ 325	\$ 325	\$ 490	\$ 3,500	\$ 103,500
111-5-1521-442	EMPLOYEE WELLNESS PROGRAM	\$ 442	\$ -	\$ 500	\$ -	\$ 1,500	\$ 1,500
111-5-1521-443	NEW EMPLOYEE ORIENTATIONS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1521-617	CAPITAL EQUIPMENT PURCHASE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	TOTAL HUMAN RESOURCES	\$ 373,431	\$ 339,122	\$ 379,000	\$ 384,735	\$ 440,500	\$ 552,000

Account	Title	Actual 6/30/2017	Actual 6/30/2018	Actual 6/30/2019	Actual 6/30/2020	6/30/2020 Budget	6/30/2021 Budget
111-5-1531-110	SALARIES AND WAGES	\$ 289,529	\$ 264,424	\$ 309,149	\$ 586,273	\$ 635,000	\$ 607,000
111-5-1531-111	OVERTIME	\$ 39	\$ -	\$ -	\$ 21	\$ -	\$ -
111-5-1531-117	COMP TIME	\$ -	\$ 104	\$ -	\$ 67	\$ -	\$ -
111-5-1531-120	HEALTH-LIFE-DENTAL INSURANCE	\$ 29,998	\$ 28,088	\$ 31,339	\$ 65,548	\$ 84,000	\$ 74,000
111-5-1531-130	SOCIAL SECURITY CONTRIBUTION	\$ 15,754	\$ 14,368	\$ 16,612	\$ 33,592	\$ 36,000	\$ 36,000
111-5-1531-131	MEDICARE CONTRIBUTION	\$ 4,029	\$ 3,665	\$ 4,309	\$ 8,204	\$ 10,000	\$ 9,000
111-5-1531-132	ASRS CONTRIBUTION	\$ 31,290	\$ 27,774	\$ 34,285	\$ 65,541	\$ 71,000	\$ 70,000
111-5-1531-140	WORKERS COMPENSATION	\$ 860	\$ 877	\$ 937	\$ 1,227	\$ 2,000	\$ 2,000
111-5-1531-141	UNEMPLOYMENT INSURANCE	\$ 509	\$ 431	\$ 246	\$ 399	\$ 3,000	\$ 3,000
111-5-1531-142	AZ JOB TRAINING TAX	\$ -	\$ -	\$ -	\$ -	\$ 6,000	\$ -
111-5-1531-199	LABOR DISTRIBUTION	\$ -	\$ -	\$ -	\$ (314,659)	\$ (330,000)	\$ (330,000)
111-5-1531-230	OFFICE SUPPLIES	\$ 3,246	\$ 3,146	\$ 1,887	\$ 1,540	\$ 4,000	\$ 4,000
111-5-1531-232	COMPUTER/PRINTER SUPPLIES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1531-237	EQUIPMENT/FURNITURE PURCHASE	\$ 795	\$ 2,065	\$ -	\$ 1,245	\$ 1,500	\$ 1,500
111-5-1531-248	SOFTWARE PURCHASE	\$ -	\$ -	\$ 665	\$ -	\$ -	\$ 1,000
111-5-1531-249	OPERATING MATERIAL & SUPPLIES	\$ 52	\$ 262	\$ 252	\$ 370	\$ -	\$ -
111-5-1531-250	BUILDING MAINTENANCE/REPAIRS	\$ -	\$ 24	\$ -	\$ -	\$ -	\$ -
111-5-1531-311	PROFESSIONAL SERVICES	\$ 161,694	\$ 164,692	\$ 179,187	\$ 190,861	\$ 216,000	\$ 231,000
111-5-1531-313	CONTRACTED SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1531-317	AUDIT/CONSULTING SERVICES	\$ 40,435	\$ 41,685	\$ 41,735	\$ 45,780	\$ 50,000	\$ 50,000
111-5-1531-325	TECH/SOFTWARE SUPPORT	\$ 10,069	\$ 13,868	\$ 13,868	\$ 38,128	\$ 35,000	\$ 50,000
111-5-1531-335	DELIVERY SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1531-343	STORAGE FACILITY RENTAL	\$ 1,175	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1531-350	TRAVEL AND PER DIEM	\$ 2,187	\$ 2,193	\$ 2,411	\$ 13,890	\$ 16,000	\$ 9,500
111-5-1531-351	CONFERENCE, SEMINARS & TRAINING	\$ 1,838	\$ 870	\$ 525	\$ 10,061	\$ 14,000	\$ 5,000
111-5-1531-353	TUITION REIMBURSEMENT	\$ -	\$ -	\$ -	\$ -	\$ 2,000	\$ -
111-5-1531-360	PRINTING COST	\$ 1,346	\$ 1,464	\$ 1,324	\$ 4,262	\$ 2,000	\$ 3,000
111-5-1531-361	PUBLISHING/ADVERTISEMENT COST	\$ 1,113	\$ 775	\$ -	\$ -	\$ 1,000	\$ 1,000
111-5-1531-362	MAILING COST	\$ 1,125	\$ 1,118	\$ 1,302	\$ 1,084	\$ 1,500	\$ 1,500
111-5-1531-370	DUES-MEMBERSHIPS-FEES	\$ 781	\$ 230	\$ 1,228	\$ 1,364	\$ 2,000	\$ 2,000
111-5-1531-374	BANK CHARGES/ANALYSIS FEES	\$ 5,004	\$ 873	\$ -	\$ 2,367	\$ 5,000	\$ 4,000
111-5-1531-376	LATE FEES/INTEREST CHARGES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1531-377	MISCELLANEOUS EXPENSES	\$ 435	\$ 0	\$ 534	\$ 346	\$ -	\$ -
111-5-1531-380	TELEPHONE EXPENSE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1531-418	SPECIAL PROJECTS	\$ -	\$ -	\$ -	\$ 9,214	\$ 56,500	\$ 56,500
111-5-1531-617	CAPITAL EQUIPMENT PURCHASE	\$ -	\$ -	\$ -	\$ 6,982	\$ 23,000	\$ -
	TOTAL FINANCIAL SERVICES	\$ 603,302	\$ 572,996	\$ 641,794	\$ 773,706	\$ 946,500	\$ 891,000

Account	Title	Actual 6/30/2017	Actual 6/30/2018	Actual 6/30/2019	Actual 6/30/2020	6/30/2020 Budget	6/30/2021 Budget
111-5-1582-110	SALARIES AND WAGES	\$ 307,556	\$ 323,872	\$ 275,144	\$ 315,220	\$ 304,000	\$ 324,000
111-5-1582-111	OVERTIME	\$ 15,113	\$ 12,690	\$ 15,104	\$ 14,215	\$ 12,000	\$ 12,000
111-5-1582-117	COMP TIME	\$ 957	\$ 2,009	\$ 1,228	\$ 2,853	\$ -	\$ -
111-5-1582-120	HEALTH-LIFE-DENTAL INSURANCE	\$ 62,915	\$ 73,720	\$ 66,390	\$ 69,021	\$ 77,000	\$ 74,000
111-5-1582-130	SOCIAL SECURITY CONTRIBUTION	\$ 18,849	\$ 19,596	\$ 16,717	\$ 19,233	\$ 20,000	\$ 21,000
111-5-1582-131	MEDICARE CONTRIBUTION	\$ 4,408	\$ 4,583	\$ 3,910	\$ 4,498	\$ 5,000	\$ 5,000
111-5-1582-132	ASRS CONTRIBUTION	\$ 34,108	\$ 36,102	\$ 30,678	\$ 37,076	\$ 36,000	\$ 39,000
111-5-1582-140	WORKERS COMPENSATION	\$ 10,635	\$ 12,527	\$ 11,209	\$ 9,501	\$ 13,000	\$ 14,000
111-5-1582-141	UNEMPLOYMENT INSURANCE	\$ 1,354	\$ 1,007	\$ 768	\$ 293	\$ 3,000	\$ 3,000
111-5-1582-142	AZ JOB TRAINING TAX	\$ -	\$ -	\$ -	\$ -	\$ 4,000	\$ -
111-5-1582-198	WORKERS COMP REIMBURSEMENTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1582-199	LABOR DISTRIBUTION	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1582-210	SMALL TOOLS/EQUIP/PARTS	\$ 3,099	\$ 2,614	\$ 2,809	\$ 1,652	\$ 3,000	\$ 3,000
111-5-1582-211	FUEL AND LUBRICANTS	\$ 9,426	\$ 12,608	\$ 13,780	\$ 16,426	\$ 7,000	\$ 10,000
111-5-1582-213	SAFETY EQUIPMENT/SUPPLIES	\$ 4,471	\$ 2,425	\$ 2,862	\$ 3,834	\$ 4,000	\$ 4,000
111-5-1582-222	CHEMICALS	\$ 1,996	\$ 2,960	\$ 6,488	\$ 10,838	\$ 6,000	\$ 6,000
111-5-1582-230	OFFICE SUPPLIES	\$ 187	\$ 327	\$ 575	\$ 292	\$ 500	\$ 500
111-5-1582-233	UNIFORMS	\$ -	\$ -	\$ -	\$ 414	\$ -	\$ -
111-5-1582-237	EQUIPMENT/FURNITURE PURCHASE	\$ 7,364	\$ 11,328	\$ 10,382	\$ 3,220	\$ 9,000	\$ 9,000
111-5-1582-243	IRRIGATION SUPPLIES	\$ 17,504	\$ 16,142	\$ 16,204	\$ 10,937	\$ 14,500	\$ 14,500
111-5-1582-244	LANDSCAPING MAT'L & SUPPLIES	\$ 3,373	\$ 6,354	\$ 8,290	\$ 5,868	\$ 6,000	\$ 6,000
111-5-1582-249	OPERATING MATERIAL & SUPPLIES	\$ 15,363	\$ 9,795	\$ 10,724	\$ 15,072	\$ 16,000	\$ 21,000
111-5-1582-253	VEHICLE MAINTENANCE/REPAIRS	\$ 186	\$ -	\$ 315	\$ -	\$ 500	\$ 500
111-5-1582-269	OTHER MAINTENANCE/REPAIRS	\$ 7,638	\$ 8,611	\$ 2,522	\$ 719	\$ 1,500	\$ 1,500
111-5-1582-313	CONTRACTED SERVICES	\$ 88,199	\$ 108,841	\$ 155,763	\$ 155,689	\$ 173,500	\$ 178,000
111-5-1582-320	MEDICAL/DRUG EXAMS & TESTING	\$ 109	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1582-326	LICENSE AND PERMITS	\$ -	\$ 290	\$ -	\$ -	\$ -	\$ -
111-5-1582-328	EQUIPMENT RENT/LEASES	\$ 737	\$ 1,002	\$ 2,661	\$ 639	\$ 1,000	\$ 1,000
111-5-1582-341	SECURITY/ALARM SERVICE	\$ 3,001	\$ 2,741	\$ 11,595	\$ 2,445	\$ 15,000	\$ 15,000
111-5-1582-351	CONFERENCE, SEMINARS & TRAINING	\$ 3,135	\$ 3,146	\$ 4,620	\$ 150	\$ 5,500	\$ 5,500
111-5-1582-370	DUES-MEMBERSHIPS-FEES	\$ 410	\$ 590	\$ 240	\$ 325	\$ -	\$ -
111-5-1582-376	LATE FEES/INTEREST CHARGES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1582-379	PARK LIGHTING/ELECTRICITY	\$ 67,686	\$ 71,642	\$ 72,526	\$ 62,549	\$ 88,000	\$ 88,000
111-5-1582-381	WIRELESS COMMUNICATIONS	\$ 937	\$ 1,290	\$ 2,172	\$ 2,339	\$ 1,500	\$ 1,500
111-5-1582-386	LANDSCAPING/IRRIGATION	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1582-418	SPECIAL PROJECTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1582-617	CAPITAL EQUIPMENT PURCHASE	\$ -	\$ -	\$ 109,339	\$ 9,293	\$ 10,000	\$ 10,000
111-5-1582-650	VEHICLES	\$ -	\$ -	\$ 9,861	\$ 41,215	\$ 47,000	\$ 94,000
111-5-1582-656	BUILDINGS AND IMPROVEMENTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1582-658	LAND IMPROVEMENTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 55,000
	TOTAL PUBLIC WORKS PARKS	\$ 690,715	\$ 748,813	\$ 864,876	\$ 815,829	\$ 883,500	\$ 1,016,000

Account	Title	Actual 6/30/2017	Actual 6/30/2018	Actual 6/30/2019	Actual 6/30/2020	6/30/2020 Budget	6/30/2021 Budget
111-5-1583-110	SALARIES AND WAGES	\$ 164,483	\$ 159,297	\$ 170,706	\$ 124,613	\$ 175,000	\$ 187,000
111-5-1583-111	OVERTIME	\$ 3,687	\$ 4,279	\$ 6,224	\$ 5,015	\$ 8,000	\$ 8,000
111-5-1583-117	COMP TIME	\$ 1,515	\$ 233	\$ 37	\$ 94	\$ -	\$ -
111-5-1583-120	HEALTH-LIFE-DENTAL INSURANCE	\$ 34,645	\$ 25,657	\$ 26,479	\$ 22,796	\$ 32,000	\$ 34,000
111-5-1583-130	SOCIAL SECURITY CONTRIBUTION	\$ 9,907	\$ 9,661	\$ 10,526	\$ 7,734	\$ 12,000	\$ 12,000
111-5-1583-131	MEDICARE CONTRIBUTION	\$ 2,317	\$ 2,260	\$ 2,462	\$ 1,809	\$ 3,000	\$ 3,000
111-5-1583-132	ASRS CONTRIBUTION	\$ 19,494	\$ 18,754	\$ 20,882	\$ 15,227	\$ 23,000	\$ 25,000
111-5-1583-140	WORKERS COMPENSATION	\$ 6,958	\$ 5,016	\$ 6,868	\$ 3,816	\$ 6,000	\$ 6,000
111-5-1583-141	UNEMPLOYMENT INSURANCE	\$ 392	\$ 447	\$ 184	\$ 50	\$ 1,000	\$ 1,000
111-5-1583-142	AZ JOB TRAINING TAX	\$ -	\$ -	\$ -	\$ -	\$ 2,000	\$ -
111-5-1583-210	SMALL TOOLS/EQUIP/PARTS	\$ 1,241	\$ 1,991	\$ 4,201	\$ 3,020	\$ 3,500	\$ 3,500
111-5-1583-211	FUEL AND LUBRICANTS	\$ 1,522	\$ 773	\$ 1,560	\$ 2,037	\$ 3,000	\$ 3,000
111-5-1583-213	SAFETY EQUIPMENT/SUPPLIES	\$ 430	\$ 908	\$ 531	\$ 322	\$ 1,000	\$ 1,000
111-5-1583-219	STREET SIGN EXPENSES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1583-230	OFFICE SUPPLIES	\$ 1,297	\$ 537	\$ 415	\$ 858	\$ 2,000	\$ 2,000
111-5-1583-231	BUILDING JANITORIAL SUPPLIES	\$ 9,708	\$ 7,505	\$ 9,226	\$ 11,991	\$ 12,000	\$ 12,000
111-5-1583-232	COMPUTER/PRINTER SUPPLIES	\$ 357	\$ -	\$ 473	\$ -	\$ 1,000	\$ 1,000
111-5-1583-233	UNIFORMS	\$ 5,845	\$ 8,534	\$ 5,905	\$ 4,119	\$ 5,500	\$ 5,500
111-5-1583-237	EQUIPMENT/FURNITURE PURCHASE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1583-245	BUILDING/DATA UPGRADES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1583-246	GRAFFITI SUPPLIES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1583-249	OPERATING MATERIAL & SUPPLIES	\$ 3,128	\$ 2,513	\$ 3,701	\$ 5,417	\$ 3,000	\$ 3,000
111-5-1583-250	BUILDING MAINTENANCE/REPAIRS	\$ 30,591	\$ 42,723	\$ 38,729	\$ 34,798	\$ 55,000	\$ 55,000
111-5-1583-254	COPIER USAGE/SUPPLIES/MAINT	\$ 1,182	\$ 1,673	\$ 1,329	\$ 2,204	\$ 1,500	\$ 1,500
111-5-1583-266	POSTAGE EQUIP RENTAL FEES/MISC	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1583-269	OTHER MAINTENANCE/REPAIRS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1583-313	CONTRACTED SERVICES	\$ 146,690	\$ 171,222	\$ 180,036	\$ 214,668	\$ 202,500	\$ 202,500
111-5-1583-341	SECURITY/ALARM SERVICE	\$ 12,264	\$ 12,355	\$ 14,017	\$ 13,420	\$ 15,000	\$ 15,000
111-5-1583-346	FIRE EXTINGUISHERS/INSPECTIONS	\$ 1,629	\$ 1,879	\$ 7,358	\$ 11,856	\$ 7,000	\$ 10,000
111-5-1583-351	CONFERENCE, SEMINARS & TRAINING	\$ 150	\$ -	\$ 700	\$ 2,149	\$ 2,500	\$ 2,500
111-5-1583-361	PUBLISHING/ADVERTISEMENT COST	\$ 192	\$ -	\$ 326	\$ -	\$ -	\$ -
111-5-1583-362	MAILING COST	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1583-370	DUES-MEMBERSHIPS-FEES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1583-381	WIRELESS COMMUNICATIONS	\$ 2,402	\$ 1,968	\$ 2,215	\$ 1,775	\$ 2,500	\$ 2,500
111-5-1583-382	BUILDING ELECTRICITY/GAS	\$ 205,525	\$ 201,184	\$ 225,631	\$ 195,331	\$ 210,000	\$ 210,000
111-5-1583-384	EXTERMINATING SERVICE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1583-392	LIBRARY FACILITIES EXPENSES	\$ 7,754	\$ 11,254	\$ 7,546	\$ 6,957	\$ 10,000	\$ 10,000
111-5-1583-418	SPECIAL PROJECTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 65,000
111-5-1583-617	CAPITAL EQUIPMENT PURCHASE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1583-650	VEHICLES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 47,000
111-5-1583-656	BUILDINGS AND IMPROVEMENTS	\$ 8,233	\$ -	\$ 78,549	\$ 235,135	\$ 560,000	\$ 369,000
111-5-1583-658	LAND IMPROVEMENTS	\$ 111,933	\$ 16,961	\$ -	\$ 54,691	\$ 55,000	\$ -
	TOTAL PUBLIC WORKS FACILITIES	\$ 795,470	\$ 709,583	\$ 826,815	\$ 981,902	\$ 1,414,000	\$ 1,297,000

Account	Title	Actual 6/30/2017	Actual 6/30/2018	Actual 6/30/2019	Actual 6/30/2020	6/30/2020 Budget	6/30/2021 Budget
111-5-1584-110	SALARIES AND WAGES	\$ 56,045	\$ 56,408	\$ 60,431	\$ 63,244	\$ 63,000	\$ 65,000
111-5-1584-112	HOLIDAY PAY	\$ 2,230	\$ 2,254	\$ -	\$ -	\$ -	\$ -
111-5-1584-120	HEALTH-LIFE-DENTAL INSURANCE	\$ 11,993	\$ 12,525	\$ 12,546	\$ 12,826	\$ 13,000	\$ 14,000
111-5-1584-130	SOCIAL SECURITY CONTRIBUTION	\$ 3,395	\$ 3,390	\$ 3,498	\$ 3,672	\$ 4,000	\$ 4,000
111-5-1584-131	MEDICARE CONTRIBUTION	\$ 794	\$ 793	\$ 818	\$ 859	\$ 1,000	\$ 1,000
111-5-1584-132	ASRS CONTRIBUTION	\$ 6,691	\$ 6,746	\$ 7,131	\$ 7,660	\$ 8,000	\$ 8,000
111-5-1584-140	WORKERS COMPENSATION	\$ 2,015	\$ 2,097	\$ 2,138	\$ 1,658	\$ 3,000	\$ 3,000
111-5-1584-141	UNEMPLOYMENT INSURANCE	\$ 127	\$ 108	\$ 61	\$ 25	\$ 1,000	\$ 1,000
111-5-1584-142	AZ JOB TRAINING TAX	\$ -	\$ -	\$ -	\$ -	\$ 1,000	\$ -
111-5-1584-210	SMALL TOOLS/EQUIP/PARTS	\$ 2,774	\$ 1,656	\$ 2,741	\$ 3,474	\$ 2,500	\$ 3,500
111-5-1584-211	FUEL AND LUBRICANTS	\$ 1,613	\$ 1,766	\$ 1,847	\$ 1,116	\$ 2,500	\$ 1,500
111-5-1584-213	SAFETY EQUIPMENT/SUPPLIES	\$ 979	\$ 427	\$ 327	\$ 468	\$ 500	\$ 5,500
111-5-1584-230	OFFICE SUPPLIES	\$ 1,077	\$ 381	\$ 154	\$ 95	\$ -	\$ -
111-5-1584-232	COMPUTER/PRINTER SUPPLIES	\$ 358	\$ -	\$ -	\$ -	\$ 1,000	\$ 1,000
111-5-1584-237	EQUIPMENT/FURNITURE PURCHASE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1584-238	VEHICLE PARTS	\$ 10,969	\$ 9,418	\$ 11,561	\$ 12,039	\$ 11,500	\$ 11,500
111-5-1584-248	SOFTWARE PURCHASE	\$ 275	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1584-249	OPERATING MATERIAL & SUPPLIES	\$ 1,939	\$ 2,353	\$ 3,640	\$ 2,662	\$ 3,000	\$ 3,000
111-5-1584-250	BUILDING MAINTENANCE/REPAIRS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1584-253	VEHICLE MAINTENANCE/REPAIRS	\$ 50,133	\$ 47,815	\$ 52,731	\$ 47,505	\$ 50,000	\$ 50,000
111-5-1584-254	COPIER USAGE/SUPPLIES/MAINT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1584-269	OTHER MAINTENANCE/REPAIRS	\$ 13,811	\$ 10,593	\$ 14,877	\$ 30,425	\$ 27,000	\$ 27,000
111-5-1584-311	PROFESSIONAL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1584-320	MEDICAL/DRUG EXAMS & TESTING	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1584-351	CONFERENCE, SEMINARS & TRAINING	\$ -	\$ -	\$ 50	\$ -	\$ 1,000	\$ 1,000
111-5-1584-362	MAILING COST	\$ -	\$ -	\$ -	\$ 82	\$ -	\$ -
111-5-1584-381	WIRELESS COMMUNICATIONS	\$ 662	\$ 711	\$ 524	\$ 561	\$ 1,000	\$ 1,000
111-5-1584-650	VEHICLES	\$ -	\$ 28,964	\$ -	\$ -	\$ -	\$ -
	TOTAL PUBLIC WORKS FLEET	\$ 167,878	\$ 188,403	\$ 175,074	\$ 188,369	\$ 194,000	\$ 201,000

Account	Title	Actual 6/30/2017	Actual 6/30/2018	Actual 6/30/2019	Actual 6/30/2020	6/30/2020 Budget	6/30/2021 Budget
111-5-1591-110	SALARIES AND WAGES	\$ -	\$ -	\$ -	\$ -	\$ 164,000	\$ -
111-5-1591-120	HEALTH-LIFE-DENTAL INSURANCE	\$ -	\$ -	\$ -	\$ -	\$ 1,000	\$ -
111-5-1591-130	SOCIAL SECURITY CONTRIBUTION	\$ -	\$ -	\$ -	\$ -	\$ 7,000	\$ -
111-5-1591-131	MEDICARE CONTRIBUTION	\$ -	\$ -	\$ -	\$ -	\$ 3,000	\$ -
111-5-1591-132	ASRS CONTRIBUTION	\$ -	\$ -	\$ -	\$ -	\$ 20,000	\$ -
111-5-1591-140	WORKERS COMPENSATION	\$ -	\$ -	\$ -	\$ -	\$ 7,000	\$ -
111-5-1591-141	UNEMPLOYMENT INSURANCE	\$ -	\$ -	\$ -	\$ -	\$ 1,000	\$ -
111-5-1591-142	AZ JOB TRAINING TAX	\$ -	\$ -	\$ -	\$ -	\$ 1,000	\$ -
111-5-1591-199	LABOR DISTRIBUTION	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1591-211	FUEL AND LUBRICANTS	\$ 132	\$ 139	\$ 3,277	\$ 3,836	\$ 1,000	\$ -
111-5-1591-239	SPORTS SUPPLIES	\$ 402	\$ 6,703	\$ -	\$ -	\$ 5,000	\$ -
111-5-1591-249	OPERATING MATERIAL & SUPPLIES	\$ 1,922	\$ 1,015	\$ 5,056	\$ 1,419	\$ 5,000	\$ -
111-5-1591-253	VEHICLE MAINTENANCE/REPAIRS	\$ -	\$ 365	\$ 1,947	\$ -	\$ 2,500	\$ -
111-5-1591-269	OTHER MAINTENANCE/REPAIRS	\$ 771	\$ 854	\$ 2,000	\$ 783	\$ 2,000	\$ -
111-5-1591-311	PROFESSIONAL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1591-312	LEGAL SERVICES	\$ 157,126	\$ 176,216	\$ 219,861	\$ 233,355	\$ 275,000	\$ 250,000
111-5-1591-313	CONTRACTED SERVICES	\$ 5,284	\$ 2,385	\$ 3,424	\$ 825	\$ 5,000	\$ -
111-5-1591-314	LIABILITY INSURANCE	\$ 295,914	\$ 310,490	\$ 319,749	\$ 335,211	\$ 332,000	\$ 350,000
111-5-1591-315	PUBLIC DEFENDER SERVICES	\$ 1,800	\$ -	\$ 1,500	\$ 1,200	\$ 2,500	\$ 2,500
111-5-1591-316	PROSECUTOR SERVICES	\$ 115,000	\$ 115,000	\$ 115,000	\$ 124,583	\$ 130,000	\$ 130,000
111-5-1591-321	COUNTY JAIL HOUSING	\$ 151,734	\$ 138,792	\$ 161,670	\$ 130,233	\$ 175,000	\$ 175,000
111-5-1591-332	CLAIMS	\$ 6,235	\$ 6,359	\$ 14,544	\$ 27,019	\$ 40,000	\$ 30,000
111-5-1591-341	SECURITY/ALARM SERVICE	\$ -	\$ -	\$ -	\$ -	\$ 500	\$ -
111-5-1591-347	PRISONER TRANSPORTATION COST	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1591-350	TRAVEL AND PER DIEM	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1591-353	TUITION REIMBURSEMENT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
111-5-1591-358	ECONOMIC DEV. REIMBURSEMENTS	\$ 13,000	\$ 13,000	\$ -	\$ -	\$ -	\$ -
111-5-1591-361	PUBLISHING/ADVERTISEMENT COST	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1591-362	MAILING COST	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1591-375	PROPERTY TAXES	\$ 11,474	\$ 194	\$ 156	\$ 257	\$ 8,000	\$ 8,000
111-5-1591-381	WIRELESS COMMUNICATIONS	\$ 586	\$ 680	\$ 524	\$ 511	\$ 1,000	\$ -
111-5-1591-382	BUILDING ELECTRICITY/GAS	\$ 8,782	\$ 8,779	\$ 9,326	\$ 9,899	\$ 15,000	\$ -
111-5-1591-383	TRASH SERVICE	\$ -	\$ -	\$ -	\$ -	\$ 1,000	\$ -
111-5-1591-384	EXTERMINATING SERVICE	\$ 1,134	\$ 927	\$ 1,124	\$ 921	\$ 1,000	\$ -
111-5-1591-410	SPECIAL EVENTS	\$ 84,315	\$ 69,474	\$ 78,833	\$ 74,978	\$ 125,000	\$ 100,000
111-5-1591-414	ADULT EDUCATION EXPENSE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1591-418	SPECIAL PROJECTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1591-421	NON-CIP PROJECTS	\$ 270,210	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1591-617	CAPITAL EQUIPMENT PURCHASE	\$ 6,426	\$ -	\$ 49,700	\$ -	\$ -	\$ -
111-5-1591-656	BUILDINGS AND IMPROVEMENTS	\$ 5,073,399	\$ 90,288	\$ -	\$ -	\$ -	\$ -
111-5-1591-730	COST OF ISSUANCE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1591-750	INTEREST	\$ 126,150	\$ 126,150	\$ 120,100	\$ 113,800	\$ 120,500	\$ 111,000
111-5-1591-759	EXCISE BOND PRINCIPLE	\$ -	\$ 151,500	\$ 157,500	\$ 2,308,750	\$ 2,164,000	\$ 170,000
111-5-1591-773	TRUST/AGENCY FEES	\$ -	\$ 300	\$ 825	\$ 300	\$ 500	\$ 500
111-5-1591-920	CONTINGENCY	\$ 101,931	\$ -	\$ 803,162	\$ 28,130	\$ 75,000	\$ 500,000
111-5-1591-950	TRANSFER OUT	\$ 1,425,500	\$ 2,444,500	\$ 1,515,000	\$ 11,428,000	\$ 11,428,000	\$ 1,076,000
	TOTAL NON-DEPARTMENTAL	\$ 7,859,225	\$ 3,664,111	\$ 3,584,278	\$ 14,824,011	\$ 15,118,500	\$ 3,003,000

Account	Title	Actual 6/30/2017	Actual 6/30/2018	Actual 6/30/2019	Actual 6/30/2020	6/30/2020 Budget	6/30/2021 Budget
111-5-1612-110	SALARIES AND WAGES	\$ 301,937	\$ 231,058	\$ 185,189	\$ 243,716	\$ 238,000	\$ 254,000
111-5-1612-111	OVERTIME	\$ -	\$ 93	\$ -	\$ -	\$ -	\$ -
111-5-1612-117	COMP TIME	\$ -	\$ -	\$ -	\$ 13	\$ -	\$ -
111-5-1612-120	HEALTH-LIFE-DENTAL INSURANCE	\$ 30,502	\$ 30,824	\$ 24,781	\$ 31,436	\$ 32,000	\$ 34,000
111-5-1612-130	SOCIAL SECURITY CONTRIBUTION	\$ 18,074	\$ 13,762	\$ 10,948	\$ 14,581	\$ 14,000	\$ 16,000
111-5-1612-131	MEDICARE CONTRIBUTION	\$ 4,227	\$ 3,218	\$ 2,560	\$ 3,410	\$ 4,000	\$ 4,000
111-5-1612-132	ASRS CONTRIBUTION	\$ 34,666	\$ 26,545	\$ 21,852	\$ 28,290	\$ 28,000	\$ 30,000
111-5-1612-140	WORKERS COMPENSATION	\$ 776	\$ 784	\$ 564	\$ 543	\$ 4,000	\$ 4,000
111-5-1612-141	UNEMPLOYMENT INSURANCE	\$ 510	\$ 323	\$ 123	\$ 122	\$ 2,000	\$ 2,000
111-5-1612-142	AZ JOB TRAINING TAX	\$ -	\$ -	\$ -	\$ -	\$ 2,000	\$ -
111-5-1612-211	FUEL AND LUBRICANTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1612-230	OFFICE SUPPLIES	\$ 1,212	\$ 975	\$ 408	\$ 316	\$ 500	\$ 500
111-5-1612-232	COMPUTER/PRINTER SUPPLIES	\$ 453	\$ 823	\$ 559	\$ 216	\$ 1,000	\$ 1,000
111-5-1612-237	EQUIPMENT/FURNITURE PURCHASE	\$ -	\$ 808	\$ 1,330	\$ 3,862	\$ 4,000	\$ 1,000
111-5-1612-248	SOFTWARE PURCHASE	\$ 2,101	\$ 1,812	\$ 1,773	\$ 1,784	\$ 2,000	\$ 2,000
111-5-1612-249	OPERATING MATERIAL & SUPPLIES	\$ 3,340	\$ 2,405	\$ 348	\$ 194	\$ 500	\$ 1,000
111-5-1612-254	COPIER USAGE/SUPPLIES/MAINT	\$ 4,588	\$ 5,549	\$ 6,079	\$ 6,035	\$ 6,000	\$ 6,000
111-5-1612-311	PROFESSIONAL SERVICES	\$ 14,502	\$ 13,290	\$ 11,862	\$ 27,179	\$ 35,500	\$ 85,500
111-5-1612-312	LEGAL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1612-313	CONTRACTED SERVICES	\$ 26,166	\$ 26,428	\$ -	\$ -	\$ -	\$ -
111-5-1612-343	STORAGE FACILITY RENTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1612-350	TRAVEL AND PER DIEM	\$ -	\$ -	\$ 308	\$ 286	\$ 500	\$ 500
111-5-1612-351	CONFERENCE, SEMINARS & TRAINING	\$ 1,205	\$ 120	\$ 480	\$ 315	\$ 1,000	\$ 1,000
111-5-1612-355	ADULT EDUCATION	\$ 4,102	\$ 7,058	\$ -	\$ -	\$ -	\$ -
111-5-1612-360	PRINTING COST	\$ 348	\$ 381	\$ 64	\$ 63	\$ 500	\$ 500
111-5-1612-361	PUBLISHING/ADVERTISEMENT COST	\$ 929	\$ 3,664	\$ 1,002	\$ 1,626	\$ 1,500	\$ 1,500
111-5-1612-362	MAILING COST	\$ 365	\$ 155	\$ 442	\$ 552	\$ 500	\$ 500
111-5-1612-370	DUES-MEMBERSHIPS-FEES	\$ 20,116	\$ 614	\$ 618	\$ 618	\$ 1,000	\$ 1,000
111-5-1612-371	SUBSCRIPTIONS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1612-376	LATE FEES/INTEREST CHARGES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1612-381	WIRELESS COMMUNICATIONS	\$ 1,384	\$ 1,408	\$ 1,381	\$ 1,382	\$ 1,500	\$ 1,500
111-5-1612-418	SPECIAL PROJECTS	\$ -	\$ -	\$ 50,396	\$ 47,012	\$ 85,000	\$ 45,000
111-5-1612-448	JOZ ECON. DEV. GRANT EXPENSES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1612-478	COMMUNITY GARDEN	\$ -	\$ 80	\$ -	\$ -	\$ -	\$ -
111-5-1612-617	CAPITAL EQUIPMENT PURCHASE	\$ 27,634	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1612-658	LAND IMPROVEMENTS	\$ -	\$ -	\$ 80,000	\$ -	\$ 80,000	\$ -
	TOTAL DEVELOPMENT SERVICES COMM. DEV.	\$ 499,137	\$ 372,178	\$ 403,070	\$ 413,551	\$ 545,000	\$ 492,500

Account	Title	Actual 6/30/2017	Actual 6/30/2018	Actual 6/30/2019	Actual 6/30/2020	6/30/2020 Budget	6/30/2021 Budget
111-5-1613-110	SALARIES AND WAGES	\$ -	\$ -	\$ -	\$ 259,051	\$ 258,000	\$ 275,000
111-5-1613-111	OVERTIME	\$ -	\$ -	\$ -	\$ 3,183	\$ -	\$ 5,000
111-5-1613-117	COMP TIME	\$ -	\$ -	\$ -	\$ 1,293	\$ -	\$ -
111-5-1613-120	HEALTH-LIFE-DENTAL INSURANCE	\$ -	\$ -	\$ -	\$ 35,935	\$ 39,000	\$ 41,000
111-5-1613-130	SOCIAL SECURITY CONTRIBUTION	\$ -	\$ -	\$ -	\$ 15,802	\$ 16,000	\$ 18,000
111-5-1613-131	MEDICARE CONTRIBUTION	\$ -	\$ -	\$ -	\$ 3,696	\$ 4,000	\$ 5,000
111-5-1613-132	ASRS CONTRIBUTION	\$ -	\$ -	\$ -	\$ 31,024	\$ 32,000	\$ 35,000
111-5-1613-140	WORKERS COMPENSATION	\$ -	\$ -	\$ -	\$ 3,458	\$ 5,000	\$ 5,000
111-5-1613-141	UNEMPLOYMENT INSURANCE	\$ -	\$ -	\$ -	\$ 101	\$ 2,000	\$ 2,000
111-5-1613-142	AZ JOB TRAINING TAX	\$ -	\$ -	\$ -	\$ -	\$ 3,000	\$ -
111-5-1613-210	SMALL TOOLS/EQUIP/PARTS	\$ -	\$ -	\$ -	\$ 363	\$ 500	\$ 500
111-5-1613-211	FUEL AND LUBRICANTS	\$ -	\$ -	\$ -	\$ 1,392	\$ 1,500	\$ 1,500
111-5-1613-213	SAFETY EQUIPMENT/SUPPLIES	\$ -	\$ -	\$ -	\$ 122	\$ 1,000	\$ 1,000
111-5-1613-230	OFFICE SUPPLIES	\$ -	\$ -	\$ -	\$ 284	\$ 1,000	\$ 1,000
111-5-1613-232	COMPUTER/PRINTER SUPPLIES	\$ -	\$ -	\$ -	\$ 610	\$ 1,000	\$ 1,000
111-5-1613-237	EQUIPMENT/FURNITURE PURCHASE	\$ -	\$ -	\$ -	\$ 5,273	\$ 4,500	\$ 1,000
111-5-1613-248	SOFTWARE PURCHASE	\$ -	\$ -	\$ -	\$ 1,823	\$ 2,500	\$ 4,000
111-5-1613-249	OPERATING MATERIAL & SUPPLIES	\$ -	\$ -	\$ -	\$ 294	\$ 1,000	\$ 1,000
111-5-1613-253	VEHICLE MAINTENANCE/REPAIRS	\$ -	\$ -	\$ -	\$ 894	\$ 2,000	\$ 2,000
111-5-1613-254	COPIER USAGE/SUPPLIES/MAINT	\$ -	\$ -	\$ -	\$ 2,306	\$ 3,000	\$ 3,000
111-5-1613-311	PROFESSIONAL SERVICES	\$ -	\$ -	\$ -	\$ 43,879	\$ 42,500	\$ 42,500
111-5-1613-350	TRAVEL AND PER DIEM	\$ -	\$ -	\$ -	\$ -	\$ 1,000	\$ 1,000
111-5-1613-351	CONFERENCE, SEMINARS & TRAINING	\$ -	\$ -	\$ -	\$ 255	\$ 1,500	\$ 1,500
111-5-1613-362	MAILING COST	\$ -	\$ -	\$ -	\$ 201	\$ 500	\$ 500
111-5-1613-370	DUES-MEMBERSHIPS-FEES	\$ -	\$ -	\$ -	\$ -	\$ 1,000	\$ 1,500
111-5-1613-381	WIRELESS COMMUNICATIONS	\$ -	\$ -	\$ -	\$ 1,969	\$ 2,500	\$ 2,500
111-5-1613-650	VEHICLES	\$ -	\$ -	\$ -	\$ 26,904	\$ 35,000	\$ 35,000
111-5-1613-656	BUILDINGS AND IMPROVEMENTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 286,000
	TOTAL DEVELOPMENT SERVICES ENGINEERING	\$ -	\$ -	\$ -	\$ 440,109	\$ 461,000	\$ 772,500

Account	Title	Actual 6/30/2017	Actual 6/30/2018	Actual 6/30/2019	Actual 6/30/2020	6/30/2020 Budget	6/30/2021 Budget
111-5-1614-110	SALARIES AND WAGES	\$ 176,204	\$ 183,942	\$ 179,396	\$ 158,097	\$ 156,000	\$ 167,000
111-5-1614-111	OVERTIME	\$ 33	\$ 1,906	\$ 3,423	\$ 1,772	\$ 1,000	\$ 3,000
111-5-1614-117	COMP TIME	\$ 641	\$ 498	\$ 872	\$ 646	\$ -	\$ -
111-5-1614-120	HEALTH-LIFE-DENTAL INSURANCE	\$ 22,042	\$ 25,874	\$ 18,015	\$ 14,619	\$ 15,000	\$ 16,000
111-5-1614-130	SOCIAL SECURITY CONTRIBUTION	\$ 10,017	\$ 11,539	\$ 10,995	\$ 9,607	\$ 10,000	\$ 11,000
111-5-1614-131	MEDICARE CONTRIBUTION	\$ 2,343	\$ 2,699	\$ 2,571	\$ 2,247	\$ 3,000	\$ 3,000
111-5-1614-132	ASRS CONTRIBUTION	\$ 19,391	\$ 22,382	\$ 21,584	\$ 19,458	\$ 20,000	\$ 21,000
111-5-1614-140	WORKERS COMPENSATION	\$ 3,661	\$ 4,121	\$ 3,812	\$ 2,630	\$ 4,000	\$ 4,000
111-5-1614-141	UNEMPLOYMENT INSURANCE	\$ 680	\$ 431	\$ 188	\$ 76	\$ 1,000	\$ 1,000
111-5-1614-142	AZ JOB TRAINING TAX	\$ -	\$ -	\$ -	\$ -	\$ 2,000	\$ -
111-5-1614-210	SMALL TOOLS/EQUIP/PARTS	\$ -	\$ -	\$ -	\$ -	\$ 1,000	\$ 1,000
111-5-1614-211	FUEL AND LUBRICANTS	\$ 1,740	\$ 1,998	\$ 2,095	\$ 2,350	\$ 3,500	\$ 3,500
111-5-1614-213	SAFETY EQUIPMENT/SUPPLIES	\$ 113	\$ -	\$ -	\$ -	\$ 500	\$ 500
111-5-1614-230	OFFICE SUPPLIES	\$ 532	\$ 694	\$ 969	\$ 440	\$ 1,000	\$ 1,000
111-5-1614-232	COMPUTER/PRINTER SUPPLIES	\$ 1,257	\$ -	\$ -	\$ -	\$ 500	\$ 500
111-5-1614-233	UNIFORMS	\$ 1,347	\$ 1,524	\$ 1,610	\$ 1,319	\$ 2,500	\$ 2,500
111-5-1614-237	EQUIPMENT/FURNITURE PURCHASE	\$ -	\$ -	\$ 474	\$ 1,681	\$ 1,000	\$ 1,000
111-5-1614-249	OPERATING MATERIAL & SUPPLIES	\$ 268	\$ 110	\$ 897	\$ 304	\$ 1,000	\$ 1,000
111-5-1614-251	COMPUTER/PRINTER MAINTENANCE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1614-253	VEHICLE MAINTENANCE/REPAIRS	\$ 2,566	\$ 2,526	\$ 1,568	\$ 141	\$ 2,500	\$ 2,500
111-5-1614-312	LEGAL SERVICES	\$ 1,800	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1614-329	RECORDING FEES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1614-351	CONFERENCE, SEMINARS & TRAINING	\$ 1,197	\$ 1,805	\$ 1,080	\$ 150	\$ 1,000	\$ 1,000
111-5-1614-360	PRINTING COST	\$ 1,218	\$ 694	\$ 659	\$ 1,526	\$ 1,000	\$ 1,000
111-5-1614-361	PUBLISHING/ADVERTISEMENT COST	\$ -	\$ -	\$ -	\$ -	\$ 500	\$ 500
111-5-1614-362	MAILING COST	\$ 851	\$ 242	\$ 1,000	\$ 408	\$ 1,500	\$ 1,500
111-5-1614-370	DUES-MEMBERSHIPS-FEES	\$ 35	\$ 105	\$ -	\$ -	\$ -	\$ -
111-5-1614-381	WIRELESS COMMUNICATIONS	\$ 418	\$ 1,048	\$ 1,760	\$ 5,092	\$ 2,000	\$ 2,000
111-5-1614-420	NEIGHBORHOOD REVITALIZATION	\$ 18,560	\$ 20,921	\$ 14,292	\$ 5,711	\$ 25,000	\$ 25,000
111-5-1614-617	CAPITAL EQUIPMENT PURCHASE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1614-650	VEHICLES	\$ -	\$ -	\$ 89,988	\$ -	\$ -	\$ -
TOTAL DEVELOPMENT SERVICES CODE COMPLIANCE		\$ 266,913	\$ 285,059	\$ 357,245	\$ 228,275	\$ 256,500	\$ 270,500

Account	Title	Actual 6/30/2017	Actual 6/30/2018	Actual 6/30/2019	Actual 6/30/2020	6/30/2020 Budget	6/30/2021 Budget
111-5-1615-110	SALARIES AND WAGES	\$ 190,932	\$ 178,068	\$ 165,493	\$ 169,402	\$ 197,000	\$ 219,000
111-5-1615-111	OVERTIME	\$ 1,486	\$ 8,901	\$ 4,060	\$ 5,200	\$ -	\$ 10,000
111-5-1615-120	HEALTH-LIFE-DENTAL INSURANCE	\$ 26,703	\$ 26,985	\$ 25,755	\$ 29,231	\$ 39,000	\$ 41,000
111-5-1615-130	SOCIAL SECURITY CONTRIBUTION	\$ 11,621	\$ 11,184	\$ 10,163	\$ 10,404	\$ 13,000	\$ 15,000
111-5-1615-131	MEDICARE CONTRIBUTION	\$ 2,718	\$ 2,615	\$ 2,377	\$ 2,433	\$ 3,000	\$ 4,000
111-5-1615-132	ASRS CONTRIBUTION	\$ 21,420	\$ 21,275	\$ 19,580	\$ 21,146	\$ 24,000	\$ 29,000
111-5-1615-140	WORKERS COMPENSATION	\$ 3,182	\$ 2,563	\$ 1,735	\$ 1,925	\$ 4,000	\$ 4,000
111-5-1615-141	UNEMPLOYMENT INSURANCE	\$ 382	\$ 447	\$ 292	\$ 127	\$ 1,000	\$ 1,000
111-5-1615-142	AZ JOB TRAINING TAX	\$ -	\$ -	\$ -	\$ -	\$ 3,000	\$ -
111-5-1615-210	SMALL TOOLS/EQUIP/PARTS	\$ 203	\$ 299	\$ -	\$ 25	\$ 500	\$ 500
111-5-1615-211	FUEL AND LUBRICANTS	\$ 635	\$ 1,046	\$ 764	\$ 502	\$ 1,500	\$ 1,500
111-5-1615-213	SAFETY EQUIPMENT/SUPPLIES	\$ 257	\$ 284	\$ 200	\$ 200	\$ 500	\$ 500
111-5-1615-230	OFFICE SUPPLIES	\$ 1,221	\$ 1,246	\$ 500	\$ 268	\$ 500	\$ 500
111-5-1615-232	COMPUTER/PRINTER SUPPLIES	\$ 314	\$ 542	\$ 119	\$ 184	\$ 500	\$ 500
111-5-1615-233	UNIFORMS	\$ 232	\$ 542	\$ 326	\$ -	\$ 500	\$ 500
111-5-1615-237	EQUIPMENT/FURNITURE PURCHASE	\$ -	\$ -	\$ -	\$ 2,404	\$ 3,500	\$ 1,000
111-5-1615-249	OPERATING MATERIAL & SUPPLIES	\$ 480	\$ 692	\$ 881	\$ 212	\$ 1,000	\$ 1,500
111-5-1615-253	VEHICLE MAINTENANCE/REPAIRS	\$ 1,926	\$ 837	\$ -	\$ 960	\$ 1,500	\$ 1,500
111-5-1615-311	PROFESSIONAL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-1615-313	CONTRACTED SERVICES	\$ 2,470	\$ 2,425	\$ 31,283	\$ 66,318	\$ 20,000	\$ 40,000
111-5-1615-350	TRAVEL AND PER DIEM	\$ 389	\$ 720	\$ 118	\$ -	\$ 500	\$ 1,000
111-5-1615-351	CONFERENCE, SEMINARS & TRAINING	\$ 361	\$ 1,003	\$ 565	\$ 750	\$ 1,000	\$ 1,500
111-5-1615-360	PRINTING COST	\$ 855	\$ 521	\$ 235	\$ 946	\$ 1,000	\$ 1,000
111-5-1615-362	MAILING COST	\$ 103	\$ 44	\$ 57	\$ 1	\$ 500	\$ 500
111-5-1615-370	DUES-MEMBERSHIPS-FEES	\$ 90	\$ 769	\$ 478	\$ 1,010	\$ 1,000	\$ 1,500
111-5-1615-377	MISCELLANEOUS EXPENSES	\$ 580	\$ 294	\$ 334	\$ -	\$ 2,000	\$ 2,000
111-5-1615-381	WIRELESS COMMUNICATIONS	\$ 1,697	\$ 1,514	\$ 1,363	\$ 1,507	\$ 2,000	\$ 2,000
111-5-1615-418	SPECIAL PROJECTS	\$ -	\$ -	\$ 4,448	\$ 16,225	\$ 120,000	\$ 50,000
111-5-1615-650	VEHICLES	\$ -	\$ -	\$ -	\$ 27,822	\$ 27,000	\$ 28,000
TOTAL DEVELOPMENT BUILDING SAFETY		\$ 270,259	\$ 264,820	\$ 271,124	\$ 359,202	\$ 469,000	\$ 458,500

Account	Title	Actual 6/30/2017	Actual 6/30/2018	Actual 6/30/2019	Actual 6/30/2020	6/30/2020 Budget	6/30/2021 Budget
111-5-2111-110	SALARIES AND WAGES	\$ 3,918,985	\$ 3,458,404	\$ 4,238,796	\$ 4,585,802	\$ 4,720,000	\$ 4,903,000
111-5-2111-111	OVERTIME	\$ 233,245	\$ 345,489	\$ 474,108	\$ 407,576	\$ 300,000	\$ 410,000
111-5-2111-112	HOLIDAY PAY	\$ 134,889	\$ 131,460	\$ 160,580	\$ 188,711	\$ 161,000	\$ 165,000
111-5-2111-114	LONGEVITY PAY	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-2111-115	UNIFORM PAY	\$ 1,379	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-2111-116	ON CALL PAY	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-2111-117	COMP TIME	\$ 22,380	\$ 25,525	\$ 50,866	\$ 37,205	\$ -	\$ -
111-5-2111-119	FLSA OVERTIME	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-2111-120	HEALTH-LIFE-DENTAL INSURANCE	\$ 467,001	\$ 494,614	\$ 576,996	\$ 663,605	\$ 727,000	\$ 775,000
111-5-2111-121	CANCER INSURANCE	\$ 1,950	\$ 1,950	\$ 2,100	\$ 2,350	\$ 4,000	\$ 4,000
111-5-2111-130	SOCIAL SECURITY CONTRIBUTION	\$ 239,092	\$ 238,789	\$ 291,949	\$ 314,374	\$ 316,000	\$ 338,000
111-5-2111-131	MEDICARE CONTRIBUTION	\$ 55,990	\$ 55,846	\$ 68,382	\$ 73,685	\$ 76,000	\$ 80,000
111-5-2111-132	ASRS CONTRIBUTION	\$ 102,539	\$ 81,511	\$ 89,571	\$ 124,785	\$ 129,000	\$ 142,000
111-5-2111-133	PUBLIC SAFETY CONTRIBUTION	\$ 817,609	\$ 927,240	\$ 1,174,312	\$ 1,403,861	\$ 1,445,000	\$ 1,446,000
111-5-2111-134	DEFERRED COMPENSATION	\$ 35,308	\$ 34,020	\$ 38,885	\$ 42,093	\$ 43,000	\$ 43,000
111-5-2111-140	WORKERS COMPENSATION	\$ 179,683	\$ 185,829	\$ 226,985	\$ 180,521	\$ 230,000	\$ 233,000
111-5-2111-141	UNEMPLOYMENT INSURANCE	\$ 7,273	\$ 7,088	\$ 5,121	\$ 2,094	\$ 19,000	\$ 19,000
111-5-2111-142	AZ JOB TRAINING TAX	\$ -	\$ -	\$ -	\$ -	\$ 35,000	\$ -
111-5-2111-198	WORKERS COMP REIMBURSEMENTS	\$ (4,405)	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-2111-199	LABOR DISTRIBUTION	\$ (365,524)	\$ (437,029)	\$ (431,628)	\$ (2,005,557)	\$ (473,500)	\$ (503,000)
111-5-2111-211	FUEL AND LUBRICANTS	\$ 53,710	\$ 63,988	\$ 83,817	\$ 82,102	\$ 68,500	\$ 80,000
111-5-2111-212	MEDICAL EQUIPMENT/SUPPLIES	\$ 3,300	\$ 1,209	\$ 2,741	\$ 4,454	\$ 2,500	\$ 5,000
111-5-2111-215	AMMUNITION/GUNS & SUPPLIES	\$ 14,404	\$ 11,507	\$ 21,640	\$ 15,160	\$ 15,000	\$ 17,000
111-5-2111-216	K9 EXPENSES	\$ 1,287	\$ 3,993	\$ 5,882	\$ 9,646	\$ 10,000	\$ 10,000
111-5-2111-230	OFFICE SUPPLIES	\$ 6,342	\$ 5,736	\$ 4,562	\$ 4,723	\$ 6,000	\$ 6,000
111-5-2111-232	COMPUTER/PRINTER SUPPLIES	\$ 3,135	\$ 224	\$ 3,103	\$ 2,849	\$ 4,000	\$ 6,000
111-5-2111-233	UNIFORMS	\$ 50,640	\$ 46,140	\$ 59,471	\$ 54,900	\$ 53,000	\$ 66,500
111-5-2111-237	EQUIPMENT/FURNITURE PURCHASE	\$ 20,318	\$ 11,268	\$ 62,391	\$ 19,118	\$ 25,000	\$ 31,000
111-5-2111-240	PUBLIC EDUCATION	\$ 1,012	\$ 1,097	\$ 2,379	\$ 747	\$ 5,000	\$ 5,000
111-5-2111-248	SOFTWARE PURCHASE	\$ 275	\$ 848	\$ 119	\$ 920	\$ 2,000	\$ 2,000
111-5-2111-249	OPERATING MATERIAL & SUPPLIES	\$ 6,078	\$ 11,979	\$ 12,999	\$ 14,610	\$ 15,000	\$ 15,000
111-5-2111-250	BUILDING MAINTENANCE/REPAIRS	\$ 18,167	\$ 6,067	\$ 10,946	\$ 13,738	\$ 12,500	\$ 12,500
111-5-2111-251	COMPUTER/PRINTER MAINTENANCE	\$ -	\$ -	\$ -	\$ 4	\$ -	\$ -
111-5-2111-252	COMM EQUIP MAINTENANCE/REPAIRS	\$ 2,036	\$ 324	\$ 260	\$ 375	\$ 2,000	\$ 2,000
111-5-2111-253	VEHICLE MAINTENANCE/REPAIRS	\$ 54,641	\$ 64,672	\$ 97,302	\$ 83,359	\$ 71,000	\$ 76,500
111-5-2111-254	COPIER USAGE/SUPPLIES/MAINT	\$ 2,690	\$ 2,224	\$ 1,424	\$ 2,170	\$ 2,500	\$ 2,500
111-5-2111-263	DATA INFRASTRUCTURE SERVICES	\$ 43,113	\$ 40,840	\$ 45,301	\$ 47,445	\$ 60,000	\$ 55,000
111-5-2111-265	SOFTWARE MAINT CONTRACT	\$ 10,319	\$ 59,928	\$ 53,746	\$ 137,072	\$ 123,000	\$ 144,500
111-5-2111-313	CONTRACTED SERVICES	\$ 1,559	\$ 40,553	\$ 10,439	\$ 9,986	\$ 10,000	\$ 10,000
111-5-2111-320	MEDICAL/DRUG EXAMS & TESTING	\$ 4,775	\$ 75	\$ -	\$ -	\$ -	\$ -
111-5-2111-322	ANIMAL CONTROL	\$ 65,000	\$ 71,436	\$ 71,436	\$ 85,723	\$ 86,000	\$ 92,000
111-5-2111-328	EQUIPMENT RENT/LEASES	\$ 8,353	\$ 9,231	\$ 4,740	\$ 339	\$ 12,000	\$ 2,000
111-5-2111-349	OTHER OUTSIDE SERVICES	\$ 31,575	\$ 6,860	\$ 4,743	\$ 10,026	\$ 11,000	\$ 11,000
111-5-2111-350	TRAVEL AND PER DIEM	\$ 5,739	\$ 16,893	\$ 10,265	\$ 9,092	\$ 12,000	\$ 12,000
111-5-2111-351	CONFERENCE, SEMINARS & TRAINING	\$ 5,089	\$ 3,094	\$ 10,647	\$ 6,526	\$ 12,500	\$ 12,500
111-5-2111-353	TUITION REIMBURSEMENT	\$ 202	\$ 369	\$ 1,353	\$ 849	\$ 5,000	\$ -
111-5-2111-357	DISPATCH SERVICES	\$ 562,956	\$ 441,608	\$ 552,746	\$ 441,701	\$ 663,000	\$ 722,500
111-5-2111-360	PRINTING COST	\$ 1,687	\$ 3,724	\$ 5,203	\$ 5,137	\$ 5,000	\$ 5,000
111-5-2111-361	PUBLISHING/ADVERTISEMENT COST	\$ 1,216	\$ -	\$ -	\$ -	\$ 500	\$ 500
111-5-2111-362	MAILING COST	\$ 3,867	\$ 5,409	\$ 3,300	\$ 4,940	\$ 5,500	\$ 5,500
111-5-2111-370	DUES-MEMBERSHIPS-FEES	\$ 4,494	\$ 1,800	\$ 3,285	\$ 3,911	\$ 5,000	\$ 5,000
111-5-2111-371	SUBSCRIPTIONS	\$ 1,079	\$ 875	\$ -	\$ -	\$ -	\$ -
111-5-2111-377	MISCELLANEOUS EXPENSES	\$ -	\$ 49,186	\$ 3,424	\$ -	\$ 49,500	\$ -
111-5-2111-381	WIRELESS COMMUNICATIONS	\$ 17,945	\$ 18,820	\$ 21,113	\$ 41,391	\$ 20,000	\$ 58,000
111-5-2111-384	EXTERMINATING SERVICE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-2111-410	SPECIAL EVENTS	\$ -	\$ -	\$ -	\$ 1,599	\$ 2,500	\$ 2,500
111-5-2111-418	SPECIAL PROJECTS	\$ -	\$ 134,034	\$ -	\$ 64,197	\$ 90,000	\$ 125,500
111-5-2111-444	VOLUNTEER PROGRAM	\$ 1,253	\$ 735	\$ 482	\$ 465	\$ 5,000	\$ 5,000
111-5-2111-445	EXPLORER PROGRAM	\$ -	\$ 9,616	\$ 12,446	\$ 3,644	\$ 14,000	\$ 14,000
111-5-2111-498	GRANT INDIRECT COSTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-2111-617	CAPITAL EQUIPMENT PURCHASE	\$ 14,142	\$ 12,263	\$ 43,183	\$ 75,533	\$ 84,000	\$ 67,000
111-5-2111-650	VEHICLES	\$ 181,692	\$ 165,630	\$ 436,703	\$ 209,107	\$ 644,000	\$ 265,000
111-5-2111-656	BUILDINGS AND IMPROVEMENTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120,000
111-5-2111-658	LAND IMPROVEMENTS	\$ -	\$ -	\$ 57,703	\$ -	\$ -	\$ -
	TOTAL POLICE	\$ 7,051,483	\$ 6,874,991	\$ 8,688,316	\$ 7,488,661	\$ 9,945,000	\$ 10,126,500

Account	Title	Actual 6/30/2017	Actual 6/30/2018	Actual 6/30/2019	Actual 6/30/2020	6/30/2020 Budget	6/30/2021 Budget
111-5-2511-110	SALARIES AND WAGES	\$ 1,756,069	\$ 1,606,316	\$ 1,929,392	\$ 2,171,722	\$ 2,203,000	\$ 2,285,000
111-5-2511-111	OVERTIME	\$ 121,353	\$ 148,825	\$ 111,932	\$ 146,236	\$ 150,000	\$ 206,000
111-5-2511-112	HOLIDAY PAY	\$ 49,506	\$ 58,896	\$ 68,979	\$ 82,156	\$ 73,000	\$ 91,000
111-5-2511-113	MOVE-UP PAY	\$ 7,185	\$ 8,400	\$ 27,525	\$ 525	\$ -	\$ 3,000
111-5-2511-114	LONGEVITY PAY	\$ 455	\$ 1,200	\$ 1,000	\$ 1,450	\$ 2,000	\$ -
111-5-2511-117	COMP TIME	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-2511-119	FLSA OVERTIME	\$ -	\$ -	\$ 77,450	\$ 101,581	\$ -	\$ 137,000
111-5-2511-120	HEALTH-LIFE-DENTAL INSURANCE	\$ 238,688	\$ 281,749	\$ 313,309	\$ 337,260	\$ 358,000	\$ 364,000
111-5-2511-121	CANCER INSURANCE	\$ 1,200	\$ 1,200	\$ 1,300	\$ 1,450	\$ 2,000	\$ 2,000
111-5-2511-130	SOCIAL SECURITY CONTRIBUTION	\$ -	\$ -	\$ 2,149	\$ 2,463	\$ 3,000	\$ 3,000
111-5-2511-131	MEDICARE CONTRIBUTION	\$ 24,256	\$ 25,312	\$ 30,935	\$ 35,154	\$ 36,000	\$ 40,000
111-5-2511-132	ASRS CONTRIBUTION	\$ -	\$ -	\$ 18,904	\$ 22,637	\$ 23,000	\$ 25,000
111-5-2511-133	PUBLIC SAFETY CONTRIBUTION	\$ 274,700	\$ 413,523	\$ 471,872	\$ 463,125	\$ 425,000	\$ 476,000
111-5-2511-134	DEFERRED COMPENSATION	\$ 16,207	\$ 18,655	\$ 20,810	\$ 22,701	\$ 23,000	\$ 30,000
111-5-2511-140	WORKERS COMPENSATION	\$ 74,071	\$ 81,514	\$ 96,954	\$ 80,608	\$ 103,000	\$ 111,000
111-5-2511-141	UNEMPLOYMENT INSURANCE	\$ 3,340	\$ 2,803	\$ 2,011	\$ 843	\$ 9,000	\$ 9,000
111-5-2511-142	AZ JOB TRAINING TAX	\$ -	\$ -	\$ -	\$ -	\$ 16,000	\$ -
111-5-2511-198	WORKERS COMP REIMBURSEMENTS	\$ (1,899)	\$ (1,227)	\$ -	\$ -	\$ -	\$ -
111-5-2511-199	LABOR DISTRIBUTION	\$ (950)	\$ -	\$ (1,241)	\$ (736,503)	\$ (1,500)	\$ (3,500)
111-5-2511-210	SMALL TOOLS/EQUIP/PARTS	\$ 1,576	\$ 2,651	\$ 3,625	\$ 3,422	\$ 1,500	\$ 2,500
111-5-2511-211	FUEL AND LUBRICANTS	\$ 13,650	\$ 16,397	\$ 18,641	\$ 14,454	\$ 18,000	\$ 18,000
111-5-2511-212	MEDICAL EQUIPMENT/SUPPLIES	\$ 10,376	\$ 8,159	\$ 9,895	\$ 8,487	\$ 20,000	\$ 20,000
111-5-2511-213	SAFETY EQUIPMENT/SUPPLIES	\$ 49,392	\$ 39,001	\$ 43,171	\$ 58,012	\$ 47,000	\$ 47,000
111-5-2511-230	OFFICE SUPPLIES	\$ 2,912	\$ 2,762	\$ 2,652	\$ 4,138	\$ 3,500	\$ 3,500
111-5-2511-231	BUILDING JANITORIAL SUPPLIES	\$ 3,503	\$ 3,142	\$ 3,917	\$ 5,464	\$ 3,500	\$ 4,000
111-5-2511-232	COMPUTER/PRINTER SUPPLIES	\$ 980	\$ 2,290	\$ 6,011	\$ 4,288	\$ 2,000	\$ 4,000
111-5-2511-233	UNIFORMS	\$ 18,356	\$ 21,997	\$ 26,317	\$ 22,018	\$ 24,000	\$ 34,500
111-5-2511-237	EQUIPMENT/FURNITURE PURCHASE	\$ 6,023	\$ 5,316	\$ 8,482	\$ 4,224	\$ 9,000	\$ 9,000
111-5-2511-240	PUBLIC EDUCATION	\$ 6,258	\$ 5,587	\$ 8,289	\$ 5,415	\$ 6,500	\$ 7,500
111-5-2511-249	OPERATING MATERIAL & SUPPLIES	\$ 1,994	\$ 1,406	\$ 6,072	\$ 1,773	\$ 2,000	\$ 2,000
111-5-2511-250	BUILDING MAINTENANCE/REPAIRS	\$ 2,981	\$ 10,524	\$ 7,522	\$ 14,332	\$ 14,000	\$ 14,000
111-5-2511-252	COMM EQUIP MAINTENANCE/REPAIRS	\$ 15,197	\$ 4,152	\$ -	\$ 6,469	\$ 2,500	\$ 2,500
111-5-2511-253	VEHICLE MAINTENANCE/REPAIRS	\$ 55,829	\$ 55,968	\$ 62,097	\$ 69,412	\$ 70,000	\$ 80,000
111-5-2511-254	COPIER USAGE/SUPPLIES/MAINT	\$ 946	\$ 911	\$ 935	\$ 712	\$ 1,500	\$ 1,500
111-5-2511-261	EQUIPMENT MAINTENANCE CONTRACT	\$ 3,440	\$ 3,522	\$ 1,869	\$ -	\$ 3,500	\$ 3,500
111-5-2511-267	LIFE SAVING EQUIPMENT REPAIRS	\$ 4,444	\$ 4,137	\$ 3,563	\$ 6,072	\$ 5,000	\$ 5,000
111-5-2511-269	OTHER MAINTENANCE/REPAIRS	\$ 801	\$ -	\$ 617	\$ 133	\$ 1,000	\$ 1,000
111-5-2511-311	PROFESSIONAL SERVICES	\$ 2,580	\$ 2,931	\$ 2,684	\$ 8,569	\$ 8,000	\$ 8,500
111-5-2511-320	MEDICAL/DRUG EXAMS & TESTING	\$ 15,929	\$ 175	\$ -	\$ -	\$ -	\$ -
111-5-2511-325	TECH/SOFTWARE SUPPORT	\$ 151,956	\$ 160,793	\$ 203,657	\$ 224,317	\$ 218,000	\$ 225,000
111-5-2511-350	TRAVEL AND PER DIEM	\$ 668	\$ 415	\$ 9,489	\$ 8,707	\$ 10,500	\$ 25,500
111-5-2511-351	CONFERENCE, SEMINARS & TRAINING	\$ 5,758	\$ 7,342	\$ 13,960	\$ 17,417	\$ 7,500	\$ 31,000
111-5-2511-352	PARAMEDIC TRAINING	\$ 4,666	\$ 22,896	\$ 19,337	\$ 1,147	\$ 31,000	\$ 31,000
111-5-2511-353	TUITION REIMBURSEMENT	\$ 2,123	\$ 2,739	\$ 3,544	\$ 7,968	\$ 21,000	\$ -
111-5-2511-360	PRINTING COST	\$ 1,126	\$ 622	\$ 295	\$ 280	\$ 1,000	\$ 1,000
111-5-2511-361	PUBLISHING/ADVERTISEMENT COST	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111-5-2511-362	MAILING COST	\$ 155	\$ 180	\$ 157	\$ 310	\$ 500	\$ 500
111-5-2511-370	DUES-MEMBERSHIPS-FEES	\$ 436	\$ 1,120	\$ 3,437	\$ 4,939	\$ 4,000	\$ 6,500
111-5-2511-377	MISCELLANEOUS EXPENSES	\$ -	\$ 27,685	\$ -	\$ -	\$ -	\$ -
111-5-2511-381	WIRELESS COMMUNICATIONS	\$ 3,563	\$ 4,663	\$ 4,967	\$ 7,391	\$ 3,500	\$ 4,500
111-5-2511-418	SPECIAL PROJECTS	\$ -	\$ 67,360	\$ 65,831	\$ 61,324	\$ 66,000	\$ 75,000
111-5-2511-617	CAPITAL EQUIPMENT PURCHASE	\$ 22,959	\$ 152,005	\$ 30,799	\$ 71,925	\$ 73,000	\$ 60,000
111-5-2511-650	VEHICLES	\$ 47,973	\$ 548,463	\$ 151,411	\$ 9,045	\$ -	\$ -
	TOTAL FIRE	\$ 3,022,729	\$ 3,834,478	\$ 3,896,524	\$ 3,385,573	\$ 4,103,000	\$ 4,506,500
	TOTAL GENERAL FUND EXPENSE	\$23,583,203	\$20,361,349	\$22,418,029	\$32,566,235	\$37,510,500	\$26,697,500

Account	Title	Actual 6/30/2017	Actual 6/30/2018	Actual 6/30/2019	Actual 6/30/2020	6/30/2020 Budget	6/30/2021 Budget
114-4-1151-214	FORFEITURE REVENUE	\$ 850	\$ 2,095	\$ 3,140	\$ 460	\$ -	\$ -
114-4-1151-222	COURT FINES	\$ 217,155	\$ 238,539	\$ 274,796	\$ 299,960	\$ 220,000	\$ 225,000
114-4-1159-211	MISCELLANEOUS REVENUE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
114-4-1159-215	JCEF - LOCAL FUND	\$ 734	\$ 497	\$ 748	\$ 632	\$ -	\$ -
114-4-1159-216	LOCAL COST	\$ 3,170	\$ 4,857	\$ 7,493	\$ 5,982	\$ 5,000	\$ 5,000
114-4-1159-217	LOCAL DEFAULT FEE	\$ 86,637	\$ 82,005	\$ 62,548	\$ 66,256	\$ 70,000	\$ 60,000
114-4-1159-218	MISCELLANEOUS FEES	\$ 6,411	\$ 1,561	\$ 216	\$ 445	\$ -	\$ -
114-4-1159-219	WARRANT FEE	\$ 3,300	\$ 2,188	\$ 2,579	\$ 1,167	\$ -	\$ -
114-4-1159-222	CONFIDENTIAL ADDRESS FND-LOCAL	\$ 113	\$ 191	\$ 161	\$ 160	\$ -	\$ -
114-4-1159-226	PARKING ORDINANCE	\$ 91	\$ -	\$ -	\$ -	\$ -	\$ -
114-4-1159-233	PROCESS SERVER - REDFLEX	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
114-4-1159-241	PHOTO RADAR FINE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
114-4-1159-291	DEFENSIVE DRIVING REVENUE	\$ 42,470	\$ 34,910	\$ 54,910	\$ 80,120	\$ 40,000	\$ 45,000
114-4-1196-295	CASH OVER/SHORT	\$ 4	\$ (273)	\$ 2	\$ 8	\$ -	\$ -
114-4-1198-231	RECOVERY FROM PRIOR YEAR	\$ -	\$ -	\$ -	\$ 2,009	\$ -	\$ -
114-4-1239-214	GRANT REVENUE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
114-4-2611-511	INTEREST REVENUE	\$ -	\$ -	\$ -	\$ 6,858	\$ -	\$ -
114-4-9999-971	TRANSFER IN	\$ 23,500	\$ 265,000	\$ 126,000	\$ 332,500	\$ 332,500	\$ 249,500
	TOTAL COURT FUND REVENUE	\$ 384,434	\$ 631,571	\$ 532,593	\$ 796,557	\$ 667,500	\$ 584,500
114-5-2251-110	SALARIES AND WAGES	\$ 440,978	\$ 459,535	\$ 524,742	\$ 496,167	\$ 577,000	\$ 600,000
114-5-2251-111	OVERTIME	\$ 620	\$ 1,423	\$ 765	\$ 3,795	\$ 3,000	\$ 3,000
114-5-2251-117	COMP TIME	\$ -	\$ 2	\$ -	\$ -	\$ -	\$ -
114-5-2251-120	HEALTH-LIFE-DENTAL INSURANCE	\$ 51,940	\$ 47,970	\$ 42,062	\$ 39,205	\$ 64,000	\$ 81,000
114-5-2251-130	SOCIAL SECURITY CONTRIBUTION	\$ 26,717	\$ 27,993	\$ 32,249	\$ 30,682	\$ 36,000	\$ 38,000
114-5-2251-131	MEDICARE CONTRIBUTION	\$ 6,248	\$ 6,547	\$ 7,542	\$ 7,176	\$ 9,000	\$ 9,000
114-5-2251-132	ASRS CONTRIBUTION	\$ 46,176	\$ 47,284	\$ 55,178	\$ 53,398	\$ 56,000	\$ 56,000
114-5-2251-140	WORKERS COMPENSATION	\$ 1,195	\$ 1,307	\$ 1,460	\$ 1,040	\$ 2,000	\$ 2,000
114-5-2251-141	UNEMPLOYMENT INSURANCE	\$ 1,624	\$ 1,584	\$ 1,029	\$ 412	\$ 4,000	\$ 5,000
114-5-2251-142	AZ JOB TRAINING TAX	\$ -	\$ -	\$ -	\$ -	\$ 6,000	\$ -
114-5-2251-198	WORKERS COMP REIMBURSEMENTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
114-5-2251-199	LABOR DISTRIBUTION	\$ (153,429)	\$ (130,000)	\$ (147,000)	\$ (591)	\$ -	\$ -
114-5-2251-230	OFFICE SUPPLIES	\$ 3,885	\$ 4,930	\$ 4,585	\$ 3,239	\$ 5,000	\$ 4,000
114-5-2251-231	BUILDING JANITORIAL SUPPLIES	\$ 211	\$ 234	\$ 425	\$ 584	\$ -	\$ -
114-5-2251-232	COMPUTER/PRINTER SUPPLIES	\$ 1,809	\$ 2,134	\$ 4,850	\$ 3,209	\$ 5,000	\$ 4,000
114-5-2251-237	EQUIPMENT/FURNITURE PURCHASE	\$ 836	\$ 4,260	\$ 1,340	\$ 1,068	\$ 1,000	\$ 1,000
114-5-2251-249	OPERATING MATERIAL & SUPPLIES	\$ 957	\$ 2,056	\$ 335	\$ 838	\$ 1,500	\$ 1,500
114-5-2251-254	COPIER USAGE/SUPPLIES/MAINT	\$ 87	\$ 277	\$ 264	\$ 327	\$ 500	\$ 500
114-5-2251-263	DATA INFRASTRUCTURE SERVICES	\$ 585	\$ -	\$ -	\$ -	\$ -	\$ -
114-5-2251-311	PROFESSIONAL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
114-5-2251-313	CONTRACTED SERVICES	\$ 2,221	\$ 2,202	\$ 2,689	\$ 2,770	\$ 3,000	\$ 3,000
114-5-2251-319	INTERPRETER	\$ 11,903	\$ 9,150	\$ 8,550	\$ 39,573	\$ 5,500	\$ 7,500
114-5-2251-338	ARMORED CAR SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
114-5-2251-339	JURY POLL EXPENSES	\$ -	\$ -	\$ -	\$ 1,083	\$ 1,000	\$ 4,000
114-5-2251-345	SECURITY SERVICES	\$ 43,581	\$ -	\$ -	\$ -	\$ -	\$ -
114-5-2251-350	TRAVEL AND PER DIEM	\$ 4,663	\$ 322	\$ -	\$ -	\$ -	\$ -
114-5-2251-351	CONFERENCE, SEMINARS & TRAINING	\$ 1,869	\$ 155	\$ -	\$ -	\$ -	\$ -
114-5-2251-360	PRINTING COST	\$ 2,137	\$ 1,868	\$ 2,381	\$ 1,821	\$ 5,500	\$ 5,500
114-5-2251-361	PUBLISHING/ADVERTISEMENT COST	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
114-5-2251-362	MAILING COST	\$ 1,185	\$ 1,218	\$ 1,749	\$ 1,571	\$ 3,000	\$ 3,000
114-5-2251-370	DUES-MEMBERSHIPS-FEES	\$ 370	\$ 520	\$ 1,073	\$ 675	\$ 500	\$ 500
114-5-2251-371	SUBSCRIPTIONS	\$ 664	\$ 1,419	\$ 3,151	\$ 3,194	\$ 3,000	\$ 3,000
114-5-2251-377	MISCELLANEOUS EXPENSES	\$ (64)	\$ 66	\$ 825	\$ 7	\$ -	\$ -
	TOTAL COURT FUND EXPENSE	\$ 498,968	\$ 494,456	\$ 550,243	\$ 691,244	\$ 791,500	\$ 831,500

Account	Title	Actual 6/30/2017	Actual 6/30/2018	Actual 6/30/2019	Actual 6/30/2020	6/30/2020 Budget	6/30/2021 Budget
121-4-1159-223	COURT TIME PMT REVENUE	\$ 17,921	\$ 17,754	\$ 17,053	\$ 15,080	\$ 5,000	\$ 10,000
121-4-1159-231	COURT FTG FEE REVENUE	\$ 23,107	\$ 15,371	\$ 10,838	\$ 12,441	\$ 5,000	\$ 5,000
121-4-1159-232	COURT TECH ACCT REVENUE	\$ 130,559	\$ 151,026	\$ 152,841	\$ 74,125	\$ 50,000	\$ 60,000
121-4-2611-511	INTEREST REVENUE	\$ 4,757	\$ 11,289	\$ 18,342	\$ 11,378	\$ 15,000	\$ 15,000
	TOTAL COURT ENHANCEMENT FUND REVENUE	\$ 176,345	\$ 195,440	\$ 199,075	\$ 113,023	\$ 75,000	\$ 90,000
121-5-2251-110	SALARIES AND WAGES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
121-5-2251-111	OVERTIME	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
121-5-2251-117	COMP TIME	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
121-5-2251-120	HEALTH-LIFE-DENTAL INSURANCE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
121-5-2251-130	SOCIAL SECURITY CONTRIBUTION	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
121-5-2251-131	MEDICARE CONTRIBUTION	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
121-5-2251-132	ASRS CONTRIBUTION	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
121-5-2251-140	WORKERS COMPENSATION	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
121-5-2251-141	UNEMPLOYMENT INSURANCE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
121-5-2251-142	AZ JOB TRAINING TAX	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
121-5-2251-199	LABOR DISTRIBUTION	\$ 121,724	\$ 102,789	\$ 112,026	\$ 11,437	\$ 20,500	\$ 20,500
121-5-2251-232	COMPUTER/PRINTER SUPPLIES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
121-5-2251-237	EQUIPMENT/FURNITURE PURCHASE	\$ -	\$ 8,989	\$ 2,619	\$ 930	\$ -	\$ -
121-5-2251-248	SOFTWARE PURCHASE	\$ -	\$ 462	\$ -	\$ -	\$ -	\$ -
121-5-2251-250	BUILDING MAINTENANCE/REPAIRS	\$ -	\$ 8,017	\$ 1,437	\$ 3,443	\$ -	\$ -
121-5-2251-261	EQUIPMENT MAINTENANCE CONTRACT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
121-5-2251-263	DATA INFRASTRUCTURE SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
121-5-2251-265	SOFTWARE MAINT CONTRACT	\$ -	\$ -	\$ 567	\$ 567	\$ -	\$ -
121-5-2251-269	OTHER MAINTENANCE/REPAIRS	\$ -	\$ 547	\$ 2,215	\$ -	\$ -	\$ -
121-5-2251-311	PROFESSIONAL SERVICES	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ -
121-5-2251-313	CONTRACTED SERVICES	\$ 21,500	\$ 22,250	\$ 23,000	\$ 24,500	\$ 18,500	\$ 18,500
121-5-2251-338	ARMORED CAR SERVICES	\$ 6,216	\$ 7,045	\$ 5,291	\$ 5,427	\$ 7,000	\$ 7,000
121-5-2251-345	SECURITY SERVICES	\$ -	\$ 42,361	\$ 49,843	\$ 40,250	\$ 45,500	\$ 45,500
121-5-2251-350	TRAVEL AND PER DIEM	\$ -	\$ 255	\$ 2,121	\$ 339	\$ 4,000	\$ 3,000
121-5-2251-351	CONFERENCE, SEMINARS & TRAINING	\$ -	\$ 525	\$ 1,490	\$ 1,750	\$ 5,000	\$ 3,000
121-5-2251-361	PUBLISHING/ADVERTISEMENT COST	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
121-5-2251-372	BANK CHARGES/MERCHANT SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,000
121-5-2251-377	MISCELLANEOUS EXPENSES	\$ (0)	\$ 630	\$ -	\$ -	\$ -	\$ 3,000
121-5-2251-411	COURT TECHNOLOGY ACCT EXPENSES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
121-5-2251-419	COURT TECHNOLOGY EXPENSES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
121-5-2251-420	TIME PMT ACCT EXPENSES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
121-5-2251-617	CAPITAL EQUIPMENT PURCHASE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
121-5-2251-656	BUILDINGS AND IMPROVEMENTS	\$ -	\$ -	\$ -	\$ -	\$ 550,000	\$ 550,000
121-5-2251-658	LAND IMPROVEMENTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	TOTAL COURT ENHANCEMENT FUND EXPENSE	\$ 149,440	\$ 198,869	\$ 200,609	\$ 88,643	\$ 650,500	\$ 659,500

Account	Title	Actual 6/30/2017	Actual 6/30/2018	Actual 6/30/2019	Actual 6/30/2020	6/30/2020 Budget	6/30/2021 Budget
122-4-1159-233	PROCESS SERVER - REDFLEX	\$ 53,707	\$ 37,668	\$ 33,114	\$ 39,009	\$ 5,000	Closed
122-4-1159-241	PHOTO RADAR FINE	\$ 336,365	\$ 391,982	\$ 356,751	\$ 112,889	\$ 50,000	Closed
122-4-1159-291	DEFENSIVE DRIVING REVENUE	\$ 207,520	\$ 318,590	\$ 360,920	\$ 88,490	\$ 50,000	Closed
122-4-2611-511	INTEREST REVENUE	\$ -	\$ -	\$ -	\$ 7,815	\$ -	Closed
	TOTAL PHOTO ENFORCEMENT FUND REVENUE	\$ 597,592	\$ 748,240	\$ 750,786	\$ 248,203	\$ 105,000	Closed
122-5-2111-110	SALARIES AND WAGES	\$ -	\$ -	\$ -	\$ -	\$ -	Closed
122-5-2111-111	OVERTIME	\$ -	\$ -	\$ -	\$ -	\$ -	Closed
122-5-2111-117	COMP TIME	\$ -	\$ -	\$ -	\$ -	\$ -	Closed
122-5-2111-120	HEALTH-LIFE-DENTAL INSURANCE	\$ -	\$ -	\$ -	\$ -	\$ -	Closed
122-5-2111-130	SOCIAL SECURITY CONTRIBUTION	\$ -	\$ -	\$ -	\$ -	\$ -	Closed
122-5-2111-131	MEDICARE CONTRIBUTION	\$ -	\$ -	\$ -	\$ -	\$ -	Closed
122-5-2111-132	ASRS CONTRIBUTION	\$ -	\$ -	\$ -	\$ -	\$ -	Closed
122-5-2111-140	WORKERS COMPENSATION	\$ -	\$ -	\$ -	\$ -	\$ -	Closed
122-5-2111-141	UNEMPLOYMENT INSURANCE	\$ -	\$ -	\$ -	\$ -	\$ -	Closed
122-5-2111-142	AZ JOB TRAINING TAX	\$ -	\$ -	\$ -	\$ -	\$ -	Closed
122-5-2111-199	LABOR DISTRIBUTION	\$ 21,756	\$ 42,914	\$ 31,269	\$ 4,377	\$ 22,000	Closed
122-5-2111-237	EQUIPMENT/FURNITURE PURCHASE	\$ -	\$ -	\$ -	\$ -	\$ -	Closed
122-5-2111-354	PHOTO ENFORCEMENT SERVICES	\$ 293,954	\$ 213,676	\$ 247,444	\$ 56,142	\$ 85,000	Closed
122-5-2111-372	BANK CHARGES/MERCHANT SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	Closed
122-5-2111-920	CONTINGENCY	\$ -	\$ -	\$ -	\$ -	\$ -	Closed
122-5-2111-950	TRANSFER OUT	\$ 833,000	\$ 980,000	\$ 500,000	\$ 150,000	\$ 150,000	Closed
122-5-2251-110	SALARIES AND WAGES	\$ -	\$ -	\$ -	\$ -	\$ -	Closed
122-5-2251-111	OVERTIME	\$ -	\$ -	\$ -	\$ -	\$ -	Closed
122-5-2251-117	COMP TIME	\$ -	\$ -	\$ -	\$ -	\$ -	Closed
122-5-2251-120	HEALTH-LIFE-DENTAL INSURANCE	\$ -	\$ -	\$ -	\$ -	\$ -	Closed
122-5-2251-130	SOCIAL SECURITY CONTRIBUTION	\$ -	\$ -	\$ -	\$ -	\$ -	Closed
122-5-2251-131	MEDICARE CONTRIBUTION	\$ -	\$ -	\$ -	\$ -	\$ -	Closed
122-5-2251-132	ASRS CONTRIBUTION	\$ -	\$ -	\$ -	\$ -	\$ -	Closed
122-5-2251-140	WORKERS COMPENSATION	\$ -	\$ -	\$ -	\$ -	\$ -	Closed
122-5-2251-141	UNEMPLOYMENT INSURANCE	\$ -	\$ -	\$ -	\$ -	\$ -	Closed
122-5-2251-142	AZ JOB TRAINING TAX	\$ -	\$ -	\$ -	\$ -	\$ -	Closed
122-5-2251-199	LABOR DISTRIBUTION	\$ 50,000	\$ 50,000	\$ 54,000	\$ -	\$ -	Closed
122-5-2251-230	OFFICE SUPPLIES	\$ -	\$ -	\$ -	\$ -	\$ -	Closed
122-5-2251-362	MAILING COST	\$ -	\$ -	\$ 174	\$ -	\$ -	Closed
122-5-2251-372	BANK CHARGES/MERCHANT SERVICES	\$ 5,674	\$ 6,574	\$ 6,569	\$ 4,778	\$ 9,000	Closed
122-5-2251-377	MISCELLANEOUS EXPENSES	\$ -	\$ -	\$ -	\$ -	\$ 6,000	Closed
122-5-2251-920	CONTINGENCY	\$ -	\$ -	\$ 116,520	\$ 1,032	\$ -	Closed
	TOTAL PHOTO ENFORCEMENT FUND EXPENSE	\$ 1,204,384	\$ 1,293,165	\$ 955,976	\$ 216,328	\$ 272,000	Closed

Account	Title	Actual 6/30/2017	Actual 6/30/2018	Actual 6/30/2019	Actual 6/30/2020	6/30/2020 Budget	6/30/2021 Budget
128-4-1159-221	IMPOUND REVENUE(28-3511)	\$ 60,605	\$ 57,000	\$ 70,352	\$ 43,670	\$ 25,000	\$ 40,000
128-4-2611-511	INTEREST REVENUE	\$ -	\$ -	\$ -	\$ 3,233	\$ -	\$ -
	TOTAL TOWING FUND REVENUE	\$ 60,605	\$ 57,000	\$ 70,352	\$ 46,903	\$ 25,000	\$ 40,000
128-5-2111-199	LABOR DISTRIBUTION	\$ 26,438	\$ 27,887	\$ 22,998	\$ 18,013	\$ 23,000	\$ 24,000
128-5-2111-249	OPERATING MATERIAL & SUPPLIES	\$ 2,952	\$ -	\$ -	\$ -	\$ 22,000	\$ 7,000
128-5-2111-370	DUES-MEMBERSHIPS-FEES	\$ 7,000	\$ 7,000	\$ 7,700	\$ 7,700	\$ 9,000	\$ 9,000
128-5-2111-617	CAPITAL EQUIPMENT PURCHASE	\$ 50,819	\$ -	\$ -	\$ -	\$ -	\$ -
	TOTAL TOWING FUND EXPENSE	\$ 87,208	\$ 34,887	\$ 30,698	\$ 25,713	\$ 54,000	\$ 40,000

Account	Title	Actual 6/30/2017	Actual 6/30/2018	Actual 6/30/2019	Actual 6/30/2020	6/30/2020 Budget	6/30/2021 Budget
131-4-1131-311	TRANSPORTATION FEE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
131-4-1197-371	REIMBURSEMENTS	\$ 73,745	\$ 5,888	\$ -	\$ -	\$ -	\$ -
131-4-1198-331	RECOVERY FROM PRIOR YEAR	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
131-4-1232-311	HURF/STATE GASOLINE TAX	\$ 2,186,814	\$ 2,281,026	\$ 2,404,333	\$ 2,345,005	\$ 2,350,000	\$ 2,510,000
131-4-1239-312	TRAFFIC SIGNAL/IMPROVEMENTS	\$ -	\$ 16,791	\$ -	\$ -	\$ -	\$ -
131-4-2611-511	INTEREST REVENUE	\$ -	\$ -	\$ -	\$ 12,869	\$ -	\$ -
131-4-9999-971	TRANSFER IN	\$ 83,500	\$ 1,004,000	\$ 186,000	\$ 856,500	\$ 856,500	\$ 626,500
	TOTAL HURF FUND REVENUE	\$ 2,344,059	\$ 3,307,706	\$ 2,590,333	\$ 3,214,374	\$ 3,206,500	\$ 3,136,500
131-5-3581-110	SALARIES AND WAGES	\$ 173,995	\$ 180,704	\$ 187,768	\$ 186,125	\$ 188,000	\$ 193,000
131-5-3581-111	OVERTIME	\$ 5,088	\$ 8,265	\$ 9,076	\$ 6,295	\$ 16,000	\$ 5,000
131-5-3581-116	ON CALL PAY	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000
131-5-3581-117	COMP TIME	\$ 150	\$ 906	\$ 285	\$ -	\$ -	\$ -
131-5-3581-120	HEALTH-LIFE-DENTAL INSURANCE	\$ 42,893	\$ 49,363	\$ 48,490	\$ 45,025	\$ 51,000	\$ 47,000
131-5-3581-130	SOCIAL SECURITY CONTRIBUTION	\$ 10,342	\$ 10,862	\$ 11,278	\$ 11,113	\$ 13,000	\$ 13,000
131-5-3581-131	MEDICARE CONTRIBUTION	\$ 2,419	\$ 2,540	\$ 2,638	\$ 2,599	\$ 3,000	\$ 4,000
131-5-3581-132	ASRS CONTRIBUTION	\$ 20,426	\$ 21,836	\$ 23,261	\$ 23,204	\$ 26,000	\$ 27,000
131-5-3581-140	WORKERS COMPENSATION	\$ 13,412	\$ 15,543	\$ 16,992	\$ 12,014	\$ 8,000	\$ 8,000
131-5-3581-141	UNEMPLOYMENT INSURANCE	\$ 678	\$ 431	\$ 245	\$ 101	\$ 2,000	\$ 2,000
131-5-3581-142	AZ JOB TRAINING TAX	\$ -	\$ -	\$ -	\$ -	\$ 4,000	\$ -
131-5-3581-198	WORKERS COMP REIMBURSEMENTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
131-5-3581-199	LABOR DISTRIBUTION	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
131-5-3581-210	SMALL TOOLS/EQUIP/PARTS	\$ 1,857	\$ 2,171	\$ 3,218	\$ 1,179	\$ 2,500	\$ 2,500
131-5-3581-211	FUEL AND LUBRICANTS	\$ 13,502	\$ 20,836	\$ 23,818	\$ 12,517	\$ 15,000	\$ 15,000
131-5-3581-213	SAFETY EQUIPMENT/SUPPLIES	\$ 2,412	\$ 3,388	\$ 2,682	\$ 1,627	\$ 3,000	\$ 3,000
131-5-3581-219	STREET SIGN EXPENSES	\$ 26,881	\$ 24,288	\$ 27,760	\$ 15,192	\$ 26,000	\$ 26,000
131-5-3581-222	CHEMICALS	\$ -	\$ 5,802	\$ 8,791	\$ 12,095	\$ 9,000	\$ 9,000
131-5-3581-225	ASPHALT/COAL MATERIAL	\$ 1,844	\$ 5,698	\$ 36	\$ 2,639	\$ 4,500	\$ 4,500
131-5-3581-230	OFFICE SUPPLIES	\$ -	\$ 41	\$ -	\$ -	\$ -	\$ -
131-5-3581-233	UNIFORMS	\$ 205	\$ 272	\$ -	\$ -	\$ -	\$ -
131-5-3581-237	EQUIPMENT/FURNITURE PURCHASE	\$ 1,435	\$ 3,522	\$ 9,990	\$ 2,886	\$ 6,000	\$ 6,000
131-5-3581-243	IRRIGATION SUPPLIES	\$ -	\$ 8,895	\$ 1,640	\$ -	\$ 3,000	\$ 3,000
131-5-3581-249	OPERATING MATERIAL & SUPPLIES	\$ 23,514	\$ 8,177	\$ 12,655	\$ 13,529	\$ 11,000	\$ 11,000
131-5-3581-253	VEHICLE MAINTENANCE/REPAIRS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
131-5-3581-269	OTHER MAINTENANCE/REPAIRS	\$ 27,775	\$ 16,316	\$ 12,031	\$ 4,463	\$ 21,000	\$ 21,000
131-5-3581-270	TRAFFIC SIGNAL MAINT/REPAIRS	\$ 89,930	\$ 138,125	\$ 104,020	\$ 118,685	\$ 114,500	\$ 114,500
131-5-3581-311	PROFESSIONAL SERVICES	\$ 677	\$ -	\$ 95	\$ -	\$ -	\$ -
131-5-3581-312	LEGAL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
131-5-3581-313	CONTRACTED SERVICES	\$ 228,497	\$ 187,642	\$ 333,615	\$ 293,016	\$ 319,500	\$ 324,500
131-5-3581-320	MEDICAL/DRUG EXAMS & TESTING	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
131-5-3581-328	EQUIPMENT RENT/LEASES	\$ 2,469	\$ 3,006	\$ 800	\$ -	\$ 2,500	\$ 2,500
131-5-3581-341	SECURITY/ALARM SERVICE	\$ -	\$ -	\$ -	\$ 74	\$ -	\$ -
131-5-3581-351	CONFERENCE, SEMINARS & TRAINING	\$ 895	\$ 920	\$ 815	\$ -	\$ 2,000	\$ 2,000
131-5-3581-353	TUITION REIMBURSEMENT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
131-5-3581-361	PUBLISHING/ADVERTISMENT COST	\$ -	\$ 188	\$ -	\$ -	\$ 500	\$ 500
131-5-3581-370	DUES-MEMBERSHIPS-FEES	\$ 1,675	\$ 2,266	\$ 2,482	\$ 2,645	\$ 1,500	\$ 1,500
131-5-3581-381	WIRELESS COMMUNICATIONS	\$ 5,557	\$ 5,377	\$ 5,853	\$ 7,090	\$ 3,000	\$ 3,000
131-5-3581-388	STREET/TRAFFIC LIGHT ELEC	\$ 406,211	\$ 421,134	\$ 454,347	\$ 460,751	\$ 430,000	\$ 430,000
131-5-3581-418	SPECIAL PROJECTS	\$ -	\$ 1,287	\$ -	\$ 399,053	\$ 400,000	\$ -
131-5-3581-460	STREET IMPROVEMENTS	\$ 903,765	\$ 816,276	\$ 976,495	\$ -	\$ -	\$ -
131-5-3581-463	TRAFFIC SIGNAL PROJECTS/MAINT.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
131-5-3581-469	PM-10 COMPLIANCE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
131-5-3581-617	CAPITAL EQUIPMENT PURCHASE	\$ -	\$ -	\$ 7,950	\$ -	\$ 15,000	\$ 106,000
131-5-3581-650	VEHICLES	\$ -	\$ -	\$ -	\$ 43,951	\$ 47,000	\$ 47,000
131-5-3581-657	INFRASTRUCTURE	\$ -	\$ 39,967	\$ 1,160,930	\$ 860,641	\$ 1,484,000	\$ 2,771,500
131-5-3581-950	TRANSFER OUT	\$ 184,000	\$ 160,000	\$ 602,000	\$ -	\$ -	\$ -
	TOTAL HURF FUND EXPENSE	\$ 2,192,503	\$ 2,166,045	\$ 4,052,052	\$ 2,538,509	\$ 3,231,500	\$ 4,213,000

Account	Title	Actual 6/30/2017	Actual 6/30/2018	Actual 6/30/2019	Actual 6/30/2020	6/30/2020 Budget	6/30/2021 Budget
141-4-1197-371	REIMBURSEMENTS	\$ -	\$ -	\$ 2,974	\$ -	\$ -	\$ -
141-4-1198-331	RECOVERY FROM PRIOR YEAR	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
141-4-1232-314	LTAFF/LOTTERY REVENUE SHARING	\$ 93,297	\$ 96,038	\$ 92,467	\$ 92,467	\$ 95,000	\$ 95,000
141-4-2611-511	INTEREST REVENUE	\$ -	\$ -	\$ -	\$ 3,284	\$ -	\$ -
	TOTAL LTAF FUND REVENUE	\$ 93,297	\$ 96,038	\$ 95,441	\$ 95,751	\$ 95,000	\$ 95,000
141-5-3581-110	SALARIES AND WAGES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
141-5-3581-130	SOCIAL SECURITY CONTRIBUTION	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
141-5-3581-131	MEDICARE CONTRIBUTION	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
141-5-3581-141	UNEMPLOYMENT INSURANCE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
141-5-3581-219	STREET SIGN EXPENSES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
141-5-3581-249	OPERATING MATERIAL & SUPPLIES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
141-5-3581-313	CONTRACTED SERVICES	\$ 54,028	\$ 49,978	\$ 73,966	\$ 85,404	\$ 137,000	\$ 150,000
141-5-3581-650	VEHICLES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
141-5-3581-656	BUILDINGS AND IMPROVEMENTS	\$ -	\$ -	\$ 68,579	\$ -	\$ -	\$ -
141-5-3581-657	INFRASTRUCTURE	\$ 83,181	\$ 85,285	\$ -	\$ -	\$ -	\$ -
	TOTAL LTAF FUND EXPENSE	\$ 137,209	\$ 135,263	\$ 142,546	\$ 85,404	\$ 137,000	\$ 150,000

Account	Title	Actual 6/30/2017	Actual 6/30/2018	Actual 6/30/2019	Actual 6/30/2020	6/30/2020 Budget	6/30/2021 Budget
148-4-1331-225	CDBG-FIRE-DG9905	\$ -	\$ 179,067	\$ -	\$ -	\$ -	\$ -
148-4-1331-325	STREET IMPROVEMENTS	\$ -	\$ -	\$ 388,855	\$ -	\$ -	\$ 600,000
148-4-1331-614	MAIN ST. WATERLINE IMPROVEMENT	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ -
148-4-9999-971	TRANSFER IN	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	TOTAL BLOCK GRANT FUND REVENUE	\$ -	\$ 179,067	\$ 388,855	\$ -	\$ 500,000	\$ 600,000
148-5-1591-210	SMALL TOOLS/EQUIP/PARTS	\$ -	\$ 2,601	\$ -	\$ -	\$ -	\$ -
148-5-1591-212	MEDICAL EQUIPMENT/SUPPLIES	\$ -	\$ 1,501	\$ -	\$ -	\$ -	\$ -
148-5-1591-213	SAFETY EQUIPMENT/SUPPLIES	\$ -	\$ 53,032	\$ -	\$ -	\$ -	\$ -
148-5-1591-253	VEHICLE MAINTENANCE/REPAIRS	\$ -	\$ 10,370	\$ -	\$ -	\$ -	\$ -
148-5-1591-485	CONSTRUCTION	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
148-5-1591-617	CAPITAL EQUIPMENT PURCHASE	\$ -	\$ 111,563	\$ -	\$ -	\$ -	\$ -
148-5-1591-656	BUILDINGS AND IMPROVEMENTS	\$ -	\$ -	\$ 388,855	\$ -	\$ 847,000	\$ 500,000
148-5-1591-673	WATER MAINS AND LINES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 600,000
148-5-1591-950	TRANSFER OUT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	TOTAL BLOCK GRANT FUND EXPENSE	\$ -	\$ 179,067	\$ 388,855	\$ -	\$ 847,000	\$ 1,100,000

Account	Title	Actual 6/30/2017	Actual 6/30/2018	Actual 6/30/2019	Actual 6/30/2020	6/30/2020 Budget	6/30/2021 Budget
149-4-1195-151	UNCLASSIFIED REVENUES	\$ -	\$ 25,148	\$ -	\$ -	\$ 10,000,000	\$ 10,000,000
149-4-1198-131	RECOVERY FROM PRIOR YEAR	\$ -	\$ 24	\$ -	\$ -	\$ -	\$ -
149-4-1231-211	GRANTS	\$ 1,903	\$ -	\$ -	\$ -	\$ 509,000	\$ 616,000
149-4-1231-217	FEDERAL GRANTS	\$ 151,122	\$ 208,867	\$ 180,007	\$ 2,845,600	\$ 802,000	\$ 180,000
149-4-1232-213	DPS - GIITEM GRANT	\$ 66,375	\$ 82,847	\$ 83,772	\$ 78,738	\$ -	\$ 97,000
149-4-1232-218	STATE GRANTS	\$ 34,389	\$ 33,800	\$ 26,204	\$ 25,426	\$ 200,000	\$ 30,000
149-4-1239-214	GRANT REVENUE	\$ 25,633	\$ 115,686	\$ 45,319	\$ 135,355	\$ -	\$ 40,000
149-4-1239-216	DYSART RESOURCE OFFICER GRANT	\$ 76,887	\$ 100,099	\$ 90,230	\$ 58,182	\$ -	\$ 102,000
149-4-1239-229	K9 DONATIONS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
149-4-1269-211	FIRE DONATIONS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
149-4-1269-221	POLICE DONATIONS	\$ -	\$ 11,500	\$ 4,200	\$ -	\$ -	\$ -
149-4-1269-400	SENIOR CENTER DONATIONS	\$ -	\$ -	\$ 20	\$ -	\$ -	\$ -
149-4-1269-411	DONATIONS - RECREATION	\$ -	\$ -	\$ 200	\$ -	\$ -	\$ -
149-4-1332-215	OFFCER SAFTY EQUIP-ARS12-116.4	\$ 21,743	\$ 25,661	\$ 25,331	\$ 15,475	\$ -	\$ 10,000
149-4-2611-511	INTEREST REVENUE	\$ -	\$ -	\$ -	\$ 1,497	\$ -	\$ -
149-4-9999-971	TRANSFER IN	\$ -	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ 100,000
	TOTAL GRANTS FUND REVENUE	\$ 378,052	\$ 603,633	\$ 455,283	\$ 3,260,272	\$ 11,611,000	\$ 11,175,000
149-5-1591-199	LABOR DISTRIBUTION	\$ -	\$ -	\$ -	\$ 737	\$ -	\$ -
149-5-1591-249	OPERATING MATERIAL & SUPPLIES	\$ -	\$ -	\$ 72	\$ -	\$ -	\$ -
149-5-1591-377	MISCELLANEOUS EXPENSES	\$ -	\$ 24,371	\$ -	\$ 204	\$ 100,000	\$ 100,000
149-5-1591-410	SPECIAL EVENTS	\$ 3,000	\$ 3,000	\$ -	\$ -	\$ 3,000	\$ 2,000
149-5-1591-466	FIRE DEPARTMENT DONATIONS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
149-5-1591-478	COMMUNITY GARDEN	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
149-5-1591-479	TOHONO O' ODHAM NATION GRANT	\$ 71,577	\$ -	\$ -	\$ 158	\$ 36,000	\$ 100,000
149-5-1591-480	VETERANS' MEMORIAL	\$ 690	\$ 450	\$ 149	\$ 72	\$ -	\$ -
149-5-1591-617	CAPITAL EQUIPMENT PURCHASE	\$ -	\$ -	\$ 35,957	\$ -	\$ 120,000	\$ 477,000
149-5-1591-650	VEHICLES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
149-5-1591-656	BUILDINGS AND IMPROVEMENTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
149-5-1591-658	LAND IMPROVEMENTS	\$ -	\$ 89,990	\$ 9,894	\$ 201,420	\$ 550,000	\$ 256,000
149-5-1591-660	LAND ACQUISITION	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
149-5-1591-921	FUTURE GRANTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
149-5-1591-950	TRANSFER OUT	\$ 13,991	\$ 8	\$ -	\$ -	\$ -	\$ -
149-5-1591-990	OTHER FINANCING USES	\$ -	\$ -	\$ -	\$ -	\$ 8,348,500	\$ 10,000,000
149-5-2111-199	LABOR DISTRIBUTION	\$ 293,606	\$ 343,440	\$ 358,336	\$ 1,971,540	\$ 408,000	\$ 458,500
149-5-2111-216	K9 EXPENSES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
149-5-2111-230	OFFICE SUPPLIES	\$ -	\$ -	\$ 249	\$ 142	\$ -	\$ -
149-5-2111-232	COMPUTER/PRINTER SUPPLIES	\$ 1,360	\$ -	\$ -	\$ -	\$ -	\$ -
149-5-2111-233	UNIFORMS	\$ 5,826	\$ 4,986	\$ 4,419	\$ 800	\$ 6,000	\$ -
149-5-2111-237	EQUIPMENT/FURNITURE PURCHASE	\$ 11,081	\$ 42,173	\$ 56,132	\$ 49,289	\$ 110,000	\$ -
149-5-2111-248	SOFTWARE PURCHASE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
149-5-2111-249	OPERATING MATERIAL & SUPPLIES	\$ 881	\$ 23,417	\$ 5,065	\$ 9,565	\$ -	\$ -
149-5-2111-253	VEHICLE MAINTENANCE/REPAIRS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
149-5-2111-265	SOFTWARE MAINT CONTRACT	\$ 41,556	\$ 3,355	\$ 3,200	\$ 3,200	\$ -	\$ -
149-5-2111-349	OTHER OUTSIDE SERVICES	\$ 241	\$ -	\$ -	\$ 220,850	\$ -	\$ -
149-5-2111-350	TRAVEL AND PER DIEM	\$ 12,886	\$ 3,657	\$ 3,709	\$ 2,942	\$ 8,000	\$ -
149-5-2111-351	CONFERENCE, SEMINARS & TRAINING	\$ 3,494	\$ 2,651	\$ 8,754	\$ 4,961	\$ 4,500	\$ -
149-5-2111-360	PRINTING COST	\$ -	\$ 1,055	\$ -	\$ -	\$ -	\$ -
149-5-2111-362	MAILING COST	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
149-5-2111-370	DUES-MEMBERSHIPS-FEES	\$ -	\$ 3,133	\$ 3,133	\$ 3,133	\$ -	\$ -
149-5-2111-410	SPECIAL EVENTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
149-5-2111-477	POLICE DONATION EXPENSES	\$ -	\$ -	\$ 1,459	\$ 339	\$ -	\$ -
149-5-2111-498	GRANT INDIRECT COSTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
149-5-2111-617	CAPITAL EQUIPMENT PURCHASE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
149-5-2111-650	VEHICLES	\$ -	\$ 49,999	\$ -	\$ -	\$ 65,000	\$ 160,000
149-5-2111-911	POLICE GRANT EXPENSE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
149-5-2511-199	LABOR DISTRIBUTION	\$ 950	\$ -	\$ 1,241	\$ 736,693	\$ 1,500	\$ 3,500
149-5-2511-212	MEDICAL EQUIPMENT/SUPPLIES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
149-5-2511-237	EQUIPMENT/FURNITURE PURCHASE	\$ 4,616	\$ 481	\$ 4,537	\$ 7,665	\$ 199,000	\$ 5,500
149-5-2511-350	TRAVEL AND PER DIEM	\$ -	\$ 856	\$ -	\$ -	\$ -	\$ -
149-5-2511-351	CONFERENCE, SEMINARS & TRAINING	\$ -	\$ -	\$ 255	\$ -	\$ -	\$ -
149-5-2511-617	CAPITAL EQUIPMENT PURCHASE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,500
	TOTAL GRANTS FUND EXPENSE	\$ 465,757	\$ 597,023	\$ 496,562	\$ 3,213,713	\$ 9,959,500	\$ 11,698,000

Account	Title	Actual 6/30/2017	Actual 6/30/2018	Actual 6/30/2019	Actual 6/30/2020	6/30/2020 Budget	6/30/2021 Budget
156-4-1195-351	UNCLASSIFIED REVENUES	\$ -	\$ 100	\$ -	\$ -	\$ -	\$ 307,000
156-4-1197-371	REIMBURSEMENTS	\$ 6,724,900	\$ 1,709,054	\$ 5,107,767	\$ 2,070,778	\$ -	\$ -
156-4-1198-131	RECOVERY FROM PRIOR YEAR	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
156-4-1198-331	RECOVERY FROM PRIOR YEAR	\$ 488	\$ 1,387	\$ 165	\$ 101	\$ -	\$ -
156-4-1339-312	DYSART-ROAD IMPROVEMENTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
156-4-2611-511	INTEREST REVENUE	\$ 16,576	\$ 20,858	\$ 27,812	\$ 230,608	\$ 50,000	\$ 150,000
156-4-8821-911	BOND PROCEEDS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
156-4-8831-911	BOND PREMIUM	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
156-4-9999-971	TRANSFER IN	\$ 1,310,000	\$ 1,315,500	\$ 1,583,000	\$10,114,000	\$10,114,000	\$ -
	TOTAL STREETS FUND REVENUE	\$ 8,051,964	\$ 3,046,899	\$ 6,718,744	\$12,415,486	\$10,164,000	\$ 457,000
156-5-3581-409	THUNDERBIRD - DYSART INTERSEC	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
156-5-3581-465	DYSART RANCHETTES PAVING	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
156-5-3581-468	PW10-ST04 CACTUS ROAD IMPROV.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
156-5-3581-497	NORTHERN PARKWAY PROJECT	\$ 500,000	\$ 465,200	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
156-5-3581-617	CAPITAL EQUIPMENT PURCHASE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
156-5-3581-657	INFRASTRUCTURE	\$10,879,360	\$ 4,071,340	\$ 216,441	\$ 861,995	\$14,505,500	\$13,979,500
156-5-3581-730	COST OF ISSUANCE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
156-5-3581-750	INTEREST	\$ 378,450	\$ 378,450	\$ 360,300	\$ 341,400	\$ 360,500	\$ 332,000
156-5-3581-759	EXCISE BOND PRINCIPLE	\$ -	\$ 453,500	\$ 472,500	\$ 6,926,250	\$ 491,500	\$ 510,000
156-5-3581-773	TRUST/AGENCY FEES	\$ -	\$ 900	\$ -	\$ 900	\$ -	\$ 1,000
156-5-3581-950	TRANSFER OUT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	TOTAL STREETS FUND EXPENSE	\$11,757,810	\$ 5,369,390	\$ 1,549,241	\$ 8,630,545	\$15,857,500	\$15,322,500

Account	Title	Actual 6/30/2017	Actual 6/30/2018	Actual 6/30/2019	Actual 6/30/2020	6/30/2020 Budget	6/30/2021 Budget
161-4-1197-171	REIMBURSEMENTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
161-4-1198-131	RECOVERY FROM PRIOR YEAR	\$ -	\$ 606	\$ 134	\$ 82	\$ -	\$ -
161-4-2411-511	PROPERTY TAX	\$ 2,035,583	\$ 2,032,303	\$ 2,069,201	\$ 1,952,162	\$ 2,030,000	\$ 2,030,000
161-4-2611-511	INTEREST REVENUE	\$ 558	\$ 300	\$ 630	\$ 12,512	\$ 10,000	\$ 5,000
161-4-8891-511	OTHER FINANCING SOURCES	\$ 6,992	\$ 9,266,581	\$ -	\$ -	\$ -	\$ -
161-4-9999-971	TRANSFER IN	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
	TOTAL DEBT SERVICE FUND REVENUE	\$ 2,143,134	\$ 11,399,790	\$ 2,169,965	\$ 2,064,755	\$ 2,140,000	\$ 2,135,000
161-5-1591-730	COST OF ISSUANCE	\$ -	\$ 186,700	\$ -	\$ -	\$ -	\$ -
161-5-1591-750	INTEREST	\$ 1,110,884	\$ 863,986	\$ 948,206	\$ 911,163	\$ 948,500	\$ 869,500
161-5-1591-757	GADA - SERIES 2004 - PRINCIPAL	\$ 1,075,000	\$ 1,275,000	\$ 1,155,000	\$ 1,190,000	\$ 1,190,000	\$ 1,230,000
161-5-1591-773	TRUST/AGENCY FEES	\$ 3,010	\$ 3,560	\$ 2,200	\$ 1,125	\$ 28,000	\$ 30,500
161-5-1591-950	TRANSFER OUT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
161-5-1591-990	OTHER FINANCING USES	\$ -	\$ 9,073,030	\$ -	\$ -	\$ -	\$ -
	TOTAL DEBT SERVICE FUND EXPENSE	\$ 2,188,894	\$ 11,402,276	\$ 2,105,406	\$ 2,102,288	\$ 2,166,500	\$ 2,130,000

Account	Title	Actual	Actual	Actual	Actual	6/30/2020	6/30/2021
		6/30/2017	6/30/2018	6/30/2019	6/30/2020	Budget	Budget
511-4-1131-613	LATE FEE	\$ 170,333	\$ 165,414	\$ 157,082	\$ 122,947	\$ 160,000	\$ 150,000
511-4-1131-614	NEW METERS	\$ 5,160	\$ 10,075	\$ 16,125	\$ 43,402	\$ 5,000	\$ 10,000
511-4-1131-615	NEW WATER ACCOUNTS	\$ 61,330	\$ 61,365	\$ 58,685	\$ 59,305	\$ 60,000	\$ 60,000
511-4-1131-616	TURN OFF/ON FEES	\$ 173,624	\$ 178,800	\$ 162,460	\$ 101,815	\$ 170,000	\$ 120,000
511-4-1131-617	WATER RECHARGE FEE	\$ 468,995	\$ 549,708	\$ 533,870	\$ 482,885	\$ 550,000	\$ 530,000
511-4-1131-619	DOOR NOTICE FEES	\$ 1,150	\$ 300	\$ 660	\$ 310	\$ -	\$ -
511-4-1141-611	WATER SERVICE CHARGES	\$ 8,566,748	\$ 8,641,767	\$ 8,220,970	\$ 8,149,274	\$ 8,165,500	\$ 8,500,000
511-4-1141-612	IRRIGATION WATER	\$ 22,984	\$ -	\$ -	\$ -	\$ -	\$ -
511-4-1195-651	UNCLASSIFIED REVENUES	\$ 58,930	\$ 18,384	\$ 72,740	\$ 122,597	\$ 15,000	\$ 15,000
511-4-1196-695	CASH OVER/SHORT	\$ (26)	\$ (265)	\$ (109)	\$ (89)	\$ -	\$ -
511-4-1197-671	REIMBURSEMENTS	\$ -	\$ 250,344	\$ 887,861	\$ 50	\$ 1,736,000	\$ 2,005,000
511-4-1198-631	RECOVERY FROM PRIOR YEAR	\$ 478	\$ 2,541	\$ (901)	\$ 132	\$ -	\$ -
511-4-1332-611	GRANTS	\$ -	\$ 18,619	\$ -	\$ -	\$ -	\$ -
511-4-1369-611	CONTRIBUTIONS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
511-4-2611-511	INTEREST REVENUE	\$ 16,603	\$ 24,863	\$ 43,681	\$ 205,134	\$ 295,000	\$ 285,000
511-4-8821-911	BOND PROCEEDS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
511-4-9999-971	TRANSFER IN	\$ 1,441,000	\$ 1,304,000	\$ 1,285,000	\$ 160,000	\$ 160,000	\$ 160,000
	TOTAL WATER FUND REVENUE	\$10,987,308	\$11,225,914	\$11,438,124	\$ 9,447,763	\$11,316,500	\$11,835,000
511-5-7111-110	SALARIES AND WAGES	\$ 313,803	\$ 295,283	\$ 339,652	\$ 165,940	\$ 163,000	\$ 180,000
511-5-7111-111	OVERTIME	\$ -	\$ -	\$ -	\$ 59	\$ -	\$ -
511-5-7111-120	HEALTH-LIFE-DENTAL INSURANCE	\$ 24,539	\$ 33,368	\$ 36,257	\$ 13,728	\$ 14,000	\$ 15,000
511-5-7111-130	SOCIAL SECURITY CONTRIBUTION	\$ 19,275	\$ 17,732	\$ 20,617	\$ 10,045	\$ 10,000	\$ 12,000
511-5-7111-131	MEDICARE CONTRIBUTION	\$ 4,508	\$ 4,174	\$ 4,822	\$ 2,349	\$ 3,000	\$ 3,000
511-5-7111-132	ASRS CONTRIBUTION	\$ 57,343	\$ 23,648	\$ 21,642	\$ 20,104	\$ 20,000	\$ 22,000
511-5-7111-140	WORKERS COMPENSATION	\$ 930	\$ 1,940	\$ 3,290	\$ 2,131	\$ 3,000	\$ 4,000
511-5-7111-141	UNEMPLOYMENT INSURANCE	\$ 653	\$ 447	\$ 354	\$ 50	\$ 1,000	\$ 1,000
511-5-7111-142	AZ JOB TRAINING TAX	\$ -	\$ -	\$ -	\$ -	\$ 2,000	\$ -
511-5-7111-199	LABOR DISTRIBUTION	\$ -	\$ -	\$ -	\$ 330,000	\$ 330,000	\$ 330,000
511-5-7111-230	OFFICE SUPPLIES	\$ 5,235	\$ 5,992	\$ 2,746	\$ 4,021	\$ 5,000	\$ 5,000
511-5-7111-248	SOFTWARE PURCHASE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
511-5-7111-253	VEHICLE MAINTENANCE/REPAIRS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
511-5-7111-271	CONSERVATION PROGRAM	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000
511-5-7111-311	PROFESSIONAL SERVICES	\$ 8,018	\$ -	\$ -	\$ -	\$ -	\$ -
511-5-7111-350	TRAVEL AND PER DIEM	\$ 497	\$ 2,602	\$ 1,612	\$ -	\$ 1,500	\$ 1,500
511-5-7111-351	CONFERENCE,SEMINARS & TRAINING	\$ 2,682	\$ 1,804	\$ 1,510	\$ 3,925	\$ 6,500	\$ 5,500
511-5-7111-361	PUBLISHING/ADVERTISEMENT COST	\$ -	\$ -	\$ 326	\$ -	\$ -	\$ -
511-5-7111-370	DUES-MEMBERSHIPS-FEES	\$ 1,983	\$ 525	\$ 865	\$ 1,000	\$ 1,000	\$ 1,000
511-5-7111-436	RATE STUDY	\$ 16,000	\$ -	\$ 26,804	\$ 722	\$ 9,000	\$ 18,000

Account	Title	Actual 6/30/2017	Actual 6/30/2018	Actual 6/30/2019	Actual 6/30/2020	6/30/2020 Budget	6/30/2021 Budget
511-5-7115-110	SALARIES AND WAGES	\$ 685,929	\$ 745,947	\$ 765,411	\$ 542,306	\$ 596,000	\$ 657,000
511-5-7115-111	OVERTIME	\$ 30,445	\$ 30,664	\$ 34,585	\$ 41,706	\$ 35,000	\$ 24,000
511-5-7115-116	ON CALL PAY	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000
511-5-7115-117	COMP TIME	\$ 9,101	\$ 4,285	\$ 9,740	\$ 1,847	\$ -	\$ -
511-5-7115-120	HEALTH-LIFE-DENTAL INSURANCE	\$ 111,789	\$ 139,094	\$ 135,505	\$ 100,176	\$ 115,000	\$ 127,000
511-5-7115-130	SOCIAL SECURITY CONTRIBUTION	\$ 43,251	\$ 45,159	\$ 48,424	\$ 34,727	\$ 39,000	\$ 43,000
511-5-7115-131	MEDICARE CONTRIBUTION	\$ 10,115	\$ 10,561	\$ 11,325	\$ 8,122	\$ 10,000	\$ 11,000
511-5-7115-132	ASRS CONTRIBUTION	\$ 131,409	\$ 61,772	\$ 52,261	\$ 70,082	\$ 79,000	\$ 88,000
511-5-7115-140	WORKERS COMPENSATION	\$ 23,398	\$ 27,853	\$ 28,842	\$ 19,165	\$ 28,000	\$ 31,000
511-5-7115-141	UNEMPLOYMENT INSURANCE	\$ 1,756	\$ 1,650	\$ 854	\$ 313	\$ 3,000	\$ 3,000
511-5-7115-142	AZ JOB TRAINING TAX	\$ -	\$ -	\$ -	\$ -	\$ 7,000	\$ -
511-5-7115-198	WORKERS COMP REIMBURSEMENTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
511-5-7115-199	LABOR DISTRIBUTION	\$ (15,000)	\$ (27,000)	\$ (27,000)	\$ (27,000)	\$ (27,000)	\$ (27,000)
511-5-7115-210	SMALL TOOLS/EQUIP/PARTS	\$ 9,222	\$ 13,988	\$ 10,196	\$ 7,462	\$ 7,000	\$ 7,000
511-5-7115-211	FUEL AND LUBRICANTS	\$ 22,898	\$ 29,219	\$ 30,618	\$ 20,351	\$ 23,500	\$ 23,500
511-5-7115-213	SAFETY EQUIPMENT/SUPPLIES	\$ 6,213	\$ 5,371	\$ 6,125	\$ 6,579	\$ 8,500	\$ 8,500
511-5-7115-220	METER/PARTS/CALIBRATION	\$ 26,405	\$ 44,177	\$ 69,471	\$ 87,233	\$ 60,000	\$ 90,000
511-5-7115-221	PIPES, FITTINGS & REPAIRS	\$ 37,511	\$ 42,449	\$ 35,450	\$ 61,359	\$ 38,000	\$ 50,000
511-5-7115-222	CHEMICALS	\$ 20,462	\$ 26,328	\$ 24,553	\$ 22,780	\$ 30,000	\$ 30,000
511-5-7115-224	LAB SUPPLIES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
511-5-7115-225	ASPHALT/COAL MATERIAL	\$ 3,081	\$ 8,199	\$ 1,187	\$ 5,099	\$ 6,000	\$ 6,000
511-5-7115-226	FIRE HYDRANTS/PARTS	\$ 3,509	\$ 523	\$ 6,714	\$ 6,212	\$ 8,000	\$ 15,000
511-5-7115-230	OFFICE SUPPLIES	\$ 1,948	\$ 2,783	\$ 1,625	\$ 1,458	\$ 1,500	\$ 1,500
511-5-7115-232	COMPUTER/PRINTER SUPPLIES	\$ 7,289	\$ 510	\$ 768	\$ 348	\$ 500	\$ 500
511-5-7115-233	UNIFORMS	\$ 1,282	\$ 2,000	\$ 2,000	\$ 1,773	\$ 2,000	\$ 3,500
511-5-7115-237	EQUIPMENT/FURNITURE PURCHASE	\$ 8,650	\$ 3,866	\$ 1,027	\$ 1,921	\$ 1,500	\$ 1,500
511-5-7115-248	SOFTWARE PURCHASE	\$ 2,182	\$ 2,314	\$ 1,807	\$ -	\$ -	\$ -
511-5-7115-249	OPERATING MATERIAL & SUPPLIES	\$ 2,700	\$ 3,639	\$ 4,543	\$ 273	\$ 1,000	\$ 1,000
511-5-7115-250	BUILDING MAINTENANCE/REPAIRS	\$ 1,145	\$ 2,549	\$ 3,346	\$ 4,943	\$ 3,500	\$ 3,500
511-5-7115-251	COMPUTER/PRINTER MAINTENANCE	\$ -	\$ -	\$ -	\$ -	\$ 500	\$ 500
511-5-7115-253	VEHICLE MAINTENANCE/REPAIRS	\$ 18,641	\$ 31,359	\$ 28,279	\$ 36,486	\$ 35,000	\$ 35,000
511-5-7115-254	COPIER USAGE/SUPPLIES/MAINT	\$ 1,660	\$ 2,745	\$ 2,531	\$ -	\$ -	\$ -
511-5-7115-255	WELL SITE MAINTENANCE/REPAIRS	\$ 219,916	\$ 87,881	\$ 139,299	\$ 345,088	\$ 181,000	\$ 181,000
511-5-7115-256	WWTP MAINTENANCE/REPAIRS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
511-5-7115-269	OTHER MAINTENANCE/REPAIRS	\$ 1,225	\$ 4,882	\$ 111	\$ 686	\$ 2,500	\$ 2,500
511-5-7115-310	ENGINEERING SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
511-5-7115-311	PROFESSIONAL SERVICES	\$ 33,326	\$ 40,586	\$ 72,452	\$ 14,958	\$ 18,500	\$ 18,500
511-5-7115-312	LEGAL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
511-5-7115-313	CONTRACTED SERVICES	\$ 184,634	\$ 118,530	\$ 222,770	\$ 173,326	\$ 112,500	\$ 112,500
511-5-7115-314	LIABILITY INSURANCE	\$ 190,859	\$ 201,025	\$ 206,279	\$ 217,031	\$ 215,000	\$ 215,000
511-5-7115-320	MEDICAL/DRUG EXAMS & TESTING	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
511-5-7115-325	TECH/SOFTWARE SUPPORT	\$ 28,718	\$ 29,307	\$ 16,344	\$ 45,009	\$ 32,000	\$ 32,000
511-5-7115-326	LICENSE AND PERMITS	\$ 10,960	\$ 11,235	\$ 13,796	\$ 11,570	\$ 12,000	\$ 12,000
511-5-7115-328	EQUIPMENT RENT/LEASES	\$ 18,101	\$ 6,905	\$ 9,945	\$ 8,206	\$ 7,000	\$ 7,000
511-5-7115-333	SAMPLING/TESTING	\$ 27,313	\$ 24,320	\$ 42,278	\$ 23,635	\$ 35,000	\$ 35,000
511-5-7115-334	SLUDGE DISPOSAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
511-5-7115-340	ANNUAL WATER FEES	\$ 23,710	\$ 25,000	\$ 18,730	\$ 25,925	\$ 25,000	\$ 25,000
511-5-7115-349	OTHER OUTSIDE SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
511-5-7115-350	TRAVEL AND PER DIEM	\$ 504	\$ 350	\$ 1,074	\$ 3,876	\$ -	\$ 1,000
511-5-7115-351	CONFERENCE, SEMINARS & TRAINING	\$ 5,278	\$ 7,255	\$ 8,270	\$ 1,630	\$ 8,000	\$ 7,000
511-5-7115-360	PRINTING COST	\$ 471	\$ 662	\$ 202	\$ -	\$ 1,000	\$ 1,000
511-5-7115-362	MAILING COST	\$ 273	\$ 272	\$ 831	\$ 571	\$ 1,000	\$ 1,000
511-5-7115-370	DUES-MEMBERSHIPS-FEES	\$ 3,376	\$ 6,521	\$ 6,147	\$ 4,887	\$ 8,000	\$ 8,000
511-5-7115-375	PROPERTY TAXES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
511-5-7115-376	LATE FEES/INTEREST CHARGES	\$ -	\$ 4,261	\$ -	\$ -	\$ -	\$ -
511-5-7115-377	MISCELLANEOUS EXPENSES	\$ 375	\$ 13	\$ 142	\$ -	\$ -	\$ -
511-5-7115-381	WIRELESS COMMUNICATIONS	\$ 11,342	\$ 11,714	\$ 10,898	\$ 9,137	\$ 9,500	\$ 9,500
511-5-7115-385	BUILDING WATER/SEWER SERVICES	\$ 34,394	\$ 27,600	\$ 23,525	\$ 39	\$ -	\$ -
511-5-7115-386	LANDSCAPING/IRRIGATION	\$ 406,674	\$ 490,911	\$ 419,405	\$ 490	\$ -	\$ -
511-5-7115-387	UTILITY ELECTRICITY	\$ 382,168	\$ 358,157	\$ 348,891	\$ 356,528	\$ 375,000	\$ 375,000

Account	Title	Actual 6/30/2017	Actual 6/30/2018	Actual 6/30/2019	Actual 6/30/2020	6/30/2020 Budget	6/30/2021 Budget
511-5-7115-401	WELL #9	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
511-5-7115-402	WELL SITE SECURITY	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
511-5-7115-403	PW10-01 DWNTWN WTR LN RPLCE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
511-5-7115-404	PW10-ST03 RANCHETTES SWR LINE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
511-5-7115-405	SEWER TREATMENT PLANT - PERC	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
511-5-7115-406	WWTP IMPROVEMENTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
511-5-7115-418	SPECIAL PROJECTS	\$ 38,615	\$ 36,611	\$ -	\$ -	\$ -	\$ 60,000
511-5-7115-481	SEWER EXPANSION	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
511-5-7115-482	ASSURED WATER SUPPLY	\$ 176,442	\$ 127,858	\$ 143,550	\$ 122,961	\$ 1,413,000	\$ 1,653,000
511-5-7115-617	CAPITAL EQUIPMENT PURCHASE	\$ -	\$ -	\$ -	\$ 73,361	\$ 135,000	\$ 100,000
511-5-7115-650	VEHICLES	\$ -	\$ -	\$ -	\$ 43,626	\$ 47,000	\$ 47,000
511-5-7115-656	BUILDINGS AND IMPROVEMENTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 325,000
511-5-7115-658	LAND IMPROVEMENTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 125,000
511-5-7115-670	SEWER COLLECTION SYSTEM	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
511-5-7115-673	WATER MAINS AND LINES	\$ -	\$ -	\$ -	\$ 1,330,562	\$ 4,643,000	\$ 3,455,000
511-5-7115-717	WIFA - PRINCIPAL	\$ -	\$ -	\$ -	\$ -	\$ 1,131,000	\$ 1,131,500
511-5-7115-730	COST OF ISSUANCE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
511-5-7115-731	DEFERRED AMOUNT OF REFUNDING	\$ 17,580	\$ 17,580	\$ 17,580	\$ -	\$ 18,000	\$ 18,000
511-5-7115-750	WIFA - INTEREST	\$ 244,086	\$ 300,333	\$ 269,660	\$ 254,551	\$ 235,000	\$ 222,000
511-5-7115-773	TRUST/AGENCY FEES	\$ 6,750	\$ -	\$ -	\$ -	\$ -	\$ -
511-5-7115-923	FUTURE DEBT SERVICE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
511-5-7115-950	TRANSFER OUT	\$ 2,260,500	\$ 2,248,000	\$ 2,283,000	\$ 2,820,000	\$ 2,820,000	\$ 2,820,000
511-5-7115-960	DEPRECIATION	\$ 1,555,436	\$ 1,406,367	\$ 1,336,120	\$ 1,550,000	\$ 1,550,000	\$ 1,400,000
511-5-7115-990	LOSS ON RETIRE/SALE OF ASSETS	\$ 838	\$ -	\$ 5,529	\$ -	\$ -	\$ -
511-5-7116-110	SALARIES AND WAGES	\$ 214,399	\$ 213,319	\$ 261,642	\$ 270,414	\$ 258,000	\$ 271,000
511-5-7116-111	OVERTIME	\$ 12,307	\$ 14,323	\$ 2,433	\$ 2,442	\$ 5,000	\$ 5,000
511-5-7116-117	COMP TIME	\$ 1,678	\$ 1,350	\$ 1,876	\$ 719	\$ -	\$ -
511-5-7116-120	HEALTH-LIFE-DENTAL INSURANCE	\$ 22,967	\$ 31,113	\$ 60,336	\$ 63,429	\$ 64,000	\$ 68,000
511-5-7116-130	SOCIAL SECURITY CONTRIBUTION	\$ 13,932	\$ 13,742	\$ 15,518	\$ 16,016	\$ 17,000	\$ 18,000
511-5-7116-131	MEDICARE CONTRIBUTION	\$ 3,258	\$ 3,214	\$ 3,629	\$ 3,746	\$ 4,000	\$ 4,000
511-5-7116-132	ASRS CONTRIBUTION	\$ 33,957	\$ 14,821	\$ 15,757	\$ 31,395	\$ 33,000	\$ 35,000
511-5-7116-140	WORKERS COMPENSATION	\$ 729	\$ 681	\$ 807	\$ 616	\$ 1,000	\$ 1,000
511-5-7116-141	UNEMPLOYMENT INSURANCE	\$ 1,059	\$ 893	\$ 429	\$ 181	\$ 2,000	\$ 3,000
511-5-7116-142	AZ JOB TRAINING TAX	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ -
511-5-7116-199	LABOR DISTRIBUTION	\$ 5,429	\$ -	\$ -	\$ 591	\$ -	\$ -
511-5-7116-213	SAFETY EQUIPMENT/SUPPLIES	\$ 280	\$ -	\$ -	\$ 77	\$ -	\$ -
511-5-7116-230	OFFICE SUPPLIES	\$ 1,369	\$ 2,513	\$ 1,636	\$ 1,768	\$ 2,500	\$ 2,500
511-5-7116-232	COMPUTER/PRINTER SUPPLIES	\$ 707	\$ 577	\$ 701	\$ 443	\$ 1,000	\$ 3,000
511-5-7116-233	UNIFORMS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
511-5-7116-237	EQUIPMENT/FURNITURE PURCHASE	\$ 1,811	\$ 3,784	\$ 1,031	\$ 648	\$ -	\$ 500
511-5-7116-248	SOFTWARE PURCHASE	\$ -	\$ 148	\$ -	\$ -	\$ -	\$ -
511-5-7116-249	OPERATING MATERIAL & SUPPLIES	\$ 621	\$ 682	\$ 258	\$ 597	\$ 500	\$ 500
511-5-7116-266	POSTAGE EQUIP RENTAL FEES/MISC	\$ 1,713	\$ -	\$ -	\$ -	\$ -	\$ -
511-5-7116-269	OTHER MAINTENANCE/REPAIRS	\$ 33	\$ -	\$ -	\$ -	\$ 500	\$ 4,500
511-5-7116-313	CONTRACTED SERVICES	\$ 56,454	\$ 57,961	\$ 69,920	\$ 69,748	\$ 57,500	\$ 72,500
511-5-7116-325	TECH/SOFTWARE SUPPORT	\$ 9,126	\$ 14,448	\$ 14,489	\$ 19,618	\$ 16,500	\$ 60,000
511-5-7116-338	ARMORED CAR SERVICES	\$ 7,227	\$ 5,971	\$ 5,221	\$ 5,324	\$ 7,500	\$ 7,500
511-5-7116-343	STORAGE FACILITY RENTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
511-5-7116-350	TRAVEL AND PER DIEM	\$ 590	\$ -	\$ 973	\$ 2,119	\$ 1,500	\$ 3,000
511-5-7116-351	CONFERENCE, SEMINARS & TRAINING	\$ 725	\$ -	\$ 513	\$ 1,500	\$ 3,500	\$ 3,500
511-5-7116-353	TUITION REIMBURSEMENT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
511-5-7116-360	PRINTING COST	\$ 1,619	\$ 2,962	\$ 1,676	\$ 1,649	\$ 3,000	\$ 3,000
511-5-7116-362	MAILING COST	\$ 1,108	\$ 1,123	\$ 1,163	\$ 1,094	\$ 2,000	\$ 2,000
511-5-7116-363	MAILING COST-UTILITY BILLING	\$ 42,939	\$ 60,000	\$ 40,000	\$ 40,000	\$ 52,000	\$ 53,500
511-5-7116-370	DUES-MEMBERSHIPS-FEES	\$ -	\$ -	\$ 65	\$ 82	\$ -	\$ 500
511-5-7116-372	BANK CHARGES/MERCHANT SERVICES	\$ 74,632	\$ 85,712	\$ 90,585	\$ 98,286	\$ 98,000	\$ 102,000
511-5-7116-373	BANK CHARGES/LOCKBOX	\$ 5,004	\$ 873	\$ -	\$ 2,367	\$ 3,000	\$ 3,000
511-5-7116-377	MISCELLANEOUS EXPENSES	\$ 90	\$ 85	\$ 165	\$ 326	\$ -	\$ -
511-5-7116-381	WIRELESS COMMUNICATIONS	\$ 576	\$ 580	\$ 540	\$ 599	\$ 1,500	\$ 1,500
511-5-7116-395	COLLECTION SERVICES	\$ -	\$ 1,880	\$ 140	\$ 375	\$ -	\$ -
511-5-7116-418	SPECIAL PROJECTS	\$ -	\$ 11,478	\$ -	\$ -	\$ 15,000	\$ -
511-5-7116-436	RATE STUDY	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
511-5-7116-617	CAPITAL EQUIPMENT PURCHASE	\$ -	\$ -	\$ -	\$ 6,070	\$ 6,500	\$ -
	TOTAL WATER FUND EXPENSE	\$ 8,062,661	\$ 7,787,890	\$ 7,959,013	\$ 9,689,684	\$15,376,500	\$14,979,500

Account	Title	Actual 6/30/2017	Actual 6/30/2018	Actual 6/30/2019	Actual 6/30/2020	6/30/2020 Budget	6/30/2021 Budget
516-4-1141-612	IRRIGATION WATER	\$ -	\$ 28,431	\$ 23,948	\$ 27,804	\$ 30,000	\$ 25,000
	TOTAL IRRIGATION FUND REVENUE	\$ -	\$ 28,431	\$ 23,948	\$ 27,804	\$ 30,000	\$ 25,000
516-5-7122-199	LABOR DISTRIBUTION	\$ -	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000
516-5-7122-269	OTHER MAINTENANCE/REPAIRS	\$ -	\$ 4,420	\$ 1,619	\$ -	\$ -	\$ -
516-5-7122-387	UTILITY ELECTRICITY	\$ -	\$ 24,443	\$ 20,230	\$ 24,017	\$ 26,000	\$ 26,000
516-5-7122-482	ASSURED WATER SUPPLY	\$ -	\$ -	\$ -	\$ -	\$ 52,500	\$ 61,000
516-5-7122-617	CAPITAL EQUIPMENT PURCHASE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
516-5-7122-673	WATER MAINS AND LINES	\$ -	\$ -	\$ -	\$ -	\$ 60,000	\$ -
516-5-7122-960	DEPRECIATION	\$ -	\$ -	\$ 1,334	\$ -	\$ -	\$ -
	TOTAL IRRIGATION FUND EXPENSE	\$ -	\$ 40,863	\$ 35,183	\$ 36,017	\$ 150,500	\$ 199,000

Account	Title	Actual 6/30/2017	Actual 6/30/2018	Actual 6/30/2019	Actual 6/30/2020	6/30/2020 Budget	6/30/2021 Budget
541-4-1141-711	SEWER SERVICE CHARGES	\$ 3,316,534	\$ 3,241,280	\$ 3,289,674	\$ 3,271,920	\$ 3,246,000	\$ 3,275,000
541-4-1195-751	UNCLASSIFIED REVENUES	\$ 45,155	\$ -	\$ -	\$ -	\$ -	\$ -
541-4-1197-771	REIMBURSEMENTS	\$ -	\$ 105,769	\$ -	\$ -	\$ -	\$ -
541-4-1198-731	RECOVERY FROM PRIOR YEAR	\$ 495	\$ 2,252	\$ 8,814	\$ 6	\$ -	\$ -
541-4-1369-711	CONTRIBUTIONS	\$ -	\$ -	\$ -	\$ 2,709,000	\$ -	\$ -
541-4-2611-511	INTEREST REVENUE	\$ 654	\$ 2	\$ 0	\$ 82,441	\$ 85,000	\$ 85,000
541-4-8821-911	BOND PROCEEDS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
541-4-9999-971	TRANSFER IN	\$ 1,020,000	\$ 1,020,000	\$ 1,020,000	\$ 1,394,000	\$ 1,394,000	\$ 1,394,000
	TOTAL WASTEWATER FUND REVENUE	\$ 4,382,839	\$ 4,369,302	\$ 4,318,488	\$ 7,457,367	\$ 4,725,000	\$ 4,754,000
541-5-7581-110	SALARIES AND WAGES	\$ 399,552	\$ 427,386	\$ 426,318	\$ 423,190	\$ 404,000	\$ 424,000
541-5-7581-111	OVERTIME	\$ 9,399	\$ 4,820	\$ 5,298	\$ 5,245	\$ 14,000	\$ 3,000
541-5-7581-116	ON CALL PAY	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000
541-5-7581-117	COMP TIME	\$ 198	\$ -	\$ -	\$ -	\$ -	\$ -
541-5-7581-120	HEALTH-LIFE-DENTAL INSURANCE	\$ 75,775	\$ 82,076	\$ 66,136	\$ 74,934	\$ 69,000	\$ 80,000
541-5-7581-130	SOCIAL SECURITY CONTRIBUTION	\$ 23,871	\$ 25,523	\$ 25,336	\$ 25,178	\$ 26,000	\$ 28,000
541-5-7581-131	MEDICARE CONTRIBUTION	\$ 5,583	\$ 5,969	\$ 5,925	\$ 5,888	\$ 7,000	\$ 7,000
541-5-7581-132	ASRS CONTRIBUTION	\$ 32,869	\$ 7,390	\$ 20,117	\$ 51,887	\$ 52,000	\$ 55,000
541-5-7581-140	WORKERS COMPENSATION	\$ 14,132	\$ 16,147	\$ 16,156	\$ 12,362	\$ 18,000	\$ 18,000
541-5-7581-141	UNEMPLOYMENT INSURANCE	\$ 1,009	\$ 927	\$ 711	\$ 176	\$ 2,000	\$ 2,000
541-5-7581-142	AZ JOB TRAINING TAX	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ -
541-5-7581-199	LABOR DISTRIBUTION	\$ (15,000)	\$ (15,000)	\$ (15,000)	\$ (15,000)	\$ (15,000)	\$ (15,000)
541-5-7581-210	SMALL TOOLS/EQUIP/PARTS	\$ 17,689	\$ 4,872	\$ 2,282	\$ 1,830	\$ 2,000	\$ 2,000
541-5-7581-211	FUEL AND LUBRICANTS	\$ 895	\$ 3,025	\$ 3,534	\$ 4,397	\$ 3,500	\$ 3,500
541-5-7581-213	SAFETY EQUIPMENT/SUPPLIES	\$ 7,869	\$ 4,279	\$ 8,075	\$ 4,970	\$ 7,000	\$ 7,000
541-5-7581-222	CHEMICALS	\$ 115,423	\$ 129,846	\$ 110,101	\$ 123,186	\$ 120,000	\$ 120,000
541-5-7581-224	LAB SUPPLIES	\$ 7,368	\$ 6,134	\$ 5,049	\$ 4,588	\$ 5,000	\$ 5,000
541-5-7581-230	OFFICE SUPPLIES	\$ 1,772	\$ 1,520	\$ 1,544	\$ 1,635	\$ 1,500	\$ 1,500
541-5-7581-232	COMPUTER/PRINTER SUPPLIES	\$ 103	\$ -	\$ 181	\$ -	\$ -	\$ -
541-5-7581-233	UNIFORMS	\$ 908	\$ 1,500	\$ 552	\$ 363	\$ 1,500	\$ 2,000
541-5-7581-237	EQUIPMENT/FURNITURE PURCHASE	\$ 1,906	\$ 4,733	\$ -	\$ -	\$ -	\$ -
541-5-7581-249	OPERATING MATERIAL & SUPPLIES	\$ 2,880	\$ 346	\$ 655	\$ -	\$ 500	\$ 500
541-5-7581-250	BUILDING MAINTENANCE/REPAIRS	\$ 9,183	\$ 8,896	\$ 10,156	\$ 13,472	\$ 10,000	\$ 10,000
541-5-7581-251	COMPUTER/PRINTER MAINTENANCE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
541-5-7581-253	VEHICLE MAINTENANCE/REPAIRS	\$ 9,243	\$ 1,584	\$ 8,911	\$ 2,988	\$ 4,000	\$ 4,000
541-5-7581-254	COPIER USAGE/SUPPLIES/MAINT	\$ 620	\$ 548	\$ 507	\$ 527	\$ 1,000	\$ 1,000
541-5-7581-256	WWTP MAINTENANCE/REPAIRS	\$ 120,247	\$ 160,974	\$ 151,251	\$ 184,780	\$ 150,000	\$ 150,000
541-5-7581-265	SOFTWARE MAINT CONTRACT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Account	Title	Actual 6/30/2017	Actual 6/30/2018	Actual 6/30/2019	Actual 6/30/2020	6/30/2020 Budget	6/30/2021 Budget
541-5-7581-311	PROFESSIONAL SERVICES	\$ 2,741	\$ 5,469	\$ 32,694	\$ 36,343	\$ 50,000	\$ 35,000
541-5-7581-312	LEGAL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
541-5-7581-313	CONTRACTED SERVICES	\$ 98,476	\$ 45,452	\$ 72,882	\$ 85,199	\$ 87,000	\$ 70,000
541-5-7581-320	MEDICAL/DRUG EXAMS & TESTING	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
541-5-7581-325	TECH/SOFTWARE SUPPORT	\$ 8,662	\$ 7,994	\$ 8,244	\$ 10,775	\$ 9,500	\$ 9,500
541-5-7581-326	LICENSE AND PERMITS	\$ 16,135	\$ 20,327	\$ 15,628	\$ 16,080	\$ 20,000	\$ 20,000
541-5-7581-328	EQUIPMENT RENT/LEASES	\$ 739	\$ 1,257	\$ 2,945	\$ 1,559	\$ 2,000	\$ 2,000
541-5-7581-333	SAMPLING/TESTING	\$ 18,852	\$ 18,577	\$ 16,801	\$ 20,457	\$ 25,000	\$ 25,000
541-5-7581-334	SLUDGE DISPOSAL	\$ 129,165	\$ 104,251	\$ 101,336	\$ 105,339	\$ 104,500	\$ 104,500
541-5-7581-350	TRAVEL AND PER DIEM	\$ -	\$ -	\$ -	\$ 1,598	\$ -	\$ 1,500
541-5-7581-351	CONFERENCE, SEMINARS & TRAINING	\$ 2,051	\$ 3,180	\$ 4,955	\$ 440	\$ 5,000	\$ 5,000
541-5-7581-362	MAILING COST	\$ 239	\$ 57	\$ 81	\$ 141	\$ 500	\$ 500
541-5-7581-370	DUES-MEMBERSHIPS-FEES	\$ 1,650	\$ 1,500	\$ 1,075	\$ 815	\$ 2,000	\$ 2,000
541-5-7581-376	LATE FEES/INTEREST CHARGES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
541-5-7581-377	MISCELLANEOUS EXPENSES	\$ 19	\$ -	\$ -	\$ -	\$ -	\$ -
541-5-7581-381	WIRELESS COMMUNICATIONS	\$ 4,186	\$ 4,908	\$ 4,520	\$ 6,064	\$ 4,000	\$ 4,000
541-5-7581-385	BUILDING WATER/SEWER SERVICES	\$ 4,481	\$ 16,486	\$ 13,824	\$ -	\$ -	\$ -
541-5-7581-387	UTILITY ELECTRICITY	\$ 210,620	\$ 217,829	\$ 218,520	\$ 223,843	\$ 230,000	\$ 230,000
541-5-7581-418	SPECIAL PROJECTS	\$ 18,715	\$ 7,000	\$ -	\$ -	\$ -	\$ 60,000
541-5-7581-436	RATE STUDY	\$ -	\$ -	\$ 13,356	\$ 481	\$ 6,000	\$ 12,000
541-5-7581-617	CAPITAL EQUIPMENT PURCHASE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
541-5-7581-650	VEHICLES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
541-5-7581-670	SEWER COLLECTION SYSTEM	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
541-5-7581-717	WIFA - PRINCIPAL	\$ -	\$ -	\$ -	\$ -	\$ 24,000	\$ 23,500
541-5-7581-750	WIFA - INTEREST	\$ 32,989	\$ 11,596	\$ 10,963	\$ 10,313	\$ 10,500	\$ 10,000
541-5-7581-773	TRUST/AGENCY FEES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
541-5-7581-990	LOSS ON RETIRE/SALE OF ASSETS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
541-5-7585-617	CAPITAL EQUIPMENT PURCHASE	\$ -	\$ -	\$ -	\$ 552,052	\$ 696,000	\$ 35,000
541-5-7585-655	SEWER PLANT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,835,000
541-5-7585-656	BUILDINGS AND IMPROVEMENTS	\$ -	\$ -	\$ -	\$ 29,685	\$ 45,000	\$ -
541-5-7585-670	SEWER COLLECTION SYSTEM	\$ -	\$ -	\$ -	\$ 147,956	\$ 170,000	\$ -
541-5-7585-950	TRANSFER OUT	\$ 1,746,500	\$ 1,712,000	\$ 1,735,000	\$ 1,582,000	\$ 1,582,000	\$ 1,582,000
541-5-7585-960	DEPRECIATION	\$ 994,032	\$ 1,023,662	\$ 1,059,075	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000
541-5-7586-210	SMALL TOOLS/EQUIP/PARTS	\$ -	\$ 4,759	\$ -	\$ 93	\$ -	\$ -
541-5-7586-211	FUEL AND LUBRICANTS	\$ -	\$ -	\$ 206	\$ 897	\$ 6,000	\$ 6,000
541-5-7586-213	SAFETY EQUIPMENT/SUPPLIES	\$ -	\$ -	\$ -	\$ 134	\$ -	\$ -
541-5-7586-221	PIPES, FITTINGS & REPAIRS	\$ -	\$ 804	\$ -	\$ -	\$ -	\$ -
541-5-7586-222	CHEMICALS	\$ 1,022	\$ 1,432	\$ 520	\$ 5,701	\$ 2,000	\$ 4,000
541-5-7586-253	VEHICLE MAINTENANCE/REPAIRS	\$ 1,515	\$ 4,071	\$ 9,263	\$ 4,987	\$ 10,000	\$ 10,000
541-5-7586-256	WWTP MAINTENANCE/REPAIRS	\$ 28,137	\$ 26,577	\$ 25,488	\$ 36,177	\$ 41,000	\$ 41,000
541-5-7586-311	PROFESSIONAL SERVICES	\$ -	\$ -	\$ -	\$ -	\$ 2,000	\$ 2,000
541-5-7586-313	CONTRACTED SERVICES	\$ 16,766	\$ 4,477	\$ 16,316	\$ 4,701	\$ 18,000	\$ 18,000
541-5-7586-334	SLUDGE DISPOSAL	\$ -	\$ -	\$ -	\$ -	\$ 2,000	\$ 2,000
541-5-7586-418	SPECIAL PROJECTS	\$ -	\$ -	\$ -	\$ 76,727	\$ 80,000	\$ -
TOTAL WASTEWATER FUND EXPENSE		\$ 4,181,185	\$ 4,127,159	\$ 4,217,491	\$ 4,987,154	\$ 5,222,000	\$ 6,168,000

Account	Title	Actual 6/30/2017	Actual 6/30/2018	Actual 6/30/2019	Actual 6/30/2020	6/30/2020 Budget	6/30/2021 Budget
591-4-1141-811	TRASH SERVICE CHARGES	\$ 1,598,950	\$ 1,596,264	\$ 1,599,717	\$ 1,623,959	\$ 1,600,000	\$ 1,600,000
591-4-1141-812	GARBAGE CONTAINER SALES	\$ 800	\$ 1,850	\$ -	\$ -	\$ -	\$ -
591-4-1141-813	RECYCLING REVENUE	\$ 8,119	\$ 2,974	\$ 1,847	\$ 1,122	\$ -	\$ -
591-4-1195-851	UNCLASSIFIED REVENUES	\$ 901	\$ -	\$ -	\$ -	\$ -	\$ -
591-4-2611-511	INTEREST REVENUE	\$ -	\$ -	\$ -	\$ 17,483	\$ 20,000	\$ 20,000
591-4-8821-911	BOND PROCEEDS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
591-4-9999-971	TRANSFER IN	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	TOTAL SANITATION FUND REVENUE	\$ 1,608,769	\$ 1,601,087	\$ 1,601,564	\$ 1,642,564	\$ 1,620,000	\$ 1,620,000
591-5-7881-199	LABOR DISTRIBUTION	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
591-5-7881-223	GARBAGE CONTAINER/PARTS	\$ 46,955	\$ 45,984	\$ 46,275	\$ 70,687	\$ 62,000	\$ 62,000
591-5-7881-242	HHW EXPENSES	\$ -	\$ 16,835	\$ 10,674	\$ 11,285	\$ 38,000	\$ 25,000
591-5-7881-247	RECYCLING SUPPLIES	\$ -	\$ -	\$ -	\$ 500	\$ 500	\$ 1,000
591-5-7881-328	EQUIPMENT RENT/LEASES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
591-5-7881-336	TRASH SERVICE CHARGES	\$ 890,185	\$ 915,855	\$ 918,730	\$ 929,140	\$ 975,000	\$ 1,005,000
591-5-7881-337	LANDFILL FEES	\$ 20,101	\$ 19,913	\$ 15,214	\$ 15,751	\$ 15,000	\$ 15,000
591-5-7881-360	PRINTING COST	\$ -	\$ 7	\$ -	\$ 3,933	\$ 2,000	\$ 2,000
591-5-7881-370	DUES-MEMBERSHIPS-FEES	\$ -	\$ -	\$ -	\$ 125	\$ -	\$ -
591-5-7881-383	TRASH SERVICE	\$ 16,102	\$ 11,038	\$ 13,229	\$ 11,381	\$ 16,000	\$ 16,000
591-5-7881-390	RECYCLING BIN TRASH PICKUP	\$ 1,392	\$ 1,559	\$ 1,484	\$ 1,638	\$ 2,000	\$ 2,000
591-5-7881-394	BULK TRASH	\$ 85,944	\$ 94,314	\$ 51,382	\$ 1,006	\$ 90,000	\$ 80,000
591-5-7881-724	DEBT SERVICE - PRINCIPAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
591-5-7881-750	DEBT SERVICE - INTEREST	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
591-5-7881-910	OPERATING CONTINGENCIES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
591-5-7881-950	TRANSFER OUT	\$ 297,500	\$ 297,000	\$ 297,500	\$ 357,000	\$ 357,000	\$ 357,000
	TOTAL SANITATION FUND EXPENSE	\$ 1,388,178	\$ 1,432,506	\$ 1,384,487	\$ 1,432,446	\$ 1,587,500	\$ 1,595,000

Title	Actual 6/30/2017	Actual 6/30/2018	Actual 6/30/2019	Actual 6/30/2020	6/30/2020 Budget	6/30/2021 Budget
TOTAL GENERAL FUND REVENUE	\$ 22,273,493	\$ 24,562,521	\$ 27,344,793	\$ 29,930,679	\$ 26,055,000	\$ 28,140,000
TOTAL MAYOR & COUNCIL	\$ 189,941	\$ 192,237	\$ 220,254	\$ 218,443	\$ 287,500	\$ 293,500
TOTAL CITY CLERK	\$ 182,027	\$ 175,614	\$ 205,232	\$ 205,663	\$ 217,000	\$ 241,000
TOTAL ADMINISTRATION GENERAL	\$ 888,311	\$ 1,297,656	\$ 988,075	\$ 758,724	\$ 958,500	\$ 622,500
TOTAL ADMINISTRATION ECONOMIC DEV.	\$ -	\$ 116,431	\$ 124,323	\$ 131,704	\$ 142,000	\$ 147,000
TOTAL ADMINISTRATION INTERGOVERNMENTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 272,500
TOTAL ADMINISTRATION SPECIAL EVENTS	\$ -	\$ -	\$ -	\$ 155,295	\$ 180,000	\$ 185,000
TOTAL ADMINISTRATION SENIOR CENTER	\$ -	\$ -	\$ -	\$ 2,100	\$ -	\$ 143,500
TOTAL INFORMATION TECHNOLOGY	\$ 722,382	\$ 724,857	\$ 792,030	\$ 810,384	\$ 949,000	\$ 1,205,500
TOTAL HUMAN RESOURCES	\$ 373,431	\$ 339,122	\$ 379,000	\$ 384,735	\$ 440,500	\$ 552,000
TOTAL FINANCIAL SERVICES	\$ 603,302	\$ 572,996	\$ 641,794	\$ 773,706	\$ 946,500	\$ 891,000
TOTAL PUBLIC WORKS PARKS	\$ 690,715	\$ 748,813	\$ 864,876	\$ 815,829	\$ 883,500	\$ 1,016,000
TOTAL PUBLIC WORKS FACILITIES	\$ 795,470	\$ 709,583	\$ 826,815	\$ 981,902	\$ 1,414,000	\$ 1,297,000
TOTAL PUBLIC WORKS FLEET	\$ 167,878	\$ 188,403	\$ 175,074	\$ 188,369	\$ 194,000	\$ 201,000
TOTAL NON-DEPARTMENTAL	\$ 7,859,225	\$ 3,664,111	\$ 3,584,278	\$ 14,824,011	\$ 15,118,500	\$ 3,003,000
TOTAL DEVELOPMENT SERVICES COMM. DEV.	\$ 499,137	\$ 372,178	\$ 403,070	\$ 413,551	\$ 545,000	\$ 492,500
TOTAL DEVELOPMENT SERVICES ENGINEERING	\$ -	\$ -	\$ -	\$ 440,109	\$ 461,000	\$ 772,500
TOTAL DEVELOPMENT SERVICES CODE	\$ 266,913	\$ 285,059	\$ 357,245	\$ 228,275	\$ 256,500	\$ 270,500
TOTAL DEVELOPMENT BUILDING SAFETY	\$ 270,259	\$ 264,820	\$ 271,124	\$ 359,202	\$ 469,000	\$ 458,500
TOTAL POLICE	\$ 7,051,483	\$ 6,874,991	\$ 8,688,316	\$ 7,488,661	\$ 9,945,000	\$ 10,126,500
TOTAL FIRE	\$ 3,022,729	\$ 3,834,478	\$ 3,896,524	\$ 3,385,573	\$ 4,103,000	\$ 4,506,500
TOTAL GENERAL FUND EXPENSE	\$ 23,583,203	\$ 20,361,349	\$ 22,418,029	\$ 32,566,235	\$ 37,510,500	\$ 26,697,500
TOTAL COURT FUND REVENUE	\$ 384,434	\$ 631,571	\$ 532,593	\$ 796,557	\$ 667,500	\$ 584,500
TOTAL COURT FUND EXPENSE	\$ 498,968	\$ 494,456	\$ 550,243	\$ 691,244	\$ 791,500	\$ 831,500
TOTAL COURT ENHANCEMENT FUND REVENUE	\$ 176,345	\$ 195,440	\$ 199,075	\$ 113,023	\$ 75,000	\$ 90,000
TOTAL COURT ENHANCEMENT FUND EXPENSE	\$ 149,440	\$ 198,869	\$ 200,609	\$ 88,643	\$ 650,500	\$ 659,500
TOTAL PHOTO ENFORCEMENT FUND REVENUE	\$ 597,592	\$ 748,240	\$ 750,786	\$ 248,203	\$ 105,000	Closed
TOTAL PHOTO ENFORCEMENT FUND EXPENSE	\$ 1,204,384	\$ 1,293,165	\$ 955,976	\$ 216,328	\$ 272,000	Closed
TOTAL TOWING FUND REVENUE	\$ 60,605	\$ 57,000	\$ 70,352	\$ 46,903	\$ 25,000	\$ 40,000
TOTAL TOWING FUND EXPENSE	\$ 87,208	\$ 34,887	\$ 30,698	\$ 25,713	\$ 54,000	\$ 40,000
TOTAL HURF FUND REVENUE	\$ 2,344,059	\$ 3,307,706	\$ 2,590,333	\$ 3,214,374	\$ 3,206,500	\$ 3,136,500
TOTAL HURF FUND EXPENSE	\$ 2,192,503	\$ 2,166,045	\$ 4,052,052	\$ 2,538,509	\$ 3,231,500	\$ 4,213,000
TOTAL LTAF FUND REVENUE	\$ 93,297	\$ 96,038	\$ 95,441	\$ 95,751	\$ 95,000	\$ 95,000
TOTAL LTAF FUND EXPENSE	\$ 137,209	\$ 135,263	\$ 142,546	\$ 85,404	\$ 137,000	\$ 150,000
TOTAL BLOCK GRANT FUND REVENUE	\$ -	\$ 179,067	\$ 388,855	\$ -	\$ 500,000	\$ 600,000
TOTAL BLOCK GRANT FUND EXPENSE	\$ -	\$ 179,067	\$ 388,855	\$ -	\$ 847,000	\$ 1,100,000
TOTAL GRANTS FUND REVENUE	\$ 378,052	\$ 603,633	\$ 455,283	\$ 3,260,272	\$ 11,611,000	\$ 11,175,000
TOTAL GRANTS FUND EXPENSE	\$ 465,757	\$ 597,023	\$ 496,562	\$ 3,213,713	\$ 9,959,500	\$ 11,698,000
TOTAL STREETS FUND REVENUE	\$ 8,051,964	\$ 3,046,899	\$ 6,718,744	\$ 12,415,486	\$ 10,164,000	\$ 457,000
TOTAL STREETS FUND EXPENSE	\$ 11,757,810	\$ 5,369,390	\$ 1,549,241	\$ 8,630,545	\$ 15,857,500	\$ 15,322,500
TOTAL DEBT SERVICE FUND REVENUE	\$ 2,143,134	\$ 11,399,790	\$ 2,169,965	\$ 2,064,755	\$ 2,140,000	\$ 2,135,000
TOTAL DEBT SERVICE FUND EXPENSE	\$ 2,188,894	\$ 11,402,276	\$ 2,105,406	\$ 2,102,288	\$ 2,166,500	\$ 2,130,000
TOTAL WATER FUND REVENUE	\$ 10,987,308	\$ 11,225,914	\$ 11,438,124	\$ 9,447,763	\$ 11,316,500	\$ 11,835,000
TOTAL WATER FUND EXPENSE	\$ 8,062,661	\$ 7,787,890	\$ 7,959,013	\$ 9,689,684	\$ 15,376,500	\$ 14,979,500
TOTAL IRRIGATION FUND REVENUE	\$ -	\$ 28,431	\$ 23,948	\$ 27,804	\$ 30,000	\$ 25,000
TOTAL IRRIGATION FUND EXPENSE	\$ -	\$ 40,863	\$ 35,183	\$ 36,017	\$ 150,500	\$ 199,000
TOTAL WASTEWATER FUND REVENUE	\$ 4,382,839	\$ 4,369,302	\$ 4,318,488	\$ 7,457,367	\$ 4,725,000	\$ 4,754,000
TOTAL WASTEWATER FUND EXPENSE	\$ 4,181,185	\$ 4,127,159	\$ 4,217,491	\$ 4,987,154	\$ 5,222,000	\$ 6,168,000
TOTAL SANITATION FUND REVENUE	\$ 1,608,769	\$ 1,601,087	\$ 1,601,564	\$ 1,642,564	\$ 1,620,000	\$ 1,620,000
TOTAL SANITATION FUND EXPENSE	\$ 1,388,178	\$ 1,432,506	\$ 1,384,487	\$ 1,432,446	\$ 1,587,500	\$ 1,595,000
TOTAL CITYWIDE REVENUE	\$ 53,481,891	\$ 62,052,639	\$ 58,698,342	\$ 70,761,501	\$ 72,335,500	\$ 64,687,000
TOTAL CITYWIDE EXPENSE	\$ 55,897,400	\$ 55,620,207	\$ 46,486,390	\$ 66,303,924	\$ 93,814,000	\$ 85,783,500
TOTAL CITYWIDE CHANGE IN FUND BALANCE	\$ (2,415,509)	\$ 6,432,432	\$ 12,211,952	\$ 4,457,578	\$ (21,478,500)	\$ (21,096,500)

City Of El Mirage, AZ
Exhibit - A - Comprehensive Fee Schedule
Effective July 1, 2020

FEE TYPE	DESCRIPTION	UNIT OF MEASURE	FY2019- 20 FEES	PROPOSED FY20-21 FEES
GENERAL FEES				
COPIES				
	Black and White			
	8.5 x 11	Per Page	\$0.50	\$0.50
	8.5 x 14	Per Page	\$0.75	\$0.75
	11 x 17	Per Page		
	Color			
	8.5 x 11	Per Page	\$1.00	\$1.00
	8.5 x 14	Per Page	\$1.50	\$1.50
	11 x 17	Per Page	\$1.80	\$1.80
	Paper Copy of Annual Budget	Each	\$75	\$75
	Paper Copy of Comprehensive Annual Financial Report (CAFR)	Each	\$50	\$50
	Paper Copy of Annual Capital Improvement Plan	Each	\$25	\$25
MISCELLANEOUS				
	Non-Sufficient Funds Check	Each	\$25	\$25
	Notary Public	Per Signature	\$2	\$2
	Standard Hourly Rate - Research	Per Hour	\$60	\$60
	General Merchandise	Varies	\$0-\$100	\$0-\$100
LICENSE FEES				
	Business License	Annual	\$100	\$100
	City Sales Tax Permit	Annual	\$15	\$15
	Massage Therapist License	Annual	\$2,000	\$2,000
	Mining License	Annual	\$2,000	\$2,000
	Commercial Rental Property	Annual	\$100	\$100
	Residential Rental Property	Annual	\$0	\$0
	Residential Rental Property (each additional)	Annual	\$0	\$0
	Sexually Oriented Business	Annual	\$2,000	\$2,000
	Special Events	Per Event	\$65	\$65
	Change/Update Bus. License	As Needed	\$25	\$25
	Delinquent Fee	As Needed	10% of license	10% of license
	Peddler's License	Per Quarter/Annual	\$25/\$100	\$25/\$100
	Liquor License	Each	Equal to total fees paid to Arizona Dept of Liquor in previous 12 months	Equal to total fees paid to Arizona Dept of Liquor in previous 12 months
CITY SALES TAX RATES				
	Retail Sales	Per \$1 Transacted	3%	3%
	Restaurant/Bar	Per \$1 Transacted	3%	3%
	Lodging	Per \$1 Transacted	5%	5%
	Utilities	Per \$1 Transacted	3%	3%
	Telecomm	Per \$1 Transacted	3%	3%
	Contracting	Per \$1 Transacted	3%	3%
	Use Tax	Per \$1 Transacted	3%	3%
CLERK				
	Public Record Requests	Per Page	\$0.50	\$0.50
	Public Record Requests - recording	Each	\$10	\$10
	Appeal - Notice of Violation	Each	\$10	\$10
	Pro/Con Argument Submissions for Election Publicity Pamphlets	Each	\$75	\$75
RENTAL FEES				
COMMUNITY GARDEN				
	Garden Box 4' x 4'	Annual/Each	\$20	\$20
	Garden Box 4' x 8'	Annual/Each	\$40	\$40
	Farmer's Market Space Rental (10' x 10')	Each	\$20	\$20
RAMADAS				
	Charged to the general public for use of Ramada space at designated times.		Residents \$15/\$30/\$50 Non-Resident \$30/\$60/\$100	Residents \$15/\$30/\$50 Non-Resident \$30/\$60/\$100
	Reservation and Cleanup Deposit	Per Hour Each	\$150	\$150
SPORTS FIELDS				
	Charged to the general public/groups/organizations for guaranteed playing space.		Partner Organization \$10 Residents \$30 Non-Residents \$60 With Lights Add \$25	Partner Organization \$10 Residents \$30 Non-Residents \$60 With Lights Add \$25
	Reservation and Cleanup Deposit	Per Hour Each	\$150	\$150
CONTRACTED SERVICE FEES (CLASSES)				
	These percentage fees are charged to organizations for use of city facilities and parks.	20%-30% of registration fee	Varies depending on enrollment	Varies depending on enrollment
FACILITIES				
	SENIOR CENTER			

Main Room	Per Hour	Resident - \$50 Non-Resident \$100	Resident - \$50 Non-Resident \$100
Multi-purpose South Room	Per Hour	Resident - \$35 Non-Resident \$85	Resident - \$35 Non-Resident \$85
Classroom Only	Per Hour	Resident - \$25 Non-Resident \$75	Resident - \$25 Non-Resident \$75
Supervision/Personnel	Per Hour	\$50	\$50
Reservation & Cleanup Deposit	Each	\$200	\$200
WAYFINDING SIGNS			
Initial Fee	Per Placard	\$500	\$500
Renewal Fee	Annually Per Placard	\$250	\$250

SPECIAL EVENT FEES

GENTRY PARK

Vendor Participation	Each	\$20	\$30
Copper Sponsor	Each	\$45	\$45
Bronze Sponsor	Each	\$100	\$100
Silver Sponsor	Each	\$200	\$200
Gold Sponsor	Each	\$375	\$375
Platinum Sponsor	Each	\$750	\$750
Presenting Sponsor	Each	\$1,500	\$1,500

GATEWAY PARK

Vendor Participation	Each	\$20	\$30
Copper Sponsor	Each	\$85	\$85
Bronze Sponsor	Each	\$200	\$200
Silver Sponsor	Each	\$400	\$400
Gold Sponsor	Each	\$750	\$750
Platinum Sponsor	Each	\$1,500	\$1,500
Presenting Sponsor	Each	\$3,000	\$3,000

FIRE FEES

INSPECTIONS

Business Inspection	Annual	\$125	\$125
Business Inspection- Group Home	Annual	\$125	\$125
Business Inspection-Every 2 yr schedule	Every 2 years	\$175	\$175
After Business Hours	Per Request	\$100 (Min. 2 hrs.)	\$100 (Min. 2 hrs.)

OPERATIONAL PERMITS

Motor Vehicle Fueling-Portable Tanks	Annual	\$190	\$190
Fire Works- Temporary Retail Sales	Per Submittal	\$195	\$195
Blasting On-site	Annual	\$75	\$75
Combustible Dust/Fiber Producing Operations	Annual	\$150	\$150
Flammable Finishes During Modifying or Installing Equip	Annual	Finishes >350 sq ft \$75	Finishes >350 sq ft \$75
Aerosol products	Annual	see Gases	see Gases
		\$250 Permanent Structure/\$380	\$250 Permanent Structure/\$380
Amusement Buildings	Per Submittal	Temporary Structure	Temporary Structure
Battery Systems	Annual	\$95	\$95
Carnivals & Fairs	Per Submittal	\$320	\$320
Cellulose Nitrate Film	Annual	see HazMat	see HazMat
Combustible Fiber Storage	Annual	\$175	\$175
Combustibles-use/storage/manufacture	Annual	\$125	\$125
Compressed Gases	Annual	see HazMat	see HazMat
Cryogenic Fluids	Annual	see HazMat	see HazMat
Cutting & Welding	Annual	\$100	\$100
Dry Cleaning Plants	Annual	\$200	\$200
Exhibits & Trade Shows	Annual	\$250 1-5k sq ft/\$325 >5 sq ft	\$250 1-5k sq ft/\$325 >5 sq ft
Explosives	Per Submittal	\$100	\$100
False Alarms			
	After 2nd	\$150	\$150
	After 5th	\$340	\$340
	After 9th	\$700	\$700
Fire Flow test	Per Request	\$185 application + \$62 each hydrant	\$185 application + \$62 each hydrant
Fire Hydrants/Valves Operational Check	Per Submittal	\$50	\$50
Flammable/Combustible Liquids (storage, handle, use)	Annual	\$390	\$390
Fruit Ripening	Annual	\$50	\$50
Fumigation/Thermal Insecticidal Fogging	Per Submittal	\$50	\$50
Gases-use/storage/manufacture	Annual	\$100	\$100
Hazardous Materials			
Group 1	Annual	\$250	\$250
Group 2	Annual	\$500	\$500
Group 3	Annual	\$775	\$775
High Piled Combustible Storage	Annual	\$100 (up to 500 sq ft)	\$100 (up to 500 sq ft)
Hot Work Operations	Annual	\$150	\$150
Industrial Ovens	Annual	\$220	\$220
LPG Storage, use, handle, dispense	Annual	\$180	\$180

LPG Exchange Station	Annual	\$100	\$100
Magnesium Working	Annual	see HazMat	see HazMat
Misc. Combustible storage >2,500 cu. Ft.	Annual	see Combustibles	see Combustibles \$50 (unless able to produce proof of passed fire inspection conducted by fire department within the state within the preceding twelve months)
Mobile Food Vendor- grease producing operation	Annual		
Open Burning	Per Submittal	\$115	\$115
Open Flames	Per Submittal	\$170 Indoor/\$250 Outdoor	\$170 Indoor/\$250 Outdoor
Organic coatings	Annual	see HazMat	see HazMat
		\$600 First display/\$300 each additional display	\$600 First display/\$300 each additional display
Pyrotechnic/Fire Works Performance	Per Submittal	same setup	same setup
Pyroxylin Plastics	Annual	see HazMat	see HazMat
Refrigeration Equipment	Annual	\$225	\$225
Repair garages & Motor Fuel dispensing Facilities	Annual	\$140	\$140
Spraying or Dipping Operations	Annual	\$150	\$150
Storage of Scrap Tires & By Products	Annual	\$100	\$100
		\$340 for > 800 sq ft and \$150 each addl/\$600 for <800 sq ft and 150 each	\$340 for 400-800 sq ft and \$150 each addl/\$600 for >800 sq ft and 150 each
Temporary Membrane Structures & Canopies	Per Submittal	addl	each addl
Tire Rebuilding Plants	Annual	\$100	\$100
Waste handling	Annual	\$175	\$175
Storage of Wood Products >200 Cu. Ft.	Annual	\$100	\$100

MISCELLANEOUS FEES

Fire Reports - copy (no photos)	Each - 20 or less pages		\$5
	Per page over 20 pages		\$0.20
Fire Reports - CD (including photos)	Each		\$10
		>180 days = 50% permit fee + renewal/ <180 days =100% + renewal	<180 days = 50% permit fee + renewal/ >180 days =100% + renewal
Fines- Operating without CURRENT permit(s)	Per Occurrence		150 + cost of staff
Emergency Medical Standby	Per Occurrence		150 + cost of staff
Fire Watch/ Fire Prevention Standby	Per Occurrence	150 + cost of staff	150 + cost of staff
Compliance Engine Fire Suppression Report Review	Per Submittal	\$15	\$15
Advanced Life Support Transports	Per Incident	\$84	\$105
		Resident: \$10	Resident: \$10
CPR Fees	Per Class	Non-Resident: \$36	Non-Resident: \$36

COMMUNITY DEVELOPMENT

GIS DATA

Citywide GIS Data	Per Data Set	\$65	\$65
Maps:			
8.5 x 11	Each	\$2	\$2
11 x 17	Each	\$4	\$4
18 x 24	Each	\$10	\$10
24 x 36	Each	\$20	\$20
36 x 48	Each	\$40	\$40

PLANNING & ZONING

Address Assignment	Per Request	\$50	\$50
Administrative Appeal	Per Appeal	\$100	\$100
Annexation/Deannex	Per Annexation	\$1,500	\$1,500
Appeal to P&Z/Council	Per Appeal	\$1,000	\$1,000
Comp Sign Package	Per Request	\$1,000	\$1,000
Conditional Use Permit	Per Request	\$1,450	\$1,450
Conditional Use Permit/Administrative Review (CUP/AR)	Per Request	\$500	\$500
Continuance Request	Per Continuance	\$250	\$250
Development Agreement	Per Request	All Legal Costs	All Legal Costs
Final Plat	Per Plat	\$1,000+10/lot	\$1,000+10/lot
General Plan Amend [Maj]	Per Request	\$1,500	\$1,500
General Plan Amend [min]	Per Request	\$1,000	\$1,000
Group Home Request	Per Request	\$200	\$200
Landscaping Review	Per Sheet	\$300	\$300
Map Amendment - C	Per Request	\$1,500	\$1,500
Map Amendment - I	Per Request	\$1,500	\$1,500
Map Amendment - R	Per Request	\$1,500	\$1,500
PAD Amendment [M]	Per Request	\$1,000	\$1,000
PAD Amendment [m]	Per Request	\$500	\$500
PAD Overlay & Plan	Per Request	\$1,500	\$1,500
Planner Consultation	Per 1/2 Hour	\$50	\$50
Technical Advisory Committee Review	Per Request	\$500	\$500
Preliminary Plat	Per Plat	\$1,000+10/lot	\$1,000+10/lot
Site Plan Amend [M]	Per Request	\$1,000	\$1,000
Site Plan Amend [m]	Per Request	\$500	\$500
Site Plan Review	Per Request	\$1,450	\$1,450
Street Name Change	Per Request	\$1,000-\$1,500	\$1,000-\$1,500
Subdivision Variance	Per Request	\$1,000 each	\$1,000 each

Temporary Use Permit	Per Request	\$100	\$100
Zoning Text Amendment	Per Request	\$1,500	\$1,500
Zoning Certification	Per Request	\$100	\$100
Zoning Variance [R/C]	Per Request	\$250/\$1,000	\$250/\$1,000
Electronic Billboards	Each	\$6,000	\$6,000
Special Event Permit:			
Minor	Each	\$25 No Street/Parking Lot Closure	\$25 No Street/Parking Lot Closure
Major	Each	\$50 Street/Parking Lot Closure	\$50 Street/Parking Lot Closure
Accessory Structure <120 Sq. Ft.(e.g. sheds)	Each	\$25	\$25
Accessory Structures > 120 sq. ft.	Each	BOV	BOV
Wireless Communication Facilities in Right-of-Way			
Small Wireless Facilities:			
		\$100 for the first five (5) facilities and \$50 each additional including a consolidated application	\$100 for the first five (5) facilities and \$50 each additional including a consolidated application
Application Fee	Per Application		
Rent fee (annual rate)	Per Facility	\$50	\$50
Utility Pole:			
Application Fee	Per Application	\$750	\$750
Authority Utility Pole:			
Application Fee	Per Application	\$100	\$100
Rent fee (annual rate)	Per Facility	\$50	\$50
Monopole:			
Application Fee	Per Application	\$1,000	\$1,000
		Greater of (10%) of amount due or \$100	Greater of (10%) of amount due or \$100
Late Fee	Each		

BUILDING SAFETY

Certificate of Occupancy:			
C. of Completion (no Occupancy)	Per Building	\$50	\$50
Temporary C/O	Each	\$200 first 30 day period \$400- 31-60 Days \$ 1,000 -61-90 Days	\$200 first 30 day period \$400- 31-60 Days \$ 1,000 -61-90 Days
Commercial C/O	Per Building	\$200	\$200
Tenant (no work performed)	Per Change of Occupancy	\$50	\$50
Residential	Per House	\$100	\$100
Multi-Family	Per Building	\$100	\$100
Commercial Construction			
New Construction	Per Building	BOV	BOV
Shell/Grey Building	Per Building	80% of Calculated Value	80% of Calculated Value
Vanilla Shell	Per Submittal	BOV of \$20 p/sq.ft.	BOV of \$20 p/sq.ft.
Demolition:			
Assessor Structures	Per Building	\$25	\$25
Single Family Dwelling	Per House	\$150	\$150
Commercial Bldg.	Per Building	\$200	\$200
Electrical			
Clearance w/o repair	Each	\$30	\$30
Commercial, new construction	Each	15% permit fee- Comm. minimum)	15% permit fee- Comm. minimum)
Residential, new construction	Each		
Repair or new panel <200 amps	Each	\$50	\$50
200-1,000 amps	Each	\$100	\$100
Over 1,000 amps	Each	\$200	\$200
Temporary Power	Each	\$100	\$100
Fence			
Chain link, wood, iron	per request	BOV of \$2 per lin ft.	BOV of \$2 per lin ft.
Masonry/ retaining	per request	BOV of \$5 per lin ft.	BOV of \$5 per lin ft.
Add to existing height	per request	BOV of \$2 per lin ft.	BOV of \$2 per lin ft.
Fire/ Water restoration			
Flag Poles over 30 feet	Each	BOV	BOV
	Each	\$35	\$35
Gas Line: New	Each	\$50	\$50
Repair Only	Each	\$35	\$35
Gas Test/ Clearance only	Each	\$35	\$35
HVAC / Mechanical			
Commercial, new construction	Per Submittal	15% permit fee- Comm. minimum)	15% permit fee- Comm. minimum)
Residential new construction	Per Submittal	15% permit fee (\$50 minimum)	15% permit fee (\$50 minimum)
W/O ductwork (Res. Unit replacement)	Each	\$50	\$50
Other Than Residential - Unit Replacement	Each	\$100	\$100
Inspections			
Residential Electrical, Mechanical, Plumbing (MPE)	Each	\$50	\$50
Commercial, new construction (MPE)	Each	15% permit fee- Comm. minimum)	15% permit fee- Comm. minimum)
After Business Hours	Per Request	\$100 (Min. 2 hrs.)	\$100 (Min. 2 hrs.)
3rd Party Inspections	Each	Actual cost	Actual cost
Reinspection fee (after 2 failures)	Each	\$75	\$75
Manufactured Housing & Pre-fabricated Structures:			
Mobile Home, Park Model >400 sq.ft..	Each	\$ 350 (+MPE)*	\$ 350 (+MPE)*
Commercial FBB	Each	\$600 (+MPE)*	\$600 (+MPE)*
Residential FBB	Each	\$600 * (+MPE)	\$600 * (+MPE)
Accessory garages, carports, storage	Each	BOV	BOV

*Fees established by the IGA with the Office of Manufactured Housing

Patio/ Deck/ Ramada/ Gazebo	Each	BOV of \$10 p/sq.ft.	BOV of \$10 p/sq.ft.
Metal patio or awning	Each	BOV of \$7 p/sq.ft.	BOV of \$7 p/sq.ft.
Shade structure-fabric free standing	Each	BOV of \$5 p/sq.ft.	BOV of \$5 p/sq.ft.
Permit Extension	Per Request	25% of permit fee	25% of permit fee
Permit Expedited	Per Request	2 X permit fee	2 X permit fee
Permit Reactivation of expired	Per Request	50% of permit fee	50% of permit fee
Building and Fire Plan Review	Per Submittal	65% of total permit fee	65% of total permit fee
Change/ revisions to approved plans	Each	\$100 per hour (Min. 1 hr.)	\$100 per hour (Min. 1 hr.)
Deferred Submittals			
Residential	Per Submittal	\$100	\$100
Commercial	Per Submittal	\$250	\$250
Expedited Plan Review	Each	2x fee (in 1/2 time)	2x fee (in 1/2 time)
Residential site plans (in development)	Each	\$50	\$50
Standard Plans:			
Alum. Patio Covers/Carports	Per Submittal/code cycle	\$75	\$75
Houses	Per Submittal/code cycle	BOV review fee	BOV review fee
MH Installation Details	Per Submittal/code cycle	\$100	\$100
Pools and spas	Per Submittal/code cycle	\$100	\$100
Solar- PV or WH	Per Submittal/code cycle	\$100	\$100
Annual Renewal	Per Submittal	\$35	\$35
Appeal hearing Application	Per Request	\$300	\$300
Plumbing			
Commercial, new construction	Per Submittal	15% of permit fee	15% of permit fee
Residential, new construction	Per Submittal	15% permit fee (\$50 minimum)	15% permit fee (\$50 minimum)
Repair	Each	\$50	\$50
Pools and Spas:			
In Ground pool	Per Submittal	\$300	\$300
Spa (in ground)	Per Submittal	\$75	\$75
Pool site review (std plans on file)	Each	\$50	\$50
Semi-public pool	Per Submittal	\$500	\$500
Review w/o Std Plans on file		BOV	BOV
Refunds	Per Submittal	Refund of 80% permit fee	Refund of 80% permit fee
Relocation of Building (Inspect. Req'd)	Each	\$500 (+MPE fees)	\$500 (+MPE fees)
Residential, new construction			
Room Addition	Each	BOV	BOV
Enclosure with glass or screens	Each	BOV of \$25 p/sq.ft.	BOV of \$25 p/sq.ft.
Unfinished basement	Each	BOV of \$15 p/sq.ft.	BOV of \$15 p/sq.ft.
Conversion of exist. space to livable	Each	BOV of \$15 p/sq.ft.	BOV of \$15 p/sq.ft.
Roof Replacement			
Shingles or tile only	Per Project	\$25	\$25
Sheathing	Per Project	\$50	\$50
Solar PV Systems			
Commercial	Per Submittal	BOV	BOV
Residential	Per Submittal	BOV or \$300 w/std plans	BOV or \$300 w/std plans
Stucco- house or accessory structure	Per Project	\$35	\$35
Sustainable/ Green/ Energy			
Green Energy Build --Admin. Doc. Fee	Each	\$250	\$250
Greywater irrigation system	Per Submittal	\$100	\$100
LEED Certified- Admin.. Documentation Fee	Each	\$500	\$500
Wind Turbine	Per Submittal	\$150	\$150
Temporary Structures/Power:			
Temp. Construction trailer	Each	\$200	\$200
Temp. Electrical/Generator	Each	\$50	\$50
Tenant Improvement:			
Tenant Improvement- Office/Mercantile.	Per Submittal	BOV of \$20 p/sq.ft.	BOV of \$20 p/sq.ft.
Tenant Improvement- Restaurant or Medical	Per Submittal	BOV of \$40 p/sq.ft.	BOV of \$40 p/sq.ft.
Tenant Improvement- Vanilla Shell	Per Submittal	BOV of \$20 p/sq.ft.	BOV of \$20 p/sq.ft.
Water heater:			
Replacement- gas or electric	Each	\$35	\$35
Solar	Each	BOV or \$100 w/std plans	BOV or \$100 w/std plans
Tankless	Each	\$35	\$35
Work Started w/o permits	Each	Double permit fee	Double permit fee
***All other projects not included	Each	BOV	BOV
ADAPTIVE REUSE- SPECIAL CONDITION FEES			
Conversion of existing residential to Live/Work unit	Each	\$ 100 flat fee	\$ 100 flat fee
Conversion of existing Commercial to Live/Work unit	Each	\$ 250 flat fee	\$ 250 flat fee
Permits by Inspection (no plans-residential live/work only)	Per Project	\$150	\$150
Consultation prior to Permit by Inspection	Per Project	No charge	No charge
SIGNS			
0-32 sq.ft.	Each	\$60	\$60
33- 48 sq.ft..	Each	\$90	\$90
Over 48 sq.ft..	Each	\$150	\$150
Monument/ Pylon	Each	BOV	BOV
Electrical Connection	Each	\$50	\$50
Face Panel Change out only	Each	\$25	\$25
Temporary Banner (30 days)	Each	\$40	\$40

BOV (Based On Value): Final building permit valuation shall be set by the Building Official in accordance with the most current

CONSTRUCTION PERMITS

Fire Alarm Systems			
New Installs:			
5,000 square feet or less	Per Submittal	\$300	\$300
5,001 - 10,000 square feet	Per Submittal	\$400	\$400
10,001 - 50,000 square feet	Per Submittal	\$500	\$500
50,001 - 100,000 square feet	Per Submittal	\$700	\$700
100,000 - 150,000 square feet	Per Submittal	\$1,000	\$1,000
Over 150,000 square feet	Per Submittal	\$1,500	\$1,500
Modifications:			
1 - 5 devices	Per Submittal	\$100	\$100
6 - 20 devices	Per Submittal	\$150	\$150
21 - 50 devices	Per Submittal	\$200	\$200
Over 50 devices	Per Submittal	\$300	\$300
Replacement:			
New Contol Panel	Per Submittal	\$150	\$150
Other	Per Submittal	\$150	\$150
Fire Sprinkler Systems 13 & 13R			
New Installs:			
5,000 square feet or less	Per Submittal	\$300	\$300
5,001 - 10,000 square feet	Per Submittal	\$400	\$400
10,001 - 50,000 square feet	Per Submittal	\$500	\$500
50,001 - 100,000 square feet	Per Submittal	\$700	\$700
100,000 - 150,000 square feet	Per Submittal	\$1,000	\$1,000
Over 150,000 square feet	Per Submittal	\$1,500	\$1,500
Modifications:			
1 - 5 devices	Per Submittal	\$100	\$100
6 - 20 devices	Per Submittal	\$150	\$150
21 - 50 devices	Per Submittal	\$200	\$200
Over 50 devices	Per Submittal	\$300	\$300
Fire Sprinkler System - Residential			
New Install or Modification	Per Submittal	\$100	\$100
Alternative Suppression Systems			
New:			
Water/Foam/CO2/Clean Agent etc.	Each	\$200	\$200
Commercial Cooking:			
Initial	Each	\$150	\$150
Additional	Each	\$75	\$75
Modifications	Each	\$100	\$100
Fire Pump:			
New	Per Submittal	\$500	\$500
Modification/Replacement	Per Submittal	\$100	\$100
Private Fire Protection Systems:			
New	Per Submittal	\$200	\$200
Modification (includes fire lines)	Per Submittal	\$100	\$100
Fire Department Permanent Access:			
New:			
Fire Lane Markings		\$50	\$50
Address Directory		\$50	\$50
Automatic Access Gates		\$100	\$100
Manual Access Gates		\$50	\$50
Walk thru Access Gates		\$50	\$50
Install Knox Box		No Charge	No Charge
Modifications:			
To Any Listed Above		\$100	\$100
Access Roads		\$100	\$100
New Install:			
First Tank	Each	\$250	\$250
Additional Tanks	Each	\$100	\$100
Modification	Per Submittal	\$100	\$100
New Fuel Tank:			
Up to 120 Gallons	Each	\$100	\$100
Over 120 Gallons	Each	\$100	\$100
Removal:			
First Tank	Each	\$200	\$200
Additional Tanks	Each	\$100	\$100
Hazardous Materials			
Inventory Sheet Assessment (1 hour min.)	Per Review	\$100 p/h	\$100 p/h
Management Plan Assessment (1 hour min.)	Per Review	\$100 p/h	\$100 p/h
New - HazMat container or process			
Each Additional	Per Review	\$200	\$200
Hazardous Materials	Per Review	\$100	\$100
Hazardous Materials	Per Submittal	\$211	\$211
Industrial ovens			
LP- Gas	Each	\$50	\$50
New Install - For Exchange			
New Install - Stored for Use or Sale	Each	\$100	\$100
New - LP Gas System	Per Submittal	\$300	\$300
Residential Pool/Spa	Per Submittal	\$50	\$50
Spraying or Dipping Operations			
New Install -Room/Booth/Tank	Each	\$250	\$250
Modification	Per Submittal	\$100	\$100
Compressed Gases			
New Install		\$0	\$0
Under 400 lbs	Each	\$150	\$150
Over 400 lbs	Each	\$300	\$300
Modification	Per Submittal	\$100	\$100
Other Permit Fees			

High Piled Storage Review	Per Submittal	\$100	\$100
Firefighter Air System (FAS)	Per Submittal	\$300	\$300
Standpipe Systems	Per Submittal	\$50	\$50

ENGINEERING

Commercial:			
Plan Review	Per Sheet	\$300	\$300
Report Review	Each	\$600	\$600
		150% of actual	150% of actual
At Risk Grading/Drainage Permit	Each	grading/drainage permit cost	grading/drainage permit cost
Haul Permit	Each	\$300	\$300
Permit	Each	3.5% of actual contract construction costs	3.5% of actual contract construction costs
Residential:			
Application Review	Each	\$25	\$25
Permit	Each	\$50	\$50
Pavement less than 3 years old:			
Less than 5 SY	SY	\$330/SY	\$330/SY
5 to 100 SY	SY	\$1,650 + \$18/SY over 5	\$1,650 + \$18/SY over 5
		\$3,360 + \$14/SY over 100	\$3,360 + \$14/SY over 100
Greater than 100 SY	SY		
Pavement 3 - 10 years old:			
Less than 5 SY	SY	\$165/SY	\$165/SY
5 to 100 SY	SY	\$825 + \$9/SY over 5	\$825 + \$9/SY over 5
		\$1,680 + \$7/SY over 100	\$1,680 + \$7/SY over 100
Greater than 100 SY	SY		
Traffic Control Plan Review	Each	\$50	\$50
Revision to Approved Plan	Per Sheet	\$300	\$300
Revision to Approved Report	Each	\$600	\$600

CITY COURT FEES

Copy of Record	Per Case	\$17	\$17
Court Technology/Security	Per Case	\$25	\$25
Default Fee	Per Charge	\$40	\$40
		Same as Maricopa County Jail Per Diem Rates	Same as Maricopa County Jail Per Diem Rates
Jail Cost Reimbursement	Based on Sentence		
Research Fee	Per Case	\$17	\$17
Time Payment	Per Case	\$20	\$20
Warrant	Each	\$200	\$200

POLICE FEES

Impound	Each	\$150	\$150
Police Reports - Victims of a criminal offense receive 1 free copy	Each - 20 or less pages	\$5	\$5
	Per page over 20 pages	\$0.20	\$0.20
Archived Reports	Each	\$20	\$20
Photo CD	Each	\$10	\$10
Audio CD/DVD	Each	\$10	\$10
Video CD/DVD	Each	\$25	\$25

UTILITY FEES

WATER RATES

Residential:			
Base Charge (all meter sizes)	Monthly	\$19.77	\$19.77
Volume Rate (gallons)	Per 1,000 gallons		
0 - 5,000		\$3.55	\$3.55
5,001 - 15,000		3.91	3.91
15,001 - 25,000		4.31	4.31
> 25,000		4.73	4.73
Commercial:			
Base Charge (all meter sizes)	Monthly	\$23.43	\$23.43
Volume Rate (gallons)	Per 1,000 gallons		
All Use		\$4.42	\$4.42
Irrigation:			
Dysart Ranchettes Only	Per Hour	\$20.97	\$20.97
Water Recharge:			
Surprise Customers	Per 1,000 gallons	\$1.87	\$1.87
El Mirage Customers		\$1.87	\$1.87
Hydrant Customers		\$1.87	\$1.87

WATER METERS

5/8"	Each	\$225	\$225
3/4"	Each	\$275	\$275
1"	Each	\$300	\$300
1.5"	Each	\$605	\$605
2"	Each	\$3,045	\$3,045

	3"	Each	\$3,840	\$3,840
	4"	Each	\$3,770	\$3,770
	6"	Each	\$6,605	\$6,605
	8"	Each	\$10,375	\$10,375
	10"	Each	\$13,615	\$13,615
	12"	Each	\$15,055	\$15,055
	Hydrant	Each	\$1,025	\$1,025
SEWER RATES				
	Residential:			
	Base Charge (all meter sizes)	Monthly	\$5.75	\$5.75
	Volume Rate (gallons)			
	All Flows	Per 1,000 gallons	\$3.27	\$3.27
	Commercial:			
	Base Charge (all meter sizes)	Monthly	\$5.75	\$5.75
	Volume Rate (gallons)			
	All Flows	Per 1,000 gallons	\$3.27	\$3.27
SANITATION RATES				
	Residential:			
	Monthly Fee	Monthly	\$13.23	\$13.23
	Bulk Trash Program Fee			
		Per Occurrence		\$10.00
	Uncontained Trash Collection			
		Per Occurrence	Cost + 25%	Cost + 25%
MISCELLANEOUS UTILITY FEES				
	Establish Service:			
	Residential	Each	\$30	\$30
	Commercial	Each	\$50	\$50
	Disconnect	Per Occurrence	\$95	\$95
	Same Day Turn On/Turn Off	Per Occurrence	\$50	\$50
	Emergency Turn On/Turn Off	Per Occurrence	\$95	\$95
	Door Hanger:			
	Residential	Per Occurrence	\$10	\$10
	Commercial	Per Occurrence	\$15	\$15
	Collections	Per Occurrence	15%	15%
	Relocate/Install Hydrant Meter	Per Occurrence	\$50	\$50
	Meter Testing	Per Occurrence	\$75	\$75
	Equipment Tampering	Per Occurrence	\$250 plus cost of labor and materials plus an additional 15% administrative fee	\$250 plus cost of labor and materials plus an additional 15% administrative fee
	Installation/Connections of Taps/Meter Boxes/etc.	Per Occurrence	Actual cost of contractual labor and materials plus an additional 15% administrative fee	Actual cost of contractual labor and materials plus an additional 15% administrative fee

PROPERTY TAXES

PRIMARY	Used to support Public Safety Operations				
	Calculation Methodology				
	\$	115,322,702	Net Assessed Valuation		
	\$	2,287,426	Tax - Same As Last Year		
			Per \$100 Net Assessed Valuation	\$1.9835	\$1.9835
SECONDARY	Used to pay for voter authorized debt				
	Calculation Methodology				
	\$	115,322,702	Net Assessed Valuation		
	\$	2,030,000	Tax - Same As Last Year		
			Per \$100 Net Assessed Valuation	\$1.7603	\$1.6999

NOTE: Property tax rates and Court fines are established separate from this process.

MARKET COMPENSATION PLAN		50th						
Range	Position Title	FLSA	Hrly Min	Hrly Mid	Hrly Max	Annual Minimum	Annual Mid-Point	Annual Maximum
610	OFFICE ASSISTANT - RECEPTIONIST	NE	\$ 12.80	\$ 15.36	\$ 17.92	\$ 26,631	\$ 31,957	\$ 37,283
611			\$ 13.44	\$ 16.13	\$ 18.82	\$ 27,963	\$ 33,555	\$ 39,148
612			\$ 14.45	\$ 17.33	\$ 20.22	\$ 30,047	\$ 36,057	\$ 42,066
613	CUSTOMER SERVICE REPRESENTATIVE I MAINTENANCE WORKER I POLICE ASSISTANT UTILITIES OPERATOR TRAINEE	NE NE NE NE	\$ 15.72	\$ 18.87	\$ 22.01	\$ 32,703	\$ 39,244	\$ 45,785
614	ADMINISTRATIVE ASSISTANT CUSTOMER SERVICE REPRESENTATIVE II JUDICIAL ASSISTANT MAINTENANCE WORKER II POLICE PROPERTY TECHNICIAN POLICE RECORDS SPECIALIST	NE NE NE NE NE NE	\$ 19.20	\$ 23.04	\$ 26.88	\$ 39,933	\$ 47,920	\$ 55,907
615	ACCOUNT CLERK ADMINISTRATIVE ASSISTANT, SENIOR LABORATORY TECHNICIAN PERMIT TECHNICIAN PHOTO ENFORCEMENT COORDINATOR POLICE PROPERTY TECHNICIAN, SENIOR UTILITIES OPERATOR I VEHICLE IMPOUND COORDINATOR	NE NE NE NE NE NE NE NE	\$ 20.16	\$ 24.19	\$ 28.22	\$ 41,929	\$ 50,315	\$ 58,701
616	CUSTOMER SERVICE REPRESENTATIVE III FLEET MECHANIC INFORMATION TECHNOLOGY TECHNICIAN JUDICIAL ASSISTANT, SENIOR MAINTENANCE WORKER III MANAGEMENT ANALYST POLICE ADMINISTRATIVE SPECIALIST UTILITIES OPERATOR II	NE NE NE NE NE NE NE NE	\$ 22.06	\$ 26.47	\$ 30.88	\$ 45,879	\$ 55,055	\$ 64,230
617	BUILDING INSPECTOR CIVIL ENGINEER CITY COUNCIL ASSISTANT CODE ENFORCEMENT OFFICER COMMUNITY POLICING OFFICER ENGINEERING INSPECTOR EXECUTIVE MANAGEMENT ASSISTANT HUMAN RESOURCES ANALYST MARKETING AND COMMUNICATIONS SPECIALIST PURCHASING SPECIALIST UTILITIES MECHANIC UTILITIES OPERATOR III VICTIM ADVOCATE	NE E E NE NE NE E E E E NE NE NE NE	\$ 24.16	\$ 28.99	\$ 33.82	\$ 50,252	\$ 60,302	\$ 70,353
618	FINANCIAL ANALYST HUMAN RESOURCES ANALYST, SENIOR NETWORK ADMINISTRATOR SUPERVISOR, CODE ENFORCEMENT SUPERVISOR, COURT SERVICES SUPERVISOR, POLICE RECORDS SUPERVISOR, VICTIM ASSISTANCE SYSTEMS ADMINISTRATOR	E E E E E E E E	\$ 28.51	\$ 34.22	\$ 39.92	\$ 59,309	\$ 71,171	\$ 83,033

OC: On-call
CR: Council Ratified
NE: Non Exempt - Eligible for Overtime
E: Exempt - Not eligible for Overtime

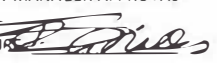
CITY MANAGER APPROVAL

SIGNATURE: *[Signature]*
for JCD

MARKET COMPENSATION PLAN		50th						
Range	Position Title	FLSA	Hrly Min	Hrly Mid	Hrly Max	Annual Minimum	Annual Mid-Point	Annual Maximum
619	COORDINATOR, ENVIRONMENTAL COMPLIANCE COORDINATOR, SPECIAL EVENTS FINANCIAL ANALYST, SENIOR MANAGER, CUSTOMER SERVICE PLANNER/GIS PURCHASING ADMINISTRATOR SUPERVISOR, OPERATIONS SUPERVISOR, UTILITIES	E E E E E E E E	\$ 33.05	\$ 39.67	\$ 46.28	\$ 68,754	\$ 82,505	\$ 96,255
620	BATTALION CHIEF BUILDING OFFICIAL DEPUTY DIRECTOR - INTERGOVERNMENTAL AND PUBLIC RELATIONS FINANCE MANAGER GRANTS AND SPECIAL PROGRAMS ADMINISTRATOR MANAGER, ECONOMIC DEVELOPMENT OPERATIONS SUPERINTENDENT SECURITY AND NETWORK ARCHITECT UTILITIES SUPERINTENDENT	E E E E E E E E E	\$ 39.91	\$ 47.89	\$ 55.87	\$ 83,011	\$ 99,614	\$ 116,216
621	ASSISTANT CITY ENGINEER DEPUTY DIRECTOR - POLICE ADMINISTRATION POLICE LIEUTENANT	E E E	\$ 47.63	\$ 57.15	\$ 66.68	\$ 99,067	\$ 118,881	\$ 138,694
622	ASSISTANT FIRE CHIEF ASSISTANT POLICE CHIEF CITY CLERK DIRECTOR, COURT SERVICES	E E E E	\$ 52.90	\$ 63.48	\$ 74.06	\$ 110,037	\$ 132,045	\$ 154,052
623	DIRECTOR, COMMUNITY DEVELOPMENT, CITY ENGINEER DIRECTOR, FINANCE DIRECTOR, HUMAN RESOURCES DIRECTOR, INFORMATION TECHNOLOGY DIRECTOR, PUBLIC WORKS	E E E E E	\$ 59.44	\$ 71.33	\$ 83.22	\$ 123,635	\$ 148,363	\$ 173,090
624	DEPUTY CITY MANAGER FIRE CHIEF POLICE CHIEF	E E E	\$ 63.75	\$ 76.50	\$ 89.25	\$ 132,606	\$ 159,127	\$ 185,648
	COURT INTERPRETER	NE	\$26.00			\$ 26.00		\$ 26.00
OC	JUDGE, PRO-TEM	NE	\$60.00			\$ 60.00		\$ 60.00

OC: On-call
CR: Council Ratified
NE: Non Exempt - Eligible for Overtime
E: Exempt - Not eligible for Overtime

CITY MANAGER APPROVAL

SIGNATURE 
For JCD

Frequently Asked Questions

1. May a city or town revise its tentatively adopted budget? If so, at what level may the budget be revised?

Yes. [A.R.S. §42-17103](#) requires a city or town to publish its estimate of expenses (the contents of which are described in [A.R.S. §42-17102](#)), or a summary of the estimate of expenses, and notice of a public hearing and special meeting of the council to hear taxpayers and make tax levies at designated times and places. A city or town may revise its tentatively adopted budget at any level, including increasing total expenditures, prior to publishing it in accordance with [A.R.S. §42-17103](#). After the public hearing on the budget, a city or town must finally determine and adopt its budget. However, in accordance with [A.R.S. §42-17105](#), the total expenditure amount in the final budget must not exceed the total expenditure amount in the published tentatively adopted budget. This does not preclude an adjustment between departments or a reduction in total expenditures.

2. May a city or town revise its finally adopted budget? May a city or town exceed its budget in one department if the overall budget will not be exceeded?

[A.R.S. §42-17106](#) does not allow a city or town to revise its adopted budget to increase total expenditures. It also does not allow budgeted expenditures to be exceeded at the department level, although it includes a provision that would allow cities or towns to revise the budget to avoid potential over-expenditures at the department level. Subsection B of the statute allows budgeted expenditures at the department level to be revised by allowing the city/town council to transfer monies between budget items (departments) if all of the following apply: (1) the monies are available; (2) the transfer is in the public interest and based on a demonstrated need; (3) the transfer does not result in a violation of the limitations prescribed in [Arizona Constitution, Article IX, §§19 and 20](#), and (4) a majority of the members of the city/town council votes affirmatively on the transfer at a public meeting.

3. Are cities and towns required to file a copy of their adopted annual budgets with the Auditor General's Office?

Cities and towns operating under a voter-approved alternative expenditure limitation (Home Rule) are required to submit only Schedule A—Summary Schedule of Estimated Revenues and Expenditures/Expenses from the adopted annual budgets with the Annual Expenditure Limitation Report. Cities and towns that are not under a Home Rule are not required to submit their adopted budgets to our Office.

4. If a city or town receives monies unexpectedly during the current budget year, may the monies be spent in the current year if the expenditures were not included in the budget?

Generally, no. [A.R.S. §42-17106](#) prohibits a city or town from spending money for a purpose that is not included in its budget and from spending money or incurring or creating a debt, obligation, or

liability in a fiscal year in excess of the amount stated for each purpose in the finally adopted budget, except as provided by law, REGARDLESS of whether the city or town has received at any time, or has on hand, monies or revenue in excess of the amount required to meet expenditures, debts, obligations, and liabilities that are incurred under the budget. Attorney General Opinion I78-132 relating to federal monies received by cities or towns has interpreted this statute as prohibiting cities or towns from spending monies that were received unexpectedly during the current budget year if the expenditures were not included in the current year's budget.

However, the AG Opinion provides an exception if a city or town is merely a conduit for the expenditure of the monies. The federal grant must be analyzed to determine whether the exception is applicable. Additionally, there may be instances in which additional federal monies may be received for a grant that was already included in the current year's budget. In such cases, the provisions of [A.R.S. §42-17106\(B\)](#) may allow the city/town council to revise the budget at the department level if the provisions of that statute are followed. However, total budgeted expenditures may not be increased.

Source: State of Arizona Office of the Auditor General

Glossary

Abatement: A reduction or elimination of a real or personal property tax, motor vehicle excise, a fee, charge, or special assessment imposed by a governmental unit. Granted only on application of the person seeking the abatement and only by the committing governmental unit.

Accounting System: The total structure of records and procedures that identify record, classify, and report information on the financial position and operations of a governmental unit or any of its funds, account groups, and organizational components.

Accrual Basis: A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

Accrued Interest: The amount of interest that has accumulated on the debt since the date of the last interest payment, and on the sale of a bond, the amount accrued up to but not including the date of delivery (settlement date). (See Interest)

Adoption: Formal action by the City Council for the purposes of incurring obligations and acquiring goods and services.

Amortization: The gradual repayment of an obligation over time and in accordance with a predetermined payment schedule.

Appropriation: A legal authorization from the community's legislative body to expend money and incur obligations for specific public purposes. An appropriation is usually limited in amount and as to the time period within which it may be expended.

Arbitrage: As applied to municipal debt, the investment of tax-exempt bonds or note proceeds in higher yielding, taxable securities. Section 103 of the Internal Revenue Service (IRS) Code restricts this practice and requires (beyond certain limits) that earnings be rebated (paid) to the IRS.

Assessed Valuation: A value assigned to real estate or other property by a government as the basis for levying taxes.

Audit: An examination of a community's financial systems, procedures, and data by a certified public accountant (independent auditor), and a report on the fairness of financial statements and on local compliance with statutes and regulations. The audit serves as a valuable management tool in evaluating the fiscal performance of a community.

Audit Report: Prepared by an independent auditor, an audit report includes: (a) a statement of the scope of the audit; (b) explanatory comments as to application of auditing procedures; (c) findings and opinions. It is almost always accompanied by a management letter which contains supplementary comments and recommendations.

Available Funds: Balances in the various fund types that represent non-recurring revenue sources. As a matter of sound practice, they are frequently appropriated to meet unforeseen expenses, for capital expenditures or other one-time costs.

Balance Sheet: A statement that discloses the assets, liabilities, reserves and equities of a fund or governmental unit at a specified date.

Base Budget: The ongoing expense for personnel, contractual services, commodities, and the replacement of equipment to maintain service levels previously established by the City Council.

Betterments (Special Assessments): Whenever a specific area of a community receives benefit from a public improvement (e.g., water, sewer, sidewalk, etc.), special property taxes may be assessed to reimburse the governmental entity for all or part of the costs it incurred. Each parcel receiving benefit from the improvement is assessed for its proportionate share of the cost of such improvements. The proportionate share may be paid in full or the property owner may request that the assessors apportion the betterment over 20 years. Over the life of the betterment, one year's apportionment along with one year's committed interest computed from October 1 to October 1 is added to the tax bill until the betterment has been paid.

Bond: A means to raise money through the issuance of debt. A bond issuer/borrower promises in writing to repay a specified sum of money, alternately referred to as face value, par value or bond principal, to the buyer of the bond on a specified future date (maturity date), together with periodic interest at a specified rate. The term of a bond is always greater than one year. (See Note)

Bond and Interest Record: (Bond Register) – The permanent and complete record maintained by a treasurer for each bond issue. It shows the amount of interest and principal coming due each date and all other pertinent information concerning the bond issue.

Bonds Authorized and Unissued: Balance of a bond authorization not yet sold. Upon completion or abandonment of a project, any remaining balance of authorized and unissued bonds may not be used for other purposes, but must be rescinded by the community's legislative body to be removed from community's books.

Bond Issue: Generally, the sale of a certain number of bonds at one time by a governmental unit.

Bond Rating (Municipal): A credit rating assigned to a municipality to help investors assess the future ability, legal obligation, and willingness of the municipality (bond issuer) to make timely debt service payments. Stated otherwise, a rating helps prospective investors determine the level of risk associated with a given fixed-income investment. Rating agencies, such as Moody's and Standard and Poors, use rating systems, which designate a letter or a combination of letters and numerals where AAA is the highest rating and C1 is a very low rating.

Budget: A plan for allocating resources to support particular services, purposes and functions over a specified period of time. (See Performance Budget, Program Budget)

Capital Assets: All real and tangible property with a purchase price exceeding \$5,000 used in the operation of government, which is not easily converted into cash, and has an initial useful life extending beyond a single financial reporting period. Capital assets include land and land improvements; infrastructure such as roads, bridges, water and sewer lines; easements; buildings and building improvements; vehicles, machinery and equipment. (See Fixed Assets)

Capital Budget: An appropriation or spending plan that uses borrowing or direct outlay for capital or fixed asset improvements. Among other information, a capital budget should identify the method of financing each recommended expenditure, i.e., tax levy or rates, and identify those items that were not recommended. (See Capital Assets, Fixed Assets)

Capital Expenditure: Non-consumable items with a useful life of more than one year and an initial individual price exceeding \$5,000 including expenditures for major capital projects and items such as city buildings, parks, acquisition of land, major street construction and reconstruction, water and sewer lines and any other project which adds to the capital assets or infrastructure of the City

Capital Projects Funds: This fund accounts for resources providing for the acquisition or construction of all capital facilities and items.

Cash: Currency, coin, checks, postal and express money orders and bankers' drafts on hand or on deposit with an official or agent designated as custodian of cash and bank deposits.

Cash Basis: A basis of accounting in which transactions are recognized only when cash is increased or decreased.

Cash Management: The process of monitoring the ebb and flow of money in an out of municipal accounts to ensure cash availability to pay bills and to facilitate decisions on the need for short- term borrowing and investment of idle cash.

Certificate of Deposit (CD): A bank deposit evidenced by a negotiable or non-negotiable instrument, which provides on its face that the amount of such deposit plus a specified interest payable to a bearer or to any specified person on a certain specified date, at the expiration of a certain specified time, or upon notice in writing.

CIP: Capital Improvement Plan

Classification of Real Property: Assessors are required to classify all real property according to use into one of four classes: residential, open space, commercial, and industrial. Having classified its real properties, local officials are permitted to determine locally, within limitations established by statute and the Commissioner of Revenue, what percentage of the tax burden is to be borne by each class of real property and by personal property owners.

Collective Bargaining: The process of negotiating workers' wages, hours, benefits, working conditions, etc., between an employer and some or all of its employees, who are represented by a recognized labor union. regarding wages, hours and working conditions.

Consumer Price Index: The statistical measure of changes, if any, in the overall price level of consumer goods and services. The index is often called the "cost-of-living index."

Contingency: Contingency funds are additional funds available to offset unexpected expenditure increases or when unanticipated events threaten the public health or safety.

Cost-Benefit Analysis: A decision-making tool that allows a comparison of options based on the level of benefit derived and the cost to achieve the benefit from different alternatives.

Debt Burden: The amount of debt carried by an issuer usually expressed as a measure of value (i.e., debt as a percentage of assessed value, debt per capita, etc.). Sometimes debt burden refers to debt service costs as a percentage of the total annual budget.

Debt Service: The repayment cost, usually stated in annual terms and based on an amortization schedule, of the principal and interest on any particular bond issue.

Debt Service Funds: This fund accounts for the accumulation of resources for, and the payment of, general long-term debt, principal and interest

Encumbrance: A reservation of funds to cover obligations arising from purchase orders, contracts, or salary commitments that are chargeable to, but not yet paid from, a specific appropriation account.

Enterprise Funds: An enterprise fund is a separate accounting and financial reporting mechanism for municipal services for which a fee is charged in exchange for goods or services. It allows a community to demonstrate to the public the portion of total costs of a service that is recovered through user charges and the portion that is subsidized by the tax levy, if any. With an enterprise fund, all costs of service delivery--direct, indirect, and capital costs—are identified. This allows the community to recover total service costs through user fees if it chooses. Enterprise accounting also enables communities to reserve the "surplus" or net assets unrestricted generated by the operation of the enterprise rather than closing it out to the general fund at year-end. Services that may be treated as enterprises include, but are not limited to, water, sewer, hospital, and airport services.

Equalized Valuations (EQVs): The determination of the full and fair cash value of all property in the community that is subject to local taxation.

Estimated Receipts: A term that typically refers to anticipated local revenues often based on the previous year's receipts and represent funding sources necessary to support a community's annual budget. (See Local Receipts)

Estimated Revenue: The amount of projected revenue to be collected during the fiscal year.

Exemptions: A discharge, established by statute, from the obligation to pay all or a portion of a property tax. The exemption is available to particular categories of property or persons upon the timely submission and approval of an application to the assessors. Properties exempt from taxation include hospitals, schools, houses of worship, and cultural institutions. Persons who may qualify for exemptions include disabled veterans, blind individuals, surviving spouses, and seniors.

Expenditure: An outlay of money made by municipalities to provide the programs and services within their approved budget.

Expenditure Limitation: An amendment to the Arizona State Constitution that limits annual expenditures of all municipalities. The Economic Estimates Commission sets the limit based upon population growth and inflation. All municipalities have the option of Home Rule where the voters approve a four-year expenditure limit based on revenue received.

Fiduciary Funds: Repository of money held by a municipality in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and other funds. These include pension (and other employee benefit) trust funds, investment trust funds, private- purpose trust funds, and agency funds.

Fiscal Year (FY): Any period of twelve consecutive months that establishes the beginning and the ending of financial transactions. For the City of El Mirage, this period begins July 1 and ends June 30.

Fixed Assets: Long-lived, assets such as buildings, equipment and land obtained or controlled as a result of past transactions or circumstances.

Fixed Costs: Costs that are legally or contractually mandated such as retirement, FICA/Social Security, insurance, debt service costs or interest on loans.

Float: The difference between the bank balance for a local government's account and its book balance at the end of the day. The primary factor creating float is clearing time on checks and deposits. Delays in receiving deposit and withdrawal information also influence float.

Full Faith and Credit: A pledge of the general taxing powers for the payment of governmental obligations. Bonds carrying such pledges are usually referred to as general obligation or full faith and credit bonds.

Full Time Equivalent (F.T.E.): 2080 hours worked equates to 1.0 full time equivalent position.

Fund: An accounting entity with a self-balancing set of accounts that are segregated for the purpose of carrying on identified activities or attaining certain objectives in accordance with specific regulations, restrictions, or limitations.

Fund Accounting: Organizing financial records into multiple, segregated locations for money. A fund is a distinct entity within the municipal government in which financial resources and activity (assets, liabilities, fund balances, revenues, and expenditures) are accounted for independently in accordance with specific regulations, restrictions or limitations. Examples of funds include the general fund and enterprise funds. Communities whose accounting records are organized according to the Uniform Municipal Accounting System (UMAS) use multiple funds.

Fund Balance: Carry over funds due to actual revenues exceeding actual expenditures.

GASB 34: A major pronouncement of the Governmental Accounting Standards Board that establishes new criteria on the form and content of governmental financial statements. GASB 34 requires a report on overall financial health, not just on individual funds. It requires more complete information on the cost of delivering value estimates on public infrastructure assets, such as bridges, road, sewers, etc. It also requires the presentation of a narrative statement the government's financial performance, trends and prospects for the future.

GASB 45: This is another Governmental Accounting Standards Board major pronouncement that each public entity account for and report other postemployment benefits in its accounting statements. Through actuarial analysis, municipalities must identify the true costs of the OPEB earned by employees over their estimated years of actual service.

General Fund: The fund used to account for most financial resources and activities governed by the normal appropriation process.

General Obligation Bonds (G.O. Bond): Bonds issued by a municipality for purposes allowed by statute that are backed by the full faith and credit of its taxing authority.

Governing Body: A board, committee, commission, or other executive or policymaking body of a municipality or school district.

Grant: A contribution by the State or Federal government or other organization to support a particular function.

Highway User Revenue Fund (HURF): This revenue consists of state taxes collected on gasoline, vehicle licenses, and a number of other additional transportation related fees. These funds must be used for street and highway purposes.

Indirect Cost: Costs of a service not reflected in the operating budget of the entity providing the service. An example of an indirect cost of providing water service would be the value of time spent by non-water department employees processing water bills. A determination of these costs is necessary to analyze the total cost of service delivery. The matter of indirect costs arises most often in the context of enterprise funds.

Infrastructure: Facilities on which the continuance and growth of a community depend on such as roads, water lines, sewers, public buildings, parks, airports, etc.

Interest: Compensation paid or to be paid for the use of money, including amounts payable at periodic intervals or discounted at the time a loan is made. In the case of municipal bonds, interest payments accrue on a day-to-day basis, but are paid every six months.

Interest Rate: The interest payable, expressed as a percentage of the principal available for use during a specified period of time. It is always expressed in annual terms.

Intergovernmental Revenue (Shared): Revenue received from other governmental agencies (e.g., State Sales Tax, State Income Tax, gasoline tax, motor vehicle license.)

Investments: Securities and real estate held for the production of income in the form of interest, dividends, rentals or lease payments. The term does not include fixed assets used in governmental operations.

Line Item Budget: A budget that separates spending into categories, or greater detail, such as supplies, equipment, maintenance, or salaries, as opposed to a program budget.

Local Aid: Revenue allocated by the state or counties to municipalities and school districts.

Long Term Debt: Debt with a maturity of more than one year after the date of issuance.

Maintenance and Operation (M&O): The day-to-day operating and maintenance cost of a municipality including such things as personnel, gas, electricity utility bills, telephone expense, reproduction costs, postage, and vehicle maintenance.

Maturity Date: The date that the principal of a bond becomes due and payable in full.

Municipal(s): (As used in the bond trade) "Municipal" refers to any state or subordinate governmental unit. "Municipals" (i.e., municipal bonds) include not only the bonds of all political subdivisions, such as cities, towns, school districts, special districts, counties but also bonds of the state and agencies of the state.

Note: A short-term loan, typically with a maturity date of a year or less.

Objects of Expenditures: A classification of expenditures that is used for coding any department disbursement, such as "personal services," "expenses," or "capital outlay."

Objectives: A desired outcome that is measurable and that can be achieved within a specific time frame.

Official Statement: A document prepared for potential investors that contains information about a prospective bond or note issue and the issuer. The official statement is typically published with the notice of sale. It is sometimes called an offering circular or prospectus.

Operating Budget: A plan of proposed expenditures for personnel, supplies, and other expenses for the coming fiscal year.

Overlapping Debt: A community's proportionate share of the debt incurred by an overlapping government entity, such as a regional school district, regional transit authority, etc.

Performance Budget: A budget that stresses output both in terms of economy and efficiency.

Primary Property Tax: A limited tax levy used for general government operations. State statute restricts the total levy to a 2% annual increase plus an increase for any new construction and/or annexation.

Principal: The face amount of a bond, exclusive of accrued interest.

Program: A combination of activities to accomplish an end.

Program Budget: A budget that relates expenditures to the programs they fund. The emphasis of a program budget is on output.

Property Tax Rate: The amount of tax levied for each \$100 of assessed valuation.

Purchased Services: The cost of services that are provided by a vendor.

Refunding of Debt: Transaction where one bond issue is redeemed and replaced by a new bond issue under conditions generally more favorable to the issuer.

Reserve Fund: An amount set aside annually within the budget of a town to provide a funding source for extraordinary or unforeseen expenditures.

Resources: Total monies available for appropriation purposes to include revenues, fund balance, transfers, and other financing services (i.e. bond proceeds).

Revaluation: The assessors of each community are responsible for developing a reasonable and realistic program to achieve the fair cash valuation of property in accordance with constitutional and statutory requirements. The nature and extent of that program will depend on the assessors' analysis and consideration of many factors, including, but not limited to, the status of the existing valuation system, the results of an in-depth sales ratio study, and the accuracy of existing property record information.

Revenue: Resources achieved from taxes, user charges/fees, and other levels of government.

Revenue Anticipation Note (RAN): A short-term loan issued to be paid off by revenues, such as tax collections and state aid. RANs are full faith and credit obligations.

Revenue Bond: A bond payable from and secured solely by specific revenues and thereby not a full faith and credit obligation.

Revolving Fund: Allows a community to raise revenues from a specific service and use those revenues without appropriation to support the service.

ROW: Right of Way.

RPTA: Regional Public Transportation Authority.

Sale of Real Estate Fund: A fund established to account for the proceeds of the sale of municipal real estate other than proceeds acquired through tax title foreclosure.

Secondary Property Tax: Voter approved tax levy which can only be used to retire general bonded debt obligations.

Special Revenue Funds: A fund used to record the receipt of funding from specific revenue sources (other than special assessments, trusts, or major capital projects) that are legally restricted to expenditure for specific purposes.

Stabilization Fund: A fund designed to accumulate amounts for capital and other future spending purposes, although it may be appropriated for any lawful purpose.

Surplus Revenue: The amount by which cash, accounts receivable, and other assets exceed liabilities and reserves.

Tax Levy: The total amount to be raised by general property taxes for purposes specified in the Tax Levy ordinance.

Tax Rate: The amount of property tax stated in terms of a unit of the municipal tax base; for example, \$14.80 per \$1,000 of assessed valuation of taxable real and personal property.

Tax Title Foreclosure: The procedure initiated by a municipality to obtain legal title to real property already in tax title and on which property taxes are overdue.

Transfer: An inter-fund transaction where one fund contributes resources to another fund where the resources are expended.

Trust Fund: In general, a fund for money donated or transferred to a municipality with specific instructions on its use. As custodian of trust funds, the treasurer invests and expends such funds as stipulated by trust agreements, as directed by the commissioners of trust funds or by the community's legislative body. Both principal and interest may be used if the trust is established as an expendable trust. For nonexpendable trust funds, only interest (not principal) may be expended as directed.

Uncollected Funds: Recently deposited checks included in an account's balance but drawn on other banks and not yet credited by the Federal Reserve Bank or local clearinghouse to the bank cashing the checks. (These funds may not be loaned or used as part of the bank's reserves and they are not available for disbursement.)

Undesignated Fund Balance: Monies in the various government funds as of the end of the fiscal year that are neither encumbered nor reserved, and are therefore available for expenditure once certified as part of free cash.

Unreserved Fund Balance (Surplus Revenue Account): The amount by which cash, accounts receivable, and other assets exceed liabilities and restricted reserves. It is akin to a "stockholders' equity" account on a corporate balance sheet. It is not, however, available for appropriation in full because a portion of the assets listed as "accounts receivable" may be taxes receivable and uncollected. (See Free Cash)

Valuation (100 Percent): The legal requirement that a community's assessed value on property must reflect its market, or full and fair cash value.